

OREGON DEPARTMENT OF CORRECTIONS

2017-2019 Governor's Balanced Budget

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CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the arithmetic accuracy of all numerical information has been verified.

Oregon Department of Corrections

2575 Center St. NE, Salem, 97301

AGENCY NAME

AGENCY ADDRESS



Director

SIGNATURE

TITLE

Notice:

Requests of those agencies headed by a board or commission must be approved by those bodies of official action and signed by the board or commission chairperson. The requests of other agencies must be approved and signed by the agency director or administrator.

Agency Request

Governor's Balanced

Legislatively Adopted

Budget Page 3

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Enrolled House Bill 3503

Sponsored by Representatives WILLIAMSON, OLSON, Senators BAERTSCHIGER JR, BATES, BOQUIST, FERRIOLI, HANSELL, KNOPP, KRUSE, Representatives BARKER, BARRETO, BENITZ, BOONE, BUEHLER, DAVIS, DOHERTY, ESQUIVEL, EVANS, FAGAN, FREDERICK, GILLIAM, GORSEK, GREENLICK, HACK, HEARD, HELM, HUFFMAN, JOHNSON, KENNEMER, KOMP, KRIEGER, LININGER, MCLAIN, NATHANSON, PILUSO, POST, SMITH, SMITH WARNER, SPRENGER, STARK, TAYLOR, WEIDNER, WHITSETT, WILSON, Senators BEYER, DEMBROW, GELSER, MONNES ANDERSON, MONROE, RILEY, ROBLAN, ROSENBAUM, THATCHER, THOMSEN, WINTERS

CHAPTER

AN ACT

Relating to offenders with minor children.

Be It Enacted by the People of the State of Oregon:

SECTION 1. (1) The Department of Corrections, in partnership with the circuit court and county community corrections agencies of participating counties and the Department of Human Services, shall establish the Family Sentencing Alternative Pilot Program.

(2) A defendant is eligible for the Family Sentencing Alternative Pilot Program if:

(a) The defendant's presumptive sentence under the sentencing guidelines of the Oregon Criminal Justice Commission is a term of imprisonment in the legal and physical custody of the Department of Corrections of at least one year;

(b) The defendant has not previously been convicted of, and is not currently being sentenced for:

(A) A person felony as defined in the rules of the Oregon Criminal Justice Commission;

(B) A sex crime as defined in ORS 181.805; or

(C) An offense requiring a specified sentence under ORS 137.635, 137.700, 137.707, 164.061, 475.907, 475.925, 475.930 or 813.010; and

(c) The defendant is the parent or legal guardian of a minor child and had physical custody of the child at the time of the offense.

(3) If the defendant meets the eligibility requirements described in subsection (2) of this section and receives a downward dispositional departure under the rules of the Oregon Criminal Justice Commission, the court may order that the defendant sign a release authorizing the Department of Human Services to provide the community corrections agency with written confirmation of, and consultation concerning, any open or current juvenile dependency proceeding or any prior substantiated allegation of abuse or neglect involving the defendant and a minor child.

(4) After receipt of the information described in subsection (3) of this section, the community corrections agency, in consultation with the Department of Human Services, shall determine if the Family Sentencing Alternative Pilot Program is an appropriate program for the defendant and, if the program is appropriate, require participation in the program for the

first 12 months of the probationary sentence. In addition to the conditions of probation ordered under ORS 137.540, the defendant may be required to comply with any additional conditions related to the program, including but not limited to:

- (a) Geographical restrictions, including house arrest and electronic surveillance;
- (b) Participation in vocational training; and
- (c) Completion of:
 - (A) Parenting skills classes;
 - (B) Drug or alcohol treatment;
 - (C) Mental health treatment; or
 - (D) Life skills classes.
- (5) The Department of Human Services and community corrections agencies shall cooperate with the Department of Corrections in implementing the Family Sentencing Alternative Pilot Program described in this section.
- (6) The Department of Human Services and the Department of Corrections shall jointly submit a report concerning the Family Sentencing Alternative Pilot Program, which must include program outcomes and data related to the efficacy of the program, and which may include recommendations for legislation in the manner provided by ORS 192.245, to the interim committees of the Legislative Assembly related to the judiciary no later than January 1, 2017.

SECTION 2. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Corrections, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$1,895,450 for the purpose of carrying out the provisions of section 1 of this 2015 Act.

(2) The Department of Corrections shall use a portion of the moneys appropriated under subsection (1) of this section to fund a probation officer in each participating county who will supervise the participants in the program described in section 1 of this 2015 Act. The remaining appropriated moneys shall be used for program services including, but not limited to, housing.

SECTION 3. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Human Services, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$104,550 for the purpose of carrying out the provisions of section 1 of this 2015 Act.

(2) Notwithstanding any other law limiting expenditures, the amount of \$44,655 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds collected or received by the Department of Human Services for the purpose of carrying out the provisions of section 1 of this 2015 Act.

SECTION 4. Section 1 of this 2015 Act is repealed on July 1, 2025.

Passed by House June 26, 2015

Received by Governor:

.....M,....., 2015

.....
Timothy G. Sekerak, Chief Clerk of House

Approved:

.....M,....., 2015

.....
Tina Kotek, Speaker of House

Passed by Senate July 1, 2015

.....
Kate Brown, Governor

Filed in Office of Secretary of State:

.....
Peter Courtney, President of Senate

.....M,....., 2015

.....
Jeanne P. Atkins, Secretary of State

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Winters

Joint Committee On Ways and Means

Action: Do Pass The B-Eng Bill.

Action Date: 06/23/15

Vote:

Senate

Yeas: 11 - Burdick, Devlin, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

Nays: 1 - Girod

House

Yeas: 8 - Buckley, Gomberg, Huffman, Komp, Nathanson, Read, Whitsett, Williamson

Nays: 1 - Whisnant

Exc: 3 - McLane, Rayfield, Smith

Prepared By: Art Ayre, Department of Administrative Services

Reviewed By: Linda Gilbert, Legislative Fiscal Office

Agencies: Department of Corrections; Department of Human Services

Biennium: 2015-17

Budget Summary*

	2013-15 Legislatively Approved Budget ⁽¹⁾	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
<u>Department of Corrections</u>					
General Fund	\$ -	\$ -	\$ 1,895,450	\$ 1,895,450	100.0%
<u>Department of Human Services</u>					
General Fund	\$ -	\$ -	\$ 104,550	\$ 104,550	100.0%
Federal Funds	\$ -	\$ -	\$ 44,655	\$ 44,655	100.0%

Position Summary

Department of Corrections

Authorized Positions	0	0	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.79

Department of Human Services

Authorized Positions	0	0	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.75

⁽¹⁾ Includes adjustments through December 2014

* Excludes Capital Construction expenditures

Revenue Summary

House Bill 3503 appropriates \$1,895,450 General Fund to the Department of Corrections and \$104,550 General Fund to the Department of Human Services to carry out the provisions of the bill.

Summary of Public Safety Subcommittee Action

House Bill 3503 directs the Department of Corrections (DOC) to establish a Family Sentencing Alternative Pilot Program in partnership with circuit courts, participating county community corrections agencies, and the Department of Human Services (DHS). It specifies the requirements of defendants entering the program. It authorizes the court to sentence a defendant to probation with mandatory participation in the program for

the first 12 months of probation and allows additional conditions as part of the sentence. It requires DHS and community corrections agencies to cooperate with DOC in implementing the program. The participating counties are Deschutes, Jackson, Marion, Multnomah, and Washington.

The measure requires DHS and DOC jointly to submit a report on the program to interim committees of the Legislative Assembly no later than January 1, 2017. The pilot sunsets in 2025.

Department of Corrections

The Subcommittee recommended appropriating \$1,895,450 General Fund to the Department of Corrections' Community Corrections program to establish the Family Sentencing Alternative Pilot Program. The appropriation will fund probation officers in community corrections agencies participating in the pilot program as well as services to defendants in the pilot program, for a total of \$1,772,759. The remaining funding supports one permanent full-time Administrative Specialist position (0.79 FTE) in Community Corrections, \$108,624 in Personal Services and \$14,067 for Services and Supplies. The position is responsible for establishing and coordinating the pilot program, and would begin December 1, 2015.

Department of Human Services

The Subcommittee recommended appropriating \$104,550 General Fund to the Department of Human Services' Child Welfare program, establishing Federal Funds expenditure limitation of \$44,655 in the same program, and establishing one permanent full-time Operations and Policy Analyst 3 position (0.75 FTE) to coordinate the implementation of the pilot program. The position is established effective January 1, 2016.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 3503-B

Various Agencies
Art Ayre -- 503-378-3108

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>Department of Corrections</u>									
<u>SUBCOMMITTEE ADJUSTMENTS</u>									
SCR 009 - Community Corrections									
Personal Services	\$ 108,624	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 108,624	1	0.79
Services and Supplies	\$ 14,067	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,067		
Special Payments	\$ 1,772,759	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,772,759		
SUBCOMMITTEE RECOMMENDATION	\$ 1,895,450	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,895,450	1	0.79
<u>Department of Human Services</u>									
<u>SUBCOMMITTEE ADJUSTMENTS</u>									
SCR 060-06 - Child Welfare Program Delivery and Design									
Personal Services	\$ 83,528	\$ -	\$ -	\$ -	\$ 35,798	\$ -	\$ 119,326	1	0.75
Services and Supplies	\$ 21,022	\$ -	\$ -	\$ -	\$ 8,857	\$ -	\$ 29,879		
SUBCOMMITTEE RECOMMENDATION	\$ 104,550	\$ -	\$ -	\$ -	\$ 44,655	\$ -	\$ 149,205	1	0.75

Enrolled House Bill 5005

Introduced and printed pursuant to House Rule 12.00. Pre-session filed (at the request of Oregon Department of Administrative Services)

CHAPTER

AN ACT

Relating to state financial administration; creating new provisions; amending sections 20, 21 and 22, chapter 121, Oregon Laws 2014; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. The amounts authorized, as provided by ORS 286A.035, for issuance of general obligation bonds of the state during the 2015-2017 biennium are as follows:

GENERAL OBLIGATION BONDS	
<u>General Fund Obligations</u>	
(1) Oregon Department of Administrative Services, Oregon Health and Science University, Cancer Institute (Art. XI-G).....	\$ 200,035,000
(2) Higher Education Coordinating Commission (Art. XI-G):	
(a) Oregon State University:	
(A) Forest Science Complex.....	\$ 30,140,000
(B) Marine Studies Campus Phase I.....	\$ 25,155,000
(b) Portland State University, Neuberger Hall Renovation and Deferred Maintenance....	\$ 10,220,000
(c) University of Oregon:	
(A) Klamath Hall Renovation.....	\$ 6,325,000
(B) College and Careers Building	\$ 17,275,000
(C) Chapman Hall Renovation....	\$ 2,550,000
(d) Oregon Institute of Technology, Center for Excellence in Engineering and Technology	\$ 785,000
(e) Blue Mountain Community College, Animal Science Education Center	\$ 3,331,350

(f)	Columbia Gorge Community College, Advanced Technology Center	\$	7,320,000
(g)	Klamath Community College, Student Success and Career/Technical Center	\$	7,850,000
(h)	Mt. Hood Community College, Technology Innovation Center.....	\$	8,000,000
(i)	Rogue Community College, Health and Science Center....	\$	8,000,000
(j)	Southwestern Oregon Community College, Health and Science Building.....	\$	8,000,000
(k)	Treasure Valley Community College, Workforce Vocational Center	\$	2,830,250
(l)	Umpqua Community College, Industrial Arts Center.....	\$	8,000,000
(3)	Oregon Business Development Department (Art. XI-M)	\$	176,870,000
(4)	Oregon Business Development Department (Art. XI-N).....	\$	30,440,000
(5)	Department of Education (Art. XI-P)	\$	126,210,000
(6)	Oregon Department of Administrative Services (Art. XI-Q).....	\$	369,640,000
(7)	Department of Transportation (Art. XI, section 7).....	\$	35,475,000
<u>Dedicated Fund Obligations</u>			
(8)	Department of Veterans' Affairs (Art. XI-A).....	\$	100,000,000
(9)	Higher Education Coordinating Commission (Art. XI-F(1)):		
(a)	Portland State University:		
(A)	Land Acquisition for University Center Building.....	\$	10,220,000
(B)	Broadway Housing Purchase	\$	53,680,000
(b)	Oregon State University Modular Data Center	\$	7,085,000
(10)	Department of Environmental Quality (Art. XI-H)	\$	10,000,000
(11)	Water Resources Department (Art. XI-I(1))	\$	30,520,000
(12)	Housing and Community Services Department (Art. XI-I(2))	\$	25,000,000
(13)	State Department of Energy (Art. XI-J).....	\$	25,000,000
<u>Total General Obligation</u>			

Bonds..... \$ 1,345,956,600
SECTION 2. The amounts authorized, as provided by ORS 286A.035, for issuance of revenue bonds of the state during the 2015-2017 biennium are as follows:

REVENUE BONDS

Direct Revenue Bonds

Housing and Community Services Department.....	\$ 300,000,000
Highway User Tax Bonds.....	\$ 393,160,000
Oregon Business Development Department.....	\$ 30,000,000
Oregon Department of Administrative Services, Lottery Revenue Bonds	\$ 201,795,000
State Department of Energy	\$ 20,000,000
Total Direct Revenue	\$ 944,955,000

Pass-Through Revenue Bonds

Oregon Business Development Department, Industrial Development Bonds.....	\$ 200,000,000
Oregon Business Development Department, Beginning and Expanding Farmer Loan Program.....	\$ 10,000,000
Oregon Facilities Authority..	\$ 950,000,000
Housing and Community Services Department.....	\$ 250,000,000
Total Pass-Through Revenue	\$ 1,410,000,000
Total Revenue	\$ 2,354,955,000

SECTION 3. The amount authorized, as provided by ORS 286A.035, for issuance of certificates of participation and other financing agreements of the state during the 2015-2017 biennium for the Oregon Department of Administrative Services is \$40,000,000.

SECTION 4. The amounts allocated for private activity bonds, as provided in ORS 286A.615, are as follows:

(1) For calendar year 2016, the amount of \$397,023,900 is allocated as follows:	
(a) Oregon Business Development Department, Industrial Development Bonds.....	\$ 40,000,000
(b) Oregon Business Development Department, Beginning and Expanding Farmer Loan Program	\$ 5,000,000
(c) Housing and Community Services Department.....	\$ 125,000,000
(d) State Department of Energy	\$ 5,000,000
(e) Private Activity Bond Committee.....	\$ 222,023,900

- (2) For calendar year 2017, the amount of \$397,023,900 is allocated as follows:
- (a) Oregon Business Development Department, Industrial Development Bonds..... \$ 40,000,000
 - (b) Oregon Business Development Department, Beginning and Expanding Farmer Loan Program..... \$ 5,000,000
 - (c) Housing and Community Services Department..... \$ 125,000,000
 - (d) State Department of Energy \$ 5,000,000
 - (e) Private Activity Bond Committee..... \$ 222,023,900

(3) If an increase in this state's population, a sufficient increase in the region's Consumer Price Index or a change in federal law allows the private activity bond limit as set by the Internal Revenue Code of 1986, as amended, to exceed \$397,023,900 during the 2016 calendar year or \$397,023,900 during the 2017 calendar year, the increase is allocated to the Private Activity Bond Committee.

SECTION 5. (1) For purposes of Article XI-F(1), section 1, of the Oregon Constitution, the Legislative Assembly determines that the projects authorized to be financed pursuant to section 1 (9) of this 2015 Act with bonds issued under Article XI-F(1) of the Oregon Constitution will benefit higher education institutions or activities.

(2) For purposes of Article XI-G, section 1, of the Oregon Constitution, the Legislative Assembly determines that the projects authorized to be financed pursuant to section 1 (1) and (2) of this 2015 Act with bonds issued under Article XI-G of the Oregon Constitution will benefit higher education institutions or activities or community colleges authorized by law to receive state aid.

SECTION 6. Bonds authorized under section 1 (1) or (2) of this 2015 Act may not be issued until the constructing authority certifies to the State Treasurer that the constructing authority has matching funds available for the same or similar purposes as the Article XI-G bonds that will fund the grant or loan to the constructing authority, that the match funds are not proceeds of indebtedness incurred by the state under any article of the Oregon Constitution, and that the match funds are available to the constructing authority in an amount at least equal to the amount of Article XI-G bond proceeds the constructing authority will receive.

SECTION 7. Section 20, chapter 121, Oregon Laws 2014, is amended to read:

Sec. 20. As used in sections 19 to 23, **chapter 121, Oregon Laws 2014** [of this 2014 Act]:

(1) "Article XI-G bonds" means general obligation bonds issued under the authority of Article XI-G of the Oregon Constitution.

(2) "Bond-related costs" means:

(a) The costs of paying the principal of, the interest on and the premium, if any, on the OHSU Cancer Challenge Article XI-G Bonds.

(b) The costs and expenses of issuing, administering and maintaining OHSU Cancer Challenge Article XI-G Bonds, including the costs and expenses of:

(A) Redeeming the OHSU Cancer Challenge Article XI-G Bonds.

- (B) Paying amounts due in connection with credit enhancement devices or agreements for exchange of interest rates.
- (C) Paying the fees, administrative costs and expenses of the State Treasurer, the Oregon Department of Administrative Services or Oregon Health and Science University, including the costs of consultants or advisers retained by the State Treasurer, the department or the university.
- (c) The costs of funding reserves for the OHSU Cancer Challenge Article XI-G Bonds.
- (d) Capitalized interest for the OHSU Cancer Challenge Article XI-G Bonds.
- (e) Rebates or penalties due to the United States in connection with the OHSU Cancer Challenge Article XI-G Bonds.
- (f) Any other costs or expenses that the State Treasurer, the department or the university determines are necessary or desirable in connection with issuing and maintaining the OHSU Cancer Challenge Article XI-G Bonds.
- (3) "Matching funds" means moneys in an aggregate amount totaling at least *[\$161,490,000]* the amount of bond proceeds that are available, as required by Article XI-G, section 1 (3), of the Oregon Constitution, to the university and that are used by the university to pay costs of the project.
- (4) "OHSU Cancer Challenge Article XI-G Bonds" means general obligation bonds issued or other general obligation indebtedness incurred under the authority of Article XI-G of the Oregon Constitution and sections 19 to 23, **chapter 121, Oregon Laws 2014** *[of this 2014 Act]*.
- (5) "OHSU Cancer Institute Project" or "project" means the acquisition, construction, improvement, repair, equipping and furnishing of buildings, structures or lands that:
- (a) May be constructed or developed in whole or in part, by the university; and
 - (b) Are owned, leased or occupied, in whole or in part, by the university; and
 - (c) Contain facilities used directly for or in furtherance of:
 - (A) The purposes of health care, cancer-related research, cancer-related clinical care or cancer-related higher education, including clinical laboratory, clinical trial, wet laboratory, research administration or other research-related purposes; and
 - (B) Any other higher education, administration, research, non-research or ancillary purposes.
- SECTION 8.** Section 21, chapter 121, Oregon Laws 2014, is amended to read:
- Sec. 21.** (1) *In [the biennium beginning July 1, 2013, or in] the biennium beginning July 1, 2015, the State Treasurer, at the request of the Oregon Department of Administrative Services, may issue Article XI-G bonds, as provided in this chapter, [in an amount not to exceed \$161,490,000 in net proceeds] for the purpose of financing the project, plus an amount determined by the State Treasurer to pay estimated bond-related costs.*
- (2) OHSU Cancer Challenge Article XI-G Bonds are a general obligation of the State of Oregon and must contain a direct promise on behalf of the State of Oregon to pay the principal of, the interest on and the premium, if any, on the OHSU Cancer Challenge Article XI-G Bonds. The State of Oregon shall pledge its full faith and credit and taxing power, including the ad valorem taxing power, to pay the principal of, the interest on and the premium, if any, on the bonds.
- (3) The proceeds of bonds issued under this section are appropriated to the State Treasurer for the payment of bond-related costs and for transfer to the department.
- (4) The State Treasurer shall transfer net proceeds and interest earnings *[in an amount equal to \$161,490,000]* to the department to be granted to Oregon Health and Science University upon satisfaction of terms and conditions in the grant agreement required by section 22, **chapter 121, Oregon Laws 2014** *[of this 2014 Act]*.
- SECTION 9.** Section 22, chapter 121, Oregon Laws 2014, is amended to read:
- Sec. 22.** (1) Before the State Treasurer may issue the OHSU Cancer Challenge Article XI-G Bonds:
- (a) The Oregon Department of Administrative Services and Oregon Health and Science University must enter into a grant agreement in which the parties:
 - (A) Establish terms and conditions related to the grant, disbursement and use of *[\$161,490,000 in]* net proceeds of the OHSU Cancer Challenge Article XI-G Bonds and interest earnings; and

(B) Provide for granting of [§161,490,000] **net proceeds** to the university upon satisfaction of the terms and conditions imposed in the grant agreement.

(b) The department must certify to the State Treasurer that the grant agreement has been entered into between the department and the university and that the university has certified to the department that the university has:

(A) Satisfied all material conditions precedent to its receipt of the matching funds; and
(B) Satisfied all material conditions precedent to its receipt of at least \$800 million in gifts and legally irrevocable pledges.

(2) The terms and conditions of the grant agreement may:

(a) Impose restrictions on the use of the grant.

(b) Require that the [§161,490,000 *in*] bond proceeds be granted directly to a trustee or escrow agent.

(c) Impose other requirements that the department determines are in the best interest of the State of Oregon as necessary to:

(A) Issue, sell or preserve the tax-exempt status, if any, of the OHSU Cancer Challenge Article XI-G Bonds; and

(B) Administer the grant.

(3) The department shall transfer the grant to the university when the department is satisfied that the university has complied, or will comply, with all of the terms and conditions imposed by Article XI-G of the Oregon Constitution, sections 19 to 23, **chapter 121, Oregon Laws 2014**, [of this 2014 Act] and the grant agreement required by this section.

(4) Subject to the approval of the State Treasurer, the department may:

(a) Enter into agreements with a trustee or escrow agent regarding the disbursement and use of the moneys granted to the university; and

(b) Transfer the moneys granted to the university directly to a trustee or escrow agent.

(5) ORS 351.450, 351.455 and 351.460 do not apply to OHSU Cancer Challenge Article XI-G Bonds or to Oregon Health and Science University in connection with the bonds.

SECTION 10. Out of the amount specified in section 1 (6) of this 2015 Act, the State Treasurer may issue Article XI-Q bonds in an amount not to exceed \$27,775,000 of net proceeds for the purposes specified in section 8 (3), chapter 705, Oregon Laws 2013, plus an amount estimated by the State Treasurer to pay estimated bond-related costs.

SECTION 11. This 2015 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2015 Act takes effect July 1, 2015.

Passed by House July 6, 2015

Received by Governor:

.....M,....., 2015

.....
Timothy G. Sekerak, Chief Clerk of House

Approved:

.....M,....., 2015

.....
Tina Kotek, Speaker of House

Passed by Senate July 6, 2015

.....
Kate Brown, Governor

Filed in Office of Secretary of State:

.....
Peter Courtney, President of Senate

.....M,....., 2015

.....
Jeanne P. Atkins, Secretary of State

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Girod

Joint Committee On Ways and Means

Action: Do Pass The A-Eng Bill.

Action Date: 07/03/15

Vote:

Senate

Yeas: 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

House

Yeas: 11 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whitsett, Williamson

Exc: 1 - Whisnant

Prepared By: Jean Gabriel, Department of Administrative Services

Reviewed By: Daron Hill, Legislative Fiscal Office

Agencies: Various

Biennium: 2015-17

Summary of Capital Construction Subcommittee Action

House Bill 5005 limits the maximum amount of bonds and third party financing agreements state agencies may issue and the amount of revenue state agencies may raise from such issuance. The proceeds from the issuance of bonds are included as revenues in agency budgets. This bill also allocates the federal tax-exempt private activity bond volume cap allowed under the Internal Revenue Code of 1986, as amended, to certain state agencies and the Private Activity Bond Committee established in ORS 286A.615.

The Subcommittee reviewed amendments to House Bill 5005 for the following purposes:

- 1) The Subcommittee approved a Higher Education Coordinating Commission (HECC) Article XI-G general obligation bond authorization of \$145,781,600 which approves seven new projects for public universities and reauthorizes eight projects approved during previous legislative sessions for community colleges capital construction financing, including a change in the specified project for Mt. Hood Community College. Projects are described later in this report.
- 2) The Subcommittee approved a reauthorization Article XI-G general obligation bonds for the Oregon Health and Science University (OHSU) Cancer Institute project approved during the 2014 Legislative Session. The authorization in the 2013-15 biennium was for a combination of Article XI-G bonds and lottery revenue bonds. However, the amount of Article XI-G bonds reauthorized for 2015-17 was increased to \$200,035,000 which includes \$198,000,000 in project costs and \$2,035,000 in bond issuance costs, with no lottery revenue bonds authorized for the project. The project involves expansion of the OHSU Knight Cancer Institute including construction of research, clinical, and other related facilities. The bond proceeds will be used to construct a research building on the Schnitzer Campus which will include wet laboratory facilities, bio-computing space, and research support facilities; and for additional floors in the Center for Health and Healing II (CHH II) building already planned for construction for clinical trial space. OHSU will match the Article XI-G bonds with donated funds.
- 3) The Subcommittee approved an Oregon Business Development Department Article XI-M (Seismic Rehabilitation of Public Education Buildings) general obligation bond authority of \$176,870,000 and authority for Article XI-N (Seismic Rehabilitation of Emergency Services Buildings) general obligation bonds of \$30,440,000.
- 4) The Subcommittee provided to the Oregon Department of Education Article XI-P general obligation bond authority of \$126,210,000, which includes \$125,000,000 in net proceeds and \$1,210,000 in bond issuance costs, to fund grants to school districts for capital costs including construction, improvement, remodel, maintenance or repair of facilities, and acquisition of equipment.
- 5) The Subcommittee approved Article XI-Q general obligation bond authority of \$369,640,000 for capital projects owned or operated by the state. A table listing all projects comprising the Article XI-Q authorization is included later in this report.
- 6) The Subcommittee provided to the Oregon Department of Transportation Article XI, Section 7 general obligation bond authority of \$35,475,000 to fund various highway improvement projects throughout the state.

- 7) The Subcommittee approved a \$100,000,000 authorization to the Department of Veterans' Affairs for issuance of Article XI-A general obligation bonds.
- 8) The Subcommittee approved Higher Education Coordinating Commission Article XI-F (1) general obligation bond authorization of \$70,985,000 to provide bond financing for Public Universities' (Portland State University and Oregon State University) self-supporting capital construction projects including \$53,680,000 for one new project, as well as reauthorization of two projects approved during previous legislative sessions. Projects are described later in this report.
- 9) The Subcommittee approved a \$10,000,000 authorization to the Department of Environmental Quality for issuance of Article XI-H general obligation bonds.
- 10) The Subcommittee approved a \$30,520,000 authorization to the Water Resources Department for issuance of Article XI-I (1) general obligation bonds to fund loans for water development projects.
- 11) The Subcommittee approved a Housing and Community Services Department Article XI-I (2) general obligation bond authority of \$25,000,000. In addition, the Subcommittee approved Housing and Community Services Department direct revenue bond authority of \$300,000,000 and pass-through revenue bond authority of \$250,000,000.
- 12) The Subcommittee approved the State Department of Energy's Article XI-J general obligation bond authority of \$25,000,000 and approved its direct revenue bond authority of \$20,000,000.
- 13) The Subcommittee approved Department of Administrative Services Lottery Revenue Bond limit of \$201,795,000. A complete list of lottery revenue bond projects can be found in House Bill 5030.
- 14) The Subcommittee approved an authorization of \$393,160,000 in Department of Transportation Highway User Tax revenue bonds for eligible construction projects.
- 15) The Subcommittee approved an Oregon Business Development Department direct revenue bond authority of \$30,000,000 and pass-through revenue bond authority of \$200,000,000 for Industrial Development bonds and \$10,000,000 for the Beginning and Expanding Farmer Loan Program.
- 16) The Subcommittee approved an Oregon Facilities Authority pass-through revenue bond authority of \$950,000,000.

Detail of projects authorized for the Higher Education Coordinating Commission through bond financing is included below.

Higher Education Coordinating Commission

HECC - Public Universities

The Subcommittee approved 12 new bond-funded projects for public universities at a total cost of \$298,440,000. Two additional projects approved in the 2013-15 biennium were reauthorized at \$17,305,000. The projects are included in the budget for HECC.

All Public Universities

The Subcommittee approved the following project for the seven public universities that formerly comprised the Oregon University System (OUS) and adopted a budget note:

- Capital renewal, code compliance, and safety: approved \$65,770,000 Article XI-Q bonds to maintain facilities and keep the deferred maintenance backlogs from growing. These projects do not involve acquisition of buildings, structures, or land. The approved amount includes \$65,000,000 for project costs and \$770,000 for issuance costs. HECC initially will allocate funds to the individual universities based on square footage in education and general services facilities, following past OUS practice. Debt service on the Article XI-Q bonds will be paid with General Fund.

Budget Note:

The Higher Education Coordinating Commission, in collaboration with the seven public universities and the Department of Administrative Services, shall submit a report by December 31, 2015 to the Legislative Fiscal Office that identifies whether and how revisions in statute and/or administrative rules are needed to better enable universities to use capital repair and renewal funds to implement disability access improvements.

Eastern Oregon University

The Subcommittee approved the following project:

- Hunt Hall Demolition and Site Renovation: approved \$3,040,000 Article XI-Q bonds to demolish an existing building that has exceeded its useful life. The project also involves upgrades to parking, campus roadways and pathways, compliance with Americans with Disabilities Act accessibility requirements, upgrades to campus communication network distribution, and restoration of historic campus features. The approved amount includes \$2,985,000 for project costs and \$55,000 for cost of issuing the bonds. Debt service on the bonds will be paid with General Fund.

Oregon Institute of Technology

The Subcommittee approved the following project:

- Center for Excellence in Engineering and Technology, Phase One: approved \$785,000 Article XI-G bonds and \$10,395,000 Article XI-Q bonds for construction of a laboratory and classroom building adjacent to Cornett Hall. The approved amount includes \$10,920,000 for project costs and \$260,000 for costs of issuing the bonds. The university will use funds from campus auxiliaries and a legal settlement for the constitutionally required fifty percent match against the Article XI-G bonds. Debt service on the bonds will be paid with General Fund.

Oregon State University

The Subcommittee approved the following three projects for a total of \$62,380,000.

- Forest Science Complex: approved \$30,140,000 Article XI-G bonds for renovation of Peavey Hall Classroom Building and construction of a new research facility to house an applied research center in wood products engineering and manufacturing. The approved amount includes \$29,702,970 for project costs and \$437,030 for costs of issuing the bonds. The university will use gift funds for the constitutionally required fifty percent match against the Article XI-G bonds. Debt service on the bonds will be paid with General Fund.
- Marine Studies Campus, Phase One: approved \$25,155,000 Article XI-G bonds to construct a research, classroom, and academic building at the Hatfield Marine Science Center in Newport. The facility constitutes the first phase in an effort to expand the university's marine studies academic and research programs. The approved amount includes \$24,752,475 for project costs and \$402,525 for costs of issuing the bonds. The university will use gift funds for the constitutionally required fifty percent match against the Article XI-G bonds. Debt service on the bonds will be paid with General Fund.
- Modular Data Center: reauthorized \$7,085,000 Article XI-F (1) bonds originally authorized as Article XI-Q bonds in the 2013-15 Legislatively Approved Budget to create small data centers throughout the campus intended to support research, instructional, and administrative activities. The approved amount includes \$7,000,000 for project costs and \$85,000 for costs of issuing the bonds. Debt service on the Article XI-F (1) bonds will be paid by loan repayments made by the university to HECC, which are expected to be supported through the university's tuition revenue.

Portland State University

The Subcommittee approved the following three projects for a total of \$124,780,000.

- Neuberger Hall Deferred Maintenance and Renovation: approved \$10,220,000 Article XI-G bonds and \$50,660,000 Article XI-Q bonds to completely renovate and upgrade an academic and administration facility built in the 1960s. The approved amount includes \$60,000,000 for project costs and \$880,000 for costs of issuing the bonds. The university will use gift funds and other funds for the constitutionally required fifty percent match against the Article XI-G bonds. Debt service on the bonds will be paid with General Fund.
- Broadway Housing Purchase: approved \$53,680,000 Article XI-F (1) bonds to purchase a ten story housing facility currently owned by the PSU Foundation. The building was constructed in 2003 by a limited liability corporation under contract with the university and financed by

City of Portland economic development revenue bonds. Issuance of State of Oregon general obligation bonds will allow the university to purchase the building from its foundation at a lower interest rate than the foundation is paying on the city bonds. The approved amount includes \$53,000,000 for project costs and \$680,000 for costs of issuing the bonds. Debt service on the Article XI-F (1) bonds will be paid by loan repayments made by the university to HECC, which are expected to be supported through the university's housing and dining fees, retail space rent receipts, and university general fund revenues.

- University Center Land Purchase: reauthorized \$10,220,000 Article XI-F (1) bonds originally authorized in the 2013-15 Legislatively Approved Budget for purchase of land under the university-owned University Center building. The approved amount includes \$10,000,000 for project costs and \$220,000 for costs of issuing the bonds. Debt service on the Article XI-F (1) bonds will be paid by loan repayments made by the university to HECC, which are expected to be supported through the university's savings from lease payments that will no longer be incurred.

Southern Oregon University

The Subcommittee approved the following project:

- Britt Hall Renovation: approved \$4,785,000 Article XI-Q bonds for renovation and seismic upgrades to an administration, classroom, and student services building. The approved amount includes \$4,717,500 for project costs and \$67,500 for costs of issuing the bonds. Debt service on the bonds will be paid with General Fund.

University of Oregon

The Subcommittee approved the following three projects for a total of \$37,795,000.

- Klamath Hall Renovation: approved \$6,325,000 Article XI-G bonds and \$6,075,000 Article XI-Q bonds to renovate one floor and add an additional floor to an academic and research building to accommodate increased enrollment in chemistry and other sciences. The approved amount includes \$12,250,000 for project costs and \$150,000 for costs of issuing the bonds. The university will use institutional funds for the constitutionally required fifty percent match against the Article XI-G bonds. Debt service on the bonds will be paid with General Fund.
- College and Careers Building: approved \$17,275,000 Article XI-G bonds for construction of a new office and classroom building that will house the College of Arts and Sciences and the Career Center. The approved amount includes \$17,000,000 for project costs and \$275,000 for costs of issuing the bonds. The university will use gift funds, grants, and other funds for the constitutionally required fifty percent match against the Article XI-G bonds. Debt service on the bonds will be paid with General Fund.
- Chapman Hall Renovation: approved \$2,550,000 Article XI-G bonds and \$5,570,000 Article XI-Q bonds to remodel and seismically upgrade Chapman Hall, which houses the university's Honors College. The approved amount includes \$8,000,000 for project costs and \$120,000 for costs of issuing the bonds. The university will use gift funds, grants, and other funds for the constitutionally required fifty percent match against the Article XI-G bonds. Debt service on the bonds will be paid with General Fund.

Western Oregon University

The Subcommittee approved the following project:

- **Natural Sciences Building Renovation:** approved \$6,015,000 Article XI-Q bonds to renovate and seismically upgrade the Natural Sciences Building for use by the physical and natural sciences programs following the relocation of chemistry, anatomy, and physiology programs to another building. The approved amount includes \$5,940,000 for project costs and \$75,000 for costs of issuing the bonds. Debt service on the bonds will be paid with General Fund.

HECC - Community Colleges

The Subcommittee approved one new community college bond-funded project at a cost of \$1,710,000 and reauthorized eight projects originally approved in the 2013-15 biennium at a total cost of \$53,331,600. Expenditure limitation for these projects is included in the budget for HECC. Amounts approved for projects funded with Article XI-G bonds include project and bond issuance costs.

- **Linn-Benton Community College Alternative Fuels Center:** approved \$1,710,000 lottery-backed bonds for construction of a training and research center focused on transition to a more efficient, lower-cost, and cleaner transportation system. The approved amount includes \$1,500,000 for project costs and \$210,000 for issuance and other costs. Debt service will be paid with Lottery Funds.
- **Blue Mountain Community College Animal Science Education Center:** reauthorized \$3,331,350 in Article XI-G bonds to construct new facilities for animal science and agriculture programs. The project includes classrooms and office buildings, indoor and outdoor arenas, a hay barn, horse pens, and mare motels, tack storage lockers, and round pens. Match for the Article XI-G bonds will come from a district bond levy approved in May 2015. The approved amount includes project and bond issuance costs.
- **Columbia Gorge Community College Advanced Technology Center, Phase Two:** reauthorized \$7,320,000 in Article XI-G bonds for construction of a facility on the Hood River campus to support science, technology, engineering, and mathematics programs. Match for the Article XI-G bonds will come from fundraising and proceeds of a possible 2016 district bond levy. The approved amount includes project and bond issuance costs.
- **Klamath Community College Student Success and Career-Technical Center:** reauthorized \$7,850,000 Article XI-G bonds for construction of a new facility housing a research library and computer labs, a testing center, tutoring and advising areas, and space for GED, Adult Basic Education, and English as a Second Language programs. The project will also expand the Career Technical Education center for auto and diesel mechanics and construction management programs. When originally approved, match for the Article XI-G bonds was anticipated to come from a combination of college reserve funds, foundation and federal grants, and district general obligation bonds. Currently the college is working with its partners to raise funds. The approved amount includes project and bond issuance costs.
- **Mt. Hood Community College Technology Innovation Center:** reauthorized \$8,000,000 in Article XI-G bonds to replace an aging Industrial Technology facility with space for applied technologies, including automotive, machine tool, and emerging technologies and classroom space. At the request of the college, this project replaces the College Student Services Enhancement project approved in 2013. The college plans a local bond levy in 2016 to provide match for the Article XI-G bonds. The approved amount includes project and bond issuance costs.

- Rogue Community College Health and Science Center: reauthorized \$8,000,000 Article XI-G bonds to increase space for health science programs by constructing new facilities or buying and remodeling existing ones. As reauthorized, the project also allows the college to acquire land for the facility. Match for the Article XI-G bonds is expected to come from partnership contributions, grants, and capital campaign contributions. The approved amount includes project and bond issuance costs.
- Southwestern Oregon Community College Health and Science Technology Building: reauthorized \$8,000,000 Article XI-G bonds for construction of a new facility with laboratory, classroom, and auxiliary space for expansion of allied health and science programs. The facility will support increased use of technology and distance education in health and science programs. Match for the Article XI-G bonds is expected to come from private grants and donations and, if necessary, revenues from a district bond levy. The approved amount includes project and bond issuance costs.
- Treasure Valley Community College Workforce Vocational Center: reauthorized \$2,830,250 Article XI-G bonds for construction of a new facility to expand space for welding training and to house Natural Resource, Renewable Energy, Wild Land Fire, Construction Trades, and Waste Water Management programs. Match for the Article XI-G bonds is expected to come from fund raising or proceeds from district bonds or a district bond levy. The approved amount includes project and bond issuance costs.
- Umpqua Community College Industrial Technology Building: reauthorized \$8,000,000 Article XI-G bonds to construct a new facility on campus for automotive, manufacturing, construction, and welding technology programs. The college had planned to match the Article XI-G bonds with proceeds from a district bond levy which was defeated by the voters in May 2013. Alternatives for generating the match from grants, donations, and other sources are being explored. A 2016 bond levy is under consideration. The approved amount includes project and bond issuance costs.

Article XI-Q Authority

Department of Human Services

Adult Abuse Data and Report Writing System \$ 3,355,000

Department of Administrative Services

Capital Investments/Acquisitions \$ 17,275,000

Department of Justice

Child Support Enforcement System \$ 15,415,000

Department of Revenue

Core Tax Revenue Systems Replacement \$ 19,375,000

Property Valuation System 1,960,000

Subtotal \$ 21,335,000

Oregon Judicial Department

E-Court System \$ 14,755,000

Multnomah County Courthouse 17,675,000

Jefferson County Courthouse 2,550,000

Tillamook County Courthouse 8,005,000

Subtotal \$ 42,985,000

Oregon Military Department

Youth Challenge \$ 5,045,000

Military Headquarters Facility 6,785,000

Subtotal \$ 11,830,000

Department of Corrections

Deferred Maintenance for Facilities \$ 14,475,000

Article XI-Q Authority (continued)

Oregon Youth Authority

Rogue Valley Facility Improvements	\$ 10,100,000
MacLaren Facility Improvements	31,460,000
Oak Creek Facility Improvements	2,145,000
CCTV Cameras	1,190,000
North Coast	625,000
Eastern Oregon	1,540,000
Tillamook	1,225,000
Camp River Bend	790,000
Camp Florence	765,000
Hillcrest	235,000

Subtotal \$ 50,075,000

Higher Education Coordinating Commission

All - Capital Repair, Renewal & Accessibility	\$ 65,770,000
EOU - Hunt Hall Demolition & Site Restoration	3,040,000
OIT - Center for Excellence in Engineering & Tech	10,395,000
PSU - Neuberger Hall Deferred Maintenance & Renovation	50,660,000
SOU - Britt Hall Renovation	4,785,000
UO - Chapman Hall Renovation	5,570,000
UO - Klamath Hall Renovation	6,075,000
WOU - Natural Sciences Building Renovation	6,015,000

Subtotal \$ 152,310,000

Oregon Housing and Community Services

Affordable Housing	\$ 40,585,000
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TOTAL \$ 369,640,000

House Bill 5005, SECTIONS 1 - 3.

<u>Program Designation</u>	<u>2013-15 Legislatively Approved</u>	<u>2015-17 Governor's Budget</u>	<u>2015-17 Committee Recommendations</u>	<u>Changes from Governor's Budget</u>
<u>GENERAL OBLIGATION BONDS</u>				
General Fund Obligations				
Higher Education Coordinating Comm. - PU (Art. XI-G)	\$ 117,711,000	\$ 117,375,000	\$ 92,450,000	\$ (24,925,000)
Higher Education Coordinating Comm. - CC (Art. XI-G)	\$ 123,451,600	\$ 79,321,600	\$ 53,331,600	\$ (25,990,000)
Oregon Health and Science University (Art. XI-G)	\$ 161,490,000	\$ 199,770,000	\$ 200,035,000	\$ 265,000
Oregon Business Development Dept. (Art. XI-M)	\$ 15,000,000	\$ 70,000,000	\$ 176,870,000	\$ 106,870,000
Oregon Business Development Dept. (Art. XI-N)	\$ 15,000,000	\$ 30,000,000	\$ 30,440,000	\$ 440,000
Oregon Department of Education (Art. XI-P)	\$ 0	\$ 0	\$ 126,210,000	\$ 126,210,000
Department of Administrative Services (Art. XI-Q)	\$ 459,618,100	\$ 506,690,000	\$ 369,640,000	\$ (137,050,000)
Oregon Department of Transportation (Art. XI, Sec. 7)	\$ 453,725,000	\$ 0	\$ 35,475,000	\$ 35,475,000
Dedicated Fund Obligations				
Department of Veterans' Affairs (Art. XI-A)	\$ 60,000,000	\$ 100,000,000	\$ 100,000,000	\$ 0
Higher Education Coordinating Comm. (Art. XI-F(1))	\$ 390,977,500	\$ 67,900,000	\$ 70,985,000	\$ 3,085,000
Dept of Environmental Quality (Art. XI-H)	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 0
Water Resources Department (Art. XI-I(1))	\$ 10,235,000	\$ 30,520,000	\$ 30,520,000	\$ 0
Housing and Community Services Dept (Art. XI-I(2))	\$ 25,000,000	\$ 25,000,000	\$ 25,000,000	\$ 0
Department of Energy (Art. XI-J)	\$ 60,000,000	\$ 100,000,000	\$ 25,000,000	\$ (75,000,000)
Total General Obligation Bonds	\$ 1,902,208,200	\$ 1,336,576,600	\$ 1,345,956,600	\$ 9,380,000
<u>REVENUE BONDS</u>				
Direct Revenue Bonds				
Housing and Community Services Department	\$ 150,000,000	\$ 300,000,000	\$ 300,000,000	\$ 0
Department of Transportation				0
Infrastructure Fund	\$ 20,400,000	\$ 0	\$ 0	\$ 0
Highway User Tax	\$ 846,690,000	\$ 393,160,000	\$ 393,160,000	\$ 0
Toll-Backed Revenue Bonds	\$ 663,000,000	\$ 0	\$ 0	\$ 0
Oregon Business Development Department	\$ 35,000,000	\$ 30,000,000	\$ 30,000,000	\$ 0
Department of Energy	\$ 20,000,000	\$ 20,000,000	\$ 20,000,000	\$ 0
Oregon University System (former)	\$ 50,000,000	\$ 0	\$ 0	\$ 0
Department of Administrative Services				0
Lottery Revenue Bonds	\$ 219,717,715	\$ 219,290,000	\$ 201,795,000	\$ (17,495,000)
Total Direct Revenue Bonds	\$ 2,004,807,715	\$ 962,450,000	\$ 944,955,000	\$ (17,495,000)

<u>Program Designation</u>	<u>2013-15 Legislatively Approved</u>	<u>2015-17 Governor's Budget</u>	<u>2015-17 Committee Recommendations</u>	<u>Changes from Governor's Budget</u>
Pass Through Revenue Bonds				
Oregon Business Development Department				
Industrial Development Bonds	\$ 165,000,000	\$ 200,000,000	\$ 200,000,000	\$ 0
Beginning and Expanding Farmer Loan Program	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 0
Oregon Facilities Authority	\$ 950,000,000	\$ 950,000,000	\$ 950,000,000	\$ 0
Housing and Community Services Department	\$ 150,000,000	\$ 250,000,000	\$ 250,000,000	\$ 0
Total Pass Through Revenue Bonds	\$ 1,275,000,000	\$ 1,410,000,000	\$ 1,410,000,000	\$ 0
Total Revenue Bonds	\$ 3,279,807,715	\$ 2,372,450,000	\$ 2,354,955,000	\$ (17,495,000)

OTHER FINANCING AGREEMENTS

Department of Administrative Services	\$ <u>55,600,000</u>	\$ <u>40,000,000</u>	\$ <u>40,000,000</u>	\$ <u>0</u>
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**House Bill 5005, SECTION 4.
Private Activity Bond Allocation for 2016 and 2017 Calendar Years.**

Allocation For:	2013-15 Legislatively Approved Budget		Subcommittee Recommendation	
	2014 Calendar Year	2015 Calendar Year	2016 Calendar Year	2017 Calendar Year
Oregon Business Development Department:				
Industrial Development Bonds	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000
Beginning and Expanding Farmer Loan Program	\$ 0	\$ 0	\$ 5,000,000	\$ 5,000,000
Housing & Community Services Department	\$125,000,000	\$125,000,000	\$125,000,000	\$125,000,000
State Department of Energy	\$ 10,000,000	\$ 10,000,000	\$ 5,000,000	\$ 5,000,000
Private Activity Bond Committee	\$195,438,535	\$195,438,535	\$222,023,900	\$222,023,900
Totals	\$370,438,535	\$370,438,535	\$397,023,900	\$397,023,900

Enrolled House Bill 5006

Introduced and printed pursuant to House Rule 12.00. Pre-session filed (at the request of Oregon Department of Administrative Services)

CHAPTER

AN ACT

Relating to state financial administration; creating new provisions; amending section 6, chapter 727, Oregon Laws 2013; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. Notwithstanding any other law limiting expenditures, the following amounts are established for a six-year period beginning July 1, 2015, as the maximum limits for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the state agencies listed, for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing and equipping of buildings and facilities:

- (1) Oregon Department of Administrative Services:
 - (a) North Campus Demolition and Site Improvement \$ 8,300,000
 - (b) Department of Environmental Quality Public Health Lab
 - (c) Emergency Generator Upgrade \$ 2,926,140
 - (c) Employment Building Upgrades \$ 2,217,398
 - (d) Electrical Upgrades/Replacements..... \$ 2,089,795
 - (e) Department of Human Services Building, Cooling Tower Replacement..... \$ 1,701,702
 - (f) Executive Building Elevator Upgrades \$ 875,461
 - (g) Executive Building Fire Sprinkler \$ 89,322
 - (h) Planning..... \$ 350,000
 - (i) Capital Investments/ Acquisitions \$ 17,000,000
 - (j) Executive Building Central Stairway Upgrade..... \$ 377,443
 - (2) Oregon Military Department:
 - (a) New Headquarters

	Facilities	\$ 6,700,000
(b)	Youth Challenge Armory	\$ 4,977,000
(c)	Planning and Pre-design	\$ 136,281
(3)	Oregon Youth Authority: Rogue Valley Facility	
(a)	Improvements	\$ 9,880,000
(b)	Maclaren Facility	
	Improvements	\$ 30,934,000
(c)	CCTV Cameras	\$ 1,147,435
(d)	Deferred Maintenance	\$ 7,058,000
(4)	Department of Corrections, Deferred Maintenance	\$ 14,220,432
(5)	Housing and Community Services Department, Family Affordable Housing	\$ 40,000,000
(6)	Department of Transportation: South Coast Maintenance	
(a)	Station	\$ 4,500,000
(b)	Meacham Maintenance Station	\$ 7,500,000
(c)	Maintenance Facilities Colocation	\$ 1
(d)	Highway Improvement Projects	\$ 35,000,000
(7)	Oregon Department of Aviation: Cordon State Airport, Renovations	\$ 226,111
(b)	McDermitt State Airport, Rehabilitation	\$ 201,667
(c)	Aurora State Airport, Apron/ Taxiway and Taxilane Project ...	\$ 130,000
(8)	Department of Veterans' Affairs, The Dalles Veterans' Home Renovation	\$ 1,510,547

SECTION 2. Notwithstanding any other law limiting expenditures, the following amounts are established for a six-year period beginning July 1, 2015, as the maximum limits for the expenditure of federal funds collected or received by the state agencies listed, for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing and equipping of buildings and facilities:

(1)	Oregon Military Department:	
(a)	Planning and Pre-design	\$ 140,770
(b)	New Headquarters Facilities	\$ 18,463,000
(c)	Medford Armory	\$ 1,943,648
(d)	Baker City Readiness Center ...	\$ 750,000
(2)	State Department of Fish and Wildlife:	
(a)	Willamette Falls Fishway Repair	\$ 1,000,000
(b)	Lower Deschutes River Ranch Acquisition	\$ 1,323,750
(3)	Oregon Department of Aviation:	

- (a) Condon State Airport, Renovations..... \$ 2,035,000
- (b) McDermitt State Airport, Rehabilitation..... \$ 1,815,000
- (c) Aurora State Airport, Apron/Taxiway and Taxilane Project... \$ 1,170,000
- (4) Department of Veterans' Affairs, The Dalles Veterans' Home Renovation..... \$ 2,805,303

SECTION 3. Notwithstanding any other law limiting expenditures, the amount of \$311,267,945 is established for a six-year period beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Higher Education Coordinating Commission, for expenditures of proceeds from state bonds issued for the benefit of a public university, pursuant to agreements between the commission and a public university.

SECTION 4. The project approvals and expenditure limitations in sections 1, 2 and 3 of this 2015 Act expire on June 30, 2021, unless otherwise noted.

SECTION 5. The expiration dates of the project approvals and expenditure limitations authorized by the Legislative Assembly for the following projects are extended to the following dates:

- (1) Oregon Department of Aviation
 - Aurora State Airport Air Traffic Control Tower (other funds) (section 2, chapter 5, Oregon Laws 2011)... January 31, 2016
- (2) Department of Corrections:
 - (a) Well Replacement on Mill Creek Property (other funds) (section 10, chapter 99, Oregon Laws 2010) December 31, 2017
 - (b) Junction City Prison (other funds) (section 1 (3), chapter 904, Oregon Laws 2009) June 30, 2018
- (3) Higher Education Coordinating Commission:
 - (a) Central Oregon Community College Technology Education Center (other funds) (section 7 (1), chapter 904, Oregon Laws 2009) June 30, 2016
 - (b) Portland Community College Cascade Campus Education Center (other funds) (section 7 (7), chapter 904, Oregon Laws 2009) June 30, 2016
 - (c) Clackamas Community College Harmony Campus Phase II (other funds) (section 7 (3), chapter 904, Oregon Laws 2009) June 30, 2019

(4)	State Forestry Department Land Acquisition (other funds) (section 1 (6), chapter 904, Oregon Laws 2009)	December 31, 2015
(5)	Department of Transportation: (a) Transportation Building Renovations (other funds) (sections 1 (1)(b) and 3, chapter 742, Oregon Laws 2007, and section 5 (2)(a), chapter 727, Oregon Laws 2013)	June 30, 2017
(b)	Oregon Wireless Interoperability Network, Phase 2 (other funds) (section 1 (5), chapter 904, Oregon Laws 2009)	June 30, 2017
(c)	Salem Baggage Depot Renovations (other funds) (May 30, 2014, Emergency Board, Item No. 41)	June 30, 2017
(d)	Salem Baggage Depot Renovations (federal funds) (May 30, 2014, Emergency Board, Item No. 41)	June 30, 2017
(6)	Oregon Military Department, Roseburg Armory Service Life Extension Project (federal funds) (December 10, 2014, Emergency Board, Item No. 22)	June 30, 2016

SECTION 6. Section 6, chapter 727, Oregon Laws 2013, is amended to read:

Sec. 6. Notwithstanding any other law limiting expenditures, the following amounts are established for a six-year period beginning July 1, 2013, as the maximum limit for payment of expenses under this section from bond proceeds and other revenues, including federal funds, collected or received by the Department of Community Colleges and Workforce Development, for the acquisition of and improvements to land and the acquisition, planning, constructing, altering, repairing, furnishing and equipping of buildings and facilities at community colleges:

(1)	Blue Mountain Community College Animal Science	Article XI-G Bonds
(2)	Education Center	\$ 3,331,350
	Central Oregon Community College Academic and Student Services Center	\$ 5,260,000
(3)	Chemeketa Community College Applied Technology Classroom	\$ 8,000,000
(4)	Clackamas Community College Clairmont Career/Technical Center	\$ 8,000,000
(5)	Clatsop Community College Health and Wellness Center	\$ 7,990,000
(6)	Columbia Gorge Community College Advanced Technology	

(7)	Klamath Community College Student Success and Career/Technical Center	\$ 7,320,000
(8)	Lane Community College Center for Student Success	\$ 7,850,000
(9)	Linn-Benton Community College Nursing and Allied Health Facilities.....	\$ 8,000,000
(10)	Mt. Hood Community College [<i>Student Services Enhancement</i>] Technology Innovation Center ..	\$ 8,000,000
(11)	Portland Community College Health Professions Center	\$ 8,000,000
(12)	Rogue Community College Health and Science Center.....	\$ 8,000,000
(13)	Southwestern Oregon Community College Health and Science Building	\$ 8,000,000
(14)	Tillamook Bay Community College Career and Technical Workforce Facility.....	\$ 2,000,000
(15)	Treasure Valley Community College Workforce Vocational Center	\$ 2,830,250
(16)	Umpqua Community College Industrial Arts Center	\$ 8,000,000

SECTION 7. Notwithstanding any other law limiting expenditures, the amount of \$2,082,893 is established for a six-year period beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds, but excluding lottery funds, collected or received by the Oregon Military Department, for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing and equipping of the Oregon Military Museum.

SECTION 8. This 2015 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2015 Act takes effect on July 1, 2015.

Passed by House July 6, 2015

Received by Governor:

.....M,....., 2015

.....
Timothy G. Sekerak, Chief Clerk of House

Approved:

.....M,....., 2015

.....
Tina Kotek, Speaker of House

Passed by Senate July 6, 2015

.....
Kate Brown, Governor

Filed in Office of Secretary of State:

.....
Peter Courtney, President of Senate

.....M,....., 2015

.....
Jeanne P. Atkins, Secretary of State

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Girod

Joint Committee On Ways and Means

Action: Do Pass The A-Eng Bill.

Action Date: 07/03/15

Vote:

Senate

Yeas: 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

House

Yeas: 11 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whitsett, Williamson

Exc: 1 - Whisnant

Prepared By: Jean Gabriel and Bill McGee, Department of Administrative Services

Reviewed By: Paul Siebert, Legislative Fiscal Office

Agencies: Various

Biennium: 2015-17

Agency: Military Department

Biennium: 2013-15

Budget Summary

	2013-15 Legislatively Approved Budget ⁽¹⁾	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
Other Funds Capital Construction	\$ 266,869,299	\$ -	\$ 511,316,680	\$ 244,447,381	91.6%
Federal Funds Capital Construction	\$ 9,401,412	\$ -	\$ 31,446,471	\$ 22,045,059	234.5%
Total	\$ 276,270,711	\$ -	\$ 542,763,151	\$ 266,492,440	96.5%

2013-15 Expenditure Limitation Adjustments

Oregon Military Department

Federal Funds Capital Construction			\$ 2,082,893	\$ 2,082,893	
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⁽¹⁾ Includes adjustments through December 2014

Summary of Revenue Changes

Other Funds revenues include proceeds from the issuance of general obligation bonds authorized under Article XI-Q, XI-G, XI-F (1), and Article XI, Section 7 of Oregon’s Constitution, the depreciation component of the Uniform Rent program and other deposits in the Department of Administrative Services Capital Projects Fund established by ORS 276.005, reserves of the Veterans’ Home Program, Oregon Military Department Capital Construction Account (surplus property sale proceeds), aircraft registration fees assessed in accordance with ORS 837.040 and 837.045, and state gasoline tax and driver and vehicle related fees. Federal Funds revenues are from the National Guard Bureau, the Federal Aviation Administration’s General Aviation Entitlement Program, the Federal Airport Improvement Program, the U.S. Department of Veterans’ Affairs construction grant program, and the U.S. Fish and Wildlife Service.

Summary of Capital Construction Subcommittee Action

House Bill 5006 provides six-year expenditure limitation for new capital construction projects. Projects in excess of \$1.0 million that build, acquire, adapt, replace, or change the use or function of a facility are categorized as capital construction projects. All capital projects in excess of \$1.0 million require a separate Capital Construction expenditure limitation established by the Legislature or the Emergency Board. House Bill 5006 also extends the six-year expiration dates and expenditure limitations for specified projects.

Oregon Housing and Community Services

Family Affordable Housing: \$40,000,000 Other Funds (Article XI-Q bonds) is approved to fund the state's equity (ownership) interest in a variety of projects to provide affordable housing to low-income Oregonians. The form of projects may include small scale and mid-size new construction, land or building acquisition, or modular construction. Debt service will be paid with General Fund.

Oregon Military Department

Military Headquarters Facility: \$6,700,000 Other Funds (Article XI-Q bonds) and \$18,463,000 Federal Funds (National Guard Bureau) is approved to fund the planning, design, and construction of a new Joint Force Headquarters building to be located in Salem.

Youth Challenge Armory: \$4,977,000 Other Funds (Article XI-Q bonds) is approved for the expansion and renovation of the current facility located in Bend to increase capacity for at-risk youths participating in the Youth Challenge Program.

Planning and Pre-Design: \$136,281 Other Funds (Capital Construction Account) and \$140,770 Federal Funds (National Guard Bureau) is approved for planning and preliminary design work at various sites throughout the state where the agency is planning future capital construction projects.

Medford Armory: \$1,943,648 Federal Funds (National Guard Bureau) is approved for the service life extension project to renovate the facility. The project includes upgrades to the building envelope, HVAC system, seismic resilience, utility system, lighting, restrooms, and finishes throughout the building.

Baker City Readiness Center: \$750,000 Federal Funds (National Guard Bureau) is approved to construct a new military vehicle compound, expand the parking lot, and move an HF antenna from the old armory to the new readiness center.

Military Museum: \$2,082,893 Federal Funds (National Guard Bureau) is approved to update the primary building at the Military Museum located at Camp Withycombe. The project includes expansion of the building entrance and lobby, installation of a fire protection system, upgrades of facility utilities, modifications to classrooms, additional restrooms, and a weapons storage vault. The expenditure limitation will expire June 30, 2019.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the Roseburg Armory Service Life Extension project (Federal Funds) to June 30, 2016.

Department of Corrections

Deferred Maintenance: \$14,220,432 Other Funds (Article XI-Q bonds) is approved to address highest priority deferred maintenance projects. Projects are located at facilities throughout the state and address a range of needs including HVAC repairs, security and electrical systems changes, and some structural improvements.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations for the following projects: Well Replacement on Mill Creek Property (Other Funds), extended to December 31, 2017; and Junction City Prison (Other Funds), extended to June 30, 2018.

Oregon Youth Authority

MacLaren Facility Improvements: \$30,934,000 Other Funds (Article XI-Q bonds) is approved to fund deferred maintenance, additions, site improvements, and renovations to address safety needs at MacLaren. This project will facilitate the eventual planned closure of Hillcrest and consolidation of youth populations into MacLaren.

Rogue Valley Facility Improvements: \$9,880,000 Other Funds (Article XI-Q bonds) is approved to fund deferred maintenance, additions, site improvements, and renovations to address safety needs at the facility in Rogue Valley.

Deferred Maintenance: \$7,058,000 Other Funds (Article XI-Q bonds) is approved to address high priority deferred maintenance projects to provide a safe and secure environment for the public and residents. Projects are located at facilities throughout the state including Oak Creek, North Coast, Eastern Oregon, Tillamook, Camp River Bend, Camp Florence, and Hillcrest and address a range of needs including fire alarms, water and electrical systems, and structural repairs.

CCTV Cameras: \$1,147,435 Other Funds (Article XI-Q bonds) is approved to acquire and install security systems including improved and expanded camera surveillance, electronic key monitoring systems, and door access controls.

Department of Transportation

Highway Improvements: \$35,000,000 Other Funds (Article XI, Section 7 bonds) is approved to fund the following highway improvement projects:

US 26, 116th – 136th Safety Improvements \$17,000,000. The intersection of 122nd and Powell had the highest number and severity of crashes of any intersection in the state in 2012. This corridor had eight sites in the top 10 percent of high crash locations in the state. The project will make safety improvements on Powell Boulevard including sidewalks, buffered bike lanes, and a center turn lane. Planning level cost estimates are \$22.0 to \$25.0 million for this entire segment. These funds would be concentrated on the highest crash segment (122nd - 136th).

State Highway 34 Safety Improvements \$3,000,000. Highway 34 has a long history of crashes. Several intersections are in the top 10 percent of statewide high crash locations. This segment also experiences a high number of lane departure crashes which result in high speed head-on crashes or vehicles running off the road. The project will add rumble strips and center median barrier along State Highway 34 between Peoria Road and the Corvallis Bypass, where feasible, to reduce the number and severity of crashes.

OR 126 Eugene to Florence Safety Improvements \$7,000,000. Segments of OR 126 have very high concentrations of fatal and serious crashes (232 percent above the statewide average for similar roadways). The project would make safety improvements including: widening shoulders to six feet and installing shoulder rumble strips from Mile Post 27.27 to Mile Post 51.7 and adding a passing lane between Walker and Chickahominy Creek westbound.

Interstate-5/Interstate-205 Cable Barrier \$2,500,000. Lane departure and crossover crashes have been increasing. On high-speed, high-volume interstates, cable barrier has proven to be a very effective counter-measure. Senate Bill 921 gave ODOT direction to move forward with closing medians on the interstates. These funds would help complete cable barrier installation on I-5 in Southern Oregon and I-205.

US 26 Warm Springs Downtown to Museum / Casino Plaza Connectivity \$1,500,000. Pedestrian facilities are needed along and across US 26, for access/connectivity and improved safety for those walking and biking (including commuters) along and across a busy highway. These funds would construct a 10-foot-wide multiuse path running parallel to and across US 26 between the Warm Springs downtown commercial area to the Museum/Plaza commercial area.

Interstate-84 (Pendleton – La Grande) Blue Mountains Snow Zone Safety Improvements \$4,000,000. This section of I-84 experiences a two-to three-times greater number of crashes than the statewide average for interstates, likely due to inclement winter weather conditions. The project will reduce accidents throughout the snow zone by having variable speed limits between Pendleton and La Grande in snow zone areas, thus allowing a reduction of speeds for all traffic in a consistent way.

South Coast Maintenance Station: \$4,500,000 Other Funds (fee revenue) is approved to fund the purchase of land, site development, and design for a new maintenance station to relocate the South Coast Maintenance Station and consolidate from three sites to one centralized location.

Meacham Maintenance Station: \$7,500,000 Other Funds (fee revenue) is approved to design and construct a new Meacham Maintenance Station to replace the existing outdated station. The project includes redevelopment of the current site to provide adequate sewage management and additional space for new buildings of sufficient size to handle the fleet needed to maintain mountain passes.

Maintenance Facilities Co-location: \$1 Other Funds (fee revenue) is approved as a placeholder for projects to consolidate a number of facilities as opportunities emerge. Currently, there are no specific co-location projects ready to move forward.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations for the following projects: Transportation Building Renovations (Other Funds), extended to June 30, 2017; Oregon Wireless Interoperability Network Phase 2 (Other Funds), extended to June 30, 2017; Salem Baggage Depot Renovations (Other Funds), extended to June 30, 2017; and Salem Baggage Depot Renovations (Federal Funds), extended to June 30, 2017.

Department of Aviation

Condon State Airport Renovations: \$2,035,000 Federal Funds (Federal Aviation Administration) and \$226,111 Other Funds (aircraft registration fees) is approved to conduct renovations at the Condon State Airport. This project includes widening the taxiway to meet current

federal design standards, grading the runway safety area, improving the airport drainage system, replacing the airport beacon tower and windsock, and replacing the runway end identifier lights.

McDermitt State Airport Rehabilitation: \$1,815,000 Federal Funds (Federal Aviation Administration) and \$201,667 Other Funds (aircraft registration fees) is approved to conduct rehabilitation at the McDermitt State Airport. This project includes rehabilitating the runway and replacing lighting and the beacon tower, which are needed to meet federal standards for safe operating conditions.

Aurora State Airport Apron/Taxiway and Taxilane: \$1,170,000 Federal Funds (Federal Aviation Administration) and \$130,000 Other Funds (aircraft registration fees) is approved to conduct reconstruction and rehabilitation at the Aurora State Airport. This project includes reconstruction and relocation of the main apron connector, relocation of parking, required environmental work, an Airport GIS survey, and rehabilitation of the taxilanes, which are needed to meet federal design requirements and compliance standards.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the Aurora State Airport Air Traffic Control Tower (Other Funds) to January 31, 2016.

Department of Administrative Services

North Campus Demolition and Site Improvement: \$8,300,000 Other Funds (Capital Projects Fund) is approved for demolition of the structures and hazardous material abatement on the North Campus of the Oregon State Hospital including Santiam Hall, Breitenbush Hall, McKenzie Hall, Eola Hall, and the Fitness Center. In addition, utility drops will be installed for the Dome Building as part of this project.

Employment Building Upgrades: \$2,217,398 Other Funds (Capital Projects Fund) is approved to upgrade restrooms and replace the cooling tower, chillers, AC units, and chilled water lines in the Employment Building.

Electrical Upgrades and Replacements: \$2,089,795 Other Funds (Capital Projects Fund) is approved to upgrade switch keepers and electrical panels, increase electrical capacity, and replace lighting systems in several state buildings.

Public Health Lab Emergency Generator Upgrade: \$2,926,140 Other Funds (Capital Projects Fund) is approved to add an emergency generator for the Department of Environmental Quality Public Health Lab to provide backup for the entire building in the event of a power failure.

Planning: \$350,000 Other Funds (Capital Projects Fund) is approved to contract with various architects, engineers, and other specialists to develop feasibility analyses and reliable cost information; to prepare preliminary design for small to medium-sized projects; and to evaluate options to address maintenance problems.

Human Services Building Cooling Tower Replacement: \$1,701,702 Other Funds (Capital Projects Fund) is approved to replace the cooling towers in the Human Services Building.

Executive Building Central Stairway Upgrade: \$377,443 Other Funds (Capital Projects Fund) is approved to upgrade the central stairway in the Executive Building including the construction of a code compliant egress stair enclosure.

Executive Building Elevator Upgrades: \$875,461 Other Funds (Capital Projects Fund) is approved for upgrades to elevators in the Executive Building to address safety issues.

Executive Building Fire Sprinkler: \$89,322 Other Funds (Capital Projects Fund) is approved to upgrade the fire sprinkler system in the Executive Building.

Capital Investments/Acquisitions: \$17,000,000 Other Funds (Article XI-Q bonds) is approved for acquisition of an office building that is currently being offered for sale.

Department of Veterans' Affairs

The Dalles Veterans' Home Renovation: \$1,510,547 Other Funds (reserves of the Veterans' Home Program) and \$2,805,303 Federal Funds (U.S. Department of Veterans' Affairs construction grant) is approved for major renovations to the state veterans' home located in The Dalles. The project includes: new flooring, paint, wallpaper, and ceiling tile throughout the facility; furniture replacement; remodel of the nurse stations; upgrades of all resident rooms; remodel of the production kitchen and nutrition centers; and remodel of the rehabilitation and therapy area including replacement of equipment. In addition, a storage building will be added to the facility.

Department of Fish and Wildlife

Willamette Falls Fishway Repair: \$1,000,000 Federal Funds (U.S. Fish and Wildlife Service) is approved to repair two portions of the Willamette Falls Fishway to restore structural integrity and stability of the fish ladder.

Lower Deschutes River Ranch Acquisition: \$1,323,750 Federal Funds (U.S. Fish and Wildlife Service) is approved for a cooperative acquisition project with the Trust for Public Lands to acquire over 10,000 acres of property that will be incorporated into the current Lower Deschutes Wildlife Area.

Department of Forestry

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the Land Acquisition (Other Funds) to December 31, 2015.

Higher Education Coordinating Commission (HECC)

HECC - Public Universities:

The Subcommittee approved a \$311,267,945 Other Funds Capital Construction six-year expenditure limitation for the Higher Education Coordinating Commission for distribution of general obligation bond proceeds to public universities. This amount corresponds to the total project

amounts for the 14 university projects authorized in House Bill 5005. Projects are funded with proceeds from the issuance of Article XI-G bonds, Article XI-Q bonds, and Article XI-F (1) bonds and will be disbursed as grants or loans, as applicable, pursuant to grant contracts and loan agreements between HECC and each university. Project descriptions are included in House Bill 5005. The expenditure limitation expires June 30, 2021.

HECC - Community Colleges:

The Subcommittee approved the extension of the project expiration dates and existing Other Funds Capital Construction expenditure limitations for the following community college projects. All projects are funded with proceeds from the issuance of Article XI-G bonds:

- Clackamas Community College Harmony Phase II through June 30, 2019
- Central Oregon Community College Technology Education Center through June 30, 2016
- Portland Community College Cascade Campus Education Center through June 30, 2016

Expenditure limitations for nine previously approved community college projects funded with Article XI-G bond proceeds were transferred from the Department of Community Colleges and Workforce Development, where they were originally established, to the Higher Education Coordinating Commission in House Bill 2408 (2015). Bonds for these projects were reauthorized in House Bill 5005 and are discussed in that bill. In addition, the Subcommittee approved a change in the project for Mt. Hood Community College from the Student Services Enhancement to the Technology Innovation Center project.

The Subcommittee modified the purposes for which Article XI-G bonds approved in 2013 can be expended for the following two projects, allowing the use of bond proceeds to purchase land: Rogue Community College Health and Science Center; and Tillamook Bay Community College Career and Technical Workforce Facility.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 5006-A

Various Agencies

Jean Gabriel 503-378-3107; Bill McGee 503-378-2078

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
<u>COMMITTEE AUTHORIZATIONS</u>							
<u>EDUCATION PROGRAM AREA</u>							
<u>Higher Education Coordinating Commission</u>							
OSU - Modular Data Center Project 13-15 reauthorize	\$ -	\$ -	\$ 7,000,000	\$ -	\$ 7,000,000	0	0.00
PSU - University Ctr Bldg Land Purchase 13-15 reauthorize	\$ -	\$ -	\$ 10,000,000	\$ -	\$ 10,000,000	0	0.00
PSU - Broadway Housing Purchase	\$ -	\$ -	\$ 53,000,000	\$ -	\$ 53,000,000	0	0.00
OSU - Forest Science Complex	\$ -	\$ -	\$ 29,702,970	\$ -	\$ 29,702,970	0	0.00
OSU - Marine Studies Campus Phase I	\$ -	\$ -	\$ 24,752,475	\$ -	\$ 24,752,475	0	0.00
PSU - Neuberger Hall DM & Renovation	\$ -	\$ -	\$ 60,000,000	\$ -	\$ 60,000,000	0	0.00
UO - College and Careers Building	\$ -	\$ -	\$ 17,000,000	\$ -	\$ 17,000,000	0	0.00
UO - Chapman Hall Renovation	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
All - Capital Repair, Renewal & Accessibility	\$ -	\$ -	\$ 65,000,000	\$ -	\$ 65,000,000	0	0.00
EOU - Hunt Hall Demolition & Site Restoration	\$ -	\$ -	\$ 2,985,000	\$ -	\$ 2,985,000	0	0.00
OIT - Center for Excellence in Engineering & Tech	\$ -	\$ -	\$ 10,920,000	\$ -	\$ 10,920,000	0	0.00
SOU - Britt Hall Renovation	\$ -	\$ -	\$ 4,717,500	\$ -	\$ 4,717,500	0	0.00
UO - Klamath Hall Renovation	\$ -	\$ -	\$ 12,250,000	\$ -	\$ 12,250,000	0	0.00
WOU - Natural Sciences Building Renovation	\$ -	\$ -	\$ 5,940,000	\$ -	\$ 5,940,000	0	0.00
<u>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</u>							
<u>Oregon Housing and Community Services Department</u>							
Family Affordable Housing	\$ -	\$ -	\$ 40,000,000	\$ -	\$ 40,000,000	0	0.00
<u>Department of Veterans' Affairs</u>							
The Dalles Veterans' Home Renovation	\$ -	\$ -	\$ 1,510,547	\$ 2,805,303	\$ 4,315,850	0	0.00
<u>PUBLIC SAFETY PROGRAM AREA</u>							
<u>Oregon Military Department</u>							
Military Headquarters Facility	\$ -	\$ -	\$ 6,700,000	\$ 18,463,000	\$ 25,163,000	0	0.00
Youth Challenge Armory	\$ -	\$ -	\$ 4,977,000	\$ -	\$ 4,977,000	0	0.00
Medford Armory	\$ -	\$ -	\$ -	\$ 1,943,648	\$ 1,943,648	0	0.00
Baker City Readiness Center	\$ -	\$ -	\$ -	\$ 750,000	\$ 750,000	0	0.00
Planning and Pre-design	\$ -	\$ -	\$ 136,281	\$ 140,770	\$ 277,051	0	0.00

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
<u>Department of Corrections</u>							
Deferred Maintenance	\$ -	\$ -	14,220,432	\$ -	\$ 14,220,432	0	0.00
<u>Oregon Youth Authority</u>							
MacLaren Facility Improvements	\$ -	\$ -	30,934,000	\$ -	\$ 30,934,000	0	0.00
Rogue Valley Facility Improvements	\$ -	\$ -	9,880,000	\$ -	\$ 9,880,000	0	0.00
Deferred Maintenance	\$ -	\$ -	7,058,000	\$ -	\$ 7,058,000	0	0.00
CCTV Cameras	\$ -	\$ -	1,147,435	\$ -	\$ 1,147,435	0	0.00
<u>TRANSPORTATION PROGRAM AREA</u>							
<u>Department of Transportation</u>							
US 26, 116th - 136th, Safety Improvements	\$ -	\$ -	17,000,000	\$ -	\$ 17,000,000	0	0.00
State Highway 34 Safety Improvements	\$ -	\$ -	3,000,000	\$ -	\$ 3,000,000	0	0.00
OR 126 Safety Improvements	\$ -	\$ -	7,000,000	\$ -	\$ 7,000,000	0	0.00
Intersate-5/Interstate-205 Cable Barrier	\$ -	\$ -	2,500,000	\$ -	\$ 2,500,000	0	0.00
US 26 Warm Springs Downtown Connectivity	\$ -	\$ -	1,500,000	\$ -	\$ 1,500,000	0	0.00
I-84 Blue Mtns Snow Zone Safety Improvements	\$ -	\$ -	4,000,000	\$ -	\$ 4,000,000	0	0.00
South Coast Maintenance Station	\$ -	\$ -	4,500,000	\$ -	\$ 4,500,000	0	0.00
Meacham Maintenance Station	\$ -	\$ -	7,500,000	\$ -	\$ 7,500,000	0	0.00
Maintenance Facilities Co-location	\$ -	\$ -	1	\$ -	\$ 1	0	0.00
<u>Department of Aviation</u>							
Condon State Airport Renovations	\$ -	\$ -	226,111	\$ 2,035,000	\$ 2,261,111	0	0.00
McDermitt State Airport Rehabilitation	\$ -	\$ -	201,667	\$ 1,815,000	\$ 2,016,667	0	0.00
Aurora State Airport Apron/Taxiway and Taxilane	\$ -	\$ -	130,000	\$ 1,170,000	\$ 1,300,000	0	0.00
<u>ADMINISTRATION PROGRAM AREA</u>							
<u>Department of Administrative Services</u>							
North Campus Demolition and Site Improvement	\$ -	\$ -	8,300,000	\$ -	\$ 8,300,000	0	0.00
Employment Building Upgrades	\$ -	\$ -	2,217,398	\$ -	\$ 2,217,398	0	0.00
Electrical Upgrades and Replacements	\$ -	\$ -	2,089,795	\$ -	\$ 2,089,795	0	0.00
Public Health Lab Emergency Generator Upgrade	\$ -	\$ -	2,926,140	\$ -	\$ 2,926,140	0	0.00
Planning	\$ -	\$ -	350,000	\$ -	\$ 350,000	0	0.00
Human Services Building Cooling Tower Replacement	\$ -	\$ -	1,701,702	\$ -	\$ 1,701,702	0	0.00
Executive Building Central Stairway Upgrade	\$ -	\$ -	377,443	\$ -	\$ 377,443	0	0.00
Executive Building Elevator Upgrades	\$ -	\$ -	875,461	\$ -	\$ 875,461	0	0.00
Executive Building Fire Sprinkler	\$ -	\$ -	89,322	\$ -	\$ 89,322	0	0.00
Capital Investments/Acquisitions	\$ -	\$ -	17,000,000	\$ -	\$ 17,000,000	0	0.00

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
<u>NATURAL RESOURCES PROGRAM AREA</u>							
<u>State Department of Fish and Wildlife</u>							
Willamette Falls Fishway Repair	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	0	0.00
Lower Deschutes River Ranch Acquisition	\$ -	\$ -	\$ -	\$ 1,323,750	\$ 1,323,750	0	0.00
TOTAL	\$ -	\$ -	\$ 511,316,680	\$ 31,446,471	\$ 542,763,151	0	0.00

2013-15 Supplemental Expenditure Limitation Adjustments

Oregon Military Department

Military Museum	\$ -	\$ -	\$ -	\$ 2,082,893	\$ 2,082,893	0	0.00
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Enrolled

House Bill 5029

Introduced and printed pursuant to House Rule 12.00. Pre-session filed (at the request of Oregon Department of Administrative Services)

CHAPTER

AN ACT

Relating to state financial administration; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. During the biennium beginning July 1, 2015, all lottery revenues available to benefit the public purposes specified in Article XV, section 4, of the Oregon Constitution, that are in excess of distributions or allocations required by law shall be maintained in the Administrative Services Economic Development Fund.

SECTION 2. All moneys in the Administrative Services Economic Development Fund as of July 1, 2015, and thereafter are reserved to meet the commitments of sections 1 to 13 of this 2015 Act.

SECTION 3. The following amounts are allocated for the biennium beginning July 1, 2015, from the Administrative Services Economic Development Fund, to the Oregon Business Development Department, for the following purposes:

- (1) Shared services..... \$ 7,037,404
- (2) Business, innovation and trade..... \$ 50,866,257
- (3) Infrastructure Finance Authority..... \$ 3,025,181
- (4) Oregon Film and Video Office.. \$ 1,164,460

SECTION 4. There is allocated for the biennium beginning July 1, 2015, from the Administrative Services Economic Development Fund, to the Department of Education, for the State School Fund, the amount of \$408,150,516.

SECTION 5. There is transferred to the Lottery Bond Fund for the biennium beginning July 1, 2015, out of the Oregon Education Fund, 100 percent of the declared earnings on the Education Stability Fund that are transferred to the Oregon Education Fund during the biennium beginning July 1, 2015, to be used by the Department of Education for the purposes of maintaining cash flow and paying, when due, the principal, interest and premium, if any, on outstanding education lottery bonds.

SECTION 6. There is allocated for the biennium beginning July 1, 2015, from the Administrative Services Economic Development Fund, to the office of the Governor, the amount of \$4,058,418 for expenses of the Regional Solutions Program.

SECTION 7. (1) The Oregon Department of Administrative Services shall establish a process for allocating available moneys in the Administrative Services Economic Develop-

ment Fund on a quarterly basis to fulfill the biennial allocations made by sections 1 to 13 of this 2015 Act. The department shall set the quarterly allocations.

(2) If, in any quarter, the moneys transferred from the State Lottery Fund to the Administrative Services Economic Development Fund are insufficient to pay for the quarterly allocations made by sections 1 to 13 of this 2015 Act or any other 2015 Act, prior to making any other allocations pursuant to sections 1 to 13 of this 2015 Act, the department shall satisfy lottery bond debt service obligations in the amount of \$225,477,038 for outstanding lottery bonds.

(3) After the lottery bond debt service obligations described in subsection (2) of this section are satisfied, if the remaining moneys transferred from the State Lottery Fund to the Administrative Services Economic Development Fund are insufficient to pay for the quarterly allocations made by sections 1 to 13 of this 2015 Act, the department shall reduce the quarterly allocations not described in subsection (2) of this section proportionately in amounts sufficient to accommodate the revenue shortfall.

SECTION 8. There is allocated for the biennium beginning July 1, 2015, from the Administrative Services Economic Development Fund, to the Oregon Department of Administrative Services, the amount of \$225,477,038 for the purpose of paying, when due, the principal, interest and premium, if any, on outstanding lottery bonds, as described in section 7 of this 2015 Act.

SECTION 9. Notwithstanding and in lieu of the requirement in ORS 461.547 (1) for a percentage-based transfer of moneys, for the biennium beginning July 1, 2015, the amount allocated from the Administrative Services Economic Development Fund to the Oregon Department of Administrative Services for distribution to counties for economic development activities as provided by ORS 461.547 is \$39,083,827.

SECTION 10. Notwithstanding and in lieu of the requirement in ORS 461.549 (2) for a percentage-based transfer of moneys, for the biennium beginning July 1, 2015, the amount allocated from the Administrative Services Economic Development Fund to the Problem Gambling Treatment Fund is \$11,292,544.

SECTION 11. Notwithstanding and in lieu of the requirement in ORS 565.447 for a percentage-based transfer of moneys, for the biennium beginning July 1, 2015, the amount allocated from the Administrative Services Economic Development Fund to the County Fair Account established in ORS 565.445 is \$3,864,000.

SECTION 12. Notwithstanding and in lieu of the requirement in ORS 461.543 (4) for a percentage-based transfer of moneys, for the biennium beginning July 1, 2015, the amount allocated from the Administrative Services Economic Development Fund to the Sports Lottery Account is \$8,240,000.

SECTION 13. There is allocated for the biennium beginning July 1, 2015, from the Administrative Services Economic Development Fund, to the State Forestry Department, the amount of \$5,000,000 for federal forest restoration.

SECTION 14. Notwithstanding ORS 137.300, for the biennium beginning July 1, 2015, the Department of Revenue shall distribute the moneys in the Criminal Fine Account established by ORS 137.300 as specified in sections 15 to 19 of this 2015 Act.

SECTION 15. There are allocated to the Department of Public Safety Standards and Training for the biennium beginning July 1, 2015, from the Criminal Fine Account, the following amounts for the following purposes:

- (1) Criminal justice training and standards operations..... \$ 27,250,583
- (2) Public Safety Memorial Fund... \$ 128,420

SECTION 16. There are allocated to the Department of Justice for the biennium beginning July 1, 2015, from the Criminal Fine Account, the following amounts for the following purposes:

- (1) Child Abuse Multidisciplinary

- (2) Intervention Account..... \$ 10,311,579
- (2) Creation and operation of a statewide system of regional assessment centers as provided under ORS 418.746 to 418.796..... \$ 787,663
- (3) Criminal Injuries Compensation Account..... \$ 8,775,830
- (4) Services to children eligible for compensation under ORS 147.390 and costs to administer provision of these services \$ 666,107

SECTION 17. There are allocated to the Department of Human Services for the biennium beginning July 1, 2015, from the Criminal Fine Account, the following amounts for the following purposes:

- (1) Domestic Violence Fund established for ORS 409.300 for the purpose of ORS 409.292 (1)(a) to (c)..... \$ 2,224,675
- (2) Sexual Assault Victims Fund.... \$ 533,332

SECTION 18. There are allocated to the State Court Facilities and Security Account established under ORS 1.178, for the biennium beginning July 1, 2015, from the Criminal Fine Account, the following amounts for the following purposes:

- (1) State court security and emergency preparedness.... \$ 3,422,322
- (2) Distributions to county court facilities security accounts..... \$ 4,148,922
- (3) Capital improvements for courthouses and other state court facilities..... \$ 3,500,000

SECTION 19. (1) There is allocated to the Oregon Health Authority for the biennium beginning July 1, 2015, from the Criminal Fine Account, the amount of \$42,884 for the purpose of grants under ORS 430.345 for the establishment, operation and maintenance of alcohol and drug abuse prevention, early intervention and treatment services provided through a county.

(2) There is allocated to the Law Enforcement Medical Liability Account established under ORS 414.815, for the biennium beginning July 1, 2015, from the Criminal Fine Account, the amount of \$1,339,000.

(3) There is allocated to the Oregon State Police for the biennium beginning July 1, 2015, from the Criminal Fine Account, the amount of \$253,000 for the purpose of enforcing the laws relating to driving under the influence of intoxicants.

(4) There is allocated to the Department of Corrections for the biennium beginning July 1, 2015, from the Criminal Fine Account, the amount of \$4,391,472 for the purpose of planning, operating and maintaining county juvenile and adult corrections programs and facilities and drug and alcohol programs. The grant to each county shall be based on amounts deposited in the Criminal Fine and Assessment Account by the circuit court for the county in the 2009-2011 biennium.

(5) There is allocated to the Arrest and Return Account established under ORS 133.865, for the biennium beginning July 1, 2015, from the Criminal Fine Account, the amount of \$22,500.

(6) There is allocated to the Intoxicating Driver Program Fund created under ORS 813.270, for the biennium beginning July 1, 2015, from the Criminal Fine Account, the amount of \$4,323,000.

(7) There is allocated to the Oregon Health Authority for the biennium beginning July 1, 2015, from the Criminal Fine Account, the amount of \$331,824 for the Emergency Medical Services and Trauma Systems Program created under ORS 431.623.

SECTION 20. After distributing the amounts specified in sections 15 to 19 of this 2015 Act, the Department of Revenue shall distribute funds remaining in the Criminal Fine Account to the General Fund.

SECTION 21. This 2015 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2015 Act takes effect July 1, 2015.

Passed by House July 6, 2015

Received by Governor:

.....M,....., 2015

.....
Timothy G. Sekerak, Chief Clerk of House

Approved:

.....M,....., 2015

.....
Tina Kotek, Speaker of House

Passed by Senate July 6, 2015

.....
Kate Brown, Governor

Filed in Office of Secretary of State:

.....
Peter Courtney, President of Senate

.....M,....., 2015

.....
Jeanne P. Atkins, Secretary of State

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Devlin

Joint Committee On Ways and Means

Action: Do Pass The A-Eng Bill.

Action Date: 07/03/15

Vote:

Senate

Yeas: 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

House

Yeas: 11 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whitsett, Williamson

Exc: 1 - Whisnant

Prepared By: Janet Savarro and Art Ayre, Department of Administrative Services

Reviewed By: Janet Savarro and Art Ayre, Department of Administrative Services

Agencies: Various - Lottery Allocation

Biennium: 2015-17

Agencies: Various - Criminal Fine Account Allocation

Biennium: 2015-17

Revenue Summary

The Oregon Lottery collects revenues from traditional and video lottery gaming. It pays player prizes and its operating expenses out of these revenues, and then transfers the balance (net profits) to the Administrative Services Economic Development Fund (EDF). The Department of Administrative Services (DAS) then distributes funds from the EDF in adherence with constitutional and statutory funding priorities, including specific Legislative allocations. The amounts outlined in this bill are based on the lottery revenue forecast from the DAS Office of Economic Analysis (OEA) as of May 14, 2015, adjusted for reversions of 2013-15 biennium Lottery Funds ending balances transferred to the EDF under ORS 461.559. ORS 461.559 reverts certain Lottery Funds allocations unspent at the end of a biennium to the EDF. This provision first becomes operative during the 2015-17 biennium. Reversions under this provision, which are projected to total \$5,339,361 in the 2015-17 biennium, were not included in the DAS OEA lottery revenue forecast, but the allocation amounts in this bill include those reversions in total available resources. As actual amounts vary, some allocations or distributions set forth within may also vary – in some cases requiring related expenditure limitation adjustments.

The Oregon Lottery transfers Lottery Funds to the DAS EDF on a quarterly basis. From each quarterly transfer, a number of dedicated distributions are required by the Oregon Constitution or are provided for in Oregon Revised Statutes (ORS), including:

- The Oregon Constitution requires that 18 percent of net proceeds be distributed to the Education Stability Fund.
- The Oregon Constitution requires that 15 percent of net proceeds be distributed to the Parks and Natural Resources Fund.
- Oregon statute requires that 2.5 percent of net proceeds of video lottery gaming be distributed to the counties for economic development projects. Beginning with the 2005-07 biennium, 50 percent of the operating costs for the Economic Revitalization Team (ERT) established by ORS 284.555, and funding for state Regional Solutions program positions, are also funded from this source.
- Oregon statute requires that one percent of net profits be distributed to the Sports Lottery Account for sports programs at state institutions of higher education and for scholarships.
- Oregon statute requires that one percent of net profits be transferred to the Oregon Health Authority for Gambling Addiction prevention and treatment programs.
- Oregon statute requires that one percent of the net profits, not to exceed \$1.53 million annually, be transferred to the County Fair account. The maximum amount is adjusted each biennium pursuant to certain changes in the Consumer Price Index.
- Oregon statute requires that annual debt service payments for outstanding lottery revenue bonds be satisfied before allocating EDF balances for other purposes. During the 2015-17 biennium, debt service requirements equal approximately 19.9 percent of total Lottery Funds revenue .

Finally, the Legislature makes other allocations from the EDF within authorized public purposes. These purposes include job creation, economic development and public education. Currently, the bulk of allocations are made to the Department of Education for the State School Fund and to the Oregon Business Development Department for various program expenditures.

Interest earned on the EDF remains within the fund itself. If at the end of any quarter funds remain undistributed, they are retained in the EDF for allocation in future quarters. If in any quarter funds in the EDF are insufficient to fund quarterly distribution of allocations, DAS first fully funds debt service obligations. Any remaining revenues are then distributed to other statutory allocations in a prorated manner.

House Bill 5029 also allocates resources from the Criminal Fine Account (CFA). The CFA includes criminal fines and other financial penalties imposed on conviction for felonies, misdemeanors, and violations other than parking infractions. Revenues are collected by the courts – including by the Oregon Judicial Department (OJD) for the circuit courts, and by individual municipal (city) and justice (county) courts, and remitted to the Department of Revenue.

Summary of Capital Construction Subcommittee Action

Allocation of Lottery Revenue

House Bill 5029 allocates lottery revenue from the EDF. The amounts outlined in this bill are based on the lottery revenue forecast from the DAS OEA as of May 14, 2015, adjusted for projected Lottery Funds allocation ending balances transferred to the EDF under ORS 461.559. The attached tables display the dollar amounts of the EDF Lottery Funds allocations authorized in the bill or by the state Constitution. All Lottery Funds allocations approved for the 2015-17 biennium are included in House Bill 5029. The 2015-17 allocations are summarized below.

- A total of \$225.5 million Lottery Funds is allocated for debt service for outstanding bonds. These funds are allocated to DAS, since the DAS Capital Investment Section manages debt service for the state. DAS will transfer the necessary funding to the Department of Education, Higher Education Coordinating Commission, Oregon Business Development Department, Housing and Community Services Department, Department of Transportation, Department of Forestry, Department of Energy, and the Water Resources Department for the payment of debt on existing lottery revenue bonds. No allocations are included to pay debt service for lottery revenue bonds issued in the 2015-17 biennium. All lottery revenue bonds approved in the 2015-17 Legislatively Adopted Budget will be issued in the Spring of 2017, and associated debt service costs will not be paid before the start of the 2017-19 biennium.
- The State School Fund is allocated \$408.2 million Lottery Funds.
- A total of \$62.1 million Lottery Funds is allocated for the programs of the Oregon Business Development Department. This total excludes amounts allocated for debt service payments on lottery revenue bonds, but includes \$7.0 million for Shared Services; \$50.9 million for Business, Innovation and Trade; \$3.0 million for the Infrastructure Financing Authority; and \$1.2 million for the Film and Video Office.

- The Office of the Governor is allocated \$4.1 million Lottery Funds for the Regional Solutions Program. These costs are shared with counties by reducing video lottery proceeds that are distributed to counties for economic development by one-half of the total cost.
- The Department of Forestry is allocated \$5 million Lottery Funds for federal forest restoration.

Education Stability Fund

A constitutional amendment approved by Oregon voters in 1997, and amended in 2002, requires that 18 percent of net lottery proceeds be transferred to the Education Stability Fund. Interest earnings on this fund are continuously appropriated for the benefit of education programs. These earnings are split 75 percent to the Oregon Education Fund, which is currently used to help pay debt service on lottery revenue bonds that were previously issued for the Department of Education, and 25 percent to the Higher Education Coordinating Commission for the Opportunity Grant program. Earnings that would be dedicated to the Oregon Education Fund in excess of the amounts needed to pay debt service are transferred to the Opportunity Grant program instead. The transfers and distributions relating to the Education Stability Fund as described here are established by the Oregon Constitution and by other statutes – therefore House Bill 5029 does not include provisions relating to them.

Ten percent of the amount deposited in the Education Stability Fund is deposited into the Oregon Growth Account within the Fund. All declared earnings from this account are continuously appropriated to the Oregon Education Fund and the Higher Education Coordinating Commission.

Parks and Natural Resources Fund

Ballot Measure 76, approved by Oregon voters in 2010, requires 15 percent of net lottery proceeds to be transferred to the Parks and Natural Resources Fund. This fund is continuously appropriated for the benefit of parks and recreation and for native species protection and restoration. This transfer is established by the Oregon Constitution. House Bill 5029, therefore, does not include provisions relating to it.

County Economic Development

ORS 461.547 requires that 2.5 percent of net proceeds of video lottery gaming be distributed to the counties for economic development projects. Beginning with the 2005-07 biennium, 50 percent of the operating costs for the Economic Revitalization Team (ERT) established by ORS 284.555, and the costs of Regional Solutions positions in the state budget, have also been funded from this source.

The Subcommittee approved allocating a fixed dollar amount for county economic development during the 2015-17 biennium, rather than the percentage allocation described in statute. The fixed dollar amount is \$39,083,827, which is equal to 2.5 percent of the amount of video lottery proceeds projected in the May 2015 revenue forecast, minus one-half of the funding for Regional Solutions positions in the Office of the Governor.

Gambling Addiction Prevention and Treatment

The 1999 Legislature statutorily dedicated one percent of net lottery proceeds to be transferred to the Oregon Health Authority to fund gambling addiction programs in the state.

Instead of the percentage allocation described in statute, the Subcommittee approved a fixed allocation of \$11,292,544 for the 2015-17 biennium.

Sports Lottery Account

Beginning in 2007, one percent of net lottery proceeds are dedicated to the Higher Education Coordinating Commission for distribution to institutions to offset the costs of intercollegiate athletic programs and for academic scholarships.

Instead of the percentage allocation described in statute, the Subcommittee approved a fixed allocation of \$8,240,000 for the 2015-17 biennium.

The Subcommittee approved the following distribution of Lottery Funds allocated to the Sports Lottery Account. These distribution amounts replace the amounts included in the budget report for House Bill 5024, the budget bill for the Higher Education Coordinating Commission, which were incorrect.

2015-17 Biennium Sports Lottery Account

Eastern Oregon University	\$913,239
Oregon Institute of Technology	\$913,239
Southern Oregon University	\$913,239
Western Oregon University	\$1,162,716
Portland State University	\$2,277,567
Oregon State University	\$1,030,000
University of Oregon	\$1,030,000
TOTAL	\$8,240,000

County Fairs

The 2001 Legislature statutorily dedicated one percent of net lottery proceeds, with certain limitations, for distribution to county fair programs throughout the state. This amount is adjusted by inflation each biennium.

Instead of the percentage allocation described in statute, the Subcommittee approved a fixed allocation of \$3,864,000 for the 2015-17 biennium.

Lottery Funds Expenditure Limitation

Lottery Funds expenditure limitations related to these allocations are generally contained in the respective agency budget bills, in Senate Bill 5507, or in policy bills establishing one-time, Lottery-funded program (House Bill 2997 and House Bill 2998).

Allocation of Criminal Fine Account

ORS 137.300 establishes the CFA and identifies program priorities, but does not specify a funding level for the programs. Expenditure limitations for programs receiving CFA allocations are established in the separate appropriation bills for the various receiving agencies. Any CFA revenues remaining after the specific program allocations are made are deposited into the General Fund.

The revenue forecast for the CFA for the 2015-17 biennium totals \$116.8 million. The Capital Construction Subcommittee approved allocations to agencies totaling \$72.5 million, leaving \$44.3 million to be deposited into General Fund. Those revenues are included in the General Fund expenditures authorized in the 2015-17 Legislatively Adopted Budget. The specific allocation amount authorized in this bill are listed in the final table of this budget report.

LOTTERY FUNDS CASH FLOW SUMMARY

	2013-15 Legislatively Approved Budget ¹	2015-17 Legislatively Adopted Budget ²
ECONOMIC DEVELOPMENT FUND		
RESOURCES		
Beginning Balance	\$3,491,087	\$19,318,494
REVENUES		
Transfers from Lottery		
Net Proceeds	1,061,129,097	1,129,256,402
Administrative Savings	0	0
Other Revenues		
Interest Earnings	1,400,000	2,000,000
Lottery Funds Reversions under ORS 461.559	0	5,339,361
Total Revenue	1,062,529,097	1,136,595,763
TOTAL RESOURCES	1,066,020,184	1,155,914,257
DISTRIBUTIONS / ALLOCATIONS		
Distribution of Video Revenues to Counties	(33,849,166)	(39,083,827)
Distribution to the Education Stability Fund	(191,003,237)	(203,266,152)
Distribution to the Parks and Natural Resources Fund	(159,169,365)	(169,388,460)
Distribution to HECC for Collegiate Athletics and Scholarships	(8,000,000)	(8,240,000)
Distribution to OHA for Gambling Addiction Treatment Programs	(10,592,542)	(11,292,544)
Distribution for County Fairs	(3,669,380)	(3,864,000)
Allocation to the State School Fund	(327,374,109)	(408,150,516)
Debt Service Allocations	(240,215,783)	(225,477,038)
Other Agency Allocations	(72,828,108)	(71,151,720)
TOTAL DISTRIBUTIONS / ALLOCATIONS	(1,046,701,690)	(1,139,914,257)
ENDING BALANCE	\$19,318,494	\$16,000,000
EDUCATION STABILITY FUND		
(not including OGA or ORTDF)		
RESOURCES		
Beginning Balance	\$7,402,401	\$179,301,809
Revenues		
Transfer from the Economic Development Fund	171,899,408	182,939,537
Interest Earnings	984,133	10,289,094
Total Revenue	172,883,541	193,228,631
TOTAL RESOURCES	180,285,942	372,530,440
DISTRIBUTIONS		
Interest Distributions	(984,133)	(10,289,094)
TOTAL DISTRIBUTIONS	(984,133)	(10,289,094)
ENDING BALANCE	\$179,301,809	\$362,241,346

1. The 2013-15 Estimated Budget is based on the May 2015 forecast of 2013-15 resources.

2. The 2015-17 Legislatively Adopted Budget is based on the May 2015 forecast of 2015-17 resources, adjusted to include Lottery Funds reversions under ORS 461.559.

2015-17 LOTTERY FUNDS ALLOCATIONS AND EXPENDITURES

	New Lottery Funds Allocation	Beginning Lottery Balance	Interest and Other Earnings / (Reversions)	2015-17 LAB Expenditure Limitation	Ending Lottery Balance
ECONOMIC DEVELOPMENT FUND					
DEBT SERVICE COMMITMENTS					
Department of Education					
Outstanding bonds	805,621	35,911	0	841,532	0
Higher Education Coordinating Commission					
Outstanding bonds	41,762,610	587,166	0	42,349,776	0
Business Development Dept.					
Outstanding bonds	45,040,696	73,510	0	45,114,206	0
Housing and Community Services Dept.					
Outstanding bonds	11,659,434	17,035	0	11,676,469	0
Department of Transportation					
Outstanding bonds	107,020,978	463,162	0	107,484,140	0
Department of Administrative Services					
Outstanding bonds	11,233,581	1,543,515	0	12,777,096	0
Forestry Department					
Outstanding Bonds	2,468,492	13,468	0	2,481,960	0
Department of Energy					
Outstanding Bonds	2,977,259	3,237	0	2,980,496	0
Water Resources Department					
Outstanding Bonds	2,508,367	3,115	0	2,511,482	0
OTHER ALLOCATIONS					
Higher Education Coordinating Commission					
Collegiate Athletics and Scholarships	8,240,000	0	0	8,240,000	0
Oregon Health Authority					
Gambling Addiction Treatment	11,292,544	0	0	11,292,544	0
Department of Education					
State School Fund	408,150,516	0	0	408,150,516	0
Department of Administrative Services					
Distribution to County Fairs	3,864,000	0	0	3,864,000	0
Office of the Governor					
Regional Solutions	4,058,418	84,902	0	4,058,418	84,902
Business Development Department					
Shared Services	7,037,404	616,677	(616,677)	7,037,404	0
Business, Innovation, and Trade	50,866,257	9,304,599	(4,722,684)	55,448,172	0
Infrastructure Financing Authority	3,025,181	0	0	3,025,181	0
Film and Video	1,164,460	0	0	1,164,460	0
Forestry Department					
Federal Forest Restoration	5,000,000	0	0	5,000,000	0
TOTAL ECONOMIC DEVELOPMENT FUND	\$728,175,818	\$12,746,297	(\$5,339,361)	\$735,497,852	\$84,902
EDUCATION STABILITY FUND / OREGON EDUCATION FUND					
Higher Education Coordinating Commission					
Opportunity Grants	10,232,598	1,583,781	0	11,816,379	0
Department of Education					
Education Bonds Outstanding	56,496	536,899	0	593,395	0
TOTAL EDUCATION STABILITY/OREGON EDUCATION FUND	\$10,289,094	\$2,120,680	\$0	\$12,409,774	\$0

CRIMINAL FINE ACCOUNT ALLOCATIONS

2015-17 Biennium Criminal Fine Account Revenues	<u>\$ 116,772,418</u>
Agency/Program (Bill number containing expenditure authority)	Allocation
<i>Department of Public Safety Standards and Training (SB 5534)</i>	
Operations	\$ 27,250,583
Public Safety Memorial Fund	<u>128,420</u>
Subtotal:	<u>\$ 27,379,003</u>
<i>Department of Justice (SB 5516)</i>	
Child Abuse Multidisciplinary Intervention (CAMI)	\$ 10,311,579
Regional Assessment Centers	787,663
Criminal Injuries Compensation Account (CICA)	8,775,830
Child Abuse Medical Assessments	<u>666,107</u>
Subtotal:	<u>\$ 20,541,179</u>
<i>Department of Human Services (HB 5026)</i>	
Domestic Violence Fund	\$ 2,224,675
Sexual Assault Victims Fund	<u>533,332</u>
Subtotal:	<u>\$ 2,758,007</u>
<i>Oregon Health Authority (SB 5526)</i>	
Emergency Medical Services & Trauma Services	\$ 331,824
Alcohol & Drug Abuse Prevention	42,884
Law Enforcement Medical Liability Account (LEMLA)	1,339,000
Intoxicated Driver Program	<u>4,323,000</u>
Subtotal:	<u>\$ 6,036,708</u>
<i>Oregon Judicial Department (SB 5514)</i>	
State court security and emergency preparedness	\$ 3,422,322
County court facilities security	4,148,922
Capital improvements for courthouses and other state court facilities	<u>3,500,000</u>
Subtotal:	<u>\$ 11,071,244</u>
<i>Oregon State Police (SB 5531)</i>	
Driving Under the Influence Enforcement	<u>\$ 253,000</u>
<i>Department of Corrections (SB 5504)</i>	
County correction programs and facilities, and alcohol and drug programs	<u>\$ 4,391,472</u>
<i>Governor's Office (HB 5021)</i>	
Arrest & Return for Extradition	<u>\$ 22,500</u>
Total Allocations:	<u>\$ 72,453,113</u>
Transfer to the General Fund	<u>\$ 44,319,305</u>

Enrolled House Bill 5045

Introduced and printed pursuant to House Rule 12.00. Pre-session filed (at the request of Oregon Department of Administrative Services)

CHAPTER

AN ACT

Relating to state financial administration; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. Notwithstanding any other law appropriating money, limiting expenditures or otherwise adjusting appropriations or expenditure limitations, and in addition to any action by the Emergency Board, the authorized appropriations for the biennium ending June 30, 2015, for the following agencies and programs are changed by the amounts specified:

	2013	Oregon Laws	Chapter/ Section	Adjustment
Department of Corrections:				
Operations and health services				
General Fund	Ch. 496 1(1)	+\$8,274,768		
Administration, general services and human resources				
General Fund	Ch. 496 1(2)	+1,179,749		
Offender management and rehabilitation				
General Fund	Ch. 496 1(3)	-765,259		
Community corrections				
General Fund	Ch. 496 1(4)	-1,466,004		
State Forestry Department:				
Fire protection				
General Fund	Ch. 620 1(2)	+2,328,401		

SECTION 2. This 2015 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2015 Act takes effect on its passage.

Passed by House May 27, 2015

Received by Governor:

.....M,....., 2015

.....
Timothy G. Sekerak, Chief Clerk of House

Approved:

.....M,....., 2015

.....
Tina Kotek, Speaker of House

Passed by Senate June 4, 2015

.....
Kate Brown, Governor

Filed in Office of Secretary of State:

.....
Peter Courtney, President of Senate

.....M,....., 2015

.....
Jeanne P. Atkins, Secretary of State

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Bates

Joint Committee On Ways and Means

Action: Do Pass The A-Eng Bill.

Action Date: 05/22/15

Vote:

Senate

Yeas: 9 - Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Steiner Hayward, Thomsen, Winters

Nays: 1 - Whitsett

Exc: 2 - Burdick, Shields

House

Yeas: 10 - Buckley, Gomberg, Huffman, Komp, Nathanson, Rayfield, Smith, Whisnant, Whitsett, Williamson

Exc: 2 - McLane, Read

Prepared By: Linda Gilbert and Matt Stayner, Legislative Fiscal Office

Reviewed By: Ken Rocco, Legislative Fiscal Office

Agencies: Department of Forestry; Department of Corrections

Biennium: 2013-15

Budget Summary*

	2013-15 Legislatively Adopted Budget	2013-15 Legislatively Approved Spending Level (1)	2013-15 Committee Recommendation	Percentage Change from Legislatively Approved Spending Level
<u>Natural Resources Program Area</u>				
<u>Department of Forestry</u>				
General Fund	\$ 54,437,263	\$ 116,720,043	\$ 2,328,401	1.99%
<u>Public Safety Program Area</u>				
<u>Department of Corrections</u>				
General Fund	\$ 1,396,990,504	\$ 1,477,310,613	\$ 7,223,254	0.49%

⁽¹⁾ Includes adjustments through March 2015

* Excludes Capital Construction expenditures

Summary of Revenue Changes

House Bill 5045 rebalances 2013-15 budgets for the Department of Forestry (ODF) and the Department of Corrections (DOC). ODF is funded by a mix of General, Other, and Federal Funds. This addition results in an increase of \$2.3 million General Fund to the agency. DOC is funded by General, Other, and Federal Funds. This plan results in an increase of \$7.2 million General Fund to the agency.

Summary of Public Safety Subcommittee Action

The Public Services Subcommittee approved budget adjustments to carry out ODF and DOC programs and operations for the remainder of the 2013-15 biennium.

DEPARTMENT OF FORESTRY

The Subcommittee approved a total increase in General Fund of \$2,328,401

This appropriation is made to address items that were deferred in the agency's previous request to fund extraordinary 2013-2015 biennium fire seasons costs. The previous request was partially accommodated in SB 5543 (2015), but the agency's request for General Fund resources for Treasury loan interest expense and the anticipated 2015 fire season catastrophic fire insurance premium cost were deferred pending actual cost determination. Subsequent to the passage of SB 5543, ODF secured a \$25 million policy with retention (deductible) of \$50 million at an annual premium cost of \$3,863,310; the General Fund portion of this cost is \$1,918,155. ODF has also made a final estimate of Treasury interest expense for the 2013-2015 biennium of \$410,246.

DEPARTMENT OF CORRECTIONS

The Subcommittee approved a total increase of \$7,223,254 General Fund.

This appropriation completes legislative actions taken to address unspecified reductions in the 2013-15 budget. In February the Legislature appropriated \$29.0 million General Fund against an estimated remaining 2013-15 budget shortfall of \$32.8 million, with the understanding that the deficit would need to be revisited when more information about actual expenses was available. Since that time, three additional, unanticipated costs have arisen totaling \$4.3 million. First is an increase in the use of a new Hepatitis C drug, Harvoni. DOC expected increased costs in 2015-17; the higher demand, however, began sooner, in December 2014. The average patient level rose from about 9 to about 35 per month, at a cost of \$3.2 million. Additionally, healthcare costs rose by \$300,000 for hemophilia drug expense, for fiscal 2015, by \$300,000 for monthly increases in the cost of offsite care in the last three months, and by \$500,000 for all other drugs. Department actions and implemented efficiencies of \$900,000 offset some of the additional expense.

The resulting General Fund rebalance summarizes to an appropriation of \$8.3 million in Operations and Health Care and \$1.2 million in Administration, and reductions of \$0.8 million in Offender management and rehabilitation and \$1.5 million in Community Corrections, for a total General Fund appropriation of \$7.2 million.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 5045-A

Department of Forestry, Department of Corrections

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE ADJUSTMENTS (from LAB)</u>									
<u>Department of Forestry</u>									
Fire Protection	\$ 2,328,401	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,328,401	0	0.00
<u>Department of Corrections</u>									
Operations & Health Services	\$ 8,274,768	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,274,768	0	0.00
Administration, General Services, and HR	\$ 1,179,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,179,749	0	0.00
Offender Management & Rehabilitation	\$ (765,259)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (765,259)	0	0.00
Community Corrections	\$ (1,466,004)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,466,004)	0	0.00
TOTAL ADJUSTMENTS	\$ 9,551,655	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,551,655	0	0.00
SUBCOMMITTEE RECOMMENDATION *	\$ 9,551,655	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,551,655	0	0.00

Enrolled
House Bill 5203

Sponsored by JOINT COMMITTEE ON WAYS AND MEANS

CHAPTER

AN ACT

Relating to state financial administration; creating new provisions; amending sections 1, 2, 3, 5 and 7, chapter 808, Oregon Laws 2015; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. Section 1, chapter 808, Oregon Laws 2015, is amended to read:

Sec. 1. Notwithstanding any other law limiting expenditures, the following amounts are established for a six-year period beginning July 1, 2015, as the maximum limits for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the state agencies listed, for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing and equipping of buildings and facilities:

- (1) Oregon Department of Administrative Services:
 - (a) North Campus Demolition and Site Improvement..... \$ 8,300,000
 - (b) Department of Environmental Quality Public Health Lab
 - (c) Emergency Generator Upgrade..... \$ 2,926,140
 - (c) Employment Building Upgrades \$ 2,217,398
 - (d) Electrical Upgrades/ Replacements..... \$ 2,089,795
 - (e) Department of Human Services Building, Cooling Tower Replacement \$ 1,701,702
 - (f) Executive Building Elevator Upgrades..... \$ 875,461
 - (g) Executive Building Fire Sprinkler..... \$ 89,322
 - (h) Planning \$ 350,000
 - (i) Capital Investments/ Acquisitions..... \$ 17,000,000
 - (j) Executive Building Central Stairway Upgrade..... \$ 377,443
 - (k) **Oregon State Fair Capital Repairs and**

	Deferred Maintenance.....	\$ 2,500,000
(2)	Oregon Military Department:	
(a)	New Headquarters Facilities.....	\$ 6,700,000
(b)	Youth Challenge Armory	\$ 4,977,000
(c)	Planning and Pre-design	\$ 136,281
(d)	Oregon Military Museum	\$ 725,963
(e)	Regional Training Institute	\$ 11,500,000
(3)	Oregon Youth Authority:	
(a)	Rogue Valley Facility Improvements.....	\$ 9,880,000
(b)	Maclaren Facility Improvements.....	\$ 30,934,000
(c)	CCTV Cameras	\$ 1,147,435
(d)	Deferred Maintenance	
(4)	and Capital Improvements	\$ 7,058,000
(5)	Department of Corrections, Deferred Maintenance	\$ 14,220,432
(6)	Housing and Community Services Department, Family Affordable Housing.....	\$ 40,000,000
(a)	Department of Transportation: South Coast Maintenance Station	\$ 4,500,000
(b)	Meacham Maintenance Station	\$ 7,500,000
(c)	Maintenance Facilities Colocation	\$ 1
(d)	Highway Improvement Projects.....	\$ 35,000,000
(7)	Oregon Department of Aviation:	
(a)	Condon State Airport, Renovations	\$ 226,111
(b)	McDermitt State Airport, Rehabilitation.....	\$ 201,667
(c)	Aurora State Airport, Apron/ Taxiway and Taxi-lane Project.....	\$ 130,000
(8)	Department of Veterans' Affairs, The Dalles Veterans' Home Renovation.....	\$ 1,510,547
(9)	State Department of Fish and Wildlife:	
(a)	Cedar Creek Hatchery and Fish Passage Improvements	\$ 2,000,000
(b)	Lower Deschutes River Ranch Acquisition	\$ 227,269
(10)	Legislative Administration Committee, State Capitol Capital Repairs and Improvements	\$ 30,000,000

SECTION 2. Section 2, chapter 808, Oregon Laws 2015, is amended to read:

Sec. 2. Notwithstanding any other law limiting expenditures, the following amounts are established for a six-year period beginning July 1, 2015, as the maximum limits for the expenditure of

federal funds collected or received by the state agencies listed, for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing and equipping of buildings and facilities:

(1)	Oregon Military Department:	
(a)	Planning and Pre-design	\$ 140,770
(b)	New Headquarters Facilities.....	\$ 18,463,000
[c]	<i>Medford Armory</i>	\$ 1,943,6481
(c)	Medford Armory	\$ 2,884,448
(d)	Baker City Readiness Center	\$ 750,000
(e)	Sharff Hall/Maison Armory	\$ 2,051,033
(2)	State Department of Fish and Wildlife:	
(a)	Willamette Falls Fishway Repair	\$ 1,000,000
(b)	Lower Deschutes River Ranch Acquisition.....	\$ 1,323,750
(c)	Clackamas Hatchery Intake System	\$ 450,000
(3)	Oregon Department of Aviation:	
(a)	Condon State Airport, Renovations	\$ 2,035,000
(b)	McDermitt State Airport, Rehabilitation.....	\$ 1,815,000
(c)	Aurora State Airport, Apron/ Taxiway and Taxi-lane Project.....	\$ 1,170,000
(4)	Department of Veterans' Affairs, The Dalles Veterans' Home Renovation.....	\$ 2,805,303

SECTION 3. Section 3, chapter 808, Oregon Laws 2015, is amended to read:

Sec. 3. Notwithstanding any other law limiting expenditures, the amount of [\$311,267,945] **\$321,417,945** is established for a six-year period beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Higher Education Coordinating Commission, for expenditures of proceeds from state bonds issued for the benefit of a public university, pursuant to agreements between the commission and a public university.

SECTION 4. Section 5, chapter 808, Oregon Laws 2015, is amended to read:

Sec. 5. The expiration dates of the project approvals and expenditure limitations authorized by the Legislative Assembly for the following projects are extended to the following dates:

- (1) Oregon Department of Aviation
Aurora State Airport Air
Traffic Control Tower
(other funds) (section 2,
chapter 5, Oregon Laws 2011) January 31, 2016
- (2) Department of Corrections[.]
[a)] Well Replacement on Mill
Creek Property (other funds)
(section 10, chapter 99,
Oregon Laws 2010) December 31, 2017

- [b] *Junction City Prison (other funds) (section 1 (3), chapter 904, Oregon Laws 2009) June 30, 2018*
 - (3) Higher Education Coordinating Commission:
 - (a) Central Oregon Community College Technology Education Center (other funds) (section 7 (1), chapter 904, Oregon Laws 2009)..... June 30, 2016
 - (b) Portland Community College Cascade Campus Education Center (other funds) (section 7 (7), chapter 904, Oregon Laws 2009)..... June 30, 2016
 - (c) Clackamas Community College Harmony Campus Phase II (other funds) (section 7 (3), chapter 904, Oregon Laws 2009)..... June 30, 2019
 - (4) State Forestry Department Land Acquisition (other funds) (section 1 (6), chapter 904, Oregon Laws 2009) December 31, 2015
 - (5) Department of Transportation:
 - (a) Transportation Building Renovations (other funds) (sections 1 (1)(b) and 3, chapter 742, Oregon Laws 2007, and section 5 (2)(a), chapter 727, Oregon Laws 2013) June 30, 2017
 - (b) Oregon Wireless Interoperability Network, Phase 2 (other funds) (section 1 (5), chapter 904, Oregon Laws 2009) June 30, 2017
 - (c) Salem Baggage Depot Renovations (other funds) (May 30, 2014, Emergency Board, Item No. 41) June 30, 2017
 - (d) Salem Baggage Depot Renovations (federal funds) (May 30, 2014, Emergency Board, Item No. 41) June 30, 2017
 - (6) Oregon Military Department, Roseburg Armory Service Life Extension Project (federal funds) (December 10, 2014, Emergency Board, Item No. 22) June 30, 2016
- SECTION 5.** Section 7, chapter 808, Oregon Laws 2015, is amended to read:
- Sec. 7.** Notwithstanding any other law limiting expenditures, the amount of [\$2,082,893] **\$2,705,641** is established for a six-year period beginning July 1, 2013, as the maximum limit for

payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds, but excluding lottery funds, collected or received by the Oregon Military Department, for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing and equipping of the Oregon Military Museum.

SECTION 6. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (6), chapter 727, Oregon Laws 2013, for a six-year period beginning July 1, 2013, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the State Department of Fish and Wildlife for the Clackamas Hatchery intake system, is increased by \$1,845,000.

SECTION 7. Notwithstanding any other law limiting expenditures, the amount of \$1 is established for a six-year period beginning July 1, 2015, as the maximum limit for payments of expenses from bond proceeds and other revenues, including federal funds collected or received from the Higher Education Coordinating Commission, for the acquisition of and improvements to land and the acquisition, planning, constructing, altering, repairing, furnishing and equipping of the American Manufacturing Innovation District building at Portland Community College.

SECTION 8. This 2016 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2016 Act takes effect on its passage.

Passed by House March 1, 2016

Received by Governor:

.....M,....., 2016

.....
Timothy G. Sekerak, Chief Clerk of House

Approved:

.....M,....., 2016

.....
Tina Kotek, Speaker of House

.....
Kate Brown, Governor

Passed by Senate March 2, 2016

Filed in Office of Secretary of State:

.....
Peter Courtney, President of Senate

.....M,....., 2016

.....
Jeanne P. Atkins, Secretary of State

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Girod

Joint Committee On Ways and Means

Action: Do Pass The A-Eng Bill.

Action Date: 02/25/16

Vote:

Senate

Yeas: 11 - Bates, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett

Exc: 1 - Winters

House

Yeas: 11 - Buckley, Gomberg, Huffman, Komp, Nathanson, Rayfield, Read, Smith, Whisnant, Whitsett, Williamson

Exc: 1 - McLane

Prepared By: Jean Gabriel and Bill McGee, Department of Administrative Services

Reviewed By: Paul Siebert, Legislative Fiscal Office

Capital Construction – Various Agencies

Biennium: 2015-17

Capital Construction – Military Department

Capital Construction – Department of Fish and Wildlife

Biennium: 2013-15

Budget Summary

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	2016 Session Adjustments 2015-17
Other Funds	\$ 511,316,680	\$ 568,419,913	\$ 57,103,233
Federal Funds	\$ 31,446,471	\$ 34,888,304	\$ 3,441,833
Total	\$ 542,763,151	\$ 603,308,217	\$ 60,545,066

	2013-15 Legislatively Approved Budget	2016 Committee Recommendation	2016 Session Adjustments 2013-15
Other Funds	\$ 266,869,299	\$ 268,714,299	\$ 1,845,000
Federal Funds	\$ 11,484,305	\$ 12,107,053	\$ 622,748
Total	\$ 278,353,604	\$ 280,821,352	\$ 2,467,748

Revenue Summary

Other Fund revenues are from: proceeds from the issuance of Article XI-F (1), XI-G, and XI-Q general obligation bonds; the Oregon Military Department Capital Construction Account (surplus property sale proceeds), contract payments from the Oregon Department of Transportation to the Oregon Department of Fish and Wildlife; and a grant from Oregon Parks and Recreation Department to the Oregon Department of Fish and Wildlife. Federal Funds revenues are anticipated from the National Guard Bureau and Mitchell Act revenues.

Summary of Subcommittee Action

Higher Education Coordinating Commission

Public Universities:

The Subcommittee approved a \$10,150,000 increase in the Other Funds Capital Construction six-year expenditure limitation for the Higher Education Coordinating Commission (HECC) for distribution of general obligation bond proceeds to public universities. This amount corresponds to the total project amounts for five university projects authorized in House Bill 5202, net of one project that was reduced. Projects are funded with proceeds from the issuance of Article XI-Q bonds and Article XI-F (1) bonds and will be disbursed as grants or loans, as applicable, pursuant to grant contracts and loan agreements between HECC and each university. Project descriptions are included in House Bill 5202. The expenditure limitation expires June 30, 2021.

Community Colleges:

Portland Community College: The Subcommittee approved establishing a \$1 Other Funds (XI-G bond proceeds) expenditure limitation for the Higher Education Coordinating Commission for distribution to Portland Community College to finance the acquisition of and improvements to land and the acquisition, construction, or alteration of the American Manufacturing Innovation District Building, including furnishing and equipping of the building. HB 5202 authorizes \$5.0 million of Article XI-G bonds proceeds for this project while another \$2.5 million of lottery revenue bond proceeds are also authorized for the project in the same bill. The American Manufacturing Innovation District is a collaborative effort between governments, industry, and academic institutions to invest in manufacturing infrastructure to promote advanced manufacturing. Portland Community College and its partners in the project must return to the Emergency Board or the Legislature in 2017 with a presentation of a business plan for developing the District prior to receiving further expenditure limitation.

Oregon Military Department

Oregon Military Museum: The Subcommittee approved establishing an Other Funds (Capital Projects Fund) expenditure limitation of \$725,963 to enable the Military Department to spend funds raised by the Heritage Outreach Foundation in support of completing the museum's repository, vestibule, and rain skin projects for the main building.

In addition, the Subcommittee approved an increase of \$622,748 in Federal Funds capital construction expenditure limitation for 2013-15 to use recently received National Guard Bureau funding for supervision, inspection, and overhead in the architect's contract, and for the museum's rain skin project.

Sharff Hall/Maison Armory: In 2013, the Legislature authorized capital construction expenditure limitation to acquire and remodel Sharff Hall, in Portland, to convert it into an armory. The name was later changed to Maison Armory. In late September 2015, the National Guard Bureau notified the Military Department that federal funding had been approved to augment bonding proceeds already secured. The Subcommittee approved establishing a Federal Funds capital construction expenditure limitation of \$2,051,033. The funding will be used to enhance window replacements, energy and water saving measures, and kitchen and utility upgrades. With federal support, the project total is now \$4,832,033.

Medford Armory: Adding to existing resources to renovate the Medford Armory, the National Guard Bureau made additional funding available above the \$1.9 million provided earlier. The Subcommittee approved increasing the Federal Funds capital construction expenditure limitation by \$940,800. The project is now \$5,276,108 total funds to provide additions and alterations to the armory, HVAC replacement, upgrades to windows, restrooms, kitchen, administrative, and storage areas, and information technology systems, as well as implementing feasible energy and water savings measures.

Regional Training Institute: The Subcommittee approved establishing an \$11,500,000 Other Funds capital construction expenditure limitation to enable the Military Department to construct and expand a new Regional Training Institute at Camp Umatilla. The funding consists of \$5 million from the sale of the current Regional Training Institute building on the Western Oregon University campus in Monmouth and \$6.5 million in Article XI-Q bond proceeds. The bonding authority is included in HB 5202.

Department of Fish and Wildlife

Cedar Creek Hatchery and Fish Passage Improvements: The Subcommittee approved an Other Funds capital construction expenditure limitation of \$2,000,000 for the removal of a dam on the East Fork South Fork Trask River and the expansion of facilities at Cedar Creek Hatchery.

Lower Deschutes River Ranch Acquisition: The Subcommittee approved an Other Funds capital construction expenditure limitation of \$227,269 to complete acquisition of over 10,000 acres of property that will be incorporated into the current Lower Deschutes Wildlife Area.

Clackamas Hatchery Intake System: The Subcommittee approved establishing a \$450,000 Federal Funds expenditure limitation to provide additional funding for the replacement of the Clackamas Hatchery intake and pipeline.

In addition, the Subcommittee approved an increase of \$1,845,000 in Other Funds capital construction expenditure limitation for 2013-15 to complete the construction of the intake system at the Clackamas Hatchery.

Department of Administrative Services

Oregon State Fair Capital Repairs and Deferred Maintenance: The Subcommittee approved establishing a \$2,500,000 Other Funds expenditure limitation to finance needed repairs and improvements to the Oregon State Fair facilities.

Legislative Administration Committee

State Capitol Capital Repairs and Improvements: The Subcommittee approved establishing a \$30,000,000 Other Funds (Article XI-Q bond proceeds) expenditure limitation to finance needed repairs and improvements to the State Capitol building.

Oregon Youth Authority

The Subcommittee approved providing a broader description for the Oregon Youth Authority to use bond proceeds at various facilities across the state. Language in Oregon Laws 2015, Chapter 808, Section 1 (3) (d) was changed to add capital improvements to the originally authorized use of deferred maintenance.

Department of Corrections

The Subcommittee approved the release of remaining unused bond proceeds for the Junction City Correctional Institution project to allow the proceeds to be used to reduce General Fund debt service.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 5203-A

Various Agencies

Jean Gabriel 503-378-3107; Bill McGee 503-378-2078

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
<u>COMMITTEE AUTHORIZATIONS</u>							
<u>EDUCATION PROGRAM AREA</u>							
<u>Higher Education Coordinating Commission</u>							
PSU - Broadway Housing Purchase	0	0	(5,031,225)	0	(5,031,225)	0	0.00
PSU - Corbett Building Purchase	0	0	5,031,225	0	5,031,225	0	0.00
SOU - Science Building Deferred Maintenance	0	0	1,650,000	0	1,650,000	0	0.00
SOU - McNeal Hall	0	0	2,000,000	0	2,000,000	0	0.00
SOU - Jefferson Public Radio Addition	0	0	1,500,000	0	1,500,000	0	0.00
OIT - Utility Corridor and Storm Drainage	0	0	5,000,000	0	5,000,000	0	0.00
PCC - Manufacturing Innovation District Building	0	0	1	0	1	0	0.00
<u>PUBLIC SAFETY PROGRAM AREA</u>							
<u>Oregon Military Department</u>							
Oregon Military Museum	0	0	725,963	0	725,963	0	0.00
Sharff Hall/Maison Armory	0	0	0	2,051,033	2,051,033	0	0.00
Medford Armory	0	0	0	940,800	940,800	0	0.00
Regional Training Institute	0	0	11,500,000	0	11,500,000	0	0.00
<u>ADMINISTRATION PROGRAM AREA</u>							
<u>Department of Administrative Services</u>							
Oregon State Fair Capital Repairs & Deferred Maintenance	0	0	2,500,000	0	2,500,000	0	0.00
<u>LEGISLATIVE PROGRAM AREA</u>							
<u>Legislative Administration Committee</u>							
State Capitol Repairs and Improvements	0	0	30,000,000	0	30,000,000	0	0.00
<u>NATURAL RESOURCES PROGRAM AREA</u>							
<u>Oregon Department of Fish and Wildlife</u>							
Cedar Creek Hatchery and Fish Passage Improvements	0	0	2,000,000	0	2,000,000	0	0.00
Lower Deschutes River Ranch Acquisition	0	0	227,269	0	227,269	0	0.00
Clackamas Hatchery Intake System	0	0	0	450,000	450,000	0	0.00
TOTAL	0	0	57,103,233	3,441,833	60,545,066	0	0.00

2013-15 Supplemental Expenditure Limitation Adjustments

Oregon Military Department

Oregon Military Museum	0	0	0	622,748	622,748	0	0.00
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Oregon Department of Fish and Wildlife

Clackamas Hatchery Intake System	0	0	1,845,000	0	1,845,000	0	0.00
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Enrolled Senate Bill 5504

Printed pursuant to Senate Interim Rule 213.28 by order of the President of the Senate in conformance with possession filing rules, indicating neither advocacy nor opposition on the part of the President (at the request of Oregon Department of Administrative Services)

CHAPTER

AN ACT

Relating to the financial administration of the Department of Corrections; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. There are appropriated to the Department of Corrections, for the biennium beginning July 1, 2015, out of the General Fund, the following amounts, for the following purposes:

- (1) Operations and health services..... \$950,410,759
- (2) Administration, general services and human resources \$142,490,868
- (3) Offender management and rehabilitation..... \$ 67,480,874
- (4) Community corrections \$267,719,734
- (5) Debt service..... \$127,875,094
- (6) Capital improvements \$ 2,724,041

SECTION 2. Notwithstanding any other law limiting expenditures, the following amounts are established for the biennium beginning July 1, 2015, as the maximum limits for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Corrections, for the following purposes:

- (1) Operations and health services \$ 14,283,474
- (2) Administration, general services and human resources..... \$ 8,239,084
- (3) Offender management and rehabilitation..... \$ 9,510,156
- (4) Community corrections \$ 6,757,387

SECTION 3. Notwithstanding any other law limiting expenditures, the amount of \$5,710,107 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds collected or received by the Department of Corrections.

SECTION 4. For the biennium beginning July 1, 2015, expenditures by the Department of Corrections from federal funds for debt service on Build America Bonds are not limited.

SECTION 5. This 2015 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2015 Act takes effect July 1, 2015.

Passed by Senate June 23, 2015

Received by Governor:

.....M,....., 2015

.....
Lori L. Brocker, Secretary of Senate

Approved:

.....M,....., 2015

.....
Peter Courtney, President of Senate

Passed by House June 29, 2015

.....
Kate Brown, Governor

Filed in Office of Secretary of State:

.....
Tina Kotek, Speaker of House

.....M,....., 2015

.....
Jeanne P. Atkins, Secretary of State

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Rep. Williamson

Joint Committee On Ways and Means

Action: Do Pass.

Action Date: 06/16/15

Vote:

House

Yeas: 12 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whisnant, Whitsett, Williamson

Senate

Yeas: 11 - Burdick, Devlin, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

Exc: 1 - Girod

Prepared By: Art Ayre, Department of Administrative Services

Reviewed By: Linda Gilbert, Legislative Fiscal Office

Agency: Department of Corrections

Biennium: 2015-17

Budget Summary*

	2013-15 Legislatively Approved Budget ⁽¹⁾	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
General Fund	\$ 1,315,939,309	\$ 1,433,406,195	\$ 1,428,102,235	\$ 112,162,926	8.5%
General Fund Capital Improvements	\$ 2,644,700	\$ 2,724,041	\$ 2,724,041	\$ 79,341	3.0%
General Fund Debt Service	\$ 129,710,174	\$ 127,875,094	\$ 127,875,094	\$ (1,835,080)	-1.4%
Other Funds Limited	\$ 37,169,385	\$ 35,186,893	\$ 38,790,101	\$ 1,620,716	4.4%
Other Funds Debt Service	\$ 815,000	\$ -	\$ -	\$ (815,000)	-100.0%
Other Funds Nonlimited	\$ 6,154	\$ -	\$ -	\$ (6,154)	-100.0%
Other Funds Debt Service Nonlimited	\$ 667,837	\$ -	\$ -	\$ (667,837)	-100.0%
Federal Funds Limited	\$ 7,369,007	\$ 5,587,424	\$ 5,710,107	\$ (1,658,900)	-22.5%
Federal Funds Debt Services Nonlimited	\$ 1,262,826	\$ 1,119,495	\$ 1,119,495	\$ (143,331)	-11.4%
Total	\$ 1,495,584,392	\$ 1,605,899,142	\$ 1,604,321,073	\$ 108,736,681	7.3%

Position Summary

Authorized Positions	4,488	4,482	4,522	34
Full-time Equivalent (FTE) positions	4,441.68	4,441.58	4,478.83	37.15

⁽¹⁾ Includes adjustments through December 2014

* Excludes Capital Construction expenditures

Revenue Summary

The Department of Corrections (DOC) is supported mainly by General Fund. For the 2015-17 biennium, the General Fund at \$1.56 billion is 97.0 percent of the recommended budget. Other Funds revenues comprise 2.4 percent of the agency's revenue. Federal Funds account for the remaining 0.6 percent of revenue. Almost half (44.5 percent) of Other Funds revenue comes from victims' restitution allocations, travel reimbursements, inmate victim restitution, medical equipment reimbursement, and Telmate (the system providing inmate phone calls and video visits). Almost one-third (32.6 percent) of Other Funds revenue comes from charges for services such as inmate work crews, replacement identification cards, witness fees, copier revenue, commissary sales, Oregon Trail Card pennies, and county supervision fees. Transfers, primarily of Inmate Welfare Fund revenues, make up 16.2 percent of Other Funds revenues. These transfers include revenues from telephone services, canteen profits, fines, confiscations, and vending machine sales. If the Legislative Assembly approves the agency's request for the sale of bonds for capital projects, the agency's Other Funds revenues will also include bond proceeds.

Summary of Public Safety Subcommittee Action

DOC manages and rehabilitates adult and certain juvenile offenders sentenced to prison by the courts in 14 institutions around the state. The department operates the community corrections system in Linn and Douglas counties by supervising offenders on parole, post-prison supervision, or who have been sentenced to incarceration for one year or less. The department distributes funds to the remaining 34 counties to support their community corrections systems.

The Subcommittee approved a budget of \$1,604,321,073 total funds, comprising \$1,558,701,370 General Fund, \$38,790,101 Other Funds, and \$6,829,602 total Federal Funds (\$5,710,107 Federal Funds and \$1,119,495 Federal Funds Nonlimited) with 4,522 positions (4,478.83 FTE). This represents a 6.9 percent increase in total funds expenditures from the 2013-15 Legislatively Approved Budget and a 7.6 percent increase in General Fund expenditures.

Operations Division – 003

The Operations Division is responsible for the security and operation of the 14 existing correctional institutions. Functions of this division include institution operations, security, food service, inmate work, and inmate transportation. Health Services is administratively under the Operations Division but is a separate budget unit.

The Subcommittee approved a budget of \$730,659,970 total funds, comprising \$717,001,640 General Fund and \$13,658,330 Other Funds, with 3,292 positions (3,271.85 FTE). This represents a 5.8 percent increase in total funds expenditures from the 2013-15 Legislatively Approved Budget and a 5.7 percent increase in General Fund expenditures.

The Subcommittee approved Package 102: Staff Wellness, as modified. This package provides funding to support 33 permanent correctional officers (30.25 FTE). By adding this number of officers, DOC can achieve a post-relief factor of 1.72, as recommended by a recent Association of State Corrections Administrators study done in Oregon. Personal Services is \$4,784,246 and Services and Supplies is \$371,601. It is assumed the positions are effective September 1, 2015, allowing time for recruiting and hiring.

The Subcommittee approved Package 801: LFO Analyst Adjustments. The largest element of this package is a reduction of \$13.3 million in recognition of statewide General Fund resources. It is assumed to be met with holding vacancies and other personal services actions. There is a technical adjustment reflecting an internal rebalancing of print services costs. Costs will be centralized in Administration. In the Operations Division, the reduction is \$878,430 General Fund Services and Supplies. The Administration Division will be increased by the same amount. A re-projection of Inmate Work Programs revenues anticipates an increase of \$3.6 million in 2015-17, which is distributed \$1,934,587 in Personal Services and \$1,668,621 for Services and Supplies.

The Subcommittee approved Package 802: April 2015 Population Forecast. This package adjusts the Operations Division budget to accommodate an increased caseload in the April 2015 population forecast prepared by the Office of Economic Analysis. The increase is in comparison to the April 2014 forecast, which formed the basis for the department's current service level budget. The package increases General Fund by \$2,785,534.

The Office of Economic Analysis (OEA) produces a semi-annual Oregon Corrections Population Forecast that provides DOC with projections of the monthly offender population over a 10-year period. Based on the April 2015 OEA forecast, the estimated inmate population suggests that DOC can continue housing its female population in the designated women's facility - Coffee Creek Correctional Facility (CCCF) - until March 1, 2019. After this date, the female population will begin averaging 1,280 females, which will be beyond what CCCF can effectively and safely manage. At that point, DOC will need to activate the Oregon State Penitentiary Minimum Security Facility (OSPM) for females. DOC estimates it will take six months to operationalize OSPM with a one-time start-up cost of \$3,820,125 and an ongoing biennial operational cost of \$14,064,245.

Despite what the forecast predicts, the female population has averaged 1,272 inmates for the last six months of the 2013-15 biennium. In addition, while the April 2015 forecast estimates the female population to average below 1,280 during the 2015-17 biennium, the average is just 19 inmates below the 1,280 threshold. The margin for error in the female population is uncomfortably small; activation of OSPM may be needed before March 2019.

Based on this concern, the Legislature developed the following budget note.

Budget Note:

The Department of Corrections, in coordination with the Office of Economic Analysis, shall provide interim reports to the Legislature on the status of the female population and, if deemed necessary, request funding support for the early activation of the Oregon State Penitentiary Minimum Security Facility. These status reports and potential funding requests will be submitted for review and approval at each meeting of the Interim Joint Ways and Means Committee throughout the 2015-17 biennium.

Central Administration – 004

Central Administration includes the Offices of the Director, Inspector General, Planning and Budget, Research and Projects, Government Efficiencies and Communication, Internal Audits, and Diversity and Inclusion. This unit provides overall direction, administration, and budget and financial accountability. More than half of the expenditures in this budget unit is for all of the agency's State Government Service Charges, including those paid to the Department of Administrative Services for risk management.

The Subcommittee approved a budget of \$75,060,092 total funds, comprising \$73,341,280 General Fund, \$746,684 Other Funds, and \$972,128 Federal Funds, and 86 positions (85.50 FTE). This represents a 20.0 percent increase in total funds expenditures from the 2013-15 Legislatively Approved Budget and a 19.7 percent increase in General Fund expenditures. This large percentage increase includes \$7.7 million in additional State Government Service Charges and data processing and telecommunications charges.

The Subcommittee approved Package 117: Oregon Health Network Subsidy Limitation. This is a technical adjustment to enable the department to conform to Oregon accounting recording requirements. It provides \$122,683 Federal Funds expenditure limitation for Oregon Health Network to identify federal subsidy funds for broadband telecommunication and network capacity enhancements in institutions across the state, to connect medical facilities and the broader medical community in Oregon.

The Subcommittee approved Package 801: LFO Analyst Adjustments. This package includes a technical adjustment reflecting an internal rebalancing of print services costs. Costs will be centralized in Administration. The Administration Division is increased by a total of \$1,579,259 General Fund in Services and Supplies, the sum of reductions in other divisions. A second technical adjustment corrects an unintentional shift of \$515,665 General Fund from Health Services to Central Administration. Central Administration is reduced by \$515,665 General Fund and Health Services is increased by the same amount.

The Subcommittee approved Package 802: April 2015 Population Forecast. This package adjusts the Central Administration budget to accommodate an increased caseload in the April 2015 population forecast prepared by OEA. The increase is in comparison to the April 2014 forecast, which formed the basis for the department's current service level budget. The package increases General Fund by \$263,763.

General Services Division – 006

The General Services Division includes the following units:

- *Fiscal Services* provides central accounting, inmate trust accounting, payroll, purchasing, and contract-related services for the entire agency.
- *Facility Services* is responsible for the repair and maintenance program for all of the Department-owned facilities. It also manages leased facilities, wireless communications, capital improvements, deferred maintenance, and energy conservation.
- *Distribution Services* provides the various goods and services necessary to operate facilities including food and canteen supplies. It has a central warehouse in Salem and transports supplies to facilities around the state. It is also responsible for the statewide inventory system for the agency.
- *Information Systems and Services* provides agency-wide functions including operations and user support, applications development, systems maintenance, technical support, and research/evaluation. It is responsible for operating a number of systems, including the offender database and tracking system used to manage the state's prisons and community corrections; the Corrections Information System; fiscal systems; and automated office systems.

The Subcommittee approved a budget of \$62,046,386 total funds, comprising \$54,559,136 General Fund and \$7,487,250 Other Funds, with 260 positions (258.16 full-time equivalents). This represents a 6.2 percent increase in total funds expenditures from the 2013-15 Legislatively Approved Budget and a 7.1 percent increase in General Fund expenditures.

The Subcommittee approved Package 105: Inmate Thin-Client Network Replacement, as modified. This package covers the cost of lifecycle replacement of the thin client equipment for inmates. The network of thin client equipment provides intranet access to law library and educational materials for inmates to use. It does not provide access to the Internet. The department requested this package be funded by bonding. As it falls more appropriately to cyclical replacement, General Fund is recommended to support the package. The package increases General Fund by \$623,175.

The Subcommittee approved Package 801: LFO Analyst Adjustments. This package includes a technical adjustment reflecting an internal rebalancing of print services costs. Costs are centralized in the Administration Division. In this division, the reduction is \$107,701 General Fund in Services and Supplies. The Administration Division will be increased by the same amount.

The Subcommittee approved Package 802: April 2015 Population Forecast. This package adjusts the General Services Division budget to accommodate an increased caseload in the April 2015 population forecast prepared by OEA. The increase is in comparison to the April 2014 forecast, which formed the basis for the department's current service level budget. The package increases General Fund by \$204,823.

Human Resources – 008

Human Resources staff provides agency-wide services including labor management, recruitment, employee development, training, employee safety, risk management, and payroll services. The Subcommittee budget is \$14,595,602 total funds, comprising \$14,590,452 General Fund and \$5,150 Other Funds, with 63 positions (62.50 FTE). This represents a 4.0 percent increase in total funds and in General Fund expenditures from the 2013-15 Legislatively Approved Budget.

The Subcommittee approved Package 801: LFO Analyst Adjustments. This package includes a technical adjustment reflecting an internal rebalancing of print services costs. Costs are centralized in Administration. In this division, the reduction is \$34,124 General Fund in Services and Supplies. The Administration Division will be increased by the same amount.

Community Corrections – 009

Community Corrections is a function of state government operated in partnership with local, county-operated community corrections agencies. Its corrections supervision, sanctions, and programs hold offenders accountable and address the causes of criminal behavior to reduce the risk of present and future criminal behavior. The department provides these services directly in Linn and Douglas counties, while the remaining counties provide these services directly. The department provides grant funding to those remaining counties for operating their community corrections. Grants are based on the number of offenders to be managed and their risk levels.

Three general groups of offenders are supervised by funds provided through this program:

- *Felony Probation* includes those individuals who have been sentenced for a felony to probationary supervision instead of incarceration in a local or state correctional facility.
- *Parole and Post-Prison Supervision* are those individuals who have been incarcerated in a state correctional facility, are released, and then supervised in the community corrections system.
- *Local control* are those individuals convicted of a felony and sentenced to incarceration of 12 months or less, revoked from felony community supervision and sentenced to 12 months or less incarceration, or sanctioned to less than 30 days for violating the terms of community supervision.

Included in the positions for this division are central administrative support and supervision staff for two counties (Douglas and Linn) where the department has assumed responsibility for the community corrections program.

The Subcommittee approved a budget of \$274,777,672 total funds, comprising \$267,719,734 General Fund, \$6,757,387 Other Funds, and \$300,551 Federal Funds, and 63 positions (63.33 FTE). This represents an 11.6 percent increase in total funds expenditures and an 11.8 percent increase in General Fund expenditures from the 2013-15 Legislatively Approved Budget. The Community Corrections Division budget includes a substantial increase in mandated caseload costs due to an increase in the cost per offender, caused by a shift in the offender population in the community corrections system toward more high risk, high cost offenders due in part to the passage of House Bill 3194 (2013).

The Subcommittee approved Package 113: Community Corrections SB 267 Program Evaluator. This package establishes a permanent program evaluator position (1.00 FTE) responsible to evaluate programs, services, systems, and program effectiveness in accordance with evidence-based standards; work with agency programs to develop methods to improve operations or implement new practices; provide technical assistance to county community corrections offices in policy development; develop and deliver statewide training on evidence-based practices; and other special technical projects. Funding is provided by shifting General Fund from Special Payments to Personal Services and Services and Supplies.

The Subcommittee approved Package 801: LFO Analyst Adjustments. This package reduces General Fund by \$5,150,000. This reduction does not affect the grant-in-aid for basic current service level Community Corrections work; it does not trigger potential county opt-outs. The package also includes a technical adjustment reflecting an internal rebalancing of print services costs. Costs are centralized in Administration. In this division, the reduction is \$21,272 General Fund in Services and Supplies. The Administration Division will be increased by the same amount.

The Subcommittee approved Package 802: April 2015 Population Forecast. This package increases the Community Corrections budget by \$1,805,946 General Fund to accommodate an increased caseload in the April 2015 population forecast prepared by the Office of Economic Analysis. The increase is in comparison to the April 2014 forecast, which formed the basis for the department's current service level budget.

Health Services – 010

The Health Services Division provides constitutionally mandated medical and dental care as well as mental health and pharmacy services to the entire offender population around the clock and year-round. It is administratively part of the Operations Division but has a separate budget unit to help track health care expenditures. Prison health care became a legal requirement in 1976 in *Estelle v. Gamble*. The effect of *Estelle* has centered on three basic rights:

- the right to access to care;
- the right to care that is ordered; and
- the right to a professional medical judgment.

The Division provides medical services in a multi-level managed care approach. The behavioral health unit includes services for adults in custody with mental illness, the developmentally disabled, and those with co-occurring mental/substance abuse disorders. The dental health unit provides preventive and acute care and the pharmacy unit manages pharmaceutical acquisition/distribution and medical supplies.

The Subcommittee approved a budget of \$238,471,691 total funds, comprising \$233,409,119 General Fund, \$625,144 Other Funds, and \$4,437,428 Federal Funds, with 563 positions (543.99 FTE). This represents a 10.6 percent increase in total funds and an 11.9 percent increase in General Fund expenditures from the 2013-15 Legislatively Approved Budget. The Health Services Division budget includes a large increase in current service level costs to reflect the increased use and cost of pharmaceuticals, particularly treatment for Hepatitis-C.

The Subcommittee approved Package 101: Electronic Health Records, as modified. This package was the agency's highest priority. Conversion of inmate health records is needed to ensure easier access to the data, provide a link between pre- and post-prison health care services, and reduce storage space needed for paper records. The project is in the concept phase (stage gate 1) of the Joint State CIO/LFO Stage Gate Review process.

As such, there is additional project initiation and planning activity ahead to achieve Stage Gate 1. Therefore, LFO recommends an appropriation of \$500,000 General Fund and an incremental, conditional approval of the full package, with the department returning to the 2016 Legislative Session to report progress and seek additional funding.

The Subcommittee approved Package 114: Health Services – BHS Service Change. This package shifts existing funding from Professional Services to Personal Services to add four permanent positions (4.00 FTE) to enhance the agency's ability to meet increasing mental health demands. The positions include a position in Intake for Behavioral Health Services (BHS) oversight, a manager specific to the Intensive Care Housing mental health unit at Oregon State Penitentiary (one of three specialized mental health units there), a training manager specifically to oversee the substantive increase in training volume and complexity resulting from implementation of the latest Diagnostic and Statistical Manual for Mental Disorders 5, issued July 2013, and a Qualified Mental Health Professional to deal with the developmental disability population within DOC.

The Subcommittee approved Package 801: LFO Analyst Adjustments. This package is added in recognition of statewide General Fund resources. It assumes \$1.7 million in additional vacancy savings. This package also includes a technical adjustment reflecting an internal rebalancing of print services costs. Costs are centralized in the Administration Division. In this division, the reduction is \$287,783 General Fund in Services and Supplies. The Administration Division will be increased by the same amount. A second technical adjustment corrects an unintentional shift of \$515,665 General Fund from Health Services to Central Administration. Central Administration is reduced by \$515,665 General Fund and Health Services increased by the same amount in this package.

The Subcommittee approved Package 802: April 2015 Population Forecast. This package increases the Health Services budget by \$2,728,310 General Fund to accommodate an increased caseload in the April 2015 population forecast prepared by the Office of Economic Analysis. The increase is in comparison to the April 2014 forecast, which formed the basis for the department's current service level budget.

Offender Management and Rehabilitation – 011

The Offender Management and Rehabilitation (OMR) Division manages the agency's mission in reducing the risk of future criminal conduct. The division affects all adults in custody and encompasses nine units that oversee an offender's success from admission to release using dynamic case management strategies that involve the offender. It is tasked with guiding and targeting corrections interventions and enhancing linkages to community-based networks of support. The OMR Division includes Intake, Offender Information and Sentence Computation (OISC), Office of Population Management, Correctional Case Management, Addictions Treatment and Cognitive Behavior Services, Education and Training, Religious Services, Inmate Services, and Transition and Release.

The Subcommittee approved a budget of \$76,991,030 total funds, comprising \$67,480,874 General Fund and \$9,510,156 Other Funds, with 195 positions (193.50 full-time equivalents). This represents a 5.1 percent increase in total funds and a 6.1 percent increase in General Fund expenditures from the 2013-15 Legislatively Approved Budget.

The Subcommittee approved Package 115: Education Services Delivery System Changes. This is a net-zero cost package that shifts existing resources from Professional Services to Personal Services in order to bring some education and training work inside the department. The package establishes two permanent positions (2.00 FTE). The first position would gather, track, and manage all of the data for education and training

programs. These data are used for many purposes, but specifically for reporting on the Federal Education funds DOC receives from the office of Community Colleges and Workforce Development. The second position would serve as the education technical expert for the Education and Training unit.

The Subcommittee approved Package 801: LFO Analyst Adjustments. This package is a technical adjustment reflecting an internal rebalancing of print services costs. Costs are centralized in Administration. In this division, the reduction is \$249,949 General Fund in Services and Supplies. The Administration Division will be increased by the same amount.

The Subcommittee approved Package 802 April 2015 Population Forecast. This package increases the Offender Management and Rehabilitation budget by \$778,642 General Fund to accommodate an increased caseload in the April 2015 population forecast prepared by OEA. The increase is in comparison to the April 2014 forecast, which formed the basis for the department's current service level budget.

Debt Service – 086

Debt service is the obligation to repay the principal and interest on funds borrowed through the sale of Certificates of Participation (COPs) and bonds. Proceeds generated by COPs and bonds are used to construct and improve correctional facilities. Repayment periods range from six to 26 years depending on the nature and value of the project. Beginning with the construction of the Snake River Correctional Facility in Ontario in the early 1990s, the Department has used COPs to finance the major expansion of the prison system. The proceeds from COPs were also used for the construction of local jail capacity related to the Senate Bill 1145 community corrections population. Bond proceeds are also used for purchase of property, design costs, siting costs, major improvements or upgrades of existing facilities, and the staff costs associated with the construction and improvement of facilities.

The Subcommittee approved a budget for debt service costs of \$128,994,589 total funds, comprising \$127,875,094 General Fund and \$1,119,495 Federal Funds Nonlimited. This represents a 2.6 percent decrease in total funds and a 1.4 percent decrease in General Fund expenditures on debt service when compared with the 2013-15 Legislatively Approved Budget.

Capital Improvements – 088

These funds are used for deferred maintenance and asset protection projects. These projects must be less than \$1,000,000 or they are categorized as capital construction. The Subcommittee recommended a budget of \$2,724,041 General Fund representing a 3.0 percent increase in General Fund when compared with the 2013-15 Legislatively Approved Budget.

Capital Construction – 089

These funds are used for major construction projects. These projects must be \$1,000,000 or more or they are categorized as Capital Improvements. Expenditure limitation for approved capital construction projects would be included in House Bill 5005, the statewide bonding bill, and House Bill 5006, the statewide capital construction bill.

The Subcommittee recommended to the Joint Committee on Ways and Means – Capital Construction Subcommittee that the following capital construction expenditure limitation request be considered.

Package 106: Deferred Maintenance Priority Projects. This package included a request for \$14,220,432 in Article XI-Q bond proceeds to continue working at the department's backlog of deferred maintenance. This funding addresses 25 priority 1, statewide deferred maintenance projects. Projects include road and erosion stabilization, camera upgrades and replacements, roof replacements for prisons, boiler and HVAC upgrades, kitchen floor replacement, public address and other electronic control upgrades, boiler and cooler repairs, and lighting upgrades. Cash requirements are \$10.6 million in 2015-17, \$2.0 million in 2017-19, and the remainder in 2019-21. The subcommittee recommends the Capital Construction Subcommittee consider this package for full bond funding, with a sale date recommended in Spring 2017.

Summary of Performance Measure Action

See attached Legislatively Adopted 2015-17 Key Performance Measures form.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

SB 5504-A

Department of Corrections
Art Ayre - 503-378-3108

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
2013-15 Legislatively Approved Budget at Dec 2014 *	\$ 1,448,294,183	\$ -	\$ 37,984,385	\$ 673,991	\$ 7,369,007	\$ 1,262,826	\$ 1,495,584,392	4,488	4,441.68
2015-17 Current Service Level (CSL)*	\$ 1,564,005,330	\$ -	\$ 35,186,893	\$ -	\$ 5,587,424	\$ 1,119,495	\$ 1,605,899,142	4,482	4,441.58
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 003 - Operations									
Package 102: Staff Wellness									
Personal Services	\$ 4,784,246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,784,246	33	30.25
Services and Supplies	\$ 371,601	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 371,601		
Package 801: LFO Analyst Adjustments									
Personal Services	\$ (13,300,000)	\$ -	\$ 1,934,587	\$ -	\$ -	\$ -	\$ (11,365,413)	0	0.00
Services and Supplies	\$ (878,430)	\$ -	\$ 1,668,621	\$ -	\$ -	\$ -	\$ 790,191		
Package 802: April 2015 Population Forecast									
Services and Supplies	\$ 2,785,534	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,785,534		
SCR 004 - Central Administration									
Package 117: Oregon Health Network Subsidy Limitation									
Services and Supplies	\$ -	\$ -	\$ -	\$ -	\$ 122,683	\$ -	\$ 122,683		
Package 801: LFO Analyst Adjustments									
Services and Supplies	\$ 1,063,594	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,063,594		
Package 802: April 2015 Population Forecast									
Services and Supplies	\$ 263,763	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 263,763		
SCR 006 - General Services Division									
Package 105: Inmate Thin-Client Network Replacement									
Services and Supplies	\$ 360,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 360,000		
Capital Outlay	\$ 263,175	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 263,175		
Package 801: LFO Analyst Adjustments									
Services and Supplies	\$ (107,701)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (107,701)		
Package 802: April 2015 Population Forecast									
Services and Supplies	\$ 204,823	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 204,823		
SCR 008 - Human Resources Division									
Package 801: LFO Analyst Adjustments									
Services and Supplies	\$ (34,124)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (34,124)		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SCR 009 - Community Corrections									
Package 113: Community Corrections SB 267 Program Evaluator									
Personal Services	\$ 191,061	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 191,061	1	1.00
Services and Supplies	\$ 16,290	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,290		
Special Payments	\$ (207,351)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (207,351)		
Package 801: LFO Analyst Adjustments									
Services and Supplies	\$ (21,272)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (21,272)		
Special Payments	\$ (5,150,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (5,150,000)		
Package 802: April 2015 Population Forecast									
Special Payments	\$ 1,805,946	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,805,946		
SCR 010 - Health Services									
Package 101: Electronic Health Records									
Services and Supplies	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000		
Package 114: Health Services - BHS Service Change									
Personal Services	\$ 729,254	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 729,254	4	4.00
Services and Supplies	\$ (729,254)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (729,254)		
Package 801: LFO Analyst Adjustments									
Personal Services	\$ (1,700,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,700,000)	0	0.00
Services and Supplies	\$ 227,882	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 227,882		
Package 802: April 2015 Population Forecast									
Services and Supplies	\$ 2,728,310	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,728,310		
SCR 011 - Offender Management & Rehabilitation									
Package 115: Education Services Delivery System Changes									
Personal Services	\$ 375,879	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 375,879	2	2.00
Services and Supplies	\$ (375,879)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (375,879)		
Package 801: LFO Analyst Adjustments									
Services and Supplies	\$ (249,949)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (249,949)		
Package 802: April 2015 Population Forecast									
Services and Supplies	\$ 778,642	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 778,642		
TOTAL ADJUSTMENTS	\$ (5,303,960)	\$ -	\$ 3,603,208	\$ -	\$ 122,683	\$ -	\$ (1,578,069)	40	37.25
SUBCOMMITTEE RECOMMENDATION *	\$ 1,558,701,370	\$ -	\$ 38,790,101	\$ -	\$ 5,710,107	\$ 1,119,495	\$ 1,604,321,073	4,522	4,478.83

% Change from 2013-15 Leg Approved Budget 7.6%
 % Change from 2015-17 Current Service Level -0.3%

0.0% 2.1% -100.0% -22.5% -11.4% 7.3%
 0.0% 10.2% 0.0% 2.2% 0.0% -0.1%

*Excludes Capital Construction Expenditures

Legislatively Approved 2015-2017 Key Performance Measures

Agency: CORRECTIONS, DEPARTMENT of

Mission: The mission of the Oregon Department of Corrections is to promote public safety by holding offenders accountable for their actions and reducing the risk of future criminal behavior.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2016	Target 2017
1 - Percentage of inmates in compliance with 40-hour work/education requirements of the constitution (Ballot Measure 17).		Approved KPM	66.34	80.00	80.00
2 - Percentage of high and medium-risk inmates that complete a program prioritized in their corrections plan.		Approved KPM	73.50	75.00	75.00
3 - Percent of offenders on post-prison supervision convicted of a felony within three years of release from prison.		Approved KPM	25.70	30.00	30.00
4 - The rate of Class 1 assaults on individual staff per month (rate per 1000 employees).		Approved KPM	1.50	1.50	1.50
5 - The rate of inmate walk-a-ways from outside work crews per month.		Approved KPM	0.00	1.00	1.00
6 - Reduce the annual average electricity and natural gas usage. Measure on a BTU per square foot basis.		Approved KPM	13,277.00	14,270.00	14,270.00
7 - Number of inmates sanctioned for Level 1 misconducts?(monthly average/1,000 inmates).		Approved KPM	8.86	9.30	9.30
8 - The number of escapes per year from secure-custody facilities (armed perimeter).		Approved KPM	0.00	0.00	0.00
9 - The number of escapes from DOC unarmed perimeter facilities.		Approved KPM	4.00	0.00	0.00
10 - Percent of inmates who successfully complete transitional leave.		Approved KPM	91.00	90.00	90.00
11 - Percent of customers rating their satisfaction with the agency customer service as ?good? or ?excellent?: overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.		Approved KPM	90.00		
11 - Percent of customers rating their satisfaction with the agency customer service as ?good? or ?excellent?: overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Accuracy	Approved KPM	92.00	90.00	90.00

Agency: CORRECTIONS, DEPARTMENT of

Mission: The mission of the Oregon Department of Corrections is to promote public safety by holding offenders accountable for their actions and reducing the risk of future criminal behavior.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2016	Target 2017
11 - Percent of customers rating their satisfaction with the agency customer service as ?good? or ?excellent?: overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Availability of Information	Approved KPM	86.00	90.00	90.00
11 - Percent of customers rating their satisfaction with the agency customer service as ?good? or ?excellent?: overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Expertise	Approved KPM	91.00	90.00	90.00
11 - Percent of customers rating their satisfaction with the agency customer service as ?good? or ?excellent?: overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Helpfulness	Approved KPM	93.00	90.00	90.00
11 - Percent of customers rating their satisfaction with the agency customer service as ?good? or ?excellent?: overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Overall	Approved KPM	90.00	90.00	90.00
11 - Percent of customers rating their satisfaction with the agency customer service as ?good? or ?excellent?: overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Timeliness	Approved KPM	91.00	90.00	90.00
12 - Percent of total inmate care encounters that occur offsite.		Approved KPM	0.85	1.00	1.00
13 - Number of workers compensation time loss days per 100 employees on a fiscal year basis.		Approved KPM	64.01	66.15	66.15

LFO Recommendation:

KPM #10, Percent of inmates who successfully complete transitional leave. The LFO recommends increasing the target to 90% in view of recent actual outcomes.

Sub-Committee Action:

The Subcommittee approved the LFO recommendation.

Enrolled Senate Bill 5507

Printed pursuant to Senate Interim Rule 213.28 by order of the President of the Senate in conformance with precession filing rules, indicating neither advocacy nor opposition on the part of the President (at the request of Oregon Department of Administrative Services)

CHAPTER

AN ACT

Relating to state financial administration; creating new provisions; amending section 5, chapter 25, Oregon Laws 2015 (Enrolled House Bill 5017); repealing section 3, chapter 303, Oregon Laws 2015 (Enrolled Senate Bill 5528); and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$30,000,000 for the purposes for which the Emergency Board lawfully may allocate funds.

SECTION 2. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$120,000,000, to be allocated to state agencies for state employee compensation changes for the biennium beginning July 1, 2015.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2016, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 3. In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Revenue, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$3,935,414 for the core system replacement project.

SECTION 4. Notwithstanding any other law limiting expenditures, the amount of \$25,929,440 is established for the biennium beginning July 1, 2015, for the core system replacement project, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Department of Revenue.

SECTION 5. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Revenue by section 1 (7), chapter 596, Oregon Laws 2015 (Enrolled House Bill 5035), for the biennium beginning July 1, 2015, is increased by \$3,684,413 for capital debt service and related costs for outstanding general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution for the core system replacement project.

SECTION 6. Notwithstanding any other law limiting expenditures, the amount of \$375,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses for costs of issuance of general obligation bonds sold pursuant to Article XI-Q

of the Oregon Constitution from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Department of Revenue for capital debt service and related costs for the core system replacement project.

SECTION 7. Notwithstanding any other law limiting expenditures, the amount of \$1,880,000 is established for the biennium beginning July 1, 2015, for the property valuation system, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Department of Revenue.

SECTION 8. In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Revenue, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$71,843, which may be expended for capital debt service and related costs for outstanding general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution for the property valuation system.

SECTION 9. Notwithstanding any other law limiting expenditures, the amount of \$80,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses for costs of issuance of general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Department of Revenue for capital debt service and related costs for the property valuation system.

SECTION 10. Notwithstanding any other law limiting expenditures, the amount of \$15,209,670 is established for the biennium beginning July 1, 2015, for the child support enforcement automated system in the child support enforcement automated program, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Department of Justice.

SECTION 11. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Justice by section 1 (7), chapter __, Oregon Laws 2015 (Enrolled Senate Bill 5516), for the biennium beginning July 1, 2015, is increased by \$2,407,587 for capital debt service and related costs for outstanding general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution for the child support enforcement automated system in the debt service and related costs program.

SECTION 12. Notwithstanding any other law limiting expenditures, the amount of \$205,330 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses for costs of issuance of general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Department of Justice for capital debt service and related costs for the child support enforcement automated system in the debt service and related costs program.

SECTION 13. Notwithstanding any other law limiting expenditures, the amount of \$29,997,991 is established for the biennium beginning July 1, 2015, for the child support enforcement automated system in the child support enforcement automated program, as the maximum limit for payment of expenses from federal funds, collected or received by the Department of Justice.

SECTION 14. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Justice by section 1 (4), chapter __, Oregon Laws 2015 (Enrolled Senate Bill 5516), for the biennium beginning July 1, 2015, is increased by \$240,550 for the Crime Victims' Services Division for the Oregon Crime Victims Law Center.

SECTION 15. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (1), chapter 595, Oregon Laws 2015 (Enrolled House Bill 5034), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Public Employees Retirement System, is increased by \$509,960 for administrative and operating expenses related to chapter 506, Oregon Laws 2015 (Enrolled Senate Bill 370), and chapter 326, Oregon Laws 2015 (Enrolled House Bill 3495).

SECTION 16. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (4), chapter 303, Oregon Laws 2015 (Enrolled Senate Bill 5528), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the State Parks and Recreation Department, is increased by \$98,740 for the purposes of direct services.

SECTION 17. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (3), chapter 303, Oregon Laws 2015 (Enrolled Senate Bill 5528), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from lottery moneys allocated from the Parks and Natural Resources Fund to the State Parks and Recreation Department, is increased by \$1,770,000 for park development.

SECTION 18. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter 303, Oregon Laws 2015 (Enrolled Senate Bill 5528), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from lottery moneys allocated from the Parks and Natural Resources Fund to the State Parks and Recreation Department, is increased by \$58,314 for direct services.

SECTION 19. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (5), chapter 303, Oregon Laws 2015 (Enrolled Senate Bill 5528), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from lottery moneys allocated from the Parks and Natural Resources Fund to the State Parks and Recreation Department, is increased by \$362,326 for community support and grants.

SECTION 20. Section 3, chapter 303, Oregon Laws 2015 (Enrolled Senate Bill 5528), is repealed.

SECTION 21. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (1), chapter 303, Oregon Laws 2015 (Enrolled Senate Bill 5528), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds collected or received by the State Parks and Recreation Department, is reduced by \$970,000 for park development.

SECTION 22. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (3), chapter 303, Oregon Laws 2015 (Enrolled Senate Bill 5528), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds collected or received by the State Parks and Recreation Department, is increased by \$70,425 for community support and grants.

SECTION 23. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 335, Oregon Laws 2015 (Enrolled House Bill 5037), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds collected or received by the Department of State Lands for Common School Fund programs is increased by \$161,488 for Environmental Protection Agency grant funds.

SECTION 24. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Military Department by section 1 (2), chapter 594, Oregon Laws 2015 (Enrolled House Bill 5032), for the biennium beginning July 1, 2015, for operations, is increased by \$89,563 for additional operations and maintenance positions.

SECTION 25. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (1), chapter 594, Oregon Laws 2015 (Enrolled House Bill 5032), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds, other than those described in section 2, chapter 594, Oregon Laws 2015 (Enrolled House Bill 5032), collected or received by the Oregon Military Department is increased by \$358,253 for additional operations and maintenance positions.

SECTION 26. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Criminal Justice Commission by section 1, chapter 606, Oregon Laws 2015 (Enrolled Senate Bill 5506), for the biennium beginning July 1, 2015, is increased by \$5,000,000 for Justice Reinvestment Initiative grants.

SECTION 27. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter ____, Oregon Laws 2015 (Enrolled Senate Bill 5513), for operations, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in section 2, chapter ____, Oregon Laws 2015 (Enrolled Senate Bill 5513), collected or received by the Housing and Community Services Department, is increased by \$10,000,000 for energy assistance payments.

SECTION 28. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Veterans' Affairs by section 1 (2), chapter 616, Oregon Laws 2015 (Enrolled Senate Bill 5559), is increased by \$500,000 for payments to counties pursuant to ORS 406.310 and 406.462.

SECTION 29. In addition to and not in lieu of any other appropriation, there is appropriated to the Oregon Military Department, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$250,000, which may be expended for the Oregon Military Museum.

SECTION 30. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter ____, Oregon Laws 2015 (Enrolled Senate Bill 5526), for the biennium beginning July 1, 2015, for programs, is increased by \$160,000 for the development and operation of a donated dental services program.

SECTION 31. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter ____, Oregon Laws 2015 (Enrolled Senate Bill 5526), for the biennium beginning July 1, 2015, for programs, is increased by \$200,000 for the Senior Farm Direct Nutrition Program.

SECTION 32. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter ____, Oregon Laws 2015 (Enrolled Senate Bill 5526), for the biennium beginning July 1, 2015, for programs, is increased by \$100,000 for the Women, Infants and Children Farm Direct Nutrition Program.

SECTION 33. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter ____, Oregon Laws 2015 (Enrolled Senate Bill 5526), for the biennium beginning July 1, 2015, for programs, is increased by \$600,000 for school-based health centers.

SECTION 34. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter ____, Oregon Laws 2015 (Enrolled Senate Bill 5526), for the biennium beginning July 1, 2015, for programs, is increased by \$10,000,000 for grants to safety net providers.

SECTION 35. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$40,000,000, to be allocated to the Oregon Health Authority or the Department of Human Services for caseload costs or other budget challenges that the agency is unable to mitigate.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2016, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 36. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6, chapter 668, Oregon Laws 2013, for the biennium ending June 30, 2015, as the maximum limit for payment of expenses by the Public Employees' Benefit Board from the Public Employees' Revolving Fund for benefit plan premiums and self-insurance is increased by \$45,000,000.

SECTION 37. Notwithstanding any other provision of law, the General Fund appropriation made to the Long Term Care Ombudsman by section 1 (1), chapter 408, Oregon Laws 2015 (Enrolled Senate Bill 5521), for the biennium beginning July 1, 2015, general program and services provided to care facility residents, is increased by \$100,000.

SECTION 38. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Human Services by section 1 (2), chapter ____, Oregon Laws 2015 (Enrolled House Bill 5026), for the biennium beginning July 1, 2015, for child welfare, self-sufficiency and vocational rehabilitation services, is increased by \$800,000 for foster care pilot programs.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (2), chapter ____, Oregon Laws 2015 (Enrolled House Bill 5026), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds, excluding federal funds described in section 2, chapter ____, Oregon Laws 2015 (Enrolled House Bill 5026), collected or received by the Department of Human Services, for child welfare, self-sufficiency and vocational rehabilitation services, is increased by \$160,000 for foster care pilot programs.

SECTION 39. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Human Services by section 1 (2), chapter ____, Oregon Laws 2015 (Enrolled House Bill 5026), for the biennium beginning July 1, 2015, for child welfare, self-sufficiency and vocational rehabilitation services, is increased by \$500,000 for a Temporary Assistance for Needy Families pilot project.

SECTION 40. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Human Services by section 1 (3), chapter ____, Oregon Laws 2015 (Enrolled House Bill 5026), for the biennium beginning July 1, 2015, for aging and people with disabilities and intellectual/developmental disabilities programs, is increased by \$350,000 for the Home Care Commission.

SECTION 41. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Human Services by section 1 (2), chapter ____, Oregon Laws 2015 (Enrolled House Bill 5026), for the biennium beginning July 1, 2015, for child welfare, self-sufficiency and vocational rehabilitation services, is increased by \$400,000 for food programs.

SECTION 42. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Human Services by section 1 (2), chapter ____, Oregon Laws 2015 (Enrolled House Bill 5026), for the biennium beginning July 1, 2015, for child welfare, self-sufficiency and vocational rehabilitation services, is increased by \$150,000 for the Hunger Task Force.

SECTION 43. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$10,700,000, to be allocated to state agencies for compensation changes driven by collective bargaining for workers who are not state employees.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2016, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 44. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2015, out of the

General Fund, the amount of \$100,000, to be allocated to the Department of Human Services for provider compliance activities.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2016, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 45. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter ___, Oregon Laws 2015 (Enrolled House Bill 5002), for the biennium beginning July 1, 2015, for food safety, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, and including federal funds for contract services, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2015 (Enrolled House Bill 5002), collected or received by the State Department of Agriculture, is increased by \$320,000.

SECTION 46. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (3), chapter ___, Oregon Laws 2015 (Enrolled House Bill 5002), for the biennium beginning July 1, 2015, for natural resources, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, and including federal funds for contract services, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2015 (Enrolled House Bill 5002), collected or received by the State Department of Agriculture, is increased by \$1,672,496.

SECTION 47. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Environmental Quality by section 1 (3), chapter 593, Oregon Laws 2015 (Enrolled House Bill 5018), for the biennium beginning July 1, 2015, for land quality, is increased by \$280,000.

SECTION 48. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 593, Oregon Laws 2015 (Enrolled House Bill 5018), for the biennium beginning July 1, 2015, for air quality, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, the proceeds of bonds for the Orphan Site Account and federal funds from congestion mitigation and air quality grants, drinking water protection, beach bacteria monitoring, laboratory accreditation and woodstove grants and for smoke monitoring laboratory services, but excluding lottery funds and federal funds not described in section 2, chapter 593, Oregon Laws 2015 (Enrolled House Bill 5018), collected or received by the Department of Environmental Quality, is increased by \$110,092.

SECTION 49. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 7 (2), chapter ___, Oregon Laws 2015 (Enrolled Senate Bill 5540), for the biennium beginning July 1, 2015, for grants, as the maximum limit for payment of expenses from federal funds collected or received by the Oregon Watershed Enhancement Board is increased by \$200,000.

SECTION 50. In addition to and not in lieu of any other appropriation, there is appropriated to the Higher Education Coordinating Commission, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$300,000, which may be expended for the establishment of a wrestling program at Eastern Oregon University.

SECTION 51. In addition to and not in lieu of any other appropriation, there is appropriated to the Higher Education Coordinating Commission, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$2,500,000, for use by Oregon State University for the Center for Advanced Wood Products Manufacturing and Design.

SECTION 52. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$6,500,000, to be allocated for increases in Oregon Department of Administrative Services rates and assessments.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2016, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 53. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter ___, Oregon Laws 2015 (Enrolled Senate Bill 5502), for the Chief Human Resource Office, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2015 (Enrolled Senate Bill 5502), collected or received by the Oregon Department of Administrative Services, is increased by \$951,393.

SECTION 54. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (7), chapter ___, Oregon Laws 2015 (Enrolled Senate Bill 5502), for the biennium beginning July 1, 2015, for enterprise goods and services, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2015 (Enrolled Senate Bill 5502), collected or received by the Oregon Department of Administrative Services, is increased by \$293,314.

SECTION 55. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$2,000,000, to be allocated to the Department of Justice for the defense of criminal convictions.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2016, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 56. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3, chapter ___, Oregon Laws 2015 (Enrolled House Bill 5021), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Office of the Governor for the Regional Solutions Program, is increased by \$1,332,517.

SECTION 57. Notwithstanding any other provision of law, the General Fund appropriation made to the Office of the Governor by section 1, chapter ___, Oregon Laws 2015 (Enrolled House Bill 5021), for the biennium beginning July 1, 2015, is increased by \$500,000 for federal programs coordination.

SECTION 58. Notwithstanding any other law limiting expenditures, and notwithstanding ORS 541.940 (2), the limitation on expenditures established by section 4, chapter ___, Oregon Laws 2015 (Enrolled Senate Bill 5531), for the biennium beginning July 1, 2015, for fish and wildlife enforcement, as the maximum limit for payment of expenses by the Department of State Police for fish and wildlife enforcement activities from moneys or other revenues allocated to the Parks and Natural Resources Fund and from lottery funds made available to the Parks and Natural Resources Fund under Article XV, section 4 (8), of the Oregon Constitution, is increased by \$278,788.

SECTION 59. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter ___, Oregon Laws 2015 (Enrolled Senate Bill 5531), for the biennium beginning July 1, 2015, for fish and wildlife enforcement, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of State Police, is increased by \$993,640 for capital equipment for fish and wildlife enforcement.

SECTION 60. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter ___, Oregon Laws 2015 (Enrolled Senate Bill

5531), for the biennium beginning July 1, 2015, for administrative services, agency support, criminal justice information services and the office of the State Fire Marshal, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of State Police, is increased by \$78,830.

SECTION 61. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (4), chapter ___, Oregon Laws 2015 (Enrolled Senate Bill 5531), for the biennium beginning July 1, 2015, for administrative services, agency support, criminal justice information services and the office of the State Fire Marshal, as the maximum limit for payment of expenses from federal funds collected or received by the Department of State Police is increased by \$1,163.

SECTION 62. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (1), chapter 329, Oregon Laws 2015 (Enrolled House Bill 5004), for the biennium beginning July 1, 2015, for operations, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Department of Aviation, is decreased by \$22,537.

SECTION 63. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (4), chapter 329, Oregon Laws 2015 (Enrolled House Bill 5004), for the biennium beginning July 1, 2015, for search and rescue, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Department of Aviation, is increased by \$22,537.

SECTION 64. Notwithstanding any other law limiting expenditures, the following amounts are established for the biennium beginning July 1, 2015, as the maximum limits for payment of expenses from the Water Resources Department Water Supply Fund established by section 10 (1), chapter 906, Oregon Laws 2009, for the following purposes:

(1) \$750,000 for facilitation of the preparation of place-based integrated water resources strategies as described by section 2 (2), chapter ___, Oregon Laws 2015 (Enrolled Senate Bill 266).

(2) \$11,000,000 for the purpose of grants or contracts to assist with financing and facilitating water supply projects in the Umatilla Basin and for the payment of services in connection with the projects.

(3) \$1,000,000 for the purpose of making one or more grants to individuals or entities to repair, replace or remediate water wells in the Mosier Creek area.

(4) \$280,433 for the payment of bond issuance costs.

SECTION 65. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (1), chapter 597, Oregon Laws 2015 (Enrolled House Bill 5042), for the biennium beginning July 1, 2015, for the water resources program, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including federal funds received under cooperative agreements with or contracts from the Bureau of Reclamation of the United States Department of the Interior, the United States Army Corps of Engineers, the United States Geological Survey, the Bonneville Power Administration and the National Fish and Wildlife Foundation, but excluding lottery funds and federal funds not described in section 3, chapter 597, Oregon Laws 2015 (Enrolled House Bill 5042), collected or received by the Water Resources Department, is increased by \$2,047,477 for the purpose of making grants and paying the cost of direct services provided under ORS 541.561 and for the payment of bond issuance costs from the Water Conservation, Reuse and Storage Investment Fund established under ORS 541.576.

SECTION 66. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (1), chapter 597, Oregon Laws 2015 (Enrolled House Bill 5042), for the biennium beginning July 1, 2015, for the water resources program, as the

maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including federal funds received under cooperative agreements with or contracts from the Bureau of Reclamation of the United States Department of the Interior, the United States Army Corps of Engineers, the United States Geological Survey, the Bonneville Power Administration and the National Fish and Wildlife Foundation, but excluding lottery funds and federal funds not described in section 3, chapter 597, Oregon Laws 2015 (Enrolled House Bill 5042), collected or received by the Water Resources Department, is increased by \$6,362,979 for the purpose of carrying out ORS 541.651 to 541.696 and for the payment of bond issuance costs from the Water Supply Development Account established under ORS 541.656.

SECTION 67. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (2), chapter 597, Oregon Laws 2015 (Enrolled House Bill 5042), for the biennium beginning July 1, 2015, for Water Development Fund loan administration, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including federal funds received under cooperative agreements with or contracts from the Bureau of Reclamation of the United States Department of the Interior, the United States Army Corps of Engineers, the United States Geological Survey, the Bonneville Power Administration and the National Fish and Wildlife Foundation, but excluding lottery funds and federal funds not described in section 3, chapter 597, Oregon Laws 2015 (Enrolled House Bill 5042), collected or received by the Water Resources Department, is increased by \$30,000,000 for the purposes provided in ORS 541.700 to 541.855.

SECTION 68. Notwithstanding any other law limiting expenditures, the amount of \$520,000 is established for the biennium beginning July 1, 2015, as the maximum limit for the payment of bond issuance costs associated with bonds issued under Article XI-1(1) of the Oregon Constitution from the Water Development Administration and Bond Sinking Fund established under ORS 541.830.

SECTION 69. Notwithstanding any other law limiting expenditures, the amount of \$1,201,865 is established for the biennium beginning July 1, 2015, as the maximum limit for the payment of bond principal and interest costs associated with bonds issued under Article XI-1(1) of the Oregon Constitution from the Water Development Administration and Bond Sinking Fund established under ORS 541.830.

SECTION 70. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Land Conservation and Development by section 1 (1), chapter 547, Oregon Laws 2013, as modified by legislative or Emergency Board action, is reduced by \$194,000.

SECTION 71. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Land Conservation and Development by section 1 (1), chapter 333, Oregon Laws 2015 (Enrolled House Bill 5027), is increased by \$194,000 for the Southern Oregon Regional Pilot Program as described by Executive Order 12-07.

SECTION 72. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Land Conservation and Development by section 1 (1), chapter 333, Oregon Laws 2015 (Enrolled House Bill 5027), is increased by \$300,000 for the establishment of a SageCon Coordinator position.

SECTION 73. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$3,000,000, to be allocated to state agencies for issues relating to education.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2016, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 74. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 1, chapter 25, Oregon Laws 2015 (Enrolled House Bill 5017), for the biennium beginning July 1, 2015, for the State School Fund, is increased by \$51,990,543.

SECTION 75. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 25, Oregon Laws 2015 (Enrolled House Bill 5017), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Department of Education for the State School Fund is increased by \$66,009,457.

SECTION 76. Section 5, chapter 25, Oregon Laws 2015 (Enrolled House Bill 5017), is amended to read:

Sec. 5. (1) The Department of Education may not spend more than \$3,629,130,346, *plus one-half of any amount appropriated under section 7 of this 2015 Act,* from the State School Fund for the fiscal year beginning July 1, 2015.

(2) The Department of Education may not spend more than [~~\$3,629,130,346, plus one-half of any amount appropriated under section 7 of this 2015 Act,~~] \$3,747,130,346 from the State School Fund for the fiscal year beginning July 1, 2016.

SECTION 77. In addition to and not in lieu of any other appropriation, there is appropriated to the Higher Education Coordinating Commission, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$350,000 for a grant to the College Inside program to assist incarcerated individuals to obtain college credits toward a degree.

SECTION 78. In addition to and not in lieu of any other appropriation, there is appropriated to the Higher Education Coordinating Commission, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$350,000 for a grant to the College Possible organization to encourage and assist low-income students to attend a post-secondary institution.

SECTION 79. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordination Commission by section 1 (5), chapter ____, Oregon Laws 2015 (Enrolled House Bill 5024), for the biennium beginning July 1, 2015, is increased by \$1,500,000 for funding academic counselors at community colleges for the 2016-2017 academic year.

SECTION 80. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (1), chapter ____, Oregon Laws 2015 (Enrolled House Bill 5024), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from bond proceeds and other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Higher Education Coordinating Commission, is increased by \$4,477,055 for the costs of issuing bonds on behalf of community colleges and public universities.

SECTION 81. Notwithstanding any other law limiting expenditures, the amount of \$1,542,827 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from bond proceeds and other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Higher Education Coordinating Commission from the proceeds of lottery bonds for the purposes of a grant to the Linn Benton Community College for the Advanced Transportation Technology Center.

SECTION 82. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Commission on Judicial Fitness and Disability by section 1 (1), chapter 633, Oregon Laws 2013, for the biennium ending June 30, 2015, for administration, is decreased by \$5,000.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Commission on Judicial Fitness and Disability by section 1 (2), chapter 633, Oregon Laws

2013, for the biennium ending June 30, 2015, for extraordinary expenses, is increased by \$5,000.

SECTION 83. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Judicial Department by section 5, chapter __, Oregon Laws 2015 (Enrolled Senate Bill 5514), for the biennium beginning July 1, 2015, for payment of expenses of the Oregon Law Commission, is increased by \$100,000.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter __, Oregon Laws 2015 (Enrolled Senate Bill 5514), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 2, chapter __, Oregon Laws 2015 (Enrolled Senate Bill 5514), collected or received by the Judicial Department for operations, is increased by \$455,000.

(3) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (7), chapter __, Oregon Laws 2015 (Enrolled Senate Bill 5514), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 2, chapter __, Oregon Laws 2015 (Enrolled Senate Bill 5514), collected or received by the Judicial Department for the Oregon Courthouse Capital Construction and Improvement Fund, is increased by \$39,800,000.

(4) In addition to and not in lieu of any other appropriation, there is appropriated to the Judicial Department, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$600,000 for distribution to the Oregon State Bar for funding of the Legal Services Program established under ORS 9.572.

SECTION 84. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Business Development Department by section 1 (2), chapter __, Oregon Laws 2015 (Enrolled Senate Bill 5525), for the biennium beginning July 1, 2015, for debt service, is increased by \$4,089,357.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter __, Oregon Laws 2015 (Enrolled Senate Bill 5525), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department for Infrastructure Finance Authority, is increased by \$4,610,032.

(3) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter __, Oregon Laws 2015 (Enrolled Senate Bill 5525), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department for Arts and Cultural Trust, is increased by \$4,568,184.

(4) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (6), chapter __, Oregon Laws 2015 (Enrolled Senate Bill 5525), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department for Regional Solutions, is increased by \$13,000,000.

(5) Notwithstanding any other law limiting expenditures, the amount of \$205,000,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department for payment of expenses for the seismic rehabilitation grant program.

(6) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (5), chapter ___, Oregon Laws 2015 (Enrolled Senate Bill 5525), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department for Regional Solutions, is increased by \$1,000,000 for support of the Regional Accelerator Innovation Network.

(7) Notwithstanding any other law limiting expenditures, the amount of \$500,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department for business, innovation and trade, for transfer to the Oregon Growth Fund.

SECTION 85. Notwithstanding any other law limiting expenditures, the amount of \$38,689,306 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses by the Oregon Department of Administrative Services from the Oregon Health and Science University Bond Fund for the following purposes:

(1) Paying the principal of, and the interest and premium on, outstanding general obligation bonds issued for projects benefiting Oregon Health and Science University, or in which the university participates, including without limitation bonds issued for the Oregon Opportunity program and other Oregon Health and Science University programs;

(2) Funding the general obligation bond reserves; and

(3) Paying amounts due in connection with any instrument authorized by section 18 (4)(c), chapter 921, Oregon Laws 2001.

SECTION 86. In addition to and not in lieu of any other appropriation, there is appropriated to the Oregon Department of Administrative Services, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$8,522,485 for debt service on outstanding general obligation bonds sold pursuant to Article XI-G of the Oregon Constitution for the benefit of Oregon Health and Science University.

SECTION 87. Notwithstanding any other law limiting expenditures, the amount of \$200,035,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from bond proceeds and other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Department of Administrative Services, for use by Oregon Health and Science University for cancer institute project costs.

SECTION 88. For the biennium beginning July 1, 2015, expenditures of proceeds by the Oregon Department of Administrative Services from state bonds issued during the period beginning July 1, 2013, and ending June 30, 2015, for the benefit of a public university, pursuant to agreements between the department and a public university, are not limited.

SECTION 89. For the biennium beginning July 1, 2015, expenditures of proceeds by the Higher Education Coordinating Commission from state bonds issued during the period beginning July 1, 2013, and ending June 30, 2015, for the benefit of a public university, pursuant to agreements between the commission and a public university are not limited.

SECTION 90. Notwithstanding any other law limiting expenditures, the following amounts are established for the biennium beginning July 1, 2015, as the maximum limits for payment of expenses from bond proceeds and other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Department of Administrative Services, for the following purposes:

- | | | |
|--|----|-----------|
| (1) Concordia University for the construction of the Faubion prekindergarten through grade eight school..... | \$ | 785,698 |
| (2) Elgin Health District for a rural health care clinic..... | \$ | 1,293,008 |

(3)	Open Meadow for the construction of a new facility for the Open School in Portland	\$ 1,037,941
(4)	Boys & Girls Clubs of Portland Metropolitan Area for a new Boys & Girls Club in Rockwood	\$ 1,037,941
(5)	City of Grants Pass for the Riverside Park renovation project.....	\$ 535,837
(6)	Mountain West Career Technical Institute for the Career Technical Education Center in Salem.....	\$ 1,037,941
(7)	Wheeler County for the construction of an underground fiber optic telecommunication line	\$ 2,046,569
(8)	Port of Umatilla for the Eastern Oregon Trade and Event Center in Hermiston	\$ 1,542,071
(9)	Trillium Family Services for improving and expanding the Children's Farm Home	\$ 3,054,961
(10)	Port of Morrow for an Early Childhood Development Center at the workforce training center at the Port of Morrow	\$ 1,642,102
(11)	City of Tigard for the Hunziker Development Project. \$	1,542,071

SECTION 91. In addition to and not in lieu of any other appropriation, there are appropriated to the Oregon Department of Administrative Services, for the biennium beginning July 1, 2015, out of the General Fund, the following amounts, which are to be expended for payments for the following purposes:

(1)	National Urban Housing and Economic Community Development Corporation	\$ 1,100,000
(2)	Pine Valley Fire House	\$ 850,000
(3)	YWCA of Greater Portland Family Preservation Project.....	\$ 400,000
(4)	City of Medford Conference Center feasibility Study	\$ 100,000
(5)	Rogue River White Water study community solutions project.....	\$ 90,000

SECTION 92. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (2), chapter 303, Oregon Laws 2015 (Enrolled Senate Bill 5528), for the biennium beginning July 1, 2015, for the lottery bond proceeds pass-through to Portland Parks and Recreation for the Renew Forest Park project, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts,

but excluding lottery funds and federal funds, collected or received by the State Parks and Recreation Department, is increased by \$1,500,000.

SECTION 93. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (5), chapter 303, Oregon Laws 2015 (Enrolled Senate Bill 5528), for the biennium beginning July 1, 2015, for the lottery bond proceeds for the Main Street Revitalization Grant program, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the State Parks and Recreation Department, is increased by \$2,500,000.

SECTION 94. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (2), chapter 303, Oregon Laws 2015 (Enrolled Senate Bill 5528), for the biennium beginning July 1, 2015, for the lottery bond proceeds for the Willamette Falls Riverwalk, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the State Parks and Recreation Department, is increased by \$7,500,000.

SECTION 95. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (2), chapter 303, Oregon Laws 2015 (Enrolled Senate Bill 5528), for the biennium beginning July 1, 2015, for the costs of issuance of the lottery bonds issued for the Renew Forest Park project, the Main Street Revitalization Grant program and the Willamette Falls Riverwalk project, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the State Parks and Recreation Department, is increased by \$216,804.

SECTION 96. In addition to and not in lieu of any other appropriation, there is appropriated to the Oregon Military Department, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$434,833, which may be expended for capital debt service and related costs for outstanding general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution for the Joint Forces Headquarters facility.

SECTION 97. Notwithstanding any other law limiting expenditures, the amount of \$153,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses for the costs of issuance of general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Oregon Military Department for the capital debt service and related costs program.

SECTION 98. In addition to and not in lieu of any other appropriation, there is appropriated to the Oregon Youth Authority, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$3,115,428, which may be expended for capital debt service and related costs for outstanding general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution for the 10-Year Strategic Facilities Plan.

SECTION 99. Notwithstanding any other law limiting expenditures, the amount of \$1,055,565 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses for the costs of issuance of general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Oregon Youth Authority for the capital debt service and related costs program.

SECTION 100. Notwithstanding any other law limiting expenditures, the amount of \$254,568 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses for the costs of issuance of general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution from fees, moneys or other revenues, including

Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Department of Corrections for the capital debt service and related costs program.

SECTION 101. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Agriculture by section 1 (1), chapter ____, Oregon Laws 2015 (Enrolled House Bill 5002), for the biennium beginning July 1, 2015, is increased by \$30,000 for wolf depredation compensation and financial assistance grant program.

SECTION 102. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Agriculture by section 1 (2), chapter ____, Oregon Laws 2015 (Enrolled House Bill 5002), for the biennium beginning July 1, 2015, is increased by \$25,000 for predator control.

SECTION 103. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Fish and Wildlife by section 1 (2), chapter ____, Oregon Laws 2015 (Enrolled Senate Bill 5511), for the biennium beginning July 1, 2015, is increased by \$25,000 for predator control.

SECTION 104. Notwithstanding any other law limiting expenditures, the amount of \$585,000 is established for the biennium beginning July 1, 2015, for the costs of issuance of bonds for affordable housing, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Housing and Community Services Department.

SECTION 105. Notwithstanding any other law limiting expenditures, the amount of \$20,307,817 is established for the biennium beginning July 1, 2015, for financing construction of housing for individuals with mental illness or addiction disorders and the costs of issuance of bonds, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Housing and Community Services Department.

SECTION 106. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter ____, Oregon Laws 2015 (Enrolled Senate Bill 5513), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses for operations from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in section 2, chapter ____, Oregon Laws 2015 (Enrolled Senate Bill 5513), collected or received by the Housing and Community Services Department, is increased by \$2,551,972 for preservation of existing affordable housing and cost of issuance.

SECTION 107. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter ____, Oregon Laws 2015 (Enrolled Senate Bill 5526), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, tobacco tax receipts, provider taxes, Medicare receipts and federal funds for indirect cost recovery, Supplemental Security Income recoveries, Women, Infants and Children Program food rebates, the Coordinated School Health Program, the Edward Byrne Memorial State and Local Law Enforcement Assistance Grant Program, homeland security and emergency preparedness and response services, but excluding lottery funds and federal funds not described in section 2, chapter ____, Oregon Laws 2015 (Enrolled Senate Bill 5526), collected or received by the Oregon Health Authority, for programs, is increased by \$137,152 for the Pesticide Analytical and Response Center.

SECTION 108. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 2 (5), chapter ____, Oregon Laws 2015 (Enrolled House Bill 5016), for the biennium beginning July 1, 2015, is increased by \$500,000 for leadership training programs.

SECTION 109. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 2 (7), chapter __, Oregon Laws 2015 (Enrolled House Bill 5016), for the biennium beginning July 1, 2015, is increased by \$700,000 for relief nurseries.

SECTION 110. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 2 (4), chapter __, Oregon Laws 2015 (Enrolled House Bill 5016), for the biennium beginning July 1, 2015, is increased by \$3,300,000 for the farm-to-school program.

SECTION 111. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (12), chapter __, Oregon Laws 2015 (Enrolled House Bill 5040), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter __, Oregon Laws 2015 (Enrolled House Bill 5040), collected or received by the Department of Transportation is increased by \$45,000,000 for the Connect Oregon VI program.

SECTION 112. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (14), chapter __, Oregon Laws 2015 (Enrolled House Bill 5040), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter __, Oregon Laws 2015 (Enrolled House Bill 5040), collected or received by the Department of Transportation is increased by \$10,000,000 for Coos Bay Rail Link.

SECTION 113. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (17), chapter __, Oregon Laws 2015 (Enrolled House Bill 5040), for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter __, Oregon Laws 2015 (Enrolled House Bill 5040), collected or received by the Department of Transportation is increased by \$1,354,734 for bond issuance costs.

SECTION 114. In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Human Services, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$1,437,494 for the statewide adult abuse data and report writing system.

SECTION 115. Notwithstanding any other law limiting expenditures, the amount of \$3,300,000 is established for the biennium beginning July 1, 2015, for the statewide adult abuse data and report writing system, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Department of Human Services.

SECTION 116. Notwithstanding any other law limiting expenditures, the amount of \$55,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses for the costs of issuance of general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Department Human Services for the capital debt service and related costs program.

SECTION 117. In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Human Services, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$839,543, which may be expended for capital debt service

and related costs for outstanding general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution for the statewide adult abuse data and report writing system.

SECTION 118. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Transportation by section 1, chapter ____, Oregon Laws 2015 (Enrolled House Bill 5040), for the biennium beginning July 1, 2015, for the Public Transit Division's Elderly and People with Disabilities Transportation Program, is increased by \$130,000.

SECTION 119. Notwithstanding any other law limiting expenditures, the amount of \$126,210,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from bond proceeds and other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Education from the proceeds of Article XI-P general obligation bonds for the purposes of matching grants to school districts for capital costs associated with acquisition, construction, improvement, remodeling, furnishing, equipping, maintenance or repair and the costs of issuance of the bonds.

SECTION 120. Notwithstanding any other provision of law, the General Fund appropriation made to the State Forestry Department by section 1 (1), chapter ____, Oregon Laws 2015 (Enrolled House Bill 5019), is increased by \$809,377 for sage grouse habitat protection and improvement.

SECTION 121. In addition to and not in lieu of any other appropriation, there is appropriated to the State Department of Fish and Wildlife, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$500,000 for sage grouse habitat protection and improvement.

SECTION 122. In addition to and not in lieu of any other appropriation, there is appropriated to the Higher Education Coordinating Commission, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$62,300 for use by Oregon Solutions at Portland State University to staff the Task Force on the Willamette Falls Navigation Canal and Locks.

SECTION 123. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Human Services by section 1 (3), chapter ____, Oregon Laws 2015 (Enrolled House Bill 5026), for the biennium beginning July 1, 2015, for aging and people with disabilities and intellectual/developmental disabilities programs, is increased by \$1,800,000 for options counseling.

SECTION 124. Notwithstanding any other provision of law, the authorized appropriations and expenditure limitations for the biennium beginning July 1, 2015, for the following agencies and programs are changed by the amounts specified:

(1) ADMINISTRATION.

	2015
	Oregon Laws
	Chapter/
Agency/Program/Funds	Section Adjustment
Oregon Advocacy Commissions	
Office:	
Operating Expenses	
General Fund	HB 5001 1 -\$2,330
Oregon Department of	

Administrative Services:		
Chief Operating Office		
Other funds	SB 5502 2(1)	-98,968
Gov! Oregon Debt Service		
General Fund	SB 5502 1(6)	-46,220
Chief Financial Office		
Other funds	SB 5502 2(2)	-158,967
Chief Information Office		
Other funds	SB 5502 2(3)	-89,221
Chief Human Resource Office		
Other funds	SB 5502 2(4)	-113,168
Enterprise Technology Services		
Other funds	SB 5502 2(5)	-428,840
Enterprise Asset Management		
Other funds	SB 5502 2(6)	-1,442,244
Enterprise Goods and Services		
Other funds	SB 5502 2(7)	-2,347,672
Enterprise Human Resource Services		
Other funds	SB 5502 2(8)	-83,424
Business Services		
Other funds	SB 5502 2(9)	-86,616
Oregon State Treasury:		
Administrative Expenses		
- Operations	HB 5041 1(1)	-159,050
Administrative Expenses		
- College Savings	HB 5041 1(2)	-11,603
Oregon Racing Commission:		
Operating Expenses		
Other funds	SB 5536 1	-24,519
Public Employees Retirement System:		
Administrative and Operating Expenses		
Other funds	HB 5034 1(1)	-802,812
Secretary of State: Administrative Services Division		
General Fund	HB 5036 1(1)	-4,900
Other funds	HB 5036 2(1)	-34,484
Elections Division		
General Fund	HB 5036 1(2)	-84,380
Other funds	HB 5036 2(2)	-42
Audits Division		
Other funds	HB 5036 2(3)	-75,328
Archives Division		
Other funds	HB 5036 2(4)	-16,232
Corporation Division		

Other funds	HB 5036 2(5)	-34,817
Federal Funds		
Federal funds	HB 5036 3	-9,221
Oregon Liquor Control Commission:		
Administrative expenses		
Other funds	SB 5520 1(1)	-367,287
Department of Revenue:		
Administration		
General Fund	HB 5035 1(1)	-1,130,621
Other funds	HB 5035 2(1)	-191,439
Debt Service		
General Fund	HB 5035 1(7)	-117,920
Employment Relations Board:		
Operating Expenses		
General Fund	SB 5509 1	-6,430
Assessments of Agencies Transferred to DAS		
Other funds	SB 5509 3	-3,114
Office of the Governor:		
Operating Expenses		
General Fund	HB 5021 1	-25,345
Other funds	HB 5021 4	-3,089
Regional Solutions Program		
Lottery funds	HB 5021 3	-4,635
Oregon Government Ethics Commission:		
Administration		
Other funds	HB 5020 1(1)	-18,475
State Library:		
Operating Expenses		
General Fund	SB 5519 1	-25,770
Operating Expenses		
- Assessments		
Other funds	SB 5519 3	-42,960

(2) CONSUMER AND BUSINESS SERVICES.

	2015	
	Oregon Laws	
	Chapter/	
Agency/Program/Funds	Section	Adjustment
Oregon Board of Accountancy:		
Operating Expenses		
Other funds	SB 5501 1	-\$17,205
State Board of Tax Practitioners:		
Operating Expenses		

Other funds	HB 5038 1	-7,107
Construction Contractors Board:		
Operating Expenses		
Other funds	HB 5011 1	-113,341
Oregon Board of Licensed Professional Counselors and Therapists:		
Operating Expenses		
Other funds	HB 5013 1	-13,146
State Board of Psychologist Examiners:		
Operating Expenses		
Other funds	HB 5033 1	-16,674
State Board of Chiropractic Examiners:		
Operating Expenses		
Other funds	HB 5007 1	-25,798
State Board of Licensed Social Workers:		
Operating Expenses		
Other funds	HB 5009 1	-12,716
Oregon Board of Dentistry:		
Operating Expenses		
Other funds	HB 5014 1	-24,721
Health-Related Licensing Boards:		
State Mortuary and Cemetery Board		
Other funds	HB 5023 1	-33,670
Oregon Board of Naturopathic Medicine		
Other funds	HB 5023 2	-5,541
Occupational Therapy Licensing Board		
Other funds	HB 5023 3	-2,902
Board of Medical Imaging		
Other funds	HB 5023 4	-4,514
State Board of Examiners for Speech-Language Pathology and Audiology		
Other funds	HB 5023 5	-4,679
Oregon State Veterinary Medical Examining Board		
Other funds	HB 5023 6	-14,530
Bureau of Labor and Industries:		
Operating Expenses		
General Fund	SB 5517 1	-68,290
Other funds	SB 5517 2	-74,360
Federal funds	SB 5517 4	-4,543
Public Utility Commission: Utility Program		

Other funds	SB 5535 1(1)	-96,881
Residential Service Protection Fund		
Other funds	SB 5535 1(2)	-9,920
Administration		
Other funds	SB 5535 1(3)	-215,130
Oregon Board of Maritime Pilots		
Other funds	SB 5535 1(4)	-3,939
Department of Consumer and Business Services:		
Operating Expenses		
Other funds	HB 5012 1	-1,228,501
Real Estate Agency:		
Operating Expenses		
Other funds	SB 5537 1	-158,876
Oregon State Board of Nursing:		
Operating Expenses		
Other funds	SB 5524 1	-111,858
Oregon Medical Board:		
Operating Expenses		
Other funds	SB 5523 1	-100,692
State Board of Pharmacy:		
Operating Expenses		
Other funds	SB 5530 1	-36,328

(3) ECONOMIC DEVELOPMENT.

	2015 Oregon Laws Chapter/ Section	Adjustment
Agency/Program/Funds		
Oregon Business Development Department:		
Oregon Arts Commission		
General Fund	SB 5525 1(1)	-\$11,245
Debt Service		
General Fund	SB 5525 1(2)	-485,180
Business, Innovation and Trade		
Other funds	SB 5525 2(1)	-43,467
Lottery funds	SB 5525 3(1)	-67,675
Federal funds	SB 5525 4(1)	-1,039
Infrastructure		
Finance Authority		
Other funds	SB 5525 2(2)	-63,658
Lottery funds	SB 5525 3(6)	-6,281

Federal funds	SB 5525 4(2)	-820
Shared Services		
Other funds	SB 5525 2(3)	-1,086
Lottery funds	SB 5525 3(2)	-57,447
Arts and Cultural Trust		
Other funds	SB 5525 2(4)	-7,077
Housing and Community		
Services Department:		
Operating Expenses		
General Fund	SB 5513 1	-2,123
Other funds	SB 5513 2	-366,242
Federal funds	SB 5513 4	-60,458
Department of Veterans'		
Affairs:		
Services Provided by ODVA		
General Fund	SB 5539 1(1)	-3,819
Employment Department:		
Operating Budget		
Other funds	SB 5508 1(1)	-257,564
Office of Administrative		
Hearings		
Other funds	SB 5508 1(2)	-3,928
Operating budget		
Federal funds	SB 5508 4	-402,329

(4) EDUCATION.

	2015 Oregon Laws Chapter/ Section	Adjustment
Agency/Program/Funds		
Teacher Standards and Practices Commission:		
Operating Expenses		
Other funds	SB 5538 1	-\$42,478
Department of Education:		
Operations		
General Fund	HB 5016 1(1)	-1,965,208
Other funds	HB 5016 4(1)	-153,467
Federal funds	HB 5016 5(1)	-11,248
Youth Corrections		
Education Program		
Other funds	HB 5016 4(3)	-8
Oregon Education Investment Board:		
Operating Expenses		
General Fund	HB 5022 1	-963
Higher Education		

Coordinating Commission:			
HECC Operations	HB 5024 1(1)		-1,349
General Fund			
Office of Community Colleges and Workforce Development: Operations			
General Fund	HB 5024 1(2)		-50,095
Office of Student Access and Completion: Operations			
General Fund	HB 5024 1(3)		-33,704
ASPIRE			
General Fund	HB 5024 1(9)		-10,716
Degree Authorization and Private Career Schools			
Other funds	HB 5024 5(1)		-652
Federal funds	HB 5024 6(1)		-259
Office of Community Colleges and Workforce Development Operations and Federal/Other Support			
Other funds	HB 5024 5(2)		-56,223
Federal funds	HB 5024 6(2)		-90,544
Office of Student Access and Completion Operations, ASPIRE, Grants and Scholarships			
Other funds	HB 5024 5(3)		-100,649
Oregon Youth Conservation Corps			
Other funds	HB 5024 5(4)		-3,655
Federal funds	HB 5024 6(3)		-1,166

(5) HUMAN SERVICES.

	2015		
	Oregon Laws		
Agency/Program/Funds	Chapter/Section	Adjustment	
Long Term Care Ombudsman:			
General Program			
General Fund	SB 5521 1(1)		-\$7,838
Public Guardian and Conservator Program			
General Fund	SB 5521 1(2)		-6,943
Operating Expenses			
Other funds	SB 5521 2		-128
Commission for the Blind: Operating Expenses			

General Fund	SB 5503 1	-7,046
Other funds	SB 5503 2	-906
Federal funds	SB 5503 3	-42,236
Psychiatric Security Review Board:		
Operating Expenses		
General Fund	SB 5532 1	-13,699
Department of Human Services:		
Central Services, Statewide		
Assessments and Enterprise-Wide		
Costs and Program Design		
Services		
General Fund	HB 5026 1(1)	-5,262,869
Other funds	HB 5026 2(1)	-3,319
Federal funds	HB 5026 3(1)	-4,620,516
Child Welfare, Self-Sufficiency and Vocational		
Rehabilitation Services		
General Fund	HB 5026 1(2)	-1,312,468
Other funds	HB 5026 2(2)	-570
Federal funds	HB 5026 3(2)	-1,782,563
Aging and People With Disabilities and Intellectual/Developmental Disabilities Programs		
General Fund	HB 5026 1(3)	-45,690
Other funds	HB 5026 2(3)	-885
Federal funds	HB 5026 3(3)	-23,075
Shared Services		
Other funds	HB 5026 2(4)	-104,553
Oregon Health Authority: Programs		
General Fund	SB 5526 1(1)	-191,196
Other funds	SB 5526 2(1)	-227,413
Federal funds	SB 5526 4(1)	-62,939
Central Services, Statewide Assessments and Enterprise-wide Costs		
General Fund	SB 5526 1(2)	-4,482,205
Other funds	SB 5526 2(2)	-1,007,062
Federal funds	SB 5526 4(2)	-2,951,263
Debt Service		
General Fund	SB 5526 1(4)	-515,705
Gambling Addiction		
Lottery funds	SB 5526 3	-20

(6) JUDICIAL BRANCH.

2015
Oregon Laws

Agency/Program/Funds	Chapter/ Section	Adjustment
Commission on Judicial Fitness and Disability: Administration	SB 5515 1(1)	-\$10
Judicial Department: Operations	SB 5514 1(2)	-1,203,200
Public Defense Services Commission:		
Appellate Division	SB 5533 1(1)	-17,468
Contract and Business Services Division	SB 5533 1(3)	-7,520

(7) LEGISLATIVE BRANCH.

Agency/Program/Funds	2015 Oregon Laws Chapter/ Section	Adjustment
Legislative Administration Committee:		
General Program	SB 5518 1(1)	-\$25,313
Legislative Assembly: Biennial General Fund		
General Fund	SB 5518 4	-74,477
Legislative Counsel Committee:		
Operating Expenses General Fund	SB 5518 8	-13,529
Legislative Fiscal Officer:		
Operating Expenses General Fund	SB 5518 11(1)	-6,546
Legislative Revenue Officer:		
Operating Expenses General Fund	SB 5518 12	-2,951
Commission on Indian Services		
Operating Expenses General Fund	SB 5518 13	-590

(8) NATURAL RESOURCES.

	2015	
	Oregon Laws	
Agency/Program/Funds	Chapter/ Section	Adjustment
State Marine Board: Administration and Education		
Other funds	SB 5522 1(1)	-\$63,181
State Department of Energy: Operations		
Other funds	SB 5510 1	-227,188
Federal funds	SB 5510 3	-683
State Department of Geology and Mineral Industries: Operations		
General Fund	SB 5512 1	-20,156
Federal funds	SB 5512 3	-4,409
Geologic Survey		
Other funds	SB 5512 2(1)	-14,652
State Parks and Recreation Department: Director's Office		
Other funds	SB 5528 1(1)	-8,925
Lottery funds	SB 5528 2(1)	-5,740
Central Services		
Other funds	SB 5528 1(2)	-525,373
Lottery funds	SB 5528 2(2)	-310,809
Direct Services		
Other funds	SB 5528 1(4)	-126,247
Lottery funds	SB 5528 2(4)	-30,329
Land Use Board of Appeals: General Fund	HB 5028 1	-2,609
Water Resources Department: Water Resources Program		
General Fund	HB 5042 1	-198,415
Other funds	HB 5042 3(1)	-14,873
Oregon Watershed Enhancement Board: Operating Expenses, Activities and Projects		
Lottery funds	SB 5540 5	-182,820
Department of State Lands: Common School Fund Programs		
Other funds	HB 5037 1(1)	-131,021
Capital Improvement		
Other funds	HB 5037 1(4)	-176,890
State Department of		

Agriculture:			
Administrative and Support Services			
General Fund	HB 5002 1(1)		-624
Other funds	HB 5002 2(1)		-1,646
Food Safety			
General Fund	HB 5002 1(2)		-33,103
Other funds	HB 5002 2(2)		-91,636
Natural Resources			
General Fund	HB 5002 1(3)		-16,058
Other funds	HB 5002 2(3)		-90,752
Federal funds	HB 5002 4(2)		-283
Market Access			
General Fund	HB 5002 1(4)		-15,110
Other funds	HB 5002 2(4)		-72,665
Parks and Natural Resources Fund			
Lottery funds	HB 5002 3		-24,016
Department of Environmental Quality:			
Air Quality			
General Fund	HB 5018 1(1)		-12,662
Other funds	HB 5018 2(1)		-57,234
Federal funds	HB 5018 5(1)		-10,844
Water Quality			
General Fund	HB 5018 1(2)		-37,191
Other funds	HB 5018 2(2)		-58,501
Federal funds	HB 5018 5(2)		-15,794
Land Quality			
General Fund	HB 5018 1(3)		-42
Other funds	HB 5018 2(3)		-118,612
Federal funds	HB 5018 5(3)		-10,783
Agency Management			
Other funds	HB 5018 2(4)		-595,483
Parks and Natural Resources Fund			
Lottery funds	HB 5018 3		-10,139
State Department of Fish and Wildlife:			
Fish Division			
Other funds	SB 5511 2(1)		-59,569
Wildlife Division			
Other funds	SB 5511 2(2)		-31,187
Administrative Services Division			
General Fund	SB 5511 1(3)		-693,944
Other funds	SB 5511 2(3)		-1,109,521
State Forestry Department:			
Fire Protection			
General Fund	HB 5019 1(1)		-319,463
Other funds	HB 5019 2(2)		-11,196

Federal funds	HB 5019 4(2)	-32,839
Private Forests		
General Fund	HB 5019 1(2)	-88,919
Other funds	HB 5019 2(4)	-5,320
Federal funds	HB 5019 4(4)	-1,605
Debt Service		
General Fund	HB 5019 1(3)	-324,245
Agency Administration		
Other funds	HB 5019 2(1)	-869,110
Federal funds	HB 5019 4(1)	-127
State Forests		
Other funds	HB 5019 2(3)	-32,260
Equipment Pool		
Other funds	HB 5019 2(7)	-3,924
Facilities Maintenance and Management		
Other funds	HB 5019 2(8)	-68
Department of Land Conservation and Development:		
Planning Program		
General Fund	HB 5027 1(1)	-84,572
Federal funds	HB 5027 3	-12,605
Columbia River Gorge Commission:		
Operating Expenses		
General Fund	HB 5010 1	-17

(9) PUBLIC SAFETY.

	2015	
	Oregon Laws	
Agency/Program/Funds	Chapter/ Section	Adjustment
State Board of Parole and Post-Prison Supervision:		
General Fund	SB 5529 1	-\$105,826
Department of State Police: Patrol Services, Criminal Investigations and Gaming Enforcement		
General Fund	SB 5531 1(1)	-524,668
Other funds	SB 5531 2(1)	-73,442
Fish and Wildlife Enforcement		
General Fund	SB 5531 1(2)	-6,368
Other funds	SB 5531 2(2)	-90,036
Lottery funds	SB 5531 4	-25,678

Federal funds	SB 5531 3(2)	-2,656
Forensic Services and State Medical Examiner		
General Fund	SB 5531 1(3)	-52,401
Other funds	SB 5531 2(3)	-555
Administrative Services, Agency Support, Information Management and Office of State Fire Marshal		
General Fund	SB 5531 1(4)	-173,628
Other funds	SB 5531 2(4)	-115,281
Federal funds	SB 5531 3(4)	-2,218
Department of Corrections:		
Operations and Health Services		
General Fund	SB 5504 1(1)	-123,677
Other funds	SB 5504 2(1)	-32,523
Administration, General Services and Human Resources		
General Fund	SB 5504 1(2)	-4,257,414
Other funds	SB 5504 2(2)	-226
Offender Management and Rehabilitation		
General Fund	SB 5504 1(3)	-5,495
Community Corrections		
General Fund	SB 5504 1(4)	-105,712
Debt Service		
General Fund	SB 5504 1(5)	-199,639
Capital Improvements		
General Fund	SB 5504 1(6)	-347
Oregon Criminal Justice Commission:		
General Fund	SB 5506 1	-11,407
Other funds	SB 5506 2	-53
Federal funds	SB 5506 3	-144
District Attorneys/Deputies:		
Department of Justice for District Attorneys		
General Fund	HB 5015 1	-33,979
Department of Justice: Appellate		
General Fund	SB 5516 1(1)	-27,252
Other funds	SB 5516 2(2)	-71,091
Civil Enforcement		
General Fund	SB 5516 1(2)	-1,714
Other funds	SB 5516 2(3)	-1,117,277
Federal funds	SB 5516 3(1)	-10,080
Criminal Justice		
General Fund	SB 5516 1(3)	-597,510
Other funds	SB 5516 2(4)	-122,514
Crime Victims' Services		
General Fund	SB 5516 1(4)	-6,251

Other funds	SB 5516 2(5)	-66,928
Federal funds	SB 5516 3(3)	-11,527
Defense of Criminal Conviction		
General Fund	SB 5516 1(5)	-2,211,844
Child Support Division		
General Fund	SB 5516 1(6)	-197,906
Other funds	SB 5516 2(8)	-229,403
Federal funds	SB 5516 3(4)	-736,181
Office of Attorney General and Administration		
Other funds	SB 5516 2(1)	-332,764
General counsel		
Other funds	SB 5516 2(6)	-202,056
Trial		
Other funds	SB 5516 2(7)	-239,340
Oregon Military Department: Administration		
General Fund	HB 5032 1(1)	-915,813
Operations		
General Fund	HB 5032 1(2)	-4,944
Federal funds	HB 5032 3(1)	-3,276
Emergency Management		
General Fund	HB 5032 1(3)	-96
Other funds	HB 5032 2(3)	-6,003
Federal funds	HB 5032 3(2)	-1,233
Community Support		
Other funds	HB 5032 2(4)	-192
Federal funds	HB 5032 3(3)	-807
Capital Debt Service and Related Costs		
General Fund	HB 5032 1(5)	-151,493
Department of Public Safety Standards and Training: Operations		
Other funds	SB 5534 2(1)	-237,875
Oregon Youth Authority: Operations		
General Fund	SB 5542 1(1)	-933,641
Federal funds	SB 5542 3	-34,152
Debt Service		
General Fund	SB 5542 1(5)	-177,960

(10) TRANSPORTATION.

	2015	
	Oregon Laws	
	Chapter/	
Agency/Program/Funds	Section	Adjustment

Oregon Department of Aviation:

Operations		
Other funds	HB 5004 1(1)	-\$7,256
Department of Transportation:		
Maintenance and Emergency Relief Program		
Other funds	HB 5040 5(2)	-658,900
Preservation Program		
Other funds	HB 5040 5(3)	-1,215
Bridge Program		
Other funds	HB 5040 5(4)	-3,821
Operations Program		
Other funds	HB 5040 5(5)	-25,203
Modernization Program		
Other funds	HB 5040 5(6)	-49,426
Special Programs		
Other funds	HB 5040 5(7)	-205,840
Local Government Program		
Other funds	HB 5040 5(8)	-983
Driver and Motor Vehicle Services		
Other funds	HB 5040 5(9)	-176,976
Motor Carrier Transportation		
Other funds	HB 5040 5(10)	-13,370
Transportation Program Development		
Other funds	HB 5040 5(11)	-32,257
Federal funds	HB 5040 6(3)	-106,176
Central Services		
Other funds	HB 5040 5(16)	-8,636,548

SECTION 125. This 2015 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2015 Act takes effect on its passage.

Passed by Senate July 6, 2015

Received by Governor:

.....M,....., 2015

.....
Lori L. Brocker, Secretary of Senate

Approved:

.....M,....., 2015

.....
Peter Courtney, President of Senate

Passed by House July 6, 2015

.....
Kate Brown, Governor

Filed in Office of Secretary of State:

.....
Tina Kotek, Speaker of House

.....M,....., 2015

.....
Jeanne P. Atkins, Secretary of State

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Rep. Buckley

Joint Committee On Ways and Means

Action: Do Pass.

Action Date: 07/03/15

Vote:

House

Yeas: 11 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whitsett, Williamson

Exc: 1 - Whisnant

Senate

Yeas: 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

Prepared By: Linda Ames and Linda Gilbert, Legislative Fiscal Office

Reviewed By: Ken Rocco, Legislative Fiscal Office

Agency: Emergency Board

Biennium: 2015-17

Agencies: Various

Biennium: 2013-15

Budget Summary*

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
<u>Emergency Board</u>				
General Fund - General Purpose	-	-	\$ 30,000,000	\$ 30,000,000
General Fund - Special Purpose Appropriations				
State employee compensation changes	-	-	\$ 120,000,000	\$ 120,000,000
Compensation changes for non-state employees	-	-	\$ 10,700,000	\$ 10,700,000
Oregon Health Authority/Department of Human Services caseload or other costs	-	-	\$ 40,000,000	\$ 40,000,000
Education - early learning through post-secondary	-	-	\$ 3,000,000	\$ 3,000,000
Department of Administrative Services - Enterprise Technology rate adjustment costs	-	-	\$ 6,500,000	\$ 6,500,000
Department of Justice - Defense of Criminal Convictions	-	-	\$ 2,000,000	\$ 2,000,000
Department of Human Services for provider audits	-	-	\$ 100,000	\$ 100,000
<u>Various Agencies - Omnibus Adjustments</u>				
General Fund	-	-	\$ (27,929,624)	\$ (27,929,624)
General Fund Debt Service	-	-	\$ (2,018,162)	\$ (2,018,162)
Lottery Funds	-	-	\$ (725,589)	\$ (725,589)
Other Funds	-	-	\$ (28,658,678)	\$ (28,658,678)
Federal Funds	-	-	\$ (11,062,641)	\$ (11,062,641)
<u>ADMINISTRATION PROGRAM AREA</u>				
<u>Department of Administrative Services</u>				
General Fund	-	-	\$ 2,540,000	\$ 2,540,000
Other Funds	-	-	\$ 16,800,847	\$ 16,800,847
Other Funds Nonlimited	-	-	\$ 145,875,000	\$ 145,875,000

Budget Summary*

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
<u>Office of the Governor</u>				
General Fund	-	-	\$ 500,000	\$ 500,000
Lottery Funds	-	-	\$ 1,332,517	\$ 1,332,517
<u>Public Employees Retirement System</u>				
Other Funds	-	-	\$ 509,960	\$ 509,960
<u>Department of Revenue</u>				
General Fund	-	-	\$ 3,935,414	\$ 3,935,414
General Fund Debt Service	-	-	\$ 3,756,256	\$ 3,756,256
Other Funds	-	-	\$ 28,264,440	\$ 28,264,440
<u>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</u>				
<u>Oregon Business Development Department</u>				
General Fund Debt Service	-	-	\$ 4,089,357	\$ 4,089,357
Lottery Funds	-	-	\$ 1,500,000	\$ 1,500,000
Other Funds	-	-	\$ 227,178,216	\$ 227,178,216
Other Funds Nonlimited	-	-	\$ 25,000,000	\$ 25,000,000
<u>Housing and Community Services Department</u>				
Other Funds	-	-	\$ 33,444,789	\$ 33,444,789
<u>Department of Veterans' Affairs</u>				
General Fund	-	-	\$ 500,000	\$ 500,000
<u>EDUCATION PROGRAM AREA</u>				
<u>Department of Education</u>				
General Fund	-	-	\$ 56,490,543	\$ 56,490,543
Lottery Funds	-	-	\$ 66,009,457	\$ 66,009,457
Other Funds	-	-	\$ 126,210,000	\$ 126,210,000

Budget Summary*

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
<u>Higher Education Coordinating Commission</u>				
General Fund	-	-	\$ 5,062,300	\$ 5,062,300
Other Funds	-	-	\$ 6,019,882	\$ 6,019,882
Other Funds Nonlimited	-	-	\$ 50,648,642	\$ 50,648,642
<u>Oregon Health & Science University</u>				
General Fund Debt Service	-	-	\$ 8,522,485	\$ 8,522,485
Other Funds Debt Service	-	-	\$ 38,648,268	\$ 38,648,268
Other Funds	-	-	\$ 200,076,038	\$ 200,076,038
<u>HUMAN SERVICES PROGRAM AREA</u>				
<u>Department of Human Services</u>				
General Fund	-	-	\$ 5,437,494	\$ 5,437,494
General Fund Debt Service	-	-	\$ 839,543	\$ 839,543
Other Funds	-	-	\$ 3,355,000	\$ 3,355,000
Federal Funds	-	-	\$ 160,000	\$ 160,000
<u>Oregon Health Authority</u>				
General Fund	-	-	\$ 11,060,000	\$ 11,060,000
Other Funds	-	-	\$ 137,152	\$ 137,152
<u>Long Term Care Ombudsman</u>				
General Fund	-	-	\$ 100,000	\$ 100,000
<u>JUDICIAL BRANCH</u>				
<u>Judicial Department</u>				
General Fund	-	-	\$ 700,000	\$ 700,000
Other Funds	-	-	\$ 40,255,000	\$ 40,255,000

Budget Summary***NATURAL RESOURCES PROGRAM AREA****Department of Agriculture**

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
General Fund	-	-	\$ 55,000	\$ 55,000
Other Funds	-	-	\$ 1,992,496	\$ 1,992,496

Department of Environmental Quality

General Fund	-	-	\$ 280,000	\$ 280,000
Other Funds	-	-	\$ 110,092	\$ 110,092

Department of Fish and Wildlife

General Fund	-	-	\$ 525,000	\$ 525,000
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Oregon Department of Forestry

General Fund	-	-	\$ 809,377	\$ 809,377
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Department of Land Conservation and Development

General Fund	-	-	\$ 494,000	\$ 494,000
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Department of State Lands

Federal Funds	-	-	\$ 161,488	\$ 161,488
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Parks and Recreation Department

Lottery Funds	-	-	\$ 2,190,640	\$ 2,190,640
Lottery Funds Debt Service	-	-	\$ (912,494)	\$ (912,494)
Other Funds	-	-	\$ 11,815,544	\$ 11,815,544
Federal Funds	-	-	\$ (899,575)	\$ (899,575)

Water Resources Department

Other Funds	-	-	\$ 51,960,889	\$ 51,960,889
Other Funds Debt Service	-	-	\$ 1,201,865	\$ 1,201,865

Budget Summary*

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
<u>Oregon Watershed Enhancement Board</u>				
Federal Funds	-	-	\$ 200,000	\$ 200,000
<u>PUBLIC SAFETY PROGRAM AREA</u>				
<u>Department of Corrections</u>				
Other Funds	-	-	\$ 254,568	\$ 254,568
<u>Criminal Justice Commission</u>				
General Fund	-	-	\$ 5,000,000	\$ 5,000,000
<u>Department of Justice</u>				
General Fund	-	-	\$ 240,550	\$ 240,550
General Fund Debt Service	-	-	\$ 2,407,587	\$ 2,407,587
Other Funds	-	-	\$ 15,415,000	\$ 15,415,000
Federal Funds	-	-	\$ 29,997,991	\$ 29,997,991
<u>Military Department</u>				
General Fund	-	-	\$ 339,563	\$ 339,563
General Fund Debt Service	-	-	\$ 434,833	\$ 434,833
Other Funds	-	-	\$ 153,000	\$ 153,000
Federal Funds	-	-	\$ 358,253	\$ 358,253
<u>Department of State Police</u>				
Lottery Funds	-	-	\$ 278,788	\$ 278,788
Other Funds	-	-	\$ 1,072,470	\$ 1,072,470
Federal Funds	-	-	\$ 1,163	\$ 1,163

Budget Summary*

Oregon Youth Authority

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
General Fund Debt Service	-	-	\$ 3,115,428	\$ 3,115,428
Other Funds	-	-	\$ 1,055,565	\$ 1,055,565
Federal Funds Debt Service Nonlimited	-	-	\$ 1	\$ 1

TRANSPORTATION PROGRAM AREA

Department of Transportation

General Fund	-	-	\$ 130,000	\$ 130,000
Other Funds Debt Service	-	-	\$ 1,354,734	\$ 1,354,734
Other Funds	-	-	\$ 55,000,000	\$ 55,000,000

2015-17 Budget Summary

General Fund Total			\$ 299,716,944	\$ 299,716,944
Lottery Funds Total			\$ 69,673,319	\$ 69,673,319
Other Funds Limited Total			\$ 833,627,137	\$ 833,627,137
Other Funds Nonlimited Total			\$ 221,523,642	\$ 221,523,642
Federal Funds Limited Total			\$ 18,916,679	\$ 18,916,679
Federal Funds Nonlimited Total			\$ 1	\$ 1

* Excludes Capital Construction

2013-15 Supplemental Appropriations

Oregon Health Authority

Other Funds

Department of Land Conservation and Development

General Fund

	<u>2013-15 Legislatively Approved Budget</u>	<u>2013-15 Committee Recommendation</u>	<u>Committee Change</u>
	-	\$ 45,000,000	\$ 45,000,000
	-	\$ (194,000)	\$ (194,000)

2015-17 Position Summary

Department of Administrative Services

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
Authorized Positions	-	-	8	8
Full-Time Equivalent (FTE) positions	-	-	3.47	3.47

Office of the Governor

Authorized Positions	-	-	6	6
Full-Time Equivalent (FTE) positions	-	-	5.92	5.92

Department of Revenue

Authorized Positions	-	-	34	34
Full-Time Equivalent (FTE) positions	-	-	33.92	33.92

Oregon Health Authority

Authorized Positions	-	-	3	3
Full-Time Equivalent (FTE) positions	-	-	2.50	2.50

Department of Agriculture

Authorized Positions	-	-	6	6
Full-Time Equivalent (FTE) positions	-	-	5.76	5.76

Department of Environmental Quality

Authorized Positions	-	-	2	2
Full-Time Equivalent (FTE) positions	-	-	1.25	1.25

Oregon Department of Forestry

Authorized Positions	-	-	1	1
Full-Time Equivalent (FTE) positions	-	-	0.50	0.50

2015-17 Position Summary

Department of Land Conservation and Development

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
Authorized Positions	-	-	1	1
Full-Time Equivalent (FTE) positions	-	-	1.00	1.00

Department of Justice

Authorized Positions	-	-	22	22
Full-Time Equivalent (FTE) positions	-	-	21.13	21.13

Oregon Military Department

Authorized Positions	-	-	3	3
Full-Time Equivalent (FTE) positions	-	-	3.00	3.00

Oregon State Police

Authorized Positions	-	-	-	-
Full-Time Equivalent (FTE) positions	-	-	(0.50)	(0.50)

Summary of Revenue Changes

The General Fund appropriations made in the bill are within resources available as projected in the May 2015 economic and revenue forecast by the Department of Administrative Services, Office of Economic Analysis, supplemented by transfers from various agency accounts to the General Fund for general governmental purposes as authorized in Senate Bill 501, plus other actions to reduce state agency expenditures.

Summary of Capital Construction Subcommittee Action

Senate Bill 5507 appropriates General Fund to the Emergency Board for general purpose and targeted special purpose appropriations, and makes other adjustments to individual agency budgets and position authority as described below.

Emergency Board

The Emergency Board allocates General Fund and provides Lottery Funds, Other Funds, and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. The Subcommittee appropriated \$30 million General Fund to the Emergency Board for general purposes.

Senate Bill 5507 makes seven special purpose appropriations to the Emergency Board, totaling \$182.3 million General Fund:

- \$120 million General Fund for state employee compensation changes.
- \$40 million General Fund for the Oregon Health Authority or the Department of Human Services for caseload costs or other budget challenges that the agencies are unable to mitigate. Known potential challenges include costs associated with federal fair labor standards act rule changes affecting home care and personal support workers; these are estimated to be around \$17 million but will depend in part on pending litigation and programmatic changes. Another unknown element is the full impact of second fiscal year costs for nursing facility rates that may fluctuate based on bed reduction targets; \$4.9 million of rate inflation was originally set aside as part of the Governor's budget to stimulate a discussion on aligning nursing facility cost increases with Oregon Health Plan inflation rates.
- \$10.7 million General Fund for allocation to state agencies for compensation changes driven by collective bargaining for workers who are not state employees. Allocations related to child care, adult foster care, homecare, and personal support workers are anticipated.
- \$6.5 million General Fund for Department of Administrative Services to be allocated, if necessary, to fund changes in Department of Administrative Services Enterprise Technology Services (ETS) rates and assessments. A budget note in SB 5502, the budget bill for the Department of Administrative Services, required the State Chief Information Officer to recommend during the 2016 Regular Session a new funding formula for ETS that refocuses charges to state agencies on fees for service and deemphasizes the use of assessments, which fund all positions regardless of reductions in services delivered, demonstrate how reductions in services purchased by state agencies would be reflected in reductions in operating expenses, and include price list adjustments needed for implementation of a new revenue formula at the start of second year of the biennium.
- \$3 million General Fund for Education, early learning through post-secondary.
- \$2 million General Fund for Department of Justice, Defense of Criminal Convictions caseload costs.
- \$100,000 General Fund for Department of Human Services (DHS), to be used – if warranted – for completing provider audits, compliance work, or reporting activities. These potential actions are specifically tied to a budget note providing direction regarding wage increases for direct care workers serving people with intellectual and developmental disabilities. The budget note is included in the DHS section of this budget report.

If these special purpose appropriations are not allocated by the Emergency Board before December 1, 2016, any remaining funds become available to the Emergency Board for general purposes.

Adjustments to Approved 2015-17 Budgets

OMNIBUS ADJUSTMENTS

Omnibus adjustments reflect budget changes in multiple agencies based on reductions in Department of Administrative Services' assessments and charges for services, Audits Division assessments, Attorney General rates, and debt service. Total savings are \$30.1 million General Fund, \$0.7 million Lottery Funds, \$28.5 million Other Funds, and \$11.1 million Federal Funds.

ADMINISTRATION

Department of Administrative Services

The Subcommittee approved a one-time \$951,393 Other Funds expenditure limitation increase and establishment of six limited-duration positions (1.71 FTE) for the Chief Human Resources Office to review the Human Resource Information System project (HRIS). The positions will review and update the preparations in the current project for business processes realignment that will be necessary with the adoption and deployment of any new HR IT system, review and update existing IT modernization plans, and study and improve conversion planning for implementation of HRIS. The Department will report initial findings of this review to the appropriate subcommittees of the Joint Committee on Ways and Means during the 2016 legislative session.

The Subcommittee also approved a \$293,314 Other Funds expenditure limitation increase and the addition of two positions for Shared Financial Services to accommodate service provision for the Department of Geology and Mineral Industries, which will now have financial functions carried out by DAS.

The Subcommittee also approved continuing to give nonlimited authority to DAS to make Other Funds expenditures necessary to disburse general obligation bonds sold during the 2013-15 biennium for the benefit of public universities. Disbursement of future bond sales will be done by the Higher Education Coordinating Commission (HECC), but during the 2013-15 biennium, the Department of Administrative Services (DAS) was given initial authority to disburse these proceeds. As the bond project duties related to issuance of Article XI-F and XI-G general obligation bonds transition from DAS to HECC per House Bill 3199, both agencies were given nonlimited authority to disburse proceeds of bonds issued during 2013-15. The total amount of undisbursed proceeds as of June 30, 2015 from 2013-15 bond sales is \$196,523,642. The initial estimate of the amount of 2013-15 proceeds DAS will disburse in 2015-17 per agreements with public universities is \$145,875,000, with HECC assumed to disburse \$50,648,642. These amounts will likely change once the timing of final transition from DAS to HECC is known.

Senate Bill 5507 includes one-time General Fund appropriations to the Department of Administrative Services for the following purposes:

- \$1,100,000 for disbursement to the National Urban Housing and Economic Community Development Corporation (NUHECDC) for implementation of an affordable homes, skills training, and jobs for unemployed prior-offenders, at-risk youth, and veterans. NUHECDC is directed to provide written status reports to the Department of Administrative Services and the Legislative Fiscal Officer each quarter during the 2015-17 biennium to document progress in meeting the program's objectives of providing affordable housing for low to

moderate income Oregonians; skill training for prior-offenders, at-risk youth, and veterans; and job placement for those with barriers to quality employment.

- \$850,000 for disbursement to the Pine Valley Fire District for a new location and facility to house the Fire Department in the City of Halfway, Oregon.
- \$100,000 for disbursement to the City of Medford to pay for the completion of a feasibility study on development of a conference center in the Medford area. This project could grow beyond a simple conference center and, if feasible, could include sports and recreation components.
- \$90,000 for disbursement to the City of Gold Hill for engineering work needed to construct the Gold Hill Whitewater Park at Ti'lomikh Falls on the Rogue River. The Whitewater Park is being built into the new Gold Hills Parks Master Plan. The goal of the project is to turn Gold Hill into a whitewater destination. The engineering of the whitewater project will be completed in 2015. Permitting and fundraising for construction is expected to take two years. Construction of the whitewater features is expected to take two months. The goal is to finish the park before the 2016 Olympics and to have a local paddler trained at the site competing in the 2020 Olympics.

The Subcommittee added \$15,556,140 Other Funds expenditure limitation for one-time cost of issuance and special payments associated with the disbursement of proceeds from Lottery Bond sales; projects are detailed below and approved in House Bill 5030. Cost of issuance for these projects totals \$456,140. There is no debt service allocated in the 2015-17 biennium, as the bonds will not be sold until the Spring of 2017. Total debt service on all the projects described below is estimated at a total of \$2,919,215 Lottery Funds for the 2017-19 biennium.

- \$750,000 Other Funds for disbursement to Concordia University for the construction of the Faubion prekindergarten through grade eight school.
- \$1,250,000 Other Funds for disbursement to the Elgin Health District for a rural health care clinic.
- \$1,000,000 Other Funds for disbursement to Open Meadow for the construction of a new facility for the Open School in Portland.
- \$1,000,000 Other Funds for disbursement to the Boys and Girls Clubs of Portland Metropolitan Area for a new Boys and Girls Club in Rockwood.
- \$500,000 Other Funds for disbursement to the City of Grants Pass for the Riverside Park renovation project.
- \$1,000,000 Other Funds for disbursement to the Mountain West Career Technical Institute for the Career Technical Education Center in Salem.
- \$2,000,000 Other Funds for disbursement to Wheeler County for the construction of an underground fiber optic telecommunication line from Condon to Fossil.
- \$1,500,000 Other Funds for disbursement to the Port of Umatilla for facilities development at the Eastern Oregon Trade and Event Center in Hermiston.
- \$3,000,000 Other Funds for disbursement to Trillium Family Services for improving and expanding the Children's Farm Home near Corvallis which houses the Secure Adolescent Inpatient Program.
- \$1,600,000 Other Funds for disbursement to the Port of Morrow for development of an Early Childhood Development Center at the workforce training center at the Port of Morrow.

- \$1,500,000 Other Funds for disbursement to the City of Tigard for the Hunziker Development Project.

Senate Bill 5507 includes a one-time \$400,000 General Fund appropriation to the Department of Administrative Services for a community-based organization, the YWCA of Greater Portland, to administer the Family Preservation Program (FPP) at Coffee Creek Correctional Facility. The FPP works with the Department of Corrections (DOC) to serve the best interests of the children of incarcerated parents by increasing therapeutic visitation between children and parents. The YWCA of Greater Portland is expected to provide facilitated case management including:

- Participation of a qualified mental health professional with training and experience with persons who have experienced trauma,
- Parenting skills training, including information on child development and attachment,
- Intensive communication between parents and the guardian or caregiver of the child,
- Facilitation of transportation of program participants to and from the prison,
- Facilitation of lodging to program participants when determined to be appropriate,
- Referrals to home visiting services and attorney services,
- Assistance in navigating state agency processes and nonprofit resources, and
- Reporting to the Legislature on measurable outcomes related to the welfare of the participating children and recidivism of participating incarcerated parents.

While the YWCA of Greater Portland will implement the program, DOC also has a role in the program's success. A budget note is included in the DOC section of this report to clarify the DOC role in administering the Family Preservation Program.

Office of the Governor

The Office of the Governor is increased by \$1,332,517 Lottery Funds for the establishment of five regional solutions coordinator (PEM/F) positions (4.92 FTE). Three of these positions were in the Office of the Governor on a limited-duration basis during the 2013-15 biennium. The other two positions were in the Oregon Business Development Department on a limited-duration basis during the 2013-15 biennium.

The Office of the Governor is increased by \$500,000 General Fund for federal programs coordination. The increase includes one PEM/G position (1.00 FTE) for the program, as well as any needed services and supplies. This function had previously been housed in the Oregon Business Development Department.

Public Employees Retirement System

The Subcommittee increased the Other Funds expenditure limitation by \$509,960 for the estimated fiscal impacts of House Bill 3495 (\$284,960) and Senate Bill 370 (\$225,000).

The Department of Administrative Services is expected to unschedule \$509,960 of expenditure limitation that may only be scheduled based upon the joint approval of the Office of the State Chief Information Officer and the Legislative Fiscal Office and after a more detailed evaluation of the information technology implementation plans for these two measures.

Department of Revenue

The Subcommittee approved funding for the second of a four phase project to replace most of the agency's core information technology systems (Core Systems Replacement project). The second phase includes: personal income, transit, self-employment, Senior Property Deferral, and estate and trust tax programs. The scheduled implementation date for this phase is December 1, 2015.

The Subcommittee approved \$25,929,440 of Other Funds expenditure limitation and the establishment of 33 permanent full-time positions (33.00 FTE), which is to be mostly financed with Article XI-Q bonds approved in House Bill 5005 (\$19 million). Project revenues also include an estimated \$6.9 million in bond proceeds that were authorized and issued during the 2013-15 biennium, but remained unexpended.

The Other Funds budget includes: personal services of \$7 million; \$532,500 for facility costs; \$12.6 million for vendor contract payments; \$1.3 million for an independent quality assurance; \$592,900 for project management costs; \$532,500 for change leadership; \$279,000 for hardware and software; and \$3 million for a contingency reserve.

Unless otherwise approved by the Legislature or the Emergency Board, the positions budgeted for the Core Systems Replacement (CSR) project are established as permanent full-time positions under the following conditions: (a) the positions will be abolished on or before the completion of the project; (b) the positions are to remain in the Core System Replacement program (i.e., CSR summary cross reference) and may not be transferred to any other program or used for any other purpose other than the development to the Core System Replacement project; and (c) the positions may not be included in any permanent finance plan action.

The Subcommittee approved \$3,935,414 General Fund for the agency's payments to the Department of Administrative Services for State Data Center charges related to phase-I of the project (\$1.3 million), vendor contract maintenance costs to support the ongoing maintenance of the vendor product after installation (\$2.4 million), and non-bondable expenditures related to phase-II of the project (\$240,000).

The Subcommittee approved \$3,684,413 in additional General Fund Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in House Bill 5005.

Other Funds expenditure limitation of \$375,000 is included for the cost of issuance of the bonds.

The Subcommittee adopted the Joint Committee on Ways and Means – Information Technology Subcommittee recommendations for the Core Systems Replacement project:

- Continue to work closely with and regularly report project status to the Office of the State Chief Information Officer and the Legislative Fiscal Office throughout the project's lifecycle.
- Continue to follow the Joint State CIO/LFO Stage Gate Review Process.
- Report back to the Joint Interim Committee on Ways and Means on project status in the Fall of 2015 (on readiness to proceed with the CSR Project's Rollout 2 in December 2015), and to the Joint Committee on Ways and Means during the 2016 legislative session.

- Utilize the Office of the State CIO’s Enterprise Project and Portfolio Management system as it is deployed for all project review, approval, project status, and QA reporting activities throughout the life of the Core Systems Replacement Project, to include information on the new Fraud Analytics and Detection project planning and execution activities funded by package 151.

The Subcommittee also approved funding for the implementation of the Property Valuation System project, which is a commercial-off-the-shelf solution for an integrated appraisal application.

The Subcommittee approved \$1,880,000 of Other Funds expenditure limitation for project costs and the establishment of one permanent full-time position (0.92 FTE), which is to be financed with Article XI-Q bonds approved in House Bill 5005. This includes personal services of \$175,260; \$56,704 for capital outlay; \$1.5 million for vendor contract payments; and \$150,000 for an independent quality assurance.

Other Funds expenditure limitation of \$80,000 is included for the cost of issuance of the bonds.

The Subcommittee approved \$71,843 in General Fund Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in House Bill 5005.

The Department of Administrative Services is expected to unschedule \$1.5 million of Other Funds expenditure limitation that may only be scheduled based upon the joint approval of the Office of the State Chief Information Officer, Department of Administrative Services – Chief Financial Office, and the Legislative Fiscal Office.

The Subcommittee adopted the Joint Committee on Ways and Means – Information Technology Subcommittee recommendations for the Property Valuation project:

- Continue to work closely with and regularly report project status to the OSCIO and LFO throughout the lifecycle of the proposed DOR Property Valuation System (PVS) project.
- Follow the Joint State CIO/LFO Stage Gate Review Process.
- Hire/retain or contract for qualified project management services with experience in planning and managing projects of this type, scope, and magnitude.
- Update the Business Case and foundational project management documents as required.
- Work with OSCIO to acquire Independent Quality Management Services as required to conduct an initial risk assessment, perform quality control reviews on the Business Case and foundational project management documents as appropriate, and perform ongoing, independent quality management services as directed by the OSCIO.
- Submit the updated Business Case, project management documents, initial risk assessment, and QC reviews to the OSCIO and LFO for Stage Gate Review.
- Report back to the Legislature on project status during the 2016 legislative session and/or to interim legislative committees as required.
- Utilize the Office of the State CIO’s Enterprise Project and Portfolio Management system as it is deployed for all project review, approval, project status, and closeout reporting activities throughout the life of the DOR PVS project.

Secretary of State

The Subcommittee approved omnibus budget adjustments that include a \$1,149,279 total reduction in state agency assessments and billings for the Audits Division. Secretary of State revenues after this reduction remain sufficient to fully support the legislatively adopted budget for the Division and the Secretary of State.

Treasurer of State

The Subcommittee adopted the following budget note related to the intermediate term pool investment program, with the expectation that the State Treasurer also report on what education and training can be provided local governments on the benefits and risks associated with investing in the intermediate term pool. The Subcommittee also expressed an interest in being provided a comprehensive list of state agencies that should be considered candidates for making investments in the existing state intermediate term investment pool:

Budget Note:

The State Treasurer is requested to report to the interim Joint Committee on Ways and Means during Legislative Days in November 2015 on local and tribal government investment opportunities in the intermediate term pool or other intermediate term pooled investment options offered by the State Treasurer.

The report is to define how, and when, the program will be implemented; how investments will be made, overseen, and administered; the status of development of administrative rules; and how the program compares to the existing state intermediate term investment pool.

The cost of administering the program is to be detailed, including both State Treasury and third party costs, and the basis on which local and tribal governments will be charged.

The agency is to identify the potential level of participation, both immediate and over the long-term, as well as the level of potential investment. The agency is to report on the number of pending and signed investment agreements. The agency is to identify how it will accommodate future demand for program growth as well as any short-term program capacity or resource constraints issues.

CONSUMER AND BUSINESS SERVICES

Public Utility Commission

House Bill 2599 (2015) relates to termination of electric or natural gas service. It requires utilities that provide electricity or natural gas service to prepare reports on processes the utilities use to not terminate for non-payment utility service to homes during very hot or very cold weather. To ensure legislative review of these reports, the Subcommittee approved the following budget note:

Budget Note:

The Public Utility Commission is directed to collect reports from the governing boards of all independent utilities in the state on each utility's program to ensure health and safety of vulnerable Oregonians during possible utility shutoffs that might take place during extreme weather situations. The Public Utility Commission will present a summary of the reports to the appropriate committees during the 2016 legislative session.

ECONOMIC AND COMMUNITY DEVELOPMENT

Oregon Business Development Department

The Subcommittee increased Oregon Business Development Department expenditures by \$257,767,573, including \$4,089,357 General Fund, \$1,500,000 Lottery Funds, \$227,178,216 Other Funds, and \$25,000,000 Nonlimited Other Funds.

Lottery Funds increases include \$1 million to supplement funding for the Regional Accelerator Innovation Network, and \$500,000 for transfer to the Oregon Growth Fund managed by the Oregon Growth Board. The additional funds for the Regional Accelerator Innovation Network bring total Lottery Funds support for the Network to \$2 million. Lottery Funds expenditures approved in this bill for the two programs are approved on a one-biennium basis and will be phased out in the development of the agency's 2017-19 biennium current service level budget.

Other Funds budget adjustments were approved for bond-funded programs approved in Senate Bill 5005 and House Bill 5030. The Other Funds expenditure limitation increases approved include:

- \$175 million of net Article XI-M general obligation bond Other Funds proceeds for seismic rehabilitation grants for schools. The proceeds are projected to finance approximately 115 school seismic rehabilitation projects during the 2015-17 biennium, and represent a more than eleven-fold increase over the \$15 million level of school seismic rehabilitation grant funding provided in the 2013-15 biennium. The Subcommittee also added \$4,089,357 General Fund to pay debt service on the bonds. The debt service funds are projected to allow the State Treasurer to issue \$50 million of net bond proceeds in the Spring of 2016, and the remaining \$125 million of bond proceeds in Spring of 2017. Debt service costs for the school seismic bonds are expected to total \$28.7 million General Fund, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$1,870,000 Other Funds for the costs of issuing the Article XI-M bonds. These costs are paid from the gross proceeds of the bond sale. The agency may need to add staff to manage grant award activity associated with the Spring 2017 bond sale.
- \$30 million of net Article XI-N general obligation bond Other Funds proceeds for seismic rehabilitation grants for emergency services facilities. The proceeds are projected to finance approximately 50 emergency services facility seismic rehabilitation projects during the 2015-17 biennium, and represent a doubling of the \$15 million level of emergency services facility seismic rehabilitation grant funding provided in the 2013-15 biennium. The bonds will be issued in the Spring of 2017. Debt service costs for the emergency services facility seismic bonds are expected to total \$4.9 million General Fund, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$440,000 Other Funds for the costs of issuing the Article XI-N bonds. These costs are paid from the gross proceeds of the bond sale.
- \$18 million of net Lottery bond Other Funds proceeds for deposit to the Special Public Works Fund, a revolving loan fund. The \$18 million total includes \$5 million specifically dedicated to finance levee inspection and repair projects as authorized by Senate Bill 306. The remaining \$13 million of bond proceeds may be applied to any eligible Special Public Works Fund projects. The funding designated for levees is projected to support approximately 17 levee projects, and the undesignated funding is projected to support an additional 11 projects. Because the bonds will be issued in the Spring of 2017, most project activity will occur after the end of the current biennium. Debt service costs for the Lottery bonds are expected to total \$3.8 million Lottery Funds, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$323,147 Other Funds for the costs of issuing the Lottery bonds. These

costs are paid from the gross proceeds of the bond sale. The \$18 million of bond proceed expenditures were added to the agency budget as Nonlimited Other Funds, and as such, are not included in the expenditure limitation increases included in the bill.

- \$7 million of net Lottery bond Other Funds proceeds for deposit to the Brownfields Redevelopment Fund, a revolving loan fund. The funding is projected to support approximately 27 brownfields redevelopment projects. Because the bonds will be issued in the Spring of 2017, most project activity will occur after the end of the current biennium. Debt service costs for the Lottery bonds are expected to total \$1.5 million Lottery Funds, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$129,239 Other Funds for the costs of issuing the Lottery bonds. These costs are paid from the gross proceeds of the bond sale. The \$7 million of bond proceed expenditures were added to the agency budget as Nonlimited Other Funds, and as such, are not included in the expenditure limitation increases included in the bill.
- \$13 million of net Lottery bond Other Funds proceeds for Regional Solutions capital construction priority projects identified by Regional Solutions Advisory Committees. The funding is projected to support approximately 28 capital construction projects in ten of the state's eleven Regional Solutions regions. The projects are funded with a combination of \$995,000 of Lottery bond proceeds remaining from the Spring 2015 bond sale and \$12,005,000 of new bond proceeds from Lottery bonds that will be issued in the Spring of 2017. Because most of the funding will become available late in the biennium, most project activity will occur after the end of the current biennium. Debt service costs for the Lottery bonds are expected to total \$2.6 million Lottery Funds, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$243,677 Other Funds for the costs of issuing the Lottery bonds. These costs are paid from the gross proceeds of the bond sale. The Subcommittee approved \$13 million of support to fund projects on the identified Regional Solutions project list that total more than \$14 million in costs. The project list is posted on the Oregon Legislative Information System website with the Capital Construction Subcommittee July 3, 2015 meeting materials. The agency is directed to best apply the available funding toward the project list identified costs, taking into consideration other possible funding sources available for individual projects. If the agency determines that funds would be better utilized to support other projects not on the identified project list, it must obtain legislative approval to do so before the lottery bonds are issued. The agency is also expected to work with the Governor's Office to allow the agency to review proposed Regional Solutions projects to ensure they meet certain criteria, including: supporting job growth and retention, obtaining leverage from other sources, possessing a clear business plan for sustainability without additional state funding, meeting regional priorities recommended by a Regional Solutions Advisory Committee, and, if bond proceeds are requested as the funding source, qualifying as a capital construction project.
- \$4.5 million of net Lottery bond Other Funds proceeds for cultural capital construction projects. The funding is specifically dedicated as follows: \$2 million for the Oregon Shakespeare Festival, \$1.5 million for the Portland Japanese Garden, \$600,000 for Oregon Public Broadcasting, and \$400,000 for the Aurora Colony Museum. The bonds will be issued the Spring of 2017. Debt service costs for the Lottery bonds are expected to total approximately \$956,000 Lottery Funds, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$68,184 Other Funds for the costs of issuing the Lottery bonds. These costs are paid from the gross proceeds of the bond sale. The \$4,568,184 of bond proceeds and costs of issuance expenditures were added to the agency's Arts and Cultural Trust Other Funds expenditure limitation.

- \$1,562,157 of net Lottery bond Other Funds proceeds for repairs and upgrades to the Port of Brookings Harbor dock. The bonds will be issued in the Spring of 2017. Debt service costs for the Lottery bonds are expected to total approximately \$300,000 Lottery Funds, per biennium, when the costs fully phase in beginning in the 2017-19 biennium. The Subcommittee added \$41,812 Other Funds for the costs of issuing the Lottery bonds. These costs are paid from the gross proceeds of the bond sale. The \$1,603,969 of bond proceeds and costs of issuance expenditures were added to the agency's Infrastructure Finance Authority Other Funds expenditure limitation.

Housing and Community Services Department

Other Funds expenditure limitation is increased by \$10 million for additional payments anticipated due to the passage of House Bill 3257, which extended until 2018 the period under which an additional \$5 million annually could be collected from residential electricity consumers for low income bill payment assistance. The funds are collected from utilities, transferred to the Housing and Community Services Department, and distributed to eligible Oregonians by local Community Action agencies under contract.

Other Funds expenditure limitation for the Housing and Community Services Department is increased by \$585,000, attributable to cost of issuance for \$40 million in Article XI-Q bonds issued for affordable housing development. The housing to be developed with the bonds will be targeted to low income individuals and families, pursuant to the provisions of House Bill 2198. That bill directs the Department to distribute the resources available based on criteria including geography, market data, need, and other factors, and directs the Department to develop the housing with the advice of the State Housing Council and to work with stakeholders to achieve objectives that include reducing project costs and reaching underserved communities. It is assumed that the investment will result in an estimated 1,600 units of new affordable housing developed. Expenditure limitation for a period of six years for the project amount (\$40 million) is located in House Bill 5006.

Other Funds expenditure limitation in the amount of \$2,551,972 is included to enable the Housing and Community Services Department to expend proceeds from Lottery bonds for preservation of affordable housing with expiring federal subsidies. Of this amount, \$2.5 million is attributable to project costs, and \$51,972 is related to cost of issuance.

Eligible projects for which these funds can be expended are defined as the following:

- Privately owned multi-family rental properties where at least 25% of the units are subsidized by a project-based rental assistance contract through the USDA Rural Development or the US Department of Housing and Urban Development;
- Existing manufactured housing communities to be acquired by a mission-based non-profit organization, resident cooperative, tenants' association, housing authority, or local government; or
- Public housing projects undergoing a preservation transaction which involves a comprehensive recapitalization, and which will secure ongoing rental subsidies.

Other Funds expenditure limitation in the amount of \$20,307,817 is included to enable the Housing and Community Services Department to expend proceeds from Lottery bonds for the purpose of financing construction of housing for individuals with mental illness or addiction disorders. Of this amount, \$20 million is attributable to project costs, and \$307,817 is related to cost of issuance. This limitation applies to the 2015-17 biennium only, as the project is not anticipated to be recurring. To the extent that proceeds are not fully expended for mental health

housing in 2015-17, the 2017-19 agency request budget should include a request that limitation for remaining proceeds be carried forward into the 2017-19 biennium. The Housing and Community Services Department will develop a process similar to but separate from its existing “Notice of Funds Availability” that is currently used to identify partners and financing for affordable housing projects. The Oregon Health Authority will work with the Housing and Community Services Department (HCSD) throughout the process of utilizing the \$20 million of bonding proceeds for the development of housing for individuals with mental illness or addictions disorders. The Oregon Health Authority will continue to work with their partners, including the National Alliance on Mental Illness (NAMI) and the Oregon Residential Provider Association (ORPA), as well as other stakeholders, to set up a workgroup that will be responsible for providing recommendations on project priorities to HCSD.

Department of Veterans’ Affairs

Additional one-time General Fund in the amount of \$500,000 is appropriated to the Oregon Department of Veterans’ Affairs for support for County Veterans’ Service Officers. This is in addition to the \$246,046 General Fund investment above the 2015-17 current service level that was included in the Department’s budget bill, Senate Bill 5539. With this increase, the amount of General Fund directed to County Veterans’ Service Officers for the 2015-17 biennium will total \$4.7 million, \$4.2 million of which is intended to be ongoing in future biennia.

EDUCATION

Department of Education

The Subcommittee approved a net increase of \$51,990,543 General Fund and \$66,009,457 million Lottery Funds for the State School Fund. The increase reflects three separate actions:

- An increase of \$105,782,400 General Fund represents the increase due to the “trigger” included in the State School Fund bill (House Bill 5017) which directed to the State School Fund 40 percent of any General Fund increase in the 2015-17 revenue estimates between the March 2015 and the May 2015 forecasts;
- An additional \$12,217,600 General Fund is made available for the State School Fund beyond the amount resulting from the “trigger”; and
- A decrease of \$66,009,457 General Fund and a corresponding \$66,009,457 Lottery Funds increase is recommended to balance the use of available Lottery Funds across the entire state budget.

The Legislature assumes the State Land Board will increase the distribution from the Common School Fund from the current four percent to a five percent distribution which results in an estimated increase of \$27,544,741 of revenue available to districts through the school funding formula. If the State Land Board takes this action, there will be an equivalent of just over \$7.4 billion in combined General Fund, Lottery Funds, and these additional Common School Funds resources for the 2015-17 biennium.

House Bill 5017, the State School Fund bill, split the amount available to be distributed from the State School Fund between the two school years on an even basis or \$3,629,130,346 in each school year. The Subcommittee approved placing all of the additional State School Fund resources made available in this bill to be distributed in 2016-17, the second school year of the biennium. This results in a split between the two school years of 49.2 percent for 2015-16 and 50.8 percent for 2016-17.

The Subcommittee approved a one-time \$3,300,000 General Fund increase in the appropriation for the Department of Education’s nutrition programs relating to the Farm to School program under ORS 336.431. This increase is over and above the current \$1,219,189 General Fund appropriation included in the Department of Education’s budget bill (House Bill 5016) for this program. It is anticipated that grants under this program will be changed by language in Senate Bill 501 that is intended to increase participation in the program by school districts. The Department of Education may use up to two percent of the total funding for the Farm to School program under ORS 336.431 for the administration of the program. Of the remaining amount, the Department is instructed to allocate approximately 80% of the remaining funding for the noncompetitive grants and approximately 20% of the remaining funding for competitive grants.

The Subcommittee increased the funding for Relief Nurseries in the Early Learning Division by a one-time \$700,000 General Fund appropriation. This brings the total amount of state funding for Relief Nurseries to \$8,300,000 General Fund.

The Subcommittee approved a one-time increase of \$500,000 General Fund for the new leadership program designed to recruit and train “district turnaround leaders” to assist schools and districts to increase their overall achievement measures. This increase and the amount included in the budget bill for the Oregon Department of Education (House Bill 5016) brings the total amount of funding for this program to \$2,000,000 General Fund.

The Subcommittee approved the establishment of an Other Funds expenditure limitation of \$126,210,000 for the proceeds of Title XI-P general obligation bonds, which are for grants to assist school districts with their capital costs of facilities. The grant, funded with bond proceeds, provided to each district must be matched by the district to finance capital costs for projects that have received voter approval for locally issued bonds. State bond proceeds may not be used for operating costs of the district. The bonding bill (House Bill 5005) includes the authorization for issuing \$125,000,000 of Title XI-P bonds. Costs of issuance are estimated at \$1,210,000 Other Funds.

Budget Note:

The Department of Education is instructed to use \$500,000 General Fund from the Early Intervention/Early Childhood Special Education (EI/ECSE) budget to support two to four communities in developing pathways from screening to services to make it easier for families to receive services that screening identifies. Use of this funding is aligned with best practices for how EI/ECSE programs should address the needs of children and their families who do not meet the legal requirements for eligibility and connect them to other services and supports. The Early Learning Council shall report on the progress and outcomes of this work to the appropriate legislative committee and include any recommendations for the 2017 legislative session.

Budget Note:

Given the expanded Healthy Families Oregon home visiting funding added to the Early Learning Division’s budget, the Early Learning Division and the Oregon Health Authority are instructed to:

- Develop a set of outcome metrics connected to evidence of impact for consideration by the Early Learning Council and the Oregon Health Policy Board that any home based service that receives state dollars must meet in order to continue to receive state funds, effective July 1, 2016;
- Develop a plan and timeline for integrating the state’s professional development system for early learning providers with the emerging professional development system for home visitors; and
- Develop a common program agnostic screening tool to identify potential parent/child risk factors and intake form for families who are eligible for home visiting services and require implementation by state funded home visiting programs by July 1, 2016.

The Early Learning Division and the Oregon Health Authority shall report on progress to the appropriate legislative committee.

Budget Note:

The Department of Education is instructed to survey school districts on the financial effects of the: (1) adaptation of new instructional hour minimums, (2) mandated full scheduling of 92 percent of students, and (3) projections for programs and personnel possibly eliminated in order to comply with these mandates at current budget levels. The Department is to report back to the Joint Committee on Ways and Means by February 1, 2016.

Higher Education Coordinating Commission

The Subcommittee approved a one-time \$1,500,000 General Fund appropriation to fund academic counselors at community colleges during the second academic year of the biennium. Community Colleges currently have limited academic counseling services in place. With the potential of more students as a result of the tuition waiver grant program established in Senate Bill 81, there is concern that those limited resources will be stretched even further. Prior to the distribution of these funds, the Higher Education Coordinating Commission is to report to the Joint Committee on Ways and Means during the 2016 legislative session or to the Emergency Board what factors or variables will determine the distribution of these funds.

The Subcommittee approved the establishment of a \$1,542,827 Other Fund expenditure limitation for a grant to the Linn Benton Community College for the construction and capital expenditures for the Advanced Transportation Technology Center. This Center is established to advance statewide transportation energy policy as well as to provide education and training of students at the Community College. The project is to include an automotive technician training center with an alternative fuel area, a heavy transportation/diesel training center, an innovation center, and an anaerobic digester for renewable gas production. The Other Funds expenditure limitation increase represents the \$1,500,000 state share of the project cost and \$42,827 for the cost of issuing the bonds. Both of these items are funded through the sale of Lottery bonds.

The Subcommittee approved \$2,500,000 General Fund for the College of Forestry at Oregon State University to operate a center for the manufacturing and design of advanced wood products in cooperation with the University of Oregon. The \$2.5 million represents a partial biennium of expenses, and as such, state support for the center rolls up to \$3,400,000 in the 2017-19 biennium. The Subcommittee also approved \$300,000 General Fund on a one-time basis for use by Eastern Oregon University for costs associated with starting a collegiate wrestling program.

The Subcommittee approved a one-time \$350,000 General Fund appropriation to the Higher Education Coordinating Commission (HECC) for a grant to the College Inside program. This is a program designed to allow incarcerated students obtain a two-year college degree that is transferable to a four-year university.

The Subcommittee approved a one-time \$350,000 General Fund appropriation to Higher Education Coordinating Commission (HECC) for a grant to the College Possible organization. This program provides mentoring, coaching, and other assistance to low income students to encourage them to go to college and help them apply for college and financial aid.

The Subcommittee approved a \$62,300 General Fund appropriation for use by Oregon Solutions at Portland State University to pay the expenses of the Task Force on the Willamette Falls Navigation Canal and Locks as they conduct the work directed in SB 131.

The Subcommittee clarified that of the \$151,390,838 General Fund increase approved for the Public University Support Fund program area in House Bill 5024, \$41,095,238 was for continuation of the tuition buy down funding provided to public universities in House Bill 5101 (2013 Special Session).

The Subcommittee approved a \$4,477,055 increase in the Other Funds expenditure limitation for payment of the costs of issuing Article XI-F general obligation bonds, Article XI-G general obligation bonds, and Article XI-Q general obligation bonds on the behalf of community colleges and public universities.

The Subcommittee also approved giving the Higher Education Coordinating Commission (HECC) nonlimited authority to make Other Funds expenditures necessary to disburse general obligation bonds sold during the 2013-15 biennium for the benefit of public universities. Disbursement of future bond sales will be done by HECC, but during the 2013-15 biennium the Department of Administrative Services (DAS) was given initial authority to disburse these proceeds. As the bond project duties related to issuance of Article XI-F and XI-G general obligation bonds transition from DAS to HECC per House Bill 3199, both agencies were given nonlimited authority to disburse proceeds of bonds issued during 2013-15. The total amount of undisbursed proceeds as of June 30, 2015 from 2013-15 bond sales is \$196,523,642. The initial estimate of the amount of 2013-15 proceeds HECC will disburse per agreements with public universities in 2015-17 is \$50,648,642, with DAS disbursing \$145,875,000. These amounts will likely change once the timing of final transition from DAS to HECC is known.

Oregon Health & Science University

The Subcommittee approved the establishment of a \$200,035,000 Other Funds expenditure limitation for DAS to disburse Article XI-G bond proceeds to the Oregon Health and Science University (OHSU) to fund Knight Cancer Institute capital construction costs. In addition, the Subcommittee approved an \$8,522,485 General Fund appropriation to pay debt service on XI-G bonds issued during the 2015-17 biennium for the Knight Cancer Institute project.

House Bill 3199 (2015) provided that the Department of Administrative Services (DAS) would continue to make debt service payments on behalf of OHSU on legacy debt issuance, including \$30,909,888 debt service paid with Tobacco Master Settlement Agreement (TMSA) funds. To accommodate this requirement, the Subcommittee approved providing DAS with \$38,689,306 Other Funds expenditure limitation to make debt

service payments. Revenue for making \$7,779,418 debt service payments on non-TMSA supported Article XI-F bond debt will be provided by OHSU.

HUMAN SERVICES

Department of Human Services

To support two pilot projects in the Child Welfare program, the Subcommittee approved \$800,000 General Fund and increased Federal Funds expenditure limitation by \$160,000; funding is approved on a one-time basis with future program support or integration dependent on resources and pilot outcomes. The following budget note, which lays out the goals and expectations for the pilot projects, was also approved:

Budget Note:

The Department of Human Services is directed to work with community-based organizations to develop and implement two pilot programs, one serving a rural part of the state and the other one serving an urban area, to improve the quality and effectiveness of foster care for children and wards who have been placed in the Department's legal custody for care, placement, and supervision. The programs shall target youth who have experienced multiple foster care placements and who are at significant risk of suffering lifelong emotional, behavior, developmental, and physical consequences due to disrupted and unsuccessful placements in the foster care system. The following services for foster parents shall be included in the programs: trauma-informed, culturally appropriate care training; behavioral supports; ongoing child development and parent training; 24-hour, daily on-call caregiver support; respite care; tutoring; and assistance with locating immediate and extended healthy, biological family members.

Each pilot program will have an advisory group that includes at least one individual who has experienced multiple placements in the foster care system and at least one foster parent. The legislative expectation is that at least \$800,000 of the total funding for the pilots will be provided directly to community-based organizations to deliver program services. On or before May 1, 2017, the Department shall report to the legislative committees having authority over the subject areas of child welfare and juvenile dependency regarding the status of the pilot programs and, to the extent possible, placement outcomes for children and wards who participated in the pilot program and children and wards not receiving pilot program supports. The Department will also provide an update on the pilot projects as part of its budget presentation during the 2017 legislative session.

To provide and test targeted community college career pathway training opportunities for Temporary Assistance for Needy Families and Employment Related Day Care clients, the Subcommittee approved \$500,000 General Fund for a one-time pilot project in Jackson and Josephine counties. Eligible clients will be in enrolled training programs that match up with in-demand, high wage job openings, such as in the healthcare or information technology areas. Clients will receive a scholarship/stipend to help augment Pell grants, with average awards expected to be about \$2,000 per client; about 150 clients are estimated to participate in the program over the biennium. The pilot project is a joint effort between the Rogue Workforce Partnership, the Oregon Employment Department, and the Department of Human Services.

The Subcommittee approved \$350,000 General Fund to provide transitional (one-time) funding for the Home Care Commission's private pay registry. This program, which enables private payers to buy home care services through the home care registry, was authorized by House Bill 1542 (2014) and is expected to be fee supported once fully up and running in January 2016.

The Subcommittee approved \$1,800,000 General Fund to restore a reduction made in the primary budget bill for the Department (House Bill 5026). The funding will provide ongoing support for options counseling provided through the Aging and Disability Resource Connection (ADRC). The program helps people identify their long term care needs and preferences, understand the service options available to them, and make decisions about their care.

The Subcommittee approved \$400,000 General Fund, on a one-time basis, to increase support funding for the Oregon Hunger Response Fund (Oregon Food Bank); between funding in both the DHS and the Housing and Community Services Department budgets, a total of \$3.2 million General Fund is now appropriated in the 2015-17 biennium to help the fund fight hunger.

The Subcommittee approved \$150,000 General Fund to provide ongoing support for the Hunger Task Force, which is charged with advocating for hungry persons, and contributing to the implementation and operation of activities and programs designed to alleviate or eradicate hunger in Oregon. House Bill 2442 (2015) designates the Department of Human Services as the entity in administering the state policy on hunger and also requires the agency to support and staff the task force, based upon the availability of legislatively approved funding for such purposes.

To cover Phase II development and implementation of a streamlined and integrated Statewide Adult Abuse and Report Writing System, the Subcommittee approved \$2,277,037 General Fund and \$3,355,000 Other Funds expenditure limitation (\$5.6 million total funds). Phase I planning funding was approved by the Emergency Board in May 2014, based upon demonstrated need for a stable, integrated adult abuse data and report writing system to deal with Oregon's growth in an aging population, an annual increase of 5-8% in abuse referrals, and an increased need for services across all demographics. The Other Funds portion of the project will be financed with Article XI-Q bonds; the General Fund amount includes \$839,543 to cover debt service payments in the second year of the biennium.

The Department will continue its work on the project according to direction from the Joint Ways and Means Subcommittee on Information Technology, which recommended incremental and conditional project approval. Required actions under that guidance include, but are not limited to, working closely with and regularly reporting project status to the Office of the State Chief Information Officer (OSCIO) and Legislative Fiscal Office (LFO), while following the joint OSCIO/LFO Stage Gate Review Process. A detailed list of next steps and requirements was transmitted to the agency. The Department of Administrative Services is expected to unschedule the General Fund and Other Funds expenditure limitation for the project pending finalization of a controlled funding release plan that is tied to planning needs and the completion of certain stage gate requirements. Funding may be rescheduled with the joint approval of the OSCIO, the Chief Financial Office, and LFO.

House Bill 5026 included a rate increase for providers serving people with Intellectual and Developmental Disabilities (IDD). To ensure clarity of legislative direction regarding implementation of the rate increase, the Subcommittee adopted the following budget note:

Budget Note:

It is the intent of the Legislature that \$26.7 million total funds in provider rate increases approved in House Bill 5026 (budget bill for the Department of Human Services) result in wage increases for direct care staff serving people with intellectual and developmental disabilities (IDD). The legislative expectation is that compensation (wages and/or benefits) for direct care staff in programs serving people with IDD should be increased by at least 4% during the 2015-17 biennium.

During the 2016 legislative session, an informational hearing will be scheduled for IDD community providers to present the actions they have taken or plan to take to meet budget note requirements. On a parallel track and prior to seeking an allocation from the special purpose appropriation, the Department of Human Services will compile information on any complaints received regarding wage increases and consult with legal counsel and contract staff to determine the best, yet most cost-effective, approach to address potential provider non-compliance. The Department will also report to the Joint Committee on Ways and Means during the 2017 legislative session on activity related to and progress made under this budget note.

For the same program, the Subcommittee approved the budget note set out below on exploring a provider assessment component to help fund IDD programs. Along with the required reporting, and depending on assessment's content or results, the Department may also work with the appropriate interim policy committee on potential statutory changes.

Budget Note:

The Department of Human Services shall work with the intellectual and developmental disabilities (IDD) provider community and appropriate state and federal agencies to assess the feasibility, potential benefits, and potential drawbacks of a provider assessment, or transient lodging tax, on the provider organizations serving adults with IDD, with the goal of maximizing federal matching funds for IDD services and addressing the direct care workforce shortage. The Department shall report the results of its assessment to the Legislature by December 1, 2015.

Oregon Health Authority

Senate Bill 5507 approves \$10,000,000 one-time General Fund resources to provide grants to safety net providers, through the Safety Net Capacity Grant Program. This program will provide grants to community health centers, including Federally Qualified Health Centers and Rural Health Centers, as well as School-Based Health Centers, with the goal of providing services for children not eligible for any current state program. The agency will need to develop an application process for these competitive grants; develop a process to award the grants, including amounts to fund education and outreach to the target population; develop a process for clinics to report services rendered; provide reporting to the Legislature and stakeholders; and include a stakeholder engagement process to advise the program development and implementation. The agency expects to fund two full-time positions out of this total funding, in order to implement the program as described.

Because of the continuing transition of the Oregon Health Plan caseload, the Subcommittee recognized the increased risk of caseload forecast changes. A special purpose appropriation of \$40 million is made to the Emergency Board for caseload costs or other budget challenges in either the Oregon Health Authority (OHA) or Department of Human Services. The Subcommittee included two budget notes related to the Oregon Health Plan:

Budget Note:

The Oregon Health Authority shall engage in a rural hospital stakeholder process to gather input on potential transformation strategies to ensure that Oregon's small and rural hospitals continue to be sustainable in the future. Potential transformation strategies could include grant or bridge funding, transformation pilot programs, or incentive programs to assure funding stability for hospitals and access to health care services for rural Oregonians. Based on the work with stakeholders, OHA will develop a set of recommendations.

OHA shall report to the Joint Committee on Ways and Means Committee during the 2016 legislative session on any hospital assessment revenues received for the 2013-15 biennium and available for use in 2015-17. The revenue may include assumed hospital assessment revenue in the OHA 2015-17 budget or any additional hospital assessment revenue not included in the OHA budget, that could potentially be used to fund one or more of the strategies recommended, but not to exceed \$10 million. The agency should include in that report any information on federal matching resources that may be available for those strategies.

Budget Note:

The Oregon Health Authority is directed to prepare a report in collaboration with the Employment Department stating the number of Oregonians enrolled in the Oregon Health Plan while employed at least 260 hours in any calendar quarter by a company with 25 or more employees. This report should be presented to the interim Joint Committee on Ways and Means, Subcommittee on Human Services no later than January 2016.

The Subcommittee approved a one-time appropriation of \$160,000 General Fund for OHA to contract with the Dental Lifeline Network, or other qualified organization, for development and operation of a Donated Dental Services program to benefit needy, disabled, aged, and medically compromised individuals. The program will establish a network of volunteer dentists, including dental specialists, to donate dental services to eligible individuals, establish a system to refer eligible individuals to appropriate volunteers, and develop and implement a public awareness campaign to educate individuals about the availability of the program. The program will report to OHA at least annually the number of people served, procedures during the year, procedures completed, and the financial value of the services completed. The funding is part of a commitment to spending on senior programs that originated in the 2013 special session.

The Subcommittee approved \$200,000 General Fund for providing fresh Oregon-grown fruits, vegetables, and cut herbs from farmers' markets and roadside stands to eligible low-income seniors under the Senior Farm Direct Nutrition Program. Another \$100,000 General Fund was added for the same purpose for eligible individuals through the Women, Infants and Children Program. Both these program enhancements are one-time.

General Fund was increased by \$600,000 for school-based health centers. This funding will provide state grants of \$300,000 to three new school-based health centers that recently completed their planning processes. It will also allow the agency to provide \$300,000 of funding to existing school-based health centers to bring all centers closer to parity in state funding.

Other Funds expenditure limitation is increased by \$137,152 to increase the staffing level for the Pesticide Analytical Response Center by one half-time position (0.50 FTE). Funding for the position will come as a special payment from the Department of Agriculture supported by an increase in pesticide product registration fees.

The Subcommittee directed the Oregon Health Authority to collaborate with the Department of Consumer and Business Services and the University of Oregon, in the following budget note:

Budget Note:

The Oregon Health Authority, in collaboration with the Department of Consumer and Business Services, shall work with the University of Oregon on the vaccination program for meningitis. The Department of Consumer and Business Services shall ensure timely insurance coverage is covering appropriate costs for those with insurance. The Oregon Health Authority shall, within existing emergency preparedness funds, work with the University of Oregon on funding appropriate costs. The Oregon Health Authority and the University of Oregon shall report to the appropriate legislative committee the final cost of the program including any additional funding needs by December 2015 and any recommendations to ensure effective and efficient response to any future events.

Lottery bond proceeds of \$20 million were approved for the development of housing for individuals with mental illness or addiction disorders, through the Housing and Community Services Department (HCSD). OHA will work with HCSD throughout the process used to identify partners and financing for projects. OHA will continue to work with their partners, including the National Alliance on Mental Illness and the Oregon Residential Provider Association, as well as other stakeholders, to set up a workgroup that will be responsible for providing recommendations on project priorities to HCSD.

Lottery bond proceeds of \$3 million were approved to fund a portion of the costs to build a new sixteen-bed facility for the Secure Adolescent Inpatient Program, run by Trillium Family Services. These funds will be distributed through the Department of Administrative Services. This project will replace old, obsolete facilities at the Children's Farm Home campus near Corvallis. This program serves adolescents at the highest level of mental health acuity in the state, including children on the Oregon Health Plan, and those referred through the Oregon Youth Authority and the Juvenile Psychiatric Security Review Board.

The following budget note was included related to the Addictions and Mental Health programs:

Budget Note:

The Oregon Health Authority shall conduct a minimum of five community meetings in a variety of geographic locations across the state. The goal of the community meetings is to capture, understand, and report to the Legislature on the experience of children, adolescents, and adults experiencing mental illness and their ability to access timely and appropriate medical, mental health and human services to support their success in the community. The meetings shall not be restricted to publicly financed services or individuals eligible for public benefits. The focus will be on the entirety of the Oregon mental health system, both public and private. Issues to be considered should include but not be limited to:

- Access to child and adolescent services
- Boarding in hospital emergency rooms
- Access to housing, addiction, and recovery services
- Family support services
- Waiting periods for services

- Workforce capacity
- Affordability for non-covered individuals to access mental health services
- Coordination between behavioral health and physical health services

The Oregon Health Authority shall consult and coordinate with stakeholders to plan and conduct the community meetings. The Oregon Health Authority is expected to report progress and findings to the appropriate legislative committees and the 2016 Legislature.

The Subcommittee included the following direction in regards to fee-for-service (both Medicaid and non-Medicaid) rate increases to addiction treatment providers:

Budget Note:

The Oregon Health Authority will use \$3.5 million of the \$6 million included in the new investments for A&D services included in the OHA 2015-17 budget to increase rates to addiction treatment providers. OHA will report the final rate increases to the interim Joint Committee on Ways and Means by November 2015.

Long Term Care Ombudsman

The Subcommittee added \$100,000 General Fund on a one-time basis to provide interim support for the agency as it continues to ramp up new programs, including advocacy for residents of independent living sections of Continuing Care Retirement Communities as required under Senate Bill 307 (2015). The agency has also been undergoing a leadership transition and is facing challenges in volunteer recruitment; the additional funding will allow the Long Term Care Ombudsman to contract or to make a short-term hire for program development expertise to focus on these needs over the first year of the biennium.

JUDICIAL BRANCH

Oregon Judicial Department

The Subcommittee increased Judicial Department expenditures by \$40,955,000, including \$700,000 General Fund, and \$40,255,000 Other Funds.

The Subcommittee appropriated \$100,000 General Fund to increase funding for the Oregon Law Commission. This action raises total General Fund support for the Oregon Law Commission in the 2015-17 biennium budget to \$331,319, a 45.3 percent increase over the 2013-15 biennium funding level. The Subcommittee also added a one-time General Fund appropriation of \$600,000, for support of the Oregon State Bar Legal Services Program (a.k.a., Legal Aid). The General Fund appropriation will supplement the \$11,900,000 of Other Funds support for Legal Aid provided in Senate Bill 5514, and is approximately a 5 percent increase over the base funding level.

The Subcommittee approved Other Funds expenditure limitation increases for county courthouse capital construction projects funded through the Oregon Courthouse Capital Construction and Improvement Fund (OCCCIF). The legislatively adopted budget includes \$27,775,000 of Article XI-Q bond proceeds authorized in House Bill 5005 for the courthouse capital construction projections funded through the OCCCIF. The approved

bond proceeds include \$17.4 million for the Multnomah County Central Courthouse project, \$2.5 million for the Jefferson County Courthouse project, and \$7,875,000 for the Tillamook County Courthouse project.

The Legislature previously authorized Article XI-Q bonds for the Multnomah County and Jefferson County projects in the 2013-15 biennium budget. The Subcommittee increased the OCCCIF Other Funds expenditure limitation by \$39.8 million to allow expenditures of up to \$19.9 million of bond proceeds and of up to \$19.9 million of required county matching funds for these two projects. The Subcommittee did not approve Other Funds expenditure limitation for the Tillamook County Courthouse project. The Judicial Department will report to the Joint Committee on Ways and Means or to the Emergency Board on the Tillamook County Courthouse project, and request Other Funds expenditure limitation for the project, prior to distributing any money from the OCCCIF for the Tillamook County Courthouse project.

The Subcommittee also increased the Judicial Department operations Other Funds expenditure limitation for operations by \$455,000, for the cost of issuance of Article XI-Q bonds for OCCCIF projects.

NATURAL RESOURCES

Department of Agriculture

The Subcommittee approved a \$25,000 General Fund increase to the Predator Control program, bringing the program total to \$447,718 General Fund, as well as, a \$30,000 General Fund increase to the Wolf Compensation and Grant Assistance program, bringing the program total to \$233,000 General Fund.

The Subcommittee also approved a \$1,747,018 Other Funds expenditure limitation increase to support enhancements to the Pesticides program. The enhancements include the addition of 6 positions (5.26 FTE) to the program. The positions will be made up of four pesticide investigators (NRS 3), one customer service representative (NRS 3), and one case reviewer (NRS 4). The additional investigative staff is needed to manage existing caseload requirements. Other enhancements include laboratory testing and sampling of pesticides, as well as, modification of the existing investigation and case management database. An additional \$108,326 Other Funds was approved to increase the ODA staffing level for the Pesticide Analytical Response Center (PARC) by 0.50 FTE. ODA also increased the existing transfer made to the Oregon Health Authority (OHA) by \$137,152 Other Funds to increase the ODA paid OHA staffing level for the Pesticide Analytical Response Center by 0.50 FTE. Revenue to support these various Other Funds increases will come from increases in pesticide product registration fees approved in House Bill 3459.

Department of Environmental Quality

The Subcommittee approved \$280,000 General Fund for a Portland Harbor Statewide Coordination policy position. According to the Governor's requested budget, this is a senior-level policy position that will be housed in DEQ, but will report to the Governor's natural resources policy advisor. This Operations and Policy Analyst 4 position will be phased in on January 1, 2016 (0.75 FTE). In addition, \$110,092 Other Funds expenditure limitation and one half-time NRS 3 position (0.50 FTE) was approved for implementation of the residential asbestos inspection program established by Senate Bill 705, which passed earlier this session.

Department of Fish and Wildlife

The Subcommittee approved allowing the Oregon Department of Fish and Wildlife to retain \$5,000 General Fund savings from Department of Administrative Services' assessment reductions that will be used to pay for the study in Senate Bill 779. This study is to determine whether ORS 497.006 should be amended to allow additional members of the uniformed services to be considered resident persons for the purpose of purchasing licenses, tags, and permits issued by the State Fish and Wildlife Commission.

The Subcommittee approved a one-time General Fund appropriation of \$500,000 to improve and protect sage grouse habitat through actions, such as juniper removal, that improve the resilience of sagebrush habitat to wildfire.

The Subcommittee also approved a \$25,000 General Fund increase in state support for the Predator Control program, bringing the state support total to \$453,365 General Fund.

Department of Forestry

The Subcommittee approved a one-time appropriation of \$809,377 General Fund to the Fire Protection Division of the Oregon Department of Forestry (ODF) for sage grouse habitat protection and improvement. This amount is in addition to amounts contained in the agency's budget bill for the same purposes. The appropriation includes \$109,377 for a limited-duration, half-time (0.50 FTE) Natural Resource Specialist 1 position and associated services and supplies to provide administrative support and technical training to rangeland protection associations. The appropriation also includes \$700,000 for grants to support rangeland wildfire threat reductions. The grant funding is for eligible services, supplies, and equipment expenditures of rangeland fire protection associations and counties in addressing rangeland wildfire management and suppression on unprotected or under-protected lands. The funding is to be implemented consistent with wildfire-related provisions of Oregon's plan for addressing the conservation of the greater sage grouse and rural community vitality. Oregon will provide the funding to the Oregon Watershed Enhancement Board, which will oversee the grant program in conjunction with other ODF grant programs.

Department of Land Conservation and Development

The Subcommittee approved the reduction of the General Fund appropriation made to the Department of Land Conservation and Development for the Southern Oregon Regional Pilot Program (SORPP) in the agency's 2013-15 budget (SB 5530, 2013) in the amount of \$194,000 and the re-establishment of that amount as a one-time General Fund appropriation in the 2015-17 biennium. The funding is a portion of the amount established by policy option package 107 in the agency's 2013-15 budget for the purpose of carrying out Executive Order 12-07 that the agency will not expend during the 2013-2015 biennium and that the grant recipient counties have requested to be moved forward to the 2015-17 biennium to allow additional time for the grant-funded work to be completed.

The Subcommittee approved the appropriation of \$300,000 General Fund to establish a SageCon Coordinator, a limited duration Natural Resource Specialist 5 position, to lead staff participating in the SageCon Governance and Implementation Teams. The position will work closely with and take direction primarily from the Governor's Office to provide overall leadership and direction for state agencies working with public and private stakeholder interests in the energy, agricultural, and conservation sectors.

Department of State Lands

Senate Bill 5507 increases the Federal Funds expenditure limitation in anticipation of an Environmental Protection Agency (EPA) wetlands grant in an amount up to \$133,000. The Department expects notification on the grant in October 2015. The Department of Administrative Services (DAS) is expected to unschedule the limitation until such time as State Lands notifies DAS and the Legislative Fiscal Office that the funds are awarded. There is an additional federal limitation increase for EPA grant carryforward in the amount of \$28,488.

Parks and Recreation Department

Several adjustments are made in the Parks and Recreation Department (OPRD) budget to reflect the June 2015 Parks and Natural Resources (Measure 76) Lottery Funds forecast, an increase of \$3 million over the March 2015 forecast. The distribution is \$300,000 for property acquisition, \$500,000 for facilities maintenance, \$58,314 for direct services, and \$362,326 to satisfy the constitutionally directed 12% to local governments. The remainder of the increase is applied to the ending balance. There is also an increase in Other Funds of \$98,740 in direct services to keep funding and ending balances in proportion with approximate percentages of lottery and other funds expenditures.

A \$970,000 fund shift from Federal Funds to Lottery Funds reimburses OPRD for using M76 Lottery Funds to secure acquisition of the Beltz Farm in 2014-15. A subsequent federal grant frees up the lottery dollars for carry-forward expenditure limitation in park development. The State Historic Preservation Office is provided an increase in Federal Funds expenditure limitation of \$70,425. The limitation will be used to pass through two federal Maritime Heritage grants that local entities have been awarded.

The 2015-17 OPRD budget included \$912,494 non-Measure 76 lottery funds to provide debt service on the Willamette Falls bonding in the 2013-15 budget. The debt service is eliminated as it is not needed; the \$5 million bond request has been satisfied with cash instead.

Other Funds expenditure limitation is increased by \$11,716,805 for three lottery bond-funded purposes. There is no debt service in the 2015-17 biennium as the bonds will not be sold until the Spring of 2017. Debt service in 2017-19 is \$2.2 million non-Measure 76 Lottery Funds.

The Portland Parks and Recreation Department is to receive \$1,500,000 lottery bond proceeds passed through the Parks and Recreation Department for the Renew Forest Park project. The cost of issuance for this project is \$42,071 Other Funds.

The Main Street Revitalization Grant program is funded with \$2,500,000 lottery bond proceeds. OPRD will design, develop, administer, account for, and monitor the new grant program, beginning late in the 2015-17 biennium. Because new positions will be needed to manage the grants, OPRD will need to request funding for them during the 2016 legislative session. The cost of issuance for this bond sale is \$51,972 Other Funds.

Lottery bond proceeds in the amount of \$7,500,000 will be applied to the Willamette Falls Riverwalk project in Oregon City. The cost of issuance is \$122,761 Other Funds.

Water Resources Department

The Subcommittee approved the establishment of Other Funds expenditure limitation for the Water Resources Department for the expenditure of lottery bond proceeds as follows:

- \$2,000,000 one-time Other Funds expenditure limitation for the purpose of making grants and paying the cost of direct services for the qualifying costs of planning studies performed to evaluate the feasibility of developing a water conservation, reuse, or storage project, as described in ORS 541.566, and \$47,477 one-time Other Funds expenditure limitation for the payment of bond issuance costs from Lottery bond proceeds from the Water Conservation, Reuse, and Storage Investment Fund established under ORS 541.576. The bonds are anticipated to be issued at the end of the 2015-17 biennium and, therefore, no debt service expenditures are anticipated in the 2015-17 biennium. The cost of debt service for the 2017-19 biennium is estimated to be \$418,891.
- \$750,000 one-time Other Funds expenditure limitation for the expenditure of Lottery bond proceeds for facilitation of the preparation of place-based integrated water resources strategies as described by Section 2(2) of Senate Bill 266 (2015) from the Water Supply Fund established by Chapter 906, Section 10(1), Oregon Laws 2009. The bonds are anticipated to be issued at the end of the 2015-17 biennium and, therefore, no debt service expenditures are anticipated in the 2015-17 biennium. The cost of debt service for the 2017-19 biennium is estimated to be \$156,831
- \$11,000,000 one-time Other Funds expenditure limitation for the purpose of making grants or entering into contracts to facilitate water supply projects in the Umatilla Basin and for the payment of professional services such as third-party contract administration and quality control contracts related to the projects from the Water Supply Fund established by Chapter 906, Section 10(1), Oregon Laws 2009. The bonds are anticipated to be issued at the end of the 2015-17 biennium and, therefore, no debt service expenditures are anticipated in the 2015-17 biennium. The cost of debt service for the 2017-19 biennium is estimated to be \$2.3 million.
- \$1,000,000 one-time Other Funds expenditure limitation for the purpose of making one or more grants to individuals or entities to repair, replace, or remediate water wells in the Mosier Creek area from the from the Water Supply Fund established by Chapter 906, Section 10(1), Oregon Laws 2009. The bonds are anticipated to be issued at the end of the 2015-17 biennium and, therefore, no debt service expenditures are anticipated in the 2015-17 biennium. The cost of debt service for the 2017-19 biennium is estimated to be \$190,071.
- \$280,433 one-time Other Funds expenditure limitation for the payment of bond issuance costs for the three items above from the Water Supply Fund established by Chapter 906, Section 10(1), Oregon Laws 2009. The cost of debt service for the 2017-19 biennium is estimated to be \$2.3 million.
- \$6,362,979 one-time Other Funds expenditure limitation for the purpose of carrying out sections 1 to 15 of Chapter 784, Oregon Laws 2013 and the payment of bond issuance costs from the Water Supply Development Fund established under ORS 541.656. Of the total, \$112,979 is for bond issuance costs.

The Subcommittee approved the establishment of \$30,000,000 one-time Other Funds expenditure limitation for the expenditure of general obligation bond proceeds from bonds issued under of Article XI-I (1) for the purposes provided in ORS 541.700 to 541.855 and for the payment of bond issuance costs from the Water Development Loan Fund.

The Subcommittee approved the establishment of Other Funds expenditure limitation in the amount of \$520,000 for bond issuance costs and \$1,201,865 for debt service payments associated with the issuance of bonds issued under of Article XI-I (1) for the purposes provided in ORS 541.700 to 541.855 from the Water Development Loan Administration and Bond Sinking Fund established under ORS 541.830.

Oregon Watershed Enhancement Board

The Subcommittee approved a \$200,000 Federal Funds expenditure limitation increase to the Grants program from Pacific Coastal Salmon Recovery Fund (PCSRF) monies to increase the amount of PCSRF funding transferred to the Oregon Department of Fish and Wildlife (ODFW) to a total of \$9,511,859, which is the amount anticipated to be transferred by the Oregon Watershed Enhancement Board to ODFW in Senate Bill 5511, the budget bill for the Oregon Department of Fish and Wildlife. Miscommunication during development of the two agencies' request budgets prevented confirmation of matching amounts.

The Subcommittee also directed the Oregon Watershed Enhancement Board to increase the total amount of Lottery Funds from the Watershed Conservation Grant Fund made for weed grants by \$500,000, on a one-time basis. These additional Grant funds are to be used to improve sage grouse habitat through landowner actions to inventory, treat, and reduce plant invasive species threats to sage grouse habitat and rural economic values and restore native plant habitat. OWEB is directed to work with the Department of Agriculture, local weed boards, and other local delivery mechanisms in getting this additional \$500,000 on the ground improving sage grouse habitat in the shortest time possible.

PUBLIC SAFETY

Department of Corrections

Article XI-Q bonding in the amount of \$14.2 million is included in House Bill 5005 and capital construction expenditure limitation is approved in House Bill 5006. The bonding covers continued work at the Department's backlog of deferred maintenance. Specifically the funding addresses 25 priority 1, statewide projects. The bonds will be issued in 2017, with debt service beginning in the 2017-19 biennium at \$3.7 million General Fund. This bill includes Other Funds expenditure limitation for cost of issuance in the amount of \$254,568.

Senate Bill 5507 includes a one-time \$400,000 General Fund appropriation to the Department of Administrative Services for a community-based organization, the YWCA of Greater Portland, to administer the Family Preservation Program (FPP) at Coffee Creek Correctional Facility. The program description is in the Department of Administrative Services section of this report.

While the YWCA of Greater Portland will implement the program, the DOC also has a role in the program's success. The following budget note is intended to clarify the DOC role in administering the FPP:

Budget Note:

The Department of Corrections is directed to work with the YWCA to serve the best interests of the children of incarcerated parents by facilitating enriched visitation, parenting education, and family support. Cooperation will include:

- DOC staff assisting in the referral of high-risk offenders to the program and conferring with the Department of Human Services about referral of possible high-risk children,
- Providing adequate program space for twice-monthly therapeutic, face-to-face parent and child visiting sessions for a minimum of three hours per session,
- Facilitating parent-teacher conferences and parent-caregiver communication and visitation, and
- Providing appropriate outcome data to the YWCA.

Criminal Justice Commission

The 2015-17 budget for the Criminal Justice Commission is increased by \$5,000,000 General Fund to enhance the \$35 million General Fund provided for Justice Reinvestment Initiative grants in the agency's budget bill, Senate Bill 5506. This appropriation brings the total available for the program in 2015-17 to \$40 million.

Department of Justice

The Department of Justice generates the majority of its Other Funds revenue from charges to state agencies for legal services. The 2013-15 biennium Attorney General rate was \$159 per hour and generated an estimated \$139.1 million. The 2015-17 Attorney General rate for the legislatively adopted budget is \$175 and is estimated to generate \$153.3 million. This is a \$14.2 million increase (10.2 percent). The change to the Legal Services rate in agency budgets is addressed as part of this measure.

The Subcommittee approved funding for the second "execution phase" (design, construction, testing, and implementation) of the agency's child support information technology replacement project (Child Support Enforcement Automated System, or CSEAS). While the project is still in the latter stages of the initial planning phase, the agency plans to move into the execution phase of the project during the 2015-17 biennium. Application system source code, database design documentation, system documentation, and other necessary artifacts from California, Michigan, and New Jersey will be acquired to facilitate the development of the new system. The project will also begin requirements validation and conduct Joint Application and Joint Technical Design sessions prior to the designing of the new system. The project will then work on the system design and construction of the new system, including data conversion and migration planning, and eventually application testing and implementation.

However, because the agency has not completed all required planning phase activities and documentation, and because it has not received Stage Gate #3 Office of the State Chief Information Officer endorsement of its foundational project management documentation (including a readiness and ability assessment), the execution phase of the project cannot actually begin until the agency first satisfactorily completes all remaining planning phase activities, including the completion of all the Joint Committee on Ways and Means – Information Technology Subcommittee recommendations for the CSEAS project (see below). Until these funding conditions are met, almost all "execution phase" funding will remain unscheduled (see below direction that funds be unscheduled).

The Subcommittee approved \$15,209,670 of Other Funds expenditure limitation for project costs, which is to be financed with Article XI-Q bonds approved in House Bill 5005. The Subcommittee also approved \$29,997,991 Federal Funds expenditure limitation and the establishment of 22 permanent full-time positions (21.13 FTE). This includes personal services of \$3.6 million and services and supplies of \$41.8 million. The amount for services and supplies includes \$35.3 million total funds of contractor payments for: project management, including organization change management services; implementation; independent quality assurance; and independent verification and validation.

Project revenues also include an estimated \$2.9 million in bond proceeds that were authorized and issued during the 2013-15 biennium but remained unexpended. Associated Other Funds expenditure limitation, which was not part of the agency's request, may be requested at a future date.

The Department of Administrative Services is expected to unschedule \$10.7 million of Other Funds expenditure limitation and \$20.8 million Federal Funds expenditure limitation that may be scheduled based upon the joint approval of the Office of the State Chief Information Officer and

the Legislative Fiscal Office. The agency is to submit a report on its compliance, as part of a request to schedule funds, with the Joint Committee on Ways and Means – Information Technology Subcommittee recommendations for the CSEAS project (see below) as well as submit a rebaselined budget for the project.

The Department of Administrative Services is requested to establish a new Summary Cross Reference in the Oregon Budget Information Tracking System for the Child Support Enforcement Automated System program in order to segregate all project costs from the Child Support Division and other Division's operating costs.

Unless otherwise approved by the Legislature or the Emergency Board, the positions budgeted for the project are established as permanent full-time positions under the following conditions: (a) the positions will be abolished on or before the completion of the project; (b) the positions are to remain in the CSEAS program (i.e., CSEAS summary cross reference) and may not be transferred to any other program or used for any other purpose other than the development to the CSEAS project; and (c) the positions may not be included in any permanent finance plan action.

Other Funds expenditure limitation of \$205,330 is included for the cost of issuance of the bonds.

The Subcommittee appropriated \$2,407,587 in additional General Fund Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in House Bill 5005.

The Subcommittee adopted the Joint Committee on Ways and Means – Information Technology Subcommittee recommendation for the CSEAS project:

- Work with the Office of the State Chief Information Officer (OSCIO) and LFO to finalize a corresponding incremental funding release plan that is based upon completing all remaining foundational documentation deficiencies and stage gate 2 and 3 requirements.
- Regularly report project status to the OSCIO and LFO throughout the project's lifecycle.
- Continue to follow the Joint State CIO/LFO Stage Gate Review Process.
- Utilize a qualified project manager with experience in planning and managing programs and projects of this type, scope, and magnitude.
- Work with the OSCIO to obtain independent quality management services. The contractor shall conduct an initial risk assessment and respond to DOJ feedback, perform quality control reviews on the key CSEAS Project deliverables including the business case, individual cost benefit/alternatives analysis documents, and foundational project management documents as appropriate, and perform ongoing, independent quality management services as directed by the OSCIO.
- Provide both OSCIO and LFO with copies of all QA vendor deliverables.
- Submit the updated detailed business case, all project management documents, initial risk assessment, and quality control reviews to the OSCIO and LFO for stage gate review.
- Work with OSCIO and LFO to conduct a formal readiness/ability assessment at stage gate 3 to validate readiness and ability to proceed to the execution phase of the project.
- Utilize the Office of the State CIO's Enterprise Project and Portfolio Management (PPM) System as it is deployed for all project review, approval, and project status and QA reporting activities throughout the life of the CSEAS Project. Legislative approval to proceed with the

CSEAS Project will be dependent upon OSCIO and LFO concurrence that DOJ is both ready and able to initiate project execution activities.

The Subcommittee established a \$2 million General Fund special purpose appropriation to the Emergency Board for the Defense of Criminal Convictions as a contingency for potential caseload increases.

The Subcommittee also appropriated \$240,550 General Fund to support the Oregon Crime Victims Law Center. This will bring total funding for the program to \$367,800 for the biennium, including \$77,250 General Fund of existing General Fund and \$50,000 Other Funds from the renewal of a state grant.

Oregon Military Department

Senate Bill 5507 includes \$89,563 General Fund and \$358,253 Federal Funds expenditure limitation for three permanent full-time federal operations and maintenance (FOMA) positions (3.00 FTE). These are 3 of 8 positions eliminated from the Portland Air National Guard (PANG) base in 2009 budget cuts, which brought the FOMA workforce to 18, of 26 National Guard authorized positions. In 2013 the Legislature restored the 8 positions as Limited Duration (LD). This funding restores 3 of the LD positions as permanent. The National Guard pays 80% of the cost, General Fund covers the rest. The restored positions will maintain liquid jet fuel receiving, storage, and distribution for all 21 F-15's at PANG; maintain pesticide and herbicide certifications to keep grassy areas in compliance with Port of Portland mandated wildlife standards, which are meant to deter birds from the airfield; and maintain HVAC systems for climate control of critical communications equipment, as well as base fire alarm systems.

Also included is \$250,000 one-time General Fund for the Oregon Military Museum for creation of exhibits and other capital expenditures directly related to the establishment and maintenance of the museum.

Two projects are approved for Article XI-Q bonding (House Bill 5005) and capital construction expenditure limitation (House Bill 5006). The first project is a new Joint Forces Headquarters facility to be located in Salem. Two-thirds of the total bonds will be sold in 2016 and the remainder in 2017. Debt Service in 2015-17 is approved in this bill at \$434,833 General Fund. Second is expansion of the Oregon Youth Challenge Armory in Bend. Those bonds will be issued in 2017, with debt service beginning in the 2017-19 biennium. Cost of issuance is \$153,000 for the two projects; expenditure limitation is included in this bill. Debt service for the two projects in 2017-19 is \$2.3 million General Fund.

Department of State Police

The Subcommittee increased the Other Funds expenditure limitation in the Fish and Wildlife Enforcement Division by \$993,640 for capital equipment replacements costs. Expenditure limitation is increased by \$78,830 Other Funds in the Administrative, Agency Support, Criminal Justice Information systems, and Office of the State Fire Marshal Other Funds limitation to pay for costs associated with reclassifying fourteen positions in the Firearms Background Check program to better address complexity and volume of firearm background checks.

Measure 76 Lottery Funds for Fish and Wildlife Enforcement are increased by \$278,788 for fish and wildlife enforcement. Fish and Wildlife troopers are reduced by (0.50) FTE due to the phase-in of one position approved for patrolling the Columbia River late in the 2015-17 biennium.

The Subcommittee approved nine position reclassifications in the Forensic Services division and one position reclassification in the Administrative Services division. These position reclassifications will better address workload issues associated with evidence handling and chain of custody in the laboratories, will properly align workload and responsibilities in the Administrative Services division, and do not require additional expenditure limitation to accomplish.

Federal Funds expenditure limitation is increased by \$1,163 in the administrative services, agency support, criminal justice information services, and the office of the State Fire Marshal to balance expenditures to federal grant revenues.

Oregon Youth Authority

Article XI-Q bond issuance totaling \$49 million for the 10-Year Strategic Facilities Plan is approved in House Bill 5005. House Bill 5006 authorizes Other Funds capital construction expenditure limitation in the same amount. \$33 million of the bonds will be sold in 2016 and the rest in 2017. General Fund Debt Service in 2015-17 is \$3,115,428, approved in this bill. Other Funds expenditure limitation in the amount of \$1,055,565 for cost of issuance expense is also included in this bill. Debt Service in 2017-19 will be \$8.6 million.

A \$1 placeholder for Federal Funds Debt Service Nonlimited is added; it was not included in the agency's budget report. The dollar acts as a base in the event the state needed to issue taxable bonds. If such bonds were issued, the federal Build America Bonds program could offset part of the additional associated interest costs.

TRANSPORTATION

Department of Aviation

The Subcommittee approved the move of 0.20 FTE from the Operations program to the Search and Rescue program in the Department of Aviation. This shift aligns staff and resources in the Search and Rescue program. Other Funds expenditure limitation is reduced by \$22,537 in the Operations Division and is increased in the Search and Rescue Division in the same amount.

Department of Transportation

The Subcommittee approved the increase of \$130,000 General Fund for the Oregon Department of Transportation's Seniors and People with Disabilities Transportation Program; the funding is part of a commitment to spending on senior programs that originated in the 2013 special session. This program distributes funds to counties, transit districts, and tribes that provide transportation services for older adults and people with disabilities.

The Subcommittee approved an increase in Other Funds expenditure limitation in ODOT's Transportation Program Development section of \$45,000,000 in lottery bond proceeds for ConnectOregon VI. In addition, the limitation is increased by \$653,540 for cost of issuance expenses. There is no debt service in the 2015-17 biennium as the bonds will not be sold until the Spring of 2017. Debt service in 2015-17 is \$8,317,100 Lottery Funds.

Other Funds expenditure limitation is increased in the Rail Division by \$10,000,000 for lottery bond proceeds for the Coos Bay Rail line. In addition, the limitation is increased by \$226,194 for cost of issuance expenses. There is no debt service in the 2015-17 biennium as the bonds will not be sold until the Spring of 2017. Debt service in 2017-19 is \$1,865,288 Lottery Funds.

The Subcommittee approved an Other Funds expenditure limitation of \$475,000 for cost of issuance of \$35,000,000 in General Obligation bonds for seven highway safety improvement projects. There is no debt service in the 2015-17 biennium as the bonds will not be sold until the Spring of 2017. Debt service in 2017-19 is \$5,135,799 General Fund.

The measure gives approval to the agency to move four positions (4.00 FTE) from the Information Services Branch to the Procurement Branch within ODOT's Central Services Division to align purchasing functions agency-wide.

Adjustments to 2013-15 Budgets

Oregon Health Authority

Other Funds expenditure limitation for the Public Employees' Benefit Board for the 2013-15 biennium was increased by \$45 million. This will allow the agency to pay premiums and claims costs for the rest of the biennium.

Department of Land Conservation and Development

The Subcommittee approved the reduction of the General Fund appropriation made to the Department of Land Conservation and Development for the Southern Oregon Regional Pilot Program (SORPP) in the agency's 2013-15 budget (Senate Bill 5530, 2013) in the amount of \$194,000 and the re-establishment of that amount as a one-time General Fund appropriation in the 2015-17 budget. The funding is a portion of the amount established by policy option package 107 in the agency's 2013-15 budget for the purpose of carrying out Executive Order 12-07 that the agency will not expend during the 2013-15 biennium and that the grant recipient counties have requested to be moved forward to the 2015-17 biennium to allow additional time for the grant-funded work to be completed.

Commission on Judicial Fitness and Disability

The Subcommittee transferred \$5,000 of General Fund from administration to extraordinary expenses in the 2013-15 biennium budget, to fund costs directly associated with the investigation of complaints and the prosecution of cases.

Enrolled

Senate Bill 5701

Sponsored by JOINT COMMITTEE ON WAYS AND MEANS

CHAPTER

AN ACT

Relating to state financial administration; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (1), chapter 694, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds collected or received by the Oregon Business Development Department, is increased by \$61,227 for business, innovation and trade.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 694, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department, is increased by \$443,641 for business, innovation and trade.

(3)(a) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Business Development Department by section 1 (2), chapter 694, Oregon Laws 2015, for the biennium beginning July 1, 2015, for debt service, is decreased by \$1,328,407.

(b) Notwithstanding any other law limiting expenditures, the amount of \$1,330,500 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department, for general obligation bond debt service.

(4) Notwithstanding any other law limiting expenditures, the amount of \$400,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department, for Infrastructure Finance Authority, for Infrastructure Finance Authority for redevelopment of the Port of Port Orford Cannery Building.

(5) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (6), chapter 694, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department for Infrastructure Finance Authority, is increased by \$260,514 for administration of seismic rehabilitation grants.

(6) Notwithstanding any other law limiting expenditures, the amount of \$100,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of ex-

penses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department, for Infrastructure Finance Authority for a Willamette Valley Intermodal Hub Feasibility Study.

(7) Notwithstanding any other law limiting expenditures, the amount of \$200,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department, for business, innovation and trade for the Oregon Wave Energy Trust.

(8) Notwithstanding any other law limiting expenditures, the amount of \$1 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department, for business, innovation and trade for the American Manufacturing Innovation District.

SECTION 2. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (1), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds, other than those described in sections 6 and 9, chapter 759, Oregon Laws 2015, collected or received by the Department of Education, for operations, is increased by \$7,130,223 for a charter schools grant.

SECTION 3. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 2 (4), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, to be distributed as grants-in-aid, for program costs and to purchase services for breakfast and summer food programs, is decreased by \$51,458.

SECTION 4. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 1 (1), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, for operations, is increased \$51,458 for breakfast and summer food program administration.

SECTION 5. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (1), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds, other than those described in sections 6 and 9 of chapter 759, Oregon Laws 2015, collected or received by the Department of Education for operations, is increased by \$1,160,860 for child nutrition grants.

SECTION 6. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 7 (3), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of grants-in-aid, program costs, and purchased services from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Education for programs other than those specified in sections 4 and 9, chapter 759, Oregon Laws 2015, is increased by \$515,200 for all other grants for the increase in the number of number of students participating in the Hospital Program.

SECTION 7. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 658, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Public Safety Standards and Training for operations, is increased by \$959,000 for developing and disseminating research-based community policing skills through the Oregon Center for Policing Excellence.

SECTION 8. Notwithstanding any other provision of law, the General Fund appropriation made to the State Forestry Department by section 1 (1), chapter 809, Oregon Laws 2015, for

the biennium beginning on July 1, 2015, is increased by \$23,115,122 for the payment of emergency firefighting costs associated with the 2015 forest fire season.

SECTION 9. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter 809, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including federal funds from the United States Forest Service for fire protection and for research projects, but excluding lottery funds and federal funds not described in section 2, chapter 809, Oregon Laws 2015, collected or received by the State Forestry Department, is increased by \$56,334,408 for the payment of emergency firefighting costs associated with the 2015 forest fire season.

SECTION 10. Notwithstanding any other provision of law, the General Fund appropriation made to the Emergency Board by section 5 (1), chapter 809, Oregon Laws 2015, for the biennium beginning July 1, 2015, for allocation to the State Forestry Department fire protection expenses, is decreased by \$2,054,823.

SECTION 11. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (1), chapter 329, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Department of Aviation, is increased by \$265,000 to purchase grant management software.

SECTION 12. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (2), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is increased by \$6,231,467 for repair, response and clean-up expenses incurred during the 2015 fire season in Oregon.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (11), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is increased by \$32,257 for state government service charges.

(3) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6 (3), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds other than those described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is increased by \$106,176 for state government service charges.

(4) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (11), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is decreased by \$23,884 for state government service charges.

(5) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (13), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds

not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is decreased by \$315 for state government service charges.

(6) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6 (4), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds other than those described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is decreased by \$395 for state government service charges.

(7) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (14), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is decreased by \$7,423 for state government service charges.

(8) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6 (5), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds other than those described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is decreased by \$105,544 for state government service charges.

(9) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (15), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is decreased by \$635 for state government service charges.

(10) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6 (6), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds other than those described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is decreased by \$237 for state government service charges.

SECTION 13. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (17), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is decreased by \$1,354,734 for bond issuance costs.

SECTION 14. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (12), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is increased by \$653,540 for bond issuance costs.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (14), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is increased by \$226,194 for bond issuance costs.

(3) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (5), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, is increased by \$475,000 for bond issuance costs.

SECTION 15. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Transportation by section 2, chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, for debt service on the State Radio Project, is decreased by \$5,194,781.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Transportation by section 4, chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, is decreased by \$47,835 for the Department of Motor Vehicles' veteran information sharing with the Department of Veterans' Affairs.

SECTION 16. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter 594, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys, or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 2, chapter 594, Oregon Laws 2015, collected or received by the Oregon Military Department, is increased by \$2,442,000.

SECTION 17. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (4), chapter 335, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of State Lands, is increased by \$85,919.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 335, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds, collected or received by the Department of State Lands, is increased by \$214,502.

SECTION 18. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (1), chapter 335, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of State Lands, is decreased by \$176,890.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (4), chapter 335, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of State Lands, is increased by \$176,890.

SECTION 19. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 606, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Criminal Justice Commission, is increased by \$370,000.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3, chapter 606, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds collected or received by the Oregon Criminal Justice Commission, is decreased by \$370,000.

SECTION 20. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter 692, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Justice, is increased by \$254,493 for the Criminal Justice Division, Titan Fusion Center.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter 692, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Justice, is increased by \$129,405 for the Criminal Justice Division for a Traffic Safety Resource Prosecutor.

(3) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (6), chapter 692, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Justice, is increased by \$184,714 for the General Counsel Division for a marijuana attorney.

(4) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (3), chapter 692, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds collected or received by the Department of Justice, is increased by \$12,613,368 for the Crime Victims' Services Division, Victims of Crime Act grant.

(5) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Justice by section 1 (3), chapter 692, Oregon Laws 2015, for the biennium beginning July 1, 2015, is increased by \$676,971 for the establishment of an elder abuse prevention program in the Criminal Justice Division.

SECTION 21. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3, chapter 817, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 3, chapter 817, Oregon Laws 2015, collected or received by the Department of Revenue, is decreased by \$500,000 for the core system replacement project.

SECTION 22. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter 596, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 2, chapter 596, Oregon Laws 2015, collected or received by the Department of Revenue, is decreased by \$500,000 for the Property Tax Division.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Revenue by section 1 (6), chapter 596, Oregon Laws 2015, for the biennium ending June 30, 2015, for the Senior Property Tax Deferral Program, is decreased by \$373,841.

(3) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Revenue by section 1 (2), chapter 596, Oregon Laws 2015, for the biennium beginning July 1, 2015, for the Property Tax Division, is increased by \$1,360,125.

(4) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 596, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 2, chapter 596, Oregon

Laws 2015, collected or received by the Department of Revenue for administration, is increased by \$760,650 for the recreational marijuana program.

(5) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter 596, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 2, chapter 596, Oregon Laws 2015, collected or received by the Department of Revenue for the Business Division, is increased by \$1,292,157 for the recreational marijuana program.

SECTION 23. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (1), chapter 689, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the State Treasurer, is decreased by \$500,000 for the West Coast Infrastructure Exchange.

SECTION 24. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (1), chapter 595, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Public Employees Retirement System, is increased by \$100,000 for the Financial and Administrative Services Division for Secretary of State audit charges.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (1), chapter 595, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Public Employees Retirement System, is increased by \$6,601,170 for state government service charges.

SECTION 25. Notwithstanding any other provision of law, the General Fund appropriation made to the Housing and Community Services Department by section 1, chapter 747, Oregon Laws 2015, for the biennium beginning July 1, 2015, is increased by \$2,727,660 for counseling services associated with the Oregon Foreclosure Avoidance Program.

SECTION 26. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4, chapter 616, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds collected or received by the Department of Veterans' Affairs, is increased by \$499,999 for transportation of veterans in highly rural areas.

SECTION 27. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 333, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Land Conservation and Development, is increased by \$216,000 for the expenditure of grant funds received from the Office of Emergency Management for pre-disaster mitigation planning.

SECTION 28. Notwithstanding any other provision of law, the limitation on expenditures established by section 4 (2), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses, other than expenses described in sections 7 and 9, chapter 759, Oregon Laws 2015, from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Education, is increased by \$2,030,515 for deferred maintenance at the Oregon School for the Deaf.

SECTION 29. (1) Notwithstanding any other provision of law, the limitation on expenditures established by section 8, chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses by the Department of Education from lottery moneys allocated from the Oregon Education Fund to the department for debt service on outstanding state education lottery bonds, is decreased by \$841,532.

(2) Notwithstanding any other law limiting expenditures, the amount of \$841,532 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses by the Department of Education from lottery moneys allocated from the Administrative Services Economic Development Fund to the department for debt service on outstanding state education lottery bonds.

SECTION 30. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education to be distributed as grants-in-aid, for program costs and to purchase services, by section 2 (6), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, for the Oregon prekindergarten program, is increased by \$5,300,000.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education to be distributed as grants-in-aid, for program costs and to purchase services, by section 2 (1), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, for early intervention services and early childhood special education programs, is increased by \$5,393,340.

(3) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 1 (1), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, for operations, is increased by \$3,130,000.

(4) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education to be distributed as grants-in-aid, for program costs and to purchase services, by section 2 (5), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, for other grant-in-aid programs, is decreased by \$930,000.

(5) Notwithstanding any other provision of law, the limitation on expenditures established by section 5 (1), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds, other than those described in sections 6 and 9, chapter 759, Oregon Laws 2015, collected or received by the Department of Education, for operations, is increased by \$3,971,397.

(6) Notwithstanding any other provision of law, the limitation on expenditures established by section 6 (3), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of grants-in-aid, program costs and purchased services from federal funds, other than those described in sections 5 and 9, chapter 759, Oregon Laws 2015, received by the Department of Education, for all other grants, is decreased by \$2,000,000.

(7) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education to be distributed as grants-in-aid, for program costs and to purchase services under section 2 (5), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, for other grant-in-aid programs, is decreased by \$2,000,000 for a transfer of funds to the Higher Education Coordinating Commission for programs for students who are underrepresented in high demand science, technology, engineering and mathematics (STEM) fields.

SECTION 31. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (1), chapter 642, Oregon Laws 2015, for the biennium beginning July 1, 2015, for Higher Education Coordinating Commission operations, is increased by \$2,000,000 for a transfer of funds from the Department of Education for programs for students who are underrepresented in high demand science, technology, engineering and mathematics (STEM) fields.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (4), chapter 642, Oregon Laws

2015, for the biennium beginning July 1, 2015, for the Public University Fund for distribution to public universities, is increased by \$1,900,000 for costs associated with new labor contracts.

(3) Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (5), chapter 642, Oregon Laws 2015, for the biennium beginning July 1, 2015, for the Community College Support Fund for distribution to community colleges and community college service districts, is increased by \$1,800,000 for distribution to Umpqua Community College.

(4) Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (5), chapter 642, Oregon Laws 2015, for the biennium beginning July 1, 2015, for the Community College Support Fund for distribution to community colleges and community college service districts, is increased by \$4,250,000 for distribution to Umpqua Community College for the replacement of Snyder Hall.

SECTION 32. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter 696, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of State Police, is increased by \$6,911,613 for expenses incurred during the 2015 fire season in Oregon.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of State Police by section 1 (4), chapter 696, Oregon Laws 2015, for the biennium beginning July 1, 2015, is increased by \$1,259,125 for expenses incurred during the 2015 fire season in Oregon.

(3) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of State Police by section 1 (1), chapter 696, Oregon Laws 2015, for the biennium beginning July 1, 2015, is increased by \$61,091 for expenses incurred during the 2015 fire season in Oregon.

SECTION 33. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3, chapter 658, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds collected or received by the Department of Public Safety Standards and Training, is increased by \$2,497,563 for expenses incurred in the High Intensity Drug Trafficking Area program.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 658, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Public Safety Standards and Training, is increased by \$2,790,195 for six additional training classes during the 2015-2017 biennium.

SECTION 34. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Columbia River Gorge Commission by section 1, chapter 189, Oregon Laws 2015, for the biennium beginning July 1, 2015, is increased by \$11,308 for operational costs.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 189, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Columbia River Gorge Commission, is decreased by \$5,000.

SECTION 35. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4, chapter 693, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds collected or received by the Bureau of Labor and Industries, is increased by \$2,696.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 693, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Bureau of Labor and Industries, is increased by \$206,871.

(3) Notwithstanding any other provision of law, the General Fund appropriation made by section 1, chapter 693, Oregon Laws 2015, for the biennium beginning July 1, 2015, to the Bureau of Labor and Industries, is decreased by \$113,604.

SECTION 36. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 654, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 654, Oregon Laws 2015, collected or received by the Oregon Department of Administrative Services for the Chief Operating Office, is decreased by \$26,366.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter 654, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 654, Oregon Laws 2015, collected or received by the Oregon Department of Administrative Services for the Chief Financial Office, is decreased by \$32,520.

(3) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter 654, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 654, Oregon Laws 2015, collected or received by the Oregon Department of Administrative Services for the Chief Human Resource Office, is decreased by \$1,629.

(4) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (5), chapter 654, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 654, Oregon Laws 2015, collected or received by the Oregon Department of Administrative Services for Enterprise Technology Services, is decreased by \$8,529.

(5) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (6), chapter 654, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 654, Oregon Laws 2015, collected or received by the Oregon Department of Administrative Services for Enterprise Asset Management, is decreased by \$30,196.

(6) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (7), chapter 654, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 654, Oregon Laws 2015, collected or received by the Oregon Department of Administrative Services for Enterprise Goods and Services, is decreased by \$640,254.

(7) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (9), chapter 654, Oregon Laws 2015, for the biennium beginning July

1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 654, Oregon Laws 2015, collected or received by the Oregon Department of Administrative Services for Business Services, is decreased by \$14,582.

(8) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (12), chapter 654, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 654, Oregon Laws 2015, collected or received by the Oregon Department of Administrative Services for treasury fees, is increased by \$754,076.

SECTION 37. Notwithstanding any other law limiting expenditures, the amount of \$175,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses for administrative and support services from federal funds, other than those described in section 2, chapter 683, Oregon Laws 2015, collected or received by the State Department of Agriculture.

SECTION 38. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Environmental Quality by section 1 (2), chapter 593, Oregon Laws 2015, for the biennium beginning July 1, 2015, for water quality, is increased by \$100,000 for harmful algae bloom monitoring and testing.

SECTION 39. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5, chapter 659, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses by the Oregon Watershed Enhancement Board from lottery moneys deposited into the Watershed Conservation Operating Fund established under ORS 541.945, is increased by \$57,452 for operating expenses.

SECTION 40. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Emergency Board by section 73 (1), chapter 837, Oregon Laws 2015, for the biennium beginning July 1, 2015, is decreased by \$1,373,879.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Emergency Board by section 3, chapter 596, Oregon Laws 2015, for the biennium beginning July 1, 2015, is decreased by \$1,836,836.

SECTION 41. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$3,000,000, to be allocated to the Department of Corrections for activating units at the Deer Ridge Correctional Institution to accommodate unexpected increases in the male prison population.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2016, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 42. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$2,000,000, to be allocated to the Department of Corrections for improvements for the Behavioral Health Unit at the Oregon State Penitentiary.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2016, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 43. Notwithstanding any other provision of law, the General Fund appropriation made to the Emergency Board by section 43 (1), chapter 837, Oregon Laws 2015, for the biennium beginning July 1, 2015, for compensation changes driven by collective bargaining for workers who are not state employees, is decreased by \$9,999,853.

SECTION 44. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter 690, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including federal funds received from the Pacific Coastal Salmon Recovery Fund, but excluding lottery funds and federal funds not described in section 2, chapter 690, Oregon Laws 2015, collected or received by the State Department of Fish and Wildlife for the Wildlife Division, is increased by \$180,000 to continue the Sage-Grouse Initiative Program through June 30, 2017.

SECTION 45. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (6), chapter 691, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 2, chapter 691, Oregon Laws 2015, collected or received by the Judicial Department, for the State Court Technology Fund, is increased by \$5,330,000.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 691, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 2, chapter 691, Oregon Laws 2015, collected or received by the Judicial Department, for operations, is increased by \$45,000.

(3) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (7), chapter 691, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 2, chapter 691, Oregon Laws 2015, collected or received by the Judicial Department, for the Oregon Courthouse Capital Construction and Improvement Fund, is increased by \$2,800,000 for planning and designing a new Lane County Courthouse facility.

SECTION 46. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Commission on Judicial Fitness and Disability by section 1 (2), chapter 93, Oregon Laws 2015, for the biennium beginning July 1, 2015, for extraordinary expenses, is increased by \$172,000.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Judicial Department by section 1 (1), chapter 691, Oregon Laws 2015, for the biennium beginning July 1, 2015, for judicial compensation, is increased by \$630,000.

(3) Notwithstanding any other provision of law, the General Fund appropriation made to the Judicial Department by section 83 (4), chapter 837, Oregon Laws 2015, for the biennium beginning July 1, 2015, for distribution to the Oregon State Bar for funding of the Legal Services Program established under ORS 9.572, is increased by \$200,000 for services relating to housing issues.

SECTION 47. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Corrections by section 1 (1), chapter 655, Oregon Laws 2015, for the biennium beginning July 1, 2015, for operations and health services, is increased by \$2,558,694.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Corrections by section 1 (1), chapter 655, Oregon Laws 2015, for the biennium beginning July 1, 2015, for operations and health services, is increased by \$800,454.

(3) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Corrections by section 1 (2), chapter 655, Oregon Laws 2015, for the

biennium beginning July 1, 2015, for administration, general services and human resources, is increased by \$2,339,103.

(4) Notwithstanding any other law limiting expenditures, the amount of \$2,094,636 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Corrections for debt service.

(5) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Corrections by section 1 (3), chapter 655, Oregon Laws 2015, for the biennium beginning July 1, 2015, for offender management and rehabilitation, is decreased by \$1,009,135.

SECTION 48. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1, chapter 592, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds, federal funds and moneys described in section 3, chapter 592, Oregon Laws 2015, collected or received by the Department of Consumer and Business Services, is increased by \$172,026 to fund the reclassification of positions in the Building Codes Division, the Workers' Compensation Division and the Division of Financial Regulation.

SECTION 49. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1, chapter 592, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds, federal funds and moneys described in section 3, chapter 592, Oregon Laws 2015, collected or received by the Department of Consumer and Business Services, is increased by \$379,219 for the establishment of four permanent positions in the Building Codes Division.

SECTION 50. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter 838, Oregon Laws 2015, for the biennium beginning July 1, 2015, for programs, is decreased by \$18,266,398.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (2), chapter 838, Oregon Laws 2015, for the biennium beginning July 1, 2015, for central services, statewide assessments and enterprisewide costs, is increased by \$20,036,768.

(3) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (4), chapter 838, Oregon Laws 2015, for the biennium beginning July 1, 2015, for debt service, is decreased by \$4,147,413.

SECTION 51. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 21, chapter 537, Oregon Laws 2015, for the biennium beginning July 1, 2015, is decreased by \$3,094.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 18a, chapter 669, Oregon Laws 2015, for the biennium beginning July 1, 2015, is decreased by \$552,592.

(3) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 3, chapter 725, Oregon Laws 2015, for the biennium beginning July 1, 2015, is decreased by \$300,000.

(4) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 6, chapter 740, Oregon Laws 2015, for the biennium beginning July 1, 2015, is decreased by \$106,320.

(5) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 17, chapter 786, Oregon Laws 2015, for the biennium beginning July 1, 2015, is decreased by \$87,673.

(6) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 2, chapter 791, Oregon Laws 2015, for the biennium beginning July 1, 2015, is decreased by \$200,000.

(7) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 4, chapter 793, Oregon Laws 2015, for the biennium beginning July 1, 2015, is decreased by \$216,365.

(8) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 4, chapter 829, Oregon Laws 2015, for the biennium beginning July 1, 2015, is decreased by \$180,000.

(9) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1, chapter 842, Oregon Laws 2015, for the biennium beginning July 1, 2015, is decreased by \$100,000.

(10) Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 3, chapter 845, Oregon Laws 2015, for the biennium beginning July 1, 2015, is decreased by \$238,276.

SECTION 52. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 838, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, tobacco tax receipts, provider taxes, Medicare receipts and federal funds for indirect cost recovery, Supplemental Security Income recoveries, Women, Infants and Children Program food rebates, the Coordinated School Health Program, the Edward Byrne Memorial State and Local Law Enforcement Assistance Grant Program, homeland security and emergency preparedness and response services, but excluding lottery funds and federal funds not described in section 2, chapter 838, Oregon Laws 2015, collected or received by the Oregon Health Authority, for programs, is increased by \$74,003,062.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter 838, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, tobacco tax receipts, provider taxes, Medicare receipts and federal funds for indirect cost recovery, Supplemental Security Income recoveries, Women, Infants and Children Program food rebates, the Coordinated School Health Program, the Edward Byrne Memorial State and Local Law Enforcement Assistance Grant Program, homeland security and emergency preparedness and response services, but excluding lottery funds and federal funds not described in section 2, chapter 838, Oregon Laws 2015, collected or received by the Oregon Health Authority, for central services, statewide assessments and enterprise-wide costs, is increased by \$6,030,760.

(3) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (3), chapter 838, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, tobacco tax receipts, provider taxes, Medicare receipts and federal funds for indirect cost recovery, Supplemental Security Income recoveries, Women, Infants and Children Program food rebates, the Coordinated School Health Program, the Edward Byrne Memorial State and Local Law Enforcement Assistance Grant Program, homeland security and emergency preparedness and response services, but excluding lottery funds and federal funds not described in section 2, chapter 838, Oregon Laws 2015, collected or received by the Oregon Health Authority, for shared administrative services, is increased by \$2,687,836.

(4) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter 838, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, tobacco tax receipts, provider taxes, Medicare receipts and

federal funds for indirect cost recovery, Supplemental Security Income recoveries, Women, Infants and Children Program food rebates, the Coordinated School Health Program, the Edward Byrne Memorial State and Local Law Enforcement Assistance Grant Program, homeland security and emergency preparedness and response services, but excluding lottery funds and federal funds not described in section 2, chapter 838, Oregon Laws 2015, collected or received by the Oregon Health Authority, for debt service, is increased by \$4,147,413.

SECTION 53. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (1), chapter 838, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds, excluding federal funds described in section 2, chapter 838, Oregon Laws 2015, collected or received by the Oregon Health Authority, for programs, is increased by \$963,252,188.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (2), chapter 838, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds, excluding federal funds described in section 2, chapter 838, Oregon Laws 2015, collected or received by the Oregon Health Authority, for central services, statewide assessments and enterprise-wide costs, is increased by \$16,258,542.

SECTION 54. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6, chapter 838, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses by the Public Employees' Benefit Board from the Public Employees' Revolving Fund for benefit plan premiums and self-insurance, is increased by \$631,544.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 7, chapter 838, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses by the Oregon Educators Benefit Board from the Oregon Educators Revolving Fund for benefit plan premiums and self-insurance, is increased by \$219,256.

(3) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4, chapter 800, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses by the Public Employees' Benefit Board from the Public Employees' Revolving Fund for benefit plan premiums and self-insurance, is decreased by \$631,544.

(4) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5, chapter 800, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses by the Oregon Educators Benefit Board from the Oregon Educators Revolving Fund for benefit plan premiums and self-insurance, is decreased by \$219,256.

SECTION 55. Notwithstanding any other provision of law, the authorized appropriations and expenditure limitations for the biennium beginning July 1, 2015, for the Department of Human Services are changed by the amounts specified:

	2015	
Oregon Laws	Chapter/	Adjustment
Agency/Program/Funds	Section	
(1) Central services, statewide assessments and enterprise-wide costs, and program design services		
General Fund	Ch. 760 1(1)	+ \$4,781,230

Other funds	Ch. 760 2(1)	+3,325,716
Federal funds	Ch. 760 3(1)	+3,023,140
(2) Child welfare, self-sufficiency and vocational rehabilitation services		
General Fund	Ch. 760 1(2)	-34,053,043
Other funds	Ch. 760 2(2)	+291,144
Federal funds	Ch. 760 3(2)	+10,276,461
(3) Aging and people with disabilities and intellectual/developmental disabilities programs		
General Fund	Ch. 760 1(3)	+66,633,029
Other funds	Ch. 760 2(3)	+17,160,303
Federal funds	Ch. 760 3(3)	+231,588,315
(4) Debt service		
General Fund	Ch. 760 1(4)	-839,543
(5) Shared services		
Other funds	Ch. 760 2(4)	-810,104

SECTION 56. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the State Forestry Department by section 1 (3), chapter 809, Oregon Laws 2015, for the biennium beginning July 1, 2015, for debt service, is decreased by \$238,581.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (6), chapter 809, Oregon Laws 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including federal funds from the United States Forest Service for fire protection and for research projects, but excluding lottery funds and federal funds not described in section 2, chapter 809, Oregon Laws 2015, collected or received by the State Forestry Department for debt service, is decreased by \$726,392.

SECTION 57. Notwithstanding any other provision of law, the appropriation made by section 2 (2), chapter 485, Oregon Laws 2015, for the biennium beginning July 1, 2015, out of the modernization funds made available to the state on June 4, 2009, and July 16, 2009, under section 903(f) of the Social Security Act (42 U.S.C. 1103(f)), as amended, to be used under the direction of the Employment Department for the purposes of administering unemployment compensation law and public employment offices, and for debt service and capital improvements, is decreased by \$17,000,000.

SECTION 58. Notwithstanding any other provision of law, the General Fund appropriation made to the Water Resources Department by section 1, chapter 597, Oregon Laws 2015, for the biennium beginning July 1, 2015, is increased by \$705,288 for the purpose of facilitating the Greater Harney Valley Groundwater Study.

SECTION 59. Notwithstanding any other provision of law, the General Fund appropriation made to the Public Defense Services Commission by section 1 (3), chapter 615, Oregon Laws 2015, for the biennium beginning July 1, 2015, for the Contract and Business Services Division, is increased by \$18,834.

SECTION 60. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter 838, Oregon Laws 2015, for the biennium beginning July 1, 2015, for programs, is increased by \$900,000 for planning and start-up costs related to extending medical assistance to children not currently eligible.

SECTION 61. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Commission for the Blind by section 1, chapter 484, Oregon Laws 2015,

for the biennium beginning July 1, 2015, is increased by \$680,109 for the purchase of vending machine equipment for the commission's Business Enterprise Program.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 484, Oregon Laws 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Commission for the Blind, is increased by \$199,049 for the purchase of vending machine equipment for the commission's Business Enterprise Program.

(3) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3, chapter 484, Oregon Laws 2015, as the maximum limit for payment of expenses from federal funds collected or received by the Commission for the Blind, is increased by \$3,248,343 for the purchase of vending machine equipment for the commission's Business Enterprise Program.

SECTION 62. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Human Services by section 1 (2), chapter 760, Oregon Laws 2015, for the biennium beginning July 1, 2015, for child welfare, self-sufficiency and vocational re-habilitation services, is increased by \$130,000 for distribution to the Oregon Food Bank for a refrigerated truck.

SECTION 63. Notwithstanding any other provision of law, the General Fund appropriation made to the Emergency Board by section 2 (1), chapter 837, Oregon Laws 2015, for the biennium beginning July 1, 2015, is decreased by \$120,000,000.

SECTION 64. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Housing and Community Services Department by section 1, chapter 747, Oregon Laws 2015, for the biennium beginning July 1, 2015, is increased by \$10,000,000 for homelessness prevention and assistance services.

(2) Notwithstanding any other law limiting expenditures, the limitation established by section 2, chapter 747, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses for operations, from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in section 2, chapter 747, Oregon Laws 2015, collected or received by the Housing and Community Services Department, is increased by \$8,000,000 for homelessness prevention services provided through the Emergency Housing Assistance program.

SECTION 65. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Legislative Administration Committee by section 1 (1), chapter 772, Oregon Laws 2015, for the biennium beginning July 1, 2015, is increased by \$4,645,896.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Legislative Administration Committee by section 1 (2), chapter 772, Oregon Laws 2015, for the biennium beginning July 1, 2015, is decreased by \$2,409,901.

(3) Notwithstanding any other provision of law, the General Fund appropriation made to the Legislative Assembly by section 4, chapter 772, Oregon Laws 2015, for the biennium beginning July 1, 2015, is decreased by \$1,073,181.

(4) Notwithstanding any other provision of law, the General Fund appropriation made to the Legislative Assembly by section 5 (1), chapter 772, Oregon Laws 2015, for the biennium beginning July 1, 2015, is decreased by \$47,875.

(5) Notwithstanding any other provision of law, the General Fund appropriation made to the Legislative Assembly by section 5 (2), chapter 772, Oregon Laws 2015, for the biennium beginning July 1, 2015, is decreased by \$611,818.

(6) Notwithstanding any other provision of law, the General Fund appropriation made to the Legislative Counsel Committee by section 8, chapter 772, Oregon Laws 2015, for the biennium beginning July 1, 2015, is decreased by \$422,416.

(7) Notwithstanding any other provision of law, the General Fund appropriation made to the Legislative Fiscal Officer by section 11 (1), chapter 772, Oregon Laws 2015, for the biennium beginning July 1, 2015, is decreased by \$105,588.

(8) Notwithstanding any other provision of law, the General Fund appropriation made to the Legislative Revenue Officer by section 12, chapter 772, Oregon Laws 2015, for the biennium beginning July 1, 2015, is increased by \$24,883.

(9) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 772, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys, or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Legislative Administration Committee, is increased by \$2,409,941.

(10) Notwithstanding any other law limiting expenditures, the amount of \$300,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Legislative Administration Committee, for expenses related to the Oregon Capitol History Gateway from the Oregon Capitol History Gateway Fund.

(11) Notwithstanding any other law limiting expenditures, the amount of \$25,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Legislative Administration Committee, for expenses related to operations for the Oregon State Capitol Foundation from the Oregon State Capitol Foundation Operating Fund.

(12) Notwithstanding any other law limiting expenditures, the amount of \$460,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses for the costs of issuance of general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Legislative Administration Committee for the capital debt service and related costs program.

SECTION 66. Notwithstanding any other law limiting expenditures, the limitation established by section 7, chapter 817, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Liquor Control Commission, is increased by \$1,117,762 for expenses related to the regulation of marijuana.

SECTION 67. In addition to and not in lieu of any other appropriation, there is appropriated to the State Forestry Department, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$704,286, for the purpose of implementing a procurement and payment system replacement.

SECTION 68. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 809, Oregon Laws 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including federal funds from the United States Forest Service for fire protection and for research projects, but excluding lottery funds and federal funds not described in section 2, chapter 809, Oregon Laws 2015, collected or received by the State Forestry Department, is increased by \$813,594 for the purpose of implementing a procurement and payment system replacement.

SECTION 69. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1, chapter 602, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds,

collected or received by the Teacher Standards and Practices Commission, is increased by \$200,000 for expenses associated with standards and equity measures for teacher education program accreditation.

SECTION 70. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 654, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 654, Oregon Laws 2015, collected or received by the Oregon Department of Administrative Services, is increased by \$12,171,544 for departmental reorganization.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (3), chapter 654, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 654, Oregon Laws 2015, collected or received by the Oregon Department of Administrative Services, is increased by \$29,841,240 for departmental reorganization.

(3) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (5), chapter 654, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 654, Oregon Laws 2015, collected or received by the Oregon Department of Administrative Services, is decreased by \$39,863,385 for departmental reorganization.

(4) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (7), chapter 654, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 654, Oregon Laws 2015, collected or received by the Oregon Department of Administrative Services, is increased by \$474,682 for departmental reorganization.

(5) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (9), chapter 654, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 654, Oregon Laws 2015, collected or received by the Oregon Department of Administrative Services, is increased by \$644,351 for departmental reorganization.

SECTION 71. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 13, chapter 766, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses by the Oregon Department of Administrative Services from the Delinquent Accounts Administration Fund established by ORS 293.258 for purposes of administering ORS 293.226, 293.252, 293.254 and 293.256, is decreased by \$196,206 for delays in implementing the legislation.

SECTION 72. In addition to and not in lieu of any other appropriation, there is appropriated to the Oregon Department of Administrative Services, for the biennium beginning July 1, 2015, out of the General Fund, the following amounts for the following purposes:

- (1) Free bus passes for
state employees working
in the capitol mall area
and operation of a Park
and Ride Shuttle \$ 650,000

(2)	Willamette Falls Locks		
	and Canal repairs.....	\$	500,000
(3)	Cornelius Place Project.....	\$	500,000
(4)	Medford Holly Theater		
	restoration	\$	1,000,000
(5)	Commercial driver license		
	loans.....	\$	250,000
(6)	Douglas County public safety		
	cost reimbursement.....	\$	200,000
(7)	Cully Park.....	\$	300,000
(8)	Portland Playhouse renovation/ restoration	\$	200,000

SECTION 73. Notwithstanding any other provision of law, the General Fund appropriation to the Higher Education Coordinating Commission by section 1 (10), chapter 642, Oregon Laws 2015, for the biennium beginning July 1, 2015, for public university statewide programs, is increased by the following amounts to be distributed to the following public universities for the following purposes:

(1)	Oregon State University		
	for endophyte research.....	\$	100,000
(2)	Oregon State University		
	for the Northwest National		
	Marine Renewable Energy		
	Center	\$	800,000
(3)	Oregon State University		
	to establish an endowed		
	scholarship for amyotrophic		
	lateral sclerosis research.....	\$	100,000

SECTION 74. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Agriculture by section 1 (3), chapter 683, Oregon Laws 2015, for the biennium beginning July 1, 2015, for natural resources, is increased by \$539,338 for gypsy moth eradication activities.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (2), chapter 683, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds other than those described in section 2, chapter 683, Oregon Laws 2015, collected or received by the State Department of Agriculture, is increased by \$1,700,000 for gypsy moth eradication activities.

SECTION 75. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Environmental Quality by section 1 (1), chapter 593, Oregon Laws 2015, for the biennium beginning July 1, 2015, for air quality, is increased by \$230,000 to study a market-based approach to controlling greenhouse gas emissions by providing economic incentives for achieving emissions reductions.

SECTION 76. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (1), chapter 305, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Public Utility Commission of Oregon, is increased by \$170,226 for the utility program.

SECTION 77. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 1, chapter 25, Oregon Laws 2015, for the biennium beginning July 1, 2015, for the State School Fund, is decreased by \$39,553,391.

SECTION 78. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 25, Oregon Laws 2015, for the biennium begin-

ning July 1, 2015, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Department of Education for the State School Fund, is increased by \$39,553,391.

SECTION 79. Notwithstanding any other provision of law, the General Fund appropriation made to the Emergency Board by section 3, chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, to be allocated to the Department of Education for the mixed delivery preschool program described in ORS 329.172, is decreased by \$17,540,357.

SECTION 80. In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Education, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$17,540,357 for the mixed delivery preschool program described in ORS 329.172.

SECTION 81. Notwithstanding any other provision of law, the General Fund appropriation made to the Emergency Board by section 5 (1), chapter 781, Oregon Laws 2015, for the biennium beginning July 1, 2015, to be allocated to the Higher Education Coordinating Commission for the purpose of implementing the recommendations developed under section 3, chapter 781, Oregon Laws 2015, is decreased by \$6,865,921.

SECTION 82. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (1), chapter 642, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Higher Education Coordinating Commission, for operations, degree authorization and private career schools, is increased by \$804,506 for the costs of issuing of bonds.

SECTION 83. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education to be distributed as grants-in-aid, for program costs and to purchase services, by section 2 (5), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, for other grant-in-aid programs, is increased by \$95,000 for a grant for the World of Speed high school automotive career technical education program.

SECTION 84. In addition to and not in lieu of any other appropriation, there is appropriated to the Chief Education Office, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$5,505,280 for the Statewide Longitudinal Data System.

SECTION 85. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education to be distributed as grants-in-aid, for program costs and to purchase services, by section 2 (5), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, for other grant-in-aid programs, is increased by \$400,000 for grants to improve the cultural competence of educators and to ensure educators are trained in culturally relevant educational practices.

SECTION 86. (1) The allocation to the Department of State Police of moneys deposited into the Watershed Conservation Operating Fund by section 1, chapter 659, Oregon Laws 2015, to be transferred by the Oregon Watershed Enhancement Board for fish and wildlife activities to implement Article XV, section 4b, of the Oregon Constitution, is increased by \$169,055.

(2) The allocation to the State Department of Fish and Wildlife of moneys deposited into the Watershed Conservation Operating Fund by section 2, chapter 659, Oregon Laws 2015, to be transferred by the Oregon Watershed Enhancement Board for activities and projects to implement Article XV, section 4b, of the Oregon Constitution, is increased by \$164,835.

(3) The allocation to the State Department of Agriculture of moneys deposited into the Watershed Conservation Operating Fund by section 3, chapter 659, Oregon Laws 2015, to be transferred by the Oregon Watershed Enhancement Board for activities and projects to implement Article XV, section 4b, of the Oregon Constitution, is increased by \$201,633.

(4) The allocation to the Department of Environmental Quality of moneys deposited into the Watershed Conservation Operating Fund by section 4, chapter 659, Oregon Laws 2015,

to be transferred by the Oregon Watershed Enhancement Board for activities and projects to implement Article XV, section 4b, of the Oregon Constitution, is increased by \$139,017.

SECTION 87. Notwithstanding any other provision of law, the General Fund appropriation made to the Emergency Board by section 1, chapter 837, Oregon Laws 2015, for the biennium beginning July 1, 2015, is increased by \$2,000,000 for general government purposes.

SECTION 88. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 747, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses for operations, from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in section 2, chapter 747, Oregon Laws 2015, collected or received by the Housing and Community Services Department, is increased by \$2,554,868 for preservation of existing affordable housing and cost of issuance.

SECTION 89. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (1), chapter 595, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Public Employees Retirement System, is increased by \$1,255,601 for the Information Technology Division for the individual account program project.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (1), chapter 595, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Public Employees Retirement System, is increased by \$1,659,976 for the Information Technology Division for the technology debt project.

SECTION 90. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4, chapter 837, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 4, chapter 837, Oregon Laws 2015, collected or received by the Department of Revenue, is increased by \$874,747 for the core system replacement project.

SECTION 91. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (8), chapter 761, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 5, chapter 761, Oregon Laws 2015, collected or received by the Department of Transportation, for the local government program, is increased by \$2,051,804 for the Juntura Cut-Off Road project and the cost of issuing bonds.

SECTION 92. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education to be distributed as grants-in-aid, for program costs and to purchase services, by section 2 (7), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, for other early learning programs, is increased by \$300,000 for relief nurseries.

SECTION 93. Notwithstanding any other law limiting expenditures, the amount of \$80,000 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses for the costs of issuance of general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution from fees, moneys, or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery

funds and federal funds not described in this section, collected or received by the Oregon Military Department for the capital debt service and related costs program.

SECTION 94. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Justice by section 1 (7), chapter 692, Oregon Laws 2015, for the biennium beginning July 1, 2015, for debt service and related costs, is increased by \$1,161,194 for capital debt service and related costs for outstanding general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution for the child support enforcement automated system.

(2) In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Justice, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$34,683 for debt service, related costs and interest costs related to a State Treasury loan for the child support enforcement automated system.

SECTION 95. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 12, chapter 837, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses for costs of issuance of general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 12, chapter 837, Oregon Laws 2015, collected or received by the Department of Justice for capital debt service and related costs for the child support enforcement automated system in the debt service and related costs program, is increased by \$123,240.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 10, chapter 837, Oregon Laws 2015, for the biennium beginning July 1, 2015, for the child support enforcement automated system in the child support enforcement automated program, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 10, chapter 837, Oregon Laws 2015, collected or received by the Department of Justice, is increased by \$3,086,760.

SECTION 96. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 760, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and Medicare receipts and including federal funds for indirect cost recovery, Social Security Supplemental Security Income recoveries and the Child Care and Development Fund, but excluding lottery funds and federal funds not described in section 2, chapter 760, Oregon Laws 2015, collected or received by the Department of Human Services, for central services, statewide assessments and enterprise-wide costs, and program design services, is increased by \$7,590,000 for the integrated eligibility determination system.

SECTION 97. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (1), chapter 760, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from federal funds, excluding federal funds described in section 2, chapter 760, Oregon Laws 2015, collected or received by the Department of Human Services, for central services, statewide assessments and enterprise-wide costs, and program design services, is increased by \$40,872,563 for the integrated eligibility determination system.

SECTION 98. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Education Investment Board by section 1, chapter 686, Oregon Laws 2015, for the biennium beginning July 1, 2015, is increased by \$1,000,000 for student transitional services and supports between secondary and post-secondary education.

SECTION 99. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (1), chapter 642, Oregon

Laws 2015, for the biennium beginning July 1, 2015, for Higher Education Coordinating Commission operations, is increased by \$50,000 for student transitional services and supports between secondary and post-secondary education.

SECTION 100. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (5), chapter 642, Oregon Laws 2015, for the biennium beginning July 1, 2015, for the Community College Support Fund for distribution to community colleges and community college service districts, is increased by \$1,200,000 for student transitional services and supports between secondary and post-secondary education.

SECTION 101. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (3), chapter 642, Oregon Laws 2015, for the biennium beginning July 1, 2015, for Office of Student Access and Completion operations, is increased by \$325,000 for student transitional services and supports between secondary and post-secondary education.

SECTION 102. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education to be distributed as grants-in-aid, for program costs and to purchase services, by section 2 (5), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, for other grant-in-aid programs, is increased by \$1,400,000 for student transitional services and supports between secondary and post-secondary education.

SECTION 103. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 1 (1), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, for operations, is increased by \$50,000 for student transitional services and supports between secondary and post-secondary education.

SECTION 104. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education to be distributed as grants-in-aid, for program costs and to purchase services, by section 2 (5), chapter 759, Oregon Laws 2015, for the biennium beginning July 1, 2015, for other grant-in-aid programs, is increased by \$260,000 for the Burnt River Integrated Agriculture Science Research Ranch project.

SECTION 105. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 838, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, tobacco tax receipts, provider taxes, Medicare receipts and federal funds for indirect cost recovery, Supplemental Security Income recoveries, Women, Infants and Children Program food rebates, the Coordinated School Health Program, the Edward Byrne Memorial State and Local Law Enforcement Assistance Grant Program, homeland security and emergency preparedness and response services, but excluding lottery funds and federal funds not described in section 2, chapter 838, Oregon Laws 2015, collected or received by the Oregon Health Authority, for programs, is increased by \$3,974,842 for a youth marijuana-use prevention pilot project.

SECTION 106. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter 838, Oregon Laws 2015, for the biennium beginning July 1, 2015, for programs, is increased by \$2,000,000 for the Medicaid Primary Care Loan Repayment Program.

SECTION 107. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 809, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including federal funds from the United States Forest Service for fire protection and for research projects, but excluding lottery funds and federal funds not described in section 2, chapter 809, Oregon Laws 2015, collected or received by the State Forestry Department, is increased by \$45,000 for the payment of bond issuance costs.

SECTION 108. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3, chapter 592, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses by the Department of Consumer and Business Services from the Health Insurance Exchange Fund established by ORS 741.102, is decreased by \$321,655 for position adjustments in the Oregon Health Insurance Marketplace and Shared Services divisions.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3, chapter 592, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses by the Department of Consumer and Business Services from the Health Insurance Exchange Fund established by ORS 741.102, is decreased by \$6,400,000 to reconcile the Oregon Health Insurance Marketplace division budget with actual and anticipated expenditures.

(3) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3, chapter 592, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses by the Department of Consumer and Business Services from the Health Insurance Exchange Fund established by ORS 741.102, is increased by \$1,732,528 for marketing and outreach activities related to the Oregon Health Insurance Marketplace.

SECTION 109. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$2,000,000 to be allocated to state agencies, or to state agencies for transfer to local government entities, for costs related to the armed occupation of the Malheur National Wildlife Refuge.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2016, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 110. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter 654, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 654, Oregon Laws 2015, collected or received by the Oregon Department of Administrative Services for the Chief Human Resource Office, is increased by \$453,681 for the human resources information system replacement project.

SECTION 111. Notwithstanding any other law limiting expenditures, the amount of \$3,059,680 is established for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from bond proceeds and other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Department of Administrative Services, for the Warrenton dock rebuilding project.

SECTION 112. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (11), chapter 654, Oregon Laws 2015, for the biennium beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 654, Oregon Laws 2015, collected or received by the Oregon Department of Administrative Services, for principal and interest payments for outstanding Article XI-O bonds, is increased by \$55,000 for the cost of issuing bonds.

SECTION 113. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of State Police by section 1 (4), chapter 696, Oregon Laws 2015, for the biennium beginning July 1, 2015, for administrative services, agency support, criminal justice information services and the office of the State Fire Marshal, is increased by \$1,000,000 for increased capacity in the Firearms Instant Check System program.

SECTION 114. In addition to and not in lieu of any other appropriation, there is appropriated to the Secretary of State, for the biennium beginning July 1, 2015, out of the General Fund, the amount of \$347,900 for replacement of the Oregon Elections System for Tracking and Reporting Election Night Reporting module.

SECTION 115. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Environmental Quality by section 1 (1), chapter 593, Oregon Laws 2015, for the biennium beginning July 1, 2015, for air quality, is increased by \$2,500,000, for activities related to industrial emissions of air toxics.

SECTION 116.

(1) ADMINISTRATION.

Agency/Program/Funds	2015		Adjustment
	Oregon Laws Chapter/	Section	
Oregon Department of Administrative Services:			
General Fund	Ch. 654 1(1)		+\$5,540
Other funds	Ch. 654 2(1)		+243,701
Other funds	Ch. 654 2(2)		+496,265
Other funds	Ch. 654 2(3)		+348,465
Other funds	Ch. 654 2(4)		+321,019
Other funds	Ch. 654 2(5)		+1,775,505
Other funds	Ch. 654 2(6)		+1,136,286
Other funds	Ch. 654 2(7)		+1,826,025
Other funds	Ch. 654 2(8)		+223,563
Other funds	Ch. 654 2(9)		+144,194
Employment Relations Board:			
General Fund	Ch. 406 1		+67,923
Other funds	Ch. 406 3		+51,570
Office of Governor:			
General Fund	Ch. 810 1		+325,461
Lottery funds	Ch. 810 3		+150,633
Other funds	Ch. 810 4		+97,239
Oregon Advocacy Commissions Office:			
General Fund	Ch. 375 1		+24,295
Department of Revenue:			
General Fund	Ch. 596 1(1)		+1,378,547
General Fund	Ch. 596 1(2)		+461,663
General Fund	Ch. 596 1(3)		+2,803,224
General Fund	Ch. 596 1(4)		+833,171
General Fund	Ch. 596 1(6)		+22,460
Other funds	Ch. 596 2(1)		+176,875
Other funds	Ch. 596 2(2)		+175,394
Other funds	Ch. 596 2(3)		+56,495
Other funds	Ch. 596 2(4)		+649,514
Other funds	Ch. 596 2(6)		+70,910

Other funds	Ch. 837 4	+498,769
Secretary of State:		
General Fund	Ch. 688 1(1)	+32,532
General Fund	Ch. 688 1(2)	+146,299
Other funds	Ch. 688 2(1)	+485,972
Other funds	Ch. 688 2(3)	+819,886
Other funds	Ch. 688 2(4)	+165,653
Other funds	Ch. 688 2(5)	+200,977
Federal funds	Ch. 688 3	+34,987
State Treasurer:		
Other funds	Ch. 689 1(1)	+1,520,359
Other funds	Ch. 689 1(2)	+35,444
General Fund	Ch. 557 12(2)	+18,956
General Fund	Ch. 843 24	+10,748
Oregon Government		
Ethics Commission:		
Other funds	Ch. 465 1(1)	+68,950
Public Employees		
Retirement System:		
Other funds	Ch. 595 1(1)	+2,990,840
State Library:		
General Fund	Ch. 407 1	+90,477
Other funds	Ch. 407 3	+212,582
Federal funds	Ch. 407 4	+59,789
Oregon Liquor Control		
Commission:		
Other funds	Ch. 600 1(1)	+1,624,635
Other funds	Ch. 817 7	+250,250
Oregon Racing Commission:		
Other funds	Ch. 306 1	+82,263

(2) CONSUMER AND BUSINESS SERVICES.

	2015	
	Oregon Laws	
Agency/Program/Funds	Chapter/	Adjustment
	Section	
Oregon Board of Licensed		
Professional Counselors		
and Therapists:		
Other funds	Ch. 331 1	+\$34,966
State Board of Tax		
Practitioners:		
Other funds	Ch. 336 1	+25,337
Oregon Board of		
Accountancy:		
Other funds	Ch. 302 1	+52,370
State Board of		
Psychologist Examiners:		

Other funds	Ch. 334 1	+38,365
State Board of Licensed Social Workers:		
Other funds	Ch. 376 1	+28,994
Department of Consumer and Business Services:		
Other funds	Ch. 592 1	+7,241,832
Federal funds	Ch. 592 2	+889,066
Other funds	Ch. 592 3	+327,039
State Board of Chiropractic Examiners:		
Other funds	Ch. 330 1	+42,477
Health-related licensing boards:		
Other funds	Ch. 192 1	+54,759
Other funds	Ch. 192 2	+27,266
Other funds	Ch. 192 3	+19,114
Other funds	Ch. 192 4	+16,554
Other funds	Ch. 192 5	+18,523
Other funds	Ch. 192 6	+33,176
Oregon Board of Dentistry:		
Other funds	Ch. 191 1	+57,833
Bureau of Labor and Industries:		
General Fund	Ch. 693 1	+442,755
Other funds	Ch. 693 2	+257,858
Federal funds	Ch. 693 4	+60,494
Oregon Medical Board:		
Other funds	Ch. 409 1	+336,101
Oregon State Board of Nursing:		
Other funds	Ch. 439 1	+307,610
State Board of Pharmacy:		
Other funds	Ch. 410 1	+200,825
Public Utility Commission:		
Other funds	Ch. 305 1(1)	+650,882
Other funds	Ch. 305 1(2)	+64,592
Other funds	Ch. 305 1(3)	+388,831
Other funds	Ch. 305 1(4)	+27,003
Federal funds	Ch. 305 2	+28,189
Construction Contractors Board:		
Other funds	Ch. 190 1	+392,637
Real Estate Agency:		
Other funds	Ch. 94 1	+261,787

(3) ECONOMIC AND COMMUNITY DEVELOPMENT.

2015
Oregon Laws

Agency/Program/Funds	Chapter/ Section	Adjustment
Oregon Business		
Department:		
General Fund	Ch. 694 1(1)	+\$48,711
Other funds	Ch. 694 2(1)	+159,130
Other funds	Ch. 694 2(2)	+258,259
Other funds	Ch. 694 2(3)	+75,395
Other funds	Ch. 694 2(4)	+62,115
Lottery funds	Ch. 694 3(1)	+334,709
Lottery funds	Ch. 694 3(2)	+185,866
Lottery funds	Ch. 694 3(6)	+19,482
Federal funds	Ch. 694 4(1)	+15,403
Federal funds	Ch. 694 4(2)	+51,923
Federal funds	Ch. 694 4(3)	+4,703
Department of Veterans' Affairs:		
General Fund	Ch. 616 1(1)	+254,426
Other funds	Ch. 616 3(1)	+507,396
Employment Department:		
Other funds	Ch. 485 1(1)	+4,015,462
Other funds	Ch. 485 1(2)	+322,436
Federal funds	Ch. 485 4	+4,731,211
General Fund	Ch. 682 10	+20,837
Housing and Community Services Department:		
General Fund	Ch. 747 1	+14,920
Other funds	Ch. 747 2	+812,590
Federal funds	Ch. 747 4	+187,384

(4) EDUCATION.

Agency/Program/Funds	2015	
	Oregon Laws Chapter/ Section	Adjustment
Oregon Education		
Investment Board:		
General Fund	Ch. 686 1	+\$112,268
Higher Education		
Coordinating Commission:		
General Fund	Ch. 642 1(1)	+268,503
General Fund	Ch. 642 1(2)	+151,054
General Fund	Ch. 642 1(3)	+126,060
General Fund	Ch. 642 1(9)	+25,281
Other funds	Ch. 642 5(1)	+86,262
Other funds	Ch. 642 5(2)	+62,669
Other funds	Ch. 642 5(3)	+51,296

Other funds	Ch. 642 5(4)	+27,144
Federal funds	Ch. 642 6(1)	+12,184
Federal funds	Ch. 642 6(2)	+211,307
Federal funds	Ch. 642 6(3)	+3,245
Federal funds	Ch. 642 6(4)	+15,550
Department of Education:		
General Fund	Ch. 759 1(1)	+1,520,883
General Fund	Ch. 759 1(2)	+400,453
Other funds	Ch. 759 4(1)	+642,114
Other funds	Ch. 759 4(2)	+54,214
Other funds	Ch. 759 4(3)	-7,272
Federal funds	Ch. 759 5(1)	+1,594,957
Federal funds	Ch. 759 5(2)	+22,621
Teacher Standards and Practices Commission		
Other funds	Ch. 602 1	+156,008

(5) HUMAN SERVICES.

2015		
Oregon Laws		
Chapter/	Section	Adjustment
Agency/Program/Funds		

Department of Human Services:		
General Fund	Ch. 760 1(1)	+\$4,331,697
General Fund	Ch. 760 1(2)	+17,584,480
General Fund	Ch. 760 1(3)	+5,554,164
Other funds	Ch. 760 2(1)	+88,941
Other funds	Ch. 760 2(2)	-216,198
Other funds	Ch. 760 2(3)	+20,572
Other funds	Ch. 760 2(4)	+4,845,449
Federal funds	Ch. 760 3(1)	+4,358,044
Federal funds	Ch. 760 3(2)	+16,125,882
Federal funds	Ch. 760 3(3)	+7,947,153
Long Term Care Ombudsman:		
General Fund	Ch. 408 1(1)	+109,907
General Fund	Ch. 408 1(2)	+21,528
Other funds	Ch. 408 2	+17,958
Psychiatric Security Review Board:		
General Fund	Ch. 411 1	+84,012
Oregon Health Authority:		
General Fund	Ch. 838 1(1)	+19,014,935
General Fund	Ch. 838 1(2)	+1,802,966
Other funds	Ch. 838 2(1)	+3,814,143
Other funds	Ch. 838 2(2)	+484,768
Other funds	Ch. 838 2(3)	+3,775,032
Lottery funds	Ch. 838 3	+56,209
Federal funds	Ch. 838 4(1)	+7,182,802

Federal funds	Ch. 838 4(2)	+1,659,081
Commission for the Blind:		
General Fund	Ch. 484 1	+118,439
Other funds	Ch. 484 2	-7,604
Federal funds	Ch. 484 3	+258,991

(6) JUDICIAL.

	2015	
	Oregon Laws	
Agency/Program/Funds	Chapter/ Section	Adjustment
Commission on Judicial Fitness and Disability:		
General Fund	Ch. 93 1(1)	+\$3,737
Judicial Department:		
General Fund	Ch. 691 1(1)	+1,649,338
General Fund	Ch. 691 1(2)	+5,813,034
General Fund	Ch. 691 1(3)	+96,887
Other funds	Ch. 691 2(1)	+564,326
Other funds	Ch. 691 2(2)	+2,296
Other funds	Ch. 691 2(4)	+23,680
Other funds	Ch. 691 3	+291,501
Federal Defense Services	Ch. 691 4	+8,485
Commission:		
General Fund	Ch. 615 1(1)	+328,472
General Fund	Ch. 615 1(3)	+96,756
Other funds	Ch. 615 2(2)	+13,140

(7) LEGISLATIVE BRANCH.

	2015	
	Oregon Laws	
Agency/Program/Funds	Chapter/ Section	Adjustment
Legislative Counsel Committee:		
General Fund	Ch. 772 8	+\$227,337
Other funds	Ch. 772 9	+37,014
Legislative Revenue Officer:		
General Fund	Ch. 772 12	+56,281
Legislative Fiscal Officer:		
General Fund	Ch. 772 11(1)	+97,141
Other funds	Ch. 772 11(2)	+87,037
Legislative Assembly:		
General Fund	Ch. 772 4	+224,862

General Fund	Ch. 772 5(1)	+387,468
General Fund	Ch. 772 5(2)	+176,018
Other funds	Ch. 772 6	-1,822
Legislative Administration		
Committee:		
General Fund	Ch. 772 1(1)	+413,393
Other funds	Ch. 772 2	+14,668
Commission on Indian		
Services:		
General Fund	Ch. 772 13	+8,819

(8) NATURAL RESOURCES.

	2015 Oregon Laws Chapter/ Section	Adjustment
Agency/Program/Funds		
Department of State Lands:		
Other funds	Ch. 335 1(1)	+\$694,614
Other funds	Ch. 335 1(2)	+2,306
Other funds	Ch. 335 1(3)	+42,179
Federal funds	Ch. 335 2(2)	+57,065
General Fund	Ch. 804 13	+17,854
State Marine Board:		
Other funds	Ch. 601 1(1)	+188,740
Other funds	Ch. 601 1(2)	+39,499
Other funds	Ch. 601 1(3)	+64,023
Other funds	Ch. 601 1(4)	+25,379
Federal funds	Ch. 601 2(3)	+3,250
State Department of Energy:		
Other funds	Ch. 656 1	+788,707
Federal funds	Ch. 656 3	+58,876
Department of Environmental		
Quality:		
General Fund	Ch. 593 1(1)	+225,667
General Fund	Ch. 593 1(2)	+668,750
General Fund	Ch. 593 1(3)	+59,182
Other funds	Ch. 593 2(1)	+1,219,286
Other funds	Ch. 593 2(2)	+772,612
Other funds	Ch. 593 2(3)	+1,247,193
Other funds	Ch. 593 2(4)	+652,079
Lottery funds	Ch. 593 3	+139,017
Federal funds	Ch. 593 5(1)	+193,739
Federal funds	Ch. 593 5(2)	+283,209
Federal funds	Ch. 593 5(3)	+119,792
State Department of		
Agriculture:		
General Fund	Ch. 683 1(1)	+60,791
General Fund	Ch. 683 1(2)	+266,769

General Fund	Ch. 683 1(3)	+257,468
General Fund	Ch. 683 1(4)	+92,892
Other funds	Ch. 683 2(1)	+246,888
Other funds	Ch. 683 2(2)	+783,428
Other funds	Ch. 683 2(3)	+416,308
Other funds	Ch. 683 2(4)	+453,302
Lottery funds	Ch. 683 3	+201,633
Federal funds	Ch. 683 4(1)	+41,824
Federal funds	Ch. 683 4(2)	+107,025
Federal funds	Ch. 683 4(3)	+42,473
State Forestry Department:		
General Fund	Ch. 809 1(1)	+801,303
General Fund	Ch. 809 1(2)	+591,481
Other funds	Ch. 809 2(1)	+666,346
Other funds	Ch. 809 2(2)	+1,724,204
Other funds	Ch. 809 2(3)	+2,285,593
Other funds	Ch. 809 2(4)	+529,732
Other funds	Ch. 809 2(7)	+191,730
Federal funds	Ch. 809 4(1)	+33,730
Federal funds	Ch. 809 4(2)	+139,649
Federal funds	Ch. 809 4(3)	+9,798
Federal funds	Ch. 809 4(4)	+121,870
Lottery funds	Ch. 809 6	+72,136
State Department of Geology and Mineral Industries:		
General Fund	Ch. 657 1	+107,859
Other funds	Ch. 657 2(1)	+24,081
Other funds	Ch. 657 2(2)	+90,992
Federal funds	Ch. 657 3	+108,614
State Parks and Recreation Department:		
Other funds	Ch. 303 1(1)	+60,788
Other funds	Ch. 303 1(2)	+321,268
Other funds	Ch. 303 1(3)	+14,845
Other funds	Ch. 303 1(4)	+1,664,602
Other funds	Ch. 303 1(5)	+69,560
Lottery funds	Ch. 303 2(1)	+39,522
Lottery funds	Ch. 303 2(2)	+207,443
Lottery funds	Ch. 303 2(3)	+67,774
Lottery funds	Ch. 303 2(4)	+1,059,662
Lottery funds	Ch. 303 2(5)	+136,004
Federal funds	Ch. 303 4(1)	+9,023
Federal funds	Ch. 303 4(2)	+29,214
State Department of Fish and Wildlife:		
General Fund	Ch. 690 1(1)	+735,341
General Fund	Ch. 690 1(2)	+204,879
General Fund	Ch. 690 1(3)	+25,095
Other funds	Ch. 690 2(1)	+1,622,733
Other funds	Ch. 690 2(2)	+718,854
Other funds	Ch. 690 2(3)	+881,440
Other funds	Ch. 690 2(4)	+8,766

Lottery funds	Ch. 690 3(1)	+139,943
Lottery funds	Ch. 690 3(2)	+24,892
Federal funds	Ch. 690 4(1)	+2,753,962
Federal funds	Ch. 690 4(2)	+495,617
Federal funds	Ch. 690 4(3)	+90,460
Department of Land Conservation and Development:		
General Fund	Ch. 333 1(1)	+330,945
Other funds	Ch. 333 2	+24,420
Federal funds	Ch. 333 3	+137,441
Land Use Board of Appeals:		
General Fund	Ch. 193 1	+44,949
Water Resources Department:		
General Fund	Ch. 597 1	+832,523
Other funds	Ch. 597 3(1)	+302,247
Other funds	Ch. 597 3(2)	+5,777
Federal funds	Ch. 597 4	+9,935
Oregon Watershed Enhancement Board:		
Lottery funds	Ch. 659 5	+174,932
Other funds	Ch. 659 6(1)	+7,125
Federal funds	Ch. 659 7(1)	+94,659

(9) PUBLIC SAFETY.

2015		
Oregon Laws		
Agency/Program/Funds	Chapter/ Section	Adjustment
Department of Justice:		
General Fund	Ch. 692 1(2)	+\$25,051
General Fund	Ch. 692 1(3)	+107,721
General Fund	Ch. 692 1(4)	+88,044
General Fund	Ch. 692 1(6)	+664,377
Other funds	Ch. 692 2(1)	+954,172
Other funds	Ch. 692 2(2)	+672,060
Other funds	Ch. 692 2(3)	+1,793,255
Other funds	Ch. 692 2(4)	+268,045
Other funds	Ch. 692 2(5)	+117,323
Other funds	Ch. 692 2(6)	+1,401,015
Other funds	Ch. 692 2(7)	+931,335
Other funds	Ch. 692 2(8)	+647,395
Federal funds	Ch. 692 3(1)	+109,749
Federal funds	Ch. 692 3(2)	+45,285
Federal funds	Ch. 692 3(3)	+58,048
Federal funds	Ch. 692 3(4)	+2,643,135

Department of Justice,
for district attorneys:

General Fund	Ch. 332 1	+258,174
Oregon Criminal Justice Commission:		
General Fund	Ch. 606 1	+94,842
Federal funds	Ch. 606 3	+2,675
Oregon Military Department:		
General Fund	Ch. 594 1(1)	+96,440
General Fund	Ch. 594 1(2)	+177,487
General Fund	Ch. 594 1(3)	+56,618
Other funds	Ch. 594 2(1)	+86,227
Other funds	Ch. 594 2(2)	+136,457
Other funds	Ch. 594 2(3)	+167,945
Other funds	Ch. 594 2(4)	+87,681
Federal funds	Ch. 594 3(1)	+1,945,047
Federal funds	Ch. 594 3(2)	+218,172
Federal funds	Ch. 594 3(3)	+263,042
State Board of Parole and Post-Prison Supervision:		
General Fund	Ch. 304 1	+232,938
Department of State Police:		
General Fund	Ch. 696 1(1)	+2,952,078
General Fund	Ch. 696 1(2)	+294,251
General Fund	Ch. 696 1(3)	+1,222,668
General Fund	Ch. 696 1(4)	+1,415,666
Other funds	Ch. 696 2(1)	+525,329
Other funds	Ch. 696 2(2)	+243,151
Other funds	Ch. 696 2(3)	+20,700
Other funds	Ch. 696 2(4)	+1,100,860
Federal funds	Ch. 696 3(1)	-568
Federal funds	Ch. 696 3(2)	+15,674
Federal funds	Ch. 696 3(3)	-1,336
Federal funds	Ch. 696 3(4)	+6,929
Lottery funds	Ch. 696 4	+169,055
Department of Public Safety Standards and Training:		
Other funds	Ch. 658 2(1)	+1,105,518
Federal funds	Ch. 658 3	+20,305
Department of Corrections:		
General Fund	Ch. 655 1(1)	+27,996,865
General Fund	Ch. 655 1(2)	+2,665,898
General Fund	Ch. 655 1(3)	+1,305,023
General Fund	Ch. 655 1(4)	+572,456
Other funds	Ch. 655 2(1)	+183,067
Other funds	Ch. 655 2(2)	+265,796
Other funds	Ch. 655 2(4)	+1,142
Oregon Youth Authority:		
General Fund	Ch. 617 1(1)	+6,397,310
Other funds	Ch. 617 2	+73,651
Federal funds	Ch. 617 3	+218,727

(10) TRANSPORTATION.

2015

Oregon Laws

Chapter/

Agency/Program/Funds

Section

Adjustment

Oregon Department of Aviation:			
Other funds	Ch. 329 1(1)		+\$105,459
Other funds	Ch. 329 1(2)		+3,555
Other funds	Ch. 329 1(3)		+15,933
Other funds	Ch. 329 1(4)		+1,341
Federal funds	Ch. 329 2(1)		+10,784
Department of Transportation:			
General Fund	Ch. 761 1		-122
Other funds	Ch. 761 5(2)		+8,027,827
Other funds	Ch. 761 5(3)		+688,049
Other funds	Ch. 761 5(4)		+813,044
Other funds	Ch. 761 5(5)		+1,061,787
Other funds	Ch. 761 5(6)		+1,183,368
Other funds	Ch. 761 5(7)		+3,921,560
Other funds	Ch. 761 5(8)		+209,086
Other funds	Ch. 761 5(9)		+4,996,971
Other funds	Ch. 761 5(10)		+2,007,317
Other funds	Ch. 761 5(11)		+1,761,859
Other funds	Ch. 761 5(13)		+167,285
Other funds	Ch. 761 5(14)		+271,022
Other funds	Ch. 761 5(15)		+112,419
Other funds	Ch. 761 5(16)		+4,028,697
Federal funds	Ch. 761 6(2)		-16,487
Federal funds	Ch. 761 6(3)		+23,238
Federal funds	Ch. 761 6(6)		+57,854

SECTION 117. This 2016 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2016 Act takes effect on its passage.

Passed by Senate March 1, 2016

Received by Governor:

.....M,....., 2016

.....
Lori L. Brocker, Secretary of Senate

Approved:

.....M,....., 2016

.....
Peter Courtney, President of Senate

Passed by House March 2, 2016

.....
Kate Brown, Governor

Filed in Office of Secretary of State:

.....
Tina Kotek, Speaker of House

.....M,....., 2016

.....
Jeanne P. Atkins, Secretary of State

Joint Committee On Ways and Means

Action: Do Pass The A-Eng Bill.

Action Date: 02/25/16

Vote:

House

Yeas: 11 - Buckley, Gomberg, Huffman, Komp, Nathanson, Rayfield, Read, Smith, Whisnant, Whitsett, Williamson

Exc: 1 - McLane

Senate

Yeas: 7 - Bates, Devlin, Johnson, Monroe, Roblan, Shields, Steiner Hayward

Nays: 4 - Girod, Hansell, Thomsen, Whitsett

Exc: 1 - Winters

Prepared By: Linda Ames and Theresa McHugh, Legislative Fiscal Office

Reviewed By: Daron Hill, Legislative Fiscal Office

Emergency Board; Various Agencies

Biennium: 2015-17

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Emergency Board</u>				
General Fund - General Purpose	\$ 30,000,000	\$ 32,000,000	\$ 2,000,000	6.7%
General Fund - Special Purpose Appropriations				
State Agencies for state employee compensation	\$ 120,000,000	\$ -	\$ (120,000,000)	-100.0%
State Agencies for non-state worker compensation	\$ 10,700,000	\$ 700,147	\$ (9,999,853)	-93.5%
State Agencies for education issues	\$ 3,000,000	\$ 1,626,121	\$ (1,373,879)	-45.8%
Dept. of Education - mixed delivery preschool program	\$ 17,540,357	\$ -	\$ (17,540,357)	-100.0%
HECC - college readiness program implementation	\$ 6,865,921	\$ -	\$ (6,865,921)	-100.0%
Dept. of Forestry - fire protection expenses	\$ 6,000,000	\$ 3,945,177	\$ (2,054,823)	-34.2%
Dept. of Revenue - Property Tax Division	\$ 1,836,836	\$ -	\$ (1,836,836)	-100.0%
Dept. of Corrections - Deer Ridge operations expenses	\$ -	\$ 3,000,000	\$ 3,000,000	100.0%
Dept. of Corrections - expenses related to mentally ill	\$ -	\$ 2,000,000	\$ 2,000,000	100.0%
Malheur Nat'l Wildlife Refuge expense reimbursement	\$ -	\$ 2,000,000	\$ 2,000,000	100.0%
<u>ADMINISTRATION PROGRAM AREA</u>				
<u>Department of Administrative Services</u>				
General Fund	\$ 12,468,238	\$ 16,073,778	\$ 3,605,540	28.9%
Other Funds	\$ 898,482,207	\$ 911,637,817	\$ 13,155,610	1.5%
<u>Advocacy Commissions Office</u>				
General Fund	\$ 602,262	\$ 626,557	\$ 24,295	4.0%
<u>Employment Relations Board</u>				
General Fund	\$ 2,393,033	\$ 2,460,956	\$ 67,923	2.8%
Other Funds	\$ 2,014,991	\$ 2,066,561	\$ 51,570	2.6%
<u>Oregon Government Ethics Commission</u>				
Other Funds	\$ 2,720,429	\$ 2,789,379	\$ 68,950	2.5%
<u>Office of the Governor</u>				
General Fund	\$ 12,448,211	\$ 12,773,672	\$ 325,461	2.6%
Lottery Funds	\$ 4,058,418	\$ 4,209,051	\$ 150,633	3.7%
Other Funds	\$ 3,152,058	\$ 3,249,297	\$ 97,239	3.1%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Oregon Liquor Control Commission</u>				
Other Funds	\$ 178,713,603	\$ 181,706,250	\$ 2,992,647	1.7%
<u>Public Employees Retirement System,</u>				
Other Funds	\$ 95,161,904	\$ 107,769,491	\$ 12,607,587	13.2%
<u>Racing Commission</u>				
Other Funds	\$ 6,193,966	\$ 6,276,229	\$ 82,263	1.3%
<u>Department of Revenue</u>				
General Fund	\$ 186,702,371	\$ 193,187,720	\$ 6,485,349	3.5%
Other Funds	\$ 130,931,438	\$ 134,486,949	\$ 3,555,511	2.7%
<u>Secretary of State</u>				
General Fund	\$ 9,422,659	\$ 9,949,390	\$ 526,731	5.6%
Other Funds	\$ 54,607,321	\$ 56,279,809	\$ 1,672,488	3.1%
Federal Funds	\$ 6,242,689	\$ 6,277,676	\$ 34,987	0.6%
<u>State Library</u>				
General Fund	\$ 3,536,497	\$ 3,626,974	\$ 90,477	2.6%
Other Funds	\$ 6,227,861	\$ 6,440,443	\$ 212,582	3.4%
Federal Funds	\$ 5,061,853	\$ 5,121,642	\$ 59,789	1.2%
<u>State Treasurer</u>				
General Fund	\$ 1,658,284	\$ 1,687,988	\$ 29,704	1.8%
Other Funds	\$ 61,114,368	\$ 62,170,171	\$ 1,055,803	1.7%
<u>CONSUMER AND BUSINESS SERVICES PROGRAM AREA</u>				
<u>State Board of Accountancy</u>				
Other Funds	\$ 2,454,268	\$ 2,506,638	\$ 52,370	2.1%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Chiropractic Examiners Board</u>				
Other Funds	\$ 1,889,260	\$ 1,931,737	\$ 42,477	2.2%
<u>Consumer and Business Services</u>				
Other Funds	\$ 243,170,782	\$ 246,301,771	\$ 3,130,989	1.3%
Federal Funds	\$ 16,431,616	\$ 17,320,682	\$ 889,066	5.4%
<u>Construction Contractors Board</u>				
Other Funds	\$ 14,659,027	\$ 15,051,664	\$ 392,637	2.7%
<u>Board of Dentistry</u>				
Other Funds	\$ 2,985,971	\$ 3,043,804	\$ 57,833	1.9%
<u>Health Related Licensing Boards</u>				
Other Funds	\$ 5,707,058	\$ 5,876,450	\$ 169,392	3.0%
<u>Bureau of Labor and Industries</u>				
General Fund	\$ 12,563,620	\$ 12,892,771	\$ 329,151	2.6%
Other Funds	\$ 10,831,529	\$ 11,296,258	\$ 464,729	4.3%
Federal Funds	\$ 1,476,462	\$ 1,539,652	\$ 63,190	4.3%
<u>Licensed Professional Counselors and Therapists. Board of</u>				
Other Funds	\$ 1,505,938	\$ 1,540,904	\$ 34,966	2.3%
<u>Licensed Social Workers, Board of</u>				
Other Funds	\$ 1,471,646	\$ 1,500,640	\$ 28,994	2.0%
<u>Board of Medical Examiners</u>				
Other Funds	\$ 11,269,353	\$ 11,605,454	\$ 336,101	3.0%
<u>Board of Nursing</u>				
Other Funds	\$ 15,265,753	\$ 15,573,363	\$ 307,610	2.0%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Board of Pharmacy</u>				
Other Funds	\$ 6,856,245	\$ 7,057,070	\$ 200,825	2.9%
<u>Psychologist Examiners Board</u>				
Other Funds	\$ 1,284,790	\$ 1,323,155	\$ 38,365	3.0%
<u>Public Utility Commission</u>				
Other Funds	\$ 44,128,339	\$ 45,429,873	\$ 1,301,534	2.9%
Federal Funds	\$ 698,049	\$ 726,238	\$ 28,189	4.0%
<u>Real Estate Agency</u>				
Other Funds	\$ 6,897,314	\$ 7,159,101	\$ 261,787	3.8%
<u>Tax Practitioners Board</u>				
Other Funds	\$ 1,235,571	\$ 1,260,908	\$ 25,337	2.1%
<u>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</u>				
<u>Oregon Business Development Department</u>				
General Fund	\$ 16,845,486	\$ 15,565,790	\$ (1,279,696)	-7.6%
Lottery Funds	\$ 111,789,423	\$ 113,289,994	\$ 1,500,571	1.3%
Other Funds	\$ 293,644,535	\$ 295,973,576	\$ 2,329,041	0.8%
Other Funds Nonlimited	\$ 225,972,465	\$ 231,792,465	\$ 5,820,000	2.6%
Federal Funds	\$ 39,967,883	\$ 40,101,139	\$ 133,256	0.3%
<u>Employment Department</u>				
General Fund	\$ 6,112,818	\$ 6,133,655	\$ 20,837	0.3%
Other Funds	\$ 141,800,701	\$ 146,138,599	\$ 4,337,898	3.1%
Federal Funds	\$ 157,985,169	\$ 162,716,380	\$ 4,731,211	3.0%
<u>Housing and Community Services Department</u>				
General Fund	\$ 15,679,188	\$ 28,421,768	\$ 12,742,580	81.3%
Other Funds	\$ 212,088,734	\$ 223,456,192	\$ 11,367,458	5.4%
Federal Funds	\$ 119,926,854	\$ 120,114,238	\$ 187,384	0.2%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Department of Veterans' Affairs</u>				
General Fund	\$ 12,748,351	\$ 13,002,777	\$ 254,426	2.0%
Other Funds	\$ 83,768,166	\$ 84,275,562	\$ 507,396	0.6%
Federal Funds	\$ 2,805,304	\$ 3,305,303	\$ 499,999	17.8%
<u>EDUCATION PROGRAM AREA</u>				
<u>Department of Education</u>				
General Fund	\$ 544,682,780	\$ 577,542,813	\$ 32,860,033	6.0%
Other Funds	\$ 273,993,743	\$ 277,228,514	\$ 3,234,771	1.2%
Federal Funds	\$ 1,026,393,576	\$ 1,038,273,634	\$ 11,880,058	1.2%
<u>State School Fund</u>				
General Fund	\$ 6,964,849,484	\$ 6,925,296,093	\$ (39,553,391)	-0.6%
Lottery Funds	\$ 408,150,516	\$ 447,703,907	\$ 39,553,391	9.7%
<u>Higher Education Coordinating Commission</u>				
General Fund	\$ 32,035,777	\$ 34,981,675	\$ 2,945,898	9.2%
Other Funds	\$ 30,509,613	\$ 31,541,490	\$ 1,031,877	3.4%
Federal Funds	\$ 111,680,983	\$ 111,923,269	\$ 242,286	0.2%
<u>State Support for Community Colleges</u>				
General Fund	\$ 589,305,847	\$ 596,555,847	\$ 7,250,000	1.2%
<u>State Support for Public Universities</u>				
General Fund	\$ 941,746,515	\$ 944,646,515	\$ 2,900,000	0.3%
<u>Chief Education Office</u>				
General Fund	\$ 6,239,594	\$ 12,857,142	\$ 6,617,548	106.1%
<u>Teacher Standards and Practices</u>				
Other Funds	\$ 6,155,894	\$ 6,511,902	\$ 356,008	5.8%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>HUMAN SERVICES PROGRAM AREA</u>				
<u>Commission for the Blind</u>				
General Fund	\$ 2,892,992	\$ 3,691,540	\$ 798,548	27.6%
Other Funds	\$ 992,094	\$ 1,183,539	\$ 191,445	19.3%
Federal Funds	\$ 12,319,703	\$ 15,827,037	\$ 3,507,334	28.5%
<u>Oregon Health Authority</u>				
General Fund	\$ 2,120,607,875	\$ 2,139,964,413	\$ 19,356,538	0.9%
Lottery Funds	\$ 11,292,544	\$ 11,348,753	\$ 56,209	0.5%
Other Funds	\$ 5,683,377,776	\$ 5,782,295,632	\$ 98,917,856	1.7%
Federal Funds	\$ 11,400,938,911	\$ 12,389,291,524	\$ 988,352,613	8.7%
<u>Department of Human Services</u>				
General Fund	\$ 2,700,922,689	\$ 2,765,044,703	\$ 64,122,014	2.4%
Other Funds	\$ 500,033,526	\$ 532,329,349	\$ 32,295,823	6.5%
Federal Funds	\$ 4,488,244,260	\$ 4,802,435,818	\$ 314,191,558	7.0%
<u>Long Term Care Ombudsman</u>				
General Fund	\$ 6,172,203	\$ 6,303,638	\$ 131,435	2.1%
Other Funds	\$ 719,522	\$ 737,480	\$ 17,958	2.5%
<u>Psychiatric Security Review Board</u>				
General Fund	\$ 2,604,005	\$ 2,688,017	\$ 84,012	3.2%
<u>JUDICIAL BRANCH</u>				
<u>Judicial Department</u>				
General Fund	\$ 424,653,443	\$ 433,042,702	\$ 8,389,259	2.0%
Other Funds	\$ 138,932,144	\$ 147,988,947	\$ 9,056,803	6.5%
Federal Funds	\$ 1,598,284	\$ 1,606,769	\$ 8,485	0.5%
<u>Commission on Judicial Fitness and Disability</u>				
General Fund	\$ 230,040	\$ 405,777	\$ 175,737	76.4%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Public Defense Services Commission</u>				
General Fund	\$ 275,010,417	\$ 275,454,479	\$ 444,062	0.2%
Other Funds	\$ 3,833,764	\$ 3,846,904	\$ 13,140	0.3%
<u>LEGISLATIVE BRANCH</u>				
<u>Legislative Administration Committee</u>				
General Fund	\$ 34,865,791	\$ 37,515,179	\$ 2,649,388	7.6%
Other Funds	\$ 2,225,416	\$ 5,435,025	\$ 3,209,609	144.2%
<u>Legislative Assembly</u>				
General Fund	\$ 39,090,875	\$ 38,146,349	\$ (944,526)	-2.4%
Other Funds	\$ 225,352	\$ 223,530	\$ (1,822)	-0.8%
<u>Legislative Commission on Indian Services</u>				
General Fund	\$ 401,349	\$ 410,168	\$ 8,819	2.2%
<u>Legislative Counsel</u>				
General Fund	\$ 10,841,717	\$ 10,646,638	\$ (195,079)	-1.8%
Other Funds	\$ 1,515,091	\$ 1,552,105	\$ 37,014	2.4%
<u>Legislative Fiscal Office</u>				
General Fund	\$ 4,324,440	\$ 4,315,993	\$ (8,447)	-0.2%
Other Funds	\$ 3,443,858	\$ 3,530,895	\$ 87,037	2.5%
<u>Legislative Revenue Office</u>				
General Fund	\$ 2,414,923	\$ 2,496,087	\$ 81,164	3.4%
<u>NATURAL RESOURCES PROGRAM AREA</u>				
<u>State Department of Agriculture</u>				
General Fund	\$ 23,396,301	\$ 24,613,559	\$ 1,217,258	5.2%
Lottery Funds	\$ 6,289,958	\$ 6,491,591	\$ 201,633	3.2%
Other Funds	\$ 60,578,804	\$ 62,478,730	\$ 1,899,926	3.1%
Federal Funds	\$ 15,563,845	\$ 17,630,167	\$ 2,066,322	13.3%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Columbia River Gorge Commission</u>				
General Fund	\$ 903,983	\$ 915,291	\$ 11,308	1.3%
Other Funds	\$ 5,000	\$ -	\$ (5,000)	-100.0%
<u>State Department of Energy</u>				
Other Funds	\$ 34,288,279	\$ 35,076,986	\$ 788,707	2.3%
Federal Funds	\$ 3,128,423	\$ 3,187,299	\$ 58,876	1.9%
<u>Department of Environmental Quality</u>				
General Fund	\$ 33,948,448	\$ 37,732,047	\$ 3,783,599	11.1%
Lottery Funds	\$ 3,945,160	\$ 4,084,177	\$ 139,017	3.5%
Other Funds	\$ 149,103,999	\$ 152,995,169	\$ 3,891,170	2.6%
Federal Funds	\$ 28,970,775	\$ 29,567,515	\$ 596,740	2.1%
<u>State Department of Fish and Wildlife</u>				
General Fund	\$ 30,081,289	\$ 31,046,604	\$ 965,315	3.2%
Lottery Funds	\$ 4,752,746	\$ 4,917,581	\$ 164,835	3.5%
Other Funds	\$ 174,604,641	\$ 178,016,434	\$ 3,411,793	2.0%
Federal Funds	\$ 138,976,588	\$ 142,316,627	\$ 3,340,039	2.4%
<u>Department of Forestry</u>				
General Fund	\$ 63,414,691	\$ 88,388,302	\$ 24,973,611	39.4%
Lottery Funds	\$ 7,481,960	\$ 7,554,096	\$ 72,136	1.0%
Other Funds	\$ 224,734,577	\$ 286,598,792	\$ 61,864,215	27.5%
Federal Funds	\$ 34,758,694	\$ 35,063,741	\$ 305,047	0.9%
<u>Department of Geology and Mineral Industries</u>				
General Fund	\$ 4,138,836	\$ 4,246,695	\$ 107,859	2.6%
Other Funds	\$ 6,092,210	\$ 6,207,283	\$ 115,073	1.9%
Federal Funds	\$ 5,356,535	\$ 5,465,149	\$ 108,614	2.0%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Department of Land Conservation and Development</u>				
General Fund	\$ 13,152,774	\$ 13,483,719	\$ 330,945	2.5%
Other Funds	\$ 484,999	\$ 725,419	\$ 240,420	49.6%
Federal Funds	\$ 6,254,991	\$ 6,392,432	\$ 137,441	2.2%
<u>Land Use Board of Appeals</u>				
General Fund	\$ 1,772,887	\$ 1,817,836	\$ 44,949	2.5%
<u>Oregon Marine Board</u>				
Other Funds	\$ 26,181,068	\$ 26,498,709	\$ 317,641	1.2%
Federal Funds	\$ 7,464,524	\$ 7,467,774	\$ 3,250	0.0%
<u>Department of Parks and Recreation</u>				
Lottery Funds	\$ 81,406,896	\$ 82,917,301	\$ 1,510,405	1.9%
Other Funds	\$ 108,236,201	\$ 110,367,264	\$ 2,131,063	2.0%
Federal Funds	\$ 12,306,810	\$ 12,345,047	\$ 38,237	0.3%
<u>Department of State Lands</u>				
General Fund	\$ 328,228	\$ 346,082	\$ 17,854	5.4%
Other Funds	\$ 35,792,955	\$ 36,617,973	\$ 825,018	2.3%
Federal Funds	\$ 1,795,917	\$ 2,067,484	\$ 271,567	15.1%
<u>Water Resources Department</u>				
General Fund	\$ 29,622,753	\$ 31,160,564	\$ 1,537,811	5.2%
Other Funds	\$ 73,945,808	\$ 74,253,832	\$ 308,024	0.4%
Federal Funds	\$ 1,302,403	\$ 1,312,338	\$ 9,935	0.8%
<u>Watershed Enhancement Board</u>				
Lottery Funds	\$ 62,250,303	\$ 62,482,687	\$ 232,384	0.4%
Other Funds	\$ 3,545,968	\$ 3,553,093	\$ 7,125	0.2%
Federal Funds	\$ 37,179,454	\$ 37,274,113	\$ 94,659	0.3%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>PUBLIC SAFETY PROGRAM AREA</u>				
<u>Department of Corrections</u>				
General Fund	\$ 1,555,904,536	\$ 1,593,133,894	\$ 37,229,358	2.4%
Other Funds	\$ 53,232,352	\$ 55,776,993	\$ 2,544,641	4.8%
<u>Oregon Criminal Justice Commission</u>				
General Fund	\$ 55,035,612	\$ 55,130,454	\$ 94,842	0.2%
Other Funds	\$ 494,015	\$ 864,015	\$ 370,000	74.9%
Federal Funds	\$ 7,304,929	\$ 6,937,604	\$ (367,325)	-5.0%
<u>District Attorneys and their Deputies</u>				
General Fund	\$ 11,610,450	\$ 11,868,624	\$ 258,174	2.2%
<u>Department of Justice</u>				
General Fund	\$ 76,083,264	\$ 78,841,305	\$ 2,758,041	3.6%
Other Funds	\$ 284,955,845	\$ 295,519,057	\$ 10,563,212	3.7%
Federal Funds	\$ 142,401,423	\$ 157,871,008	\$ 15,469,585	10.9%
<u>Oregon Military Department</u>				
General Fund	\$ 25,019,969	\$ 25,350,514	\$ 330,545	1.3%
Other Funds	\$ 110,312,549	\$ 113,312,859	\$ 3,000,310	2.7%
Federal Funds	\$ 278,357,971	\$ 280,784,232	\$ 2,426,261	0.9%
<u>Oregon Board of Parole</u>				
General Fund	\$ 7,807,978	\$ 8,040,916	\$ 232,938	3.0%
<u>Oregon State Police</u>				
General Fund	\$ 271,442,947	\$ 279,647,826	\$ 8,204,879	3.0%
Lottery Funds	\$ 7,841,010	\$ 8,010,065	\$ 169,055	2.2%
Other Funds	\$ 100,483,764	\$ 109,285,417	\$ 8,801,653	8.8%
Federal Funds	\$ 9,760,242	\$ 9,780,941	\$ 20,699	0.2%
<u>Department of Public Safety Standards and Training</u>				
Other Funds	\$ 37,238,170	\$ 42,092,883	\$ 4,854,713	13.0%
Federal Funds	\$ 4,148,299	\$ 6,666,167	\$ 2,517,868	60.7%

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<u>Oregon Youth Authority</u>				
General Fund	\$ 291,989,720	\$ 298,387,030	\$ 6,397,310	2.2%
Other Funds	\$ 63,325,954	\$ 63,399,605	\$ 73,651	0.1%
Federal Funds	\$ 36,097,766	\$ 36,316,493	\$ 218,727	0.6%
<u>TRANSPORTATION PROGRAM AREA</u>				
<u>Department of Aviation</u>				
Other Funds	\$ 11,979,625	\$ 12,370,913	\$ 391,288	3.3%
Federal Funds	\$ 8,504,014	\$ 8,514,798	\$ 10,784	0.1%
<u>Department of Transportation</u>				
General Fund	\$ 27,827,995	\$ 22,585,257	\$ (5,242,738)	-18.8%
Other Funds	\$ 3,275,943,658	\$ 3,313,477,220	\$ 37,533,562	1.1%
Federal Funds	\$ 110,110,886	\$ 110,175,491	\$ 64,605	0.1%
2015-17 Budget Summary				
General Fund Total	\$ 17,716,499,549	\$ 17,780,417,528	\$ 63,917,979	0.4%
Lottery Funds Total	\$ 709,258,934	\$ 753,009,203	\$ 43,750,269	6.2%
Other Funds Total	\$ 14,023,753,360	\$ 14,377,069,073	\$ 353,315,713	2.5%
Other Funds Nonlimited Total	\$ 225,972,465	\$ 231,792,465	\$ 5,820,000	2.6%
Federal Funds Total	\$ 18,281,516,085	\$ 19,633,717,421	\$ 1,352,201,336	7.4%

* Excludes Capital Construction

Position Summary

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			Change	% Change
ADMINISTRATION PROGRAM AREA				
<u>Department of Administrative Services</u>				
Authorized Positions	827	841	14	1.7%
Full-time Equivalent (FTE) positions	813.17	826.40	13.23	1.6%
<u>Oregon Liquor Control Commission</u>				
Authorized Positions	261	268	7	2.7%
Full-time Equivalent (FTE) positions	251.16	255.33	4.17	1.7%
<u>Department of Revenue</u>				
Authorized Positions	1,082	1,087	5	0.5%
Full-time Equivalent (FTE) positions	1,012.41	1,020.68	8.27	0.8%
<u>Secretary of State</u>				
Authorized Positions	212	213	1	0.5%
Full-time Equivalent (FTE) positions	210.71	210.96	0.25	0.1%
CONSUMER AND BUSINESS SERVICES PROGRAM AREA				
<u>Consumer and Business Services</u>				
Authorized Positions	962	960	(2)	-0.2%
Full-time Equivalent (FTE) positions	952.57	952.76	0.19	0.0%
<u>Public Utility Commission</u>				
Authorized Positions	128	129	1	0.8%
Full-time Equivalent (FTE) positions	125.97	126.60	0.63	0.5%
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA				
<u>Oregon Business Development Department</u>				
Authorized Positions	137	139	2	1.5%
Full-time Equivalent (FTE) positions	134.74	135.74	1.00	0.7%

Position Summary

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			Change	% Change
EDUCATION PROGRAM AREA				
<u>Chief Education Office</u>				
Authorized Positions	17	20	3	17.6%
Full-time Equivalent (FTE) positions	14.64	18.25	3.61	24.7%
<u>Department of Education</u>				
Authorized Positions	552	555	3	0.5%
Full-time Equivalent (FTE) positions	519.01	520.90	1.89	0.4%
HUMAN SERVICES PROGRAM AREA				
<u>Oregon Health Authority</u>				
Authorized Positions	4,428	4,449	21	0.5%
Full-time Equivalent (FTE) positions	4,361.01	4,383.89	22.88	0.5%
<u>Department of Human Services</u>				
Authorized Positions	8,038	8,054	16	0.2%
Full-time Equivalent (FTE) positions	7,897.81	7,905.04	7.23	0.1%
NATURAL RESOURCES PROGRAM AREA				
<u>Department of Environmental Quality</u>				
Authorized Positions	739	752	13	1.8%
Full-time Equivalent (FTE) positions	722.57	730.15	7.58	1.0%
<u>Department of Fish and Wildlife</u>				
Authorized Positions	1,474	1,474	-	0.0%
Full-time Equivalent (FTE) positions	1,198.26	1,199.26	1.00	0.1%
<u>Department of Forestry</u>				
Authorized Positions	1,197	1,201	4	0.3%
Full-time Equivalent (FTE) positions	875.54	878.04	2.50	0.3%

Position Summary

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			Change	% Change
<u>Department of Land Conservation and Development</u>				
Authorized Positions	57	58	1	1.8%
Full-time Equivalent (FTE) positions	55.90	56.57	0.67	1.2%
<u>Water Resources Department</u>				
Authorized Positions	164	165	1	0.6%
Full-time Equivalent (FTE) positions	162.58	163.25	0.67	0.4%
PUBLIC SAFETY PROGRAM AREA				
<u>Department of Corrections</u>				
Authorized Positions	4,523	4,534	11	0.2%
Full-time Equivalent (FTE) positions	4,479.62	4,487.41	7.79	0.2%
<u>Department of Justice</u>				
Authorized Positions	1,305	1,324	19	1.5%
Full-time Equivalent (FTE) positions	1,291.70	1,298.27	6.57	0.5%
<u>Oregon State Police</u>				
Authorized Positions	1,287	1,299	12	0.9%
Full-time Equivalent (FTE) positions	1,255.24	1,261.87	6.63	0.5%
<u>Department of Public Safety Standards and Training</u>				
Authorized Positions	28	43	15	53.6%
Full-time Equivalent (FTE) positions	26.00	35.74	9.74	37.5%

Summary of Revenue Changes

The General Fund appropriations made in the bill are within resources available as projected in the February 2016 economic and revenue forecast by the Department of administrative Services Office of Economic Analysis.

Summary of Capital Construction Subcommittee Action

Senate Bill 5701 is the omnibus budget reconciliation bill for the 2016 legislative session, implementing the statewide rebalance plan that addresses changes in projected revenues and expenditures since the close of the 2015 session. The Subcommittee approved Senate Bill 5701 with amendments to reflect budget adjustments as described below.

Statewide Adjustments

EMPLOYEE COMPENSATION DISTRIBUTION

The Subcommittee approved allocation of \$120 million General Fund to state agencies for employee compensation. The General Fund appropriation is expected to cover about 93% of the statewide estimate of costs for compensation and benefit changes agreed to through collective bargaining or other salary agreements. Total compensation adjustments include \$120 million General Fund, \$3.2 million Lottery Funds, \$111.7 Other Funds, and \$55.9 million Federal Funds. Lottery Funds, Other Funds, and Federal Funds expenditure limitations are calculated at fully-funded amounts.

OTHER STATEWIDE ADJUSTMENTS

Other statewide adjustments include adjustments for Pension Obligation Bond (POB) payments and fully funding the General Fund need of employee compensation for small agencies. POB adjustments generated a net savings of \$4.3 million Total Funds, including General Fund savings of \$487,281. A portion of the savings was used to fully fund the General Fund collective bargaining agreement costs (\$243,932) of small agencies.

Section 116 of the budget bill reflects the changes, as described above, for each agency. These adjustments are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

Emergency Board

As part of the 2015-17 biennium statewide rebalance plan, Senate Bill 5701 adjusts the Emergency Board's general purpose and special purpose appropriations as described as follows:

- Increases the General Purpose Emergency Fund by \$2,000,000 for general governmental purposes, increasing the total amount available to the Emergency Board for the remainder of the 2015-17 interim to \$32,000,000.
- Eliminates a special purpose appropriation for state agencies of \$120 million, and makes corresponding General Fund appropriations to various state agencies for state employee compensation changes.
- Reduces the special purpose appropriation for state agencies of \$10.7 million, with General Fund appropriations of \$10.0 million to the Department of Human Services (\$9,502,291) and the Oregon Health Authority (\$497,562) for compensation changes driven by collective bargaining for workers who are not state employees.
- Reduces the \$3,000,000 special purpose appropriation for education by \$1,373,879 and uses these funds as part of the \$1,900,000 General Fund appropriation to the Higher Education Coordinating Commission to help fund 2015-17 compensation agreements for classified staff at Portland State University, Eastern Oregon University, Southern Oregon University, Western Oregon University, and the Oregon Institute of Technology. Details on how much each university receives is found under the Higher Education Coordinating Commission section of this budget report.
- Eliminates the \$17,540,357 General Fund special purpose appropriation to the Emergency Board for the mixed delivery preschool program established in House Bill 3380 (2015), with a corresponding appropriation to the Oregon Department of Education for the same purpose.
- Eliminates a \$6,865,921 special purpose appropriation for college readiness and appropriates most of these resources to the Oregon Department of Education, Chief Education Office, and the Higher Education Coordinating Commission for transitional services and supports, between secondary and post-secondary education.
- Reduces the special purpose appropriation of \$6 million for fire costs, and appropriates \$2,054,823 to the Department of Forestry for that purpose.
- Eliminates the \$1.8 million special purpose appropriation for the Department of Revenue and appropriates \$1,360,125 to the Property Tax Division of the Department of Revenue, primarily due to cover a revenue shortfall in the County Assessment Function Funding Assistance Account.
- Establishes a \$3,000,000 special purpose appropriation to be allocated to the Department of Corrections for operations support. The Department may request funds to finance continued activation of minimum security beds at the Deer Ridge Correctional Institution.
- Establishes a \$2,000,000 special purpose appropriation to be allocated to the Department of Corrections. The Department may request funds to finance continued activities and positions associated with improvements to housing and treatment for the seriously mentally ill.
- Establishes a special purpose appropriation for the Emergency Board of \$2,000,000 to be allocated to state and local governments that incurred costs not reimbursed by the federal government related to the armed occupation of the Malheur National Wildlife Refuge. The Department of Administrative Services and the Legislative Fiscal Office are directed to work with state and local government units to identify and validate reimbursable costs related to the incident.

Adjustments to 2015-17 Agency Budgets

ADMINISTRATION

Department of Administrative Services

The Subcommittee approved a technical adjustment to move Other Funds expenditure limitation, intended to pay for treasury fees that had been spread to programs in the 2015-17 legislatively adopted budget, back into the Other Funds expenditure limitation established in Senate Bill 5502 for Treasury Fees. These adjustments net to a zero overall change in the total Other Funds budget approved for the Department of Administrative Services (DAS).

The Subcommittee approved a number of budget adjustments related to a multi-part reorganization of DAS and the Oregon State Chief Information Officer (OSCIO) information technology (IT) related functions. A budget note required DAS to report on proposed changes to operations and rates for Enterprise Technology Services (ETS), which includes the state data center. During the 2015 session, the Legislature also passed House Bill 3099, which transferred substantial authority and responsibility surrounding statewide IT operations and policies from the DAS Director to the OSCIO. To implement House Bill 3099, the OSCIO has proposed significant changes in organizational structures. Under this reorganization there will be five sections: ETS; Enterprise Security Office; Office of Strategic IT Governance; Enterprise Shared Services; and the DAS Chief Information Office (CIO), which will be responsible for meeting DAS's IT needs, such as help desk support. While the DAS CIO will remain under the authority of the OSCIO, it will report to the DAS Deputy Chief Operating Officer. In addition, three administrative positions that did budget work in ETS were transferred to DAS Business Services and seven other ETS administrative positions were moved to the CIO.

The budget adjustments required to implement the IT reorganization and new OSCIO responsibilities, as well as to address the ETS budget note, affected a number of DAS program areas. These net adjustments by program area include: ETS decreased Other Funds by \$39,863,385 and 70 positions (64.00 FTE); CIO increased Other Funds by \$29,841,240 and 37 positions (34.06 FTE); Chief Operating Office increased Other Funds by \$12,171,544 and 38 positions (37.58 FTE); DAS Business Services increased Other Funds by \$644,351 and 3 positions (3.00 FTE); and Enterprise Goods and Services increased Other Funds by \$474,682 and 4 positions (2.32 FTE).

As part of the IT reorganization, a new structure was proposed for IT procurement and vendor management with dual responsibility between Enterprise Goods and Services and OSCIO. This new structure was reviewed by the Joint Committee on Ways and Means as well as the Joint Legislative Committee on Information Management and Technology (JLCIMT). The JLCIMT recommended conditional, temporary approval of the request for the remainder of the biennium. Specifically, the JLCIMT recommended that DAS and OSCIO:

1. Conduct an assessment to identify and evaluate the alternative State IT procurement-related organizational/operating models in use by other states across the nation. The assessment report should provide the raw findings and include, but not be limited to, the roles, responsibilities, accountability, staffing levels, and costs associated with:
 - (a) The most predominant organizational/operating models in use across the nation as compared to the shared IT vendor management program proposed within this request, and

- (b) A full transfer of state IT procurement duties, functions, and powers from DAS and the DAS Director to the State Chief Information Officer.
2. Submit the assessment report and a status report on IT vendor management program progress to date to the Legislative Fiscal Office in November 2016.
3. Jointly present the assessment report and status report on IT vendor management program progress to the JLCIMT and the Emergency Board during the December 2016 Legislative Days.

The Subcommittee approved six new positions associated with the new IT vendor management arrangement as limited duration to ensure the new arrangement was temporary and that DAS/OSCIO would need to return to the Legislature for funding for the 2017-19 biennium.

Other Funds expenditure limitation established in Senate Bill 55 (2015) was reduced by \$196,206 and the three positions established by the bill were reduced by a combined 0.99 FTE due to delays in implementing the legislation. None of the three positions will be hired until after the 2016 legislative session.

The Subcommittee also added two limited duration positions to implement House Bill 4135 to accomplish the coordination requirements and manage the production of electronic records as directed by the bill. An Information Systems Specialist 8 position (0.63 FTE) was added to provide the initial outreach, education, and coordination of the new policies with state agencies. An Operations and Policy Analyst 2 (0.63 FTE) was added to handle the query writing and production of records for DAS and to assist agencies in the querying and production of their records. The positions are added as limited duration to allow DAS to assess appropriate work load and classification. Positions needed to manage ongoing work will be proposed as part of the Governor's Budget for 2017-19. The Subcommittee determined that DAS can pay for the two positions in 2015-17 with existing Other Funds expenditure limitation and revenue.

The Subcommittee also approved one-time General Fund appropriations to DAS for the following purposes:

- \$1,000,000 for disbursement to the Holly Theater in Medford for the Holly Theater Restoration Project.
- \$650,000 for disbursement to the Salem Area Mass Transit District to provide free bus passes to state employees working in the Capitol Mall area and to operate an Airport Road Express Shuttle between the State Motor Pool and the Capitol Mall.
- \$500,000 for disbursement to Clackamas County for repairs at the Willamette Falls Locks and Canal.
- \$500,000 for disbursement to the City of Cornelius to help build the multi-use Cornelius Place project which includes a library, low income senior housing, and a YMCA.
- \$300,000 for disbursement to Verde for the Cully Park project in Northeast Portland's Cully neighborhood.
- \$250,000 for disbursement to Worksystems Inc. to recapitalize a tuition loan program first funded in 2011 for loans to students participating in commercial driver license training. These loans are not part of a state program and funding is provided only to establish the private program. This is the second one-time General Fund appropriation made for this purpose; the same entity received a one-time grant of \$400,000 for this purpose in 2011.
- \$200,000 for disbursement to Douglas County to partially reimburse public safety costs associated with the October 1, 2015 incident at Umpqua Community College.

- \$200,000 for disbursement to Portland Playhouse for renovation and restoration of Portland Playhouse's theater in Portland's King neighborhood.

The Subcommittee added \$3,059,680 Other Funds expenditure limitation for one-time costs of issuance and special payments associated with the disbursement of proceeds from the sale of \$3,000,000 in lottery bonds for the City of Warrenton to rebuild a dock used by Pacific Seafood at the site of a seafood processing facility that burned down in June 2013. The processing facility was built in 1941 and acquired, along with the dock, by Pacific Seafood in 1983. The lottery bonds are approved in House Bill 5201. There is no debt service allocated in the 2015-17 biennium, as the bonds will not be sold until the spring of 2017. Debt service for 2017-19 is estimated at \$675,152 Lottery Funds. The Subcommittee also increased Other Funds expenditure limitation by \$55,000 to pay the cost of issuing \$2,500,000 Article XI-Q bonds for repairs and improvements at the Oregon State Fair.

Other Funds limitation was increased by \$453,681 to allow planning for the Human Resources Information System (HRIS) replacement project to continue through May 2016. DAS is to bring any request for additional funding needed to complete stage gate 3 planning through the end of the current biennium to the May 2016 meeting of the Emergency Board. In addition, DAS shall bring a plan to adjust rates and assessment charges for the second year of the biennium to fund both the HRIS planning project and new positions established as a part of the IT reorganization operationalized in Senate Bill 5701. A \$6,500,000 General Fund special purpose appropriation to the Emergency Board for this purpose may be allocated to pay General Fund increases associated with assessment and rate increases.

Oregon Liquor Control Commission

The Subcommittee approved an Other Funds expenditure limitation in the amount of \$1,117,762 for the Oregon Liquor Control Commission to implement the provisions of House Bill 4014, Senate Bill 1511, and Senate Bill 1598. Three permanent regulatory specialist positions and four permanent administrative specialist positions are anticipated to be needed due to an increase in the assumed number of licensees as medical marijuana producers are authorized to transfer excess marijuana to recreational retail outlets, and to cover costs associated with the additional number of people working in the marijuana industry that will be required to have work permits and training. Services and supplies expenditures include \$350,000 for updates to the agency's "What's Legal" public information platform and associated outreach. Of the total amount, \$350,665 Other Funds expenditure limitation is for costs associated with Senate Bill 1598; if that bill is not enacted, this expenditure limitation is to be unscheduled by the Department of Administrative Services Chief Financial Office.

A technical adjustment was approved to convert four limited duration liquor regulatory specialists approved as part of House Bill 5047 to permanent status. This adjustment will have no effect on expenditure limitation in the 2015-17 biennium.

Public Employees Retirement System

The Subcommittee increased expenditure limitation for the Financial and Administrative Services Division by \$100,000 Other Funds for a shortfall in the Secretary of State audit charges assessment budget. In addition, increased expenditure limitation in the amount of \$6,601,170 Other Funds was approved for the Financial and Administrative Services Division for the Office of the State Chief Information Officer Enterprise Technology Services assessment.

The Subcommittee approved a one-time increase in Other Funds expenditure limitation of \$1,255,601 for the Public Employees Retirement System (PERS) Individual Account Program (IAP) information technology project. In addition, the Department of Administrative Services is to schedule all currently unscheduled Other Funds expenditure limitation for the project. The project is to move the administration of the IAP from a third-party administrator to the agency. A re-baselining of the project shows that initial project development costs have increased from \$2.9 million to \$6.1 million. The agency anticipates requesting an estimated \$1.9 million during the 2017-19 biennium to complete project development. The Joint Legislative Committee on Information Management and Technology (JLCIMT) recommendations were also approved.

A one-time increase in Other Funds expenditure limitation of \$1,659,976 was approved for information technology enhancements to the jClarety retirement system. JLCIMT recommendations were also approved. The Subcommittee directed the Department of Administrative Services to unschedule the entire \$1.7 million until the conditions set forth by JLCIMT are satisfied.

Department of Revenue

The Subcommittee reduced the expenditure limitation for the Core Systems Replacement project by \$500,000 Other Funds (recreational marijuana tax proceeds) to account for contract savings for the recreational marijuana module. The original development cost was estimated at \$1 million in House Bill 5047 (2015).

Other Funds expenditure limitation for the Property Tax Division was reduced by \$500,000 because the limitation is in excess of the operational needs of the program and is without an underlying revenue source.

The Subcommittee approved a \$373,841 General Fund reduction and a reduction of 2.60 FTE for the Senior Citizens' and Disabled Citizens' Property Tax Deferral program. This technical adjustment will have no impact on the program, which is statutorily funded with Other Funds (Senior and Disabled Property Tax Deferral account). This is part of an effort to better align the agency's budget with actual program funding.

The General Fund appropriation for the Property Tax Division was increased by \$1.4 million in personal services and FTE on existing positions was increased by 7.20. This appropriation is to backfill Other Funds revenue shortfalls in the County Assessment Function Funding Assistance Account, but only for Department of Revenue Valuation Section (\$1.1 million), and for a reduction in county contract mapping services (\$240,986). A \$1.8 million reduction in Other Funds expenditure limitation was previously included in the agency's legislatively adopted budget. The 2017-19 biennial cost is estimated to be \$1.9 million General Fund.

The Subcommittee approved an increase of \$2,052,807 in Other Funds expenditure limitation (recreational marijuana tax) and the establishment of four permanent full-time Accounting Technician 2 positions (2.92 FTE) and one limited duration Principal Executive Manager B position (0.75 FTE) for the recreational marijuana program. In addition, an Economist 3 position, approved as part of House Bill 5047 (2015), is moved from permanent full-time to limited duration. Personal services costs total \$481,063, with \$653,792 in services and supplies and \$917,952 in capital outlay. Of the \$2.1 million expenditure limitation, \$633,920 is one-time limitation for program start-up and facility construction costs. The 2017-19 biennial cost is estimated to be \$1.4 million Other Funds. This request is for the processing of cash payments related to the recreational marijuana program; however, the Subcommittee's expectation is that this is to be done in an integrated fashion with the agency's current banking, Electronic Funds Transfer, and miscellaneous cash receipting of non-recreational marijuana taxes.

The Subcommittee approved an increase in Other Funds expenditure limitation of \$874,747 for the Core Systems Replacement project. It was estimated that there were \$6.9 million in bond proceeds for the project carried forward from the 2013-15 biennium; however, that figure was only recently revised to \$7,804,187. The Department of Administrative Services is directed to unschedule the entire \$874,747 pending the review and approval of the need for the expenditure limitation by the Legislative Fiscal Office.

Secretary of State

The Subcommittee established a \$347,900 General Fund appropriation and one limited-duration position (0.25 FTE) to replace the Oregon Elections System for Tracking and Reporting (ORESTAR) Election Night Reporting module. The agency will use the funds to acquire a commercially-available off-the-shelf (COTS) product to replace an existing ORESTAR Election Night Reporting module that was developed in-house. The replacement system will offer expanded capabilities, including tabulation of local election vote counts and graphical and map-based display capabilities. A temporary project manager position was approved. The new system is expected to be fully operational in time for the 2016 General Election. The appropriation is approved on a one-time basis and will be phased out in the agency's 2017-19 biennium budget.

State Treasurer

The Subcommittee reduced Other Funds expenditure limitation for the Debt Management Division by \$500,000 for a Rockefeller Foundation grant that the agency no longer receives.

CONSUMER AND BUSINESS SERVICES

Department of Consumer and Business Services

The Subcommittee approved an increase in the Other Funds limitation for the reclassification of positions in three divisions. The individual changes impacted ten positions. The adjustments included increased Other Funds expenditure limitation of \$32,660 in the Building Codes Division, \$30,878 in the Workers' Compensation Division, and \$108,488 in the Insurance Division, for a total of \$172,026. The additional expenditure limitation allows the agency to make position adjustments as approved by the Office of the Chief Human Resources Officer at the Department of Administrative Services without compromising the maintenance of the agency's ratio of supervisory to non-supervisory positions, as required under House Bill 4131 (2012).

The Subcommittee approved an increase in the Other Funds expenditure limitation of \$379,219 for the establishment of four new positions (2.52 FTE) in the Building Codes Division. These positions include a Plans Examiner 2 position to be housed in Salem and three Inspector positions (Mechanical, Plumbing, and Electrical) to be housed at the Eastern Region Office located in Pendleton. The positions will address ongoing workload increases of the Building Codes Division as the economy continues to recover.

A net decrease in Other Funds expenditure limitation of \$321,655 was made as a result of position adjustments in the Marketplace and Shared Services Divisions related to the operation of the Health Insurance Marketplace. Thirteen limited duration Program Analyst 2 positions were eliminated (-7.52 FTE) and six permanent, full-time positions (4.02 FTE) were established (one Outreach and Education Manager and five Program Analyst 2 positions). These changes result in a reduction of seven positions and \$558,617 Other Funds expenditure limitation in the

Marketplace Division. This reduction was partially offset by an increase in Other Funds expenditure limitation of \$236,962 in the Shared Services Division to cover the costs of converting one part-time, limited duration Operations and Policy Analyst 4 position to a full-time, permanent position (0.50 FTE) and to add an additional Procurement and Contract Specialist 3 position (0.67 FTE).

The Subcommittee approved a \$6.4 million reduction in Other Funds expenditure limitation in order to reconcile the budget of the Health Insurance Marketplace with actual and anticipated expenditures of the program, which have been significantly different than what was anticipated in the legislatively adopted budget. The changes include reductions in anticipated expenditures due to pre-payment of contracts prior to the transfer of the insurance marketplace from Cover Oregon to the Department of Consumer and Business Services (DCBS), changes in information technology contracts, lower than anticipated personal services costs, and a reduction in anticipated payments for tax reporting errors. These reductions are partially offset by increases in legal fees and new information technology contracts.

A \$1,732,528 Other Funds expenditure limitation increase was approved for additional marketing and outreach activities of the Oregon Health Insurance Marketplace. This additional expenditure limitation will be unscheduled until DCBS completes its review and analysis of the 2016 open enrollment year campaign and its plan for the 2017 open enrollment year campaign. The legislatively adopted budget included a budget note instructing the agency to complete a plan and report on each of the publicity and publication campaigns either upcoming or implemented for the Health Insurance Marketplace Program. DCBS submitted a publicity and publication plan and report to the Interim Joint Committee on Ways and Means in January 2015; however, that plan and report did not contain detailed information for the 2017 open enrollment year campaign since the agency had not yet completed its review of the 2016 plan. The additional funding, once rescheduled, will allow the agency to maintain the same level of expenditures during the 2017 open enrollment year as in 2016.

Discussions also took place regarding pharmacy benefit managers. The Subcommittee approved the following budget note.

Budget Note:

The purpose of this budget note is to clarify the Department of Consumer and Business Services' (DCBS) authority to regulate pharmacy benefit managers (PBMs). DCBS is directed to convene a workgroup to develop recommendations for rulemaking regarding PBM compliance. Based on those recommendations, the agency will draft rules regarding PBM compliance and report to the appropriate legislative policy committees by November 1, 2016. The report should include the draft rules, as well as any statutory changes or clarifications necessary to fully implement the draft rules, including fee recommendations for administration of the program.

Draft rules must include, but are not limited to:

- Notification system that includes a method for informing PBMs of new regulations, and for informing PBMs of complaints, investigations, and possible sanctions
- Investigation procedures
- Fees, fines, and resolution process that includes:
 - Overall schedule of fees and fines
 - Provisions for warnings before fines, based on circumstances

- Possible escalation of fine for multiple occurrences including combining multiple occurrences into a single complaint or enforcement action, or multiple claims related to a single reason or cause
- Setting a maximum annual per PBM fine
- Exceptions based on type of violation or other criteria
- A reasonable time to re-enter compliance
- Other provisions consistent with DCBS' existing enforcement authority and procedures

Bureau of Labor and Industries

Technical adjustments are included to reflect the budget recommended to the Joint Committee on Ways and Means by the Transportation and Economic Development Subcommittee during the 2015 regular session. Multiple amendments to Senate Bill 5517 were considered during the legislative review process, and the amendment that was submitted to and adopted by the Joint Committee on Ways and Means did not properly reflect the budget recommended by the Subcommittee. The adjustments reduce the General Fund appropriation to the agency by \$113,604, increase Other Funds expenditure limitation by \$206,871, and increase Federal Funds expenditure limitation by \$2,696, for a total funds adjustment of \$95,963.

Oregon Public Utility Commission

The Subcommittee increased the agency's Other Funds expenditure limitation by \$170,226 and authorized one permanent position (0.63 FTE) to increase analytic capacity to address additional agency responsibilities resulting from legislative changes to the Renewable Portfolio Standard made during the 2016 Legislative session.

ECONOMIC AND COMMUNITY DEVELOPMENT

Oregon Business Development Department

The Subcommittee reduced the General Fund appropriation for debt service by \$1,328,407, and established a \$1,330,500 Other Funds expenditure limitation for general obligation bond debt service. Debt service for general obligation bonds is paid by the General Fund; however, the agency will substitute \$1,330,500 of Article XI-M and Article XI-N bond proceeds, and interest earned on those proceeds, to pay debt service, in lieu of General Fund. The proceeds are from bonds originally issued for the Seismic Rehabilitation Grant program in 2010, 2011, and 2012. These proceeds were not used for seismic projects and will instead be used to offset debt service costs in the current biennium.

The Subcommittee increased Lottery Funds support by \$1.5 million. This includes an increase for employee compensation changes and \$960,514 Lottery Funds, approved on a one-time basis, for new or expanded programs. The Subcommittee increased Lottery Funds support for the Oregon Wave Energy Trust by \$200,000, bringing current-biennium support to \$450,000 Lottery Funds. Lottery Funds were increased by \$400,000 to reapprove funding for replacement of the Port of Port Orford Cannery Building for one more biennium. Funding for this project was initially approved in the 2013-15 biennium. The Subcommittee also approved \$100,000 of Lottery Funds to conduct a Willamette Valley Intermodal Hub Feasibility Study, to evaluate the viability of a strategic intermodal hub to optimize container shipment of Oregon agricultural products.

Lottery Funds totaling \$260,514 and two positions (1.00 FTE) were approved to address administrative costs associated with the expansion of grant activity in the Seismic Rehabilitation Grant Program. The Department will need to fill the newly-established positions for three years beginning July 1, 2016, and will include a policy option package in its 2017-19 biennium budget request to convert the two approved positions from permanent to limited-duration status. The Department is also instructed to report to the Legislative Fiscal Office, following each sale of Article XI-M or Article XI-N general obligation bonds, on the projects and dollar amounts of project grants financed by the bond sale, as well as on the amount of bond proceeds budgeted for agency administrative costs.

The Subcommittee established a \$1 Other Funds expenditure limitation for the American Manufacturing Innovation District, and increased Other Funds by \$54,868 for cost of issuance of lottery revenue bonds for this project. The American Manufacturing Innovation District is a collaborative effort between government, industry, and academic institutions to invest in manufacturing infrastructure to promote advanced manufacturing. A total of \$2.5 million of lottery revenue bond proceeds are authorized for this project in House Bill 5202, which also authorizes \$5 million of Article XI-G bond proceeds for distribution to Portland Community College (PCC) in support of this project. The Subcommittee limited expenditure of bond proceeds to \$1, pending a joint presentation with PCC of a business plan for developing the District. Debt service costs for the lottery revenue bonds authorized for this project are projected to total approximately \$535,000 Lottery Funds per biennium, beginning in the 2017-19 biennium. Because the bonds will not be issued until spring 2017, there will be no debt service payments due in the current biennium.

The Subcommittee also approved a technical correction to the budget for the State Small Business Credit Initiative (SSBCI) program. This correction increases Other Funds expenditure limitations in the Business, Innovation and Trade Division by \$388,773, and reduces the Division's Federal Funds expenditure limitations by the same amount. The SSBCI is funded from a federal grant the agency secured in 2011 that provided Federal Funds for revolving loan programs. It was noted when the grant was received that administrative costs for the program would transition to Other Funds over time, as the grant money was loaned out and the loan repayments were re-categorized as Other Funds. The Subcommittee added this anticipated fund shift, which had not been included in the agency's budget, to the bill.

Federal Funds expenditure limitation was increased for the Business, Innovation and Trade Division by \$450,000 for expenditure of funds received under the Year 4 State Trade and Export Promotion grant program. This increase more than offsets the \$388,773 Federal Funds expenditure limitation decrease for SSBCI and results in a net increase of \$61,227 for the Business, Innovation and Trade Division Federal Funds expenditure limitation.

Finally, the Subcommittee approved a budget adjustment to increase Nonlimited Other Funds expenditures by \$5,820,000. This adjustment reflects a greater level of loan repayments than originally anticipated in the budget. Loan repayments are not limited in the agency budget. The adjusted level of Nonlimited Other Funds in the Infrastructure Finance Authority will include approximately \$24.2 million of loan repayments.

Employment Department

A technical adjustment is included for the Employment Department to more accurately reflect the amount expected to be utilized by the agency from \$85 million in modernization funds appropriated to the agency through the federal Social Security Act. Close of session budget reconciliation adjustments resulted in more dollars being available from the Supplemental Employment Department Administrative Fund for

Department operating expenditures. This adjustment does not change the overall amount of the agency's recommended budget, merely the source from which the Department can make expenditures. As such, the appropriation of modernization funds made to the Department is decreased by \$17 million; sufficient Other Funds expenditure limitation exists to enable the Department to make equivalent expenditures from a combination of Supplemental Employment Department Administrative Funds and the Special Administrative Fund.

Housing and Community Services Department

The Subcommittee approved an increase in General Fund of \$2,727,660 for counseling services associated with the Oregon Foreclosure Avoidance Program. The 2015-17 legislatively adopted budget included \$1.4 million General Fund, which was estimated to be sufficient through February 2016. The Housing and Community Services Department was directed to report back to the Legislature on program utilization, foreclosure rates, and actual monthly expenditures to counseling agencies. The additional General Fund is included for program expenditures for the remainder of the 2015-17 biennium, as follows: \$2.36 million for counseling services provided on a fee-for-service basis as indicated via contract with the Housing and Community Services Department; \$233,333 for legal aid services for counseling clients with particularly complicated circumstances; and \$127,480 for agency program administration, with the understanding that the Department of Administrative Services will unschedule \$275,000 of the amount. Funding for the program is not anticipated to be ongoing, although the agency may request funding for consideration during the 2017-19 budget process.

Also included is a one-time General Fund appropriation in the amount of \$10 million to the Housing and Community Services Department to be utilized as follows: \$8 million is for homelessness assistance and prevention services through the Emergency Housing Assistance (EHA) program and \$2 million is to the State Housing Assistance program (SHAP) for operational support for emergency shelters and supportive services to shelter residents. Funding for the EHA program is spent as Other Funds by the Department, and is reflected in an additional \$8 million in Other Funds expenditure limitation.

Other Funds expenditure limitation in the amount of \$2,554,868 is included to enable the Housing and Community Services Department to expend proceeds from the sale of lottery bonds for preservation of affordable housing with expiring federal subsidies. Of this amount, \$2.5 million is attributable to project costs and \$54,868 is related to cost of issuance. Eligible projects for which these funds can be expended are defined as the following:

- Privately owned multi-family rental properties where at least 25% of the units are subsidized by a project-based rental assistance contract through the U.S. Department of Agriculture Rural Development or the U.S. Department of Housing and Urban Development;
- Existing manufactured housing communities to be acquired by a mission-based non-profit organization, resident cooperative, tenants' association, housing authority, or local government; or
- Public housing projects undergoing a preservation transaction which involves a comprehensive recapitalization and which will secure ongoing rental subsidies.

Oregon Department of Veterans' Affairs

The Subcommittee approved an increase in Federal Funds expenditure limitation of \$499,999. The Oregon Department of Veterans' Affairs (ODVA) received a 2015 grant from the U.S. Department of Veteran's Affairs in the amount of \$500,000 for transportation of Oregon veterans in highly rural areas to medical appointments. Awards of \$50,000 per county will be used to preserve and maintain transportation programs established with the 2014 federal grant award. The counties receiving funds are Baker, Gilliam, Grant, Harney, Lake, Malheur, Morrow, Sherman,

Wallowa, and Wheeler. ODVA acts as the applicant and grantee on behalf of the counties, and will pass through funds and monitor compliance with grant requirements. The grant is for a period of one year and requires no matching funds or additional positions for administration. A placeholder amount of \$1 in Federal Funds expenditure limitation was included in the legislatively adopted budget for the agency.

EDUCATION

State School Fund

The Subcommittee approved a decrease of \$39,553,391 General Fund and an increase of \$39,553,391 Lottery Funds for the State School Fund. These changes reflect the balance of available General Fund and Lottery Funds for the overall state budget and maintains the amount of \$7,376 million total funds for the State School Fund for the 2015-17 biennium.

Department of Education

The Subcommittee approved changes in the Federal Funds expenditure limitations for agency operations for federal grants received by Department of Education as described below:

- An increase of \$7,130,223 for a three-year federal grant from the U.S. Department of Education's Office of Innovation and Improvement. The purpose of the grant is to increase the number of high-quality charter schools by providing assistance to potential charter schools for planning, program design, and initial operations. Funds will also be used to share best practices among all charter schools and sponsoring districts. One limited duration position (0.63 FTE) was approved relating to the grant.
- An increase of \$1,160,860 for three separate child nutrition grants from the U.S. Department of Agriculture. The three grants were the Professional Standards Training grant (\$138,915), the Team Nutrition grant (\$203,563), and the Tier 2 Direct Certification Improvement grant (\$818,382). A limited duration position (0.63 FTE) was approved for the Tier 2 Direct Certification Improvement grant.

The Subcommittee approved an increase of \$515,200 Other Funds expenditure limitation to cover costs of an increase in the number of students participating in the Hospital Program. The agency is required to provide and pay for the costs of educational services for children, through age 21, who are expected to be hospitalized for an extended period of time. This increase will be funded through an increased distribution from the State School Fund. Also approved was a transfer of \$51,458 General Fund from the breakfast and summer food programs under Grant-in-Aid to agency Operations for the administration of the Farm-to-School program. A one-time increase in the Other Funds expenditure limitation of \$2,030,515 for the Oregon School for the Deaf was approved for deferred maintenance, including replacement of the School's Heating Ventilation Air Conditioning, or HVAC, system. The source of funds for this includes moneys set aside from the sale of the School for the Blind property, income from the rental of school facilities, and the anticipated sale of a vacant parcel of school property. The Department of Administrative Services is instructed to unschedule this increase until the final cost of the project is determined and the sale of the vacant property is completed.

To ensure that debt service payments on education-related Lottery Bonds are funded from the proper sources, the Subcommittee approved changes to the amount of Lottery Fund resources allocated to the Department of Education. House Bill 5016, the 2015 appropriation bill for the agency, allocated the entire \$1,434,927 required for debt service payments from the Oregon Education Fund. The actual allocation is \$593,395 from the Oregon Education Fund and the remaining \$841,532 is from the Administrative Services Economic Development Fund.

The Subcommittee approved an increase of \$3,130,000 General Fund for the Oregon Department of Education's agency operations to fully fund the Assessment and Accountability unit. The 2015-17 budget for this unit was inadvertently underfunded by \$3,771,938 General Fund and needs these funds to meet its responsibilities and commitments. This budget gap is resolved by transferring \$930,000 General Fund from the Grant-in-Aid budget in unallocated resources and an increase of \$2,200,000 in new General Fund resources. The remaining \$641,938 is to be found by the agency in savings in its existing agency operations budget, including holding positions vacant in the unit. There is also a transfer of \$2,000,000 in excess Federal Funds expenditure limitation from the Grant-in-Aid budget to Operations, and an additional increase of \$1,971,397 in Federal Funds expenditure limitation to match the amount of federal funding available for this function.

General Fund increases for existing programs were approved as described below:

- Funding for the Oregon Pre-Kindergarten program was increased by \$5.3 million, bringing the total General Fund resources for this program to \$145.3 million.
- Funding for the Early Intervention and Early Childhood Special Education programs was increased by \$5,393,340 General Fund. This increase reflects, in part, the growth in these two programs at a rate greater than estimated at the end of the 2015 session. Total General Fund resources for these programs, including this increase, is \$155.8 million.
- The Relief Nurseries program was increased by \$300,000 General Fund, bringing the total General Fund available for the 2015-17 biennium to \$8.6 million. This additional funding and the \$700,000 General Fund appropriated by chapter 837, section 109, Oregon Laws 2015 should be considered permanent for the purposes of developing the 2017-19 budget.

One-time General Fund appropriations were approved by the Subcommittee for new programs and grants as described below:

- \$260,000 General Fund for a grant to the Burnt River School District for the Burnt River Integrated Agriculture/Science Research Ranch program. This program provides educational opportunities to students from outside the district, including from the Portland area, and provides a number of educational services outside of the core curriculum common to all high school students, including natural resource studies, agricultural experience, water quality monitoring, animal husbandry, sustainable rangeland science, forest restoration, and organic food production.
- \$400,000 General Fund for grants to organizations which provide training and assistance relating to culturally relevant educational practices authorized as eligible services under the Network for Quality Teaching and Learning under House Bill 4033. Grants of equal value are to be provided to two organizations: (1) Center for Culturally Responsive Practices and (2) Teaching with Purpose.
- \$95,000 General Fund appropriation for a grant to the World of Speed organization for the High School Automotive Career Technical Education program. The organization partners with Clackamas Community College and area high schools to provide automotive related career technical education (CTE). Other high schools have expressed interest and the \$95,000 would be used to match other contributions to the program, assisting with cost of transporting students to the facility for classes, and other program costs.

The Subcommittee eliminated the \$17,540,357 General Fund special purpose appropriation to the Emergency Board for the mixed delivery preschool program established in House Bill 3380 (2015) and directly appropriated the same amount to the Oregon Department of Education for

the same purpose. The intent is for this funding to be distributed to four to six Early Learning Hubs that demonstrate that the Hub and the providers in their service area are prepared to implement the mixed delivery preschool model beginning in September 2016. In developing the 2017-19 current service level budget for this program, only the full two-year costs of this appropriation should be factored into the calculation. Any further expansion to add new Early Learning Hubs should be a separate policy decision made by the Legislature during the 2017 session. In addition to the annual report to the Legislature required in House Bill 3380 (2015), the agency is instructed to report to the Emergency Board prior to June 1, 2016 on which Early Learning Hubs were selected, the number of preschool providers estimated to be delivering the program, the estimated number of children that will be served under the program, and an update on the various cost components of the program.

One permanent Research Analyst 3 position (0.63 FTE) was approved to manage and analyze information collected through the Class Roster data from school districts under House Bill 2644 (2013). The agency will identify the funding from existing resources for the 2015-17 biennium.

Higher Education Coordinating Commission

The Subcommittee approved a one-time \$1,800,000 General Fund appropriation to the Higher Education Coordinating Commission (HECC) for a grant to Umpqua Community College (UCC) to address the issues resulting from the shooting incident on the UCC campus on October 1, 2015. The funding may be used for: (1) staff, including security staff; (2) upgrading security communications equipment, door locks, and campus lighting; (3) upgrading the campus's network fiber system to accommodate the new communications equipment; and (4) other costs related to the October 1st incident. HECC is to report back to the Legislature as part of its budget presentation to the Joint Committee on Ways and Means in 2017 on how these resources were expended. Also approved was a one-time \$4,250,000 General Fund appropriation to HECC for a grant to UCC for the construction or renovation of a replacement for Snyder Hall where the shooting incident took place. The College is currently not using the classroom space in the building and is relying on temporary structures to replace some of the space.

The Subcommittee recognized the Community Colleges' needs regarding campus and student security and safety issues which were illustrated, in part, by the shooting incident at UCC. The Governor has appointed a workgroup to recommend actions and investments for security and safety at Community College and other Post-Secondary institutions. Based on the recommendations of the workgroup and the Community Colleges, the Legislature will address this issue during the 2017 session.

An \$804,506 increase in Other Funds expenditure limitation was approved by the Subcommittee for payment of the costs of issuing General Obligation bonds on behalf of community colleges and public universities. This increase represents the estimated amount required if all of the bonds authorized for the 2015-17 budget cycle are issued by the end of the current biennium.

The Subcommittee also approved three one-time General Fund appropriations to HECC to be allocated to Oregon State University. The first appropriation is \$800,000 for the Northwest National Marine Renewable Energy Center to serve as match for federal funds for the Pacific Marine Energy Center South Energy Test Site. The federal government has made an initial \$5 million available to fund a competitive grant to further develop a wave energy test facility, with the expectation that a 25% local match will be provided. HECC is only to release the funds if Oregon State University is awarded the grant. The second appropriation is \$100,000 for endophyte research which is to be matched by private dollars. These funds are to be used only for endophyte research in support of Oregon's fiber and straw export industry. A report to the Legislative Fiscal Office on how the funds were used in support of endophyte research and what was made possible by this additional influx of funds should be made by December 31, 2016. The third is \$100,000 for the purpose of establishing an endowed scholarship fund through the Oregon State

University Foundation. The scholarship must be used to support students engaged in research associated with Amyotrophic Lateral Sclerosis (ALS).

The Subcommittee approved a one-time General Fund appropriation of \$1,900,000 for the four technical and regional universities, along with Portland State University, to help fund new compensation agreements for classified staff. HECC is directed to distribute the following amounts to the following universities: Portland State University - \$400,000; Eastern Oregon University - \$251,559; Southern Oregon University - \$468,591; Western Oregon University - \$485,646; and Oregon Institute of Technology - \$294,204.

Budget Note:

The Subcommittee recognizes that the Current Service Level (CSL) is intended to estimate the cost of legislatively approved programs in the upcoming biennium. In 2009, the Joint Committee on Way and Means approved the adoption of a CSL model for the Community College Support Fund (CCSF) to reflect health benefit and retirement costs expected to exceed the Department of Administrative Services standard inflation rate.

To ensure consistency in post-secondary state support CSL calculations, the Department of Administrative Services (DAS) and the Legislative Fiscal Office (LFO) are directed to develop, in consultation with the Higher Education Coordinating Commission and the seven public universities, an estimated cost of applying the Community College Support Fund model to the Public University Support Fund, the Agricultural Experiment Station, the Extension Service, the Forest Research Laboratory, and Public University State Programs. The estimate will include data elements that the public universities will be required to submit to HECC in order to implement the model.

DAS and LFO will provide the estimated cost to implement the Community College Support Fund CSL model for Public University state support to the Emergency Board, through the Legislative Fiscal Office, by July 1, 2016.

Chief Education Office

The Chief Education Officer, in cooperation with other education agencies, has completed the steps necessary to receive Stage Gate 3 approval to move forward on the development of the Statewide Longitudinal Data System (SLDS). This means the project staff have completed the required project management documents with approval from the State's Chief Information Officer. As a result, the Subcommittee approved \$5,505,280 General Fund for the project development and staff for this biennium. Based on the project's schedule, this will leave one quarter's worth of development costs for 2017-19. Ongoing costs for the Data System, starting in 2017-19, are estimated to be roughly \$3.0 million per biennium, including staff for the operation, data integration, and maintenance, as well as the network-related costs due to the Department of Administrative Services (DAS). Also approved were 3 new permanent positions (1.75 FTE) and an additional 1.86 FTE to continue three existing limited duration positions for the remainder of the biennium. Two of these three limited duration positions, the Project Director and Systems Integration positions, are made permanent. DAS is instructed to unschedule \$495,000 of this appropriation, which represents the project contingency funds. The agency can make a request to DAS and the Legislative Fiscal Office to reschedule these contingency funds if need arises before the end of the biennium. The Chief Education Office is instructed to report to the Emergency Board prior to October 1, 2016 on the project's progress and expenditures.

Teacher Standards and Practices Commission

Senate Bill 78 (2015) appropriated \$200,000 General Fund to the Teacher Standards and Practices Commission to be transferred to the Teacher Education Program Accreditation Account. This funding was intended to support grants for teacher education programs that incur costs associated with national teacher accreditation. According to current accounting practices, the agency needs to expend the \$200,000 as “Other Funds,” requiring an Other Funds expenditure limitation increase of \$200,000 so these grants may be awarded.

Various Agencies

The Subcommittee approved the transfer of \$2.0 million General Fund from the Oregon Department of Education (ODE) to the Higher Education Coordinating Commission (HECC). These funds had been part of a larger investment in Career and Technical Education (CTE) and Science Technology Engineering and Mathematics (STEM) programs appropriated to ODE in House Bill 5016 (2015). One component of this CTE and STEM investment was a program related to post-secondary success to provide start-up funding and support services for the recruitment, retention, and attainment of underserved students in post-secondary programs related to high-demand fields including, but not limited to, health sciences, computer science, engineering, high tech manufacturing, precision agriculture, and advanced food processing. This program is more appropriately administered by HECC.

The Subcommittee approved one-time increases in the General Fund appropriations for the Chief Education Office, HECC, and ODE for student transitional services and supports between secondary and post-secondary education. This distribution reflects, in part, the product of a workgroup organized by HECC to recommend what services should be funded by a \$6,865,921 General Fund special purpose appropriation made in Senate Bill 418 (2015). This bill eliminates the special purpose appropriation and uses some of these resources to fund transitional services under House Bill 4076. Additionally, a total of \$4,025,000 is appropriated for transitional services and supports between secondary and post-secondary education as outlined below.

	General Fund Appropriation
Chief Education Office	
Summer summit for high school and post-secondary staff including counselors and financial aid staff	\$ 300,000
Local collaboration between high school counselors and post-secondary advisors	\$ 700,000
Higher Education Coordinating Commission (HECC)	
Community College support for improved Developmental Education models	\$ 600,000
Community College support for development and alignment of Career Pathways	\$ 600,000
Expansion of eMentoring for Oregon Promise students	\$ 120,000
Statewide expansion of FAFSA Plus	\$ 105,000
Subscription of Signal Vine connecting with students via two-way texting	\$ 100,000
Evaluation and tracking implementation of transitional supports and services in this bill	\$ 50,000
Oregon Department of Education	
License for College and Career Readiness counselor training modules	\$ 50,000
Expansion of AVID or similar program for high schools	\$ 1,400,000
Total	\$ 4,025,000

HUMAN SERVICES

Oregon Commission for the Blind

The Subcommittee approved one-time increases of \$680,109 General Fund, \$199,049 Other Funds, and \$3,248,343 Federal Funds to purchase vending machine equipment for the agency's Business Enterprise Program. The Department of Administrative Services is expected to unschedule these amounts, which may only be rescheduled based upon the successful request of federal reallocation funds from the U.S. Department of Education.

Oregon Health Authority

Senate Bill 5701 adjusts the Oregon Health Authority (OHA) budget for updated pricing of program caseloads, costs, and revenues to "rebalance" the budget. This information was presented at the January 2016 meeting of the Interim Joint Committee on Ways and Means. The agency's rebalance plan resulted in an overall General Fund shortfall of \$37.6 million. This net position included budget problems of \$129.7 million General Fund related to increases in caseload and other program costs. Savings of \$67.1 million General Fund resulted from a change in the federal match rate, as well as from additional revenues from a number of sources. In addition, the agency is planning to implement management actions to decrease costs by \$25 million General Fund. These include an acceleration of the redetermination process next year, a delay in fee-for-service rate adjustments, and enhanced savings from program integrity efforts, including fraud detection.

The rebalance plan increases Federal Funds expenditure limitation by almost \$1 billion, mostly related to the increased caseload forecast. There are also a number of technical adjustments included in the rebalance. While these normally net to zero for the agency as a whole, in this case there is a transfer of 14 positions from the Department of Human Services to OHA.

As discussed during the 2015 legislative session, the agency has implemented an agency restructure as a part of this rebalance. The new structure is designed to promote health care transformation, including integration of physical, behavioral, and dental health. This structure better reflects the new work of coordinated care organizations, as well as public health programs aligned with system transformation. Most significantly, the old Medical Assistance Programs (MAP) and Addictions and Mental Health (AMH) are eliminated in the restructure, with MAP and community mental health and addictions programs moving to the new Health Systems Division (HSD). The Oregon State Hospital (OSH) will now be its own budget structure.

As a part of the agency restructure, a thorough review of positions was conducted. Partly historical, dating back a number of years, and partly as a result of the implementation of health care transformation and the Affordable Care Act when many staff were brought on to perform time-sensitive tasks, the agency found itself with many staff but without appropriate position authority. In addition, as health care transformation moved forward, the agency needed fewer positions in some areas but more and/or different kinds of positions in other areas. The true-up included in the rebalance resolves issues of permanent staff not having position authority, as well as limited duration staff that had been used for on-going functions and priorities now becoming permanent positions. Overall, the changes are budget neutral and result in a reduction of two positions and an increase of 9.52 FTE.

The agency continues to face a number of budget risks that were not explicitly included in the rebalance plan. These include changes to caseloads, prescription drug costs, increased Aid and Assist population in the Oregon State Hospital, and costs of pending litigation. The special purpose appropriation of \$40 million that was established during the 2015 legislative session for OHA or the Department of Human Services will remain in place to address caseload costs or other budget challenges that the agencies are unable to mitigate.

The Subcommittee approved the agency's rebalance plan, with one notable exception. Costs of \$17 million General Fund related to the Medicaid Oregon eligibility (ONE) system were not funded at this time. These are costs to maintain the old eligibility system for litigation purposes after the contract with Oracle expires in March 2016. In addition to rebalance adjustments, the Subcommittee approved \$25 million of additional hospital assessment revenue that is remaining from the program ending September 30, 2015, which will be used in the budget in place of General Fund.

Overall, the adjustments made in Senate Bill 5701 result in an increase in the agency's total funds budget of \$1.1 billion, a reduction of General Fund of \$1.5 million, and an increase of 21 positions (22.88FTE). These numbers do not include budget changes related to employee compensation cost changes, which total \$20.8 million General Fund and \$37.8 million total funds, and are also included as part of Senate Bill 5701.

A more detailed description by program area follows.

Health Systems Division

The budget adjustments in Senate Bill 5701 reflect a net \$8.3 million decrease in General Fund in the Health Systems Division (HSD), with a \$75.4 million increase in Other Funds expenditure limitation and a \$964.7 million increase in Federal Funds expenditure limitation.

The rebalance plan for HSD approved by the Subcommittee includes increased caseload costs of \$84.4 million General Fund. Caseload forecasts are up primarily because redeterminations have been delayed several times over the past year. With the recent implementation of the new ONE eligibility system, the agency anticipates catching up on redeterminations over the next year. While the caseload forecasts have attempted to build in the timing of these redeterminations, forecast risks will remain higher than usual until the data has settled down over an extended period of time and there is good historical information on which to base the forecasts. Other costs include \$10.7 million General Fund for an increase in the Medicare Part D clawback required by the Centers for Medicare and Medicaid Services (CMS). Medicare Part B premiums have also increased, resulting in a General Fund need of \$7.2 million. Oregon pays these premiums for clients that are eligible for both Medicare and Medicaid. Eight additional Federally Qualified Health Centers (FQHCs) are moving to the alternative payment methodology, resulting in a one-time cost of \$3.1 million General Fund.

The rebalance plan includes a General Fund need of \$20.9 million General Fund for the new ONE eligibility system. Additional refinement of operational and maintenance costs for the system have resulted in a need for \$3.9 million General Fund above what is currently budgeted. The remaining \$17 million represents the costs to maintain the old eligibility system for litigation purposes after the contract with Oracle expires in March 2016. The Subcommittee did not approve that \$17 million General Fund in the final budget.

The rebalance plan includes a total of \$63.4 million General Fund savings in HSD. This includes a \$10.2 million savings resulting from an increase in the federal match rate for Oregon, and \$11.8 million freed up by an increase in the tobacco tax revenue forecast for the biennium. In addition, \$25 million of Other Funds are left over from 2013-15 and can be used to replace General Fund for the current biennium. Settlements and drug rebate revenues are coming in about \$15 million above budget and will replace General Fund as well. Finally, caseloads related to forensics patients living in the community went down slightly for a savings of \$1.4 million.

The rebalance plan includes management actions to decrease costs by \$25 million General Fund, all in HSD. These include an acceleration of the redetermination process next year, a delay in fee-for-service rate adjustments, and enhanced savings from program integrity efforts, including fraud detection. Finally, the rebalance includes an additional \$964.7 million in Federal Funds expenditure limitation, primarily because of the increased caseload. An addition of \$40.4 million Other Funds expenditure limitation results from the additional revenues discussed above.

In addition to rebalance adjustments, the Subcommittee adjustments include the addition of \$35 million of additional hospital assessment revenue that remains from the assessment program that ended September 30, 2015. Of the total, \$25 million will be used to replace General Fund in the 2015-17 budget, while the remaining \$10 million Other Funds has been approved for one-time investments in rural hospital transformation and sustainability as outlined below. These recommendations were brought forward by a workgroup required by a Senate Bill 5507 (2015) budget note.

For investment in rural health provider workforce capacity, it is expected that at least \$1.5 million Other Funds will be used to support the work of Oregon's Graduate Medical Education Consortium.

Investments in small and rural hospital transformation strategies include: establish transitional post-acute care programs (cost of \$4 to \$7 million over three years), establish virtual clinics in communities with acute primary care shortages (cost of up to \$1.1 million), and provide education for rural providers on population health (cost of \$100,000). Costs associated with each option available to rural hospitals will depend on the number of hospitals that pursue each option. Rural hospitals have the flexibility to select one or more options depending on local needs. The funding for hospital programs will be distributed through OHA, to the Oregon Association of Hospitals Research and Education Foundation, which will collaborate with OHA to identify related baseline and outcome data on each project and report that data to OHA as well as provide the funding to implement each of the projects available to rural hospitals.

The following budget note was approved by the Subcommittee.

Budget Note:

The Oregon Health Authority shall identify and track related outcomes on each project that is implemented as a result of the \$10 million investment in rural hospital transformation and sustainability, shall provide regular updates to the Legislative Fiscal Office and the Department of Administrative Services Chief Financial Office, and shall report back to the Joint Committee on Ways and Means during the 2017 legislative session on the implementation and status of the projects, outcomes to date, costs to date, as well as recommended policies which will improve population health outcomes in rural Oregon.

The Subcommittee included \$2 million General Fund for the Medicaid Primary Care Loan Repayment Program. This program was funded in the 2013-15 biennium, but not in the current biennium. The budget also includes \$0.5 million General Fund for negotiated compensation cost changes for non-state employees. As discussed above, most of the special purpose appropriation of \$10.7 million, which had been set aside for this purpose, was distributed to OHA and the Department of Human Services.

The Subcommittee included \$900,000 of one-time General Fund for planning and start-up costs related to providing medical assistance for additional children in Oregon. The following budget note was approved.

Budget Note:

The Oregon Health Authority is directed to develop a plan and recommendations for extending medical assistance to children not eligible under ORS 414.231(3) including: eligibility criteria, coverage options, enrollment estimates, issues of equity and inclusion, integration with other programs, outreach, administrative and staffing changes, phasing options, and cost estimates. In developing the recommendations, the agency is expected to engage stakeholders and legislators, and utilize information on experiences in other states. The agency will report back to the appropriate committees during the 2017 legislative session on their plan and recommendations.

Oregon State Hospital

The rebalance plan approved by the Subcommittee for the Oregon State Hospital (OSH) includes \$2.7 million General Fund to finish the implementation of the Avatar system, the electronic health record system at the hospital. Much of the Avatar system has been completed and adopted into the normal workflow processes. This includes the Clinician Work state, Lab Management, and Food and Nutrition Services.

However, the Medication Management and the Billing modules have not yet been fully implemented and adopted into the workflow processes. Implementation of the medication management module will allow the use of automated dispensing of medication, as well as electronic medication administration records. A recent Secretary of State audit noted the importance of finishing this work, both from an efficiency and patient safety perspective. The Billing module will assist in more accurate and timely reimbursement requests to Medicare, Medicaid, and third party insurance providers. The agency has contracted with a company to assist with the final adoption and implementation of these parts of the system.

The rebalance plan also includes the transfer of \$10 million General Fund from OSH to Statewide Assessments and Enterprise-wide Costs (SAEC). This funding was put in the OSH budget to be used for cost allocation purposes once the agency had done a thorough review of cost allocation issues within OSH and agreed with CMS on a new cost allocation plan. Once cost allocation is actually implemented, the funding will need to be in SAEC.

Although the agency believed it was too early to bring forward as a formal request, there is risk to the Oregon State Hospital budget. The Aid and Assist population at the hospital continues to grow and may ultimately result in the need to open an additional ward. The agency is in the process of implementing several investments that are expected to ease the pressure from this population, and so at this point is not requesting any funding. OSH is also closely monitoring the use of overtime, particularly as it relates to staff use of the federal Family and Medical Leave Act, and may eventually request additional positions to deal with these issues.

Public Health

The Subcommittee approved an Other Funds expenditure limitation of \$4.0 million and two permanent positions (1.00 FTE) for a youth marijuana-use prevention pilot project as required in House Bill 4014. The one-time funding for this program will be transferred from the Oregon Liquor Control Commission Account, to be repaid out of marijuana tax revenues. This evidence-based pilot project will serve as a basis for establishing a statewide program during the 2017-19 biennium. The distribution of marijuana taxes during the 2017-19 biennium may be adequate to fund the statewide program, but if not, the agency will need to request additional funding to operate an ongoing program.

The agency anticipates establishing a new fee for medical marijuana processors, and increasing the fee on growers, effective April 1, 2016. These fees are necessary to pay for the increased costs to the program with the changes that resulted during the 2015 session. The increased expenditure limitation was included in the agency's 2015-17 legislatively adopted budget.

The agency anticipates a fiscal impact from House Bill 4014 and Senate Bill 1511, which make changes to both the medical marijuana and recreational marijuana systems. In addition to the pilot project discussed above, House Bill 4014 requires the agency to issue receipts to medical marijuana registry applicants on the same day that they are received. This is expected to require additional staff. Senate Bill 1511 allows producers, processors, and distributors that currently are limited to medical marijuana only to choose to operate in both the medical and recreational markets. In that case, both the licensing revenue and the regulatory functions related to those entities will move to the Oregon Liquor Control Commission (OLCC). In the short run, this will create additional workload for program staff in Public Health, as paperwork is completed to allow the entities to shift. In the long run, OHA estimates up to a \$5.6 million loss of revenue during the 2015-17 biennium, as producers, processors, and dispensaries opt to be licensed and registered by OLCC. While the agency would also experience some cost reductions as less regulatory work would be required, it is likely that the revenue reduction would occur sooner than the costs can be reduced. The overall effects cannot be estimated accurately at this time.

The agency expects to include the necessary adjustments to expenditure limitation, as well as adjustments to numbers and classifications of positions needed, in the rebalance they will submit during the fall of 2016. In their rebalance report, the agency will also report on the estimated revenue loss and its program impact. A number of on-going core public health programs are funded with fee revenue generated through the medical marijuana program. If revenues are inadequate to fund these programs, General Fund could be required to continue these programs, or the programs would need to be reduced or discontinued. These programs include state support for local public health departments, the Safe Drinking Water Program, Emergency Medical Services, and others.

One full-time position (0.38 FTE) was approved for the Prescription Drug Monitoring Program for workload associated with House Bill 4124.

Central and Shared Services/Statewide Assessments and Enterprise-Wide Costs

The rebalance plan approved by the Subcommittee for the administrative units of the agency includes \$0.6 million General Fund for mass transit costs and treasury fees that were not included in the original budget. In the future, these need to be incorporated in the budget build process.

Debt service is also included within these budget units. The Oregon State Hospital Replacement Project is expected to close out with a surplus of \$3.7 million in bond proceeds. This surplus will be used to pay down debt service and free up General Fund. Another \$0.4 million Other Funds expenditure limitation has been identified by the Department of Administrative Services as available to pay debt service on these bonds, also freeing up General Fund.

Department of Human Services

The 2015-17 budget for the Department of Human Services (DHS) is built around nine budget structures and five appropriations. The budget structures reflect five direct program areas: Self Sufficiency (SS); Child Welfare (CW); Vocational Rehabilitation (VR); Aging and People with Disabilities (APD); Intellectual and Developmental Disabilities (IDD); and four program support functions: Program Design Services (PDS), Central Services (CS), Shared Services (Shared), and State Assessments and Enterprise-wide Costs (SAEC).

The majority of the DHS budget adjustments approved by the Subcommittee are driven by actions needed to rebalance the agency's budget. At the January 2016 meeting of the Interim Joint Committee on Ways and Means, the agency presented a rebalance report indicating a significant funding need – \$71.7 million General Fund – to sustain programs for the remainder of the biennium. This projection incorporates a number of issues affecting the agency's budget, including caseload changes, increases in cost per case, and other program changes or issues arising since the 2015 legislative session.

The biggest drivers of the budget deficit are caseload costs in the APD and IDD programs, some of which are compounded by collective bargaining actions and federal regulations. While these issues were identified as budget risks during the 2015 session and handled either directly in the budget or through special purpose appropriations, some costs were not adequately estimated. In addition to costs, the DHS rebalance calculation does factor in caseload savings in Temporary Assistance for Needy Families (TANF) and from federal match rate changes. The approved rebalance plan addresses part of the budget gap by directly adding \$37.4 million General Fund to the budget; however, this leaves about \$34.9 million General Fund associated with APD and IDD caseload costs unfunded (as of the current projection; the unfunded amount may change as expenditures are recorded and projections evolve).

The special purpose appropriation of \$40 million that was established during the 2015 legislative session for DHS or OHA has been left untouched and continues to be available for the Emergency Board to allocate to help cover caseload costs or other budget challenges that the agencies are unable to mitigate. However, if demand ends up being greater than the amount of funding set aside, other legislative action may be required early in the 2017 session. DHS will continue to closely monitor caseload counts and costs in all programs, while continuing to develop long term solutions to ensure budget sustainability.

Regarding sustainability, the budget report for House Bill 5026 (2015), contained a budget note directing the agency to report, during the 2016 legislative session, on ways to ensure program sustainability specifically for the APD and IDD programs. This direction was in response to concerns about budget growth and increases in both caseload volume and costs. The agency engaged an external consultant to support the development of independent and unbiased options for program sustainability. The final report, produced by the Lewin Group, was received on February 10, 2016, and identifies potential strategies for “bending the cost curve” in these programs. Suggestions primarily revolve around changing eligibility, modifying services, and increasing participant cost-share. Input from stakeholders was included in the report; while they acknowledge that projected program costs are unsustainable, there are varying perspectives on how best to deal with costs.

Legislative members expressed frustration with the report, as it had a limited amount of modeling, was unable to capture all potential budget drivers, and did not result in a list of succinct options for potential action. Both the Lewin Group and DHS indicated this was primarily due to time and data constraints. A group of legislators, primarily from the policy and budget committees overseeing human services issues, is committed to working with the agency and stakeholders to develop policy and program change options discrete enough to be fully vetted and priced for potential budget action in the 2017 legislative session. DHS has also identified some areas where it can start to make some changes, mostly around best practices for assessing client needs and validating that the most appropriate services/service levels are being authorized. To formalize these efforts, the Subcommittee adopted the following budget note:

Budget Note:

- 1) The Department of Human Services is directed to take steps to provide policy and budget options for decision making that will be required during the 2017 legislative session to ensure future sustainability of the APD and IDD programs. Steps include further refinement, analysis, and pricing of viable options or ideas brought forth by the agency, stakeholders, and other interested parties; the focus should be on ways to control caseload growth and utilization. The agency will reach out to legislators, stakeholders, and partners to assist in this effort. In developing sustainability proposals, the Department shall prioritize options that minimize impacts on consumers and providers. The Department will also formally report, at a minimum, to the Emergency Board during Legislative Days in May and December 2016 on progress made under both parts of this budget note. The agency may also be requested to report to interim legislative policy committees on human services.
- 2) In addition to the work described above, the Department is also directed to take immediate actions that may help contain costs without changing the current service system structure and that do not require statutory changes. The agency’s action plan includes:
 - Review and correct, if needed, the relationship between assessment tools and program eligibility criteria;
 - Take action to more efficiently align service authorization with people’s needs, also consider appropriate limits;

- Work to limit use of overtime in service plans; but the agency should take into account workforce shortage areas, the needs of consumers, and changes to current consumer provider relationships;
- Continue discussions with CMS to prevent the conversion of natural support to paid support, with consideration for parental responsibility; and
- Further restrict the live-in program to prohibit live-in service plans when the individual lives in their family's home or the family lives with the individual and is served by that relative (they would still be served in the hourly program).

Overall, the adjustments made in Senate Bill 5701 increase agency's budget by just under \$350.0 million total funds; comprised of \$36,651,673 General Fund, \$27,557,059 Other Funds expenditure limitation, and \$285,760,479 Federal Funds expenditure limitation. The associated staffing changes result in a net increase of 16 positions (7.23 FTE). These numbers do not include budget changes related to statewide employee compensation, which total \$27.5 million General Fund (\$60.6 million total funds), and are also included as a part of Senate Bill 5701.

In addition to caseload cost underfunding and caseload forecast/cost volatility, there are other budget risks. These include costs associated with the approved settlement agreement for the *Lane v. Brown* lawsuit (reduce number of clients in sheltered workshops) and other legal expenses; federal changes to funding streams, program requirements, and possible sequestration; and impacts of economic changes, such as a recession.

A more detailed description of each program area's budget adjustments follows. For context regarding caseload changes, the 2015-17 legislatively adopted budget was based on the spring 2015 caseload forecast; the rebalance adjustments in Senate Bill 5701 factor in caseload and cost changes tied to the fall 2015 forecast, published in January 2016.

Self Sufficiency

The budget adjustments approved by the Subcommittee for the Self Sufficiency (SS) program reflect a decrease of \$36.7 million General Fund (and total funds) and 1 position (no FTE change).

The fall 2015 forecast projects the 2015-17 overall Supplemental Nutrition Assistance Program (SNAP) caseload to be 5.3% lower than earlier estimates. Embedded in the net decrease is a decrease in the number of SS households receiving SNAP, while the number of Aging and People with Disabilities households receiving SNAP continues to grow. Caseloads in the TANF cash assistance programs are down 11.6% from the spring numbers, at a biennial average of 24,787 families. Overall caseload savings of \$37.0 million General Fund are included in the agency's rebalance calculation and used to offset costs in other programs.

While the 2015-17 budget included significant investments in, and changes to, the Employment Related Day Care (ERDC) program, the agency estimates an additional \$709,327 General Fund is needed to fully cover costs of collective bargaining for day care providers. This amount includes \$600,000 for AFSCME child care providers that was not part of the agency's original rebalance request. The costs are covered with an allocation from the \$10.7 million General Fund special purpose appropriation for collective bargaining costs for workers who are not state employees.

Technical adjustments and transfers account for a decrease of \$0.5 million total funds for this program, most of which aligns the budget between SS and support functions. This action is consistent with past budgeting practices which have made these budget changes as part of the first rebalance after the budget was approved; similar adjustments are approved in other programs. Two part-time positions are also combined into one full-time position to better meet program needs.

The Subcommittee approved \$130,000 General Fund, on a one-time basis, for distribution to the Oregon Food Bank. Through purchase of a refrigerated truck, the funding will support expansion of the Fresh Alliance initiative. This food recovery program picks up donations of perishable food (nearing end of shelf life) from grocery stores and then makes that food available to hunger-relief agencies.

Child Welfare

For Child Welfare (CW), the Subcommittee approved a decrease of \$0.5 million General Fund, an increase of \$0.3 million Other Funds expenditure limitation, an increase of \$1.8 million Federal Funds expenditure limitation, and a decrease of 1 position (no FTE change).

Forecasts for individual caseloads within CW have fluctuated slightly between the spring and fall forecasts, with associated budget changes primarily due to an increase in cost per case. A net increase of \$1.9 million General Fund and \$4.4 million total funds is identified as being needed to fund caseloads, most of which is attributed to the Well Being program. The rebalance does include savings from a change in the Federal Medical Assistance Percentage (FMAP), decreasing the need for General Fund. Based on the latest federal estimates, the 2015-17 biennial average FMAP rate will increase from 64.21% to 64.37%, which reduces the state contribution and draws down additional federal dollars. This change will also affect other agency programs.

The agency's rebalance proposal included the establishment of a budget mechanism (\$19.5 million Other Funds expenditure limitation) to fully convert the General Fund budget for the Supporting, Preserving and Reunifying Families (SPRF) program into Other Funds. To avoid overstating the overall budget for this program, the approved rebalance plan does not include this adjustment. If, closer to the end of the 2015-17 biennium, DHS estimates it will underspend its General Fund budget for SPRF, the agency can request the legislature to approve paying those excess dollars into the SPRF fund (converted into Other Funds).

Technical adjustments and transfers are approved for this program, which generally align the budget between CW and support functions. A position action is included to combine two part-time positions into one full-time position to better meet program needs.

Vocational Rehabilitation

The budget approved by the Subcommittee for Vocational Rehabilitation (VR) reflects increases of \$3.3 million General Fund, \$8.5 million Federal Funds expenditure limitation, and 8 positions (9.89 FTE).

The fall 2015 forecast projects the 2015-17 VR caseload to be about 1% lower than the spring estimate. Any potential savings associated with fewer clients is masked by higher than projected costs per case, which have grown by 16.3% from the spring 2015 forecast. Higher costs continue to be driven by an increase in the number of clients with cognitive and psychosocial disabilities who have complex needs that are more challenging to meet.

To maintain the program and cover these costs without activating the Order of Selection (priority wait list), the program estimates needing about \$7.5 million General Fund, since base federal dollars are capped. However, the rebalance plan uses \$8.5 million in one-time federal reallocation dollars to cover these costs for the 2015-17 biennium; these resources would need to be backfilled with General Fund in the 2017-19 budget to sustain program services. Another \$1.0 million of the one-time monies would cover costs associated with implementation of the federal Workforce Innovation and Opportunities Act (WIOA).

Technical adjustments and transfers account for an increase of \$3.3 million total funds and 11 positions (9.92 FTE); the dollars and the positions are associated with moving work tied to the Governor's Executive Order 15-01 and the Employment First policy package from Intellectual and Developmental Disabilities to VR. This position increase is partially offset by other actions converting part-time positions to full-time.

Aging and People with Disabilities

For the Aging and People with Disabilities (APD) program, the Subcommittee approved budget increases of \$33.5 million General Fund, \$17.2 million Other Funds expenditure limitation, and \$119.3 million Federal Funds expenditure limitation; no position changes were needed. The increases cover all but about \$8.7 million General Fund (plus corresponding Federal Funds expenditure limitation) of the agency's current projected budget shortfall associated with caseload costs. As noted previously, it is expected that most of these costs can be addressed via an allocation from the special purpose appropriation to the Emergency Board.

Caseloads in long-term care facilities are slightly above the level funded in the legislatively adopted budget. In-home and community-based facilities' caseloads are essentially flat, while nursing facilities' caseloads are 3.2% higher. Since nursing care is more expensive, that increase is driving a need for \$7.0 million General Fund and \$23.0 million total funds. A portion of these costs are offset by net savings in nursing facility rates of \$1.8 million General Fund (\$6.0 million total funds). Rates are anticipated to be lower in the second year of the biennium based on projected bed reduction targets; rates were pegged to those targets under House Bill 2216 (2013).

A key budget driver related to APD caseloads are costs per case associated with in-home care. Labor agreements and actions required by federal regulations are increasing hourly costs, while higher acuity and need levels are influencing service levels (hours per client). For some program services, cost per case has grown by as much as 15% over the spring forecast estimate. The approved rebalance plan covers \$13.8 million General Fund for overtime pay for home care workers that is being driven by federal labor regulations. Due to wage increases for these same workers, \$3,351,396 General Fund is added and is supported by an allocation from the \$10.7 million General Fund special purpose appropriation for compensation changes driven by collective bargaining for workers who are not state employees. In the approved rebalance plan, savings in community-based care are used to offset some of the in-home need.

Collective bargaining (rate increases) for adult foster care is behind an increase of \$1,241,568 General Fund (\$4.2 million total funds); this increase is also covered by an allocation from the special purpose appropriation for non-state worker collective bargaining. After allocations made in both the DHS and OHA budgets as part of Senate Bill 5701, there is \$700,147 remaining in that special purpose appropriation. It is anticipated that DHS and OHA will request this funding once outstanding bargaining issues are resolved; actual costs may vary based on outcomes.

APD's rebalance plan also includes \$4.0 million General Fund in savings due to the FMAP change noted previously, and another \$5.0 million General Fund savings tied to accessing more federal dollars for newly eligible clients.

To meet federal program requirements, the agency needs \$16.6 million Other Funds expenditure limitation for waived case management services. The approved limitation will help separately track program expenditures and receive the allowed higher match rate.

An expenditure limitation of \$7.0 million Federal Funds is included in the plan to reflect expenditures allowed under OHA's Designated State Health Program (DSHP) waiver associated with Oregon Project Independence.

Technical adjustments and transfers account for a net decrease of \$2.3 million total funds.

Intellectual and Developmental Disabilities

The rebalance changes approved by the Subcommittee for the Intellectual and Developmental Disabilities (IDD) program are increases of \$33.2 million General Fund and \$112.3 million Federal Funds expenditure limitation; positions were reduced by 11 (9.92 FTE). The increases cover all but about \$26.2 million General Fund (plus corresponding Federal Funds expenditure limitation) of the agency's current projected budget shortfall associated with caseload costs. As noted previously, it is expected that most of these costs can be addressed via an allocation from the special purpose appropriation to the Emergency Board.

Both caseloads and cost per case in IDD programs are expected to be higher than the previous forecast, driving an overall increase of \$64.6 million General Fund (\$210.3 million total funds). Caseload counts, particularly for children, are well over the spring 2015 forecast. This continues to be directly related to the K Plan, as under that state plan option services must be provided to all eligible applicants. Costs per case also continue to grow as they are driven by assessed client needs and no longer subject to any monetary caps.

The approved rebalance plan includes \$3.0 million General Fund to restore a reduction action taken during 2015-17 budget development. This amount was offered up by the agency as a reduction during session, but was attributed to the wrong program; if left in place the cut eliminates staff supporting children's programs. Participation rate changes for brokerage case management are driving an increase of \$2.1 million General Fund; the Department has a plan to improve participation rates going forward through provider training.

Labor agreements and federal rule changes also drive costs for IDD. Collective bargaining (rate increases) for adult foster care drives an increase of \$2,066,520 General Fund (\$7.0 million total funds). This change is covered by an allocation from the special purpose appropriation for non-state worker collective bargaining. Another allocation from the same source of \$2,133,480 General Fund (\$7.0 million total funds) is also approved to pay bargained wage increases for personal support workers. To address overtime rules also affecting personal support workers, \$3.2 million General Fund is added; this is part of a \$17 million General Fund need (APD and IDD combined) for this issue identified during the 2015 legislative session.

Some savings are available to help partially offset costs. In some parts of the program, Medicaid participation rates have improved and are projected to reduce General Fund spending by \$5.6 million. The change in the FMAP rate is anticipated to save \$4.6 million General Fund.

Technical adjustments and transfers reduce the IDD budget by \$4.6 million General Fund (\$6.2 million total funds) and 11 positions (9.92 FTE), most of which is moving the VR portion of the additional Employment First resources approved for 2015-17 from IDD to VR.

Program Design Services

In Program Design Services (PDS), the Subcommittee approved a decrease of \$0.2 million General Fund, an increase of \$7.6 million Other Funds expenditure limitation, an increase of \$40.9 million Federal Funds expenditure limitation, and an increase of 32 positions (13.70 FTE). These adjustments include some small technical adjustments, but the changes mostly consist of budget increases needed to cover the next phase of the agency's Integrated Eligibility (IE) information technology project.

In House Bill 5026 (2015), DHS received \$750,000 General Fund (\$7.5 million total funds) for planning to improve eligibility determination systems for non-MAGI (Modified Adjusted Gross Income) Medicaid programs. These programs primarily serve clients in the APD and IDD programs. However, after planning work and a changing information technology landscape due to implementation of OHA's OregonONEligibility (ONE) system, the project approved by the Subcommittee will enhance ONE to support eligibility determinations for the non-MAGI Medicaid programs, plus the Supplemental Nutrition Assistance Program (SNAP), Temporary Assistance for Needy Families (TANF), and Employment Related Day Care (ERDC) programs.

The additional project funding in Senate Bill 5701 is \$47.9 million total funds. When coupled with the previously authorized planning money, the overall 2015-17 project budget represents about 43% of the overall estimated project cost of \$130 million total funds. Based on current federal match estimates, about 85% of project costs will be covered by federal dollars. In House Bill 5202, the Joint Ways and Means Subcommittee on Capital Construction approved \$7.5 million in proceeds from Article XI-Q Bonds to cover the state share of the project for the current biennium. DHS estimates that the project will take 33 months to execute, with completion targeted for the end of 2018. The 2017-19 state share of the project is estimated at about \$15 million and includes debt service on the 2015-17 bonds. The staffing component of the project is 35 limited duration positions (15.83 FTE), primarily consisting of project managers and operations/policy analysts. These resources would supplement permanent employees (information technology, fiscal, policy, management) that are located in both DHS and OHA; some of these resources had been previously approved for work on other system improvement initiatives and the ONE project.

Both the Joint Committee on Ways and Means Subcommittee on Human Services and the Joint Legislative Committee on Information Management and Technology (JLCIMT) reviewed the project. The JLCIMT recommended incremental, conditional approval of the request and set out several action items, in its recommendation to the Joint Committee on Ways and Means, which were adopted. The Subcommittee approved the project with the understanding that the funding will be unscheduled until the Legislative Fiscal Office and the Chief Financial Office of the Department of Administrative Services approve rescheduling; agency compliance with the JLCIMT recommendations will be key to making expenditure limitation available. Depending on project progress and timing, the Department may be asked to report during the interim to the Emergency Board and/or JLCIMT.

Central Services

The budget adjustments, associated with technical change and transfers, included in Senate Bill 5701 for Central Services, are net decreases of \$0.3 million total funds and one position (1.00 FTE).

Shared Services

The Subcommittee approved a net decrease of \$0.8 Other Funds expenditure limitation and 10 positions (5.44 FTE) for Shared Services. Included in this adjustment is the transfer of 11 positions (7.37 FTE) from the Provider Audit Unit within the Office of Payment Accuracy and Recovery

into OHA Central Services. This change is consistent with guidance from the federal Centers for Medicare and Medicaid Services regarding this unit's responsibility for auditing Medicaid providers.

Statewide Assessments and Enterprise-wide Costs

The budget adjustments approved by the Subcommittee include technical adjustments and transfers accounting for an increase of \$5.6 million General Fund (\$9.1 million total funds), primarily to align the assessment budget with 2015-17 policy package changes in program budget structures. There is also an adjustment to align with positions being moved to OHA from DHS Shared Services.

The approved rebalance plan includes \$118,318 General Fund (\$277,566 total funds) to cover Treasury fees. Due to an oversight during 2015-17 budget development, this line item, which is driven by the cost of banking services, was not adequately funded in the base budget. Also accounted for is an adjustment to capture and spend lease revenue, which reduces the need for both General and Federal Funds resources. To match up with the APD budget, \$2.5 million Other Funds expenditure limitation is added to support the budget mechanism for recording waived case management expenditures.

The agency's 2015-17 budget includes \$839,543 General Fund for debt service associated with the Central Abuse Management (formerly known as the Statewide Adult Abuse Data and Report-Writing System) and assumes a bond sale early in the biennium. Current project timing indicates the sale will not need to occur until spring 2017. Based on that timeframe, the debt service is eliminated because it is not needed; this savings amount is not included as a resource within the DHS rebalance plan.

JUDICIAL BRANCH

Commission on Judicial Fitness and Disability

The Subcommittee increased the General Fund appropriation for extraordinary expenses by \$172,000, equivalent to a 74.8% increase over the level of General Fund in the Commission's 2015-17 legislatively adopted budget. The funds were appropriated to pay the Commission's costs incurred from the investigation and prosecution of two charges of judicial misconduct. The action increases the General Fund appropriation for extraordinary expenses to \$189,753. The revised funding level covers the costs-to-date identified by the Commission, and provides an additional amount of approximately \$20,000 for projected Commission costs associated with the Supreme Court review of the cases. The agency will need to request additional funding later in the biennium, if the costs of completing the two current cases exceed projection, or if the Commission approves any additional cases for formal investigation. If the full appropriation is not needed, any remaining funds will be available to cover extraordinary expenses in the 2017-19 biennium. The General Fund increase was approved on a one-time basis and will be phased out in the development of the agency's 2017-19 budget.

Judicial Department

The Subcommittee approved increases in total Judicial Department expenditures of \$17,454,547. The expenditure changes include a General Fund increase of \$8,389,259. Budget adjustments include employee compensation adjustments plus the specific items identified below.

The Subcommittee increased the General Fund appropriation for judicial compensation by \$630,000 for the 2015-17 biennium cost of providing a \$5,000 per year salary increase to all statutory judges, beginning on January 1, 2017. The salary increase is enacted by Senate Bill 1597, the 2016 session program change bill. The fiscal impact of the salary increase will increase to \$2,520,000 General Fund beginning with the 2017-19 biennium, when it will be in effect for the full biennium.

A \$200,000 General Fund increase was approved for the Oregon State Bar Legal Assistance Program (Legal Aid) for legal assistance in housing-related issues. As is the practice with unrestricted General Fund appropriations for Legal Aid, this supplemental funding is approved on a one-time basis and will be phased out in the development of the 2017-19 budget. The General Fund appropriation increases combined total 2015-17 biennium state support for Legal Aid, from both Other Funds (court filing fees) and General Fund sources, to \$12,700,000.

The Subcommittee increased the Other Funds expenditure limitation for the State Court Technology Fund (SCTF) by \$5,330,000 for costs of maintaining and supporting state court electronic systems and providing electronic service and filing services. The expenditure limitation increase largely reflects a higher rate of electronic filing of court documents than was anticipated when the Chief Justice's recommended budget was developed. The Department uses SCTF moneys to pay electronic filing charges and does not charge participating parties who file the documents. The SCTF is projected, following this authorization and the mid-biennium transfer of legacy technology fee revenues to the SCTF as required by Senate Bill 1597, to have a 2015-17 biennium ending balance exceeding \$860,000. SCTF resources are not, however, projected to cover costs in subsequent biennia without action to either increase SCTF revenues or reduce ongoing operating costs.

A \$2,800,000 Other Funds expenditure limitation increase was approved for the planning and design of a new Lane County Courthouse facility through the Oregon Courthouse Capital Construction and Improvement Fund (OCCCIF). This expenditure limitation amount allows for expenditures of up to \$1.4 million of Article XI-Q bond proceeds and of up to \$1.4 million of required county matching funds for the Lane County Courthouse project. Project bonds are authorized in House Bill 5202. The approved bond authority is in addition to the bond proceeds that were previously authorized for the 2015-17 biennium: \$17.4 million for the Multnomah County Central Courthouse project, \$2.5 million for the Jefferson County Courthouse project, and \$7,875,000 for the Tillamook County Courthouse project. Debt service costs for the Article XI-Q bonds authorized for the Lane County Courthouse project are projected to total approximately \$233,000 General Fund per biennium, beginning in the 2017-19 biennium. Because the bonds will not be issued until the spring of 2017, there will not be debt service payments due in the current biennium.

The approval of Article XI-Q bonds for planning and design of the Lane County Courthouse does not create or imply any commitment to provide state funds for the construction of the facility. The Subcommittee also increased the Judicial Department operations Other Funds expenditure limitation by \$45,000 for the cost of issuance of Article XI-Q bonds for planning and design of the Lane County Courthouse facility.

The Subcommittee approved the following budget note concerning courthouse funding through the Oregon Courthouse Capital Construction and Improvement Fund:

Budget Note:

The Chief Justice or his designee is requested to present a report to the Emergency Board, no later than December 2016, with a priority ranking and the projected costs of courthouse capital construction projects for which he may, within the next twelve years, request state funding support from the Oregon Courthouse Capital Construction and Improvement Fund. The report shall include recommendations for stabilizing biennial funding request amounts over the ten-year period beginning with the 2019-21 biennium.

Public Defense Services Commission

The Subcommittee increased the General Fund appropriation for the Contract and Business Services Division by \$18,834. The appropriation funds payment of a Secretary of State service charge that was omitted from the agency budget in error.

LEGISLATIVE BRANCH

The Subcommittee approved a net-zero General Fund rebalance. The adjustments include reductions to agency budgets to account for higher than anticipated reversions from the 2013-15 biennium, a \$180,000 increase for chamber improvements, and an increase of \$6.7 million in Legislative Administration for facilities projects. Unused bond proceeds of \$2.4 million are used to pay debt service in lieu of General Fund. The facilities projects will be the beginning of a \$50 million Capitol project that will make improvements to the mechanical, electrical, and plumbing systems; address security and life safety issues; and increase accessibility for people with disabilities. It is expected to take three years for all of the improvements to be completed. House Bill 5202 includes \$30 million in Article XI-Q bonds to continue the project into the 2017-19 biennium. The expenditure limitation for those bond proceeds are included in House Bill 5203, which is the bill for all capital construction limitations. The Subcommittee approved an Other Funds expenditure limitation of \$460,000 for the cost of issuance for the bonds. There is no debt service in the current biennium.

The Subcommittee also approved two new Other Funds expenditure limitations related to the Oregon Capitol Foundation. The Foundation is now a separate entity from the Legislative Administration Committee. The limitations include \$300,000 for the History Gateway and \$25,000 for expenses related to operations for the Foundation.

NATURAL RESOURCES

Department of Agriculture

The Subcommittee established a Federal Funds expenditure limitation of \$175,000 in the Administrative and Support Services program area to accommodate the awarding of a federal grant to be used for wolf depredation compensation claims, and for nonlethal preventative techniques.

The Subcommittee also increased Federal Funds expenditure limitation by \$1,700,000 and made a one-time \$539,338 General Fund appropriation as state match to pay for eradication efforts related to the Asian Gypsy Moth, a non-native invasive species, which was found in northwest Portland. The majority of the eradication project would occur during May and June of this year. On January 14, 2016, the U.S. Department of

Agriculture (USDA) notified the Department that \$1.7 million in federal funding would be made available for the eradication project. In the past, USDA has provided only 50% of eradication funding.

The Subcommittee also acknowledged that the Department anticipates increasing the wholesale seed dealer license from \$500 to \$750 in May 2016, and increasing the veterinary product registration fee from \$75 to \$100 in June 2016. The Other Funds revenues from these increases will be used, in part, to fund program compensation increases.

Columbia River Gorge Commission

The Subcommittee increased the General Fund appropriation made to the Columbia River Gorge Commission by \$11,308 to match the amount provided to the Commission by the State of Washington for the 2015-17 biennium for operational costs. Included in the \$11,308 increase is \$6,000 for costs related to a once every five year audit; this amount is considered to be one-time and is not to be included in the base budget for 2017-19 budget development. The Subcommittee also eliminated the Commission's \$5,000 Other Funds expenditure limitation provided in the adopted Oregon budget since any non-General Fund revenues received by the Commission are expended through the Washington budget.

Department of Environmental Quality

The Subcommittee approved a one-time \$100,000 General Fund appropriation for sampling, testing, and monitoring Harmful Algae Blooms. Of the total, \$30,000 will be used to purchase testing equipment so that samples do not need to be sent out of state for processing.

The Subcommittee also approved \$230,000 General Fund, on a one-time basis, to provide information for the 2017 legislative session on how a market-based carbon reduction system would work in Oregon. The money would be used to hire a full-time limited duration Operations and Policy Analyst 4 position (0.58 FTE). In addition, \$50,000 is to cover costs for an economic consultant to assist with research data and analysis. The DEQ work is to include:

- (1) Identify the type, scope, and design of the greenhouse gas emissions cap necessary to link with other jurisdictions and meet the state's greenhouse gas emissions reduction goals.
- (2) Assess how a market-based program would interact with existing programs, such as the Renewable Portfolio Standard, the Clean Power Plan, and the Clean Fuels program, and achieve the state's greenhouse gas emissions reduction goals.
- (3) Study and evaluate how existing market-based programs in other jurisdictions control leakage and how those methods might be adapted to align with Oregon's economy and business sectors.
- (4) Study and evaluate how existing market-based programs address potential impacts and benefits to disadvantaged populations and rural communities and how those methods might be adopted to Oregon.

The Subcommittee approved a \$2,500,000 General Fund appropriation to expand the Department's current Oregon Air Toxics Program. This will allow the immediate focus of increased air toxics monitoring efforts on cadmium, arsenic, and chromium hotspots in Portland, as well as, expand air toxics monitoring across the state. In addition, the increased funding will allow DEQ to develop a risk-based approach to air permitting for industrial sources through rulemaking. Over time this will allow DEQ to modify existing air permits to be risk-based. The air toxics monitoring funded through this appropriation uses moss collection and analysis to map pollution levels in Portland communities and develop maps of hot spots. This funding will allow the Department to purchase and set up two additional full air toxics monitoring stations that can be directed at areas with high levels of air toxics that are identified. A Natural Resources Specialist 3 position, three Natural Resources Specialist 2 positions, a

Chemist 2 position, and a Chemist 3 position are added as permanent positions for the monitoring and analysis work. DEQ will also use the funding to develop, through rulemaking, an Oregon specific air toxics program that ensures industrial hot spots are sufficiently controlled. During this process, discussions with local governments about their potential roles and involvement, either formally or informally, may occur. To work on this part of the program, six permanent positions were added (Principal Executive Manager E, Program Analyst 3, Natural Resources Specialist 4, Natural Resources Specialist 3, Operations and Policy Analyst 1, and Public Affairs Specialist 2). In all, 12 permanent positions (7.00 FTE) were added, with total Personal Services costs of \$1,266,789, Services and Supplies costs, including Professional Services, of \$883,211 and \$350,000 in Capital Outlay for monitoring equipment. This program is estimated to have a 2017-19 roll-up cost of \$3,626,239 General Fund.

Department of Fish and Wildlife

The Subcommittee approved a one-time increase of \$180,000 Other Funds expenditure limitation to continue two limited-duration Natural Resource Specialist 2 positions authorized for one year in Senate Bill 5544 (2015). These two positions work with landowners to improve and protect sage grouse habitat.

Department of Forestry

The Subcommittee approved an increase of \$23,115,122 in the General Fund appropriation made to the Department of Forestry, Fire Protection Division for the payment of emergency firefighting costs associated with the 2015 forest fire season. This amount is dedicated to the following specific uses:

- Unbudgeted emergency fire costs (\$19,558,783)
- Fire protection district deductibles (\$677,886)
- Training provided to Oregon National Guard troops (\$500,000)
- Oregon State Treasury loan interest (\$323,630)
- Severity resources (\$2,054,823)

The portion of the General Fund appropriation to the Department of Forestry included above for severity resources is offset by a reduction of the same amount in the special purpose appropriation that had been established for this purpose. In addition, Other Funds expenditure limitation is increased by \$56,334,408, which includes \$55,172,387 for unbudgeted emergency fire costs and \$1,162,021 for fire protection district deductibles.

The Subcommittee approved a decrease in the General Fund appropriation of \$238,581 and a decrease in the Other Funds expenditure limitation of \$726,392 made to the Oregon Department of Forestry for the payment of debt service. These amounts were originally included in the agency's budget for the payment of debt service obligations on bonds that were anticipated to be issued at the end of the 2013-15 biennium, but were not. This is a technical adjustment to remove the excess General Fund and Other Funds expenditure limitation from the agency's budget. An increase of \$45,000 Other Funds expenditure limitation was approved for the payment of bond issuance costs related to Article XI-Q General Obligation bonds to replace an equipment warehouse for the East Lane Fire Protection District.

The Subcommittee approved a General Fund appropriation of \$704,286 and an increase in the Other Funds limitation of \$813,594 for the implementation of a procurement and payment system replacement. The new system is intended to be an end-to-end solution for the agency, replacing its current ad-hoc system of manual and semi-automated information systems and processes. The funding includes the establishment of

four, 15-month, limited-duration positions (Project Manager 3, Information Systems Specialist 6, Accountant 1, and Procurement and Contract Specialist 3). The Subcommittee approved the project with the understanding that the funding will be uncheduled until the Legislative Fiscal Office (LFO) and the Chief Financial Office of the Department of Administrative Services approve rescheduling and that the agency comply with recommendations made by the Joint Legislative Committee on Information Management Technology (JLCIMT).

Recommendations include direction that the agency proceeds through the standard Stage Gate 3 process, including updated business case and other foundational documents. The agency will ensure that the independent quality management services contractor conducts an updated risk assessment and perform quality control reviews on the documents noted above. The agency will report back to JLCIMT or Emergency Board on project status in September 2016.

Department of Land Conservation and Development

The Subcommittee approved an increase in the Other Funds expenditure limitation of \$216,000 to allow the agency to expend sub-grant funding received from the Oregon Office of Emergency Management made available through the Federal Emergency Management Agency. These funds will be used to aid in the development of local pre-disaster mitigation plans of local governments, including the cities of Albany, Medford, and Beaverton, Tillamook County, and cities within Tillamook County. A portion of this amount will be used to establish a limited duration Planner 2 position for 16 months (0.67 FTE).

Department of State Lands

In the fall of 2015, sump pumps and the associated drainage pipe failed at the Department of State Lands' headquarters building in Salem. The Department made emergency, stop-gap repairs. The Subcommittee approved a one-time \$85,919 increase to the Capital Improvement Other Funds expenditure limitation for the repairs to date. Additional permanent repairs will be needed next summer; the Department will seek another expenditure limitation increase at an Emergency Board meeting.

The Department was awarded a U.S. Environmental Protection Agency grant for Wetland Program Development in the amount of \$347,502. During the 2015 legislative session, \$133,000 in one-time Federal Funds expenditure limitation was approved and uncheduled for this grant, pending retroactive approval to apply for the grant. This amount was intended to provide sufficient expenditure limitation for work through March, 2016. The Subcommittee approved the additional \$214,502 in one-time Federal Funds expenditure limitation to enable the Department to complete the work.

A reduction in Attorney General charges to reflect reduced rates in the legislatively adopted budget was inadvertently made to the Capital Improvement limitation and should have been made to the Common School Fund limitation. Other Funds expenditure limitation is decreased by \$176,890 for the Common School Fund and an increase of the same amount is made to Capital Improvements.

Water Resources Department

The Subcommittee approved an increase in General Fund of \$705,288 to facilitate a groundwater study for the greater Harney Valley in coordination with the U.S. Geological Survey. The funding will support the establishment of a permanent Natural Resource Specialist position (\$130,288), one-time funding of \$400,000 for the drilling and construction of ten observation wells for data collection, and one-time funding of \$175,000 for the cost-sharing provisions of the groundwater study.

Oregon Watershed Enhancement Board

The Subcommittee increased the Measure 76 Lottery Funds expenditure limitation for operations by \$40,123 to pay the costs of reclassifying the Administrative Manager position from an Administrative Specialist 2 to a Principal Executive Manager A and reclassifying the Capacity Coordinator from an Operations Policy Analyst 3 to an Operations Policy Analyst 4. The reclassifications are due to increased duties that resulted from an agency reorganization. These reclassifications were reviewed and supported by Department of Administrative Services Human Resources. In addition, Measure 76 Lottery Funds expenditure limitation was increased by \$17,329 to correct an error that omitted capital mall security assessments in the legislatively adopted budget for 2015-17.

PUBLIC SAFETY

Department of Corrections

The October, 2015 male prison population forecast was as much as 200 beds higher than the April 2015 forecast, which was the basis for the 2015-17 budget. In response to the higher forecast, the Subcommittee approved \$2,558,694 General Fund and 6 new correctional officer positions (4.46 FTE) to shift the 787 Deer Ridge Correctional Institution minimum security inmates to the medium security facility, which will be operated as minimum housing. Of this amount, \$1,821,701 is a one-time expense. As the additional recently-forecasted inmates enter the system, there will be other housing units within the facility available to accommodate them. The additional costs for 200 more beds for the rest of the biennium is about \$6.9 million.

A special purpose appropriation to the Emergency Board in the amount of \$3 million can fund part of the remaining need. There will be two more forecasts before the end of the biennium, April and October 2016. Whatever unfunded amount remains can be considered as part of the Department's agency-wide budget rebalance that typically occurs during the long legislative session as part of the current biennium final statewide budget reconciliation.

In response to an investigation of housing and treatment conditions for seriously mentally ill inmates by the federal protection and advocacy entity, Disability Rights Oregon, the Department requested \$8.2 million General Fund for architectural and staffing changes. The Subcommittee approved \$3,139,557 General Fund for construction and staffing that will provide the identified inmates more out-of-cell time and increased mental health therapy and counseling. The direct appropriation includes \$1,031,676 for permanent staff, including 4 registered nurses and a project manager (3.33 FTE); reclassification of a corporal to a sergeant; and associated services and supplies. The remaining \$2,107,881 General Fund is for one-time construction expenses for a modular building for treatment and office space on the Oregon State Penitentiary grounds and for changes inside the mental health unit of the penitentiary.

In addition, a special purpose appropriation to the Emergency Board in the amount of \$2 million will be available for the Department to request as they need additional staff. Any unfunded balance can be considered as part of the Department's agency-wide budget rebalance that typically occurs during the long legislative session as part of the current biennium final statewide budget reconciliation.

The Subcommittee approved redirecting unused Junction City Correctional Institution bond funding and unneeded cost of issuance funds for various Department of Corrections bond sales to Other Funds debt service. The total Other Funds limitation is \$2,094,636.

Pilot project General Fund that was intended to be one-time is phased out from the Offender Management and Rehabilitation unit within the Department. The reduction is \$1,009,135.

Criminal Justice Commission

The Criminal Justice Commission was awarded \$370,000 in one-time grant funding from the U.S. Department of Justice, Office of Justice Programs and Bureau of Justice Assistance for technical assistance financing in support of Oregon's Justice Reinvestment implementation. The funds were made available to Oregon by a pass-through agreement with the Vera Institute of Justice, a private nonprofit research center for justice policy and practice. The funding was included in the agency's 2015-17 Federal Funds expenditure limitation, but because the Vera Institute is not a federal agency, the funding should have been included as Other Funds expenditure limitation. This technical adjustment increases Other Funds and decreases Federal Funds expenditure limitations by \$370,000.

Oregon Department of Justice

The Subcommittee approved an increase of \$254,493 Other Funds expenditure limitation for the Department of Justice (DOJ) Criminal Justice Division and the authorization of two limited duration positions (1.08 FTE) for the Fusion Center. Funding for the positions would come from two separate federal grants received by the Oregon Military Department Office of Emergency Management (State Homeland Security Program for \$121,334 and the Urban Area Security Initiative for \$133,159). The grants are one-time in nature and require no state matching funds.

The Subcommittee approved an increase of \$129,405 Other Funds expenditure limitation for the DOJ Criminal Justice Division and the authorization of one limited duration position (0.25 FTE) for a traffic safety resource prosecutor with an emphasis on marijuana. The position is funded for six months beginning in April of 2016. The source of the grant is the U.S. Department of Transportation National Highway Traffic Safety Administration received by the Oregon Department of Transportation.

The Subcommittee approved an increase of \$184,714 Other Funds expenditure limitation for the DOJ General Counsel Division and the authorization of one permanent full-time position (0.63 FTE) for a marijuana civil legal services attorney. The revenue source to support the attorney is the legal services rate billed to state agencies. The 2017-19 biennial cost of the position is \$316,891.

An increase of \$12,613,368 Federal Funds expenditure limitation for the DOJ Crime Victims Services Division, as well as the authorization of two limited duration positions (1.42 FTE) for an increase in Victim of Crime Act (VOCA) assistance funding was approved. The grant increase will add one-time funding to existing direct service/non-profit providers, district attorney prosecutor-based victim assistance programs, child assessment centers, and other system investments. These are formula grants that require no state matching funds; however, a federal requirement does require sub-grantees to provide 20% matching funds. According to the Department, for this request, no additional state funds will be required to help sub-grantees meet their matching funds requirement.

The Subcommittee approved \$676,971 General Fund for the establishment of an elder abuse program in the Criminal Justice Division. The program will be staffed by one permanent full-time Senior Assistant Attorney General (Elder Abuse Resource Prosecutor) (0.63 FTE) and two

Criminal Investigator positions (1.25 FTE). The positions will assist local law enforcement with elder abuse cases, as well as provide statewide outreach and training. Personal services costs for the positions total \$457,573 and services and supplies costs total \$219,398. The 2017-19 biennial cost of the program is estimated to be \$1.2 million General Fund.

A change in the preliminary schedule for the DOJ Child Support Division's Child Support Enforcement Automated System (CSEAS) information technology project, which was completed after the close of the 2015 session, has increased the total cost of ownership and impacted the project's 2015-17 legislatively adopted budget, resulting in a shortfall of bonding authority, expenditure limitation(s), and cash liquidity.

The original feasibility study for the CSEAS project estimated total development costs at \$92.7 million and recurring costs after development of \$23.6 million for a total cost of ownership (TCO) of \$116.3 million (through fiscal year 2026). The rebaselined TCO is now estimated at \$122.7 million, which includes \$12 million in ongoing operations and maintenance costs. The Subcommittee approved \$3,086,760 of Other Funds expenditure limitation for project costs, which is to be financed with Article XI-Q bonds approved in House Bill 5202, and the establishment of 10 permanent part-time positions (1.31 FTE). Four reclassifications of existing permanent full-time positions was also approved.

Unless otherwise approved by the Legislature or the Emergency Board, the positions budgeted for the project are established as permanent fulltime positions under the following conditions: (a) the positions will be abolished on or before the completion of the project; (b) the positions are to remain in the CSEAS program (i.e., CSEAS summary cross reference) and may not be transferred to any other program or used for any other purpose than the development of the CSEAS project; and (c) the positions may not be included in any permanent finance plan action.

The Subcommittee appropriated \$1,161,194 in additional General Fund Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in House Bill 5202. Other Funds expenditure limitation of \$123,240 is included for the cost of issuance of the bonds. The Subcommittee approved \$34,683 General Fund for repayment of interest costs for a short-term Treasury loan. The Department of Administrative Services was directed to unschedule \$3,086,760 Other Funds expenditure limitation (Article XI-Q bond project proceeds) and to schedule \$3,632,932 Other Funds and \$6,864,723 Federal Funds for the second quarter of calendar year 2016.

In absence of a comprehensive, integrated, and rebaselined master schedule, which is necessary to determine the project budget, and final Stage Gate 3 approval, the Subcommittee recommended a conservative, controlled release funding approach for the project. The recommendation provides full project funding through June 30, 2016, at which point the agency will need to request additional expenditure limitation from the Emergency Board. This recommendation will allow the agency to initially proceed to Stage Gate 3; however, the project should not operate for an extended period of time until "Stage Gate 3" review is officially completed and full endorsement granted. The Subcommittee adopted the Joint Legislative Committee on Information Management and Technology recommendations for the project.

The Subcommittee also approved the following budget note:

Budget Note:

The Department of Justice is to report at each meeting of the Emergency Board and the Interim Joint Committee on Information Management and Technology at each interim meeting with detailed project status reports (performance against plan) on the Child Support Enforcement Automated System (CSEAS). As part of the agency's report for the Emergency Board meeting in May of 2016, the agency is

to: (a) justify why an advisory steering committee is an appropriate form of governance; (b) provide a detailed cost-benefit analysis of the decision to use a private vendor vs. Department of Administrative Services State Data Center; (c) provide a justification for the indirect agency administrative charges to the CSEAS project, which may need to be repurposed and used for a general project contingency fund; and (d) report on improvements to quality assurance and agency status reporting.

Oregon Military Department

The Other Funds expenditure limitation for the Community Support program was increased, on a one-time basis, by \$2,442,000 for the reimbursement of firefighting expenditures incurred during the 2015 fire season.

The 2015-17 legislatively adopted budget inadvertently made a General Fund reduction to services and supplies that should have been applied to personal services. The reduction is \$57,929 within the Administration division. Moving it to the right budget category will enable the agency to correctly build the 2017-19 budget.

The Subcommittee approved \$80,000 Other Funds expenditure limitation for the purpose of paying cost of issuance expenses associated with Article XI-Q bond authority approved for rehabilitating facilities at the Umatilla Depot site to prepare it for use as a Regional Training Center. The Umatilla site will replace the facility currently used on the Western Oregon University campus.

Department of Public Safety Standards and Training

The Subcommittee approved an increase in Other Funds expenditure limitation of \$959,000 and the addition of three limited-duration positions (1.74 FTE) to support programs and activities in the Department of Public Safety Standards and Training's (DPSST) Center for Policing Excellence, funded by an Edward Byrne Memorial Justice Assistance Grant through the Criminal Justice Commission.

The agency's Federal Funds expenditure limitation was increased by \$2,497,563. This net-zero technical correction changes a revenue-only transfer between DPSST and the Department of Justice to a pass-through expenditure, a budgetary change required in order to ensure full reimbursement of costs related to the federal High Intensity Drug Trafficking Area program operated by the state Department of Justice.

The Subcommittee increased the agency's Other Funds expenditure limitation by \$2,790,195, and authorized twelve permanent positions (8.00 FTE) to add four basic police and two basic corrections classes to the agency's training calendar to meet demand during the 2015-17 biennium.

Oregon State Police

The Subcommittee increased the agency's General Fund appropriation by \$1,320,216 and increased its Other Funds expenditure limitation by \$6,911,613 for Federal Emergency Management Agency-reimbursable expenses incurred during numerous mobilizations coordinated by the State Fire Marshal during the 2015 fire season in Oregon.

The Subcommittee increased the agency's General Fund appropriation by \$1,000,000 and authorized 12 positions (6.63 FTE) to increase staff capacity and reduce wait times and backlogs in the Firearm Instant Check System program.

TRANSPORTATION

Department of Aviation

The Subcommittee approved an increase of \$265,000 in Other Funds expenditure limitation for the Operations Division to purchase grant management software to implement and manage the agency's grant-making program established by House Bill 2075 (2015).

Department of Transportation

The Subcommittee increased the agency's Other Funds expenditure limitation by \$6,231,467 to fund road repairs and clean-up expenses at seventeen sites across the state where wildfires damaged and forced the closure of roadways during the 2015 fire season. Other Funds expenditure limitation was increased in the Local Government program by \$2,000,000 toward reconstruction of the Juntura Cut-Off Road in Harney County, and by \$51,804 for cost of issuing the Lottery Bonds to finance the project.

A net-zero technical adjustment of \$1,354,734 was approved to move cost of issuance expenditure limitation for debt associated with highway safety improvements, the Coos Bay Rail Link, and ConnectOregon VI into the correct program budgets. A second net-zero technical adjustment of \$138,433 was approved to move legislatively-approved state government service charge reductions into the correct program budgets for the 2015-17 biennium.

The Subcommittee reduced the General Fund appropriation for debt service to the Department of Transportation by \$5,194,781. A bond sale anticipated for May, 2015 was postponed until May, 2016, reducing the debt service required in the 2015-17 biennium. General Fund was also reduced by \$47,835 to reflect the completion of the Driver and Motor Vehicles' veteran information sharing project with the Department of Veterans' Affairs.

Legislative Fiscal Office

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Salem OR 97301
503-986-1828



Oregon Legislative Emergency Board

Sen. Peter Courtney, Senate Co-Chair
Rep. Tina Kotek, House Co-Chair

Certificate

May 25, 2016

Pursuant to the provisions of ORS 291.328, and acting under the authority of ORS 8.105; ORS 291.326(1)(a), (b), (c), and (d); ORS 276.390; ORS 291.371; and ORS 291.375; this hereby certifies that the Emergency Board, meeting on May 25, 2016, took the following actions:

- 1. Commission on Judicial Fitness and Disability**
Acknowledged receipt of a report on compensation plan changes.
- 2. Public Defense Services Commission**
Deferred consideration of a request to fund salary increases.
- 3. Department of Education**
Acknowledged receipt of a report on the implementation of the mixed delivery preschool program.
- 4. Department of Education**
Approved the submission of a federal grant application to the U.S. Department of Health and Human Services in an amount of up to \$75,000 for a Child Care and Development Block Grant Implementation Research and Evaluation Planning Grant.
- 6. Department of Education**
Allocated \$273,062 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to supplement the appropriation made to the Department of Education by section 1(1), chapter 759, Oregon Laws 2015, Operations, for grants to school districts to improve Internet connectivity and access, with the understanding the Department of Administrative Services will unschedule that amount until school districts and the Department of Education have been notified of the approval of the federal funding.
- 7. Higher Education Coordinating Commission**
Acknowledged receipt of a report on 2016-17 proposed increases to resident undergraduate tuition and mandatory fees at public universities.
- 8. Higher Education Coordinating Commission**
Acknowledged receipt of a report relating to the distribution of funding for Community College academic counselors.

30. Department of Corrections
Acknowledged receipt of a report on female and male prison population trends and system bed capacity.

31. Department of Corrections
Allocated \$1,973,714 from the special purpose appropriation made to the Emergency Board by section 41(1), chapter 82, Oregon Laws 2016 to supplement the appropriation made to the Department of Corrections by section 1(1), chapter 655, Oregon Laws 2015, Operations and health services; allocated \$261,870 from the special purpose appropriation made to the Emergency Board by section 41(1), chapter 82, Oregon Laws 2016 to supplement the appropriation made to the Department of Corrections by section 1(2), chapter 655, Oregon Laws 2015, Administration, general services and human resources; allocated \$764,416 from the special purpose appropriation made to the Emergency Board by section 41(1), chapter 82, Oregon Laws 2016 to supplement the appropriation made to the Department of Corrections by section 1(3), chapter 655, Oregon Laws 2015, Offender management and rehabilitation; and authorized the establishment of 33 positions (18.64 FTE); for the Department to continue activating minimum security prison beds at the Deer Ridge Correctional Institution.

32. Department of Corrections
Allocated \$100,000 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to supplement the appropriation made to the Department of Corrections by section 1(1), chapter 655, Oregon Laws 2015, Operations and health services; allocated \$900,000 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to supplement the appropriation made to the Department of Corrections by section 1(2), chapter 655, Oregon Laws 2015, Administration, general services and human resources; and increased the Other Funds expenditure limitation established for the Department of Corrections by section 2(1), chapter 655, Oregon Laws 2015, Operations and health services, by \$100,000 to begin preparing the Oregon State Penitentiary-Minimum to house women offenders in the current biennium.

33. Oregon Business Development Department
Approved, retroactively, the submission of a federal grant application to the U.S. Small Business Administration in the amount of \$562,500 for funds available under the State Trade Expansion Program (STEP), and authorized the agency to submit future annual applications for STEP program grants if those grants: 1) are used to expand the Oregon Trade Promotion Program; 2) do not require the state to maintain any funded program levels after expiration of the grant; and 3) do not include match requirements that require additional Lottery Funds support or a reduction in the agency's other program services.

**34. Oregon Business Development Department
Higher Education Coordinating Commission**
Acknowledged receipt of a report on a business plan for the American Manufacturing Innovation District; increased the Other Funds expenditure limitation established for the Oregon Business Development Department by section 1(8), chapter 82, Oregon Laws 2016, for the American Manufacturing Innovation District, by \$2,499,999; increased the Other Funds capital construction expenditure limitation established for the Higher

- 61. Department of Administrative Services**
Increased the Other Funds expenditure limitation established for the Department of Administrative Services by section 2(4), chapter 654, Oregon Laws 2015, Chief Human Resource Office, by \$6,520,731; authorized the establishment of 22 limited duration positions (9.17 FTE) and the extension of six existing limited duration positions through the end of the biennium (4.29 FTE), including the reclassification of one to a Principal Executive Manager (PEM) G; adjusted state agency budgets by allocating \$4,292,256 from the special purpose appropriation made to the Emergency Board by section 52, chapter 837, Oregon Laws 2015; increased Lottery Funds expenditure limitations by \$95,628; increased Other Funds expenditure limitations by \$3,357,479; and increased Federal Funds expenditure limitations by \$1,489,374; to adjust state agency budgets to fund assessment increases related to continuation of the Human Resources Information System project and staffing adjustments related to the previously approved DAS Information Technology reorganization per the attached table.
- 62. Department of Administrative Services**
Established a \$2,336,040 Other Funds Capital Construction expenditure limitation for the Department of Administrative Services to replace the roof at the Department of Environmental Quality and Public Health laboratory, and established a \$4,000,000 Other Funds Capital Construction expenditure limitation for the Department of Administrative Services for capital and tenant improvements at the 550 Building.
- 63. Department of Administrative Services**
Acknowledged receipt of a report on compensation plan changes and position allocations.
- 64. Department of Administrative Services**
Approved the 2017-19 uniform rent rates as proposed by the Department of Administrative Services and required under ORS 276.390.
- 65. Department of Revenue**
Deferred consideration of a funding request for the Property Valuation System information technology project, and directed the agency to report to the Emergency Board in September of 2016 on the status of the project.
- 66. Department of Revenue**
Increased the Other Funds expenditure limitation established for the Department of Revenue by section 2(1), chapter 596, Oregon Laws 2015, Administration, by \$379,481 and authorized the establishment of five permanent full-time positions (2.71 FTE) for the Recreational Marijuana Program.
- 68. Department of Revenue**
Acknowledged receipt of a report on the availability of data for tax research and forecasting purposes, and directed the agency to report to the Emergency Board in September of 2016 with an updated status report.

#61 DAS - Attachment A

Agency Name	Chapter	Section	GF	LF	OF	FF	Total
SECRETARY OF STATE	688	01-02	11,079	-	-	-	11,079
SECRETARY OF STATE	688	02-04	-	-	3,767	-	3,767
SECRETARY OF STATE	688	02-01	-	-	7,211	-	7,211
SECRETARY OF STATE	688	02-05	-	-	7,636	-	7,636
SECRETARY OF STATE	688	02-03	-	-	17,437	-	17,437
OREGON STATE TREASURY	689	01-02	-	-	171	-	171
OREGON STATE TREASURY	689	01-01	-	-	21,769	-	21,769
JUDICIAL FIT OR DISABILITY COM	93	01-01	123	-	-	-	123
DISTRICT ATTORNEYS/DEPUTIES	332	01	8,787	-	-	-	8,787
JUDICIAL DEPARTMENT	691	01-02	430,457	-	-	-	430,457
GOVERNMENT ETHICS COMMISSION	465	01-01	-	-	1,924	-	1,924
CRIMINAL JUSTICE COMMISSION	606	03	-	-	-	23	23
CRIMINAL JUSTICE COMMISSION	606	01	1,995	-	-	-	1,995
CRIMINAL JUSTICE COMMISSION	606	02-00	-	-	27	-	27
DEPT OF MILITARY	594	03-01	-	-	-	40,057	40,057
DEPT OF MILITARY	594	03-02	-	-	-	1,878	1,878
DEPT OF MILITARY	594	03-03	-	-	-	9,518	9,518
DEPT OF MILITARY	594	01-04	2	-	-	-	2
DEPT OF MILITARY	594	01-03	1,969	-	-	-	1,969
DEPT OF MILITARY	594	01-01	9,999	-	-	-	9,999
DEPT OF MILITARY	594	01-02	11,713	-	-	-	11,713
DEPT OF MILITARY	594	02-01	-	-	933	-	933
DEPT OF MILITARY	594	02-02	-	-	5,292	-	5,292
DEPT OF MILITARY	594	02-04	-	-	6,653	-	6,653
DEPT OF MILITARY	594	02-03	-	-	28,657	-	28,657
MARINE BOARD	601	01-01	-	-	9,642	-	9,642
BOARD OF PAROLE/POST PRISON	304	01	3,825	-	-	821	3,825
OREGON STATE POLICE	696	03-02	-	-	-	821	821
OREGON STATE POLICE	696	03-04	-	-	-	183	183
OREGON STATE POLICE	696	01-02	1,968	-	-	-	1,968
OREGON STATE POLICE	696	01-03	16,107	-	-	-	16,107
OREGON STATE POLICE	696	01-04	32,324	-	-	-	32,324
OREGON STATE POLICE	696	01-01	162,181	-	-	-	162,181
OREGON STATE POLICE	696	04-00	-	7,935	-	-	7,935
OREGON STATE POLICE	696	02-03	-	-	171	-	171
OREGON STATE POLICE	696	02-01	-	-	21,845	-	21,845
OREGON STATE POLICE	696	02-02	-	-	27,833	-	27,833
OREGON STATE POLICE	696	02-04	-	-	33,030	-	33,030
OREGON STATE POLICE	696	02-01	-	-	32,477	-	32,477
PUBLIC SAFETY/STDS/TRAINING	658	02-01	-	-	-	-	-
DEPT OF VETERANS AFFAIRS	616	01-01	5,189	-	-	-	5,189
DEPT OF VETERANS AFFAIRS	616	03	-	-	14,629	-	14,629
DEPT OF CORRECTIONS	655	01-02	1,084,608	-	-	-	1,084,608
DEPARTMENT OF ENERGY	656	01	-	-	27,830	-	27,830
DEPT OF ENVIRONMENTAL QUALITY	593	02-04	-	-	172,399	-	172,399
PSYCHIATRIC REVIEW BOARD	411	01	2,685	-	-	-	2,685
PUBLIC DEFENSE SERVICES	615	01-03	6,104	-	-	-	6,104
PUBLIC DEFENSE SERVICES	615	01-01	12,395	-	-	-	12,395
OREGON YOUTH AUTHORITY	617	03	-	-	-	7,684	7,684
OREGON YOUTH AUTHORITY	617	01-01	234,585	-	-	-	234,585
INDIAN SERVICES COMMISSION	772	01-01	488	-	-	-	488
DEPT OF CONSUMER/BSN SERVICES	592	02	-	-	-	1,826	1,826
DEPT OF CONSUMER/BSN SERVICES	592	01	-	-	222,548	-	222,548
OREGON HEALTH AUTHORITY	838	04-01	-	-	-	191	191
OREGON HEALTH AUTHORITY	838	04-02	-	-	-	324,234	324,234
OREGON HEALTH AUTHORITY	838	01-01	2	-	-	-	2
OREGON HEALTH AUTHORITY	838	01-02	582,422	-	-	-	582,422
OREGON HEALTH AUTHORITY	838	02-01	-	-	31	-	31
OREGON HEALTH AUTHORITY	838	02-02	-	-	107,079	-	107,079
PUB EMPLOYEES RETIREMNT SYSTEI	595	01-01	-	-	89,634	-	89,634
DEPT OF EMPLOYMENT	485	04	-	-	-	149,532	149,532

Legislative Fiscal Office

900 Court St. NE, H-178
Salem OR 97301
503-986-1828



Oregon Legislative Emergency Board

Sen. Peter Courtney, Senate Co-Chair
Rep. Tina Kotek, House Co-Chair

December 14, 2016

Certificate

Pursuant to the provisions of ORS 291.328, and acting under the authority of ORS 8.105; ORS 291.326(1)(a), (b), (c), and (d); ORS 291.371; ORS 291.375; and ORS 656.612(6); this hereby certifies that the Emergency Board, meeting on December 14, 2016, took the following actions:

1. **Secretary of State**

Allocated \$324,782 from the special purpose appropriation made to the Emergency Board by section 4(1), chapter 688, Oregon Laws 2015 to supplement the appropriation made to the Secretary of State by section 1(3), chapter 688, Oregon Laws 2015, Elections Division - Distribution to counties, for the costs associated with maintaining voter registration records pursuant to chapter 8, Oregon Laws 2015.

2. **Judicial Department**

Acknowledged receipt of a report on potential courthouse capital construction project funding requests.

5. **Public Defense Services Commission**

Allocated \$4,055,962 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to supplement the appropriation made to the Public Defense Services Commission by section 1(2), chapter 615, Oregon Laws 2015, Professional services, for trial-level public defense.

6. **Teacher Standards and Practices Commission**

Increased the Other Funds expenditure limitation established for the Teacher Standards and Practices Commission by section 1, chapter 602, Oregon Laws 2015 by \$358,049 for increased fingerprinting, legal, and credit card related costs.

7. **Department of Education**

Allocated \$2,058,554 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to supplement the appropriation made to the Department of Education by section 1(1), chapter 759, Oregon Laws 2015, Operations, for the purpose of reimbursing school districts and Education Service Districts for costs relating to testing for elevated levels of lead for water fixtures which are used for drinking, food preparation, and other uses leading to human consumption, with the understanding that the Department of Administrative Services will unschedule \$400,000 of the allocation until the final amount required for this purpose is determined.

- 8. Department of Education**
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Education in the amount of \$2,100,221 to develop an alternative science assessment for students with severe cognitive disabilities.
- 9. Higher Education Coordinating Commission**
Allocated \$1,414,193 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to supplement the appropriation made to the Higher Education Coordination Commission by section 1(1), chapter 642, Oregon Laws 2015, Higher Education Coordinating Commission operations, for the purpose of a grant to the Portland Community College for completion of the final five quarters of the program for former nursing students of the ITT Technical Institute, with the understanding that the Department of Administrative Services will unschedule the allocation until final cost estimates are available for review by the Chief Financial Office and the Legislative Fiscal Office.
- 10. Department of Human Services**
Allocated \$10,624,903 from the special purpose appropriation made to the Emergency Board by section 35(1), chapter 837, Oregon Laws 2015 to supplement appropriations made to the Department of Human Services, approved the transfer of General Fund appropriations, increased and transferred Other Funds expenditure limitations, increased and transferred Federal Funds expenditure limitations, transferred positions, and established permanent positions; per the attached table.
- 11. Department of Human Services**
Acknowledged receipt of a report on program sustainability options and actions.
- 12. Oregon Health Authority**
Allocated \$29,375,097 from the special purpose appropriation made to the Emergency Board by section 35(1), chapter 837, Oregon Laws 2015 to supplement appropriations made to the Oregon Health Authority, approved the transfer of General Fund appropriations, increased and transferred Other Funds expenditure limitations, transferred and established positions; with the understanding that the Department of Administrative Services will unschedule Federal Funds expenditure limitation; per the attached table.
- 13. Oregon Health Authority**
Established a General Fund appropriation for the Department of Administrative Services and allocated \$659,392 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to the newly established appropriation for distribution to the University of Oregon (\$589,806), Lane Community College (\$19,000), and Lane County Health Department (\$50,586) to reimburse for expenses incurred as a result of the meningitis vaccination program in Lane County.
- 14. Oregon Health Authority**
Acknowledged receipt of a report on the new investments for behavioral health.

15. **Department of Public Safety Standards and Training**
Established a General Fund appropriation for the Department of Public Safety Standards and Training and allocated \$596,000 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to the newly established appropriation for the cost of repairing emergency fire and life safety systems at the Public Safety Academy.
16. **Department of Justice**
Increased the Other Funds expenditure limitation established for the Department of Justice by section 10, chapter 837, Oregon Laws 2015, Child Support Enforcement Automated System, by \$1,804,679, and increased the Federal Funds expenditure limitation established for the Department of Justice by section 13, chapter 837, Oregon Laws 2015, Child Support Enforcement Automated System, by \$5,647,521, for the Child Support Enforcement Automated program.
18. **Department of Justice**
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Justice in the amount of \$1,342,520 for the October 1, 2015 shooting incident at Umpqua Community College and increased the Federal Funds expenditure limitation established for the Department of Justice by section 3(3), chapter 692, Oregon Laws 2015, Crime Victims' Services Division, by \$1,342,520 to accommodate award of the grant.
19. **Department of Corrections**
Acknowledged receipt of a report on female and male prison population trends and system bed capacity.
20. **Department of Corrections**
Allocated \$2,000,000 from the special purpose appropriation made to the Emergency Board by section 42(1), chapter 82, Oregon Laws 2016 to supplement the appropriation made to the Department of Corrections by section 1(1), chapter 655, Oregon Laws 2015, Operations and health services, and authorized the establishment of 23 positions (11.69 FTE) for improvements to services provided in the Behavioral Health Unit at the Oregon State Penitentiary.
21. **Department of Corrections**
Denied the request for an allocation of \$3,800,000 from the Emergency Fund to equip and staff the Oregon State Penitentiary Minimum Security Facility by June 1, 2017 to serve as an additional women's prison to accommodate the current and forecast women's prison population.
22. **Oregon Business Development Department**
Increased the Federal Funds expenditure limitation established for the Oregon Business Development Department by section 4(1), chapter 694, Oregon Laws 2015, Business, innovation and trade, by \$421,875 for the State Trade Expansion Program.

- 23. Parks and Recreation Department**
Increased the Federal Funds expenditure limitation established for the Parks and Recreation Department by section 4(3), chapter 303, Oregon Laws 2015, Community support and grants, by \$500,000 for a grant to the Southern Land Conservancy for land acquisition.
- 24. Parks and Recreation Department**
Increased the Other Funds expenditure limitation established for the Parks and Recreation Department by section 1(4), chapter 303, Oregon Laws 2015, Direct services, by \$865,953, and increased the Lottery Funds expenditure limitation established for the Parks and Recreation Department by section 2(4) chapter 303, Oregon Laws 2015, Direct services, by \$288,651 for the expenditure of funds to pay for the repair of damages due to December 2015 storm events.
- 25. Department of State Lands**
Increased the Other Funds expenditure limitation established for the Department of State Lands by section 1(1), chapter 335, Oregon Laws 2015, Common School Fund programs, by \$3,709,000 for ongoing legal and professional services costs related to the Portland Harbor Superfund Site.
- 26. Department of Geology and Mineral Industries**
Approved, retroactively, the submission of a federal grant application to the U.S. Geologic Survey in the amount of \$162,818 for collection of LIDAR data in the Upper John Day area.
- 27. Department of Forestry**
Acknowledged receipt of a report on the 2016 fire season, allocated \$1,768,628 from the special purpose appropriation made to the Emergency Board by section 5(1), chapter 809, Oregon Laws 2015 to supplement the appropriation made to the Department of Forestry by section 1(1), chapter 809, Oregon Laws 2015, Fire protection; increased the Other Funds expenditure limitation established for the Department of Forestry by section 2(2), chapter 809, Oregon Laws 2015, Fire protection, by \$10,178,762 for the processing of payments for fire season costs; and recommended that General Fund appropriations of \$6,791,209 for large fire costs, \$333,568 for interest expenses, and \$532,278 for district deductible costs be included in an early 2017 session budget rebalance bill.
- 28. Oregon Watershed Enhancement Board**
Increased the Other Funds expenditure limitation established for the Oregon Watershed Enhancement Board by section 6(1), chapter 659, Oregon Laws 2015, Operations, by \$65,000 for a grant to Tillamook county for a pilot program to apply conditional use review to wetland restoration in areas zoned for exclusive farm use.
- 29. Department of Transportation**
Approved the transfer of \$180 million Other Funds expenditure limitation to support projects in the Statewide Transportation Improvement Program, per the attached table.

- 30. Department of Consumer and Business Services**
Acknowledged receipt of a report on workers' compensation premium assessment rates.
- 31. Department of Administrative Services**
Acknowledged receipt of a report on compensation plan changes as required under ORS 291.371.
- 32. Department of Administrative Services**
Approved the transfer of \$5,750,000 Other Funds expenditure limitation from the Other Funds expenditure limitation established for the Department of Administrative Services by section 2(5), chapter 654, Oregon Laws 2015, Enterprise Technology Services, to the Other Funds expenditure limitation established for the Department of Administrative Services by section 2(3), chapter 654, Oregon Laws 2015. Chief Information Office; increased the Other Funds expenditure limitation established for the Department of Administrative Services by section 2(3), chapter 654, Oregon Laws 2015, Chief Information Office, by \$6,975,000; and increased the Other Funds expenditure limitation established for the Department of Administrative Services by section 2(5), chapter 654, Oregon Laws 2015, Enterprise Technology Services, by \$11,501,225; for expenditures related to the consolidation of IT security functions, costs of implementing a new telephone system, and accommodating growth in data storage and licensing costs at the state data center.
- 33. Department of Administrative Services**
Acknowledged receipt of a report on information technology procurement.
- 34. Department of Revenue**
Acknowledged receipt of a report on the implementation of the Property Valuation System technology project.
- 35. Department of Public Safety Standards and Training**
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Homeland Security in the amount of \$500,000 for the purchase of a mobile fire training unit.
- 36. Public Defense Services Commission**
Acknowledged receipt of a report on compensation plan changes.
- 37. Legislative Fiscal Office**
Transferred unallocated balances in the amount of \$7,693,230 from special purpose appropriations made to the Emergency Board to the Emergency Fund appropriation legal citation, per the attached table.

**Department of Human Services
2015-17**

		December 2016	
Division/Appropriation Reference	Fund Type	Adjustments to Legislatively Approved Budget	Adjustments to Position Authority
Transfers, Allocations, and Expenditure Limitation Adjustments:			
Child welfare, self-sufficiency, and vocational rehabilitation services			
Ch 760 1(2), OL 2015	General	1,392,097	
Ch 760 2(2), OL 2015	Other	(5,009)	
Ch 760 3(2), OL 2015	Federal	1,195,765	
	Total	2,582,853	5 pos / 5.00 FTE
Aging and people with disabilities and intellectual/developmental disabilities programs			
Ch 760 1(3), OL 2015	General	9,629,408	
Ch 760 2(3), OL 2015	Other	(4,964,659)	
Ch 760 3(3), OL 2015	Federal	15,175,172	
	Total	19,839,921	(6) pos / (6.00) FTE
Central Services, statewide assessments, enterprise-wide costs, and program design services			
Ch 760 1(1), OL 2015	General	(396,602)	
Ch 760 2(1), OL 2015	Other	4,739,037	
Ch 760 3(1), OL 2015	Federal	(16,143,998)	
	Total	(11,801,563)	2 pos / 2.00 FTE
Debt service			
Ch 760 1(4), OL 2015	General	839,543	
Ch 837 117, OL 2015	General	(839,543)	
	Total	-	
Shared services			
Ch 760 2(4), OL 2015	Other	6,936,920	0 pos / (0.75) FTE
Department Total			
	General	10,624,903	
	Other	6,706,289	
	Federal	226,939	
	Total	17,558,131	1 pos / 0.25 FTE

Oregon Health Authority 2015-17

December 2016			
Division/Appropriation Reference	Fund Type	Adjustments to Legislatively Approved Budget	Adjustments to Position Authority
Transfers, Allocations, and Expenditure Limitation Adjustments:			
Programs			
Ch 838 1(1), OL 2015	General	9,591,344	
Ch 838 2(1), OL 2015	Other	212,870,831	
	Total	222,462,175	17 pos / 10.05 FTE
Central Services, Statewide Assessments & Enterprise-wide Costs			
Ch 838 1(2), OL 2015	General	20,532,282	
Ch 838 2(2), OL 2015	Other	(3,471,987)	
	Total	17,060,295	(12) pos / 0.88 FTE
Debt Service			
Ch 838 1(4), OL 2015	General	(748,529)	
Public Employees' Benefit Board			
Ch 838 6, OL 2015	Other	89,289,381	
Oregon Educators Benefit Board			
Ch 838 7, OL 2015	Other	40,160,259	
Agency Total			
	General	29,375,097	
	Other	338,848,484	
	Total	368,223,581	5 pos / 10.93 FTE
Request Department of Administrative Services to unschedule:			
Programs			
Ch 838 4(1), OL 2015	Federal	739,123,601	
Central Services, Statewide Assessments & Enterprise-wide Costs			
Ch 838 4(2), OL 2015	Federal	12,377,054	

**Department of Transportation
2015-17**

December 2016		
Appropriation	Fund Type	Adjustments to Legislatively Approved Budget
Ch 761 5(3), OL 2015 - Preservation	Other	\$55,000,000
Ch 761 5(5), OL 2015 - Safety/Operations	Other	35,000,000
Ch 761 5(6), OL 2015 - Modernization	Other	90,000,000
Ch 761 5(4), OL 2015 - Bridge	Other	(55,000,000)
Ch 761 5(8), OL 2015 - Local Government	Other	(125,000,000)
Total		0

Special Purpose Appropriation Transfer Detail

Oregon Laws 2015 Chapter/Section	Agency/Purpose	Amount
Chapter 837, sec. 43(1)	State agencies for compensation changes	(700,147)
Chapter 837, sec. 44(1)	Department of Human Services for provider compliance activities	(100,000)
Chapter 837, sec. 52(1)	Department of Administrative Services for rate and assessment increases	(2,207,744)
Chapter 837, sec. 55(1)	Department of Justice for defense of criminal convictions	(2,000,000)
Chapter 837, sec. 73(1)	State agencies for issues related to education	(1,626,121)
Chapter 721, sec. 6(1)	Oregon Judicial Department for Multnomah County Circuit Court Violations Bureau	(1,000,000)
Chapter 688, sec. 4(1)	Secretary of State for payments to counties for voter registration records costs	(59,218)
Total transfers from special purpose appropriations		(7,693,230)
Chapter 837, sec. 1	Emergency Board -- General Purpose	7,693,230
Net General Fund Change		0

Legislative Fiscal Office

900 Court St. NE, Rm. H-178
Salem, OR 97301
503-986-1828



Ken Rocco
Legislative Fiscal Officer

Summary of Emergency Board Action December 2016

The Legislative Emergency Board met on December 14, 2016 and considered an agenda of 34 items. The Emergency Board approved five allocations from the Emergency Fund, including one from a reservation established at the Board's September 2016 meeting. Five allocations from special purpose appropriations made to the Emergency Board were approved. The Board also approved a request made by the Legislative Fiscal Office to consolidate all unallocated special purpose appropriations into the Emergency Fund. Typically, special purpose appropriations not used by a specified date become available for any purpose allowed by the Emergency Board. The unused amounts are consolidated for ease of access during the next legislative session. After the Emergency Board actions in December, the unallocated Emergency Fund balance (including the \$7.7 million in transferred unused special purpose appropriations) is \$28.3 million.

The agenda included 11 items that requested additional 2015-17 biennium authority to spend Lottery Funds, Other Funds, and Federal Funds. The Emergency Board approved expenditure limitation increases of approximately \$381 million Other Funds (\$339 million for the Oregon Health Authority rebalance), \$8.1 million Federal Funds, and \$0.3 million Lottery Funds. The Emergency Board also authorized the establishment of six permanent positions (11.18 FTE).

The agenda included ten agency reports which the Emergency Board acknowledged receiving. The Emergency Board also heard 4 requests for the submission of federal grant applications, all of which were approved.

The following is a summary of significant Emergency Board actions taken at the December 2016 meeting:

EDUCATION

- Allocated \$2,058,554 from a reservation established within the Emergency Fund for the Department of Education to be distributed to school districts and Education Service Districts for the costs related to testing for elevated levels of lead in water fixtures which are used for drinking, food preparation, and other uses leading to human consumption.
- Allocated \$1,414,193 from the Emergency Fund to the Higher Education Coordinating Commission for a grant to Portland Community College for completion of the final five quarters of the program for former nursing students of the ITT Technical Institute in Portland.

- Approved, retroactively, the submission of a federal grant application by the Department of Education to the U.S. Department of Education for an Enhanced Assistance Grant to develop an

alternative science assessment for students with severe cognitive disabilities; the agency was notified that it did not receive the grant after submitting the request to the Emergency Board.- Increased the Other Funds expenditure limitation for the Teacher Standards and Practice Commission by \$358,049 for increased fingerprinting, legal, and credit card related costs.

HUMAN SERVICES

- Allocated \$10,624,903 from a special purpose appropriation made to the Emergency Board to the Department of Human Services for caseload costs or other budget challenges, increased the agency's Other Funds expenditure limitation by \$6,706,289, increased the Federal Funds expenditure limitation by \$226,939, and authorized the establishment of one permanent

position (0.25 FTE) to rebalance the Department's 2015-17 budget.

- Allocated \$29,375,097 from a special purpose appropriation made to the Emergency Board to the Oregon Health Authority for caseload costs or other budget challenges, increased the agency's Other Funds expenditure limitation by \$338,848,484, approved other transfers between appropriations and expenditure limitations, with the understanding that the Department of Administrative Services will unschedule \$751,500,655 Federal Funds limitation, and authorized the establishment of five permanent positions (10.93 FTE) to rebalance the agency's 2015-17 budget.
- Allocated \$659,392 from the Emergency Fund to the Department of Administrative Services for distribution to the University of Oregon, Lane Community College, and the Lane County Health Department for expenses incurred as a result of the meningitis vaccination program in Lane County.
- Acknowledged receipt of a report from the Oregon Health Authority on the new behavioral health investments.
- Acknowledged receipt of a report from the Department of Human Services on program sustainability options and actions.

PUBLIC SAFETY and JUDICIAL BRANCH

- Allocated \$596,000 from the Emergency Fund to the Department of Public Safety Standards and Training to pay for emergency repairs to fire life safety systems, and deferred consideration of a request to fund additional training classes until the 2017 legislative session.
- Increased the Other Funds expenditure limitation for the Department of Justice by \$1,804,679 and the Federal Funds expenditure limitation by \$5,647,521 for the Child Support Enforcement Automated System (CSEAS) project to cover expenditures through June 2017.
- Approved, retroactively, the submission of a federal grant application by the Department of Justice to the U.S. Department of Justice and increased the Federal Funds expenditure limitation by \$1,342,520 for expenses related to the Umpqua Community College shooting incident.
- Approved, retroactively, the submission of a federal grant application by the Department of

Public Safety Standards and Training to the U.S. Department of Homeland Security in the amount of \$500,000 for the purchase of a mobile fire training unit.

- Acknowledged receipt of a report from the Department of Corrections on female and male prison population trends and system bed capacity.
- Allocated \$2,000,000 from a special purpose appropriation made to the Emergency Board to the Department of Corrections to reduce isolation and improve the care of seriously mentally ill adults in custody in the Behavioral Health Unit at the Oregon State Penitentiary.
- Denied a request by the Department of Corrections for an allocation of \$3,800,000 from the Emergency Fund to reactivate the Oregon State Penitentiary Minimum Security Facility by June 2017 in order to provide a second women's prison to accommodate the current prison population and the anticipated population growth reflected in the October 2016 prison population forecast.
- Allocated \$4,055,962 from the Emergency Fund to the Public Defense Services Commission for trial-level public defense costs.
- Acknowledged receipt of a report from the Public Defense Services Commission on compensation plan changes.
- Acknowledged receipt of a report from the Judicial Department on potential courthouse capital construction project funding requests.

NATURAL RESOURCES

- Acknowledged receipt of a report from the Department of Forestry on the 2016 fire season, allocated \$1,768,628 from a special purpose appropriation made to the Emergency Board for fire severity, increased the Other Funds expenditure limitation by \$10,178,762 for the processing of payments for fire season costs, and recommended that General Fund appropriations of \$6,791,209 for large fire costs, \$333,568 for interest expenses, and \$532,278 for district deductible costs be included in an early 2017 session budget rebalance bill.
- Increased the Federal Funds expenditure limitation for the Parks and Recreation Department by \$500,000 for a grant to the Southern Oregon Land Conservancy.

- Increased the Other Funds expenditure limitation for the Parks and Recreation Department by \$865,953 and the Lottery Funds expenditure limitation by \$288,651 for the expenditure of funds to pay for the repair of damages due to December 2015 storm events.
- Increased the Other Funds expenditure limitation for the Department of State Lands by \$3,709,000 for ongoing legal and professional services costs related to the Portland Harbor Superfund Site.
- Approved, retroactively, the submission of a federal grant application by the Department of Geology and Mineral Industries to the U.S. Geologic Survey in the amount of \$162,818 for the collection of LIDAR data in the Upper John Day area.
- Increased the Other Funds expenditure limitation for the Oregon Watershed Enhancement Board by \$65,000 for a grant to Tillamook County.

ECONOMIC and COMMUNITY DEVELOPMENT

- Increased the Federal Funds expenditure limitation for the Oregon Business Development Department by \$421,875 for the State Trade Expansion program.

TRANSPORTATION

- Approved the transfer of \$180,000,000 in excess Other Funds expenditure limitations from the Department of Transportation's Bridge and Local Government programs to the Preservation, Safety/Operations, and Modernization programs to meet the agency's projected expenditure limitation needs for the Statewide Transportation Improvement Program.

CONSUMER and BUSINESS SERVICES

- Acknowledged receipt of a report from the Department of Consumer and Business Services on workers' compensation premium assessment rates.

ADMINISTRATION

- Allocated \$324,782 from a special purpose appropriation made to the Emergency Board to the Secretary of State for payments to counties for the costs associated with maintaining voter registration records.
- Approved the transfer of \$5,750,000 Other Funds expenditure limitation from the Department of Administrative Services' Enterprise Technology Services to the Office of the State Chief Information Officer, increased the Other Funds expenditure limitation for the Office of the State Chief Information Officer by \$6,975,000, and increased the Other Funds expenditure limitation by \$11,501,225 for Enterprise Technology Services for expenditures related to the consolidation of IT security functions, costs of implementing a new telephone system, and accommodating growth in data storage and licensing costs at the state data center.
- Acknowledged receipt of a report from the Department of Administrative Services on compensation plan changes.
- Acknowledged receipt of a report from the Department of Administrative Services on the status of the information technology procurement management program.
- Acknowledged receipt of a report from the Department of Revenue on the Property Valuation System.

LEGISLATIVE BRANCH

- Approved the transfer of \$7,693,230 from unallocated balances of special purpose appropriations made to the Emergency Board to the Emergency Fund legal citation resulting in an Emergency Fund ending balance of \$28,258,206.

Emergency Fund Balance Summary			
	Agency Requests	Full Committee Action	
General Purpose Emergency Fund			
Appropriation (after 2016 Session adjustments)	32,000,000	32,000,000	
Allocations to date	(2,650,923)	(2,650,923)	
Unallocated Balance	29,349,077	29,349,077	
Reservations (within General Purpose)	5,000,000	5,000,000	
Reservations allocated to date	0	0	
Unallocated Reservations	5,000,000	5,000,000	
December 2016 Requests - General Purpose			
#			
5	(4,055,962)	(4,055,962)	
7	(5,000,000)	(2,058,554)	
9	(1,589,193)	(1,414,193)	
10	(13,072,892)	0	
12	(38,597,132)	0	
13	0	(659,392)	
15	0	(596,000)	
21	(3,824,977)	0	
27	(12,083,999)	0	
37	7,693,230	7,693,230	
Total Requests - General Purpose	(70,530,925)	(1,090,871)	
General Purpose Unallocated/Unreserved Balance after 12/2016			
	(41,181,848)	28,258,206	
Special Purpose Appropriations - Agency Specific (after 2016 Session actions)			
Allocations/Transfers to Date	63,255,445	63,255,445	
	(11,468,805)	(11,468,805)	
Unallocated Balance	51,786,640	51,786,640	
December 2016 Requests - Special Purpose Appropriations - Agency Specific			
#			
1	(324,782)	(324,782)	
10	0	(10,624,903)	
12	0	(29,375,097)	
20	(2,000,000)	(2,000,000)	
27	(1,768,628)	(1,768,628)	
37	(7,693,230)	(7,693,230)	
Total Requests - Special Purpose - Agency Specific	(11,786,640)	(51,786,640)	
Special Purpose - Agency Specific - Unallocated Balance after 12/2016			
	40,000,000	0	

BUDGET NARRATIVE

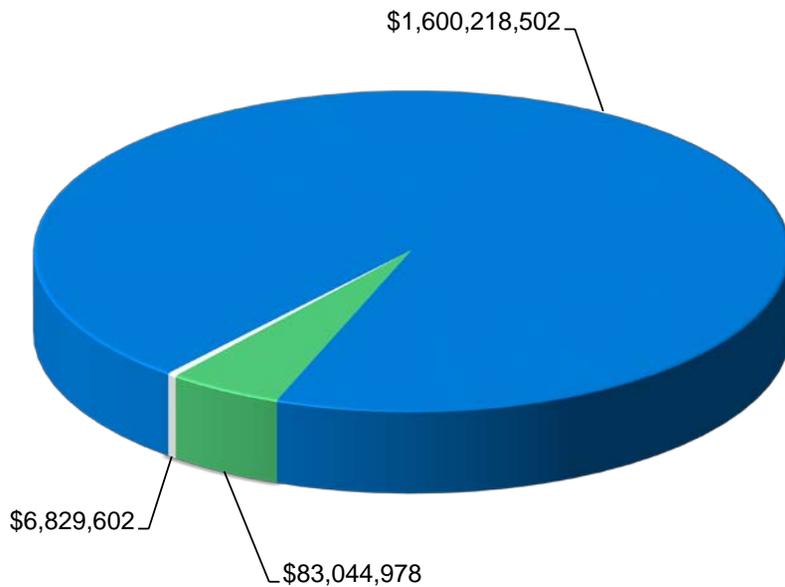
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BUDGET NARRATIVE

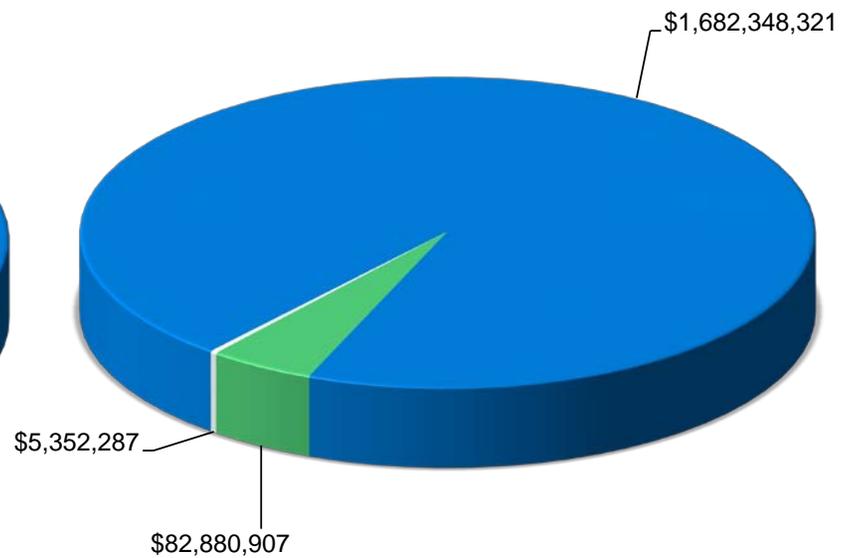
Oregon Department of Corrections All Funds

Comparison between 2015-17 Legislatively Approved Budget and 2017-19 Governor's Balanced Budget

2015-17 Legislatively Approved Budget
Total \$1,690,093,082



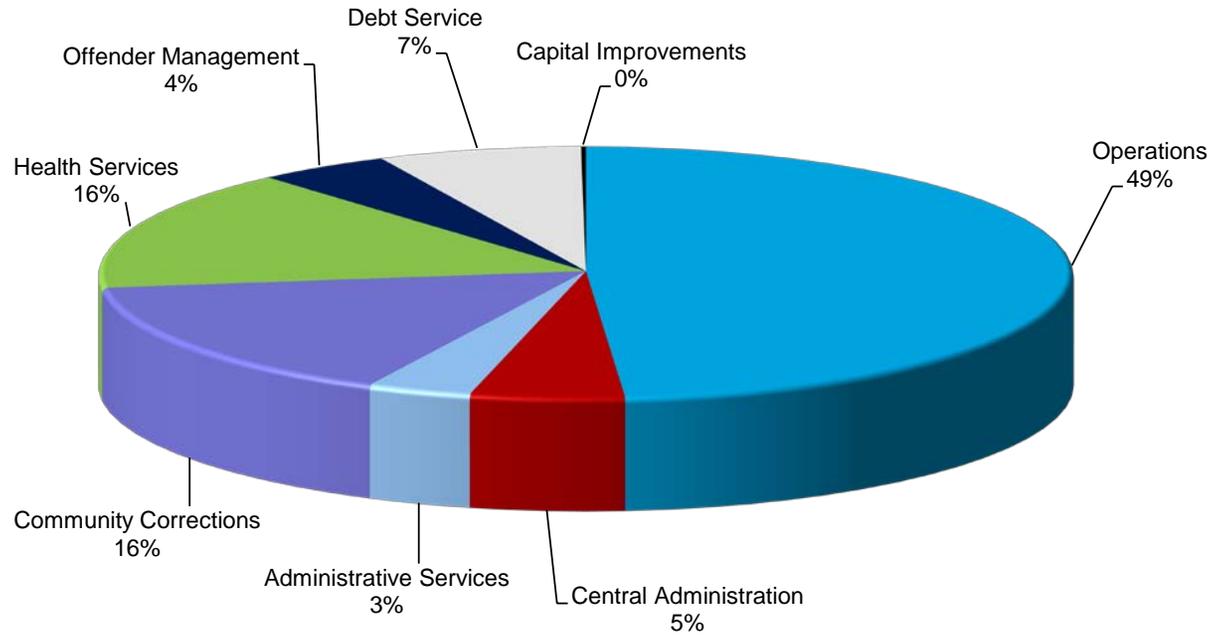
2017-19 Governor's Balanced Budget
Total \$1,770,581,515



- General
- Other
- Federal

BUDGET NARRATIVE

Oregon Department of Corrections 2017-19 Governor's Balanced Budget General Fund Budget by Division

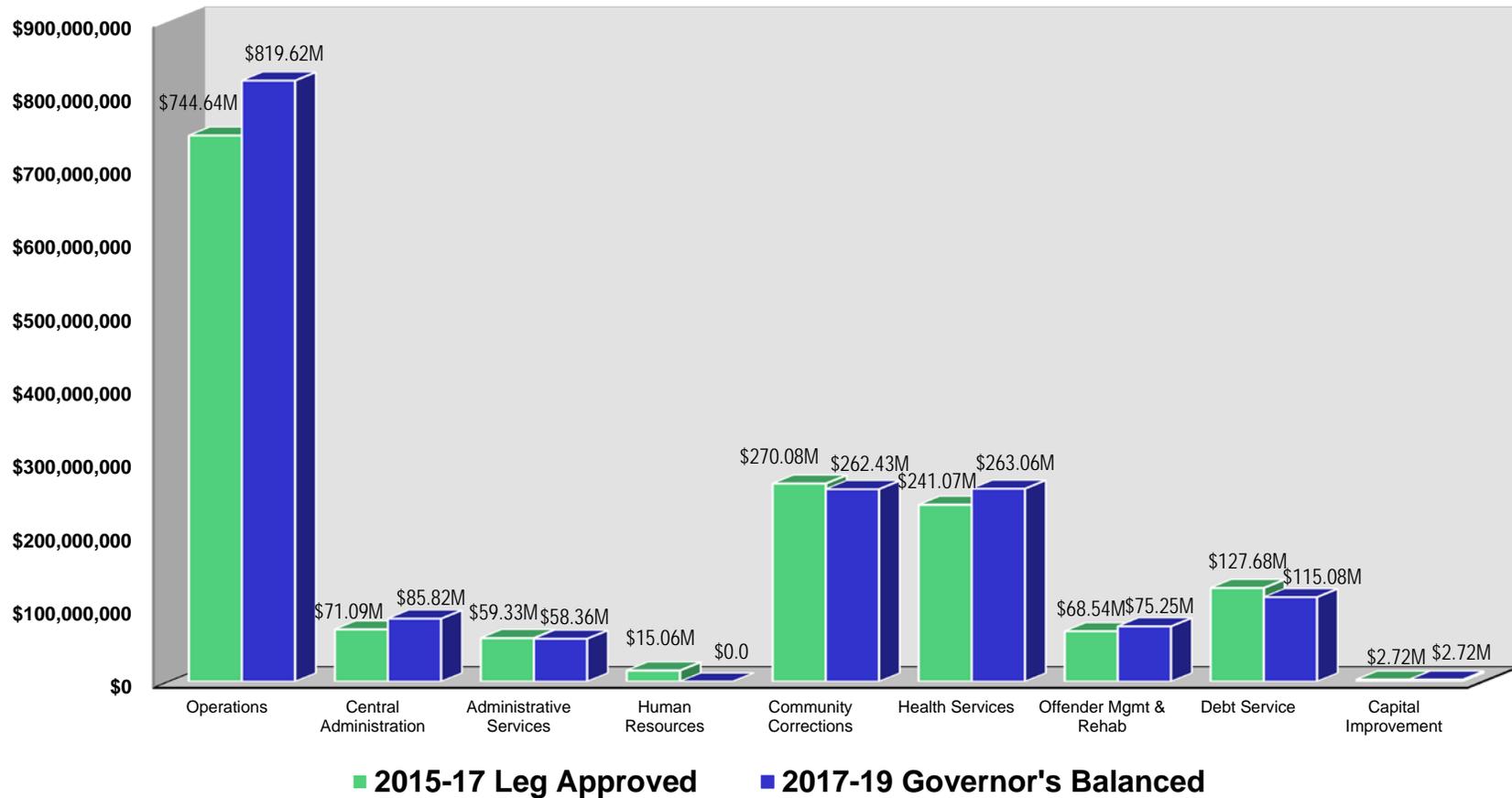


<u>Division</u>	<u>Dollars</u>
Operations	\$ 819,621,989
Central Administration	85,816,537
Administrative Services	58,358,634
Community Corrections	262,434,855
Health Services	263,061,459
Offender Management	75,253,349
Debt Service	115,077,804
Capital Improvements	<u>2,723,694</u>
Total	\$1,682,348,321

BUDGET NARRATIVE

Oregon Department of Corrections General Fund

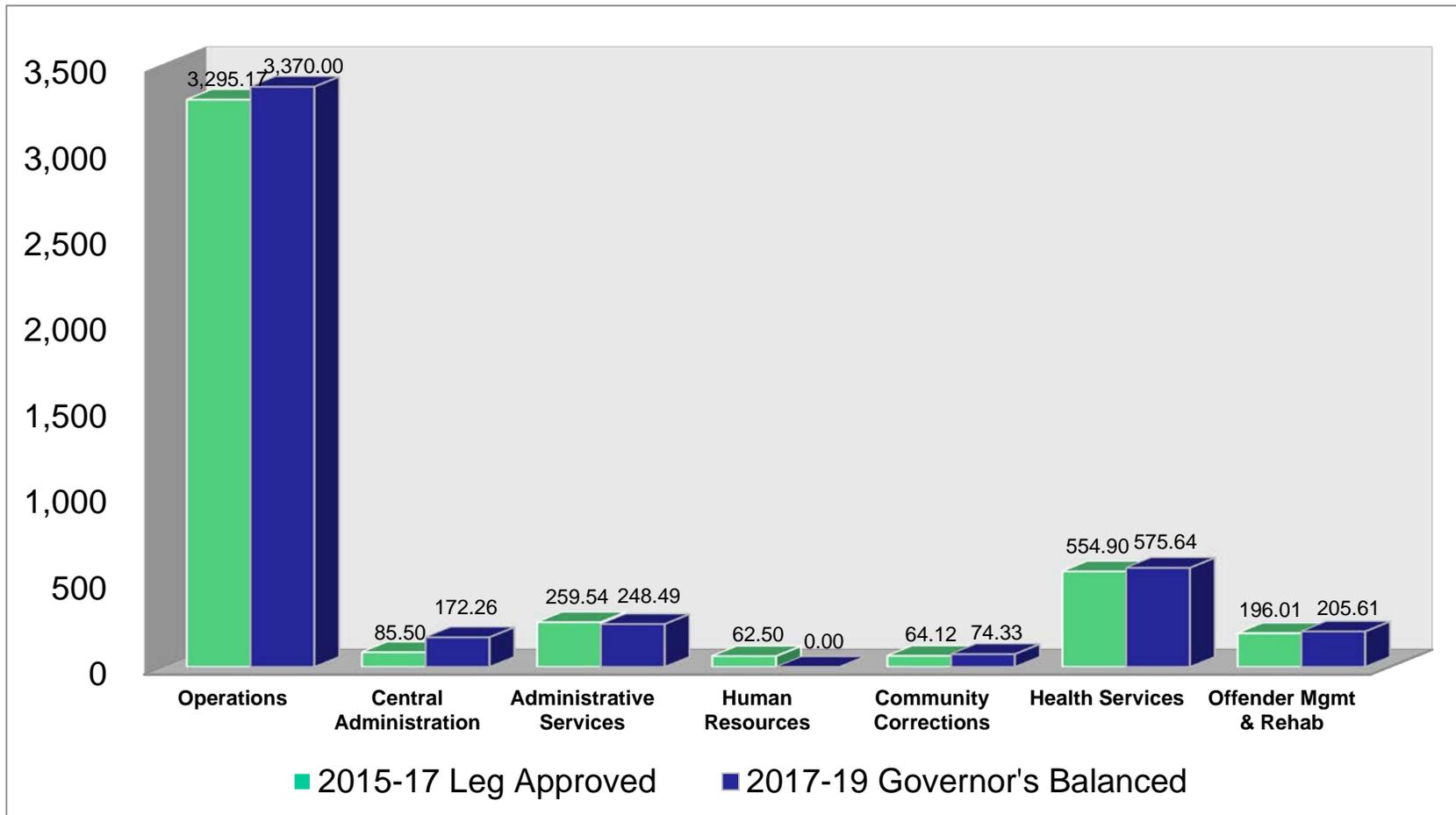
Comparison between 2015-17 Legislatively Approved Budget and 2017-19 Governor's Balanced Budget



BUDGET NARRATIVE

Oregon Department of Corrections Full Time Equivalent (FTE)

Comparison between 2015-17 Legislatively Approved Budget and 2017-19 Governor's Balanced Budget



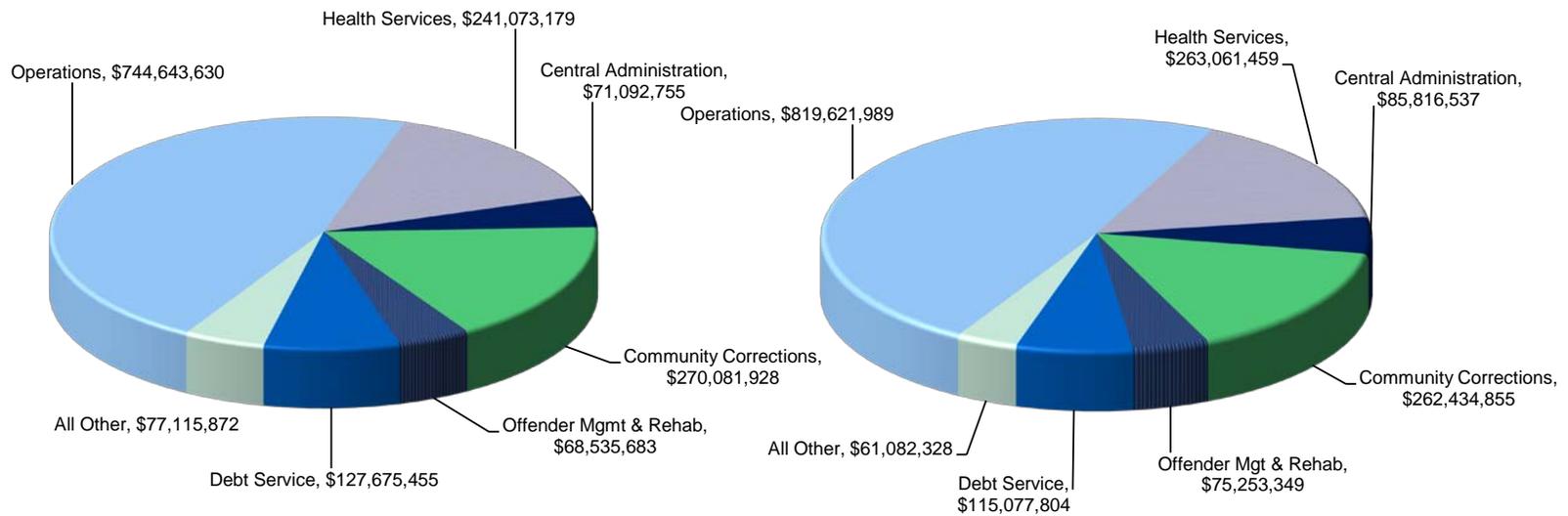
BUDGET NARRATIVE

Oregon Department of Corrections General Fund

Comparison between 2015-17 Legislatively Approved and 2017-19 Governor's Balanced Budget

2015-17 Legislatively Approved
Total \$1,600,218,502

2017-19 Governor's Balanced
Total \$1,682,348,321



BUDGET NARRATIVE

Mission Statement & Statutory Authority

The Oregon Department of Corrections (DOC) operates under the authority of Oregon Revised Statute (ORS) Chapter 423 and Oregon Administrative Rules 291.001 to 291-208 to:

- Supervise the management and administration of DOC institutions, parole and probation services, community corrections, and other functions related to state programs for corrections.
- ORS 423.475 modifies the responsibilities through establishment of a partnership agreement with counties, whereby the counties assume responsibility for felony offenders sentenced or sanctioned to a term of incarceration of 12 months or less; plus, those felony offenders on parole, probation, or post-prison supervision. (Subject to the state agreeing to provide adequate funding to the counties for those responsibilities. If a county “opts out” of the agreement, the responsibility for these functions returns to the state. Douglas and Linn Counties made that choice during the 2003-2005 biennium.)

The Oregon Constitution, Article 1, Bill of Rights, establishes the fundamental principles of Oregon’s Criminal Justice System:

Section 15. Foundation principles of criminal law. Laws for the punishment of crime shall be founded on these principles: protection of society, personal responsibility, accountability for one’s actions, and reformation.

The DOC **mission** incorporates both the responsibility for public safety, and the constitutional tenets set forth above:

The mission of the Oregon Department of Corrections is to promote public safety by holding offenders accountable for their actions and reducing the risk of future criminal behavior.

After an incredible amount of hard work by staff from across the state, DOC developed a new **Shared Vision** in 2015. The Shared Vision describes the future state of the agency. There are six components to the Shared Vision:

- Valuing Employee Wellness – Employee wellness is supported at every level. We continuously encourage a high standard of overall health. A balance between work and personal life is maintained. These values are reflected in our practices.
- Engaging Employees – We work in a culture of respect and diversity, and our team communicates positively and openly. We are dedicated, empowered, supported, and have built a strong organization.
- Operating Safe Facilities – We are innovative leaders who take pride in the work we do and the service we provide. We use proven practices to encourage and maintain a positive, safe, and healthy workplace.
- Implementing Innovative Business Practices – We are a dynamic organization that is data-driven and achieves outcomes using innovation, evidence-based practices, and progressive technologies.

BUDGET NARRATIVE

- Preparing Offenders for Reentry – We provide meaningful work experiences, education, programs, and opportunities for offenders to develop pro-social life skills to become productive citizens. We continue to lower the recidivism rate. We recognize offenders can change. We promote healthy relationships that play an important role in an offender’s incarceration, successful reentry, and community supervision.
- Partnering with Our Stakeholders – We build relationships with our stakeholders by fostering communication through an open exchange of information. We work together to return offenders as law-abiding, productive community members, and to reduce future victimization.

In addition, the agency refined its **values**, which are the beliefs the agency uses to guide its actions. As an agency, DOC values:

- Integrity and professionalism
- Dignity and respect
- Safety and wellness
- Fact-based decision making
- Positive change
- Honoring our history
- Stewardship

Agency Strategic/Business Plan

Business Strategy

To accomplish its mission, DOC continues to move forward with its business strategy, the Oregon Accountability Model (OAM). The OAM consists of six separate elements that stand alone, but when combined, provide a foundation for a continuum of success for individuals from the time they enter DOC doors until the day they release. It is a system that supports both the front and back end of DOC’s business.

1. Transition begins at intake when an individualized correctional plan is developed for each adult in custody that addresses his or her criminal risk factors in order to enhance successful reintegration into the community and reduce recidivism.
2. Staff hold adults in custody accountable by providing both positive and negative consequences to behavior, by modeling pro-social behavior, and by guiding adults in custody toward pro-social behavior in concert with their corrections plans and individualized interventions.
3. Adults in custody prepare for community living through specific interventions related to their corrections plans, such as work, education, and focused treatment and re-entry programs.
4. Adults in custody have the opportunity to develop healthy relationships with their families and children in order to build pro-social community support and break the intergenerational cycle of crime.

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5. Transition from incarceration to community is carefully planned and coordinated with adults in custody, community stakeholders, and community corrections.
6. Supervision in the community – consistent with the corrections plan and these principles – is essential to reducing recidivism for those released from prison.

Performance Management and Process Improvement

Building on DOC's business philosophy (the OAM), the agency has completed a full review of agency operations as part of its ongoing strategic planning. From there, DOC created an agency-wide fundamentals map and scorecard, through which it has set targets and is measuring outcomes in all areas of its business. This initiative is called CORE – Correctional Outcomes through Research and Engagement. CORE is essentially DOC's performance management system. It allows the agency to use data to measure performance and empower employees to make decisions and solve problems.

CORE is allowing the agency to know how it is doing at every level of the business on an ongoing basis from how it manages contracts, to release planning, to escapes. Through Quarterly Target Reviews (QTRs), the agency monitors where it is in the green (on target), yellow (just off target), and red (significantly off target). Based on those measures in yellow and red, the agency is putting action plans in place to improve in those areas. CORE measurements are noted in each of the program narratives of this document.

CORE is leading to strong outcomes including:

- Increased efficiencies.
- More fact-based/data-driven decisions and actions.
- Improved transparency.
- Enhanced teamwork and collaboration.
- A common language to operate the organization.
- Increased ownership and accountability.

10-Year Strategic Plan

In early 2016, after several months of work, DOC unveiled its new 10-year strategic plan. The plan – called Destination 2026 – is a roadmap for DOC's future that will provide a filter for decision-making and establishing priorities, align the DOC Leadership Team, and result in consistency. It will also help solidify the agency's organizational identity and culture. Destination 2026 – a specific 10-year goal – is for DOC to become the public safety employer of choice with innovative employees who transform lives.

BUDGET NARRATIVE

Destination 2026, while a strategic vision, does not replace the DOC Shared Vision. The Shared Vision is enduring and aspirational, while Destination 2026 is time-based and achievement-oriented with clear targets and tangible strategies. It also does not replace CORE. Rather, it aligns with CORE, and this routine work must continue.

Destination 2026 is broken down into five key areas: people and skills, employee wellness, culture, corrections outcomes, and re-entry and supervision. For each of these five areas, the agency has defined what success will look like in 10 years, and has identified the targeted work the agency will need to complete in order to achieve the 10-year goal. As a starting point, the agency has broken down each category into four-year goals with associated objectives and strategies. More detail is included in the “Agency Two-Year Plan” section below and the “Initiatives and Accomplishments” section later in this document.

Agency Two-Year Plan

Over the next two years, the agency will undertake a number of initiatives in an effort to achieve the following four-year goals and objectives:

- Goal: The agency attracts and retains a diverse workforce of the best and the brightest
 - Objective: 100 percent of managers have completed management training
 - Objective: 100 percent of identified managers have completed leadership training
- Goal: Employees model wellness in all eight dimensions
 - Objective: Baseline wellness data collected
 - Objective: Employees are educated on the eight dimensions of wellness
 - Objective: Wellness resources are expanded towards all eight dimensions
 - Objective: Wellness funding is secured
- Goal: Mandatory overtime is reduced
 - Objective: Mandatory overtime is reduced by 20%
- Goal: Managers model and support a respectful environment
 - Objective: 50 percent of employees respond favorably to survey questions about culture
 - Objective: Manager effectiveness assessments are implemented
- Goal: Housing matches needs (for adults in custody)
 - Objective: 50 percent of adults in custody are in the right bed at the right time
- Goal: Technology is enhanced
 - Objective: Technology funding is secured

BUDGET NARRATIVE

- Goal: The agency is prepared for emergencies and natural disasters
 - Objective: All staff are trained on emergency preparedness protocols and planning for the home
- Goal: Programs and work opportunities (for adults in custody and individuals on supervision) are effective
 - Objective: Programs and work opportunities offered meet effectiveness criteria
- Goal: Adults in custody pay toward their court-ordered victim restitution
 - Objective: Restitution policy is in place

Program Descriptions

The operating budget for the Department of Corrections is organized into six Program Units for budget presentation. The six Program Units are (003) – Operations, (004) – Central Administration, (006) – Administrative Services, (009) – Community Corrections, (010) – Health Services, and (011) – Offender Management & Rehabilitation. Separate tracking is provided in other Program Unit Narratives for (086) – Debt Service, (088) – Capital Improvement, and (089) – Capital Construction. In addition, the administrator of Oregon Corrections Enterprises reports to the DOC Director. Although OCE’s budget is separate from DOC’s budget, a description of OCE is included at the end of this section.

Operations

The Operations Division is responsible for the overall security, housing, and daily operations of Oregon's incarcerated adult felony population (and juveniles sentenced under Measure 11, [1994]). While the law allows DOC to house individuals under the age of 18 (who were tried as adults), as a practice, DOC does not do this; anyone under 18 is housed in an Oregon Youth Authority facility. The division generally operates under Oregon Revised Statute (ORS) Chapter 179 and ORS Chapter 421. The Operations Division is under the direction of an Assistant Director with five administrative units:

- Institutions
 - Oregon State Penitentiary, Salem (active medium/maximum facility; inactive minimum facility)
 - Oregon State Correctional Institution (OSCI), Salem
 - Mill Creek Correctional Facility (MCCF), Salem
 - Santiam Correctional Institution (SCI), Salem
 - Columbia River Correctional Institution (CRCI), Portland
 - South Fork Forest Camp (SFFC), Tillamook
 - Shutter Creek Correctional Institution (SCCI), North Bend
 - Eastern Oregon Correctional Institution (EOCI), Pendleton
 - Coffee Creek Correctional Facility (CCCF), Wilsonville
 - Powder River Correctional Facility (PRCF), Baker City

BUDGET NARRATIVE

- Snake River Correctional Institution (SRCI), Ontario
 - Two Rivers Correctional Institution (TRCI), Umatilla
 - Warner Creek Correctional Facility (WCCF), Lakeview
 - Deer Ridge Correctional Institution (DRCI), Madras (active medium facility operated as a minimum; inactive minimum facility)
- Chief of Security – responsible institution peer security audits, emergency preparedness, Tactical Emergency Response Teams, Crisis Negotiator Teams, staff deployment, and inmate transport.
 - Central Services – includes central budget management, automation, policy development, food service administration, and emergency preparedness.
 - Administration – includes policy oversight and implementation strategies for consistent prison operations.
 - Health Services – includes Medical Services, Dental Services, Behavioral Health Services, and Pharmacy.

General Fund appropriations are the primary funding source for the Operations Division, with some Other Funds support from sources such as the Inmate Welfare Fund. Limited Federal Funds are also assumed from the State Criminal Alien Assistance Program grant.

2017-19 Agency Request Budget

Fund Type	Expenditures	Positions	FTE
General Fund	\$841,597,458	3456	3429.24
Other Funds	\$16,294,182	18	18.00
Total Funds	\$857,891,640	3474	3447.24

2017-19 Governor's Balanced Budget

Fund Type	Expenditures	Positions	FTE
General Fund	\$819,621,989	3373	3352.00
Other Funds	\$14,817,782	18	18.00
Total Funds	\$834,439,771	3391	3370.00

Central Administration

Central Administration includes the Office of the Director, Office of Internal Audits, Office of the Chief Financial Officer, Office of Communications, Office of Research & Evaluation, Office of Government Efficiencies, and the Office of the Inspector General.

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Central Administration provides overall leadership to the agency through the DOC Executive Team, which is composed of the Director, Deputy Director, four Assistant Directors, the Chief Financial Officer, the Communications Administrator, and the OCE Administrator. As the agency continues to grow in size and complexity, greater capacity for planning, coordination across the respective divisions, and more sophisticated administrative practices are necessary. As a result, Central Administration continues to focus on administrative effectiveness, accountability, mitigating risk, and strengthening internal and external communications. Further driving program objectives and services is the continued implementation of the Oregon Accountability Model (OAM), CORE, and the agency's 10-year strategic plan.

2017-19 Agency Request Budget

Fund Type	Expenditures	Positions	FTE
General Fund	\$102,228,639	185	183.26
Other Funds	\$2,427,225	5	5.00
Federal Funds	\$1,009,796	0	0.00
Total Funds	\$105,665,660	190	188.26

2017-19 Governor's Balanced Budget

Fund Type	Expenditures	Positions	FTE
General Fund	\$85,816,537	169	167.26
Other Funds	\$2,165,147	5	5.00
Federal Funds	\$969,382	0	0.00
Total Funds	\$88,951,066	174	172.26

Administrative Services

The Administrative Services Division is the backbone of DOC, providing services that are fundamental to its day-to-day operations. Administrative Services includes the following services, which support the foundation upon which DOC operates safe, secure, and civil institutions aimed at holding offenders accountable and reducing the risk of future criminal behavior.

- Distribution Services – provides primary logistical support for correctional facilities, including managing statewide inventory of expendable and non-expendable goods, food product inventories, and the transport of these goods to the institutions, as well as delivery of other direct care items to adults in custody (clothing, hygiene, and general sanitation items).
- Facilities Services – administers repair and maintenance programs for existing institutions.
- Human Resources – oversees all aspects of employee services, including employee and labor relations, recruitment, FMLA/OFLA management, personnel records, professional development, and classification and compensation.

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- Information Technology Services – provides central support, management, and maintenance of information technology activities, including computer services, for more than 6,000 users (including community corrections staff in all 36 counties).

In addition, the Administrative Services division has taken on coordination of the department’s sustainability efforts, of which there are many, including:

- Expanded recycling programs and the creation of a fully-functional central recycling center.
- Replacing fluorescent lighting with LED lighting.
- Switching to more fuel-efficient vehicles.
- Implementing organic gardening programs to supplement institution menus and provide meaningful work and education to adults in custody.

2017-19 Agency Request Budget

Fund Type	Expenditures	Positions	FTE
General Fund	\$100,380,812	306	303.32
Other Funds	\$8,337,065	34	33.27
Total Funds	\$108,717,877	340	336.59

2017-19 Governor’s Balanced Budget

Fund Type	Expenditures	Positions	FTE
General Fund	\$58,358,634	217	215.83
Other Funds	\$8,173,241	33	32.66
Total Funds	\$66,531,875	250	248.49

Community Corrections

The Community Corrections Division provides funding for the management and supervision of approximately 32,000 felony offenders sentenced to probation, parole, or post-prison supervision, and offenders sentenced to 12 months or less of incarceration. Community corrections supervision and programs are provided directly by the state in two counties (Douglas and Linn), or by the counties through intergovernmental agreement with DOC.

This division is responsible for the statewide coordination and oversight of community corrections activities at the county level, including monitoring compliance with applicable laws and administrative rules. The program has the statutory responsibility to evaluate community corrections policies, to review counties’ compliance with intergovernmental agreements, and to offer technical

BUDGET NARRATIVE

assistance when needed to gain compliance. In addition, the Community Corrections Division provides consultation and technical assistance to local agencies regarding community corrections options and effectiveness, facilitates communication and problem-solving among counties, and organizes training activities specific to community corrections work.

The Community Corrections Division also:

- Operates the interstate compact program (processing applications for transfer of community supervision to and from other states, as well as prisons releases to other states).
- Oversees the department's Short-Term Transitional Leave Program.
- Oversees the Family Sentencing Alternative Pilot Program.
- Provides inspections adult jails, lockups, temporary holds, and juvenile detention facilities in counties and municipalities (with the exception of any facilities that are operated by a sheriff).

2017-19 Agency Request Budget

Fund Type	Expenditures	Positions	FTE
General Fund	\$291,444,912	74	74.33
Other Funds	\$7,009,979	0	0.00
Federal Funds	\$0	0	0.00
Total Funds	\$298,454,891	74	74.33

2017-19 Governor's Balanced Budget

Fund Type	Expenditures	Positions	FTE
General Fund	\$262,434,855	74	74.33
Other Funds	\$6,953,405	0	0.00
Federal Funds	\$0	0	0.00
Total Funds	\$269,388,260	74	74.33

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Health Services

The Health Services section provides legally-mandated medical, dental, mental health, and pharmacy services to all adults in custody. To accomplish this effectively and efficiently, Health Services uses a managed care model, which is similar in some ways to a coordinated care model. This managed model of care stresses:

- On-site primary care with early intervention and prevention
- Coordinated care and management of diseases
- Controlled access to specialists and specialist procedures
- Restricted pharmacy medication formulary
- Chronic disease management
- Controlled utilization
- Utilization review and claims review

DOC maintains a team of professionals that includes Physicians, Nurse Practitioners, Physician Assistants, Registered Nurses, Dentists, Psychiatrists, Mental Health Specialists, Pharmacists, and other licensed professionals.

2017-19 Agency Request Budget

Fund Type	Expenditures	Positions	FTE
General Fund	\$237,399,347	579	558.45
Other Funds	\$625,144	0	0.00
Federal Funds	\$4,437,428	0	0.00
Total Funds	\$242,461,919	579	558.45

2017-19 Governor's Balanced Budget

Fund Type	Expenditures	Positions	FTE
General Fund	\$263,061,459	590	575.64
Other Funds	\$623,330	0	0.00
Federal Funds	\$3,344,392	0	0.00
Total Funds	\$267,029,181	590	575.64

Offender Management and Rehabilitation

BUDGET NARRATIVE

The Offender Management and Rehabilitation (OMR) Division is responsible for carrying out the DOC mission of reducing the risk of future criminal behavior. The division encompasses all the units that are involved from the day an individual enters DOC custody to the day he/she leaves. This is based on the philosophy that transition back to the community begins on day one in prison.

The OMR Division includes the following sub-units:

- Intake – processes all individuals sentenced to the custody of DOC, conducts individualized assessments, and collaborates with other DOC units to develop individualized case plans.
- Offender Information and Sentence Computation (OISC) – ensures accurate sentence computation, provides sentencing information to law enforcement agencies and the public, and maintains all offender records in the state.
- Office of Population Management (OPM) – ensures the efficient movement and housing of all adults in custody in state, out-of-state, in other jurisdictions, and those with special needs.
- Programs and Services – responsible for the overall planning, coordination, and management of the agency’s behavioral change programs, statewide volunteer program, and the Inmate and Transition Services Unit.
- Education, Training, and Treatment – provides a continuum of education, including Adult Basic Skills Development (ABE, GED, ESL), work-based education programs, apprenticeship training opportunities, and substance abuse treatment programs to adults in custody housed across DOC facilities.
- Religious and Victim Services – provides a wide continuum of faith-based services including worship services, meditation, religious study and music programs, anger management, and pastoral counseling to meet constitutional and legal mandates.
- Inmate and Community Services – oversees quality of life and rights issues for adults in custody, and connects adults in custody with their families and healthy community contacts through incarceration and into re-entry.
- Re-Entry and Release – provides education, planning, and release preparation services to adults in custody. This unit also manages the Governor’s Re-Entry Council and initiatives, projects, and other endeavors concerning successful transition from prison to the community.

2017-19 Agency Request Budget

Fund Type	Expenditures	Positions	FTE
General Fund	\$83,295,194	209	207.19
Other Funds	\$2,261,395	0	0.00
Federal Funds	\$0	0	0.00
Total Funds	\$85,556,589	209	207.19

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2017-19 Governor's Balanced Budget

Fund Type	Expenditures	Positions	FTE
General Fund	\$75,253,349	207	205.61
Other Funds	\$6,154,468	0	0.00
Federal Funds	\$0	0	0.00
Total Funds	\$81,407,817	207	205.61

Oregon Corrections Enterprises

Although not part of the DOC budget, Oregon Corrections Enterprises (OCE) is intricately connected to DOC, and the two agencies' missions go hand-in-hand. Established in 1999 through the passage of Ballot Measure 68, OCE is a semi-independent organization, whose administrator reports to the DOC Director and is a member of DOC's Executive Team. OCE plays an important role in carrying out Ballot Measure 17, the constitutional mandate to engage adults in custody in meaningful work or job-training programs. OCE is not directly supported by taxpayer dollars; instead, it is funded through sales of its services and products to the private and public sectors.

The mission of OCE, in partnership with DOC, is to promote public safety by providing adults in custody with meaningful work experience in a self-sustaining organization. Working with DOC, OCE seeks partnerships with other agencies and private organizations to provide work and training programs for adults in custody that mirror real-world job experiences. Current OCE prison programs include contact centers, sewing/embroidery, wood and metal fabrication, laundry, printing and mail fulfillment, digital scanning and survey services, and a sign shop.

OCE plays an important role in implementing DOC's Oregon Accountability Model. Through developing positive work ethics and job skills, OCE assists adults in custody in their transition to productive citizens who contribute to society and to their families. OCE is incorporated into DOC's agency-wide scorecard and has created its own performance management system called TRAIN – Transparent Results to Advance Interactions and New Solutions. Since March 2013, OCE has increased the number of adults in custody assigned to OCE work assignments by 11 percent.

Environmental Factors

Several environmental factors play a significant role in affecting DOC operations. The following provides a description of a few of these environmental factors.

- ***Prison Population*** – Up until the passage of comprehensive public safety reform in Oregon, the prison population had been rapidly expanding. HB 3194 (2013) essentially flatlined the estimated prison population over a 10-year period. However, since 2013, changes in the prison population forecast (produced by the Oregon Office of Economic Analysis) prompted DOC to

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change course. With legislative and Governor's Office approval, in February the agency shifted the inmate population from the minimum facility at Deer Ridge Correctional Facility (Madras) to the medium facility, which has greater capacity (the agency is operating that facility as a minimum, even though it was designed as a medium). With subsequent approval from the Emergency Board, the agency is preparing to open up to 200 additional beds in that facility based on changes to the actual and forecasted population.

In addition, the female population has been increasing to the point that, in May, the agency requested funding to re-activate the Oregon State Penitentiary Minimum facility for women. The request was partially funded, and DOC is making some initial preparations to re-activate the facility.

- **Temporary and Emergency Beds** – A critical factor in determining the best approach to DOC's housing plan is the agency's use of temporary and emergency beds. Over the past several biennia, DOC has been managing its population with an increasing use of temporary and emergency beds. The agency currently has 896 of these beds in use. This can create unsafe conditions for both staff and adults in custody, is not a sound correctional practice, and limits the agency's ability to safely house adults in custody should there be an actual emergency.
- **Offender Characteristics/Needs** – DOC continues to face an increasing amount of individuals entering its custody with mental health issues, to the point that DOC has become the largest mental health provider in the state. Of its population, more than half has some need for mental health treatment. In addition, the inmate population is aging. While the percentage of adults in custody younger than 30 is showing a steady decline, those over 45 are growing rapidly. Both the aging and mentally ill population presents treatment challenges and contributes to the growing cost of health care within DOC.
- **Prison Rape Elimination Act** – PREA was enacted in 2003, and new national standards became final law in August 2012. The national standards create new requirements to ensure the safety and security of adults in custody. These requirements include enhanced video monitoring and changes to facility layouts and other security features. Every state corrections department, juvenile corrections agency, private prison, federal prison, and jail has an obligation to comply with PREA standards, and each agency is to complete an audit every three years on all their facilities. DOC's annual PREA report can be found on the agency [website](#).
- **Public Safety Applicant Crisis** – For some time, DOC has faced recruitment and retention challenges. Those challenges have been heightened in recent years due to a negative perception of public safety professionals, part of which stems from media portrayal of several high-profile negative incidents across the country involving law enforcement. Because of this, DOC has placed an increased focus on recruitment efforts.

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Agency Initiatives & Accomplishments

The 2015-17 biennium was marked by a renewed focus on performance management, process improvement, and stakeholder relationships. The agency undertook several important initiatives (some of which will continue into 2017-19). The following provides a highlight of several of these initiatives.

- **Employee Wellness** – Recent research has brought local and national awareness to the declining health and wellbeing of correctional professionals, and to the importance of achieving and sustaining the health and wellness of correctional employees. Research has found that corrections professionals have some of the highest stress levels among occupations, the effects of which include declining health, high divorce rates, alcoholism, suicide, and shortened life-span. As an agency, DOC has made staff wellness its top agency initiative, and has have allocated resources to identify and implement changes. The Wellness Breakthrough Team has identified its main objective as creating a workforce with healthy minds and bodies. To achieve this objective, they have identified five strategies on which subgroups are working:
 - Accurate, current, and ongoing data is kept and analyzed regarding emotional, mental, and physical health of all employees.
 - Wellness is defined, employees are aware of resources, and program use is increased.
 - Impact of workplace stressors (unconventional schedules, inmate-related incidents, etc.) is reduced.
 - The barriers to asking for help regarding physical, mental, and emotional health are reduced.
 - Changes are fully adopted.
- **Workforce Planning and Diversity** – Given high numbers of potential retirees (35 percent of DOC staff are eligible to retire today, and 51 percent are eligible to retire in the next five years) and other HR challenges, such as regular turnover and key position vacancies, our Human Resources Division is working on a Breakthrough Initiative to develop practices, processes, and systems that both predict the agency’s needs and provide a diverse, sustainable, and qualified workforce. The Workforce Planning Breakthrough Initiative team began work in July 2015 to develop objectives, strategies, and measurable targets. The team is working on six specific strategies:
 - Infrastructure
 - Data-based workforce analytics
 - Recruitment
 - Qualified candidates
 - Retention
 - Change management
- **Safe Alternatives to Segregation** – In May 2015, Oregon was selected as one of five correctional systems in the country to participate in the Vera Institute of Justice’s Safe Alternatives to Segregation Initiative. As part of the initiative, Vera is providing

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DOC with technical assistance focused on analyzing its use of segregated housing and developing recommendations for its safe reduction, as well as initial assistance with implementation of those recommendations. Vera has provided draft recommendations and soon will be submitting to DOC its final report and recommendations. Work to implement the recommendations will carry over into the 2017-19 biennium.

- **Optimizing Special Housing** – In tandem with the Vera Institute’s Safe Alternatives to Segregation Initiative, DOC’s Optimizing Special Housing Beds workgroup is looking at the long-term effectiveness of placement in special housing as an inmate management tool. There are several pilots the workgroup is looking at and may recommend. These include:
 - Implementing programming in disciplinary segregation
 - Exploring a 30-day disciplinary review system.
 - Exploring alternative sanctions to reduce the use of segregation.
 - Looking at ways individuals can be released from segregation early.

- **Behavioral Housing Unit Improvements** – DOC has a long-standing collaborative relationship with Disability Rights Oregon (DRO), which includes an MOU (Memo of Understanding) that grants DRO access to our facilities, records, and staff. DRO is Oregon’s designated Protection & Advocacy System that upholds the legal rights of people with disabilities. In May 2015, DRO released an investigative report on the Behavioral Health Unit at the Oregon State Penitentiary. The BHU is an intensive behavioral management and skills training unit for adults in custody with serious mental illness who have committed violent acts or engaged in disruptive behavior. DRO’s report concluded that the agency was not providing sufficient time out of cell or adequate mental health treatment options for individuals assigned to BHU.

While DOC did not agree with all of the findings and conclusions in DRO’s report, the agency welcomed the opportunity to focus on improvements to the treatment of adults in custody assigned to the BHU. Unlike a number of other states that have elected to engage in costly, protracted litigation before agreeing to similar reform of their treatment of prisoners with mental illness, DOC instead conducted a comprehensive review of BHU that included consultation with a nationally-recognized expert.

On January 8, 2016, the two agencies entered into a [second MOU](#) that solidifies DOC’s commitment to improving the management of adults in custody with serious mental illness (SMI). The most significant change is the commitment to providing 10 hours of out-of-cell structured activities per week and 10 hours of out-of-cell unstructured activities per week.

- **Short-Term Transitional Leave** – Historically, certain DOC inmates have been eligible for a 30-day [Short-Term Transitional Leave](#) period. HB 3194 (2013) expanded the amount of STTL eligible inmates can receive from 30 days to up to 90 days, which allows individuals to participate in re-entry supervision programs earlier, saving the state money through decreased prison bed use. The expansion of STTL has proven to be very successful and the biggest bed saver from HB 3194. From December 2013 through December 2015, DOC released 2,505 individuals to STTL, with a 96 percent success rate (only four percent of those 2,505 individuals returned to the physical custody of DOC). This has resulted in a savings of 125,822 prison bed days.

BUDGET NARRATIVE

- **Sustainability** – DOC is continually looking at new and innovative approaches to sustainability from both a cost-savings and an environmental perspective. The agency is committed to aligning its sustainability initiatives with the Governor’s vision of responsible environmental stewardship. The following provides some highlights of a sampling of DOC sustainability initiatives.
 - In 2015, DOC recycled 1.5 million pounds of materials (wood, cardboard, fabrics, plastic, metals, etc.).
 - In 2015, prison gardens produced 283,000 pounds of fruits and vegetables, of which DOC donated 51,000 pounds to local food banks (the rest was used to supplement institution menus).
 - DOC has reduced energy usage by 11 percent since 2013 and, through reducing greenhouse gas emissions, saved 5,438 metric tons of carbon dioxide in 2015.
 - The Institute for Applied Ecology received a grant from the Bureau of Land Management to work with DOC in propagating sagebrush plants for sage-grouse habitat restoration, as well as develop a protocol for working with DOC facilities in Oregon and other states to propagate plants for sage-grouse habitat restoration. In a two-year period, adults in custody at Snake River Correctional Institution (Ontario) propagated 60,000 sagebrush plants. The program has now expanded to Warner Creek Correctional Facility (Lakeview).
 - DOC was named the 2016 Large Sustainable Business of the Year at the Mid-Valley Green Awards.

DOC recently began to roll out a new 10-year plan called *Destination 2026*. This plan is a roadmap for DOC’s future that will provide a filter for decision-making and establishing priorities, align the DOC Leadership Team, and result in consistency. Destination 2026 is broken down into five key areas for focused improvement: people and skills, employee wellness, culture, corrections outcomes, and re-entry and supervision. For each of these five areas, the agency has defined what success will look like in 10 years, and has identified the targeted work the agency will need to complete in order to achieve the 10-year goal. As a starting point, the agency has broken down each category into four-year goals with associated objectives and strategies. The following is a list of the initiatives that will take place in 2017-19 as part of Destination 2026.

- **Employee Wellness** – This is a continuation of the 2015-17 initiative noted above that will develop ways to help cultivate a workforce with healthy minds and bodies.
- **Workforce Planning** – This is a continuation of the 2015-17 initiative noted above that will develop practices, processes, and systems that both predict the agency’s needs and provide a diverse, sustainable, and qualified workforce.
- **Developing Managers** – This initiative is a commitment to supporting DOC’s new and existing managers. The initiative will develop a 40-hour training program for all managers that will cover basic HR management practices and principles, and provide guidance in moving from a technical role to a supervisory role.
- **Developing Leaders** – This initiative has two phases. The first phase will identify the framework for a leadership development approach at DOC, which will include identifying challenges unique to working in the corrections professions. The second phase will develop the identified approach, which will likely include on-the-job experience, coaching, networking, and training.

BUDGET NARRATIVE

- **Brand Creation** – This initiative will develop a DOC brand strategy that will result in a consistent visual look and feel that conveys DOC values and helps improve the agency’s image and reputation.
- **Talent Strategy** – This initiative will identify the traits and characteristics needed for various positions within DOC, and develop a strategy to attract and retain individuals with those traits and characteristics.
- **Central Data Management** – This initiative has three components: validation of current agency-wide performance measures; a review of data entry and retrieval methods; and the development of a data policy to establish data entry, data retrieval, and data validation consistency.
- **Inmate Needs Compiled** – This initiative will include a gap analysis to determine the needs of the inmate population compared with the services DOC currently offers to determine what services DOC may need to implement to address those needs (this will include medical, mental health, and programmatic needs).
- **Institution Master Plan** – This initiative will analyze programmatic and space needs (taking into account the above-mentioned gap analysis) to predict the agency’s future facility needs (both custody and administrative/support) based on the DOC mission. The master plan will outline the optimal route for getting the agency from where it is today to where it needs to be in 5-20 years.
- **Employee Attendance Policy** – This initiative will develop a consistent approach for addressing unprotected leave without pay.
- **Correctional Caseload Management (CCM) Enhancement** – Analyzing current case management model and identifying ways to enhance case management to ensure it is evidence-based and gender responsive. This work will aid the agency in overall statewide efforts to change criminal/anti-social behavior and prepare adults in custody for successful transition back to Oregon communities.
- **EP Training** – Based on the development of new emergency preparedness protocols, this initiative will develop an EP training curriculum and a plan for rolling out the training to DOC staff.
- **Technology for Restitution** – As a result of a stakeholder workgroup on inmate financial accountability, this initiative will identify automation needs in order to implement collection of inmate funds for the purposes of paying towards victim restitution and other financial obligations (as identified by the workgroup).
- **Electronic Health Records Planning and Implementation** – In 2015, the Legislature allocated funding for DOC to move the EHR project through the DAS Stage Gate procurement process. This initiative will develop the business case and supporting documents to meet the Stage Gate 1 requirements; provide a quality assurance review; and finalize an HER procurement RFP. .

Criteria for 2017-19 Budget Development

DOC’s mission echoes the Oregon constitution in that the agency protects public safety, holds offenders accountable – both for their crimes and for their behavior within DOC institutions, and allows for rehabilitation through programs and services. This combination

BUDGET NARRATIVE

ultimately contributes to successful reintegration back to society. Throughout the development and evolution of the agency's budget, the department has scrutinized expenditures and administrative costs to ensure it can focus on safety and service delivery in order to achieve the best possible public safety outcomes. Any budget reduction will result in a reduction of essential service programs.

Major Information Technology Projects/Initiatives

DOC is putting forth four primary Information Technology-related initiatives in the 2017-19 Agency Request Budget. These initiatives are proposed in three separate Policy Option Packages:

- POP 102 – Prison Rape Elimination Act (Technology Solutions)
- POP 104 – Technology Infrastructure
 - An assessment of corrections fundamental systems,
 - Desktop and laptop lifecycle replacement,
 - Critical functional upgrades to the TAG inmate trust accounting and commissary point of sale system,
 - Voice over internet protocol (VOIP) infrastructure installation and on-going charges adjustment.
- POP 108 – Technology Initiatives
 - Electronic Health Records
 - Intranet Communications Portal
 - Warehouse Management System
- POP 111 – Technology Positions

Agency Management Report

KPMs for Reporting Year 2016

Published: 3/8/2017 10:17:04 AM

Corrections, Department of

Performance Summary	Green	Yellow	Red
	= Target to -5%	= Target -6% to -15%	= Target > -15%
Summary Stats:	46.15%	15.38%	38.46%

Detailed Report:

KPM	Metrics	Actual	Target	Status	Management Comments
1. Percentage of inmates in compliance with 40-hour work/education requirements of the constitution (Ballot Measure 17). -		69%	80%	Yellow	
2. Percentage of high and medium-risk inmates that complete a program prioritized in their corrections plan. -		78.10%	75%	Green	
3. Percent of offenders on post-prison supervision convicted of a felony within three years of release from prison. -		30.40%	32%	Green	Data for this performance measure is by Oregon calendar year. Being free of new felony convictions following prison is one measure of how well ex-adults in custody have been successful in becoming responsible community members. It is also a measure of how well the prison system has done in providing new skills and knowledge to inmates and in planning and coordinating their continued supervision in the community.
4. The rate of Class 1 assaults on individual staff per month (rate per 1000 employees). -		1.31	1.50	Green	
5. The rate of inmate walk-a-ways from outside work crews per month. -		0.50	1	Green	
6. Reduce the annual average electricity and natural gas usage. Measure on a BTU per square foot basis. -		No Data	14,270	Red	
7. Number of inmates sanctioned for Level 1 misconducts (monthly average/1,000 inmates). -		9.86	9.30	Yellow	DOC did not meet the KPM target for the 2016 reporting period. There was an increase in Level 1 sanctions for this reporting period. A contributing factor to the rise in Level 1 sanctions is the steady increase in the inmate population during this reporting period and use of emergency beds. The number of inmates sanctioned for serious, or Level 1, misconducts is affected by many complicated factors including the makeup and characteristics of the inmate population and living conditions (including adequate activities and crowding, availability of incentive programs, etc.). DOC continues to work to understand the dynamics of the inmate population, responding to changing needs in order to maintain the safety of all. The Department will continue to implement the Oregon Accountability Model. This model, in part, requires staff to hold offenders accountable by providing both positive and negative consequences to inmate behavior and guiding offenders toward pro-social behavior. A further component of the OAM is Correctional Case Management. Through this component the Department targets resources to those inmates who are most likely to recidivate by including all employees in a multi-disciplinary case management approach.
8. The number of escapes per year from secure-custody facilities (armed perimeter). -		No Data	0	Red	

KPM	Metrics	Actual	Target	Status	Management Comments
9. The number of escapes from DOC unarmed perimeter facilities. -		4	0	Red	
10. Percent of inmates who successfully complete transitional leave. -		92.40%	90%	Green	Continue current efforts to identify those most appropriate to participate in the AIP/Non-Prison or Short Term Transitional Leave program, as well as develop a comprehensive transition plan that will increase the likelihood of an inmate's success while on leave. Complete, test and implement STTL automation.
11. Customer Service - Percent of customers rating their satisfaction with the agency customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Overall	55.50	90	Red	
	Expertise	66.80	90	Red	
	Accuracy	67.80	90	Red	
	Helpfulness	52.90	90	Red	
	Availability of Information	64.90	90	Red	
	Timeliness	55.30	90	Red	
12. Percent of total inmate care encounters that occur offsite. -		0.78	1	Green	Health Services continues to add new onsite specialty providers to reduce offsite trips and the associated transport and security costs. Health Services has added physical/occupational therapists onsite at some institutions. Careful case management of hospital trips works to reduce re-admissions to the hospital. Health Services has purchased telemedicine equipment in anticipation of remote services for some medical treatments. DOC anticipates it will reduce the amount of future offsite visits.
13. Number of workers compensation time loss days per 100 employees on a fiscal year basis. -		77	66.15	Red	

This report provides high-level performance information which may not be sufficient to fully explain the complexities associated with some of the reported measurement results. Please reference the agency's most recent Annual Performance Progress Report to better understand a measure's intent, performance history, factors impacting performance and data gather and calculation methodology.

Corrections, Department of

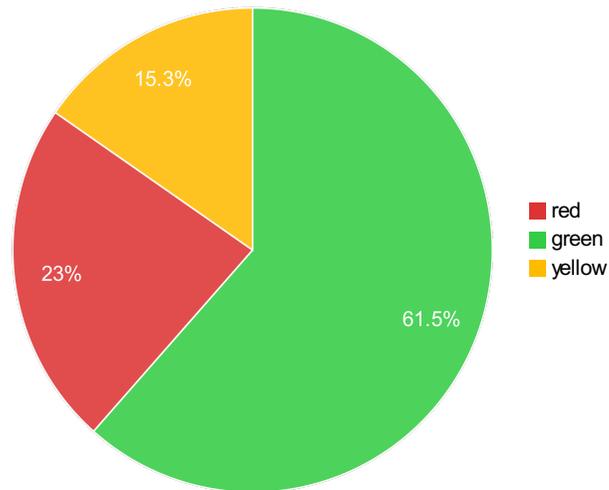
Annual Performance Progress Report

Reporting Year 2016

Published: 2/15/2017 9:21:19 AM

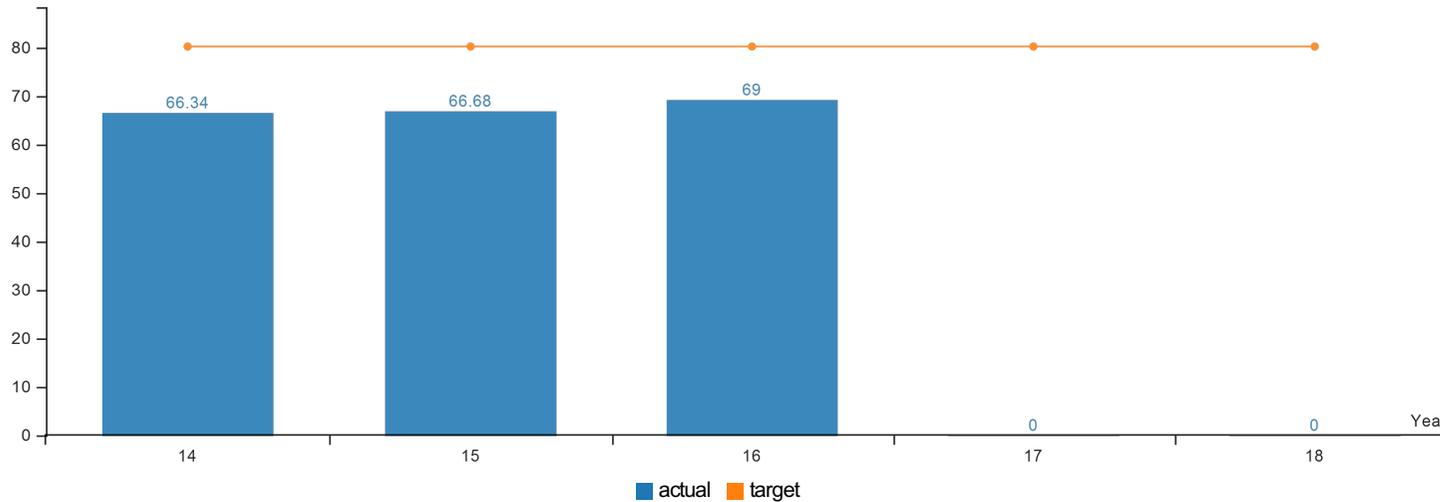
KPM #	Approved Key Performance Measures (KPMs)
1	Percentage of inmates in compliance with 40-hour work/education requirements of the constitution (Ballot Measure 17). -
2	Percentage of high and medium-risk inmates that complete a program prioritized in their corrections plan. -
3	Percent of offenders on post-prison supervision convicted of a felony within three years of release from prison. -
4	The rate of Class 1 assaults on individual staff per month (rate per 1000 employees). -
5	The rate of inmate walk-a-ways from outside work crews per month. -
6	Reduce the annual average electricity and natural gas usage. Measure on a BTU per square foot basis. -
7	Number of inmates sanctioned for Level 1 misconducts (monthly average/1,000 inmates). -
8	The number of escapes per year from secure-custody facilities (armed perimeter). -
9	The number of escapes from DOC unarmed perimeter facilities. -
10	Percent of inmates who successfully complete transitional leave. -
11	Customer Service - Percent of customers rating their satisfaction with the agency customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.
12	Percent of total inmate care encounters that occur offsite. -
13	Number of workers compensation time loss days per 100 employees on a fiscal year basis. -

Proposal	Proposed Key Performance Measures (KPMs)
Delete	Reduce the annual average electricity and natural gas usage. Measure on a BTU per square foot basis. -
New	Reduce all Energy Usage - Reduce the annual average electricity, propane, geothermal, diesel and natural gas usage. Measure on a monthly kBtu/square foot basis.



Performance Summary	Green	Yellow	Red
	= Target to -5%	= Target -6% to -15%	= Target > -15%
Summary Stats:	61.54%	15.38%	23.08%

KPM #1	Percentage of inmates in compliance with 40-hour work/education requirements of the constitution (Ballot Measure 17). -
	Data Collection Period: Jul 01 - Jun 30



Report Year	2014	2015	2016	2017	2018
Compliance with M17					
Actual	66.34%	66.68%	69%	0%	0%
Target	80%	80%	80%	80%	80%

How Are We Doing

The Department did not meet its target for this reporting period, but did increase the percentage of Ballot Measure 17 compliant inmates slightly, from 66.68% to 69% in 2015-2016. Although not meeting the full 40 hour requirement for compliance, a majority of inmates have engaged in some type of work/education activity. For the month ending June 30, 2016 in addition to those meeting the 40 hour requirement, 6% had 31-39 hours, 5% had 21-30 hours, 5% had 11-20 hours, and 3% had 1-10 hours.

It is becoming difficult to reach the target for a variety of reasons. To work on an outside work crew, inmates must be minimum custody and meet strict criteria to ensure public safety. The Department must also find a balance in prioritizing case management to support work opportunities, treatment, and education – all of which can be part of an inmate’s corrections plan. Oregon Corrections Enterprises (OCE) works in partnership with the Department of Corrections by providing work opportunities that, as much as possible, mirror real world employment experiences.

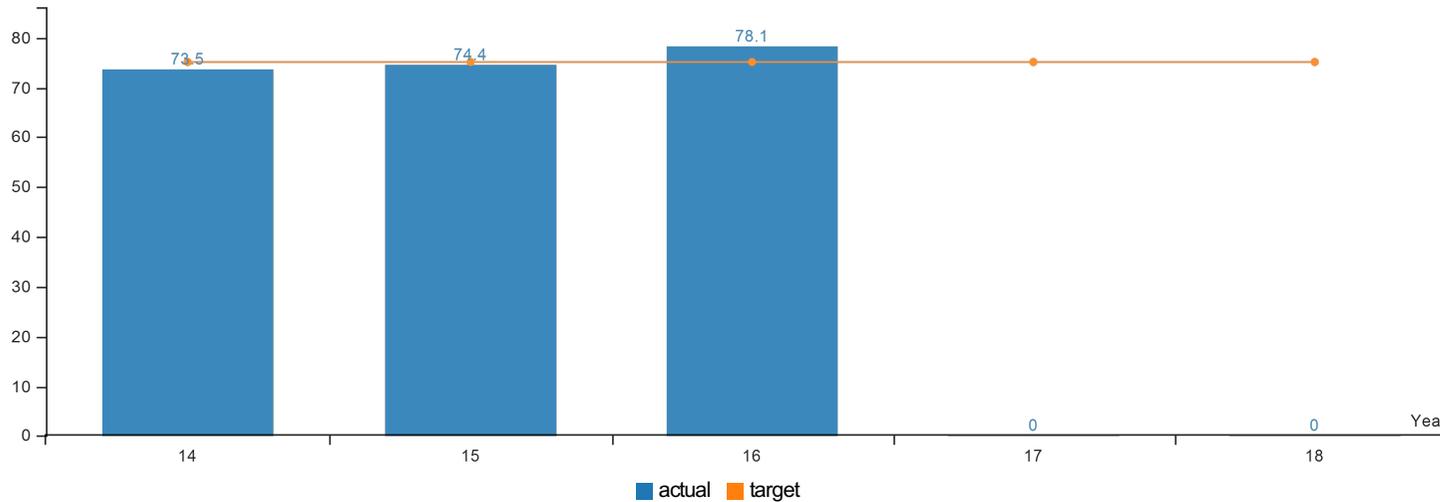
Factors Affecting Results

Institution maintenance, janitorial work, kitchen help, garment factory, and laundry are examples of work that count toward the 40 hour requirement. Programs such as education and alcohol and drug treatment qualify, but also cause conflicts with scheduling and take priority over work crew assignments. The average monthly population, number of exempt inmates and the number of inmate jobs needed to support institution operations remained relatively unchanged. The Department increased the percentage of Ballot Measure 17 compliant inmates slightly in 2016, however, limited funding for programs will not reach all those in need. The continued restriction of not allowing sex offenders on outside work crews reduces the number of available inmates to work on these types of crews.

Previous data suggests that a higher number of inmates in the past were reported in compliance when in fact they did not meet the full 40 hour requirement. Efforts have begun to correct this reporting. Some work opportunities, such as outside work crews are limited by the amount of funding that public entities have available to finance those activities. The number of inmates that were used to assist Oregon Department of Forestry in their fire-fighting efforts increased during the extremely heavy 2015 fire season. The number of inmate work days for fire-fighting efforts was

10,681, an almost 20% increase from the previous reporting period. These inmates fought fires, and worked kitchen support and camp support operations during last year's fire season. Oregon Corrections Enterprises (OCE) continued to work on expansion of work opportunities offered, yet continued to struggle to have enough correctional officer staffing to support expansion efforts. While OCE experienced some challenges last year, an average of 1,312 inmates continued participating in its programs.

KPM #2	Percentage of high and medium-risk inmates that complete a program prioritized in their corrections plan. -
	Data Collection Period: Jul 01 - Jun 30



Report Year	2014	2015	2016	2017	2018
High & Medium Risk Inmates That Receive Prioritized Corrections Plan Program					
Actual	73.50%	74.40%	78.10%	0%	0%
Target	75%	75%	75%	75%	75%

How Are We Doing

The agency reports 78.1% of high-and medium-risk inmates completed a program prioritized on their corrections plan, which represents an increase from the 74.5% reported for 2015. This may be attributed to the agency’s continued efforts to focus programs toward offenders with the highest risk to reoffend.

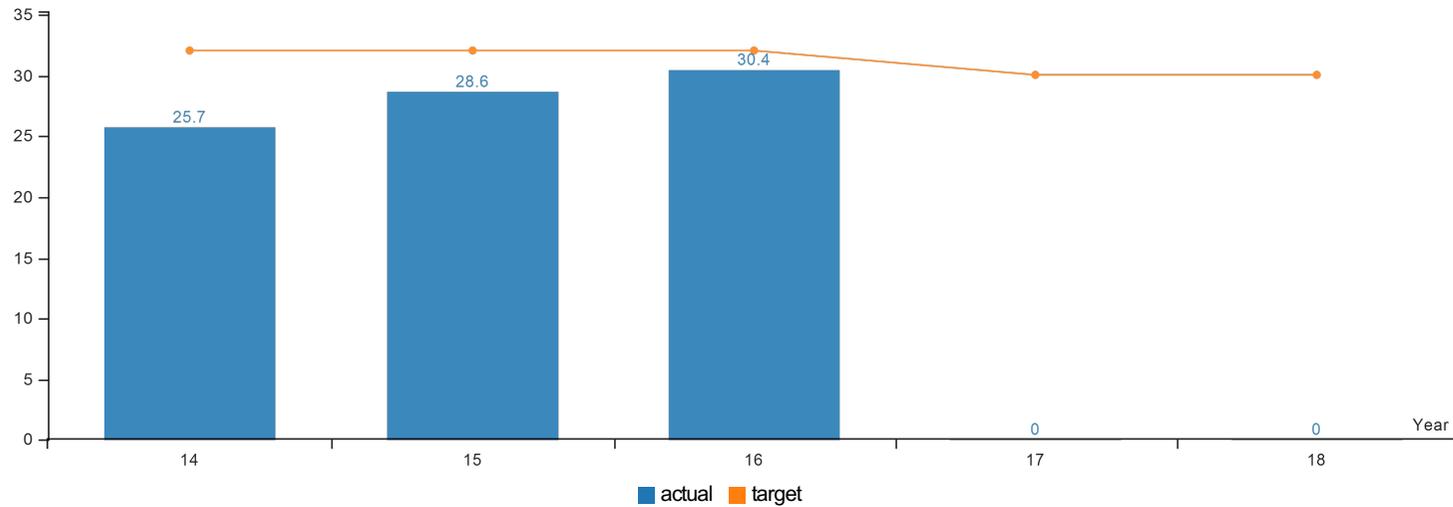
The data compares programs identified on the high/medium-risk inmate OCPs against high/medium-risk inmates completing those programs. Particularly for inmates being referred to cognitive programming, their OCP may not reflect a COG need, but the LS/CMI (men) or WRNA (women) assessment does.

As part of case management, counselors may determine that an inmate’s ACRS score needs to be overridden to a higher score based on the LS/CMI or WRNA. If this occurs, the inmate may appropriately complete a program on their corrections plan, but our automation system does not capture the override and deems the inmate as having a low-risk to recidivate, which excludes these program completions from the calculation.

We are working to provide a means to more correctly identify the education program need codes. We are also working to resolve issues related to user-created COG program exit codes that negatively impact the COG completion count.

Factors Affecting Results

KPM #3	Percent of offenders on post-prison supervision convicted of a felony within three years of release from prison. -
	Data Collection Period: Jan 01 - Dec 31



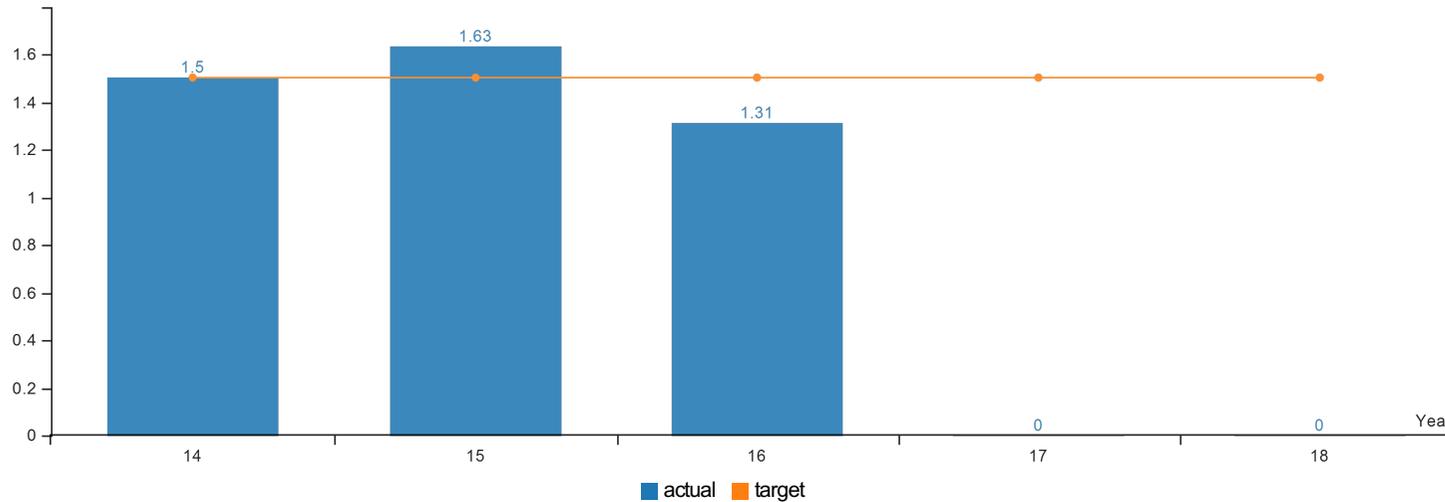
Report Year	2014	2015	2016	2017	2018
Percentage of Offenders Convicted of a Felony within 3 Years of Release					
Actual	25.70%	28.60%	30.40%	0%	0%
Target	32%	32%	32%	30%	30%

How Are We Doing

The 2015 calendar year rate for releases to supervision in 2012 is 30.4% (cohort 1/1/12 - 12/31/12). This continues the trend that sees an increase in recidivism; however, this is still under the current target of 32%.

Factors Affecting Results

KPM #4	The rate of Class 1 assaults on individual staff per month (rate per 1000 employees). -
	Data Collection Period: Jul 01 - Jun 30



Report Year	2014	2015	2016	2017	2018
Rate of Class 1 Assaults on Individual Staff per month, per 1,000 employees.					
Actual	1.50	1.63	1.31	0	0
Target	1.50	1.50	1.50	1.50	1.50

How Are We Doing

The rate of class 1 staff assaults decreased this fiscal year to 1.31 assaults per 1000 employees down from 1.63 the prior reporting period. While there was a decrease in the rate of class 1 staff assaults this reporting period, it is unclear as to how accurate this decrease is. While conducting a routine analysis of the data related to this measure as part a DOC problem solving workgroup, it was discovered that the data is not completely accurate. Staff assault data is retrieved from Unusual Incident Reports (UIRs) which are a summary of an incident and as set-up, did not provide accurate reporting of the number of individual assaults.

The workgroup utilized the following strategies to correct the data integrity issue:

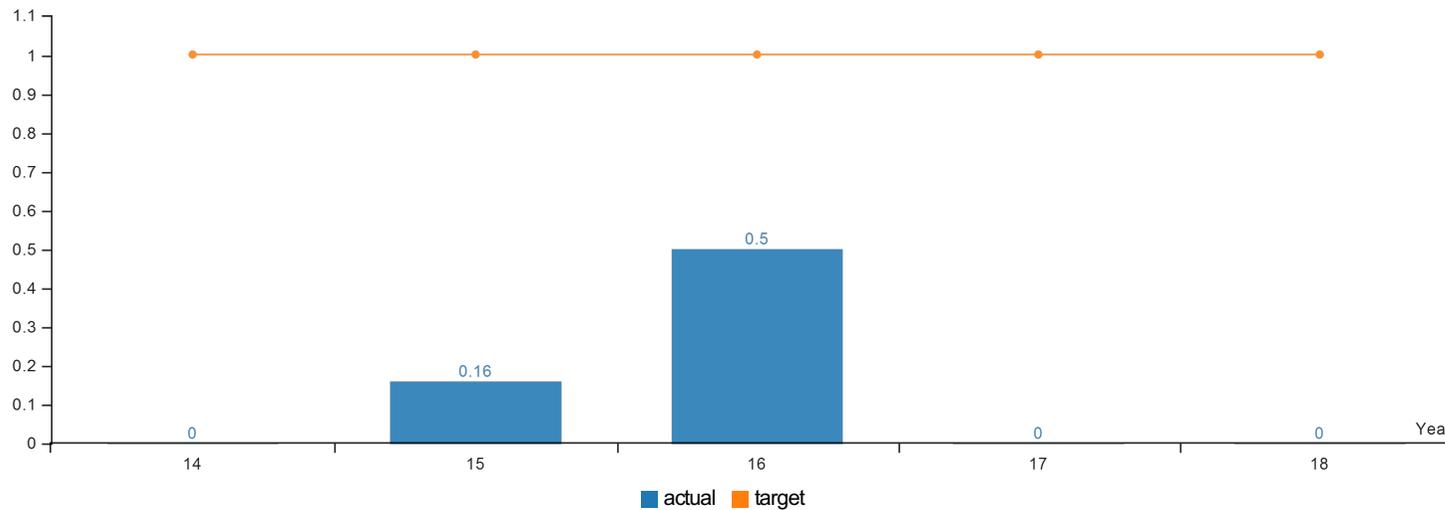
Ensured common language and definitions were set and universally understood across the state. Added clarifying language around knowingly, intentionally and what constitutes an injury.

Developed a system for accurate, accessible and complete data. Added the ability to retrieve the number of individual class 1 staff assaults occurring instead of staff assault incidents (there can be one or more staff assaulted in an incident.)

Developed and delivered training (definition understanding through scenario training as well as data systems and data entry training that meets objective).

From the completion of this work, we are able to retrieve accurate data starting the 3rd quarter of 2016 and will be able to report accurate data in subsequent quarters/years. Once we have several quarters of accurate data, we will reevaluate the range and target for this measure. It is unclear if the rate will increase or decrease with the completion of this work. Two factors offset: 1) we are counting the number of individual assaults now (per measure definition), not incidents. 2) we are consistently applying the class 1 definition which is a narrower definition than staff assault as defined in administrative rule 291-105 - Prohibited Inmate Conduct and Processing Disciplinary Actions.

KPM #5	The rate of inmate walk-a-ways from outside work crews per month. -
	Data Collection Period: Jul 01 - Jun 30



Report Year	2014	2015	2016	2017	2018
Rate of Walk-A-Ways from outside Work Crews per Month					
Actual	0	0.16	0.50	0	0
Target	1	1	1	1	1

How Are We Doing

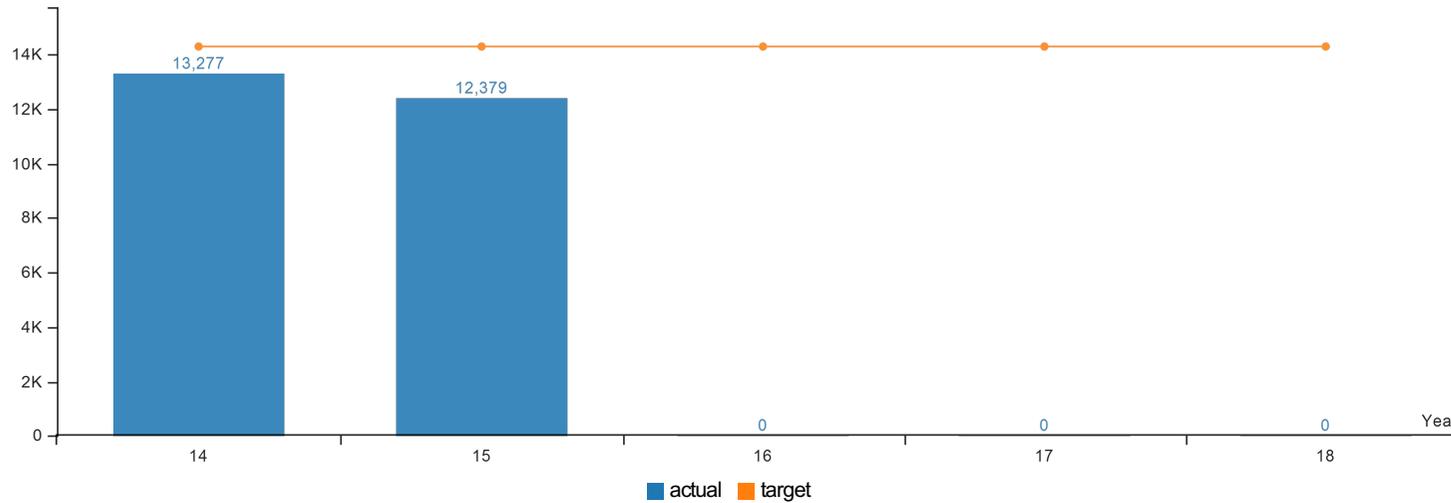
On average, the Department has approximately 213 inmates out on work crews daily. The department utilizes an automated system along with a multi-disciplinary team approach to assist in the identification of inmates who are appropriate for outside work crew assignments. The target for this KPM is 1. While no walk aways are acceptable, we recognize that inmates working outside a secure perimeter pose a higher risk.

During FY 2016, the department had six inmates walk away from outside work crews. On August 9, 2015 Kenneth Polchowski, a Warner Creek Correctional Facility inmate walked away from a Department of Corrections fire camp. He was returned to custody on August 12, 2015. On August 25, 2015, inmate William Beebe walked away from a Santiam Correction Institution work crew. He was returned to custody on August 27, 2015. On December 28, 2015, Inmate Travis Riley walked away from a Mill Creek Correctional Facility work crew. He was returned to custody on December 29, 2015. April 26, 2016 two inmates walked away from two separate Mill Creek Correctional Facility work crews. Inmate Justin Carnes walked away from a crew working outside the Oregon State Penitentiary and Inmate William McGinnis walked away from a crew working at a Salem Park. Both inmates were apprehended at separate times on April 28, 2016. On June 23, 2016 Inmate Richard Clark walked away from a Deer Ridge Correctional Institution work crew. He was returned to custody on June 24, 2016.

Each incident of an inmate walk away is thoroughly reviewed to identify measures, security practices, training etc. that can be addressed to prevent future walk-aways.

Factors Affecting Results

KPM #6	Reduce the annual average electricity and natural gas usage. Measure on a BTU per square foot basis. -
	Data Collection Period: Jul 01 - Jun 30



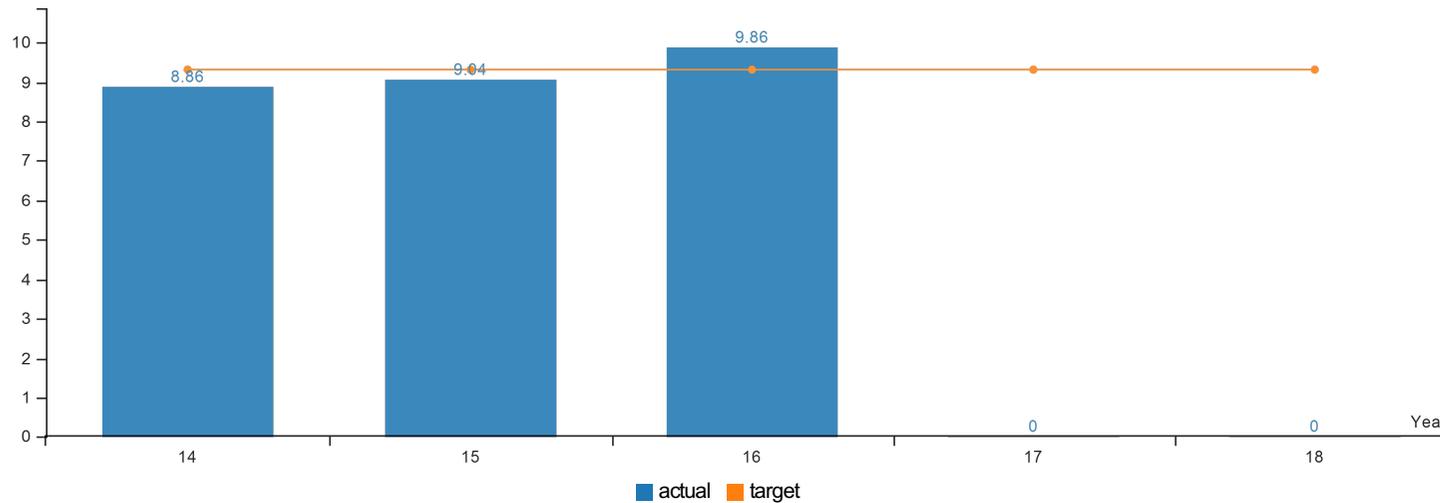
Report Year	2014	2015	2016	2017	2018
DOC Utility Consumption in BTUs/Sq Ft					
Actual	13,277	12,379	0	0	0
Target	14,270	14,270	14,270	14,270	14,270

How Are We Doing

State agencies are required to report energy usage to ODOE per ORS 276.915 SEED requirements. All state agencies meet with ODOE in November 2014 and agreed to record energy use in the Energy Star Portfolio Manager beginning July 1, 2015. It was determined that 2015 would be baseline year for state agencies. ODOC was granted an exemption to have baseline year as 2013, due to being part of the Strategic Energy Management cohort and completing energy projects and occupant behavior practices to conserve energy.

Factors Affecting Results

KPM #7	Number of inmates sanctioned for Level 1 misconducts (monthly average/1,000 inmates). -
	Data Collection Period: Jul 01 - Jun 30



Report Year	2014	2015	2016	2017	2018
Number of Inmates Sanctioned for Level 1 Misconduct (monthly average/1,000 inmates)					
Actual	8.86	9.04	9.86	0	0
Target	9.30	9.30	9.30	9.30	9.30

How Are We Doing

DOC did not meet the KPM target for the 2016 reporting period. There was an increase in Level 1 sanctions for this reporting period.

A contributing factor to the rise in Level 1 sanctions is the steady increase in the inmate population during this reporting period and use of emergency beds.

During this reporting period we also had groups of inmates involved in disturbances on four separate occasions that elevated these numbers in the categories of disturbance, assault and unauthorized organization.

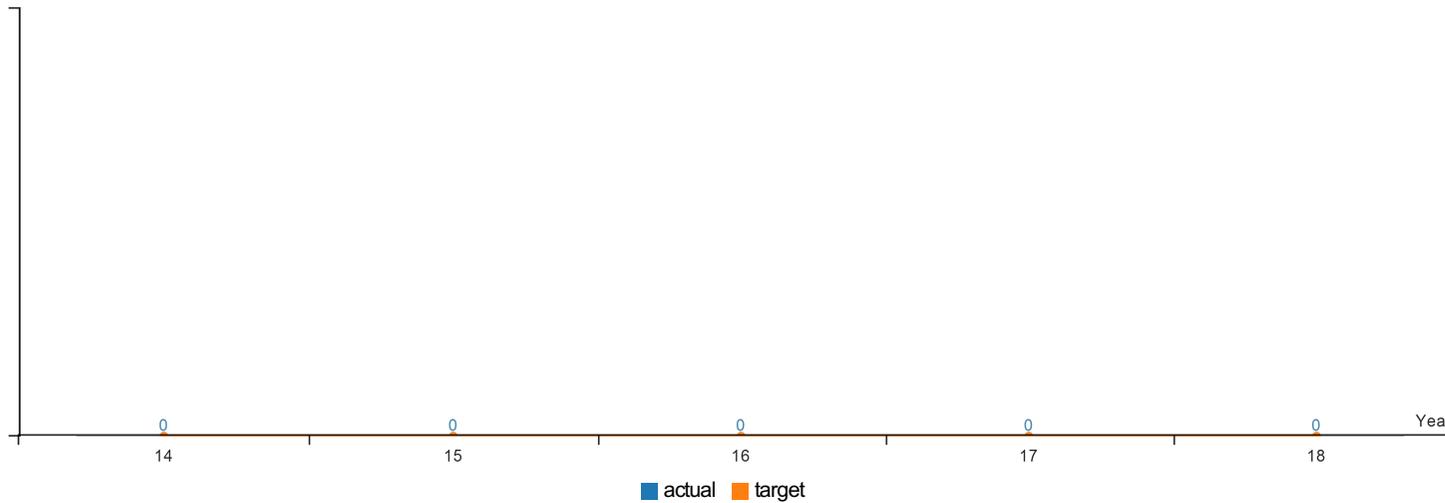
Factors Affecting Results

The rising inmate population within existing capacity and the increasing proportion of young and gang-related inmates presents an on-going challenge. During this reporting period groups of inmates were involved in disturbances on four separate occasions that elevated these numbers in the categories of disturbance, assault and unauthorized organization.

The Department continues to work on a number of areas to review inmate incentives and inmate sanctions and their relationship to Level 1 Misconducts. The Operations Division and the Special Investigations Unit have worked closely to identify the causal factors for inmate extortion. Operations Division and the Office of Population Management have collaborated to automate Unusual Incident reports to better flag data that is linked to Level 1 misconducts. The PRAS Rule is being evaluated to better leverage behaviors that will result in the reduction of Level 1 misconducts.

The department continues the revision of the Rule on Prohibited Conduct (Inmate) to more effectively manage inmate misconduct.

KPM #8	The number of escapes per year from secure-custody facilities (armed perimeter). -
	Data Collection Period: Jul 01 - Jun 30



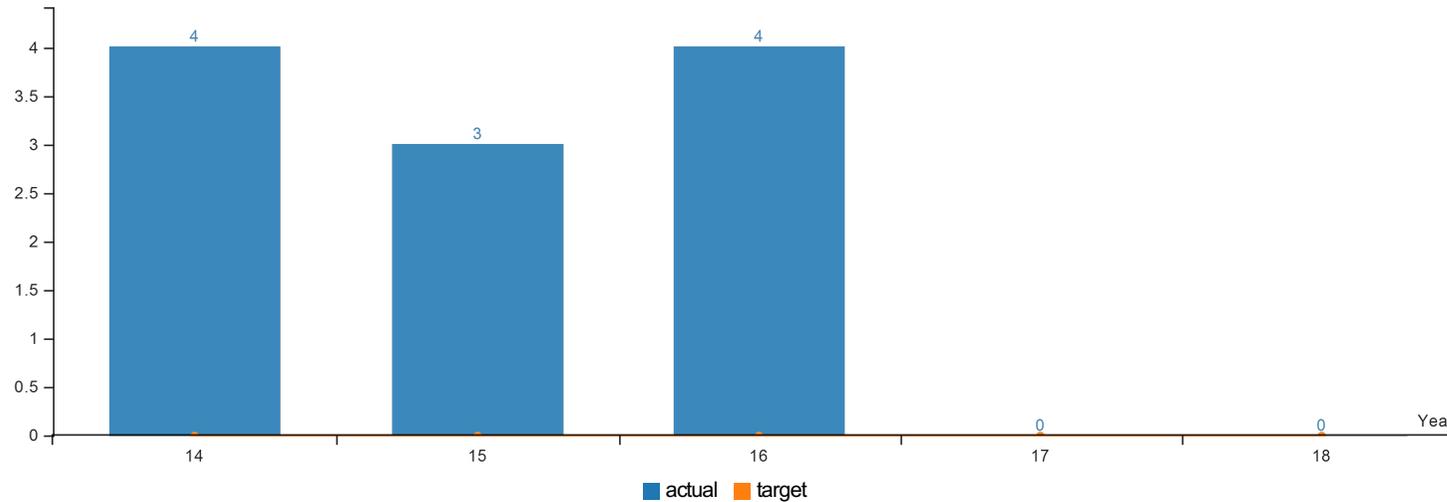
Report Year	2014	2015	2016	2017	2018
Annual escapes from secure-custody facilities					
Actual	0	0	0	0	0
Target	0	0	0	0	0

How Are We Doing

For this KPM the target is zero and we have had zero escapes. Effective training of staff and consistent application of good security procedures are reflected in the results of this measure. We will continue to hold ourselves to this high standard.

Factors Affecting Results

KPM #9	The number of escapes from DOC unarmed perimeter facilities. -
	Data Collection Period: Jul 01 - Jun 30



Report Year	2014	2015	2016	2017	2018
The number of escapes from DOC unarmed perimeter facilities					
Actual	4	3	4	0	0
Target	0	0	0	0	0

How Are We Doing

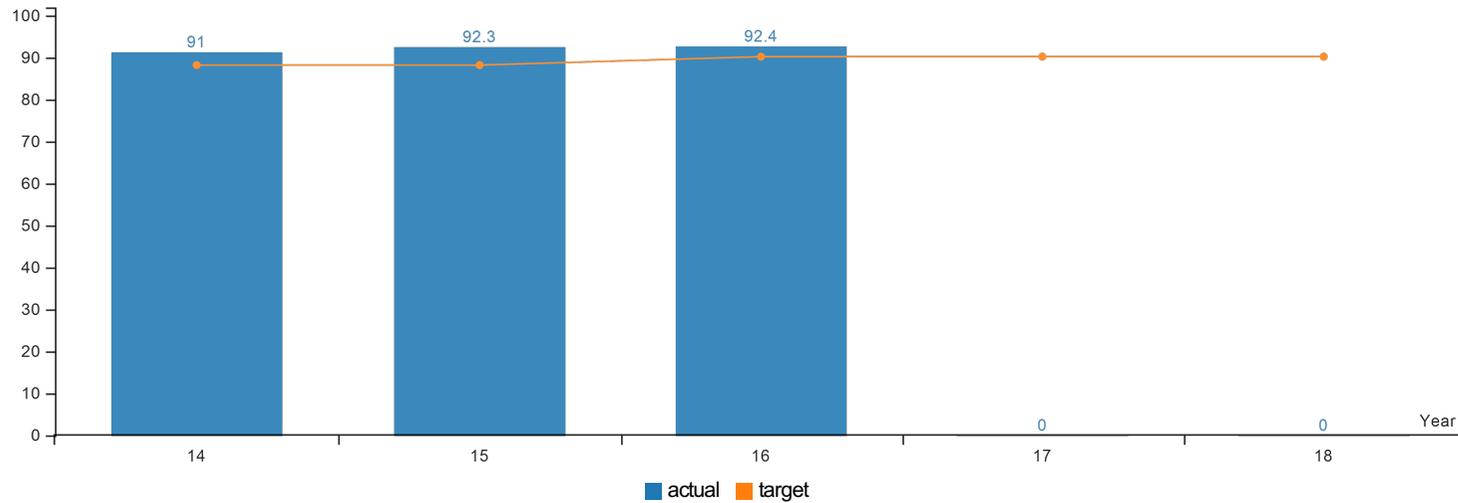
While escapes are rare with our secure-custody facilities, minimum facilities (especially our unfenced minimums) pose a higher risk of inmates escaping. The department has approximately 4,555 minimum-custody beds. The department continues to refine our classification tools to ensure inmates are correctly classified as minimum custody inmates and are appropriate for minimum custody institutions.

During FY 2016 the department had four escapes from our minimum custody institutions. On August 2, 2014, Inmate Danny Spillers was discovered missing from his kitchen work area at Columbia River Correctional Institution. He was returned to custody 12 days later on August 14, 2015. The second escape occurred on October 22, 2015. Inmate Hilario Lopez walked away from Mill Creek Correctional Facility. He was apprehended on January 11, 2016. On November 17, 2015 Inmate Shawn Friese was discovered missing from Shutter Creek Correctional Institution. He was returned to custody the next day. The final escape occurred at Shutter Creek Correctional Institution. Inmate Justin Alley was discovered missing at 7:20 pm on April 14, 2016 and was back in custody approximately 3 hours later.

Our target for escapes from unarmed perimeters is zero. So when escapes do occur the event is scrutinized to identify deficiencies and to determine possible corrective actions.

Factors Affecting Results

KPM #10	Percent of inmates who successfully complete transitional leave. -
	Data Collection Period: Jan 01 - Jan 01



Report Year	2014	2015	2016	2017	2018
Number of Inmates who Successfully Complete Transitional Leave					
Actual	91%	92.30%	92.40%	0%	0%
Target	88%	88%	90%	90%	90%

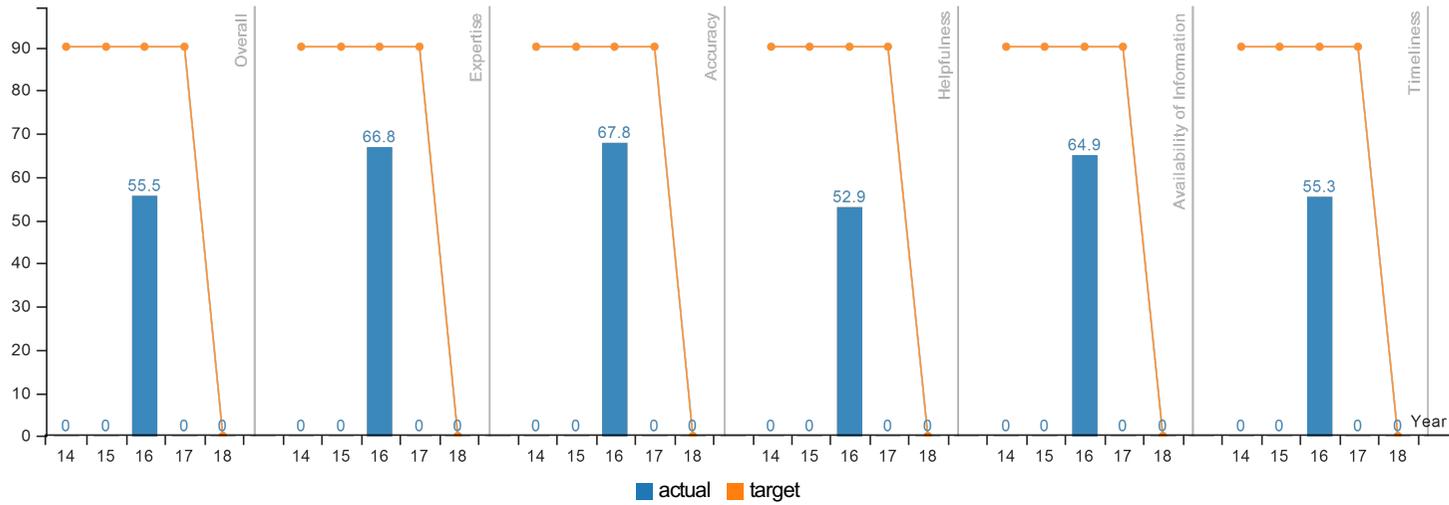
How Are We Doing

The Department has seen a significant increase in the number of releases to Short Term Transitional Leave in the 2014 calendar year which directly impacts the completion rate. DOC continues to refine and streamline its internal processes to ensure it is targeting those most appropriate for transitional leave. This includes development of automation designed to further increase both efficiency and effectiveness of the process, as well as substantially improve both the quality and quantity of data collected and analyzed. Automation is expected to be in place sometime during the 2016 calendar year.

In addition, DOC continues its focus to develop a solid transition plan that will increase the successful reintegration of inmates into the community. The completion rate for this 2015 report increased more than one percentage point from the 2014 report; which is a continual improvement above the target of 88%.

Factors Affecting Results

KPM #11 Customer Service - Percent of customers rating their satisfaction with the agency customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.
 Data Collection Period: Jan 01 - Jan 01



Report Year	2014	2015	2016	2017	2018
Overall					
Actual	No Data	No Data	55.50	0	0
Target	90	90	90	90	0
Expertise					
Actual	No Data	No Data	66.80	0	0
Target	90	90	90	90	0
Accuracy					
Actual	No Data	No Data	67.80	0	0
Target	90	90	90	90	0
Helpfulness					
Actual	No Data	No Data	52.90	0	0
Target	90	90	90	90	0
Availability of Information					
Actual	No Data	No Data	64.90	0	0
Target	90	90	90	90	0
Timeliness					
Actual	No Data	No Data	55.30	0	0
Target	90	90	90	90	0

Customer service is a legislatively-mandated Key Performance Measure for all state agencies. Historically, DOC has used Parole & Probation Officers as the customer. However, Executive Team decided it was time to change the customer and to focus on one of our biggest initiatives over the past several years – visiting. Working with the DOC Research Unit, an online survey of 37 questions was developed. We advertised the survey on our website, social media, and in visiting areas. 316 people completed the survey.

The 37 survey questions fall into six general categories:

TIMELINESS

ACCURACY

HELPFULNESS

EXPERTISE

AVAILABILITY OF INFORMATION

OVERALL SERVICE

Who did we hear from?

27% spouses or domestic partners

15% parents

14% children

58% percent of respondents report they visit more than 10 times per year

Findings

Overall, DOC visiting staff provided visiting services in a timely manner.

55.3% agree or strongly agree.

25.4% disagree or strongly disagree.

Overall, DOC visiting staff accurately performed their jobs.

67.8% agree or strongly agree.

11.9% disagree or strongly disagree.

Overall, DOC visiting staff demonstrated a willingness to help you.

52.9% agree or strongly agree.

17.9% disagree or strongly disagree.

Overall, how would you rate the expertise of DOC visiting staff?

66.8% reported “excellent” or “good”

8.6% reported “poor”

Overall, DOC makes visiting information easily available.

64.9% agree or strongly agree.

7.2% disagree or strongly disagree.

From your experience, how would you rate the overall customer service of the visiting process?

55.5% report “excellent” or “good”

15% report “poor”

Next Steps:

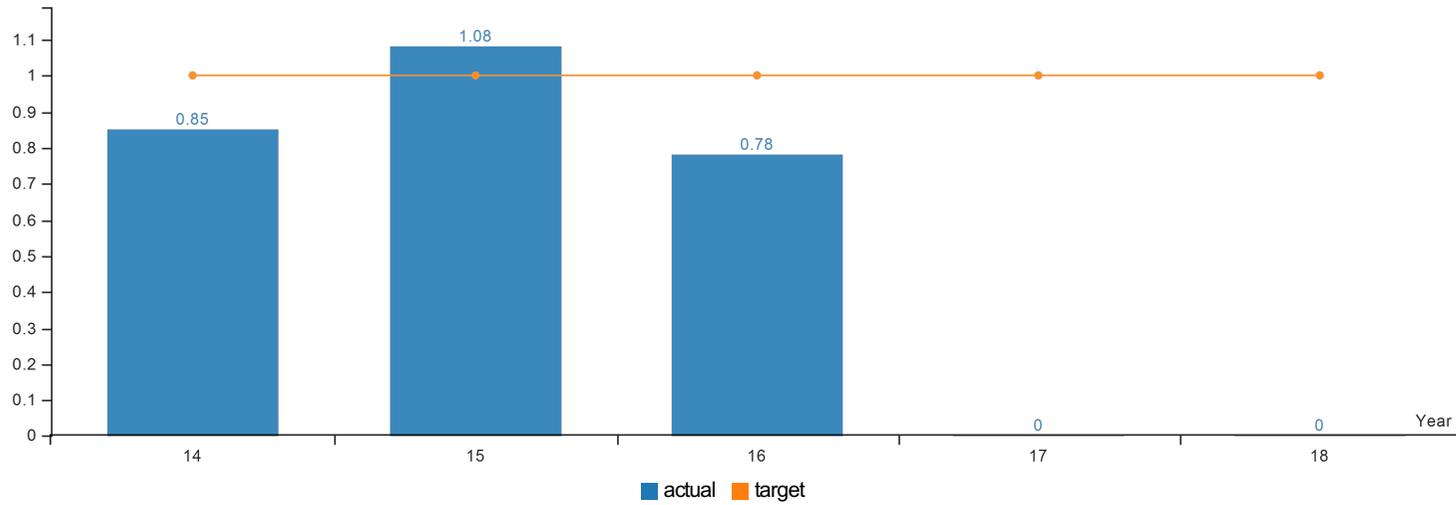
Provide location-specific survey results

Identify areas for improvement

Survey again in two years

Factors Affecting Results

KPM #12	Percent of total inmate care encounters that occur offsite. -
	Data Collection Period: Jul 01 - Jun 30



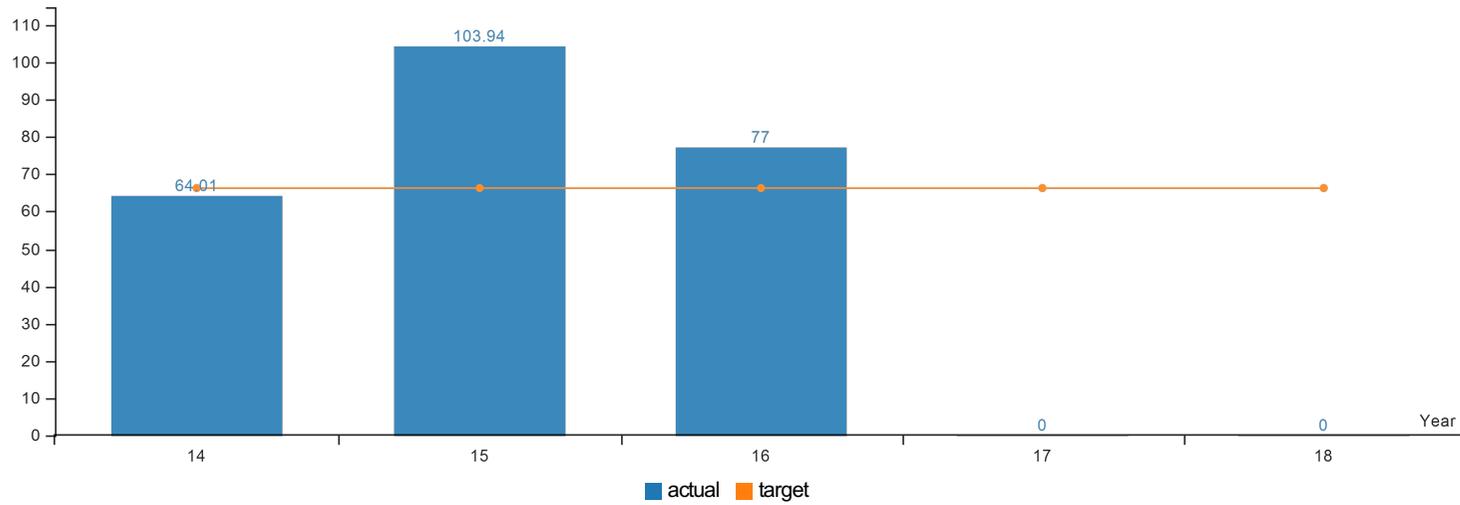
Report Year	2014	2015	2016	2017	2018
Percent of Total Inmate Offsite Encounters					
Actual	0.85	1.08	0.78	0	0
Target	1	1	1	1	1

How Are We Doing

We have met our goal this year with a reduction of percentage points from last year. We did find and remedy some data collection issues which helped us more accurately record true offsite trips vs trips from one institution to another for health services.

Factors Affecting Results

KPM #13	Number of workers compensation time loss days per 100 employees on a fiscal year basis. -
	Data Collection Period: Jul 01 - Jun 30



Report Year	2014	2015	2016	2017	2018
Number of Workers Comp Time Loss Days per 100 Employees					
Actual	64.01	103.94	77	0	0
Target	66.15	66.15	66.15	66.15	66.15

How Are We Doing

DOC created a statewide safety administrator and appointed someone with specific expertise in compliance and continuous improvement to reduce the incidence and severity of injuries.

Factors Affecting Results

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Corrections, Dept of
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	4,523	4,479.62	1,615,966,490	1,555,904,536	-	53,232,352	5,710,107	-	1,119,495
2015-17 Emergency Boards	11	7.79	39,773,999	37,229,358	-	2,544,641	-	-	-
2015-17 Leg Approved Budget	4,534	4,487.41	1,655,740,489	1,593,133,894	-	55,776,993	5,710,107	-	1,119,495
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(26)	(6.93)	58,847,424	58,382,489	-	464,935	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(17,101,900)	(14,926,282)	-	(2,094,636)	-	-	(80,982)
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			(14,220,432)	-	-	(14,220,432)	-	-	-
Subtotal 2017-19 Base Budget	4,508	4,480.48	1,683,265,581	1,636,590,101	-	39,926,860	5,710,107	-	1,038,513
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	15,664,028	15,667,770	-	(3,742)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	6,668,611	6,424,839	-	243,772	-	-	-
Subtotal	-	-	22,332,639	22,092,609	-	240,030	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	1,691,307	1,691,307	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(5,861,304)	(5,318,263)	-	(242,490)	(300,551)	-	-
Subtotal	-	-	(4,169,997)	(3,626,956)	-	(242,490)	(300,551)	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	23,805,049	22,751,314	-	1,016,067	37,668	-	-
State Gov't & Services Charges Increase/(Decrease)			5,426,163	5,426,163	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Corrections, Dept of
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	29,231,212	28,177,477	-	1,016,067	37,668	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	97	88.98	36,718,526	36,061,526	-	657,000	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	1,083,915	-	-	(1,083,915)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	31	33.93	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	4,636	4,603.39	1,767,377,961	1,720,378,672	-	41,597,467	4,363,309	-	1,038,513

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Corrections, Dept of
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	4,636	4,603.39	1,767,377,961	1,720,378,672	-	41,597,467	4,363,309	-	1,038,513
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	4,636	4,603.39	1,767,377,961	1,720,378,672	-	41,597,467	4,363,309	-	1,038,513
080 - E-Boards									
080 - May 2016 E-Board	33	29.10	9,139,932	9,139,932	-	-	-	-	-
Subtotal Emergency Board Packages	33	29.10	9,139,932	9,139,932	-	-	-	-	-
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	(18)	(16.72)	(57,517,455)	(56,003,452)	-	(1,476,335)	(37,668)	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(3,121,393)	(3,047,224)	-	(62,302)	(11,867)	-	-
092 - Statewide AG Adjustment	-	-	(304,435)	(303,808)	-	(627)	-	-	-
101 - FCC Ruling Impact	-	-	-	3,000,000	-	(3,000,000)	-	-	-
102 - PREA Compliance	-	-	-	-	-	-	-	-	-
103 - Governor's Initiatives	-	-	-	-	-	-	-	-	-
104 - Technology Infrastructure	-	-	14,119,051	1,134,051	-	12,985,000	-	-	-
105 - Capital Improvements and Renewal	-	-	33,744,580	1,194,580	-	32,550,000	-	-	-
106 - Staff Wellness	-	-	-	-	-	-	-	-	-
107 - Workforce Recruitment/Development/Retention	-	-	-	-	-	-	-	-	-
108 - Technology Initiatives	-	-	-	-	-	-	-	-	-
109 - Medical Observation and Treatment Beds	-	-	-	-	-	-	-	-	-
110 - AIC Programming	-	-	-	-	-	-	-	-	-
111 - Technology Positions	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Corrections, Dept of
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Improving Re-Entry Opportunities	-	-	-	-	-	-	-	-	-
113 - Financial Services Enhancement	2	2.00	287,704	-	-	287,704	-	-	-
114 - Behavioral Health Unit	33	28.56	6,855,570	6,855,570	-	-	-	-	-
Subtotal Policy Packages	17	13.84	(5,936,378)	(47,170,283)	-	41,283,440	(49,535)	-	-
Total 2017-19 Governor's Budget	4,686	4,646.33	1,770,581,515	1,682,348,321	-	82,880,907	4,313,774	-	1,038,513
Percentage Change From 2015-17 Leg Approved Budget	3.35%	3.54%	6.94%	5.60%	-	48.59%	-24.45%	-	-7.23%
Percentage Change From 2017-19 Current Service Level	1.08%	0.93%	0.18%	-2.21%	-	99.25%	-1.14%	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Operations Division
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	3,292	3,271.85	730,512,033	716,886,226	-	13,625,807	-	-	-
2015-17 Emergency Boards	6	4.46	25,742,535	25,559,468	-	183,067	-	-	-
2015-17 Leg Approved Budget	3,298	3,276.31	756,254,568	742,445,694	-	13,808,874	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(12)	(2.38)	40,185,770	40,167,100	-	18,670	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	3,286	3,273.93	796,440,338	782,612,794	-	13,827,544	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	14,057,470	14,056,618	-	852	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	5,393,830	5,175,494	-	218,336	-	-	-
Subtotal	-	-	19,451,300	19,232,112	-	219,188	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	179,374	179,374	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(2,012,906)	(2,012,906)	-	-	-	-	-
Subtotal	-	-	(1,833,532)	(1,833,532)	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	4,249,157	3,966,784	-	282,373	-	-	-
Subtotal	-	-	4,249,157	3,966,784	-	282,373	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Operations Division
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	71	65.46	14,041,759	13,384,759	-	657,000	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	6	6.24	1,032,107	944,818	-	87,289	-	-	-
Subtotal: 2017-19 Current Service Level	3,363	3,345.63	833,381,129	818,307,735	-	15,073,394	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Operations Division
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	3,363	3,345.63	833,381,129	818,307,735	-	15,073,394	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	3,363	3,345.63	833,381,129	818,307,735	-	15,073,394	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	22	20.10	5,275,304	5,275,304	-	-	-	-	-
Subtotal Emergency Board Packages	22	20.10	5,275,304	5,275,304	-	-	-	-	-
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	(13)	(12.24)	(7,663,334)	(6,723,961)	-	(939,373)	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(333,894)	(309,321)	-	(24,573)	-	-	-
092 - Statewide AG Adjustment	-	-	(71,672)	(71,218)	-	(454)	-	-	-
101 - FCC Ruling Impact	-	-	-	-	-	-	-	-	-
102 - PREA Compliance	-	-	-	-	-	-	-	-	-
103 - Governor's Initiatives	-	-	-	-	-	-	-	-	-
104 - Technology Infrastructure	-	-	-	-	-	-	-	-	-
105 - Capital Improvements and Renewal	-	-	708,788	-	-	708,788	-	-	-
106 - Staff Wellness	-	-	-	-	-	-	-	-	-
107 - Workforce Recruitment/Development/Retention	-	-	-	-	-	-	-	-	-
108 - Technology Initiatives	-	-	-	-	-	-	-	-	-
109 - Medical Observation and Treatment Beds	-	-	-	-	-	-	-	-	-
110 - AIC Programming	-	-	-	-	-	-	-	-	-
111 - Technology Positions	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Operations Division
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Improving Re-Entry Opportunities	-	-	-	-	-	-	-	-	-
113 - Financial Services Enhancement	-	-	-	-	-	-	-	-	-
114 - Behavioral Health Unit	19	16.51	3,143,450	3,143,450	-	-	-	-	-
Subtotal Policy Packages	6	4.27	(4,216,662)	(3,961,050)	-	(255,612)	-	-	-
Total 2017-19 Governor's Budget	3,391	3,370.00	834,439,771	819,621,989	-	14,817,782	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	2.82%	2.86%	10.34%	10.39%	-	7.31%	-	-	-
Percentage Change From 2017-19 Current Service Level	0.83%	0.73%	0.13%	0.16%	-	-1.70%	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Central Administration
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	160	159.17	86,241,766	84,268,386	-	1,001,252	972,128	-	-
2015-17 Emergency Boards	-	-	1,133,255	1,116,087	-	17,168	-	-	-
2015-17 Leg Approved Budget	160	159.17	87,375,021	85,384,473	-	1,018,420	972,128	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(72)	(71.67)	(12,090,938)	(12,116,953)	-	26,015	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	88	87.50	75,284,083	73,267,520	-	1,044,435	972,128	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(14,279)	(13,987)	-	(292)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	98,095	96,220	-	1,875	-	-	-
Subtotal	-	-	83,816	82,233	-	1,583	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	905,765	864,013	-	4,084	37,668	-	-
State Gov't & Services Charges Increase/(Decrease)			5,426,163	5,426,163	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Central Administration
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	6,331,928	6,290,176	-	4,084	37,668	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	6	6.00	1,180,230	1,180,230	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	79	77.76	14,073,993	14,073,993	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	173	171.26	96,954,050	94,894,152	-	1,050,102	1,009,796	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Central Administration
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	173	171.26	96,954,050	94,894,152	-	1,050,102	1,009,796	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	173	171.26	96,954,050	94,894,152	-	1,050,102	1,009,796	-	-
080 - E-Boards									
080 - May 2016 E-Board	1	1.00	161,952	161,952	-	-	-	-	-
Subtotal Emergency Board Packages	1	1.00	161,952	161,952	-	-	-	-	-
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	(2)	(2.00)	(6,816,943)	(6,775,191)	-	(4,084)	(37,668)	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(2,326,236)	(2,322,237)	-	(1,253)	(2,746)	-	-
092 - Statewide AG Adjustment	-	-	(142,139)	(142,139)	-	-	-	-	-
101 - FCC Ruling Impact	-	-	-	-	-	-	-	-	-
102 - PREA Compliance	-	-	-	-	-	-	-	-	-
103 - Governor's Initiatives	-	-	-	-	-	-	-	-	-
104 - Technology Infrastructure	-	-	285,000	-	-	285,000	-	-	-
105 - Capital Improvements and Renewal	-	-	547,678	-	-	547,678	-	-	-
106 - Staff Wellness	-	-	-	-	-	-	-	-	-
107 - Workforce Recruitment/Development/Retention	-	-	-	-	-	-	-	-	-
108 - Technology Initiatives	-	-	-	-	-	-	-	-	-
109 - Medical Observation and Treatment Beds	-	-	-	-	-	-	-	-	-
110 - AIC Programming	-	-	-	-	-	-	-	-	-
111 - Technology Positions	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Central Administration
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Improving Re-Entry Opportunities	-	-	-	-	-	-	-	-	-
113 - Financial Services Enhancement	2	2.00	287,704	-	-	287,704	-	-	-
114 - Behavioral Health Unit	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(8,164,936)	(9,239,567)	-	1,115,045	(40,414)	-	-
Total 2017-19 Governor's Budget	174	172.26	88,951,066	85,816,537	-	2,165,147	969,382	-	-
Percentage Change From 2015-17 Leg Approved Budget	8.75%	8.22%	1.80%	0.51%	-	112.60%	-0.28%	-	-
Percentage Change From 2017-19 Current Service Level	0.58%	0.58%	-8.25%	-9.57%	-	106.18%	-4.00%	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Administrative Services Division
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-006-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	249	246.99	61,457,242	53,965,068	-	7,492,174	-	-	-
2015-17 Emergency Boards	1	0.75	4,137,542	3,888,914	-	248,628	-	-	-
2015-17 Leg Approved Budget	250	247.74	65,594,784	57,853,982	-	7,740,802	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	7	7.01	4,047,795	3,629,606	-	418,189	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	257	254.75	69,642,579	61,483,588	-	8,158,991	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(19,526)	(15,243)	-	(4,283)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	191,921	168,469	-	23,452	-	-	-
Subtotal	-	-	172,395	153,226	-	19,169	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	498,770	498,770	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(2,648,114)	(2,648,114)	-	-	-	-	-
Subtotal	-	-	(2,149,344)	(2,149,344)	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	406,055	344,005	-	62,050	-	-	-
Subtotal	-	-	406,055	344,005	-	62,050	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Administrative Services Division
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-006-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	127,964	127,964	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(5)	(4.26)	(661,941)	(661,941)	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	252	250.49	67,537,708	59,297,498	-	8,240,210	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Administrative Services Division
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-006-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	252	250.49	67,537,708	59,297,498	-	8,240,210	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	252	250.49	67,537,708	59,297,498	-	8,240,210	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	(2)	(2.00)	(932,343)	(870,293)	-	(62,050)	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(24,272)	(19,526)	-	(4,746)	-	-	-
092 - Statewide AG Adjustment	-	-	(49,218)	(49,045)	-	(173)	-	-	-
101 - FCC Ruling Impact	-	-	-	-	-	-	-	-	-
102 - PREA Compliance	-	-	-	-	-	-	-	-	-
103 - Governor's Initiatives	-	-	-	-	-	-	-	-	-
104 - Technology Infrastructure	-	-	-	-	-	-	-	-	-
105 - Capital Improvements and Renewal	-	-	-	-	-	-	-	-	-
106 - Staff Wellness	-	-	-	-	-	-	-	-	-
107 - Workforce Recruitment/Development/Retention	-	-	-	-	-	-	-	-	-
108 - Technology Initiatives	-	-	-	-	-	-	-	-	-
109 - Medical Observation and Treatment Beds	-	-	-	-	-	-	-	-	-
110 - AIC Programming	-	-	-	-	-	-	-	-	-
111 - Technology Positions	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Administrative Services Division
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-006-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Improving Re-Entry Opportunities	-	-	-	-	-	-	-	-	-
113 - Financial Services Enhancement	-	-	-	-	-	-	-	-	-
114 - Behavioral Health Unit	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	(2)	(2.00)	(1,005,833)	(938,864)	-	(66,969)	-	-	-
Total 2017-19 Governor's Budget	250	248.49	66,531,875	58,358,634	-	8,173,241	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	0.30%	1.43%	0.87%	-	5.59%	-	-	-
Percentage Change From 2017-19 Current Service Level	-0.79%	-0.80%	-1.49%	-1.58%	-	-0.81%	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Transitional Services Division
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-007-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	-	-	-	-	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2017-19 Biennium Budget

Corrections, Dept of
 Transitional Services Division
 2017-19 Biennium

Governor's Budget
 Cross Reference Number: 29100-007-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Transitional Services Division
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-007-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - FCC Ruling Impact	-	-	-	-	-	-	-	-	-
102 - PREA Compliance	-	-	-	-	-	-	-	-	-
103 - Governor's Initiatives	-	-	-	-	-	-	-	-	-
104 - Technology Infrastructure	-	-	-	-	-	-	-	-	-
105 - Capital Improvements and Renewal	-	-	-	-	-	-	-	-	-
106 - Staff Wellness	-	-	-	-	-	-	-	-	-
107 - Workforce Recruitment/Development/Retention	-	-	-	-	-	-	-	-	-
108 - Technology Initiatives	-	-	-	-	-	-	-	-	-
109 - Medical Observation and Treatment Beds	-	-	-	-	-	-	-	-	-
110 - AIC Programming	-	-	-	-	-	-	-	-	-
111 - Technology Positions	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Transitional Services Division
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-007-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Improving Re-Entry Opportunities	-	-	-	-	-	-	-	-	-
113 - Financial Services Enhancement	-	-	-	-	-	-	-	-	-
114 - Behavioral Health Unit	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2017-19 Governor's Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Human Resources Division
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-008-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	-	-	-	-	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	63	62.50	14,027,513	14,027,513	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	63	62.50	14,027,513	14,027,513	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(63)	(62.50)	(14,027,513)	(14,027,513)	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Human Resources Division
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-008-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - FCC Ruling Impact	-	-	-	-	-	-	-	-	-
102 - PREA Compliance	-	-	-	-	-	-	-	-	-
103 - Governor's Initiatives	-	-	-	-	-	-	-	-	-
104 - Technology Infrastructure	-	-	-	-	-	-	-	-	-
105 - Capital Improvements and Renewal	-	-	-	-	-	-	-	-	-
106 - Staff Wellness	-	-	-	-	-	-	-	-	-
107 - Workforce Recruitment/Development/Retention	-	-	-	-	-	-	-	-	-
108 - Technology Initiatives	-	-	-	-	-	-	-	-	-
109 - Medical Observation and Treatment Beds	-	-	-	-	-	-	-	-	-
110 - AIC Programming	-	-	-	-	-	-	-	-	-
111 - Technology Positions	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Human Resources Division
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-008-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Improving Re-Entry Opportunities	-	-	-	-	-	-	-	-	-
113 - Financial Services Enhancement	-	-	-	-	-	-	-	-	-
114 - Behavioral Health Unit	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2017-19 Governor's Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Community Corrections
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-009-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	64	64.12	276,567,410	269,509,472	-	6,757,387	300,551	-	-
2015-17 Emergency Boards	-	-	573,598	572,456	-	1,142	-	-	-
2015-17 Leg Approved Budget	64	64.12	277,141,008	270,081,928	-	6,758,529	300,551	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	0.21	1,048,418	1,046,357	-	2,061	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	64	64.33	278,189,426	271,128,285	-	6,760,590	300,551	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(9,288)	(9,269)	-	(19)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	58,725	58,616	-	109	-	-	-
Subtotal	-	-	49,437	49,347	-	90	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	2,305	2,305	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(310,743)	(10,192)	-	-	(300,551)	-	-
Subtotal	-	-	(308,438)	(7,887)	-	-	(300,551)	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	9,706,852	9,457,553	-	249,299	-	-	-
Subtotal	-	-	9,706,852	9,457,553	-	249,299	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Community Corrections
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-009-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	14,622,977	14,622,977	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	10	10.00	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	74	74.33	302,260,254	295,250,275	-	7,009,979	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Community Corrections
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-009-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	74	74.33	302,260,254	295,250,275	-	7,009,979	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	74	74.33	302,260,254	295,250,275	-	7,009,979	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	(32,859,801)	(32,807,234)	-	(52,567)	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(7,961)	(3,954)	-	(4,007)	-	-	-
092 - Statewide AG Adjustment	-	-	(4,232)	(4,232)	-	-	-	-	-
101 - FCC Ruling Impact	-	-	-	-	-	-	-	-	-
102 - PREA Compliance	-	-	-	-	-	-	-	-	-
103 - Governor's Initiatives	-	-	-	-	-	-	-	-	-
104 - Technology Infrastructure	-	-	-	-	-	-	-	-	-
105 - Capital Improvements and Renewal	-	-	-	-	-	-	-	-	-
106 - Staff Wellness	-	-	-	-	-	-	-	-	-
107 - Workforce Recruitment/Development/Retention	-	-	-	-	-	-	-	-	-
108 - Technology Initiatives	-	-	-	-	-	-	-	-	-
109 - Medical Observation and Treatment Beds	-	-	-	-	-	-	-	-	-
110 - AIC Programming	-	-	-	-	-	-	-	-	-
111 - Technology Positions	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Community Corrections
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-009-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Improving Re-Entry Opportunities	-	-	-	-	-	-	-	-	-
113 - Financial Services Enhancement	-	-	-	-	-	-	-	-	-
114 - Behavioral Health Unit	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(32,871,994)	(32,815,420)	-	(56,574)	-	-	-
Total 2017-19 Governor's Budget	74	74.33	269,388,260	262,434,855	-	6,953,405	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	15.63%	15.92%	-2.80%	-2.83%	-	2.88%	-100.00%	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-10.88%	-11.11%	-	-0.81%	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Health Services
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-010-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	563	543.99	238,463,428	233,400,856	-	625,144	4,437,428	-	-
2015-17 Emergency Boards	4	2.58	5,796,545	5,796,545	-	-	-	-	-
2015-17 Leg Approved Budget	567	546.57	244,259,973	239,197,401	-	625,144	4,437,428	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(12)	(1.71)	9,584,716	9,584,716	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	555	544.86	253,844,689	248,782,117	-	625,144	4,437,428	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	1,665,769	1,665,769	-	-	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	814,151	814,151	-	-	-	-	-
Subtotal	-	-	2,479,920	2,479,920	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	1,010,858	1,010,858	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(635,805)	(635,805)	-	-	-	-	-
Subtotal	-	-	375,053	375,053	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	6,834,967	6,793,082	-	41,885	-	-	-
Subtotal	-	-	6,834,967	6,793,082	-	41,885	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Health Services
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-010-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	18	15.52	5,279,076	5,279,076	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	1,083,915	-	-	(1,083,915)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(2)	(0.31)	(264,793)	(264,793)	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	571	560.07	268,548,912	264,528,370	-	667,029	3,353,513	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Health Services
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-010-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	571	560.07	268,548,912	264,528,370	-	667,029	3,353,513	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	571	560.07	268,548,912	264,528,370	-	667,029	3,353,513	-	-
080 - E-Boards									
080 - May 2016 E-Board	6	4.00	2,510,615	2,510,615	-	-	-	-	-
Subtotal Emergency Board Packages	6	4.00	2,510,615	2,510,615	-	-	-	-	-
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	(1)	(0.48)	(7,421,838)	(7,379,953)	-	(41,885)	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(320,628)	(309,693)	-	(1,814)	(9,121)	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - FCC Ruling Impact	-	-	-	-	-	-	-	-	-
102 - PREA Compliance	-	-	-	-	-	-	-	-	-
103 - Governor's Initiatives	-	-	-	-	-	-	-	-	-
104 - Technology Infrastructure	-	-	-	-	-	-	-	-	-
105 - Capital Improvements and Renewal	-	-	-	-	-	-	-	-	-
106 - Staff Wellness	-	-	-	-	-	-	-	-	-
107 - Workforce Recruitment/Development/Retention	-	-	-	-	-	-	-	-	-
108 - Technology Initiatives	-	-	-	-	-	-	-	-	-
109 - Medical Observation and Treatment Beds	-	-	-	-	-	-	-	-	-
110 - AIC Programming	-	-	-	-	-	-	-	-	-
111 - Technology Positions	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Health Services
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-010-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Improving Re-Entry Opportunities	-	-	-	-	-	-	-	-	-
113 - Financial Services Enhancement	-	-	-	-	-	-	-	-	-
114 - Behavioral Health Unit	14	12.05	3,712,120	3,712,120	-	-	-	-	-
Subtotal Policy Packages	13	11.57	(4,030,346)	(3,977,526)	-	(43,699)	(9,121)	-	-
Total 2017-19 Governor's Budget	590	575.64	267,029,181	263,061,459	-	623,330	3,344,392	-	-
Percentage Change From 2015-17 Leg Approved Budget	4.06%	5.32%	9.32%	9.98%	-	-0.29%	-24.63%	-	-
Percentage Change From 2017-19 Current Service Level	3.33%	2.78%	-0.57%	-0.55%	-	-6.55%	-0.27%	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Offender Management & Rehabilitation
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-011-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	195	193.50	76,985,535	67,475,379	-	9,510,156	-	-	-
2015-17 Emergency Boards	-	-	295,888	295,888	-	-	-	-	-
2015-17 Leg Approved Budget	195	193.50	77,281,423	67,771,267	-	9,510,156	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	(0.89)	2,044,150	2,044,150	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	195	192.61	79,325,573	69,815,417	-	9,510,156	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(16,118)	(16,118)	-	-	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	111,889	111,889	-	-	-	-	-
Subtotal	-	-	95,771	95,771	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(253,736)	(11,246)	-	(242,490)	-	-	-
Subtotal	-	-	(253,736)	(11,246)	-	(242,490)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,601,476	1,225,100	-	376,376	-	-	-
Subtotal	-	-	1,601,476	1,225,100	-	376,376	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Offender Management & Rehabilitation
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-011-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	2	2.00	1,466,520	1,466,520	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	6	7.00	(151,853)	(64,564)	-	(87,289)	-	-	-
Subtotal: 2017-19 Current Service Level	203	201.61	82,083,751	72,526,998	-	9,556,753	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Offender Management & Rehabilitation
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-011-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	203	201.61	82,083,751	72,526,998	-	9,556,753	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	203	201.61	82,083,751	72,526,998	-	9,556,753	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	4	4.00	1,192,061	1,192,061	-	-	-	-	-
Subtotal Emergency Board Packages	4	4.00	1,192,061	1,192,061	-	-	-	-	-
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	(1,722,419)	(1,346,043)	-	(376,376)	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(108,402)	(82,493)	-	(25,909)	-	-	-
092 - Statewide AG Adjustment	-	-	(37,174)	(37,174)	-	-	-	-	-
101 - FCC Ruling Impact	-	-	-	3,000,000	-	(3,000,000)	-	-	-
102 - PREA Compliance	-	-	-	-	-	-	-	-	-
103 - Governor's Initiatives	-	-	-	-	-	-	-	-	-
104 - Technology Infrastructure	-	-	-	-	-	-	-	-	-
105 - Capital Improvements and Renewal	-	-	-	-	-	-	-	-	-
106 - Staff Wellness	-	-	-	-	-	-	-	-	-
107 - Workforce Recruitment/Development/Retention	-	-	-	-	-	-	-	-	-
108 - Technology Initiatives	-	-	-	-	-	-	-	-	-
109 - Medical Observation and Treatment Beds	-	-	-	-	-	-	-	-	-
110 - AIC Programming	-	-	-	-	-	-	-	-	-
111 - Technology Positions	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Offender Management & Rehabilitation
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-011-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Improving Re-Entry Opportunities	-	-	-	-	-	-	-	-	-
113 - Financial Services Enhancement	-	-	-	-	-	-	-	-	-
114 - Behavioral Health Unit	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(1,867,995)	1,534,290	-	(3,402,285)	-	-	-
Total 2017-19 Governor's Budget	207	205.61	81,407,817	75,253,349	-	6,154,468	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	6.15%	6.26%	5.34%	11.04%	-	-35.29%	-	-	-
Percentage Change From 2017-19 Current Service Level	1.97%	1.98%	-0.82%	3.76%	-	-35.60%	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Debt Service
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-086-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	128,794,950	127,675,455	-	-	-	-	1,119,495
2015-17 Emergency Boards	-	-	2,094,636	-	-	2,094,636	-	-	-
2015-17 Leg Approved Budget	-	-	130,889,586	127,675,455	-	2,094,636	-	-	1,119,495
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	(17,101,900)	(14,926,282)	-	(2,094,636)	-	-	(80,982)
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	113,787,686	112,749,173	-	-	-	-	1,038,513
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	113,787,686	112,749,173	-	-	-	-	1,038,513

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Debt Service
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-086-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	113,787,686	112,749,173	-	-	-	-	1,038,513
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	113,787,686	112,749,173	-	-	-	-	1,038,513
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - FCC Ruling Impact	-	-	-	-	-	-	-	-	-
102 - PREA Compliance	-	-	-	-	-	-	-	-	-
103 - Governor's Initiatives	-	-	-	-	-	-	-	-	-
104 - Technology Infrastructure	-	-	1,134,051	1,134,051	-	-	-	-	-
105 - Capital Improvements and Renewal	-	-	1,194,580	1,194,580	-	-	-	-	-
106 - Staff Wellness	-	-	-	-	-	-	-	-	-
107 - Workforce Recruitment/Development/Retention	-	-	-	-	-	-	-	-	-
108 - Technology Initiatives	-	-	-	-	-	-	-	-	-
109 - Medical Observation and Treatment Beds	-	-	-	-	-	-	-	-	-
110 - AIC Programming	-	-	-	-	-	-	-	-	-
111 - Technology Positions	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Debt Service
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-086-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Improving Re-Entry Opportunities	-	-	-	-	-	-	-	-	-
113 - Financial Services Enhancement	-	-	-	-	-	-	-	-	-
114 - Behavioral Health Unit	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	2,328,631	2,328,631	-	-	-	-	-
Total 2017-19 Governor's Budget	-	-	116,116,317	115,077,804	-	-	-	-	1,038,513
Percentage Change From 2015-17 Leg Approved Budget	-	-	-11.29%	-9.87%	-	-100.00%	-	-	-7.23%
Percentage Change From 2017-19 Current Service Level	-	-	2.05%	2.07%	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Capital Improvements
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	2,723,694	2,723,694	-	-	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	2,723,694	2,723,694	-	-	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	-	-	2,723,694	2,723,694	-	-	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	100,777	100,777	-	-	-	-	-
Subtotal	-	-	100,777	100,777	-	-	-	-	-
040 - Mandated Caseload									

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Capital Improvements
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	2,824,471	2,824,471	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Capital Improvements
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	2,824,471	2,824,471	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	2,824,471	2,824,471	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	(100,777)	(100,777)	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - FCC Ruling Impact	-	-	-	-	-	-	-	-	-
102 - PREA Compliance	-	-	-	-	-	-	-	-	-
103 - Governor's Initiatives	-	-	-	-	-	-	-	-	-
104 - Technology Infrastructure	-	-	500,000	-	-	500,000	-	-	-
105 - Capital Improvements and Renewal	-	-	-	-	-	-	-	-	-
106 - Staff Wellness	-	-	-	-	-	-	-	-	-
107 - Workforce Recruitment/Development/Retention	-	-	-	-	-	-	-	-	-
108 - Technology Initiatives	-	-	-	-	-	-	-	-	-
109 - Medical Observation and Treatment Beds	-	-	-	-	-	-	-	-	-
110 - AIC Programming	-	-	-	-	-	-	-	-	-
111 - Technology Positions	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Capital Improvements
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Improving Re-Entry Opportunities	-	-	-	-	-	-	-	-	-
113 - Financial Services Enhancement	-	-	-	-	-	-	-	-	-
114 - Behavioral Health Unit	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	399,223	(100,777)	-	500,000	-	-	-
Total 2017-19 Governor's Budget	-	-	3,223,694	2,723,694	-	500,000	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	18.36%	-	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	14.13%	-3.57%	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Capital Construction
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	14,220,432	-	-	14,220,432	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	-	-	14,220,432	-	-	14,220,432	-	-	-
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	(14,220,432)	-	-	(14,220,432)	-	-	-
Subtotal 2017-19 Base Budget	-	-	-	-	-	-	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Capital Construction
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Capital Construction
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - FCC Ruling Impact	-	-	-	-	-	-	-	-	-
102 - PREA Compliance	-	-	-	-	-	-	-	-	-
103 - Governor's Initiatives	-	-	-	-	-	-	-	-	-
104 - Technology Infrastructure	-	-	12,200,000	-	-	12,200,000	-	-	-
105 - Capital Improvements and Renewal	-	-	31,293,534	-	-	31,293,534	-	-	-
106 - Staff Wellness	-	-	-	-	-	-	-	-	-
107 - Workforce Recruitment/Development/Retention	-	-	-	-	-	-	-	-	-
108 - Technology Initiatives	-	-	-	-	-	-	-	-	-
109 - Medical Observation and Treatment Beds	-	-	-	-	-	-	-	-	-
110 - AIC Programming	-	-	-	-	-	-	-	-	-
111 - Technology Positions	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

**Corrections, Dept of
Capital Construction
2017-19 Biennium**

**Governor's Budget
Cross Reference Number: 29100-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
112 - Improving Re-Entry Opportunities	-	-	-	-	-	-	-	-	-
113 - Financial Services Enhancement	-	-	-	-	-	-	-	-	-
114 - Behavioral Health Unit	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	43,493,534	-	-	43,493,534	-	-	-
Total 2017-19 Governor's Budget	-	-	43,493,534	-	-	43,493,534	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	205.85%	-	-	205.85%	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Agencywide Program Unit Summary
2017-19 Biennium

Version: Y - 01 - Governor's Budget

Summary Cross Reference Number	Cross Reference Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
003-00-00-00000	Operations Division						
	General Fund	710,255,015	716,886,226	742,445,694	841,597,458	819,621,989	-
	Other Funds	11,321,771	13,625,807	13,808,874	16,294,182	14,817,782	-
	All Funds	721,576,786	730,512,033	756,254,568	857,891,640	834,439,771	-
004-00-00-00000	Central Administration						
	General Fund	75,832,588	84,268,386	85,384,473	102,228,639	85,816,537	-
	Other Funds	823,529	1,001,252	1,018,420	2,427,225	2,165,147	-
	Federal Funds	487,604	972,128	972,128	1,009,796	969,382	-
	All Funds	77,143,721	86,241,766	87,375,021	105,665,660	88,951,066	-
006-00-00-00000	Administrative Services Division						
	General Fund	53,587,019	53,965,068	57,853,982	100,380,812	58,358,634	-
	Other Funds	1,091,991	7,492,174	7,740,802	8,337,065	8,173,241	-
	All Funds	54,679,010	61,457,242	65,594,784	108,717,877	66,531,875	-
009-00-00-00000	Community Corrections						
	General Fund	237,852,203	269,509,472	270,081,928	291,444,912	262,434,855	-
	Other Funds	6,071,047	6,757,387	6,758,529	7,009,979	6,953,405	-
	Federal Funds	243,546	300,551	300,551	-	-	-
	All Funds	244,166,796	276,567,410	277,141,008	298,454,891	269,388,260	-

Agencywide Program Unit Summary
2017-19 Biennium

Version: Y - 01 - Governor's Budget

Summary Cross Reference Number	Cross Reference Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
010-00-00-00000	Health Services						
	General Fund	210,559,992	233,400,856	239,197,401	272,744,725	263,061,459	-
	Other Funds	560,816	625,144	625,144	667,029	623,330	-
	Federal Funds	6,356,405	4,437,428	4,437,428	3,353,513	3,344,392	-
	All Funds	217,477,213	238,463,428	244,259,973	276,765,267	267,029,181	-
011-00-00-00000	Offender Management & Rehabilitation						
	General Fund	60,166,185	67,475,379	67,771,267	83,295,194	75,253,349	-
	Other Funds	8,347,787	9,510,156	9,510,156	2,261,395	6,154,468	-
	All Funds	68,513,972	76,985,535	77,281,423	85,556,589	81,407,817	-
086-00-00-00000	Debt Service						
	General Fund	129,626,843	127,675,455	127,675,455	116,599,432	115,077,804	-
	Other Funds	6,389,217	-	2,094,636	-	-	-
	Federal Funds	1,206,842	1,119,495	1,119,495	1,038,513	1,038,513	-
	All Funds	137,222,902	128,794,950	130,889,586	117,637,945	116,116,317	-
088-00-00-00000	Capital Improvements						
	General Fund	2,644,700	2,723,694	2,723,694	2,824,471	2,723,694	-
	Other Funds	-	-	-	1,297,461	500,000	-
	All Funds	2,644,700	2,723,694	2,723,694	4,121,932	3,223,694	-

Agencywide Program Unit Summary
2017-19 Biennium

Version: Y - 01 - Governor's Budget

Summary Cross Reference Number	Cross Reference Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
089-00-00-00000	Capital Construction						
	Other Funds	4,961,000	14,220,432	14,220,432	139,404,397	43,493,534	-
TOTAL AGENCY							
	General Fund	1,480,524,545	1,555,904,536	1,593,133,894	1,811,115,643	1,682,348,321	-
	Other Funds	39,567,158	53,232,352	55,776,993	177,698,733	82,880,907	-
	Federal Funds	8,294,397	6,829,602	6,829,602	5,401,822	5,352,287	-
	All Funds	1,528,386,100	1,615,966,490	1,655,740,489	1,994,216,198	1,770,581,515	-

PROGRAM PRIORITIZATION FOR 2017-19 CSL

Agency Name:		Oregon Department of Corrections																	Agency Number:		29100	
2017-19 Biennium		Agency-Wide Priorities for 2017-19 Biennium																				
1	2	3	4	5	6	7	8	10	11	12	13	14	15	16	17	18	19	20	21	22		
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Agency Request			
Agcy	Prgm/Div																					
1	1	DOC	ISH	Institution Security & Housing	4, 5, 7, 8, 9	5	578,235,869	-	-	-	-	\$ 578,235,869	2,619	2,600.70	N	Y	S, FM	Oregon Constitution Art. I Sec. 13, 16, 44; ORS 423.020 1 (a-d); ORS 423.075 5 (a-d); Case law based on the 8th Amendment US Constitution	Prohibition against undue rigor, cruel and unusual punishment, term of imprisonment to be fully served; 2003 Federal Prison Rape Elimination Act (PREA)	Standard inflation & forecast caseload impacts		
2	2	DOC	IFS	Institution Food Service	4, 7	5	60,139,293	1,133,747	-	-	-	61,273,040	147	146.51	N	Y	C, S, FM	Oregon Constitution Art I Sec 16; ORS 423.020 (d)	Adequate amounts of wholesome food	Standard inflation & forecast caseload impacts		
3	1	DOC	IMED	Inmate Medical Services	12	5	158,058,410	667,029	-	3,353,513	-	162,078,952	368	356.04	N	Y	C, FM	See text box on Health Services	See text box below	Extraordinary medical inflation		
4	4	DOC	PP	Institution Physical Plant	0	5	91,879,990	30,624	-	-	-	91,910,614	197	197.00	N	Y	C, S, FM	Oregon Constitution Art I Sec 16; ORS 423.020 (d)	Clean, safe institutions	Extraordinary medical inflation		
5	2	DOC	BHS	Behavioral Health Services	0	5	41,983,828	-	-	-	-	41,983,828	136	132.76	N	Y	C, FM	See text box on Health Services	See text box below	Extraordinary medical inflation		
6	2	DOC	OISC	Offender Information Sentence Computation	11	5	13,749,996	-	-	-	-	13,749,996	72	71.08	N	N	S	ORS 137.320; ORS 137.750; ORS 137.751	Authorizes execution of sentencing judgments; Authorizes earned time for inmates who are statutorily eligible and participate in programs	Standard inflation		
7	3	DOC	PHARM	Pharmacy	0	5	50,370,686	-	-	-	-	50,370,686	26	26.00	N	Y	C, FM	See text box on Health Services	See text box below	Extraordinary medical inflation		
8	3	DOC	LL	Institution Legal Library	0	5	2,707,435	-	-	-	-	2,707,435	14	14.00	N	Y	FM		Right to challenge the conditions of confinement and details of conviction	Standard inflation & forecast caseload impacts		
9	5	DOC	INTAKE	Intake & Assessment	1, 2, 10	5	5,075,698	-	-	-	-	5,075,698	23	23.00	N	N	0			Standard inflation		
10	4	DOC	DENT	Inmate Dental Services	0	5	17,372,579	-	-	-	-	17,372,579	60	55.78	N	Y	C, FM	See text box on Health Services	See text box below	Extraordinary medical inflation		
11	11	DOC	OPS-Admin	Administration - Statewide	0	5	4,998,473	1,988,683	-	-	-	6,987,156	11	8.45	N	Y	C, S	Oregon Constitution Art. I Sec. 13&16; ORS 423.020 (a); ORS 423.075 (5b)	Ensuring execution of agency process and procedures that protect confined persons	Standard inflation		
12	9	DOC	IAS	Institution Administration & Support	0	5	31,827,386	328,698	-	-	-	32,156,084	142	142.00	N	Y	C, S, FM	Oregon Constitution Art I Sec 13&16; ORS 423.020 (a); ORS 423.075 5(a-d); Case law based on the 8th Amendment US Constitution	Ensuring execution of agency process and procedures that protect confined persons	Standard inflation & forecast caseload impacts		
13	1	DOC	CCG	Grants to Counties	3	5	245,809,984	747,677	-	-	-	246,557,661	-	-	N	Y	S	ORS 423.505		Standard inflation & forecast caseload impacts		
14	2	DOC	CCG	Opt-Out Counties	3	5	22,576,642	1,692,056	-	-	-	24,268,698	60	60.00	N	Y	S	ORS 423.505		Standard inflation & forecast caseload impacts		
15	5	DOC	TPT	Operations Security Admin - Inmate Transport - Statewide	0	5	17,303,519	76,860	-	-	-	17,380,379	74	72.26	Y	Y	C, S, FM	Oregon Constitution Art. I Sec. 11&16; ORS 423.075 c-d; Case law based on the 6th and 8th Amendment - US Constitution	Access to outside medical care, court appearances, safe housing in the case of conflicts	Standard inflation & forecast caseload impacts		
16	3	DOC	OPM	Office of Population Management	2, 3, 5, 7, 8, 9	5	2,239,030	-	-	-	-	2,239,030	8	8.00	N	N	S	ORS 181.800-801	Mandates sex offender assessment prior to release	Standard inflation		
17	10	DOC	OPS-CS	Central Services	0	5	1,226,725	939,883	-	-	-	2,166,608	3	3.00	N	Y	C, S, FM	Oregon Constitution Article I Section 16; ORS 423.075 5(a-d); ORS 421.180; Case law based on the 8th Amendment US Constitution	Receipt of legal mail, due process for grievances and discrimination complaints,	Standard inflation & forecast caseload impacts		
18	3	DOC	CCG	Comm Corrections Admin	3	5	21,946,276	4,547,394	-	-	-	26,493,670	9	9.33	N	Y	S	ORS 423.505		Standard inflation		
19	6	DOC	ISS	Institution Rehabilitation Services (Counseling)	10	5	27,226,022	-	-	-	-	27,226,022	118	117.49	N	Y	C, S	Oregon Constitution Art. I Sec 15; ORS 423.075 5(a-d)	Institution counseling services that provide access to programs supporting reformation.	Standard inflation & forecast caseload impacts		
20	6	DOC	ADED	Education, Training & Treatment	2, 3, 10	5	22,524,659	3,140,367	-	-	-	25,665,026	7	7.00	N	Y	C, S			Standard inflation		
21	7	DOC	IWPA	Institution Inmate Work Programs	1, 5	5	3,073,560	11,086,899	-	-	-	14,160,459	32	31.58	N	Y	C, S	ORS 423.020 1 (e); Oregon Constitution Art I Sec. 41	Productive work for all qualifying inmates	Standard inflation & forecast caseload impacts		
22	4	DOC	TR	Reentry and Release	3, 10, 11	5	8,978,526	47,931	-	-	-	9,026,457	33	32.11	N	N	S			Standard inflation		

PROGRAM PRIORITIZATION FOR 2017-19 CSL

Agency Name:		Oregon Department of Corrections																		Agency Number:		29100	
2017-19 Biennium		Agency-Wide Priorities for 2017-19 Biennium																					
1	2	3	4	5	6	7	8	10	11	12	13	14	15	16	17	18	19	20	21	22			
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Agency Request				
Agcy	Prgm/ Div																						
23	1	DOC	OMR	Offender Management & Rehabilitation Admin	2,3,10,11	5	1,472,028	235,193	-	-	-	1,707,221	3	3.00	N	N	0			Standard inflation			
24	7	DOC	RS	Religious Services & Restorative Justice	10	5	6,876,092	897,912	-	-	-	7,774,004	29	29.00	N	N	FM	Religious Land Use and Institutionalized Persons Act of 2000	Provide access to religious activities	Standard inflation			
25	8	DOC	InS	Program Services	1,2,3,10	5	10,777,231	5,235,350	-	-	-	16,012,581	24	24.00	N	N	0			Standard inflation			
26	8	DOC	ACT	Institution Inmate Activities	4,7	5	4,443,751	-	-	-	-	4,443,751	24	23.71	N	Y	C,S,FM	Case law based on the 8th Amendment	Access to exercise	Standard inflation & forecast caseload impacts			
27	10	DOC	OBUS	Policy Business Services & Process Improvement	0	5	668,848	-	-	-	-	668,848	3	3.00	Y	Y	0			Standard inflation			
28	4	DOC	CCG	Interstate Compact	3	5	1,112,010	22,852	-	-	-	1,134,862	5	5.00	N	N	S, FM	ORS 423.505		Standard inflation			
29	1	DOC	CI	Capital Improvements	0	5	2,824,471	-	-	-	-	2,824,471	-	-	N	N				Standard inflation			
30	9	DOC	ICA	Inmate & Community Advocacy	1,3,8,9,10,11,12	5	497,960	-	-	-	-	497,960	2	2.00	N	N	FM			Standard inflation			
	NR	DOC	DO	Director's Office	0	5	1,650,117	85,449	-	-	-	1,735,566	4	4.00	N	N				Standard inflation			
	NR	DOC	IA	Internal Audits	0	5	791,731	-	-	-	-	791,731	3	3.00	N	N				Standard inflation			
	NR	DOC	AO	Agency-wide Overhead	0	5	53,833,002	346,238	-	-	-	54,643,616	-	-	N	N				Pricelist growth			
	NR	DOC	RO	Research & Projects Office	0	5	2,761,300	-	-	-	-	2,761,300	10	10.00	N	N				Standard inflation			
	NR	DOC	OPB	CFO - Planning & Budget	0	5	2,917,135	-	-	-	-	2,917,135	10	10.00	N	N				Standard inflation			
	NR	DOC	IGA	Inspector General - Admin	0	5	2,122,870	-	-	-	-	2,668,290	8	8.00	N	N				Standard inflation			
	NR	DOC	SIU	Inspector General - Special Investigations	0	5	6,756,223	-	-	-	-	6,756,223	26	26.00	N	N				Standard Inflation			
	NR	DOC	HRGS	Inspector General - Hearings	0	5	5,092,216	-	-	-	-	5,092,216	23	22.50	N	N				Standard Inflation			
	NR	DOC	IPM	Inspector General - Inmate Phone System	0	5	-	618,415	-	-	-	618,415	3	3.00	N	N				Standard Inflation			
	NR	DOC	COM	Office of Communications	11	5	1,676,319	-	-	-	-	1,676,319	7	7.00	N	N				Standard Inflation			
	NR	DOC	FISC	CFO - Fiscal Services	0	5	17,381,892	-	-	-	-	17,381,892	79	77.76	N	N				Standard inflation			
	NR	DOC	FACS	Facility Services	6	5	11,568,472	548,505	-	-	-	12,116,977	34	34.00	N	N				Standard inflation			
	NR	DOC	DS	Distribution Services	0	5	9,733,067	7,598,429	-	-	-	17,331,496	73	71.07	N	N				Standard inflation			
	NR	DOC	ITS	Information Technology Services	0	5	21,036,240	165,433	-	-	-	21,201,673	79	79.00	N	N				Standard inflation			
	NR	DOC	GS-AD	Assistant Director - Administrative Services	0	5	784,738	19,357	-	-	-	804,095	3	3.00	N	N				Standard inflation			
	NR	DOC	HRSD	Human Resources	13	5	16,395,845	5,341	-	-	-	16,401,186	65	64.50	N	N				Standard inflation			
	NR	DOC	DS	Debt Service	0	5	112,749,173	-	-	-	1,038,513	113,787,686	-	-	N	N				Biennialized growth for prior sales			
	NA	DOC	CAPC	Capital Construction	0	5	-	-	-	-	-	-	-	-	N	N				0			
							\$ 1,725,227,317	\$ 42,206,322	\$ -	\$ 4,363,309	\$ 1,038,513	\$ 1,772,835,461	4,676	4,626.63									
							Diff	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -									

- 7. Primary Purpose Program/Activity Exists**
- Civil Justice
 - Community Development
 - Consumer Protection
 - Administrative Function
 - Criminal Justice
 - Economic Development
 - Education & Skill Development
 - Emergency Services
 - Environmental Protection
 - Public Health
 - Recreation, Heritage, or Cultural
 - Social Support

- 19. Legal Requirement Code**
- C Constitutional
 - D Debt Service
 - FM Federal - Mandatory
 - FO Federal - Optional (once you choose to participate, certain requirements exist)
 - S Statutory

Document criteria used to prioritize activities:

- Agency Mission, constitutional requirements and federal mandates
- Public safety, staff and inmate safety, population management, inmate care & housing, community supervision
- Impact on recidivism, behavior change, tools for successful re-entry into communities
- Interrelationships and dependencies between related functions & programs
- Benchmarks and key performance measures

PROGRAM PRIORITIZATION FOR 2017-19 CSL

Agency Name: Oregon Department of Corrections																			Agency Number: 29100		
2017-19 Biennium																					
Operations Division - Institutions																					
Program/Division Priorities for 2017-19 Biennium																					
1	2	3	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21	22			
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Agency Request				
Agcy	Prgm/Div																				
1	1	DOC	ISH	Institution Security & Housing	4, 5,7,8,9	5	\$ 578,235,869		\$ 578,235,869	2,619	2,600.70	N	Y	S,FM	Oregon Constitution Art. I Sec. 13,16,44;ORS 423.020 1 (a-d); ORS 423.075 5 (a-d);Case law based on the 8th Amendment US Constitution	Prohibition against undue rigor, cruel and unusual punishment, term of imprisonment to be fully served; 2003 Federal Prison Rape Elimination Act (PREA)	Standard inflation & forecast caseload impacts				
3	2	DOC	IFS	Institution Food Service	4,7	5	60,139,293	1,133,747	61,273,040	147	146.51	N	Y	C,S,FM	Oregon Constitution Art I Sec 16;ORS 423.020 (d)	Adequate amounts of wholesome food	Standard inflation & forecast caseload impacts				
8	3	DOC	LL	Institution Legal Library		5	2,707,435		2,707,435	14	14.00	N	Y	FM		Right to challenge the conditions of confinement and details of conviction	Standard inflation & forecast caseload impacts				
2	4	DOC	PP	Institution Physical Plant		5	91,879,990	30,624	91,910,614	197	197.00	N	Y	C,S,FM	Oregon Constitution Art I Sec 16;ORS 423.020 (d)	Clean, safe institutions	Standard inflation & forecast caseload impacts				
13	5	DOC	TPT	Operations Security Admin - Inmate Transport - Statewide		5	17,303,519	76,860	17,380,379	74	72.26	Y	Y	C,S,FM	Oregon Constitution Art. I Sec. 11&16; ORS 423.075 c-d;Case law based on the 6th and 8th Amendment - US Constitution	Access to outside medical care, court appearances, safe housing in the case of conflicts	Standard inflation & forecast caseload impacts				
15	6	DOC	ISS	Institution Rehabilitation Services (Counseling)	10	5	27,226,022		27,226,022	118	117.49	N	Y	C,S	Oregon Constitution Art. I Sec15; ORS 423.075 5(a-d)	Institution counseling services that provide access to programs supporting reformation.	Standard inflation & forecast caseload impacts				
18	7	DOC	IWPA	Institution Inmate Work Programs	1, 5	5	3,073,560	11,086,899	14,160,459	32	31.58	N	Y	C,S	ORS 423.020 1 (e); Oregon Constitution Art I Sec. 41	Productive work for all qualifying inmates	Standard inflation & forecast caseload impacts				
24	8	DOC	ACT	Institution Inmate Activities	4,7	5	4,443,751		4,443,751	24	23.71	N	Y	C,S,FM	Oregon Constitution Article I Sec 16; ORS 423.020 1 (d); Case law based on the 8th Amendment US Constitution	Access to exercise	Standard inflation & forecast caseload impacts				
11	9	DOC	IAS	Institution Administration & Support		5	31,827,386	328,698	32,156,084	142	142.00	N	Y	C,S,FM	Oregon Constitution Art I Sec 13&16; ORS 423.020 (a); ORS 423.075 5(a-d);Case law based on the 8th Amendment US Constitution	Ensuring execution of agency process and procedures that protect confined persons	Standard inflation & forecast caseload impacts				
14	10	DOC	OPS-CS	Central Services		5	1,226,725	939,883	2,166,608	3	3.00	N	Y	C,S,FM	Oregon Constitution Article I Section 16;ORS 423.075 5(a-d);ORS 421.180; Case law based on the 8th Amendment US Constitution	Receipt of legal mail, due process for grievances and discrimination complaints,	Standard inflation & forecast caseload impacts				
10	11	DOC	OPS-Admin	Administration - Statewide		5	\$ 4,998,473	\$ 1,988,683	\$ 6,987,156	11	8.45	N	Y	C,S	Oregon Constitution Art. I Sec. 13&16; ORS 423.020 (a); ORS 423.075 (5b)	Ensuring execution of agency process and procedures that protect confined persons	Standard inflation				
							\$ 823,062,023	\$ 15,585,394	\$ -	\$ 838,647,417	3,381	3,356.70									

Key Performance Measures

- Percentage of inmates in compliance with 40-hour work/education requirements of the constitution (Ballot Measure 17).
- Percentage of high and medium-risk inmates that complete a program prioritized in their corrections plan.
- Percent of offenders on post-prison supervision convicted of a felony within three years of release from prison.
- The rate of Class 1 assaults on individual staff per month (rate per 1000 employees).
- The rate of inmate walk-a-ways from outside work crews per month.
- Reduce the annual average electricity and natural gas usage. Measure on a BTU per square foot basis.
- Number of inmates sanctioned for level 1 misconducts (monthly average/1000 inmates)
- The number of escapes per year from secure-custody facilities (armed perimeter).
- The number of escapes from DOC unarmed perimeter facilities.
- Percent of inmates who successfully complete transitional leave.
- Percent of customers rating their satisfaction with the agency customer service as "good" or "excellent:" overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.
- Percent of total inmate care encounters that occur offsite.
- Number of workers compensation time loss days per 100 employees on a fiscal year basis.

7. Primary Purpose Program/Activity Exists

- Civil Justice
- Community Development
- Consumer Protection
- Administrative Function
- Criminal Justice
- Economic Development
- Education & Skill Development
- Emergency Services
- Environmental Protection
- Public Health
- Recreation, Heritage, or Cultural
- Social Support

19. Legal Requirement Code

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Document criteria used to prioritize activities:

Priority	Criteria
1-2	Life/Health/Safety
3	Constitutional Right
4-5	Life/Health/Safety
6-8	Agency Mission
9	Life/Health/Safety
10-11	Agency organization/efficiency

PROGRAM PRIORITIZATION FOR 2017-19 CSL

Agency Name: Oregon Department of Corrections																					
2017-19 Biennium																			Agency Number: 29100		
Central Administration																					
Program/Division Priorities for 2017-19 Biennium																					
1	2	3	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21	22			
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request				
Agcy	Prgm/Div																				
NR	NR	DOC	DO	Director's Office		\$ 1,650,117	\$ 85,449		\$ 1,735,566	4	4.00	N	N					Standard inflation			
NR	NR	DOC	IA	Internal Audits		791,731			791,731	3	3.00	N	N					Standard inflation			
NR	NR	DOC	AO	Agency-wide Overhead		53,833,002	346,238	464,376	54,643,616	0	0.00	N	N					Pricelist growth			
NR	NR	DOC	RO	Research & Projects Office		2,761,300			2,761,300	10	10.00	N	N					Standard inflation			
NR	NR	DOC	OPB	CFO - Planning & Budget		2,917,135			2,917,135	10	10.00	N	N					Standard inflation			
NR	NR	DOC	FISC	CFO - Fiscal Services		\$ 17,381,892			17,381,892	79	77.76	N	N					Standard inflation			
NR	NR	DOC	IGA	Inspector General - Admin		2,122,870		545,420	2,668,290	8	8.00	N	N					Standard inflation			
NR	NR	DOC	SIU	Inspector General - Special Investigations		6,756,223			6,756,223	26	26.00	N	N					Standard Inflation			
NR	NR	DOC	HRGS	Inspector General - Hearings		5,092,216			5,092,216	23	22.50	N	N					Standard Inflation			
NR	NR	DOC	IPM	Inspector General - Inmate Phone System			618,415		618,415	3	3.00	N	N					Standard Inflation			
NR	NR	DOC	COM	Office of Communications	11	5	1,676,319		1,676,319	7	7.00	N	N					Standard Inflation			
							94,982,805	1,050,102	1,009,796	\$ 97,042,703	173	171.26									

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

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PROGRAM PRIORITIZATION FOR 2017-19 CSL

Agency Name: Oregon Department of Corrections																								
2017-19 Biennium																			Agency Number: 29100					
Administrative Services Division																								
Program/Division Priorities for 2017-19 Biennium																								
1	2	3	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21	22						
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request							
Agcy	Prgm/Div																							
NR	NR	DOC	HRSD	Human Resources	13	5	\$ 16,395,845	\$ 5,341	\$ 16,401,186	65	64.50	N	N					Standard inflation						
NR	NR	DOC	FACS	Facility Services	6	5	11,568,472	548,505	12,116,977	34	34.00	N	N					Standard inflation						
NR	NR	DOC	DS	Distribution Services		5	9,733,067	7,598,429	17,331,496	73	71.07	N	N					Standard inflation						
NR	NR	DOC	ITS	Information Technology Services		5	21,036,240	165,433	21,201,673	79	79.00	N	N					Standard inflation						
NR	NR	DOC	GS-AD	Assistant Director - Administrative Services		5	784,738	19,357	804,095	3	3.00	N	N					Standard inflation						
									-															
							\$ 59,518,362	\$ 8,337,065	\$ -	\$ 67,855,427	254	251.57												

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
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- 10 Public Health
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PROGRAM PRIORITIZATION FOR 2017-19 CSL

Agency Name: Oregon Department of Corrections																					
2017-19 Biennium																		Agency Number: 29100			
Community Corrections Grants																					
Program/Division Priorities for 2017-19 Biennium																					
1	2	3	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21	22			
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Agency Request				
Agcy	Prgm/Div																				
16	1	DOC	CCG	Grants to Counties	3	5	\$ 245,809,984	\$ 747,677	\$ 246,557,661	0	0.00	N	Y	S	ORS 423.505		Standard inflation & forecast caseload impacts				
16	2	DOC	CCG	Opt-Out Counties	3	5	22,576,642	1,692,056	24,268,698	60	60.00	N	Y	S	ORS 423.505		Standard inflation & forecast caseload impacts				
22	3	DOC	CCG	Comm Corrections Admin	3	5	21,946,276	4,547,394	26,493,670	9	9.33	N	Y	S	ORS 423.505		Standard inflation				
29	4	DOC	CCG	Interstate Compact	3	5	1,112,010	22,852	1,134,862	5	5.00	N	N	S, FM	ORS 423.505		Standard inflation				
							\$ 291,444,912	\$ 7,009,979	\$ -	74	74.33										

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

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Document criteria used to prioritize activities:

Community Corrections Act in state statute requires the state to fund felony probation, post-prison supervision/parole, and prison sentences of 12 months or less served at the county level.

PROGRAM PRIORITIZATION FOR 2015-17 CSL

Agency Name: Oregon Department of Corrections																					
2017-19 Biennium																			Agency Number: 29100		
Operations Division - Health Services																					
Program/Division Priorities for 2017-19 Biennium																					
1	2	3	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21	22			
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request				
Agcy	Prgm/Div																				
4	1	DOC	IMED	Inmate Medical Services	12	5	\$ 158,058,410	\$ 667,029	\$ 3,353,513	\$ 162,078,952	368	356.04	N	Y	C,FM	See text box below	See text box below	Extraordinary medical inflation			
5	2	DOC	BHS	Behavioral Health Services		5	41,983,828	-	-	41,983,828	136	132.76	N	Y	C,FM	See text box below	See text box below	Extraordinary medical inflation			
6	3	DOC	PHARM	Pharmacy		5	50,370,686	-	-	50,370,686	26	26.00	N	Y	C,FM	See text box below	See text box below	Extraordinary medical inflation			
9	4	DOC	DENT	Inmate Dental Services		5	17,372,579	-	-	17,372,579	60	55.78	N	Y	C,FM	See text box below	See text box below	Extraordinary medical inflation			
							\$ 267,785,503	\$ 667,029	\$ 3,353,513	\$ 271,806,045	590	570.58									

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

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Document criteria used to prioritize activities:

Community standard of Health Care Definition (Source: Oregon Department of Justice)

"Best understood as a negligence standard. It becomes a threshold test in all cases that are disputed and adjudicated through the court system. While a laser point definition is not possible, it is generally interpreted as the accepted treatment for a patient with a similar medical problem with full ability to pay."

ODOC provides medically necessary care (what) to a community standard (how).

Federal and State Constitutions require that health care (medical, mental health, dental) be provided to individuals during incarceration

- * US Constitution, 8th Amendment
- * ORS 423.020 (24)

Case Law

Estelle vs. Gamble

* Deliberate indifference to serious medical needs of prisoners constitutes the "unnecessary infliction of pain".

Capps vs. Atiyeh

- * Inmates must be able to make problems known
- * Medical staff must be competent to examine and diagnose
- * Medical problems must be treated

Delker vs. Maass

* Corrections officials may not lawfully make a blanket decision to deny inmate's medical treatments based solely on budgetary reasons.

PROGRAM PRIORITIZATION FOR 2017-19 CSL

Agency Name: Oregon Department of Corrections																								
2017-19 Biennium																			Agency Number: 29100					
Offender Management & Rehabilitation																								
Program/Division Priorities for 2017-19 Biennium																								
1	2	3	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21	22						
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request							
Agcy	Prgm/Div																							
25	1	DOC	OMR	Offender Management & Rehabilitation Admin	2,3,10,11	5	\$ 1,472,028	\$ 235,193	\$ 1,707,221	3	3.00	N	N					Standard inflation						
7	2	DOC	OISC	Offender Information Sentence Computation	11	5	13,749,996		13,749,996	72	71.08	N	N	S	ORS 137.320; ORS 137.750; ORS 137.751	Authorizes execution of sentencing judgments; Authorizes earned time for inmates who are statutorily eligible and participate in programs.	Standard inflation							
19	3	DOC	OPM	Office of Population Management	2,3,5,7,8,9	5	2,239,030		2,239,030	8	8.00	N	N	S	ORS 181.800-801	Mandates sex offender assessment prior to release	Standard inflation							
27	4	DOC	TR	Reentry and Release	3,10,11	5	8,978,526	47,931	9,026,457	33	32.11	N	N	S	ORS 144.090; ORS 144.260; ORS 144.265	Mandates release plan contents and timelines; 2nd Look Conditional Release Procedure	Standard inflation							
12	5	DOC	INTAKE	Intake & Assessment	1,2,10	5	5,075,698		5,075,698	23	23.00	N	N					Standard inflation						
21	6	DOC	ADED	Education, Training & Treatment	2,3,10	5	22,524,659	3,140,367	25,665,026	7	7.00	N	Y	C, S	ORS 421.084	Provide basic education to inmates	Standard inflation							
20	7	DOC	RS	Religious Services & Restorative Justice	10	5	6,876,092	897,912	7,774,004	29	29.00	N	N	FM	Religious Land Use and Institutionalized Persons Act of 2000	Provide access to religious activities	Standard inflation							
26	8	DOC	InS	Program Services	1,2,3,10	5	10,777,231	5,235,350	16,012,581	24	24.00	N	N					Standard inflation						
28	9	DOC	ICA	Inmate & Community Advocacy	1,3,8,9,10,11,12	5	497,960		497,960	2	2.00	N	N	FM	US Constitution, 14th Amendment	Mandates inmates' rights to use law libraries and legal resources	Standard inflation							
23	10	DOC	OBUS	Policy Business Services & Process Improvement		5	668,848		668,848	3	3.00	Y	Y					Standard inflation						
							\$ 72,860,068	\$ 9,556,753	\$ -	204	202.19													

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
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- S Statutory

The following criteria were used to rank program activities, with greatest weight given to #1 and least weight given to #4.

- 1) Statewide administrative structure
- 2) Mandated programs
- 3) Evidence-based practices
- 4) Other inmate services

PROGRAM PRIORITIZATION FOR 2017-19 CSL

Agency Name: Oregon Department of Corrections																						
2017-19 Biennium																	Agency Number: 29100					
Debt Service																						
Program/Division Priorities for 2017-19 Biennium																						
1	2	3	4	5	6	7	8	10	11	12	13	14	15	16	17	18	19	20	21	22		
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description		Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request		
Agcy	Prgm/ Div																					
NR	NR	DOC	DS	Debt Service		5	\$ 112,749,173	\$ -	\$ -	\$ -	\$ 1,038,513	\$ 113,787,686	0	0.00	N	N	D			Biennialized growth for prior sales		
							\$ 112,749,173	\$ -	\$ -	\$ -	\$ 1,038,513	\$ 113,787,686	0	0.00								

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

PROGRAM PRIORITIZATION FOR 2017-19 CSL

Agency Name: Oregon Department of Corrections																									
2017-19 Biennium																			Agency Number: 29100						
Capital Improvement																									
Program/Division Priorities for 2017-19 Biennium																									
1	2	3	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21	22							
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request								
Agcy	Prgm/Div																								
30	1	DOC	CI	Capital Improvements					\$ 2,824,471	\$ -	\$ -	\$ 2,824,471	0	0.00	N	N									
									-																
									\$ 2,824,471	\$ -	\$ -	\$ 2,824,471	0	0.00						Standard inflation					

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

PROGRAM PRIORITIZATION FOR 2017-19 CSL

Agency Name: Oregon Department of Corrections																								
2017-19 Biennium																			Agency Number: 29100					
Capital Construction																								
Program/Division Priorities for 2017-19 Biennium																								
1	2	3	4	5	6	7	8	10	12	14	15	16	17	18	19	20	21	22						
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	OF	FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request							
Agcy	Prgm/ Div																							
NA	NA	DOC	CAPC	Capital Construction	5	\$ -	\$ -	\$ -	\$ -	0	0.00	N	N											
						\$ -	\$ -	\$ -	\$ -	0	0.00													

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

10% REDUCTION OPTIONS (ORS 291.216)

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2017-19 AND 2019-21)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
<p>1. Deactivate Mill Creek (Salem), Santiam (Salem), Powder River (Baker City), Columbia River (Portland), Warner Creek (Lakeview), Shutter Creek (North Bend), Deer Ridge (Madras), and South Fork Forest Camp (Tillamook) and release 3,583 minimum-custody male inmates to community corrections local supervision (on or about May 1, 2018).</p>	<p>Currently, the Director of the Department of Corrections does not have statutory authority to release offenders prior to their calculated sentence completion date. This strategy is only possible if statutory changes permit early releases by administrative action. This strategy would result in the release of almost 3,600 offenders into the community and to the supervision of local community corrections agencies. The proposed savings are net of the additional community corrections supervision caseload funding impacts, termination costs and all related institution mothball costs.</p> <p>Deactivation of the Mill Creek facility would eliminate much of the outside work crew resources used in the community to provide savings for other local governments.</p> <p>Deactivation of Santiam</p>	<p style="text-align: center;">\$99,740,360 GF</p>	<p>This is a workload/caseload reduction strategy that would involve the closure of seven facilities, each with unique agency missions. The lack of statutory/legal authority to early release inmates is a major hurdle and this approach has not been supported in previous budget reduction discussions. It is presented here in support of the belief that to achieve budget reductions of this magnitude, the only reasonable solution in the near term is to downsize the population.</p> <p>Change this significant cannot be achieved immediately. These estimates assume a minimum of a 10-month draw-down, being completed May 1, 2018. As such, the savings estimated reflect 14 months of the 2017-19 biennium.</p>

10% REDUCTION OPTIONS (ORS 291.216)

	<p>Correctional Institution would eliminate a primary release facility in the Willamette Valley.</p> <p>Deactivation of Powder River Correctional Facility would eliminate alcohol & drug programs and a release facility on the east side of the state.</p> <p>Deactivation of the Deer Ridge facility would mean the entire institution would no longer house inmates. DOC recently shifted inmates out of the minimum facility and now houses minimum inmates in the medium complex. Since this strategy would call for deactivating male minimum beds except at the co-located facilities, both the medium and minimum complexes would be mothballed.</p> <p>Deactivation of Warner Creek and Shutter Creek would have a substantial impact to the rural communities where these institutions reside: Lakeview and North Bend, respectively. The combined biennial GF Personal Services for these two institutions in 2017-19 is \$38,415,241.</p> <p>Deactivation of the South Fork Forest Camp will terminate the</p>		
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10% REDUCTION OPTIONS (ORS 291.216)

	<p>cooperative relationship with the Forestry Department for forest-related work crews, and deactivation of the Columbia River Correctional Institution in Portland would shut down a major metropolitan area releasing institution with significant programming and treatment capacity, and a medical hub for offsite medical connection to the Oregon Health & Science University.</p> <p>Up to 800 positions with a combined Personal Services budget of \$87,603,726 would be eliminated and the placement within the department would be subject to the seniority system contained in the collective bargaining agreements with AFSCME and AOCE. Collectively, this would result in a 17% reduction in the agency workforce.</p> <p>At this point, all of the free-standing male minimum-custody facilities would be closed, with only the co-located minimum units for men at Two Rivers (Umatilla) and Snake River (Ontario) remaining active.</p>		
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10% REDUCTION OPTIONS (ORS 291.216)

<p>2. Deactivate the Oregon State Correctional Institution and release 942 medium-custody inmates to community corrections local supervision (on or about May 1, 2018).</p>	<p>Much of the same discussion as #1 above, this option would also require early release authority, which has not been a concept supported by the broader public safety community. This strategy would release medium-custody inmates, compared to all of the prior deactivations that released minimum-custody inmates. This institution is the site for significant inmate work programs operated by Oregon Corrections Enterprises. These would need to either close or relocate due to the absence of an inmate workforce. This facility is also home to a unit that houses inmates with severe medical conditions, which would also need to be relocated.</p>	<p>\$30,069,253 GF</p>	<p>This is the last of the workload or population reduction strategies offered to meet the 10% reduction target. Important to note here is that the sum total of the two population strategies is only \$129,809,613 GF, or 78% of the total reduction target of \$165,904,777.</p>
<p>3. Proportional reduction to Community Corrections grants for local felony supervision (on or about May 1, 2018).</p>	<p>In the 2017-19 Current Service Level, funding for grants for parole, probation, and post-prison supervision is \$268,386,626 GF. Any reduction that reduces the funding level for this supervision responsibility below a statutorily-defined funding formula will trigger what is known as the “opt out,” which means simply that counties would have the option to “opt out” of their supervisory</p>	<p>\$15,640,209 GF</p>	<p>Based on the magnitude of the overall reduction target, this must be considered as a proportional contribution, despite the operational and political risk. To consistently achieve budget reductions at this level, the entire felony caseload will need to see proportional reductions; both incarceration and local supervision.</p>

10% REDUCTION OPTIONS (ORS 291.216)

	<p>responsibilities and give that role back to the state.</p> <p>To date, Linn and Douglas Counties have elected that option and are now state-run county community corrections programs. If other counties were also to “opt out,” those county staff would likely become state employees and part of the Department of Corrections.</p>		
<p>4. Eliminate enhanced treatment funding for counties (on or about May 1, 2018).</p>	<p>As part of the funding strategy resulting from passage of BM 57 (2008), the legislature approved \$15M GF for additional addiction treatment in local communities. \$5M of that was subsequently reduced in budget reduction exercises, but the inflated remainder is allocated to counties based on a grant application process each biennium.</p> <p>The importance of providing ongoing treatment for offenders on local supervision after their release from prison is well documented, as it relates to the increased probability of a successful re-entry back to their local communities. The long-term impact to the DOC budget would be the increased risk of increased recidivism, victimization, and re-</p>	<p>\$6,313,038 GF</p>	<p>This reduction option is the second strategy impacting funding for local community corrections programs and activities. This funding is not part of the statutorily-defined funding for caseload supervision and would not trigger an “opt-out” if cut.</p>

10% REDUCTION OPTIONS (ORS 291.216)

	incarceration.		
5. Eliminate transition/treatment program funding (on or about May 1, 2018).	The reduction of this funding would limit the resources available to releasing offenders for ongoing treatment or other financial assistance to ensure the most successful release possible and minimize the recidivism risk.	\$559,233 GF	This program funding for transition and release support is also not part of the statutorily-defined funding obligation for the state and if cut, would not trigger the “opt-out” potential.
6. Eliminate all non-mandated programs and treatment (on or about May 1, 2018).	<p>This reduction will have a significant impact on the menu of in-prison treatment and program options that have a demonstrated, positive impact on Oregon’s recidivism rate. These programs are a critical part of the overall rehabilitative/restorative element of the department’s constitutional mandate.</p> <p>*Please note that ORS 421.081 and 421.084 would need to be amended in order to make this \$4.1 million reduction, as a reduction from the Education, Training & Treatment program (which funds Adult Basic Skills Development, or ABSD) is protected under statute. DOC cannot reach the 10% reduction target without making adjustments to this program.</p>	<p>\$280,902 GF \$1,109,405 GF \$2,830,779 GF \$3,632 GF \$590,368 GF \$1,128,290 OF <u>\$4,110,636 GF*</u></p> <p>\$8,925,721 GF \$1,128,290 OF</p>	<p>Alcohol & Drug Treatment GF Parenting Inside-Out GF Cognitive Restructuring GF Cognitive Re-entry program GF Work-based Education & Training GF Work-based Education & Training OF Mandated Education Programs GF</p> <p>Total Reduction</p> <p>Based on the consequential impact on both inmate behavior while incarcerated and the department’s responsibility to prepare inmates for the eventual release back to their communities, this option is ranked at the bottom of the list of challenging options – it is likely the least cost-effective, given the absence of treatment and programs and the predictable impact on re-victimization, related prosecution, court and sentencing costs.</p>

10% REDUCTION OPTIONS (ORS 291.216)

<p>7. Suspend inmate work crews (on or about August 1, 2018).</p>	<p>Other Fund revenues and expenditures occur when inmates work inside institutions, work outside institutions in local communities and fighting seasonal wildfires, and from sales of products generated during work-based education and training programs. Suspending 10% of these self-financed activities would impact the DOC constitutional compliance with BM 17, which requires inmates to be actively engaged in work, training, programs or treatment for a significant part of their time while incarcerated. Revenues from these activities do not support other agency programs or activities.</p>	<p style="text-align: center;">\$3,092,342 OF</p>	<p>While this option is the least impactful for other parts of the organization, the suspension of all or part of the inmate work crew program would limit resources available for inmates to support themselves while incarcerated, be actively engaged in work activities and learn skills that can aid in the re-entry process. Other governmental agencies who utilize these work crews to generate savings in their own local budgets would have to obtain these services elsewhere, likely at a higher cost, or simply discontinue the service.</p>
<p>8. Restrict the expenditure of Federal Funds (full biennium)</p>	<p>The department has limited federal fund resources from which to make reductions. The primary federal revenue stream comes as a block grant allocation from the State Criminal Alien Assistance Program (SCAAP) and must be directed to partially reimburse the agency for inmate medical expenses. Two other federal fund limitations are included in the 2017-19 budget and are carryover balances from grants received in prior biennia – these also are dedicated by grant terms and</p>	<p style="text-align: center;">\$436,331 FF</p>	<p>Since these funds may not be used for any other agency purpose, there is no logical reason to reduce spending and return the funds to the granting agency.</p>

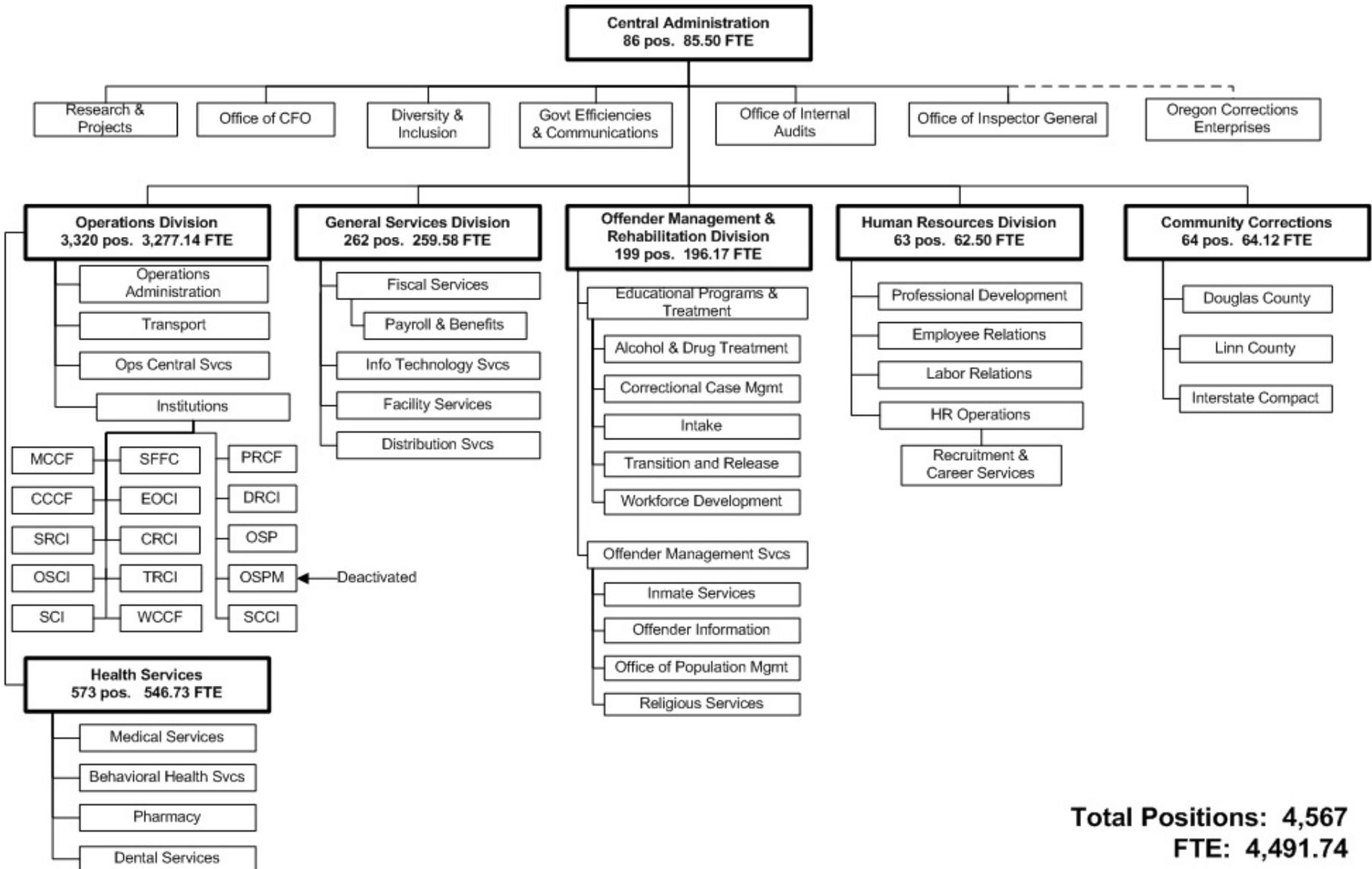
10% REDUCTION OPTIONS (ORS 291.216)

	conditions, to the express purpose for which the funds were awarded. These funds may not be redirected to other agency needs.		
AGENCY TOTALS		\$161,247,814 GF \$4,220,632 OF \$436,331 FF	

BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS

2015-17 Current Legislatively Approved Budget

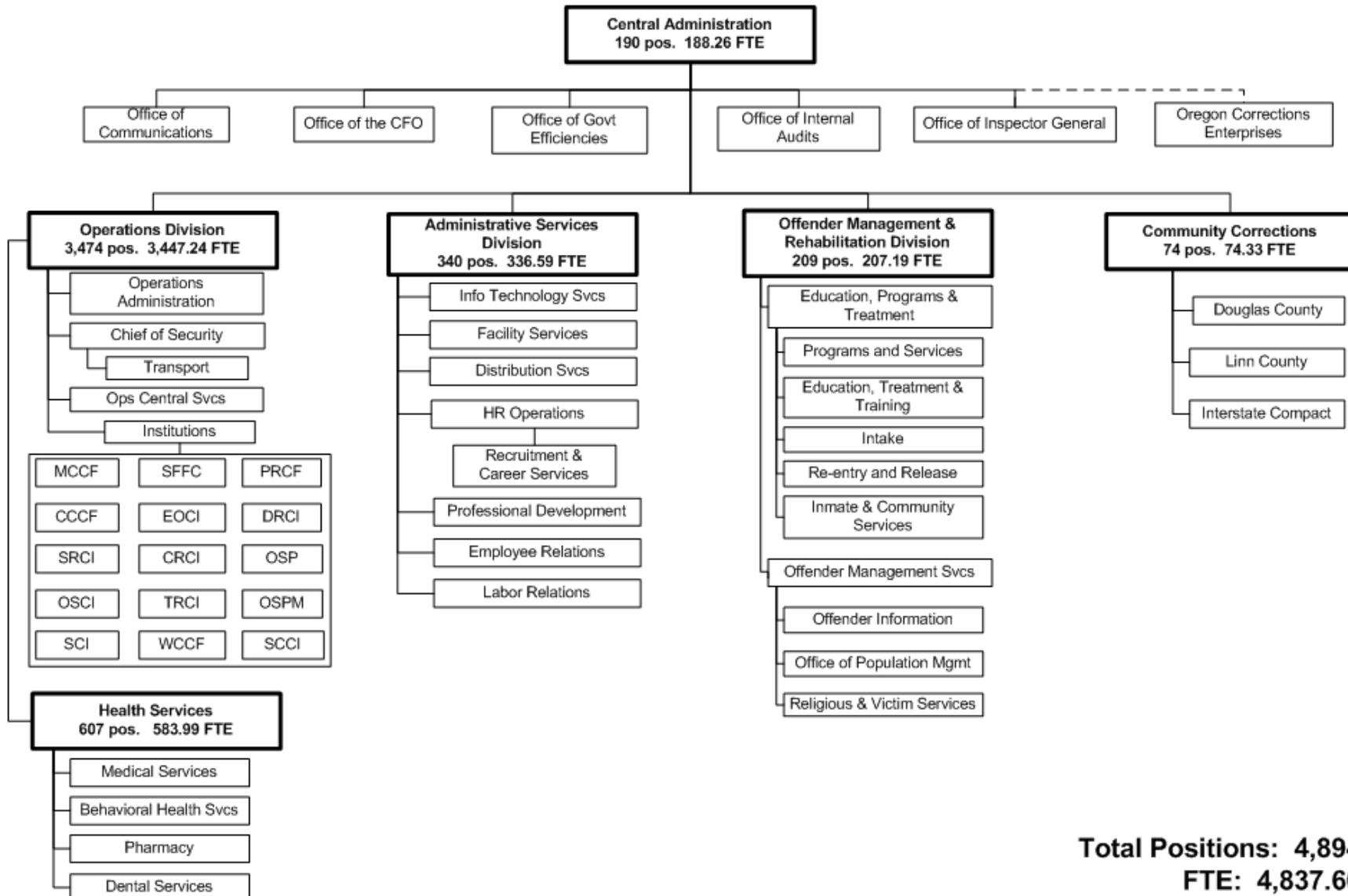


Total Positions: 4,567
FTE: 4,491.74

BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS

2017-19 Agency Request Budget



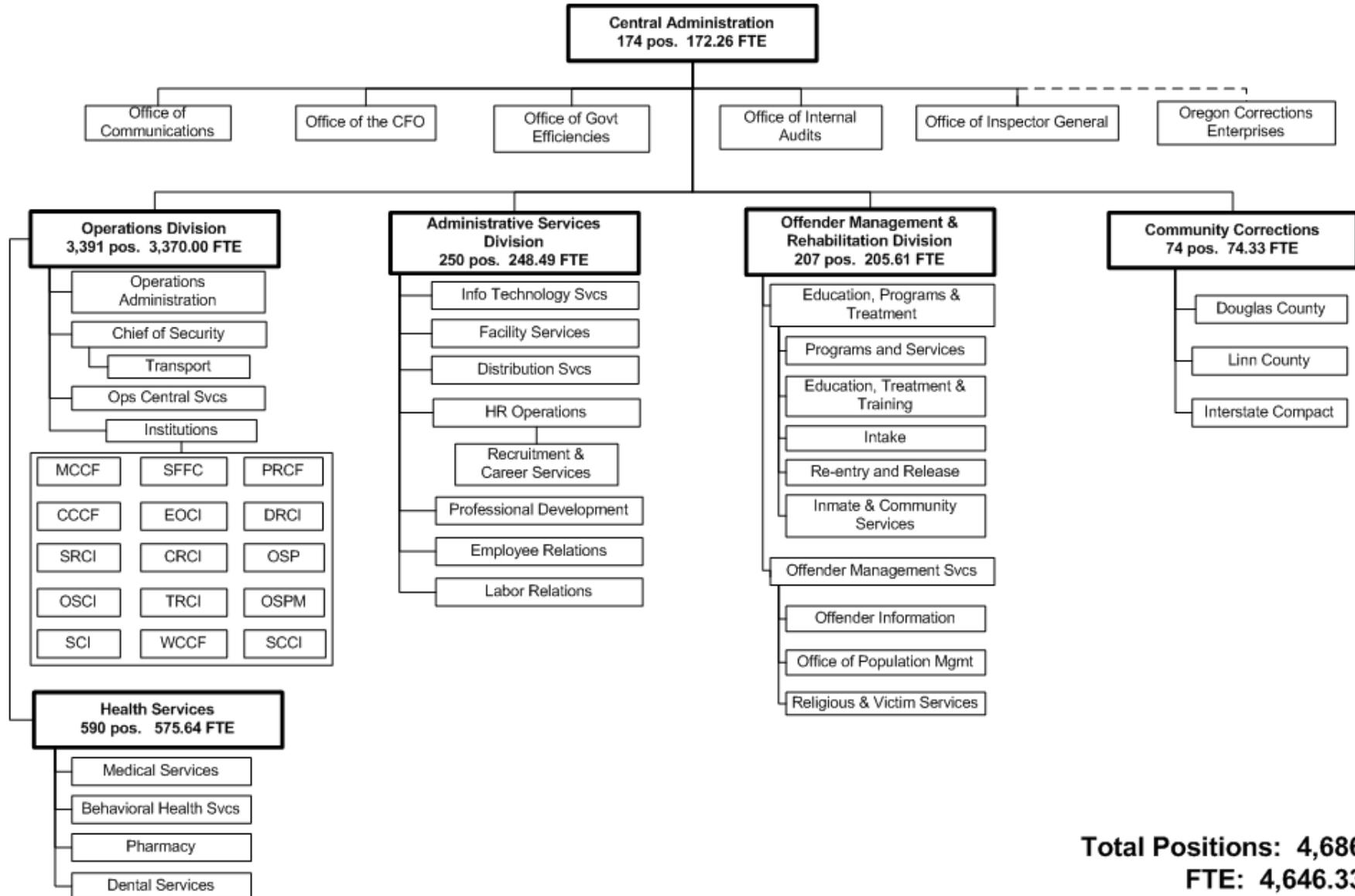
Total Positions: 4,894

FTE: 4,837.60

BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS

2017-19 Governor's Balanced Budget



Total Positions: 4,686
FTE: 4,646.33

BUDGET NARRATIVE

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BUDGET NARRATIVE

Revenue Discussion

The 2017-19 Agency Request Budget for the Department of Corrections is financed primarily with General Fund; 90% from General Fund, 9.3% from Other Funds and 0.3% from Federal Funds. For 2017-19, Other Fund revenues to fund requested expenditure limitation are projected at \$185,858,537, of which \$142,500,065 is General Fund Obligation Bonds and \$4,781,217 are Transfers In. Federal funds are anticipated for partial reimbursement of the costs to incarcerate illegal aliens and to subsidize DOC's Debt Service payments.

Other Funds

While not encompassing all other fund revenue, some highlights are:

Federal Revenues (as Other Funds) \$130,342

These funds come to the department from the Federal Government as an incentive for reporting individuals that are incarcerated who may be receiving social security assistance and due to their incarceration are no longer eligible.

Other Charges for Services \$14,205,733

The principle contributor to this account is the expected revenue from services provided to state or federal agencies and other clients by inmate work crews. Also included are revenues received from services provided by inmate training programs, commissary sales to inmates, and County supervision fees.

Fines & Forfeitures \$139,126

This revenue comes from charges to inmates for primarily provision of personal medical prostheses, and property damage and escape attempt costs. Also included are County non-sufficient check fees and drug court forfeitures.

Rents & Royalties \$289,840

This revenue comes from warehouse space rental, land leases, and easements.

General Fund Obligation Bonds \$45,535,000

The sale of General Fund Obligation Bonds will finance a portion of the department's most critical capital renewal issues.

Sales Income \$1,983,190

Sales Income is derived primarily from non-inmate food sales and sales of inmate-produced products. Also included in this account are surplus property sales, and real property sale proceeds.

Other Revenues \$18,773,708

This account includes victim's restitution allocations to maintain the victim's notification program, as well as the Inmate Welfare Fund.

BUDGET NARRATIVE

Transfer from Other State Agencies \$5,213,845

In addition to the Other Revenues above, the department expects to receive funds from various state agencies, the majority being a transfer of pass through criminal fines funding from the Department of Revenue for \$4,257,421 which is allocated to Oregon counties.

Federal Funds

Federal Funds \$4,419,320

Federal funds are expected to be available through the State Criminal Alien Assistance Program to partially reimburse the state for expenditures associated with the incarceration of illegal aliens. These funds are used as direct offsets for the costs of medical care.

Federal Funds \$1,038,513

These funds represent Build America Bonds from a federal program to help states pursue needed capital projects which build infrastructure and create jobs.

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Corrections, Dept of
2017-19 Biennium**

**Agency Number: 29100
Cross Reference Number: 29100-000-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Federal Revenues	139,600	130,342	130,342	130,342	130,342	-
Charges for Services	10,485,144	11,982,267	11,982,267	14,205,733	14,205,733	-
Admin and Service Charges	623,255	510,974	510,974	228,254	228,254	-
Fines and Forfeitures	175,084	118,766	118,766	139,126	139,126	-
Rents and Royalties	300,298	289,840	289,840	289,840	289,840	-
General Fund Obligation Bonds	4,240,000	14,220,432	14,220,432	142,500,065	45,535,000	-
Interest Income	50,837	12,994	12,994	12,994	12,994	-
Sales Income	2,497,399	1,785,295	1,785,295	1,983,190	1,983,190	-
Donations	107,183	14,045	14,045	14,045	14,045	-
Grants (Non-Fed)	352,135	194,618	194,618	194,618	194,618	-
Loan Repayments	-	34,563	34,563	34,563	34,563	-
Other Revenues	10,962,966	17,097,895	17,513,350	12,459,230	18,773,708	-
Transfer In - Intrafund	2,743,053	1,438,365	3,533,001	1,438,365	457,485	-
Transfer In Other	-	4,391,472	4,391,472	-	-	-
Tsfr From Justice, Dept of	37,860	26,000	26,000	26,000	26,000	-
Tsfr From Revenue, Dept of	4,257,421	-	-	4,257,421	4,257,421	-
Tsfr From Criminal Justice Comm	447,320	370,800	370,800	532,500	532,500	-
Tsfr From Police, Dept of State	12,561	-	-	-	-	-
Tsfr From HECC	-	189,850	189,850	189,850	189,850	-
Tsfr From Education, Dept of	145,583	208,074	208,074	208,074	208,074	-
Tsfr From Comm Coll/Wkfrc Dev	169,400	-	-	-	-	-
Transfer Out - Intrafund	(2,743,053)	(1,438,365)	(3,533,001)	(1,438,365)	(457,485)	-
Tsfr To Administrative Svcs	(50,259)	-	-	-	-	-
Total Other Funds	\$34,953,787	\$51,578,227	\$51,993,682	\$177,405,845	\$86,755,258	-

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Corrections, Dept of
2017-19 Biennium

Agency Number: 29100
Cross Reference Number: 29100-000-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Federal Funds						
Federal Funds	4,855,987	5,803,786	5,803,786	4,419,320	4,419,320	-
Total Federal Funds	\$4,855,987	\$5,803,786	\$5,803,786	\$4,419,320	\$4,419,320	-
Nonlimited Other Funds						
Refunding Bonds	4,714,565	-	-	-	-	-
Total Nonlimited Other Funds	\$4,714,565	-	-	-	-	-
Nonlimited Federal Funds						
Federal Funds	1,176,842	1,119,495	1,119,495	1,038,513	1,038,513	-
Total Nonlimited Federal Funds	\$1,176,842	\$1,119,495	\$1,119,495	\$1,038,513	\$1,038,513	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2013-2015 Actual	2015-17 Legislatively Adopted	2015-17 Estimated	2017-19		
						Agency Request	Governor's Balanced	Legislatively Adopted
Social Security reporting incentive	Other	0355	\$139,600	\$130,342	\$143,600	\$130,342	\$130,342	\$0
Inmate Work Crews and Programs, ID Replacement Cards, Witness Fees, Copier revenue, Commissary sales, Oregon Trail Card pennies and County supervision fees	Other	0410	10,485,144	11,982,267	17,052,991	14,205,733	14,205,733	0
Admin & Service Charges	Other	0415	623,255	510,974	1,242,610	228,254	228,254	0
Charges to inmates for property damage, inmate victim restitution, Drug Court forfeitures and restitution for medical services	Other	0505	175,084	118,766	612,211	139,126	139,126	0
Warehouse space rental, land, building and tower leases, and easements	Other	0510	300,298	289,840	275,594	289,840	289,840	0
General Obligation Bonds	Other	0555	4,240,000	14,220,432	9,136,369	142,500,065	45,535,000	0
Refunding Bonds	Other	0575	4,714,565	0	22,681,539	0	0	0

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2013-2015 Actual	2015-17 Legislatively Adopted	2015-17 Estimated	2017-19		
						Agency Request	Governor's Balanced	Legislatively Adopted
Interest Earnings from COPs is shifted to Other Funds from General Fund to pay Debt Service obligations previously financed with General Fund dollars	Other	0605	50,837	12,994	60,846	12,994	12,994	0
Real property sales, non-inmate food sales, sales of inmate-produced products, medical prostheses, legal records requests, Secure ID tokens, Oregon Youth Authority food sales, inmate work program sales and surplus property sales	Other	0705	2,497,399	1,785,295	2,307,058	1,983,190	1,983,190	0
Miscellaneous non-federal grants and donations	Other	0905	107,183	14,045	37,934	14,045	14,045	0
Grants (non-Federal)	Other	0910	352,135	194,618	0	194,618	194,618	0
Loan Repayments	Other	0925	0	34,563	0	34,563	34,563	0
Other Revenues, victim's restitution allocations, travel reimbursements, inmate victim restitution and personal medical equipment reimbursement	Other	0975	10,962,966	17,097,895	3,934,564	12,459,230	18,773,708	0

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2013-2015 Actual	2015-17 Legislatively Adopted	2015-17 Estimated	2017-19		
						Agency Request	Governor's Balanced	Legislatively Adopted
Transfer of Inmate Welfare funds between programs. Transfer revenue between funds to properly align revenue to programs	Other	1010	2,743,053	1,438,365	4,834,096	1,438,365	457,485	0
Initial receipt of Inmate Welfare funds and recording movements of revenues between Department organizational units	Other	1050	0	4,391,472	4,391,472	0	0	0
Transfers from Department of Justice for Prison Industries Enhancement programs	Other	1137	37,860	26,000	33,524	26,000	26,000	0
Transfer from Department of Revenue for criminal fines	Other	1150	4,257,421	0	0	4,257,421	4,257,421	0
Transfer from Criminal Justice Commission	Other	1213	447,320	370,800	513,500	532,500	532,500	0
Transfer from State Police for bullet proof vests grant	Other	1257	12,561	0	0	0	0	0

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2013-2015 Actual	2015-17 Legislatively Adopted	2015-17 Estimated	2017-19		
						Agency Request	Governor's Balanced	Legislatively Adopted
Transfer from OHA	Other	1443	0	0	200,000	0	0	0
Transfers from HECC	Other	1525	0	189,850	0	189,850	189,850	0
Transfers from Department of Education for grants and inmate educational programs	Other	1581	145,583	208,074	171,251	208,074	208,074	0
Transfers from Community Colleges for inmate educational programs (moving to 1525 next biennium)	Other	1586	169,400	0	169,400	0	0	0
Transfer of Inmate Welfare Funds between programs. Transfer revenue between funds to properly align revenue to programs	Other	2010	(2,743,053)	(1,438,365)	(3,958,678)	(1,438,365)	(457,485)	0
Transfer to Administrative Services	Other	2107	(50,259)	0	0	0	0	0
Federal funds from the State Criminal Alien Assistance Program (SCAAP), American Recovery and Reinvestment Act (ARRA), Build America Bonds and Federal grant for inmate educational programs	Federal	0995	6,032,829	6,923,281	5,303,764	5,457,833	5,457,833	0

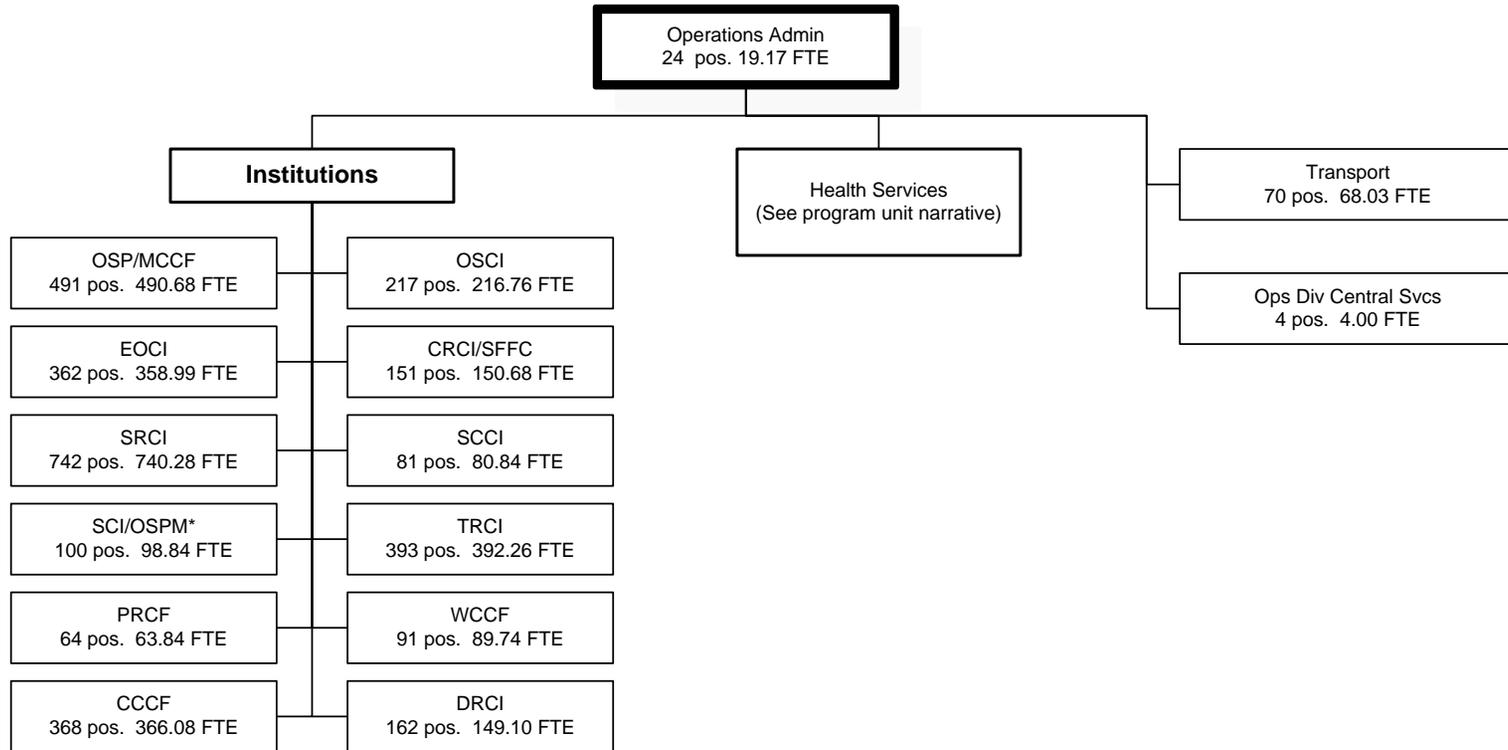
BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS

Operations Division Organizational Chart

(Excluding Health Services Program Unit)

2015-17 Current Legislatively Approved Budget



*Institution is deactivated

Total Positions: 3,320

FTE: 3,289.29

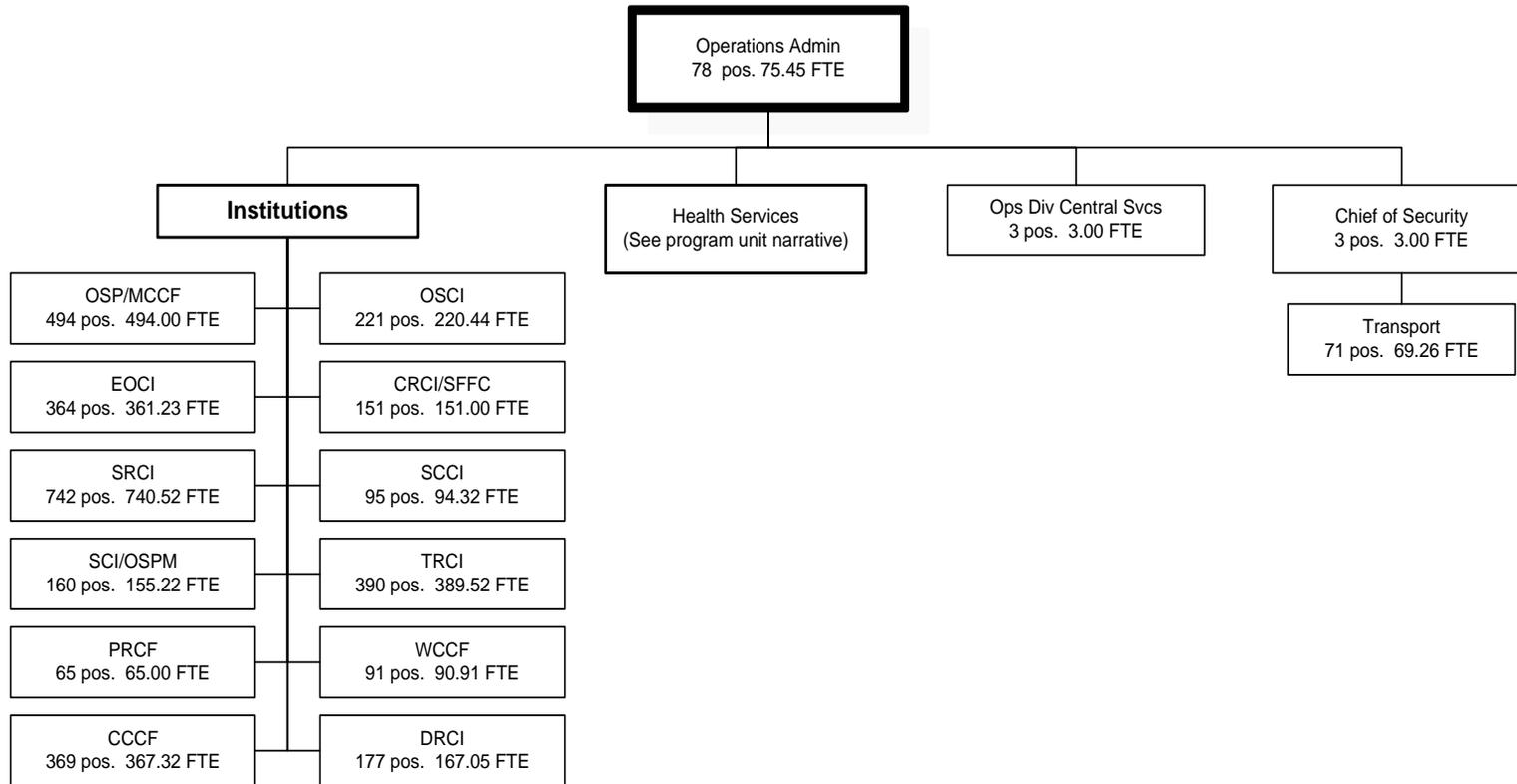
BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS

Operations Division Organizational Chart

(Excluding Health Services Program Unit)

2017-19 Agency Request Budget



Total Positions: 3,474

FTE: 3,447.24

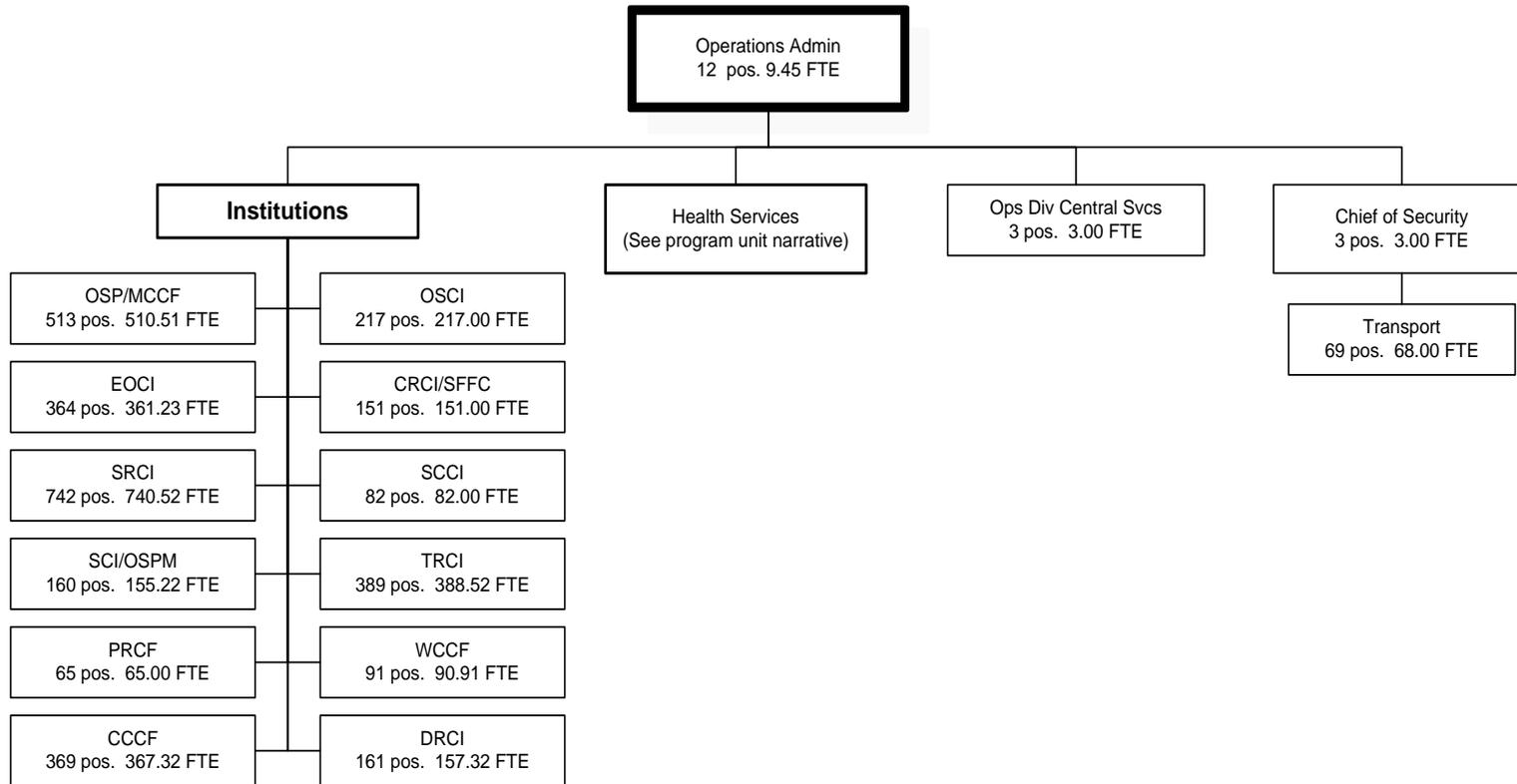
BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS

Operations Division Organizational Chart

(Excluding Health Services Program Unit)

2017-19 Governor's Balanced Budget



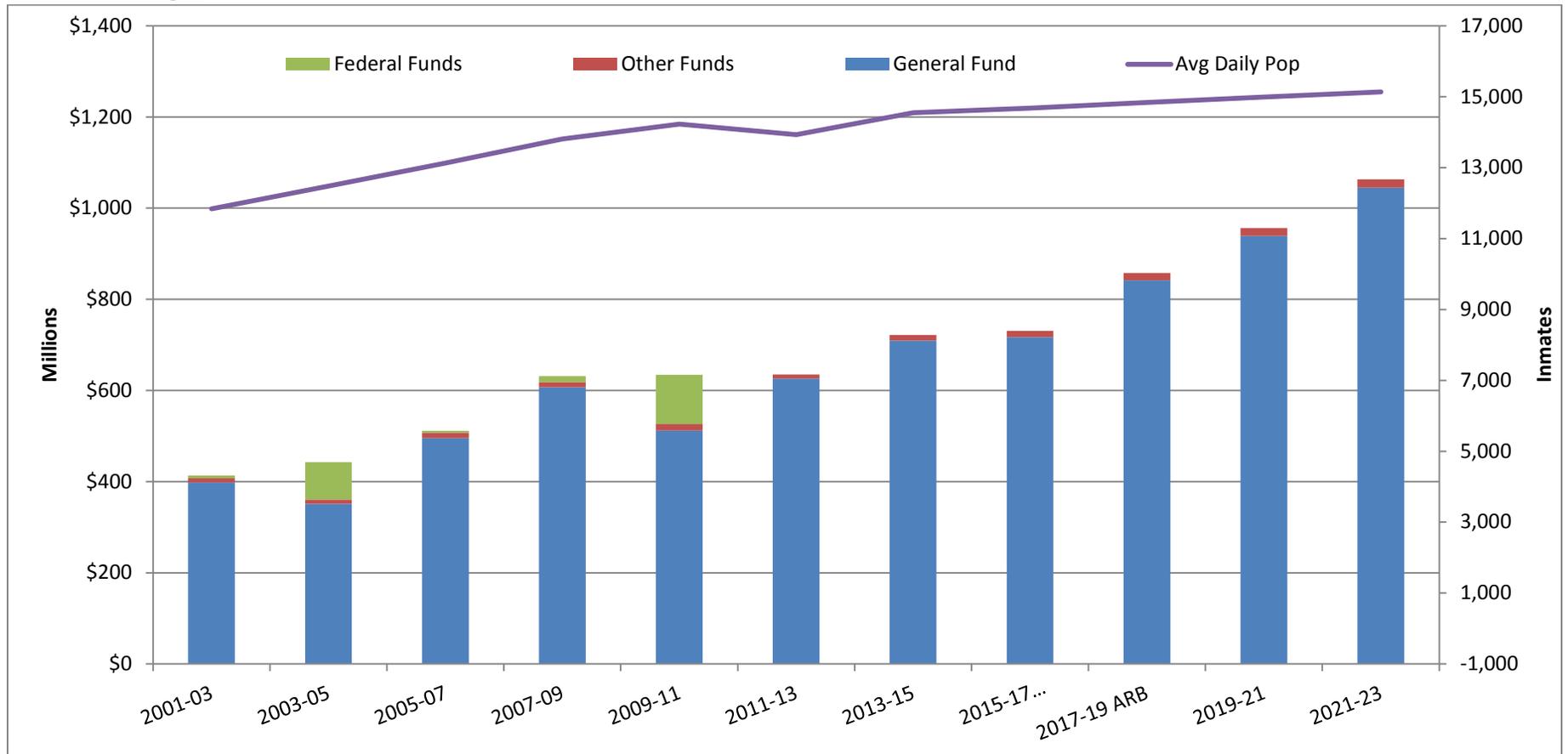
Total Positions: 3,391
FTE: 3,370.00

BUDGET NARRATIVE

Operations

Program Unit Executive Summary

- a. Long-Term Focus Areas that are impacted by the program: Healthy and Safe Oregonians
- b. Primary Program Contact: Michael Gower, Assistant Director for Operations
- c. Total Funds Budget



BUDGET NARRATIVE

d. Program Overview

The Operations Division is responsible for the overall security, housing, and daily operations for Oregon's incarcerated adults who have committed felonies.

e. Program Funding Request

This program is requesting \$841,597,458 in General Fund to house adults who have been convicted of felony crimes and sentenced to more than 12 months of incarceration. This request includes funding for three Policy Option Packages, which are described in more detail later in this document. Estimated costs for 2019-21 are \$938,916,069 and \$1,044,935,910 for 2021-23.

f. Program Description

The Oregon Department of Corrections (DOC) provides care and custody of more than 14,700 individuals who have been convicted of felony crimes and sentenced to more than a 12-month period of incarceration. DOC has 14 active institutions, one of which is a female facility. Adults in custody housed in DOC facilities have contact throughout each day with Operations Division employees. Adults in custody work, complete programs, communicate with their families, and recreate under constant supervision of DOC staff.

The purpose of the Operations Division is to provide a safe, secure environment for adults in custody, and for staff to perform their duties and hold offenders accountable for their actions while reducing the risk of future criminal behavior. To accomplish this, staff (security and security-plus/non-custody) are duty stationed within institutions to maintain proper observation and control of day-to-day functions such as outside recreation, meals, showers, medical services, education, A&D treatment, work, general line movement, visiting, and other activities. Adults in custody are assigned housing to minimize friction and are separated within an institution or moved to another facility when conflicts do occur. Movement is managed throughout the facility to allow the necessary degree of control over the inmate population. Progressive privileges and consequences (based on behavior) allow adults in custody to make choices that determine their participation and activity levels. Work, education, organized activities, and programming occupy offenders' time in pro-social ways that provide them with tools for re-entry to society. Staff engage adults in custody as part of the Oregon Accountability Model (OAM), role modeling appropriate responses, mentoring, and redirecting adults in custody in day-to-day situations.

The primary cost driver for the Operations Division is the cost of staff to maintain proper coverage and associated overtime. The cost of offender care (clothing, personal supplies, food, bedding, paper products, etc.) is a secondary driver, as is the cost to maintain aging equipment and facilities.

BUDGET NARRATIVE

g. Program Justification and Link to Long-Term Outcomes

DOC's success in keeping convicted felons securely incarcerated for the duration of their sentence, operating safe and secure prisons, and providing opportunities for positive change are key components of public safety that contribute towards healthy and safe Oregonians. By effectively using the time individuals are in custody, DOC can increase their chances of a successful transition back to the community.

- 93 percent of adults in custody will eventually return to the community. Through the use of the OAM and Correctional Case Management (CCM), Operations Division staff support successful transition to society and help reduce the likelihood of future crime and victimization.
- Institution counselors prepare a Corrections Plan addressing criminality for each adult in custody using the assessments completed by the Offender Management and Rehabilitation Division at intake. Addressing causes of criminality during incarceration increases an individual's chances for successful re-entry.
- Operations Division staff work with the Community Corrections Division and the Parole Board to prepare a release plan for each adult in custody, increasing the individual's chances of success as he/she transitions back to the community.
- DOC has increased the avenues for adults in custody to maintain contact with family and friends, which contributes to reduced recidivism.

h. Program Performance

Quantity Metric – Offender Population

The historical average daily offender population figures below show an increase over the highlighted biennia. The Operations Division serves all offenders in the population on a daily basis, so total population numbers are an accurate reflection of numbers served. This measure is now reflected in the agency's scorecard.

Average Daily Population

2005-07	13,130	2007-09	13,809	2009-11	14,228	2011-13	14,125	2013-15	14,539	2015-17	14,709*	2017-19	14,835*
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*Average Daily Population based on April 2016 Prison Population Forecast

Quality Metric – Escapes

Numbers of escapes is one way to measure public safety. There have been no escapes from armed perimeter facilities over the last 10 years. DOC's target and projected performance is zero escapes. This measure is now reflected in the agency's scorecard.

Escapes from Armed Perimeter Facilities

2006	0	2007	0	2008	0	2009	0	2010	0	2011	0	2012	0	2013	0	2014	0	2015	0
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BUDGET NARRATIVE

Minimum-custody facilities are unarmed and may be unfenced. DOC staff are not authorized to pursue escapees from these facilities. DOC's target projected performance is zero escapes. This measure is now reflected in the agency's scorecard.

Escapes from Minimum-Custody Facilities

2006	2	2007	3	2008	2	2009	2	2010	0	2011	0	2012	2	2013	2	2014	4	2015	3
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Inmates on work crews in the community have a much greater opportunity to leave DOC custody. The following data shows the average rate of walk-aways from work crews per month during the last ten years. DOC's target is 1.0 per month or less. This measure is now reflected in the agency's scorecard.

Work Crew Walk-aways

2006	.58	2007	.25	2008	.33	2009	.25	2010	.17	2011	.17	2012	.25	2013	.17	2014	0	2015	.17
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Quality Metric – Level 1 Sanctions

The information below shows the number of offenders sanctioned for the most serious kinds of negative behavior. This measure is an indicator of the safety of DOC institutions. This measure was changed in recent years, so a full 10 years of history is not available. The measure is expressed in terms of monthly average Level 1 sanctions per 1,000 offenders. DOC's target is 9.3. This measure is now reflected in the agency's scorecard.

Level 1 Sanctions

2008	10.08	2009	9.48	2010	9.76	2011	11.02	2012	9.40	2013	8.58	2014	8.86	2015	9.04
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Quality Metric – Rate of Offender Assaults on Staff

The information below shows the average number of Class I assaults on individual staff per month per 1,000 employees. This is a measure of how safe DOC institutions are for staff. This measure has also been changed in recent years, so a full ten years of history is not available. DOC's target through the reporting period and into the future is 1.7 average assaults per month per 1,000 staff. This measure has been below target since 2013 and is now reflected in the agency's scorecard.

Rate of Offender Assaults on Staff

2008	1.7	2009	1.33	2010	1.48	2011	1.64	2012	1.74	2013	1.30	2014	1.50	2015	1.63
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BUDGET NARRATIVE

Cost Metric – Cost per Inmate per Day

The standard Department of Corrections published rate is a measure of the direct cost to house and supervise per offender per day. It does not include the cost of administrative units, such as payroll, purchasing, human resources, and central administration.

Cost per Inmate per Day

2003-05	\$64.08	2005-07	\$67.55	2007-09	\$77.78	2009-11	\$84.46	2011-13	\$84.81	2013-15	\$87.08	2015-17	\$96.92
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i. Enabling Legislation/Program Authorization

Institution Security and Housing, Food Services, Physical Plant, Correctional Rehabilitation Services, Offender Activities, and Institution and Division Administration are mandated by the Oregon Constitution Article I, Sections 13, 15, 16, and 44; ORS 423.020 1 (a-d); ORS 423.075 5 (a-d); the 2003 Federal Prison Rape Elimination Act (PREA); and OAR 291. The division is also guided by case law based on the 8th Amendment of the U.S. Constitution.

j. Describe the various funding streams that support the program

The Operations Division Institutions Work Unit is primarily funded by General Fund. Just 1.9 percent of the unit’s budget comes from Other Fund activities such as community work crews, meals sold to county jails and programs for seniors, offender fines, sales of commissary items, and telephone revenue. The Institutions Work Unit receives no Federal Funds and has no dedicated state resources.

k. Describe how the 2017-19 funding proposal compares to the program authorized for the agency in 2015-17

Current Service Level continues the work of keeping Oregonians safe by housing offenders, holding them accountable for their actions, providing evidenced-based programs, and reducing the risk criminal behavior. The 2017-19 request increases funding for the Operations Division beyond Current Service Level through portions of three agency-wide policy option packages.

- Policy Package 105 – Capital Improvement and Renewal. This package requests funding to replace aging or unfunded equipment for transporting adults in custody.
- Policy Package 106 – Staff Wellness. This package requests staffing to provide appropriate levels of supervision for the current inmate population, decreasing mandatory overtime, and enhancing employee wellness.
- Policy Package 109 – Medical Observation and Treatment Beds. This package requests funding to expand its health care to our adults in custody at Oregon State Correctional Institution.

BUDGET NARRATIVE

Program Unit Narrative

The Operations Division is responsible for the overall security, housing, and daily operations of Oregon's incarcerated adults who have committed felonies. The division generally operates under Oregon Revised Statute (ORS) Chapter 179 and ORS Chapter 421. The Operations Division is under the direction of an Assistant Director with five subordinate administrative units: Institutions, Chief of Security, Operations Division Central Services, and Operations Administration. Health Services, which includes medical, dental, behavioral health and pharmacy, is also part of the Operations Division, but will be discussed in greater detail under its own section.

Management reductions over past biennia have created circumstances where job duties have been redistributed and, in some cases, actually doubled, making it more difficult to monitor outcomes and adherence to standards and maintain contact with employees. Per legislative direction, DOC eliminated 20 management positions in 2011-13 and 21 management positions in 2013-15. The loss of positions in other areas has heavily impacted the work load of staff in this program. Projects and needs must be prioritized, streamlined, or not completed.

DOC accepts all adults remanded to state custody and has no independent release authority. Efforts to manage the volume of offenders entering the state's correctional system, such as HB 3194 (2013), have helped slow the rise in the inmate population. However, DOC continues to manage a rising inmate population within existing prison capacity through the use of emergency beds. When paired with staff reductions, forced vacancies, and an inadequate post relief factor, it reduces the Operations Division's ability to effectively monitor and control offender behavior. Additional beds and reduced staff make institutions less safe for staff and adults in custody.

The Operations Division relies on industry-specific studies and guidance to assist in measuring its own success and developing new initiatives. A few examples include:

- ***Obama Administration's reforms on solitary and "restricted" housing*** – DOC is a recipient of a grant from the Vera Institute of Justice to study Oregon's use of restricted housing and work towards safe alternatives to segregation and compliance with the 50 guiding principles published by the federal administration.
- ***Bureau of Prisons / National Institute of Corrections (NIC)*** – NIC provides training, technical assistance, information services, and policy/program development assistance to federal, state, and local corrections agencies. DOC has joined NIC's efforts to address the specific wellness needs of the correctional field by participating in panel discussions, conferences, and informational webinars. DOC's Director serves on the NIC Advisory Board and recently served as the chair of the Board's subcommittee on employee wellness. In addition, DOC's director serves as the chair for the American Correctional Association's Committee on Healthy Culture.
- ***Pew Research Study*** – In April 2011, the Pew Center on the States published its Public Safety Performance Project report. They reported Oregon's recidivism rate at 22.8 percent – the lowest in the nation for releases in 2004, covering a three-year

BUDGET NARRATIVE

period. Oregon, Kansas, and Utah led the country in declining returns to prison during the study period, with Oregon reporting the steepest drop of 31.9 percent. The report discusses reasons for Oregon's success, including the use of evidence-based practices and coordination with community corrections.

- **Minnesota Study** – A November 2011 study by the Minnesota Department of Corrections found that “visitation significantly decreased the risk of recidivism, a result that was robust across all of the Cox regression models that were estimated.” Further, the findings suggest that revising prison visitation policies to make them more “visitor friendly” could yield public safety benefits by helping offenders establish a continuum of social support from prison to the community, as well as more safe and secure prisons. As a result of the study, DOC has made many changes to increase inmate/family connectivity.

The Operations Division includes the following subunits, which are described in more detail below: Institutions, Chief of Security, Central Services, and Administration.

Institutions

Each of DOC's 14 active institutions is overseen by a superintendent who is responsible for the overall security, housing, and population management of incarcerated adults. The April 2016 Prison Population forecast indicates there will be 14,949 inmates in the custody of the DOC by the end of the 2017-19 biennium. General Fund appropriations are the primary funding source for institutions, with some Other Funds support from sources such as inmate work programs and the Inmate Welfare Fund.

DOC faces a number of challenges within its institutions. Among these is the increased use of temporary and emergency beds, which has several implications. With additional beds and reduced staff presence, institutions become less safe for staff and adults in custody. In addition, DOC has a number of aging facilities and an expanding list of deferred maintenance projects. Managing within existing resources continues to be a challenge and threatens the ability to operate facilities as designed. DOC prisons are:

- Oregon State Penitentiary, Salem (active medium/maximum facility; inactive minimum facility)
- Oregon State Correctional Institution, Salem
- Mill Creek Correctional Facility, Salem
- Santiam Correctional Institution, Salem
- Columbia River Correctional Institution, Portland
- South Fork Forest Camp, Tillamook
- Shutter Creek Correctional Institution, North Bend
- Eastern Oregon Correctional Institution, Pendleton
- Coffee Creek Correctional Facility, Wilsonville
- Powder River Correctional Facility, Baker City
- Snake River Correctional Institution, Ontario

BUDGET NARRATIVE

- Two Rivers Correctional Institution, Umatilla
- Warner Creek Correctional Facility, Lakeview
- Deer Ridge Correctional Institution, Madras (active medium facility operated as a minimum; inactive minimum facility)

Correctional institutions are organized and staffed based upon the following fundamental principles:

- Correctional institutions will:
 - Be secure, safe, civil, and productive environments for staff, adults in custody, and the public.
 - Ensure that all employees are active, visible, skilled participants in achieving the goals of the Oregon Accountability Model (OAM) and the mission of the department.
 - Operate cost-effectively through use of available inmate labor, automation, new technologies, and other strategies to achieve economies and efficiencies.
 - Encourage adults in custody in learning and demonstrating responsible behaviors that support both the OAM and ongoing safe, orderly operations.
- DOC prisons are organized to play a major role in the department's ongoing implementation of the OAM and CORE (performance metrics), which encompasses many department initiatives and projects, providing a foundation for adults in custody to lead successful lives upon release and the agency to monitor its progress in achieving DOC goals.
- Institution security practices, such as proactive security threat management and appropriate housing assignments, assist the department in holding adults in custody accountable for their actions, managing the inmate population within resource limits, and maintaining a safe and secure environment.
- The department encourages staff to influence inmate behavior positively, to acknowledge positive change, and to provide incentives for adults in custody to change their behavior while incarcerated and to reduce the risk of future criminal behavior.
- Structured activities and other cost-effective incentives are used to assist the department in controlling inmate behaviors, preparing adults in custody for transition through opportunities to practice responsible behaviors, enhancing staff and inmate interaction, and limiting inmate litigation.
- Meaningful work contributes to the success of adults in custody upon release. Most adults in custody have work assignments while incarcerated that assist in the development of an improved work ethic, work skills, and on-the-job experience as part of their preparation for re-entry to the community.
- Targeted programs and services are provided during incarceration through the use of individual inmate corrections plans to mitigate criminal risk factors and further preparing adults in custody to successfully transition back into their communities. The successful re-entry of offenders makes our communities safer for the citizens of Oregon.

BUDGET NARRATIVE

Chief of Security

The Chief of Security is responsible for institution peer security audits, Emergency Preparedness, Tactical Emergency Response Teams (TERT), Crisis Negotiator Teams (CNT), the staff deployment function, and inmate transport. The transport unit is the largest of these functions and is an integral part of DOC prison operations. DOC transports inmates for a variety of reasons, including:

- Medical appointments – Adults in custody are constitutionally guaranteed the right to medical treatment. When DOC does not have the staff or facilities for specific medical treatment, they must be transported to an outside medical facility.
- Court appointments – Appearing in court is a right guaranteed by the U.S. Constitution.
- Housing and security management – It is sometimes necessary in the management of inmates to move them from one DOC facility to another.
- Programming needs.
- Interstate compact transfers.
- Coordination of new intakes from county facilities.

Operations Division Central Services

This program is responsible for policy development, central budget management, use of automation within institutions, central coordination of institution food programs, planning and dietary certification of inmate menus, and central coordination of inmate work programs.

Operations Division Administration

The Operations Division Administration includes the Assistant Director, an Eastside and a Westside Institution Administrator, and support staff. Primary responsibilities are agency policy oversight and implementation strategies for consistent prison operations. This unit performs a key role in the overall management of a security system that includes multiple prison locations using a wide spectrum of technology and physical plant designs. By centralizing the oversight of the major functions that protect the public and provide the core functions of safe, secure, and orderly prisons, DOC is improving the consistency and quality of its security operations.

BUDGET NARRATIVE

Expenditures by Fund Type, Positions and Full-Time Equivalents – 2017-19 Agency Request Budget

Program Sub-Unit	Position/FTE		Revenue Sources			Total Fund
			General Fund	Other Funds	Federal Fund	
Operations Division Administration	78 / 75.45		17,490,812	1,988,683	0	19,479,495
Transport Unit	74 / 72.26		17,357,394	76,860	0	17,434,254
Operations Division Central Services	3 / 3.00		1,226,725	2,365,411	0	3,592,136
Institutions	3,319 / 3,296.53		805,522,527	11,863,228	0	817,385,755
Program Unit Total	3,474 / 3,447.24		841,597,458	16,294,182	0	857,891,640

Expenditures by Fund Type, Positions and Full-Time Equivalents – 2017-19 Governor’s Balanced Budget

Program Sub-Unit	Position/FTE		Revenue Sources			Total Fund
			General Fund	Other Funds	Federal Fund	
Operations Division Administration	12 / 9.45		4,991,430	1,886,675	0	6,878,105
Transport Unit	72 / 71.00		17,030,033	74,118	0	17,104,151
Operations Division Central Services	3 / 3.00		1,199,219	2,315,648	0	3,514,867
Institutions	3,304 / 3,286.55		796,401,307	10,541,341	0	806,942,648
Program Unit Total	3,391 / 3,370.00		819,621,989	14,817,782	0	834,439,771

ARB Revenue Sources and Proposed Revenue Changes

The Operations Division is funded primarily through the General Fund. Operations Other Funds are derived from several areas: The department’s inmate work crews provide services to state or federal agencies and other clients generating \$9,483,323 in Other Charges for Services. Sales Income provides another \$1,432,112, with most of this coming from meal ticket sales to staff and other non-inmates. Fines and Forfeitures generate \$46,703 and come from charges to inmates. Inmate Welfare Fund revenue and reimbursement of miscellaneous office expenses and victim’s restitution allocations total \$3,615,661 and are listed as Other Revenues. Finally, all additional revenues in the Operations Division total \$988,077.

GBB Revenue Sources and Proposed Revenue Changes

The Revenue Sources in the Governor’s Balanced Budget are reflected above accordingly.

BUDGET NARRATIVE

Proposed New Laws That Apply to the Program Unit

One of the agency's 13 legislative concepts for the 2017 session falls under the leadership of the Operations Division:

- LC 29100/012 would increase the county population limit in low density counties for the purposes of hiring PERS retirees. This concept would aid DOC in adequately staffing institutions in Umatilla County, where the county population has increased and, yet, recruitment is challenging.

In addition, any new privacy legislation introduced during the upcoming legislative session may affect DOC's ability to monitor the content of inmate telephone and video calls, as well as search for illicit cell phone use within institutions and on facility grounds, unless DOC is given a specific exemption.

BUDGET NARRATIVE

Operations Division

010 Non-PICS Psnl Svc / Vacancy Factor

Package Description

Purpose

This package includes three components: 1) The cost of Personal Services adjustments, such as inflation on non-PICS accounts, i.e., overtime, differentials, unemployment compensation, and mass transit taxes, which are not automatically generated by PICS; 2) An adjustment for the anticipated savings associated with normal employee turnover, commonly referred to as vacancy savings, which is developed using a formula prescribed by the Department of Administrative Services (DAS) Chief Financial Office (CFO) that considers both the savings and costs associated with normal turnover activity; and 3) An adjustment to the Public Employee Retirement System (PERS) Pension Obligation Bond assessment, which is also developed by the DAS CFO.

How Achieved

Non-PICS Accounts – With the exception of Mass Transit, adjustment amounts are computed by multiplying the above referenced accounts in the 2017-19 Base Budget by the standard inflation factor of 3.7%. Added to these amounts is the value of the exceptional inflation awarded to agencies that have both mandated caseload and 24/7 facilities. Overtime, Shift Differential and All Other Differential accounts have an additional above-standard inflation rate of 3.4%.

Vacancy Savings – Vacancy savings are computed using the formula and guidelines prescribed in the Budget and Legislative Concept Instructions and approved by the DAS CFO. This formulaic estimate of vacancy savings is then compared against the base budget, resulting in a package 010 adjustment.

PERS Pension Obligation Bonds – The Pension Obligation Bond amount is provided by the DAS CFO. This budgeted amount is distributed by DAS for Debt Service on PERS Pension Obligation Bonds. There is no inflation factor applied to Pension Obligation Bonds.

Agency Request Budget

Staffing Impact

None

BUDGET NARRATIVE

Revenue Source

General Fund	\$19,232,112
Other Funds	\$219,188
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

None

Revenue Source

General Fund	\$19,232,112
Other Funds	\$219,188
Federal Funds	\$0

2019-21 Fiscal Impact

Actions approved in this package will have varying impacts on future periods. Normal inflation will be integrated into and become part of the Base Budget for 2019-21, as will the funding approved in the non-PICS exceptions. Vacancy savings are re-projected each biennium based on agency experience. The Pension Obligation Bond financing will be an ongoing liability for the agency.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	19,232,112	-	-	-	-	-	19,232,112
Charges for Services	-	-	-	-	-	-	-
Admin and Service Charges	-	-	-	-	-	-	-
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	\$19,232,112	-	-	-	-	-	\$19,232,112

Personal Services

Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	1,135,490	-	149,852	-	-	-	1,285,342
Shift Differential	213,637	-	805	-	-	-	214,442
All Other Differential	1,352,117	-	7,446	-	-	-	1,359,563
Public Employees' Retire Cont	645,040	-	37,755	-	-	-	682,795
Pension Obligation Bond	1,534,964	-	602	-	-	-	1,535,566
Social Security Taxes	206,658	-	12,093	-	-	-	218,751
Unemployment Assessments	8,364	-	-	-	-	-	8,364
Mass Transit Tax	79,224	-	9,783	-	-	-	89,007
Vacancy Savings	14,056,618	-	852	-	-	-	14,057,470
Total Personal Services	\$19,232,112	-	\$219,188	-	-	-	\$19,451,300

Services & Supplies

Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-

____ Agency Request
 2017-19 Biennium

____ Governor's Budget
 Page _____

____ Legislatively Adopted
 Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Care of Residents and Patients	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	19,232,112	-	219,188	-	-	-	19,451,300
Total Expenditures	\$19,232,112	-	\$219,188	-	-	-	\$19,451,300
Ending Balance							
Ending Balance	-	-	(219,188)	-	-	-	(219,188)
Total Ending Balance	-	-	(\$219,188)	-	-	-	(\$219,188)

BUDGET NARRATIVE

Operations Division

021 Phase-In

Package Description

Purpose

This package includes the financial impact associated with phasing in a full 24 months of the programs, services, or legislative actions that were begun during the 2015-17 biennium. Package 021 includes the added costs of programs above the 2017-19 Base Budget level, after adjustments are made for start-up costs or other one-time expenditures funded in 2015-17.

How Achieved

This package includes the financial impact (including inflation) for non-PICS Personal Services, Services & Supplies, Capital Outlay, and Special Payments accounts to provide for 24-month operation of positions and services brought on-line during the 2015-17 biennium. Inflation for these additional costs is also included in this package at the level prescribed by the DAS CFO.

In the 2015-17 session, the Legislature authorized 33 Correctional Officer positions relating to wellness which are brought to 24-month operation in this package.

And in the February 2016 interim session, the Legislature authorized 6 Correctional Officer positions for the Deer Ridge Correctional Institution shift, as well as additional Fuels and Utilities at the Oregon State Penitentiary Behavioral Health Unit. Both of which are brought to 24-month operation in this package.

Note: The position/FTE counts and the PICS financial impact of phased-in positions is included in the 2017-19 Base Budget as part of the automated budget development process. Only the incremental cost for the above mentioned non-PICS accounts is included in this package.

Agency Request Budget

Staffing Impact

None

BUDGET NARRATIVE

Revenue Source

General Fund	\$179,374
Other Funds	\$0
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

None

Revenue Source

General Fund	\$179,374
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 021 - Phase - In

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	179,374	-	-	-	-	-	179,374
Total Revenues	\$179,374	-	-	-	-	-	\$179,374
Personal Services							
Overtime Payments	26,730	-	-	-	-	-	26,730
Shift Differential	4,631	-	-	-	-	-	4,631
All Other Differential	24,908	-	-	-	-	-	24,908
Public Employees' Retire Cont	13,435	-	-	-	-	-	13,435
Social Security Taxes	4,305	-	-	-	-	-	4,305
Unemployment Assessments	450	-	-	-	-	-	450
Mass Transit Tax	215	-	-	-	-	-	215
Total Personal Services	\$74,674	-	-	-	-	-	\$74,674
Services & Supplies							
Instate Travel	5,534	-	-	-	-	-	5,534
Office Expenses	25,545	-	-	-	-	-	25,545
Data Processing	2,159	-	-	-	-	-	2,159
Fuels and Utilities	67,198	-	-	-	-	-	67,198
Other Services and Supplies	4,264	-	-	-	-	-	4,264
Total Services & Supplies	\$104,700	-	-	-	-	-	\$104,700

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 021 - Phase - In

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	179,374	-	-	-	-	-	179,374
Total Expenditures	\$179,374	-	-	-	-	-	\$179,374
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Operations Division

022 Phase-out Pgm & One-time Costs

Package Description

Purpose

This package includes the financial impact associated with phasing out programs, services, or legislative actions that were terminated during the 2015-17 biennium. This includes the elimination of one-time expenditures and/or reductions that were a part of the 2015-17 budget.

How Achieved

This package includes the financial impact associated with phasing out the non-PICS Personal Services, Services and Supplies, Capital Outlay, and Special Payments reductions taken during the 2015-17 biennium.

For the Operations Division, the reductions in this package relate to one-time expenditures for wellness positions, Deer Ridge Correctional Institution shift, and the Behavioral Health Unit at Oregon State Penitentiary.

Note: The position/FTE counts and the PICS financial impact of phased-out positions is included in the Base Budget as part of the automated budget development process. There were no PICS-related impacts related to the 2015-17 unspecified reductions, therefore there is no restoration to PICS-related accounts included within this package. Only incremental change for non-PICS accounts is included in this package.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$(2,012,906)
Other Funds	\$0
Federal Funds	\$0

BUDGET NARRATIVE

Governor’s Balanced Budget

Staffing Impact

None

Revenue Source

General Fund	\$(2,012,906)
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(2,012,906)	-	-	-	-	-	(2,012,906)
Total Revenues	(\$2,012,906)	-	-	-	-	-	(\$2,012,906)
Personal Services							
Overtime Payments	(5,911)	-	-	-	-	-	(5,911)
Public Employees' Retire Cont	(1,412)	-	-	-	-	-	(1,412)
Social Security Taxes	(452)	-	-	-	-	-	(452)
Total Personal Services	(\$7,775)	-	-	-	-	-	(\$7,775)
Services & Supplies							
Other Services and Supplies	(79,867)	-	-	-	-	-	(79,867)
Expendable Prop 250 - 5000	(1,542,137)	-	-	-	-	-	(1,542,137)
IT Expendable Property	(88,290)	-	-	-	-	-	(88,290)
Total Services & Supplies	(\$1,710,294)	-	-	-	-	-	(\$1,710,294)
Capital Outlay							
Data Processing Hardware	(1,000)	-	-	-	-	-	(1,000)
Other Capital Outlay	(293,837)	-	-	-	-	-	(293,837)
Total Capital Outlay	(\$294,837)	-	-	-	-	-	(\$294,837)
Total Expenditures							
Total Expenditures	(2,012,906)	-	-	-	-	-	(2,012,906)
Total Expenditures	(\$2,012,906)	-	-	-	-	-	(\$2,012,906)

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Operations Division

031 Standard Inflation

Package Description

Purpose

This package includes funding for inflation and adjustments to reflect the Price List of Goods and Services issued by DAS. The prescribed standard inflation factors were used for all accounts in this division.

How Achieved

For 2017-19, inflation factors are 3.7% for standard inflation, 4.1% for Professional Services, 13.14% for Attorney General charges, 6.9% for Facility Rental and Taxes, and 3.7% for Special Payments. Inflation requested in this package is based on the 2017-19 Base Budget. Inflation associated with biennialized phased-in programs, when applicable, is included in package 021. Inflation associated with new institution start-up and operation is included in the essential package for caseload in package 040.

In the Governor's Balanced Budget, package 090 eliminated the value of this package.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$3,965,653
Other Funds	\$282,192
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

None

BUDGET NARRATIVE

Revenue Source

General Fund	\$3,965,653
Other Funds	\$282,192
Federal Funds	\$0

2019-21 Fiscal Impact

The value of this package was eliminated in package 090 and will not have an impact on the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	3,965,653	-	-	-	-	-	3,965,653
Charges for Services	-	-	-	-	-	-	-
Admin and Service Charges	-	-	-	-	-	-	-
Total Revenues	\$3,965,653	-	-	-	-	-	\$3,965,653
Personal Services							
Pension Obligation Bond	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	76,341	-	13,591	-	-	-	89,932
Out of State Travel	4,347	-	1,371	-	-	-	5,718
Employee Training	15,900	-	322	-	-	-	16,222
Office Expenses	95,702	-	5,958	-	-	-	101,660
Telecommunications	193	-	916	-	-	-	1,109
Data Processing	11,587	-	1,155	-	-	-	12,742
Publicity and Publications	286	-	-	-	-	-	286
Professional Services	101,378	-	-	-	-	-	101,378
IT Professional Services	-	-	-	-	-	-	-
Attorney General	38,789	-	802	-	-	-	39,591
Employee Recruitment and Develop	6,226	-	128	-	-	-	6,354
Dues and Subscriptions	217	-	16	-	-	-	233
Facilities Rental and Taxes	-	-	-	-	-	-	-

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Fuels and Utilities	1,234,302	-	6,866	-	-	-	1,241,168
Facilities Maintenance	438,462	-	12,233	-	-	-	450,695
Food and Kitchen Supplies	1,056,662	-	41,695	-	-	-	1,098,357
Medical Services and Supplies	2,078	-	231	-	-	-	2,309
Other Care of Residents and Patients	736,764	-	97,907	-	-	-	834,671
Other Services and Supplies	93,324	-	89,737	-	-	-	183,061
Expendable Prop 250 - 5000	31,239	-	5,616	-	-	-	36,855
IT Expendable Property	6,177	-	1,404	-	-	-	7,581
Total Services & Supplies	\$3,949,974	-	\$279,948	-	-	-	\$4,229,922
Capital Outlay							
Office Furniture and Fixtures	-	-	-	-	-	-	-
Telecommunications Equipment	-	-	-	-	-	-	-
Technical Equipment	-	-	-	-	-	-	-
Household and Institutional Equip.	-	-	-	-	-	-	-
Industrial and Heavy Equipment	-	-	-	-	-	-	-
Data Processing Software	-	-	-	-	-	-	-
Data Processing Hardware	-	-	-	-	-	-	-
Land and Improvements	-	-	-	-	-	-	-
Building Structures	-	-	-	-	-	-	-
Other Capital Outlay	15,679	-	2,244	-	-	-	17,923
Total Capital Outlay	\$15,679	-	\$2,244	-	-	-	\$17,923

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	3,965,653	-	282,192	-	-	-	4,247,845
Total Expenditures	\$3,965,653	-	\$282,192	-	-	-	\$4,247,845
Ending Balance							
Ending Balance	-	-	(282,192)	-	-	-	(282,192)
Total Ending Balance	-	-	(\$282,192)	-	-	-	(\$282,192)

BUDGET NARRATIVE

Operations Division

032 Above Standard Inflation

Package Description

Purpose

This package includes funding for above standard inflation as prescribed by DAS. Approval by the DAS CFO is required in order to use this package. Medical accounts are approved to use the additional medical services inflation factor because they rely heavily on skilled medical staff (doctors, dentists, registered nurses), advancements in medical technology, and high-cost prescription drugs to fulfill its mandate.

How Achieved

For 2017-19, the above standard inflation factor for Medical Services and Supplies is 0.4%, and non-DAS inflation related to Non-state employee personnel costs applied to Special Payments is 0.4%. These are in addition to the inflation included in package 031.

In the Governor's Balanced Budget, package 090 eliminated the value of this package.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$226
Other Funds	\$26
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

None

BUDGET NARRATIVE

Revenue Source

General Fund	\$226
Other Funds	\$26
Federal Funds	\$0

2019-21 Fiscal Impact

The value of this package was eliminated in package 090 and will not have an impact on the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	226	-	-	-	-	-	226
Charges for Services	-	-	-	-	-	-	-
Admin and Service Charges	-	-	-	-	-	-	-
Total Revenues	\$226	-	-	-	-	-	\$226
Services & Supplies							
Medical Services and Supplies	226	-	26	-	-	-	252
Total Services & Supplies	\$226	-	\$26	-	-	-	\$252
Total Expenditures							
Total Expenditures	226	-	26	-	-	-	252
Total Expenditures	\$226	-	\$26	-	-	-	\$252
Ending Balance							
Ending Balance	-	-	(26)	-	-	-	(26)
Total Ending Balance	-	-	(\$26)	-	-	-	(\$26)

BUDGET NARRATIVE

Operations Division

033 Exception Inflation

Package Description

Purpose

This package includes the amount above the inflation included in packages 031 and 032. Approval of an exception request by the DAS CFO is required in order to use this package.

How Achieved

Exception request number 291-05 for extraordinary inflation amounts on Medical Services & Supplies was approved by DAS. The exception rates approved are 2.6% for Medical Services, 2.6% for Behavioral Health, and 2.6% for Pharmacy. These rates are in addition to the 3.7% standard inflation in package 031, and the 0.4% above standard inflation included in package 032.

In the Governor's Balanced Budget, package 090 eliminated the value of this package.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$905
Other Funds	\$155
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

None

BUDGET NARRATIVE

Revenue Source

General Fund	\$905
Other Funds	\$155
Federal Funds	\$0

2019-21 Fiscal Impact

The value of this package was eliminated in package 090 and will not have an impact on the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	905	-	-	-	-	-	905
Charges for Services	-	-	-	-	-	-	-
Admin and Service Charges	-	-	-	-	-	-	-
Total Revenues	\$905	-	-	-	-	-	\$905
Services & Supplies							
Medical Services and Supplies	905	-	155	-	-	-	1,060
Total Services & Supplies	\$905	-	\$155	-	-	-	\$1,060
Total Expenditures							
Total Expenditures	905	-	155	-	-	-	1,060
Total Expenditures	\$905	-	\$155	-	-	-	\$1,060
Ending Balance							
Ending Balance	-	-	(155)	-	-	-	(155)
Total Ending Balance	-	-	(\$155)	-	-	-	(\$155)

BUDGET NARRATIVE

Operations Division

040 Mandated Caseload

Package Description

Purpose

Mandated caseload changes included in this package are based on caseload changes for programs that are required by the federal government, the state constitution, or court actions. Mandated caseload costs include, but are not limited to, the cost of additional staff and operating costs required to operate these programs. The April 2016 Oregon Corrections Population Forecast published by DAS Office of Economic Analysis is the basis for actions presented in this package.

How Achieved in Agency Request Budget

In response to the caseload projections included in the April 2016 Population Forecast, DOC completes a Population Management Plan that details the location and number of beds to be opened and/or closed in the institutions. This plan reflects the continued use of temporary and emergency beds within the department's facilities as needed to manage the changing prison population. Specifically, the plan includes funding temporary and emergency beds planned to open during the 2015-17 biennium at Two Rivers Correctional Institution, and permanent capacity opened during 2015-17 at the Oregon State Penitentiary, Deer Ridge Correctional Institution, Shutter Creek Correctional Institution and opening the Oregon State Penitentiary Minimum facility for women.

Additional services and supplies funding will be needed in order to meet the needs of this larger population at the various locations indicated.

How Achieved in Governor's Balanced Budget

The Governor's Balanced budget modified this package to reflect the reduction to mandated caseload from the October 2016 population forecast. In addition, the value for all remaining mandated caseload except for OSPM was eliminated in package 090.

Agency Request Budget

Staffing Impact	2017-19	2019-21
Positions	89	89
FTE	76.53	83.14

BUDGET NARRATIVE

Revenue Source

General Fund	\$18,139,047
Other Funds	\$1,169,000
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact	2017-19	2019-21
Positions	71	71
FTE	65.46	65.54

Revenue Source

General Fund	\$13,384,759
Other Funds	\$657,000
Federal Funds	\$0

2019-21 Fiscal Impact

This value of this package was eliminated in package 090 with the exception of the re-opening of OSPM. The values for OSP-BHU were moved to policy package 114 by the CFO Analyst. This package will have an impact on the 2019-21 budget, with beds phasing in during 2017-19 needing to be funded for a full 24-month period in 2019-21. Base salary and Other Personnel Expenses for new staff will be automatically adjusted by PICS. Additional Services & Supplies and non-PICS Personal Services accounts will be manually adjusted in package 021. The additional operating costs will be offset partially by the elimination of one-time and startup supplies and equipment in package 022. One-time expendable property costs will be phased out. One-half of IT expendable property will be phased out where one-half remains in the 2019-21 budget to recognize DOC's ongoing IT related life cycle replacement needs.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 040 - Mandated Caseload

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	13,384,759	-	-	-	-	-	13,384,759
Charges for Services	-	-	937,481	-	-	-	937,481
Admin and Service Charges	-	-	202,152	-	-	-	202,152
Sales Income	-	-	12,152	-	-	-	12,152
Other Revenues	-	-	17,215	-	-	-	17,215
Total Revenues	\$13,384,759	-	\$1,169,000	-	-	-	\$14,553,759

Personal Services							
Class/Unclass Sal. and Per Diem	4,944,559	-	-	-	-	-	4,944,559
Overtime Payments	577,879	-	-	-	-	-	577,879
Shift Differential	88,204	-	-	-	-	-	88,204
All Other Differential	561,794	-	-	-	-	-	561,794
Empl. Rel. Bd. Assessments	3,306	-	-	-	-	-	3,306
Public Employees' Retire Cont	1,473,970	-	-	-	-	-	1,473,970
Social Security Taxes	472,183	-	-	-	-	-	472,183
Unemployment Assessments	14,070	-	-	-	-	-	14,070
Worker's Comp. Assess. (WCD)	4,002	-	-	-	-	-	4,002
Mass Transit Tax	35,944	-	-	-	-	-	35,944
Flexible Benefits	1,733,472	-	-	-	-	-	1,733,472
Reconciliation Adjustment	1,800,472	-	-	-	-	-	1,800,472
Total Personal Services	\$11,709,855	-	-	-	-	-	\$11,709,855

Services & Supplies							
Instate Travel	113,723	-	9,924	-	-	-	123,647

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 040 - Mandated Caseload

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Employee Training	23,940	-	-	-	-	-	23,940
Office Expenses	555,481	-	729	-	-	-	556,210
Data Processing	47,876	-	-	-	-	-	47,876
Professional Services	22,433	-	-	-	-	-	22,433
Employee Recruitment and Develop	(2,760)	-	-	-	-	-	(2,760)
Fuels and Utilities	239,395	-	-	-	-	-	239,395
Facilities Maintenance	(41,208)	-	8,506	-	-	-	(32,702)
Food and Kitchen Supplies	273,511	-	118,496	-	-	-	392,007
Medical Services and Supplies	1,021	-	-	-	-	-	1,021
Other Care of Residents and Patients	190,845	-	441,006	-	-	-	631,851
Agency Program Related S and S	-	-	52,212	-	-	-	52,212
Other Services and Supplies	111,395	-	26,127	-	-	-	137,522
Expendable Prop 250 - 5000	134,104	-	-	-	-	-	134,104
IT Expendable Property	5,148	-	-	-	-	-	5,148
Total Services & Supplies	\$1,674,904	-	\$657,000	-	-	-	\$2,331,904
Total Expenditures							
Total Expenditures	13,384,759	-	657,000	-	-	-	14,041,759
Total Expenditures	\$13,384,759	-	\$657,000	-	-	-	\$14,041,759
Ending Balance							
Ending Balance	-	-	512,000	-	-	-	512,000
Total Ending Balance	-	-	\$512,000	-	-	-	\$512,000

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 040 - Mandated Caseload

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							71
Total Positions	-	-	-	-	-	-	71
Total FTE							
Total FTE							65.46
Total FTE	-	-	-	-	-	-	65.46

REPORT: PACKAGE FISCAL IMPACT REPORT

2017-19

PROD FILE

AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 Operations Division

PACKAGE: 040 - Mandated Caseload

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0101127	AAONC4012	AA	FACILITY MAINTENANCE SPEC	1-	1.00-	24.00-	07	4,381.00	105,144- 66,614-				105,144- 66,614-
1700059	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	02	3,651.00	87,624 61,090				87,624 61,090
1700060	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	02	3,054.00	73,296 56,572				73,296 56,572
1700061	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	02	3,054.00	73,296 56,572				73,296 56,572
1700062	AAONC6783	AA	CORRECTIONAL COUNSELOR	1	1.00	24.00	02	4,807.00	115,368 69,838				115,368 69,838
1700063	MMS X7002	AA	PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	02	4,320.00	103,680 66,153				103,680 66,153
1700064	AAONC9120	AA	CORRECTIONS FOOD SERV COORD	1	1.00	24.00	02	3,489.00	83,736 59,864				83,736 59,864
1700065	AAONC9120	AA	CORRECTIONS FOOD SERV COORD	1	1.00	24.00	02	3,489.00	83,736 59,864				83,736 59,864
1700066	AAONC9120	AA	CORRECTIONS FOOD SERV COORD	1	1.00	24.00	02	3,489.00	83,736 59,864				83,736 59,864
1700067	AAONC9120	AA	CORRECTIONS FOOD SERV COORD	1	1.00	24.00	02	3,489.00	83,736 59,864				83,736 59,864
1700068	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	02	4,747.00	113,928 69,384				113,928 69,384
1700069	AAONC4012	AA	FACILITY MAINTENANCE SPEC	1	1.00	24.00	07	4,381.00	105,144 66,614				105,144 66,614
1700070	AAONC4012	AA	FACILITY MAINTENANCE SPEC	1	1.00	24.00	08	4,582.00	109,968 68,134				109,968 68,134
1700071	MMS X6779	AA	CORRECTIONAL LIEUTENANT	1	1.00	24.00	02	4,982.00	119,568 71,162				119,568 71,162
1700072	MMS X6779	AA	CORRECTIONAL LIEUTENANT	1	1.00	24.00	02	4,982.00	119,568 71,162				119,568 71,162
1700073	MMS X6779	AA	CORRECTIONAL LIEUTENANT	1	1.00	24.00	02	4,982.00	119,568 71,162				119,568 71,162

PACKAGE: 040 - Mandated Caseload

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700074	MMS	X6779	AA CORRECTIONAL LIEUTENANT	1	1.00	24.00	02	4,982.00	119,568 71,162				119,568 71,162
1700075	MMS	X6779	AA CORRECTIONAL LIEUTENANT	1	1.00	24.00	02	4,982.00	119,568 71,162				119,568 71,162
1700076	MMS	X6779	AA CORRECTIONAL LIEUTENANT	1	.16	3.84	02	4,982.00	19,131 6,158				19,131 6,158
1700077	AAOSC6777	AA	CORRECTIONAL SERGEANT	1	1.00	24.00	02	4,212.00	101,088 65,335				101,088 65,335
1700078	AAOSC6777	AA	CORRECTIONAL SERGEANT	1	1.00	24.00	02	4,212.00	101,088 65,335				101,088 65,335
1700079	AAOSC6777	AA	CORRECTIONAL SERGEANT	1	1.00	24.00	02	4,212.00	101,088 65,335				101,088 65,335
1700080	AAOSC6777	AA	CORRECTIONAL SERGEANT	1	.44	10.56	02	4,212.00	44,479 14,151				44,479 14,151
1700081	AAOSC6776	AA	CORRECTIONAL CORPORAL	1	1.00	24.00	02	3,850.00	92,400 62,596				92,400 62,596
1700082	AAOSC6776	AA	CORRECTIONAL CORPORAL	1	1.00	24.00	02	3,850.00	92,400 62,596				92,400 62,596
1700083	AAOSC6776	AA	CORRECTIONAL CORPORAL	1	.46	11.04	02	3,850.00	42,504 13,528				42,504 13,528
1700084	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	09	5,044.00	121,056 71,631				121,056 71,631
1700085	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	09	5,044.00	121,056 71,631				121,056 71,631
1700086	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	09	5,044.00	121,056 71,631				121,056 71,631
1700087	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700088	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700089	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407

PACKAGE: 040 - Mandated Caseload

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700090	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700091	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700092	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700093	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700094	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700095	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700096	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700097	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700098	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700099	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700100	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700101	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700102	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700103	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700104	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700105	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407

PACKAGE: 040 - Mandated Caseload

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700106	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700107	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700108	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700109	AAOSC6775	AA	CORRECTIONAL OFFICER	1	.80	19.20	02	3,693.00	70,906 55,818				70,906 55,818
1700110	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700111	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700112	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700113	AAOSC6775	AA	CORRECTIONAL OFFICER	1	.44	10.56	02	3,693.00	38,998 12,422				38,998 12,422
1700114	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700115	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700116	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700117	AAOSC6775	AA	CORRECTIONAL OFFICER	1	.44	10.56	02	3,693.00	38,998 12,422				38,998 12,422
1700118	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700119	AAOSC6775	AA	CORRECTIONAL OFFICER	1	.23	5.52	02	3,693.00	20,385 6,554				20,385 6,554
1700120	AAOSC6775	AA	CORRECTIONAL OFFICER	1	.75	18.00	02	3,693.00	66,474 54,421				66,474 54,421
1700121	AAOSC6775	AA	CORRECTIONAL OFFICER	1	.50	12.00	02	3,693.00	44,316 47,435				44,316 47,435

PACKAGE: 040 - Mandated Caseload

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8703084	AAOSC6775	AA	CORRECTIONAL OFFICER	1-	1.00-	24.00-	09	5,044.00	121,056- 71,631-				121,056- 71,631-
8703127	AAOSC6775	AA	CORRECTIONAL OFFICER	1-	1.00-	24.00-	09	5,044.00	121,056- 71,631-				121,056- 71,631-
9315001	AAONC4012	AA	FACILITY MAINTENANCE SPEC	1-	1.00-	24.00-	08	4,582.00	109,968- 68,134-				109,968- 68,134-
9700735	AAOSC6775	AA	CORRECTIONAL OFFICER	1-	1.00-	24.00-	09	5,044.00	121,056- 71,631-				121,056- 71,631-
TOTAL PICS SALARY									4,944,559				4,944,559
TOTAL PICS OPE									3,299,784				3,299,784
TOTAL PICS PERSONAL SERVICES =				58	53.22	1277.28			8,244,343				8,244,343

BUDGET NARRATIVE

Operations Division

060 Technical Adjustments

Package Description

Purpose

This package is used for technical budget adjustments such as agency reorganizations and expenditure category budget shifts that do not meet the criteria of the other essential packages.

How Achieved

This package shifts some Services & Supplies account budgets to Rent, implements some minor intra-appropriation adjustments, and creates agency self-funded positions (as approved by DAS CFO) utilizing Services & Supplies and some position modification to better align the agency's actual positions with those residing in the Position Information Control System (PICS).

Package 060 transfers \$750,000 General Fund from the Central Administration Division to the Operations Division related to Attorney General expenditures, as well as \$216,000 from Administrative Services Division for Physical Plant operations. It also transfers \$87,289 Other Funds expenditure limitation from the Offender Management and Rehabilitation Division to the Inmate Work Program at Coffee Creek Correctional Facility.

While divisional totals for package 060 may vary, the agency in-total will have a net-zero impact to the agency's overall budget.

Agency Request Budget

Staffing Impact

Positions:	6
FTE:	6.24

Revenue Source

General Fund	\$944,818
Other Funds	\$87,289
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

Positions:	6
FTE:	6.24

BUDGET NARRATIVE

Revenue Source

General Fund	\$944,818
Other Funds	\$87,289
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become a part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Corrections, Dept of
Pkg: 060 - Technical Adjustments**

**Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	944,818	-	-	-	-	-	944,818
Charges for Services	-	-	87,289	-	-	-	87,289
Total Revenues	\$944,818	-	\$87,289	-	-	-	\$1,032,107
Personal Services							
Class/Unclass Sal. and Per Diem	821,103	-	-	-	-	-	821,103
Empl. Rel. Bd. Assessments	342	-	-	-	-	-	342
Public Employees' Retire Cont	196,078	-	-	-	-	-	196,078
Social Security Taxes	62,813	-	-	-	-	-	62,813
Worker's Comp. Assess. (WCD)	414	-	-	-	-	-	414
Flexible Benefits	266,688	-	-	-	-	-	266,688
Total Personal Services	\$1,347,438	-	-	-	-	-	\$1,347,438
Services & Supplies							
Attorney General	750,000	-	-	-	-	-	750,000
Fuels and Utilities	(738,891)	-	-	-	-	-	(738,891)
Facilities Maintenance	(210,813)	-	-	-	-	-	(210,813)
Food and Kitchen Supplies	(202,916)	-	-	-	-	-	(202,916)
Other Services and Supplies	-	-	87,289	-	-	-	87,289
Total Services & Supplies	(\$402,620)	-	\$87,289	-	-	-	(\$315,331)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	944,818	-	87,289	-	-	-	1,032,107
Total Expenditures	\$944,818	-	\$87,289	-	-	-	\$1,032,107
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							6
Total Positions	-	-	-	-	-	-	6
Total FTE							
Total FTE							6.24
Total FTE	-	-	-	-	-	-	6.24

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0100459	AAOSC6777	AA	CORRECTIONAL SERGEANT	1-	.38-	9.23-	09	5,721.00	52,805- 16,776-				52,805- 16,776-
1700207	AAOSC6777	AA	CORRECTIONAL SERGEANT	1	.50	12.00	09	5,721.00	68,652 55,108				68,652 55,108
1700208	AAOSC6777	AA	CORRECTIONAL SERGEANT	1	.50	12.00	08	5,485.00	65,820 54,215				65,820 54,215
1700209	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	02	7,714.00	185,136 91,835				185,136 91,835
1700210	AAONC0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	02	3,651.00	87,624 61,090				87,624 61,090
1700211	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	02	6,673.00	160,152 83,958				160,152 83,958
1700212	MMS X0833	AA	SUPV EXECUTIVE ASSISTANT	1	1.00	24.00	02	4,523.00	108,552 67,688				108,552 67,688
1700213	CP C4008	AA	ELECTRICIAN 2	1	1.00	24.00	05	5,774.00	138,576 77,155				138,576 77,155
1700232	AAONC4039	AA	PHYSCL/ELECTRNC SECRTY TECH 3	1	1.00	24.00	02	4,582.00	109,968 68,134				109,968 68,134
8919274	MMN X0871	AA	OPERATIONS & POLICY ANALYST 2	1-	1.00-	24.00-	08	6,352.00	152,448- 81,529-				152,448- 81,529-
8919274	MMN X0871	AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	08	6,352.00	152,448 81,529				152,448 81,529
9100846	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	05	4,197.00	100,728- 65,222-				100,728- 65,222-
9100846	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	05	4,197.00	100,728 65,222				100,728 65,222
9902354	AAOSC6777	AA	CORRECTIONAL SERGEANT	1-	.38-	9.22-	08	5,485.00	50,572- 16,072-				50,572- 16,072-
TOTAL PICS SALARY									821,103				821,103
TOTAL PICS OPE									526,335				526,335
TOTAL PICS PERSONAL SERVICES =				6	6.24	149.55			1,347,438				1,347,438

BUDGET NARRATIVE

Operations Division

080 May 2016 Emergency Board

Package Description

Purpose

This package includes funding impacts that resulted from Special Purpose Appropriations and the state Emergency Fund as directed by the May 2016 Emergency Board.

How Achieved

The May 2016 Emergency Board approved a \$3 million Special Purpose Appropriation for accommodating permanent bed capacity growth at the Deer Ridge Correctional Institution and \$1 million from the Emergency Fund to begin preparations on the physical plant at the Oregon State Penitentiary Minimum facility for use if the Office of Economic Analysis' prison population forecast for women is realized.

The \$3 million Special Purpose Appropriation was only a fraction of the budget request to open an additional 200 permanent beds at the Deer Ridge Correctional Institution, but the funds were appropriated as an indication that the agency should move forward with this growth in capacity. Any shortfall in the 2015-17 budget was dealt with as a part of the 2017 Session in an end-of biennium bill, but this package calculates the full operating costs of this additional capacity for 2017-19.

The OSPM preparation funds did not appear in the 2017-19 agency base budget (because the base budget was already set by the time the May 2016 Emergency Board met), so there was no need to phase them out in package 022. There is also no need to carry those costs forward into 2017-19, as it was a one-time appropriation.

Agency Request Budget

Staffing Impact	2017-19	2019-21
Positions	22	22
FTE	20.10	22.10

Revenue Sources

General Fund	\$5,275,304
Other Funds	\$0
Federal Funds	\$0

BUDGET NARRATIVE

Governor's Balanced Budget

Staffing Impact	2017-19	2019-21
Positions	22	22
FTE	20.10	22.10

Revenue Sources

General Fund	\$5,275,304
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 080 - May 2016 E-Board

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,275,304	-	-	-	-	-	5,275,304
Total Revenues	\$5,275,304	-	-	-	-	-	\$5,275,304
Personal Services							
Class/Unclass Sal. and Per Diem	1,860,583	-	-	-	-	-	1,860,583
Overtime Payments	163,432	-	-	-	-	-	163,432
Shift Differential	24,946	-	-	-	-	-	24,946
All Other Differential	158,883	-	-	-	-	-	158,883
Empl. Rel. Bd. Assessments	1,254	-	-	-	-	-	1,254
Public Employees' Retire Cont	527,229	-	-	-	-	-	527,229
Social Security Taxes	168,896	-	-	-	-	-	168,896
Unemployment Assessments	3,973	-	-	-	-	-	3,973
Worker's Comp. Assess. (WCD)	1,518	-	-	-	-	-	1,518
Flexible Benefits	700,056	-	-	-	-	-	700,056
Total Personal Services	\$3,610,770	-	-	-	-	-	\$3,610,770
Services & Supplies							
Instate Travel	32,784	-	-	-	-	-	32,784
Employee Training	6,930	-	-	-	-	-	6,930
Office Expenses	186,514	-	-	-	-	-	186,514
Data Processing	17,164	-	-	-	-	-	17,164
Professional Services	33,580	-	-	-	-	-	33,580
Fuels and Utilities	456,980	-	-	-	-	-	456,980
Facilities Maintenance	162,060	-	-	-	-	-	162,060

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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 080 - May 2016 E-Board

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Food and Kitchen Supplies	391,280	-	-	-	-	-	391,280
Medical Services and Supplies	1,460	-	-	-	-	-	1,460
Other Care of Residents and Patients	273,020	-	-	-	-	-	273,020
Other Services and Supplies	60,346	-	-	-	-	-	60,346
Expendable Prop 250 - 5000	32,120	-	-	-	-	-	32,120
IT Expendable Property	10,296	-	-	-	-	-	10,296
Total Services & Supplies	\$1,664,534	-	-	-	-	-	\$1,664,534
Total Expenditures							
Total Expenditures	5,275,304	-	-	-	-	-	5,275,304
Total Expenditures	\$5,275,304	-	-	-	-	-	\$5,275,304
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							22
Total Positions	-	-	-	-	-	-	22
Total FTE							
Total FTE							20.10
Total FTE	-	-	-	-	-	-	20.10

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Essential and Policy Package Fiscal Impact Summary - BPR013

PACKAGE: 080 - May 2016 E-Board

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1500181	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500182	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500183	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500184	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500185	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500186	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500187	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500188	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500189	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500190	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500191	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500192	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500193	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500194	AAOSC6775	AA	CORRECTIONAL OFFICER	1	.50	12.00	02	3,693.00	44,316 47,435				44,316 47,435
1500195	AAOSC6775	AA	CORRECTIONAL OFFICER	1	.10	2.40	02	3,693.00	8,863 2,921				8,863 2,921
1500196	AAONC6783	AA	CORRECTIONAL COUNSELOR	1	1.00	24.00	02	4,807.00	115,368 69,838				115,368 69,838

PACKAGE: 080 - May 2016 E-Board

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1500197	AAONC6783	AA	CORRECTIONAL COUNSELOR	1	1.00	24.00	02	4,807.00	115,368 69,838				115,368 69,838
1500198	AAONC9120	AA	CORRECTIONS FOOD SERV COORD	1	1.00	24.00	02	3,489.00	83,736 59,864				83,736 59,864
1500199	AAONC9120	AA	CORRECTIONS FOOD SERV COORD	1	1.00	24.00	02	3,489.00	83,736 59,864				83,736 59,864
1500200	AAONC4012	AA	FACILITY MAINTENANCE SPEC	1	.50	12.00	02	3,489.00	41,868 46,663				41,868 46,663
1500201	AAONC4039	AA	PHYSCL/ELECTRNC SECRTY TECH 3	1	1.00	24.00	02	4,582.00	109,968 68,134				109,968 68,134
1500202	AAONC0870	AA	OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	02	4,381.00	105,144 66,614				105,144 66,614
TOTAL PICS SALARY									1,860,583				1,860,583
TOTAL PICS OPE									1,289,462				1,289,462
TOTAL PICS PERSONAL SERVICES =				22	20.10	482.40			3,150,045				3,150,045

BUDGET NARRATIVE

Operations Division

090 Analyst Adjustments

Package Description

Purpose

This package, added by the Governor, reflects additional policy adjustments to the DOC 2017-19 Agency Request Budget.

How Achieved

This package in the Governor's Balanced Budget eliminated the full value of package 031, package 032, package 033, and all caseload in package 040 except OSPM. These values are identified in the table below:

Revenue Source	Package 031	Package 032	Package 033	Package 040
General Fund	(\$3,965,653)	(\$226)	(\$905)	(\$2,757,177)
Other Funds	(\$ 282,192)	(\$ 26)	(\$155)	(\$657,000)
Positions				(13)
FTE				(12.24)

While the values for OSP-BHU were eliminated in this package, they were added back in policy option package 114 by the CFO Analyst.

Governor's Balanced Budget

Staffing Impact

Positions: (13)
FTE: (12.24)

Revenue Source

General Fund (\$6,723,961)
Other Funds (\$939,373)
Federal Funds \$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget in 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(6,723,961)	-	-	-	-	-	(6,723,961)
Total Revenues	(\$6,723,961)	-	-	-	-	-	(\$6,723,961)
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Overtime Payments	(85,508)	-	-	-	-	-	(85,508)
Shift Differential	(13,051)	-	-	-	-	-	(13,051)
All Other Differential	(83,128)	-	-	-	-	-	(83,128)
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	(43,387)	-	-	-	-	-	(43,387)
Social Security Taxes	(13,898)	-	-	-	-	-	(13,898)
Unemployment Assessments	(2,245)	-	-	-	-	-	(2,245)
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Reconciliation Adjustment	(1,800,472)	-	-	-	-	-	(1,800,472)
Total Personal Services	(\$2,041,689)	-	-	-	-	-	(\$2,041,689)
Services & Supplies							
Instate Travel	(96,305)	-	(23,515)	-	-	-	(119,820)
Out of State Travel	(4,347)	-	(1,371)	-	-	-	(5,718)
Employee Training	(19,995)	-	(322)	-	-	-	(20,317)
Office Expenses	(199,122)	-	(6,687)	-	-	-	(205,809)
Telecommunications	(193)	-	(916)	-	-	-	(1,109)
Data Processing	(20,771)	-	(1,155)	-	-	-	(21,926)

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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Publicity and Publications	(286)	-	-	-	-	-	(286)
Professional Services	(112,091)	-	-	-	-	-	(112,091)
Attorney General	(38,789)	-	(802)	-	-	-	(39,591)
Employee Recruitment and Develop	(6,226)	-	(128)	-	-	-	(6,354)
Dues and Subscriptions	(217)	-	(16)	-	-	-	(233)
Fuels and Utilities	(1,380,084)	-	(6,866)	-	-	-	(1,386,950)
Facilities Maintenance	(490,161)	-	(20,739)	-	-	-	(510,900)
Food and Kitchen Supplies	(1,181,487)	-	(160,191)	-	-	-	(1,341,678)
Medical Services and Supplies	(3,675)	-	(412)	-	-	-	(4,087)
Other Care of Residents and Patients	(823,861)	-	(538,913)	-	-	-	(1,362,774)
Agency Program Related S and S	-	-	(52,212)	-	-	-	(52,212)
Other Services and Supplies	(119,913)	-	(115,864)	-	-	-	(235,777)
Expendable Prop 250 - 5000	(157,745)	-	(5,616)	-	-	-	(163,361)
IT Expendable Property	(11,325)	-	(1,404)	-	-	-	(12,729)
Total Services & Supplies	(\$4,666,593)	-	(\$937,129)	-	-	-	(\$5,603,722)
Capital Outlay							
Other Capital Outlay	(15,679)	-	(2,244)	-	-	-	(17,923)
Total Capital Outlay	(\$15,679)	-	(\$2,244)	-	-	-	(\$17,923)
Total Expenditures							
Total Expenditures	(6,723,961)	-	(939,373)	-	-	-	(7,663,334)
Total Expenditures	(\$6,723,961)	-	(\$939,373)	-	-	-	(\$7,663,334)

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2017-19 Biennium

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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	939,373	-	-	-	939,373
Total Ending Balance	-	-	\$939,373	-	-	-	\$939,373
Total Positions							
Total Positions							(13)
Total Positions	-	-	-	-	-	-	(13)
Total FTE							
Total FTE							(12.24)
Total FTE	-	-	-	-	-	-	(12.24)

BUDGET NARRATIVE

Operations Division

091 Statewide Adjustment DAS Charges

Package Description

Purpose

This package, added by the Governor, reflects additional policy adjustments to the DOC 2017-19 Agency Request Budget.

How Achieved

This package is used for technical budget adjustments for reduction to Department of Administrative Services (DAS) service charges.

Governor's Balanced Budget

Staffing Impact

Positions:	0
FTE:	0

Revenue Source

General Fund	(\$309,321)
Other Funds	(\$24,573)
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget in 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(309,321)	-	-	-	-	-	(309,321)
Total Revenues	(\$309,321)	-	-	-	-	-	(\$309,321)
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Data Processing	(309,321)	-	(24,573)	-	-	-	(333,894)
Attorney General	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	(\$309,321)	-	(\$24,573)	-	-	-	(\$333,894)
Total Expenditures							
Total Expenditures	(309,321)	-	(24,573)	-	-	-	(333,894)
Total Expenditures	(\$309,321)	-	(\$24,573)	-	-	-	(\$333,894)
Ending Balance							
Ending Balance	-	-	24,573	-	-	-	24,573
Total Ending Balance	-	-	\$24,573	-	-	-	\$24,573

BUDGET NARRATIVE

Operations Division

092 Statewide AG Adjustment

Package Description

Purpose

This package, added by the Governor, reflects additional policy adjustments to the DOC 2017-19 Agency Request Budget.

How Achieved

This package is used for technical budget adjustments for reductions to Attorney General charges for services.

Governor's Balanced Budget

Staffing Impact

Positions:	0
FTE:	0

Revenue Source

General Fund	(\$71,218)
Other Funds	(\$454)
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget in 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(71,218)	-	-	-	-	-	(71,218)
Total Revenues	(\$71,218)	-	-	-	-	-	(\$71,218)
Services & Supplies							
Attorney General	(71,218)	-	(454)	-	-	-	(71,672)
Total Services & Supplies	(\$71,218)	-	(\$454)	-	-	-	(\$71,672)
Total Expenditures							
Total Expenditures	(71,218)	-	(454)	-	-	-	(71,672)
Total Expenditures	(\$71,218)	-	(\$454)	-	-	-	(\$71,672)
Ending Balance							
Ending Balance	-	-	454	-	-	-	454
Total Ending Balance	-	-	\$454	-	-	-	\$454

BUDGET NARRATIVE

Operations Division

105 Capital Improvement and Renewal

Package Description

Purpose

The Department of Corrections (DOC) is requesting funding for 3 Capital Improvement and Renewal items:

- Item 1: Faithful & Gould Assessment
- Item 2: Fire Suppression Systems Compliance
- Item 3: Transport Buses

The resources requested for the Operations Division in this package are reflected in Item 3.

Item 3: Transport Buses

The Department of Corrections (DOC) is requesting funding for critical inmate transportation needs. The DOC Transport Unit is an integral part of DOC prison operations. DOC transports inmates for a variety of reasons, including:

- Medical appointments – Inmates are constitutionally guaranteed the right to medical treatment. When DOC does not have the staff or facilities for specific medical treatment, they must be transported to an outside medical facility.
- Court appointments – Appearing in court is a right guaranteed by the U.S. Constitution.
- Housing and security management – It is sometimes necessary in the management of inmates to move them from one DOC facility to another.
- Programming needs.
- Interstate compact transfers.
- Coordination of new intakes from county facilities.

DOC Transport buses have limited ability to separate special housing or high risk inmates from general population inmates during transport. This significantly increases security risks to staff, inmates, and, potentially, the public due to an inmate's assaultive behavior. In addition, there is no sustainability plan or dedicated funding in place for replacing, expanding, or upgrading the vehicles owned by DOC's Transport Unit.

BUDGET NARRATIVE

In recent years, the number of transfers for inmates in special housing has increased. Disciplinary and protective housing has moved largely to the east side of the state to allow for increased care of inmates with mental health issues in the Salem area where professional resources are more readily available. Due to the nature of the special housing and high-risk population, the number of inmate assaults on transports has increased. This change in transportation patterns has created a need for vehicles that can separate more inmates during a transfer than is currently available.

DOC owns four buses, three mini-trucks (box-trucks), and four wheelchair accessible vans. Two of the buses are 1997 models and nearing the end of their expected 500,000 mile life cycle. As the buses age they cost more for maintenance and incur increased fuel costs. In addition to the life cycle concerns, these buses are capable of separating only three inmates out of the 34-seat capacity, and they are not capable of retrofitting drop-down chains, which is a safety concern. The DOC Transfer Coordinator tries to limit the number of designated high risk/special housing inmates on each transport to reduce the likelihood of disruptive behavior. However, the average number of special housing inmates transported on buses is approximately 11. The Transport Unit has structured its bus usage to reduce the workload on these vehicles, although they are still actively used for long distance travel.

DOC's three mini-trucks only allow for one inmate to be separated out of the 18 seats on the vehicle, and separation reduces the total number of seats to 13. When possible, Transport attempts not to use these vehicles to transport segregation, IMU, or certain identified mental health inmates due to documented incidents of inmate assaults in these vehicles. This creates the need to schedule special trips for these inmates or divert them to other scheduled trips. Many special trips are done in transport vans. If a situation occurs on a van where it is not reasonable to get to a secured law enforcement or state facility, inmates likely will have to be removed from the van on the side of the road, or wherever staff can pull the vehicle over safely. This only allows for one staff member to attend the inmates outside the van and the other staff member to deal with the situation inside the vehicle.

Sedans, equipped with caging and radios, are leased from the State Motor pool. These vehicles are used to transport inmates to medical appointments, court appearances, and other local trips. DOC has leased additional unfunded vehicles to accommodate an increased number of local trips.

DOC is requesting \$762,663 to replace two buses, reconfigure existing smaller transport vehicles to accommodate a more disruptive population, and provide funding for leased vehicles needed to do local transport to and from court and outside medical appointments.

BUDGET NARRATIVE

How Achieved in Agency Request Budget

Item 3: Transport Buses

In this package, DOC requests funding for the purchase of two Freightliner Crew Cab inmate transport trucks to replace two of its existing buses that are nearing the end of their expected life cycle. These vehicles can transport up to 26 inmates in double seated separation seats or isolate 13 special housing/high risk inmates in a single seat configuration, or any combination of the above. In addition they run on bio-diesel and come equipped with drop-down chains for winter road conditions, camera systems, and communication technology. The estimated cost for each Freightliner truck is currently \$305,000, plus \$14,149 for non-standard equipment. The box module compartments (inmate area) on the Freightliner transport trucks have a lifetime warranty. When these trucks reach the end of their optimum economical life cycle, the box module compartment can then be placed on a new truck cab and chassis, which costs approximately \$120,000 each. The cost of a new Freightliner truck is significantly less than the MCI style buses that DOC currently owns, which run \$675,000. Package 105 includes a request to install 12 single-seat separation caged areas on two of the existing box trucks, estimated to cost \$70,490. This would reduce the maximum inmate capacity from 18 to 12, but would allow the box trucks to be used more fully. This package also requests permanent funding for three leased vans and necessary caging and radio equipment for local trips at a cost of \$51,375. Finally, funding is requested to install a restraint chair in one of the two MCI buses that are within their expected life cycle at a cost of \$2,500.

The resources requested specific to Item 3 for the Operations Division include \$53,875 General Fund for the equipment, and \$708,788 Other Funds from the sale of XI-Q bonds to purchase the buses and make upgrades.

How Achieved in Governor's Balanced Budget

Item 3: Transport Buses

In the Governor's Balanced Budget, the request for permanent funding for three leased vans and necessary caging and radio equipment for local trips was eliminated (\$51,375). The request for funding to install a restraint chair in one of the MCI buses was eliminated (\$2,500).

Quantifying Results

Item 3: Transport Buses

DOC has proactively sought out a sustainable approach to replacing vital and costly transportation equipment. The purchase of the Freightliner transport trucks with a replaceable truck cab and chassis would allow DOC to address replacement issues affordably, while operating efficient and effective bio-diesel engines.

BUDGET NARRATIVE

Separation of high risk inmates during transport will enhance the safety of inmates, staff, and the public, bringing the anticipated incidence of violence to zero.

Agency Request Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$53,875
Other Funds	\$708,788

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$708,788

2019-21 Fiscal Impact

The actions included in this package are one-time expenditures and will be phased out in the 2019-21 budget development process.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 105 - Capital Improvements and Renewal

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
General Fund Obligation Bonds	-	-	708,788	-	-	-	708,788
Total Revenues	-	-	\$708,788	-	-	-	\$708,788
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Capital Outlay							
Automotive and Aircraft	-	-	708,788	-	-	-	708,788
Total Capital Outlay	-	-	\$708,788	-	-	-	\$708,788
Total Expenditures							
Total Expenditures	-	-	708,788	-	-	-	708,788
Total Expenditures	-	-	\$708,788	-	-	-	\$708,788
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Operations Division

106 Staff Wellness

Package Description

Purpose

The Department of Corrections (DOC) is requesting funding to address issues related to staff wellness:

- Item 1: Wellness Coordinator, Staffing, and Program Enhancements
- Item 2: Mindfulness and Emotional Intelligence Training

The resource request for the Operations Division includes Item 1.

Research and experience show that corrections work is difficult and demanding. Two recent studies – one conducted by Oregon Health & Science University (OHSU) and one conducted by Portland State University (PSU) – found that DOC staff have:

- High levels of perceived danger and hyper vigilance.
- Presence of depressive symptoms and PTSD-like symptoms.
- High cholesterol.
- High triglycerides.
- High blood pressure.
- High BMI.
- High levels of work-family conflict.

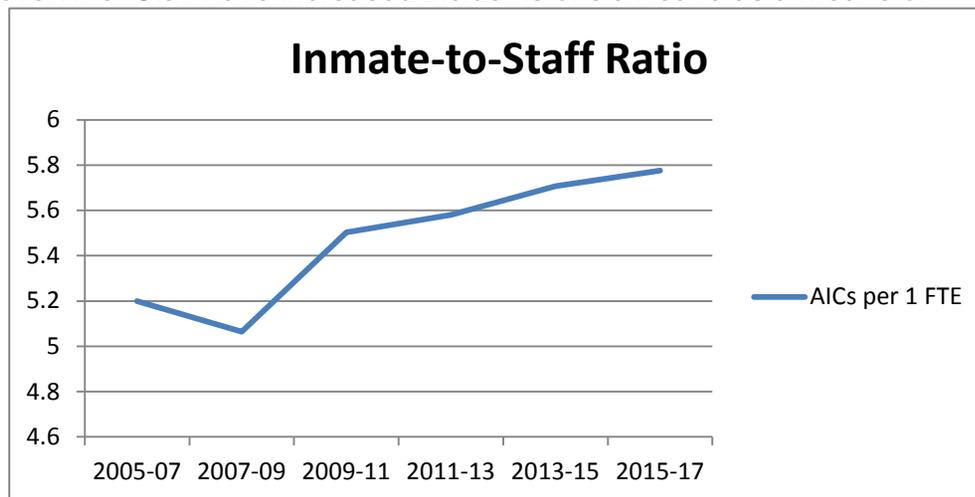
It is because of this DOC has made staff wellness its top agency initiative. The primary goals are to create and promote a culture of wellness within DOC's facilities and encourage all employees to access and utilize wellness resources.

BUDGET NARRATIVE

Item 1: Wellness Coordinator, Staffing, and Program Enhancements

One significant contributing factor to workplace stress is mandatory overtime. Staff have increased incidents of sick leave as a means of coping with the high levels of overtime, which, in turn, leads to more mandatory overtime. A review of staff-to-inmate ratios over time shows a steady increase in the number of inmates per staff member within the DOC. If the ratio of inmates to staff from 2007-09 were applied to the current DOC system, DOC would have 2,937 FTE, in contrast to the present 2,573 FTE.

In 2014, DOC engaged the Association of State Corrections Administrators (ASCA) – a national, non-profit organization formed to pursue public safety, secure and orderly facilities, and professionalism – to determine an appropriate Post Relief Factor (PRF) and review the number and deployment of staff in DOC institutions statewide. As a result of that review, ASCA recommended the addition of 67 FTE to develop new posts throughout DOC's institutions. ASCA also recommended the addition of 33 FTE to bring DOC's PRF for existing posts up to 1.72 FTE per post. During the 2015 Legislative Session, DOC was granted its request for 33 FTE. Through this 2017-19 Policy Option Package, the Operations Division is requesting funding for the remaining 67 positions.



Included in this request are standard startup expenses related to security staff and non-standard startup expenses assigned to the DOC Transport Unit. These staff require additional personal safety equipment (specifically assigned to each staff member) due to the high-risk nature of transporting inmates. This funding request would allow for the purchase of such equipment, including tasers, duty belts, and sidearms.

How Achieved

Item 1: Wellness Coordinator, Staffing, and Program Enhancements

Through this package, DOC is hoping to address one of the primary causes of stress and difficulty in the workplace, which is understaffing. As mentioned above, in their review, ASCA recommended a net addition of 67 FTE to develop new posts, staffed on one, two, or all three shifts to meet correctional standards for best practices. ASCA's recommendation was primarily for Correctional Officer level positions, mixed with a few higher level staff. However, since ASCA also recommended that DOC review, restructure, and consider eliminating the use of

BUDGET NARRATIVE

some correctional classifications, the Operations Division's request is for all entry level Correctional Officer positions. New posts established as a result of ASCA's recommendations would be designated as flex posts, enabling institutions to also use assigned staff, as needed, to cover more critical posts when absences occur.

In addition, DOC will increase safety for DOC Transport Unit staff where there is a high-risk for volatile incidents to occur. This package would fund the following additional personal safety equipment:

- Glock 22 .40 caliber
- Taser/HD Cam X26P
- External vest/mag, OC, cuff pouches
- Holster model 6360 (Glock 22)
- Holster Blackhawk (Taser X26P)
- Serpa Platform (Taser X26P)
- Duty belt (Sam Browne)
- Belt keeper (four pack)
- Key safe
- Flashlight
- Taser duty cartridge

The resources requested for the Operations Division specific to Item 1 are \$12,492,339 General Fund, 67 positions, 67.00 FTE.

In the Governor's Balanced Budget, the value of this package was eliminated.

Quantifying Results

Item 1: Wellness Coordinator, Staffing, and Program Enhancements

A more adequate coverage of posts will contribute to increased safety in the institutions. DOC believes additional staffing and reduced stress on existing staff will result in the following outcomes:

- Reduced incidences of inmate on staff assault through adequate/increased inmate oversight (reflected in the agency's scorecard as Outcome Measure 1b: The rate of class 1 assaults on individual staff per month)
- Reduced employee grievances having to do with coverage of breaks and forced overtime
- Reduced need for mandatory overtime
- Reduced overtime costs

BUDGET NARRATIVE

- Reduced use of sick leave
- Increased ability to retain staff

Personal safety equipment for DOC transport staff will result in the following outcomes:

- Reduced incidences of staff injuries due to inmate-on-staff assaults during transports
- Decreased staff stress levels
- Increased safety for staff and inmates during inmate transports

Agency Request Budget

Staffing Impact

Positions	67
FTE	67.00

Revenue Source

General Fund	\$12,492,339
Other Funds	\$0

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$0

2019-21 Fiscal Impact

This package was denied and will have no impact to the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Corrections, Dept of
Pkg: 106 - Staff Wellness**

**Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
Shift Differential	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Unemployment Assessments	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 106 - Staff Wellness

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

BUDGET NARRATIVE

Operations Division

109 Medical Observation and Treatment Beds

Package Description

Purpose

The Department of Corrections (DOC) is requesting funding to expand its health care to our adults in custody in two areas:

- Item 1: Expand OSCI Health Services Coverage
- Item 2: Westside Day Treatment Unit

Item 1: Expand OSCI Health Services Coverage

Policy Option Package 109 requests funding to expand medical staffing to 24-hour coverage at Oregon State Correctional Institution (OSCI) in Salem. This coverage will maximize access to services and cost containment, and is critical to the success of realigning beds based on the needs of the inmate population. Once OSCI is able to provide 24-hour medical coverage, more medically needy inmates can be moved to the valley to afford better access to care.

The Portland/Salem metropolitan areas are prime drivers for this realignment. There is better access to psychiatric services and medical specialty care, more significant discounted hospital rates, and less travel time and impact of transporting inmates (particularly out of state).

Item 2: Westside Day Treatment Unit

The Behavioral Health Services section within the Health Services Division has identified the need for a Day Treatment Unit (DTU) located on the west side of the state. DTUs are general population housing units designed for individuals with severe and persistent mental illness and moderate to high acuity. All levels of mental health housing care are located on the west side of the state with the exception of a DTU. A DTU is needed closer to the Oregon State Penitentiary's (OSP) Behavioral Health Unit (BHU), Intermediate Care Housing (ICH) Unit, and Mental Health Infirmary (MHI) for the adults in custody who are seriously mentally ill (SMI). The adults in custody classified as SMI have a higher risk of having difficulty stabilizing after transitioning out of these special units, creating the need for a higher level of care option than the current mental health unit (MHU). Additionally, adults in custody who may need to be housed in the valley for medical or other services outside of Behavioral Health Services would be able to get the mental health level of care needed while being able to access other services. The DTU also provides support for adults in custody needing more structure and helps prevent crisis.

BUDGET NARRATIVE

How Achieved

Item 1: Expand OSCI Health Services Coverage

This package requests new Security positions as follows: Correctional Officer (3.44 FTE). The health care position request for this item appears in the Health Services Division.

DOC lacks sufficient infirmary beds to accommodate male inmates on the west side of the state where the department is able to take full advantage of less costly contracted medical specialists and more significant discounted rates with hospitals. The easiest and least costly step would be to expand medical staffing coverage to 24 hours at OSCI, which would allow OSP's infirmary to utilize OSCI for convalescence/step-down purposes, which would result in freeing up infirmary beds for higher acuity patients.

The significance of the proposed staffing package is to expand OSCI's nursing coverage to 24/7 operations. This would allow for an increase in the overall acuity of inmate patients housed at OSCI. Currently, OSP is the only west side facility with 24/7 nursing coverage, so any inmate in the valley requiring 24/7 monitoring, sheltered or hospice care, are required to be housed at OSP. Beyond the health care roles, the increased coverage in the unit requires 1 additional Security post for two shifts (post factor of 1.72).

This request includes the resources for Item 1 of \$624,717 General Fund, 4 positions, 3.44 FTE.

Item 2: Westside Day Treatment Unit

New health care staff (see Health Services Division) would provide daily to weekly case management; provide an array of daily groups and classes; work with the institution in the management of high risk for self-harm inmates housed on the unit; and work with security and correctional rehabilitation stakeholders in a treatment team setting to devise behavioral and risk management tools, training, and strategies. The Day Treatment Unit would be housed on Unit 3 at OSCI, along with the Mental Health Housing unit. No Security positions are requested for this component.

DOC is requesting funds to remodel the Behavioral Health Services offices for the additional health care staff, financed through the Operations Division. The total cost of the project would be \$89,200.

This request includes the resources for Item 2 of \$89,200 General Fund.

In the Governor's Balanced Budget, the value of this package was eliminated.

BUDGET NARRATIVE

Quantifying Results

Item 1: Expand OSCI Health Services Coverage

This proposal would allow DOC to control some higher costs created by inmate patients who are currently required to stay hospitalized longer than necessary due to a limited number of west side infirmary beds.

Item 2: Day Treatment Unit for Westside of the state

Some offenders with a serious mental illness can decompensate quickly becoming severely mentally ill presenting an increase in transport risk to themselves and the staff transporting these individuals. By having a Day Treatment unit located on the west side of the state, DOC would create a safety net for these offenders. Providing the DTU has the potential to increase safety for staff, as well as for adults in custody with serious mental illness.

Locating a DTU on the west side of the state would allow inmates who need to be in the valley for medical care or other services outside of Behavioral Health Services to continue to receive appropriate mental health treatment.

Agency Request Budget

Staffing Impact

Positions	4
FTE	3.44

Revenue Source

General Fund	\$713,917
Other Funds	0

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0

BUDGET NARRATIVE

Revenue Source

General Fund	\$0
Other Funds	0

2019-21 Fiscal Impact

This package was denied and will have no impact to the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 109 - Medical Observation and Treatment Beds

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
Shift Differential	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Unemployment Assessments	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

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 Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 109 - Medical Observation and Treatment Beds

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

BUDGET NARRATIVE

Operations Division

114 Behavioral Health Unit

Package Description

Purpose

This package was created to reflect the on-going cost for the 17-19 Behavioral Health Unit Project at the Oregon State Penitentiary that was approved in the December 2016 Emergency Board.

How Achieved

This Analyst recommended package added in the Governor's Balanced Budget funds the one-time and on-going permanent employee costs for the Behavioral Health Unit Project for the 2017-19 biennium. This project impacts both the Operations and Health Services divisions at the Department of Corrections.

Governor's Balanced Budget

Staffing Impact	2017-19	2019-21
Positions	19	19
FTE	16.51	17.76

Revenue Source

General Fund	\$3,143,450
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

This package will have an impact on the 2019-21 budget, with positions phasing-in during 2017-19 needing to be funded for a full 24-month period in 2019-21. Base salary and Other Personnel Expenses for new staff will be automatically adjusted in PICS. Additional Services & Supplies and non-PICS Personal Services accounts will be manually adjusted in package 021. The additional operating costs will be offset partially by the elimination of one-time and startup supplies and equipment in package 022. One-time expendable property costs will be phased out. One-half of IT Expendable property will be phased out where one-half remains in the 2019-21 budget to recognize DOC's IT related life cycle replacement needs.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 114 - Behavioral Health Unit

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	3,143,450	-	-	-	-	-	3,143,450
Total Revenues	\$3,143,450	-	-	-	-	-	\$3,143,450
Personal Services							
Class/Unclass Sal. and Per Diem	1,554,437	-	-	-	-	-	1,554,437
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	122,618	-	-	-	-	-	122,618
Shift Differential	18,836	-	-	-	-	-	18,836
All Other Differential	122,580	-	-	-	-	-	122,580
Empl. Rel. Bd. Assessments	988	-	-	-	-	-	988
Public Employees' Retire Cont	434,248	-	-	-	-	-	434,248
Social Security Taxes	139,116	-	-	-	-	-	139,116
Unemployment Assessments	3,180	-	-	-	-	-	3,180
Worker's Comp. Assess. (WCD)	1,196	-	-	-	-	-	1,196
Mass Transit Tax	11,125	-	-	-	-	-	11,125
Flexible Benefits	533,376	-	-	-	-	-	533,376
Reconciliation Adjustment	(150,045)	-	-	-	-	-	(150,045)
Total Personal Services	\$2,791,655	-	-	-	-	-	\$2,791,655
Services & Supplies							
Instate Travel	27,421	-	-	-	-	-	27,421
Office Expenses	126,682	-	-	-	-	-	126,682
Data Processing	10,686	-	-	-	-	-	10,686
Agency Program Related S and S	94,722	-	-	-	-	-	94,722

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 Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 114 - Behavioral Health Unit

Cross Reference Name: Operations Division
Cross Reference Number: 29100-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	21,163	-	-	-	-	-	21,163
Expendable Prop 250 - 5000	60,825	-	-	-	-	-	60,825
IT Expendable Property	10,296	-	-	-	-	-	10,296
Total Services & Supplies	\$351,795	-	-	-	-	-	\$351,795
Total Expenditures							
Total Expenditures	3,143,450	-	-	-	-	-	3,143,450
Total Expenditures	\$3,143,450	-	-	-	-	-	\$3,143,450
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							19
Total Positions	-	-	-	-	-	-	19
Total FTE							
Total FTE							16.51
Total FTE	-	-	-	-	-	-	16.51

PACKAGE: 114 - Behavioral Health Unit

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1500228	CP	C0118 AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	03	3,496.00	83,904 59,917				83,904 59,917
1500229	CP	C6783 AA	CORRECTIONAL COUNSELOR	1	1.00	24.00	03	5,046.00	121,104 71,646				121,104 71,646
1500230	CS	C6775 AA	CORRECTIONAL OFFICER	1	1.00	24.00	03	3,850.00	92,400 62,596				92,400 62,596
1500231	CS	C6775 AA	CORRECTIONAL OFFICER	1	1.00	24.00	03	3,850.00	92,400 62,596				92,400 62,596
1500232	CS	C6775 AA	CORRECTIONAL OFFICER	1	1.00	24.00	03	3,850.00	92,400 62,596				92,400 62,596
1500233	CS	C6775 AA	CORRECTIONAL OFFICER	1	1.00	24.00	03	3,850.00	92,400 62,596				92,400 62,596
1500234	CS	C6775 AA	CORRECTIONAL OFFICER	1	1.00	24.00	03	3,850.00	92,400 62,596				92,400 62,596
1500235	CS	C6775 AA	CORRECTIONAL OFFICER	1	1.00	24.00	03	3,850.00	92,400 62,596				92,400 62,596
1500236	CS	C6775 AA	CORRECTIONAL OFFICER	1	1.00	24.00	03	3,850.00	92,400 62,596				92,400 62,596
1500237	CS	C6775 AA	CORRECTIONAL OFFICER	1	1.00	24.00	03	3,850.00	92,400 62,596				92,400 62,596
1500238	CS	C6775 AA	CORRECTIONAL OFFICER	1	1.00	24.00	03	3,850.00	92,400 62,596				92,400 62,596
1500239	CS	C6777 AA	CORRECTIONAL SERGEANT	1	1.00	24.00	03	4,407.00	105,768 66,810				105,768 66,810
1500240	CS	C6777 AA	CORRECTIONAL SERGEANT	1	1.00	24.00	03	4,407.00	105,768 66,810				105,768 66,810
1700420	CP	C0104 AA	OFFICE SPECIALIST 2	1	1.00	24.00	02	3,059.00	73,416 56,610				73,416 56,610
1700421	CP	C6519 AA	CORRECTIONS RECREATION SPEC 2	1	.67	16.00	02	3,653.00	58,448 40,736				58,448 40,736
1700422	CS	C6775 AA	CORRECTIONAL OFFICER	1	.67	16.00	02	3,693.00	59,088 40,938				59,088 40,938

PACKAGE: 114 - Behavioral Health Unit

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700423	CS	C6775	AA CORRECTIONAL OFFICER	1	.21	5.00	02	3,693.00	18,465 5,906				18,465 5,906
1700424	CS	C6777	AA CORRECTIONAL SERGEANT	1	.67	16.00	02	4,212.00	67,392 43,557				67,392 43,557
1700425	CS	C6777	AA CORRECTIONAL SERGEANT	1	.29	7.00	02	4,212.00	29,484 9,381				29,484 9,381
TOTAL PICS SALARY									1,554,437				1,554,437
TOTAL PICS OPE									1,025,675				1,025,675
TOTAL PICS PERSONAL SERVICES =				19	16.51	396.00			2,580,112				2,580,112

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Corrections, Dept of
2017-19 Biennium**

Agency Number: 29100

Cross Reference Number: 29100-003-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Charges for Services	8,272,276	6,944,314	6,944,314	9,255,069	9,255,069	-
Admin and Service Charges	616,589	510,974	510,974	228,254	228,254	-
Fines and Forfeitures	41,060	26,343	26,343	46,703	46,703	-
Rents and Royalties	15,369	-	-	-	-	-
General Fund Obligation Bonds	-	-	-	708,788	708,788	-
Interest Income	29,380	12,994	12,994	12,994	12,994	-
Sales Income	1,869,605	1,170,838	1,170,838	1,432,112	1,432,112	-
Donations	26,436	-	-	-	-	-
Other Revenues	2,328,548	2,476,180	2,643,007	3,615,661	3,615,661	-
Transfer In - Intrafund	228,221	266,295	266,295	266,295	266,295	-
Tsfr From Police, Dept of State	12,561	-	-	-	-	-
Transfer Out - Intrafund	(133,512)	-	-	-	-	-
Total Other Funds	\$13,306,533	\$11,407,938	\$11,574,765	\$15,565,876	\$15,565,876	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

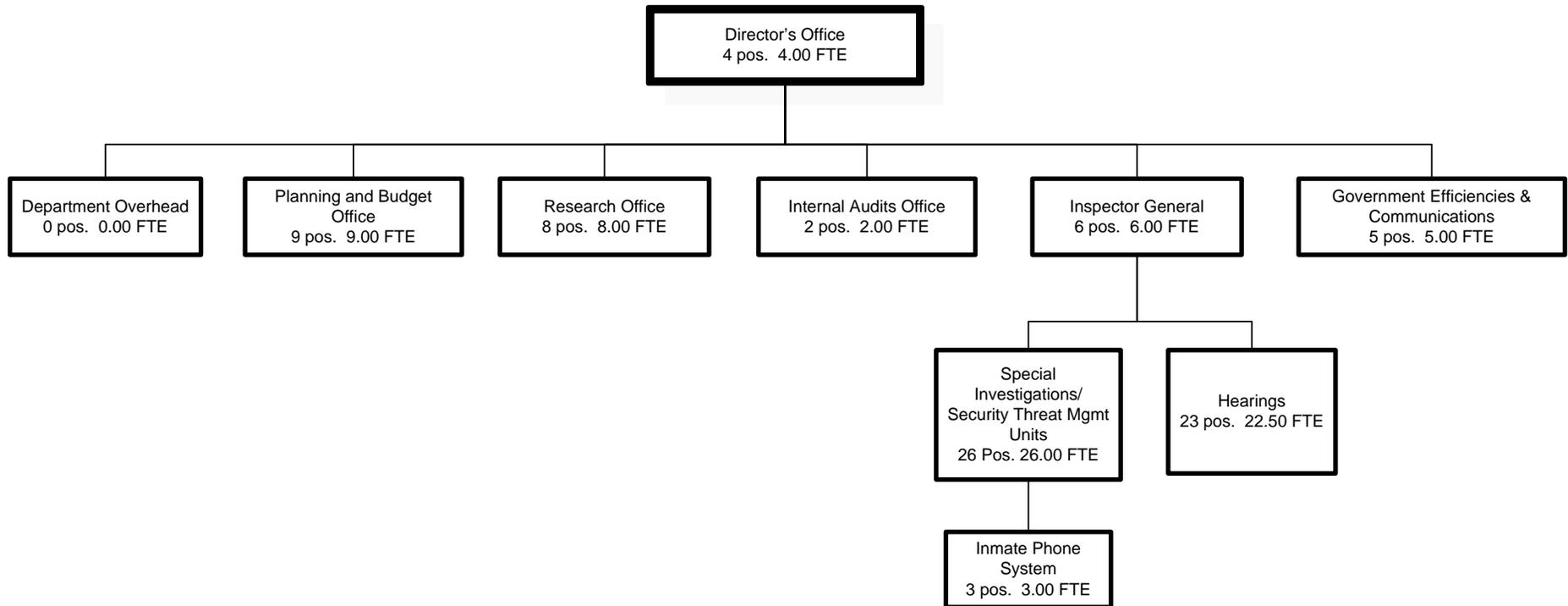
Source	Fund	ORBITS Revenue Acct	2013-2015 Actual	2015-17 Legislatively Adopted	2015-17 Estimated	2017-19		
						Agency Request	Governor's Balanced	Legislatively Adopted
Inmate Work Crews	Other	0410	\$8,272,276	\$6,944,314	\$11,114,128	\$9,255,069	\$9,255,069	\$0
Admin & Service Charges	Other	0415	616,589	510,974	730,744	228,254	228,254	0
Charges to inmates for property damage	Other	0505	41,060	26,343	44,277	46,703	46,703	0
Land leases, easements	Other	0510	15,369	0	11,066	0	0	0
General Obligation Bonds	Other	0555	0	0	0	708,788	708,788	0
Debt service previously financed with General Funds.	Other	0605	29,380	12,994	48,115	12,994	12,994	0
Real property sales, non-inmate food sales, sales of inmate-produced products and surplus property sales	Other	0705	1,869,605	1,170,838	1,244,369	1,432,112	1,432,112	0
Donations	Other	0905	26,436	0	33,334	0	0	0
Victim's restitution allocations	Other	0975	2,328,548	2,476,180	474,615	3,615,661	3,615,661	0
Inmate Welfare Funds, including telephone revenues, canteen profits, fines and confiscations, and vending machine sales	Other	1010	228,221	266,295	487,929	266,295	266,295	0
Transfers from State Police for bullet proof vest grant	Other	1257	12,561	0	0	0	0	0
Movement of revenues between organizational units	Other	2010	(133,512)	0	(74,013)	0	0	0

BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS

Central Administration Organizational Chart

2015 -17 Legislatively Approved Budget (Reorganized)



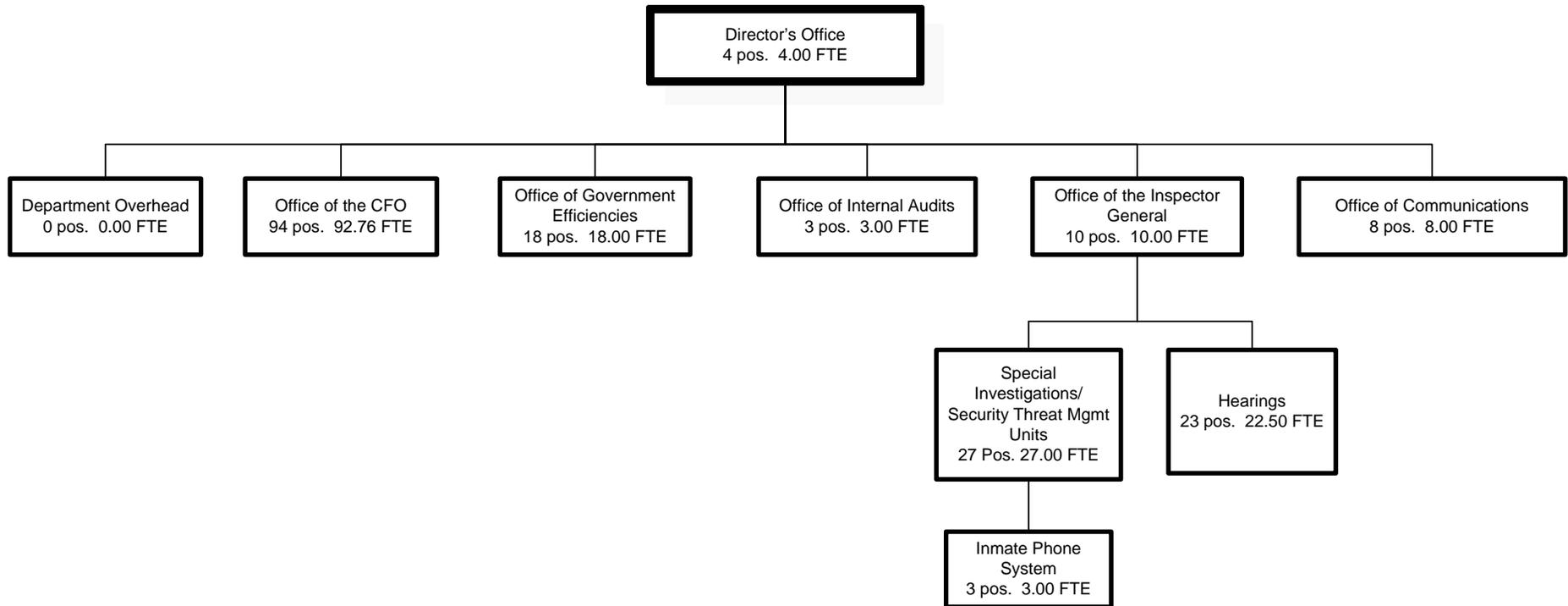
Total Positions: 86
FTE: 85.50

BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS

Central Administration Organizational Chart

2017-19 Agency Request Budget



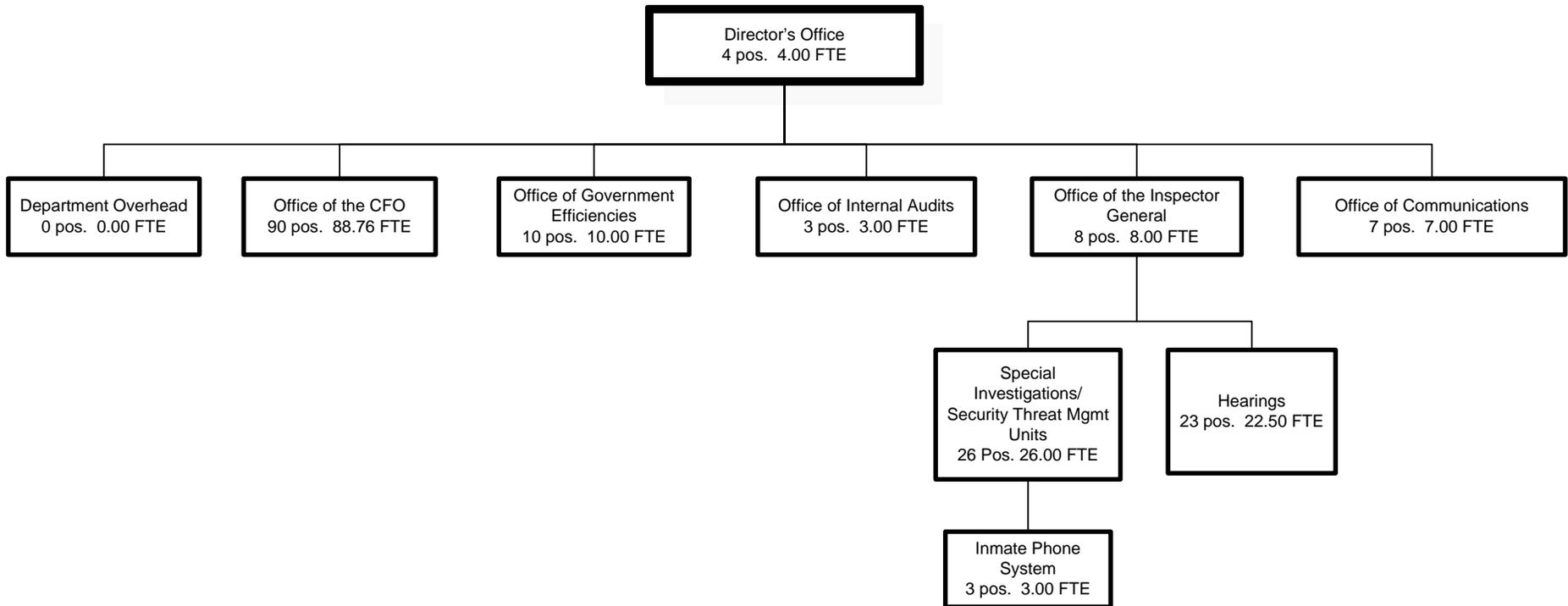
Total Positions: 190
FTE: 188.26

BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS

Central Administration Organizational Chart

2017-19 Governor's Balanced Budget



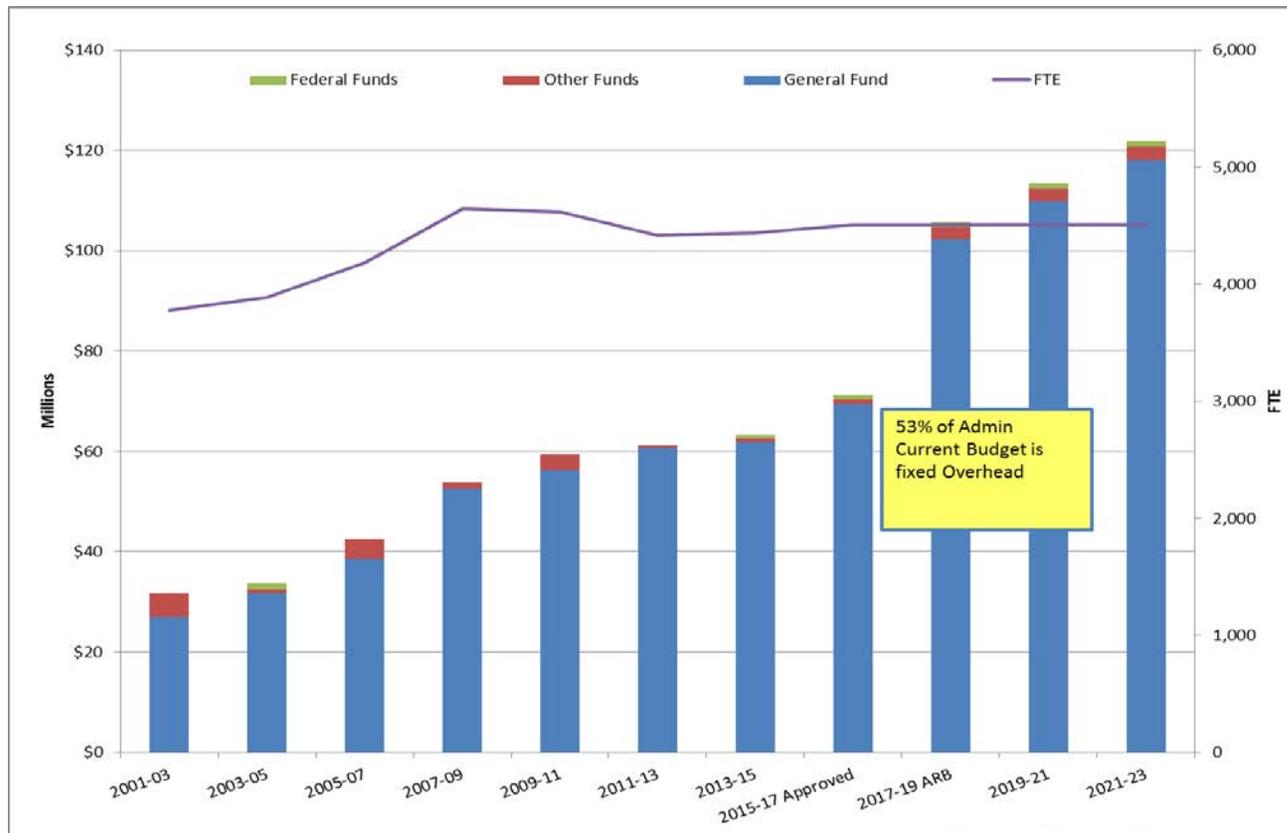
Total Positions: 174
FTE: 172.26

BUDGET NARRATIVE

Central Administration

Program Unit Executive Summary

- a. Long-Term Focus Areas that are impacted by the program: Healthy and Safe Oregonians; Excellence in State Government
- b. Primary Program Contact: Brian Belleque, Deputy Director
- c. Total Funds Budget



BUDGET NARRATIVE

d. Program Overview

The Central Administration Division is structured under the Director and Deputy Director who oversee the agency, six program areas, and one budgetary account that contains agency-wide assessments and state government service charges. In addition, the administrator of Oregon Corrections Enterprises (OCE) reports to the DOC Director. This office provides overall leadership to the department, develops strategic plans, develops long-range and short-term performance goals and vision statements, participates in statewide planning activities with other agencies and business partners, provides leadership for statewide public safety initiatives, and is the state's liaison with various state and federal public safety organizations.

e. Program Funding Request

This program is requesting \$105,665,660 to provide oversight to every division and program operating within the department. This request includes funding for five Policy Option Packages, which are described in detail later in this document.

f. Program Description

The Central Administration Division oversees every division and program operating within the department. It interacts with other partners such as the Oregon Criminal Justice Commission, Community Corrections Directors in every county, the Oregon State Police, the Department of Public Safety Standards & Training, the Oregon Board of Parole and Post-Prison Supervision, the Oregon Youth Authority, representatives from city and county governments, the Department of Administrative Services, the Governor's Office, police chiefs, sheriffs, advocates, and members of the Legislature. This office is frequently engaged in interaction with federal and national agencies relating to public safety, including the National Institute of Corrections and Association of State Correctional Administrators. As a result, the Central Administration Division continues to focus on administrative effectiveness, accountability, and strengthening internal and external communications.

g. Program Justification and Link to Long-Term Outcomes

There is a direct link between the long-term outcome of healthy and safe Oregonians and the department's core mission: to promote public safety by holding offenders accountable for their actions and reducing the risk of future criminal behavior. DOC creates partnerships with Oregon communities to hold offenders accountable, engage victims, and enhance the quality of life for the citizens of Oregon. DOC's mission incorporates both the responsibility for public safety and constitutional tenets. DOC selects intervention strategies that change antisocial thinking and behaviors and that give adults in custody the skills necessary to become productive, law-abiding members of society after release from incarceration. In addition, the Central Administration Division ensures the agency is operating in an open, transparent, and communicative matter, and, ultimately, oversees performance management and process improvement to ensure excellence as a government agency.

BUDGET NARRATIVE

h. Program Performance

Effectiveness of Central Administration is reflected by the outcomes of performance measures for each individual program within the agency, many of which are reflected in the agency's Correctional Outcomes through Research and Engagement scorecard.

Office of the Chief Financial Officer

The Office of the Chief Financial Officer's performance measures are reflected in the agency-wide scorecard as follows.

Measure Name	Measure Calculation	Target	1 st quarter 2015	2 nd quarter 2015	3 rd quarter 2015	4 th quarter 2015
Projected General Fund expenditures vs. approved budget snapshot	Compares projected and end-of-biennium GF expenditures to GF budget. Comparison taken as a snapshot of the most recent month.	1%	0.30%	-0.20%	2.80%	2.70%
Projected General Fund expenditures vs. approved budget trend	Compares projected end-of-biennium GF expenditures to GF budget. Tracks the monthly trend line of end-of-biennium expenditures vs. GF budget.	1%	1.20%	-0.20%	2.80%	2.70%

Office of Communications

The Office of Communications' performance is based on providing information to the legislature, media, public, staff, adults in custody, and the family and friends of adults in custody. Its measures are reflected on the agency's scorecard.

Measure Name	Measure Calculation	Target	1 st quarter 2015	2 nd quarter 2015	3 rd quarter 2015	4 th quarter 2015
News coverage	Percentage of DOC-specific news coverage that is initiated by the department	30%	70%	57%	75%	51%
Legislative requests	Number of days to respond to a legislative request (excluding requests from a hearing)	3	1.58	1.61	2	1.40
Public records requests	Number of days to fill a public records request	21	4.8	5.6	3.3	3.4
DOC general information inquiries	Number of days to respond to email inquiries to the DOC general email box	3	.6	.5	1.16	.7

Office of Government Efficiencies

The Office of the Government Efficiencies' performance measures are reflected in the agency-wide scorecard as follows. Please note that these measures were activated for the fourth quarter of 2015, which is why there is only one-quarter's worth of data.

Measure Name	Measure Calculation	Target	4 th quarter 2015
Process measures	Percentage of process measures meeting target	95%	37%
Outcome measures	Percentage of outcome measures meeting target	95%	47%

BUDGET NARRATIVE

Office of Internal Audits

The Office of Internal Audits measures performance based on the following:

- Percent of audit plans completed (reflected on the agency-wide scorecard)
- Timeliness of audit reports
- Percent of risk-based audits completed
- Communication with client

Measure Name	Measure Calculation	Target	1 st quarter 2015	2 nd quarter 2015	3 rd quarter 2015	4 th quarter 2015
Internal audits	Percent of internal audit findings complete within 190 days of report date	100%	78.9%	68.8%	80%	58%

Office of the Inspector General

The Office of the Inspector General (OIG) measures performance based on the allocation of existing resources. In 2015, the OIG conducted a total of 1,245 investigations, including 15 cell phone cases, 64 drug cases, and 24 PREA/boundaries cases. The Special Investigations Unit (SIU) responded to 12 inmate walk-aways, with the eventual capture of all 12 inmates.

The Security Threat Management (STM) Unit had a successful year in 2015 and was able to gain intelligence prior to any large-scale inmate disturbances taking place. Therefore, there were no large-scale inmate provocations that required response in 2015.

The Office of the Inspector General's performance measures are reflected in the agency-wide scorecard as follows.

Measure Name	Measure Calculation	Target	1 st quarter 2015	2 nd quarter 2015	3 rd quarter 2015	4 th quarter 2015
STM Caseload reduction	Percent of custody level 3 & 4/high-alert inmates who move from high alert to moderate alert or alert status, or custody level 1 or 2	20%	24%	25.5%	22.5%	22.5%
STM caseload recidivism	Percent of custody level 3 & 4/high-alert inmates who move to moderate alert or alert status and back to high-alert status within one year	≤ 10%	8.4%	2.7%	7.5%	2.5%
Comparison: Tort claims to actual lawsuits (inmate)	Number of litigated Tort claims to total number of Tort claims filed	≤ 7.6%	7.50%	4.30%	5.60%	4.80%
Tort claims (inmate)	Number of Tort claims filed	≤831	226	162	143	165
Homicides	Number of inmate deaths by homicide	0	0	0	0	0
Suicides	Number of inmate deaths by suicide	0	1	1	0	0

BUDGET NARRATIVE

i. Enabling Legislation/Program Authorization

- ORS Chapter 423 and Administrative Rules 291-001 to 291-208
- Oregon Constitution, Article 1, Bill of Rights, Section 15
- Case law relating to treatment of incarcerated individuals
- U.S. Constitution, 8th Amendment
- ORS 171.557 State Budget Policy
- ORS 194.410 – 192.505 Public Records Law
- ORS 423.400 and ORS 423.440 Government Transparency (Corrections Ombudsman)
- ORS 182.525 Biennial Report (Evidence-Based Programs)
- OAR 291-075 Citizen Complaints
- OAR 291-204 Media Access Rule
- ORS 192.243 Administrative Rules and Policies
- OAR 291-069 Security Threat Management
- ORS 421.180 Disciplinary procedures
- OAR 291-105 Prohibited Inmate Conduct and Processing Disciplinary Actions
- Public Law 108-79 Prison Rape Elimination Act
- OAR 291-006 Inmate Discrimination Review Committee
- USC Title 42, Chapter 126, Section 12101 Americans with Disabilities Act
- ORS 184.360 Internal Audit in State Government
- OAR 125-700 Internal Audit
- OAR 291-035 Research Proposals

j. Describe the various funding streams that support the program.

The funding source for the Central Administration Division is primarily General Fund, with some Other Funds support from the Inmate Welfare Fund. Central Administration is also where certain agency-wide overhead costs are reported. Costs budgeted in this location include Department of Administrative Services assessments, state government service charges, risk management and other insurance costs, Attorney General fees, office rents, utilities for Salem administrative offices, costs associated with the sales of Certificates of Participation, and repayments of loans from other state agencies.

k. Describe how the 2017-19 funding proposal compares to the program authorized for the agency in 2015-17.

During the 2017-19 biennium, Central Administration will continue providing oversight to every division and program operating within the department. The primary change for Central Administration from 2015-17 to 2017-19 is five Policy Option Packages.

BUDGET NARRATIVE

Program Unit Narrative

The Central Administration Division includes the following subunits, which are described in more detail below: Office of the Director, Office of the Chief Financial Officer, Office of Communications, Office of Government Efficiencies, Office of Internal Audits, Office of the Inspector General, and Office of Research and Evaluation. In addition, the Oregon Corrections Enterprises Administrator reports directly to the DOC Director.

Office of the Director

The Office of the Director coordinates, monitors, and leads all agency activities. The Director, Deputy Director, and two support staff work directly with all functional units throughout the agency to ensure the agency accomplishes its mission. Members of the Director's Office also work with outside stakeholders to ensure transparency and provide a conduit between the community, Legislature, special interest groups, and the general public. Four divisional assistant directors report directly to the Office of the Director. These divisions are Administrative Services, Community Corrections, Offender Management and Rehabilitation, and Operations. Also reporting directly to the Office of the Director are the administrators of the offices that are described below. The primary cost driver for the Central Administration Division is department overhead and the classifications and level of compensation of the positions it supports.

Office of the Chief Financial Officer

The Office of the Chief Financial Officer is responsible for oversight of the financial activity for DOC. One of the principle activities of this office is the development of the biennial agency budget. Using budget development guidelines promulgated by the Department of Administrative Services Budget and Management Division, the budget staff develops detailed information for integration into the Current Service Level budget and works with agency program and executive staff to develop the fiscal impact information for any new proposals the agency may wish to move forward in the form of Policy Packages. This office is also responsible for the development of fiscal impact pricing for all new bills that have a potential impact on the agency. Inside the agency, this office is responsible for monitoring and reporting on the status of the agency budgets at multiple levels.

Expenditure forecasts are developed in conjunction with program managers and assistant directors; forecasts are updated monthly based on actual spending patterns. Interim rebalance plans, requests for additional General Fund appropriation or Other Funds and Federal Funds expenditure limitations, responses to legislative budget notes and other legislative directives are the responsibility of this office. Emergency Board requests are prepared and coordinated through this office as well. The primary cost drivers for this office are personnel costs. Other workload drivers are the growth in numbers of prison facilities, the volume of information and analytical requests from the Governor's Office, the Legislature, and the public.

The Office of the Chief Financial Officer also oversees the central functions of Accounting, Payroll, Contracts & Procurement, Central Trust (inmate banking), financial systems support, and business services across the agency.

BUDGET NARRATIVE

Office of Communications

The Office of Communications is charged with furthering the department's mission and goals through close collaboration with the agency's external and internal stakeholders, both inside and beyond the realm of public safety. Serving as a trusted source of accurate information, this office ensures the agency is a transparent governmental organization that members of the public can access at any time. The Office of Communications includes internal communications, external communications, media relations, legislative and government relations, public records/information coordination, and rules/policy coordination.

Office of Government Efficiencies

The Office of Government Efficiencies (OGE) is a data-driven unit that provides the agency's Executive Team with critical information for decision making, and ensures the department's mission, strategic direction, and programs are aligned. The OGE's performance management work is designed to continuously monitor and measure the effectiveness of DOC's daily work. This system allows the agency to identify processes that are not working optimally, identify barriers to performance, streamline processes, save time and money, and increase program and process effectiveness. If processes are not meeting targets, a 7-Step Problem-Solving methodology can be used.

OGE includes the Office of Research and Evaluation, which provides the agency with mission-critical information on adult offender populations, program performance, and policy impacts necessary to plan, evaluate, and direct the operations of the department. Its key responsibilities are to provide continuous and ongoing evaluation of the department's evidence-based programs, identify means to reduce recidivism, and assess programs and operational components. Additionally, this office manages and maintains the agency's data warehouse and its front-end application, the Correctional Management Information System (CMIS), as well as provides research and data to support evidence-based programs, legislative and public information requests, and the agency's performance-based management system, Correctional Outcomes through Research and Engagement (CORE).

The Office of Research and Evaluation engages in a collaborative research model with the Oregon Youth Authority and the Oregon Criminal Justice Commission. This allows researchers within these agencies to confer on research methodologies, as well as provide individualized expertise and knowledge to best serve the research needs of Oregon's correctional system.

Office of Internal Audits

The Office of Internal Audits strives to enhance and protect organizational value by bringing a systematic, disciplined approach of evaluating and improving the effectiveness of DOC's risk management, control, and governance processes. Internal Audits is the only entity within the agency providing these unique services. This office supports all programs within the agency. The budget of Internal Audits is driven primarily by personnel costs.

BUDGET NARRATIVE

Internal Audits uses a risk-based approach to internal auditing. Based on an annual risk assessment, and with the consultation of the DOC Audit Committee, an audit plan is created for the year. Due to staffing restraints, only the highest risks are audited each year. Internal Audits liaises with the Secretary of State (SoS) and other external auditors for financial and performance audits. Internal audits reports on audit activities to DAS and SoS. In addition to risk-based auditing and liaising with external stakeholders, Internal Audits provides consulting services for internal stakeholders to improve agency outcomes and identify areas for improvement.

The Office of Internal Audits consists of two Senior Internal Auditors and one Audit Administrator. In order to comply with International Auditing Standards, Internal Auditors are required, among other things, to attend 20 hours of training per year. Internal Audit completes this training locally and cost-effectively through its participation in the local chapter of the Institute of Internal Auditors. Continual training enables Internal Audits to keep informed of the current climate of internal auditing, as well as the unique challenges facing government as it pertains to risk analysis and governance. In 2015, DOC Internal Audits underwent a regularly scheduled quality assurance review completed by an external reviewer and earned the highest ranking of *Generally Conforms* with internal auditing standards.

Office of the Inspector General

The Office of the Inspector General (OIG) provides an oversight function for the Department of Corrections and has broad reporting authority with the ability to report directly to Oregon State Police and the Governor. The OIG was created in 1990 as recommended by an investigative report to the Governor. The Inspector General has broad responsibility for oversight of suspected, alleged, or actual misconduct within DOC. Within the OIG are multiple units that work to ensure compliance with rules, policies, and statute:

- The Hearings Unit is currently composed of a Hearings Administrator, Hearings Officers, and Hearings Support staff. The unit works together to ensure that all DOC administrative hearings are conducted and processed accurately and in a timely manner.
- The Security Threat Management (STM) Unit has three primary functions: high alert inmate management, department-wide intelligence gathering, and investigative support to superintendents during major incidents. DOC has STM Lieutenants strategically placed in various DOC institutions who track STM inmates' behavior and progress. STM Lieutenants work in partnership with institution staff to formulate management plans for each STM inmate.
- The Special Investigations Unit (SIU) provides investigative services to all DOC institutions and facilities. SIU has investigators throughout the state who specialize in fugitive apprehension, drug and contraband interdiction, evidence collection, surveillance, administrative and criminal investigations, and employee investigations. This unit partners with federal, state, and local law enforcement agencies by providing intelligence and networking assistance towards investigative efforts. This unit has central oversight over a variety of DOC programs including use of force reviews, suicide reviews, and electronic surveillance.
- The Intelligence Section serves as the department's central hub for all threat intelligence and acts as the information liaison with outside law enforcement agencies. This section receives information from all DOC facilities, community, public safety partners (both in-state and federal), and other sources. Once information is gathered, it is analyzed, verified, and disseminated

BUDGET NARRATIVE

to the appropriate areas to be used in investigations (criminal and administrative), fugitive apprehension, and developing plans of action which allow the department to proactively respond to current and emerging threats.

- The OIG also oversees DOC’s Prison Rape Elimination Act (PREA) efforts and compliance. PREA was enacted in 2003 and is a federal law that seeks to eliminate sexual assaults and sexual misconduct. This law applies to all federal and state prisons, jails, police lock-ups, private facilities, juvenile facilities, and community correctional settings. DOC has a zero tolerance for sexual abuse.

Department Overhead

The Agency Overhead Account makes up a substantial portion of the Central Administration budget. It is the repository for a variety of assessments, fees, loan obligations, State Government Services Charges, and other service charges. Since these charges benefit the agency as a whole, they are budgeted and paid centrally.

Proposed New Laws That Apply to the Program Unit

Three of the agency’s 13 legislative concepts for the 2017 session fall under the leadership of Central Administration.

- LC 29100/003 would expand the existing authority of the Superintendent of State Police to designate DOC transport employees as special state police officers to assist DOC in the discharge of transport functions and duties.
- LC 29100/010 would codify that DOC will not house anyone under the age of 18 (a current practice).
- LC 29100/013 would authorize OCE employees to supervise inmates.

Expenditures by Fund Type, Positions and Full-Time Equivalents – 2017-19 Agency Request Budget

Program Sub-Unit	Position / FTE	Revenue Sources			
		General Fund	Other Funds	Federal Fund	Total Fund
Agency Administration	7 / 7.00	\$2,441,848	\$85,449		\$2,527,297
Department Overhead	0 / 0.00	\$56,175,475	\$1,435,657	\$464,376	\$58,075,508
Government Efficiencies	18 / 18.00	\$6,166,089			\$6,166,089
Chief Financial Office	94 / 92.76	\$20,857,015	\$287,704		\$21,144,719
Inspector General	63 / 62.50	\$14,649,327	\$618,415	\$545,420	\$15,813,162
Office of Communications	8 / 8.00	\$1,938,885			\$1,938,885
Program Unit Total	190 / 188.26	\$102,228,639	\$2,427,225	\$1,009,796	\$105,665,660

BUDGET NARRATIVE

Expenditures by Fund Type, Positions and Full-Time Equivalents – 2017-19 Governor’s Balanced Budget

Program Sub-Unit	Position / FTE	Revenue Sources			
		General Fund	Other Funds	Federal Fund	Total Fund
Agency Administration	7 / 7.00	\$2,436,555	\$82,400		\$2,518,955
Department Overhead	0 / 0.00	\$45,218,395	\$1,177,663	\$445,061	\$46,841,119
Government Efficiencies	10 / 10.00	\$2,696,048			\$2,696,048
Chief Financial Office	90 / 88.76	\$19,871,316	\$287,704		\$20,159,020
Inspector General	60 / 59.50	\$13,921,472	\$617,380	\$524,321	\$15,063,173
Office of Communications	7 / 7.00	\$1,672,751			\$1,672,751
Program Unit Total	174 / 172.26	\$85,816,537	\$2,165,147	\$969,382	\$89,951,066

Revenue Sources and Proposed Revenue Changes in Agency Request Budget

Other Fund revenues recorded in the Director’s Office sub-unit are received from Social Security Administration Incentive Fund, DOC executive staff, and Oregon Trail Card, and are used to pay for a “finder’s fee” for DOC’s effort in identifying adults in custody eligible for Social Security (but denied benefits because of incarceration), travel reimbursements, and account balancing.

Other Fund revenues recorded in the Agency Overhead sub-unit include the Oregon Health Network Broadband program. Federal Funds recorded in this sub-unit are for the proper accounting of donated federal funds from the Federal Communications Commission that flow through the Oregon Health Network to expand bandwidth to health care providers, including Oregon prisons. This is simply an accounting transaction; it does not represent a cash transaction.

The Inspector General’s Office receives Other Funds from the Inmate Welfare Fund to provide staff for inmate phone system management and security. Federal Funds are received in this sub-unit for the current Prison Rape Elimination Act (PREA) grant. A 25 percent match requirement is satisfied by the ongoing staff efforts to implement the new federal law.

Revenue Sources and Proposed Revenue Changes in Governor’s Balanced Budget

The revenue sources and proposed revenue changes in the Governor’s Balanced budget are reflected above accordingly.

BUDGET NARRATIVE

Central Administration Division

010 Non-PICS Psnl Svc / Vacancy Factor

Package Description

Purpose

This package includes three components: 1) The cost of Personal Services adjustments, such as inflation on non-PICS accounts, i.e., overtime, differentials, unemployment compensation, and mass transit taxes, which are not automatically generated by PICS; 2) An adjustment for the anticipated savings associated with normal employee turnover, commonly referred to as vacancy savings, which is developed using a formula prescribed by the Department of Administrative Services (DAS) Chief Financial Office (CFO) that considers both the savings and costs associated with normal turnover activity; and 3) An adjustment to the Public Employee Retirement System (PERS) Pension Obligation Bond assessment, which is also developed by the DAS CFO.

How Achieved

Non-PICS Accounts – With the exception of Mass Transit, adjustment amounts are computed by multiplying the above referenced accounts in the 2017-19 Base Budget by the standard inflation factor of 3.7%. Added to these amounts is the value of the exceptional inflation awarded to agencies that have both mandated caseload and 24/7 facilities. Overtime, Shift Differential and All Other Differential accounts have an additional above-standard inflation rate of 3.4%.

Vacancy Savings – Vacancy savings are computed using the formula and guidelines prescribed in the Budget and Legislative Concept Instructions and approved by the DAS CFO. This formulaic estimate of vacancy savings is then compared against the base budget, resulting in a package 010 adjustment.

PERS Pension Obligation Bonds – The Pension Obligation Bond amount is provided by the DAS CFO. This budgeted amount is distributed by DAS for Debt Service on PERS Pension Obligation Bonds. There is no inflation factor applied to Pension Obligation Bonds.

Agency Request Budget

Staffing Impact

None

BUDGET NARRATIVE

Revenue Source

General Fund	\$82,233
Other Funds	\$1,583
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

None

Revenue Source

General Fund	\$82,233
Other Funds	\$1,583
Federal Funds	\$0

2019-21 Fiscal Impact

Actions approved in this package will have varying impacts on future periods. Normal inflation will be integrated into and become part of the Base Budget for 2019-21, as will the funding approved in the non-PICS exceptions. Vacancy savings are re-projected each biennium based on agency experience. The Pension Obligation Bond financing will be an ongoing liability for the agency.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	82,233	-	-	-	-	-	82,233
Total Revenues	\$82,233	-	-	-	-	-	\$82,233
Personal Services							
Temporary Appointments	5,507	-	-	-	-	-	5,507
Overtime Payments	836	-	-	-	-	-	836
Shift Differential	-	-	-	-	-	-	-
All Other Differential	6,083	-	782	-	-	-	6,865
Public Employees' Retire Cont	1,653	-	187	-	-	-	1,840
Pension Obligation Bond	71,646	-	745	-	-	-	72,391
Social Security Taxes	951	-	60	-	-	-	1,011
Unemployment Assessments	1,137	-	-	-	-	-	1,137
Mass Transit Tax	8,407	-	101	-	-	-	8,508
Vacancy Savings	(13,987)	-	(292)	-	-	-	(14,279)
Total Personal Services	\$82,233	-	\$1,583	-	-	-	\$83,816
Services & Supplies							
Out of State Travel	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	82,233	-	1,583	-	-	-	83,816
Total Expenditures	\$82,233	-	\$1,583	-	-	-	\$83,816
Ending Balance							
Ending Balance	-	-	(1,583)	-	-	-	(1,583)
Total Ending Balance	-	-	(\$1,583)	-	-	-	(\$1,583)

BUDGET NARRATIVE

Central Administration Division

031 Standard Inflation

Package Description

Purpose

This package includes funding for inflation and adjustments to reflect the Price List of Goods and Services issued by DAS. The prescribed standard inflation factors were used for all accounts in this division.

How Achieved

For 2017-19, inflation factors are 3.7% for standard inflation, 4.1% for Professional Services, 13.14% for Attorney General charges, 6.9% for Facility Rental and Taxes, and 3.7% for Special Payments. Inflation requested in this package is based on the 2017-19 Base Budget. Inflation associated with biennialized phased-in programs, when applicable, is included in package 021. Inflation associated with new institution start-up and operation is included in the essential package for caseload in package 040.

In the Governor's Balanced Budget, package 090 eliminated the value of this package.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$6,289,292
Other Funds	\$4,084
Federal Funds	\$37,668

Governor's Balanced Budget

Staffing Impact

None

BUDGET NARRATIVE

Revenue Source

General Fund	\$6,289,292
Other Funds	\$4,084
Federal Funds	\$37,668

2019-21 Fiscal Impact

The value of this package was eliminated in package 090 and will not have an impact on the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	6,289,292	-	-	-	-	-	6,289,292
Total Revenues	\$6,289,292	-	-	-	-	-	\$6,289,292
Services & Supplies							
Instate Travel	5,460	-	640	3,683	-	-	9,783
Out of State Travel	698	-	762	-	-	-	1,460
Employee Training	6,522	-	-	-	-	-	6,522
Office Expenses	61,864	-	395	-	-	-	62,259
Telecommunications	133,107	-	-	16,569	-	-	149,676
State Gov. Service Charges	5,426,163	-	-	-	-	-	5,426,163
Data Processing	141,362	-	-	-	-	-	141,362
Publicity and Publications	1,985	-	-	-	-	-	1,985
Professional Services	12,727	-	-	17,416	-	-	30,143
IT Professional Services	-	-	-	-	-	-	-
Attorney General	344,663	-	-	-	-	-	344,663
Employee Recruitment and Develop	109	-	-	-	-	-	109
Dues and Subscriptions	313	-	-	-	-	-	313
Facilities Rental and Taxes	64,530	-	-	-	-	-	64,530
Fuels and Utilities	29,185	-	-	-	-	-	29,185
Facilities Maintenance	332	-	-	-	-	-	332
Food and Kitchen Supplies	-	-	-	-	-	-	-
Medical Services and Supplies	8,181	-	-	-	-	-	8,181
Other Care of Residents and Patients	209	-	-	-	-	-	209
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-

____ Agency Request
2017-19 Biennium

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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other COI Costs	-	-	-	-	-	-	-
Other Services and Supplies	40,986	-	2,287	-	-	-	43,273
Expendable Prop 250 - 5000	2,508	-	-	-	-	-	2,508
IT Expendable Property	2,168	-	-	-	-	-	2,168
Total Services & Supplies	\$6,283,072	-	\$4,084	\$37,668	-	-	\$6,324,824
Capital Outlay							
Office Furniture and Fixtures	2,309	-	-	-	-	-	2,309
Data Processing Software	-	-	-	-	-	-	-
Building Structures	-	-	-	-	-	-	-
Total Capital Outlay	\$2,309	-	-	-	-	-	\$2,309
Special Payments							
Dist to Individuals	3,592	-	-	-	-	-	3,592
Other Special Payments	319	-	-	-	-	-	319
Total Special Payments	\$3,911	-	-	-	-	-	\$3,911
Total Expenditures							
Total Expenditures	6,289,292	-	4,084	37,668	-	-	6,331,044
Total Expenditures	\$6,289,292	-	\$4,084	\$37,668	-	-	\$6,331,044

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(4,084)	(37,668)	-	-	(41,752)
Total Ending Balance	-	-	(\$4,084)	(\$37,668)	-	-	(\$41,752)

BUDGET NARRATIVE

Central Administration Division

032 Above Standard Inflation

Package Description

Purpose

This package includes funding for above standard inflation as prescribed by DAS. Approval by the DAS CFO is required in order to use this package. Medical accounts are approved to use the additional medical services inflation factor because they rely heavily on skilled medical staff (doctors, dentists, registered nurses), advancements in medical technology, and high-cost prescription drugs to fulfill its mandate.

How Achieved

For 2017-19, the above standard inflation factor for Medical Services and Supplies is 0.4%, and non-DAS inflation related to Non-state employee personnel costs applied to Special Payments is 0.4%. These are in addition to the inflation included in package 031.

In the Governor's Balanced Budget, package 090 eliminated the value of this package.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$884
Other Funds	\$0
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

None

BUDGET NARRATIVE

Revenue Source

General Fund	\$884
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

The value of this package was eliminated in package 090 and will not have an impact on the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	884	-	-	-	-	-	884
Total Revenues	\$884	-	-	-	-	-	\$884
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Medical Services and Supplies	884	-	-	-	-	-	884
Total Services & Supplies	\$884	-	-	-	-	-	\$884
Total Expenditures							
Total Expenditures	884	-	-	-	-	-	884
Total Expenditures	\$884	-	-	-	-	-	\$884
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Central Administration Division

040 Mandated Caseload

Package Description

Purpose

Mandated caseload changes included in this package are based on caseload changes for programs that are required by the federal government, the state constitution, or court actions. Mandated caseload costs include, but are not limited to, the cost of additional staff and operating costs required to operate these programs. The April 2016 Oregon Corrections Population Forecast published by DAS Office of Economic Analysis is the basis for actions presented in this package.

How Achieved

In response to the caseload projections included in the April 2016 Population Forecast, DOC completes a Population Management Plan that details the location and number of beds to be opened and/or closed in the institutions. This plan reflects the continued use of temporary and emergency beds within the department's facilities as needed to manage the changing prison population. Specifically, the plan includes funding temporary and emergency beds planned to open during the 2015-17 biennium at Two Rivers Correctional Institution, and permanent capacity opened during 2015-17 at the Oregon State Penitentiary, Deer Ridge Correctional Institution, Shutter Creek Correctional Institution and opening the Oregon State Penitentiary Minimum facility for women.

During 2015-17, unfunded temporary and emergency beds were brought into production due to discrepancies between the April 2015 Population Forecast and actual prison growth. The funding for those prison beds, had the forecast been correct, would have become part of the 2017-19 base budget. Actions within this package resolve those issues providing ongoing funding for those beds.

Additional services and supplies funding will be needed in order to meet the needs of this larger population at the various locations indicated.

How Achieved in Governor's Balanced Budget

The Governor's Balanced budget modified this package to reflect the reduction to mandated caseload from the October 2016 population forecast. In addition, the value for all remaining mandated caseload except for OSPM was eliminated in package 090.

BUDGET NARRATIVE

Agency Request Budget

Staffing Impact	2017-19	2019-21
Positions	6	6
FTE	6.00	6.00

Revenue Source

General Fund	\$1,268,883
Other Funds	\$0
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact	2017-19	2019-21
Positions	6	6
FTE	6.00	6.00

Revenue Source

General Fund	\$1,180,230
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

This value of this package was eliminated in package 090 with the exception of the re-opening of OSPM. This package will have an impact on the 2019-21 budget, with beds phasing in during 2017-19 needing to be funded for a full 24-month period in 2019-21. Base salary and Other Personnel Expenses for new staff will be automatically adjusted by PICS. Additional Services & Supplies and non-PICS Personal Services accounts will be manually adjusted in package 021. The additional operating costs will be offset partially by the elimination of one-time and startup supplies and equipment in package 022. One-time expendable property costs will be phased out. One-half of IT expendable property will be phased out where one-half remains in the 2019-21 budget to recognize DOC's ongoing IT related life cycle replacement needs.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 040 - Mandated Caseload

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,180,230	-	-	-	-	-	1,180,230
Total Revenues	\$1,180,230	-	-	-	-	-	\$1,180,230
Personal Services							
Class/Unclass Sal. and Per Diem	342,864	-	-	-	-	-	342,864
All Other Differential	9,490	-	-	-	-	-	9,490
Empl. Rel. Bd. Assessments	228	-	-	-	-	-	228
Public Employees' Retire Cont	84,143	-	-	-	-	-	84,143
Social Security Taxes	26,954	-	-	-	-	-	26,954
Unemployment Assessments	914	-	-	-	-	-	914
Worker's Comp. Assess. (WCD)	276	-	-	-	-	-	276
Mass Transit Tax	2,095	-	-	-	-	-	2,095
Flexible Benefits	133,344	-	-	-	-	-	133,344
Reconciliation Adjustment	271,038	-	-	-	-	-	271,038
Total Personal Services	\$871,346	-	-	-	-	-	\$871,346
Services & Supplies							
Instate Travel	9,786	-	-	-	-	-	9,786
Employee Training	1,890	-	-	-	-	-	1,890
Office Expenses	82,349	-	-	-	-	-	82,349
Data Processing	90,445	-	-	-	-	-	90,445
Professional Services	5,563	-	-	-	-	-	5,563
Attorney General	59,286	-	-	-	-	-	59,286
Fuels and Utilities	18,349	-	-	-	-	-	18,349

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 040 - Mandated Caseload

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Medical Services and Supplies	5,143	-	-	-	-	-	5,143
Other Services and Supplies	36,073	-	-	-	-	-	36,073
Total Services & Supplies	\$308,884	-	-	-	-	-	\$308,884
Total Expenditures							
Total Expenditures	1,180,230	-	-	-	-	-	1,180,230
Total Expenditures	\$1,180,230	-	-	-	-	-	\$1,180,230
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							6
Total Positions	-	-	-	-	-	-	6
Total FTE							
Total FTE							6.00
Total FTE	-	-	-	-	-	-	6.00

PACKAGE: 040 - Mandated Caseload

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700046	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	02	3,651.00	87,624 61,090				87,624 61,090
1700047	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	02	3,333.00	79,992 58,683				79,992 58,683
1700048	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	02	3,651.00	87,624 61,090				87,624 61,090
1700049	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	02	3,651.00	87,624 61,090				87,624 61,090
TOTAL PICS SALARY									342,864				342,864
TOTAL PICS OPE									241,953				241,953
TOTAL PICS PERSONAL SERVICES =				4	4.00	96.00			584,817				584,817

BUDGET NARRATIVE

Central Administration Division

060 Technical Adjustments

Package Description

Purpose

This package is used for technical budget adjustments such as agency reorganizations and expenditure category budget shifts that do not meet the criteria of the other essential packages.

How Achieved

This package shifts some Services & Supplies account budgets to Rent, implements some minor intra-appropriation adjustments, and creates agency self-funded positions (as approved by DAS CFO) utilizing Services & Supplies and some position modification to better align the agency's actual positions with those residing in the Position Information Control System (PICS).

Package 060 transfers over \$14 million General Fund with associated positions and FTE to the Central Administration Division, mostly due to the reorganizational transfer of myriad Financial Services units (such as Accounting, Purchasing/Contracting, Central Trust, Payroll, Business Offices, etc.) from the Administrative Services Division. Additionally, several positions were created within Central Administration through transfer of existing Services & Supplies funds to Personal Services. Also, note Package 060 transfers \$750,000 General Fund from Central Administration Division to Operations Division related to Attorney General expenditures.

While divisional totals for package 060 may vary, the agency in-total will have a net-zero impact to the agency's overall budget.

Agency Request Budget

Staffing Impact

Positions:	79
FTE:	77.76

Revenue Source

General Fund	\$14,073,993
Other Funds	\$0
Federal Funds	\$0

BUDGET NARRATIVE

Governor's Balanced Budget

Staffing Impact

Positions:	79
FTE:	77.76

Revenue Source

General Fund	\$14,073,993
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become a part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	14,073,993	-	-	-	-	-	14,073,993
Total Revenues	\$14,073,993	-	-	-	-	-	\$14,073,993
Personal Services							
Class/Unclass Sal. and Per Diem	10,205,875	-	-	-	-	-	10,205,875
Empl. Rel. Bd. Assessments	4,484	-	-	-	-	-	4,484
Public Employees' Retire Cont	2,437,153	-	-	-	-	-	2,437,153
Social Security Taxes	780,772	-	-	-	-	-	780,772
Worker's Comp. Assess. (WCD)	5,428	-	-	-	-	-	5,428
Flexible Benefits	2,589,097	-	-	-	-	-	2,589,097
Total Personal Services	\$16,022,809	-	-	-	-	-	\$16,022,809
Services & Supplies							
Instate Travel	(186)	-	-	-	-	-	(186)
Employee Training	(23,000)	-	-	-	-	-	(23,000)
Office Expenses	(199,657)	-	-	-	-	-	(199,657)
Data Processing	(127,389)	-	-	-	-	-	(127,389)
Publicity and Publications	(15,000)	-	-	-	-	-	(15,000)
Attorney General	(885,330)	-	-	-	-	-	(885,330)
Facilities Rental and Taxes	400,000	-	-	-	-	-	400,000
Fuels and Utilities	(602,933)	-	-	-	-	-	(602,933)
Medical Services and Supplies	(206,105)	-	-	-	-	-	(206,105)
Other Services and Supplies	(276,216)	-	-	-	-	-	(276,216)
Expendable Prop 250 - 5000	(1,500)	-	-	-	-	-	(1,500)

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 Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	(11,500)	-	-	-	-	-	(11,500)
Total Services & Supplies	(\$1,948,816)	-	-	-	-	-	(\$1,948,816)
Total Expenditures							
Total Expenditures	14,073,993	-	-	-	-	-	14,073,993
Total Expenditures	\$14,073,993	-	-	-	-	-	\$14,073,993
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							79
Total Positions	-	-	-	-	-	-	79
Total FTE							
Total FTE							77.76
Total FTE	-	-	-	-	-	-	77.76

REPORT: PACKAGE FISCAL IMPACT REPORT

2017-19

PROD FILE

AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Central Administration

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0100068	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
0100072	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
0101001	AAONC0210	AA	ACCOUNTING TECHNICIAN 1	1	1.00	24.00	02	2,815.00	67,560 54,763				67,560 54,763
0101004	AAONC0855	AA	PROJECT MANAGER 2	1-	1.00-	24.00-	08	7,692.00	184,608- 91,669-				184,608- 91,669-
0101004	AAONC0855	AA	PROJECT MANAGER 2	1	1.00	24.00	08	7,692.00	184,608 91,669				184,608 91,669
0101006	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
0101007	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	08	8,091.00	194,184 94,688				194,184 94,688
0102002	AAONC1216	AA	ACCOUNTANT 2	1	1.00	24.00	04	4,807.00	115,368 69,838				115,368 69,838
0104002	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	05	3,820.00	91,680 62,369				91,680 62,369
0111001	AAONC1218	AA	ACCOUNTANT 4	1	1.00	24.00	08	8,061.00	193,464 94,461				193,464 94,461
0300001	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
0300003	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
0300039	MMS X4046	AA	MAINTENANCE & OPERATIONS SUPV	1-	1.00-	24.00-	08	6,352.00	152,448- 81,529-				152,448- 81,529-
0300039	MMS X4046	AA	MAINTENANCE & OPERATIONS SUPV	1	1.00	24.00	08	6,352.00	152,448 81,529				152,448 81,529
0315034	AAONC1215	AA	ACCOUNTANT 1	1	.67	16.00	02	4,007.00	64,112 42,524				64,112 42,524
0500034	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Central Administration

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0500127	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
0500270	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
0500277	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	05	4,197.00	100,728 65,222				100,728 65,222
0500455	MMS X7002	AA	PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	09	6,056.00	145,344 79,289				145,344 79,289
0500541	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	07	7,338.00	176,112 88,990				176,112 88,990
0518004	AAONC1217	AA	ACCOUNTANT 3	1	1.00	24.00	03	5,534.00	132,816 75,338				132,816 75,338
0700012	AAONC1244	AA	FISCAL ANALYST 2	1	1.00	24.00	02	5,279.00	126,696 73,409				126,696 73,409
0700014	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
0700092	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
0700110	AAONC0210	AA	ACCOUNTING TECHNICIAN 1	1	.09	2.05	02	2,815.00	5,771 1,946				5,771 1,946
0700111	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
0700113	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	03	3,489.00	83,736 59,864				83,736 59,864
0700115	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
0700122	AAONC1245	AA	FISCAL ANALYST 3	1	1.00	24.00	07	7,692.00	184,608 91,669				184,608 91,669
0700266	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
0700266	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Central Administration

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0900445	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	08	7,692.00	184,608 91,669				184,608 91,669
1010006	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
1010008	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
1100011	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	04	3,651.00	87,624 61,090				87,624 61,090
1700195	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	02	6,056.00	145,344 79,289				145,344 79,289
1700196	AAONC0437	AA	PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	02	5,279.00	126,696 73,409				126,696 73,409
1700197	MESNZ7014	AA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	02	8,496.00	203,904 97,753				203,904 97,753
1700198	AAONC0871	AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	5,279.00	126,696 73,409				126,696 73,409
1700199	AAONC0870	AA	OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	02	4,381.00	105,144 66,614				105,144 66,614
1700200	AAONC0870	AA	OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	02	4,381.00	105,144 66,614				105,144 66,614
1700214	MMN X0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	02	3,227.00	77,448 57,882				77,448 57,882
6000028	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	09	9,369.00	224,856 104,360				224,856 104,360
6000030	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	09	8,496.00	203,904 97,753				203,904 97,753
6000031	AAONC0436	AA	PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	08	5,795.00	139,080 77,314				139,080 77,314
6000032	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	03	3,820.00	91,680 62,369				91,680 62,369
6000037	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	09	6,673.00	160,152 83,958				160,152 83,958

REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Central Administration

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
6000040	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	09	8,496.00	203,904 97,753				203,904 97,753
6000633	AAONC	1217	AA ACCOUNTANT 3	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
6000891	AAONC	0437	AA PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
8700105	AAONC	1245	AA FISCAL ANALYST 3	1	1.00	24.00	07	7,692.00	184,608 91,669				184,608 91,669
8900118	AAONC	0212	AA ACCOUNTING TECHNICIAN 3	1	1.00	24.00	03	3,820.00	91,680 62,369				91,680 62,369
8900340	AAONC	0210	AA ACCOUNTING TECHNICIAN 1	1	1.00	24.00	06	3,333.00	79,992 58,683				79,992 58,683
8900342	AAONC	0212	AA ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
8900343	AAONC	0211	AA ACCOUNTING TECHNICIAN 2	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
8900344	AAONC	0211	AA ACCOUNTING TECHNICIAN 2	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
8900346	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	07	7,000.00	168,000 86,432				168,000 86,432
8900347	AAONC	0103	AA OFFICE SPECIALIST 1	1	1.00	24.00	07	3,191.00	76,584 57,609				76,584 57,609
8900348	AAONC	0212	AA ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
8900423	AAONC	0212	AA ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
8900426	AAONC	0438	AA PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	08	7,692.00	184,608 91,669				184,608 91,669
8909031	AAONC	1245	AA FISCAL ANALYST 3	1	1.00	24.00	07	7,692.00	184,608 91,669				184,608 91,669
8919041	AAONC	0212	AA ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838

REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Central Administration

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
9500350	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
9500352	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	08	7,692.00	184,608 91,669				184,608 91,669
9500353	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	08	7,692.00	184,608 91,669				184,608 91,669
9500361	AAONC0437	AA	PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	03	5,534.00	132,816 75,338				132,816 75,338
9500364	AAONC0435	AA	PROCUREMENT AND CONTRACT ASST	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
9507001	AAONC1216	AA	ACCOUNTANT 2	1	1.00	24.00	08	5,795.00	139,080 77,314				139,080 77,314
9507003	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	07	4,582.00	109,968 68,134				109,968 68,134
9512349	AAONC0437	AA	PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
9512353	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	05	3,820.00	91,680 62,369				91,680 62,369
9700715	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
9702595	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
9702599	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
9702608	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
9712048	MMS X7002	AA	PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	09	6,056.00	145,344 79,289				145,344 79,289
9712049	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	08	7,692.00	184,608 91,669				184,608 91,669
9712052	AAONC0435	AA	PROCUREMENT AND CONTRACT ASST	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838

REPORT: PACKAGE FISCAL IMPACT REPORT

2017-19

PROD FILE

AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Central Administration

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
9902501	AAONC0437	AA	PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
9902502	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
9902503	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	03	3,489.00	83,736 59,864				83,736 59,864
9902520	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
9912060	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	09	7,714.00	185,136 91,835				185,136 91,835
TOTAL PICS SALARY									10,205,875				10,205,875
TOTAL PICS OPE									5,816,934				5,816,934
TOTAL PICS PERSONAL SERVICES =				79	77.76	1866.05			16,022,809				16,022,809

BUDGET NARRATIVE

Central Administration Division

080 May 2016 Emergency Board

Package Description

Purpose

This package includes funding impacts that resulted from Special Purpose Appropriations and the state Emergency Fund as directed by the May 2016 Emergency Board.

How Achieved

The May 2016 Emergency Board approved a \$3 million Special Purpose Appropriation for accommodating permanent bed capacity growth at the Deer Ridge Correctional Institution and \$1 million from the Emergency Fund to begin preparations on the physical plant at the Oregon State Penitentiary Minimum facility for use if the Office of Economic Analysis' prison population forecast for women is realized.

The \$3 million Special Purpose Appropriation was only a fraction of the \$6.9 million budget request to open an additional 200 permanent beds at the Deer Ridge Correctional Institution, but the funds were appropriated as an indication that the agency should move forward with this growth in capacity. Any shortfall in the 2015-17 budget was dealt with as a part of the 2017 Session in an end-of biennium bill, but this package calculates the full operating costs of this additional capacity for 2017-19.

The OSPM preparation funds did not appear in the 2017-19 agency base budget (because the base budget was already set by the time the May 2016 Emergency Board met), so there was no need to phase them out in package 022. There is also no need to carry those costs forward into 2017-19, as it was a one-time appropriation.

Agency Request Budget

Staffing Impact	2017-19	2019-21
Positions	1	1
FTE	1.00	1.00

Revenue Sources

General Fund	\$161,952
Other Funds	\$0
Federal Funds	\$0

BUDGET NARRATIVE

Governor's Balanced Budget

Staffing Impact	2017-19	2019-21
Positions	1	1
FTE	1.00	1.00

Revenue Sources

General Fund	\$161,952
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 080 - May 2016 E-Board

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	161,952	-	-	-	-	-	161,952
Total Revenues	\$161,952	-	-	-	-	-	\$161,952
Personal Services							
Class/Unclass Sal. and Per Diem	87,624	-	-	-	-	-	87,624
Empl. Rel. Bd. Assessments	57	-	-	-	-	-	57
Public Employees' Retire Cont	20,925	-	-	-	-	-	20,925
Social Security Taxes	6,703	-	-	-	-	-	6,703
Worker's Comp. Assess. (WCD)	69	-	-	-	-	-	69
Mass Transit Tax	526	-	-	-	-	-	526
Flexible Benefits	33,336	-	-	-	-	-	33,336
Total Personal Services	\$149,240	-	-	-	-	-	\$149,240
Services & Supplies							
Instate Travel	1,631	-	-	-	-	-	1,631
Employee Training	315	-	-	-	-	-	315
Office Expenses	7,536	-	-	-	-	-	7,536
Data Processing	636	-	-	-	-	-	636
Other Services and Supplies	1,259	-	-	-	-	-	1,259
IT Expendable Property	1,335	-	-	-	-	-	1,335
Total Services & Supplies	\$12,712	-	-	-	-	-	\$12,712

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 080 - May 2016 E-Board

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	161,952	-	-	-	-	-	161,952
Total Expenditures	\$161,952	-	-	-	-	-	\$161,952
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							1.00
Total FTE	-	-	-	-	-	-	1.00

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1500207	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	02	3,651.00	87,624 61,090				87,624 61,090
TOTAL PICS SALARY									87,624				87,624
TOTAL PICS OPE									61,090				61,090
TOTAL PICS PERSONAL SERVICES =				1	1.00	24.00			148,714				148,714

BUDGET NARRATIVE

Central Administration Division

090 Analyst Adjustments

Package Description

Purpose

This package, added by the Governor, reflects additional policy adjustments to the DOC 2017-19 Agency Request Budget.

How Achieved

This package in the Governor's Balanced Budget eliminated the full value of package 031, package 032, and all caseload in package 040 except OSPM. This package included an additional unspecified Services and Supplies budget cut in the amount of \$5,426,163. DOC applied this budget cut to funding used to pay 2017-19 Increases DAS Service Charges (telecom and data processing). While DOC's budget in this package was reduced by the \$5.4m, related DAS Service Charges (telecom and data processing) only decreased by \$40,924 in package 091. These values are identified in the table below:

Revenue Source	Package 031	Package 032	Package 040
General Fund	(\$6,289,292)	(\$884)	(\$485,015)
Other Funds	(\$4,084)		
Positions	(\$37,668)		(2)
FTE			(2.00)

Agency Request Budget

Staffing Impact

Positions: 0
 FTE: 0

Revenue Source

General Fund \$0
 Other Funds \$0
 Federal Funds \$0

BUDGET NARRATIVE

Governor's Balanced Budget

Staffing Impact

Positions:	(2)
FTE:	(2.00)

Revenue Source

General Fund	(\$6,775,191)
Other Funds	(\$4,084)
Federal Funds	(\$37,668)

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget in 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(6,775,191)	-	-	-	-	-	(6,775,191)
Total Revenues	(\$6,775,191)	-	-	-	-	-	(\$6,775,191)
Personal Services							
All Other Differential	(3,143)	-	-	-	-	-	(3,143)
Public Employees' Retire Cont	(751)	-	-	-	-	-	(751)
Social Security Taxes	(241)	-	-	-	-	-	(241)
Unemployment Assessments	(284)	-	-	-	-	-	(284)
Reconciliation Adjustment	(271,037)	-	-	-	-	-	(271,037)
Total Personal Services	(\$275,456)	-	-	-	-	-	(\$275,456)
Services & Supplies							
Instate Travel	(8,722)	-	(640)	(3,683)	-	-	(13,045)
Out of State Travel	(698)	-	(762)	-	-	-	(1,460)
Employee Training	(7,152)	-	-	-	-	-	(7,152)
Office Expenses	(105,765)	-	(395)	-	-	-	(106,160)
Telecommunications	(133,107)	-	-	(16,569)	-	-	(149,676)
State Gov. Service Charges	(5,426,163)	-	-	-	-	-	(5,426,163)
Data Processing	(209,887)	-	-	-	-	-	(209,887)
Publicity and Publications	(1,985)	-	-	-	-	-	(1,985)
Professional Services	(17,046)	-	-	(17,416)	-	-	(34,462)
Attorney General	(390,689)	-	-	-	-	-	(390,689)
Employee Recruitment and Develop	(109)	-	-	-	-	-	(109)
Dues and Subscriptions	(313)	-	-	-	-	-	(313)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	(64,530)	-	-	-	-	-	(64,530)
Fuels and Utilities	(43,430)	-	-	-	-	-	(43,430)
Facilities Maintenance	(332)	-	-	-	-	-	(332)
Medical Services and Supplies	(13,058)	-	-	-	-	-	(13,058)
Other Care of Residents and Patients	(209)	-	-	-	-	-	(209)
Other Services and Supplies	(65,644)	-	(2,287)	-	-	-	(67,931)
Expendable Prop 250 - 5000	(2,508)	-	-	-	-	-	(2,508)
IT Expendable Property	(2,168)	-	-	-	-	-	(2,168)
Total Services & Supplies	(\$6,493,515)	-	(\$4,084)	(\$37,668)	-	-	(\$6,535,267)
Capital Outlay							
Office Furniture and Fixtures	(2,309)	-	-	-	-	-	(2,309)
Total Capital Outlay	(\$2,309)	-	-	-	-	-	(\$2,309)
Special Payments							
Dist to Individuals	(3,592)	-	-	-	-	-	(3,592)
Other Special Payments	(319)	-	-	-	-	-	(319)
Total Special Payments	(\$3,911)	-	-	-	-	-	(\$3,911)
Total Expenditures							
Total Expenditures	(6,775,191)	-	(4,084)	(37,668)	-	-	(6,816,943)
Total Expenditures	(\$6,775,191)	-	(\$4,084)	(\$37,668)	-	-	(\$6,816,943)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	4,084	37,668	-	-	41,752
Total Ending Balance	-	-	\$4,084	\$37,668	-	-	\$41,752
Total Positions							
Total Positions							(2)
Total Positions	-	-	-	-	-	-	(2)
Total FTE							
Total FTE							(2.00)
Total FTE	-	-	-	-	-	-	(2.00)

BUDGET NARRATIVE

Central Administration Division

091 Statewide Adjustment DAS Charges

Package Description

Purpose

This package, added by the Governor, reflects additional policy adjustments to the DOC 2017-19 Agency Request Budget.

How Achieved

This package is used for technical budget adjustments for reduction to Department of Administrative Services (DAS) service charges.

Governor's Balanced Budget

Staffing Impact

Positions:	0
FTE:	0

Revenue Source

General Fund	(\$2,322,237)
Other Funds	(\$1,253)
Federal Funds	(\$2,746)

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget in 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(2,322,237)	-	-	-	-	-	(2,322,237)
Total Revenues	(\$2,322,237)	-	-	-	-	-	(\$2,322,237)
Services & Supplies							
Telecommunications	(21,280)	-	-	(2,746)	-	-	(24,026)
State Gov. Service Charges	(2,281,313)	-	-	-	-	-	(2,281,313)
Data Processing	(19,644)	-	-	-	-	-	(19,644)
Other COI Costs	-	-	(1,253)	-	-	-	(1,253)
Total Services & Supplies	(\$2,322,237)	-	(\$1,253)	(\$2,746)	-	-	(\$2,326,236)
Total Expenditures							
Total Expenditures	(2,322,237)	-	(1,253)	(2,746)	-	-	(2,326,236)
Total Expenditures	(\$2,322,237)	-	(\$1,253)	(\$2,746)	-	-	(\$2,326,236)
Ending Balance							
Ending Balance	-	-	1,253	2,746	-	-	3,999
Total Ending Balance	-	-	\$1,253	\$2,746	-	-	\$3,999

BUDGET NARRATIVE

Central Administration Division

092 Statewide AG Adjustment

Package Description

Purpose

This package, added by the Governor, reflects additional policy adjustments to the DOC 2017-19 Agency Request Budget.

How Achieved

This package is used for technical budget adjustments for reductions to Attorney General charges for services.

Governor's Balanced Budget

Staffing Impact

Positions:	0
FTE:	0

Revenue Source

General Fund	(\$142,139)
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget in 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(142,139)	-	-	-	-	-	(142,139)
Total Revenues	(\$142,139)	-	-	-	-	-	(\$142,139)
Services & Supplies							
Attorney General	(142,139)	-	-	-	-	-	(142,139)
Total Services & Supplies	(\$142,139)	-	-	-	-	-	(\$142,139)
Total Expenditures							
Total Expenditures	(142,139)	-	-	-	-	-	(142,139)
Total Expenditures	(\$142,139)	-	-	-	-	-	(\$142,139)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Central Administration Division

102 PREA Compliance

Purpose

The Department of Corrections (DOC) is requesting funding to address staffing needs related to the Prison Rape Elimination Act:

- Item 1: PREA Coordinator & PREA Analyst
- Item 2: Investigator 3

The U.S. Department of Justice's national PREA standards became effective August 20, 2012. In part, the federal standards state, "an agency shall employ or designate an upper-level, agency-wide PREA coordinator with sufficient time and authority to develop, implement, and oversee agency efforts to comply with the PREA standards in all of its facilities." DOC was an early adopter of PREA, and the department's 14 institutions are committed to detecting and preventing sexual violence. The agency has accomplished this work with a double-filled position and has never had an authorized and funded position for the PREA Coordinator. In the past, the department received grants to help offset the cost, but despite the fact that PREA is a permanent and significant function and that federal standards mandate this position, a federal funding source does not currently exist. Although the department will continue to look for opportunities for federal funding, it is unclear what will be available.

The PREA standards also require an audit once every three years for each institution. State Departments of Corrections nationwide have developed reciprocal agreements to audit each others' systems. With commitments across the country to perform audits for other corrections systems, this function has grown into a full-time duty. When not traveling to perform audits nationally, this position would lead peer audits in Oregon institutions to prepare for external audits and maintain federal standards between audits. This position will also work to coordinate victim advocacy for survivors of sexual abuse as required by the national standards. DOC currently has 10 memorandums of understanding with local victim advocacy groups that this position will oversee.

How Achieved

Item 1: PREA Coordinator (Program Analyst 4) & PREA Analyst (Program Analyst 3)

The department has a zero tolerance for sexual abuse. The PREA Coordinator is an independent advisor reporting directly to the Inspector General. The primary purpose of this position is to develop effective programs for the prevention of sexual abuse and sexual harassment of inmates housed by DOC. This position provides overall assessment of activities, facilitates training and education for staff at all levels, conducts inmate education regarding PREA, and prepares strategic action plans for the agency to achieve PREA

BUDGET NARRATIVE

goals and meet federal standards. The Coordinator is responsible for the development, revision, and distribution of the department's written policy on PREA and works collaboratively with external stakeholders.

PREA standards require outside victim advocacy to be provided to incarcerated survivors of sexual abuse. The department has memorandums of understanding with 10 outside victim advocacy organizations. The victim advocacy program takes a significant amount of time to train, educate, and maintain relationships. Additionally, audit requirements dictate the need for a part-time PREA auditor position. This position would be used to accomplish both tasks, including educating staff on trauma-informed practices that are victim-centered.

The request for the resources for Item 1 is \$469,149 General Fund, 2 positions, 2.00 FTE.

Item 2: Investigator 3

PREA standards require the department to investigate all allegations of sexual abuse and sexual harassment. This position will work statewide to detect, respond to, and investigate PREA allegations. With the inception of the federal standards and an increased awareness among inmates, investigations have risen significantly. The definition of sexual abuse in the PREA standards includes unwanted touching and other concerns that do not always rise to criminal investigations, therefore increasing the workload of DOC administrative investigations. This position will be responsible for gathering and analyzing information pertaining to intelligence and investigations associated with sexual assault, including working closely with the Oregon State Police and local prosecutors to ensure allegations are appropriately handled. It will function as the lead for the institution-based Sexual Assault Response Teams' investigative response and training, ensuring that proper procedures are consistently followed when investigations are completed.

The request for resources for Item 2 is \$208,869 General Fund, 1 position, 1.00 FTE.

The value of this package \$678,018 was eliminated in the Governor's Balanced Budget.

Quantifying Results

The department has adopted Correctional Outcomes through Research and Engagement (CORE) as a means to monitor and measure the daily work performed throughout the department. The addition of these PREA-related positions will be tied to CORE Operating Process 1d: Compliance with National PREA Standards, and Supporting Process 4d: PREA Audits. The agency expects to receive a consistent "pass" during PREA audits and reduced incidents of sexual assault as a result of this package, which would provide consistent policy and oversight, education of staff and inmates, and management of vulnerable and/or aggressive individuals.

BUDGET NARRATIVE

Agency Request Budget

Staffing Impact

Positions	3
FTE	3.00

Revenue Source

General Fund	\$678,018
Other Funds	\$0

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$0

2019-21 Fiscal Impact

This package was denied and will not have an impact in the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Corrections, Dept of
Pkg: 102 - PREA Compliance**

**Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Unemployment Assessments	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 102 - PREA Compliance

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

BUDGET NARRATIVE

Central Administration Division

103 Governor's Initiatives

Package Description

Purpose

The Department of Corrections (DOC) is requesting funding for issues related to a number of Governor's Office initiatives:

- Item 1: Legal Affairs Manager
- Item 2: Office of Government Efficiencies
- Item 3: SAS Research Project

Item 1: Legal Affairs Manager

This package requests funding for a Legal Affairs Manager (Operations and Policy Analyst 4) to assist in the development and implementation of an Office of Legal Affairs. As a result of an internal audit, and through internal and external stakeholder conversations, DOC has identified the need for a centralized Office of Legal Affairs to provide direction and oversight, and to streamline processes relative to litigation and records management. DOC is seeing an unprecedented increase in requests for its records under Public Records Law and by subpoena. DOC is also experiencing increasing demands for legal services, representation, and assistance from DOJ General Counsel and Trial. Currently, each functional unit manager within DOC independently processes public records requests, subpoenas, litigation needs, and tort claims. The Office of Legal Affairs, under the direction of the Legal Affairs Manager, will help bring consistency in agency-wide processes; centralize the gathering and tracking of legal advice from DOJ; streamline litigation research, records retrieval, and response; develop protocols; and give direction relative to records retention, litigation, and public record requests, including the collection, review, and release of said records. The Legal Affairs Manager will serve as the Records Officer for the agency, which is required by Oregon Administrative Rule (OAR) 166-030-0016.

DOC has about 4,500 employees who work with more than 14,700 adults in custody in a 24-hour-a-day, 7-day-a-week operation. As an agency, DOC is multifaceted with numerous layers and various locations throughout the state; these factors add complexity in responding to pending litigation and public records requests. The need for consistent records retention and destruction according to rule and policy is critical, especially in light of the large size of DOC's functional units and the number of individual staff members in separate areas who can potentially create and store records on the same topic. The failure to provide accurate, complete, and timely records can result in financial and reputational consequences for the department. A robust public records management system can help the agency to provide accountability and assurance that it operates transparently as a government entity.

BUDGET NARRATIVE

Item 2: Office of Government Efficiencies

This package requests permanent funding to staff the Office of Government Efficiencies (OGE) – a data-driven unit that provides the agency’s Executive Team with critical information for decision making, and ensures the department’s mission, strategic direction, and programs are aligned. The OGE provides oversight of the agency’s performance management system (CORE), which helps ensure the agency is transparent and accountable. This system allows the agency to identify processes that are not working optimally, identify barriers to performance, streamline processes, save time and money, and increase program and process effectiveness. If processes are not meeting targets, a 7-Step Problem-Solving methodology is used.

Item 3: SAS Research Project

This package addresses funding needs associated with the Statistical Analysis System (SAS), a software suite of applications DOC uses extensively to integrate data from a variety of sources, prepare it for reporting, provide business intelligence to the agency, and perform statistical analysis on the data. This package requests funding to migrate to a more robust SAS environment that leverages modern SAS products that are more aligned with the needs of the user base and staff skill sets. DOC is also requesting three positions for the Research and Evaluation unit and technical training funds for all unit staff responsible for developing and retrieving information utilizing SAS.

DOC created a very complex data manipulation and reporting environment in the early 2000s, which provides mission critical business intelligence reporting for the agency, referred to as the “Data Warehouse.” The Data Warehouse and the continued use of SAS is crucial to the department’s ability to quantify the agency’s key performance measures, operating process measures, and outcome measures, as well as to provide data to department staff and to Community Corrections partners, via DOC’s web portal, CMIS.

The primary function of the data warehouse is to bring data together from disparate systems into a central data warehouse, which then allows the Research and Evaluation unit to meet its mission of:

- Fulfilling data requests associated with legislative inquiries, public records requests, and other ad hoc operational purposes.
- Supporting CORE, which provides the platform for the agency to monitor and measure the daily work processes. CORE allows the department to identify opportunities to improve, streamline processes, use data to identify constraints, effectively use resources, and ultimately promote public safety.
- Providing data for internal and external research projects, program evaluations, and the development of risk assessment tools.

The current version of SAS is outdated, difficult to learn, and requires significant technical expertise that the department is lacking. In addition to seeking funds to upgrade to the newer version of SAS, which includes office and visual analytics, DOC is also requesting to add

BUDGET NARRATIVE

a development/testing environment and to have SAS perform an assessment to determine the amount of work needed to migrate the data flows and reports to the future state. Finally, DOC is requesting funding for three positions to meet the current demand for research services.

How Achieved

Item 1: Legal Affairs Manager

The Legal Affairs Manager will provide oversight in developing a centralized system for litigation management and public records requests. With this critical central leadership, DOC will be able to measure timeliness of responses to requests, help reduce duplication of efforts (which can occur when requestors query more than one functional unit for records), and mitigate issues that would otherwise result in delays and/or missed deadlines. This position's leadership will impact DOJ and Risk Management by improving DOC's response time, thereby reducing last minute deadlines, which further impacts DOJ and Risk Management's workloads and court cases. Further, the Legal Affairs Manager will provide guidance in the development of resource manuals and procedures for use throughout the agency, thereby reducing inconsistencies in similar requests, streamlining processes, making response times quicker, making responses more consistent, and ensuring all documents are gathered at the onset of the retrieval of the records.

A critical responsibility for the Legal Affairs Manager will be to act as the designated DOC point of contact for Department of Justice (DOJ) and Risk Management relative to litigation and tort claims. This central point of contact will improve the production of records needed for litigation, provide consistency in locating and retrieving records, and improve timeliness in responding to legal inquiries. In addition to being the Legal Affairs Manager this position will also serve as the agency's Records Officer per OAR 166-030-0016. Currently, DOC has the duties of the Records Officer distributed among several positions within the agency. As DOC has grown it has become evident a designated position with the responsibility of organizing and managing the agency's records management program is critical. The appointment of a Legal Affairs Manager will serve as a central resource for directing DOC staff who make records management decisions, thus reducing the department's future risks during litigation and establishing consistency in production of public records.

The request for Item 1 is \$262,566 General Fund, 1 position, 1.00 FTE.

Item 2: Office of Government Efficiencies

The Office of Government Efficiencies would:

- Assist CORE measure owners to identify, analyze, and improve existing business processes within the organization to meet new goals and objectives, which would increase performance and reduce costs.
- Use specific methodologies and/or strategies to increase the likelihood of successful results.

BUDGET NARRATIVE

- Identify and prioritize work
- Define routine work by describing processes
- Measure effectiveness
- Eliminate inefficiencies
- Help the agency meet its strategic goals through the use of proven methods and tools.
 - Connect everyone to these processes
 - Use measures to alert us to problems
 - Enable all staff to participate in making improvements
 - Create an environment that is a source of pride for all
 - Develop a common language
- Offer training opportunities to prepare staff members to lead or participate in projects.
 - Increase ownership and positive accountability
 - Move towards more fact based, data-driven decisions and actions
 - Improve transparency
 - Enhance teamwork and collaboration
 - Provide a greater opportunity for engagement in making the agency stronger
- Provide project support and guidance for project sponsors, leaders, and teams throughout the duration of their project.

The request for Item 2 is \$1,510,058 General Fund, 5 positions, 5.00 FTE.

Item 3: SAS Research Project

Funding to modernize the SAS environment will provide the department with a more flexible, easier to understand and maintain ETL strategy that will reduce staff time and effort with report development and maintenance. Additionally, the newer version of SAS will allow for self-reporting by end-users, which is becoming more and more crucial as the department matures with data-driven decision making. The advanced analytics, reduced licensing costs, and ease of use will provide the department with a significant return on investment and allow the Research and Evaluation Unit to better meet the data needs of the agency. This will also allow DOC to train staff more easily and in a shorter time period, and provide the agency with the ability to create interactive dashboards and reports that are immediately available on the web or mobile devices.

The addition of three positions within the Research and Evaluation unit will provide the unit with a much greater ability to meet the current and future data and research needs of the department. Currently, two of the four Research Analysts divide their time between legislative, public information, CORE, and ad hoc data requests. The management and prioritization of this workload is challenging, and the addition of

BUDGET NARRATIVE

two more Research Analysts will provide the ability to dedicate one staff solely to CORE. This increased staffing will also create the potential to add business analysis capabilities within the Research and Evaluation unit, which the department greatly needs to assist staff with accurately analyzing and capturing their data needs. An additional Information Services (IS) staff position will support the automation of the CORE work of the Research Analysts, as well as allow an expansion of the data offerings on the web portal, CMIS. Adequate IS staffing and support is crucial to the continued success of the Research and Evaluation unit's ability to provide research-based, data-informed services to the agency.

Equally important to increased staffing is securing a stable funding source for the biennial SAS licensing and maintenance costs. Such funding will provide the department the ability to receive newer SAS versions and other updates, continue maintaining the current data warehouse content, and further develop the warehouse reporting capabilities.

Funding to support annual technical training for the Research and Evaluation unit staff is also extremely crucial. Increasing SAS technical skills and knowledge through annual training will provide staff the opportunity to build upon their existing SAS knowledge and advance their skills in data warehousing techniques and architectures. Advancing capabilities of manipulating data, performing complex queries and analyses, and generating reports, as well as learning how to create spreadsheet-type interfaces, will enhance the unit's ability to continue meeting the department's CORE needs. Additionally, by improving data capture, extraction, and reporting capabilities, the department will be able to more thoroughly respond to the legislature and governor's office, as well as meet requirements around performance-based budgeting and incorporating the Results First analytic model (cost-benefit analysis approach) into policy and budget processes.

The request for Item 3 is \$1,894,731 General Fund, 3 positions, 3 FTE.

The value of this package \$3,667,355 was eliminated in the Governor's Balanced Budget.

Quantifying Results

Item 1: Legal Affairs Manager

The department has developed Correctional Outcomes through Research and Engagement (CORE) as a means to monitor and measure the daily work performed throughout the department. The benefits and outcomes of funding a Legal Affairs Manager position will be tied to the following CORE supporting processes (SP) and outcome measures (OM):

- SP4a – Number of litigated Tort claims to total number of Tort claims
- SP4b – Number of Tort claims filed
- SP4c – Average litigated Tort claim costs

BUDGET NARRATIVE

- SP5f – Public Records Requests
- OM14 – Partner and Customer Satisfaction

This position will play a vital role in collecting and analyzing data to inform and plan for the improvement of programs and processes to gain efficiencies and greater effectiveness relative to litigation management and public records requests. Ultimately, the appointment of a Legal Affairs Manager will bring DOC to the forefront of managing legal affairs/records management, furthering transparency, and ensuring DOC achieves excellence as a state agency.

Item 2: Office of Government Efficiencies

Permanent funding of the Office of Government Efficiencies will be tied to the following CORE supporting processes (SP):

- SP6d – Percentage of process measures meeting target
- SP6e – Percentage of outcome measures meeting target

Item 3: SAS Research Project

The benefits and outcomes of funding the SAS Research Project will be tied to the following CORE supporting processes (SP):

- SP5b – Number of days to respond to a legislative request
- SP5f – Number of days to fulfill a public records request
- SP6c – Number of research findings/recommendations implemented
- SP6d – Percentage of process measures meeting target
- SP6e – Percentage of outcome measures meeting target

Agency Request Budget

Staffing Impact

Positions	9
FTE	9.00

Revenue Source

General Fund	\$3,667,355
Other Funds	\$0

BUDGET NARRATIVE

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$0

2019-21 Fiscal Impact

This package was denied and will not have an impact in the 2017-19 or 2010-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 103 - Governor's Initiatives

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Unemployment Assessments	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 103 - Governor's Initiatives

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

BUDGET NARRATIVE

Central Administration Division

104 Technology Infrastructure

Purpose

The Department of Corrections (DOC) is requesting funding for the following key areas of technology infrastructure:

- Item 1: An assessment of corrections fundamental systems,
- Item 2: Desktop and laptop lifecycle replacement,
- Item 3: Voice over internet protocol (VOIP) infrastructure installation and on-going charges adjustment,
- Item 4: Updating the TAG Central Trust system and on-going operating costs.

The resources being requested for the Administrative Services Division are specific to Items 3 and 4.

Item 3: VOIP Installation and Operation

The Department of Administrative Services (DAS) has entered into an agreement with International Business Machines Corporation (IBM) on behalf of DOC. This is a mandatory services contract for all state agencies. This agreement will transition the state out of the telephone business and convert all on-site Legacy Telephone Systems to a centralized Voice Over Internet Protocol model (VOIP). DOC will need to upgrade a large percentage of its current infrastructure to support VOIP. In some cases this upgrade will have to be accomplished in buildings that range in age from 20 to 150 years old, incurring significant costs for new conduit and wire installation and abatement of asbestos-containing building materials. This planned solution will result in direct billing for telephone services to the agency and an increase in monthly telephone charges.

Item 4: Upgrade TAG Central Trust System

The Department of Corrections (DOC) is requesting funding for critical functional upgrades to the TAG inmate trust accounting and commissary point of sale system. The TAG trust and commissary software system supports the department's inmate banking and accounting activities, and point-of-sale processes for the inmate commissary operation.

The proposal is to move the current software from its current version up three generations to the most current, stable version. The current version used by DOC was installed in 1999 and has not had any major changes since 2002. Instability related to PC operating system advances, server operating system restrictions, and hardware advancements have restricted peak operational ability, created processing issues, and created operational vulnerability with activities such as check printing. The upgrade would eliminate the restrictions, stabilize operations, eliminate vulnerability from a hardware and software standpoint, and add certain operational functions. Bringing the software to the most recent stable version also makes an upgrade to the next generation of the software easier. The next

BUDGET NARRATIVE

generation will have significantly greater hardware and software flexibility resulting in enhanced operational capability and lower operational cost.

How Achieved

Item 3: VOIP Installation and Operation

Approximately \$12.2 million of infrastructure will be incurred as a one-time Capital Outlay to be financed with XI-Q bonds. Upgraded infrastructure will have new fiber, Cat6 or better copper cable, new pathway, and network equipment. Infrastructure costs are included in Capital Construction.

In addition to the infrastructure upgrades, ongoing General Fund telecommunications costs will increase by approximately \$2.3 million per biennium due to the equipment rentals and increased fees incurred by the new IBM contract.

The resources requested specific to Item 3 are \$2,342,473 General Fund, 0 positions, 0.00 FTE.

Item 4: Upgrade TAG Central Trust System

Upgrading the current product has several advantages over soliciting for a completely new product.-By upgrading the current product, the agency has lower cost for upgrades compared to a new, off-the-shelf system. Additionally, the current product uses the same interface and will require little-to-no additional training for staff. Finally, the transition time and resources to upgrade will be much less than those required for a new system.

The project would move the TAG software up three generations to the latest stable version. The upgrade will occur over the course of seven to nine months. All current functionality will be retained in the upgrade and some additional internal control enhancements will be added. All enhancements are included in the statement of work and the price quote. Training for this upgrade would be minimal since the upgrade has few changes from a screen and functional standpoint.

An upgrade of the current software for TAG allows the department to bring more of its software current with technology and allow for additional automation to improve processes, reduce manual activity, and reduce overall cost. Cost of doing such an upgrade is estimated at \$500,000 and appears in Capital Improvement. Ongoing cost for the software, accounting reconciliation, and internal controls will be slightly higher because of additional server software licensing, updated software cost, and recent audit findings related to internal control issues.

BUDGET NARRATIVE

The Accountant 1 position would ensure the financial integrity of the enhanced inmate accounting system and provide reconciliation of the multiple (DOC, DOJ, and OJD) agency accounts. The position will be necessary to accurately record and distribute funds collected from the inmate population to provide restitution to victims of crimes and for child support.

The resources requested specific to Item 4 are \$177,736 General Fund, 1 position, 1.00 FTE.

An additional \$285,000 Other Funds is requested to cover the cost of issuance for XI-Q bonds associated with both the upgrade to the TAG system and VOIP infrastructure.

The General Fund value of this package \$2,520,209 was eliminated in the Governor's Balanced Budget. The remaining Other Funds value of \$285,000 for the cost of issuance of XI-Q bonds is included in the Governor's Balanced Budget.

Quantifying Results

Item 3: VOIP Installation and Operation

The agency telephones will be compatible with the state's VOIP telephony system and fully supported by the contracted vendor. DOC will meet all schedules and timelines required by DAS to integrate to the new system.

Item 4: Upgrade TAG Central Trust System

Outcomes specific to this system upgrade are less about efficiency and more about system sustainability. This is a system that partially runs on a Windows XP computer where it is necessary for staff to tape magnets to printer cartridges to allow them to work in old equipment. This will allow the agency to mitigate the risk of a systems failure, while also providing the flexibility to make programming modifications if pending legislative concepts become a reality.

Agency Request Budget

Staffing Impact

Positions	1
FTE	1.00

Revenue Source

General Fund	\$2,520,209
Other Funds	\$285,000

BUDGET NARRATIVE

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$285,000

2019-21 Fiscal Impact.

The cost of issuance budget will be one-time and will be phased out as a part of the 2019-21 budget development process.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Corrections, Dept of
Pkg: 104 - Technology Infrastructure**

**Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
General Fund Obligation Bonds	-	-	285,000	-	-	-	285,000
Total Revenues	-	-	\$285,000	-	-	-	\$285,000
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Other COI Costs	-	-	285,000	-	-	-	285,000
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 104 - Technology Infrastructure

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	\$285,000	-	-	-	\$285,000
Total Expenditures							
Total Expenditures	-	-	285,000	-	-	-	285,000
Total Expenditures	-	-	\$285,000	-	-	-	\$285,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE	-	-	-	-	-	-	-
Total FTE	-	-	-	-	-	-	-

BUDGET NARRATIVE

Central Administration Division

105 Capital Improvement and Renewal

Package Description

Purpose

The Department of Corrections (DOC) is requesting funding for 3 Capital Improvement and Renewal items:

- Item 1: Faithful & Gould Assessment
- Item 2: Fire Suppression Systems Compliance
- Item 3: Transport Buses

The resources requested for the Central Administration Division in this package are reflected in Items 1 and 3.

Item 1: Faithful & Gould Assessment

The Department of Administrative Services (DAS) recently entered into a contract with the consultant Faithful & Gould to conduct a statewide Facility Condition Assessment of all state owned facilities. This assessment revealed that the Department of Corrections (DOC) had significant Capital Improvement and Renewal needs. According to the assessment, DOC has a current need (through 2016) of \$115.8 M in Capital Improvement and Renewal projects at facilities across the state in order to protect and preserve the state owned buildings and related infrastructure. This need will grow to \$152 M by the end of 2019 due to additional Capital Renewal needs and escalation if funding is not received. The values provided by Faithful & Gould are industry standard and do not take into account the additional soft costs of design and the security protocols for contractors doing work within our secure environment. The cost of these projects would have a projected mark-up of 40% more than the estimates provided by Faithful & Gould, bringing the current funding need to \$162.1 M and the funding need through 2019 to \$212.9 M.

DOC is requesting only a portion of the estimated \$212.9 M to address the most critical items listed by Faithful & Gould. DOC plans to execute work in the following eight categories; building envelope, electrical systems, water systems, roofs, heating ventilation and air conditioning (HVAC), surveillance systems, fire systems, and professional services. This request will also include funding for additional limited duration staffing to supplement our existing facilities staff in managing this increased workload that these projects will produce. This funding supports DOC's need to protect 5.45 million square feet of publicly owned space. The request also supports DOC's vision to operate safe facilities and key performance measures on our agency scorecard.

BUDGET NARRATIVE

Item 3: Transport Buses

The Department of Corrections (DOC) is requesting funding for critical inmate transportation needs. The DOC Transport Unit is an integral part of DOC prison operations. DOC transports inmates for a variety of reasons, including:

- Medical appointments – Inmates are constitutionally guaranteed the right to medical treatment. When DOC does not have the staff or facilities for specific medical treatment, they must be transported to an outside medical facility.
- Court appointments – Appearing in court is a right guaranteed by the U.S. Constitution.
- Housing and security management – It is sometimes necessary in the management of inmates to move them from one DOC facility to another.
- Programming needs.
- Interstate compact transfers.
- Coordination of new intakes from county facilities.

DOC Transport buses have limited ability to separate special housing or high risk inmates from general population inmates during transport. This significantly increases security risks to staff, inmates, and, potentially, the public due to an inmate's assaultive behavior. In addition, there is no sustainability plan or dedicated funding in place for replacing, expanding, or upgrading the vehicles owned by DOC's Transport Unit.

In recent years, the number of transfers for inmates in special housing has increased. Disciplinary and protective housing has moved largely to the east side of the state to allow for increased care of inmates with mental health issues in the Salem area where professional resources are more readily available. Due to the nature of the special housing and high-risk population, the number of inmate assaults on transports has increased. This change in transportation patterns has created a need for vehicles that can separate more inmates during a transfer than is currently available.

DOC owns four buses, three mini-trucks (box-trucks), and four wheelchair accessible vans. Two of the buses are 1997 models and nearing the end of their expected 500,000 mile life cycle. As the buses age they cost more for maintenance and incur increased fuel costs. In addition to the life cycle concerns, these buses are capable of separating only three inmates out of the 34-seat capacity, and they are not capable of retrofitting drop-down chains, which is a safety concern. The DOC Transfer Coordinator tries to limit the number of designated high risk/special housing inmates on each transport to reduce the likelihood of disruptive behavior. However, the average number of special housing inmates transported on buses is approximately 11. The Transport Unit has structured its bus usage to reduce the workload on these vehicles, although they are still actively used for long distance travel.

DOC's three mini-trucks only allow for one inmate to be separated out of the 18 seats on the vehicle, and separation reduces the total number of seats to 13. When possible, Transport attempts not to use these vehicles to transport segregation, IMU, or certain identified

BUDGET NARRATIVE

mental health inmates due to documented incidents of inmate assaults in these vehicles. This creates the need to schedule special trips for these inmates or divert them to other scheduled trips. Many special trips are done in transport vans. If a situation occurs on a van where it is not reasonable to get to a secured law enforcement or state facility, inmates likely will have to be removed from the van on the side of the road, or wherever staff can pull the vehicle over safely. This only allows for one staff member to attend the inmates outside the van and the other staff member to deal with the situation inside the vehicle.

Sedans, equipped with caging and radios, are leased from the State Motor pool. These vehicles are used to transport inmates to medical appointments, court appearances, and other local trips. DOC has leased additional unfunded vehicles to accommodate an increased number of local trips.

DOC is requesting \$762,663 to replace two buses, reconfigure existing smaller transport vehicles to accommodate a more disruptive population, and provide funding for leased vehicles needed to do local transport to and from court and outside medical appointments.

How Achieved

Item 1: Faithful & Gould Assessment

The maintenance budgets for DOC facilities are generally insufficient to address the deterioration associated with 24-hour, 7-day per week institutions and related facilities that range from 10 years to 150 years in age. The various types of construction materials and systems used in older facilities compound the challenge of preserving the useful life of these assets. The Faithful & Gould assessment of 16 DOC facilities shows a need in excess of \$219.9 M (including 40% mark-up) through the 17-19 biennium. In addition to the items noted on the assessment, DOC has essential tele-data and security system cabling, underground piping, and demolition needs.

The resources requested specific to Item 1 for the Central Administration Division include the one purchasing position, totaling \$218,300 General Fund, 1 position, 1.00 FTE. The purpose of this position is to manage the procurement of highly specialized, complex and/or technical goods and services for all sections and institutions for DOC, statewide. Procures Public Works and Public Improvement projects initiated through the Facilities Division and coordinates the purchase of all components and services related to construction projects.

Item 3: Transport Buses

In this package, DOC requests funding for the purchase of two Freightliner Crew Cab inmate transport trucks to replace two of its existing buses that are nearing the end of their expected life cycle. These vehicles can transport up to 26 inmates in double seated separation seats or isolate 13 special housing/high risk inmates in a single seat configuration, or any combination of the above. In

BUDGET NARRATIVE

addition they run on bio-diesel and come equipped with drop-down chains for winter road conditions, camera systems, and communication technology. The estimated cost for each Freightliner truck is currently \$305,000, plus \$14,149 for non-standard equipment. The box module compartments (inmate area) on the Freightliner transport trucks have a lifetime warranty. When these trucks reach the end of their optimum economical life cycle, the box module compartment can then be placed on a new truck cab and chassis, which costs approximately \$120,000 each. The cost of a new Freightliner truck is significantly less than the MCI style buses that DOC currently owns, which run \$675,000. Package 105 includes a request to install 12 single-seat separation caged areas on two of the existing box trucks, estimated to cost \$70,490. This would reduce the maximum inmate capacity from 18 to 12, but would allow the box trucks to be used more fully. This package also requests permanent funding for three leased vans and necessary caging and radio equipment for local trips at a cost of \$51,375. Finally, funding is requested to install a restraint chair in one of the two MCI buses that are within their expected life cycle at a cost of \$2,500.

The resources requested specific to Item 3 for the Central Administration Division include cost of issuance on the XI-Q bonds sold to fund Items 1 and 3, totaling \$661,180 Other Funds, 0 positions, 0.00 FTE.

In the Governor's Balanced Budget this package was reduced \$218,300 in General Fund and \$113,502 Other Funds leaving \$547,678 for cost of issuance on the XI-Q bonds \$506,466 for Item 1. Faithful and Gould and \$41,212 for Item 3. Transport Buses.

Quantifying Results

Item 1: Faithful & Gould Deferred Maintenance Assessment

DOC will quantify results by tracking percent of variance of expended Capital Construction funds to projected expenditures. Variance will be calculated on a quarterly basis and will be a DOC CORE Process Measure. The annual projected expenditures are as follows.

The annual projected expenditures are as follows.

<u>Timeframe</u>	<u>% Projected Expenditures</u>
July 1, 2017 to June 30, 2018	5
July 1, 2018 to June 30, 2019	15
July 1, 2019 to June 30, 2020	25
July 1, 2020 to June 30, 2021	25
July 1, 2021 to June 30, 2022	20
July 1, 2022 to June 30, 2023	10

BUDGET NARRATIVE

Item 3: Transport Buses

DOC has proactively sought out a sustainable approach to replacing vital and costly transportation equipment. The purchase of the Freightliner transport trucks with a replaceable truck cab and chassis would allow DOC to address replacement issues affordably, while operating efficient and effective bio-diesel engines.

Separation of high risk inmates during transport will enhance the safety of inmates, staff, and the public, bringing the anticipated incidence of violence to zero.

Agency Request Budget

Staffing Impact

Positions	1
FTE	1.00

Revenue Source

General Fund	\$218,300
Other Funds	\$661,180

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$547,678

2019-21 Fiscal Impact

The cost of issuance budget will be one-time and will be phased out as a part of the 2019-21 budget development process.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 105 - Capital Improvements and Renewal

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
General Fund Obligation Bonds	-	-	547,678	-	-	-	547,678
Total Revenues	-	-	\$547,678	-	-	-	\$547,678

Personal Services

Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Unemployment Assessments	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-

Services & Supplies

Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Other COI Costs	-	-	547,678	-	-	-	547,678
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-

____ Agency Request
 2017-19 Biennium

____ Governor's Budget
 Page _____

____ Legislatively Adopted
 Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 105 - Capital Improvements and Renewal

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	\$547,678	-	-	-	\$547,678
Total Expenditures							
Total Expenditures	-	-	547,678	-	-	-	547,678
Total Expenditures	-	-	\$547,678	-	-	-	\$547,678
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE	-	-	-	-	-	-	-
Total FTE	-	-	-	-	-	-	-

BUDGET NARRATIVE

Central Administration Division

108 Technology Initiatives

Package Description

Purpose

The Department of Corrections (DOC) is requesting funding for several technology initiatives in the following areas:

- Item 1: Electronic Health Records
- Item 2: Intranet Communications Portal
- Item 3: Warehouse Management System

The resource request specific to the Central Administration Division is to cover the cost of issuance for XI-Q bonds sold to cover the three projects.

Item 1: Electronic Health Records

Policy Package 108 is requesting funding for the estimated costs associated with implementing an Electronic Health Records System (EHR). In today's health care environment, an EHR is critical for increased efficiency, continuity of care along the continuum of public health, data mining for evidence-based resource management, and risk management.

In 2014, the Correctional Health Care Costs Workgroup – born out of SB 843 (2013) – included the “Use of Electronic Health Records systems” as one of the primary recommendations in its report to the Ways & Means Subcommittee on Public Safety. This came after the workgroup reviewed nationwide efforts to increase efficiencies and prioritized recommendations based on projected impact.

In 2014, DOC contracted with a consulting firm that specializes in EHR systems for correctional environments to assess its needs and to determine if it was feasible to implement an EHR system in DOC's 14 institutions. The consultant's experience has indicated that short-term implementation-related complications and loss of productivity are anticipated, but that DOC and the state will reap long-term benefits of moving to an EHR.

Benefits include increased quality of care for inmates, increased staff productivity, significant improvements in the delivery of care, electronic information continuity as new inmates enter the system and release to the community, and the utilization of available data to positively impact both the strategic and operational decision-making processes inside and outside DOC.

BUDGET NARRATIVE

In 2015, the Legislature allocated funding for DOC to move the EHR project through the DAS Stage Gate procurement process. DOC has hired a technology company to assist in preparing the business case and supporting documents to meet the Stage Gate 1 requirements. In September 2016, DOC will release an RFP to acquire a project manager (PM) and business analyst (BA) for the remainder of the project. This POP will allow for the continuation of EHR project development by funding the Project Manager and Business Analyst, the Stage Gate quality assurance review, and finalize the EHR system procurement RFP.

Item 2: Intranet Communications Portal

This project is for DOC to develop and deploy an enterprise-wide Intranet Communications Portal that supports a strategy to improve business processes related to communications within the agency (Intranet), manage documents, provide document versioning, collaborate on projects and decisions, and improve the quality of business data and information. An intranet is defined as an in-house website on the organization's local area network (LAN) serving **employees only** and not the public. An intranet provides a standard way to publish the organization's policies, news, schedules, forms, and training manuals. The intranet can also provide a venue for publishing blogs, wikis, activities, and events. If not funded, DOC's communication and collaboration practices will continue as is using only email and files that are hard to locate, control, and share. The quality of informed, collaborative, and data-driven decisions will remain underdeveloped and stunted.

Some additional background of this proposed project:

- In June 2011, DOC led an intranet pilot project to test the functionality and approaches to meeting business needs using intranet web portals. The six-month pilot was successful and developed a number of lessons learned to use when initiating a full project.
- In November 2014, DOC hired the Marquam Group, an experienced and well-known team of intranet consultants that have performed contracts for many Oregon agencies, to perform an intranet business feasibility study; they were tasked to identify how an intranet could meet critical organizational needs. Based on the information gathered, alternative options were reviewed, and a three-year roadmap was defined. Necessary infrastructure changes were targeted and costs were estimated including the Oregon State Data Center (SDC) expenses for hosting/support.
- By April 2014, Marquam and DOC IT Services collaborated and jointly authored a number of deliverable documents supporting the findings; these documents will provide a framework to start project implementation.
- A summary of findings were presented to DOC's Executive Team in April 2014. The findings were positively received and generated a discussion and desire to move forward.

BUDGET NARRATIVE

An Intranet Communications Portal will provide a foundation to share data and essential information, measure processes, and can lead to improved business efficiencies, decisions, and responsiveness. In addition to increased collaboration, the system can also provide ways to reduce manual processes, provide opportunities to improve timeliness and quality of decisions, and generate better outcomes in support of DOC's mission.

Item 3: Warehouse Management System

The DOC Warehouse system currently functions using a manually driven and paper intensive process for recording and archival record keeping. This manual system creates more room for error, is not nimble, limits visibility into the inventory information and is burdened with redundant paperwork. The speed, efficiency, and volume of products processed can be greatly enhanced with a fully integrated software and hardware solution.

DOC is requesting a Warehouse Management System (WMS) that can be integrated with the agency's current operating and accounting system (JD Edwards AFAMIS). A WMS is an integral part of modern warehousing businesses. Barcodes and their associated equipment technology used for scanning and system reports are essential for all stages of warehousing operations. The use of barcodes accurately identifies product description, location, inventory quantity, product dating and receiving date, and can be used to track and locate orders in process during order filling and transport of products. This process allows for more efficient methods of storing and transporting of products. As a software-driven system, this allows for real-time data capture, automation and printing technologies into the warehouse business infrastructure.

A RFI was initiated in 2013 to legitimize the cost of this system. Even though the associated cost would likely be less than DOC is requesting, this request includes the cost of inflation since the original RFI and the possibility of unanticipated change orders from the vendor for time spent installing and initially administrating the system at all four DOC warehouses. Also included in the package would be the need for a Project Manager for one year to assist with implementation.

How Achieved

Item 1: Electronic Health Records

An EHR would provide future cost avoidance, slow the rate of growth in staff needed to provide care, and present DOC with efficiencies while improving medical operations in several key areas. An EHR would:

- **Provide access to information via the Health Information Exchange (HIE)**
HIE is defined as the mobilization of health care information electronically across organizations within a region, community, or hospital system. HIE provides the capability to electronically move clinical information among health care information systems while

BUDGET NARRATIVE

maintaining the meaning of the information being exchanged. HIE systems facilitate the efforts of physicians and clinicians to meet high standards of care through electronic participation in a patient's continuity of care with multiple providers. Health care provider benefits include reduced expenses associated with the manual printing, scanning, and faxing of documents, as well as the physical mailing of patient charts and records, and phone communication to verify delivery of traditional communications, referrals, and test results. Access to HIE for inmate medical information is critical to the continuity of care as inmates move from the community to intake, during incarceration, and upon release back to the community and public services.

- **Decrease risk exposure due to chart errors, a lack of timely information, and information security**
DOC's current paper charting system results in huge volumes of medical paper-work, making it difficult to allow providers current information as an inmate moves throughout the system (either between Health Services units inside an institution, or between institutions when an inmate is transferred). The DOC maintains an entire warehouse of files to accommodate operational needs.
- **Improve medication distribution process, saving time and reducing inefficiencies**
Proper administration of medications to the inmate population is a time-consuming process. An EHR will address this problem by providing an up-to-date and online Medical Administration Record (MAR). Automating the process of medication administration, and all the record keeping that goes along with it, will increase the efficiency of administering the medications and reduce the likelihood of errors within the process.
- **Improve efficiency of pharmacy and provider interactions**
Inefficiencies surrounding current processes of interacting with pharmacy exist. Because chart notes and physician orders are hand-written, prescription orders can be misread or incomplete. Because faxed orders are often difficult to read, there are inefficiencies in tracking down correct information or addressing the effects of an incorrect assumption. An EHR will address this issue by allowing providers to order medications online and submit them directly to the pharmacy through a process that allows for clear legibility and error checking.
- **Decrease amount of inmate transfers due to medical reasons**
DOC facilitates inmate transfers from one institution to another in order for the inmate to receive a consult from a particular provider – in part because current information may not be available for a consulting physician to review. Many of these trips could be avoided if the consulting physician had more immediate access to the patient chart. An EHR will address this issue by providing online access that multiple locations can work with simultaneously.
- **Reduce effort required to store and manage paper-based records**
Physical charts must be stored and managed. This requires purging charts to a manageable size and archiving records. An EHR would address this issue by eliminating the need to purge and archive old records.

BUDGET NARRATIVE

- **Improve efficiency of telemedicine efforts**

The current inability for a complete medical record to be in more than one place at one time requires an additional effort to ensure telemedicine providers have accurate and up to date chart information during every telemedicine encounter. An EHR will address this issue by eliminating the need to create and maintain duplicate medical records for telemedicine operations.

- **Increase opportunities for data analysis and outcome measurements**

Data analysis and outcome measurement can be very difficult to attain in the current system of paper-based medical records. With the implementation of an EHR, these types of activities will be accessible for research and analysis, providing the ability to obtain evidence-based answers to operational questions and to better target resources.

- **Provide continuity of care at release**

Upon an individual's release from custody an EHR will allow for the automatic transmission of health care data to a Health Information Exchange and allow a smooth transition into Coordinated Care Organizations (CCOs) and for Veterans who are eligible for benefits, if applicable.

- **Increase efficiencies for emergency offsite care**

Institutional staff will be able provide local hospitals with secure medical records of individuals that require emergent care while the patient is in transport. Having immediate access to complete patient information, providers improve their ability to make well-informed treatment decisions quickly and safely.

Item 2: Agency Intranet

The following are assumptions for the project and a breakdown of the funding request for the three-year project. DOC will:

- Contract with a vendor to perform a technical infrastructure reassessment, evaluating DOC's current technology and recommending next steps and tools to support the development of an agency intranet, collaborative tools, and content management (prior to project initiation).
- Procure professional services to write the required Stage Gate Business Case and IRR packet to be submitted to the State CIO.
- Procure professional services to write the Statement of Work and Request for Proposal to hire a Solutions Vendor.
- Procure a Solutions Vendor to implement the intranet and collaborative solutions over the life of the project.
- Potentially hire an independent Quality Assurance (QA) vendor, since this is required for most Stage Gate projects.
 - *Note:* At this time, it remains unclear if an independent QA will ultimately be required. If it is, the requested funding now includes QA. If QA is later determined not to be necessary, the funded budget might decrease.

BUDGET NARRATIVE

Revenue Source	2017 – 2019 Biennium	2019 – 2021 Biennium	Total (over three years)
General Fund	\$ 1,858,500	\$ 692,900	\$ 2,551,400
Other Funds -	0	0	0
Federal Funds -	0	0	0
Total Funds	\$ 1,858,500	\$ 692,900	\$ 2,551,400

Key project targets will be met in three phases by establishing an initial Intranet foundation, extending Intranet functionality, and integrating agency business processes. These efforts will improve:

- Communications within the agency (Intranet)
 - Providing central locations to find common information
 - Providing search tools to locate common information
- Coordination of meetings
- Managing documents and document versions
- Collaborating on projects and decisions
- The quality of business data/information
- Collaborating with external community and other partners
- Reduce duplicate business forms

Item 3: Warehouse Management System

Purchasing, developing, and integrating a statewide WMS at all warehouse locations would:

- Position the warehouse system business model with the most modern inventory management technology
- Better manage inventory logistics across a diverse geographical area
- Allow for the utilization of real time technology for product transfers between warehouse locations
- Allow for more efficient staging of received product into warehouse storage
- Better track the timely disposition of dated product to minimize outdated product loss
- Reduce the need for redundant use and waste of printed paper
- Engage staff and work crews with the most up-to-date warehouse inventory technology and business techniques

BUDGET NARRATIVE

DOC is requesting \$143,239 Other Funds to cover the cost of bond issuance. Details on the specific project costs can be found in the Capital Improvement and Capital Construction sections.

The value of this package \$143,239 Other Funds was eliminated in the Governor's Balanced Budget.

Quantifying Results

Item 1: Electronic Health Records

EHR will increase quality of care, augment staff productivity, and improve efficiency of pharmacy and provider interactions. EHR will allow DOC staff to have real-time interactions with outside providers and allow emergency room physicians to make accurate decisions for treatment. The implementation of EHR will also provide a smooth transition to Coordinated Care Organizations upon release.

Item 2: Agency Intranet

The department has developed Correctional Outcomes through Research and Engagement (CORE) as a means to monitor and measure the daily work performed throughout the department. The benefits and outcomes of an intranet communications portal will be tied to the following CORE goals:

- Engaging stakeholders, partners, and employees
- Promote effective communications of news
- Assisting data warehouse users to utilize data and research studies

Key Performance Metrics (KPMs) could include:

- A percentage reduction of duplicate information or files
- A percentage increase of how much more quickly staff can locate information they search for
- A percentage reduction of DOC staff emails (with file attachments) sent to other staff
- A percentage of file shares from the U: and P: drives migrated into the new intranet communications portal with improved management and controls

Metrics could be developed for the following efforts:

- Creating an ongoing governance plan to manage development and program efforts
- Publishing critical information and content to staff

BUDGET NARRATIVE

- Facilitating staff communications
- Sharing ideas, exchanging information, and engaging staff on collaborative projects and decisions
- Partially streamline key business process workflows

Item 3: Warehouse Management System

Intended results to be achieved from this proposed system would greatly enhance and streamline current efficiencies as follows:

- Improved inventory accuracy achieved due to electronic technology as opposed to manual processes
- Better integration of product dating information into the system to transition such products through in a timely manner
- Instantaneous access to product location information within the warehouses to prevent misplacement of goods and avoid unnecessary future purchases
- Improved environmental and cost savings through the reduction of paper generated by current manual processes
- Real time tracking of orders in process
- Positions DOC warehouses into private industry accepted standards for inventory and accountability control

Agency Request Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$143,239

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

BUDGET NARRATIVE

Revenue Source

General Fund	\$0
Other Funds	\$0

2019-21 Fiscal Impact

This package was denied and will not have an impact in the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 108 - Technology Initiatives

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Services & Supplies							
Other COI Costs	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Central Administration Division

113 Financial Services Enhancement

Package Description

Purpose

Policy Option Package 113 seeks funding to increase staffing resources to audit, monitor, and train staff regarding State P-Card of Oregon Transaction System (SPOTS) transactions for DOC. Since the implementation of the SPOTS program, the number of cards issued has increased from less than 50 to over 300, and the resulting number of transactions processed has increased significantly from the 1000s to well over 10,000 for the last fiscal year. The resulting workload to audit and monitor the transactions has increased accordingly. In addition, with the increased number of individual card holders, the amount of training to meet the card demand has increased substantially. Currently, the agency has 1.0 FTE assigned to all SPOTS duties. The audit and monitoring functions have exceeded the capacity of the current position. While training has been completed, it has been pushed to the limit of the policy requirements.

In addition, in an effort to support the Payroll Unit and its paper-based time and attendance process, the agency is requesting an Office Specialist 2 position to support the administrative workload so the Payroll Technicians can focus on special functions like garnishments, the Affordable Care Act, and PERS reconciliations.

How Achieved

DOC is requesting to use the SPOTS rebate to fund two Other Funded positions: one Accounting Tech 1 for SPOTS support and one OS2 to take on administrative support and lower-level audit review functions for the Payroll Unit's new E-Time system. The agency currently receives approximately \$50,000 per quarter (\$400,000 per biennium) in SPOTS rebates from U.S. Bank. DOC would like to use those resources to fund both positions with no impact to General Fund budgets.

Adding these two positions will allow the agency the infrastructure to actively audit and monitor the SPOTS program and support the Payroll Unit, while ensuring training is occurring within acceptable policy constraints for SPOTS and the Payroll position. The Accounting Tech 1 and OS2 would enhance the audit and monitoring capability of the SPOTS program and support the administrative function of the Payroll Unit.

BUDGET NARRATIVE

Quantifying Results

The agency will compare the number of SPOTS reconciliations to SPOTS infractions found historically and compare the data after the addition of the new position. The agency will also monitor the number of employee transactions processed and where DOC might be able to improve efficiencies.

Agency Request Budget

Staffing Impact

Positions	2
FTE	2.00

Revenue Source

General Fund	\$0
Other Funds	\$287,704

Governor's Balanced Budget

Staffing Impact

Positions	2
FTE	2.00

Revenue Source

General Fund	\$0
Other Funds	\$287,704

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget in 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 113 - Financial Services Enhancement

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	287,704	-	-	-	287,704
Total Revenues	-	-	\$287,704	-	-	-	\$287,704
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	140,856	-	-	-	140,856
Empl. Rel. Bd. Assessments	-	-	114	-	-	-	114
Public Employees' Retire Cont	-	-	33,636	-	-	-	33,636
Social Security Taxes	-	-	10,775	-	-	-	10,775
Unemployment Assessments	-	-	254	-	-	-	254
Worker's Comp. Assess. (WCD)	-	-	138	-	-	-	138
Mass Transit Tax	-	-	845	-	-	-	845
Flexible Benefits	-	-	66,672	-	-	-	66,672
Total Personal Services	-	-	\$253,290	-	-	-	\$253,290
Services & Supplies							
Instate Travel	-	-	3,262	-	-	-	3,262
Employee Training	-	-	630	-	-	-	630
Office Expenses	-	-	15,072	-	-	-	15,072
Data Processing	-	-	1,272	-	-	-	1,272
Other Services and Supplies	-	-	2,518	-	-	-	2,518
Expendable Prop 250 - 5000	-	-	6,322	-	-	-	6,322
IT Expendable Property	-	-	5,338	-	-	-	5,338
Total Services & Supplies	-	-	\$34,414	-	-	-	\$34,414

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 113 - Financial Services Enhancement

Cross Reference Name: Central Administration
Cross Reference Number: 29100-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	287,704	-	-	-	287,704
Total Expenditures	-	-	\$287,704	-	-	-	\$287,704
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							2
Total Positions	-	-	-	-	-	-	2
Total FTE							
Total FTE							2.00
Total FTE	-	-	-	-	-	-	2.00

REPORT: PACKAGE FISCAL IMPACT REPORT

2017-19

PROD FILE

AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Central Administration

PACKAGE: 113 - Financial Services Enhancement

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700393	AAONC0210	AA ACCOUNTING TECHNICIAN 1	1	1.00	24.00	02	2,815.00		67,560 54,763			67,560 54,763
1700394	AAONC0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	02	3,054.00		73,296 56,572			73,296 56,572
TOTAL PICS SALARY									140,856			140,856
TOTAL PICS OPE									111,335			111,335
TOTAL PICS PERSONAL SERVICES =			2	2.00	48.00				252,191			252,191

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Corrections, Dept of
2017-19 Biennium

Agency Number: 29100
Cross Reference Number: 29100-004-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Federal Revenues	139,600	39,233	39,233	39,233	39,233	-
Charges for Services	60,274	2,174	2,174	2,174	2,174	-
Admin and Service Charges	300	-	-	-	-	-
Fines and Forfeitures	-	609	609	609	609	-
Rents and Royalties	9,800	-	-	-	-	-
General Fund Obligation Bonds	20,525	-	-	1,089,419	832,678	-
Sales Income	14,136	13,368	13,368	13,368	13,368	-
Loan Repayments	-	10,873	10,873	10,873	10,873	-
Other Revenues	64,627	3,715,670	3,715,670	4,003,374	4,003,374	-
Transfer In - Intrafund	-	81,723	81,723	81,723	81,723	-
Transfer Out - Intrafund	(204,113)	(1,438,365)	(1,438,365)	(457,485)	(457,485)	-
Total Other Funds	\$105,149	\$2,425,285	\$2,425,285	\$4,783,288	\$4,526,547	-
Federal Funds						
Federal Funds	487,604	1,065,807	1,065,807	1,065,807	1,065,807	-
Total Federal Funds	\$487,604	\$1,065,807	\$1,065,807	\$1,065,807	\$1,065,807	-
Nonlimited Other Funds						
Refunding Bonds	27,911	-	-	-	-	-
Total Nonlimited Other Funds	\$27,911	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2013-2015 Actual	2015-17 Legislatively Adopted	2015-17 Estimated	2017-19		
						Agency Request	Governor's Balanced	Legislatively Adopted
Social Security Administration incentive funds	Other	0355	\$139,600	\$39,233	\$143,600	\$39,233	\$39,233	\$0
ID card replacements, Witness Fees, copier revenue	Other	0410	60,274	2,174	0	2,174	2,174	0
Admin & Service Charges	Other	0415	300	0	0	0	0	0
Inmate Restitution for property damage	Other	0505	0	609	394,860	609	609	0
Land leases, easements	Other	0510	9,800	0	0	0	0	0
General Fund Obligation Bonds	Other	0555	20,525	0	0	1,089,419	832,678	0
Refinancing Debt	Other	0575	27,911	0	0	0	0	0
Legal records requests revenue, surplus property sales	Other	0705	14,136	13,368	551,413	13,368	13,368	0
Loan Repayments	Other	0925	0	10,873	0	10,873	10,873	0
Victim restitution allocations, travel reimbursements, and transfer of Inmate Welfare Funds between programs	Other	0975	64,627	3,715,670	1,747,480	4,003,374	4,003,374	0

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2013-2015 Actual	2015-17 Legislatively Adopted	2015-17 Estimated	2017-19		
						Agency Request	Governor's Balanced	Legislatively Adopted
Federal Funds from the State Criminal Alien Assistance Program (SCAAP), Prison Rape Elimination Act (PREA) and Federal grant for inmate educational programs	Federal	0995	487,604	1,065,807	954,894	1,065,807	1,065,807	0
Movement of IWF revenues between organizational units	Other	1010	0	81,723	408,395	81,723	81,723	0
Transfer of IWF revenues between organizational units	Other	2010	(204,113)	(1,438,365)	(1,740,820)	(457,485)	(457,485)	0

BUDGET NARRATIVE

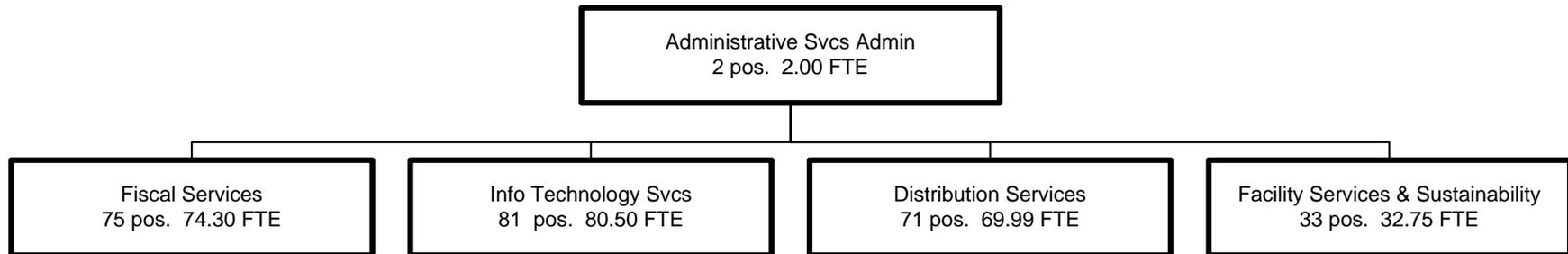
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BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS

Administrative Services Division Organizational Chart

2015-17 Current Legislatively Approved Budget (Reorganized)

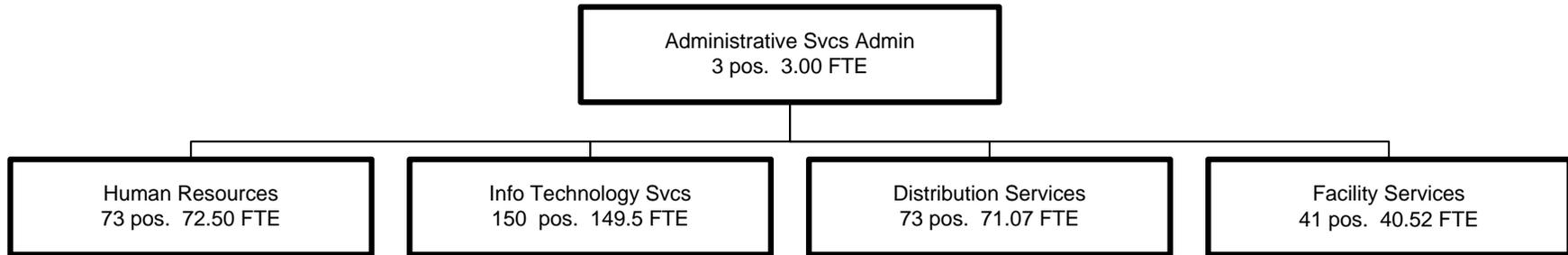


Total Positions: 262

FTE: 259.54

BUDGET NARRATIVE

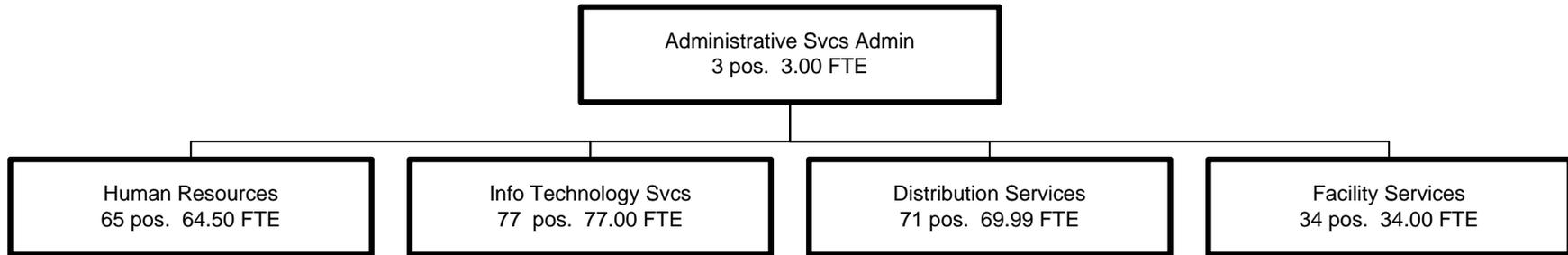
OREGON DEPARTMENT OF CORRECTIONS Administrative Services Division Organizational Chart 2017-19 Agency Request Budget



Total Positions: 340
FTE: 336.59

BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS Administrative Services Division Organizational Chart 2017-19 Governor's Balanced Budget



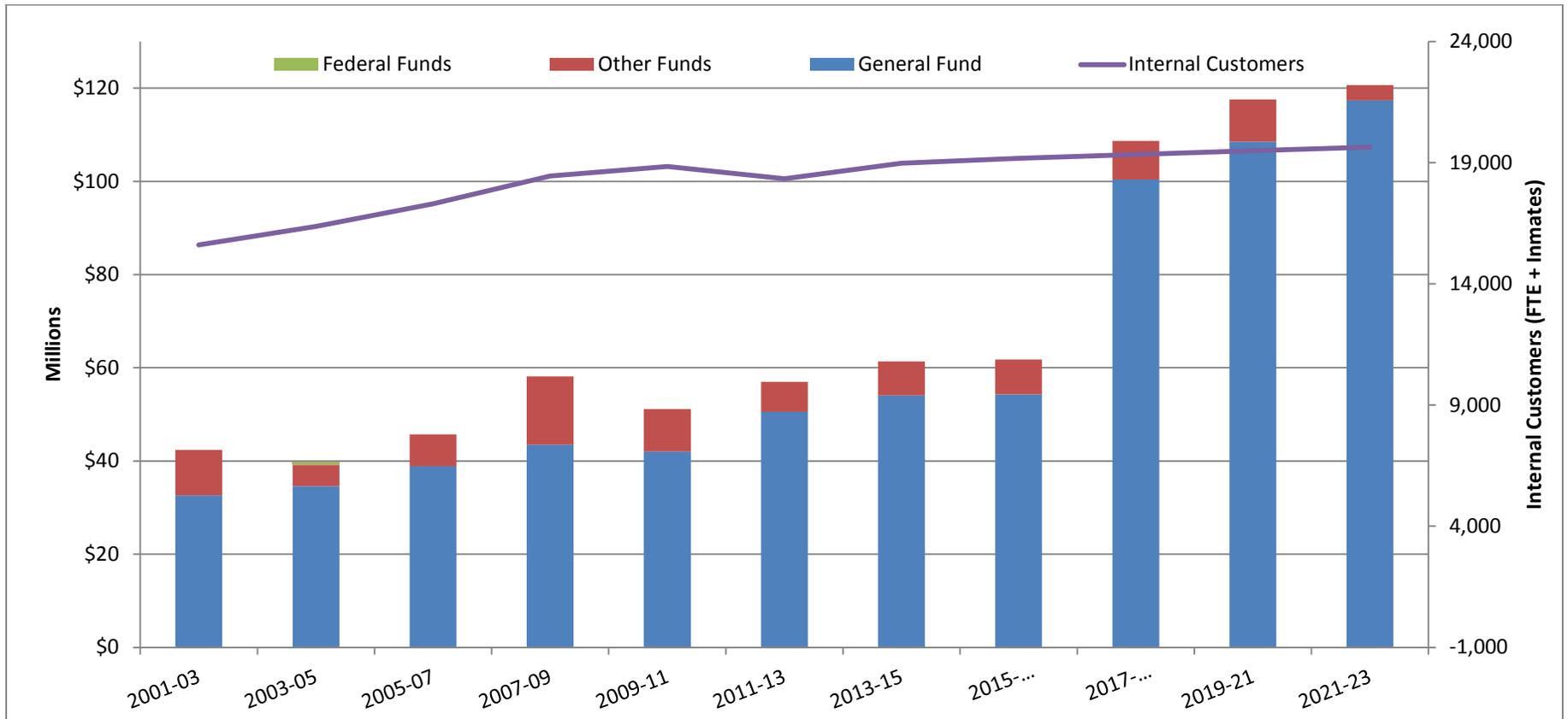
Total Positions: 250
FTE: 248.49

BUDGET NARRATIVE

Administrative Services

Program Unit Executive Summary

- a. Long-Term Focus Areas that are impacted by the program: Healthy and Safe Oregonians, Excellence in State Government, and Responsible Environmental Stewardship
- b. Primary Program Contact: Daryl Borello, Assistant Director for Administrative Services Division
- c. Total Funds Budget



BUDGET NARRATIVE

d. Program Overview

During the 2013-2015 biennium, the General Services Division was restructured and renamed as the Administrative Services Division. Fiscal Services, now known as Financial Services, moved out of Administrative Services and now falls under the Office of the Chief Financial Officer. Human Resources is no longer a division; it is a unit within the Administrative Services Division. This division provides services that are fundamental to day-to-day DOC operations in four key areas: Information Technology, Facilities Services, Human Resources, and Distribution Services. These services are provided directly to employees, offenders, volunteers, community corrections, and other partner agencies.

e. Program Funding Request

This program is requesting \$108,717,877 to provide key services that are fundamental to day-to-day DOC operations in four vital areas: Information Technology, Facilities Services, Human Resources, and Distribution Services. This request includes \$618,733 to fund the creation of the Diversity & Inclusion Unit. This unit will help the agency fulfil the Governor's initiative for creating a diverse and inclusive work environment. The Diversity & Inclusion Administrator will directly report to the Assistant Director for Administrative Services. In addition, this request includes funding for eight Policy Option Packages, which are described in detail later in this document:

- 102 – PREA Compliance
- 103 – Governor's Initiatives
- 104 – Technology Infrastructure
- 105 – Cap Imp & Renewal
- 106 – Staff Wellness
- 107 – Workforce Recruit, Dev & Retention
- 108 – Technology Initiatives
- 111 – Technology Positions

f. Program Description

The Administrative Services Division is responsible for the delivery of services that support DOC daily operations. These services include employee services, providing access to information, constructing new facilities, maintaining and renovating existing facilities, maintaining and repairing communications networks and equipment, and the efficient distribution of goods. These services are part of the foundation upon which DOC operates safe, secure, and civil correctional institutions. The budget for Administrative Services is impacted by changes in the offender population, investments in new technology, and the age of the facilities and equipment that the division is responsible for maintaining. Significant investments in technology are

BUDGET NARRATIVE

needed to maintain current levels of service, to meet security mandates, and to ensure business continuity across all sections of this program and DOC. These costs cannot be covered within the current budget.

The Administrative Services Division includes four primary program sub-units – Information Technology, Facilities Services, Human Resources, and Distribution Services – all of which are under the management of Administrative Services Administration. Please see the Program Unit narrative below for more detailed information regarding the function of each of these sub-units.

g. Program Justification and Link to Long-Term Outcomes

Administrative Services supports DOC's success in keeping adults in custody securely incarcerated for the duration of their sentence, which plays a key role in keeping Oregonians healthy and safe. Administrative Services provides the direct support of daily operations needed for institutions to function safely and securely. And, through the use of the Oregon Accountability Model, Administrative Services staff support offenders' successful transition to society and reduce the likelihood of committing future crime.

Representatives from the Administrative Services Division are also part of the state's Improving Government Steering Committee, which resources statewide projects designed to find ways to modernize, streamline, and improve administrative functions to get better results at a lower cost – a key example of creating excellence in state government. Central to the success of these projects is fostering collaboration among agencies and their employees and, at times, with organizations that do business with the state. Administrative Services is involved in enterprise IT governance and the Human Resources Information System business case.

BUDGET NARRATIVE

h. Program Performance

The Administrative Services Division monitors performance through the agency's scorecard. The performance measures that apply to Administrative Services are as follows.

Measure Name	Measure Calculation	Target	1 st quarter 2015	2 nd quarter 2015	3 rd quarter 2015	4 th quarter 2015
IT service response time	Percent of time an incident request (break/fix) is responded to within the established service window timeline	92%	96%	97%	97%	96%
Work order efficiency	Number of institutions using the Benchmate system	100%	40%	40%	50%	72%
Canteen sales	Growth in sales	5%	4.55%	2.63%	4.12%	17.5%
Canteen net income	Growth in net income	3%	24.85%	-58%	18%	13.7%
Hiring (Trial Service)	Percentage of staff hired 6, 9, or 12 months ago who completed trial service this quarter	95%	77.4%	92.40%	89.1%	79.6%
Annual Training	Percentage of staff who attended some training	100%	79.01%	89.87%	88%	88%
Labor Relations	Percentage of grievances resolved prior to arbitration	95%	94.1%	94.15%	94.22%	94.26%
Leave without pay	Percent of staff entering leave without pay per month	4%	8.93%	10.30%	9.3%	9.1%
Gender Diversity	Achieve Governor's female gender diversity goal for DOC	38%	32%	32.40%	33.65%	33.65%

In addition, since 2002, staffing available to support Information Technology functions has grown about 25 percent, while the number of systems DOC has to support those functions has increased by 250 percent. Infrastructure upgrade projects slated for completion during 2015-17 will create the ability to add needed systems to support increasing business demands for technology. However, current FTE will not support any growth in that area, requiring hosted solutions or contracted work for any major additions.

i. Enabling Legislation/Program Authorization

This program directly supports daily operations required to operate correctional facilities as mandated by the Oregon Constitution Article I, Sections 13, 15, 16, and 44; ORS 423.020 1 (a-d); ORS 423.075 5 (a-d); case law based on the 8th Amendment, U.S. Constitution; and the 2003 Federal Prison Rape Elimination Act (PREA).

Facilities Services has specific enabling authorizations with certain mandates included in ORS 179 Administration of Institutions, ORS 270 Management of State Owned Property, and ORS 276 Public Facilities, Contracting and Insurance.

Fiscal Services also has specific mandates and authorizations for fiscal functions include in ORS 291 State Financial Administration, for contracts and procurement in ORS 279 Public Contracting, and for specific institution-related activities in ORS 421 Department of Corrections Institutions.

BUDGET NARRATIVE

Information Technology Services is mandated by ORS 423.478 and 423.555 to provide a statewide information system and data services sufficient to allow tracking of offenders and measure the effectiveness of correctional programs.

Distribution Services has authorization under ORS 421 Department of Corrections Institutions: Compacts, and ORS 423.020 Department of Corrections: duties and powers and fees, to establish the commissary system to provide inmates the ability to purchase acceptable items above and beyond what the department is required to provide, to use these products to provide security and behavioral tools through positive incentive programs, and to direct profit from sales of these products into the Inmate Welfare Fund to be used for inmate activities and programs, including education.

j. Describe the various funding streams that support the program

The majority of the Administrative Services Division is funded with General Fund dollars, and this percentage of funding has increased over the last two biennia. The Other Funds budget is provided from four primary sources:

- Article XI-Q Bonds: Bond measures support construction and correction of deferred maintenance issues. This funding source has decreased based on shifting priorities.
- Commissary Sales: This operation is self-funded. Profits above operating expenses are deposited to the Inmate Welfare Fund outside of Administrative Services.
- CDC Sales and Rentals: Revenue from recycling efforts and lease agreements with other state agencies, authorized for use in partially maintaining host facility.
- Property Sales and Rentals: Revenue from property sales and property lease agreements, authorized for use in maintaining property.

k. Describe how the 2017-19 funding proposal compares to the program authorized for the agency in 2015-17

In the 2017-19 biennium, the Administrative Services division will continue to provide critical services that are fundamental to day-to-day DOC operations in four vital areas: Information Technology, Human Resources Facilities Services, and Distribution Services.

BUDGET NARRATIVE

Program Unit Narrative

The Administrative Services Division includes the following subunits: Information Technology Services, Facilities Services, Human Resources, and Distribution Services. The following is an overview of each subunit.

Information Technology Services

Information Technology Services provides central support, management, and maintenance of information technology activities, including computer services, for more than 6,000 users at 14 institutions, three administrative sites, and 36 county parole and probation offices. This section develops and maintains software and databases that support offender management (sentencing, security threat management, and case management), inmate programming (work assignments and education), and key business functions (budget, finance, and operational metrics). These systems are utilized by employees, adults in custody, and agency partners daily to support operations 24 hours a day, seven days a week.

Because of several biennia of budget challenges, DOC has not kept up with technology upgrades. DOC is still using manual and paper processes that do not allow for efficiencies or data sharing to the degree that it could. DOC is proposing a series of upgrades that will position the agency to begin to take advantage of efficiencies from technology. These are described in detail later in this document.

Facilities Services

Facilities Services is responsible for the administration of repair and maintenance programs for existing institutions. Services provided include helping set priorities for deferred maintenance, management of leased facilities and property holdings, support for communications infrastructure, coordination of conservation and sustainability efforts, and ensuring code compliance in maintenance and repair activities (i.e., fire safety code, electrical, plumbing). These services are utilized most frequently by employees during normal business hours with emergency support available 24 hours a day, seven days a week.

The Facilities Services section includes the Communications Infrastructure unit. This unit provides the infrastructure necessary to allow the operation of critical systems, including information systems, access control, and video surveillance and recording, and radio communications systems. These systems are in need of upgrade and replacement throughout the department. Because of these needs, the infrastructure team is managing a heavy workload with a backlog of projects and tasks. With the increasing demand for mobile technology and seamless operations, there continues to be a lack of resources necessary to manage the growing project list.

There is also a need to bring all of DOC's aging institutions into compliance with the federal PREA standards. This will require upgrades and expansion of DOC's current video surveillance and recording equipment.

BUDGET NARRATIVE

Human Resources

The Human Resources (HR) Division is responsible for all aspects of employee services including employee and labor relations, recruitment, personnel records, Federal Medical Leave Act (FMLA)/Oregon Family Leave Act (OFLA) management, training and professional development, and classification and compensation. The HR Division is a centralized unit within DOC that is administered centrally. However, some employees are stationed at institutions outside of Salem to provide direct services at the worksite. The central HR office provides the resources that cannot cost-effectively be duplicated at the institutions. These include recruitment and career services, staff training administration, personnel records, classification/compensation, and labor relations.

Distribution Services

Distribution Services provides the primary logistical support for the operation of correctional facilities. This includes management of a statewide inventory of expendable, non-expendable, and food product inventories, and transport of these goods to institutions. Inventories delivered to correctional facilities are used to provide direct care to adults in custody in the form of meals, clothing, hygiene, and sanitation. This section also manages inmate commissary programs, which are statutorily mandated and whose proceeds go to the Inmate Welfare Fund. In sustainability efforts, the Central Distribution Center's Recycling Center recycles material from all 14 DOC institutions that generate revenue. The re-use section repurposes items that might otherwise end up in the waste stream.

Proposed New Laws That Apply to the Program Unit

One of the agency's 13 legislative concepts for the 2017 session falls under the leadership of the Administrative Services Division:

- LC 29100/001 would amend statute to provide a property tax exemption for the homesteads of surviving spouses of DOC Correctional Officers.

Expenditures by Fund Type, Positions and Full-Time Equivalents – 2017-19 Agency Request Budget

Program Sub-Unit	Position / FTE	Revenue Sources			
		General Fund	Other Funds	Federal Fund	Total Fund
Facilities Services	41 / 40.52	\$29,985,162	\$548,505	\$0	\$30,533,667
Human Resources	73 / 72.50	\$18,354,936	\$5,341	\$0	\$18,360,277
Distribution Services	73 / 71.07	\$9,742,341	\$7,598,429	\$0	\$17,340,770
Information Technology Svcs	150 / 149.50	\$41,513,635	\$165,433	\$0	\$41,679,068
Admin Svcs Administration	3 / 3.00	\$784,738	\$19,357	\$0	\$804,095
Program Unit Total	340 / 336.59	\$100,380,812	\$8,337,065	\$0	\$108,717,877

BUDGET NARRATIVE

Expenditures by Fund Type, Positions and Full-Time Equivalents – 2017-19 Governor’s Balanced Budget

Program Sub-Unit	Position / FTE	Revenue Sources			
		General Fund	Other Funds	Federal Fund	Total Fund
Facilities Services	34 / 34.00	\$11,335,115	\$523,805	\$0	\$11,858,920
Human Resources	65 / 64.50	\$16,237,649	\$5,150	\$0	\$16,242,799
Distribution Services	731 / 69.99	\$9,515,316	\$7,460,188	\$0	\$16,975,504
Information Technology Svcs	77 / 77.00	\$20,492,528	\$165,433	\$0	\$20,657,961
Admin Svcs Administration	3 / 3.00	\$778,026	\$18,665	\$0	\$796,691
Program Unit Total	250 / 248.49	\$58,358,634	\$8,173,241	\$0	\$66,531,875

BUDGET NARRATIVE

Administrative Services Division

010 Non-PICS Psnl Svc / Vacancy Factor

Package Description

Purpose

This package includes three components: 1) The cost of Personal Services adjustments, such as inflation on non-PICS accounts, i.e., overtime, differentials, unemployment compensation, and mass transit taxes, which are not automatically generated by PICS; 2) An adjustment for the anticipated savings associated with normal employee turnover, commonly referred to as vacancy savings, which is developed using a formula prescribed by the Department of Administrative Services (DAS) Chief Financial Office (CFO) that considers both the savings and costs associated with normal turnover activity; and 3) An adjustment to the Public Employee Retirement System (PERS) Pension Obligation Bond assessment, which is also developed by the DAS CFO.

How Achieved

Non-PICS Accounts – With the exception of Mass Transit, adjustment amounts are computed by multiplying the above referenced accounts in the 2017-19 Base Budget by the standard inflation factor of 3.7%. Added to these amounts is the value of the exceptional inflation awarded to agencies that have both mandated caseload and 24/7 facilities. Overtime, Shift Differential and All Other Differential accounts have an additional above-standard inflation rate of 3.4%.

Vacancy Savings – Vacancy savings are computed using the formula and guidelines prescribed in the Budget and Legislative Concept Instructions and approved by the DAS CFO. This formulaic estimate of vacancy savings is then compared against the base budget, resulting in a package 010 adjustment.

PERS Pension Obligation Bonds – The Pension Obligation Bond amount is provided by the DAS CFO. This budgeted amount is distributed by DAS for Debt Service on PERS Pension Obligation Bonds. There is no inflation factor applied to Pension Obligation Bonds.

Agency Request Budget

Staffing Impact

None

BUDGET NARRATIVE

Revenue Source

General Fund	\$153,226
Other Funds	\$19,169
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

None

Revenue Source

General Fund	\$153,226
Other Funds	\$19,169
Federal Funds	\$0

2019-21 Fiscal Impact

Actions approved in this package will have varying impacts on future periods. Normal inflation will be integrated into and become part of the Base Budget for 2019-21, as will the funding approved in the non-PICS exceptions. Vacancy savings are re-projected each biennium based on agency experience. The Pension Obligation Bond financing will be an ongoing liability for the agency.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	153,226	-	-	-	-	-	153,226
Total Revenues	\$153,226	-	-	-	-	-	\$153,226
Personal Services							
Temporary Appointments	1,170	-	-	-	-	-	1,170
Overtime Payments	8,118	-	886	-	-	-	9,004
Shift Differential	-	-	-	-	-	-	-
All Other Differential	7,867	-	2,939	-	-	-	10,806
Public Employees' Retire Cont	3,818	-	914	-	-	-	4,732
Pension Obligation Bond	136,979	-	16,441	-	-	-	153,420
Social Security Taxes	1,311	-	291	-	-	-	1,602
Unemployment Assessments	499	-	3	-	-	-	502
Mass Transit Tax	8,707	-	1,978	-	-	-	10,685
Vacancy Savings	(15,243)	-	(4,283)	-	-	-	(19,526)
Total Personal Services	\$153,226	-	\$19,169	-	-	-	\$172,395
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Other Care of Residents and Patients	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-

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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Capital Outlay							
Industrial and Heavy Equipment	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	153,226	-	19,169	-	-	-	172,395
Total Expenditures	\$153,226	-	\$19,169	-	-	-	\$172,395
Ending Balance							
Ending Balance	-	-	(19,169)	-	-	-	(19,169)
Total Ending Balance	-	-	(\$19,169)	-	-	-	(\$19,169)

BUDGET NARRATIVE

Administrative Services Division

021 Phase-In

Package Description

Purpose

This package includes the financial impact associated with phasing in a full 24 months of the programs, services, or legislative actions that were begun during the 2015-17 biennium. Package 021 includes the added costs of programs above the 2017-19 Base Budget level, after adjustments are made for start-up costs or other one-time expenditures funded in 2015-17.

How Achieved

This package includes the financial impact (including inflation) for non-PICS Personal Services, Services & Supplies, Capital Outlay, and Special Payments accounts to provide for 24-month operation of positions and services brought on-line during the 2015-17 biennium. Inflation for these additional costs is also included in this package at the level prescribed by the DAS CFO.

In the February 2016 interim session, the Legislature authorized Capital Outlay funding for remodeling at the Oregon State Penitentiary Behavioral Health Unit. Although most of the \$2.1 million will be spent during the 2015-17 biennium, approximately \$500,000 will revert to the 2017-19 biennium. Capital Outlay activities in the 2017-19 biennium include: Utilities installation; fencing between buildings; emergency vehicle road; fire alarm & fire protection; security camera system; and communication network.

Note: The position/FTE counts and the PICS financial impact of phased-in positions is included in the 2017-19 Base Budget as part of the automated budget development process. Only the incremental cost for the above mentioned non-PICS accounts is included in this package.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$498,770
Other Funds	\$0
Federal Funds	\$0

BUDGET NARRATIVE

Governor’s Balanced Budget

Staffing Impact

None

Revenue Source

General Fund	\$498,770
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 021 - Phase - In

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	498,770	-	-	-	-	-	498,770
Total Revenues	\$498,770	-	-	-	-	-	\$498,770
Capital Outlay							
Other Capital Outlay	498,770	-	-	-	-	-	498,770
Total Capital Outlay	\$498,770	-	-	-	-	-	\$498,770
Total Expenditures							
Total Expenditures	498,770	-	-	-	-	-	498,770
Total Expenditures	\$498,770	-	-	-	-	-	\$498,770
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Administrative Services Division

022 Phase-out Pgm & One-time Costs

Package Description

Purpose

This package includes the financial impact associated with phasing out programs, services, or legislative actions that were terminated during the 2015-17 biennium. This includes the elimination of one-time expenditures and/or reductions that were a part of the 2015-17 budget.

How Achieved

This package includes the financial impact associated with phasing out the non-PICS Personal Services, Services and Supplies, Capital Outlay, and Special Payments reductions taken during the 2015-17 biennium.

In the February 2016 interim session, the Legislature authorized Capital Outlay funding for a modular building at the Oregon State Penitentiary Behavioral Health Unit. Approximately \$1.6 million of the \$2.1 million will be spent during the 2015-17 biennium; the remainder reverts to the 2017-19 biennium; all \$2.1 million funding is being phased-out. Additionally, \$547,000 from 2015-17 biennium Policy Package 105 Inmate Thin-Client Network Replacement is being phased-out.

Note: The position/FTE counts and the PICS financial impact of phased-out positions is included in the Base Budget as part of the automated budget development process. There were no PICS-related impacts related to the 2015-17 unspecified reductions, therefore there is no restoration to PICS-related accounts included within this package. Only incremental change for non-PICS accounts is included in this package.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	(\$2,648,114)
Other Funds	\$0
Federal Funds	\$0

BUDGET NARRATIVE

Governor’s Balanced Budget

Staffing Impact

None

Revenue Source

General Fund	(\$2,648,114)
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(2,648,114)	-	-	-	-	-	(2,648,114)
Total Revenues	(\$2,648,114)	-	-	-	-	-	(\$2,648,114)
Services & Supplies							
IT Expendable Property	(283,895)	-	-	-	-	-	(283,895)
Total Services & Supplies	(\$283,895)	-	-	-	-	-	(\$283,895)
Capital Outlay							
Telecommunications Equipment	(20,000)	-	-	-	-	-	(20,000)
Technical Equipment	(25,000)	-	-	-	-	-	(25,000)
Land and Improvements	(25,000)	-	-	-	-	-	(25,000)
Building Structures	(1,373,440)	-	-	-	-	-	(1,373,440)
Equipment - Part of Building	(419,300)	-	-	-	-	-	(419,300)
Professional Services	(238,304)	-	-	-	-	-	(238,304)
Other Capital Outlay	(263,175)	-	-	-	-	-	(263,175)
Total Capital Outlay	(\$2,364,219)	-	-	-	-	-	(\$2,364,219)
Total Expenditures							
Total Expenditures	(2,648,114)	-	-	-	-	-	(2,648,114)
Total Expenditures	(\$2,648,114)	-	-	-	-	-	(\$2,648,114)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Administrative Services Division

031 Standard Inflation

Package Description

Purpose

This package includes funding for inflation and adjustments to reflect the Price List of Goods and Services issued by DAS. The prescribed standard inflation factors were used for all accounts in this division.

How Achieved

For 2017-19, inflation factors are 3.7% for standard inflation, 4.1% for Professional Services, 13.14% for Attorney General charges, 6.9% for Facility Rental and Taxes, and 3.7% for Special Payments. Inflation requested in this package is based on the 2017-19 Base Budget. Inflation associated with biennialized phased-in programs, when applicable, is included in package 021. Inflation associated with new institution start-up and operation is included in the essential package for caseload in package 040.

In the Governor's Balanced Budget, package 090 eliminated the value of this package.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$343,945
Other Funds	\$62,050
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

None

BUDGET NARRATIVE

Revenue Source

General Fund	\$343,945
Other Funds	\$62,050
Federal Funds	\$0

2019-21 Fiscal Impact

The value of this package was eliminated in package 090 and will not have an impact on the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	343,945	-	-	-	-	-	343,945
Total Revenues	\$343,945	-	-	-	-	-	\$343,945
Services & Supplies							
Instate Travel	14,755	-	1,043	-	-	-	15,798
Out of State Travel	188	-	-	-	-	-	188
Employee Training	9,719	-	39	-	-	-	9,758
Office Expenses	6,902	-	4,229	-	-	-	11,131
Telecommunications	76,364	-	-	-	-	-	76,364
Data Processing	30,756	-	337	-	-	-	31,093
Publicity and Publications	222	-	-	-	-	-	222
Professional Services	19,284	-	-	-	-	-	19,284
IT Professional Services	-	-	-	-	-	-	-
Attorney General	86,196	-	306	-	-	-	86,502
Employee Recruitment and Develop	1,920	-	-	-	-	-	1,920
Dues and Subscriptions	364	-	19	-	-	-	383
Facilities Rental and Taxes	-	-	-	-	-	-	-
Fuels and Utilities	26,455	-	4,487	-	-	-	30,942
Facilities Maintenance	31,992	-	13,096	-	-	-	45,088
Food and Kitchen Supplies	185	-	17,887	-	-	-	18,072
Medical Services and Supplies	557	-	-	-	-	-	557
Other Care of Residents and Patients	1,296	-	2,845	-	-	-	4,141
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	14,352	-	16,868	-	-	-	31,220
Expendable Prop 250 - 5000	1,681	-	388	-	-	-	2,069

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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	6,333	-	506	-	-	-	6,839
Total Services & Supplies	\$329,521	-	\$62,050	-	-	-	\$391,571
Capital Outlay							
Telecommunications Equipment	2,535	-	-	-	-	-	2,535
Technical Equipment	-	-	-	-	-	-	-
Household and Institutional Equip.	9,738	-	-	-	-	-	9,738
Industrial and Heavy Equipment	478	-	-	-	-	-	478
Data Processing Software	741	-	-	-	-	-	741
Data Processing Hardware	932	-	-	-	-	-	932
Land and Improvements	-	-	-	-	-	-	-
Building Structures	-	-	-	-	-	-	-
Equipment - Part of Building	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	\$14,424	-	-	-	-	-	\$14,424
Total Expenditures							
Total Expenditures	343,945	-	62,050	-	-	-	405,995
Total Expenditures	\$343,945	-	\$62,050	-	-	-	\$405,995

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(62,050)	-	-	-	(62,050)
Total Ending Balance	-	-	(\$62,050)	-	-	-	(\$62,050)

BUDGET NARRATIVE

Administrative Services Division

032 Above Standard Inflation

Package Description

Purpose

This package includes funding for above standard inflation as prescribed by DAS. Approval by the DAS CFO is required in order to use this package. Medical accounts are approved to use the additional medical services inflation factor because they rely heavily on skilled medical staff (doctors, dentists, registered nurses), advancements in medical technology, and high-cost prescription drugs to fulfill its mandate.

How Achieved

For 2017-19, the above standard inflation factor for Medical Services and Supplies is 0.4%, and non-DAS inflation related to Non-state employee personnel costs applied to Special Payments is 0.4%. These are in addition to the inflation included in package 031.

In the Governor's Balanced Budget, package 090 eliminated the value of this package.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$60
Other Funds	\$0
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

None

BUDGET NARRATIVE

Revenue Source

General Fund	\$60
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

The value of this package was eliminated in package 090 and will not have an impact on the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	60	-	-	-	-	-	60
Total Revenues	\$60	-	-	-	-	-	\$60
Services & Supplies							
Professional Services	-	-	-	-	-	-	-
Medical Services and Supplies	60	-	-	-	-	-	60
Total Services & Supplies	\$60	-	-	-	-	-	\$60
Total Expenditures							
Total Expenditures	60	-	-	-	-	-	60
Total Expenditures	\$60	-	-	-	-	-	\$60
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Administrative Services Division

040 Mandated Caseload -

Package Description

Purpose

Mandated caseload changes included in this package are based on caseload changes for programs that are required by the federal government, the state constitution, or court actions. Mandated caseload costs include, but are not limited to, the cost of additional staff and operating costs required to operate these programs. The April 2016 Oregon Corrections Population Forecast published by DAS Office of Economic Analysis is the basis for actions presented in this package.

How Achieved in Agency Request Budget

In response to the caseload projections included in the April 2016 Population Forecast, DOC completes a Population Management Plan that details the location and number of beds to be opened and/or closed in the institutions. This plan reflects the continued use of temporary and emergency beds within the department's facilities as needed to manage the changing prison population. Specifically, the plan includes funding temporary and emergency beds planned to open during the 2015-17 biennium at Two Rivers Correctional Institution, and permanent capacity opened during 2015-17 at the Oregon State Penitentiary, Deer Ridge Correctional Institution, Shutter Creek Correctional Institution and opening the Oregon State Penitentiary Minimum facility for women.

During 2015-17, unfunded temporary and emergency beds were brought into production due to discrepancies between the April 2015 Population Forecast and actual prison growth. The funding for those prison beds, had the forecast been correct, would have become part of the 2017-19 base budget. Actions within this package resolve those issues providing ongoing funding for those beds.

Additional services and supplies funding will be needed in order to meet the needs of this larger population at the various locations indicated.

How Achieved in Governor's Balanced Budget

The Governor's Balanced budget modified this package to reflect the reduction to mandated caseload from the October 2016 population forecast. In addition, the value for all remaining mandated caseload except for OSPM was eliminated in package 090.

BUDGET NARRATIVE

Agency Request Budget

Staffing Impact	2017-19	2019-21
Positions	2	2
FTE	1.08	1.08

Revenue Source

General Fund	\$348,828
Other Funds	\$96,855
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact	2017-19	2019-21
Positions	0	0
FTE	0.00	0.00

Revenue Source

General Fund	\$127,964
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

This value of this package was eliminated in package 090 with the exception of the re-opening of OSPM. The values for OSP-BHU were moved to policy package 114 by the CFO Analyst. This package will have an impact on the 2019-21 budget, with beds phasing in during 2017-19 needing to be funded for a full 24-month period in 2019-21. Base salary and Other Personnel Expenses for new staff will be automatically adjusted by PICS. Additional Services & Supplies and non-PICS Personal Services accounts will be manually adjusted in package 021. The additional operating costs will be offset partially by the elimination of one-time and startup supplies and equipment in package 022. One-time expendable property costs will be phased out. One-half of IT expendable property will be phased out where one-half remains in the 2019-21 budget to recognize DOC's ongoing IT related life cycle replacement needs.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 040 - Mandated Caseload

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	127,964	-	-	-	-	-	127,964
Total Revenues	\$127,964	-	-	-	-	-	\$127,964

Personal Services

Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Unemployment Assessments	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-

Services & Supplies

Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	1,823	-	-	-	-	-	1,823
Telecommunications	19,711	-	-	-	-	-	19,711
Data Processing	10,736	-	-	-	-	-	10,736
Professional Services	1,159	-	-	-	-	-	1,159
Attorney General	1,299	-	-	-	-	-	1,299
Fuels and Utilities	6,756	-	-	-	-	-	6,756

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 040 - Mandated Caseload

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Maintenance	8,191	-	-	-	-	-	8,191
Medical Services and Supplies	-	-	-	-	-	-	-
Other Services and Supplies	75,715	-	-	-	-	-	75,715
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	2,574	-	-	-	-	-	2,574
Total Services & Supplies	\$127,964	-	-	-	-	-	\$127,964
Total Expenditures							
Total Expenditures	127,964	-	-	-	-	-	127,964
Total Expenditures	\$127,964	-	-	-	-	-	\$127,964
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE	-	-	-	-	-	-	-
Total FTE	-	-	-	-	-	-	-

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BUDGET NARRATIVE

Administrative Services Division

060 Technical Adjustments

Package Description

Purpose

This package is used for technical budget adjustments such as agency reorganizations and expenditure category budget shifts that do not meet the criteria of the other essential packages.

How Achieved

This package shifts some Services & Supplies account budgets to Rent, implements some minor intra-appropriation adjustments, and creates agency self-funded positions (as approved by DAS CFO) utilizing Services & Supplies and some position modification to better align the agency's actual positions with those residing in the Position Information Control System (PICS).

The bulk of Package 060 incorporates transfer of over \$14 million General Fund with associated positions and FTE from Administrative Services Division to Central Administration Division, due to reorganizational transfer of myriad Financial Services units (such as Accounting, Purchasing/Contracting, Central Trust, Payroll, Business Offices, etc.) to Central Administration Division, as well as transfer of over \$14 million General Fund with associated positions and FTE from Human Resources Division to Administrative Services Division, entirely due to HR's reorganizational transfer under the umbrella of Administrative Services Division. Additionally, several positions were created within Administrative Services through transfer of existing Services & Supplies funds to Personal Services. Also, note Package 060 transfers \$216,000 from Administrative Services Division to Operations Division for Physical Plant operations.

While divisional totals for package 060 may vary, the agency in-total will have a net-zero impact to the agency's overall budget.

Agency Request Budget

Staffing Impact

Positions:	(5)
FTE:	(4.26)

Revenue Source

General Fund	(\$661,941)
Other Funds	\$0
Federal Funds	\$0

BUDGET NARRATIVE

Governor’s Balanced Budget

Staffing Impact

Positions: (5)
FTE: (4.26)

Revenue Source

General Fund (\$661,941)
Other Funds \$0
Federal Funds \$0

2019-21 Fiscal Impact

The actions included in this package will become a part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(661,941)	-	-	-	-	-	(661,941)
Total Revenues	(\$661,941)	-	-	-	-	-	(\$661,941)
Personal Services							
Class/Unclass Sal. and Per Diem	136,217	-	-	-	-	-	136,217
Empl. Rel. Bd. Assessments	(285)	-	-	-	-	-	(285)
Public Employees' Retire Cont	32,531	-	-	-	-	-	32,531
Social Security Taxes	10,274	-	-	-	-	-	10,274
Worker's Comp. Assess. (WCD)	(345)	-	-	-	-	-	(345)
Flexible Benefits	(133,344)	-	-	-	-	-	(133,344)
Total Personal Services	\$45,048	-	-	-	-	-	\$45,048
Services & Supplies							
Instate Travel	(78,000)	-	-	-	-	-	(78,000)
Employee Training	(27,000)	-	-	-	-	-	(27,000)
Office Expenses	(53,589)	-	-	-	-	-	(53,589)
Telecommunications	(102,500)	-	-	-	-	-	(102,500)
Data Processing	(11,500)	-	-	-	-	-	(11,500)
Publicity and Publications	(1,500)	-	-	-	-	-	(1,500)
Employee Recruitment and Develop	(38,735)	-	-	-	-	-	(38,735)
Facilities Maintenance	(30,523)	-	-	-	-	-	(30,523)
Medical Services and Supplies	(13,000)	-	-	-	-	-	(13,000)
Other Services and Supplies	(57,043)	-	-	-	-	-	(57,043)
Expendable Prop 250 - 5000	(2,500)	-	-	-	-	-	(2,500)

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	(180,080)	-	-	-	-	-	(180,080)
Total Services & Supplies	(\$595,970)	-	-	-	-	-	(\$595,970)
Capital Outlay							
Household and Institutional Equip.	(107,717)	-	-	-	-	-	(107,717)
Industrial and Heavy Equipment	(3,302)	-	-	-	-	-	(3,302)
Total Capital Outlay	(\$111,019)	-	-	-	-	-	(\$111,019)
Total Expenditures							
Total Expenditures	(661,941)	-	-	-	-	-	(661,941)
Total Expenditures	(\$661,941)	-	-	-	-	-	(\$661,941)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							(5)
Total Positions	-	-	-	-	-	-	(5)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							(4.26)
Total FTE	-	-	-	-	-	-	(4.26)

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0031103	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	06	6,673.00	160,152 83,958				160,152 83,958
0100060	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
0100063	MMN	X1319	AA HUMAN RESOURCE ASSISTANT	1	1.00	24.00	08	4,113.00	98,712 64,585				98,712 64,585
0100068	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
0100072	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
0101001	AAONC0210	AA	ACCOUNTING TECHNICIAN 1	1-	1.00-	24.00-	02	2,815.00	67,560- 54,763-				67,560- 54,763-
0101006	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
0101007	MMN	X0873	AA OPERATIONS & POLICY ANALYST 4	1-	1.00-	24.00-	08	8,091.00	194,184- 94,688-				194,184- 94,688-
0102002	AAONC1216	AA	ACCOUNTANT 2	1-	1.00-	24.00-	04	4,807.00	115,368- 69,838-				115,368- 69,838-
0104002	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	05	3,820.00	91,680- 62,369-				91,680- 62,369-
0111001	AAONC1218	AA	ACCOUNTANT 4	1-	1.00-	24.00-	08	8,061.00	193,464- 94,461-				193,464- 94,461-
0300001	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
0300003	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
0300010	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1	1.00	24.00	08	7,000.00	168,000 86,432				168,000 86,432
0300012	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
0315034	AAONC1215	AA	ACCOUNTANT 1	1-	.67-	16.00-	02	4,007.00	64,112- 53,677-				64,112- 53,677-

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0500034	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
0500124	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	08	6,056.00	145,344 79,289				145,344 79,289
0500125	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
0500126	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	06	6,369.00	152,856 81,658				152,856 81,658
0500127	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
0500270	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
0500274	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	07	6,673.00	160,152 83,958				160,152 83,958
0500276	AAONC5232	AA	INVESTIGATOR 2	1	1.00	24.00	05	4,582.00	109,968 68,134				109,968 68,134
0500277	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	05	4,197.00	100,728- 65,222-				100,728- 65,222-
0500278	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	05	6,116.00	146,784 79,743				146,784 79,743
0500444	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	05	6,056.00	145,344 79,289				145,344 79,289
0500455	MMS X7002	AA	PRINCIPAL EXECUTIVE/MANAGER B	1-	1.00-	24.00-	09	6,056.00	145,344- 79,289-				145,344- 79,289-
0500530	AAONC5232	AA	INVESTIGATOR 2	1	1.00	24.00	08	5,279.00	126,696 73,409				126,696 73,409
0500531	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	06	5,496.00	131,904 75,052				131,904 75,052
0500541	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	1-	1.00-	24.00-	07	7,338.00	176,112- 88,990-				176,112- 88,990-
0518004	AAONC1217	AA	ACCOUNTANT 3	1-	1.00-	24.00-	03	5,534.00	132,816- 75,338-				132,816- 75,338-

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0700012	AAONC1244	AA	FISCAL ANALYST 2	1-	1.00-	24.00-	02	5,279.00	126,696- 73,409-				126,696- 73,409-
0700014	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
0700092	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
0700097	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
0700101	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	08	7,000.00	168,000 86,432				168,000 86,432
0700102	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	07	6,673.00	160,152 83,958				160,152 83,958
0700110	AAONC0210	AA	ACCOUNTING TECHNICIAN 1	1-	.09-	2.05-	02	2,815.00	5,771- 1,946-				5,771- 1,946-
0700111	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
0700113	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	03	3,489.00	83,736- 59,864-				83,736- 59,864-
0700115	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
0700122	AAONC1245	AA	FISCAL ANALYST 3	1-	1.00-	24.00-	07	7,692.00	184,608- 91,669-				184,608- 91,669-
0710008	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
0710009	MMN X1319	AA	HUMAN RESOURCE ASSISTANT	1	1.00	24.00	02	3,077.00	73,848 56,746				73,848 56,746
0710010	MMN X1320	AA	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	08	5,231.00	125,544 73,046				125,544 73,046
0900032	MMN X1320	AA	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	08	5,231.00	125,544 73,046				125,544 73,046
0900445	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	1-	1.00-	24.00-	08	7,692.00	184,608- 91,669-				184,608- 91,669-

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1000006	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST	1	1	24.00	08	4,381.00	105,144 66,614				105,144 66,614
1000008	MMN X0119	AA	EXECUTIVE SUPPORT SPECIALIST	2	1	24.00	08	4,320.00	103,680 66,153				103,680 66,153
1010006	AAONC0211	AA	ACCOUNTING TECHNICIAN	2	1-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
1010008	AAONC0212	AA	ACCOUNTING TECHNICIAN	3	1-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
1040001	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER	E	1	24.00	09	8,496.00	203,904 97,753				203,904 97,753
1050003	MMN X0118	AA	EXECUTIVE SUPPORT SPECIALIST	1	1	24.00	08	3,906.00	93,744 63,019				93,744 63,019
1100002	MMN X1322	AA	HUMAN RESOURCE ANALYST	3	1	24.00	08	7,000.00	168,000 86,432				168,000 86,432
1100008	MMN X1322	AA	HUMAN RESOURCE ANALYST	3	1	24.00	02	5,231.00	125,544 73,046				125,544 73,046
1100009	MMN X1320	AA	HUMAN RESOURCE ANALYST	1	1	24.00	07	4,982.00	119,568 71,162				119,568 71,162
1100011	AAONC0211	AA	ACCOUNTING TECHNICIAN	2	1-	24.00-	04	3,651.00	87,624- 61,090-				87,624- 61,090-
1100012	AAONC4008	AA	ELECTRICIAN	2	1-	24.00-	05	5,795.00	139,080- 77,314-				139,080- 77,314-
1300479	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER	E	1	24.00	09	8,496.00	203,904 97,753				203,904 97,753
1300480	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST	1	1	24.00	08	4,381.00	105,144 66,614				105,144 66,614
1300481	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC	2	1	24.00	02	5,279.00	126,696 73,409				126,696 73,409
1300482	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC	2	1	24.00	08	7,002.00	168,048 86,448				168,048 86,448
1300483	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC	2	1	24.00	02	5,279.00	126,696 73,409				126,696 73,409

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1300484	AAONC1338	AA	TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	08	5,795.00	139,080 77,314				139,080 77,314
1300485	AAONC1338	AA	TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	08	5,795.00	139,080 77,314				139,080 77,314
1700194	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	02	5,231.00	125,544 73,046				125,544 73,046
1700201	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	02	3,054.00	73,296 56,572				73,296 56,572
1700202	AAONC1483	IA	INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	02	3,821.00	91,704 62,376				91,704 62,376
1700203	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	02	5,496.00	131,904 75,052				131,904 75,052
1700204	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	02	4,523.00	108,552 67,688				108,552 67,688
1700205	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	02	4,523.00	108,552 67,688				108,552 67,688
1700206	MMN X1320	AA	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	02	3,906.00	93,744 63,019				93,744 63,019
5000603	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	09	10,828.00	259,872 115,270				259,872 115,270
6000028	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1-	1.00-	24.00-	09	9,369.00	224,856- 104,360-				224,856- 104,360-
6000030	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	09	8,496.00	203,904- 97,753-				203,904- 97,753-
6000031	AAONC0436	AA	PROCUREMENT & CONTRACT SPEC 1	1-	1.00-	24.00-	08	5,795.00	139,080- 77,314-				139,080- 77,314-
6000032	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	03	3,820.00	91,680- 62,369-				91,680- 62,369-
6000034	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
6000035	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	07	6,673.00	160,152 83,958				160,152 83,958

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
6000037	MMS	X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	1-	1.00-	24.00-	09	6,673.00	160,152- 83,958-				160,152- 83,958-
6000040	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	09	8,496.00	203,904- 97,753-				203,904- 97,753-
6000628	AAONC	1339	AA TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
6000633	AAONC	1217	AA ACCOUNTANT 3	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
6000891	AAONC	0437	AA PROCUREMENT & CONTRACT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
8700105	AAONC	1245	AA FISCAL ANALYST 3	1-	1.00-	24.00-	07	7,692.00	184,608- 91,669-				184,608- 91,669-
8700504	MMS	X7010	AA PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	09	9,369.00	224,856 104,360				224,856 104,360
8900118	AAONC	0212	AA ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	03	3,820.00	91,680- 62,369-				91,680- 62,369-
8900337	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1	1.00	24.00	07	6,673.00	160,152 83,958				160,152 83,958
8900338	MMN	X1319	AA HUMAN RESOURCE ASSISTANT	1	1.00	24.00	08	4,113.00	98,712 64,585				98,712 64,585
8900340	AAONC	0210	AA ACCOUNTING TECHNICIAN 1	1-	1.00-	24.00-	06	3,333.00	79,992- 58,683-				79,992- 58,683-
8900342	AAONC	0212	AA ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
8900343	AAONC	0211	AA ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
8900344	AAONC	0211	AA ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
8900346	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1-	1.00-	24.00-	07	7,000.00	168,000- 86,432-				168,000- 86,432-
8900347	AAONC	0103	AA OFFICE SPECIALIST 1	1-	1.00-	24.00-	07	3,191.00	76,584- 57,609-				76,584- 57,609-

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8900348	AAONC0212 AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
8900423	AAONC0212 AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
8900426	AAONC0438 AA	PROCUREMENT & CONTRACT SPEC 3	1-	1.00-	24.00-	08	7,692.00	184,608- 91,669-				184,608- 91,669-
8909030	AAONC1339 AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
8909031	AAONC1245 AA	FISCAL ANALYST 3	1-	1.00-	24.00-	07	7,692.00	184,608- 91,669-				184,608- 91,669-
8909033	MMN X1319 AA	HUMAN RESOURCE ASSISTANT	1	1.00	24.00	08	4,113.00	98,712 64,585				98,712 64,585
8913111	MMN X1322 AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	08	7,000.00	168,000 86,432				168,000 86,432
8913112	MMN X1321 AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	08	6,056.00	145,344 79,289				145,344 79,289
8913115	AAONC0104 AA	OFFICE SPECIALIST 2	1	1.00	24.00	08	4,007.00	96,168 63,784				96,168 63,784
8919041	AAONC0212 AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
8919277	MMN X1321 AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	05	5,231.00	125,544 73,046				125,544 73,046
8921001	MMS X7008 AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	08	8,091.00	194,184 94,688				194,184 94,688
8921006	MMN X1322 AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	08	7,000.00	168,000 86,432				168,000 86,432
8921008	MMN X1322 AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	08	7,000.00	168,000 86,432				168,000 86,432
8921010	MMN X1322 AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	07	6,673.00	160,152 83,958				160,152 83,958
8921011	MMN X1322 AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	08	7,000.00	168,000 86,432				168,000 86,432

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
9500350	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
9500352	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	1-	1.00-	24.00-	08	7,692.00	184,608- 91,669-				184,608- 91,669-
9500353	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	1-	1.00-	24.00-	08	7,692.00	184,608- 91,669-				184,608- 91,669-
9500361	AAONC0437	AA	PROCUREMENT & CONTRACT SPEC 2	1-	1.00-	24.00-	03	5,534.00	132,816- 75,338-				132,816- 75,338-
9500364	AAONC0435	AA	PROCUREMENT AND CONTRACT ASST	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
9507001	AAONC1216	AA	ACCOUNTANT 2	1-	1.00-	24.00-	08	5,795.00	139,080- 77,314-				139,080- 77,314-
9507003	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	07	4,582.00	109,968- 68,134-				109,968- 68,134-
9512345	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	08	6,056.00	145,344 79,289				145,344 79,289
9512346	MMN X1319	AA	HUMAN RESOURCE ASSISTANT	1	1.00	24.00	08	4,113.00	98,712 64,585				98,712 64,585
9512348	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
9512349	AAONC0437	AA	PROCUREMENT & CONTRACT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
9512353	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	05	3,820.00	91,680- 62,369-				91,680- 62,369-
9700715	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
9702595	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
9702599	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
9702601	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	08	7,000.00	168,000 86,432				168,000 86,432

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
9702603	MMN	X1320	AA HUMAN RESOURCE ANALYST 1	1	.50	12.00	08	5,231.00	62,772 53,254				62,772 53,254
9702608	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
9712045	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1	1.00	24.00	08	7,000.00	168,000 86,432				168,000 86,432
9712048	MMS	X7002	AA PRINCIPAL EXECUTIVE/MANAGER B	1-	1.00-	24.00-	09	6,056.00	145,344- 79,289-				145,344- 79,289-
9712049	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	1-	1.00-	24.00-	08	7,692.00	184,608- 91,669-				184,608- 91,669-
9712052	AAONC0435	AA	PROCUREMENT AND CONTRACT ASST	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
9902501	AAONC0437	AA	PROCUREMENT & CONTRACT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
9902502	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
9902503	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	03	3,489.00	83,736- 59,864-				83,736- 59,864-
9902519	AAONC5232	AA	INVESTIGATOR 2	1	1.00	24.00	08	5,279.00	126,696 73,409				126,696 73,409
9902520	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
9902521	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
9912060	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1-	1.00-	24.00-	09	7,714.00	185,136- 91,835-				185,136- 91,835-
TOTAL PICS SALARY									136,217				136,217
TOTAL PICS OPE									91,169-				91,169-
TOTAL PICS PERSONAL SERVICES =									5-	4.26-	102.05-		45,048

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0900453	AAONC1487	IA INFO SYSTEMS SPECIALIST	7	1-	1.00-	24.00-	05 6,320.00	151,680- 81,287-				151,680- 81,287-
9300006	AAONC1486	IA INFO SYSTEMS SPECIALIST	6	1-	1.00-	24.00-	04 5,448.00	130,752- 74,688-				130,752- 74,688-
TOTAL PICS SALARY								282,432-				282,432-
TOTAL PICS OPE								155,975-				155,975-
TOTAL PICS PERSONAL SERVICES =			2-	2.00-	48.00-			438,407-				438,407-

BUDGET NARRATIVE

Administrative Services Division

090 Analyst Adjustments

Package Description

Purpose

This package, added by the Governor, reflects additional policy adjustments to the DOC 2017-19 Agency Request Budget.

How Achieved

This package in the Governor's Balanced Budget eliminated the full value of package 031, package 032, all caseload in package 040 except OSPM, and two IT positions (0900453 and 9300006) with associated services & supplies that will be transferred to DAS per Executive Order 16-13. These values are identified in the table below:

Revenue Source	Package 031	Package 032	Package 040	2 IT Positions
General Fund	(\$343,945)	(\$60)	(\$24,331)	(\$501,957)
Other Funds	(\$62,050)			
Positions				(2)
FTE				(2.00)

Governor's Balanced Budget

Staffing Impact

Positions: (2)
 FTE: (2.00)

Revenue Source

General Fund (\$870,293)
 Other Funds (\$62,050)
 Federal Funds \$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget in 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(870,293)	-	-	-	-	-	(870,293)
Tsfr From Dept Post-Secondary Education	-	-	-	-	-	-	-
Total Revenues	(\$870,293)	-	-	-	-	-	(\$870,293)
Personal Services							
Class/Unclass Sal. and Per Diem	(282,432)	-	-	-	-	-	(282,432)
Empl. Rel. Bd. Assessments	(114)	-	-	-	-	-	(114)
Public Employees' Retire Cont	(67,445)	-	-	-	-	-	(67,445)
Social Security Taxes	(21,606)	-	-	-	-	-	(21,606)
Worker's Comp. Assess. (WCD)	(138)	-	-	-	-	-	(138)
Flexible Benefits	(66,672)	-	-	-	-	-	(66,672)
Reconciliation Adjustment	74,497	-	-	-	-	-	74,497
Total Personal Services	(\$363,910)	-	-	-	-	-	(\$363,910)
Services & Supplies							
Instate Travel	(13,017)	-	(1,043)	-	-	-	(14,060)
Out of State Travel	(188)	-	-	-	-	-	(188)
Employee Training	(10,349)	-	(39)	-	-	-	(10,388)
Office Expenses	(8,797)	-	(4,229)	-	-	-	(13,026)
Telecommunications	(96,075)	-	-	-	-	-	(96,075)
Data Processing	(156,764)	-	(337)	-	-	-	(157,101)
Publicity and Publications	(222)	-	-	-	-	-	(222)
Professional Services	(20,443)	-	-	-	-	-	(20,443)
Attorney General	(87,495)	-	(306)	-	-	-	(87,801)

____ Agency Request
 2017-19 Biennium

____ Governor's Budget
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____ Legislatively Adopted
 Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Employee Recruitment and Develop	(1,920)	-	-	-	-	-	(1,920)
Dues and Subscriptions	(364)	-	(19)	-	-	-	(383)
Fuels and Utilities	(33,211)	-	(4,487)	-	-	-	(37,698)
Facilities Maintenance	(40,183)	-	(13,096)	-	-	-	(53,279)
Food and Kitchen Supplies	(185)	-	(17,887)	-	-	-	(18,072)
Medical Services and Supplies	(617)	-	-	-	-	-	(617)
Other Care of Residents and Patients	(1,296)	-	(2,845)	-	-	-	(4,141)
Other Services and Supplies	(92,159)	-	(16,868)	-	-	-	(109,027)
Expendable Prop 250 - 5000	(2,003)	-	(388)	-	-	-	(2,391)
IT Expendable Property	73,329	-	(506)	-	-	-	72,823
Total Services & Supplies	(\$491,959)	-	(\$62,050)	-	-	-	(\$554,009)
Capital Outlay							
Telecommunications Equipment	(2,535)	-	-	-	-	-	(2,535)
Household and Institutional Equip.	(9,738)	-	-	-	-	-	(9,738)
Industrial and Heavy Equipment	(478)	-	-	-	-	-	(478)
Data Processing Software	(741)	-	-	-	-	-	(741)
Data Processing Hardware	(932)	-	-	-	-	-	(932)
Total Capital Outlay	(\$14,424)	-	-	-	-	-	(\$14,424)
Total Expenditures							
Total Expenditures	(870,293)	-	(62,050)	-	-	-	(932,343)
Total Expenditures	(\$870,293)	-	(\$62,050)	-	-	-	(\$932,343)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	62,050	-	-	-	62,050
Total Ending Balance	-	-	\$62,050	-	-	-	\$62,050
Total Positions							
Total Positions							(2)
Total Positions	-	-	-	-	-	-	(2)
Total FTE							
Total FTE							(2.00)
Total FTE	-	-	-	-	-	-	(2.00)

BUDGET NARRATIVE

Administrative Services Division

091 Statewide Adjustment DAS Charges

Package Description

Purpose

This package, added by the Governor, reflects additional policy adjustments to the DOC 2017-19 Agency Request Budget.

How Achieved

This package is used for technical budget adjustments for reduction to Department of Administrative Services (DAS) service charges.

Governor's Balanced Budget

Staffing Impact

Positions:	0
FTE:	0.00

Revenue Source

General Fund	(\$19,526)
Other Funds	(\$4,746)
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget in 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(19,526)	-	-	-	-	-	(19,526)
Total Revenues	(\$19,526)	-	-	-	-	-	(\$19,526)
Services & Supplies							
Data Processing	(19,526)	-	-	-	-	-	(19,526)
Other Services and Supplies	-	-	(4,746)	-	-	-	(4,746)
Total Services & Supplies	(\$19,526)	-	(\$4,746)	-	-	-	(\$24,272)
Total Expenditures							
Total Expenditures	(19,526)	-	(4,746)	-	-	-	(24,272)
Total Expenditures	(\$19,526)	-	(\$4,746)	-	-	-	(\$24,272)
Ending Balance							
Ending Balance	-	-	4,746	-	-	-	4,746
Total Ending Balance	-	-	\$4,746	-	-	-	\$4,746

BUDGET NARRATIVE

Administrative Services Division

092 Statewide AG Adjustment

Package Description

Purpose

This package, added by the Governor, reflects additional policy adjustments to the DOC 2017-19 Agency Request Budget.

How Achieved

This package is used for technical budget adjustments for reductions to Attorney General charges for services.

Governor's Balanced Budget

Staffing Impact

Positions:	0
FTE:	0.00

Revenue Source

General Fund	(\$49,045)
Other Funds	(\$173)
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget in 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(49,045)	-	-	-	-	-	(49,045)
Total Revenues	(\$49,045)	-	-	-	-	-	(\$49,045)
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Attorney General	(49,045)	-	(173)	-	-	-	(49,218)
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	(\$49,045)	-	(\$173)	-	-	-	(\$49,218)
Total Expenditures							
Total Expenditures	(49,045)	-	(173)	-	-	-	(49,218)
Total Expenditures	(\$49,045)	-	(\$173)	-	-	-	(\$49,218)
Ending Balance							
Ending Balance	-	-	173	-	-	-	173
Total Ending Balance	-	-	\$173	-	-	-	\$173

BUDGET NARRATIVE

Administrative Services Division

102 PREA Compliance

Purpose

The Department of Corrections (DOC) is requesting funding to address camera needs related to the Prison Rape Elimination Act. PREA was enacted in 2003, and new national standards became final law in August 2012. The national standards create new requirements to ensure the safety and security of adults in custody. These requirements include enhanced video monitoring and changes to facility layouts and other security features.

Cameras help institutions provide security where and when the department does not have adequate staffing for in-person observation. Inadequate numbers of cameras and aging equipment to manage and store video data impede that goal. This package would allow DOC to enhance its camera coverage in institutions and replace aging and malfunctioning equipment. With an increased number of camera systems department-wide, the agency is seeking a Physical Security Electronics Technician (PEST) position to maintain the cameras.

How Achieved

Cameras help the agency monitor remote or enclosed areas of the institution when staff are not able to observe inmate activity by direct line-of-sight. A 2014 review of Oregon's institutions by the Association of State Correctional Administrators (ASCA) recommended additional and updated camera systems to address newly implemented PREA standards. To help institution staff maintain additional camera equipment, the agency is seeking a Physical Electronic Security Technician position that would be located in the Facilities Section of the Administrative Services Division.

The request for the Administrative Services Division for these resources are \$2,860,173 General Fund, 1 position, 1.00 FTE.

The Governor's Balanced Budget eliminated the value of this package.

Quantifying Results

Resources and staffing gained in this Policy Option Package would result in cameras and digital recording systems that consistently meet an agency standard for functionality and storage. In addition, the department has adopted Correctional Outcomes through Research and Engagement (CORE) as a means to monitor and measure the daily work performed throughout the department. The addition of camera systems and a PEST position will be tied to CORE Operating Process 1d: Compliance with National PREA Standards, and Supporting Process 4d: PREA Audits.

BUDGET NARRATIVE

Agency Request Budget

Staffing Impact

Positions	1
FTE	1.00

Revenue Source

General Fund	\$2,860,173
Other Funds	\$0

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$0

2019-21 Fiscal Impact

The value of this package was denied and will not have an impact in the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Corrections, Dept of
Pkg: 102 - PREA Compliance**

**Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Unemployment Assessments	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 102 - PREA Compliance

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

BUDGET NARRATIVE

Administrative Services Division

103 Governor's Initiatives

Package Description

Purpose

The Administrative Service Division of the Oregon Department of Corrections (DOC) is requesting funding for staffing issues related to a number of Governor's Office initiatives:

- Item 1: Sustainability Programs Manager
- Item 2: Diversity and Inclusion

Item 1: Sustainability Program Manager

This request includes resources to permanently fund a sustainability position. For the past four years, the Sustainability Programs Manager has been an unfunded work-out-of-class opportunity. This position has improved the department's sustainable operations, increased conservation programs with key stakeholders, and been an active participant with state and local government sustainability efforts. The Oregon Sustainability Board (OSB), which approves DOC's sustainability plan, supports a permanent Sustainability Programs Manager. OSB has recognized achievements accomplished in the DOC sustainability plan and awards DOC has received for sustainable business efficiencies and programs. This position would also meet the Governor's priorities of excellence in state government and responsible environmental stewardship by managing DOC's natural resources and reducing environmental impacts.

Item 2: Office of Diversity and Inclusion

This request includes resources to permanently fund the Office of Diversity and Inclusion. In 2013, the Director's Office created the Office of Diversity and Inclusion (D&I) in response to the statewide priority of the Governor and the agency to provide direction, policy, and procedure around hiring and retaining women, minorities, and individuals who are disabled. The Office of D&I is responsible for benchmarking and researching evidence-based practices in diversity and inclusion; analyzing recruitment and hiring disparity compared to the Governor's mandated affirmative action goals; collaborating with HR to make recommendations for policy and procedural changes in the recruiting and hiring process; overseeing staff throughout the state who serve on the D&I Advisory Council; creating and implementing annual training for staff on D&I and new D&I programs; and working collaboratively on recruiting efforts for women and minorities. DOC is requesting permanent funding for these purposes.

BUDGET NARRATIVE

How Achieved

Item 1: Sustainability Programs Manager

A Sustainability Programs Manager (X7006 PEM-D) will help carry out internal policy development and various technical responsibilities necessary for DOC to create and maintain sustainability initiatives including natural resource conservation (meeting the requirements of OSB metrics compliance); a statewide recycling program; energy and water conservation; Savanna Haven property management; and habitat restoration programs. The requirement for sustainability and conservation programs is established in statute and rule. Establishing and staffing this program will provide an avenue for advising department leadership on sustainability and conservation issues, assisting with improving sustainable operations, and providing nature-based programs and vocational training skills for adults in custody.

The request for Item 1 is \$295,622 General Fund, 1 position, 1.00 FTE.

The Governor's Balanced Budget eliminated the value of this item.

Item 2: Office of Diversity and Inclusion

An Office of Diversity and Inclusion will help DOC fulfill the requirements of the Governor's Executive Order on Affirmative Action and Diversity and Inclusion (16-09) and meet DOC performance targets. The office ultimately will help promote and implement diversity and inclusion practices in all areas of the DOC work environment, with respect for and appreciation of the collective differences and similarities of individuals. Diversity and inclusion practices will be used to develop a balanced workforce, representative of a diverse makeup of characteristics, values, beliefs, experiences, and backgrounds. The office will help DOC carry out its D&I policy of supporting and maintaining a work environment sensitive to and respectful of the unique cultural attributes and histories of individuals, and providing employees fair treatment and equal access to mentoring, opportunities, and resources.

The request for Item 2 is \$618,733 General Fund, 3 positions, 3.00 FTE.

The Governor's Balanced Budget eliminated the value of this item.

Quantifying Results

Item 1: Sustainability Programs Manager

DOC will quantify results in the following ways:

- Pounds of material recycled

BUDGET NARRATIVE

- Pounds of fruit/vegetables grown in prison gardens
- BTU reduction (electricity and natural gas)
- Solid waste reduction

Item 2: Office of Diversity and Inclusion

The department has developed Correctional Outcomes through Research and Engagement (CORE) as a means to monitor and measure the daily work performed throughout the department. The benefits and outcomes of fully funding the Office of Diversity and Inclusion will be tied to the following CORE outcome measures (OM):

- OM6a – Achieve Governor’s female gender diversity goal for DOC
- OM6b – Achieve Governor’s ethnicity goal for DOC
- OM6c – Percent of females in Correctional Officer series
- OM6d – Percent of people of color in Correctional Officer Series

Agency Request Budget

Staffing Impact

Positions	4
FTE	4.00

Revenue Source

General Fund	\$914,355
Other Funds	\$0

Governor’s Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$0

BUDGET NARRATIVE

2019-21 Fiscal Impact

This package was denied and will not have an impact in the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 103 - Governor's Initiatives

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Unemployment Assessments	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 103 - Governor's Initiatives

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

BUDGET NARRATIVE

Administrative Services Division

104 Technology Infrastructure

Purpose

The Department of Corrections (DOC) is requesting funding for the following key areas of technology infrastructure:

- Item 1: An assessment of corrections fundamental systems,
- Item 2: Desktop and laptop lifecycle replacement,
- Item 3: Voice over internet protocol (VOIP) infrastructure installation and on-going charges adjustment,
- Item 4: Updating the TAG Central Trust system and on-going operating costs.

The resources being requested for the Administrative Services Division are specific to Items 1 and 2.

Item 1: Assess Corrections Fundamental Systems

In the early 1990s, the department deployed an integrated statewide felony offender tracking and management system and other related information systems. Every day, criminal justice professionals statewide use the data provided by these systems to make decisions about offenders under their supervision, and about the effective operation of state prisons and county community corrections offices.

The Corrections Information System (CIS) and Offender Management System (OMS) are essential to the department's ability to promote public safety and accomplish its mission by supporting all DOC functions that are necessary for institution programs, case management, and sentence management. CIS and OMS are utilized by (and data is shared with) various external stakeholders, e.g. Community Corrections (Oregon's 36 counties), the Board of Parole and Post-Prison Supervision (BPPPS), LEDS, and the Oregon Department of Justice. DOC is continuing to add modules to its fundamental systems to meet emerging business needs and legislative changes while maintaining current applications as needed.

DOC currently operates with a mix of computer systems, of which the core systems were built in the 1990s. DOC seeks to assess the viability of integrating and standardizing its core computer systems that use an assortment of languages including COBOL, Visual Basic, SQL, and JAVA.

CIS was originally built in 1990, written as a COBOL application and has evolved into complex, disparate applications. This strategy served DOC in developing the automation needed to help the agency meet its business goals and strategic objectives. Many of the business area modules of the application have been in continuous use since 1990. Many of the modules have been modified to meet business or legislative changes. However, some modules have grown and changed dramatically as laws have changed and parts of the

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application have become difficult to modify in order to meet these changes. The need to replace elements of DOC's CIS was recognized in the late 1990s (part of DOC Y2K project) during an analysis of the "Sentence Calculator," one of the key elements of the CIS.

A 2004-05 feasibility study looked at the major industry of Offender Management Systems available and evaluated their ability to replace the existing CIS. The feasibility study showed vendor products at that time would have to be modified significantly to meet DOC's needs. Significant customization was deemed cost prohibitive for DOC, so the decision to undertake a project to re-write the existing system, using internal resources, was made.

During the 2005-07 biennium, a project established a technical architecture, began creating DOC's web based Offender Management System (OMS), and planned to incrementally replace existing CIS functionality over several years, using internal development staff and augmented by contracted developers. The DOC's OMS system originally included various modules such as the Prison Rape Elimination Act (PREA), Unusual Incident Reporting (UIR), Inmate Misconduct, Inmate Grievance Reporting, and Hearings.

In May 2007, DOC leadership saw demonstrations of industry vendor product functionality that had greatly expanded since the initial feasibility study in 2004. DOC deemed it prudent to review these offerings to see if they could meet agency needs. DOC conducted evaluations of three industry-leading corrections systems software package providers and conducted phone interviews with each vendor's representatives to discuss their system functionality in detail. Two vendors accepted invitations to demonstrate their systems in December 2007, and DOC business stakeholders supported the vendor purchase solutions.

In January 2008, DOC contacted all three vendors and requested high level planning and implementation budget estimates. All three vendors provided responses that were in the \$12-15 million price range. Additionally, DOC contacted more than 20 states who had recently implemented corrections systems. Those contacted reported implementation costs between \$5 and \$20 million. In February 2008, faced with the lower cost, better ability to meet DOC's needs, and a much faster implementation schedule than custom construction, the project team and steering committee decided to recommend to the DOC Executive Team that the project transition from "Build" (CIS Re-write Project) to "Buy" (CIS Replacement Project). In March 2008, the DOC Executive Team decided to adopt the "Buy" recommendation, and directed the team to refocus on planning activities for the 2009-11 biennium. During contract negotiations, issues prevented procurement and the project ended. The system has not been improved in the intervening years, and this assessment will provide clarity in how to move forward from current-state.

Item 2: Desktop and Laptop Lifecycle Replacement

Package 104 also requests funding for desktop and laptop devices that are not in compliance with the DOC planned five-year lifecycle. As business services are increasing at a rapid pace, so are the demand for new systems and software with a dependency on desktop

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and laptop replacements. Without such funding the hardware environment cannot be transformed and meet compatibility requirements which will result in 1) potential security vulnerabilities and 2) have a direct impact on the agency's operations.

The agency has adopted a five-year lifecycle replacement policy for desktops and laptops that are used on the agency's network. Purchases for desktops and laptops have been typically internally funded by each unit at a facility. Due to budgetary challenges, this practice was not sufficient to maintain a lifecycle replacement plan. If the desktops and laptops are not updated, 86 percent of DOC's computing fleet will be older than five years and out of lifecycle in the 2019-21 biennium.

In addition, out-of-warranty maintenance for PCs and laptops typically has been internally funded by each unit at a facility. However, the necessity of deferred maintenance in other areas has taken precedence over computing hardware maintenance. The cost for parts replacement has grown exponentially as the age of computing devices increases which increases total cost of ownership.

This request in addition supports the following:

- Correctional Outcomes through Research and Engagement (CORE) – As part of the agency's scorecard, DOC measures supporting innovative, efficient, and sustainable business practices.
- Statewide Policy 107-004-010 – Agencies must establish an IT Asset Management (ITAM) program, identify an agency ITAM coordinator, create an IT asset inventory, and establish an IT asset lifecycle replacement plan.
- DOC Policy 60.1.3 – The Information Systems Unit is responsible for developing and maintaining the department's IT asset management program; on a biennial basis and in conjunction with the DOC Office of the Chief Financial Officer, the ITAM coordinator shall develop a budget, for inclusion in the department budget request, for the lifecycle replacement of IT assets. The lifecycle for desktop and laptop computers shall be five years; the lifecycle IT asset replacement budget shall be a central budget managed by IT.

How Achieved

Item 1: Assess Corrections Fundamental Systems

In the 2017-19 biennium, DOC will engage a vendor who is experienced in assessing and analyzing large computer systems and who has assisted with planning and managing large transformation projects. The vendor will identify DOC's automation needs, review all of DOC's fundamental systems, and perform a gap analysis between the current systems and the identified needs. With DOC staff, the vendor will visit other states that have completed or are in the process of integrating and/or transforming their fundamental systems. The vendor will create and evaluate a Request for Information (RFI) in order to obtain information about existing vendor systems and how they can meet DOC's current and future needs. The vendor will analyze various alternatives, perform risk assessments (e.g. Architectural, Technical and Business), an organizational readiness assessment, and create a recommendation and roadmap of how

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DOC can transform its fundamental systems. The vendor will present its findings, recommendations and a roadmap to the DOC Executive Team. Following the agency's chosen alternative, the vendor will create the Business Case, Information Resource Request (IRR), Feasibility Analysis, Budget and Risk assessment, as well as other deliverables required by the Office of the State CIO (OSCIO) and Legislature to proceed with a Corrections Fundamental Systems Transformation project.

In the 2019-2021 biennium, DOC will procure vendors for Project Management (PM), Business Analysis (BA), and Quality Assurance (QA) professional services to initiate, plan, and manage through implementation the Corrections Fundamental Systems Transformation project. The PM and BA vendor(s) must be capable of adequately assisting DOC through the OSCIO and LFO oversight processes and have the experience and staff size to meet set timelines:

- 2015-17: Prepare DOC's 2017-19 POP and complete a SOW for the professional services of an assessment vendor.
- 2017-19: DOC's fundamental systems analysis, alternatives assessment, recommendation, and procure PM/BA services.
- 2019-21: Preparation of DOC's 2021-23 POP, Stage Gates 1-3 deliverables/endorsements, and a SOW for the products and professional services of an Implementation Vendor for the CFST Project.

Some DOC staff will be fully engaged with this effort in 2017-19 and 2019-21. Therefore, included in this package is the cost to backfill staff for the following positions: a DOC Business Champion, a DOC Project IT Liaison, one Information System Specialist 8, and one Information System Specialist. Occasionally, other DOC and external entities staff will need to be involved.

The resources requested specific to Item 1 are \$1,602,598 General Fund, 4 positions, 3.50 FTE.

The Governor's Balanced Budget eliminated the value of this item.

Item 2: Desktop and Laptop Lifecycle Replacement

Achieving a five-year lifecycle replacement plan requires the initial replacement of obsolete personal computers at 80 percent for the initial biennium and maintaining a 40 percent per biennium (20 percent per year) replacement plan thereafter. PCs that are beyond five years are moved to the inmate network and laptops are recycled per state e-waste guidelines. The implementation strategy includes:

- Using Project Management standards that follow the PMI-Project management Institute's PMBOK methodology.
- Coordinating replacements with all internal business units and key stakeholders.
- Quarterly purchase PCs as to create an efficient IT Asset Lifecycle that is sustainable.
- Replacing the most outdated equipment to increase productivity - Estimated productivity increase: 30%
- Replacing equipment that does not meet current security standards with the most secure equipment to ensure security - Estimated security increase: 80%
- Minimizing maintenance costs by bringing hardware in alignment with vendor warranty.
- Reducing IT maintenance labor costs by reduction of break/fix requests, which will allow time to focus on automation functionality.

BUDGET NARRATIVE

- Ensuring inmate programs receive sufficient computing equipment by repurposing out of lifecycle equipment.
- Ensuring computing equipment is sufficient to provide for the latest security protocols to keep data secure and within compliancy.
- Ensuring the computing Operating Systems is compatible with state, DOC, and vendor-provided standards.
- Ensuring computing equipment is sufficient to migrate to the Windows 10 platform when Windows 7 support ends in January 2020.

The resources requested specific to Item 2 are \$3,546,612 General Fund, 0 positions, 0.00 FTE.

The Governor's Balanced Budget eliminated the value of this item.

Quantifying Results

Item 1: Assess Corrections Fundamental Systems

DOC will quantify and measure the results of the efforts described in this POP by the following:

- Successful procurement of a vendor who is experienced in assessing and analyzing large computer systems, and who has assisted with planning and implementing large integration and transformation technology projects.
- The tasks and deliverables described in the "HOW ACHIEVED" section of this POP are complete.
 - RFI ready by September 2018
- The DOC Executive Team has sufficient, quality information to decide whether and how to pursue a fundamental systems transformation by April 2019.
 - Executive Team decides chosen alternative by May 2019.
- Following the DOC Executive Team decision on the Corrections Fundamental Systems Transformation (CFST) Project, the Assessment Vendor will create the Business Case and accompanying attachments by June 2019.
- Procure from a Professional Services vendor a Project Manager experienced in planning and implementing large integration and transformation technology projects.
 - Procure from a Professional Services vendor Business Analyst experienced in analyzing large computer systems, developing new business processes, planning and performing successful organizational change on large integration and transformation technology projects.
 - Stage Gate 1 and Stage Gate 2 endorsements are achieved by August 2020, in time for legislative recommendations on the 2021-2023 POP for Implementation Vendor Products and Services.
 - Project Planning and Project Management deliverables for the CFST Project are complete and approved
 - Stage Gate 3 deliverables, tasks are complete and approved, and the Stage Gate 3 endorsement of the CFST Project is achieved by June 2021.

BUDGET NARRATIVE

Item 2: Desktop and Laptop Lifecycle Replacement

The department has developed Correctional Outcomes through Research and Engagement (CORE) as a means to monitor and measure the daily work performed throughout the department. The benefits and outcomes of funding the Desktop and Laptop Lifecycle Replacement portion of this POP will be tied to the following CORE measure of the IT Services scorecard:

- DOC Domain – Desktop Lifecycle: Percentage of desktop PCs that are within 4-year warranty (0-47 months) and five-year lifecycle.

Agency Request Budget

Staffing Impact

Positions	4
FTE	3.50

Revenue Source

General Fund	\$5,149,210
Other Funds	\$0

Governor's Balanced Budget

Staffing Impact

Position	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$0

2019-21 Fiscal Impact

This package was denied and will not have an impact in the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 104 - Technology Infrastructure

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Unemployment Assessments	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 104 - Technology Infrastructure

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

BUDGET NARRATIVE

Administrative Services Division

105 Capital Improvement and Renewal

Package Description

Purpose

The Department of Corrections (DOC) is requesting funding for 3 Capital Improvement and Renewal items:

- Item 1: Faithful & Gould Assessment
- Item 2: Fire Suppression Systems Compliance
- Item 3: Transport Buses

The resources requested for the Administrative Services Division in this package are reflected in Items 1 and 2.

Item 1: Faithful & Gould Assessment

The Department of Administrative Services (DAS) recently entered into a contract with the consultant Faithful & Gould to conduct a statewide Facility Condition Assessment of all state owned facilities. This assessment revealed that the Department of Corrections (DOC) had significant Capital Improvement and Renewal needs. According to the assessment, DOC has a current need (through 2016) of \$115.8 M in Capital Improvement and Renewal projects at facilities across the state in order to protect and preserve the state owned buildings and related infrastructure. This need will grow to \$152 M by the end of 2019 due to additional Capital Renewal needs and escalation if funding is not received. The values provided by Faithful & Gould are industry standard and do not take into account the additional soft costs of design and the security protocols for contractors doing work within our secure environment. The cost of these projects would have a projected mark-up of 40% more than the estimates provided by Faithful & Gould, bringing the current funding need to \$162.1 M and the funding need through 2019 to \$212.9 M.

DOC is requesting only a portion of the estimated \$212.9 M to address the most critical items listed by Faithful & Gould. DOC plans to execute work in the following eight categories; building envelope, electrical systems, water systems, roofs, heating ventilation and air conditioning (HVAC), surveillance systems, fire systems, and professional services. This request will also include funding for additional limited duration staffing to supplement our existing facilities staff in managing this increased workload that these projects will produce. This funding supports DOC's need to protect 5.45 million square feet of publicly owned space. The request also supports DOC's vision to operate safe facilities and key performance measures on our agency scorecard.

BUDGET NARRATIVE

Item 2: Fire Suppression Systems Compliance

On March 12, 2014, the Oregon State Fire Marshal issued a Notice of Order of Correction to DOC that requires all DOC facilities to have their fire systems tested and inspected under the supervision of a responsible and qualified person (OFC 2010, Section 107.3). This order was the result of a recent investigation into a fire at the Oregon State Penitentiary in which the alarm system did not activate.

Prior to the Oregon State Fire Marshal's Order of Correction, DOC tested and inspected the fire systems with on-site employees. DOC does not have the specialized equipment necessary to perform these inspections, nor do its employees meet the qualified person standard to perform the inspections. As a result, DOC had to hire an outside contractor to perform the work. DOC put the system testing/inspections out for bid and they were awarded almost entirely to SimplexGrinnell at a cost of \$1,454,302 per biennium. This amount covers the minimum requirements mandated by the State Fire Marshal. As a result of the mandatory inspections, DOC has spent an additional \$283,170 in repairs in 2015-17 as an unfunded budget item. The biennial cost for the inspections going forward is \$1,454,302. These are costs that were not factored into DOC's budget prior to the State Fire Marshall's Order.

Managing safe prisons is one of DOC's CORE process business measures and the inspection and maintenance of fire protection systems is in support of this measure. The ongoing maintenance, repair, and testing of these fire detection and suppression systems is mandated by law. Failure to properly adhere to the established guidelines and rules is a significant risk to the life, health, and safety of DOC staff and adults in custody.

How Achieved

Item 1: Faithful & Gould Assessment

The maintenance budgets for DOC facilities are generally insufficient to address the deterioration associated with 24-hour, 7-day per week institutions and related facilities that range from 10 years to 150 years in age. The various types of construction materials and systems used in older facilities compound the challenge of preserving the useful life of these assets. The Faithful & Gould assessment of 16 DOC facilities shows a need in excess of \$219.9 M (including 40% mark-up) through the 17-19 biennium. In addition to the items noted on the assessment, DOC has essential tele-data and security system cabling, underground piping, and demolition needs.

The resources requested specific to Item 1 for Administrative Services are for maintenance activities that cannot be capitalized, totaling: \$12,875,764, 0 positions, 0.00 FTE.

- | | | | |
|----------------------|-------------|----------------|-------------|
| • Building Envelope | \$2,797,744 | • Roofs | \$9,427,127 |
| • Electrical Systems | \$ 133,840 | • Fire Systems | \$ 13,003 |
| • Water Systems | \$ 504,050 | | |

The Governor's Balanced Budget eliminated the value of this item.

BUDGET NARRATIVE

Item 2: Fire Suppression Systems Compliance

DOC has fire systems at the below 17 facilities. All of these facilities are under price agreement with outside contractors to perform both system testing and maintenance. The spreadsheet below indicates the cost to each facility for the minimal testing mandated by the State Fire Marshal. DOC will ensure system testing is completed at each site for the agreed upon rates.

DOC is requesting additional staff to support and manage the recommended projects identified in the recent Facility Condition Assessment (FCA) conducted by Faithful & Gould.

Because of the magnitude of the data spread over 14 institutions and 2 additional support facilities it will be necessary to devote a full-time Facilities Operation Specialist to manage and maintain the data and work as a liaison with each facility to prioritize and schedule the current and future work identified in the FCA.

DOC does not have sufficient staffing to manage the projects associated with the FCA. We will need additional Project Managers to manage the projects along with Office Specialist that will support both the Project Managers and the Procurement & Contract Specialists.

The additional Facility Operations Specialists will escort the outside contractors inside the secure perimeters and assist with on-site project management.

BUDGET NARRATIVE

DOC FIRE PROTECTION SYSTEM INSPECTION BIENNIAL COST

ODOC BUILDINGS AND INSTITUTIONS

SYSTEM INSPECTION TASK	CDC SALEM CAMPUS	DOMES BUILDING SALEM	OSP SALEM	OSPM SALEM	OSCI SALEM	SCI SALEM	MCCF SALEM	SRCI ONTARIO	CCCF WILSON-VILLE	PRCF BAKER CITY	SCCI NORTH BEND	CRCI PORTLAND	SFFC TILLAMOOK	DRCI MADRAS	EOCI PENDLETON	WCCF LAKEVIEW	TRCI UMATILLA
Fire Alarm Specification 6.2	\$2,486	\$905	\$3,125	\$619	\$1,600	\$1,800	\$887	\$52,280	\$4,156	\$1,080	\$2,176	\$1,088	\$956	\$16,605	\$19,845	\$1,530	\$25,880
Fire Sprinkler Inspection Specification 6.3	\$7,200	\$1,405	\$5,250	\$843	\$1,800	\$843	\$400	\$14,800	\$19,800	\$2,644	\$1,874	\$6,748	\$1,200	\$9,280	\$49,690	\$2,643	\$48,915
Clean Agent Fire Extinguishing System Specification 6.4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,600	\$0	\$0	\$0	\$0	\$0	\$0	\$800	\$3,840
Range Hood Inspection Specification 6.5	\$0	\$0	\$350	\$1,050	\$1,800	\$350	\$350	\$3,150	\$1,350	\$350	\$700	\$350	\$350	\$1,050	\$4,990	\$1,050	\$3,070
Smoke Detector Inspection Specification 6.6	\$1,030	\$1,350	\$13,235	\$3,100	\$1,600	\$6,523	\$1,167	\$68,430	\$19,274	\$1,111	\$2,570	\$3,186	\$1,898	\$17,555	\$33,795	\$5,037	\$44,070
Propane vaporizing Station Fire Suppression System Inspection Specification 6.7	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$800	\$0
Five Year Sprinkler System Internal Inspection & Flow Test Specification 6.8	\$30,580	\$3,475	\$9,730	\$2,510	\$2,400	\$2,510	\$920	\$38,225	\$30,580	\$6,950	\$3,900	\$10,425	\$1,120	\$38,225	\$48,595	\$8,340	\$41,850
Cost of Six Month RQMT	\$0	\$0	\$350	\$2,100	\$7,200	\$350	\$350	\$18,900	\$2,700	\$350	\$1,400	\$350	\$350	\$3,150	\$14,970	\$1,050	\$9,210
Cost of Five Year RQMT	\$30,580	\$3,475	\$9,730	\$2,510	\$2,400	\$2,510	\$920	\$38,225	\$30,580	\$6,950	\$3,900	\$10,425	\$1,120	\$38,225	\$48,595	\$8,340	\$41,850
Cost of Annual RQMT	\$10,716	\$3,660	\$21,610	\$4,562	\$5,000	\$9,166	\$2,454	\$136,710	\$44,830	\$4,835	\$6,620	\$11,022	\$4,054	\$43,440	\$103,330	\$10,810	\$122,705
Adjusted Annual Cost	\$16,832	\$4,355	\$24,256	\$9,264	\$19,880	\$10,368	\$3,338	\$182,155	\$56,346	\$6,925	\$10,200	\$13,807	\$4,978	\$57,385	\$142,989	\$14,578	\$149,495
Agency Annual Impact	\$727,151																
Agency Biennial Impact	\$1,454,302																

The resources requested specific to Item 2 for Administrative Services are \$2,385,131 General Fund, 5 positions, 4.52 FTE.

The Governor's Balanced Budget eliminated the value of this item.

Quantifying Results

Item 1: Faithful & Gould Deferred Maintenance Assessment

DOC will quantify results by tracking percent of variance of expended Capital Construction funds to projected expenditures. Variance will be calculated on a quarterly basis and will be a DOC CORE Process Measure.

BUDGET NARRATIVE

The annual projected expenditures are as follows.

The annual projected expenditures are as follows.

<u>Timeframe</u>	<u>% Projected Expenditures</u>
July 1, 2017 to June 30, 2018	5
July 1, 2018 to June 30, 2019	15
July 1, 2019 to June 30, 2020	25
July 1, 2020 to June 30, 2021	25
July 1, 2021 to June 30, 2022	20
July 1, 2022 to June 30, 2023	10

Item 2: Fire Suppression Systems Compliance

DOC will quantify results by ensuring all sites are in full compliance with established fire system standards with all systems fully operational and functioning as designed, to include all required maintenance and testing. This strategy will enable the department to manage risk and mitigate any unforeseen liability from an emergency due to a system malfunctioning or not tested to standard.

Agency Request Budget

Staffing Impact

Positions	5
FTE	4.52

Revenue Source

General Fund	\$15,260,895
Other Funds	\$0

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

BUDGET NARRATIVE

Revenue Source

General Fund	\$0
Other Funds	\$0

2019-21 Fiscal Impact

This package was denied and will not have an impact in the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 105 - Capital Improvements and Renewal

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Unemployment Assessments	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 105 - Capital Improvements and Renewal

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

BUDGET NARRATIVE

Administrative Services Division

106 Staff Wellness

Package Description

Purpose

The Department of Corrections (DOC) is requesting funding to address issues related to staff wellness:

- Item 1: Wellness Coordinator, Staffing, and Program Enhancements
- Item 2: Mindfulness and Emotional Intelligence Training

The resource request for the Administrative Service Division includes Items 1 and 2.

Research and experience show that corrections work is difficult and demanding. Two recent studies – one conducted by Oregon Health & Science University (OHSU) and one conducted Portland State University (PSU) – found that DOC staff have:

- High levels of perceived danger and hyper vigilance.
- Presence of depressive symptoms and PTSD-like symptoms.
- High cholesterol.
- High triglycerides.
- High blood pressure.
- High BMI.
- High levels of work-family conflict.

It is because of this, DOC has made staff wellness its top agency initiative. The primary goals are to create and promote a culture of wellness within DOC's facilities and encourage all employees to access and utilize wellness resources.

Item 1: Wellness Coordinator, Staffing, and Program Enhancements

With approximately 4,500 staff spread across 14 institutions and other work locations across the state, DOC is seeking a permanent staff position aimed at strategically designing a wellness program for its staff, which will incorporate the diverse aspects of wellbeing, and coordinating and bringing consistency to the agency's wellness efforts. This package requests funding for one Staff Wellness Coordinator position, which will be focused on ensuring best practices are implemented throughout all DOC divisions.

BUDGET NARRATIVE

Item 2: Mindfulness and Emotional Intelligence Training

DOC is seeking funding to offset the costs of providing a 10-week wellness course that teaches mindfulness and emotional intelligence skills to facility-based staff. Mindfulness is recognized as a best practice for mitigating the risks of PTSD and suicidality, both of which are significant and documented challenges for corrections staff. The Oregon Public Health Division's *Suicides in Oregon Trends and Risk Factors—2012 Report* lists mindfulness as an evidence-based prevention strategy for suicide and other stress-related challenges. The program to date has served 260 institution staff with great success. Research being conducted on the program is positive and publication of the results is anticipated. Other corrections and law enforcement agencies around the country are looking to implement and learn from this program. Policy option package 106 seeks \$110,600 in funding to expand this 10-week wellness program to all institutions and non-institution staff. There would be approximately 480 staff trained per biennium at an average cost of \$230 per person. This would include four cohorts of 120 with a new cohort every 6 months.

How Achieved

Item 1: Wellness Coordinator, Staffing, and Program Enhancements

The establishment of one Staff Wellness Coordinator position, in combination with a commitment to proper staffing levels and investments in health programs, demonstrates the department's commitment to achieving staff wellness across the organization. This position's primary function will be to research best practices for improving health and wellness of staff throughout the agency, identify cost-effective methods to implement programs, and monitor progress. The position will monitor individual program effectiveness, measure aspects of overall staff wellness, and ensure that the agency's investment in wellness programs achieves necessary goals.

The resources requested for the Administrative Services Division specific to Item 1 are \$225,191 General Fund, 1 position, 1.00 FTE.

The Governor's Balanced Budget eliminated the value of this item.

Item 2: Mindfulness and Emotional Intelligence Training

The agency is committed to mitigating existing stress-related challenges and minimizing future risks for staff through the teaching of evidence-based mindfulness and emotional intelligence skills. These skills prepare staff to deal with stress exposure and enable them to effectively promote the rehabilitation of adults in custody. The program is designed for both on-the-job and at-home use, helping to positively impact a staff person's social support system and improve stress management behavior off the job.

BUDGET NARRATIVE

The resources requested for the Administrative Services Division specific to Item 2 are \$110,400 General Fund and no positions.

The Governor's Balanced Budget eliminated the value of this item.

Quantifying Results

Item 1: Wellness Coordinator, Staffing, and Program Enhancements

Dedicated leadership for a DOC Wellness Program will:

- Ensure all employees have access to health and wellness resources
- Ensure all employees get the same opportunities and quality of programming
- Ensure that DOC's investment produces the maximum benefit for its employees

Item 2: Mindfulness and Emotional Intelligence Training

Enhancing employee resilience will:

- Reduce the use of sick leave
- Enhance DOC's ability to retain staff
- Improve staff members' assessments of their wellbeing including emotional, mental, and spiritual aspects

Agency Request Budget

Staffing Impact

Positions	1
FTE	1.00

Revenue Source

General Fund	\$335,591
Other Funds	\$0

BUDGET NARRATIVE

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$0

2019-21 Fiscal Impact

This package was denied and will not have an impact in the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Corrections, Dept of
Pkg: 106 - Staff Wellness**

**Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Unemployment Assessments	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 106 - Staff Wellness

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

BUDGET NARRATIVE

Administrative Services Division

107 Workforce Recruitment, Development, and Retention

Package Description

Purpose

Given high numbers of potential DOC retirees (data suggests 52 percent of current staff are eligible to retire in the next 3 years) and other Human Resources (HR) challenges, such as regular turnover and key position vacancies, the HR Unit launched the Workforce Planning Breakthrough Initiative to develop practices, processes, and systems that both predict the agency's needs and provide a diverse, sustainable, and qualified workforce. Policy Option Package 107 contributes to this initiative and contains two components:

- Development of an Office of Workforce Planning Analytics
- Implementation of management/leadership training and development opportunities.

Office of Workforce Planning and Analytics

Historically, DOC has been reactive in hiring. The agency lacks personnel, data, and software necessary to collect and analyze workforce information and provide reports needed for business decisions. With analytics, personnel, and software in place, the agency would be able to better identify recruitment and retention strategies. This would help reduce turnover and increase employee longevity, therefore, saving the agency dollars in recruitment, hiring, and training. The development of the Office of Workforce Planning and Analytics will assist with the evolution of comprehensive strategies to address recruitment, hiring, retention, and the ability to analyze workforce trends and forecast vacancies to ensure organizational objectives and goals can be met.

Management/Leadership Training

DOC places a high value on staff training, recognizing that staff members who are prepared to do their jobs are of foundational importance to meeting correctional objectives on behalf of Oregonians. As such, DOC's Professional Development Unit has played a longstanding role in planning for the future, developing relevant curriculum, delivering instruction, tracking participation, and managing training records for all staff. In recent years, however, two important staff groups have been left out of the training focus. For at least the last decade, DOC's managers and leaders have seen minimal-to-no investment made on their collective behalf into formal training or development opportunities that would prepare them to more successfully support their staff and lead the organization. This is becoming especially important as the agency faces a large percentage of retirement-eligible staff. DOC also recognizes that, because no training or development opportunities have been offered, we lack common management/leadership principles and competencies. This leaves the agency open to more staff-to-manager grievances, Tort claims, and potential litigation or settlement costs, and it sets the agency up for added risk of public scrutiny due to inconsistent management/leader-level actions.

BUDGET NARRATIVE

As part of the agency’s 10-year strategic plan, the Executive Team has placed a renewed emphasis on developing managers and leaders, and has committed to implementing management and leadership training. The plan sets a very high standard by indicating DOC will achieve “world class training and leadership development from hire to retire.” A flurry of work has already begun moving DOC in this direction, including the development of a 40-hour block of New-Manager training, the drafting of a “career roadmap” that makes clear the pathway employees can take if they wish to promote within DOC, and the convening of what’s called the Developing Leadership Breakthrough team. The Developing Leadership team is charged with (in concert with DAS’s statewide work) identifying leadership principles and competencies, conducting a gap analysis to determine what work specifically needs to be done within DOC, and then recommending a development approach that will close the gap. All of this work is being facilitated within currently budgeted resources. However, in order to successfully implement these important programs, DOC will need additional staff and resources.

How Achieved

Office of Workforce Planning and Analytics

Funding and position authority requested is for one Program Analyst 4 (Class X0873). This position will provide opportunity for DOC to better analyze internal and external data involving applicants, hiring, retention, and turnover. It will allow DOC to monitor program outcomes and provide recommendations to command staff involving staffing trends, forecasting future vacancies, and identifying bench strength for critical positions. In addition, DOC estimates that to better utilize data and analytics capabilities in workforce planning, it will require the purchase of software programs. The following investments will be required to successfully meet the analytics need. The intent of this investment is to allow DOC software system(s) to communicate with the new state HRIS system.

	Yearly Cost	Vendor	Description
Storage	\$ 7,500	State Data Center	SQL Database Server to centralize all data - Relational database storage services. State Data Center and Cloud Storage.
	\$ 5,200	Alteryx	Connects to all data sources together. Prepares and blends all data for use. Intuitive workflow for self-service BI advanced analytics.
Analyze	\$ 1,500	JMP by SAS	Tool for expert data analysis, run traditional analytic models for statistical analytics. JMP is a business unit of SAS Institute, Inc. a world leader in analytics.
	\$ 2,000	Tableau	Variety of interactive data visualization products focused on business intelligence. Produces fast insights to data. Output analytic reports to web, tables, and smart phones.
Report	\$ 160	Prezi	Presentation Software
	\$ 850	Adobe Creative Cloud	Software developed by Adobe for graphic design, video editing, web development, photography, and cloud services. Used to design engaging reports, flyers and graphics designs.
	\$ 200	Office 365	Microsoft Office Suite

BUDGET NARRATIVE

	\$ 360	Piktochart	Infographic design application that has ready to use high quality engaging graphics to be use on reports, presentations, and the web.
Specialty Programs	\$ 5,000	Maritz CX	Customer Service Survey Software, Partner with DAS Annual Subscription. Survey software for staff and applicants.
	\$ 40,000	Jobvite	Jobvite's analytics-driven recruiting software accelerates hiring with an applicant tracking system, social recruiting, and mobile solution. Used to send out notifications to social sites for all job announcements.
	\$ 4,000	Not Selected Yet	Affirmative Action – EEO Data Analysis. Direct connect to access the latest census information. Compare DOC parity to state parity targets, and federal local data.
	\$ 5,000	NUVI or Similar	Social Media Monitoring, Real-time Analytics, Data Visualization and Social Listening. Needed to monitor return on investment on all advertising campaigns and analyze usage on DOC social sites.
	\$ 75,000	Visier or Similar	Workforce Analytics Software. Monitors DOC workforce, forecast future vacancies, analyze employee acquisition practices to reduce recruiting costs. Gain clear insight and guidance by using workforce data.
	\$ 146,770	Total	

Management/Leadership Training

Funding and position authority requested is for three positions in the Professional Development Unit (PDU) – a Principle Executive Manager (PEM) D and two Training and Development Specialist 2s (TDS2). This package also requests funding for PDU Services & Supplies. These positions and S&S would facilitate implementation of a DOC agency-wide management training program and a leadership development program, seamlessly providing information and experiences needed to successfully manage and lead the organization into the future. Specifically, the PEM D would provide budgetary and operational oversight of the new programs, in addition to assisting the PDU Administrator with general unit oversight. The TDS2s would split their responsibilities between the management program and leadership program and facilitate scheduling, communicate with participants, coordinate with potential volunteer coaches, plan and coordinate leadership development experiences, provide direct instruction, and track results of both programs. Ultimately, implementation of these two training and development programs will continue to enhance DOC's ability to fulfill its mission on behalf of Oregonians as part of the larger criminal justice system.

Quantifying Results

Office of Workforce Planning and Analytics

The department has adopted Correctional Outcomes through Research and Engagement (CORE) as a means to monitor and measure the daily work performed throughout the department. The addition of a Program Analyst 4 and the investment of the analytic software will be tied to CORE Supporting Process 1: Managing our Workforce.

BUDGET NARRATIVE

Management/Leadership Training

DOC currently tracks the number and type of staff-to-management grievances, tort claims, and any associated litigation or settlement costs. DOC proposes setting a baseline with existing data and then comparing it annually after the management training and leadership development programs are implemented. With improved knowledge, common understanding of a DOC-wide management philosophy, and management principles and competencies, DOC anticipates improved interactions between staff and managers and a decline in the baseline data. DOC will also track, more generally, agency success at achieving its performance targets, creating direct links between what managers learn in training and what leaders gain through development opportunities.

The Governor's Balanced Budget eliminated the value of this package.

Agency Request Budget

Staffing Impact

Positions	4
FTE	4.00

Revenue Source

General Fund	\$1,004,767
Other Funds	\$0

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$0

2019-21 Fiscal Impact

This package was denied and will not have an impact in the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 107 - Workforce Recruitment/Development/Retention

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Unemployment Assessments	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 107 - Workforce Recruitment/Development/Retention

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

BUDGET NARRATIVE

Administrative Services Division

108 Technology Initiatives

Package Description

Purpose

The Department of Corrections (DOC) is requesting funding for several technology initiatives in this package. Specific to the Administrative Services Division, resources are requested for:

- Item 3: Warehouse Management System

Item 3: Warehouse Management System

The DOC Warehouse system currently functions using a manually driven and paper intensive process for recording and archival record keeping. This manual system creates more room for error, is not nimble, limits visibility into the inventory information and is burdened with redundant paperwork. The speed, efficiency, and volume of products processed can be greatly enhanced with a fully integrated software and hardware solution.

DOC is requesting a Warehouse Management System (WMS) that can be integrated with the agency's current operating and accounting system (JD Edwards AFAMIS). A WMS is an integral part of modern warehousing businesses. Barcodes and their associated equipment technology used for scanning and system reports are essential for all stages of warehousing operations. The use of barcodes accurately identifies product description, location, inventory quantity, product dating and receiving date, and can be used to track and locate orders in process during order filling and transport of products. This process allows for more efficient methods of storing and transporting of products. As a software-driven system, this allows for real-time data capture, automation and printing technologies into the warehouse business infrastructure.

A RFI was initiated in 2013 to legitimize the cost of this system. Even though the associated cost would likely be less than DOC is requesting, this request includes the cost of inflation since the original RFI and the possibility of unanticipated change orders from the vendor for time spent installing and initially administrating the system at all four DOC warehouses. Also included in the package would be the need for a Project Manager for one year to assist with implementation.

BUDGET NARRATIVE

How Achieved

Item 3: Warehouse Management System

Purchasing, developing, and integrating a statewide WMS at all warehouse locations would:

- Position the warehouse system business model with the most modern inventory management technology
- Better manage inventory logistics across a diverse geographical area
- Allow for the utilization of real time technology for product transfers between warehouse locations
- Allow for more efficient staging of received product into warehouse storage
- Better track the timely disposition of dated product to minimize outdated product loss
- Reduce the need for redundant use and waste of printed paper
- Engage staff and work crews with the most up-to-date warehouse inventory technology and business techniques

Due to the need to improve efficiencies, reduce costs, and support sustainability, as well as positioning the DOC warehouse system into the current business model, DOC is requesting passage of this package. The purchase of the system itself falls under Capital Improvement. The on-going biennial cost to run the acquired software is \$9,274.

The Governor's Balanced Budget eliminated the value of this item.

Quantifying Results

Item 3: Warehouse Management System

Intended results to be achieved from this proposed system would greatly enhance and streamline current efficiencies as follows:

- Improved inventory accuracy achieved due to electronic technology as opposed to manual processes
- Better integration of product dating information into the system to transition such products through in a timely manner
- Instantaneous access to product location information within the warehouses to prevent misplacement of goods and avoid unnecessary future purchases
- Improved environmental and cost savings through the reduction of paper generated by current manual processes
- Real time tracking of orders in process
- Positions DOC warehouses into private industry accepted standards for inventory and accountability control

BUDGET NARRATIVE

Agency Request Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$9,274
Other Funds	\$0

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$0

2019-21 Fiscal Impact

This package was denied and will not have an impact in the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Corrections, Dept of
Pkg: 108 - Technology Initiatives**

**Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
IT Professional Services	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 108 - Technology Initiatives

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

BUDGET NARRATIVE

Administrative Services Division

111 Technology Positions

Package Description

Purpose

Policy Option Package 111 seeks to align DOC's IT staffing level with the department's demand for critical technology services by increasing the number of IT positions and funding critical technical training.

In 2003, IT position reductions began as a cost savings measure to offset budget shortfalls. This reduction trend continued through the 2013-15 biennium with a loss of over a dozen positions while the demand for services increased. (Since 2003, DOC has opened three new prisons and expanded others.) As a result, DOC's current IT staffing level is insufficient, and IT suffers from degraded service capabilities, increased security risk, and vulnerabilities. The shortage of IT resources has severely impacted operations cross functionally throughout the agency. Sufficient staffing is needed to rebuild the IT foundation in order to meet current business needs, build a framework that supports DOC business, and obtain organizational maturity improvements, such as those proposed in DOC's 10-year strategic plan.

Today, the demand for data throughout the agency is growing at an exponential rate. Data quality and data integrity are a major concern without resources to remediate such causation. Big data and any business intelligence are impossible with the existing staff levels supporting it. Currently, DOC has only one Database Administrator and one Data Modeler that attempt to keep daily operations sustained. Trust in IT systems providing data value continues to decline.

Recent research completed by two independent vendors and subsequently validated with an assessment by DOC's Office of Internal Audits recommended that DOC's IT staffing level be increased by 103 FTE.

- Gartner research, based on the Government State and Local sector, compiled key metrics related to budget and staffing (article G00291355), which indicated that DOC should have a total of 220 FTE positions in IT. This was based upon an annual organizational operating budget within the \$500 million to \$1 billion range and a supported base of approximately 7,381 users. This includes DOC staff, community corrections staff in 36 counties, inmate workstations, and devices on the Inmate/Law Library network.
- MTG research – using their IT staff-to-system-user ratio – concluded that DOC should employ 225 FTE, a 5 percent IT staffing level common to other public sector organizations. Their report states, “Excluding staff and users outside DOC, including both the IT staff supporting the State Data Center and the 2,000 users of DOC systems in Community Corrections, the ratio of DOC IT Services staff to DOC IT system users is 77 to 4,500 or roughly 1.7 percent. This is significantly less than the roughly 5

BUDGET NARRATIVE

percent IT staffing level common to other public sector organizations...DOC ITS should seek additional funding to hire the additional staff necessary to address gaps.”

In conjunction with this research, DOC analyzed the existing IT environment. Based on IT Services’ assessment of critical systems and the resources needed to support such systems, DOC has identified an immediate need of 67 FTE. DOC will reassess any future IT FTE staffing needs beyond the 67 FTE requested.

How Achieved

Based on current and future strategic planning, analysis, and an organization structure that will support DOC’s services, DOC has identified the need for 67 positions for the current biennium and will reassess its IT staffing level true needs before additional positions will be requested. The following is a breakdown of the allocation of these positions.

Office of the CIO

Agency comparisons and an internal assessment of need by the Office of the CIO result in the request for new positions:

- One Deputy CIO
- One Contracts Manager

These additions to the Office of the CIO will allow the CIO to perform external duties while the Deputy performs internal IT operational duties. The Contracts Manager will perform the management and negotiation of IT-related contracts and act as the liaison between vendors. These additional positions will give IT the capacity to interface with business units and help with the alignment of IT services to the business units’ computing requirements.

IT Security

In the breakdown of position coverage, IT Security should have a staffing level of six positions. The team currently has three positions. Proposed new positions:

- One Chief Information Security Officer
- One Litigation Specialist
- One Policy Analyst

These additions to IT Security will increase compliance to the ESO and Secretary of State Audits Division; align with industry IT security best practices; and provide the expertise needed for the department’s IT security processes to be accomplished.

BUDGET NARRATIVE

Application Services

In the breakdown of position coverage, Application Services should have a staffing level of 60 positions. The team currently has 20 positions leaving the department with a gap of 40 positions to reach the recommended staffing levels. DOC has identified an immediate need for 24 positions. Proposed new positions:

- Three Third Party Application Integration Management Analysts
- Two Software Architects
- Two additional Database Administrators / Data Modelers
- Four Data Analysts
- Two additional Systems Analysts
- Three Application QA Testing and Application Training staff
- Four Mobility Services specialists
- Three Management staff (SA/QA Services Manager, Data Services / Dev / OPs Manager, and an Application Development and Support Manager)
- One Office Support staff

These additions to the Application Services team will allow for:

- Adding Quality Assurance services, application testing services, release management services, technical writing, and application training services
- Adding Dev / OPs functions such as application platform management, technology stack management, and interoperability services
- Adding big data services such as data management and data analytics services
- Adding mobility skills for mobile app services
- Adding third party application integration management services
- Sufficient management services staff

In addition, this package includes a request for permanent funding to reclassify one PEM E position (Application Services Administrator) to a PEM F.

BUDGET NARRATIVE

Information Systems

In the breakdown of position coverage, Information Systems should have a staffing level of 23 positions. The team currently has eight positions leaving the department with a gap of 15 positions to reach the recommended staffing levels. DOC has identified an immediate need for 13 positions. Proposed new positions:

- One Administrator
- One Manager
- Two additional Domain Administrators
- Two Network Administrators / Network Engineers
- Two System Engineers
- One Intranet/Extranet Administrator
- One additional Email Administrator
- Two Enterprise Mobile Management Administrators
- One Office Support staff

The addition of these positions would allow an Information Systems functional domain to be created. This would increase support capabilities and allow adequate response towards business needs. Information Systems currently spends the vast majority of its time trying to keep the existing server infrastructure running. This has prevented DOC from being able to deploy upgrades to systems, keep software patched and up to date, or even monitor the health of the systems. Additional staff would allow faster response times for business requests in areas such as email, kiosks, and web filtering and to research emerging technologies that provide business units with additional capabilities in areas such as mobility, collaboration, and intranet web sites.

IT Project Delivery Office and Governance

In the breakdown of position coverage, the IT Project Delivery Office and Governance should have a staffing level of 23 positions. The team currently has six positions leaving the department with a gap of 17 positions. DOC has identified an immediate need for nine positions. Proposed new positions:

- One Project Delivery Office Manager
- One Program Manager
- Two additional Project Managers
- One Project Coordinator
- Adding three Business Analysts
- One Enterprise Solution Architect

BUDGET NARRATIVE

The addition of these positions to IT Project Governance will establish a holistic approach to providing technology services, align with industry best practices, and support the State CIO's Stage Gate processes. This approach would establish a team to collectively analyze, manage, and deliver current and proposed projects.

In addition, this package includes a request for permanent funding to reclassify one PEM E position (IT Project Governance Administrator) to a PEM F.

Technical Support

In the breakdown of position coverage, Technical Support should have a staffing level of 62 positions. The team currently has 38 positions leaving the department with a gap of 24 positions to reach the recommended staffing levels. The current staffing ratio of supported-user-to-analyst is 171:1. DOC has identified an immediate need for 16 positions. Proposed new positions:

- Two additional Service Desk Representatives.
- Nine additional Technical Support Analysts distributed statewide
- Two dedicated FTE for Asset Management
- Two management staff (East Region Field Staff Manager and West Region Field Staff Manager)
- One management staff (Service Desk and IT Analyst Manager)
- Permanent funding to reclassify current PEM E to a PEM F (Support Services Administrator).

These additions to the Technical Support and the Service Desk Teams will allow for increased management oversight and dedicated staff for asset management. Adding nine additional Technical Support Analysts would substantially improve analyst-to-supported-user ratios, resulting in a 130:1 ratio. These staff will be distributed statewide to meet the need for business analysis and end user training. In so doing, DOC adds a much needed dimension and provides for increased efficiencies to the business and DOC partners. Two Service Desk staff will provide coverage improvements and increase problem resolution.

IT Services Training

DOC seeks funding to support annual technical training for IT staff. Increasing technical skills and knowledge through annual training will provide IT staff the opportunity to build upon their existing knowledge foundation and further advance their skills in order to support the current and future increase in business service demands. Technology training is also required to keep staff up to date with industry changes and best practices. Keeping staff currently trained offsets the need for external expertise, which will also provide cost savings for the agency. In addition, training helps DOC avoid costly security incidents and disruptive downtime, and identify technical vulnerabilities towards full remediation. Training cost for new and current staff is estimated at \$477,505.

BUDGET NARRATIVE

The Governor's Balanced Budget eliminated the value of this package.

Quantifying Results

The department has developed Correctional Outcomes through Research and Engagement (CORE) as a means to monitor and measure the daily work performed throughout the department. The benefits and outcomes of funding an increase to IT staff and training will be tied to the following CORE supporting processes 3.1 – providing IT and communication services.

Agency Request Budget

Staffing Impact

Positions	67
FTE	67.00

Revenue Source

General Fund	\$15,328,185
Other Funds	\$0

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$0

2019-21 Fiscal Impact

This package was denied and will not have an impact in the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Corrections, Dept of
Pkg: 111 - Technology Positions**

**Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Unemployment Assessments	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 111 - Technology Positions

Cross Reference Name: Administrative Services Division
Cross Reference Number: 29100-006-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Corrections, Dept of
2017-19 Biennium

Agency Number: 29100
Cross Reference Number: 29100-006-00-00-00000

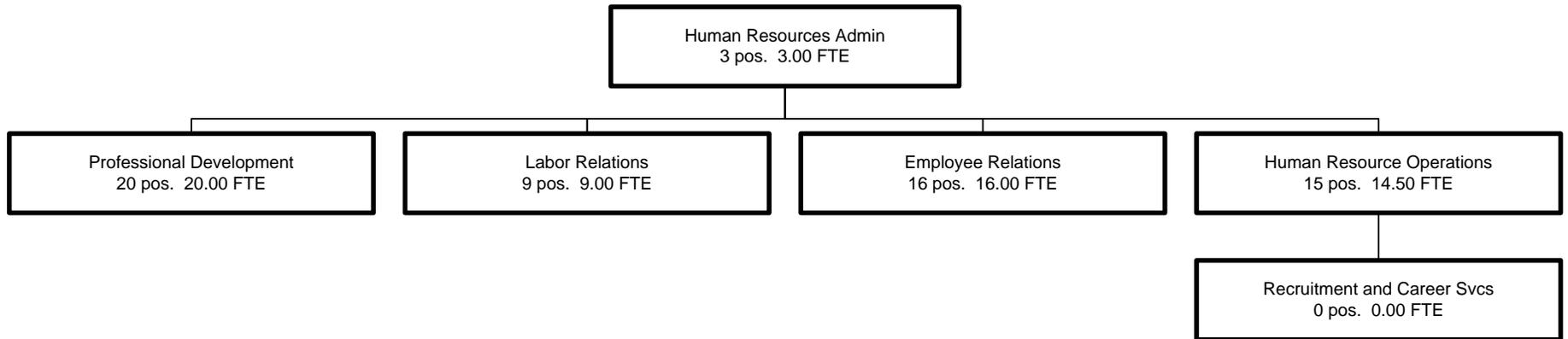
<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Charges for Services	362,976	3,574,438	3,574,438	3,574,438	3,574,438	-
Rents and Royalties	275,129	274,328	274,328	274,328	274,328	-
Sales Income	434,945	511,196	511,196	511,196	511,196	-
Loan Repayments	-	23,690	23,690	23,690	23,690	-
Other Revenues	176,643	2,200,001	2,448,629	2,448,629	2,448,629	-
Total Other Funds	\$1,249,693	\$6,583,653	\$6,832,281	\$6,832,281	\$6,832,281	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2013-2015 Actual	2015-17 Legislatively Adopted	2015-17 Estimated	2017-19		
						Agency Request	Governor's Balanced	Legislatively Adopted
Commissary sales.	Other	0410	\$362,976	\$3,574,438	\$1,920	\$3,574,438	\$3,574,438	\$0
Warehouse space rental; land, building and cell tower leases	Other	0510	275,129	274,328	264,528	274,328	274,328	0
Refinancing Debt	Other	0575	0	0	163,478	0	0	0
Secure ID token sales; Oregon Youth Authority food sales; land, pallet, scrap metal and surplus asset sales	Other	0705	434,945	511,196	320,219	511,196	511,196	0
Loan Repayments	Other	0925	0	23,690	0	23,690	23,690	0
Other Revenues	Other	0975	176,643	2,200,001	486,414	2,448,629	2,448,629	0

BUDGET NARRATIVE

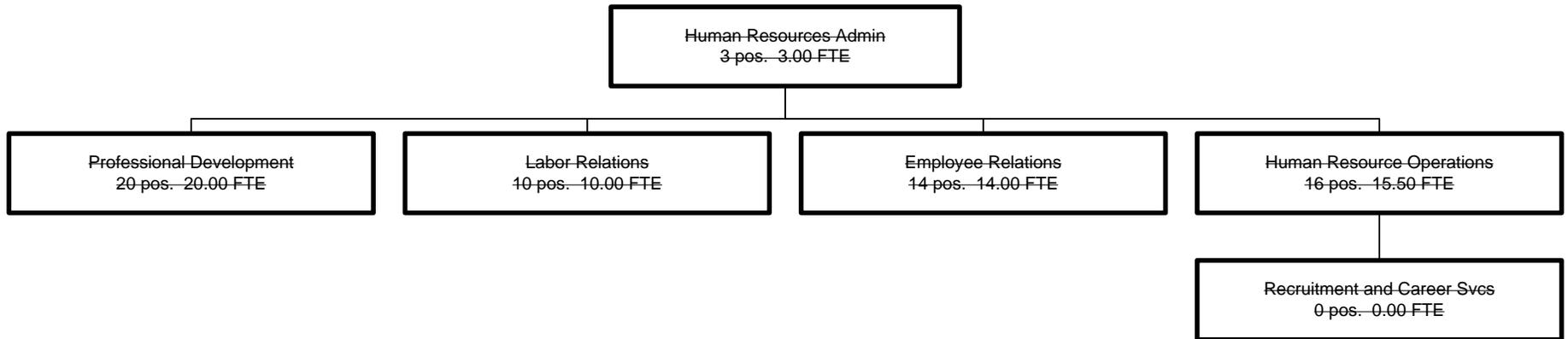
OREGON DEPARTMENT OF CORRECTIONS Human Resources Division Organizational Chart 2015-17 Current Legislatively Approved Budget



Total Positions: 63
FTE: 62.50

BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS Human Resources Division Organizational Chart 2017-19 Agency Request Budget

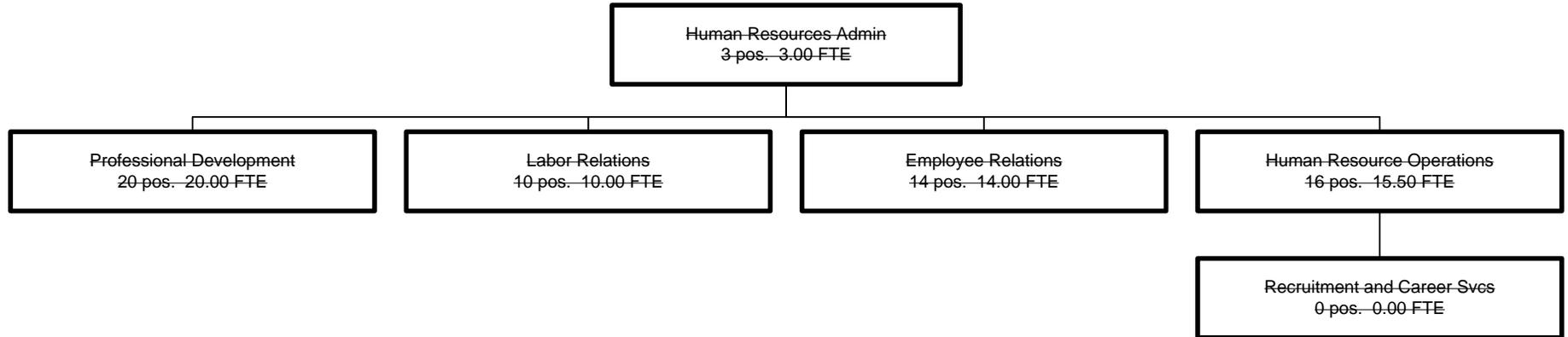


The Human Resources Division has been moved to the Administrative Services Division in the Agency Request Budget

Total Positions: -63
FTE: 62.50

BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS Human Resources Division Organizational Chart 2017-19 Governor's Balanced Budget



The Human Resources Division has been moved to the Administrative Services Division in the Agency Request Budget

Total Positions: -63
FTE: 62.50

BUDGET NARRATIVE

Human Resources Division

060 Technical Adjustments

Package Description

Purpose

This package is used for technical budget adjustments such as agency reorganizations and expenditure category budget shifts that do not meet the criteria of the other essential packages.

How Achieved

This package shifts some Services & Supplies account budgets to Rent, implements some minor intra-appropriation adjustments, and creates agency self-funded positions (as approved by DAS CFO) utilizing Services & Supplies and some position modification to better align the agency's actual positions with those residing in the Position Information Control System (PICS).

Package 060 transfers over \$14 million General Fund with associated positions and FTE to the Administrative Services Division, entirely due to the HR Division's reorganizational transfer under the umbrella of the Administrative Services Division.

While divisional totals for package 060 may vary, the agency in-total will have a net-zero impact to the agency's overall budget.

Agency Request Budget

Staffing Impact

Positions:	(63)
FTE:	(62.50)

Revenue Source

General Fund	(\$14,027,513)
Other Funds	\$0
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

Positions:	(63)
FTE:	(62.50)

BUDGET NARRATIVE

Revenue Source

General Fund	(\$14,027,513)
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become a part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Human Resources Division
Cross Reference Number: 29100-008-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(14,027,513)	-	-	-	-	-	(14,027,513)
Total Revenues	(\$14,027,513)	-	-	-	-	-	(\$14,027,513)
Personal Services							
Class/Unclass Sal. and Per Diem	(9,062,220)	-	-	-	-	-	(9,062,220)
Empl. Rel. Bd. Assessments	(3,591)	-	-	-	-	-	(3,591)
Public Employees' Retire Cont	(2,164,051)	-	-	-	-	-	(2,164,051)
Social Security Taxes	(693,136)	-	-	-	-	-	(693,136)
Worker's Comp. Assess. (WCD)	(4,347)	-	-	-	-	-	(4,347)
Flexible Benefits	(2,100,168)	-	-	-	-	-	(2,100,168)
Total Personal Services	(\$14,027,513)	-	-	-	-	-	(\$14,027,513)
Total Expenditures							
Total Expenditures	(14,027,513)	-	-	-	-	-	(14,027,513)
Total Expenditures	(\$14,027,513)	-	-	-	-	-	(\$14,027,513)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							(63)
Total Positions	-	-	-	-	-	-	(63)

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Human Resources Division
Cross Reference Number: 29100-008-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							(62.50)
Total FTE	-	-	-	-	-	-	(62.50)

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0031103	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1-	1.00-	24.00-	06	6,673.00	160,152- 83,958-				160,152- 83,958-
0100060	AAONC	1339	AA TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
0100063	MMN	X1319	AA HUMAN RESOURCE ASSISTANT	1-	1.00-	24.00-	08	4,113.00	98,712- 64,585-				98,712- 64,585-
0300010	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,000.00	168,000- 86,432-				168,000- 86,432-
0300012	AAONC	1339	AA TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
0500124	MMN	X1321	AA HUMAN RESOURCE ANALYST 2	1-	1.00-	24.00-	08	6,056.00	145,344- 79,289-				145,344- 79,289-
0500125	AAONC	1339	AA TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
0500126	AAONC	1339	AA TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	06	6,369.00	152,856- 81,658-				152,856- 81,658-
0500274	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	07	6,673.00	160,152- 83,958-				160,152- 83,958-
0500276	AAONC	5232	AA INVESTIGATOR 2	1-	1.00-	24.00-	05	4,582.00	109,968- 68,134-				109,968- 68,134-
0500278	AAONC	1339	AA TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	05	6,116.00	146,784- 79,743-				146,784- 79,743-
0500444	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	05	6,056.00	145,344- 79,289-				145,344- 79,289-
0500530	AAONC	5232	AA INVESTIGATOR 2	1-	1.00-	24.00-	08	5,279.00	126,696- 73,409-				126,696- 73,409-
0500531	MMN	X1321	AA HUMAN RESOURCE ANALYST 2	1-	1.00-	24.00-	06	5,496.00	131,904- 75,052-				131,904- 75,052-
0700097	AAONC	1339	AA TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
0700101	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,000.00	168,000- 86,432-				168,000- 86,432-

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0700102	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	07	6,673.00	160,152- 83,958-				160,152- 83,958-
0710008	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
0710009	MMN	X1319	AA HUMAN RESOURCE ASSISTANT	1-	1.00-	24.00-	02	3,077.00	73,848- 56,746-				73,848- 56,746-
0710010	MMN	X1320	AA HUMAN RESOURCE ANALYST 1	1-	1.00-	24.00-	08	5,231.00	125,544- 73,046-				125,544- 73,046-
0900032	MMN	X1320	AA HUMAN RESOURCE ANALYST 1	1-	1.00-	24.00-	08	5,231.00	125,544- 73,046-				125,544- 73,046-
1000006	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
1000008	MMN	X0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1-	1.00-	24.00-	08	4,320.00	103,680- 66,153-				103,680- 66,153-
1040001	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	09	8,496.00	203,904- 97,753-				203,904- 97,753-
1050003	MMN	X0118	AA EXECUTIVE SUPPORT SPECIALIST 1	1-	1.00-	24.00-	08	3,906.00	93,744- 63,019-				93,744- 63,019-
1100002	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,000.00	168,000- 86,432-				168,000- 86,432-
1100008	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	02	5,231.00	125,544- 73,046-				125,544- 73,046-
1100009	MMN	X1320	AA HUMAN RESOURCE ANALYST 1	1-	1.00-	24.00-	07	4,982.00	119,568- 71,162-				119,568- 71,162-
1300479	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	09	8,496.00	203,904- 97,753-				203,904- 97,753-
1300480	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
1300481	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	02	5,279.00	126,696- 73,409-				126,696- 73,409-
1300482	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1300483	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	02	5,279.00	126,696- 73,409-				126,696- 73,409-
1300484	AAONC1338	AA	TRAINING & DEVELOPMENT SPEC 1	1-	1.00-	24.00-	08	5,795.00	139,080- 77,314-				139,080- 77,314-
1300485	AAONC1338	AA	TRAINING & DEVELOPMENT SPEC 1	1-	1.00-	24.00-	08	5,795.00	139,080- 77,314-				139,080- 77,314-
1300489	AAONC5232	AA	INVESTIGATOR 2	1-	1.00-	24.00-	02	4,007.00	96,168- 63,784-				96,168- 63,784-
1300490	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1-	1.00-	24.00-	02	4,523.00	108,552- 67,688-				108,552- 67,688-
5000603	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1-	1.00-	24.00-	09	10,828.00	259,872- 115,270-				259,872- 115,270-
6000034	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
6000035	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	07	6,673.00	160,152- 83,958-				160,152- 83,958-
6000628	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
8700504	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1-	1.00-	24.00-	09	9,369.00	224,856- 104,360-				224,856- 104,360-
8900337	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	07	6,673.00	160,152- 83,958-				160,152- 83,958-
8900338	MMN X1319	AA	HUMAN RESOURCE ASSISTANT	1-	1.00-	24.00-	08	4,113.00	98,712- 64,585-				98,712- 64,585-
8909030	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
8909033	MMN X1319	AA	HUMAN RESOURCE ASSISTANT	1-	1.00-	24.00-	08	4,113.00	98,712- 64,585-				98,712- 64,585-
8913111	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,000.00	168,000- 86,432-				168,000- 86,432-
8913112	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1-	1.00-	24.00-	08	6,056.00	145,344- 79,289-				145,344- 79,289-

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8913115	AAONC0104	AA	OFFICE SPECIALIST 2	1-	1.00-	24.00-	08	4,007.00	96,168- 63,784-				96,168- 63,784-
8919277	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1-	1.00-	24.00-	05	5,231.00	125,544- 73,046-				125,544- 73,046-
8921001	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	08	8,091.00	194,184- 94,688-				194,184- 94,688-
8921006	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,000.00	168,000- 86,432-				168,000- 86,432-
8921008	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,000.00	168,000- 86,432-				168,000- 86,432-
8921010	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	07	6,673.00	160,152- 83,958-				160,152- 83,958-
8921011	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,000.00	168,000- 86,432-				168,000- 86,432-
9512345	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1-	1.00-	24.00-	08	6,056.00	145,344- 79,289-				145,344- 79,289-
9512346	MMN X1319	AA	HUMAN RESOURCE ASSISTANT	1-	1.00-	24.00-	08	4,113.00	98,712- 64,585-				98,712- 64,585-
9512348	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
9702601	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,000.00	168,000- 86,432-				168,000- 86,432-
9702603	MMN X1320	AA	HUMAN RESOURCE ANALYST 1	1-	.50-	12.00-	08	5,231.00	62,772- 53,254-				62,772- 53,254-
9712045	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,000.00	168,000- 86,432-				168,000- 86,432-
9902519	AAONC5232	AA	INVESTIGATOR 2	1-	1.00-	24.00-	08	5,279.00	126,696- 73,409-				126,696- 73,409-
9902521	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
TOTAL PICS SALARY									9,062,220-				9,062,220-
TOTAL PICS OPE									4,965,293-				4,965,293-
TOTAL PICS PERSONAL SERVICES =									63-	62.50-	1500.00-		14,027,513-

BUDGET NARRATIVE

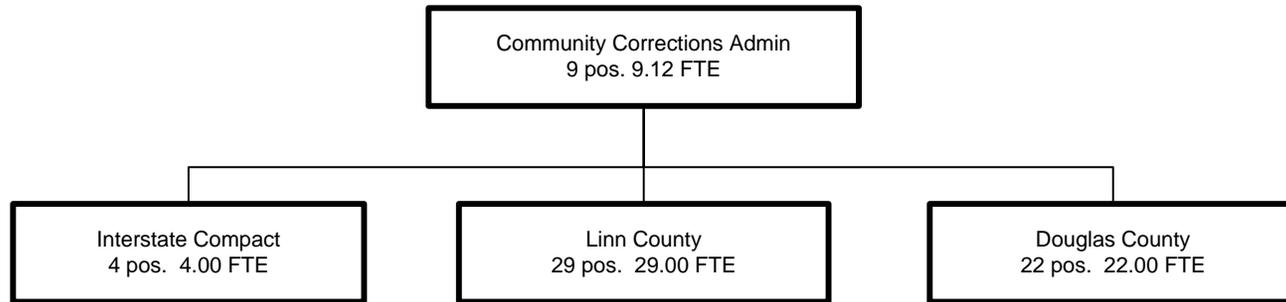
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BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS

Community Corrections Division Organizational Chart

2015 -17 Current Legislatively Approved Budget



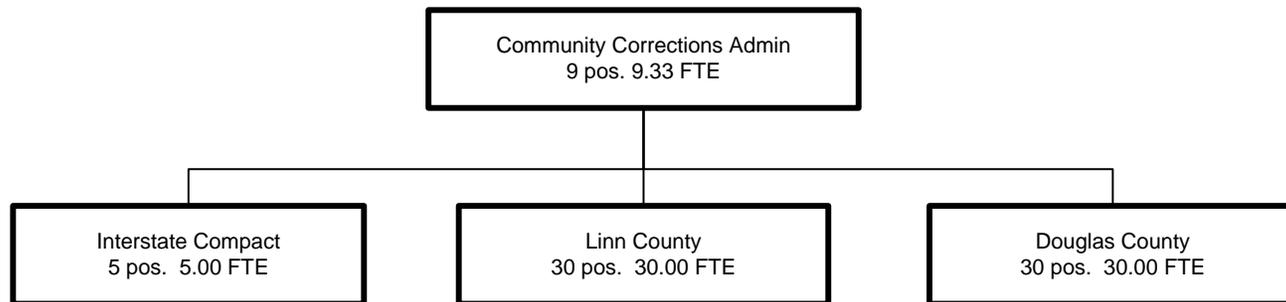
Total Positions: 64
FTE: 64.12

BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS

Community Corrections Division Organizational Chart

2017 -19 Agency Request Budget



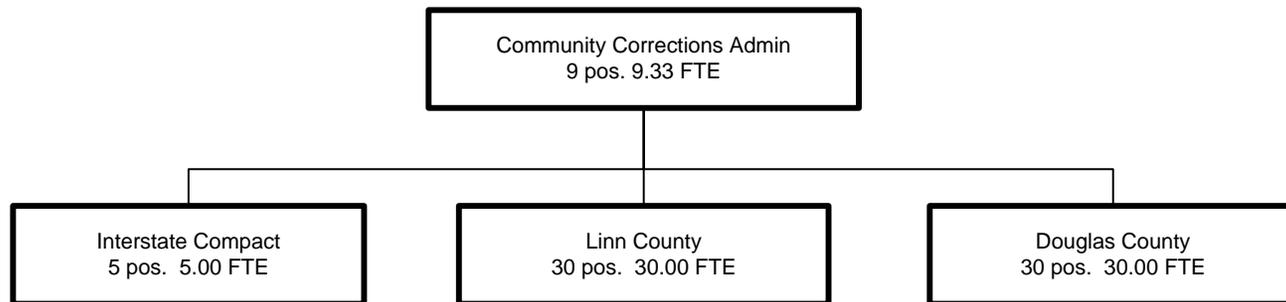
Total Positions: 74
FTE: 74.33

BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS

Community Corrections Division Organizational Chart

2017 -19 Governor's Balanced Budget



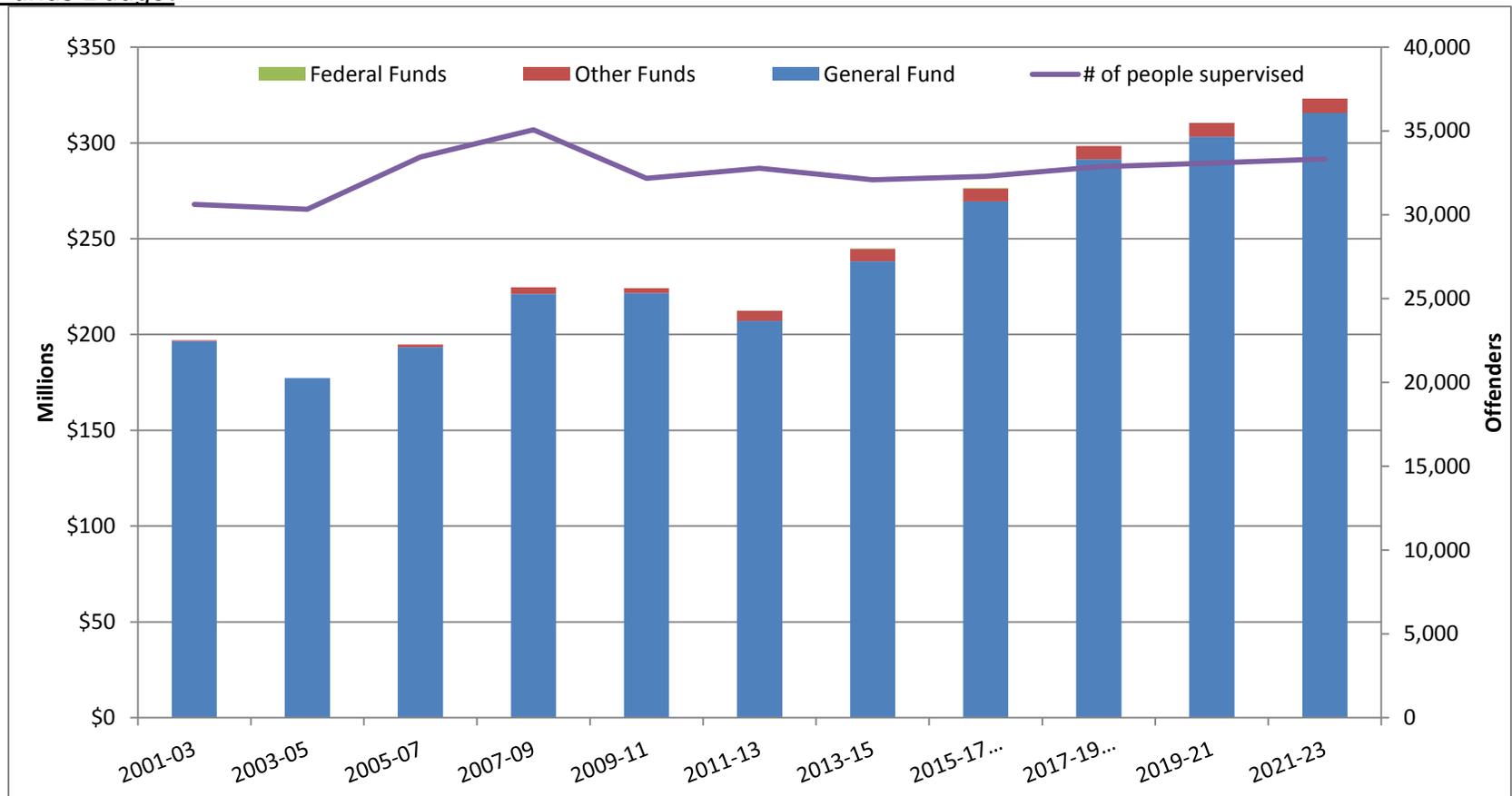
Total Positions: 74
FTE: 74.33

BUDGET NARRATIVE

Community Corrections

Program Unit Executive Summary

- a. Long-Term Focus Areas that are impacted by the program: Healthy and Safe Oregonians, Excellence in State Government
- b. Primary Program Contact: Jeremiah Stromberg, Assistant Director for Community Corrections
- c. Total Funds Budget



BUDGET NARRATIVE

d. Program Overview

Community Corrections is a function of state government operated in partnership with local, county-operated community corrections agencies. Community Corrections supervision, sanctions, and programs provide an effective means of holding offenders accountable, while at the same time addressing causes of criminal behavior and reducing the risk of future criminal behavior.

e. Program Funding Request

This program is requesting \$298,454,891 to provide supervision, community-based sanctions, and correctional programs for over 32,300 offenders on supervision in the community. Current and future biennial program funding costs are driven by several factors. Caseload size coupled with the population forecast and/or legislative action impacts workload, which directly effects funding for this program. In addition, ORS 423.486 requires the department, beginning in 2012 and then every 6 years thereafter, to conduct a study to determine the actual costs incurred by each county to provide program services. The results of this study impact the daily rates used to build the program budget.

f. Program Description

Community Corrections supervision, services, and sanctions are provided by counties through intergovernmental agreement with the Department of Corrections (DOC), or directly by DOC in Linn and Douglas Counties. Community Corrections activities include supervision, community-based sanctions, and correctional programs directed at over 32,300 offenders who have committed felony crimes and are serving sentences of felony probation, parole, post-prison supervision, or prison sentences of 12 months or less served at the county level. Supervision is provided by probation/parole officers, and the intensity is guided by the offender's behavior and risk of committing new crimes. Program activities include:

- **Evaluating each offender's likelihood to commit new crimes.** The risk to commit new crimes is determined by applying an objective risk-assessment tool that classifies offenders according to their risk to re-offend. Probation/parole officers apply more intensive supervision to those offenders most likely to commit new crimes.
- **Evaluating each offender's criminal risk factors.** Probation/parole officers identify criminal risk factors and tailor case management plans to address them, thus mitigating the chances that an offender will engage in future criminal activity.
- **Monitoring offenders according to behavior and risk to re-offend.** Offenders who present the greatest risk to commit new crimes have the most contact with the probation/parole officer. To monitor compliance with the conditions of supervision, offenders are subject to unannounced home visits, searches, employment checks, office appointments, random urine testing for drug use, and polygraph testing.

BUDGET NARRATIVE

- **Employing a continuum of effective community-based sanctions and positive reinforcements.** Community-based sanctions, such as electronic monitoring, community service, work crews, day reporting centers, intensive supervision, and jail time are used to hold offenders accountable when they are not following the rules of their supervision. Likewise, recognition of completing goals and/or positive pro-social behavior is reinforced through verbal praise, monetary rewards such as bus passes, gift cards, or clothing vouchers, and the possible reduction or termination of supervision.
- **Offering programs designed to address the causes of criminal behavior, thus reducing the risk of return to criminal activity.** Community Corrections agencies provide correctional programs such as alcohol/drug treatment, sex offender treatment, employment counseling, and mental health services in order to promote long-term behavior change. Research has demonstrated that treatment, combined with supervision, has the greatest impact on reducing criminal activity when compared to any other criminal justice system sanction.

Costs in this program are driven by the number and risk levels of offenders being supervised, and by the number of persons serving prison sentences of 12 months or less locally. Of note, per ORS 423.483, funding for this program must equal or exceed a baseline level; otherwise counties can opt out and relinquish control to the state.

g. Program Justification and Link to Long-Term Outcomes

The purpose of Community Corrections is to contribute to the health and safety of Oregonians by preventing current and future criminal behavior of those on supervision for conviction of a crime. In order to achieve the health and safety of Oregonians, the following strategies are employed:

- **Deter crimes from occurring:** Supervision targeted at offenders most likely to re-offend, correctional programs targeted at criminal risk factors, and swift and sure sanctions to address violations all deter crime from occurring.
- **Reduce reliance on prison:** Community-based sentencing options provide a less costly, yet effective, response to crime for many offenders when compared to prison.
- **Increase success after release from prison:** Offenders must be monitored, assisted, and provided with treatment by community corrections to facilitate a successful transition from prison to community living.

BUDGET NARRATIVE

h. Program Performance.

The Community Corrections Division monitors performance through the agency's scorecard. The performance measures that apply to Community Corrections are as follows.

Measure Name	Measure Calculation	Baseline Target	2 nd Half 2014 Closures	1 st Half 2015 Closures	2 nd Half 2015 Closures
Positive Case Closure, Statewide Post-Prison Supervision	Percentage of Post-Prison Supervision offenders who successfully complete community supervision.	65%	65.7%	63.4%	65.4%
Positive Case Closure, Statewide Probation Supervision	Percentage of Probation offenders who successfully complete community supervision.	65%	58.0%	59.9%	59.4%

Measure Name	Measure Calculation	Baseline Target	2 nd Half 2011 Cohort	1 st Half 2012 Cohort	2 nd Half 2012 Cohort
New felony convictions, Statewide Post-Prison Supervision	36-month recidivism rate of offenders released to post- prison supervision.	30%	29.4%	30.1%	30.7%
New felony convictions, Statewide Probation	36-month recidivism rate of offenders released to probation supervision.	23%	24.6%	24.4%	26.0%

Additional performance measures for Community Corrections are as follows:

1. Assisting offenders to change.
 - a. As measured by offenders benefitting from treatment programs: 30 percent of offenders were actively participating in treatment, better than the target of 22 percent.
 - b. As measured by employment rates for offenders under supervision: 53 percent of offenders are reported to be working, slightly more than the target rate of 50 percent.
2. Providing reparation to crime victims.
 - a. As measured by the average percentage of restitution collected that is owed to victims: 22 percent of restitution ordered is collected, less than the target of 35 percent.

BUDGET NARRATIVE

b. As measured by the average percent of community services hours completed by offenders: 47 percent of community services hours ordered is performed, better than target of 45 percent.

3. Short-Term Transitional Leave Success: 95 percent of inmates released to STTL successfully complete their leave period and are subsequently released to post-prison supervision.

i. Enabling Legislation/Program Authorization

Community Corrections, including funding and program performance, is governed by the Community Corrections Act found in Oregon Revised Statutes 423.475 to 423.565. The statutes define duties of the state and the counties, as well as establish partnership conditions with counties that house felony offenders with sentences less than one year and that supervise offenders convicted of felonies who are on parole, probation, or post-prison supervision. The statutes also define baseline funding for the counties and provide for regular periodic review of reimbursement rates.

- ORS 421.168 Short-Term Transitional Leave
- ORS 169.070(1) Jail Inspections
- ORS 144.600 Interstate Compact
- ORS 133.747 Fugitive Extraditions
- 2015 c.830 §1 (HB 3503) Family Sentencing Alternative Program

j. Describe the various funding streams that support the program

The program is funded almost entirely with General Fund. There is a small amount of Other Funds, which makes up approximately 2 percent of the division's budget as a result of supervision fee collection in Linn and Douglas Counties, distribution of the Criminal Fine Account to counties, and the division's portion of Inmate Welfare Fund revenue.

k. Describe how the 2017-19 funding proposal compares to the program authorized for the agency in 2015-17

During the 2017-19 biennium, Community Corrections will continue providing supervision, community-based sanctions, and correctional programs for more than 32,300 offenders. The primary change for the 2017-2019 Community Corrections Division compared to 2015-2017 is a request for position authority to support increased workload, primarily as a result of significant offender caseload growth in both Linn and Douglas Counties for which funding already exists.

BUDGET NARRATIVE

Program Unit Narrative

The Community Corrections Division includes the following subunits: Administration, Short-Term Transitional Leave, Family Sentencing Alternative Pilot Program, Interstate Compact/Fugitive Extraditions, Jail Inspections, and Douglas and Linn County Community Corrections. The following is an overview of each subunit.

Community Corrections Administration

Community Corrections Administration oversees state policy for community corrections; manages intergovernmental agreements with various county partners; provides ongoing technical assistance to county community corrections systems in the areas of evidence-based practices and effective program implementation and operation; develops and delivers trainings, statewide and at DPSST, to DOC and county community corrections staff on the use of assessment and case planning tools; assesses and evaluates institutional and community-based treatment programs funded through state general funds as required by ORS 182.525; provides automation and IT system technical support and training to all county users; works with the agency's Office of Research and Projects to respond to all community-based research and data requests; coordinates and responds to annual reviews of county compliance with intergovernmental agreements; and oversees the financial distribution of funds to county partners. These dollars include Grant in Aid (i.e., CCA funds), Inmate Welfare Fund/Subsidy, M57 Supplemental Funds for Drug Addicted Offenders, Treatment Transition Funds, Sexually Violent Dangerous Offender funds (typically distributed to county community corrections agencies), SB 395 Jail Reimbursement for Repeat DUI Offenders, and HB 3503 Family Sentencing Alternative Pilot Program Funds distributed to designated pilot counties.

Short-Term Transitional Leave Unit

This unit is responsible for oversight and day-to-day management of the agency's short-term transitional leave program, which allows certain adults in custody to serve up to 90 days of the remainder of their sentences in the community, provided they meet all statutory and policy requirements.

Family Sentencing Alternative Pilot Program Unit

This unit is responsible for oversight of the agency's Family Sentencing Alternative Pilot Program, a partnership between participating community corrections agencies, county circuit courts, and the Department of Human Services. Oversight includes distribution of funds allocated by HB 3503 to participating counties for the purpose of funding probation officer positions and services, training and facilitation of stakeholder communication, and tracking and reporting of participant data, outcomes, and efficacy data.

BUDGET NARRATIVE

Interstate Compact for Adult Offender Supervision (ICAOS)/Fugitive Extraditions Unit

This unit is responsible for the transfer of adult offender supervision between states and oversight and coordination of timely, safe, and cost-effective methods of return for all DOC and Board of Parole and Post-Prison Supervision fugitives apprehended in the U.S. and its territories, as well as international locations.

Jail Inspections Unit

This program is responsible for the inspection of lockups, temporary holds, and juvenile detention facilities to ensure compliance with the standards established in ORS 169.076 and 169.740. In addition, this unit provides technical assistance to local governmental agencies in the planning and operation of such facilities.

Douglas and Linn County Community Corrections

Two of Oregon's 36 county community corrections agencies are directly administered by DOC. The primary function of Douglas and Linn County Community Corrections is to provide supervision, sanctions, and services to roughly 2,700 of Oregon's approximately 32,300 adult offenders placed on felony probation, parole, or post-prison supervision. As a whole, the statewide community corrections population has seen a steady downward trend; however, in both Linn and Douglas counties, the caseload has seen steady growth, which has resulted in the need for additional position authority to manage the current workload. These positions will be funded with monies already received from growth in previous biennia.

Proposed New Laws that Apply to the Program Unit

One of the agency's 13 legislative concepts for the 2017 session falls under the leadership of the Community Corrections Division:

- LC 29100/002 would amend statute to require DOC to review county Intergovernmental Agreement compliance biennially rather than annually.

BUDGET NARRATIVE

Expenditures by Fund Type, Positions and Full-Time Equivalents – 2017-19 Agency Request Budget

Program Sub-Unit	Position/FTE	Revenue Sources			
		General Fund	Other Funds	Federal Fund	Total Fund
Community Corrections Administration	8 / 8.33	\$19,987,667	\$4,547,394	\$0	\$24,535,061
Grant In Aid	0 / 0.00	\$245,809,984	\$747,677	\$0	\$246,557,661
Opt-Out Counties	60 / 60.00	\$22,576,642	\$1,692,056	\$0	\$24,268,698
Interstate Compact & Jail Supplement	5 / 5.00	\$1,112,010	\$22,852	\$0	\$1,134,862
Family Sentencing Alternative Pilot Program	1 / 1.00	\$1,958,609	\$0	\$0	\$1,958,609
Program Unit Total	74 / 74.33	\$291,444,912	\$7,009,979	\$0	\$298,454,891

Expenditures by Fund Type, Positions and Full-Time Equivalents – 2017-19 Governor’s Balanced Budget

Program Sub-Unit	Position/FTE	Revenue Sources			
		General Fund	Other Funds	Federal Fund	Total Fund
Community Corrections Administration	8 / 8.33	\$19,924,319	\$4,547,394	\$0	\$24,471,713
Grant In Aid	0 / 0.00	\$218,353,246	\$721,000	\$0	\$219,074,246
Opt-Out Counties	60 / 60.00	\$21,094,326	\$1,655,831	\$0	\$22,750,157
Interstate Compact & Jail Supplement	5 / 5.00	\$1,104,186	\$22,852	\$0	\$1,127,038
Family Sentencing Alternative Pilot Program	1 / 1.00	\$1,958,778	\$0	\$0	\$1,958,778
Program Unit Total	74 / 74.33	\$262,434,855	\$6,953,405	\$0	\$269,388,260

Revenue Sources and Proposed Revenue Changes in Agency Request Budget

Other Fund revenues recorded in the Community Corrections Admin sub-unit are received from the Criminal Fine Account and are disbursed to counties as required by HB2712 (2011) and HB2837 (2013) for the purposes of planning, operating, and maintaining county juvenile and adult correctional facilities.

Other Fund revenues in the Grant in Aid sub-unit are received from Inmate Welfare Fund revenues and are distributed to county community corrections agencies to provide Subsidy assistance to inmates transitioning into the community from a DOC facility.

Other Fund revenues recorded in the Opt Out Counties sub-unit are received from supervision fee collection efforts in Linn and Douglas counties and are used to provide operational and treatment services. There could be additional Other Fund revenues granted to this sub-unit in 2017-2019 as a result of CJC Drug Court grants and/or HB 3194 Justice Reinvestment grants; however, exact dollar figures are unknown at this time and are contingent on legislative action.

BUDGET NARRATIVE

Other Fund revenue recorded in the Interstate Compact sub-unit is limitation carried forward from a prior biennium; however, the revenue source no longer exists

Revenue Sources and Proposed Revenue Changes in Governor's Balanced Budget

The revenue sources and proposed revenue changes in the Governor's Balanced budget are reflected above accordingly.

BUDGET NARRATIVE

Community Corrections Division

010 Non-PICS Psnl Svc / Vacancy Factor

Package Description

Purpose

This package includes three components: 1) The cost of Personal Services adjustments, such as inflation on non-PICS accounts, i.e., overtime, differentials, unemployment compensation, and mass transit taxes, which are not automatically generated by PICS; 2) An adjustment for the anticipated savings associated with normal employee turnover, commonly referred to as vacancy savings, which is developed using a formula prescribed by the Department of Administrative Services (DAS) Chief Financial Office (CFO) that considers both the savings and costs associated with normal turnover activity; and 3) An adjustment to the Public Employee Retirement System (PERS) Pension Obligation Bond assessment, which is also developed by the DAS CFO.

How Achieved

Non-PICS Accounts – With the exception of Mass Transit, adjustment amounts are computed by multiplying the above referenced accounts in the 2017-19 Base Budget by the standard inflation factor of 3.7%. Added to these amounts is the value of the exceptional inflation awarded to agencies that have both mandated caseload and 24/7 facilities. Overtime, Shift Differential and All Other Differential accounts have an additional above-standard inflation rate of 3.4%.

Vacancy Savings – Vacancy savings are computed using the formula and guidelines prescribed in the Budget and Legislative Concept Instructions and approved by the DAS CFO. This formulaic estimate of vacancy savings is then compared against the base budget, resulting in a package 010 adjustment.

PERS Pension Obligation Bonds – The Pension Obligation Bond amount is provided by the DAS CFO. This budgeted amount is distributed by DAS for Debt Service on PERS Pension Obligation Bonds. There is no inflation factor applied to Pension Obligation Bonds.

Agency Request Budget

Staffing Impact

None

BUDGET NARRATIVE

Revenue Source

General Fund	\$49,347
Other Funds	\$90
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

None

Revenue Source

General Fund	\$49,347
Other Funds	\$90
Federal Funds	\$0

2019-21 Fiscal Impact

Actions approved in this package will have varying impacts on future periods. Normal inflation will be integrated into and become part of the Base Budget for 2019-21, as will the funding approved in the non-PICS exceptions. Vacancy savings are re-projected each biennium based on agency experience. The Pension Obligation Bond financing will be an ongoing liability for the agency.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Community Corrections
Cross Reference Number: 29100-009-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	49,347	-	-	-	-	-	49,347
Total Revenues	\$49,347	-	-	-	-	-	\$49,347
Personal Services							
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	360	-	-	-	-	-	360
All Other Differential	9,805	-	-	-	-	-	9,805
Public Employees' Retire Cont	2,427	-	-	-	-	-	2,427
Pension Obligation Bond	40,377	-	97	-	-	-	40,474
Social Security Taxes	776	-	-	-	-	-	776
Unemployment Assessments	-	-	-	-	-	-	-
Mass Transit Tax	4,871	-	12	-	-	-	4,883
Vacancy Savings	(9,269)	-	(19)	-	-	-	(9,288)
Total Personal Services	\$49,347	-	\$90	-	-	-	\$49,437
Total Expenditures							
Total Expenditures	49,347	-	90	-	-	-	49,437
Total Expenditures	\$49,347	-	\$90	-	-	-	\$49,437
Ending Balance							
Ending Balance	-	-	(90)	-	-	-	(90)
Total Ending Balance	-	-	(\$90)	-	-	-	(\$90)

BUDGET NARRATIVE

Community Corrections Division

021 Phase-In

Package Description

Purpose

This package includes the financial impact associated with phasing in a full 24 months of the programs, services, or legislative actions that were begun during the 2015-17 biennium. Package 021 includes the added costs of programs above the 2017-19 Base Budget level, after adjustments are made for start-up costs or other one-time expenditures funded in 2015-17.

How Achieved

This package includes the financial impact (including inflation) for non-PICS Personal Services, Services & Supplies, Capital Outlay, and Special Payments accounts to provide for 24-month operation of positions and services brought on-line during the 2015-17 biennium. Inflation for these additional costs is also included in this package at the level prescribed by the DAS CFO.

Note: The position/FTE counts and the PICS financial impact of phased-in positions is included in the 2017-19 Base Budget as part of the automated budget development process. Only the incremental cost for the above mentioned non-PICS accounts is included in this package.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$2,305
Other Funds	\$0
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

None

BUDGET NARRATIVE

Revenue Source

General Fund	\$2,305
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 021 - Phase - In

Cross Reference Name: Community Corrections
Cross Reference Number: 29100-009-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,305	-	-	-	-	-	2,305
Total Revenues	\$2,305	-	-	-	-	-	\$2,305
Services & Supplies							
Office Expenses	2,305	-	-	-	-	-	2,305
Total Services & Supplies	\$2,305	-	-	-	-	-	\$2,305
Total Expenditures							
Total Expenditures	2,305	-	-	-	-	-	2,305
Total Expenditures	\$2,305	-	-	-	-	-	\$2,305
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Community Corrections Division

022 Phase-out Pgm & One-time Costs

Package Description

Purpose

This package includes the financial impact associated with phasing out programs, services, or legislative actions that were terminated during the 2015-17 biennium. This includes the elimination of one-time expenditures and/or reductions that were a part of the 2015-17 budget.

How Achieved

This package includes the financial impact associated with phasing out the non-PICS Personal Services, Services and Supplies, Capital Outlay, and Special Payments reductions taken during the 2015-17 biennium.

In addition, Community Corrections received federal funds recorded towards a BJA SMART Probation grant used to provide statewide advanced training academies to DOC and county community corrections staff. This grant is no longer funded and is phased out in this package.

Note: The position/FTE counts and the PICS financial impact of phased-out positions is included in the Base Budget as part of the automated budget development process. There were no PICS-related impacts related to the 2015-17 unspecified reductions, therefore there is no restoration to PICS-related accounts included within this package. Only incremental change for non-PICS accounts is included in this package.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	(\$10,192)
Other Funds	\$0
Federal Funds	(\$300,551)

BUDGET NARRATIVE

Governor’s Balanced Budget

Staffing Impact

None

Revenue Source

General Fund	(\$10,192)
Other Funds	\$0
Federal Funds	(\$300,551)

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Community Corrections
Cross Reference Number: 29100-009-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(10,192)	-	-	-	-	-	(10,192)
Federal Funds	-	-	-	(300,551)	-	-	(300,551)
Total Revenues	(\$10,192)	-	-	(\$300,551)	-	-	(\$310,743)
Services & Supplies							
Expendable Prop 250 - 5000	(6,601)	-	-	-	-	-	(6,601)
IT Expendable Property	(3,591)	-	-	-	-	-	(3,591)
Total Services & Supplies	(\$10,192)	-	-	-	-	-	(\$10,192)
Special Payments							
Dist to Counties	-	-	-	(300,551)	-	-	(300,551)
Total Special Payments	-	-	-	(\$300,551)	-	-	(\$300,551)
Total Expenditures							
Total Expenditures	(10,192)	-	-	(300,551)	-	-	(310,743)
Total Expenditures	(\$10,192)	-	-	(\$300,551)	-	-	(\$310,743)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Community Corrections Division

031 Standard Inflation

Package Description

Purpose

This package includes funding for inflation and adjustments to reflect the Price List of Goods and Services issued by DAS. The prescribed standard inflation factors were used for all accounts in this division.

How Achieved in Agency Request Budget

For 2017-19, inflation factors are 3.7% for standard inflation, 4.1% for Professional Services, 13.14% for Attorney General charges, 6.9% for Facility Rental and Taxes, and 3.7% for Special Payments. Inflation requested in this package is based on the 2017-19 Base Budget. Inflation associated with biennialized phased-in programs, when applicable, is included in package 021. Inflation associated with new institution start-up and operation is included in the essential package for caseload in package 040.

How Achieved in Governor's Balanced Budget

In the Governors' Balanced Budget, package 090 eliminated the value of all inflation in this package with the exception of 3.7% for Special Payments. Inflation requested in this package is based on the 2017-19 Base Budget. Inflation associated with biennialized phased-in programs, when applicable, is included in package 021. Inflation associated with new institution start-up and operation is included in the essential package for caseload in package 040.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$9,457,929
Other Funds	\$249,299
Federal Funds	\$0

BUDGET NARRATIVE

Governor's Balanced Budget

Staffing Impact

None

Revenue Source

General Fund	\$9,457,553
Other Funds	\$249,299
Federal Funds	\$0

2019-21 Fiscal Impact

The value of this package that was not eliminated in package 090 will become part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Community Corrections
Cross Reference Number: 29100-009-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	9,457,553	-	-	-	-	-	9,457,553
Total Revenues	\$9,457,553	-	-	-	-	-	\$9,457,553

Services & Supplies

Instate Travel	1,551	-	-	-	-	-	1,551
Out of State Travel	365	-	-	-	-	-	365
Employee Training	1,070	-	-	-	-	-	1,070
Office Expenses	3,546	-	-	-	-	-	3,546
Telecommunications	-	-	-	-	-	-	-
Data Processing	1,676	-	-	-	-	-	1,676
Publicity and Publications	25	-	-	-	-	-	25
Professional Services	5,670	-	-	-	-	-	5,670
IT Professional Services	-	-	-	-	-	-	-
Attorney General	7,481	-	-	-	-	-	7,481
Employee Recruitment and Develop	26	-	-	-	-	-	26
Dues and Subscriptions	2,257	-	-	-	-	-	2,257
Facilities Rental and Taxes	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	346	-	-	-	-	-	346
Food and Kitchen Supplies	12	-	-	-	-	-	12
Medical Services and Supplies	-	-	-	-	-	-	-
Other Care of Residents and Patients	34,298	-	52,333	-	-	-	86,631
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	1,633	-	234	-	-	-	1,867
Expendable Prop 250 - 5000	971	-	-	-	-	-	971

____ Agency Request
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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Community Corrections
Cross Reference Number: 29100-009-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	38	-	-	-	-	-	38
Total Services & Supplies	\$60,965	-	\$52,567	-	-	-	\$113,532
Capital Outlay							
Telecommunications Equipment	-	-	-	-	-	-	-
Technical Equipment	-	-	-	-	-	-	-
Data Processing Hardware	1,852	-	-	-	-	-	1,852
Total Capital Outlay	\$1,852	-	-	-	-	-	\$1,852
Special Payments							
Dist to Counties	9,394,736	-	196,732	-	-	-	9,591,468
Total Special Payments	\$9,394,736	-	\$196,732	-	-	-	\$9,591,468
Total Expenditures							
Total Expenditures	9,457,553	-	249,299	-	-	-	9,706,852
Total Expenditures	\$9,457,553	-	\$249,299	-	-	-	\$9,706,852
Ending Balance							
Ending Balance	-	-	(249,299)	-	-	-	(249,299)
Total Ending Balance	-	-	(\$249,299)	-	-	-	(\$249,299)

BUDGET NARRATIVE

Community Corrections Division

040 Mandated Caseload

Package Description

Purpose

Mandated caseload changes included in this package are based on caseload changes for programs that are required by the federal government, the state constitution, or court actions. Mandated caseload costs include, but are not limited to, the cost of additional staff and operating costs required to operate these programs. The April 2016 Oregon Corrections Population Forecast published by DAS Office of Economic Analysis is the basis for actions presented in this package.

How Achieved in the Agency Request Budget

The April 2016 Felony Probation and Parole/Post Prison Supervision Caseload Forecasts project a population of 32,513 in July 2017, increasing to 32,757 in June 2019. The majority of the increase in this package relates to a substantial increase in the local control rate, in addition to a significant increase in the higher risk (higher cost) population of offenders currently in the community corrections system as a result of the passage of HB 3194 in the 2013 Legislative Session.

How Achieved in the Governor's Balanced Budget

The October 2016 Felony Probation and Parole/Post Prison Supervision Caseload Forecasts project a population of 32,968 in July 2017, increasing to 33,246 in June 2019. The majority of the increase in this package relates to a substantial increase in the local control rate, in addition to a significant increase in the higher risk (higher cost) population of offenders currently in the community corrections system as a result of the passage of HB 3194 in the 2013 Legislative Session.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$10,817,614
Other Funds	\$0
Federal Funds	\$0

BUDGET NARRATIVE

Governor’s Balanced Budget

Staffing Impact

None

Revenue Source

General Fund	\$14,622,977
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget for 2017-19.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 040 - Mandated Caseload

Cross Reference Name: Community Corrections
Cross Reference Number: 29100-009-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	14,622,977	-	-	-	-	-	14,622,977
Total Revenues	\$14,622,977	-	-	-	-	-	\$14,622,977
Special Payments							
Dist to Counties	14,622,977	-	-	-	-	-	14,622,977
Total Special Payments	\$14,622,977	-	-	-	-	-	\$14,622,977
Total Expenditures							
Total Expenditures	14,622,977	-	-	-	-	-	14,622,977
Total Expenditures	\$14,622,977	-	-	-	-	-	\$14,622,977
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Community Corrections Division

060 Technical Adjustments

Package Description

Purpose

This package is used for technical budget adjustments such as agency reorganizations and expenditure category budget shifts that do not meet the criteria of the other essential packages.

How Achieved

This package shifts some Services & Supplies account budgets to Rent, implements some minor intra-appropriation adjustments, and creates agency self-funded positions (as approved by DAS CFO) utilizing Services & Supplies and some position modification to better align the agency's actual positions with those residing in the Position Information Control System (PICS).

While divisional totals for package 060 may vary, the agency in-total will have a net-zero impact to the agency's overall budget.

Agency Request Budget

Staffing Impact	2017-19	2019-21
Positions:	10	10
FTE:	10.00	10.00

Revenue Source

General Fund	\$0
Other Funds	\$0
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact	2017-19	2019-21
Positions:	10	10
FTE:	10.00	10.00

Revenue Source

General Fund	\$0
Other Funds	\$0
Federal Funds	\$0

BUDGET NARRATIVE

2019-21 Fiscal Impact

The actions included in this package will become a part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Community Corrections
Cross Reference Number: 29100-009-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	1,088,160	-	-	-	-	-	1,088,160
Empl. Rel. Bd. Assessments	570	-	-	-	-	-	570
Public Employees' Retire Cont	259,855	-	-	-	-	-	259,855
Social Security Taxes	83,241	-	-	-	-	-	83,241
Worker's Comp. Assess. (WCD)	690	-	-	-	-	-	690
Flexible Benefits	333,360	-	-	-	-	-	333,360
Total Personal Services	\$1,765,876	-	-	-	-	-	\$1,765,876
Services & Supplies							
Office Expenses	(8,255)	-	-	-	-	-	(8,255)
Professional Services	-	-	-	-	-	-	-
Dues and Subscriptions	(62,063)	-	-	-	-	-	(62,063)
Other Services and Supplies	(13,735)	-	-	-	-	-	(13,735)
Expendable Prop 250 - 5000	(14,596)	-	-	-	-	-	(14,596)
Total Services & Supplies	(\$98,649)	-	-	-	-	-	(\$98,649)
Capital Outlay							
Data Processing Hardware	(50,065)	-	-	-	-	-	(50,065)
Total Capital Outlay	(\$50,065)	-	-	-	-	-	(\$50,065)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Community Corrections
Cross Reference Number: 29100-009-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Counties	(1,617,162)	-	-	-	-	-	(1,617,162)
Total Special Payments	(\$1,617,162)	-	-	-	-	-	(\$1,617,162)
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	10
Total Positions	-	-	-	-	-	-	10
Total FTE							
Total FTE	-	-	-	-	-	-	10.00
Total FTE	-	-	-	-	-	-	10.00

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700131	AQ	C6787	AA ADULT PAROLE/PROBATION OFFICER	1	1.00	24.00	02	5,046.00	121,104 71,646				121,104 71,646
1700132	AQ	C6787	AA ADULT PAROLE/PROBATION OFFICER	1	1.00	24.00	02	5,046.00	121,104 71,646				121,104 71,646
1700133	AQ	C6787	AA ADULT PAROLE/PROBATION OFFICER	1	1.00	24.00	02	5,046.00	121,104 71,646				121,104 71,646
1700134	AQ	C6787	AA ADULT PAROLE/PROBATION OFFICER	1	1.00	24.00	02	5,046.00	121,104 71,646				121,104 71,646
1700135	AQ	C6787	AA ADULT PAROLE/PROBATION OFFICER	1	1.00	24.00	02	5,046.00	121,104 71,646				121,104 71,646
1700136	AAONC0107	AA	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	02	3,333.00	79,992 58,683				79,992 58,683
1700137	AAONC0107	AA	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	02	3,333.00	79,992 58,683				79,992 58,683
1700138	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	02	4,747.00	113,928 69,384				113,928 69,384
1700139	AQ	C6787	AA ADULT PAROLE/PROBATION OFFICER	1	1.00	24.00	02	5,046.00	121,104 71,646				121,104 71,646
1700140	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	02	3,651.00	87,624 61,090				87,624 61,090
TOTAL PICS SALARY									1,088,160				1,088,160
TOTAL PICS OPE									677,716				677,716
TOTAL PICS PERSONAL SERVICES =				10	10.00	240.00			1,765,876				1,765,876

BUDGET NARRATIVE

Community Corrections Division

090 Analyst Adjustments

Package Description

Purpose

This package, added by the Governor, reflects additional policy adjustments to the DOC 2017-19 Agency Request Budget.

How Achieved

This package is used for technical budget adjustments for reductions to inflation and administration, a 5% reduction to Grant in Aid, and assumes that Possession of Controlled Substance (PCS) charges for crime category level 5 and below will be classified as a misdemeanor as opposed to a felony.

Revenue Source	Package 031	Grant in Aid	PCS
General Fund	(\$62,817)	(\$13,609,599)	(\$19,134,818)
Other Funds	(\$52,567)		
Positions			
FTE			

Governor's Balanced Budget

Staffing Impact

Positions: 0
FTE: 0.00

Revenue Source

General Fund (\$32,807,234)
Other Funds (\$52,567)
Federal Funds \$0

2019-21 Fiscal Impact

The actions included in this package will become part of the base budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Community Corrections
Cross Reference Number: 29100-009-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(32,807,234)	-	-	-	-	-	(32,807,234)
Total Revenues	(\$32,807,234)	-	-	-	-	-	(\$32,807,234)
Services & Supplies							
Instate Travel	(1,551)	-	-	-	-	-	(1,551)
Out of State Travel	(365)	-	-	-	-	-	(365)
Employee Training	(1,070)	-	-	-	-	-	(1,070)
Office Expenses	(14,387)	-	-	-	-	-	(14,387)
Data Processing	(26,676)	-	-	-	-	-	(26,676)
Publicity and Publications	(25)	-	-	-	-	-	(25)
Professional Services	(5,670)	-	-	-	-	-	(5,670)
Attorney General	(7,481)	-	-	-	-	-	(7,481)
Employee Recruitment and Develop	(26)	-	-	-	-	-	(26)
Dues and Subscriptions	(43)	-	-	-	-	-	(43)
Facilities Maintenance	(346)	-	-	-	-	-	(346)
Food and Kitchen Supplies	(12)	-	-	-	-	-	(12)
Other Care of Residents and Patients	(961,262)	-	(52,333)	-	-	-	(1,013,595)
Other Services and Supplies	(1,209)	-	(234)	-	-	-	(1,443)
Expendable Prop 250 - 5000	(450)	-	-	-	-	-	(450)
IT Expendable Property	(38)	-	-	-	-	-	(38)
Total Services & Supplies	(\$1,020,611)	-	(\$52,567)	-	-	-	(\$1,073,178)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Community Corrections
Cross Reference Number: 29100-009-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Data Processing Hardware	(1,852)	-	-	-	-	-	(1,852)
Total Capital Outlay	(\$1,852)	-	-	-	-	-	(\$1,852)
Special Payments							
Dist to Counties	(31,784,771)	-	-	-	-	-	(31,784,771)
Total Special Payments	(\$31,784,771)	-	-	-	-	-	(\$31,784,771)
Total Expenditures							
Total Expenditures	(32,807,234)	-	(52,567)	-	-	-	(32,859,801)
Total Expenditures	(\$32,807,234)	-	(\$52,567)	-	-	-	(\$32,859,801)
Ending Balance							
Ending Balance	-	-	52,567	-	-	-	52,567
Total Ending Balance	-	-	\$52,567	-	-	-	\$52,567

BUDGET NARRATIVE

Community Corrections Division

091 Statewide Adjustment DAS Charges

Package Description

Purpose

This package, added by the Governor, reflects additional policy adjustments to the DOC 2017-19 Agency Request Budget.

How Achieved

This package is used for technical budget adjustments for reduction to Department of Administrative Services (DAS) Service Charges.

Governor's Balanced Budget

Staffing Impact

Positions:	0
FTE:	0.00

Revenue Source

General Fund	(\$3,954)
Other Funds	(\$4,007)
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget in 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Community Corrections
Cross Reference Number: 29100-009-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(3,954)	-	-	-	-	-	(3,954)
Total Revenues	(\$3,954)	-	-	-	-	-	(\$3,954)
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	(3,954)	-	-	-	-	-	(3,954)
Other Care of Residents and Patients	-	-	(4,007)	-	-	-	(4,007)
Total Services & Supplies	(\$3,954)	-	(\$4,007)	-	-	-	(\$7,961)
Total Expenditures							
Total Expenditures	(3,954)	-	(4,007)	-	-	-	(7,961)
Total Expenditures	(\$3,954)	-	(\$4,007)	-	-	-	(\$7,961)
Ending Balance							
Ending Balance	-	-	4,007	-	-	-	4,007
Total Ending Balance	-	-	\$4,007	-	-	-	\$4,007

BUDGET NARRATIVE

Community Corrections Division

092 Statewide AG Adjustment

Package Description

Purpose

This package, added by the Governor, reflects additional policy adjustments to the DOC 2017-19 Agency Request Budget.

How Achieved

This package is used for technical budget adjustments for reductions to Attorney General charges for services.

Governor's Balanced Budget

Staffing Impact

Positions:	0
FTE:	0.00

Revenue Source

General Fund	(\$4,232)
Other Funds	(0)
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget in 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Community Corrections
Cross Reference Number: 29100-009-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(4,232)	-	-	-	-	-	(4,232)
Total Revenues	(\$4,232)	-	-	-	-	-	(\$4,232)
Services & Supplies							
Attorney General	(4,232)	-	-	-	-	-	(4,232)
Total Services & Supplies	(\$4,232)	-	-	-	-	-	(\$4,232)
Total Expenditures							
Total Expenditures	(4,232)	-	-	-	-	-	(4,232)
Total Expenditures	(\$4,232)	-	-	-	-	-	(\$4,232)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Corrections, Dept of
2017-19 Biennium**

**Agency Number: 29100
Cross Reference Number: 29100-009-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Charges for Services	954,785	870,058	870,058	870,058	870,058	-
Admin and Service Charges	6,366	-	-	-	-	-
Fines and Forfeitures	-	47,898	47,898	47,898	47,898	-
Rents and Royalties	-	15,512	15,512	15,512	15,512	-
Sales Income	-	78	78	78	78	-
Donations	75,000	8,047	8,047	8,047	8,047	-
Grants (Non-Fed)	352,135	194,618	194,618	194,618	194,618	-
Other Revenues	695,732	824,974	824,974	824,974	824,974	-
Transfer In - Intrafund	177,394	87,695	87,695	87,695	87,695	-
Transfer In Other	-	4,391,472	4,391,472	-	-	-
Tsfr From Revenue, Dept of	4,257,421	-	-	4,257,421	4,257,421	-
Tsfr From Criminal Justice Comm	447,320	370,800	370,800	532,500	532,500	-
Transfer Out - Intrafund	(177,393)	-	-	-	-	-
Total Other Funds	\$6,788,760	\$6,811,152	\$6,811,152	\$6,838,801	\$6,838,801	-
Federal Funds						
Federal Funds	243,547	300,551	300,551	-	-	-
Total Federal Funds	\$243,547	\$300,551	\$300,551	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2013-2015 Actual	2015-17 Legislatively Adopted	2015-17 Estimated	2017-19		
						Agency Request	Governor's Balanced	Legislatively Adopted
County supervision fees	Other	0410	\$954,785	\$870,058	\$1,791,154	\$870,058	\$870,058	\$0
Administration Charges	Other	0415	6,366	0	4,939	0	0	0
Drug Court forfeitures	Other	0505	0	47,898	0	47,898	47,898	0
Space rental	Other	0510	0	15,512	0	15,512	15,512	0
Sale of copies	Other	0705	0	78	0	78	78	0
Donations for drug dog	Other	0905	75,000	8,047	0	8,047	8,047	0
Grants (Non-Fed)	Other	0910	352,135	194,618	0	194,618	194,618	0
Other Revenues	Other	0975	695,732	824,974	70,265	824,974	824,974	0
Inmate Welfare Funds supporting statewide transition programs	Other	1010	177,394	87,695	0	87,695	87,695	0
Recording revenue movements between Department organizational units	Other	1050	0	4,391,472	0	0	0	0
Transfer from Department of Revenue for HB2712 Criminal Fines	Other	1150	4,257,421	0	4,391,472	4,257,421	4,257,421	0
Transfer from Criminal Justice Commission for Byrne ARRA Grant	Other	1213	447,320	370,800	513,500	532,500	532,500	0
Transfer of revenue between funds to properly align revenue to programs	Other	2010	(177,393)	0	(4,460)	0	0	0

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS	2013-2015 Actual	2015-17 Legislatively Adopted	2015-17 Estimated	2017-19		
		Revenue Acct		Agency Request		Governor's Balanced	Legislatively Adopted	
Federal Funds from the State Criminal Alien Assistance Program (SCAAP), Prison Rape Elimination Act (PREA) and Federal grant for inmate educational programs	Federal	0995	243,547	300,551	0	0	0	0

BUDGET NARRATIVE

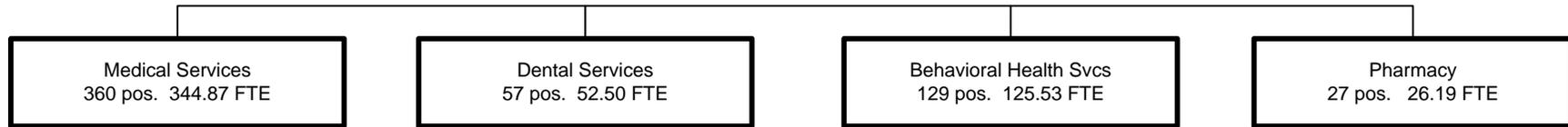
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BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS

Health Services Organizational Chart

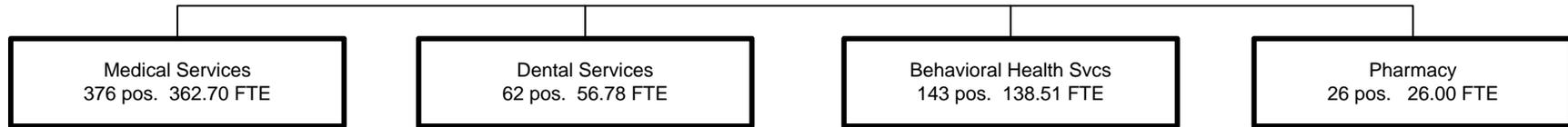
2015 -17 Current Legislatively Approved Budget



Total Positions: 573
FTE: 549.09

BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS Health Services Organizational Chart 2017 -19 Agency Request Budget



Total Positions: 607
FTE: 583.99

BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS

Health Services Organizational Chart

2017 -19 Governor's Balanced Budget



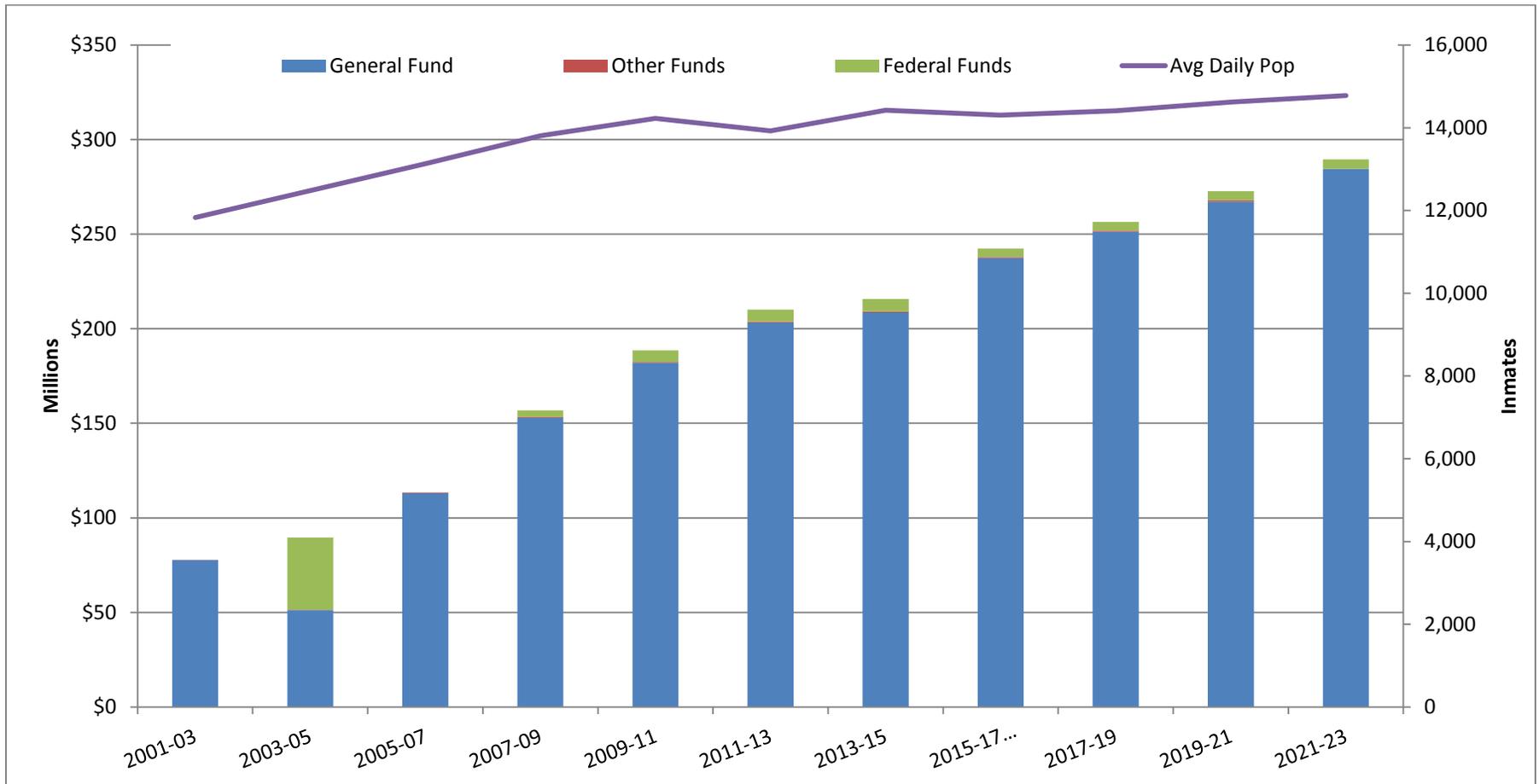
Total Positions: 590
FTE: 575.64

BUDGET NARRATIVE

Health Services Division

Program Unit Executive Summary

- a. Long-Term Focus Areas that are impacted by the program: Healthy and Safe Oregonians
- b. Primary Program Contact: Joe DaFoe, Health Services Administrator
- c. Total Funds Budget



BUDGET NARRATIVE

d. Program Overview

The Oregon Department of Corrections (DOC) Health Services section provides 24/7 coverage that is constitutionally mandated. DOC provides medical, dental, mental health, and pharmacy services at each of its 14 locations to the entire adult in custody population.

e. Program Funding Request

This program is requesting \$276,765,267 to provide constitutionally mandated medical, dental, mental health, and pharmacy services to the 14,700 adults in custody across the state's 14 institutions. This request includes funding for two Policy Option Packages, which is described in detail later in this document.

f. Program Description

DOC Health Services provides medical, dental, mental health, and pharmacy services to approximately 14,700 adults in custody in Oregon's prisons. To accomplish this, the department maintains a team of medical professionals who use a managed care model that stresses a limited benefit package, on-site primary care with coordinated care and management of diseases, controlled access to specialists and specialist procedures, a restricted pharmacy medication formulary, controlled utilization, utilization review, and claims review. The agency contracts with a third party administrator (TPA) for off-site services and a provider network. Health Services experiences approximately 800,000 medical encounters per year.

DOC continually reviews services provided within its institutions, looking for opportunities to bring more specialists on-site, which minimizes the need for off-site transport. When possible, DOC contracts with specialists to provide on-site services and utilizes Medicaid, when applicable, for qualified medical treatments.

g. Program Justification and Link to Long-Term Outcomes

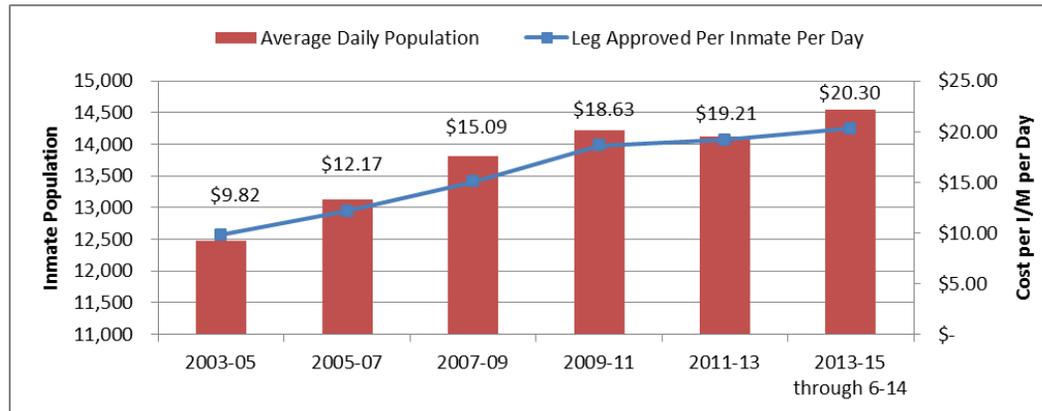
Long-term outcomes provide for an integrated system in which all professionals involved share the responsibility of managing the use of medical and mental health resources to maximize public safety while minimizing cost. At Intake, a comprehensive health assessment is completed for every adult in custody to determine their medical needs. The adult in custody is provided with education and counseling for general health maintenance and self-care throughout incarceration. Adults in custody with chronic diseases are provided information that is designed to increase their ability to monitor and manage their health status.

Behavioral Health Services provides a range of needed assessments and treatment for offenders who are mentally ill and/or developmentally disabled. Transition planning for this population, to assist with continuity of care, is provided prior to and at release. Eligible inmates are pre-enrolled in Medicaid or Medicare to ensure continuity of care. DOC also provides adults in custody who require medications a 30-day supply at the time of their release.

BUDGET NARRATIVE

h. Program Performance

The chart below depicts the average offender daily population compared to the Health Services budgeted cost per inmate per day. All adults in custody have access to services provided by the DOC Health Services section.



The Health Services Section monitors performance through the agency's scorecard. The performance measures that apply to Health Services are as follows.

Measure Name	Measure Calculation	Target	1 st quarter 2015	2 nd quarter 2015	3 rd quarter 2015	4 th quarter 2015
Off-site medical encounters	Percent of total inmate care encounters that occur off-site	1%	0.88%	0.88%	1.08%	1.08%
Continuous Quality Improvement	Percentage of compliant COI programs	100%	100%	100%	100%	100%
BHS coordination of care management	Percentage of inmates with serious and persistent mental illness receiving mental health case management services	98%	100%	100%	100%	100%
Clinical licensure	Percentage of licensed and credentialed employees	100%	100%	100%	100%	98.7%
Pharmacy	Prescription medications are filled and delivered within two business days	100%	97%	99%	98%	98.29%
Parole/release medications	Percentage of inmates releasing with necessary medications	100%	98.7%	95.2%	97.4%	97.96%

BUDGET NARRATIVE

i. Enabling Legislation/Program Authorization

- The U.S. Constitution's 8th Amendment provides that, "Excessive bail shall not be required, nor excessive fines imposed, nor cruel and unusual punishments inflicted." [Proposed by Congress in 1789 and ratified by the necessary number of states in 1791.]
- ORS 423.020 (1)(d) – "Provide adequate food, clothing, health and medical care, sanitation and security for persons confined."
- The legal framework for prison health care was established in the 1976 landmark decision of *Estelle v. Gamble*: "Deliberate indifference to serious medical needs of prisoners constitutes the unnecessary and wanton infliction of pain," *Estelle v. Gamble* (1976).

j. Describe the various funding streams that support the program

In the 2015-17 biennium, Health Services was primarily funded from the General Fund. Health Services receives Other Funds revenue (with limitation of approximately \$600,000) as inmates reimburse the department for prosthetics and dentures ordered on their behalf. ODOC receives federal funding through the State Criminal Alien Assistance Program (SCAAP). ODOC anticipates \$2 million annually from SCAAP in 2017-19, for an estimated biennial total of \$4 million.

k. Describe how the 2017-19 funding proposal compares to the program authorized for the agency in 2015-17

During the 2017-19 biennium, Health Services will continue providing 24/7 legally mandated medical, dental, mental health, and pharmacy services to the adult in custody population. Health Services will also explore the possibilities for implementation of the following innovative ideas:

- Further the use of technology across the system through the use of Electronic Health Records (EHR) with a Policy Option Package (POP) requesting EHR development funding.
- Expand coverage at Oregon State Correctional Institution (Salem) to provide 24-hour medical care to alleviate some of the pressure on special purpose medical beds at the Oregon State Penitentiary (Salem), through a POP.
- Operate a Day Treatment Unit (DTU) at OSCI, through a POP. DTUs are general population housing units designed for individuals with severe and persistent mental illness and moderate to high acuity. All levels of mental health housing care are located on the west side of the state with the exception of a DTU.

BUDGET NARRATIVE

Program Unit Narrative

The Health Services Section includes the following subunits: Medical Services, Behavioral Health Services, Dental Services, and Pharmacy & Medical Stores. The following is an overview of each subunit.

Medical Services

The state has a moral and legal obligation to provide health care, and the Federal Courts have mandated that inmates, though incarcerated, remain entitled to basic medical care. These inmates enter the system with a lower-than-average educational level, lower-than-average income, and a higher-than-average rate of illness and chronic disease.

Health Services sees medical problems similar to any that exist in the outside community, ranging from major to minor problems, acute illnesses or injuries, to ongoing care for chronic diseases, preventive health care, and end-of-life care. DOC nursing staff engages in over 1,000 patient care contacts each day statewide, and DOC physicians provide more than 250 on-site primary care appointments each day. DOC has five institutions with on-site infirmaries for a total of approximately 76 infirmary beds. Health Services provides extensive primary care on-site and also provides appointments in the community with specialists as needed.

Behavioral Health Services

Over the past decade, DOC has become the largest mental health care provider in the state. Approximately 50 percent of adults in custody have some level of need for mental health treatment. DOC provides several levels of mental health treatment along with individualized case management. Behavioral Health Services are targeted to adults in custody with severe or persistent mental illness. Short-term services are available to adults in custody who are not mentally ill, but who show high suicide potential, or who are experiencing other emotional distress.

Dental Services

DOC has dental facilities in 12 institutions. Adults in custody housed in facilities without dental clinics are transported to the nearest DOC facility for their dental needs. DOC dental clinics are staffed by licensed dentists and qualified dental assistants, who provide approximately 35,000 dental contacts statewide in a calendar year.

Emergency treatment and relief of pain is the first priority, but other medically necessary dental services are available. These include preventive treatments, routine fillings, and construction of dentures. Adults in custody are also referred to specialists in the community when the services cannot be completed in a DOC dental facility (oral surgery, for instance). Also, adults in custody must pay for dentures, as they become the individual's property.

BUDGET NARRATIVE

Pharmacy & Medical Stores

Health Services operates two separate Pharmacy and Medical Stores Distribution Centers serving institutions on the west side and east side of the state. This geographic separation provides economy in distribution and professional oversight while ensuring emergency backup capabilities.

DOC pharmacies are licensed and regulated by the Oregon Board of Pharmacy and the Federal Drug Enforcement Agency. The formulary is established and regularly reviewed by a multidisciplinary Pharmacy and Therapeutics Committee. Pharmaceuticals, equipment, and medical supplies are purchased through a 49-state buying consortium, which ensures that medications are purchased under some of the best pricing levels in the nation. The Pharmacy Unit currently prepares, packages, and distributes over 37,000 prescriptions per month to meet the medication needs of the system's 14,700 adults in custody.

Other Health Services Issues

Medicaid: In January 2014, DOC began using Medicaid (via the Oregon Health Authority) to pay claims for qualified inpatient stays. As the process developed, a few issues not imagined in the preliminary planning meetings emerged. Among them, reporting and IT systems seemed to create the most trouble. Since the two agencies do not share data systems, reporting is extremely difficult. Without accurate reporting, utilization reports are almost impossible to develop. The two agencies entered into a Memorandum of Understanding. However, the terms in this MOU have not been met due to these issues.

Aging Population: Nationwide, prison systems are seeing a growing population of inmates over 55 years of age. As referenced in a recent PEW report (State Prison Health Care Spending, July 2014), Oregon has the highest percentage of “over 55” population in the nation. This aging population requires more medical resources over the term of their incarceration.

Medical Professional Staffing Shortage: DOC continues to experience a shortage of key medical staff at many of its institutions throughout the state, including a shortage in medical prescribers and has hired a professional medical recruiter (funded from vacancy savings) to assist in recruiting for key Health Services positions. Even with a recruiter in place, it will take over a year to fill many of these key positions.

Behavioral Health Unit (BHU): DOC has entered into a Memorandum of Understanding with Disability Rights Oregon, committing to the provision of expanded out-of-cell treatment for individuals with serious mental illnesses who are housed in the BHU. In the 2016 Legislative Session, DOC received a direct appropriation for this project and a special appropriation that the agency will be requesting from the Emergency Board in September 2016.

BUDGET NARRATIVE

Need for a Day Treatment Unit (DTU) on the Westside: Behavioral Health Services has identified the need for a DTU on the west side of the state. Without it, inmates releasing from the highest levels of care have to be referred to DTUs on the east side of the state despite their county of release, making release planning difficult for some adults in custody with high needs.

Proposed New Laws that Apply to the Program Unit

One of the agency's 13 legislative concepts for the 2017 session falls under the leadership of the Health Services Section:

- LC 29100/011 would remove the superintendent's authority and duty to designate a Chief Medical Office for his/her respective institution.

Expenditures by Fund Type, Positions and Full-Time Equivalents – 2017-19 Agency Request Budget

Program Sub-Unit	Position/FTE	General Fund	Other Funds	Federal Fund	Total Fund
Medical	376 / 362.70	160,446,219	667,029	3,353,513	164,466,761
Dental	62 / 56.78	17,734,532	-	-	17,734,532
BHS	143 / 138.51	43,723,899	-	-	43,723,899
Pharmacy	26 / 26.00	50,840,075	-	-	50,840,075
Program Unit Total	607 / 583.99	272,744,725	667,029	3,353,513	276,765,267

Expenditures by Fund Type, Positions and Full-Time Equivalents – 2017-19 Governor's Balanced Budget

Program Sub-Unit	Position/FTE	General Fund	Other Funds	Federal Fund	Total Fund
Medical	355 / 349.37	152,670,216	623,330	3,344,392	156,637,938
Dental	62 / 56.78	17,699,953	-	-	17,699,953
BHS	147 / 143.49	45,007,143	-	-	45,007,143
Pharmacy	26 / 26.00	47,684,147	-	-	47,684,147
Program Unit Total	590 / 575.64	263,061,459	623,330	3,344,392	267,029,181

BUDGET NARRATIVE

Revenue Sources and Proposed Revenue Changes in Agency Request Budget

Federal Funds: DOC receives federal State Criminal Alien Assistance Program (SCAAP) funding in the amount of approximately \$2 million per year, or \$4 million per biennium.

Other Funds: Other Funds revenue (with limitation of approximately \$600,000) as inmates reimburse the department for prosthetics and dentures ordered on their behalf.

Revenue Sources and Proposed Revenue Changes in Governor's Balanced Budget

The revenue sources and proposed revenue changes in the Governor's Balanced budget are reflected above accordingly.

BUDGET NARRATIVE

Health Services Division

010 Non-PICS Psnl Svc / Vacancy Factor

Package Description

Purpose

This package includes three components: 1) The cost of Personal Services adjustments, such as inflation on non-PICS accounts, i.e., overtime, differentials, unemployment compensation, and mass transit taxes, which are not automatically generated by PICS; 2) An adjustment for the anticipated savings associated with normal employee turnover, commonly referred to as vacancy savings, which is developed using a formula prescribed by the Department of Administrative Services (DAS) Chief Financial Office (CFO) that considers both the savings and costs associated with normal turnover activity; and 3) An adjustment to the Public Employee Retirement System (PERS) Pension Obligation Bond assessment, which is also developed by the DAS CFO.

How Achieved

Non-PICS Accounts – With the exception of Mass Transit, adjustment amounts are computed by multiplying the above referenced accounts in the 2017-19 Base Budget by the standard inflation factor of 3.7%. Added to these amounts is the value of the exceptional inflation awarded to agencies that have both mandated caseload and 24/7 facilities. Overtime, Shift Differential and All Other Differential accounts have an additional above-standard inflation rate of 3.4%.

Vacancy Savings – Vacancy savings are computed using the formula and guidelines prescribed in the Budget and Legislative Concept Instructions and approved by the DAS CFO. This formulaic estimate of vacancy savings is then compared against the base budget, resulting in a package 010 adjustment.

PERS Pension Obligation Bonds – The Pension Obligation Bond amount is provided by the DAS CFO. This budgeted amount is distributed by DAS for Debt Service on PERS Pension Obligation Bonds. There is no inflation factor applied to Pension Obligation Bonds.

Agency Request Budget

Staffing Impact

None

BUDGET NARRATIVE

Revenue Source

General Fund	\$ 2,479,920
Other Funds	\$0
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

None

Revenue Source

General Fund	\$ 2,479,920
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

Actions approved in this package will have varying impacts on future periods. Normal inflation will be integrated into and become part of the Base Budget for 2019-21, as will the funding approved in the non-PICS exceptions. Vacancy savings are re-projected each biennium based on agency experience. The Pension Obligation Bond financing will be an ongoing liability for the agency.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,479,920	-	-	-	-	-	2,479,920
Total Revenues	\$2,479,920	-	-	-	-	-	\$2,479,920
Personal Services							
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	72,762	-	-	-	-	-	72,762
Shift Differential	59,694	-	-	-	-	-	59,694
All Other Differential	164,225	-	-	-	-	-	164,225
Public Employees' Retire Cont	70,847	-	-	-	-	-	70,847
Pension Obligation Bond	395,637	-	-	-	-	-	395,637
Social Security Taxes	22,695	-	-	-	-	-	22,695
Unemployment Assessments	966	-	-	-	-	-	966
Mass Transit Tax	27,325	-	-	-	-	-	27,325
Vacancy Savings	1,665,769	-	-	-	-	-	1,665,769
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	\$2,479,920	-	-	-	-	-	\$2,479,920
Services & Supplies							
Medical Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Office Furniture and Fixtures	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	2,479,920	-	-	-	-	-	2,479,920
Total Expenditures	\$2,479,920	-	-	-	-	-	\$2,479,920
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Health Services Division

021 Phase-In

Package Description

Purpose

This package includes the financial impact associated with phasing in a full 24 months of the programs, services, or legislative actions that were begun during the 2015-17 biennium. Package 021 includes the added costs of programs above the 2017-19 Base Budget level, after adjustments are made for start-up costs or other one-time expenditures funded in 2015-17.

How Achieved

This package includes the financial impact (including inflation) for non-PICS Personal Services, Services & Supplies, Capital Outlay, and Special Payments accounts to provide for 24-month operation of positions and services brought on-line during the 2015-17 biennium. Inflation for these additional costs is also included in this package at the level prescribed by the DAS CFO.

This package includes phase-in funding to reflect the start of federal cost coverage reductions of eligible Medicaid claims. The agency is requesting recovery of General Fund as the federal government's Medicaid coverage levels decrease in order to maintain the DOC's Current Service Level.

Note: The position/FTE counts and the PICS financial impact of phased-in positions is included in the 2017-19 Base Budget as part of the automated budget development process. Only the incremental cost for the above mentioned non-PICS accounts is included in this package.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$ 1,010,858
Other Funds	\$0
Federal Funds	\$0

BUDGET NARRATIVE

Governor's Balanced Budget

Staffing Impact

None

Revenue Source

General Fund	\$ 1,010,858
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 021 - Phase - In

Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,010,858	-	-	-	-	-	1,010,858
Total Revenues	\$1,010,858	-	-	-	-	-	\$1,010,858
Services & Supplies							
Medical Services and Supplies	1,010,858	-	-	-	-	-	1,010,858
Total Services & Supplies	\$1,010,858	-	-	-	-	-	\$1,010,858
Total Expenditures							
Total Expenditures	1,010,858	-	-	-	-	-	1,010,858
Total Expenditures	\$1,010,858	-	-	-	-	-	\$1,010,858
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Health Services Division

022 Phase-out Pgm & One-time Costs

Package Description

Purpose

This package includes the financial impact associated with phasing out programs, services, or legislative actions that were terminated during the 2015-17 biennium. This includes the elimination of one-time expenditures and/or reductions that were a part of the 2015-17 budget.

How Achieved

This package includes the financial impact associated with phasing out the non-PICS Personal Services, Services and Supplies, Capital Outlay, and Special Payments reductions taken during the 2015-17 biennium.

This package phases out one-time costs received during the February 2016 Legislative Session for the OSP BHU project and one-time funding received in the 2015 Session for the Electronic Health Records project.

Note: The position/FTE counts and the PICS financial impact of phased-out positions is included in the Base Budget as part of the automated budget development process. There were no PICS-related impacts related to the 2015-17 unspecified reductions, therefore there is no restoration to PICS-related accounts included within this package. Only incremental change for non-PICS accounts is included in this package.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$(635,805)
Other Funds	\$0
Federal Funds	\$0

BUDGET NARRATIVE

Governor’s Balanced Budget

Staffing Impact

None

Revenue Source

General Fund	\$(635,805)
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(635,805)	-	-	-	-	-	(635,805)
Total Revenues	(\$635,805)	-	-	-	-	-	(\$635,805)
Services & Supplies							
Data Processing	(500,000)	-	-	-	-	-	(500,000)
Medical Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	(135,805)	-	-	-	-	-	(135,805)
Total Services & Supplies	(\$635,805)	-	-	-	-	-	(\$635,805)
Total Expenditures							
Total Expenditures	(635,805)	-	-	-	-	-	(635,805)
Total Expenditures	(\$635,805)	-	-	-	-	-	(\$635,805)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Health Services Division

031 Standard Inflation

Package Description

Purpose

This package includes funding for inflation and adjustments to reflect the Price List of Goods and Services issued by DAS. The prescribed standard inflation factors were used for all accounts in this division.

How Achieved

For 2017-19, inflation factors are 3.7% for standard inflation, 4.1% for Professional Services, 13.14% for Attorney General charges, 6.9% for Facility Rental and Taxes, and 3.7% for Special Payments. Inflation requested in this package is based on the 2017-19 Base Budget. Inflation associated with biennialized phased-in programs, when applicable, is included in package 021. Inflation associated with new institution start-up and operation is included in the essential package for caseload in package 040.

In the Governor's Balanced Budget, package 090 eliminated the value of this package.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$3,790,909
Other Funds	\$23,130
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

None

BUDGET NARRATIVE

Revenue Source

General Fund	\$3,790,909
Other Funds	\$23,130
Federal Funds	\$0

2019-21 Fiscal Impact

The value of this package was eliminated in package 090 and will not have an impact on the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	3,790,909	-	-	-	-	-	3,790,909
Total Revenues	\$3,790,909	-	-	-	-	-	\$3,790,909
Services & Supplies							
Instate Travel	13,178	-	-	-	-	-	13,178
Out of State Travel	-	-	-	-	-	-	-
Employee Training	3,968	-	-	-	-	-	3,968
Office Expenses	29,138	-	-	-	-	-	29,138
Telecommunications	19,080	-	-	-	-	-	19,080
Data Processing	435	-	-	-	-	-	435
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	146	-	-	-	-	-	146
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	3,438	-	-	-	-	-	3,438
Food and Kitchen Supplies	-	-	-	-	-	-	-
Medical Services and Supplies	3,718,228	-	23,130	-	-	-	3,741,358
Other Care of Residents and Patients	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	1,119	-	-	-	-	-	1,119
Expendable Prop 250 - 5000	1,038	-	-	-	-	-	1,038

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	1,141	-	-	-	-	-	1,141
Total Services & Supplies	\$3,790,909	-	\$23,130	-	-	-	\$3,814,039
Capital Outlay							
Office Furniture and Fixtures	-	-	-	-	-	-	-
Technical Equipment	-	-	-	-	-	-	-
Building Structures	-	-	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	3,790,909	-	23,130	-	-	-	3,814,039
Total Expenditures	\$3,790,909	-	\$23,130	-	-	-	\$3,814,039
Ending Balance							
Ending Balance	-	-	(23,130)	-	-	-	(23,130)
Total Ending Balance	-	-	(\$23,130)	-	-	-	(\$23,130)

BUDGET NARRATIVE

Health Services Division

032 Above Standard Inflation

Package Description

Purpose

This package includes funding for above standard inflation as prescribed by DAS. Approval by the DAS CFO is required in order to use this package. Medical accounts are approved to use the additional medical services inflation factor because they rely heavily on skilled medical staff (doctors, dentists, registered nurses), advancements in medical technology, and high-cost prescription drugs to fulfill its mandate.

How Achieved

For 2017-19, the above standard inflation factor for Medical Services and Supplies is 0.4%, and non-DAS inflation related to Non-state employee personnel costs applied to Special Payments is 0.4%. These are in addition to the inflation included in package 031.

In the Governor's Balanced Budget, package 090 eliminated the value of this package.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$401,973
Other Funds	\$2,501
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

None

BUDGET NARRATIVE

Revenue Source

General Fund	\$401,973
Other Funds	\$2,501
Federal Funds	\$0

2019-21 Fiscal Impact

The value of this package was eliminated in package 090 and will not have an impact on the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	401,973	-	-	-	-	-	401,973
Total Revenues	\$401,973	-	-	-	-	-	\$401,973
Services & Supplies							
Medical Services and Supplies	401,973	-	2,501	-	-	-	404,474
Total Services & Supplies	\$401,973	-	\$2,501	-	-	-	\$404,474
Total Expenditures							
Total Expenditures	401,973	-	2,501	-	-	-	404,474
Total Expenditures	\$401,973	-	\$2,501	-	-	-	\$404,474
Ending Balance							
Ending Balance	-	-	(2,501)	-	-	-	(2,501)
Total Ending Balance	-	-	(\$2,501)	-	-	-	(\$2,501)

BUDGET NARRATIVE

Health Services Division

033 Exception Inflation

Package Description

Purpose

This package includes the amount above the inflation included in packages 031 and 032. Approval of an exception request by the DAS CFO is required in order to use this package.

How Achieved

Exception request number 291-05 for extraordinary inflation amounts on Medical Services & Supplies was approved by DAS. The exception rates approved are 2.6% for Medical Services, 2.6% for Behavioral Health, and 2.6% for Pharmacy. These rates are in addition to the 3.7% standard inflation in package 031, and the 0.4% above standard inflation included in package 032.

In the Governor's Balanced Budget, package 090 eliminated the value of this package.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$2,600,200
Other Funds	\$16,254
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

None

BUDGET NARRATIVE

Revenue Source

General Fund	\$2,600,200
Other Funds	\$16,254
Federal Funds	\$0

2019-21 Fiscal Impact

The value of this package was eliminated in package 090 and will not have an impact on the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,600,200	-	-	-	-	-	2,600,200
Total Revenues	\$2,600,200	-	-	-	-	-	\$2,600,200
Services & Supplies							
Medical Services and Supplies	2,600,200	-	16,254	-	-	-	2,616,454
Total Services & Supplies	\$2,600,200	-	\$16,254	-	-	-	\$2,616,454
Total Expenditures							
Total Expenditures	2,600,200	-	16,254	-	-	-	2,616,454
Total Expenditures	\$2,600,200	-	\$16,254	-	-	-	\$2,616,454
Ending Balance							
Ending Balance	-	-	(16,254)	-	-	-	(16,254)
Total Ending Balance	-	-	(\$16,254)	-	-	-	(\$16,254)

BUDGET NARRATIVE

Health Services Division

040 Mandated Caseload

Package Description

Purpose

Mandated caseload changes included in this package are based on caseload changes for programs that are required by the federal government, the state constitution, or court actions. Mandated caseload costs include, but are not limited to, the cost of additional staff and operating costs required to operate these programs. The April 2016 Oregon Corrections Population Forecast published by DAS Office of Economic Analysis is the basis for actions presented in this package.

How Achieved in Agency Request Budget

In response to the caseload projections included in the April 2016 Population Forecast, DOC completes a Population Management Plan that details the location and number of beds to be opened and/or closed in the institutions. This plan reflects the continued use of temporary and emergency beds within the department's facilities as needed to manage the changing prison population. Specifically, the plan includes funding temporary and emergency beds planned to open during the 2015-17 biennium at Two Rivers Correctional Institution, and permanent capacity opened during 2015-17 at the Oregon State Penitentiary, Deer Ridge Correctional Institution, Shutter Creek Correctional Institution and opening the Oregon State Penitentiary Minimum facility for women.

During 2015-17, unfunded temporary and emergency beds were brought into production due to discrepancies between the April 2015 Population Forecast and actual prison growth. The funding for those prison beds, had the forecast been correct, would have become part of the 2017-19 base budget. Actions within this package resolve those issues providing ongoing funding for those beds.

Additional services and supplies funding will be needed in order to meet the needs of this larger population at the various locations indicated.

How Achieved in Governor's Balanced Budget

The Governor's Balanced budget modified this package to reflect the reduction to mandated caseload from the October 2016 population forecast. In addition, the value for all remaining mandated caseload except for OSPM was eliminated in package 090.

BUDGET NARRATIVE

Agency Request Budget

Staffing Impact	2017-19	2019-21
Positions	37	37
FTE	26.03	32.64

Revenue Source

General Fund	\$ 8,536,209
Other Funds	\$0
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact	2017-19	2019-21
Positions	18	18
FTE	15.52	15.52

Revenue Source

General Fund	\$5,279,076
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

This value of this package was eliminated in package 090 with the exception of the re-opening of OSPM. The values for OSP-BHU were moved to policy package 114 by the CFO Analyst. This package will have an impact on the 2019-21 budget, with beds phasing in during 2017-19 needing to be funded for a full 24-month period in 2019-21. Base salary and Other Personnel Expenses for new staff will be automatically adjusted by PICS. Additional Services & Supplies and non-PICS Personal Services accounts will be manually adjusted in package 021. The additional operating costs will be offset partially by the elimination of one-time and startup supplies and equipment in package 022. One-time expendable property costs will be phased out. One-half of IT expendable property will be phased out where one-half remains in the 2019-21 budget to recognize DOC's ongoing IT related life cycle replacement needs.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 040 - Mandated Caseload

Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,279,076	-	-	-	-	-	5,279,076
Total Revenues	\$5,279,076	-	-	-	-	-	\$5,279,076
Personal Services							
Class/Unclass Sal. and Per Diem	2,026,948	-	-	-	-	-	2,026,948
Overtime Payments	185,799	-	-	-	-	-	185,799
Shift Differential	29,006	-	-	-	-	-	29,006
All Other Differential	220,329	-	-	-	-	-	220,329
Empl. Rel. Bd. Assessments	969	-	-	-	-	-	969
Public Employees' Retire Cont	587,946	-	-	-	-	-	587,946
Social Security Taxes	188,349	-	-	-	-	-	188,349
Unemployment Assessments	4,491	-	-	-	-	-	4,491
Worker's Comp. Assess. (WCD)	1,173	-	-	-	-	-	1,173
Mass Transit Tax	14,542	-	-	-	-	-	14,542
Flexible Benefits	533,376	-	-	-	-	-	533,376
Reconciliation Adjustment	81,602	-	-	-	-	-	81,602
Total Personal Services	\$3,874,530	-	-	-	-	-	\$3,874,530
Services & Supplies							
Instate Travel	25,313	-	-	-	-	-	25,313
Employee Training	5,670	-	-	-	-	-	5,670
Office Expenses	125,122	-	-	-	-	-	125,122
Data Processing	9,870	-	-	-	-	-	9,870
Facilities Maintenance	1,021	-	-	-	-	-	1,021

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 040 - Mandated Caseload

Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Medical Services and Supplies	1,212,390	-	-	-	-	-	1,212,390
Other Services and Supplies	19,537	-	-	-	-	-	19,537
Expendable Prop 250 - 5000	3,049	-	-	-	-	-	3,049
IT Expendable Property	2,574	-	-	-	-	-	2,574
Total Services & Supplies	\$1,404,546	-	-	-	-	-	\$1,404,546
Total Expenditures							
Total Expenditures	5,279,076	-	-	-	-	-	5,279,076
Total Expenditures	\$5,279,076	-	-	-	-	-	\$5,279,076
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							18
Total Positions	-	-	-	-	-	-	18
Total FTE							
Total FTE							15.52
Total FTE	-	-	-	-	-	-	15.52

PACKAGE: 040 - Mandated Caseload

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700001	MNNNZ7514	AA	CORRECTIONS PHYSICIAN SPECIALI	1	.50	12.00	02	14,504.00	174,048 88,340				174,048 88,340
1700002	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1	1.00	24.00	02	5,374.00	128,976 74,128				128,976 74,128
1700003	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1	1.00	24.00	02	5,374.00	128,976 74,128				128,976 74,128
1700004	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1	1.00	24.00	02	5,374.00	128,976 74,128				128,976 74,128
1700005	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1	1.00	24.00	02	5,374.00	128,976 74,128				128,976 74,128
1700006	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1	.64	15.36	02	5,374.00	82,545 59,489				82,545 59,489
1700007	MMS X6241	AA	NURSE MANAGER	1	1.00	24.00	02	7,352.00	176,448 89,096				176,448 89,096
1700008	AAONC6255	AA	NURSE PRACTITIONER	1	1.00	24.00	02	7,002.00	168,048 86,448				168,048 86,448
1700009	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	02	3,054.00	73,296 56,572				73,296 56,572
1700010	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	02	3,054.00	73,296 56,572				73,296 56,572
1700011	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	02	4,747.00	113,928 69,384				113,928 69,384
1700012	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	02	5,496.00	131,904 75,052				131,904 75,052
1700013	AAONC6391	AA	DENTAL ASSISTANT	1	.50	12.00	02	3,054.00	36,648 45,018				36,648 45,018
1700014	AE U7510	AA	DENTIST	1	.40	9.60	03	12,247.00	117,571 37,196				117,571 37,196
1700015	AAONC6720	WA	PSYCHIATRIC SOCIAL WORKER	1	1.00	24.00	02	5,046.00	121,104 71,646				121,104 71,646
1700016	AAONC6720	WA	PSYCHIATRIC SOCIAL WORKER	1	1.00	24.00	02	5,046.00	121,104 71,646				121,104 71,646

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700017	AAONC6720	WA PSYCHIATRIC SOCIAL WORKER	1	1.00	24.00	02	5,046.00	121,104 71,646				121,104 71,646
TOTAL PICS SALARY								2,026,948				2,026,948
TOTAL PICS OPE								1,174,617				1,174,617
TOTAL PICS PERSONAL SERVICES =			17	15.04	360.96			3,201,565				3,201,565

BUDGET NARRATIVE

Health Services Division

050 Fund Shifts

Package Description

Purpose

This package requests the transfer of revenues and expenditures between fund types. The package results in no net change in total cost.

How Achieved

In 1993, the State Criminal Alien Assistance Program (SCAAP) provided Oregon with federal money to help offset the cost of housing undocumented inmates in the state prison system. The original award was nearly \$10 million per biennium. DOC was appropriated \$10 million in Federal Funds limitation, and an equal amount of General Fund was removed from the agency budget, effectively transferring the benefits of this program away from DOC to other General Fund needs of the State. Over time, the SCAAP program has diminished due to federal budget reductions, so as the need for Federal Funds limitation has been reduced, DOC returns that unneeded limitation and is returned an equal amount of General Fund that was originally taken.

This package is the latest iteration of this process, and shifts Federal Funds limitation to General Fund to restore DOC's current service level due to the declining federal SCAAP award levels.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$ 1,083,915
Other Funds	\$0
Federal Funds	(\$1,083,915)

Governor's Balanced Budget

Staffing Impact

None

BUDGET NARRATIVE

Revenue Source

General Fund	\$ 1,083,915
Other Funds	\$0
Federal Funds	(\$1,083,915)

2019-21 Fiscal Impact

The one-time actions reflected in this package will become a part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 050 - Fundshifts

Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,083,915	-	-	-	-	-	1,083,915
Federal Funds	-	-	-	(1,083,915)	-	-	(1,083,915)
Total Revenues	\$1,083,915	-	-	(\$1,083,915)	-	-	-
Services & Supplies							
Medical Services and Supplies	1,083,915	-	-	(1,083,915)	-	-	-
Total Services & Supplies	\$1,083,915	-	-	(\$1,083,915)	-	-	-
Total Expenditures							
Total Expenditures	1,083,915	-	-	(1,083,915)	-	-	-
Total Expenditures	\$1,083,915	-	-	(\$1,083,915)	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Health Services Division

060 Technical Adjustments

Package Description

Purpose

This package is used for technical budget adjustments such as agency reorganizations and expenditure category budget shifts that do not meet the criteria of the other essential packages.

How Achieved

This package shifts some Services & Supplies account budgets to Rent, implements some minor intra-appropriation adjustments, and creates agency self-funded positions (as approved by DAS CFO) utilizing Services & Supplies and some position modification to better align the agency's actual positions with those residing in the Position Information Control System (PICS).

Package 060 transfers \$198,590 General Fund to the Administrative Services Division to fund a Medical Recruiter and an additional \$66,203 to Central Administration to fund a Procurement and Contracts Specialist 2.

While divisional totals for package 060 may vary, the agency in-total will have a net-zero impact to the agency's overall budget.

Agency Request Budget

Staffing Impact

Positions:	(2)
FTE:	(0.31)

Revenue Source

General Fund	\$ (264,793)
Other Funds	\$0
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

Positions:	(2)
FTE:	(0.31)

BUDGET NARRATIVE

Revenue Source

General Fund	\$ (264,793)
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become a part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(264,793)	-	-	-	-	-	(264,793)
Total Revenues	(\$264,793)	-	-	-	-	-	(\$264,793)
Personal Services							
Class/Unclass Sal. and Per Diem	(167,923)	-	-	-	-	-	(167,923)
Empl. Rel. Bd. Assessments	(114)	-	-	-	-	-	(114)
Public Employees' Retire Cont	(40,098)	-	-	-	-	-	(40,098)
Social Security Taxes	(12,848)	-	-	-	-	-	(12,848)
Worker's Comp. Assess. (WCD)	(138)	-	-	-	-	-	(138)
Flexible Benefits	(66,672)	-	-	-	-	-	(66,672)
Total Personal Services	(\$287,793)	-	-	-	-	-	(\$287,793)
Services & Supplies							
Medical Services and Supplies	23,000	-	-	-	-	-	23,000
Total Services & Supplies	\$23,000	-	-	-	-	-	\$23,000
Total Expenditures							
Total Expenditures	(264,793)	-	-	-	-	-	(264,793)
Total Expenditures	(\$264,793)	-	-	-	-	-	(\$264,793)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							(2)
Total Positions	-	-	-	-	-	-	(2)
Total FTE							
Total FTE							(0.31)
Total FTE	-	-	-	-	-	-	(0.31)

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0100113	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1-	1.00-	24.00-	02	5,374.00	128,976- 74,128-				128,976- 74,128-
0100116	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1-	1.00-	24.00-	02	5,374.00	128,976- 74,128-				128,976- 74,128-
0100495	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1-	.81-	19.40-	02	5,374.00	104,256- 66,334-				104,256- 66,334-
0100499	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1-	1.00-	24.00-	02	5,374.00	128,976- 74,128-				128,976- 74,128-
0100500	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1-	1.00-	24.00-	02	5,374.00	128,976- 74,128-				128,976- 74,128-
0900505	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1-	1.00-	24.00-	02	5,374.00	128,976- 74,128-				128,976- 74,128-
1100470	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1-	.70-	16.80-	02	5,374.00	90,283- 61,929-				90,283- 61,929-
1100472	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1-	.70-	16.80-	02	5,374.00	90,283- 61,929-				90,283- 61,929-
1100493	AAONC6255	AA	NURSE PRACTITIONER	1-	.60-	14.40-	02	7,002.00	100,829- 65,253-				100,829- 65,253-
1700215	MESNZ7014	AA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	02	8,496.00	203,904 97,753				203,904 97,753
1700216	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	02	3,054.00	73,296 56,572				73,296 56,572
1700219	AAONC6255	AA	NURSE PRACTITIONER	1	1.00	24.00	02	7,002.00	168,048 86,448				168,048 86,448
1700221	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	02	6,056.00	145,344 79,289				145,344 79,289
1700224	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	02	6,673.00	160,152 83,958				160,152 83,958
1700225	CP C6138	AA	HEALTH SERVICES TECHNICIAN	1	1.00	24.00	02	3,342.00	80,208 58,752				80,208 58,752
1700226	CP C6391	AA	DENTAL ASSISTANT	1	1.00	24.00	02	3,059.00	73,416 56,610				73,416 56,610

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700228	AAONC0871	AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	5,279.00	126,696 73,409				126,696 73,409
1700229	AAONC6385	AA	PHARMACY TECHNICIAN 1	1	1.00	24.00	02	2,715.00	65,160 54,007				65,160 54,007
1700230	AAONC6391	AA	DENTAL ASSISTANT	1	1.00	24.00	02	3,054.00	73,296 56,572				73,296 56,572
1700231	AAONC0871	AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	5,279.00	126,696 73,409				126,696 73,409
9500484	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	1-	1.00-	24.00-	06	6,673.00	160,152- 83,958-				160,152- 83,958-
9702544	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1-	1.00-	24.00-	02	5,374.00	128,976- 74,128-				128,976- 74,128-
9902434	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1-	.50-	12.00-	02	5,374.00	64,488- 53,795-				64,488- 53,795-
9902447	AAONC6138	AA	HEALTH SERVICES TECHNICIAN	1-	1.00-	24.00-	02	3,333.00	79,992- 58,683-				79,992- 58,683-
TOTAL PICS SALARY									167,923-				167,923-
TOTAL PICS OPE									119,870-				119,870-
TOTAL PICS PERSONAL SERVICES =				2-	.31-	7.40-			287,793-				287,793-

BUDGET NARRATIVE

Health Services Division

080 May 2016 Emergency Board

Package Description

Purpose

This package includes funding impacts that resulted from Special Purpose Appropriations and the state Emergency Fund as directed by the May 2016 Emergency Board.

How Achieved

The May 2016 Emergency Board approved a \$3 million Special Purpose Appropriation for accommodating permanent bed capacity growth at the Deer Ridge Correctional Institution and \$1 million from the Emergency Fund to begin preparations on the physical plant at the Oregon State Penitentiary Minimum facility for use if the Office of Economic Analysis' prison population forecast for women is realized.

The \$3 million Special Purpose Appropriation was only a fraction of the budget request to open an additional 200 permanent beds at the Deer Ridge Correctional Institution, but the funds were appropriated as an indication that the agency should move forward with this growth in capacity. Any shortfall in the 2015-17 budget was dealt with as a part of the 2017 Session in an end-of biennium bill, but this package calculates the full operating costs of this additional capacity for 2017-19.

The OSPM preparation funds did not appear in the 2017-19 agency base budget (because the base budget was already set by the time the May 2016 Emergency Board met), so there was no need to phase them out in package 022. There is also no need to carry those costs forward into 2017-19, as it was a one-time appropriation.

Agency Request Budget

Staffing Impact	2017-19	2019-21
Positions	6	6
FTE	4.00	4.00

Revenue Sources

General Fund	\$2,510,615
Other Funds	\$0
Federal Funds	\$0

BUDGET NARRATIVE

Governor’s Balanced Budget

Staffing Impact	2017-19	2019-21
Positions	6	6
FTE	4.00	4.00

Revenue Sources

General Fund	\$2,510,615
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 080 - May 2016 E-Board

Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,510,615	-	-	-	-	-	2,510,615
Total Revenues	\$2,510,615	-	-	-	-	-	\$2,510,615
Personal Services							
Class/Unclass Sal. and Per Diem	585,780	-	-	-	-	-	585,780
Overtime Payments	14,656	-	-	-	-	-	14,656
Shift Differential	6,649	-	-	-	-	-	6,649
All Other Differential	39,637	-	-	-	-	-	39,637
Empl. Rel. Bd. Assessments	342	-	-	-	-	-	342
Public Employees' Retire Cont	154,438	-	-	-	-	-	154,438
Social Security Taxes	49,475	-	-	-	-	-	49,475
Unemployment Assessments	1,163	-	-	-	-	-	1,163
Worker's Comp. Assess. (WCD)	414	-	-	-	-	-	414
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	200,016	-	-	-	-	-	200,016
Other OPE	-	-	-	-	-	-	-
Total Personal Services	\$1,052,570	-	-	-	-	-	\$1,052,570
Services & Supplies							
Instate Travel	8,155	-	-	-	-	-	8,155
Out of State Travel	-	-	-	-	-	-	-
Employee Training	2,520	-	-	-	-	-	2,520
Office Expenses	49,360	-	-	-	-	-	49,360
Data Processing	3,180	-	-	-	-	-	3,180

____ Agency Request
 2017-19 Biennium

____ Governor's Budget
 Page _____

____ Legislatively Adopted
 Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 080 - May 2016 E-Board

Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Maintenance	1,460	-	-	-	-	-	1,460
Medical Services and Supplies	1,376,779	-	-	-	-	-	1,376,779
Other Services and Supplies	6,295	-	-	-	-	-	6,295
IT Expendable Property	10,296	-	-	-	-	-	10,296
Total Services & Supplies	\$1,458,045	-	-	-	-	-	\$1,458,045
Total Expenditures							
Total Expenditures	2,510,615	-	-	-	-	-	2,510,615
Total Expenditures	\$2,510,615	-	-	-	-	-	\$2,510,615
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							6
Total Positions	-	-	-	-	-	-	6
Total FTE							
Total FTE							4.00
Total FTE	-	-	-	-	-	-	4.00

PACKAGE: 080 - May 2016 E-Board

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1500208	AAONC6391	AA	DENTAL ASSISTANT	1	.50	12.00	02	3,054.00	36,648 45,018				36,648 45,018
1500209	AE U7510	AA	DENTIST	1	.50	12.00	03	12,247.00	146,964 79,800				146,964 79,800
1500210	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1	1.00	24.00	02	5,374.00	128,976 74,128				128,976 74,128
1500211	AAONC6531	AA	MENTAL HEALTH SPECIALIST	1	1.00	24.00	02	4,381.00	105,144 66,614				105,144 66,614
1500212	AAONC6255	AA	NURSE PRACTITIONER	1	.50	12.00	02	7,002.00	84,024 59,955				84,024 59,955
1500213	AAONC6255	AA	NURSE PRACTITIONER	1	.50	12.00	02	7,002.00	84,024 59,955				84,024 59,955
TOTAL PICS SALARY									585,780				585,780
TOTAL PICS OPE									385,470				385,470
TOTAL PICS PERSONAL SERVICES =				6	4.00	96.00			971,250				971,250

BUDGET NARRATIVE

Health Services Division

090 Analyst Adjustments

Package Description

Purpose

This package, added by the Governor, reflects additional policy adjustments to the DOC 2017-19 Agency Request Budget.

How Achieved

This package in the Governor's Balanced Budget eliminated the full value of package 031, package 032, package 033, and all caseload in package 040 except OSPM. These values are identified in the table below:

Revenue Source	Package 031	Package 032	Package 033	Package 040
General Fund	(\$3,790,909)	(\$401,973)	(\$2,600,200)	(\$586,871)
Other Funds	(\$23,130)	(\$2,501)	(\$16,254)	
Positions				(1)
FTE				(0.48)

Governor's Balanced Budget

Staffing Impact

Positions: (1)
 FTE: (0.48)

Revenue Source

General Fund (\$7,379,953)
 Other Funds (\$41,885)
 Federal Funds \$0

2019-21 Fiscal Impact

The actions included in this package will become part of the base budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Corrections, Dept of
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(7,379,953)	-	-	-	-	-	(7,379,953)
Total Revenues	(\$7,379,953)	-	-	-	-	-	(\$7,379,953)
Personal Services							
Reconciliation Adjustment	(132,221)	-	-	-	-	-	(132,221)
Total Personal Services	(\$132,221)	-	-	-	-	-	(\$132,221)
Services & Supplies							
Instate Travel	(13,961)	-	-	-	-	-	(13,961)
Employee Training	(4,283)	-	-	-	-	-	(4,283)
Office Expenses	(36,481)	-	-	-	-	-	(36,481)
Telecommunications	(19,080)	-	-	-	-	-	(19,080)
Data Processing	(740)	-	-	-	-	-	(740)
Employee Recruitment and Develop	(146)	-	-	-	-	-	(146)
Facilities Maintenance	(3,904)	-	-	-	-	-	(3,904)
Medical Services and Supplies	(7,159,614)	-	(41,885)	-	-	-	(7,201,499)
Other Services and Supplies	(1,721)	-	-	-	-	-	(1,721)
Expendable Prop 250 - 5000	(4,087)	-	-	-	-	-	(4,087)
IT Expendable Property	(3,715)	-	-	-	-	-	(3,715)
Total Services & Supplies	(\$7,247,732)	-	(\$41,885)	-	-	-	(\$7,289,617)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	(7,379,953)	-	(41,885)	-	-	-	(7,421,838)
Total Expenditures	(\$7,379,953)	-	(\$41,885)	-	-	-	(\$7,421,838)
Ending Balance							
Ending Balance	-	-	41,885	-	-	-	41,885
Total Ending Balance	-	-	\$41,885	-	-	-	\$41,885
Total Positions							
Total Positions							(1)
Total Positions	-	-	-	-	-	-	(1)
Total FTE							
Total FTE							(0.48)
Total FTE	-	-	-	-	-	-	(0.48)

BUDGET NARRATIVE

Health Services Division

091 Statewide Adjustment DAS Charges

Package Description

Purpose

This package, added by the Governor, reflects additional policy adjustments to the DOC 2017-19 Agency Request Budget.

How Achieved

This package is used for technical budget adjustments for reduction to Department of Administrative Services (DAS) service charges.

Governor's Balanced Budget

Staffing Impact

Positions:	0
FTE:	0

Revenue Source

General Fund	(\$309,693)
Other Funds	(\$1,814)
Federal Funds	(\$9,121)

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget in 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(309,693)	-	-	-	-	-	(309,693)
Total Revenues	(\$309,693)	-	-	-	-	-	(\$309,693)
Services & Supplies							
Telecommunications	(309,693)	-	-	-	-	-	(309,693)
Medical Services and Supplies	-	-	(1,814)	(9,121)	-	-	(10,935)
Total Services & Supplies	(\$309,693)	-	(\$1,814)	(\$9,121)	-	-	(\$320,628)
Total Expenditures							
Total Expenditures	(309,693)	-	(1,814)	(9,121)	-	-	(320,628)
Total Expenditures	(\$309,693)	-	(\$1,814)	(\$9,121)	-	-	(\$320,628)
Ending Balance							
Ending Balance	-	-	1,814	9,121	-	-	10,935
Total Ending Balance	-	-	\$1,814	\$9,121	-	-	\$10,935

BUDGET NARRATIVE

Health Services Division

109 Medical Observation and Treatment Beds

Package Description

Purpose

The Department of Corrections (DOC) is requesting funding to expand its Health Services Division in two areas:

- Item 1: Expand OSCI Health Services Coverage
- Item 2: Westside Day Treatment Unit

Item 1: Expand OSCI Health Services Coverage

Policy Option Package 109 requests funding to expand medical staffing to 24-hour coverage at Oregon State Correctional Institution (OSCI) in Salem. This coverage will maximize access to services and cost containment, and is critical to the success of realigning beds based on the needs of the inmate population. Once OSCI is able to provide 24-hour medical coverage, more medically needy inmates can be moved to the valley to afford better access to care.

The Portland/Salem metropolitan areas are prime drivers for this realignment. There is better access to psychiatric services and medical specialty care, more significant discounted hospital rates, and less travel time and impact of transporting inmates (particularly out of state).

Item 2: Westside Day Treatment Unit

The Behavioral Health Services section within the Health Services Division has identified the need for a Day Treatment Unit (DTU) located on the west side of the state. DTUs are general population housing units designed for individuals with severe and persistent mental illness and moderate to high acuity. All levels of mental health housing care are located on the west side of the state with the exception of a DTU. A DTU is needed closer to the Oregon State Penitentiary's (OSP) Behavioral Health Unit (BHU), Intermediate Care Housing (ICH) Unit, and Mental Health Infirmary (MHI) for the adults in custody who are seriously mentally ill (SMI). The adults in custody classified as SMI have a higher risk of having difficulty stabilizing after transitioning out of these special units, creating the need for a higher level of care option than the current mental health unit (MHU). Additionally, adults in custody who may need to be housed in the valley for medical or other services outside of Behavioral Health Services would be able to get the mental health level of care needed while being able to access other services. The DTU also provides support for adults in custody needing more structure and helps prevent crisis.

BUDGET NARRATIVE

How Achieved

Item 1: Expand OSCI Health Services Coverage

This package requests new health care positions as follows: Institution Registered Nurse (5.16 FTE). The Correctional Officer request for this item appears in the Operations Division.

DOC lacks sufficient infirmary beds to accommodate male inmates on the west side of the state where the department is able to take full advantage of less costly contracted medical specialists and more significant discounted rates with hospitals. The easiest and least costly step would be to expand medical staffing coverage to 24 hours at OSCI, which would allow OSP's infirmary to utilize OSCI for convalescence/step-down purposes, which would result in freeing up infirmary beds for higher acuity patients.

The significance of the proposed staffing package is to expand OSCI's nursing coverage to 24/7 operations. This would allow for an increase in the overall acuity of inmate patients housed at OSCI. Currently, OSP is the only west side facility with 24/7 nursing coverage, so any inmate in the valley requiring 24/7 monitoring, sheltered or hospice care, are required to be housed at OSP.

This request includes the resources for Item 1 of \$1,231,479 General Fund, 6 positions, 5.16 FTE.

Item 2: Westside Day Treatment Unit

The package requests new health care positions as follows: Principle Executive Manager C (1.00 FTE), Office Specialist 2 (1.00 FTE), Nurse Practitioner (0.25 FTE), and Psychiatric Social Worker (2.00 FTE). DOC also requests 80 additional hours of contract time to staff a 30-bed unit at OSCI.

These staff would provide daily to weekly case management; provide an array of daily groups and classes; work with the institution in the management of high risk for self-harm inmates housed on the unit; and work with security and correctional rehabilitation stakeholders in a treatment team setting to devise behavioral and risk management tools, training, and strategies. The Day Treatment Unit would be housed on Unit 3 at OSCI, along with the Mental Health Housing unit.

Additional security staff are needed to adequately supervise the opening of day rooms during day and swing shifts from approximately 8 a.m until 9 p.m.

OSCI has also requested funds to remodel the Behavioral Health Services offices for the additional staff. The total cost of the project would be \$89,200. This request includes the resources for Item 2 of \$1,217,128 General Fund, 5 positions, 4.25 FTE.

BUDGET NARRATIVE

The Governor's Balanced Budget Eliminated the value of this package \$2,448,607, 11 positions and 9.41 FTE.

Quantifying Results

Item 1: Expand OSCI Health Services Coverage

Inmate patients who only require post-operative observation are currently being kept in the hospital for that phase of recovery because of the lack of 24/7 medical beds in the Willamette Valley, despite the fact that DOC is capable of caring for them. Some costs of expanding services at OSCI will be offset by the savings realized when avoiding the extended hospital costs DOC incurs today.

Item 2: Day Treatment Unit for Westside of the state

Some offenders with a serious mental illness can decompensate quickly becoming severely mentally ill presenting an increase in transport risk to themselves and the staff transporting these individuals. By having a Day Treatment unit located on the west side of the state, DOC would create a safety net for these offenders. Providing the DTU has the potential to increase safety for staff, as well as for adults in custody with serious mental illness.

Locating a DTU on the west side of the state would allow inmates who need to be in the valley for medical care or other services outside of Behavioral Health Services to continue to receive appropriate mental health treatment.

Agency Request Budget

Staffing Impact

Positions	11
FTE	9.41

Revenue Source

General Fund	2,448,607
Other Funds	0

BUDGET NARRATIVE

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0

Revenue Source

General Fund	0
Other Funds	0

2019-21 Fiscal Impact

The value of this package was denied and will not have an impact in the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 109 - Medical Observation and Treatment Beds

Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
Shift Differential	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Unemployment Assessments	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Medical Services and Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

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 Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 109 - Medical Observation and Treatment Beds

Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

BUDGET NARRATIVE

Health Services Division

114 Behavioral Health Unit

Package Description

Purpose

This package was created to reflect the on-going cost for the 17-19 Behavioral Health Unit Project at the Oregon State Penitentiary that was approved in the December 2016 Emergency Board.

How Achieved

This Analyst recommended package added in the Governor's Balanced Budget funds the one-time and on-going permanent employee costs for the Behavioral Health Unit Project for the 2017-19 biennium. This project impacts both the Operations and Health Services divisions at the Department of Corrections.

Governor's Balanced Budget

Staffing Impact	2017-19	2019-21
Positions	14	14
FTE	12.05	12.72

Revenue Source

General Fund	\$3,712,120
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

This package will have an impact on the 2019-21 budget, with positions phasing-in during 2017-19 needing to be funded for a full 24-month period in 2019-21. Base salary and Other Personnel Expenses for new staff will be automatically adjusted in PICS. Additional Services & Supplies and non-PICS Personal Services accounts will be manually adjusted in package 021. The additional operating costs will be offset partially by the elimination of one-time and startup supplies and equipment in package 022. One-time expendable property costs will be phased out. One-half of IT expendable property will be phased out where one-half remains in the 2019-21 budget to recognize DOC's IT related life cycle replacement needs.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 114 - Behavioral Health Unit

Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	3,712,120	-	-	-	-	-	3,712,120
Total Revenues	\$3,712,120	-	-	-	-	-	\$3,712,120
Personal Services							
Class/Unclass Sal. and Per Diem	1,568,487	-	-	-	-	-	1,568,487
Overtime Payments	137,743	-	-	-	-	-	137,743
Shift Differential	21,160	-	-	-	-	-	21,160
All Other Differential	137,701	-	-	-	-	-	137,701
Empl. Rel. Bd. Assessments	722	-	-	-	-	-	722
Public Employees' Retire Cont	445,384	-	-	-	-	-	445,384
Social Security Taxes	134,472	-	-	-	-	-	134,472
Unemployment Assessments	3,261	-	-	-	-	-	3,261
Worker's Comp. Assess. (WCD)	874	-	-	-	-	-	874
Mass Transit Tax	11,191	-	-	-	-	-	11,191
Flexible Benefits	400,032	-	-	-	-	-	400,032
Reconciliation Adjustment	(154,368)	-	-	-	-	-	(154,368)
Total Personal Services	\$2,706,659	-	-	-	-	-	\$2,706,659
Services & Supplies							
Instate Travel	18,955	-	-	-	-	-	18,955
Office Expenses	87,568	-	-	-	-	-	87,568
Data Processing	7,387	-	-	-	-	-	7,387
Medical Services and Supplies	798,200	-	-	-	-	-	798,200
Other Services and Supplies	14,629	-	-	-	-	-	14,629

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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 114 - Behavioral Health Unit

Cross Reference Name: Health Services
Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	42,686	-	-	-	-	-	42,686
IT Expendable Property	36,036	-	-	-	-	-	36,036
Total Services & Supplies	\$1,005,461	-	-	-	-	-	\$1,005,461
Total Expenditures							
Total Expenditures	3,712,120	-	-	-	-	-	3,712,120
Total Expenditures	\$3,712,120	-	-	-	-	-	\$3,712,120
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							14
Total Positions	-	-	-	-	-	-	14
Total FTE							
Total FTE							12.05
Total FTE	-	-	-	-	-	-	12.05

PACKAGE: 114 - Behavioral Health Unit

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1500214	MNNNZ7514	AA	CORRECTIONS PHYSICIAN SPECIALI	1	1.00	24.00	03	15,226.00	365,424 140,475				365,424 140,475
1500215	CP	C6214	AA INSTITUTION REGISTERED NURSE	1	1.00	24.00	03	5,625.00	135,000 76,027				135,000 76,027
1500216	CP	C6214	AA INSTITUTION REGISTERED NURSE	1	.72	17.28	03	5,625.00	97,200 64,109				97,200 64,109
1500217	CP	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	03	3,202.00	76,848 57,692				76,848 57,692
1500218	CP	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	03	3,202.00	76,848 57,692				76,848 57,692
1500219	CP	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	03	3,202.00	76,848 57,692				76,848 57,692
1500220	CP	C0104	AA OFFICE SPECIALIST 2	1	.50	12.00	03	3,202.00	38,424 45,578				38,424 45,578
1500221	CP	C6720	WA PSYCHIATRIC SOCIAL WORKER	1	1.00	24.00	03	5,279.00	126,696 73,409				126,696 73,409
1500222	CP	C6720	WA PSYCHIATRIC SOCIAL WORKER	1	1.00	24.00	03	5,279.00	126,696 73,409				126,696 73,409
1500223	CP	C6720	WA PSYCHIATRIC SOCIAL WORKER	1	1.00	24.00	03	5,279.00	126,696 73,409				126,696 73,409
1700426	MNNNZ7514	AA	CORRECTIONS PHYSICIAN SPECIALI	1	.32	7.68	02	14,504.00	111,391 35,205				111,391 35,205
1700427	CP	C0104	AA OFFICE SPECIALIST 2	1	.67	16.00	02	3,059.00	48,944 37,740				48,944 37,740
1700428	CP	C6720	WA PSYCHIATRIC SOCIAL WORKER	1	.67	16.00	02	5,046.00	80,736 47,764				80,736 47,764
1700429	CP	C6720	WA PSYCHIATRIC SOCIAL WORKER	1	.67	16.00	02	5,046.00	80,736 47,764				80,736 47,764
TOTAL PICS SALARY									1,568,487				1,568,487
TOTAL PICS OPE									887,965				887,965
TOTAL PICS PERSONAL SERVICES =				14	11.55	276.96			2,456,452				2,456,452

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Corrections, Dept of
2017-19 Biennium

Agency Number: 29100
Cross Reference Number: 29100-010-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Federal Revenues	-	91,109	91,109	91,109	91,109	-
Charges for Services	157,401	11,989	11,989	11,989	11,989	-
Fines and Forfeitures	134,024	43,916	43,916	43,916	43,916	-
Sales Income	42,321	26,436	26,436	26,436	26,436	-
Other Revenues	538,272	395,000	395,000	395,000	395,000	-
Total Other Funds	\$872,018	\$568,450	\$568,450	\$568,450	\$568,450	-
Federal Funds						
Federal Funds	4,124,836	4,437,428	4,437,428	3,353,513	3,353,513	-
Total Federal Funds	\$4,124,836	\$4,437,428	\$4,437,428	\$3,353,513	\$3,353,513	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

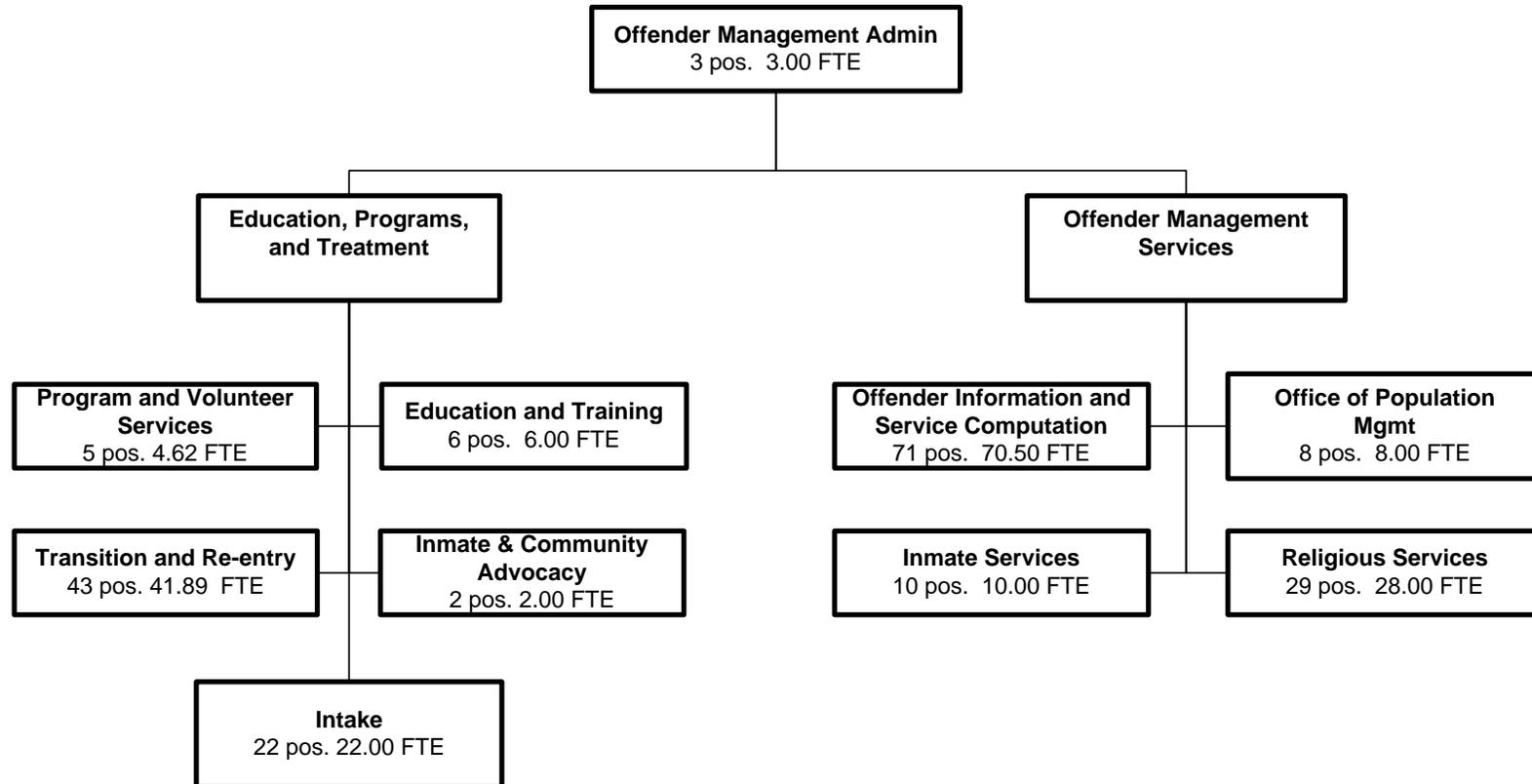
Source	Fund	ORBITS Revenue Acct	2013-2015 Actual	2015-17 Legislatively Adopted	2015-17 Estimated	2017-19		
						Agency Request	Governor's Balanced	Legislatively Adopted
Social Security reporting incentive	Other	0355	\$0	\$91,109	\$0	\$91,109	\$91,109	\$0
Charges for Services	Other	0410	157,401	11,989	7,014	11,989	11,989	0
Administration and Service Charges	Other	0415	0	0	1,032	0	0	0
Restitution for medical services	Other	0505	134,024	43,916	173,074	43,916	43,916	0
Sale of photocopies	Other	0705	42,321	26,436	41,923	26,436	26,436	0
Personal medical equipment reimbursement	Other	0975	538,272	395,000	445,658	395,000	395,000	0
State Criminal Alien Assistance Program (SCAAP) grant and Oregon Health Network	Federal	0995	4,124,836	4,437,428	3,205,020	3,353,513	3,353,513	0

BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS

Offender Management & Rehabilitation Division Organizational Chart

2015-17 Current Legislatively Approved Budget



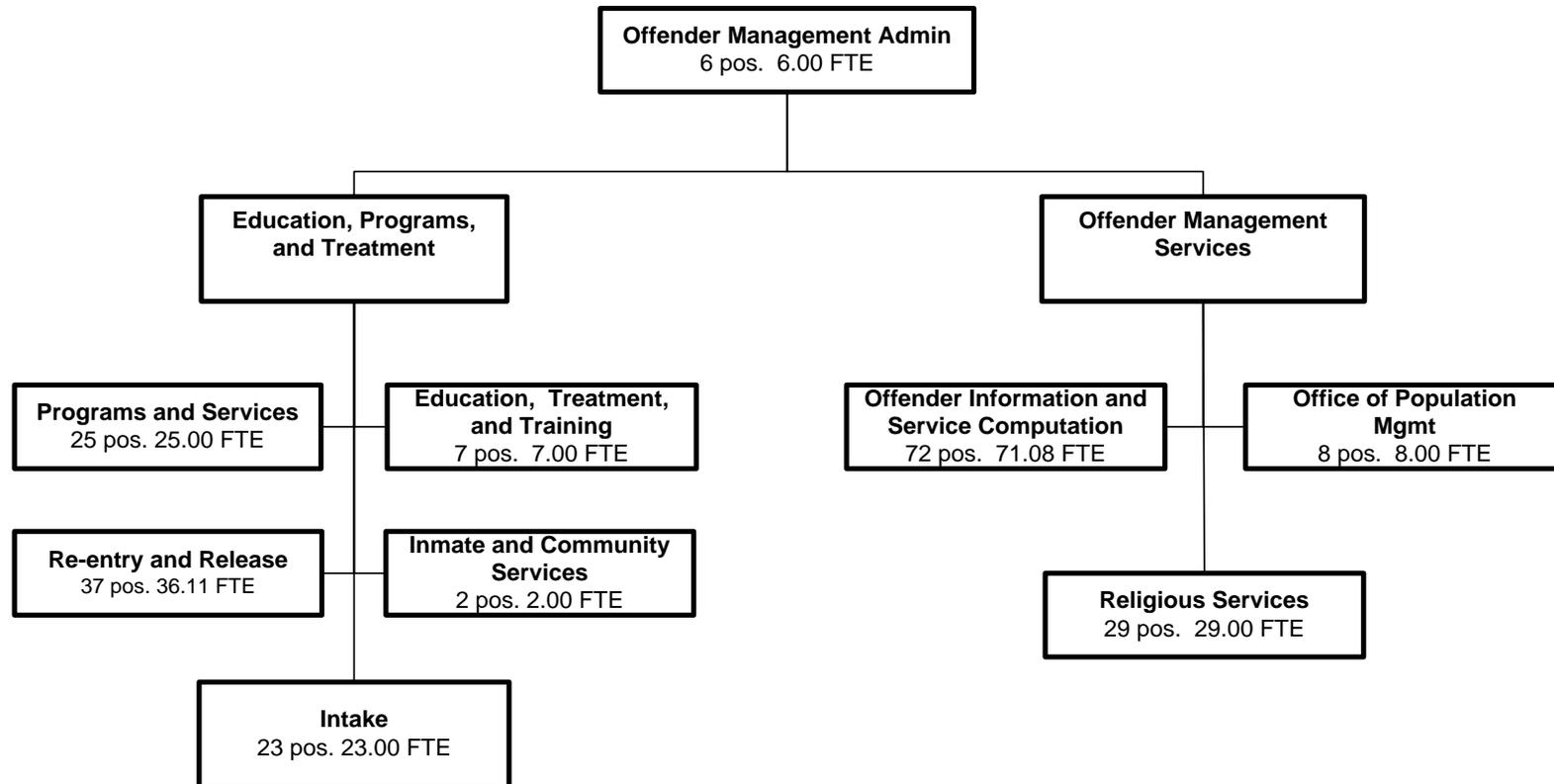
Total Positions: 199
FTE: 196.01

BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS

Offender Management & Rehabilitation Division Organizational Chart

2017-19 Agency Request Budget



Total Positions: 209

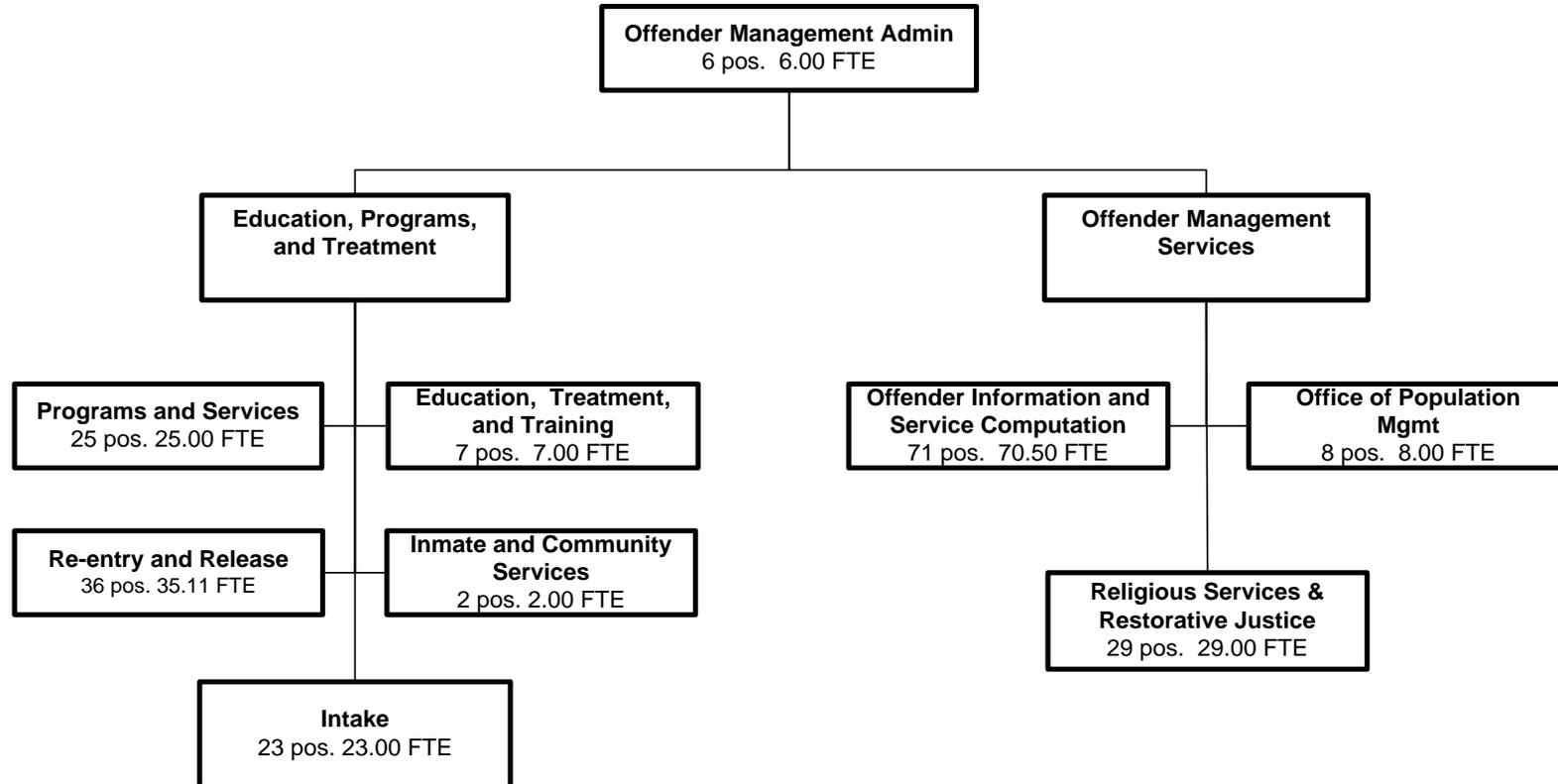
FTE: 207.19

BUDGET NARRATIVE

OREGON DEPARTMENT OF CORRECTIONS

Offender Management & Rehabilitation Division Organizational Chart

2017-19 Governor's Balanced Budget



Total Positions: 207

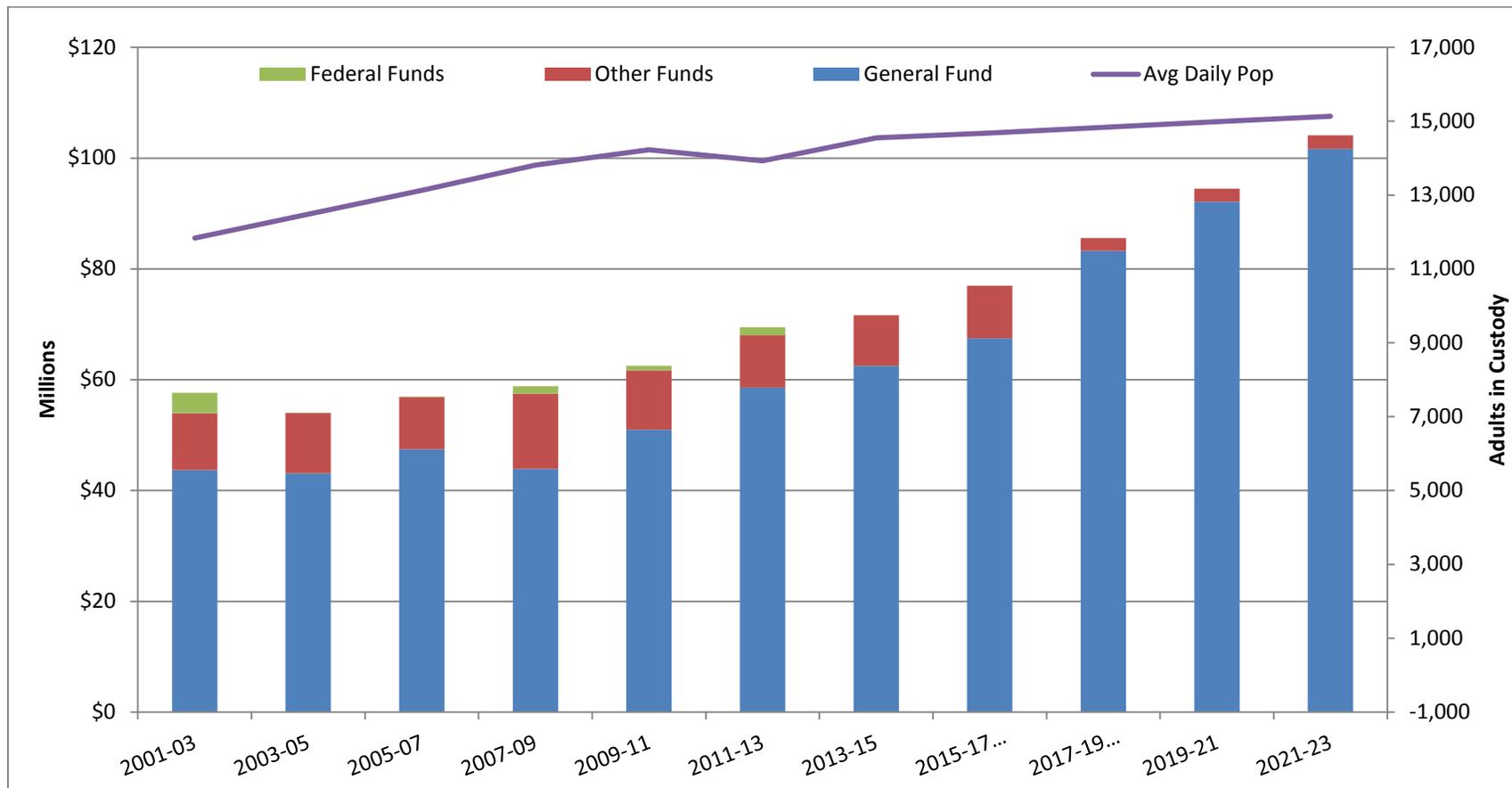
FTE: 205.61

BUDGET NARRATIVE

Offender Management & Rehabilitation Division

Program Unit Executive Summary

- a. Long-Term Focus Areas that are impacted by the program: Healthy and Safe Oregonians
- b. Primary Program Contact: Heidi Steward, Assistant Director for Offender Management and Rehabilitation
- c. Total Funds Budget:



BUDGET NARRATIVE

d. Program Overview

The Offender Management and Rehabilitation (OMR) Division impacts more than 14,700 adults in custody in state prisons and encompasses nine units, which combined, oversee success from admission to release using dynamic case management strategies that involve the adult in custody, guide and target corrections interventions, and enhance linkages to community-based networks of support.

e. Program Funding Request

This program is requesting \$83,295,194 of General Fund and \$2,261,395 of Other Fund dollars for a total of \$85,556,589. This includes the base budget from 2015-2017 plus essential packages to adjust for compensation increases and inflation necessary to maintain the current service level. This also includes funding requests for three Policy Option Packages, which are described in detail later in this document:

f. Program Description

This program provides a continuum of evidence-based interventions as well as other services, opportunities, and tools to adults in custody to successfully transition from prison to the community. Upon an individual's admission to DOC, a variety of assessments are administered to identify risks and needs (security, medical, mental health, substance abuse, educational, cognitive), including a criminal risk assessment tool to calculate risk to recidivate. The results of these assessments yield an individualized case plan for each adult in custody. The individualized case plan identifies interventions and supervision strategies, facility work assignments, programming, treatment, and educational/vocational activities that are appropriate to the individual's strengths and needs. The plan promotes positive change and assists adults in custody with developing pro-social behaviors to facilitate prison adjustment and successful re-entry.

From admission to release, DOC targets resources to adults in custody with a moderate-to-high risk of recidivating using evidence-based practices. The OMR Division provides a continuum of programs, services, and structured activities designed to reduce the risk of future criminal conduct. OMR programs directly impact every adult in custody. However, OMR's program offerings and overall budget cannot keep pace with the unique and substantial needs of the growing number of adults in custody who require the division's services. The program is challenged to respond to expectations from the public and policymakers to ensure those in custody are adequately prepared to be productive citizens and lead crime-free lives once back in the community.

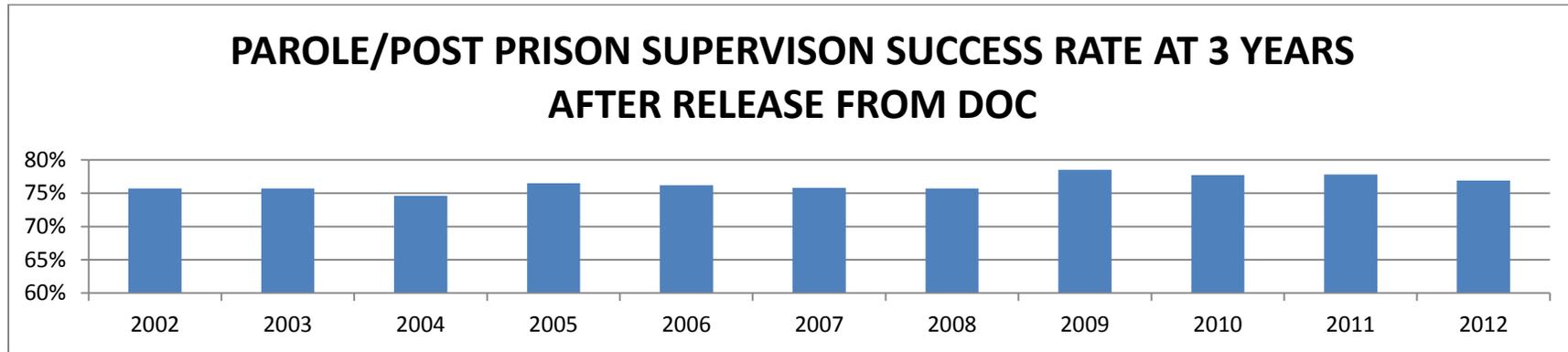
g. Program Justification and Link to Long-Term Outcomes

The purpose of the OMR Division is to enhance public safety through successful inmate re-entry. Success is measured by the absence of conviction for new felony crimes. Reduced rates of crime directly lead to enhanced community safety and to the reduction of future victimization. Effective re-entry is a complicated matter, but vital to the cause of public safety and community stability. Oregon continues to lead the nation with one of the lowest recidivism rates and a focus on evidence-based practices.

BUDGET NARRATIVE

Findings of the 2006 Washington State Institute for Public Policy study, “Evidence-Based Public Policy Options to Reduce Future Prison Construction, Criminal Justice Costs, and Crime Rate,” remain true; adults in custody participating in evidence-based programs recidivate at a statistically significant lower rate as compared to nonparticipants. Education, alcohol and drug treatment, cognitive behavioral therapy, and vocational training in prison are among the programs mentioned in the study that reduce recidivism, leading to less crime and lower incarceration rates and, thus, a reduction in costs for Oregonians.

h. Program Performance



Quantity Metric – Medium/High Risk Inmates Offered Treatment

This measure looks at the percentage of medium/high risk released offenders in the target group who were offered treatment prior to their release. Process changes resulted in a number of low-risk adults in custody being offered treatment between fiscal years 2012-13 and 2013-14, which accounts for the percentage decline. The other decline in fiscal year 2014-15 can be attributed to the 10 percent increase in medium/high risk releases with the same number of treatment beds as in prior years.

2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
42.8%	42%	45%	43.3%	44.7%	42%	46.4%

Quantity Metric – Percentage of Releasing Inmates Completing GEDs

During the intake process, education needs of adults in custody are assessed, and a verification of educational credentials (e.g., high school diploma, GED) is completed. Education services are then focused toward individuals without a verified high school diploma or GED. The measurement below compares the GED completion rates for inmates releasing during each fiscal year who were assessed as needing a GED and who obtained a GED prior to their release.

BUDGET NARRATIVE

The previous budget narrative showed an incorrect calculation that reflected only adults in custody who had received at least some education services and attained their GEDs, but excluded any who were assessed as needing, but never received any, education services while they were incarcerated. The previous percentages have been corrected to align with the measure.

2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
40.3%	44.4%	43.6%	45.5%	48.6%	32.7%	31.4%

Quantity Metric – Percentage of Inmates Releasing with Identification Documents (Birth Certificate & Social Security Card)

2012-2013	2013-2014	2014-2015	2015-2016
4.69%	7.94%	21.41%	37.16%

i. Enabling Legislation/Program Authorization

U.S. Constitution, 14th Amendment; Case Law: *Bounds v. Smith*; 137.225; 137.310; 137.320; 137.750; 137.751; 137.775; 179.375; Oregon Constitution (Article 1; Bill of Rights – Sec. 2 & 3); Religious Land Use & Institutionalized Persons Act of 2000 (RLUIPA); 182.525; 144.096; 137.375; 144.260; 179.040(2)(b); 181.603; 181.800 – 181.801; 343.041; Federal Law 34 CFR, Part 300.11; Individuals with Educational Disabilities (IDEA) Act of 2004; 420A.203; 420A.206; 421.081- 421.084; 421.120; 421.121; 421.166; 421.168; 421.504; 421.506; 423.020(1)(e)(2); Oregon Constitution (Article 1 – Sec. 41); 423.085; ORS 421.081; 423.150 (BM57); 476.730; 802.087

j. Funding Streams

The program is funded almost entirely with General Fund. A small amount of federal pass-through funds are received from the state through formula-based grants designated for correctional education programs as well as Other Funds provided from a variety of sources including grants, private donations, and charges for Inmate Work Program services and products.

k. Comparison and Proposed Funding Changes from 2015-2017

The 2017-19 funding proposal for the OMR program includes the base budget and essential packages, which includes 204 positions and 202.19 FTE. Additionally, through the May 2016 E-board and a number of policy packages this program is requesting 5 new positions (5.00 FTE), as well as specific funding for AIC programming, improving re-entry opportunities, and replacement of IWF funds lost with general funds resulting from the FCC ruling.

BUDGET NARRATIVE

Program Unit Narrative

The OMR Division includes the following subunits: Administration; Intake; Offender Information and Sentence Computation (OISC); Office of Population Management (OPM); Programs and Services; Education, Training, and Treatment; Religious and Victim Services, Inmate and Community Services, and Re-Entry and Release. An overview of each subunit is described in more detail below.

Offender Management and Rehabilitation Administration

The OMR Administration section provides policy and legislative direction to the division; management oversight of OMR budget, contracts, and federal grants; and monitoring of division business practices to ensure adherence with statutory requirements as well as DOC policies and administrative rules. The OMR administration also ensures that evidence-based practices are utilized with all programs and services and coordinates audit teams to provide quality assurance reviews of service delivery and contractual obligations.

Additionally, the OMR Administration works collaboratively with the Operations and Community Corrections Divisions, as well as other criminal justice agencies, to provide inmate work opportunities and training, treatment and religious services programs, transition services (including community reach-ins), and comprehensive release planning to achieve successful re-entry.

Intake

The Intake Unit is comprised of 432 male and 52 female intake beds. The unit is responsible for processing all individuals sentenced to the custody of the Oregon Department of Corrections. Processing includes orientation, informational classes, as well as completion of a variety of assessments and information-gathering tools aimed at collecting data for departmental use, and ensuring appropriate facility and program placement throughout the individual's incarceration. The primary objective of Intake is to conduct a complete and individualized assessment of each of the approximately 5,200 individuals entering DOC each year, which includes medical, mental health, vulnerability, education, program eligibility, classification, and criminal risk/needs/responsivity factors. The outcome is a high-quality, individualized case plan that guides facility placement and serves as the primary tool for tracking an adult in custody's progress in working to mitigate identified risk factors. The case plan is passed on to the receiving facility staff and ultimately to community corrections upon the individual's release, aiding in a seamless transition.

Offender Information and Sentence Computation Unit

The Offender Information and Sentence Computation (OISC) unit is responsible for the sentence calculations and institutional records of approximately 14,700 adults in DOC custody, as well as the maintenance of records for 32,300 Oregon parole and probation files. OISC staff obtain and maintain the data responsible for determining each adult in custody's release date. OISC works in collaboration with other agencies, including county community corrections; the Board of Parole and Post-Prison Supervision; the Oregon Department of Justice; the Attorney General's Office; and federal, state, and local law enforcement

BUDGET NARRATIVE

agencies OISC interprets judgments, computes sentences and discharge dates, adjusts time requirements necessitated by programming and disciplinary actions, responds to detainer and notification requests, processes and tracks interstate agreements on detainers, and processes extraditions. OISC's overarching goal is to ensure that the period of lawful DOC incarceration to which an individual is sentenced is accurately and correctly computed, enabling DOC to correctly and lawfully fulfill its mission to hold adults in custody accountable for their actions.

Sentence Computation

Individuals are delivered to DOC with legal documents stating their period of incarceration. Staff compute the term of imprisonment based on an array of sentencing structures and details permitted by statute and policy, accounting for legal modifications to judgments, and separate time-reduction incentive programs. Staff are responsible to review and ensure that credit for time served in jail prior to sentencing and delivery to DOC is computed and applied correctly to the individual's DOC sentence. Each month, OISC is responsible for the initial sentence computation of approximately 400 adults in custody, the release of approximately 400 adults in custody, and the sentence maintenance of more than 14,700 adults in custody incarcerated under the authority of DOC.

Institutional Support

OISC has staff geographically located throughout the state at each DOC institution. These staff primarily support activities related to maintaining accurate records while an adult is incarcerated, ensuring sentencing information is processed, and coordinating with other state and federal jurisdictions with respect to custody and transfer issues. In addition, these staff provide essential services to adults in custody needing replacement birth certificates and social security cards.

Offender Records

The OISC Offender Records section is responsible for all offender records in the state. These include the sentencing documents while an offender is incarcerated, storage of the DOC records while an offender is on post-prison supervision or parole, and archiving records of discharged offenders. This unit also handles public information requests and subpoenas, in addition to archiving documents on all closed felony cases in Oregon and sealing convictions when directed to do so by a court.

Office of Population Management

The Office of Population Management (OPM) is responsible for providing an infrastructure for system-wide strategic planning and communication regarding DOC's population management strategies. With approximately 868 emergency/temporary beds in use, an increasing mental health population, and an emphasis on community-based transition programs, OPM integrates these strategies and the coordination of inmate movement with all DOC activities. This office provides a global systems perspective to ensure the right adult in custody is placed in the right bed at the right time during each phase of incarceration beginning at intake and continuing through release. Encompassing 14 prisons and more than 14,700 adults in custody, the efficient and effective manner in which individuals are assigned to institutions is a critical requirement for DOC to achieve its overall mission.

BUDGET NARRATIVE

The fundamental responsibilities of OPM include the operation of all aspects of systems development/redesign, strategic planning, and management to ensure efficient movement and housing of all adults in DOC custody, including general population, special populations, and individuals housed out-of-state, in Oregon Youth Authority (OYA) facilities, at the Oregon State Hospital (OSH), in federal prisons, and in county rental facilities. OPM is responsible for developing DOC's 10-year housing plan based on the Office of Economic Analysis' prison population forecast and recommending DOC policy to executive management regarding inmate classification and work crew eligibility, high-risk placement, bed capacity management and resource allocation, central transfer authority, placement decisions, interstate compact, fire crew coordination, and conflict management.

OPM case manages adults in custody housed at the OSH, OYA, and other federal, state, and county jurisdictions. In addition, OPM is responsible for the completion of all administrative reviews regarding inmate placement and earned-time credit, as well as approving classification overrides, screening for treatment placement, conducting sex offender risk assessments, and coordinating with U.S. Immigration and Customs Enforcement and other external agencies.

Programs and Services Unit

The Programs and Services Unit is responsible for the overall planning, coordination, and management of the department's behavioral change programs, Inmate and Transition Services Unit, and the statewide volunteer program.

Behavioral Change Programs

DOC contracts with private agencies to deliver intensive behavioral change programs (cognitive restructuring and parenting) throughout its prisons. Benefits of cognitive behavioral programs are well-researched across the nation and a 2013 report by the Washington State Institution for Public Policy confirms that cognitive behavioral treatment provided to high and moderate risk adults in custody is both cost-beneficial and effective when research-based approaches are used.

DOC's cognitive restructuring programs serve individuals who are assessed with moderate-to-high levels of criminality, antisocial attitudes, criminal associates, and who are at the highest risk to reoffend. These skill-building programs are offered at 12 institutions across the state and are designed to help adults in custody examine attitudes, values, belief systems, and thinking patterns that led to their criminal behavior and to replace them with pro-social skills that lead to successful re-entry. The Pathfinders cognitive restructuring program uses role play and graduated practices in order to emphasize using newly acquired skills to increase pro-social interactions and reduce future criminal behavior.

The department also provides a cognitive based re-entry program, Community Partners Reinvestment Project (CPRP). The program is designed to serve medium- to-high risk male adults in custody. The evidence-based intervention includes four-to-six months of prerelease cognitive programming, alcohol and drug education/awareness, and anger management, as well as transitional support that continues for an average of one-year post release.

BUDGET NARRATIVE

Typically, behavioral change programs are only offered to those housed in general population. However, with growing concern across the nation regarding administration and segregation practices, the department has been piloting a 15-week evidence-based cognitive behavioral therapy program known as the “Challenge” program at Snake River Correctional Institution (SRCI) inside the Intensive Management Unit (IMU), which houses some of the department’s most dangerous individuals. This program focuses on helping high-risk adults in custody live a life free of criminal activity, violence, and drug use during incarceration and focuses on healthy relationships. Participants have been very responsive to this program and preliminary results indicate participants are able to identify troubling situations, conditions, and patterns of thinking that trigger physical, emotional, and behavioral responses; learn how to appropriately cope with specific challenges; and change long-standing ways of thinking about their life and circumstances. The department requires additional funding to continue this program as outlined in Policy Option Package 110.

Parenting Inside Out (PIO) is an evidence-based, voluntary parent management skills program specifically designed for criminal justice-involved parents and families. PIO is designed to help adults in custody acquire skills that improve parent-child interactions, enhance family relationships, and replace anti-social parenting skills with pro-social skills that promote healthy child adjustment and prevent problem behaviors with children. PIO is provided in 11 institutions and serve incarcerated parents motivated to learn new skills that will enhance family reintegration post release. The department has recently added a family advocate at the Coffee Creek Correctional Facility to specifically work with women in custody who are parents. The family advocate provides coaching, parenting resource information, and instruction on understanding and navigating systems such as child welfare and juvenile courts. In addition, after completing PIO, the family advocate works with incarcerated parents to enhance parenting skills using a structured, skills-based model. Parents are responsible for journaling, working on caregiver relationships, and family reintegration activities.

Inmate Services

The Inmate Services Unit (ISU) is the central location within DOC responsible for ordering birth certificates for adults in custody; processing up to 4,000 visiting applications monthly; and preparing, reviewing, and recommending approval/denial of approximately 100 visiting appeals per month. The ISU also orders police reports and other historical documents related to criminal histories and archives those documents in addition to standardizing, streamlining, and automating associated processes. The ISU works very closely with other divisions and units including Operations, Business Services, and Inspections.

Transition Services

Transition Services assists in addressing some of the common barriers to re-entry. This unit offers an interactive, skills-based curriculum that focuses on soft skills around employment, obtaining and keeping housing, working with a parole and probation officer, financial management, family, managing stress, and practicing health self-care. Adults in custody are assessed on re-entry needs and receive services specific to their needs. Community partners and resources are engaged in “reach-ins” to facilitate effective release to community supervision. Transition Services also coordinates community transition programs offered at the institution.

BUDGET NARRATIVE

Volunteer Services

The Volunteer Services Program includes over 2,858 active volunteers who donate time and skills to provide essential services and activities to adults in custody across every division and program throughout the prison system. Volunteer Services is a centralized unit responsible for managing, recruiting, performing background checks, training, evaluating, and recognizing volunteers for offering a wide variety of programs geared toward pro-social engagement with the community and successful re-entry.

Sixty percent of volunteers represent faith-based organizations that provide religious worship, one-on-one faith counseling, and other spiritual and cultural growth opportunities. Alcohol and drug 12-step volunteers make up another ten percent of the volunteer group. Re-entry, education, and life skills volunteers round out the remaining group of volunteers where adults in custody have the opportunity to learn new and beneficial pursuits including quilting, yoga, clock making and repair, bookkeeping, nonviolent communications, creative writing, and more.

Education, Training, and Treatment Unit

The Education, Training, and Treatment Unit (ETT) is responsible for providing a continuum of Adult Basic Skills Development (ABSD), Work-Based Education (WBE) programs, apprenticeship training opportunities, and substance abuse treatment programs to adults in custody housed across DOC facilities. The ABSD programs are required by ORS 421.084 and the federal Individuals with Disabilities Education Act (IDEA) and include: English as a Second Language (ESL), Adult Basic Education (ABE), General Educational Development (GED), and special education. Each of these programs target one or more of an adult in custody's criminal risk factors as identified on their case plan.

This unit contracts with six local community colleges as service providers for both ABSD and WBE instructional programs. Through the utilization of 70 FTE contracted personnel and over 200 trained inmate tutors, over 3,000 adults in custody receive ABSD services each year, and 74 percent who enter DOC with an education need are served in the program prior to their release.

Adult Basic Skills Development

ABSD programs provide assessment and instruction in speaking, listening, reading, writing, math, and computer literacy at multiple levels. Core skills and knowledge are taught with an emphasis on connecting skills with those necessary to perform the responsibilities of various life roles such as parent, employee, citizen, and family member. This unit provides a full range of ABSD programming targeted to students who enter custody without a high school diploma or GED and/or who are functioning below basic literacy levels. Program delivery models include both computer-aided and tutor-based instruction as a support to the ABSD continuum. Special education services are prioritized to school age youth with disabilities (under age 22 without a diploma or GED), and educational diagnosticians provide additional services to older inmates who have demonstrated ongoing learning difficulties.

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Work-Based Education

The WBE model provides adults in custody with quality career technical education using community college and industry standard curriculum and certification. Each program has a real-world production component where a product is produced or a service is provided and modest revenue is earned to offset the cost of materials and supplies. The programs are designed to integrate sound business practices, customer service, and quality control, which are learned and practiced in the production setting. Upon completion, the student receives a certificate of completion from the community college, industry certification, and/or college credits toward an associate's of art or associate's of science Oregon transfer degree. Programs of study include: welding, automotive technologies, building construction trades, cosmetology, and paraoptometrics. The programs serve 350 to 450 WBE students each biennium.

The CREW Program is a comprehensive construction trades course of study that focuses on trades-related employment, knowledge, and skills. Employment data indicates growing job opportunities in the trades (electrical, framing, sheet rocking, etc.), yet the department has not been able to sustain a trades-related knowledge and skills-building program for women. The CREW program is specifically designed to teach construction skills to women in custody to help them secure employment when they return to their communities. DOC received grant funds to operate this program until 2015. Therefore, Policy Option Package 110 outlines a funding request to continue providing the CREW program to the female population so they may gain the necessary skills and knowledge to compete for new and existing job opportunities in Oregon. There is a critical need to provide programs that teach high-demand skills, but the department is not able to do so given the current limits on WBE funding.

Apprenticeship and Work Skills

The ETT Unit currently offers apprenticeship opportunities in electrical, sheet metal, cabinetmaking, painting, and heating, ventilation, air conditioning, and refrigeration (HVAC/R). In addition, ETT Unit also offers certified training programs in welding and custodial. The apprenticeship and training programs are a partnership between the DOC ETT Unit, DOC institution physical plants, and the Bureau of Labor & Industries (BOLI). Programs are governed by standards set forth by BOLI and the specific trade or industry. Apprenticeships are 4,000 to 6,000 hours and training programs are 2,000 hours in length. The programs require both on-the-job training and trade-specific academic classes that fit BOLI standards for related training. Upon completion, successful participants receive a journeyman card from BOLI and electrical trades are given the opportunity to test for their electrical license. After achieving journeyman status, adults in custody apply their skills by working in physical plants, correctional industries, inmate work programs, and WBE programs.

The ETT Unit coordinates other applicable industry certifications for adults in custody who are working in DOC institution physical plants or other institution work that includes an advanced skill area requiring certification outside of WBE or apprenticeship.

Additionally, in partnership with Mercy Corps Northwest (MCNW) and the Multnomah County Health Department (MCHD), the LIFE Entrepreneur Program was established at Coffee Creek Correctional Facility (CCCF) to assist women in custody with obtaining

BUDGET NARRATIVE

business skills, employment readiness skills, and personal financial knowledge in support of their successful re-entry plan. A business plan is developed by each participant to be used as a foundation for entrepreneurship in the community. This microenterprise training is specifically targeted to women who have 18 to 24 months remaining on their prison sentence and who will release to an Oregon community. Using a whole-life approach, this integrated coursework helps participants build their life-plan to provide for themselves and their children after release. Policy Option Package 110 includes a funding request so the department can continue offering the LIFE Program.

Treatment Programs

The department provides alcohol and other drug (A&D) treatment therapy program interventions to adults in custody assessed as having the highest risk to reoffend, a history of substance use or dependency, and high levels of criminality. The treatment programs have the total capacity to treat 395 male and 102 female adults in custody at any given time. All in-prison treatment programs are certified by the Oregon Health Authority (OHA) Health System Division as required by Division 12 of their administrative rules. These programs are designed and implemented around cognitive behavioral therapy models of intervention and incorporate social learning practices to prepare clients to re-enter mainstream society. Services are delivered in a manner consistent with the cognitive ability and learning style of the individuals in treatment and, whenever possible, the programs include family and significant others during the treatment process.

The ETT Unit has experienced several challenges that have impacted the unit's budget and ability to maintain current education service levels:

- Historically, the ETT Unit budget has received the standard 3 percent professional services inflation rate. However, administrative reductions in the overall DOC budget resulted in a lack of inflation increases for the ETT Unit budget over the past several biennia. The absence of inflation increases as well as increased educational instruction costs through the community college contracts has resulted in a 12 percent decline in the number of adults in custody who received education services between the 2009-11 and 2011-13 biennia.
- On January 1, 2014, GED Testing Service moved from a pencil and paper GED test to a computer-based model that now aligns with the College and Career Readiness Standards for Adult Education (a subset of the Common Core State Standards). GED Testing Service's decision to move to an exclusive computer-based testing model was done to help improve the measurement of students' skills and concepts that cannot be appropriately captured with a paper/pencil test. It also allows for more efficient and accurate collection of data. The new test format and content is more challenging for corrections students than the previous test resulting in an increased need for future technology and equipment updates. This move to a computer-based model has created a cost increase to DOC for both the official GED test as well as the predictor tests that precede the official test.

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To address the inflation issue and increased contract costs, as well as fund the increased GED testing costs, Policy Option Package 110 has been submitted.

Religious and Victim Services

Religious and Victim Services provides a wide continuum of faith-based services including worship services, meditation, religious study and music programs, anger management, serious illness/death notifications, and pastoral counseling opportunities to meet the constitutional and legal mandates of the U.S. Constitution, Oregon State Constitution, federal and state legislation, and case law. Through the Home for Good in Oregon (HGO) faith-based re-entry program, Religious Services provides pre- and post-release transitional support for adults in custody seeking a connection to a faith community or mentor. This program subunit plays a key role for DOC in forming relationships and partnerships with the community. The unit supervises and coordinates the ministry of a large pool of nearly 2,000 volunteers, and provides support services to crime victims and their families through the Victim Information and Notification Everyday (VINE) system and the Facilitated Dialogue program.

Religious Services

Religious Services brings hope and meaning to the lives of adults in custody by conducting a full range of religious services for all of the faith traditions represented in the inmate population as well as general, sickness, and bereavement counseling.

Restorative justice is a new body of research that is emerging around the country on the specific role and impact of spirituality and religion in helping adults in custody to change their lives and reintegrate in a pro-social manner with their families and communities. Religious Services has integrated restorative justice programs into three prisons with the hope of expanding to additional prisons.

This program subunit also provides oversight to the Home for Good in Oregon (HGO) community- and faith-based re-entry program. HGO is a statewide program of volunteers and faith- and community-based organizations that assist in more safely reintegrating individuals leaving prison into their communities. The re-entry program helps community members to provide adults in custody with a pro-social support system that helps them to develop their spirituality and learn new pro-social attitudes and ways of behaving without crime. Developing such pro-social networks, associates, and skills are a key component of evidence-based practices for reducing recidivism. Through its network of over 300 trained community-based volunteers, over 200 of whom have been designated as approved community mentors, Religious Services has become a critical part of DOC's re-entry efforts.

Crime Victim Services

The Victims Services Program covers the management of the Victim Information Notification Everyday (VINE) system and the Facilitated Dialogue Program. This includes management of the statewide contract for the VINE system that services DOC and all 36 counties in Oregon. Currently, over 50,000 Oregonians have registered for VINE, and Oregon has the most used VINE system of all the states that are using this service. Victims Services also works with victim organizations and advocates to assist victims in the process of healing and restoring their lives. At the request of crime victims, DOC chaplains and community volunteers, who are

BUDGET NARRATIVE

extensively trained as facilitators, help these crime victims to conduct face-to-face dialogues with their offender in prison through the Facilitated Dialogue Program.

Inmate and Community Services

The Inmate and Community Services Unit oversees two areas of agency activities. The first is quality of life and rights issues for adults in custody including coordination of statewide systems that deliver constitutionally mandated services. These include legal libraries, mail and telephone systems, and the grievance system. Additionally, this unit provides policy oversight to incentive programming, visitation, group activities, inmate access to technology, and use of leisure time. This unit is focused on increasing opportunities for personal responsibility among the incarcerated by providing healthy forums for dissent and problem solving, opportunities to earn increased responsibilities and privileges, multiple forums to maintain healthy connections with community support systems, and positive in-custody activities as alternatives to criminal culture.

The second overarching function of this unit is to connect adults in custody to their families and healthy community connections through incarceration and into re-entry. Included in this work is oversight of visitation practices, policies, strategies, and performance measures related to support-system connectivity. This unit communicates regularly with members of the community and provides a high level of customer service to resolve problems, answer questions, and address concerns. Over the last few years, the agency has placed increased value and expectations on connecting adults in custody to healthy family and social connections in the community. This unit has oversight and duties related to increasing meaningful contact via traditional visitation, enhanced visitation, and technology.

Visitation while in prison is a significant predictive factor in successful re-entry, and continued contact between children of the incarcerated and their parent in prison mitigates the heavy social consequences often endured by an estimated 68,000 children in Oregon. This unit is working to increase cross-agency and community collaborations to reduce the barriers to visitation, increase services to families affected by incarceration, and establish research efforts to better establish best practices in this area.

Re-Entry and Release

Re-Entry and Release is a state-wide program providing education, planning, and release preparation services to adults in custody in DOC institutions, in the physical custody of the Oregon Youth Authority (OYA), in local facilities, housed out-of-state, and under the custody of another state serving a concurrent Oregon sentence.

The Re-Entry and Release unit also manages the Governor's Re-Entry Council, division and department initiatives, projects, and other endeavors concerning successful transition from prison to the community, which includes partnering with department staff, community organizations, and state, federal, and local agencies. In late 2013, the department repurposed a position to serve as the Re-Entry Benefits Coordinator ahead of Oregon's Medicaid expansion as part of the Affordable Care Act (effective January 2014).

BUDGET NARRATIVE

The Re-Entry Benefits Coordinator helps adults in custody who are preparing for release to complete applications for enrollment in state and federal benefits programs, for which they are eligible, to be effective upon release. These include Medicaid and Social Security benefits for those with severe medical and/or mental health needs. Unfortunately, one position is not sufficient to meet the large workload of assisting the over 4,600 releases per year from 14 prisons across the state. Therefore, an additional Re-Entry Benefits Coordinator position is being requested through the submission of Policy Option Package 112. This POP also includes funding requests to pay for costs associated with other critical re-entry services and supports for effective prison to community transition, including:

- Certified copies of birth certificates and Consular Reports of Birth Abroad.
- DMV fees associated with state-issued photo identification issued through monthly DMV trips and the Valid with Previous Photo (VWPP) options.
- Postage/ mailing costs to apply and receive replacement Social Security cards and postage to mail late-received or corrected identification documents to an already released individual in the community.
- Incidental funds – also known as gate monies – \$25 placed on the person’s Oregon Trail Card for releasing individuals who do not have funds in their trust account at time of release.
- Transportation at release for individuals who do not have family, mentors, or other persons to pick them up from prison and take them to their county PO’s office to report for supervision.

Release Services

Release Services facilitates release planning requirements for all adults in custody who will be leaving the legal and/or physical custody of DOC regardless of their corrections placement. Concerted release planning begins approximately six months before release. With an eye to public safety concerns, release counselors collaborate with the adult in custody, county community corrections agencies, the Board of Parole and Post-Prison Supervision, DOC medical and mental health professionals, state and federal agencies, and private providers to develop a plan designed to help releasing individuals integrate into their communities, meet basic needs such as housing and employment, and ensure continuity of medical and/or mental health care post-release.

Proposed New Laws that Apply to the Program Unit

Six of the agency’s 13 legislative concepts (LC) for the 2017 session fall under the leadership of the Offender Management and Rehabilitation Division as described below.

- LC 29100/004 would allow DOC to change the day of release to exclude Fridays, Saturdays, and Sundays, legal holidays, Christmas Eve, and New Year’s Eve.
- LC 29100/005 would repeal sunset language to allow DOC continued access to juvenile records.
- LC 29100/006 would allow handiwork sales to the general public by means of e-commerce and through retail storefronts.

BUDGET NARRATIVE

- LC 29100/007 would allow for individuals released on conditional release or other approved transitional leave or release status before attaining 20 years of age as populations eligible for re-entry supports and services funded through supplemental grants to counties.
- LC 29100/008 would increase timelines for submission of proposed release plans to the Board of Parole and Post-Prison Supervision.
- LC 29100/009 would provide DOC express statutory protection to facilitated dialogue communications and letter bank program.

Expenditures by Fund Type, Positions, and Full-Time Equivalents – 2017-19 Agency Request Budget

Program Subunit	Position/FTE	Revenue Sources			
		General Fund	Other Fund	Federal Fund	Total Fund
Offender Management & Rehabilitation Administration	6 / 6.00	\$2,140,876	\$235,193	\$0	\$2,376,069
Intake	23 / 23.00	\$5,075,698	\$0	\$0	\$5,075,698
Offender Information & Sentence Computation	72 / 71.08	\$13,756,735	\$0	\$0	\$13,756,735
Population Management	8 / 8.00	\$2,239,030	\$0	\$0	\$2,239,030
Programs Services	25 / 25.00	\$11,030,563	\$0	\$0	\$11,030,563
Education, Training & Treatment	7 / 7.00	\$31,258,882	\$1,128,290	\$0	\$32,387,172
Religious & Victim Services	29 / 29.00	\$6,876,092	\$897,912	\$0	\$7,774,004
Inmate & Community Services	2 / 2.00	\$497,960	\$0	\$0	\$497,960
Re-Entry & Release	37 / 36.11	\$10,419,358	\$0	\$0	\$10,419,358
Program Unit Total:	209 / 207.19	\$83,295,194	\$2,261,395	\$0	\$85,556,589

BUDGET NARRATIVE

Expenditures by Fund Type, Positions, and Full-Time Equivalents – 2017-19 Governor’s Balanced Budget

Program Subunit	Position/FTE	Revenue Sources			
		General Fund	Other Fund	Federal Fund	Total Fund
Offender Management & Rehabilitation Administration	6 / 6.00	\$2,067,807	\$225,946	\$0	\$2,293,753
Intake	23 / 23.00	\$5,070,075	\$0	\$0	\$5,070,075
Offender Information & Sentence Computation	70 / 70.50	\$13,336,136	\$0	\$0	\$13,336,136
Population Management	8 / 8.00	\$2,232,191	\$0	\$0	\$2,232,191
Programs Services	25 / 25.00	\$10,781,195	\$2,029,154	\$0	\$12,810,349
Education, Training & Treatment	7 / 7.00	\$24,779,690	\$3,016,180	\$0	\$327,795,870
Religious & Victim Services	29 / 29.00	\$6,853,255	\$836,967	\$0	\$7,690,222
Inmate & Community Services	2 / 2.00	\$495,160	\$0	\$0	\$495,160
Re-Entry & Release	36 / 35.11	\$9,637,840	\$0	\$0	\$9,634,061
Program Unit Total:	207 / 205.61	\$75,253,349	\$6,154,468	\$0	\$81,407,817

Revenue Sources and Proposed Revenue Changes in Agency Request Budget

Other Fund revenues shown in the Offender Management and Rehabilitation Administration subunit are associated with currently unfunded expenditure limitation that was related to an earlier Workplace and Community Transition Training grant. The federal appropriation was received for the Education, Training and Treatment subunit during the 2009-11 biennium and used to pay for career technical instructional services to adults in custody through Intergovernmental Agreements with several community colleges. The grant was no longer funded after 2011.

Other Fund revenues shown in the Education, Training, and Treatment subunit are received from the Inmate Work Programs (IWP) and federal pass through grant funds that DOC receives from the Oregon Department of Education. The grant dollars are used to cover instructional costs paid to community colleges through Intergovernmental Agreements for providing Adult Basic Skills Development and special education services as required by the Individuals with Disabilities Education Act. Additionally, the grant dollars also fund program and equipment costs associated with work-based education programs. The IWF revenue is used to cover some of the instructional costs paid to community colleges for the delivery of work-based education programs in four of the prisons. Additionally, the IWF revenue allocated for treatment is used to fund professional services contracts for the delivery of treatment programs in five institutions.

BUDGET NARRATIVE

Other Fund revenues shown in the Religious and Victim Services subunit are received from donations and from victim restitution payments made by adults in custody. The victim restitution revenues are used to provide victim notification services in Oregon through the operation and maintenance of the Victim Information Notification Everyday (VINE) system.

Revenue Sources and Proposed Revenue Changes in Governor's Balanced Budget

The revenue sources in the Governor's Balanced Budget are reflected above accordingly.

BUDGET NARRATIVE

Offender Management & Rehabilitation Division

010 Non-PICS Psnl Svc / Vacancy Factor

Package Description

Purpose

This package includes three components: 1) The cost of Personal Services adjustments, such as inflation on non-PICS accounts, i.e., overtime, differentials, unemployment compensation, and mass transit taxes, which are not automatically generated by PICS; 2) An adjustment for the anticipated savings associated with normal employee turnover, commonly referred to as vacancy savings, which is developed using a formula prescribed by the Department of Administrative Services (DAS) Chief Financial Office (CFO) that considers both the savings and costs associated with normal turnover activity; and 3) An adjustment to the Public Employee Retirement System (PERS) Pension Obligation Bond assessment, which is also developed by the DAS CFO.

How Achieved

Non-PICS Accounts – With the exception of Mass Transit, adjustment amounts are computed by multiplying the above referenced accounts in the 2017-19 Base Budget by the standard inflation factor of 3.7%. Added to these amounts is the value of the exceptional inflation awarded to agencies that have both mandated caseload and 24/7 facilities. Overtime, Shift Differential and All Other Differential accounts have an additional above-standard inflation rate of 3.4%.

Vacancy Savings – Vacancy savings are computed using the formula and guidelines prescribed in the Budget and Legislative Concept Instructions and approved by the DAS CFO. This formulaic estimate of vacancy savings is then compared against the base budget, resulting in a package 010 adjustment.

PERS Pension Obligation Bonds – The Pension Obligation Bond amount is provided by the DAS CFO. This budgeted amount is distributed by DAS for Debt Service on PERS Pension Obligation Bonds. There is no inflation factor applied to Pension Obligation Bonds.

Agency Request Budget

Staffing Impact

None

BUDGET NARRATIVE

Revenue Source

General Fund	\$95,771
Other Funds	\$0
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

None

Revenue Source

General Fund	\$95,771
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

Actions approved in this package will have varying impacts on future periods. Normal inflation will be integrated into and become part of the Base Budget for 2019-21, as will the funding approved in the non-PICS exceptions. Vacancy savings are re-projected each biennium based on agency experience. The Pension Obligation Bond financing will be an ongoing liability for the agency.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Offender Management & Rehabilitation
Cross Reference Number: 29100-011-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	95,771	-	-	-	-	-	95,771
Total Revenues	\$95,771	-	-	-	-	-	\$95,771
Personal Services							
Temporary Appointments	13,688	-	-	-	-	-	13,688
Overtime Payments	6,977	-	-	-	-	-	6,977
Shift Differential	-	-	-	-	-	-	-
All Other Differential	5,891	-	-	-	-	-	5,891
Public Employees' Retire Cont	3,073	-	-	-	-	-	3,073
Pension Obligation Bond	70,655	-	-	-	-	-	70,655
Social Security Taxes	2,032	-	-	-	-	-	2,032
Unemployment Assessments	786	-	-	-	-	-	786
Mass Transit Tax	8,787	-	-	-	-	-	8,787
Vacancy Savings	(16,118)	-	-	-	-	-	(16,118)
Total Personal Services	\$95,771	-	-	-	-	-	\$95,771
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	95,771	-	-	-	-	-	95,771
Total Expenditures	\$95,771	-	-	-	-	-	\$95,771

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2017-19 Biennium

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____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Offender Management & Rehabilitation
Cross Reference Number: 29100-011-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Offender Management & Rehabilitation Division

022 Phase-out Pgm & One-time Costs

Package Description

Purpose

This package includes the financial impact associated with phasing out programs, services, or legislative actions that were terminated during the 2015-17 biennium. This includes the elimination of one-time expenditures and/or reductions that were a part of the 2015-17 budget.

How Achieved

This package includes the financial impact associated with phasing out the non-PICS Personal Services, Services and Supplies, Capital Outlay, and Special Payments reductions taken during the 2015-17 biennium.

In addition, Offender Management & Rehabilitation received other funds recorded towards a Residential Substance Abuse Treatment grant from the Criminal Justice Commission. This grant is no longer funded and is phased out in this package.

Note: The position/FTE counts and the PICS financial impact of phased-out positions is included in the Base Budget as part of the automated budget development process. There were no PICS-related impacts related to the 2015-17 unspecified reductions, therefore there is no restoration to PICS-related accounts included within this package. Only incremental change for non-PICS accounts is included in this package.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	(\$11,246)
Other Funds	(\$242,490)
Federal Funds	\$0

BUDGET NARRATIVE

Governor’s Balanced Budget

Staffing Impact

None

Revenue Source

General Fund	(\$11,246)
Other Funds	(\$242,490)
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Offender Management & Rehabilitation
Cross Reference Number: 29100-011-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(11,246)	-	-	-	-	-	(11,246)
Total Revenues	(\$11,246)	-	-	-	-	-	(\$11,246)
Services & Supplies							
Medical Services and Supplies	-	-	(242,490)	-	-	-	(242,490)
Expendable Prop 250 - 5000	(6,098)	-	-	-	-	-	(6,098)
IT Expendable Property	(5,148)	-	-	-	-	-	(5,148)
Total Services & Supplies	(\$11,246)	-	(\$242,490)	-	-	-	(\$253,736)
Total Expenditures							
Total Expenditures	(11,246)	-	(242,490)	-	-	-	(253,736)
Total Expenditures	(\$11,246)	-	(\$242,490)	-	-	-	(\$253,736)
Ending Balance							
Ending Balance	-	-	242,490	-	-	-	242,490
Total Ending Balance	-	-	\$242,490	-	-	-	\$242,490

BUDGET NARRATIVE

Offender Management & Rehabilitation Division

031 Standard Inflation

Package Description

Purpose

This package includes funding for inflation and adjustments to reflect the Price List of Goods and Services issued by DAS. The prescribed standard inflation factors were used for all accounts in this division.

How Achieved

For 2017-19, inflation factors are 3.7% for standard inflation, 4.1% for Professional Services, 13.14% for Attorney General charges, 6.9% for Facility Rental and Taxes, and 3.7% for Special Payments. Inflation requested in this package is based on the 2017-19 Base Budget. Inflation associated with biennialized phased-in programs, when applicable, is included in package 021. Inflation associated with new institution start-up and operation is included in the essential package for caseload in package 040.

How Achieved in Governor's Balanced Budget

In the Governors' Balanced Budget, package 090 eliminated the value of all inflation in this package with the exception of 3.7% for Special Payments. Inflation requested in this package is based on the 2017-19 Base Budget. Inflation associated with biennialized phased-in programs, when applicable, is included in package 021. Inflation associated with new institution start-up and operation is included in the essential package for caseload in package 040.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$1,192,169
Other Funds	\$356,149
Federal Funds	\$0

BUDGET NARRATIVE

Governor’s Balanced Budget

Staffing Impact

None

Revenue Source

General Fund	\$1,192,169
Other Funds	\$356,149
Federal Funds	\$0

2019-21 Fiscal Impact

The value of this package that was not eliminated in package 090 will become part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Offender Management & Rehabilitation
Cross Reference Number: 29100-011-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,192,169	-	-	-	-	-	1,192,169
Total Revenues	\$1,192,169	-	-	-	-	-	\$1,192,169
Services & Supplies							
Instate Travel	7,789	-	-	-	-	-	7,789
Out of State Travel	388	-	70	-	-	-	458
Employee Training	1,635	-	460	-	-	-	2,095
Office Expenses	37,350	-	623	-	-	-	37,973
Telecommunications	5,938	-	3	-	-	-	5,941
Data Processing	4,191	-	4	-	-	-	4,195
Publicity and Publications	119	-	-	-	-	-	119
Professional Services	630,930	-	135,768	-	-	-	766,698
Attorney General	64,677	-	-	-	-	-	64,677
Employee Recruitment and Develop	128	-	-	-	-	-	128
Dues and Subscriptions	77	-	-	-	-	-	77
Facilities Rental and Taxes	-	-	-	-	-	-	-
Facilities Maintenance	771	-	-	-	-	-	771
Food and Kitchen Supplies	-	-	-	-	-	-	-
Medical Services and Supplies	304,607	-	187,099	-	-	-	491,706
Other Care of Residents and Patients	60,888	-	21,515	-	-	-	82,403
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	29,633	-	8,644	-	-	-	38,277
Expendable Prop 250 - 5000	26,661	-	867	-	-	-	27,528

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Offender Management & Rehabilitation
Cross Reference Number: 29100-011-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	16,387	-	-	-	-	-	16,387
Total Services & Supplies	\$1,192,169	-	\$355,053	-	-	-	\$1,547,222
Capital Outlay							
Office Furniture and Fixtures	-	-	-	-	-	-	-
Recreational Equipment	-	-	1,096	-	-	-	1,096
Total Capital Outlay	-	-	\$1,096	-	-	-	\$1,096
Total Expenditures							
Total Expenditures	1,192,169	-	356,149	-	-	-	1,548,318
Total Expenditures	\$1,192,169	-	\$356,149	-	-	-	\$1,548,318
Ending Balance							
Ending Balance	-	-	(356,149)	-	-	-	(356,149)
Total Ending Balance	-	-	(\$356,149)	-	-	-	(\$356,149)

BUDGET NARRATIVE

Offender Management & Rehabilitation Division

032 Above Standard Inflation

Package Description

Purpose

This package includes funding for above standard inflation as prescribed by DAS. Approval by the DAS CFO is required in order to use this package. Medical accounts are approved to use the additional medical services inflation factor because they rely heavily on skilled medical staff (doctors, dentists, registered nurses), advancements in medical technology, and high-cost prescription drugs to fulfill its mandate.

How Achieved

For 2017-19, the above standard inflation factor for Medical Services and Supplies is 0.4%, and non-DAS inflation related to Non-state employee personnel costs applied to Special Payments is 0.4%. These are in addition to the inflation included in package 031.

In the Governor's Balanced Budget, package 090 eliminated the value of this package.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$32,931
Other Funds	\$20,227
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

None

BUDGET NARRATIVE

Revenue Source

General Fund	\$32,931
Other Funds	\$20,227
Federal Funds	\$0

2019-21 Fiscal Impact

The value of this package was eliminated in package 090 and will not have an impact on the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Offender Management & Rehabilitation
Cross Reference Number: 29100-011-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	32,931	-	-	-	-	-	32,931
Total Revenues	\$32,931	-	-	-	-	-	\$32,931
Services & Supplies							
Medical Services and Supplies	32,931	-	20,227	-	-	-	53,158
Total Services & Supplies	\$32,931	-	\$20,227	-	-	-	\$53,158
Total Expenditures							
Total Expenditures	32,931	-	20,227	-	-	-	53,158
Total Expenditures	\$32,931	-	\$20,227	-	-	-	\$53,158
Ending Balance							
Ending Balance	-	-	(20,227)	-	-	-	(20,227)
Total Ending Balance	-	-	(\$20,227)	-	-	-	(\$20,227)

BUDGET NARRATIVE

Offender Management & Rehabilitation Division

040 Mandated Caseload

Package Description

Purpose

Mandated caseload changes included in this package are based on caseload changes for programs that are required by the federal government, the state constitution, or court actions. Mandated caseload costs include, but are not limited to, the cost of additional staff and operating costs required to operate these programs. The April 2016 Oregon Corrections Population Forecast published by DAS Office of Economic Analysis is the basis for actions presented in this package.

How Achieved

In response to the caseload projections included in the April 2016 Population Forecast, DOC completes a Population Management Plan that details the location and number of beds to be opened and/or closed in the institutions. This plan reflects the continued use of temporary and emergency beds within the department's facilities as needed to manage the changing prison population. Specifically, the plan includes funding temporary and emergency beds planned to open during the 2015-17 biennium at Two Rivers Correctional Institution, and permanent capacity opened during 2015-17 at the Oregon State Penitentiary, Deer Ridge Correctional Institution, Shutter Creek Correctional Institution and opening the Oregon State Penitentiary Minimum facility for women.

During 2015-17, unfunded temporary and emergency beds were brought into production due to discrepancies between the April 2015 Population Forecast and actual prison growth. The funding for those prison beds, had the forecast been correct, would have become part of the 2017-19 base budget. Actions within this package resolve those issues providing ongoing funding for those beds.

Additional services and supplies funding will be needed in order to meet the needs of this larger population at the various locations indicated.

How Achieved in Governor's Balanced Budget

The Governor's Balanced budget modified this package to reflect the reduction to mandated caseload from the October 2016 population forecast. In addition, the value for all remaining mandated caseload except for OSPM was eliminated in package 090.

BUDGET NARRATIVE

Agency Request Budget

Staffing Impact	2017-19	2019-21
Positions	3	3
FTE	2.58	3.00

Revenue Source

General Fund	\$1,799,590
Other Funds	\$0
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact	2017-19	2019-21
Positions	2	2
FTE	2.00	2.00

Revenue Source

General Fund	\$1,466,520
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

This package will have an impact on the 2019-21 budget, with beds phasing-in during 2017-19 needing to be funded for a full 24-month period in 2019-21. Base salary and Other Personnel Expenses for new staff will be automatically adjusted by PICS. Additional Services & Supplies and non-PICS Personal Services accounts will be manually adjusted in package 021. The additional operating costs will be offset partially by the elimination of one-time and startup supplies and equipment in package 022. One-time expendable property costs will be phased out. One-half of IT expendable property will be phased out where one-half remains in the 2019-21 budget to recognize DOC's ongoing IT related life cycle replacement needs.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 040 - Mandated Caseload

Cross Reference Name: Offender Management & Rehabilitation
Cross Reference Number: 29100-011-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,466,520	-	-	-	-	-	1,466,520
Total Revenues	\$1,466,520	-	-	-	-	-	\$1,466,520
Personal Services							
Class/Unclass Sal. and Per Diem	220,512	-	-	-	-	-	220,512
All Other Differential	2,716	-	-	-	-	-	2,716
Empl. Rel. Bd. Assessments	114	-	-	-	-	-	114
Public Employees' Retire Cont	53,307	-	-	-	-	-	53,307
Social Security Taxes	17,078	-	-	-	-	-	17,078
Unemployment Assessments	422	-	-	-	-	-	422
Worker's Comp. Assess. (WCD)	138	-	-	-	-	-	138
Mass Transit Tax	754	-	-	-	-	-	754
Flexible Benefits	66,672	-	-	-	-	-	66,672
Reconciliation Adjustment	(335)	-	-	-	-	-	(335)
Total Personal Services	\$361,378	-	-	-	-	-	\$361,378
Services & Supplies							
Instate Travel	3,262	-	-	-	-	-	3,262
Employee Training	630	-	-	-	-	-	630
Office Expenses	25,422	-	-	-	-	-	25,422
Telecommunications	1,978	-	-	-	-	-	1,978
Data Processing	2,824	-	-	-	-	-	2,824
Professional Services	942,561	-	-	-	-	-	942,561
Attorney General	-	-	-	-	-	-	-

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 040 - Mandated Caseload

Cross Reference Name: Offender Management & Rehabilitation
Cross Reference Number: 29100-011-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Medical Services and Supplies	101,451	-	-	-	-	-	101,451
Other Care of Residents and Patients	20,292	-	-	-	-	-	20,292
Other Services and Supplies	6,722	-	-	-	-	-	6,722
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	\$1,105,142	-	-	-	-	-	\$1,105,142
Total Expenditures							
Total Expenditures	1,466,520	-	-	-	-	-	1,466,520
Total Expenditures	\$1,466,520	-	-	-	-	-	\$1,466,520
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							2
Total Positions	-	-	-	-	-	-	2
Total FTE							
Total FTE							2.00
Total FTE	-	-	-	-	-	-	2.00

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POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700057	AAONC6783	AA CORRECTIONAL COUNSELOR	1	1.00	24.00	02	4,807.00	115,368 69,838				115,368 69,838
1700058	AAONC6680	AA CHAPLAIN	1	1.00	24.00	02	4,381.00	105,144 66,614				105,144 66,614
TOTAL PICS SALARY								220,512				220,512
TOTAL PICS OPE								136,452				136,452
TOTAL PICS PERSONAL SERVICES =			2	2.00	48.00			356,964				356,964

BUDGET NARRATIVE

Offender Management & Rehabilitation Division

060 Technical Adjustments

Package Description

Purpose

This package is used for technical budget adjustments such as agency reorganizations and expenditure category budget shifts that do not meet the criteria of the other essential packages.

How Achieved

This package shifts some Services & Supplies account budgets to Rent, implements some minor intra-appropriation adjustments, and creates agency self-funded positions (as approved by DAS CFO) utilizing Services & Supplies and some position modification to better align the agency's actual positions with those residing in the Position Information Control System (PICS).

Additionally, in order to better align Inmate Work Programs, Offender Management & Rehabilitation transferred the Coffee Cart program located at CCCF to the Operations Division.

While divisional totals for package 060 may vary, the agency in-total will have a net-zero impact to the agency's overall budget.

Agency Request Budget

Staffing Impact	2017-19	2019-21
Positions:	6	6
FTE:	7.00	7.00

Revenue Source

General Fund	(\$64,564)
Other Funds	(\$87,289)
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact	2017-19	2019-21
Positions:	6	6
FTE:	7.00	7.00

BUDGET NARRATIVE

Revenue Source

General Fund	(\$64,564)
Other Funds	(\$87,289)
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become a part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Offender Management & Rehabilitation
Cross Reference Number: 29100-011-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(64,564)	-	-	-	-	-	(64,564)
Charges for Services	-	-	(87,289)	-	-	-	(87,289)
Sales Income	-	-	-	-	-	-	-
Total Revenues	(\$64,564)	-	(\$87,289)	-	-	-	(\$151,853)
Personal Services							
Class/Unclass Sal. and Per Diem	972,984	-	-	-	-	-	972,984
Empl. Rel. Bd. Assessments	342	-	-	-	-	-	342
Public Employees' Retire Cont	232,347	-	-	-	-	-	232,347
Social Security Taxes	74,434	-	-	-	-	-	74,434
Worker's Comp. Assess. (WCD)	414	-	-	-	-	-	414
Flexible Benefits	200,016	-	-	-	-	-	200,016
Total Personal Services	\$1,480,537	-	-	-	-	-	\$1,480,537
Services & Supplies							
Office Expenses	(268,556)	-	-	-	-	-	(268,556)
Medical Services and Supplies	(622,312)	-	-	-	-	-	(622,312)
Other Services and Supplies	(533,308)	-	(87,289)	-	-	-	(620,597)
Expendable Prop 250 - 5000	(93,524)	-	-	-	-	-	(93,524)
IT Expendable Property	(27,401)	-	-	-	-	-	(27,401)
Total Services & Supplies	(\$1,545,101)	-	(\$87,289)	-	-	-	(\$1,632,390)

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Offender Management & Rehabilitation
Cross Reference Number: 29100-011-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	(64,564)	-	(87,289)	-	-	-	(151,853)
Total Expenditures	(\$64,564)	-	(\$87,289)	-	-	-	(\$151,853)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							6
Total Positions	-	-	-	-	-	-	6
Total FTE							
Total FTE							7.00
Total FTE	-	-	-	-	-	-	7.00

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0500106	AAONC0107	AA	ADMINISTRATIVE SPECIALIST 1	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
0500106	AAONC0107	AA	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
0500123	AAONC6680	AA	CHAPLAIN	1-	.50-	12.00-	02	4,381.00	52,572- 50,038-				52,572- 50,038-
0500220	AAONC0104	AA	OFFICE SPECIALIST 2	1-	1.00-	24.00-	08	4,007.00	96,168- 63,784-				96,168- 63,784-
0500220	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	08	4,007.00	96,168 63,784				96,168 63,784
0700143	AAONC0104	AA	OFFICE SPECIALIST 2	1-	1.00-	24.00-	08	4,007.00	96,168- 63,784-				96,168- 63,784-
0700143	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	08	4,007.00	96,168 63,784				96,168 63,784
0700147	AAONC0104	AA	OFFICE SPECIALIST 2	1-	1.00-	24.00-	06	3,651.00	87,624- 61,090-				87,624- 61,090-
0700147	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	06	3,651.00	87,624 61,090				87,624 61,090
0700255	AAONC0104	AA	OFFICE SPECIALIST 2	1-	1.00-	24.00-	08	4,007.00	96,168- 63,784-				96,168- 63,784-
0700255	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	08	4,007.00	96,168 63,784				96,168 63,784
0700256	AAONC0104	AA	OFFICE SPECIALIST 2	1-	1.00-	24.00-	08	4,007.00	96,168- 63,784-				96,168- 63,784-
0700256	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	08	4,007.00	96,168 63,784				96,168 63,784
0700670	AAONC0861	AA	PROGRAM ANALYST 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
0700670	AAONC0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
0900085	AAONC0861	AA	PROGRAM ANALYST 2	1-	1.00-	24.00-	06	6,369.00	152,856- 81,658-				152,856- 81,658-

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0900085	AAONC0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	06	6,369.00	152,856 81,658				152,856 81,658
0900086	AAONC0861	AA	PROGRAM ANALYST 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
0900086	AAONC0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
0900087	AAONC0861	AA	PROGRAM ANALYST 2	1-	1.00-	24.00-	07	6,680.00	160,320- 84,010-				160,320- 84,010-
0900087	AAONC0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	07	6,680.00	160,320 84,010				160,320 84,010
0900088	AAONC0861	AA	PROGRAM ANALYST 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
0900088	AAONC0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
0900089	AAONC0861	AA	PROGRAM ANALYST 2	1-	1.00-	24.00-	07	6,680.00	160,320- 84,010-				160,320- 84,010-
0900089	AAONC0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	07	6,680.00	160,320 84,010				160,320 84,010
0900365	AAONC0861	AA	PROGRAM ANALYST 2	1-	1.00-	24.00-	03	5,534.00	132,816- 75,338-				132,816- 75,338-
0900365	AAONC0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	03	5,534.00	132,816 75,338				132,816 75,338
1100007	AAONC0104	AA	OFFICE SPECIALIST 2	1-	1.00-	24.00-	07	3,820.00	91,680- 62,369-				91,680- 62,369-
1100007	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	07	3,820.00	91,680 62,369				91,680 62,369
1700122	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	02	6,673.00	160,152 83,958				160,152 83,958
1700123	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	02	6,056.00	145,344 79,289				145,344 79,289
1700124	AAONC0871	AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	5,279.00	126,696 73,409				126,696 73,409

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700125	MMS	X7010	AA PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	02	6,673.00	160,152 83,958				160,152 83,958
1700126	AAONC	6612	AA SOCIAL SERVICE SPECIALIST 1	1	1.00	24.00	02	4,582.00	109,968 68,134				109,968 68,134
1700127	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	02	6,056.00	145,344 79,289				145,344 79,289
1700128	AAONC	0871	AA OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	5,279.00	126,696 73,409				126,696 73,409
1700129	AAONC	6680	AA CHAPLAIN	1	1.00	24.00	02	4,381.00	105,144 66,614				105,144 66,614
1700130	MMN	X0861	AA PROGRAM ANALYST 2	1	1.00	24.00	02	4,747.00	113,928 69,384				113,928 69,384
8919045	AAONC	0104	AA OFFICE SPECIALIST 2	1-	1.00-	24.00-	06	3,651.00	87,624- 61,090-				87,624- 61,090-
8919045	AAONC	0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	06	3,651.00	87,624 61,090				87,624 61,090
9512018	AAONC	0104	AA OFFICE SPECIALIST 2	1-	1.00-	24.00-	02	3,054.00	73,296- 56,572-				73,296- 56,572-
9512018	AAONC	0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	02	3,054.00	73,296 56,572				73,296 56,572
9512170	AAONC	0104	AA OFFICE SPECIALIST 2	1-	1.00-	24.00-	08	4,007.00	96,168- 63,784-				96,168- 63,784-
9512170	AAONC	0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	08	4,007.00	96,168 63,784				96,168 63,784
9512240	AAONC	0104	AA OFFICE SPECIALIST 2	1-	1.00-	24.00-	08	4,007.00	96,168- 63,784-				96,168- 63,784-
9512240	AAONC	0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	08	4,007.00	96,168 63,784				96,168 63,784
9700872	CP	C6680	AA CHAPLAIN	1-	.50-	12.00-	02	4,375.00	52,500- 50,015-				52,500- 50,015-
9702015	AAONC	6783	AA CORRECTIONAL COUNSELOR	1-	1.00-	24.00-	02	4,807.00	115,368- 69,838-				115,368- 69,838-

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
9702508	AAONC0860	AA	PROGRAM ANALYST 1	1-	1.00-	24.00-	08	5,795.00	139,080- 77,314-				139,080- 77,314-
9702508	AAONC0860	AA	PROGRAM ANALYST 1	1	1.00	24.00	08	5,795.00	139,080 77,314				139,080 77,314
9906001	AAONC0861	AA	PROGRAM ANALYST 2	1-	1.00-	24.00-	03	5,534.00	132,816- 75,338-				132,816- 75,338-
9906001	AAONC0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	03	5,534.00	132,816 75,338				132,816 75,338
TOTAL PICS SALARY									972,984				972,984
TOTAL PICS OPE									507,553				507,553
TOTAL PICS PERSONAL SERVICES =				6	7.00	168.00			1,480,537				1,480,537

BUDGET NARRATIVE

011 Offender Management & Rehabilitation

080 May 2016 Emergency Board

Package Description

Purpose

This package includes funding impacts that resulted from Special Purpose Appropriations and the state Emergency Fund as directed by the May 2016 Emergency Board.

How Achieved

The May 2016 Emergency Board approved a \$3 million Special Purpose Appropriation for accommodating permanent bed capacity growth at the Deer Ridge Correctional Institution and \$1 million from the Emergency Fund to begin preparations on the physical plant at the Oregon State Penitentiary Minimum facility for use if the Office of Economic Analysis' prison population forecast for women is realized.

The \$3 million Special Purpose Appropriation was only a fraction of the budget request to open an additional 200 permanent beds at the Deer Ridge Correctional Institution, but the funds were appropriated as an indication that the agency should move forward with this growth in capacity. Any shortfall in the 2015-17 budget was dealt with as a part of the 2017 Session in an end-of biennium bill, but this package calculates the full operating costs of this additional capacity for 2017-19.

The OSPM preparation funds did not appear in the 2017-19 agency base budget (because the base budget was already set by the time the May 2016 Emergency Board met), so there was no need to phase them out in package 022. There is also no need to carry those costs forward into 2017-19, as it was a one-time appropriation.

Agency Request Budget

Staffing Impact	2017-19	2019-21
Positions	4	4
FTE	4.00	4.00

BUDGET NARRATIVE

Revenue Sources

General Fund	\$1,192,061
Other Funds	\$0
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact	2017-19	2019-21
Positions	4	4
FTE	4.00	4.00

Revenue Sources

General Fund	\$1,192,061
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget for 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 080 - May 2016 E-Board

Cross Reference Name: Offender Management & Rehabilitation
Cross Reference Number: 29100-011-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,192,061	-	-	-	-	-	1,192,061
Total Revenues	\$1,192,061	-	-	-	-	-	\$1,192,061
Personal Services							
Class/Unclass Sal. and Per Diem	471,360	-	-	-	-	-	471,360
All Other Differential	5,095	-	-	-	-	-	5,095
Empl. Rel. Bd. Assessments	228	-	-	-	-	-	228
Public Employees' Retire Cont	113,778	-	-	-	-	-	113,778
Social Security Taxes	36,450	-	-	-	-	-	36,450
Unemployment Assessments	592	-	-	-	-	-	592
Worker's Comp. Assess. (WCD)	276	-	-	-	-	-	276
Mass Transit Tax	586	-	-	-	-	-	586
Flexible Benefits	133,344	-	-	-	-	-	133,344
Total Personal Services	\$761,709	-	-	-	-	-	\$761,709
Services & Supplies							
Instate Travel	6,524	-	-	-	-	-	6,524
Employee Training	1,260	-	-	-	-	-	1,260
Office Expenses	41,641	-	-	-	-	-	41,641
Telecommunications	2,197	-	-	-	-	-	2,197
Data Processing	4,235	-	-	-	-	-	4,235
Professional Services	210,685	-	-	-	-	-	210,685
Attorney General	6,739	-	-	-	-	-	6,739
Medical Services and Supplies	112,729	-	-	-	-	-	112,729

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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 080 - May 2016 E-Board

Cross Reference Name: Offender Management & Rehabilitation
Cross Reference Number: 29100-011-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Care of Residents and Patients	22,541	-	-	-	-	-	22,541
Other Services and Supplies	21,801	-	-	-	-	-	21,801
Total Services & Supplies	\$430,352	-	-	-	-	-	\$430,352
Total Expenditures							
Total Expenditures	1,192,061	-	-	-	-	-	1,192,061
Total Expenditures	\$1,192,061	-	-	-	-	-	\$1,192,061
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							4
Total Positions	-	-	-	-	-	-	4
Total FTE							
Total FTE							4.00
Total FTE	-	-	-	-	-	-	4.00

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1500203	AAONC6783	AA	CORRECTIONAL COUNSELOR	1	1.00	24.00	02	4,807.00	115,368 69,838				115,368 69,838
1500204	AAONC6783	AA	CORRECTIONAL COUNSELOR	1	1.00	24.00	02	4,807.00	115,368 69,838				115,368 69,838
1500205	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	02	4,747.00	113,928 69,384				113,928 69,384
1500206	AAONC0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	02	5,279.00	126,696 73,409				126,696 73,409
TOTAL PICS SALARY									471,360				471,360
TOTAL PICS OPE									282,469				282,469
TOTAL PICS PERSONAL SERVICES =				4	4.00	96.00			753,829				753,829

BUDGET NARRATIVE

Offender Management and Rehabilitation Division

090 Analyst Adjustments

Package Description

Purpose

This package, added by the Governor, reflects additional policy adjustments to the DOC 2017-19 Agency Request Budget.

How Achieved

This package in the Governor's Balanced Budget eliminated the full value of package 031, package 032, package 033, and all caseload in package 040 except OSPM. These values are identified in the table below:

Revenue Source	Package 031	Package 032	Package 040
General Fund	(\$1,192,169)	(\$32,931)	(\$120,943)
Other Funds	(\$356,149)	(\$20,227)	
Positions			
FTE			

Governor's Balanced Budget

Staffing Impact

Positions: 0
FTE: 0.00

Revenue Source

General Fund (\$1,346,043)
Other Funds (\$376,376)
Federal Funds \$0

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget in 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Offender Management & Rehabilitation
Cross Reference Number: 29100-011-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,346,043)	-	-	-	-	-	(1,346,043)
Transfer In - Intrafund	-	-	(980,880)	-	-	-	(980,880)
Total Revenues	(\$1,346,043)	-	(\$980,880)	-	-	-	(\$2,326,923)
Services & Supplies							
Instate Travel	(7,789)	-	-	-	-	-	(7,789)
Out of State Travel	(388)	-	(70)	-	-	-	(458)
Employee Training	(1,635)	-	(460)	-	-	-	(2,095)
Office Expenses	(40,771)	-	(623)	-	-	-	(41,394)
Telecommunications	(7,081)	-	(3)	-	-	-	(7,084)
Data Processing	(5,095)	-	(4)	-	-	-	(5,099)
Publicity and Publications	(119)	-	-	-	-	-	(119)
Professional Services	(676,049)	-	(135,768)	-	-	-	(811,817)
Attorney General	(64,677)	-	-	-	-	-	(64,677)
Employee Recruitment and Develop	(128)	-	-	-	-	-	(128)
Dues and Subscriptions	(77)	-	-	-	-	-	(77)
Facilities Maintenance	(771)	-	-	-	-	-	(771)
Medical Services and Supplies	(396,158)	-	(207,326)	-	-	-	(603,484)
Other Care of Residents and Patients	(72,614)	-	(21,515)	-	-	-	(94,129)
Other Services and Supplies	(29,643)	-	(8,644)	-	-	-	(38,287)
Expendable Prop 250 - 5000	(26,661)	-	(867)	-	-	-	(27,528)
IT Expendable Property	(16,387)	-	-	-	-	-	(16,387)
Total Services & Supplies	(\$1,346,043)	-	(\$375,280)	-	-	-	(\$1,721,323)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Offender Management & Rehabilitation
Cross Reference Number: 29100-011-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Recreational Equipment	-	-	(1,096)	-	-	-	(1,096)
Total Capital Outlay	-	-	(\$1,096)	-	-	-	(\$1,096)
Total Expenditures							
Total Expenditures	(1,346,043)	-	(376,376)	-	-	-	(1,722,419)
Total Expenditures	(\$1,346,043)	-	(\$376,376)	-	-	-	(\$1,722,419)
Ending Balance							
Ending Balance	-	-	(604,504)	-	-	-	(604,504)
Total Ending Balance	-	-	(\$604,504)	-	-	-	(\$604,504)

BUDGET NARRATIVE

Offender Management and Rehabilitation Division

091 Statewide Adjustment DAS Charges

Package Description

Purpose

This package, added by the Governor, reflects additional policy adjustments to the DOC 2017-19 Agency Request Budget.

How Achieved

This package is used for technical budget adjustments for reduction to Department of Administrative Services (DAS) service charges.

Agency Request Budget

Staffing Impact

Positions:	0
FTE:	0

Revenue Source

General Fund	\$0
Other Funds	\$0
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

Positions:	0
FTE:	0.00

Revenue Source

General Fund	(\$82,493)
Other Funds	(\$25,909)
Federal Funds	\$0

BUDGET NARRATIVE

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget in 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Offender Management & Rehabilitation
Cross Reference Number: 29100-011-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(82,493)	-	-	-	-	-	(82,493)
Total Revenues	(\$82,493)	-	-	-	-	-	(\$82,493)
Services & Supplies							
Employee Training	-	-	(11,000)	-	-	-	(11,000)
Office Expenses	(82,493)	-	(14,909)	-	-	-	(97,402)
State Gov. Service Charges	-	-	-	-	-	-	-
Total Services & Supplies	(\$82,493)	-	(\$25,909)	-	-	-	(\$108,402)
Total Expenditures							
Total Expenditures	(82,493)	-	(25,909)	-	-	-	(108,402)
Total Expenditures	(\$82,493)	-	(\$25,909)	-	-	-	(\$108,402)
Ending Balance							
Ending Balance	-	-	25,909	-	-	-	25,909
Total Ending Balance	-	-	\$25,909	-	-	-	\$25,909

BUDGET NARRATIVE

Offender Management and Rehabilitation Division

092 Statewide AG Adjustment

Package Description

Purpose

This package, added by the Governor, reflects additional policy adjustments to the DOC 2017-19 Agency Request Budget.

How Achieved

This package is used for technical budget adjustments for reductions to Attorney General charges for services.

Agency Request Budget

Staffing Impact

Positions:	0
FTE:	0

Revenue Source

General Fund	\$0
Other Funds	\$0
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

Positions:	0
FTE:	0.00

Revenue Source

General Fund	(\$37,174)
Other Funds	\$0
Federal Funds	\$0

BUDGET NARRATIVE

2019-21 Fiscal Impact

The actions included in this package will become part of the Base Budget in 2019-21.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Offender Management & Rehabilitation
Cross Reference Number: 29100-011-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(37,174)	-	-	-	-	-	(37,174)
Total Revenues	(\$37,174)	-	-	-	-	-	(\$37,174)
Services & Supplies							
Attorney General	(37,174)	-	-	-	-	-	(37,174)
Total Services & Supplies	(\$37,174)	-	-	-	-	-	(\$37,174)
Total Expenditures							
Total Expenditures	(37,174)	-	-	-	-	-	(37,174)
Total Expenditures	(\$37,174)	-	-	-	-	-	(\$37,174)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Offender Management & Rehabilitation Division

101 FCC Ruling Impact

Package Description

Purpose

Policy Option Package 103 seeks to address an anticipated shortfall to the Inmate Welfare Fund as a result of changes imposed by a Federal Communications Commission (FCC) ruling. In November 2013, the FCC published a report entitled “Inmate Calling Report and Order and Future Notice of Proposed Rule Making” that bears a significant impact to the way corrections systems contract with inmate telephone service providers. One element of the order is a recommendation that the payment of any site commission be strongly discouraged. Most states, including Oregon, have a contractual arrangement that includes the telephone vendor paying a site commission for being able to do business in correctional facilities. Oregon’s contractual site commission results in a minimum of \$6 million Other Funds revenue that is deposited directly into the Inmate Welfare Fund per ORS 421.068 and OAR 291-156 on a biennial basis. Despite a number of legal challenges from various states and service providers, the FCC Order was published in October 2015 and went into effect in early 2016.

The Inmate Welfare Fund has traditionally been funded by the following sources:

• Telephone System Site Commissions	\$6.9 million
• Inmate Commissary Profit	\$2.7 million
• <u>Other (fines, copies, vending, etc.)</u>	<u>\$0.6 million</u>
Total:	\$10.2 million

This revenue is allocated across a number of programs, including:

• Alcohol & drug treatment (augments the GF budget)	\$5.0 million
• Education (augments the GF budget)	\$1.9 million
• Institutions (exercise equipment, television, etc.)	\$1.9 million
• Phone management & security (monitoring, etc.)	\$0.6 million
• Community Corrections re-entry funds	\$0.7 million
• Re-entry & release funds	\$46,000

With the reduction of \$6.9 million in Other Funds revenue resulting from FCC actions, DOC is requesting General Fund to maintain alcohol and drug treatment, education programs, and re-entry & release activities at existing levels.

BUDGET NARRATIVE

How Achieved

In order to comply with the FCC Order, Oregon DOC will stop receiving a site commission and will lose \$6.9 million of the \$10.2 million in Other Funds biennial revenue that funds the Inmate Welfare Fund. Telephone management and security activities are critical to safe and secure operations of the DOC prison system, with valuable intelligence derived from this funding (\$0.6 million). Community Corrections transition and release funds aid recently released individuals in establishing housing or other needs to make them successful in transitioning into the community (\$0.7 million). The Inmate Welfare Fund allows institutions to use Other Funds to purchase recreation equipment, television reception, inmate incentive activities, and other items typically not paid for with General Fund (\$1.9 million). With the reduction of the \$6.9 million in site commission, the remaining programs will lose their Other Funds revenue source and will need to return to being General Funded if they are to continue.

The department requests \$7,295,358 General Fund for the Offender Management and Rehabilitation division to continue operating alcohol and drug treatment, education programs, and re-entry & release activities. These programs were originally 100 percent General Funded, but during prior biennial reductions it was determined that, with the amount of Other Funds received through the telephone contract, the department should utilize some of those funds to augment and replace some General Fund. With that revenue source now ending, General Fund is needed to continue operating at the current level. The only activities that will remain under the funding umbrella of the Inmate Welfare Fund revenue will be institution activities, telephone management, and Community Corrections transition services.

The Governor's Balanced Budget reduced the General Funds value of this package (\$4,295,358) and Other Funds value of this package \$4,295,358.

Quantifying Results

At the direction of the FCC, Oregon DOC will remove the site commission arrangement in its existing contract and any future contracts. As such, the revenue generated from these commissions will be lost. The Offender Management and Rehabilitation division has an all funds budget of \$28.5 million for alcohol/drug treatment and education, so this loss of \$6.9 million equates to a 25 percent reduction in operating funds. If the funding is not replaced with a new source, treatment and education will need to make reductions accordingly.

Agency Request Budget

Staffing Impact

Positions	0
FTE	0.00

BUDGET NARRATIVE

Revenue Source

General Fund	\$7,295,358
Other Funds	(\$7,295,358)

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$3,000,000
Other Funds	(\$3,000,000)

2019-21 Fiscal Impact

Adjustments made in this package will be included in the 2019-21 Base Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 101 - FCC Ruling Impact

Cross Reference Name: Offender Management & Rehabilitation
Cross Reference Number: 29100-011-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	3,000,000	-	-	-	-	-	3,000,000
Other Revenues	-	-	-	-	-	-	-
Total Revenues	\$3,000,000	-	-	-	-	-	\$3,000,000
Transfers Out							
Transfer Out - Intrafund	-	-	-	-	-	-	-
Total Transfers Out	-	-	-	-	-	-	-
Services & Supplies							
Professional Services	-	-	-	-	-	-	-
Medical Services and Supplies	3,000,000	-	(3,000,000)	-	-	-	-
Other Care of Residents and Patients	-	-	-	-	-	-	-
Total Services & Supplies	\$3,000,000	-	(\$3,000,000)	-	-	-	-
Total Expenditures							
Total Expenditures	3,000,000	-	(3,000,000)	-	-	-	-
Total Expenditures	\$3,000,000	-	(\$3,000,000)	-	-	-	-
Ending Balance							
Ending Balance	-	-	3,000,000	-	-	-	3,000,000
Total Ending Balance	-	-	\$3,000,000	-	-	-	\$3,000,000

BUDGET NARRATIVE

Offender Management and Rehabilitation Division

110 Programming for Adults in Custody

Package Description

Purpose

Policy Option Package 110 seeks funding to increase the department's education and strategic programming for adults in custody. This request includes four components:

- Funding to continue providing the LIFE Entrepreneur program for women at Coffee Creek Correctional Facility (CCCF) in Wilsonville.
- Funding to begin providing the Construction Related Employment for Women (CREW) vocational program at CCCF.
- Funding to make permanent the "Challenge" program. Challenge is a new behavioral change program that DOC has been piloting for adults in custody housed in the Intensive Management Unit (IMU) at Snake River Correctional Institution (SRCI) in Ontario.
- Funding to cover the significant cost increases the department has incurred from General Education Development (GED) testing fees.
- Funding for professional services for DOC to contract with community colleges to deliver educational instruction to adults in custody. These education services are located at the majority of the department's fourteen prisons.

LIFE Entrepreneur Program

The LIFE Entrepreneur program is a 32-week microenterprise training course delivered by Mercy Corps Northwest (MCNW) and the Multnomah County Health Department (MCHD) at CCCF. The program incorporates business skills, business plan development, employment skill-building, personal financial management, and practical tools for health self-management, along with goal setting and re-entry planning that is integrated throughout the program. Each class participant creates a transition plan designed to assist with their successful transition from incarceration back into the community. A business plan is also developed by each participant to be used as a foundation for entrepreneurship in the community and for inclusion with the request for a microloan once released from DOC custody.

The LIFE program began in 2010 under a four-year grant that MCNW and MCHD received from the Robert Johnson Foundation's Local Funding Partnership program. Following the end of grant funding in 2014, the department began paying a portion of the program costs and, in 2015, DOC began funding the entire program. To continue offering the LIFE Entrepreneur program to women in custody, the department needs permanent funding.

BUDGET NARRATIVE

CREW Program

The CREW program is a comprehensive, construction trades course of study that focuses on trades-related employment knowledge and skills, which would be extremely beneficial to women in custody. This program will teach women construction skills to help them gain employment when they return to the community. CREW will differ from other work-based education (WBE) programs in that individuals completing the program will have the opportunity to count some of their WBE program hours in specific fields (i.e. electrical, framing, sheetrocking, etc.) towards their apprenticeship hours should they decide to pursue an apprenticeship program once released into the community. With limited WBE funds currently available, it is important the department provide programs that teach skills that are in demand in the current work force. As many construction and other trade industries are seeking to diversify their workforce by increasing the number of female employees, and since the department does not currently offer any construction-type WBE program for women, establishing the CREW Program will help women gain the necessary skills to take advantage of the increased job opportunities in Oregon communities.

Intensive Management Unit (IMU) Challenge Program

The Challenge program is a 15-week cognitive behavioral therapy program being piloted with individuals housed in the IMU at SRCI. The program was designed by The Change Companies in collaboration with the Federal Bureau of Prisons and focuses on helping high-risk adults in custody live a life free of criminal activity, violence, and drug use during incarceration. The program also emphasizes the importance of building a healthy support system.

The IMU houses some of the department's most dangerous inmates. It is a special security housing unit that is intentionally separated from the institution's general population. IMU inmates are assigned program levels ranging from one to five, which serve as an incentive for maintaining good behavior and allowing them to earn the opportunity to participate in activities and programs as through the levels. With growing concern across the nation as to the efficacy and utility of administrative and disciplinary segregation practices, particularly those involving extended solitary confinement, it is important to ensure segregation is a productive use of time. The Challenge program is in alignment with the Vera Institute's Safe Alternatives to Segregation Initiative, in which DOC is participating.

GED Testing Fees

Under ORS 421.084, DOC is required to provide adult basic skills programs to address the foundational education needs of adults in custody, ranging from basic literacy through preparation to complete their GED. Providing GEDs for inmates is also in line with Governor Brown's strategic plan for state government as the Governor's first area of focus is to provide a seamless system of education for Oregonians.

On January 1, 2014, GED Testing Service (owner of the GED test) changed the official content of the test and also moved it exclusively to a computer-based format. These changes have led to an increase in the costs associated with taking GED tests and

BUDGET NARRATIVE

the GED Ready pre-tests (practice tests). Both the practice and official GED tests consist of four subject areas that are computer-based and result in a per-subject test charge.

Prior to January 1, 2014, there were no costs to the department to provide practice tests to adults in custody. However, as of January 1, 2014, the department pays a \$3 per-subject test charge for each GED Ready pre-test. This move to computer-based testing has also resulted in a \$17 increase per subject area for the official GED test, as well as a per-subject test cost of \$28. In addition to the increased test costs, the number of adults in custody taking the GED Ready pre-test is projected to increase from 2,745 in 2011-13 to 3,250 during 2015-17. The table below shows a summary of the increased costs since the 2011-13 biennium:

Biennium	Number of AIC taking at least (1) subject-area GEDReady pre-test	Average number of GEDReady pre-tests (any subject area) per Inmate	Cost per test	Total Biennial Cost
2011-2013	2,745	3.88	\$0	\$0
2015-2017	3,250	3.13	\$3	\$30,518
TOTAL INCREASED COSTS:				\$30,518

Biennium	Number of AIC taking at least (1) subject-area Official GED Test	Average number of Official GED tests (any subject area) taken per Inmate	Cost per test	Total Biennial Cost
2011-2013	2,745	3.53	\$11	\$106,588
2015-2017	2,700	3.01	\$28	\$227,556
TOTAL INCREASED COSTS:				\$120,968

Total GED Testing Increased Costs from the 2011-2013 biennium to the 2015-2017 biennium is \$151,486.

Educational Professional Services Inflation

In order to provide adults in custody with critical, mandated education programs as required by ORS 421.084, DOC contracts with six community colleges to deliver education and work-based education services to in the majority of the agency's prisons throughout Oregon. Increased educational instruction costs associated with professional services contracts has been consistently outpacing the Education and Training budget and standard inflation rates. The contracting costs between the 2011-13 biennium and the 2013-15 biennium rose by \$142,663; they rose by \$450,873 between 2013-15 and 2015-17. Such increases make it increasingly difficult for the department to maintain the same education service level to from year to year. The department has consistently requested that its community college partners seek ways to decrease their costs. Unfortunately, the majority of the costs are based on labor union agreements regarding salaries, and many of the instructors are tenured with their colleges, which also equates to higher wages and higher contract costs for the department.

BUDGET NARRATIVE

Due to this rise in instructional costs, the number of adults in custody who receive education services has been on a steady decline since the 2007-09 biennium. DOC averaged a 3 to 4 percent decline in the number of adults in custody served for two biennia and then a nearly 10 percent drop during the 2011-13 biennium. For the last and current biennium the decline is at 1 percent.

To combat the increased costs, education services previously provided by community college staff have been replaced by inmate tutors. DOC's preliminary research indicates that the inmate-based tutor programs may not be as effective at reducing recidivism as programs delivered by community colleges.

How Achieved

LIFE Entrepreneur Program

With receipt of permanent funding in the amount of \$261,335 to provide the LIFE Entrepreneur program, the department can continue contracting with MCHD and MCNW to teach women important skills for life and business, as well as for successful re-entry to the community. Successful re-entry after incarceration benefits both the individual and their communities. The LIFE program is specifically focused on:

- Successful re-integration into the community.
- Job creation and economic self-sufficiency.
- Reduced reliance on social welfare programs.
- Prevention of further criminal activity and reduced recidivism.
- Bettering the lives of these individuals, their families, and Oregon communities.

CREW Program

As Portland Community College (PCC) is the current contractor for the work-based education programs at CCCF, should the department receive funding in the amount of \$175,430 for the CREW program, PCC would deliver the program and would be able to start immediately upon receipt of funding. PCC has a history of working effectively with the women housed at CCCF in both WBE programs and in the adult basic skills education program.

WBE programs help participants develop vocational skills and offer industry-recognized certifications. A 2013 meta-analysis conducted by the RAND Corporation showed that the odds of obtaining employment post-release for those individuals who participated in correctional education (either academic or vocational programs) were 13 percent higher than the odds for those who did not. More specifically, those individuals who participated in vocational training programs were 28 percent more likely to obtain employment after release from prison than those who did not.

BUDGET NARRATIVE

Intensive Management Unit Challenge Program

Permanent funding in the amount of \$199,898 to continue delivering the IMU Challenge program will provide incentives to allow adults in custody to earn the opportunity to move out of IMU into general population. The 15-week program incorporates interactive journaling modules that guide program participants through the following five cognitive skill-building components:

- Preparing for change
- Orientation
- Rational thinking
- Criminal lifestyles
- Violence prevention

Continuation of this program will provide participants with the tools to address criminal lifestyle challenges and acquire new skills to assist them in new ways of thinking and behaving. Pre- and post-assessments of each participant measure their cognitive skills acquisition and provide the department with the information to determine whether the participants can safely move out of IMU to general population, which is the goal of the program. As this program is currently in a pilot phase, specified funding will allow the agency to fully implement and provide this essential program to some of the department's most dangerous incarcerated adults.

GED Testing Fees

As the department is mandated to provide education programs to adults in custody, the department has no other option other than to pay the additional costs to assist inmates with obtaining their GED. Additionally, attaining a GED can be a critical step in helping inmates seek post-secondary education opportunities and vocational training opportunities, and gain employment upon their return to the community. Therefore, the receipt of additional funding in the amount of \$151,486 to cover increased costs associated with the move to computer-based GED testing, will provide the department the ability to meet the increasing number of adults in custody taking the test.

Educational Professional Services Inflation

An inflation increase to the Education and Training budget will provide the department with a small increase of funding to begin meeting the ever increasing costs of contracting with local community colleges. The department has consistently requested community colleges seek ways to decrease their costs but the majority of the costs are based on labor union agreements regarding salaries. Therefore, to keep up with increasing wages, an inflation-based increase to professional services funding in the amount of \$450,873 will help decrease some of the gap between funding and actual contracting costs.

BUDGET NARRATIVE

Education offered during incarceration is proven to be beneficial for adults in custody, as well as communities of release. As mentioned above, the 2013 RAND Corporation study found a variety of positive outcomes as a result of corrections education programs. Among the results, correctional education programs demonstrated that every dollar spent on the program could save up to five dollars on three-year reincarceration costs, proving to be a very cost-effective intervention for criminal behavior.

The value of this package was eliminated in the Governor’s Balanced Budget.

Quantifying Results

The agency’s performance measurement scorecard already captures an operating process measure that reports on the “Percent of released inmates needing a GED who complete a GED,” and the department will continue tracking this measure. The agency scorecard also includes an outcome measure titled, “Percentage of medium/high risk inmates who complete a program prioritized in their case plan.” This outcome measure, which is also an agency Key Performance Measure (KPM), tracks the percentage of inmates completing treatment, education, and cognitive behavioral change programs. Should the department receive full funding for this request, the department will develop additional operating process measures as listed below:

Measure No.	Measure Name	Measure Calculation	RANGE			Target	Data Reporting Frequency
			Red	Yellow	Green		
TBD	LIFE Successful Completions	Number of individuals who successfully complete the LIFE program	TBD	TBD	TBD	TBD	TBD
TBD	LIFE Recidivism rates	Percentage of successful LIFE program completers who recidivate	TBD	TBD	TBD	TBD	TBD
TBD	CREW Successful Completions	Number of individuals who successfully complete the CREW program	TBD	TBD	TBD	TBD	TBD
TBD	CREW Recidivism Rates	Percent of successful CREW program completers who recidivate	TBD	TBD	TBD	TBD	TBD
TBD	<i>Challenge</i> Successful Completions	Percent of <i>Challenge</i> participants successfully completing the program	TBD	TBD	TBD	75%	Quarterly
TBD	Cognitive Restructuring Skills Acquisition	Percent of successful <i>Challenge</i> program participants demonstrating an increase in their cognitive behavioral therapy skills	TBD	TBD	TBD	100%	Quarterly
TBD	IMU to General Population Movement Rates	Percent of successful <i>Challenge</i> program participants who move from IMU to general population within 90 days following program completion	TBD	TBD	TBD	75%	Quarterly

BUDGET NARRATIVE

OP2.6b	% of ABSD (includes ABE, ESL and GED) Needs Being Met	Percent of ABSD (includes ABE, ESL and GED) need population that is enrolled in ABSD programming (% of population being served)	TBD	TBD	TBD	TBE	Quarterly
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For the IMU Challenge Program, participants complete assessments using the Cognitive Behavioral Therapy Skills Acquisition pre- and post-assessments. The results of these assessments determine the number and percent of AICs acquiring new skills during the program. Their success is also determined by a reduced number of days in the IMU and successful crime-free living in the institution's general population. The agency will track these results as each cohort of AICs completes the program. The agency will also track the bed-day savings that can be quantified by AICs releasing early from the IMU and maintaining clear conduct in the general population.

Agency Request Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$1,239,022
Other Funds	\$0

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$0

2019-21 Fiscal Impact

This package was denied and will not have an impact in the 2017-19 or the 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 110 - AIC Programming

Cross Reference Name: Offender Management & Rehabilitation
Cross Reference Number: 29100-011-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Services & Supplies							
Other Care of Residents and Patients	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Offender Management and Rehabilitation Division

112 Improving Re-Entry Supports and Services

Package Description

Purpose

Policy Option Package 112 seeks funding for a Re-entry Benefits Coordinator position, as well as for costs associated with coordinating access to critical re-entry benefits, services, and supports for individuals transitioning from prison to the community. These include assistance with applying for state and federal benefits, such as the Oregon Health Plan, Social Security Income/SSI or Social Security Disability Income/SSDI, and with obtaining state-issued photo identification and other support documents prior to release from prison.

Research shows that the first few weeks after release are critical in preventing recidivism. Proper documentation of one's identity is necessary to prove employment eligibility, secure housing, apply for continuing education opportunities, and to obtain health and social services supports, as well as other essential programs and services following release from prison. In support of effective re-entry, the Governor's Re-entry Council previously made recommendations to DOC to help ensure that adults in custody have appropriate documents and identification upon their release, which are necessary for successful re-entry into today's society.

The requested budget resource is needed to cover previously unfunded expenditures and to allow the department to increase the percentage of inmates releasing from DOC custody to Oregon communities with these critical supports in place, which are described in greater detail below.

Re-entry Benefits Coordinator

Under the Affordable Care Act, large numbers of individuals became newly-eligible for health insurance for both medical and behavioral health care. In fall 2013, DOC repurposed a position to serve as a Re-entry Benefits Coordinator. This position assists adults in custody preparing for release with completing applications and ensuring the appropriate agency (Oregon Health Authority or Department of Human Services) determines eligibility status prior to release from incarceration.

Since 2008, the department has annually released an average of 4,600 individuals from prison to the community. The majority of these individuals will be eligible for Medicaid and/or other benefits upon release from incarceration. Currently there is only one position dedicated to the effort and requires this one position to travel statewide to all 14 prisons in order to assist adults in custody with applying for benefits for which they qualify.

BUDGET NARRATIVE

Certified Copies of Birth Certificates and Consular Reports of Birth Abroad

Since mid-2007, DOC has assisted adults in custody with applying for certified copies of their birth certificates or Consular Reports of Birth Abroad as proof of identification and proof of citizenship – foundational documentation requirements for obtaining state-issued photo identification, and support when applying for some federal and state benefits. DOC pays all costs associated with the birth certificate-related applications – costs that vary by state and costs that continue to rise as many state and/or federal requirements expand for persons to have certified copies of these documents.

DMV Trips and Valid with Previous Photo (VWPP) Fees; Replacement Social Security Cards; Related Costs to Support

DOC also pays fees imposed by the DMV for qualifying adults in custody to receive state-issued photo identification prior to release from prison; postage/ mailing costs associated with applying for replacement Social Security Cards; costs to transport up to 20 individuals each month from Deer Ridge Correctional Institution to the Madras DMV office and from Santiam Correctional Institution to the Salem DMV office to obtain a DMV Identification Card; and postage/ mailing costs to send late-received or corrected identification documents to individuals who have already released to the community.

Oregon Trail Card at Release

An Oregon Trail Card (OTC) is issued to persons releasing from prison, allowing them 24/7 access to funds from their prison trust account. If they do not have funds in their account, DOC authorizes up to \$25 in “gate money” to be applied to their OTC so they have some funds available for the day or two following release. Approximately 30 percent of all releases require gate money to be applied to their OTC prior to release – monies for which the department has not historically been funded. The OTC also allows for DHS benefits, such as SNAP (food stamps), to be added to their OTC provided they are eligible for such benefits. Persons can apply for SNAP following release from prison by working with their local DHS office.

How Achieved

Successful re-entry from prison to community benefits the individual and enhances public safety. Effective re-entry requires collaboration both within the corrections arena and across traditional boundaries to engage with a wide range of stakeholders including human services agencies, regulatory agencies, community organizations, and citizens to ensure better outcomes for those releasing from incarceration.

Access to food, clothing, shelter, transportation, health care, personal identification, and other key necessities are critical to successful re-integration into the community and prevention of further criminal activity. Equipping individuals with skills to be self-sufficient and to better their lives cannot be sustained when individuals are not best prepared for the hours and days immediately following their release from prison. Without identification documents, these key necessities cannot be met. Receiving funding to cover the department’s expenditures incurred to obtain these crucial identification documents will allow the DOC to continue increasing its efforts toward ensuring that every individual is adequately prepared for release and has the greatest chance for successful re-entry.

BUDGET NARRATIVE

Re-entry Benefits Coordinator

The addition of a new Re-entry Benefits Coordinator will provide the department the necessary resource to meet the large workload of assisting as many of the 4,600 releasing inmates as possible to apply for re-entry benefits. This additional resource may be most beneficial by potentially making an east/west geographical split of the work and thereby reducing the travel time and overtime placed on one position in order to ensure each inmate's application timelines are met.

Birth Certificates and Consular Reports of Birth Abroad

With support of the Governor's Re-entry Council, DOC intensified efforts to apply for and obtain certified copies of birth certificates or Consular Reports of Birth Abroad for all AICs, focusing first on those who are a year or fewer months to release, or are persons ages 65 or older not born in Oregon for which a certified birth certificate is required as part of their Social Security and health care coverage applications pre-release. Funding for the fees associated with obtaining these documents will provide DOC with the ability to continue increasing the number of AICS releasing with certified copies of their birth certificates or Consular Reports of Birth Abroad.

DMV Trips and Valid with Previous Photo (VWPP) Fees; Replacement Social Security Cards; Related Costs to Support

DOC partnered with the Oregon DMV to expand a late-2009 to early-2010 pilot program to obtain pre-release replacement DMV identification by transporting inmates with proper identification documents (birth certificate, replacement Social Security Card, and proof of *residency*) directly to a DMV office – one on the east side and one on the west side of the state. Further, a Valid with Previous Photo (VWPP) option was developed for pre-release inmates who have a photo on file with DMV from prior driver license or ID card issuances to obtain pre-release replacement DMV identification without leaving prison.

Oregon Trail Card at Release

DOC's collaborations with DHS ensure persons releasing to Oregon are issued an Oregon Trail Card (OTC) rather than a paper check. Prior to release, an OTC account is opened which is the same electronic debit card system through which SNAP (food stamps) and related benefits are paid. The funds in an inmate's DOC trust account are transferred to the person's OTC or, if they do not have funds in their trust account, DOC applies \$25.00 to the OTC. Once released, the OTC can be used to access these funds through ATMs giving them the necessary cash to pay for basic needs, as well as begin payments on restitution, supervision fees, etc. This debit card system is much less expensive than printing and mailing checks; however, funding is needed to maintain this option which provides individuals with 24/7 access to money, doesn't require they have a bank account or identification with which to cash a check, and ensures those who have no funds at release receive \$25.00 so they are not destitute on day of release.

BUDGET NARRATIVE

Transportation at Release

At the moment of release from prison, transportation represents a basic, critical need. For those without family, mentors, or others to help, public transportation is likely their only source of conveyance. Yet, access to public transportation can be restricted by such things as location, hours of operation, and limited route options. This situation can make individuals vulnerable to victimization and may also create opportunities for criminal behavior.

As part of release planning, the department ensures all persons have appropriate, adequate, and timely transportation at release often issuing last-minute Greyhound or other transportation tickets should a person's ride option change due to inclement weather, vehicle break-down, unexpected family illness, etc. Funding is needed to help meet rising transportation costs, as well as loss of transportation options in various parts of the state requiring the department to find alternative solutions including facilitating transport of releasing inmates to connect them to a main bus route when regional transportation is not available.

The value of this package was eliminated in the Governor's Balanced Budget.

Quantifying Results

The department has developed Correctional Outcomes through Research and Engagement (CORE) as a means to monitor and measure the daily work performed throughout the department. To gauge the department's progress, each core process is measured and replicated on an agency scorecard. In addition, some key re-entry measures are also monitored and reported through the Governor's Re-entry Council Scorecard.

Re-entry Benefits Coordinator

The addition of this new position and the benefits and outcomes of adding this position will be tied to the following department CORE measures, as well as those of the Governor's Re-entry Council.

Measure No.	Measure Name	Measure Calculation	RANGE			Target	2016 Q1 Actual	Data Reporting Frequency
			Red	Yellow	Green			
OP3a	Managing Inmate Health Care	% of total inmate care encounters that occur offsite	TBD	TBD	TBD	TBD	N/A	Quarterly
OP5	Connecting Inmates to Family and Community	Although a specific measurement has not yet been developed, this position request will directly support the sub-process under OP5, titled, "Connecting and Promoting Healthy Families" by assisting AIC's to obtain all the supportive continuity of care-type benefits for which they are eligible.	TBD	TBD	TBD	TBD	N/A	Quarterly

BUDGET NARRATIVE

Governor's Re-entry Council Scorecard Measures								
1a	Aging Populations Team	% of AIC's with Medicaid coverage upon release through either the Affordable Care Act/OHP (ages 19 to 64), or traditional Medicaid (ages 65 and older).	≤69%	70% - 79%	≥80%	95%	70.9%	Quarterly
5a	Juvenile Re-entry Team	% of DOC youth housed at OYA who have physical and behavioral health coverage at release.	≤85%	85% - 95%	≥96%	≤85%	33.3%	Quarterly

Birth Certificates and Consular Reports of Birth Abroad

The agency is currently tracking data as to the percent of individuals releasing with only a birth certificate or Social Security Card. While not all applications are successful (don't result in a birth certificate or replacement Social Security Card being issued), DOC currently receives birth certificates for nearly 71 percent and replacement Social Security Cards for nearly 50 percent of those releasing from prison each year. Additionally the agency tracks data to determine the percent of inmates releasing with both a birth certificate and a replacement Social Security Card. Two years ago only 4.5 percent of adults in custody were releasing with both documents. The most recent quarterly data confirms that 44 percent of releasing individuals leave prison with both documents. This increase in percentage is a result of dedicated problem-solving efforts using the CORE process.

Measure No.	Measure Name	Measure Calculation	RANGE			Target	2016 Q1 Actual	Data Reporting Frequency
			Red	Yellow	Green			
OP2.9a	Managing Transition and Re-entry	% of inmates releasing with a replacement Social Security Card	TBD	TBD	TBD	TBD	49.09%	Quarterly
OP2.9b	Managing Transition and Re-entry	% of inmates releasing with a certified birth certificate of Consular Report of Birth	TBD	TBD	TBD	TBD	71.59%	Quarterly
OP.2e	Birth Certificates & Social Security Cards	% of inmates releasing with both a certified birth certification or Consular Report of Birth Abroad, and a replacement Social Security Card	≤69%	70% - 79%	≥80%	90%	44.00%	Quarterly

BUDGET NARRATIVE

DMV Trips and Valid with Previous Photo (VWPP) Fees; Replacement Social Security Cards; Related Costs to Support

Through the monthly trips to DMV from DRCI and SCI, and the Valid with Previous Photo programs, over 200 AICs receive state DMV-issued “photo” identification each month. This data is tracked and reported each quarter as part of the Governor’s Re-entry Council Scorecard.

Measure No.	Measure Name	Measure Calculation	RANGE			Target	2016 Q1 Actual	Data Reporting Frequency
			Red	Yellow	Green			
8c <i>(Governor's Re-entry Council Scorecard)</i>	DMV-Issued Photo Identification	% of <u>qualifying</u> AICs released with Oregon DMV-issued Identification	≤50%	51% - 85%	≥86%	96%	51.1%	Quarterly

Oregon Trail Card at Release

DOC issues over 500 Oregon Trail Cards each month to persons releasing from prison to an Oregon community.

Transportation at Release

On average, DOC purchases nearly 200 Greyhound bus and other transportation tickets each month with costs-per-ticket ranging from \$20 to \$187(+) per ticket depending on location within the state.

Cost Estimates

	Average Cost Per Month	Biennial Costs Estimate
Re-entry Benefits Coordinator Position	\$8,230 (Salary & OPE)	<i>General Fund –</i> <i>Personal Services</i> \$ 201,093 <i>Services & Supplies</i> \$ 17,207 (start-up & standard) <i>Capital Outlay</i> \$ <i>Total General Fund</i> \$218,300
Birth Certificate Fees	\$3,102.47	\$74,459
<ul style="list-style-type: none"> • DMV Application Fees for Monthly Trips • Valid with Previous Photo (VWPP) Application Fees • Replacement Social Security Cards; Printing and Postage Fees 	\$890.00 \$7,900.00 \$208.00	\$21,360 \$189,600 \$4,992

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 112 - Improving Re-Entry Opportunities

Cross Reference Name: Offender Management & Rehabilitation
Cross Reference Number: 29100-011-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Unemployment Assessments	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Other Care of Residents and Patients	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 112 - Improving Re-Entry Opportunities

Cross Reference Name: Offender Management & Rehabilitation
Cross Reference Number: 29100-011-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Corrections, Dept of
2017-19 Biennium

Agency Number: 29100
Cross Reference Number: 29100-011-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Charges for Services	673,519	579,294	579,294	492,005	492,005	-
Sales Income	136,392	63,379	63,379	-	-	-
Donations	5,747	5,998	5,998	5,998	5,998	-
Other Revenues	7,159,144	7,486,070	7,486,070	1,171,592	7,486,070	-
Transfer In - Intrafund	209,629	1,002,652	1,002,652	1,002,652	21,772	-
Tsfr From Justice, Dept of	37,860	26,000	26,000	26,000	26,000	-
Tsfr From HECC	-	189,850	189,850	189,850	189,850	-
Tsfr From Education, Dept of	145,583	208,074	208,074	208,074	208,074	-
Tsfr From Comm Coll/Wkfrc Dev	169,400	-	-	-	-	-
Transfer Out - Intrafund	(94,537)	-	-	(980,880)	-	-
Total Other Funds	\$8,442,737	\$9,561,317	\$9,561,317	\$2,115,291	\$8,429,769	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2013-2015 Actual	2015-17 Legislatively Adopted	2015-17 Estimated	2017-19		
						Agency Request	Governor's Balanced	Legislatively Adopted
Inmate work programs revenue	Other	0410	\$673,519	\$579,294	\$4,138,775	\$492,005	\$492,005	\$0
Administration and Service Charges	Other	0415	0	0	\$505,895	0	0	0
Refunding Bonds	Other	0575	0	0	0	0	0	0
Interest income from inmate work programs	Other	0605	0	0	0	0	0	0
Inmate work programs revenue	Other	0705	136,392	63,379	149,134	0	0	0
Miscellaneous donations	Other	0905	5,747	5,998	4,600	5,998	5,998	0
Inmate restitution to victims	Other	0975	7,159,144	7,486,070	543,098	1,171,592	7,486,070	0
Inmate Welfare Funds supporting Alcohol and Drug as well as Educational programs	Other	1010	209,629	1,002,652	0	1,002,652	21,772	0
Transfers from Department of Justice for Prison Industries Enhancement programs	Other	1137	37,860	26,000	33,524	26,000	26,000	0
Transfers from OHA	Other	1443	0	0	200,000	0	0	0

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2013-2015 Actual	2015-17 Legislatively Adopted	2015-17 Estimated	2017-19		
						Agency Request	Governor's Balanced	Legislatively Adopted
Transfers from HECC	Other	1525	0	189,850	169,400	189,850	189,850	0
Transfers from Department of Education for inmate educational programs	Other	1581	145,583	208,074	171,251	208,074	208,074	0
Transfers from Community Colleges for inmate educational programs	Other	1586	169,400	0	0	0	0	0
Transfer of revenue between funds to properly align revenue to programs	Other	2010	(94,537)	0	(169,952)	(980,880)	0	0

BUDGET NARRATIVE

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BUDGET NARRATIVE

Debt Service

Program Description

Purpose

Debt Service is the obligation to repay principal and interest on funds borrowed through the sale of Certificates of Participation (COP's) and bonds. Proceeds generated by COP's and bonds are used to construct and improve correctional facilities. They are also used to provide staff support for related activities including project management, community development coordination and fiscal services support. Repayment periods range from six to twenty-six years depending on the nature and value of the project. The Department of Administrative Services Capital Investment Section provides schedules of Debt Service obligations for each sale; these are the values used to develop the budget. Occasionally, the Capital Investment Section is able to refinance existing debt which can reduce and/or delay debt obligations.

How Achieved

The 2015-17 Legislatively Adopted Budget included \$127,675,455 General Fund and \$1,119,495 Federal Funds for Debt Service on COP's issued to finance projects approved prior to June 30, 2015, and those sold or authorized to be sold during the 2015-17 biennium. The budget also included \$\$2,094,636 of one-time Other Funds limitation required to spend down accumulated other fund balances. The 2015-17 LAB Debt Service Budget amount includes debt payments for the following: Evaluation and purchase of eight new sites to accommodate the Department's Long Range Construction Plan, construction of Two Rivers Correctional Institution, construction of the Coffee Creek Correctional Facility (women's prison and intake center), acquisition of the Central Distribution Center, three expansion projects at minimum-custody facilities, and construction of the Warner Creek Correctional Facility in Lakeview. COP's also funded environmental cleanup projects, electrical upgrades at two institutions during the 1999-2001 biennium, the 324-bed expansion of the women's Coffee Creek Correctional Facility in Wilsonville, construction of the men's Deer Ridge Correctional Institution in Madras, planning and design of the future men's institution in Junction City, and 2015 session priority capital improvement & renewal projects.

The 2015-17 Legislatively Approved Budget did not include new debt service budget for the approved 2015 Session Deferred Maintenance funding because the scheduled Spring 2017 bond sale to finance deferred maintenance projects payments are not expected until the following biennium.

The 2017-19 Debt Service Base Budget is updated to \$112,749,173 General Fund and \$1,038,513 Federal Funds to cover all existing COP and Bond sales including the debt service estimated for the approved 2015-17 deferred maintenance projects. The federal funds budget reflects the expenditure of funding received from a federal program that implemented using Build America Bonds to help states pursue needed capital projects to build infrastructure and create jobs. The 2017-19 Agency Request Budget adds \$3,850,259 of General Fund for debt service to finance the following requested projects during 2017-19:

BUDGET NARRATIVE

- POP 104 – VOIP Upgrade and Installation and TAG Upgrade – (Debt Service portion - \$1,134,051)
- POP 105 – Capital Improvements and Renewal – (Debt Service portion - \$1,567,466)
- POP 108 – Intranet Communications Portal, Electronic Health Records, and Warehouse Management System – (Debt Service portion - \$1,386,378)

The 2017-19 Governor's Balanced Budget modified DOC's request to provide a total of \$2,328,631 of General Fund for debt service to finance the following requested projects during 2017-19:

- POP 104 – VOIP Upgrade and Installation and TAG Upgrade – (Debt Service portion - \$1,134,051) – **Approved in GBB**
- POP 105 – Capital Improvements and Renewal – (Debt Service portion - \$1,194,580) – **Modified in GBB**
- POP 108 – Intranet Communications Portal, Electronic Health Records, and Warehouse Management System – (Debt Service portion - \$0) – **Eliminated in the GBB**

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$116,599,432
Federal Funds	1,038,513

Governor's Balanced Budget

Staffing Impact

None

Revenue Source

General Fund	\$115,077,804
Federal Funds	1,038,513

BUDGET NARRATIVE

Debt Service

104 Technology Infrastructure

Purpose

The Department of Corrections (DOC) is requesting funding for the following key areas of technology infrastructure:

- Item 1: An assessment of corrections fundamental systems,
- Item 2: Desktop and laptop lifecycle replacement,
- Item 3: Voice over internet protocol (VOIP) infrastructure installation and on-going charges adjustment,
- Item 4: Updating the TAG Central Trust system and on-going operating costs.

The resources being requested for Debt Service are specific to Items 3 and 4.

Item 3: VOIP Installation and Operation

The Department of Administrative Services (DAS) has entered into an agreement with International Business Machines Corporation (IBM) on behalf of DOC. This is a mandatory services contract for all state agencies. This agreement will transition the state out of the telephone business and convert all on-site Legacy Telephone Systems to a centralized Voice Over Internet Protocol model (VOIP). DOC will need to upgrade a large percentage of its current infrastructure to support VOIP. In some cases this upgrade will have to be accomplished in buildings that range in age from 20 to 150 years old, incurring significant costs for new conduit and wire installation and abatement of asbestos-containing building materials. This planned solution will result in direct billing for telephone services to the agency and an increase in monthly telephone charges.

Item 4: Upgrade TAG Central Trust System

The Department of Corrections (DOC) is requesting funding for critical functional upgrades to the TAG inmate trust accounting and commissary point of sale system. The TAG trust and commissary software system supports the department's inmate banking and accounting activities, and point-of-sale processes for the inmate commissary operation.

The proposal is to move the current software from its current version up three generations to the most current, stable version. The current version used by DOC was installed in 1999 and has not had any major changes since 2002. Instability related to PC operating system advances, server operating system restrictions, and hardware advancements have restricted peak operational ability, created processing issues, and created operational vulnerability with activities such as check printing. The upgrade would eliminate the restrictions, stabilize operations, eliminate vulnerability from a hardware and software standpoint, and add certain

BUDGET NARRATIVE

operational functions. Bringing the software to the most recent stable version also makes an upgrade to the next generation of the software easier. The next generation will have significantly greater hardware and software flexibility resulting in enhanced operational capability and lower operational cost.

How Achieved in the Agency Request Budget

Item 3: VOIP Installation and Operation

Approximately \$12.2 million of infrastructure will be incurred as a one-time Capital Outlay to be financed with XI-Q bonds (see Capital Construction). Upgraded infrastructure will have new fiber, Cat6 or better copper cable, new pathway, and network equipment.

In addition to the infrastructure upgrades, ongoing General Fund telecommunications costs will increase by approximately \$2.3 million per biennium due to the equipment rentals and increased fees incurred by the new IBM contract (See Central Administration).

How Achieved in Governor's Balanced Budget

The request for one-time funding for VOIP Installation and Operation at a cost of \$12,200,000 was included in the Governor's Balanced Budget in Capital Construction Package 104. The debt service associated with the VOIP Installation and Operation project was included in this package in the amount of \$1,058,312 General Fund.

How Achieved in the Agency Request Budget

Item 4: Upgrade TAG Central Trust System

Upgrading the current product has several advantages over soliciting for a completely new product.-By upgrading the current product, the agency has lower cost for upgrades compared to a new, off-the-shelf system. Additionally, the current product uses the same interface and will require little-to-no additional training for staff. Finally, the transition time and resources to upgrade will be much less than those required for a new system.

The project would move the TAG software up three generations to the latest stable version. The upgrade will occur over the course of seven to nine months. All current functionality will be retained in the upgrade and some additional internal control

BUDGET NARRATIVE

enhancements will be added. All enhancements are included in the statement of work and the price quote. Training for this upgrade would be minimal since the upgrade has few changes from a screen and functional standpoint.

An upgrade of the current software for TAG allows the department to bring more of its software current with technology and allow for additional automation to improve processes, reduce manual activity, and reduce overall cost. Cost of doing such an upgrade is estimated at \$500,000 (see Capital Improvement). Ongoing cost for the software, accounting reconciliation, and internal controls will be slightly higher because of additional server software licensing, updated software cost, and recent audit findings related to internal control issues (see Central Administration).

The resources requested specific to Items 3 & 4 are for Debt Service are \$1,134,051 General Fund, 0 positions, 0.00 FTE. This covers the principle and interest payment on the XI-Q bonds sold to finance both projects.

How Achieved in Governor's Balanced Budget

The request for one-time funding for the TAG Central Trust System at a cost of \$500,000 was included in the Governor's Balanced Budget in Capital Construction Package 104. The debt service associated with the TAG Central Trust System project was included in this package in the amount of \$75,739 General Fund.

Quantifying Results

Item 3: VOIP Installation and Operation

The agency telephones will be compatible with the state's VOIP telephony system and fully supported by the contracted vendor. DOC will meet all schedules and timelines required by DAS to integrate to the new system.

Item 4: Upgrade TAG Central Trust System

Outcomes specific to this system upgrade are less about efficiency and more about system sustainability. This is a system that partially runs on a Windows XP computer where it is necessary for staff to tape magnets to printer cartridges to allow them to work in old equipment. This will allow the agency to mitigate the risk of a systems failure, while also providing the flexibility to make programming modifications if pending legislative concepts become a reality.

Agency Request Budget

Staffing Impact

BUDGET NARRATIVE

Positions	0
FTE	0.00

Revenue Source

General Fund	\$1,134,051
Other Funds	\$0

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$1,134,051
Other Funds	\$0

2019-21 Fiscal Impact.

Adjustments made in this package will continue to be modified in subsequent biennia as determined by the Capital Finance Unit within the Department of Administrative Services.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 104 - Technology Infrastructure

Cross Reference Name: Debt Service
Cross Reference Number: 29100-086-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,134,051	-	-	-	-	-	1,134,051
Total Revenues	\$1,134,051	-	-	-	-	-	\$1,134,051
Debt Service							
Principal - Bonds	830,000	-	-	-	-	-	830,000
Interest - Bonds	304,051	-	-	-	-	-	304,051
Total Debt Service	\$1,134,051	-	-	-	-	-	\$1,134,051
Total Expenditures							
Total Expenditures	1,134,051	-	-	-	-	-	1,134,051
Total Expenditures	\$1,134,051	-	-	-	-	-	\$1,134,051
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Debt Service

105 Capital Improvement and Renewal

Package Description

Purpose

The Department of Corrections (DOC) is requesting funding for 3 Capital Improvement and Renewal items:

- Item 1: Faithful & Gould Assessment
- Item 2: Fire Suppression Systems Compliance
- Item 3: Transport Buses

The resources requested for Debt Service in this package are reflected in Items 1 and 3.

Item 1: Faithful & Gould Assessment

The Department of Administrative Services (DAS) recently entered into a contract with the consultant Faithful & Gould to conduct a statewide Facility Condition Assessment of all state owned facilities. This assessment revealed that the Department of Corrections (DOC) had significant Capital Improvement and Renewal needs. According to the assessment, DOC has a current need (through 2016) of \$115.8 M in Capital Improvement and Renewal projects at facilities across the state in order to protect and preserve the state owned buildings and related infrastructure. This need will grow to \$152 M by the end of 2019 due to additional Capital Renewal needs and escalation if funding is not received. The values provided by Faithful & Gould are industry standard and do not take into account the additional soft costs of design and the security protocols for contractors doing work within our secure environment. The cost of these projects would have a projected mark-up of 40% more than the estimates provided by Faithful & Gould, bringing the current funding need to \$162.1 M and the funding need through 2019 to \$212.9 M.

DOC is requesting only a portion of the estimated \$212.9 M to address the most critical items listed by Faithful & Gould. DOC plans to execute work in the following eight categories; building envelope, electrical systems, water systems, roofs, heating ventilation and air conditioning (HVAC), surveillance systems, fire systems, and professional services. This request will also include funding for additional limited duration staffing to supplement our existing facilities staff in managing this increased workload that these projects will produce. This funding supports DOC's need to protect 5.45 million square feet of publicly owned space. The request also supports DOC's vision to operate safe facilities and key performance measures on our agency scorecard.

BUDGET NARRATIVE

Item 3: Transport Buses

The Department of Corrections (DOC) is requesting funding for critical inmate transportation needs. The DOC Transport Unit is an integral part of DOC prison operations. DOC transports inmates for a variety of reasons, including:

- Medical appointments – Inmates are constitutionally guaranteed the right to medical treatment. When DOC does not have the staff or facilities for specific medical treatment, they must be transported to an outside medical facility.
- Court appointments – Appearing in court is a right guaranteed by the U.S. Constitution.
- Housing and security management – It is sometimes necessary in the management of inmates to move them from one DOC facility to another.
- Programming needs.
- Interstate compact transfers.
- Coordination of new intakes from county facilities.

DOC Transport buses have limited ability to separate special housing or high risk inmates from general population inmates during transport. This significantly increases security risks to staff, inmates, and, potentially, the public due to an inmate's assaultive behavior. In addition, there is no sustainability plan or dedicated funding in place for replacing, expanding, or upgrading the vehicles owned by DOC's Transport Unit.

In recent years, the number of transfers for inmates in special housing has increased. Disciplinary and protective housing has moved largely to the east side of the state to allow for increased care of inmates with mental health issues in the Salem area where professional resources are more readily available. Due to the nature of the special housing and high-risk population, the number of inmate assaults on transports has increased. This change in transportation patterns has created a need for vehicles that can separate more inmates during a transfer than is currently available.

DOC owns four buses, three mini-trucks (box-trucks), and four wheelchair accessible vans. Two of the buses are 1997 models and nearing the end of their expected 500,000 mile life cycle. As the buses age they cost more for maintenance and incur increased fuel costs. In addition to the life cycle concerns, these buses are capable of separating only three inmates out of the 34-seat capacity, and they are not capable of retrofitting drop-down chains, which is a safety concern. The DOC Transfer Coordinator tries to limit the number of designated high risk/special housing inmates on each transport to reduce the likelihood of disruptive behavior. However, the average number of special housing inmates transported on buses is approximately 11. The Transport Unit has structured its bus usage to reduce the workload on these vehicles, although they are still actively used for long distance travel.

BUDGET NARRATIVE

DOC's three mini-trucks only allow for one inmate to be separated out of the 18 seats on the vehicle, and separation reduces the total number of seats to 13. When possible, Transport attempts not to use these vehicles to transport segregation, IMU, or certain identified mental health inmates due to documented incidents of inmate assaults in these vehicles. This creates the need to schedule special trips for these inmates or divert them to other scheduled trips. Many special trips are done in transport vans. If a situation occurs on a van where it is not reasonable to get to a secured law enforcement or state facility, inmates likely will have to be removed from the van on the side of the road, or wherever staff can pull the vehicle over safely. This only allows for one staff member to attend the inmates outside the van and the other staff member to deal with the situation inside the vehicle.

Sedans, equipped with caging and radios, are leased from the State Motor pool. These vehicles are used to transport inmates to medical appointments, court appearances, and other local trips. DOC has leased additional unfunded vehicles to accommodate an increased number of local trips.

DOC is requesting \$762,663 to replace two buses, reconfigure existing smaller transport vehicles to accommodate a more disruptive population, and provide funding for leased vehicles needed to do local transport to and from court and outside medical appointments.

How Achieved in the Agency Request Budget

Item 1: Faithful & Gould Assessment

The maintenance budgets for DOC facilities are generally insufficient to address the deterioration associated with 24-hour, 7-day per week institutions and related facilities that range from 10 years to 150 years in age. The various types of construction materials and systems used in older facilities compound the challenge of preserving the useful life of these assets. The Faithful & Gould assessment of 16 DOC facilities shows a need in excess of \$219.9 M (including 40% mark-up) through the 17-19 biennium. In addition to the items noted on the assessment, DOC has essential tele-data and security system cabling, underground piping, and demolition needs.

How Achieved in Governor's Balanced Budget

The request for one-time funding of Faithful & Gould Assessment projects at a cost of \$123,645,097 was modified to \$31,293,534 in the Governor's Balanced Budget in Capital Construction Package 105. The debt service associated with the Faithful & Gould Assessment projects was included in this package in the amount of \$1,029,042 General Fund.

BUDGET NARRATIVE

Item 3: Transport Buses

In this package, DOC requests funding for the purchase of two Freightliner Crew Cab inmate transport trucks to replace two of its existing buses that are nearing the end of their expected life cycle. These vehicles can transport up to 26 inmates in double seated separation seats or isolate 13 special housing/high risk inmates in a single seat configuration, or any combination of the above. In addition they run on bio-diesel and come equipped with drop-down chains for winter road conditions, camera systems, and communication technology. The estimated cost for each Freightliner truck is currently \$305,000, plus \$14,149 for non-standard equipment. The box module compartments (inmate area) on the Freightliner transport trucks have a lifetime warranty. When these trucks reach the end of their optimum economical life cycle, the box module compartment can then be placed on a new truck cab and chassis, which costs approximately \$120,000 each. The cost of a new Freightliner truck is significantly less than the MCI style buses that DOC currently owns, which run \$675,000. Package 105 includes a request to install 12 single-seat separation caged areas on two of the existing box trucks, estimated to cost \$70,490. This would reduce the maximum inmate capacity from 18 to 12, but would allow the box trucks to be used more fully. This package also requests permanent funding for three leased vans and necessary caging and radio equipment for local trips at a cost of \$51,375. Finally, funding is requested to install a restraint chair in one of the two MCI buses that are within their expected life cycle at a cost of \$2,500.

The resources requested specific to Items 1 & 3 for Debt Service include the principle and interest payments on the XI-Q bonds sold to fund both items, totaling \$1,567,466 General Fund, 0 positions, 0.00 FTE.

How Achieved in Governor's Balanced Budget

The request for one-time funding for transport buses at a cost of \$1,567,466 was included in the Governor's Balanced Budget in Capital Construction Package 105. The debt service associated with the transport buses was included in this package in the amount of \$165,538 General Fund.

Quantifying Results

Item 1: Faithful & Gould Deferred Maintenance Assessment

DOC will quantify results by tracking percent of variance of expended Capital Construction funds to projected expenditures. Variance will be calculated on a quarterly basis and will be a DOC CORE Process Measure. The annual projected expenditures are as follows.

BUDGET NARRATIVE

The annual projected expenditures are as follows.

<u>Timeframe</u>	<u>% Projected Expenditures</u>
July 1, 2017 to June 30, 2018	5
July 1, 2018 to June 30, 2019	15
July 1, 2019 to June 30, 2020	25
July 1, 2020 to June 30, 2021	25
July 1, 2021 to June 30, 2022	20
July 1, 2022 to June 30, 2023	10

Item 3: Transport Buses

DOC has proactively sought out a sustainable approach to replacing vital and costly transportation equipment. The purchase of the Freightliner transport trucks with a replaceable truck cab and chassis would allow DOC to address replacement issues affordably, while operating efficient and effective bio-diesel engines.

Separation of high risk inmates during transport will enhance the safety of inmates, staff, and the public, bringing the anticipated incidence of violence to zero.

Agency Request Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$1,567,466
Other Funds	\$0

BUDGET NARRATIVE

Governor's Balance Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$1,194,580
Other Funds	\$0

This package was modified in the Governor's Balanced Budget to reflect the revised debt service costs associated with the capital renewal amounts and transport costs approved in the GBB.

2019-21 Fiscal Impact

Adjustments made in this package will continue to be modified in subsequent biennia as determined by the Capital Finance Unit within the Department of Administrative Services.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 105 - Capital Improvements and Renewal

Cross Reference Name: Debt Service
Cross Reference Number: 29100-086-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,194,580	-	-	-	-	-	1,194,580
Total Revenues	\$1,194,580	-	-	-	-	-	\$1,194,580
Debt Service							
Principal - Bonds	530,000	-	-	-	-	-	530,000
Interest - Bonds	664,580	-	-	-	-	-	664,580
Total Debt Service	\$1,194,580	-	-	-	-	-	\$1,194,580
Total Expenditures							
Total Expenditures	1,194,580	-	-	-	-	-	1,194,580
Total Expenditures	\$1,194,580	-	-	-	-	-	\$1,194,580
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Debt Service

108 Technology Initiatives

Package Description

Purpose

The Department of Corrections (DOC) is requesting funding for several technology initiatives in the following areas:

- Item 1: Electronic Health Records
- Item 2: Intranet Communications Portal
- Item 3: Warehouse Management System

The resources requested specific to Debt Service are to service the principle and debt payments on the XI-Q bonds that are sold to finance the three projects.

Item 1: Electronic Health Records

Policy Package 108 is requesting funding for the estimated costs associated with implementing an Electronic Health Records System (EHR). In today's health care environment, an EHR is critical for increased efficiency, continuity of care along the continuum of public health, data mining for evidence-based resource management, and risk management.

In 2014, the Correctional Health Care Costs Workgroup – born out of SB 843 (2013) – included the “Use of Electronic Health Records systems” as one of the primary recommendations in its report to the Ways & Means Subcommittee on Public Safety. This came after the workgroup reviewed nationwide efforts to increase efficiencies and prioritized recommendations based on projected impact.

In 2014, DOC contracted with a consulting firm that specializes in EHR systems for correctional environments to assess its needs and to determine if it was feasible to implement an EHR system in DOC's 14 institutions. The consultant's experience has indicated that short-term implementation-related complications and loss of productivity are anticipated, but that DOC and the state will reap long-term benefits of moving to an EHR.

Benefits include increased quality of care for inmates, increased staff productivity, significant improvements in the delivery of care, electronic information continuity as new inmates enter the system and release to the community, and the utilization of available data to positively impact both the strategic and operational decision-making processes inside and outside DOC.

BUDGET NARRATIVE

In 2015, the Legislature allocated funding for DOC to move the EHR project through the DAS Stage Gate procurement process. DOC has hired a technology company to assist in preparing the business case and supporting documents to meet the Stage Gate 1 requirements. In September 2016, DOC will release an RFP to acquire a project manager (PM) and business analyst (BA) for the remainder of the project. This POP will allow for the continuation of EHR project development by funding the Project Manager and Business Analyst, the Stage Gate quality assurance review, and finalize the EHR system procurement RFP.

Item 2: Intranet Communications Portal

This project is for DOC to develop and deploy an enterprise-wide Intranet Communications Portal that supports a strategy to improve business processes related to communications within the agency (Intranet), manage documents, provide document versioning, collaborate on projects and decisions, and improve the quality of business data and information. An intranet is defined as an in-house website on the organization's local area network (LAN) serving **employees only** and not the public. An intranet provides a standard way to publish the organization's policies, news, schedules, forms, and training manuals. The intranet can also provide a venue for publishing blogs, wikis, activities, and events. If not funded, DOC's communication and collaboration practices will continue as is using only email and files that are hard to locate, control, and share. The quality of informed, collaborative, and data-driven decisions will remain underdeveloped and stunted.

Some additional background of this proposed project:

- In June 2011, DOC led an intranet pilot project to test the functionality and approaches to meeting business needs using intranet web portals. The six-month pilot was successful and developed a number of lessons learned to use when initiating a full project.
- In November 2014, DOC hired the Marquam Group, an experienced and well-known team of intranet consultants that have performed contracts for many Oregon agencies, to perform an intranet business feasibility study; they were tasked to identify how an intranet could meet critical organizational needs. Based on the information gathered, alternative options were reviewed, and a three-year roadmap was defined. Necessary infrastructure changes were targeted and costs were estimated including the Oregon State Data Center (SDC) expenses for hosting/support.
- By April 2014, Marquam and DOC IT Services collaborated and jointly authored a number of deliverable documents supporting the findings; these documents will provide a framework to start project implementation.
- A summary of findings were presented to DOC's Executive Team in April 2014. The findings were positively received and generated a discussion and desire to move forward.

BUDGET NARRATIVE

An Intranet Communications Portal will provide a foundation to share data and essential information, measure processes, and can lead to improved business efficiencies, decisions, and responsiveness. In addition to increased collaboration, the system can also provide ways to reduce manual processes, provide opportunities to improve timeliness and quality of decisions, and generate better outcomes in support of DOC's mission.

Item 3: Warehouse Management System

The DOC Warehouse system currently functions using a manually driven and paper intensive process for recording and archival record keeping. This manual system creates more room for error, is not nimble, limits visibility into the inventory information and is burdened with redundant paperwork. The speed, efficiency, and volume of products processed can be greatly enhanced with a fully integrated software and hardware solution.

DOC is requesting a Warehouse Management System (WMS) that can be integrated with the agency's current operating and accounting system (JD Edwards AFAMIS). A WMS is an integral part of modern warehousing businesses. Barcodes and their associated equipment technology used for scanning and system reports are essential for all stages of warehousing operations. The use of barcodes accurately identifies product description, location, inventory quantity, product dating and receiving date, and can be used to track and locate orders in process during order filling and transport of products. This process allows for more efficient methods of storing and transporting of products. As a software-driven system, this allows for real-time data capture, automation and printing technologies into the warehouse business infrastructure.

An RFI was initiated in 2013 to legitimize the cost of this system. Even though the associated cost would likely be less than DOC is requesting, this request includes the cost of inflation since the original RFI and the possibility of unanticipated change orders from the vendor for time spent installing and initially administrating the system at all four DOC warehouses. Also included in the package would be the need for a Project Manager for one year to assist with implementation.

How Achieved in the Agency Request Budget

Item 1: Electronic Health Records

An EHR would provide future cost avoidance, slow the rate of growth in staff needed to provide care, and present DOC with efficiencies while improving medical operations in several key areas. An EHR would:

- **Provide access to information via the Health Information Exchange (HIE)**
HIE is defined as the mobilization of health care information electronically across organizations within a region, community, or hospital system. HIE provides the capability to electronically move clinical information among health care information systems while

BUDGET NARRATIVE

maintaining the meaning of the information being exchanged. HIE systems facilitate the efforts of physicians and clinicians to meet high standards of care through electronic participation in a patient's continuity of care with multiple providers. Health care provider benefits include reduced expenses associated with the manual printing, scanning, and faxing of documents, as well as the physical mailing of patient charts and records, and phone communication to verify delivery of traditional communications, referrals, and test results. Access to HIE for inmate medical information is critical to the continuity of care as inmates move from the community to intake, during incarceration, and upon release back to the community and public services.

- **Decrease risk exposure due to chart errors, a lack of timely information, and information security**
DOC's current paper charting system results in huge volumes of medical paper-work, making it difficult to allow providers current information as an inmate moves throughout the system (either between Health Services units inside an institution, or between institutions when an inmate is transferred). The DOC maintains an entire warehouse of files to accommodate operational needs.
- **Improve medication distribution process, saving time and reducing inefficiencies**
Proper administration of medications to the inmate population is a time-consuming process. An EHR will address this problem by providing an up-to-date and online Medical Administration Record (MAR). Automating the process of medication administration, and all the record keeping that goes along with it, will increase the efficiency of administering the medications and reduce the likelihood of errors within the process.
- **Improve efficiency of pharmacy and provider interactions**
Inefficiencies surrounding current processes of interacting with pharmacy exist. Because chart notes and physician orders are hand-written, prescription orders can be misread or incomplete. Because faxed orders are often difficult to read, there are inefficiencies in tracking down correct information or addressing the effects of an incorrect assumption. An EHR will address this issue by allowing providers to order medications online and submit them directly to the pharmacy through a process that allows for clear legibility and error checking.
- **Decrease amount of inmate transfers due to medical reasons**
DOC facilitates inmate transfers from one institution to another in order for the inmate to receive a consult from a particular provider – in part because current information may not be available for a consulting physician to review. Many of these trips could be avoided if the consulting physician had more immediate access to the patient chart. An EHR will address this issue by providing online access that multiple locations can work with simultaneously.
- **Reduce effort required to store and manage paper-based records**
Physical charts must be stored and managed. This requires purging charts to a manageable size and archiving records. An EHR would address this issue by eliminating the need to purge and archive old records.

BUDGET NARRATIVE

- **Improve efficiency of telemedicine efforts**

The current inability for a complete medical record to be in more than one place at one time requires an additional effort to ensure telemedicine providers have accurate and up to date chart information during every telemedicine encounter. An EHR will address this issue by eliminating the need to create and maintain duplicate medical records for telemedicine operations.

- **Increase opportunities for data analysis and outcome measurements**

Data analysis and outcome measurement can be very difficult to attain in the current system of paper-based medical records. With the implementation of an EHR, these types of activities will be accessible for research and analysis, providing the ability to obtain evidence-based answers to operational questions and to better target resources.

- **Provide continuity of care at release**

Upon an individual's release from custody an EHR will allow for the automatic transmission of health care data to a Health Information Exchange and allow a smooth transition into Coordinated Care Organizations (CCOs) and for Veterans who are eligible for benefits, if applicable.

- **Increase efficiencies for emergency offsite care**

Institutional staff will be able provide local hospitals with secure medical records of individuals that require emergent care while the patient is in transport. Having immediate access to complete patient information, providers improve their ability to make well-informed treatment decisions quickly and safely.

How Achieved in Governor's Balanced Budget

The request for one-time funding for Electronic Health Records at a cost of \$1,700,800 was not included in the Governor's Balanced Budget Capital Construction Package 108. The associated debt service for this project was also not included in the Governor's Balanced Budget.

How Achieved in the Agency Request Budget

Item 2: Agency Intranet

The following are assumptions for the project and a breakdown of the funding request for the three-year project. DOC will:

BUDGET NARRATIVE

- Contract with a vendor to perform a technical infrastructure reassessment, evaluating DOC’s current technology and recommending next steps and tools to support the development of an agency intranet, collaborative tools, and content management (prior to project initiation).
- Procure professional services to write the required Stage Gate Business Case and IRR packet to be submitted to the State CIO.
- Procure professional services to write the Statement of Work and Request for Proposal to hire a Solutions Vendor.
- Procure a Solutions Vendor to implement the intranet and collaborative solutions over the life of the project.
- Potentially hire an independent Quality Assurance (QA) vendor, since this is required for most Stage Gate projects.
 - Note: At this time, it remains unclear if an independent QA will ultimately be required. If it is, the requested funding now includes QA. If QA is later determined not to be necessary, the funded budget might decrease.

Revenue Source	2017 – 2019 Biennium	2019 – 2021 Biennium	Total (over three years)
General Fund	\$ 1,858,500	\$ 692,900	\$ 2,551,400
Other Funds -	0	0	0
Federal Funds -	0	0	0
Total Funds	\$ 1,858,500	\$ 692,900	\$ 2,551,400

Key project targets will be met in three phases by establishing an initial Intranet foundation, extending Intranet functionality, and integrating agency business processes. These efforts will improve:

- Communications within the agency (Intranet)
 - Providing central locations to find common information
 - Providing search tools to locate common information
- Coordination of meetings
- Managing documents and document versions
- Collaborating on projects and decisions
- The quality of business data/information
- Collaborating with external community and other partners
- Reduce duplicate business forms

BUDGET NARRATIVE

How Achieved in Governor's Balanced Budget

The request for one-time funding for the Agency Intranet project at a cost of \$1,858,500 was not included in the Governor's Balanced Budget Capital Construction Package 108. The associated debt service for this project was also not included in the Governor's Balanced Budget.

Item 3: Warehouse Management System

Purchasing, developing, and integrating a statewide WMS at all warehouse locations would:

- Position the warehouse system business model with the most modern inventory management technology
- Better manage inventory logistics across a diverse geographical area
- Allow for the utilization of real time technology for product transfers between warehouse locations
- Allow for more efficient staging of received product into warehouse storage
- Better track the timely disposition of dated product to minimize outdated product loss
- Reduce the need for redundant use and waste of printed paper
- Engage staff and work crews with the most up-to-date warehouse inventory technology and business techniques

DOC is requesting \$1,148,742 General Fund to cover the principle and debt payments on the XI-Q bond sales to finance the 3 projects.

How Achieved in Governor's Balanced Budget

The request for one-time funding for the Warehouse Management System at a cost of \$627,461 was not included in the Governor's Balanced Budget Capital Improvement Package 108. The associated debt service for this project was also not included in the Governor's Balanced Budget.

Quantifying Results

Item 1: Electronic Health Records

BUDGET NARRATIVE

EHR will increase quality of care, augment staff productivity, and improve efficiency of pharmacy and provider interactions. EHR will allow DOC staff to have real-time interactions with outside providers and allow emergency room physicians to make accurate decisions for treatment. The implementation of EHR will also provide a smooth transition to Coordinated Care Organizations upon release.

Item 2: Agency Intranet

The department has developed Correctional Outcomes through Research and Engagement (CORE) as a means to monitor and measure the daily work performed throughout the department. The benefits and outcomes of an intranet communications portal will be tied to the following CORE goals:

- Engaging stakeholders, partners, and employees
- Promote effective communications of news
- Assisting data warehouse users to utilize data and research studies

Key Performance Metrics (KPMs) could include:

- A percentage reduction of duplicate information or files
- A percentage increase of how much more quickly staff can locate information they search for
- A percentage reduction of DOC staff emails (with file attachments) sent to other staff
- A percentage of file shares from the U: and P: drives migrated into the new intranet communications portal with improved management and controls

Metrics could be developed for the following efforts:

- Creating an ongoing governance plan to manage development and program efforts
- Publishing critical information and content to staff
- Facilitating staff communications
- Sharing ideas, exchanging information, and engaging staff on collaborative projects and decisions
- Partially streamline key business process workflows

Item 3: Warehouse Management System

Intended results to be achieved from this proposed system would greatly enhance and streamline current efficiencies as follows:

- Improved inventory accuracy achieved due to electronic technology as opposed to manual processes
- Better integration of product dating information into the system to transition such products through in a timely manner

BUDGET NARRATIVE

- Instantaneous access to product location information within the warehouses to prevent misplacement of goods and avoid unnecessary future purchases
- Improved environmental and cost savings through the reduction of paper generated by current manual processes
- Real time tracking of orders in process
- Positions DOC warehouses into private industry accepted standards for inventory and accountability control

Agency Request Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$1,148,742
Other Funds	\$0

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$0

2019-21 Fiscal Impact

This package is not included in the Governor's Balanced Budget and so it will not become a part of the base budget for the 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 108 - Technology Initiatives

Cross Reference Name: Debt Service
Cross Reference Number: 29100-086-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Debt Service							
Principal - Bonds	-	-	-	-	-	-	-
Interest - Bonds	-	-	-	-	-	-	-
Total Debt Service	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Corrections, Dept of
2017-19 Biennium

Agency Number: 29100
Cross Reference Number: 29100-086-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Interest Income	7,400	-	-	-	-	-
Transfer In - Intrafund	2,127,809	-	2,094,636	-	-	-
Transfer Out - Intrafund	(2,127,809)	-	-	-	-	-
Tsfr To Administrative Svcs	(50,259)	-	-	-	-	-
Total Other Funds	(\$42,859)	-	\$2,094,636	-	-	-
Nonlimited Other Funds						
Refunding Bonds	4,686,654	-	-	-	-	-
Total Nonlimited Other Funds	\$4,686,654	-	-	-	-	-
Nonlimited Federal Funds						
Federal Funds	1,176,842	1,119,495	1,119,495	1,038,513	1,038,513	-
Total Nonlimited Federal Funds	\$1,176,842	\$1,119,495	\$1,119,495	\$1,038,513	\$1,038,513	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2013-2015 Actual	2015-17 Legislatively Adopted	2015-17 Estimated	2017-19		
						Agency Request	Governor's Balanced	Legislatively Adopted
Refunding Bonds	Other	0575	\$4,686,654	\$0	\$22,518,061	\$0	\$0	\$0
Interest earnings to pay debt service previously financed with GF dollars	Other	0605	7,400	0	12,731	0	0	0
Other Revenues	Other	0975	0	0	167,034	0	0	0
Transfer of revenue between funds to properly align revenue to programs	Other	1010	2,127,809	0	3,937,772	0	0	0
Transfer of revenue between funds to properly align revenue to programs	Other	2010	(2,127,809)	0	(1,969,433)	0	0	0
Transfer to Administrative Services	Other	2107	(50,259)	0	0	0	0	0
Build America Bonds	Federal	0995	1,176,842	1,119,495	1,143,850	1,038,513	1,038,513	0

BUDGET NARRATIVE

Capital Improvement

Program Description

Purpose

Capital Improvements are expenditures for acquisition or construction of a new asset or for existing assets; the expenditure significantly increases the asset's value, extends the life, or makes it adaptable for a different use. The completed project cost must be less than \$1 million and be capitalizable in accordance with OAM 15.60.10.

How Achieved

The Department of Corrections (DOC) is responsible for maintaining 325 owned buildings and over 5.4 million square feet of building space. Base Capital Improvement funding will allow the agency to perform only the most critical and immediate protection activities on its real property assets with an estimated current replacement value of \$2.5 billion.

2017-19 Proposed Projects	Number of Beds	Agency Request	Governor's Balanced Budget
#104 – Technology Infrastructure – TAG Upgrade	-0-	\$500,000	\$500,000
#105 – Capital Improvements & Renewal - White City Demolition	-0-	\$170,000	\$\$0
#108 Technology Initiatives: Warehouse Bar Code System	-0-	\$627,461	\$0
Total	-0-	\$1,297,461	\$500,000

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$2,824,471
Other Funds	\$1,297,461

BUDGET NARRATIVE

Governor's Balanced Budget

Staffing Impact

None

Revenue Source

General Fund \$2,723,694

Other Funds \$500,000

BUDGET NARRATIVE

Capital Improvement Division

031 Standard Inflation

Package Description

Purpose

This package includes funding for inflation and adjustments to reflect the Price List of Goods and Services issued by DAS. The prescribed standard inflation factors were used for all accounts in this division.

How Achieved

For 2017-19, inflation factors are 3.7% for standard inflation, 4.1% for Professional Services, 13.14% for Attorney General charges, 6.9% for Facility Rental and Taxes, and 3.7% for Special Payments. Inflation requested in this package is based on the 2017-19 Base Budget. Inflation associated with biennialized phased-in programs, when applicable, is included in package 021. Inflation associated with new institution start-up and operation is included in the essential package for caseload in package 040.

In the Governor's Balanced Budget, package 090 eliminated the value of this package.

Agency Request Budget

Staffing Impact

None

Revenue Source

General Fund	\$100,777
Other Funds	\$0
Federal Funds	\$0

Governor's Balanced Budget

Staffing Impact

None

BUDGET NARRATIVE

Revenue Source

General Fund	\$100,777
Other Funds	\$0
Federal Funds	\$0

2019-21 Fiscal Impact

The value of this package was eliminated in package 090 and will not have an impact on the 2017-19 or 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Capital Improvements
Cross Reference Number: 29100-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	100,777	-	-	-	-	-	100,777
Total Revenues	\$100,777	-	-	-	-	-	\$100,777
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Food and Kitchen Supplies	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Capital Outlay							
Land and Improvements	98,802	-	-	-	-	-	98,802
Building Structures	-	-	-	-	-	-	-
Professional Services	1,975	-	-	-	-	-	1,975
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	\$100,777	-	-	-	-	-	\$100,777

____ Agency Request
2017-19 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Capital Improvements
Cross Reference Number: 29100-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	100,777	-	-	-	-	-	100,777
Total Expenditures	\$100,777	-	-	-	-	-	\$100,777
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Capital Improvement

090 Analyst Adjustments

Package Description

Purpose

This package, added by the Governor, reflects additional policy adjustments to the DOC 2017-19 Agency Request Budget.

How Achieved

This package in the Governor's Balanced Budget eliminates package 031 standard inflation.

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	(\$100,777)
Other Funds	\$0

2019-21 Fiscal Impact

This package will be included in the base budget for the 2019-21 biennium.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Capital Improvements
Cross Reference Number: 29100-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(100,777)	-	-	-	-	-	(100,777)
Total Revenues	(\$100,777)	-	-	-	-	-	(\$100,777)
Capital Outlay							
Land and Improvements	(98,802)	-	-	-	-	-	(98,802)
Professional Services	(1,975)	-	-	-	-	-	(1,975)
Total Capital Outlay	(\$100,777)	-	-	-	-	-	(\$100,777)
Total Expenditures							
Total Expenditures	(100,777)	-	-	-	-	-	(100,777)
Total Expenditures	(\$100,777)	-	-	-	-	-	(\$100,777)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Capital Improvement

104 Technology Infrastructure

Purpose

The Department of Corrections (DOC) is requesting funding for the following key areas of technology infrastructure:

- Item 1: An assessment of corrections fundamental systems,
- Item 2: Desktop and laptop lifecycle replacement,
- Item 3: Voice over internet protocol (VOIP) infrastructure installation and on-going charges adjustment,
- Item 4: Updating the TAG Central Trust system and on-going operating costs.

The resources being requested for Capital Improvement are specific to Item 4.

Item 4: Upgrade TAG Central Trust System

The Department of Corrections (DOC) is requesting funding for critical functional upgrades to the TAG inmate trust accounting and commissary point of sale system. The TAG trust and commissary software system supports the department's inmate banking and accounting activities, and point-of-sale processes for the inmate commissary operation.

The proposal is to move the current software from its current version up three generations to the most current, stable version. The current version used by DOC was installed in 1999 and has not had any major changes since 2002. Instability related to PC operating system advances, server operating system restrictions, and hardware advancements have restricted peak operational ability, created processing issues, and created operational vulnerability with activities such as check printing. The upgrade would eliminate the restrictions, stabilize operations, eliminate vulnerability from a hardware and software standpoint, and add certain operational functions. Bringing the software to the most recent stable version also makes an upgrade to the next generation of the software easier. The next generation will have significantly greater hardware and software flexibility resulting in enhanced operational capability and lower operational cost. This also allows for the potential to improve functionality to address subsequent programming if victim's restitution efforts proceed.

How Achieved in the Agency Request Budget

Item 4: Upgrade TAG Central Trust System

Upgrading the current product has several advantages over soliciting for a completely new product. By upgrading the current product, the agency has lower cost for upgrades compared to a new, off-the-shelf system. Additionally, the current product uses

BUDGET NARRATIVE

the same interface and will require little-to-no additional training for staff. Finally, the transition time and resources to upgrade will be much less than those required for a new system.

The project would move the TAG software up three generations to the latest stable version. The upgrade will occur over the course of seven to nine months. All current functionality will be retained in the upgrade and some additional internal control enhancements will be added. All enhancements are included in the statement of work and the price quote. Training for this upgrade would be minimal since the upgrade has few changes from a screen and functional standpoint.

An upgrade of the current software for TAG allows the department to bring more of its software current with technology and allow for additional automation to improve processes, reduce manual activity, and reduce overall cost. Cost of doing such an upgrade is estimated at \$500,000. Ongoing cost for the software, accounting reconciliation, and internal controls will be slightly higher because of additional server software licensing, updated software cost, and recent audit findings related to internal control issues. The funding source is the General Fund. An Accountant 1 position (requested in Central Administration program unit) would ensure the financial integrity of the enhanced inmate accounting system and provide reconciliation of the multiple (DOC, DOJ, and OJD) agency accounts. The position will be necessary to accurately record and distribute funds collected from the inmate population to provide restitution to victims of crimes and for child support.

The resources requested specific to Item 4 are \$500,000 Other Funds, 0 positions, 0.00 FTE.

How Achieved in the Governor's Balanced Budget

The request for one-time funding for the TAG Central Trust System at a cost of \$500,000 was included in the Governor's Balanced Budget.

Quantifying Results

Item 4: Upgrade TAG Central Trust System

Outcomes specific to this system upgrade are less about efficiency and more about system sustainability. This is a system that partially runs on a Windows XP computer where it is necessary for staff to tape magnets to printer cartridges to allow them to work in old equipment. This will allow the agency to mitigate the risk of a systems failure, while also providing the flexibility to make programming modifications if pending legislative concepts become a reality.

BUDGET NARRATIVE

Agency Request Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$500,000

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$500,000

2019-21 Fiscal Impact.

Adjustments for this package are one-time acquisition costs and will be phased out in the 2019-21 budget development process.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 104 - Technology Infrastructure

Cross Reference Name: Capital Improvements
Cross Reference Number: 29100-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	500,000	-	-	-	500,000
Total Revenues	-	-	\$500,000	-	-	-	\$500,000
Capital Outlay							
Data Processing Software	-	-	500,000	-	-	-	500,000
Total Capital Outlay	-	-	\$500,000	-	-	-	\$500,000
Total Expenditures							
Total Expenditures	-	-	500,000	-	-	-	500,000
Total Expenditures	-	-	\$500,000	-	-	-	\$500,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Capital Improvement

105 Capital Improvement and Renewal

Package Description

Purpose

The Department of Corrections (DOC) is requesting funding for 3 Capital Improvement and Renewal items:

- Item 1: Faithful & Gould Assessment
- Item 2: Fire Suppression Systems Compliance
- Item 3: Transport Buses

The resources requested for Capital Improvement in this package are reflected in Item 1.

Item 1: Faithful & Gould Assessment

The Department of Administrative Services (DAS) recently entered into a contract with the consultant Faithful & Gould to conduct a statewide Facility Condition Assessment of all state owned facilities. This assessment revealed that the Department of Corrections (DOC) had significant Capital Improvement and Renewal needs. According to the assessment, DOC has a current need (through 2016) of \$115.8 M in Capital Improvement and Renewal projects at facilities across the state in order to protect and preserve the state owned buildings and related infrastructure. This need will grow to \$152 M by the end of 2019 due to additional Capital Renewal needs and escalation if funding is not received. The values provided by Faithful & Gould are industry standard and do not take into account the additional soft costs of design and the security protocols for contractors doing work within our secure environment. The cost of these projects would have a projected mark-up of 40% more than the estimates provided by Faithful & Gould, bringing the current funding need to \$162.1 M and the funding need through 2019 to \$212.9 M.

DOC is requesting only a portion of the estimated \$212.9 M to address the most critical items listed by Faithful & Gould. DOC plans to execute work in the following eight categories; building envelope, electrical systems, water systems, roofs, heating ventilation and air conditioning (HVAC), surveillance systems, fire systems, and professional services. This request will also include funding for additional limited duration staffing to supplement our existing facilities staff in managing this increased workload that these projects will produce. This funding supports DOC's need to protect 5.45 million square feet of publicly owned space. The request also supports DOC's vision to operate safe facilities and key performance measures on our agency scorecard.

BUDGET NARRATIVE

How Achieved in the Agency Request Budget

Item 1: Faithful & Gould Assessment

The maintenance budgets for DOC facilities are generally insufficient to address the deterioration associated with 24-hour, 7-day per week institutions and related facilities that range from 10 years to 150 years in age. The various types of construction materials and systems used in older facilities compound the challenge of preserving the useful life of these assets. The Faithful & Gould assessment of 16 DOC facilities shows a need in excess of \$219.9 M (including 40% mark-up) through the 17-19 biennium. In addition to the items noted on the assessment, DOC has essential tele-data and security system cabling, underground piping, and demolition needs. DOC is requesting funding for professional services related to the demolition of existing structures at the White City site.

The resources requested specific to Item 1 for Capital Improvement are \$170,000 Other Funds, 0 positions, 0.00 FTE

- Professional Services \$170,000

How Achieved in Governor's Balanced Budget

The request for one-time funding for the Faithful & Gould Assessment of \$170,000 was not included in the Governor's Balanced Budget.

Quantifying Results

Item 1: Faithful & Gould Deferred Maintenance Assessment

DOC will quantify results by tracking percent of variance of expended Capital Construction funds to projected expenditures. Variance will be calculated on a quarterly basis and will be a DOC CORE Process Measure.

The annual projected expenditures are as follows.

The annual projected expenditures are as follows.

<u>Timeframe</u>	<u>% Projected Expenditures</u>
July 1, 2017 to June 30, 2018	5
July 1, 2018 to June 30, 2019	15
July 1, 2019 to June 30, 2020	25

BUDGET NARRATIVE

July 1, 2020 to June 30, 2021	25
July 1, 2021 to June 30, 2022	20
July 1, 2022 to June 30, 2023	10

Agency Request Budget

Staffing Impact

Positions	0
FTE	0

Revenue Source

General Fund	\$0
Other Funds	\$170,000

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0

Revenue Source

General Fund	\$0
Other Funds	\$0

2019-21 Fiscal Impact

This package was not included in the Governor's Balanced Budget and so it will not become a part of the base budget for the 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 105 - Capital Improvements and Renewal

Cross Reference Name: Capital Improvements
Cross Reference Number: 29100-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Capital Outlay							
Professional Services	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Capital Improvement

108 Technology Initiatives

Package Description

Purpose

The Department of Corrections (DOC) is requesting funding for several technology initiatives in the following areas:

- Item 1: Electronic Health Records
- Item 2: Intranet Communications Portal
- Item 3: Warehouse Management System

The resource request specific to Capital Improvement is Item 3.

Item 3: Warehouse Management System

The DOC Warehouse system currently functions using a manually driven and paper intensive process for recording and archival record keeping. This manual system creates more room for error, is not nimble, limits visibility into the inventory information and is burdened with redundant paperwork. The speed, efficiency, and volume of products processed can be greatly enhanced with a fully integrated software and hardware solution.

DOC is requesting a Warehouse Management System (WMS) that can be integrated with the agency's current operating and accounting system (JD Edwards AFAMIS). A WMS is an integral part of modern warehousing businesses. Barcodes and their associated equipment technology used for scanning and system reports are essential for all stages of warehousing operations. The use of barcodes accurately identifies product description, location, inventory quantity, product dating and receiving date, and can be used to track and locate orders in process during order filling and transport of products. This process allows for more efficient methods of storing and transporting of products. As a software-driven system, this allows for real-time data capture, automation and printing technologies into the warehouse business infrastructure.

An RFI was initiated in 2013 to legitimize the cost of this system. Even though the associated cost would likely be less than DOC is requesting, this request includes the cost of inflation since the original RFI and the possibility of unanticipated change orders from the vendor for time spent installing and initially administrating the system at all four DOC warehouses. Also included in the package would be the need for a Project Manager for one year to assist with implementation.

BUDGET NARRATIVE

How Achieved in the Agency Request Budget

Item 3: Warehouse Management System

Purchasing, developing, and integrating a statewide WMS at all warehouse locations would:

- Position the warehouse system business model with the most modern inventory management technology
- Better manage inventory logistics across a diverse geographical area
- Allow for the utilization of real time technology for product transfers between warehouse locations
- Allow for more efficient staging of received product into warehouse storage
- Better track the timely disposition of dated product to minimize outdated product loss
- Reduce the need for redundant use and waste of printed paper
- Engage staff and work crews with the most up-to-date warehouse inventory technology and business techniques

Due to the need to improve efficiencies, reduce costs, and support sustainability, as well as positioning the DOC warehouse system into the current business model, DOC is requesting \$627,461 Other Funds, 0 positions, 0.00 FTE.

How Achieved in the Governor's Balanced Budget

The request for one-time funding for the Warehouse Management System at a cost of \$627,461 was not included in the Governor's Balanced Budget.

Quantifying Results

Item 3: Warehouse Management System

Intended results to be achieved from this proposed system would greatly enhance and streamline current efficiencies as follows:

- Improved inventory accuracy achieved due to electronic technology as opposed to manual processes
- Better integration of product dating information into the system to transition such products through in a timely manner
- Instantaneous access to product location information within the warehouses to prevent misplacement of goods and avoid unnecessary future purchases
- Improved environmental and cost savings through the reduction of paper generated by current manual processes
- Real time tracking of orders in process

BUDGET NARRATIVE

- Positions DOC warehouses into private industry accepted standards for inventory and accountability control

Agency Request Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$627,461

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$0

2019-21 Fiscal Impact

This package was not included in the Governor's Balanced Budget and so it will not become a part of the base budget for the 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Corrections, Dept of
Pkg: 108 - Technology Initiatives**

**Cross Reference Name: Capital Improvements
Cross Reference Number: 29100-088-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Capital Outlay							
Data Processing Software	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Corrections, Dept of
2017-19 Biennium

Agency Number: 29100

Cross Reference Number: 29100-088-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
General Fund Obligation Bonds	-	-	-	1,297,461	500,000	-
Total Other Funds	-	-	-	\$1,297,461	\$500,000	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Estimated	2017-19		
						Agency Request	Governor's Balanced	Legislatively Adopted
General Obligation Bonds	Other	0555	\$0	\$0	\$0	\$1,297,461	\$500,000	\$0

BUDGET NARRATIVE

Capital Construction

Program Description

Purpose

This program includes the purchase of land, buildings, support systems, and equipment/information technology-related projects. New building/equipment and Capital Improvement and Renewal are included in the Capital Construction program (excludes routine maintenance and repairs). Capital Construction also incorporates those major projects or activities whose aggregate cost will exceed \$1,000,000 (last biennium was \$500,000) and is capitalizable in accordance with OAM 15.60.10.

How Achieved

By definition, there is no base budget for Capital Construction. Its limitation is valid for six years and is associated only with the biennium in which it was initially approved by the Legislature. New project and funding authority for 2017-19 is requested in Policy Option Packages 104 “Technology Infrastructure” and 105 “Capital Improvement and Renewal.”

Package 104 – Technology Infrastructure: The Department of Administrative Services (DAS) has entered into a mandatory services agreement with International Business Machines Corporation (IBM) on behalf of the Oregon Department of Corrections (DOC) to transition the state out of the telephone business to a centralized Voice Over Internet Protocol (VOIP) model. DOC will need to upgrade a large percentage of its current infrastructure to support VOIP, incurring significant costs. **Approved in GBB**

Package 105 – Capital Improvement and Renewal: The Faithful & Gould assessment of 16 DOC facilities shows a need in excess of \$219.9 M (including a 40 percent mark-up) through the 2017-19 biennium. DOC is requesting \$123.6 M to address capital items in seven categories noted on the Facility Condition Assessment. **Modified in GBB**

Package 108 – Technology Initiatives: DOC is requesting funding for the estimated costs associated with implementing an Electronic Health Record System (EHR). In today’s healthcare environment, an EHR system is critical for increased efficiency, continuity of care along the continuum of public health, data mining for evidence-based resource management, and risk management. **Denied in GBB**

Package 108 – Technology Initiatives: DOC is requesting funding to develop and deploy an enterprise-wide Intranet Communications Portal that supports a strategy to improve business processes related to communications within the agency (Intranet), manage documents, provide document versioning, collaborate on projects and decisions, and improve the quality of business data and information. **Denied in GBB**

BUDGET NARRATIVE

Projects requested for 2017-19 financing are summarized in the following table:

2017-19 Proposed Projects	Number of Beds	Agency Request	Governor's Balanced Budget
#104 – Technology Infrastructure – VOIP (Capital Construction)	-0-	\$12,200,000	\$12,200,000
#105 – Capital Improvement and Renewal (Capital Construction)	-0-	\$123,645,097	\$31,293,534
#108 Technology Initiatives: Extranet / Intranet	-0-	\$1,858,500	\$0
#108 Technology Initiatives: Electronic Health Records	-0-	\$1,700,800	\$0
Total	-0-	\$139,404,397	\$43,493,534

Agency Request Budget

Staffing Impact

There are 16 limited duration staff to support the management of the projects included in POP 105.

Revenue Source

Other Funds \$139,404,397 (bond sales)

Governor's Balanced Budget

Staffing Impact

There are an unspecified number of limited duration staff to support the management of the projects included in the GBB POP 105.

Revenue Source

Other Funds \$43,493,534 (bond sales)

Major Construction/Acquisition Project Narrative

Note: Complete a separate form for each project

Agency:	Department of Corrections	Priority (Agency #):		Schedule	
Project Name:	Capital Improvements & Renewal	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Address/Location:	Various	\$ 123,815,097.00		7/1/2017	6/30/2023
		GSF	# Stories	Land Use/Zoning Satisfied	
		N/A	N/A	Y	N

Funding Source/s: Show the distribution of dollars by funding source for the full project cost.	General Funds	Lottery	Other	Federal
			\$ 123,815,097	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

The Department of Administrative Services (DAS) recently entered into a contract with the consultant Faithful & Gould to conduct a statewide Facility Condition Assessment of all state owned facilities. This assessment revealed that the Department of Corrections (DOC) had significant Capital Improvement and Renewal needs. According to the assessment, DOC has a current need (through 2016) of \$115.8 M in Capital Improvement and Renewal projects at facilities across the state in order to protect and preserve the state owned buildings and related infrastructure. This need will grow to \$152 M by the end of 2019 due to additional Capital Renewal needs and escalation if funding is not received. The values provided by Faithful & Gould are industry standard and do not take into account the additional soft costs of design and the security protocols for contractors doing work within our secure environment. The cost of these projects would have a projected mark-up of 40% more than the estimates provided by Faithful & Gould, bringing the current funding need to \$162.1 M and the funding need through 2019 to \$212.9 M.

DOC is requesting only a portion of the estimated \$212.9 M to address the most critical items listed by Faithful & Gould. DOC plans to execute work in the following eight categories; building envelope, electrical systems, water systems, roofs, heating ventilation and air conditioning (HVAC), surveillance systems, fire systems, and professional services. This request will also include funding for additional limited duration staffing to supplement our existing facilities staff in managing this increased workload that these projects will produce. This funding supports DOC's need to protect 5.45 million square feet of publicly owned space. The request also supports DOC's vision to operate safe facilities and key performance measures on our agency scorecard.

Project Scope and Alternatives Considered

The maintenance budgets for DOC facilities are generally insufficient to address the deterioration associated with 24-hour, 7-day per week institutions and related facilities that range from 10 years to 150 years in age. The various types of construction materials and systems used in older facilities compound the challenge of preserving the useful life of these assets. The Faithful & Gould assessment of 16 DOC facilities shows a need in excess of \$219.9 M (including 40% mark-up) through the 17-19 biennium. In addition to the items noted on the assessment, DOC has essential tele-data and security system cabling, underground piping, and demolition needs.

- Building Envelope \$ 3,514,291
- Electrical Systems \$ 7,122,410
- Water Systems \$ 13,657,850
- Roofs \$ 26,569,863
- HVAC \$ 42,538,747
- Surveillance Systems \$ 10,452,295
- Fire Systems \$ 9,468,894
- Staffing (LD positions) \$ 10,320,747

Demolition White City: \$170,000

Major Construction/Acquisition Project Narrative

Note: Complete a separate form for each project

Agency:	Department of Corrections	Priority (Agency #):		Schedule	
Project Name:	Voice Over Internet Protocol (VOIP) Upgrade and Installation	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Address/Location:		\$ 12,200,000		7/1/2017	6/30/2019
		GSF	# Stories	Land Use/Zoning Satisfied	
		N/A	N/A	Y	N

Funding Source/s: Show the distribution of dollars by funding source for the full project cost.	General Funds	Lottery	Other	Federal
	\$ -	\$0	\$12,200,000	\$0

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

The Department of Administrative Services (DAS) has entered into an agreement with International Business Machines Corporation (IBM) on behalf of DOC. This is a mandatory services contract for all state agencies. This agreement will transition the state out of the telephone business and convert all on-site Legacy Telephone Systems to a centralized Voice Over Internet Protocol model (VOIP). DOC will need to upgrade a large percentage of its current infrastructure to support VOIP. In some cases this upgrade will have to be accomplished in buildings that range in age from 20 to 150 years old, incurring significant costs for new conduit and wire installation and abatement of asbestos-containing building materials. This planned solution will result in direct billing for telephone services to the agency and an increase in monthly telephone charges.

Project Scope and Alternatives Considered

The new system infrastructure will be incurred as a one-time Capital Outlay to be financed with XI-Q bonds. Upgraded infrastructure will have new fiber, Cat6 or better copper cable, new pathway, and network equipment.

Major Construction/Acquisition 10-Year Plan, Lease Plans, Disposals

2017-19 Biennium

Agency Name:

Proposed New Construction or Acquisition - Complete for 5 Biennia

Biennium	Priority	Concept/Project Name	Description	GSF	Position Count	General Fund	Other Funds	Lottery Funds	Federal Funds	Estimated Cost/Total Funds
2017-19	1	POP 108 - Electronic Health Records	Implementation of Electronic Health Records System	N/A	0		1,700,800			1,700,800
2017-19	2	POP 104 - VOIP Cabling & Installation	Mandated Voice Over IP Protocol telecom Upgrade	N/A	0		12,200,000			12,200,000
2017-19	3	POP 105 - Capital Improvement & Renewal	Critical Capital Improvement and Renewal needs	N/A	0		123,815,097			123,815,097
2017-19	4	POP 108 - Intranet Portal	Develop and deploy an enterprise-wide Intranet Communications Portal	N/A	0		1,858,500			1,858,500
2019-21		Intranet Portal		N/A	0		692,900			692,900
2021-23		TBD								
2023-25		TBD								
2025-27		TBD								

Proposed Lease Changes over 10,000 RSF - Complete for 5 Biennia

Biennium	Location	Description/Use	Term in Years	Total RSF ² +/- (added or eliminated)	USF ³	Position Count ¹	Biennial S Rent/RSF ²	Biennial S O&M ⁴ /RSF ² not included in base rent payment	Total Cost / Biennium (D+E)*A
				A	B	C	D	E	
2017-19	None								
2019-21	TBD								
2021-23	TBD								
2023-25	TBD								
2025-27	TBD								

Planned Disposal of Owned Facility

Biennium	Facility Name	Description
2017-19	Sale of ODOT 66 ac.	Purchase part of DOC land at Deer Park. Option agreement underway.
rent or 2017-19	Powder River Purchase adjacent to facility	Small lot 0.79 ac.
2015-17	Sale of portion of former State Corrections Agriculture lands	105 ac sale to Corban University

Definitions:

Occupant Position Count:

1 Total Legislatively Approved Budget (LAB) Position Count assigned to (home location) each building or lease as applicable.

RSF 2 Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.

Capital Financing Six-Year Forecast Summary 2017-19

AGENCY: Department of Corrections
Agency #: 29100

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2017-19 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type			
	General Obligation Bonds	Revenue Bonds	Totals by Repayment Source	
Major Construction/ Acquisition Projects				
Subtotal for General Fund Repayment:	\$ 41,215,032	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Major Construction	\$	\$	\$	
Equipment/Technology Projects over \$500,000				
Subtotal for General Fund Repayment:	\$ 16,886,761	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Equipment/Technology	\$	\$	\$	
Debt Issuance for Loans and Grants				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Loans and Grants:	\$	\$	\$	
Total All Debt Issuance	\$	\$	\$	
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
GRAND TOTAL 2017-19:	\$	\$	\$	

_____ Agency Request

_____ Governor's Budget

_____ Legislatively Adopted

Budget Page _____

Capital Financing Six-Year Forecast Summary 2019-21

AGENCY: Department of Corrections
Agency #: 29100

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2019-21 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type			
	General Obligation Bonds	Revenue Bonds	Totals by Repayment Source	
Major Construction/ Acquisition Projects				
Subtotal for General Fund Repayment:	\$	41,215,032 \$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Major Construction	\$	\$	\$	
Equipment/Technology Projects over \$500,000				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Equipment/Technology	\$	\$	\$	
Debt Issuance for Loans and Grants				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Loans and Grants:	\$	\$	\$	
Total All Debt Issuance	\$	\$	\$	
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
GRAND TOTAL 2019-21	\$	\$	\$	

_____ Agency Request

_____ Governor's Budget

_____ Legislatively Adopted

Budget Page _____

Capital Financing Six-Year Forecast Summary 2021-23

AGENCY: Department of Corrections
Agency #: 29100

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2021-23 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type			Totals by Repayment Source
	General Obligation Bonds	Revenue Bonds		
Major Construction/Acquisition Projects				
Subtotal for General Fund Repayment:	\$	41,215,032	\$	GF
Subtotal for Lottery Funds Repayment:	\$		\$	LF
Subtotal for Other Funds Repayment:	\$		\$	OF
Subtotal for Federal Funds Repayment:	\$		\$	FF
Total for Major Construction	\$		\$	
Equipment/Technology Projects over \$500,000				
Subtotal for General Fund Repayment:	\$		\$	GF
Subtotal for Lottery Funds Repayment:	\$		\$	LF
Subtotal for Other Funds Repayment:	\$		\$	OF
Subtotal for Federal Funds Repayment:	\$		\$	FF
Total for Equipment/Technology	\$		\$	FF
Debt Issuance for Loans and Grants				
Subtotal for General Fund Repayment:	\$		\$	GF
Subtotal for Lottery Funds Repayment:	\$		\$	LF
Subtotal for Other Funds Repayment:	\$		\$	OF
Subtotal for Federal Funds Repayment:	\$		\$	FF
Total for loans and grants:	\$		\$	
Total All Debt Issuance	\$		\$	
Subtotal for General Fund Repayment:	\$		\$	GF
Subtotal for Lottery Funds Repayment:	\$		\$	LF
Subtotal for Other Funds Repayment:	\$		\$	OF
Subtotal for Federal Funds Repayment:	\$		\$	FF
GRAND TOTAL 2021-23 :	\$		\$	

_____ Agency Request

_____ Governor's Budget

_____ Legislatively Adopted

Budget Page _____

BUDGET NARRATIVE

Capital Construction

104 Technology Infrastructure

Purpose

The Department of Corrections (DOC) is requesting funding for the following key areas of technology infrastructure:

- Item 1: An assessment of corrections fundamental systems,
- Item 2: Desktop and laptop lifecycle replacement,
- Item 3: Voice over internet protocol (VOIP) infrastructure installation and on-going charges adjustment,
- Item 4: Updating the TAG Central Trust system and on-going operating costs.

The resources being requested for Capital Construction are specific to Item 3.

Item 3: VOIP Installation and Operation

The Department of Administrative Services (DAS) has entered into an agreement with International Business Machines Corporation (IBM) on behalf of DOC. This is a mandatory services contract for all state agencies. This agreement will transition the state out of the telephone business and convert all on-site Legacy Telephone Systems to a centralized Voice Over Internet Protocol model (VOIP). DOC will need to upgrade a large percentage of its current infrastructure to support VOIP. In some cases this upgrade will have to be accomplished in buildings that range in age from 20 to 150 years old, incurring significant costs for new conduit and wire installation and abatement of asbestos-containing building materials. This planned solution will result in direct billing for telephone services to the agency and an increase in monthly telephone charges.

How Achieved in Agency Request Budget

Item 3: VOIP Installation and Operation

The new system infrastructure will be incurred as a one-time Capital Outlay to be financed with XI-Q bonds. Upgraded infrastructure will have new fiber, Cat6 or better copper cable, new pathway, and network equipment.

In addition to the infrastructure upgrades, ongoing General Fund telecommunications costs will increase by approximately \$2.3 million per biennium due to the equipment rentals and increased fees incurred by the new IBM contract. These costs will be reflected in Central Administration.

The resources requested specific to Item 3 are \$12,200,000 Other Funds, 0 positions, 0.00 FTE.

BUDGET NARRATIVE

How Achieved in Governor's Balanced Budget

The request for one-time funding for VOIP Installation and Operation at a cost of \$12,200,000 was included in the Governor's Balanced Budget.

Quantifying Results

Item 3: VOIP Installation and Operation

The agency telephones will be compatible with the state's VOIP telephony system and fully supported by the contracted vendor. DOC will meet all schedules and timelines required by DAS to integrate to the new system.

Agency Request Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$12,200,000

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$12,200,000

BUDGET NARRATIVE

2019-21 Fiscal Impact.

Adjustments in Item 3 of this package will be one-time and will be phased out as a part of the 2019-21 budget development process.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 104 - Technology Infrastructure

Cross Reference Name: Capital Construction
Cross Reference Number: 29100-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	12,200,000	-	-	-	12,200,000
Total Revenues	-	-	\$12,200,000	-	-	-	\$12,200,000
Capital Outlay							
Telecommunications Equipment	-	-	12,200,000	-	-	-	12,200,000
Total Capital Outlay	-	-	\$12,200,000	-	-	-	\$12,200,000
Total Expenditures							
Total Expenditures	-	-	12,200,000	-	-	-	12,200,000
Total Expenditures	-	-	\$12,200,000	-	-	-	\$12,200,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Capital Construction

105 Capital Improvement and Renewal

Package Description

Purpose

The Department of Corrections (DOC) is requesting funding for 3 Capital Improvement and Renewal items:

- Item 1: Faithful & Gould Assessment
- Item 2: Fire Suppression Systems Compliance
- Item 3: Transport Buses

The resources requested for Capital Construction in this package are reflected in Item 1.

Item 1: Faithful & Gould Assessment

The Department of Administrative Services (DAS) recently entered into a contract with the consultant Faithful & Gould to conduct a statewide Facility Condition Assessment of all state owned facilities. This assessment revealed that the Department of Corrections (DOC) had significant Capital Improvement and Renewal needs. According to the assessment, DOC has a current need (through 2016) of \$115.8 M in Capital Improvement and Renewal projects at facilities across the state in order to protect and preserve the state owned buildings and related infrastructure. This need will grow to \$152 M by the end of 2019 due to additional Capital Renewal needs and escalation if funding is not received. The values provided by Faithful & Gould are industry standard and do not take into account the additional soft costs of design and the security protocols for contractors doing work within our secure environment. The cost of these projects would have a projected mark-up of 40% more than the estimates provided by Faithful & Gould, bringing the current funding need to \$162.1 M and the funding need through 2019 to \$212.9 M.

DOC is requesting only a portion of the estimated \$212.9 M to address the most critical items listed by Faithful & Gould. DOC plans to execute work in the following eight categories; building envelope, electrical systems, water systems, roofs, heating ventilation and air conditioning (HVAC), surveillance systems, fire systems, and professional services. This request will also include funding for additional limited duration staffing to supplement our existing facilities staff in managing this increased workload that these projects will produce. This funding supports DOC's need to protect 5.45 million square feet of publicly owned space. The request also supports DOC's vision to operate safe facilities and key performance measures on our agency scorecard.

BUDGET NARRATIVE

How Achieved in Agency Request Budget

Item 1: Faithful & Gould Assessment

The maintenance budgets for DOC facilities are generally insufficient to address the deterioration associated with 24-hour, 7-day per week institutions and related facilities that range from 10 years to 150 years in age. The various types of construction materials and systems used in older facilities compound the challenge of preserving the useful life of these assets. The Faithful & Gould assessment of 16 DOC facilities shows a need in excess of \$219.9 M (including 40% mark-up) through the 17-19 biennium. In addition to the items noted on the assessment, DOC has essential tele-data and security system cabling, underground piping, and demolition needs.

The resources requested specific to Item 1 for Capital Construction are \$123,645,097 Other Funds, 0 positions, 0.00 FTE.

How Achieved in Governor’s Balanced Budget

Item 1: Faithful & Gould Assessment

The request for one-time funding for Faithful and Gould Assessment related projects at a cost of \$123,645,097 was modified in the Governor’s Balanced Budget to \$31,293,534. The table below reflects the assumed DOC projects given the modified budgeted amount.

	ARB	GBB
Building Envelope	\$ 3,514,291	\$0
Electrical Systems	\$ 7,122,410	\$0
Water Systems	\$ 13,657,850	\$0
Roofs	\$ 26,569,863	\$12,331,462
HVAC	\$ 42,538,747	\$12,190,323
Surveillance Systems/Envelope	\$ 10,452,295	\$3,926,882
Fire Systems	\$ 9,468,894	\$0
Staffing (LD positions & escorts)	\$ 10,320,747	\$2,844,867
Total	\$123,645,097	\$31,293,534

BUDGET NARRATIVE

Quantifying Results

Item 1: Faithful & Gould Deferred Maintenance Assessment

DOC will quantify results by tracking percent of variance of expended Capital Construction funds to projected expenditures. Variance will be calculated on a quarterly basis and will be a DOC CORE Process Measure. The annual projected expenditures are as follows.

The annual projected expenditures are as follows.

<u>Timeframe</u>	<u>% Projected Expenditures</u>
July 1, 2017 to June 30, 2018	5
July 1, 2018 to June 30, 2019	15
July 1, 2019 to June 30, 2020	25
July 1, 2020 to June 30, 2021	25
July 1, 2021 to June 30, 2022	20
July 1, 2022 to June 30, 2023	10

Agency Request Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$123,645,097

BUDGET NARRATIVE

Governor's Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$31,293,534

2019-21 Fiscal Impact

Item 1: Faithful & Gould Deferred Maintenance

This package is one-time funding that will not be part of the base budget for the 2019-21 biennium. Ongoing debt service related to this package will be included in the 2019-21 Base Budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 105 - Capital Improvements and Renewal

Cross Reference Name: Capital Construction
Cross Reference Number: 29100-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	31,293,534	-	-	-	31,293,534
Total Revenues	-	-	\$31,293,534	-	-	-	\$31,293,534
Capital Outlay							
Building Structures	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Other Capital Outlay	-	-	31,293,534	-	-	-	31,293,534
Total Capital Outlay	-	-	\$31,293,534	-	-	-	\$31,293,534
Total Expenditures							
Total Expenditures	-	-	31,293,534	-	-	-	31,293,534
Total Expenditures	-	-	\$31,293,534	-	-	-	\$31,293,534
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

Capital Construction

108 Technology Initiatives

Package Description

Purpose

The Department of Corrections (DOC) is requesting funding for several technology initiatives in the following areas:

- Item 1: Electronic Health Records
- Item 2: Intranet Communications Portal
- Item 3: Warehouse Management System

Items 1 and 2 have resource requests specific to Capital Construction.

Item 1: Electronic Health Records

Policy Package 108 is requesting funding for the estimated costs associated with implementing an Electronic Health Records System (EHR). In today's health care environment, an EHR is critical for increased efficiency, continuity of care along the continuum of public health, data mining for evidence-based resource management, and risk management.

In 2014, the Correctional Health Care Costs Workgroup – born out of SB 843 (2013) – included the “Use of Electronic Health Records systems” as one of the primary recommendations in its report to the Ways & Means Subcommittee on Public Safety. This came after the workgroup reviewed nationwide efforts to increase efficiencies and prioritized recommendations based on projected impact.

In 2014, DOC contracted with a consulting firm that specializes in EHR systems for correctional environments to assess its needs and to determine if it was feasible to implement an EHR system in DOC's 14 institutions. The consultant's experience has indicated that short-term implementation-related complications and loss of productivity are anticipated, but that DOC and the state will reap long-term benefits of moving to an EHR.

Benefits include increased quality of care for inmates, increased staff productivity, significant improvements in the delivery of care, electronic information continuity as new inmates enter the system and release to the community, and the utilization of available data to positively impact both the strategic and operational decision-making processes inside and outside DOC.

BUDGET NARRATIVE

In 2015, the Legislature allocated funding for DOC to move the EHR project through the DAS Stage Gate procurement process. DOC has hired a technology company to assist in preparing the business case and supporting documents to meet the Stage Gate 1 requirements. In September 2016, DOC will release an RFP to acquire a project manager (PM) and business analyst (BA) for the remainder of the project. This POP will allow for the continuation of EHR project development by funding the Project Manager and Business Analyst, the Stage Gate quality assurance review, and finalize the EHR system procurement RFP.

Item 2: Agency Intranet

This project is for DOC to develop and deploy an enterprise-wide Intranet Communications Portal that supports a strategy to improve business processes related to communications within the agency (Intranet), manage documents, provide document versioning, collaborate on projects and decisions, and improve the quality of business data and information. An intranet is defined as an in-house website on the organization's local area network (LAN) serving **employees only** and not the public. An intranet provides a standard way to publish the organization's policies, news, schedules, forms, and training manuals. The intranet can also provide a venue for publishing blogs, wikis, activities, events and schedules. If not funded, DOC's communication and collaboration practices will continue as is using only email and files that are hard to locate, control, and share. A web browser is the primary way to display information. If not funded, DOC's communication and collaboration practices will continue as is using only email and dispersed files that are hard to locate, control, and share. The quality of informed, collaborative, and data-driven decisions will remain underdeveloped and stunted.

Some additional background of this proposed project:

- In June 2011, DOC led an intranet pilot project to test the functionality and approaches to meeting business needs using intranet web portals. The six-month pilot was successful and developed a number of lessons learned to use when initiating a full project.
- In November 2014, DOC hired the Marquam Group, an experienced and well-known team of intranet consultants that have performed contracts for many Oregon agencies, to perform an intranet business feasibility study; they were tasked to identify how an intranet could meet critical organizational needs. Based on the information gathered, alternative options were reviewed, and a three-year roadmap was defined. Necessary infrastructure changes were targeted and costs were estimated including the Oregon State Data Center (SDC) expenses for hosting/support.
- By April 2014, Marquam and DOC IT Services collaborated and jointly authored a number of deliverable documents supporting the findings; these documents will provide a framework to start project implementation.
- A summary of findings were presented to DOC's Executive Team in April 2014. The findings were positively received and generated a discussion and desire to move forward.

BUDGET NARRATIVE

An Intranet Communications Portal will provide a foundation to share data and essential information, measure processes, and can lead to improved business efficiencies, decisions, and responsiveness. In addition to increased collaboration, the system can also provide ways to reduce manual processes, provide opportunities to improve timeliness and quality of decisions, and generate better outcomes in support of DOC's mission.

How Achieved in the Agency Request Budget

Item 1: Electronic Health Records

An EHR would provide future cost avoidance, slow the rate of growth in staff needed to provide care, and present DOC with efficiencies while improving medical operations in several key areas. An EHR would:

- **Provide access to information via the Health Information Exchange (HIE)**
HIE is defined as the mobilization of health care information electronically across organizations within a region, community, or hospital system. HIE provides the capability to electronically move clinical information among health care information systems while maintaining the meaning of the information being exchanged. HIE systems facilitate the efforts of physicians and clinicians to meet high standards of care through electronic participation in a patient's continuity of care with multiple providers. Health care provider benefits include reduced expenses associated with the manual printing, scanning, and faxing of documents, as well as the physical mailing of patient charts and records, and phone communication to verify delivery of traditional communications, referrals, and test results. Access to HIE for inmate medical information is critical to the continuity of care as inmates move from the community to intake, during incarceration, and upon release back to the community and public services.
- **Decrease risk exposure due to chart errors, a lack of timely information, and information security**
DOC's current paper charting system results in huge volumes of medical paper-work, making it difficult to allow providers current information as an inmate moves throughout the system (either between Health Services units inside an institution, or between institutions when an inmate is transferred). The DOC maintains an entire warehouse of files to accommodate operational needs.
- **Improve medication distribution process, saving time and reducing inefficiencies**
Proper administration of medications to the inmate population is a time-consuming process. An EHR will address this problem by providing an up-to-date and online Medical Administration Record (MAR). Automating the process of medication administration, and all the record keeping that goes along with it, will increase the efficiency of administering the medications and reduce the likelihood of errors within the process.

BUDGET NARRATIVE

- **Improve efficiency of pharmacy and provider interactions**

Inefficiencies surrounding current processes of interacting with pharmacy exist. Because chart notes and physician orders are hand-written, prescription orders can be misread or incomplete. Because faxed orders are often difficult to read, there are inefficiencies in tracking down correct information or addressing the effects of an incorrect assumption. An EHR will address this issue by allowing providers to order medications online and submit them directly to the pharmacy through a process that allows for clear legibility and error checking.
- **Decrease amount of inmate transfers due to medical reasons**

DOC facilitates inmate transfers from one institution to another in order for the inmate to receive a consult from a particular provider – in part because current information may not be available for a consulting physician to review. Many of these trips could be avoided if the consulting physician had more immediate access to the patient chart. An EHR will address this issue by providing online access that multiple locations can work with simultaneously.
- **Reduce effort required to store and manage paper-based records**

Physical charts must be stored and managed. This requires purging charts to a manageable size and archiving records. An EHR would address this issue by eliminating the need to purge and archive old records.
- **Improve efficiency of telemedicine efforts**

The current inability for a complete medical record to be in more than one place at one time requires an additional effort to ensure telemedicine providers have accurate and up to date chart information during every telemedicine encounter. An EHR will address this issue by eliminating the need to create and maintain duplicate medical records for telemedicine operations.
- **Increase opportunities for data analysis and outcome measurements**

Data analysis and outcome measurement can be very difficult to attain in the current system of paper-based medical records. With the implementation of an EHR, these types of activities will be accessible for research and analysis, providing the ability to obtain evidence-based answers to operational questions and to better target resources.
- **Provide continuity of care at release**

Upon an individual's release from custody an EHR will allow for the automatic transmission of health care data to a Health Information Exchange and allow a smooth transition into Coordinated Care Organizations (CCOs) and for Veterans who are eligible for benefits, if applicable.

BUDGET NARRATIVE

- **Increase efficiencies for emergency offsite care**

Institutional staff will be able provide local hospitals with secure medical records of individuals that require emergent care while the patient is in transport. Having immediate access to complete patient information, providers improve their ability to make well-informed treatment decisions quickly and safely.

To fund the next steps in the Electronic Health Records project, DOC is requesting \$1,700,800 Other Funds and no positions.

How Achieved in Governor’s Balanced Budget

The request for one-time funding for Electronic Health Records at a cost of \$1,700,800 was not included in the Governor’s Balanced Budget.

How Achieved in the Agency Request Budget

Item 2: Agency Intranet

The following are assumptions for the project and a breakdown of the funding request for the three-year project. DOC will:

- Contract with a vendor to perform a technical infrastructure reassessment, evaluating DOC’s current technology and recommending next steps and tools to support the development of an agency intranet, collaborative tools, and content management (prior to project initiation).
- Procure professional services to write the required Stage Gate Business Case and IRR packet to be submitted to the State CIO.
- Procure professional services to write the Statement of Work and Request for Proposal to hire a Solutions Vendor.
- Procure a Solutions Vendor to implement the intranet and collaborative solutions over the life of the project.
- Potentially hire an independent Quality Assurance (QA) vendor, since this is required for most Stage Gate projects.
 - Note: At this time, it remains unclear if an independent QA will ultimately be required. If it is, the requested funding now includes QA. If QA is later determined not to be necessary, the funded budget might decrease.

Revenue Source	2017 – 2019 Biennium	2019 – 2021 Biennium	Total (over three years)
General Fund	\$ 1,858,500	\$ 692,900	\$ 2,551,400
Other Funds -	0	0	0
Federal Funds -	0	0	0
Total Funds	\$ 1,858,500	\$ 692,900	\$ 2,551,400

BUDGET NARRATIVE

Key project targets will be met in three phases by establishing an initial Intranet foundation, extending Intranet functionality, and integrating agency business processes. These efforts will improve:

- Communications within the agency (Intranet)
 - Providing central locations to find common information
 - Providing search tools to locate common information
- Coordination of meetings
- Managing documents and document versions
- Collaborating on projects and decisions
- The quality of business data/information
- Collaborating with external community and other partners
- Reduce duplicate business forms

In light of the need to improve enterprise efficiencies, DOC is requesting \$1,858,500 Other Funds for the 2017-19 biennium (0 Positions, 0 FTE). This proposed project requires 42 months and would start July 1, 2017, and last through December 31, 2020. (The Intranet Communications Portal project requires 3.5 years.)

How Achieved in Governor's Balanced Budget

The request for one-time funding for Agency Intranet at a cost of \$1,858,500 was not included in the Governor's Balanced Budget.

Quantifying Results

Item 1: Electronic Health Records

EHR will increase quality of care, augment staff productivity, and improve efficiency of pharmacy and provider interactions. EHR will allow DOC staff to have real-time interactions with outside providers and allow emergency room physicians to make accurate decisions for treatment. The implementation of EHR will also provide a smooth transition to Coordinated Care Organizations upon release.

Item 2: Agency Intranet

The department has developed Correctional Outcomes through Research and Engagement (CORE) as a means to monitor and measure the daily work performed throughout the department. The benefits and outcomes of an intranet communications portal will be tied to the following CORE goals:

- Engaging stakeholders, partners, and employees

BUDGET NARRATIVE

- Promote effective communications of news
- Assisting data warehouse users to utilize data and research studies

Key Performance Metrics (KPMs) could include:

- A percentage reduction of duplicate information or files
- A percentage increase of how much more quickly staff can locate information they search for
- A percentage reduction of DOC staff emails (with file attachments) sent to other staff
- A percentage of file shares from the U: and P: drives migrated into the new intranet communications portal with improved management and controls

Metrics could be developed for the following efforts:

- Creating an ongoing governance plan to manage development and program efforts
- Publishing critical information and content to staff
- Facilitating staff communications
- Sharing ideas, exchanging information, and engaging staff on collaborative projects and decisions
- Partially streamline key business process workflows

Agency Request Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$3,559,300

BUDGET NARRATIVE

Governor’s Balanced Budget

Staffing Impact

Positions	0
FTE	0.00

Revenue Source

General Fund	\$0
Other Funds	\$0

2019-21 Fiscal Impact

This package is not included in the Governor’s Balanced Budget and so it will not become a part of the base budget for the 2019-21 biennia.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Corrections, Dept of
Pkg: 108 - Technology Initiatives

Cross Reference Name: Capital Construction
Cross Reference Number: 29100-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Capital Outlay							
Professional Services	-	-	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Corrections, Dept of
2017-19 Biennium

Agency Number: 29100

Cross Reference Number: 29100-089-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
General Fund Obligation Bonds	4,219,475	14,220,432	14,220,432	139,404,397	43,493,534	-
Interest Income	14,057	-	-	-	-	-
Transfer Out - Intrafund	-	-	(2,094,636)	-	-	-
Total Other Funds	\$4,233,532	\$14,220,432	\$12,125,796	\$139,404,397	\$43,493,534	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2013-2015 Actual	2015-17 Legislatively Adopted	2015-17 Estimated	2017-19		
						Agency Request	Governor's Balanced	Legislatively Adopted
General Obligation Bonds to finance construction projects and related staff, deferred maintenance projects and related staff, and other expenses	Other	0555	\$4,219,475	\$14,220,432	\$9,136,369	\$139,404,397	\$43,493,534	\$0
Interest Income	Other	0605	14,057	0	0	0	0	0
Transfer of revenue between funds to properly align revenue to programs	Other	2010	0	0	0	0	0	0

BUDGET NARRATIVE

Facilities Maintenance and Management

Purpose

The Department of Corrections (DOC) manages and maintains 14 prisons and related facilities across the state. DOC currently owns 325 buildings encompassing approximately 5.45 million square feet. General oversight for facility management and maintenance is the responsibility of the central Facility Services section of the General Services Division. Institution facility operations are administered by local physical plant managers and their staff.

How Achieved – Agency Request Budget

Facility operations and maintenance budgets are approved biennially by the Legislature. These budgets are usually adjusted for inflation. During the 2009-11 biennium, DOC received a one-time extraordinary inflation exception for utilities due to frequent increases in provider rates that were higher than the standard inflation. Physical plant budgets for new construction are generally limited to operational costs and minimal funding for routine maintenance. The maintenance budgets for the facilities are generally insufficient to address the deterioration associated with 24-hour, 7-day-per-week facilities, aging physical plants, and the various types of construction materials and systems used in older facilities. For example, the Oregon State Penitentiary was constructed in 1866 and has for some time shown signs of significant wear and tear. Even the more recently-constructed (1995) Snake River Correctional Institution in Ontario has experienced significant physical plant and equipment replacement issues. Lack of adequate funding in the Current Service Level Budget has produced a sizeable list of deferred maintenance needs.

The Department of Administrative Services (DAS) recently hired Faithful & Gould as a private consultant to conduct a statewide Facilities Condition Assessment. Doc has received the information from them on all but two institutions. According to the assessment (using a 40% mark-up for soft costs of design and the security protocols for contractors doing work within our secure environment), DOC has a current need (through 2016) of \$162.1 M in Capital Improvement and Renewal projects across the stat in order to protect and preserve the state owned buildings and related infrastructure. This need will grow to \$212.8 M by the end of 2019, and \$352.8 M by the end of 2026 due to additional Capital Renewal needs and escalation if funding is not received.

The 2015 Legislature approved funding for \$10.2 million to address DOC's most critical projects and an additional \$4 million to upgrade Critical Information Systems Infrastructure at 14 locations. While this infusion of financing for these projects and activities was welcomed, the fact remains that DOC does not have a regular biennial budget mechanism to ensure an appropriate maintenance funding level exists for its aging facilities. Without that in place, the only recourse is the biennial Policy Package request. The 2017-19 Agency Request Budget includes \$139,294,292 in Policy Package 105 for Fire Systems, Capital Improvements and Renewal, and Maintenance. The request for Fire Systems and Capital Improvement and Renewal is comprised of the following:

- POP 105 – Fire Suppression & Additional Capital Renewal related Facilities Staffing (Administrative Services Program Unit):
\$2,385,131 General Fund

BUDGET NARRATIVE

- POP 105 – Capital Renewal & Replacement:
 - Capital Construction Program Unit: \$123,645,097 Other Funds (XI-Q Bonds)*
 - Capital Improvement Program Unit: \$170,000 Other Funds (XI-Q Bonds)*
- POP 105 – Maintenance:
 - Administrative Services Program Unit: \$12,875,764 General Fund

This amounts requested for Capital Renewal and Replacement would continue to address DOC's outstanding liabilities.

*Note: These projects would be completed over the next 6 years and would be financed by the sales of Bonds.

How Achieved – Governor's Balanced Budget

The 2017-19 Governor's Balanced Budget includes \$139,294,292 in Policy Package 105 for Fire Systems, Capital Improvements and Renewal, and Maintenance. The request for Fire Systems and Capital Improvement and Renewal was modified in the Governor's Balanced Budget to include the following:

- POP 105 – Fire Suppression & Additional Capital Renewal related Facilities Staffing (Administrative Services Program Unit): \$0 General Fund
- POP 105 – Capital Renewal & Replacement:
 - Capital Construction Program Unit: \$31,293,534 Other Funds (XI-Q Bonds).
 - Capital Improvement Program Unit: \$0 Other Funds (XI-Q Bonds)*
- POP 105 – Maintenance:
 - Administrative Services Program Unit: \$0 General Fund

Facilities Summary Report

2017-19 Biennium

**Facility Plan - Facilities Planning Narrative 107BF02a
2017-19 Biennium**

Agency Name

Department of Corrections

1. What are the key drivers for your agency's facility needs, and how do you measure space/facility demand?

We need our FCAs finished, QA'd, posted to iPlan so that we can finalize our 10 year plan based on a complete set of portfolio data. The key drivers for our agency's facility needs include increasing inmate population and program needs. Our facilities operate year round and around the clock with a population that tests the resilience and serviceability of our buildings and systems. The recent Facility Condition Assessment completed in 2015-16 has identified \$329 million in project needs over the next ten years.

2. What are the key facility-related challenges over the next 10-years? (Please answer in order of priority)

The Department does not currently have a formal 10 year plan, but has put together a workgroup to move forward and develop one. The key facility related challenges include aging facilities, limited funding to address facilities renovation and renewal projects, with a significant back log of deferred maintenance liabilities for our agency over the next 10 years include:

- Multiple roofs throughout the state that are beyond their service life and needing replacement.
- HVAC equipment and control systems that are inefficient and beyond their recommended service life that need replacement and will require ongoing maintenance to meet energy goals established by the Governor's 10 year plan.
- Electrical distribution and security electronic systems that need upgrade and replacement.

The current FCA report does not include Seismic needs. Once this data is received, we can begin additional analysis. Seismic is a critical security concern for the general public and may affect the prioritization and overall planning of the entire portfolio.

3. What do you need to meet these challenges?

We need our FCAs finished, QA'd, posted to iPlan so that we can determine our plan. The agency needs improvement and renewal funding reflective of the project needs identified in the recent Facility Condition Assessment, to include project and position funding to complete the recommended renovations and proactively manage any unforeseen failures due to the fragile condition of these critical systems.

Facilities Summary Report

2017-19 Biennium

Agency Name:

Department of Corrections

Owned Facilities Over \$1 million

FY 2016 DATA

Number of Facilities
 Current Replacement Value \$ (CRV)¹
 Gross Square Feet (GSF)
 Usable Square Feet (USF)²
 Occupants Position Count (PC)³

	174
\$	1,573,670,633
	5,112,230
	4,089,784
	N/A

Source⁴ FCA Risk or FCA

Estimate/Actual⁵ 80 % USF/GSF

USF/PC⁶ **282** Operational/inmate USF

Or Agency Measure⁷ 14,500 Inmate count/GSF

Owned Facilities Under \$1 million

Number of Facilities
 CRV¹
 GSF

	180
\$	46,011,326
	410,778

Leased Facilities

Total Rentable SF⁸
 Biennial Lease Cost
 Additional Costs for Lease Properties (O&M)⁹
 Usable Square Feet (USF)²
 Occupants Position Count (PC)³

	120,736
	915,964
	136,683
	105,000
	585

Estimate/Actual⁵ 87 % RSF/GSF

USF/PC⁶ **179.5**

Definitions

Current Replacement Value Reported to Risk Management *or Calculated*

- | | |
|---|--|
| <p>CRV</p> <p>USF</p> <p>Occupant Position Count (PC)</p> <p>Source</p> <p>Estimate/Actual</p> <p>Office/Administrative USF/PC</p> <p>Agency Measure</p> <p>RSF</p> <p>O&M</p> | <p>1 Replacement Value Reported from iPlan Facility Conditions Assessment</p> <p>2 Usable Square Feet per BOMA definition for office/administrative uses. Area of a floor Total Legislatively Approved Budget (LAB) Position Count within the buildings or leases as applicable.</p> <p>3 applicable.</p> <p>4 Enter Source of CRV as "Risk" or "FCA"</p> <p>5 Use actual USF % of USF to GSF, if available. If not known, estimate the percentage.</p> <p>6 Divide your USF by your position count. If office/admin space is a less than 10% of your</p> <p>7 If not using USF/PC, insert Agency Measure as defined in 107BF02 question #1.</p> <p>8 Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the</p> <p>9 Total Operations and Maintenance Costs for facilities including all maintenance, utilities</p> |
|---|--|

FACILITIES OPERATIONS AND MAINTENANCE REPORT

(Excluding facilities improvements and deferred maintenance)

AGENCY Name: Corrections

Agency #: 29100

	2013-15 Actuals	FTE	Leg Approved 2015-17	FTE	2015-17 Estimates	FTE	2017-19 Budget	FTE
General Fund								
Personal Serv - Utilities & Janitorial	\$3,487,525	22.00	\$3,967,380	22.00	\$3,875,441	22.00	\$3,867,323	22.00
Personal Services - Maintenance	\$31,916,535	174.52	\$34,668,223	174.58	\$33,970,682	174.58	\$38,689,424	177.50
S&S - Utilities & Janitorial	\$31,434,914		\$35,632,873		\$31,903,289		\$35,497,812	
S&S - Maintenance	\$ 9,814,664		\$12,601,128		\$11,477,927		\$ 12,703,508	
GF Subtotal	\$76,653,637	196.52	\$86,869,604	196.58	\$81,227,339	196.58	\$ 90,758,067	199.50
Lottery Funds								
Personal Serv - Utilities & Janitorial	\$		\$		\$		\$	
Personal Services - Maintenance	\$		\$		\$		\$	
S&S - Utilities & Janitorial	\$		\$		\$		\$	
S&S - Maintenance	\$		\$		\$		\$	
LF Subtotal	\$		\$		\$		\$	
Other Funds								
Personal Serv - Utilities & Janitorial	\$		\$		\$		\$	
Personal Services - Maintenance	\$		\$		\$		\$	
S&S - Utilities & Janitorial	\$		\$		\$		\$	
S&S - Maintenance	\$		\$		\$		\$	
OF Subtotal	\$		\$		\$		\$	
Federal Funds								
Personal Serv - Utilities & Janitorial	\$		\$		\$		\$	
Personal Services - Maintenance	\$		\$		\$		\$	
S&S - Utilities & Janitorial	\$		\$		\$		\$	
S&S - Maintenance	\$		\$		\$		\$	
FF Subtotal	\$		\$		\$		\$	
Total All Funds	\$ 76,653,637		\$ 86,899,136		\$ 84,793,851		\$ 93,862,121	

The Facilities Operations and Maintenance budget includes costs to operate and maintain facilities and keep them in repair including utilities, janitorial and maintenance costs. Maintenance costs are categorized as external building (roof, siding, windows, etc.); interior systems (electrical, mechanical, interior walls, doors, etc.); roads and ground (groundskeeper, parking lots, sidewalks, etc.) and centrally operated systems (electrical, mechanical, etc.). Agencies with significant facilities may include support staff if directly associated with facilities maintenance activities. Do not include other overhead costs such as accounting, central government charges, etc.

Agency Request

Governor's Budget

Legislatively Adopted

Budget Page _____

BUDGET NARRATIVE

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Business Case for an Electronic Health Records System

**Oregon State Department of Corrections (ODOC),
Operations Division,
Health Services (HS) Administration Section**

Date: August 9, 2016

Version: 1.0

Author: Mark Jungvirt

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Web site: [ODOC Health Services](http://ODOC.Health.Services)

Subject:

The ODOC, Operations Division, Health Service section provides constitutionally mandated medical, dental, mental health, and pharmacy services to the entire offender population 24-hours per day, 7 days a week. ODOC provides a varying range of health care services at each of 14 institutions and occasionally patients need to go to the hospital or see specialty providers based on the severity of their conditions.

Health Services is comprised of an administrative unit in Salem, OR, which sets policy and long-term direction and a series of operational units representing the health care program at each facility. The health care program at each of the correctional institutions operated by the department is responsible for delivering health care to inmates consistent with policy centrally established by the division. Health Services employs more than 500 health care personnel and manages a number of agreements with health care organizations in communities throughout Oregon and the surrounding states in order to deliver constitutionally adequate health care.^[1]

The mission of ODOC is to promote public safety by holding offenders accountable for their actions and reducing the risk of future criminal behavior.^[2]

The mission is supported by their Values and Vision:

Values	Vision
Integrity and Professionalism	Safe and Secure Workplace
Dignity and Respect	Healthy, Engaged and Valued Employees
Safety and Wellness	Offenders Become Productive Crime-free Citizens
Fact Based Decision Making	Innovative, Efficient and Sustainable Business Practices
Positive Change	Proactive Collaborative Partner
Honoring Our History	Safe and Secure Workplace
Stewardship	

^[1] https://www.oregon.gov/DOC/OPS/HESVC/pages/health_svcs.aspx

^[2] https://www.oregon.gov/doc/Pages/about_us.aspx

Purpose:

Toward its mission in the most efficient and effective ways possible, ODOC is dedicated to program and service delivery evaluations and assessments through audits, research, and key performance measures.^[3] During the information gathering and research stage issues were documented that support the inability for Health Services to do their work effectively and within as safe of an environment as possible. These include IT services (ITS), and operational support for transports, facilities, scheduling, and so forth.

With the support of the State of Oregon Senate Bill 843 Workgroup^[4], ODOC has proposed to procure and implement an Electronic Health Records (EHR) system to address business problems faced by the organization as a result of the existing hybrid paper-electronic based system.

Scope and Problem Overview

Technology in health care has enabled improvements for many if not most areas of patient's health. State of Oregon, private and public health entities and community health care organizations (CCO) have embraced modern technologies and are working together to improve the health of all Oregonians. In contrast, the ability for Health Services to maintain delivering constitutionally mandated health care services to Oregon inmates is diminishing. The current Health Service information system can be described as an end of life-cycle hybrid, paper-electronic patchwork of applications and processes built upon an outdated technology platform. Primary business needs affected by outdated disparate systems are:

- **Continuity of Care.** ODOC is limited in their ability to provide seamless care during Intake (into ODOC), Incarceration (within ODOC) and Release (out of ODOC). In addition, strategic initiatives from the Governor's Reentry Council dating back to the 2007-09 biennium remain incomplete.
- **Compliance with Regulations.** ODOC is unable to manage compliance with certain regulations, HIPPA for one is a keystone driver and regulation not being met in part due to the current hybrid electronic-paper based system.
- **Measurements.** Due to the difficulty of analyzing and reporting from a hybrid electronic-paper based system, ODOC struggles to measure progress toward measuring achievements toward governing initiatives such as Correctional Outcomes through Research and Engagement (CORE) and legislative key performance measures (KPM). Alignment with analytics in Oregon is also an ongoing effort.^[5]

^[3] DOC Strategic Plan 2009-11, https://www.oregon.gov/DOC/ADMIN/pages/strategic_plan.aspx

^[4] In 2014, the Correctional Health Care Costs Task Force (SB843-2013) included the "Use of Electronic Health Records Systems" as one of the primary recommendations in their report to the Ways & Means Subcommittee on Public Safety. This came after the Task Force reviewed nationwide efforts to increase efficiencies and prioritized recommendations based on projected impact. Health_services_arb_15-17.pdf, p.36

^[5] The Collaborative for Health Information Technology in Oregon (CHITO) is a strategic multi-stakeholder alliance created to align and improve the planning, execution, utility, and efficiency of Health Information Technology (HIT) with an emphasis on alignment of efforts around data and analytics in Oregon. The current CHITO entities are Oregon Health Leadership Council (OHLCL); Oregon Association of

- **Evidence-Based Decision Making (EBDM).** Commensurate to decisions made in communities, decisions that directly impact the health of inmate(s) are being made without a complete picture due to the fact health information isn't readily accessible (or even available) within the hybrid electronic-paper based system in place.
- **Technical Debt.** The longer ODOC operates with a hybrid electronic-paper based system surrounded by manual processes and supplemental systems ("workarounds") the more expensive it will become to modernize.
- **Data Management.** ODOC loses efficiencies and data quality by tracking and reporting off information inconsistently tracked and stored outside of a centrally managed system of record.

Alternatives Analysis: The EHR project is in the evaluation phase and at this point, there are no alternatives to report.

Assumptions and Methods: The EHR project is in the evaluation phase and at this point, there are no assumptions and methods to report.

Cost and Benefits: The EHR project is in the evaluation phase and at this point, there are no cost and benefits to report.

Critical Success Factors: The EHR project is in the evaluation phase and at this point, there are no critical success factors to report.

Risk Assessment: The EHR project is in the evaluation phase and at this point, there are no risk assessments to report.

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ODOC Procurement Process

The procurement and implementation of an EHR system is ODOC's number one priority project. Moving forward in the process ODOC contracted with a consulting company that had an EHR background and they also had extensive experience working in the correctional arena. ODOC contracted with Fusion Industries to provide an As Is, To Be and risk assessment.

This process began prior to the DAS Stagegate process. Also during this process ODOC hired a new Health Services Administrator and Chief Information Officer who both have experience with implementing and administering EHR systems. After evaluating the implementation timeline and plan they both thought ODOC's implementation schedule was to aggressive and opened ODOC up to the risk of not being able to implement the EHR system properly.

Hospitals & Health Systems (OAHHS); OCHIN; Oregon Health Care Quality Corporation (Q Corp).
<http://www.oahhs.org/sites/default/files/publications/FINAL-Aligning-Health-Measurement-in-Oregon-CHITO.pdf>

With that said ODOC's EHR workgroup team shifted to a Crawl, Walk, Run methodology too successfully move through the Stagegate process to ensure a successful system implementation.

Current State:

ODOC is budgeted for \$500,000 in the 2015-17 biennium to develop an updated business case to include supporting documents for DAS Stagegate 1. ODOC has contracted with Resource Data Inc. to develop and deliver the business case with supporting documents for Stagegate 1 to the ODOC HR Steering Committee for their approval by the end of September 2016.

ODOC's EHR workgroup is currently working with ODOC and DAC contracting offices to develop the RFP to hire a Project Manager (PM) and Business Analyst (BA).

Future State:

In September 2016 ODOC will release an RFP to acquire a PM and BA for the remainder of the project. 2017-2019 requested budget will allow for the continuation of the EHR project development by funding the PM & BA, Stagegate QA review and finalize the EHR system procurement RFP.

EHR System Solution Procurement Timeline:

May – September 2016 (Crawl)

- Contracted with Resource Data Inc. (RDI) (**Current state**)to:
 - Provide an objective and impartial evaluation of our needs.
 - Develop business case and supporting documents
 - Identify key stakeholders and work groups
 - Submit DAS stage gate 1 documentation for project approval
- Develop EHR Project Management/Analyst RFP Statement of Work
- Designate EHR Steering Committee and Operations workgroup members

October 2016 – June 2018 (Walk)

- Release RFP and hire project manager/analyst
 - Refine stage gate 1 documentation and financials for stage gate 2
 - Develop EHR RFP to procure system solution
- Obtain Quality Assurance services
- Submit system solution RFP for DOJ review and approval
- Identify medical equipment that needs upgrading
- POP approval
- Release RFP for system solution

July 2018 – July 2019 (Run)

- Select EHR System vendor
- Develop implementation plan and processes
- Procure medical equipment that needs to be upgraded to be compatible with EHR system
- Identify super user
- Train staff

Supplement to DOC

Policy Option Package (POP) #108 Technology Initiatives

Item 2: Agency Intranet



Prepared by

Oregon Department of Corrections

Information Technology Services (IT Services)

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August 9, 2016

Version 0.3

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1 Opportunity/Need

1.1 Description of the Opportunity/Need

The project proposal is for DOC to develop and deploy an enterprise-wide Agency Intranet (Intranet Communications Portal) that supports a strategy to improve business processes related to communications within the agency (Intranet), manage documents, provide document versioning, collaborate on projects and decisions, and improve the quality of business data and information.

The scope of the project will be to improve:

- *Communications* within the agency (Intranet)
 - Providing *central locations* to find common information
 - Providing *search tools to locate common information quickly and effectively*
- Managing documents and *document versions*
- Collaboration on projects and decisions with DOC
- *Collaboration with external community partners*
- The *quality* of business data/information
- *Reduce duplicate* business forms
- *Coordination* of critical meetings

Project Request

- In light of the need to improve enterprise efficiencies, we are requesting \$1,858,500 in this Policy Option Package for the 2017-2019 Biennium. (0 Positions, 0 FTE).
- This proposed project requires 42 months and would start July 1, 2017 and last through December 31, 2020. The Intranet Communications Portal project requires 3.5 years.

If not funded, DOC's communication and collaboration practices will continue as is using only email and dispersed files that are hard to locate, control, and share.

The quality of informed, collaborative, and data-driven decisions will remain *underdeveloped and stunted*.

What is an Intranet?

- An intranet is an in-house website on the organization's local area network (LAN) serving only employees and not the public.
- An intranet provides a standard way to publish the organization's policies, news, schedules, forms, and training manuals.
- The intranet can also provide a venue for publishing blogs, wikis, activities, events, and schedules. A web browser is the primary way to display information.

1.2 Source of the Opportunity/Need

- In June 2011, DOC led an Intranet pilot project to test the functionality and approaches to meeting business needs using intranet web portals. The six-month pilot was successful and developed a number of lessons learned to use when initiating a full project.
- In November 2014, DOC hired the Marquam Group, an experienced and well-known team of Intranet consultants that have performed contracts for many Oregon agencies, to perform an Intranet business feasibility study; they were tasked to identify how an Intranet could meet critical organizational needs. Six large and separate stakeholder workshops were held with over 50 staff participating. Based on the information gathered, alternative options were reviewed, and a three-year roadmap was defined. Necessary infrastructure changes were targeted and costs were estimated including the Oregon State Data Center (SDC) expenses for hosting/support.

1.3 Additional Background

- By April 2014, Marquam and DOC IT Services collaborated and jointly authored a number of deliverable documents supporting the findings; these documents provide a framework to start project implementation.

Some of the documents developed were a:

- **SharePoint Execution Roadmap** (display initiatives and timelines – See Appendix D)
- **SharePoint Budget Considerations** (detailed software/hardware and costs in Excel)
- **Internal Resource Requirements and Plan** (FTE and Services Staff estimates in Excel)
- **Infrastructure Planning Document** (Technical overview of possible architecture solutions)
- **SharePoint PowerPoint Presentation** to the DOC Policy Group

- A summary of findings were presented to DOC's Policy Group in April 2014. The findings were positively received and generated a discussion and desire to move forward.

The stakeholder sessions identified many of the following key *pain points* at DOC:

1. There are no central locations to find common information.
 2. There are issues with duplicate information and misinformation.
 3. Staff have a poor experience searching for files and information.
 4. There is extensive use of file shares.
 5. DOC's main channel of communication is primarily through email.
 6. Many business processes are cumbersome, heavily reliant on paper, and require dual data entry.
 7. Project and team communications are heavily reliant on email and file shares.
 8. DOC does not have a coordinated solution for communicating within the agency and for collaborating with external partners.
 9. The current state affects DOC's Administration, along with all staff using Outlook, Word, Excel, and that share files; especially when exchanging critical information with others. External partners such as Oregon Corrections Enterprises and Community Corrections are also unable to collaborate effectively with DOC.
- There is no effective collaboration solution within DOC and for DOC staff to collaborate with external partners.

2 Project Proposal

2.1 Relationship to DOC Mission and Strategies

The Oregon Department of Corrections (ODOC) operates correctional facilities and performs functions related to legislative approved programs for 14,000 Adults in Custody (AIC), within fourteen facilities throughout Oregon.

“The mission of the Department of Corrections is to promote public safety by holding offenders accountable for their actions and reducing the risk of future criminal behavior.”

The current system state touches *DOC's Leadership and all 4,500 employees that use Microsoft Outlook, Word, Excel, and share files and critical information with each other.*

External partners such as Oregon Corrections Enterprises and Community Corrections are also unable to collaborate effectively with DOC staff.

This proposed project supports many values and elements of DOC's Shared Vision statement:

1. Fact-Based Decision Making
2. Engaging Employees
3. Implementing Innovative Business Practices (data driven, evidence-based practices, and progressive technologies)
4. Partnering with Our Stakeholders

The project supports many of DOC's goals targeted by the Correctional Outcomes through Research and Engagement initiative (**CORE**):

1. **Engage** Stakeholders, Partners, and Employees
2. To develop Public Safety partner and customer **satisfaction**
3. **To connect** to community volunteers
4. **To promote the effective communications** of news to Stakeholders and Partners
5. To assist data warehouse users to utilize data and research studies

Note: CORE is DOC's performance management and process improvement method to support the agency's mission, vision, values, goals, and objectives by measuring and evaluating targeted outcomes throughout the organization.



MISSION
The mission of the Oregon Department of Corrections is to promote public safety by holding offenders accountable for their actions and reducing the risk of future criminal behavior.

VISION
Valuing Employee Wellness
Engaging Employees
Implementing Innovative Business Practices
Preparing Offenders for Reentry
Partnering with Our Stakeholders

VALUES
Integrity and Professionalism
Dignity and Respect
Safety and Wellness
Fact Based Decision Making
Positive Change
Honoring Our History
Stewardship

Safe and Secure Workplace | Healthy, Engaged and Valued Employees | Offenders Become Productive Crime-free Citizens | Innovative, Efficient and Sustainable Business Practices | Proactive Collaborative Partner

FOUNDATIONS

KEY GOALS

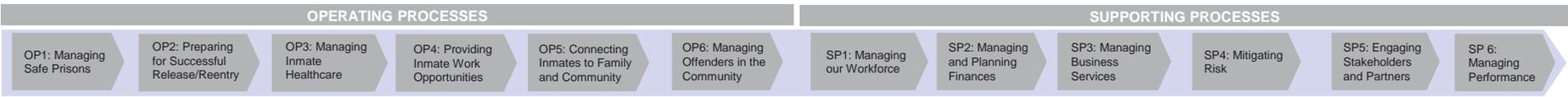
CORE PROCESSES

PROCESS OWNER SUB PROCESSES

PROCESS MEASURES

OUTCOME MEASURES

MEASURE OWNER KEY PERFORMANCE MEASURES



M. Gower	H. Steward	J. DaFoe	K. Jeske	H. Steward	J. Stromberg	D. Borello	S. Robbins	D. Borello	C. Prins	E. Craig	J. DeCamp
<ol style="list-style-type: none"> Maintaining secure custody/control Maintaining safety of staff, inmates and others for inmates Providing basic needs for inmates Transporting inmates Utilizing staff resources Managing PREA policy and awareness Managing emergency preparedness Role modeling, redirecting and reinforcing pro-social behavior Providing adequate training for staff, inmates and others Ensuring adherence to directives for staff, inmates and others 	<ol style="list-style-type: none"> Assessing inmate risks and needs Computing sentences Determining appropriate housing for successful case management Developing, managing and adjusting case plans Providing treatment Providing educational and vocational programs Providing spiritual programs and services Providing pro-social programs and opportunities Managing transition and reentry Planning for and releasing from custody 	<ol style="list-style-type: none"> Providing intake health care Providing ongoing mental health care Providing ongoing medical care Developing, managing and adjusting dental care Supporting health care operations Managing the purchase/distribution of medication and supplies Providing health promotion opportunities 	<ol style="list-style-type: none"> Evaluating inmates upon entry for job readiness Providing job readiness skills, resources and supportive services Providing work experiences Developing partnerships with community and business leaders Connecting inmates to available community work resources Working collaboratively with Community Corrections staff for reentry services 	<ol style="list-style-type: none"> Recruiting and managing volunteers Providing opportunities for visitation Providing and managing systems for inmate communication Providing opportunities for mentoring contacts Promoting pro-social supports and connecting to community resources throughout incarceration Expanding enhanced family and community visits Expanding access to outside vocational and educational partners Providing information to families to help navigate through an inmate's incarceration 	<ol style="list-style-type: none"> Assessing risk, need and responsivity Developing and managing case plans Prioritizing supervision strategies Referring to appropriate programs Maintaining contact in the community Using appropriate interventions to motivate and hold accountable Managing the Interstate Compact for Adult Offender Supervision 	<ol style="list-style-type: none"> Recruiting and hiring motivated staff Providing training opportunities for professional development Supporting staff wellness Evaluating and responding to employee needs Advancing employee succession and promotion Negotiating and managing collective bargaining agreements Encouraging a culture of inclusion 	<ol style="list-style-type: none"> Managing financial transactions Managing resources Managing contracts Acquire and align resources Ensuring financial regulatory compliance Providing financial information 	<ol style="list-style-type: none"> Providing IT and communication services Maintaining facilities/managing real property Maintaining security and other building systems Managing warehouse operations and logistics Providing inmate goods Managing environmental impact and sustainability 	<ol style="list-style-type: none"> Conducting risk assessments Investigating complaints Managing security threats Protecting due process rights Developing and sharing intelligence Managing rules and policies Preventing and responding to sexual assaults/ harassment Managing litigation and reducing liability Maintaining data integrity Conducting audits and addressing deficiencies 	<ol style="list-style-type: none"> Communicating with employees Managing media relations Working with elected officials Communicating with and informing stakeholders Responding to public records requests Participating in councils and committees Partnering with local communities Coordinating events and recognitions 	<ol style="list-style-type: none"> Aligning Agency Strategies Engaging Employees Utilizing Data and Research Reviewing Performance Improving Processes Managing Projects Supporting Change

<ol style="list-style-type: none"> Group disturbances Inmate grievances Inmate misconduct PREA standards Security standards Inmate assaults 	<ol style="list-style-type: none"> Education participation Behavioral change programs Housing at release Birth certificates and social security cards Work assignment history 	<ol style="list-style-type: none"> Offsite medical health care Continuous Quality Improvement (CQI) BHS coordination of care management Clinical licensure Pharmacy Inmate blood pressure Inmate cholesterol Inmate blood sugar Parole/release medications Health empowerment 	<ol style="list-style-type: none"> Providing DOC work experiences Providing OCE work experiences Providing work experiences for inmates Providing community work experiences Providing job readiness skills, resources and supportive services 	<ol style="list-style-type: none"> Inmate family and community connections within (1) year of release All inmate family and community connections Volunteers Parenting programs Enhanced visiting Telmate phone contacts Inmates using Telmate 	<ol style="list-style-type: none"> Assessments Caseplans Employment participation Restitution Community service completion 	<ol style="list-style-type: none"> Workers compensation Wellness activities Hiring Annual training Labor relations 	<ol style="list-style-type: none"> Forecast accuracy Projections LFO fiscal impact statements Purchasing Electronic inmate deposits Number of payroll overpayments Amount of payroll overpayments 	<ol style="list-style-type: none"> BTU usage IT service response time Work order efficiency Recycling Canteen sales Canteen net income Transportation expense Inmate goods (Food) Inmate goods (Supplies) Inmate goods (Apparel) 	<ol style="list-style-type: none"> Tort claims compared to actual lawsuits (Inmate) Tort claims (Inmate) Litigation Tort claim costs (Inmate) PREA audits Security audits Internal audits Audit deficiencies 	<ol style="list-style-type: none"> News coverage Legislative requests DOC general information inquires DOC internet Employee communication Public records requests 	<ol style="list-style-type: none"> Breakthrough targets Engagement Research studies Process measures Outcome measures Recommendations implemented Project effectiveness
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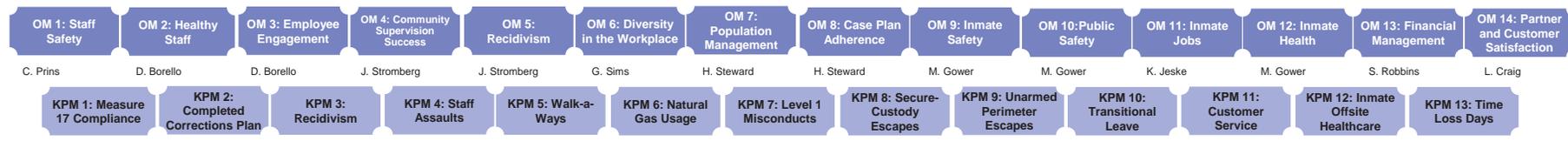


Figure 1 CORE Fundamentals Map - June 2016

A larger copy of this map is available on request.

In 2015, DOC began a ten-year strategic initiative called **Destination 2026** to define what success would look like in ten years, and what needed to happen within DOC to reach those transformative successes by 2026.

This proposed project supports and relates to many of DOC's targets by **Destination 2026 over the next ten years.**

1. Modern tools and technology in place.
2. Securing technology funding
3. Increasing focus on best practices
4. Leadership to build a vision to help focus and prioritize
5. Using Scorecards, Fundamental Maps, and Quarterly Target Reviews



DESTINATION 2026

PUBLIC SAFETY EMPLOYER OF CHOICE • INNOVATIVE EMPLOYEES TRANSFORMING LIVES



PRIDE:
PEOPLE & SKILLS

STRENGTH:
EMPLOYEE WELLNESS

RESPECT:
CULTURE

PROTECT:
CORRECTIONS OUTCOMES

SERVE:
RE-ENTRY & SUPERVISION

10 YEARS WHAT WILL SUCCESS LOOK LIKE?

- Staff are proud to work for the agency.
- The public values the work of corrections professionals.
- We attract and retain a diverse workforce of the best and the brightest with a passion for corrections.
- World class training from hire to retire.
- Employees actively engage in the work of the agency.

- Employees are able to utilize accrued leave.
- Staff are healthy in all eight dimensions of wellness.
- Life expectancy mirrors the rest of the country.
- Wellness resources are consistently available agency-wide.
- Employees effectively manage stressors.
- Mandatory OT is reduced by 50%.

- We value employees and families.
- Asking for help is seen as a sign of strength.
- We treat each other with respect.
- We role model, reinforce, and redirect with those in custody and on supervision.
- We use every interaction as an opportunity for positive change.

- Safe and secure workplaces.
- AICs in right bed at right time.
- No new victims are created.
- Funding meets agency needs.
- Modern tools and technology in place.

- Individuals meet goals of their case plan, gain the skills to transition out of the corrections system.
- Evidence-based programs meet criminogenic needs.
- Individuals pay toward court-ordered victim restitution.

4 YEARS

WHAT HAS TO HAPPEN TO REACH THE DESTINATION?

- Attract and retain a diverse workforce of the best and brightest.

- Employees model wellness in all eight dimensions
- Mandatory OT is reduced

- Manager's model and support a respectful environment

- AIC housing matches needs
- Technology is enhanced
- Agency is prepared for emergencies and natural disasters

- Programs and work opportunities are effective
- AICs pay toward court-ordered restitution

HOW WILL WE MEASURE ACHIEVEMENT OF THE 4-YEAR GOALS?

- 100% of current managers have completed management training
- 100% of identified managers have completed leadership training

- Baseline wellness data collected
- Employees educated on eight dimensions of wellness
- Wellness resources expanded towards all eight dimensions
- Mandatory OT reduced by 20%
- Wellness funding secured

- 50% of employees respond favorably to survey questions regarding culture
- Manager effectiveness assessments implemented

- 50% of inmates are in the right bed at the right time
- Technology funding secured
- All staff are trained on EP protocols and planning for the home

- Programs and work opportunities offered meet effectiveness criteria
- Restitution policy in place

WHAT STRATEGIC INITIATIVES WILL WE CONDUCT TO ACHIEVE THE 4-YEAR GOALS?

- Brand Creation
- Marketing the Brand
- Management Development Roadmap
- Developing Managers
- Developing Leaders Breakthrough
- Workforce Planning Breakthrough
- Talent Strategy

- Wellness Breakthrough #1 – Physical and Emotional Wellness
- Employee Attendance Policy
- Wellness Breakthrough #2 – Additional Dimensions of Wellness
- Statewide Overtime Reduction Strategy

- Gather Data About Culture
- Performance Evaluation
- Inmate Needs Compiled
- Institution Master Plan
- Identify Goals for Right Bed at Right Time
- CCM Enhancement
- Optimizing Special Housing Beds
- Central Data Management
- Electronic Health Records and Thin Client
- Business Case and RFP for CIS
- EP Protocols and Training

- Inmate Financial Accountability Workgroup
- Program Evaluation Automation
- Service Matching
- Work Opportunity Evaluation
- Technology For Restitution

4-YEAR STRATEGIES

4-YEAR OBJECTIVES

4-YEAR GOALS

Figure 2 Destination 2026 - Strategic Goals



BUILDING OUR FUTURE: TO SERVE THE PUBLIC

WHY LOOK TO THE FUTURE?

TRENDS IN WORKFORCE:

- Public safety applicant crisis
- Increase in retirees
- Declining employee health

EXTERNAL DRIVERS

- Advocacy groups pushing for change
- Increased focus on outcomes
- Changing demographics of AICs (geriatric, medically fragile, mentally ill, etc.)

INTERNAL LEADERSHIP

- Need vision to help focus and prioritize
- Increased focus on best practices

FINANCE:

- Need to prioritize available resources
- Budget pressure

WHAT IS OUR DESTINATION ? PUBLIC SAFETY EMPLOYER OF CHOICE • INNOVATIVE EMPLOYEES TRANSFORMING LIVES



WHAT IS CONSTANT?



OUR FOUNDATION

MISSION

To promote public safety by holding offenders accountable for their actions and reducing the risk of future criminal behavior.

SHARED VISION

- Value employee wellness
- Engage employees
- Operate safe facilities
- Implement innovative business practices
- Prepare offenders for re-entry
- Partner with stakeholders

VALUES

- Integrity & Professionalism
- Dignity & Respect
- Safety & Wellness
- Fact-Based Decision Making
- Positive Change
- Honoring our History
- Stewardship

Figure 3 Destination 2016 - Why Look to the Future?

2.2 Business Drivers

In addition to managing the AIC population of 14,500, DOC employees directly supervise approximately 3,000 Offenders in Linn and Douglas counties. The Department employees also administer the Community Corrections grant programs providing financial assistance, technical assistance, and policy development in thirty-four other counties supervising 31,000 Offenders currently on felony probation and post-prison supervision.

The totals of AIC, directly supervised Offenders, and other Offenders on probation and post-supervision programs administered by DOC total 48,000.

○ Adults in Custody	14,000
○ Supervised Linn & Douglas	3,000
○ Offenders on probation and	
○ Post-supervision programs	<u>31,000</u>
Total	48,000

There is vast need for improved communication, collaboration, and decision making while DOC faces an increasing rate of retirees in the next several years.

2.3 Assumptions

The following are assumptions for the project and a breakdown of the funding request for the 3.5-year project:

DOC will:

1. Contract with a vendor to perform a technical infrastructure reassessment evaluating our current technology and recommend next steps and tools to support the development of an agency Intranet, collaborative tools, and content management (prior to project initiation).
2. Procure professional services to write the required StageGate Business Case and IRR packet to submit to the State CIO.
3. Procure professional services to write the Statement of Work and Request for Proposal to hire a Solutions Vendor.
4. Procure a Solutions Vendor to implement the intranet and collaborative solutions over the life of the project.
5. Potentially need to hire an independent Quality Assurance (QA) vendor, since this is required for most StageGate projects.

Note: It remains unclear if an independent QA will ultimately be required. The current request for funding includes anticipated costs for independent QA oversight.

If QA is later determined not to be necessary, the requested funds and budget might decrease.

2.4 Key Performance Metrics

If the project is implemented, Key Performance Metrics (KPMs) could include:

- A percentage reduction of duplicate information or files
- A percentage increase of how much more quickly staff can locate information they search for
- A percentage reduction of DOC staff emails (with file attachments) sent to other staff
- A percentage of file shares from the U: and P: drives migrated into the new Intranet Communications Portal with improved management and controls.

Best practice metrics for other similar projects would be used as starting point.

3 Proposed Strategy

3.1 Project Efforts for the 2017-2019 Biennium

The project efforts in the biennium will focus on:

- Creating an ongoing governance plan to manage the development and program efforts for the Agency Intranet
- Publishing critical information and content to DOC staff
- Facilitating staff communications
- Sharing ideas, exchanging information, and engaging staff on collaborative projects and decisions
- To partially streamline key business process workflows

3.2 Business Implications

The proposed project solution would influence business operations at DOC by taking some of the following possible actions:

- Creating an ongoing governance plan to manage development and program efforts

- Publishing critical information and content to staff
- Facilitating staff communications
- Sharing ideas, exchanging information, and engaging staff on collaborative projects and decisions
- Partially streamline key business process workflows
- To modify, integrate, and optimize existing business processes and procedures

Currently there are no plans in this project to change staffing.

Staffing Impact

○ Positions	0
○ FTE	0.00

3.3 Policy Implications

There are no anticipated policy changes or implications for DOC in relationship to this project.

During the project, policy would be addressed by the Project Sponsor, Business Owner, and the DOC Executive Team.

3.4 Information Technology Implications

Throughout the past several biennia, DOC has faced many budget challenges. Due to these budget constraints, DOC has been unable to implement needed technology required for a healthy infrastructure.

DOC still has numerous inefficient manual and paper business processes that fail to provide shared data and critical information necessary for the appropriate level of AIC and staff management.

It is essential that DOC maintain accurate and quickly available information on all AICs throughout their custody cycle so DOC staff can make solid decisions regarding AIC case and behavior management.

Assisting AICs to progress successfully through their custody cycle helps DOC reach a critical objective of “reducing the risk of future criminal behavior” and driving Oregon’s recidivism rate lower.

DOC is challenged with many technological deficits. Developing an Agency Intranet is essential to the DOC’s ability to promote public safety by supporting all Department functions necessary for AIC management, case management, sentence management, and fiscal accountability.

This project will:

- Leverage the investment made in an existing Microsoft Enterprise license held by DOC that includes software to develop and support intranets.
- Leveraging the use of this software provides the opportunity for more productive results from all DOC staff efforts.
- Modify, integrate, and enhance many widely used software systems
 - Modify and enhance many current business and decision making processes

3.5 Feasibility

Current IT Services staffing levels, technical experience, and demands for other projects are major constraints on attempting this project in-house.

IT Services cannot currently provide the long-term capacity to support DOC efforts to launch, manage, and implement a multi-year technology project for the type of Agency Intranet proposed.

To make the project achievable, this project proposal anticipates using multiple vendors to provide the major resources, skills, and experience needed to achieve successful project outcomes.

Multiple vendors will be used to:

- Develop a Technical Infrastructure Assessment during the Project Pre-Initiation phase
- Write a fully developed Business Case to submit to the State Oregon CIO (SOCIO) for StageGate review and initial Endorsement
- Enhance the approved Business Case for additional StageGate Endorsements
- Write a Statement of Work (SOW) and Request-for-Proposal (RFP) to procure a Solution Vendor
- Manage and lead the implementation of the various Agency Intranet deliverables and transfer project and technical knowledge to DOC staff during Project Closure (The Solution Vendor)

3.6 Assessment of Project Complexity and Risk

Pursuing the proposed technical strategy of hiring experienced and knowledgeable vendors to provide project resources and expertise throughout the life of the project will mediate some of the critical risks of the proposed Agency Intranet.

There remain business, business transition, and technical risks to this project and the overall project risk is estimated to be in the **high-medium** risk to **low-high** risk due to a number of considerations.

Business and Business Transition Considerations

A preliminary risk assessment was developed using an adapted version of the Business & Technical Complexity Assessment (BTCA) developed by the Department of Human Services (DHS) a number of years ago.

Some business transitions complexities that may demonstrate more complexity and risks were rated on a scale from 0 (non-existent) to 5 (high) and those that were identified as a 4 or 5 are listed in the following table.

Overall, the complexity level of the Business Considerations was 5. (High).

Table 1 Business Considerations That May Increase Project Complexity

Business Focus	High Complexity	Comments/Details
Contract Need	Significant/Complex	Multiple contracts for vendor support.
Critical Business Processes Affected	Many	
Cross Departmental Involvement	Many	Should involve all Departments and Units.
Duration of Effort	More than 3 years	Estimated 42 months for project.
Funding Source	Grant /Time Constrained	Both StageGate and QA oversight.
Human Resources Staffing Impact	High	
Level of Training Effort Required	Formal/Classroom	To Be Determined
Number of Internal Users	More than 2000	4,500 DOC staff.
Stakeholder Impact	High	Impact to all DOC employees, DOC leadership, and some external Stakeholders

Business Focus	High Complexity	Comments/Details
Results: A Range of Business Complexity of 5		

Technical Considerations

The same risk assessment was developed using an adapted form of the BITCA for Technical considerations.

Technical complexities were rated on a scale from 0 (non-existent) to 5 (high) and those that were identified as a 4 or 5 are listed in the following table.

Overall, the complexity level of the Technical Considerations was 4. (Medium-High).

Table 2 Technical Considerations That May Increase Project Complexity

Business Focus	High Complexity	Comments/Details
Amount of Integration	Complex	
Co-Location of Technical Team	Outside Oregon	Technical teams should be in Oregon
Contract Need	Significant/Complex	For Business Analyst, Project Manager, and Solution Vendor
Data Conversion	Multiple Systems	Requires migration of data too.
Hosting	External	ETS, Cloud, or hybrid solution.
Multiple IT Group Involvement	More than 5 Other	
Number of Users	Greater than 2000	
Rough Estimate	Over \$1,000,000	
Security/Roles	High (More than 6)	

Business Focus	High Complexity	Comments/Details
System Availability	24-Hrs, 7 Days	
System Platform	Many	
Results: A Range of Technical Complexity of 4		

Summary of Complexity

Overall, the combined Business (5) and Technical (4) complexities provide plot points for a Complexity Grid that also demonstrates a relative idea of the potential risk range for the project.

A potential Complexity Grid of the Agency Intranet Project might appear as follows.

Business Transition and Technical Complexities Grid

To identify trends and risks to consider
for Project Management and Business Transition Planning

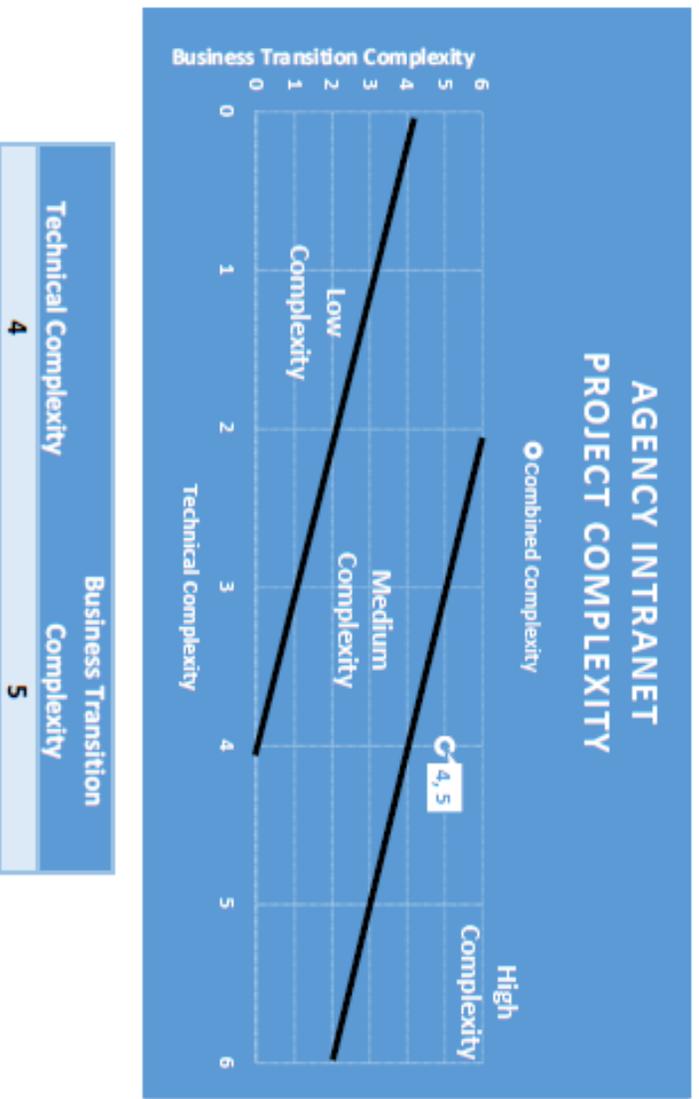


Figure 4 Potential Project Complexity Grid

To mediate the potential complexities of the project a number of steps could be taken in addition to using vendor skills and expertise.

1. Assign a DOC project manager, Sponsor, and any other key positions to complete planning and project pre-initiation activities.
 2. Have the project following PMI and PMBOK project management best practices.
 3. Consider designating a Stakeholder to manage business transition efforts and to assist with the planning, directing, coordinating, and monitoring various DOC transitions.
 4. Develop and maintain a comprehensive Project Plan that includes work breakdown structure, effort estimates, resources, requirements, schedule, and a phase budget and breakdown work activities at one to three weeks.
 5. To consider developing most of the following project management plans:
 - Business Transition Plan
 - Project Organization and Staffing Plan
 - Project Budget
 - Change Management Plan
 - Communication Plan
 - Issue Management Plan
 - Time and Cost Tracking Plan
 - Quality Management Plan
 - Contract and Procurement Management Plan
 - Risk Management Plan
 - Project Training Plan for Project Team and DOC
- Changes would be made to this list during project initiation

4 Proposal Recommendation

4.1 Next Steps

the following comprise some of the next action steps that need to occur for this project to move forward.

1. For Colette Peters to review, approve, or modify this portion of POP #108 to move forward as part of the Agency Request Budget process for the 2017-2019 biennium.

2. For the DAS Analysts to approve this portion of POP #108 to move forward to Governor Kate Brown for review and approval.
3. For Governor Brown to approve and move forward this portion of POP #108 within the Governor's Request Budget package for the Oregon State Legislatures to consider during the next Session.

4.2 Estimated Budget

The estimated costs and budget for the Agency Intranet project are broken down as follows:

POP Summary Breakdown by Startup, Capital, and Ongoing Costs v.7
 Intranet Communications Portal - POP #108
 2017 - 2019 Biennium

Last Updated: 8/9/2016

Item	One-Time Startup Cost	Capital Outlay (1+years/>>=\$5k)	Ongoing Costs	Estimated 2017 – 2019 Biennium	Estimated 2019 – 2021 Biennium	Total Both Biennium
Professional Services	\$1,511,484			\$1,511,484	\$426,681	\$1,938,165
Training	\$60,375			\$60,375	\$25,750	\$86,125
Additional Software Licenses and SDC Hosting			\$286,641	\$286,641	\$240,469	\$527,110
Total	\$1,571,859	\$0	\$286,641	\$1,858,500	\$692,900	\$2,551,401
	85%	0%	15%	100%		

Revenue Source	2017-2019 Biennium	2019 – 2021 Biennium	Total (over 3.5 years)
General Fund	\$1,858,500	\$692,900	\$2,551,400
Other Funds -			\$0
Federal Funds -			\$0
Total Funds	\$1,858,500	\$692,900	\$2,551,400

Figure 5 Agency Intranet POP Estimated Summary Budget and Breakdowns

Revenue Source for the 2017-2019 Biennium

- General Fund \$ 1,858,500
- Other Funds \$

Note: Any Adjustments to the POP package will be included in the 2019-21 Base Budget.

4.2 Identified Benefits of the Proposed Project

An Agency Intranet will provide a foundation to share data and essential information, measure processes, and can lead to improved business efficiencies, decisions, and responsiveness.

In addition to increased collaboration, the system can also provide ways to reduce manual processes, provide opportunities to improve timeliness and quality of decisions, and generate better outcomes in support of DOC's mission.

- Communications within DOC (Intranet)
- Providing central locations to find common information
- Providing tools to locate common information
- Coordination of meetings
- Managing documents and document versions
- Collaborating on projects and decisions
- Improving the quality of business data/information
- Reducing duplicate business forms

4.3 Milestone Roadmap

Key project targets will be met in three phases by:

1. Establishing an initial Intranet ***foundation***
2. ***Extending*** Intranet functionality
3. ***Integrating*** agency business processes

The anticipated Agency Intranet Milestones range over 3.5 years and will be evaluated and revised during project initiation. The current estimated Milestones and StageGate Endorsements for the project are planned to be as follows.

ODOC Intranet Communications Portal and Content Management
 Milestone Roadmap v1.2
 July 2016 – December 2020

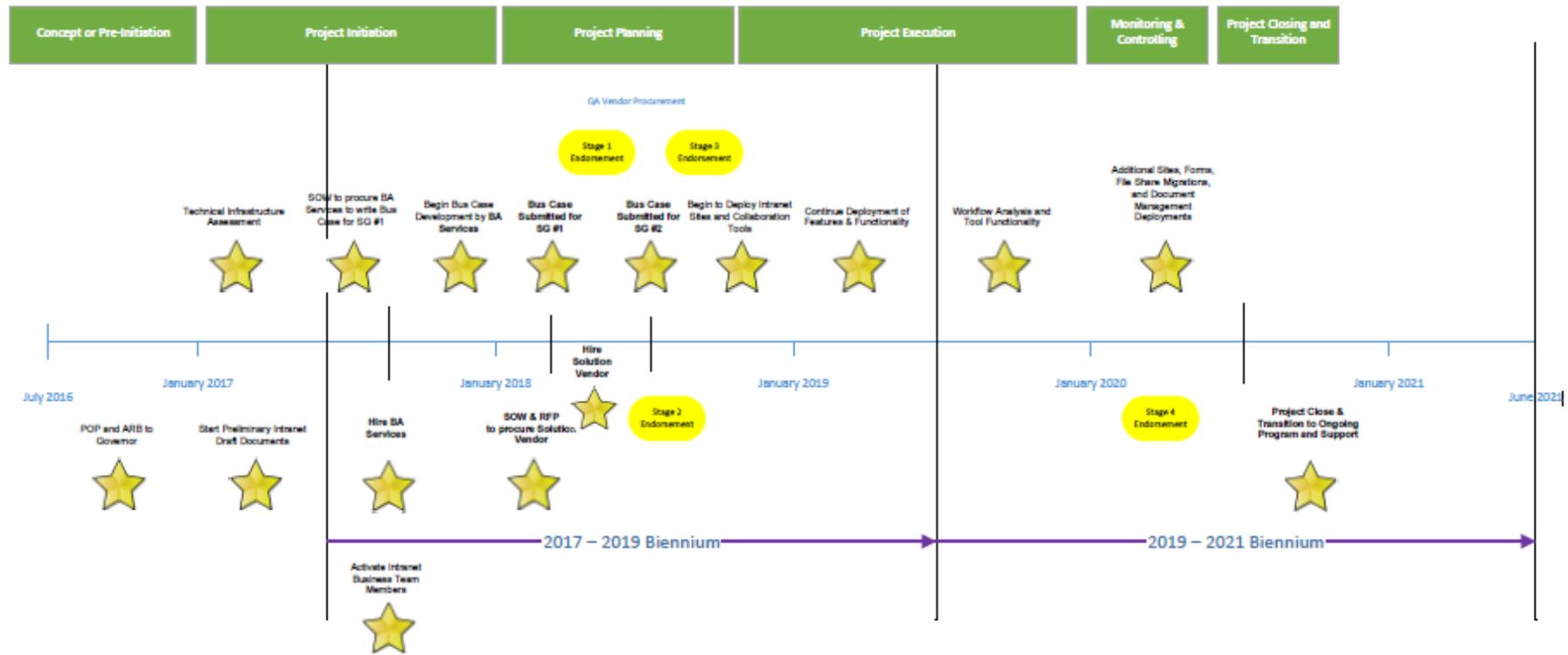


Figure 6 Agency Intranet Milestones

5 Key Abbreviations

Table 3 List of Key Abbreviations

Abbreviation	Description
AIC	Adults in Custody (formerly referred to as Offenders or Inmates)
CIO	Chief Information Officer
CORE	Correctional Outcomes through Research and Engagement (DOC's performance initiative begun in 2013)
Data warehouse	A computer database designed to access and analyzes organizational data to aid in business intelligence efforts and support decision-making.
ETS	State of Oregon Enterprise Technology Services (also referred to as the State Data Center). ETS provides computing services to numerous state agencies.
Extranet	A password-protected Web site on the Internet, but not the general public. It can provide access to research, internal databases, and virtually any information that customers or business partners are given permission to view and use.
Intranet	An in-house web site on an organizations local area network (LAN) serving employees only and not the general public. An intranet provides a standard way to publish organization's policy, news, schedules, forms, and training manuals. The intranet can also provide a venue for publishing blogs, wikis, activities, events, and schedules. A web browser is the primary way to display information.
ITS	Information Technology Services at <u>DOC</u>
ODOC	Oregon Department of Corrections (State of Oregon agency)
SDC	State of Oregon State Data Center (also referred to as the Enterprise Technology Services). SDC provides computing services to numerous state agencies.



Business Case for

Item 1: Assess Corrections

Fundamental Systems

**Oregon Department of Corrections,
Administrative Services Division,
Information Technology Services (ITS)**

Date: August 10, 2016

Version: v 1.0

Author: Diana Fitzpatrick

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Web site <http://www.oregon.gov/doc/>

Business Case – Authorizing Signatures

PROPOSAL NAME AND DOCUMENT VERSION #	Item 1: Assess Corrections Fundamental Systems (Version 1.0)		
AGENCY	Oregon Department of Corrections	DATE	August 10, 2016
DIVISION	Administrative Services Division	DAS CONTROL #	
AGENCY CONTACTS	David Alamein, Oregon Department of Corrections, CIO Roy Bruce, ITS Application Development Manager	PHONE NUMBERS	503-934-1102 503-373-7545

The person signing this section is attesting to reviewing and approving the business case as proposed.

<i>This table to be completed by the submitting agency</i>	
Agency Head or Designee	
Colette Peters , Oregon Department of Corrections, Director	August , 2016
Signature:	
Agency Executive Sponsor	
Daryl Borello , Oregon Department of Corrections, Assistant Director, Administrative Services	August , 2016
Signature	
Agency Chief Information Officer (CIO) or Agency Technology Manager	
David Alamein , Oregon Department of Corrections, CIO	August , 2016
Signature	
State Data Center Representative, if required by the State CIO	
(Name)	
Signature	

<i>This Section to be completed by DAS Chief Information Office (CIO) IT Investment and Planning Section</i>	
DAS CIO Analyst	
(Name)	(Date)
Signature	
State CIO	
(Name)	(Date)
Signature	

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Note: There are many key terms abbreviated in this business case.

- A list of **List of Key Abbreviations** is available in [Appendix A](#)
- Most of the key terms are also [hyperlinked](#) so a reader can click the link and jump to the correct description of the term.

Executive Summary

Mission and Performance Management

The **Oregon Department of Corrections** (ODOC) operates correctional facilities and performs functions related to legislative approved programs for 14,600 **Adults in Custody (AIC)**, also referred to as Offenders, within fourteen facilities throughout Oregon.

“The mission of the Department of Corrections is to promote public safety by holding offenders accountable for their actions and reducing the risk of future criminal behavior.”

In 2013, ODOC started a new initiative titled **Correctional Outcomes through Research and Engagement (CORE)**. **CORE** is ODOC’s performance management and process improvement method to support the agency’s mission, vision, values, goals, and objectives by measuring and evaluating targeted outcomes across the organization.

In addition to managing the **AIC** population, ODOC directly supervises approximately 3,000 **AICs** in Linn and Douglas counties. The Department also administers the Community Corrections grant programs providing financial assistance, technical assistance, and policy development in thirty-four other counties supervising 31,000 **AICs** currently on felony probation and post-prison supervision.

Technology Challenges and Opportunities

Throughout the past several biennia, ODOC has faced many budget challenges. Due to these budget constraints, ODOC has been unable to implement needed technology upgrades for a healthy infrastructure. ODOC still has numerous inefficient manual and paper business processes.

ODOC proposes and requests approval for technical infrastructure projects to help position the agency to take advantage of improved infrastructure efficiencies. The transformation of these critical and targeted business functions is essential to the ODOC’s ability to promote public safety by supporting all Department functions necessary for **AIC** management, case management, sentence management, and fiscal accountability.

- ✓ New and upgraded systems could provide ODOC with a foundation to improve data and essential information sharing, improve processes and their key performance measures, leading to improved business efficiencies, decisions, and responsiveness.
- ✓ The strategy of successfully implementing these foundational improvements is to increase collaboration, reduce manual processes, and provide opportunities to improve timeliness and quality of decisions and generate better outcomes in support of ODOC’s mission.

Funding Requests in this Business Case

In support of ODOC’s mission, the department is requesting funding for an Assess Corrections Fundamental Systems (**ACFS**) project. This Business Case requests funding to obtain a vendor to assess ODOC’s existing computer systems:

- **Current: The Corrections Information System (CIS) and Offender Management System (OMS)** are essential to the Department’s ability to promote public safety and accomplish its mission by supporting all ODOC functions that are necessary for Adults in Custody (**AIC**) Programs, Case Management, and Sentence Management. Other essential systems include ODOC developed staff management systems. **CIS** and **OMS** are utilized by (and data is shared with) various external stakeholders and criminal justice professionals statewide, e.g. Community Corrections offices (Oregon’s 36 counties), Board of Parole and Post-Prison Supervision (BPPPS), Law Enforcement Data System (**LEDS**), Oregon Department of Justice, etc. ODOC is continuing to add modules to their computer systems to meet emerging business needs and legislative changes while maintaining current applications as needed.

ODOC currently operates with a mix of computer systems, with the core systems built in the 1990's. IBM first introduced the Application System/400 ([AS/400](#)) mid-range computer platform used at ODOC twenty-eight years ago (1988). The current [CIS](#) applications hosted on the [AS/400](#) system display as “green screens”.

ODOC staff use the information displayed on [OMS](#), the [CIS](#) “green screens” and other [AS/400](#) applications. Every day, criminal justice professionals statewide use the data provided by these systems to make decisions about [AICs](#) under their supervision, and about the effective operation of state prisons and county community corrections offices.

- **Request:** This project is to assess the viability of integrating and standardizing ODOC's core computer systems, which are an assortment of languages including COBOL, Visual Basic, SQL and JAVA. ODOC seeks to engage third party vendors to assess ODOC's computer systems, identify future business needs, and define a roadmap and strategic plan for transforming ODOC's systems. Integration processes are complex and will include enterprise technology planning, business process improvements, and large-scale system integration.
- **If not funded:** Failure to fund this project may have significant negative consequences such as:
 - Increase difficulty to improve collaboration with external partners.
 - Slow to improve and add shared state services.
 - The department will not have a strategy to mitigate the risks of maintaining fundamental systems used for mission critical decisions.
 - The lack of having fundamental system roadmaps prevents alignment of effective decisions with ODOC's Destination 2026 Strategic Plan.
 - It is *essential* that ODOC maintain accurate and quickly available information on all [AICs](#) so ODOC staff can make solid decisions regarding [AIC](#) case and behavior management. Assisting [AICs](#) to progress successfully through their custody cycle helps ODOC reach a critical objective of “reducing the risk of future criminal behavior” and lowering Oregon's recidivism rate.

Timeframe and Cost

The [ACFS](#) project would start January 1, 2017 and last through June 30, 2021. ODOC is requesting \$1,594,645 General Fund and 3.5 FTE for the 2017-19 biennium.

Purpose and Background

Purpose

ODOC has significant needs to overcome technological deficits that have accumulated over the last several biennia to address some critical business areas.

ODOC proposes the following project to position the agency to take advantage of efficiencies from current and available technologies. The modernization of critical and targeted business areas will help sustain ODOC's ability to meet its mission and promote public safety by supporting all functions necessary for [AIC](#) management, case management, sentence management, and fiscal accountability.

In support of this, the agency is requesting funding in the following.

A Vendor Assessment of Corrections Fundamental Systems

ODOC seeks to assess the viability of standardizing and integrating its fundamental computer systems, written in an assortment of languages including COBOL, Visual Basic, SQL and JAVA.

The Corrections Information System (CIS) and Offender Management System ([OMS](#)) are essential to the Department's ability to promote public safety and accomplish its mission by supporting all functions that are necessary for Adults in Custody ([AIC](#)) Programs, Case Management, and Sentence Management. Other essential systems include in-house developed staff management systems. Every day [CIS](#) and [OMS](#) are utilized by (and data is shared with) various external stakeholders and criminal justice professionals statewide, e.g. Community Corrections (Oregon's 36 counties), Board of Parole and Post-Prison Supervision (BPPS), Law Enforcement Data System ([LEDS](#)), Oregon Department of Justice, etc. The current display of all [CIS](#) applications on the [AS/400](#) system are "green screens," and non-graphical. The majority of ODOC staff regularly use the information available in the [CIS](#) system. ODOC is continuing to add modules to existing systems to meet emerging business needs and legislative changes while maintaining current applications as needed.

ODOC seeks to assess the ability for the Administrative Services Division to develop, maintain or purchase integrated information services that are in high demand by the Department and required by the [CORE](#) initiative to manage business, IT, and communication services.

- **Current:** ODOC currently operates with a mix of computer systems, with the core systems built in the 1990's. IBM first introduced the Application System/400 ([AS/400](#)) mid-range computer platform used at ODOC twenty-eight years ago (1988). The current [CIS](#) applications hosted on the [AS/400](#) system display as non-graphical "green screens". All ODOC staff regularly use the information displayed on the [CIS](#), OMS and other essential applications.

- **Request:** This project is to assess the viability of standardizing and integrating ODOC's core computer systems, which are an assortment of languages including COBOL, Visual Basic, SQL and JAVA. ODOC seeks to engage third party vendors to assess ODOC's fundamental computer systems, identify future business needs, and define a roadmap and strategic plan for transforming ODOC's systems. Integration processes are complex and will include enterprise technology planning, business process improvements, and large-scale system integration.

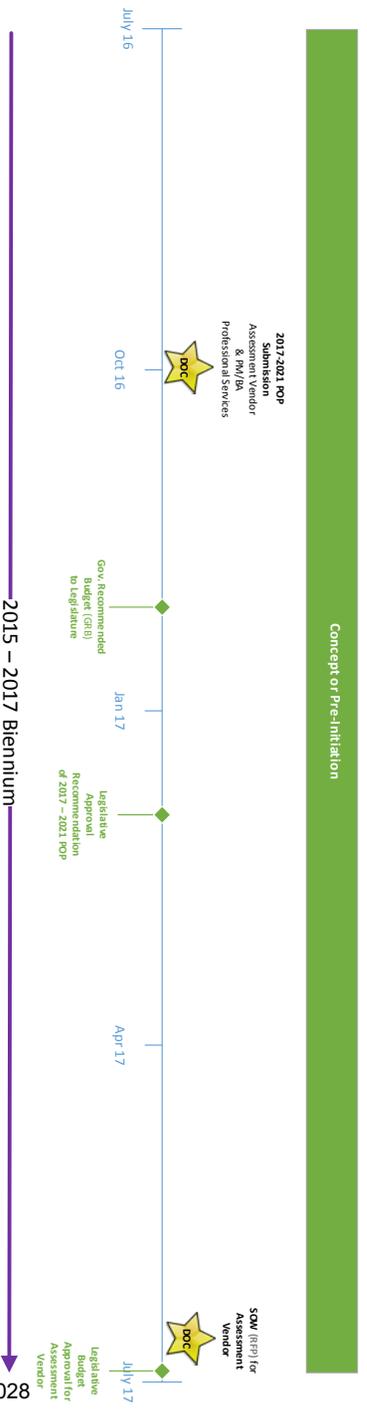
In the 2017-2019 biennium, the Department will engage a vendor who is experienced in assessing and analyzing large computer systems and who has assisted with planning and managing large transformation projects. The vendor will identify ODOC's automation needs, review all of ODOC's fundamental systems and perform a gap analysis between the current systems and the identified needs. With ODOC staff, the vendor will visit other state's that have completed or are in the process of integrating and/or transforming their fundamental systems. The vendor will create a Request for Information (RFI) to find out about existing vendor systems and evaluate how those systems can meet ODOC's current and future needs. The vendor will analyze various alternatives, perform risk assessments (e.g. Architectural, Technical and Business), an organizational readiness assessment, and create a

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Business Case – Assess Corrections Fundamentals Systems

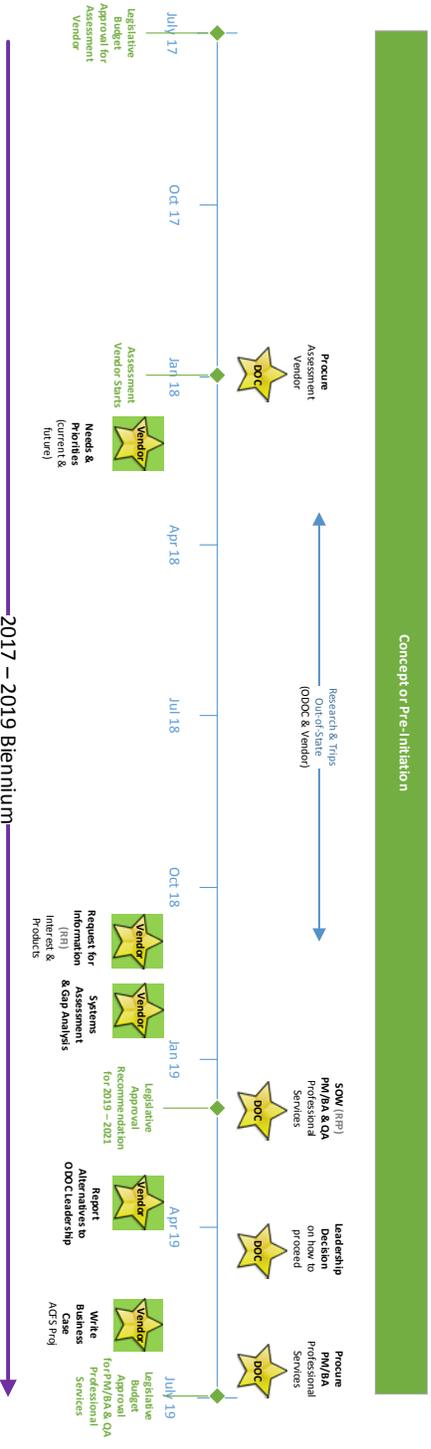
recommendation and roadmap of how ODOC can transform its fundamental systems. The vendor will present its findings, recommendations and a roadmap to the ODOC Executive Team. Following the ODOC Executive Team’s chosen alternative, the vendor will create the Business Case, Information Resource Request (IRR), Feasibility Analysis, Budget and Risk assessment, as well as other deliverables required by the Office of the State CIO (OSCIO) and Legislature to proceed with a Corrections Fundamental Systems Transformation project.

In the 2019-2021 biennium, ODOC will procure vendors for Project Management (PM), Business Analysis (BA) and Quality Assurance (QA) professional services to initiate, plan and manage through implementation the Corrections Fundamental Systems Transformation project. The PM and BA vendor(s) must be capable of adequately assisting ODOC through the OSCIO and LFO oversight processes and have the experience and staff size to meet set timelines.

2015-17 Timeline: Prepare 2017-19 POP and complete a SOW for the Assessment Vendor’s professional services

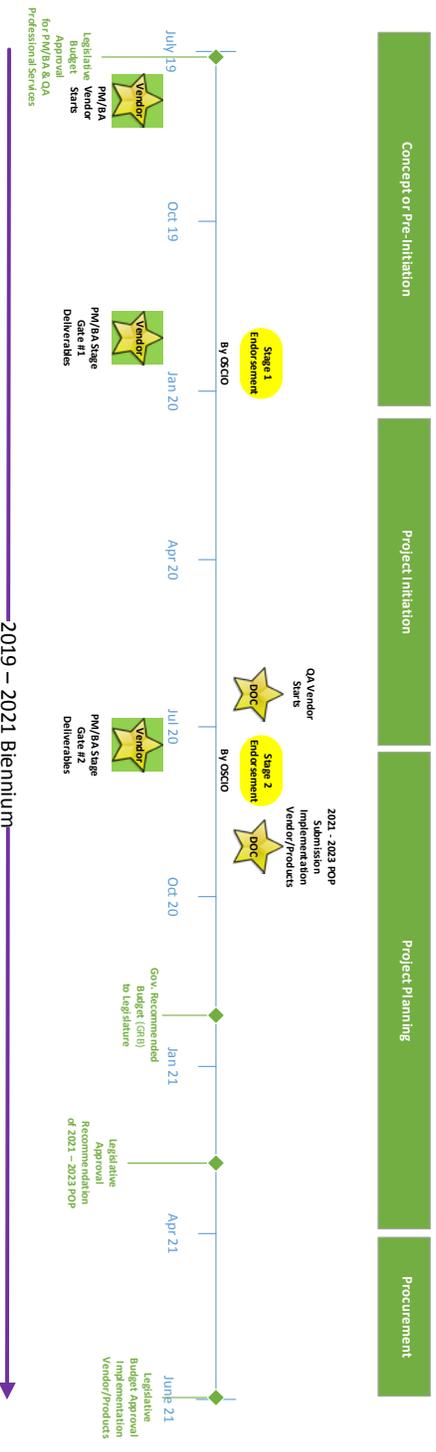


2017-19 Timeline: ODOC fundamental systems analysis, alternatives assessment, recommendation, and procure PM/BA services



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2019-21 Timeline: Preparation of 2021 -23 POP, Stage Gates 1 and 2 deliverables/endorsements and a SOW for the products and professional services of an Implementation Vendor for the Corrections Fundamental Systems Transformation ([CFST](#)) Project.



Assessment Vendor Tasks and Project Deliverables for 2017-2019 will include:

- Analyze and document current capabilities/needs met by the current ODOC systems, as well as future needs and priorities (technical, security, business, etc.).
- Analyze and document current capabilities/needs met by current ODOC and external partner’s systems and future needs and priorities from entities who currently share data with ODOC. This project needs to support existing shared services initiatives.
- Analyze and document future needs and priorities from external entities that desire pursuing shared services initiatives with ODOC where it would be mutually beneficial.
- Analyze and document Technical Assessments of all ODOC’s current systems.
- Gap Analysis and Traceability Matrix comparing current ODOC systems to current and future needs.
- Identification of current industry conventions and best practices.
- Peer Analysis of other transformation projects at other Oregon agencies and other state’s jurisdictions. Including visits (with ODOC staff) to other state’s departments who completed or are in the process of integrating/transforming their core systems.
- Create a RFI to find out about existing vendor systems and evaluate how those systems can meet ODOC’s current and future needs (including a 5 year Total Cost of Ownership).
- Alternatives analysis report (which include Feasibility Studies, Risk, Organizational Readiness and Training Assessments)
- Create a Roadmap and recommendations for integrating and transforming ODOC systems with minimal impact to entities already accessing, receiving or providing data to or from ODOC systems.
- Give presentations of the Roadmap and recommendations to the ODOC Executive Team, legislative bodies, OSCIO, etc.
- After the ODOC Executive Team decision, create deliverables for the initiation of the [CFST](#) project to fulfill the chosen alternative. All project deliverables required to obtain Stage Gate 1 and 2 endorsements, which include a Business Case, Risk Assessment, Financial Forecast (Include 5-year Total Cost of Ownership), Project Plan, Information Resource Request (IRR) and Solution Requirements (technical, security and business).

Background

[CIS](#) was originally built in 1990, written as a COBOL application and has evolved into complex, disparate applications. This strategy served ODOC in developing the automation needed to help ODOC meet its business goals and strategic objectives. Since 1990, many of the application modules have been in continuous use and continually modified to meet business or legislative changes. However, some modules have grown and changed dramatically as laws have changed and parts of the application modules have been modified. In the late 1990's (during the Y2K project), the need to replace key elements of [CIS](#) was recognized.

A 2004 - 2005 feasibility study looked at the major industry of Offender Management Systems available and evaluated their ability to replace the existing [CIS](#). The feasibility study showed vendor products at that time would require significant customization to meet ODOC's needs, which was cost prohibitive for ODOC, so a decision was made to re-write the existing system, using internal resources.

During the 2005 - 2007 biennium, a project established a technical architecture, began creating ODOC's web based Offender Management System (OMS) and planned to incrementally replace existing [CIS](#) functionality over several years, using internal development staff and augmented by contracted developers. The ODOC's OMS system originally included various modules such as the Prison Rape Elimination Act (PREA), Unusual Incident Reporting (UIR), Inmate Misconduct, Inmate Grievance Reporting and Hearings.

In May 2007, ODOC leadership saw demonstrations of industry vendor products, which had greatly expanded since the initial feasibility study in 2004. ODOC deemed it prudent to review these offerings to see if they could now meet agency needs. ODOC conducted evaluations of three industry-leading corrections systems software package providers and conducted phone interviews with each vendor's representatives to discuss their system functionality in detail. Two vendors accepted invitations to demonstrate their systems in December 2007, and ODOC business stakeholders supported the vendor purchase solutions.

In January 2008, ODOC contacted all three vendors and requested high-level planning and implementation budget estimates. All three vendors provided responses that were in the \$12-15 Million price range.

Additionally, ODOC contacted more than 20 states who had recently implemented corrections systems. Those contacted reported implementation costs between \$5 and 20 Million.

In February 2008, faced with the lower cost, better ability to meet ODOC's needs, and a much faster implementation schedule than custom construction, the project team and steering committee decided to recommend to the ODOC Executive Team that the project transition from "Build" (CIS Re-write Project) to "Buy" (CIS Replacement Project). In March 2008, the ODOC Executive Team decided to adopt the "Buy" recommendation, and directed the team to refocus on planning activities for the 2009-2011 biennium. During contract negotiations, issues prevented procurement and the project ended.

Problem or Opportunity Definition

Problem

In support of Destination 2026, ODOC’s strategic 10-year plan, an assessment of our current fundamental systems is mission critical. Throughout the past several biennia, ODOC has faced many budget challenges. Due to these budget constraints, ODOC has been unable to assess needed technology upgrades for a sustainable infrastructure.

- ODOC’s current applications are not fully integrated, this state affects and constrains the ability to continue to develop and maintain the Department’s high demand information systems.
- This project is to assess the viability of integrating and standardizing its core computer systems, which are an assortment of languages including COBOL, Visual Basic, SQL and JAVA. ODOC seeks to engage third party vendors to assess ODOC’s fundamental computer systems, identify future business needs, and define a roadmap and strategic plan for transforming ODOC’s systems. Integration processes are complex and will include enterprise technology planning, business process improvements, and large-scale system integration.

Opportunity

Technical infrastructure projects address the Agency’s current Correctional Outcomes through Research and Engagement ([CORE](#)) initiatives by supporting innovative, efficient, and sustainable business practices and by supporting the agency’s performance measures. They will provide various opportunities for improvement and increase efficiencies in several areas of ODOC’s operations

To provide the Department the ability to more effectively meet [CORE](#) targets of providing IT and communications services, and data needed for informed decision making.

- ODOC’s fundamental systems are essential to the Department’s ability to promote public safety by supporting all Department functions necessary for [AIC](#) management, case management, sentence management, operate safe and secure institutions, reduce the risk of future criminal behavior, provide service to agency customers, etc.
- This project affects the Governor’s 10 Year Plan, Outcome on Innovative, Efficient, and Sustainable Business Practices, and aligns with the Operating and Supporting Processes on the [CORE](#) Fundamentals Map.
- This project aligns with ODOC’s Destination 2026.
- ODOC’s [SAS Data Warehouse](#) provides statistics for most of the agency performance measures with specific information about how well the Department is carrying out its responsibilities. The data contained in the [SAS Data Warehouse](#) comes primarily from [CIS](#) and [OMS](#) systems.

Table 1 Proposal aligns with ODOC’s CORE Supporting Processes

CORE Supporting Processes		Supporting Sub Process
SP 3 Managing Business Services		Providing IT and communication Services
SP 6 Managing Performance		Utilizing Data and Research <ul style="list-style-type: none"> • Providing data to inform decision-making. • Evaluating Program Effectiveness

Alternatives Analysis

Assumptions

- The Assess Corrections Fundamental Systems ([ACFS](#)) project will start July 1, 2017, and end June 30, 2021, with the initiation of the Corrections Fundamental Systems Transformation ([CFST](#)) Project.
- This project will affect all Department staff and facilities.

Selection Criteria and Alternatives Ranking

Evaluate Technology infrastructure projects against the ability of ODOC:

- To promote public, [AIC](#), and staff safety.
- To increase collaboration, reduce manual processes, improve the speed and quality of decisions, reduce, or manage costs effectively.
- To be sustainable and have the potential to increase ability of ODOC to respond to new challenges.
- To help the Department take advantage of technological improvements towards improved efficiencies and long-term cost savings.
- That position ODOC to modernize in areas that will improve ODOC's business processes related to [AIC](#) management, case management, sentence management, and fiscal accountability.
- That investment in improved infrastructures will increase the ability to share data and essential information for increasingly effective business processes and decisions.

Solution Requirements

ODOC will quantify and measure the results of the [ACFS](#) project by the following:

- Confirm the feasibility and specific requirements for the project.
- Use standard business and systems analysis to specify clear project requirements and stakeholder expectations.
- Have strong business sponsors and business team members to strengthen the partnership with [ITS](#) as objectives are jointly pursued.
- Provide clear lines of communications, responsibility, and accountability for success and management.
- Successful procurement of a vendor who is experienced in assessing and analyzing large computer systems, and has assisted with planning and implementing large integration and transformation technology projects.
- The Request for Information (RFI) on correctional vendor solutions to aid the assessment is ready by September 2018.
- By April 2019, the ODOC's Executive Team has sufficient, quality information to decide whether and how to pursue a [CFST](#) Project.
- By May 2019, the ODOC Executive Team decides chosen alternative.
- Following the ODOC Executive Team decision on whether/how to proceed with the [CFST](#) Project, the Assessment Vendor will create the Business Case and accompanying attachments by June 2019. (Go/no-Go)
- Procure from a Professional Services vendor a Project Manager and Business Analyst experienced in planning and implementing large integration and transformation technology projects.

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- Procure from a Professional Services vendor Business Analyst experienced in analyzing large computer systems, developing new business processes, planning and performing successful organizational change on large integration and transformation technology projects.
- Achieve Stage Gate 1 and Stage Gate 2 endorsements by August 2020, in time for legislative recommendations on the 2021-2023 POP for Implementation Vendor Products and Services.
- Project Planning and Project Management deliverables for the [CFST](#) Project are complete and approved
- Achieve Stage Gate 3 deliverables, tasks are complete and approved, and the Stage Gate 3 endorsement of the [CFST](#) Project by June 2021.

Alternatives Identification

Solution #1: The status quo – business as usual

Solution #2: Project moves forward

Alternatives Analysis

Some ODOC staff will be fully engaged with this project in biennia 2017-19 and 2019-21, therefore included in this package is the cost to backfill staff for the following positions: an ODOC Business Champion (PEME), an ODOC Project IT Liaison (ISS8), an Information System Specialist 8 (ISS8), and an Information System Specialist 7 (ISS7). Occasionally other ODOC and external entities staff will need to be involved.

The Assessment Vendor will provide all staff for completing the tasks identified in the Assessment Vendor SOW to plan the integration and transformation of ODOC's computer systems.

If Go decision is made by the ODOC Executive Team, a Professional Services Vendor(s) will provide staffing for the [CFST](#) Project. Business Analyst(s) to perform business tasks and to create technical, business and project deliverables, and a Project Manager to manage the business and technical tasks, and to create all PM Deliverables needed for Stage Gate endorsements.

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Cost

See Table 5	<i>Identified Costs of Project's Alternatives</i>
See Figure 1	<i>Available Cost Information for ACFS project</i>
See Figure 2	<i>2015-2017 Deliverable Estimates for ACFS project</i>
See Figure 3	<i>2017-2019 Deliverable Estimates for ACFS project</i>
See Figure 4	<i>2019-2021 Deliverable Estimates for ACFS project</i>

Table 2 Identified Costs of Project's Alternatives

Project	Solution #1 (Current State – Business as Usual)	Solution #2 (Proposed State –Project Moving Forward)
1. Assess Corrections Fundamental Systems (ACFS)	2017-2019 Costs: None FTE: None Positions: None 2019-2021 Costs: None FTE: None Positions: None	2017-2019 Costs: \$1,594,645 <ul style="list-style-type: none"> • Services & Supplies \$48,870 • Out-of-State Travel \$48,000 • Personal Services \$1,497,775 <ul style="list-style-type: none"> ○ \$667,000 Vendor costs ○ \$830,775 Backfill positions FTE: 3.5 LD Positions: <ul style="list-style-type: none"> • PEME - Business Champion • ISS8 - Project IT Liaison • ISS8 - OMS Systems Analyst • ISS7 – CIS Systems Analyst 2019-2021 Costs: \$2,393,840 <ul style="list-style-type: none"> • Services & Supplies \$50,580 • Personal Services \$2,342,840 <ul style="list-style-type: none"> ○ 1,483,000 Vendor costs ○ \$859,840 Backfill positions FTE: 3.5 LD Positions: <ul style="list-style-type: none"> • PEME - Business Champion • ISS8 - Project IT Liaison • ISS8 - OMS Systems Analyst • ISS7 – CIS Systems Analyst

Figure 1 Available Cost Information for [ACFS](#) project

Oregon Department of Corrections		
2015-17 Policy Package 104		
Assess Corrections Fundamental Systems		
General Services SCR 006		
DCR 006-06-03 ITS Development &		
DCR 006-01-20 Purchasing/Contracting		
Personal Services		
Salaries	3110	515,988
All Other Differential	3190	30,959
ERB Assess.	3210	171
PERS	3220	123,219
Social Security	3230	39,473
Unemployment	3240	985
Worker's Comp. Assess.	3250	207
Mass Transit Tax	3260	3,097
Flex Benefits	3270	116,676
Total Personal Services		830,775
Supplies & Services		
Instate Travel	4100	4,719
Outstate Travel	4125	48,000
Employee Training	4150	-
Office Expenses	4175	21,801
Telecom	4200	-
State Govt Svc Chgs	4225	-
Data Processing	4250	1,839
IT Professional Services	4315	667,000
Other S&S	4650	3,642
Exp Prop Start-Up	4700	9,147
Exp Prop IT Start-Up	4715	7,722
Total Supplies & Services		763,870
Total Budget		1,594,645
	Positions	4
	FTE	3.50
8-Aug-16		

Oregon Department of Corrections
Business Case – Assess Corrections Fundamentals Systems

Figure 2 2015-2017 Deliverable Estimates for ACFS project

<i>Calendar</i>	<i>High Level Estimate Vendors</i>	<i>High Level Estimate DDC Backfill</i>	<i>Responsible</i>	<i>Tasks/Deliverables</i>	<i>Description</i>
2015-2017 Biennium	\$ -	\$ -			
2016 June - Sep (15 weeks)			DOC	2017-2021 POP for Consulting Services (Assessment Vendor), (PM/BA for CFST Project), (QA Vendor)	Agency Planning and Submission of POP for 2 Biennia (2017-2021). POP for Implementation Vendor (incl. PM/BA), QA Vendor, RFP, travel, etc
2017 Feb				LAB: Funds Approved for Consulting Services (Assessment Vendor), (PM/BA CFST Project), (QA Vendor)	
2017 Feb - June (20 weeks)				Program Manager starts (Salary Range 33)	Position filled as Job Rotation, budget needed to backfill their existing work/position
2016 Dec - 2017 Jun (26 weeks)			DOC	Create RFP: consulting services (Assessment Vendor)	

Figure 3 2017-2019 Deliverable Estimates for ACFS project

<i>Calendar</i>	<i>High Level Estimate Vendors</i>	<i>High Level Estimate DDC Backfill</i>	<i>Responsible</i>	<i>Tasks/Deliverables</i>	<i>Description</i>
2017-2019 Biennium	\$ 667,000	\$ 879,645	\$ 48,000	\$48,000 is for Out-of-State Travel by DOC Staff	
2017 July				FUNDS AVAILABLE for Consulting Services: (Assessment, QA, PM/BA, Program Manager)	FUNDS AVAILABLE for Consulting Services: (Assessment Vendor & QA Vendor & PM/BA for CFST Project & Program Manager salary range 33)
2017 July - 2019 June		\$ 282,132		1-Program Manager Continues (Salary Range 33)	The same Program Manager retained throughout project
2017 July - 2019 June		\$ 597,513		1-1557, 1.5-1558	Need to backfill these positions during the assessment
2017 July - Oct (14 weeks)			DOC	RFP Process for consulting services (Assessment Vendor)	
2017 Oct - 2018 Jan (14 weeks)			DOC	Contract for consulting services (Assessment Vendor)	
2018 Jan				Vendor Onboard (Assessment for ACFS project)	
2017 Jan- Feb (6 weeks)	\$ 11,000		Assessment Vendor	Initiate/Planning Assess Corrections Fundamentals Systems (ACFS) Project & PM Deliverables	Kickoff, Roadmap, Project Charter, Project Plan, Weekly/Monthly Status reports, Meetings, Schedule, Communication Plan, Issue and Change Request Process
2018 Feb - Jun (19 weeks)	\$ 56,000		Assessment Vendor	Needs and Priorities (current and future)	Evaluation of technical and business needs and priorities (current and future). Gather from DOC, entities who currently share data with DOC, as well as additional governmental partners (include mobility and ongoing training on using systems). Gather information for Organizational Assessment.
2018 Mar - Sept (30 weeks)	\$ 28,000		Both	Research: Peer Systems Transformation, includes Out-of-State Travel	Peer Analysis of other computer system modernization projects in other correctional jurisdictions and at other state agencies. As well as identification of current industry conventions and best practices to be followed.
2018 Jun - Nov (25 weeks)	\$ 85,000		Assessment Vendor	RFI: To find available products & vendor interest	Request for information (RFI) to determine products available and vendors interest in responding to Request for Proposal (RFP)
2018 Feb - Jun (19 weeks)	\$ 1,000		Assessment Vendor	Deliverable: Update Requirements & Traceability Matrix with requirements in RFI	Trace requirement in TM to requirements in the RFI. To verify all the requirements are identified.
2018 Jun - Dec (24 weeks)	\$ 152,000		Assessment Vendor	Current State Assessments & Gap Analysis	Assessment of current DOC systems: Includes reviewing and documenting all systems. Also, Create/Update the following Deliverables: - As-is System Documentation - Technical and Risk Assessment - ETS Impact & Architectural Assessment - Organizational Readiness Assessment - CORE/KPM Metrics Assessment - Requirements & Traceability Matrix
2018 Nov - 2019 Apr (19 w)	\$ 70,000		Assessment Vendor	Alternatives Researched and Recommendation	Development of a Roadmap, Strategic Plan and Feasibility Study to modernize DOC systems (with minimal impact to entities which already access, receive or provide data to or from DOC systems).
2019 April	\$ 178,500		Both	Vendor Onboard (PM/BA for CFST Projects)	
2019 May	\$ 500		Assessment Vendor	Policy Group Decision(s)	
2019 May - Jun (8 weeks)	\$ 85,000		Assessment Vendor	Detailed Business Case	

Oregon Department of Corrections
Business Case – Assess Corrections Fundamentals Systems

Figure 4 2019-2021 Deliverable Estimates for ACFS project

Calendar	High Level Estimate Vendors	High Level Estimate DDC Backfill	Responsible	Tasks/Deliverables	Description
2019-2021 Biennium	\$ 1,483,000	\$ 910,420			
2019 July				FUNDS STILL AVAILABLE for Consulting Services: (QA, Program Manager, Assessment Vendor PM/BA)	FUNDS AVAILABLE for Consulting Services: (Assessment Vendor & QA Vendor & PM/BA for CFST Project & Program Manager salary range 33)
2019 July - 2021 June	\$ 292,000			1-Business Champion Continues (Salary Range 33)	Same Program Manager retained throughout the project
2019 July - 2021 June	\$ 618,420			1-1557, 1-1558, 0.5 1558 (PM)	Need to backfill these positions during the assessment
2019 Jan	\$ 1,428,000			Vendor Onboard	(PM/BA for ACFS & CFST Projects)
2019 July - Sept (10 weeks)			SG PM/BA	Initiation of Corrections Fundamental Systems Transformation (CFST) Project	Kickoff, Roadmap, Project Charter, Project Plan, Weekly/Monthly Status, Meetings, Schedule, Communication Plan, Issue & Change Request Process
2019 Sept - Dec (16 weeks)			SG PM/BA	Work to Pass Stage Gate 1 of CFST Project	Includes all Deliverables for Stage Gate 1 endorsement (except RFP) such as Timeline, Budget Narrative, Budget, Business Case, Project Schedule
2019 Dec				Deliverable: Other documentation as required by LFO or State CIO to pass State Gate 1	To level of Passing Stage Gate 1 - Continue to update based on results of POP, LFO and OR-CIO reviews
				Stage Gate 1 Endorsement	"Conditional Approval"
2019 Jan - Aug (27 weeks)			SG PM/BA	Work to Pass Stage Gate 2 of CFST Project	Type of effort depends on Policy Group's decision Includes all deliverables for Stage Gate 1 endorsement (except RFP). Detailed deliverables for CFST project incld Project Charter, IRR, Project Budget, Business Case, Risk Assessment, Impact/Architctueal Assessment, Project Schedule, Requirements, Plan to point of getting Analysis thru Implementation Vendor on board and to pass Stage Gate 2
				Deliverable: Update Detailed Project Plan for CFST project	Includes Governance/Oversight/Accountability, Schedule Management, Budget Management, Project Procurement Management, Quality Management, Communication Plan, Issue Management Process, Risk Management Process, Issue Management Process, Change/Scope Management Process, Project Staffing etc.
				Deliverable: Other documentation as required by LFO or State CIO to pass State Gate 2	To level of Passing Stage Gate 2 - Continue to update based on results of POP, LFO and OR-CIO reviews
2020 Aug				Stage Gate 2 Endorsement	"Conditional Approval"
2020 Mar - Sept (27 weeks)			Both	Systems Transformation Project (Implementation Vendor)	To level of detail to get POP approved/funded
2020 April - July (18 weeks)			DOC	Create RFP for Quality Assurance Services for CSFT Project (QA Vendor)	
2020 Aug	\$ 55,000		SG PM/BA	Vendor On board (QA Vendor)	QA costs: \$150/hour Avg 40 hrs/month
2020 Sept-2021 June (36 weeks)				Work to Pass Stage Gate 3 (SG3) of CFST Project	Deliverables to proceed past Stage Gate 3.
				Deliverables: All State Gate 3 deliverables	To level of Passing Stage Gate 3
				Stage Gate 3 Endorsement	OSCIO Review, OSCIO gives "Conditional Approval"
2021 Feb			LFO	LAB: Funds Approved for CFST Project (Implementation Vendor & Product)	
2020 Nov- 2021 June (33 weeks)			Both	Create RFP for CSFT Project (Implementation Vendor & products)	

Benefits

Many of the following points overlap the possible opportunities described earlier.

Table 3 *Identified Benefits of Alternative (Solution 2)*

Project	Solution #2 (Proposed State – Based on Project Moving Forward)
1. Assess Corrections Fundamental Systems (AGFS)	<p>Benefits for performing assessment:</p> <ul style="list-style-type: none"> • Improve and increase collaboration with external partners. • Improve and increase shared state services. • Provide ODOC with fundamental system roadmaps to benefit effective decision making by aligning with ODOC’s Destination 2026. • Provide the ability enhancing CORE key performance measures to enable fact-based decision-making. • Increase flexibility of system to react to new programs/research/legislative mandates. • Provide ODOC with fundamental system roadmaps improving alignment with the Governor’s 10-year plan around government accountability, transparency and responsiveness. • Provide ODOC opportunity for process improvement through assessment business analysis.

Risks

ODOC needs funding to bring a vendor on-board to perform the fundamental system assessment.

ODOC lacks fundamental system roadmaps preventing alignment of technology decisions with ODOC’s Destination 2026 Strategic Plan.

This project requires executive leadership and agency wide buy-in throughout the project lifecycle.

Inability to back-fill ODOC positions performing assessment related tasks as outlined in this business case.

Independent Quality Assurance estimates vary greatly depending on the vendor and direction chosen.

Conclusions and Recommendations

Conclusions

There is an immediate need for ODOC to obtain current assessments and roadmap for its fundamental systems. Challenged with many budget deficits, ODOC proposes and requests approval for this technical infrastructure project to help position the agency to take advantage of improved infrastructure efficiencies.

Recommendations

For ODOC to implement the Assess Corrections Fundamental Systems (ACFS) project and based on the results, initiate a Corrections Fundamental Systems Transformation project in order to start positioning the agency to take advantage of efficiencies from current and available technologies.

- ✓ Modernization of critical and targeted business areas are essential to ODOC's ability to promote public safety by supporting all Department functions necessary for [AIC](#) management, case management, sentence management, and fiscal accountability.
- ✓ Provide the ODOC with a foundation to share data and essential information to improve business efficiencies and decisions.
- ✓ Successful adoption of foundational improvements that will increase collaboration, process improvements, and improve the speed and quality of fact based decisions.

This Assess Corrections Fundamental Systems ([ACFS](#)) project includes:

1. Assessments of Corrections systems, including roadmap.
2. Evaluations of various vendors and their currently available products.
3. Recommendation of how to integrate all ODOC systems.
4. Determine whether and how to pursue a Corrections Fundamental Systems Transformation ([CFST](#)) Project.

The procurement effort to contract with an Assessment Vendor would start July 1, 2017 and would continue until ODOC is ready to begin initiation of a Corrections Fundamental Systems ([CFST](#)) project June 30, 2021. (48 months)

The cost of the [ACFS](#) project and preparing for the [CFST](#) project:

1. 2017-2019 biennium is estimated at \$ 1,594,645
2. 2019-2021 biennium is estimated at \$2,393,840

(Note: Independent Quality Assurance estimates vary greatly depending on the vendor chosen.)

Consequences of Failure to Act

Table 4 Possible Consequences of Failing to Act

Project	Possible Consequences Due to Failing to Approve or Fund the Recommended Alternative
Assess Corrections Fundamental Systems (ACFS)	<p>By not assessing the Corrections fundamental systems:</p> <ul style="list-style-type: none"> • Increase difficulty to improve collaboration with external partners. • Slow to improve and add shared state services. • The department will not have a strategy to mitigate the risks of maintaining fundamental systems used for mission critical decisions. • The lack of having fundamental system roadmaps prevents alignment of effective decisions with ODOC’s Destination 2026 Strategic Plan. • The quality of informed, collaborative, and data driven decisions, remains with fractioned systems. • It is <i>essential</i> that ODOC maintain accurate and quickly available information on all AICs so ODOC staff can make solid decisions regarding AIC case and behavior management. Assisting AICs to progress successfully through their custody cycle helps ODOC reach a critical objective of “reducing the risk of future criminal behavior” and driving Oregon’s recidivism rate lower. • Difficulty to obtain data for CORE key performance measures needed for evidence based decision-making. • Decrease flexibility when reacting to new programs/research/legislative mandates. • Limit ability to increase government accountability and responsiveness. • Opportunities to promote more efficient processes and business services might be unknown.

Appendix A: List of Key Abbreviations

Abbreviation	Description
ACFS	Assess Corrections Fundamental Systems project
AIC	Adults in Custody (formerly referred to as Offenders or Inmates)
AS/400	The Application System/400 mid-range computer platform used at ODOC (Introduced by IBM twenty-six years ago in 1988)
CFST	Corrections Fundamental Systems Transformation Project
CIO	Chief Information Officer
CIS	The Corrections Information System managing Adults in Custody on the AS/400 and displays information on “green screens.”
CMIS	Corrections Management Information System (ODOC’s data warehouse information system)
CORE	Correctional Outcomes through Research and Engagement (ODOC’s performance initiative begun in 2013)
ETS	State of Oregon Enterprise Technology Services (also referred to as the State Data Center). ETS provides computing services to numerous state agencies.
ITS	ODOC’s Information Technology Services
LAN	A Local Area Network
LEDS	The Law Enforcement Data Services System
ODOC	Oregon Department of Corrections (State of Oregon agency)
OMS	Web based Offender Management System that consists of multiple software applications
SDC	State of Oregon State Data Center (also referred to as the Enterprise Technology Services). SDC provides computing services to numerous state agencies.

Oregon Department of Corrections
 Business Case-Assess Corrections Fundamental Systems
Appendix B: CORE Fundamentals Map



Oregon Department of Corrections

The Fundamentals Map

June 21, 2016



MISSION
 The mission of the Oregon Department of Corrections is to promote public safety by holding offenders accountable for their actions and reducing the risk of future criminal behavior.

VISION
 Valuing Employee Wellness
 Engaging Employees
 Operating Safe Prisons
 Implementing Innovative Business Practices
 Preparing Offenders for Reentry
 Partnering with Our Stakeholders

VALUES
 Integrity and Professionalism
 Dignity and Respect
 Safety and Wellness
 Fact Based Decision Making
 Positive Change
 Honoring Our History
 Stewardship

Safe and Secure Workplace | Healthy, Engaged and Valued Employees | Offenders Become Productive Crime-free Citizens | Innovative, Efficient and Sustainable Business Practices | Proactive Collaborative Partner

FOUNDATIONS

KEY GOALS

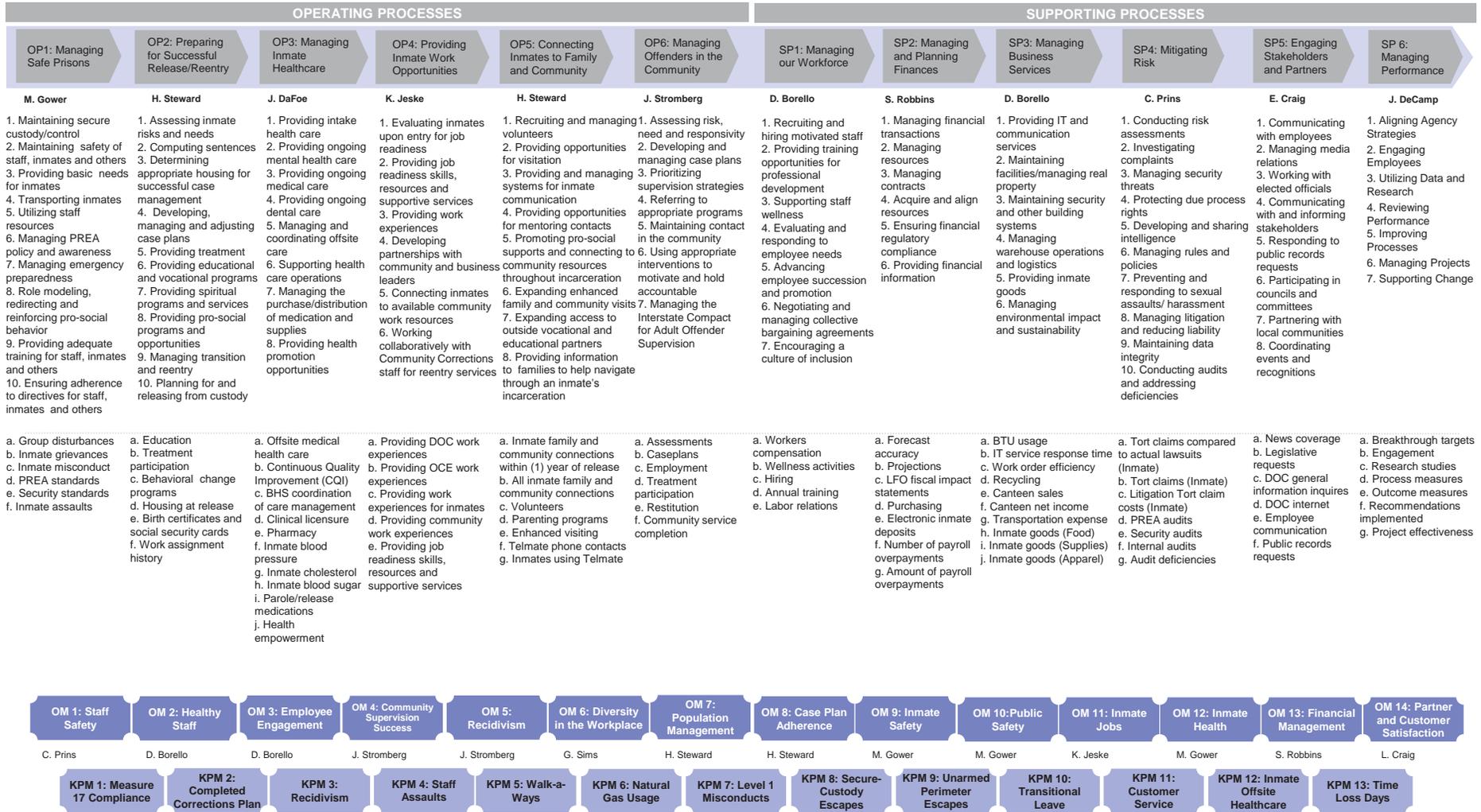
CORE PROCESSES

PROCESS OWNER
 SUB PROCESSES

PROCESS MEASURES

OUTCOME MEASURES

MEASURE OWNER
 KEY PERFORMANCE MEASURES



A larger copy of this map is available on request.

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08/26/2009 State Cell Phone Plans: Closer Attention to Usage Could Create Savings

Purpose

We evaluated use patterns to determine whether state agencies were using cell phones efficiently.

Recommendation

We recommend:

- Obtain, from vendors, cell phone billing and usage reports that identify cost saving opportunities and share those formats and analyses with other agencies as opportunities arise;
- Regularly review cell phone bills and vendor reports to identify zero use phones and usage patterns that indicate a line should be terminated or a plan should be adjusted;
- Update cell phone inventories now and immediately turn off all phones unaccounted for; and
- Update inventories periodically in the future, including accounting for phone returns and line terminations for separating employees.

Response

The department agrees. DOC is currently working on the process to import billing information provided by its cell providers into its Telsoft call accounting software. This will create a central repository of billing information that will be used to provide monthly reports to managers for review of their staff's usage. Once implemented, DOC will gain an additional level of monitoring of cell phone usage. DOC has encountered challenges in this process such as the providers' ability to provide this information in a usable digital format. DOC will be willing to help other agencies implement this solution.

The department agrees. DOC already demonstrated success in assigning the correct service plans to phones. The department will increase efforts of reviewing its top users, in both cost and minutes, to optimize the assigned billing plans. DOC hopes the implementation of its central billing repository referred to above will also assist in increasing effectiveness in this area. DOC has proactively moved the majority of the cell service into pooled minute's service plans. This eliminates unexpected costs if a cell phone is used outside of its lesser cost service plan. The department will continue to review the staff usage for cost abnormalities, and the vendor services options to meet the business requirements within the best rate plan.

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The department agrees. DOC is in the process of implementing new inventory and verification processes. A new inventory form for each cellular device will be sent to the responsible manager for inventory verification and to validate the current employee is in possession of the phone issued. This process will allow DOC to verify which staff each phone is assigned to. The staff member's manager will maintain a copy of the signed inventory form. The returned forms will be compared against the cell phone billing statements and will allow DOC to identify and address any anomalies. Unaccounted for cell phones will have their service cancelled.

The department agrees. DOC has updated its cell phone policy including clarifying responsibilities when staff separate from the department. The policy prohibits redistribution of cell phones between staff when the staff terminates employment or no longer needs the cellular device. These policies and enhanced management processes will improve inventory and tracking of cell phones. Monthly reports will be sent to managers detailing their staff's cell phone usage. This will allow them to track inventories at the same time.

01/07/2010 Audit Management Letter for Selected Financial Accounts for the Year Ended June 30, 2009

Purpose

This audit work was not a comprehensive audit of the department. Instead, the audit work performed allowed us, in part, to achieve the following objectives: (1) express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles; (2) determine whether the state's internal controls provided reasonable assurance of proper accounting, financial reporting, and legal compliance of transactions; and (3) determine whether the state has complied with applicable legal requirements that may have a direct and material effect on the state's financial statements.

Recommendation

None

Response

No response required.

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**12/15/2010 Statewide Single Audit – ARRA State Fiscal Stabilization Fund (SFSF) – Government Services,
Contracted by Secretary of State through Moss Adams, LLP**

Purpose

We determined whether the Department of Corrections substantially complied with the federal requirements relevant to the following federal program:

ARRA – State Fiscal Stabilization Fund (SFSF) – Government Services

Recommendation

None

Response

No response required.

12/2010 Administration of Earned Time

Purpose

During the 2010 Special Session, the Legislature directed the Secretary of State to conduct an audit of earned time to evaluate the actual and potential impacts of the program; assess the Department of Corrections' compliance with statutes and its rules, policies and procedures; and to analyze best practices among similar programs in other jurisdictions.

Recommendation

We recommend that the Oregon Department of Corrections clarify its earned time rules, policies and guidance; and review its procedures for assigning inmates to programs and disciplining them for rule violations in the four months prior to release.

We recommend the Department take the following actions to improve its administration of earned time:

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1. Develop clear policy and guidance to address:
 - the definitions of a program failure and refusal;
 - the identification of all required Oregon Corrections Plan programs;
 - the definitions, use and management of program exit codes; and
 - treatment of disciplinary segregation.
2. Ensure that its rules and purpose statement are appropriately aligned.
3. Review program enrollment procedures to ensure that willing inmates are entered into programs mandated by their Oregon Corrections Plan.
4. Revise administrative rules to consistently address inmate accountability for misconduct during the four months prior to release.

Response

Develop clear policies and guidance to address the definition of program failures and refusal

The department partially agrees with this recommendation. Current policies and rules provide “guidance” on the definition of compliance; however, practices between institutions and counselors may appear inconsistent without adequate documentation.

Develop clear policies and guidance to address the identification of all required Oregon Corrections Plan programs

The department agrees with this recommendation and is already taking steps to clarify required programming for inmates in its care and custody. The department acknowledges the auditors found instances where programs currently defined as “required” were not accurately listed on the OCP. The auditors correctly observed the absence of a desk and/or training manual for counselors and for the use of CIS. The department agrees these will be valuable tools for staff.

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Develop clear policies and guidance to address the definition, use and management of program exit codes

The department agrees with this recommendation and has already taken steps to improve the definitions, use and management of exit codes. As noted in the audit report, CIS continued to allow the entry of exit codes eliminated as early as 2004 through part of 2009. On March, 1, 2010, a list of program exit codes was updated and posted on the universal drive, accessible to all staff regardless of work unit. This list identifies 30 approved codes and categorizes the exit codes by administrative actions.

Develop clear policies and guidance to address the treatment of disciplinary segregation

The department partially agrees with the recommendation. Current rules provide the structure necessary for an inmate's misconduct to result in an inmate failing to earn earned time associated with the institutional conduct portion of the earned time calculation. In addition, the proposed Correctional Case Management policy includes direction on how to address compliance in the case of an inmate whose behavior prevents him/her from being offered or placed into a mandated or required program. The Department does not agree an inmate's program compliance is necessarily impacted by their placement in segregation as some inmates are able to participate in OCP required/mandated programs.

Ensure the Departments rules and purpose statement are appropriately aligned

The department agrees with this recommendation and will convene a group, including DOJ counsel and representatives from the Criminal Justice Commission, to review the rules in comparison to the purpose statement. As indicated by the auditors, earned time was established in Oregon in 1989 and while the rules have been updated and modified through initiative and legislation in the last 21 years, the purpose statement has not been reviewed.

Review program enrollment procedures to ensure willing inmates are entered into programs mandated by their Oregon Corrections Plan

The department partially agrees with this recommendation and is currently engaged in a review and rewrite of OAR 291, Division 113, Workforce Development and Education Programs. The department does not agree the current enrollment procedures prevent "willing" inmates from participating in programming nor does it agree "willingness" is the only factor it

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is required to consider when enrolling inmates in department-offered programs. The biggest challenge for enrolling inmates into programs remains, and will continue to be, the reality there are more inmates in need of programming than there are programming opportunities. At its most basic, this is the challenge of demand exceeding supply and the resources necessary to increase that supply.

Revise administrative rules to consistently address inmate accountability for misconduct during the four-months prior to release

The department partially agrees with this recommendation. The department agrees to review its rules as they relate to the assumption of compliance at the final review conducted four months prior to an inmate's release. The department does not agree with the suggestion it fails to address inmate misconduct in the last four months of incarceration as seriously as it does during the prior period of incarceration.

Conclusion

The results of the audit found the department and its staff to be in compliance with the law and identified a savings to the State of Oregon of at least \$25 million through the use and correct application of earned time. The department welcomes the new perspective and information provided by the Secretary of State audit team and acknowledges it is both prudent and necessary to routinely review all rules, policies, procedures and practices.

01/03/2011 Audit Management Letter for Selected Financial Accounts for the Year Ended June 30, 2010

Purpose

This audit work was not a comprehensive audit of the department. We performed this audit work as part of our annual statewide financial audit. The objective of the statewide audit was to express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles.

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Recommendation

None

Response

No response required.

02/01/2012 Audit Management Letter for Statewide Single Audit of Selected Federal Programs for the Year Ended June 30, 2011

Purpose

This audit work was not a comprehensive audit of the department. We performed this audit work as part of our annual statewide financial audit. The objectives of the statewide single audit were to: (1) determine whether the department has complied with laws, regulations, contracts or grants that could have a direct and material effect on the selected federal program, and (2) determine whether the department has effective internal controls over compliance with the laws, regulations, contracts and grants applicable to the selected federal program.

Recommendation

None

Response

No response required.

12/12/2011 Audit Management Letter for Selected Financial Accounts for the Year Ended June 30, 2011

Purpose

This audit work was not a comprehensive audit of the department. We performed this audit work as part of our annual statewide financial audit. The objective of the statewide audit was to express an opinion on whether the financial

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statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles.

Recommendation

None

Response

No response required.

02/10/2012 Agencies Ensured Contracts with Former State Employees Were Properly Awarded

Purpose

In response to a 2011 highly-publicized instance of questionable contracting practices, at the request of the Department of Administrative services, we began an audit of personal services contracts awarded to former state employees. We reviewed personal services contracts with former state employees at 10 agencies, as well as personal services contracting practices at a board and a commission.

Recommendation

No statewide recommendations and no recommendations specific to the Department of Corrections.

Response

No response required.

07/24/2012 Department of Corrections: Managing Security Personnel Costs

Purpose

The objective of our audit was to determine if the department could reduce personnel costs through better administrative practices.

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Recommendation

We recommend that the department:

1. Ensure that the calculation and management of the post factor employ sound practices and the best, most reliable data available, such as:
 - o Using actual employee payroll hours;
 - o Assessing staff availability by institution and classification; and
 - o Monitoring the post factor of individual institutions as well as the overall department post factor.
2. Revise current data collection methods for identifying overtime causes to allow more meaningful analysis. Specific examples include obtaining more information on unplanned workload, such as hospital watches, and using broad categories such as changes in workload, planned absences, unplanned absences, and vacant position as contributing factors to the need for overtime.

Response

Recommendation #1:

The department generally agrees. The department is in the process of changing operational policies and practices with institution staff deployment offices, which will enable the department to provide a more accurate reflection of individual staff assignments and overtime assignments. This will provide a more consistent application of DOC staff deployment practices and more accurately capture staff payroll hours, leave usage and reasons for overtime. This will also assist in placing staff in assignments based upon correct classification, as well as those staff having proper training credentials for certain post assignments.

The recommendation to monitor the post factor for individual institutions as well as the overall department would be beneficial in the assignment of overtime dollars. Breaking down leave by institution may assist those facilities who have a higher percentage of senior staff. The department would be best served by having a consistent relief factor for five-day and seven-day posts; staffing variances could be addressed with an overtime funding reallocation.

In regards to the methodology used in this report for calculating the relief factor for five-day and seven-day posts, the department would like to further explore how staff vacancies should be captured and calculated into the relief factor. While

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the use of actual payroll data captures the behavior of current employees, it overlooks the void created by holding positions vacant. A vacancy factor does reduce the availability of staff for post assignment. Vacant posts have to be covered by overtime or by assigning relief staff who would normally provide relief for staff on vacation, training or other types of leave. The position vacancy rate should be part of the relief factor. Taking “time needed to fill a vacancy” into account when developing the post relief factor is recommended in the National Institute of Corrections Net Annual Work Hours Model (Chapter 8, page 40).

The relief factor noted for staff training is also a concern. The department does not dispute the actual staff training of 25 hours for this period of review. However, the department would like to recognize that due to severe budget reductions and constraints over the last two biennia, the department has consciously restricted training hours below the number of hours necessary to maintain a workforce that is well versed and prepared to respond to issues and challenges inherent in running correctional institutions. A long-term approach to staff training would include funding for 40 hours of annual in-service training for all veteran staff, a six-week training program for all new correctional officers, and hours for instructors. Finally, a comprehensive plan should include hours for specialty skills to provide for properly trained staff in the areas of Tactical Emergency Response Teams, Crisis Negotiators, Emergency Staff Services, and Honor Guard functions.

The relief factor calculation in this report included actual vacation hours rather than accrued vacation hours. DOC employees can bid all of the vacation hours to which they are entitled. If DOC management denies the requested vacation, the agency must pay the denied time out to employees. Therefore, DOC has a financial liability for all accrued vacation hours, whether taken as time off or paid out, which is why we respectfully disagree with the Secretary of State’s statement that we inappropriately requested policy option packages for post relief factor.

Recommendation #2:

The department agrees. As noted in the above recommendation, the recent change in the staff deployment policy and operational practices will provide a more consistent application and accurate reflection of staffing needs for individual institutions. Having staff deployment coordinators assign the majority of relief staff to vacant positions, reducing the workload on shift supervisors, and reducing their need for discretionary assignments and movement of staff will assist the department in accurately capturing leave codes.

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12/01/2012 Audit Management Letter for Selected Financial Accounts for the Year Ended June 30, 2012

Purpose

This audit work was not a comprehensive audit of the department. We performed this audit work as part of our annual statewide financial audit. The objective of the statewide audit was to express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles.

Recommendation

None

Response

No response required.

8/6/2013 Department of Corrections: Treatment of the Highest-risk Offenders Can Avoid Costs

Purpose

Our audit objective was to determine whether the estimated benefits of providing substance abuse treatment to the highest-risk released offenders exceed the costs. We focused on the estimated benefits and costs associated with offenders released from 2008 through 2011.

Recommendation

We recommend the Department of Corrections management:

1. Work with county community corrections agencies and the Legislature to coordinate funding and track resources to provide substance abuse treatment for the highest-risk offenders wherever possible.

2. Explore utilizing expanded Medicaid funding for substance abuse treatment for released offenders and consider integrating Medicaid eligibility review into release planning.

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Response

Recommendation #1:

The department agrees. The department will provide the legislature with information about how counties use community corrections grant-in-aid dollars. While the department does not direct or authorize how counties supervise offenders or appropriate dollars to specific programs, the department does provide research, data, and technical assistance to the counties on effective ways to assess offenders and balance resources between supervision, sanctions, and services.

Recommendation #2:

The department generally agrees. For the majority of offenders in the community corrections system, counties determine eligibility for Medicaid and all other federal and state funding-match programs. However, in Linn and Douglas counties, the Oregon Department of Corrections directly supervises offenders and strives to enroll offenders in Medicaid whenever possible.

The department also agrees that Medicaid eligibility determinations need to be incorporated into release planning, and we are working with the Oregon Health Authority to explore a two-phase implementation process.

Additionally, the department is hiring a re-entry benefits coordinator who will focus on developing processes to pre-qualify inmates nearing release for Medicaid, Medicare, veterans' benefits, social security, and other such benefits for which they may qualify. This position will also serve to ensure releasing inmates are effectively linked to these and other supportive services.

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12/31/2013 Audit Management Letter for Selected Financial Accounts for the Year Ended June 30, 2013

Purpose

This audit work was not a comprehensive audit of the department. We performed this audit work as part of our annual statewide financial audit. The objective of the statewide audit was to express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles.

Recommendation

None

Response

No response required.

12/30/2014 Audit Management Letter for Selected Financial Accounts for the Year Ended June 30, 2014

Purpose

This audit work was not a comprehensive audit of the department. We performed this audit work as part of our annual statewide financial audit. The objective of the statewide audit was to express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles.

Recommendation

None

Response

No response required.

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01/07/2016 Audit Management Letter for Selected Financial Accounts for the Year Ended June 30, 2015

Purpose

This audit work was not a comprehensive audit of the department. We performed this audit work as part of our annual statewide financial audit. The objective of the statewide audit was to express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles.

Recommendation

None

Response

No response required.

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Affirmative Action Plan

A. Department Affirmative Action Policy

Each year, Oregon Department of Corrections (DOC) managers are required to review DOC's Equal Employment Opportunity/Affirmative Action policy. The Diversity and Inclusion Administrator will ensure this policy is posted on the department U: Drive where all DOC employees have access. Throughout the biennium there are communications sent periodically affirming the agency's commitment to EEO, Affirmative Action (AA), as well as the Department's commitment towards a work environment free from hostility, harassment, or any type of discrimination.

Department of Corrections

Human Resources Division

DOC Policy 20.4.1: Equal Employment Opportunity and Affirmative Action

Effective: 07/15/98

Applicability: Applicants and State Employees

Directives Cross-Reference: State Administrative Policy 105-40-001.

Equal Employment Opportunity and Affirmative Action – DOC Policy 20.4.1

I. PURPOSE

The department is committed to achieving a workforce that represents the diversity of Oregon and being a leader in providing fair and equal employment opportunity for all interested applicants and its employees.

II. POLICY

A. Supervisors shall insure:

1. Equal employment opportunities are afforded to all applicants and employees by making employment related decisions that are non-discriminatory.
2. Employment practices are consistent with the state's Affirmative Action Plan and state and federal laws to:
 - a. Promote good faith efforts to achieve established department affirmative action goals, which include persons with disabilities;
 - b. Take proactive steps to develop diverse applicant pools for position vacancies and assess the diversity of an applicant pool prior to closing a job announcement; and
 - c. Make a good faith effort to have diverse representation on screening and interviewing panels to include representation of employees outside the work unit doing the hiring.

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- B. Persons who believe they have been subjected to discrimination by the department in violation of this policy may file a complaint with the department's Human Resources Division within 30 calendar days of the alleged act, upon knowledge of the occurrence, or when the person should have known.

III. POLICY CLARIFICATION

- A. Employment related decisions include, but are not limited to: hiring, promotion, demotion, transfer, termination, layoff, training, compensation, benefits, and performance evaluations.
- B. Diverse applicant pools are developed by using proactive steps in outreach strategies which generally include targeted newspapers, professional organizations, employee networks, community organizations, and resume banks.
- C. The Department of Administrative services statewide automated affirmative action system establishes goals for each EEO category and ethnic group for the Department of corrections.
- D. Nothing in this policy precludes any person from filing a formal grievance/complaint in accordance with a collective bargaining agreement, or with the state's Affirmative Action Office, the Bureau of Labor and Industries, or the Equal Employment Opportunity Commission.

IV. IMPLEMENTATION

This policy shall be adopted immediately without further modification.

B. Agency Diversity and Inclusion Statement

The Department of Corrections remains deeply committed to promoting and maintaining an environment that is respectful of all persons despite differences in age, citizenship, disability, ethnicity, gender identity or expression, geographic origin, language, marital status, nationality, race, religion, sexual orientation, or socioeconomic status. It is essential to the DOC mission that staff and volunteers reflect all of the different cultures that proudly make up our state.

It is the policy of the Department of Corrections to promote and implement diversity and inclusion practices in all areas of the work environment, with respect for and appreciation of the collective differences and similarities of individuals. Diversity and inclusion practices will be used to develop a balanced workforce, representative of a diverse makeup of characteristics, values, beliefs, experiences, and backgrounds. DOC will support and maintain a work environment sensitive to and respectful of the unique cultural attributes and histories of individuals, providing employees fair treatment and equal access to mentoring, opportunities, and resources.

C. Training, Education and Development

New Employee Orientation

DOC offers 40 hours of New Employee Orientation (NEO) to all employees new to the department, along with prior employees who have been away from the department for two years or more, and full-time contractors. The NEO program is designed to provide new

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employees baseline information on the mission, vision, values, concepts, principles, policies, and rules of the agency, focusing on the Oregon Accountability Model, ethics and professionalism, staff wellness, and respectful workplace. Newly-hired staff are expected to successfully complete the NEO program within their trial service period.

Annual In-Service

Each annual 40-hour training program is designed to meet the training requirements for both custody and non-custody employees and contractors. The program's design is based on employee surveys, focus group results, outside regulatory agency requirements, and training need assessments; the program is designed to further the department's mission and goals while strengthening teamwork and communication among and staff and functional units. Annual in-service training includes segments on diversity and respecting others.

Contractor Orientation

Contractor Orientation is now run along with all other Non-Employee Service Providers, through the use of a combined online and in-service training. Contractors complete an online, self-paced course covering general information, and then complete four hours of classroom training. In addition, contractors are required to complete a facility orientation for each institution to which they will have access.

Volunteer Training

There are currently about 2,100 active volunteers who come in regularly to provide services to adults in custody. They come from many different races, socio-economic backgrounds, religious/spiritual backgrounds, educational backgrounds, marital statuses, sexual orientations, and cultures. Men and women are almost equally represented as volunteers. Their common bond is the desire to make a difference. Each volunteer is required to complete a self-paced training module and four hours of classroom training. The training emphasizes the need to treat everyone with respect and to treat all inmates the same. It is the goal of the volunteer program to recruit volunteers who best meet the needs of the incarcerated without respect to race, gender, culture, sexual orientation or religious/spiritual background. It is also our goal to promote understanding and tolerance.

Management Training

DOC is currently developing leadership and management training, which will include content regarding diversity and affirmative action.

D. Programs

Recruitment Programs

Managers and selecting officials will make every reasonable effort to ensure that interview panels are diverse. The department will ensure both hiring and promotion panels, where practical, have membership composed of racial/ethnic and gender diversity. In order to maintain some neutrality for hiring and promotions to management and executive level positions, the panel should include at least one

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member from outside the functional unit where the vacancy exists. DOC provides a Supervisor's Recruitment Guide for hiring managers that delineates the appropriate process for selecting and setting up interview panels.

Media Advertisements

In an effort to reach a broad range of job applicants, staff in the Human Resources Recruitment Unit may place ads for vacant positions through the use of various media outlets in Oregon and around the country. Such media groups include, but are not limited to, Craigslist, Oregonianlive.com, Dice.com, Bend Bulletin, Oregon Universities' and College's job boards, Correctionsone.com, The Oregon Sentinel, Argus Observer, Theworldlink.com Newspaper, Idaho Statesman, Tri-City Herald, Military Medical News, and various Press Releases. In addition, some of these media groups send out their own, separate blasts of postings to groups such as Simplyhired, Glassdoor, Indeed, JuJu, Asian.jobs, Hispanic.jobs, Vetjobs, and Diversity Jobs.

Social Media

The department will use online social media websites such as Facebook, Twitter, YouTube, Instagram, and LinkedIn to broaden the range of job applicants.

Job Information Fairs

The department will participate, when financial and staffing resources permit, in a multitude of job fairs held around the state focusing on women, veterans, people of color, and people with disabilities. In addition, employees of the department will be visiting local Military bases to recruit from, and will be holding internal Recruiting events.

College/University Career Days

Employees of the department will attend college and university career days and job recruitment functions, as staffing and finances allow. Each institution will make staff available to attend career days held at community colleges and universities located in their geographical area of the state. Recruitment and Career Services staff has visited with various schools throughout the state.

Policies

Human Resources staff will ensure that the department's formal, written procedures on selection include statements to the effect that appointing officials are to seriously consider gender and ethnic status in hiring and promotion decisions where positions exist that are seriously under-represented and the affirmative action goal in this plan has identified this particular job group.

Vacancy Type and Order

Where affirmative action goals have been established for the particular classification and representation remain clearly below parity standards, the first priority when considering the type of application to develop is open competitive. The second would be for advertising the position as a statewide vacancy. Managers should justify reasons to open announcements that are limited to agency promotions. There are a considerable number of potential applicants in the state labor force with experience in public safety occupations. The

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diversity of candidates will be increased considerably by opening up the majority of announcements to job applicants in the public arena.

SB 822 Veterans Points

SB 822 established the manner in which state agencies provide preference to qualifying veterans or disabled veterans in scored or un-scored employment application processes (ORS 408.225-235). In order to be compliant with SB 822, both the Recruitment Unit and the hiring managers have responsibilities.

- **Recruitment Unit:** In the initial application screening, the Recruitment Unit determines if applicants are eligible for veterans or disabled veterans preference points. Eligible veterans will have the appropriate points designated upon the certification list the hiring manager receives.
- **Hiring Manager:** Hiring Managers review their certification lists to determine who they will be interviewing. In a scored screening, the veterans points must be taken into consideration when determining where to cut off the certification list. In a non-scored screening, all veterans are interviewed.

Community Organization Outreach

The department will maintain a list of minority and women's organizations around the state. For vacant positions showing a serious under-representation of women or minorities, the Recruitment Unit will mail job announcements to appropriate community organizations if they are not getting state vacancy lists or announcements from CHRO recruitment.

Contact with organizations representing the special interests of people of color will be maintained by having staff from the department attend group meetings and conferences. In addition, the intent is to have senior staff represented at key, influential and large statewide organization conferences which address minority community and employment issues. Staff will pursue the opportunity to meet personally with officials representing minority organizations.

DOC Strategic Initiative-Cultural Competency

The Department has identified Cultural Competency as a Strategic Initiative. A work group has been formed to further promote the work of the AAP. A major part of this work group's plan in promoting Cultural Competency is a strong training effort.

Work Environment Programs

The department will continue to develop ways to maintain a positive and supportive work environment to benefit all employees and the department relative to equal employment opportunity, affirmative action, and cultural diversity. Emphasis will be placed on the importance of the department's Promotion and Maintenance of a Respectful Workplace policy, which prohibits harassment and discrimination in the workplace.

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Exit Interviews

In order to determine if there are problems, patterns, or trends affecting women or minorities in a disparate manner, an exit interview process has been implemented. The results of these exit questionnaires will be reviewed by the Recruitment and Career Services Administrator, and will be reported to the Executive Team and functional unit managers as needed.

Other Programs

The department's Affirmative Action Officer will review affirmative action goals and the progress of the entire department on a quarterly basis. This person will develop and distribute to managers a report based on the DAS Affirmative Action Progress Report, summarizing workforce statistics, on a semi-annual basis.

Correctional Officer Hiring Trends

Since correctional officer hiring represents the largest volume entry-level position in the department, a study has been implemented to track selection trends. The test criteria were reviewed to determine if inequities or biases exist for members of protected classes. Data gathered provides numbers and percentage of women and people of color who apply, the numbers which failed the entrance exam, the number interviewed, the numbers and percentage of women and people of color who failed the interview, the pass/fail rate for background checks and the pass/fail rates of physicals. The numbers and percentage of women and minorities who were hired will also be determined. If there is sufficient data and enough staff time, a follow-up study will be done to determine how many of these hires completed trial service as a correctional officer. This study will follow the "Uniform Guidelines on Employee Selection Procedures" of the Equal Employment Opportunity Commission (29 CFR 1607).

Position Descriptions

As position descriptions are written and/or revisions made, conditions that might limit or restrict people with disabilities from consideration will either be eliminated or will be clearly justified on the basis of essential duties and basic requirements of the job. Only where there are bona fide requirements should duties be identified that might limit people with disabilities from consideration. Human resources analysts, classification and recruitment staff are to work closely with managers and supervisors to ensure that position descriptions are not inadvertently biased against people with disabilities. Position descriptions of all managers in the department will include affirmative action language.

Bilingual Pay Differential

The department will continue to utilize certain staff members to provide language skills for communication and translation purposes. The position description must clearly specify this duty in order to receive pay differential.

Additional staff members need to be identified who have these skills and who can provide translation services. Since a large portion of the inmate population speaks Spanish and languages other than English, there are important safety and security reasons to expand the

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number of staff members who can exercise these special skills. In the future, the department will consider targeted recruiting and advertising for specific positions that require language skills.

Special Observances

Functional unit managers are encouraged to address cultural diversity awareness issues through topics at staff meetings, planning special observances in recognition of minorities, and encouraging staff participation in special events in the community related to minority heritage and in special training sessions. The emphasis will be placed on resolving problems, combating stereotypes, and highlighting the advantages of cultural diversity.

The types of observances include, but are not limited to, Women's Equality Day, Martin Luther King Jr. birthday (January), Cinco de Mayo (May), Native American Indian Heritage Month (September), Women's History Month (March), Black History Month (February), Asian Heritage Month (April or September), Disabilities Month (October), and National American Indian Heritage Month (November).

E. Executive Order 16-09

Since the beginning of 2005, the Governor's Office has backed affirmative action and mandated state agencies to take action towards integrating affirmative action into the core of each agency's structure. Through Executive Order 05-01 and 08-18, state agencies were mandated to:

- Review and discuss their Affirmative Action Plan to identify areas for improvement
- Review position descriptions to make sure leadership and management employees have affirmative action and diversity responsibilities
- Identify resources for improving the hiring and developmental opportunities of underrepresented persons
- Eliminate the effects of past and present discrimination
- Evaluate management for ability to achieve affirmative action objectives
- Utilize Cultural Competency Assessment and Implementation Services (not mandated, but strongly recommended)
- Allow employees to use state equipment to access the Exit Interview survey and encourage employees to complete prior to their transfer or departure

Executive Order 05-01 and 08-18 expired December 31, 2014. On May 3, 2016, however, Executive Order 16-09 was released, reaffirming the expired Affirmative Action Orders.

Evaluation of the Current State of the Organization

Technological advances now connect the world's peoples in unsurpassed methods and numbers. Those advances have contributed to Oregon's labor pool diversity and the ongoing need to recruit and retain a skilled workforce. Accordingly, it is imperative that DOC

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maintain a culturally competent organization. The demographics of today's workforce continue to change as do the demographics of the inmate population. To maintain a viable workforce that interacts with each other, the public, and the inmate population in a culturally healthy fashion, the DOC must embrace the competitive edge found in employees with diverse skills, perspectives, and backgrounds.

During the 2009-11 biennium, DOC designated a manager to create a cultural awareness and diversity program within the department. Since then, the program developed into a full Office of Diversity and Inclusion, run by the Diversity and Inclusion Administrator, along with two support staff. The Diversity and Inclusion Administrator reports to the Assistant Director of Administrative Services, and works closely with the Human Resources Division to coordinate and respond to affirmative action, cultural awareness, and diversity issues.

The state of the department as it relates to diversity and cultural competency is still very complex. The economic downturn and budget constraints have curtailed expenditures in all areas and challenged the agency to accomplish more with less.

In order to determine if there are problems, patterns, or trends affecting women or minorities in a disparate manner, DOC uses the statewide exit interview survey administered by the Department of Administrative Services. The results of these exit surveys will be reviewed quarterly by the Agency Affirmative Action Officer for patterns of disparate treatment. The results of that review will be presented to the Human Resource Executive team and, if patterns of disparate treatment are identified, appropriate action will be taken with the specific management team. In the case of patterns of positive comments, those findings will be shared with other Divisional Management teams to be implemented agency-wide. These results will also be presented to the DOC Director and the other members of the DOC Executive Team in conjunction with the quarterly affirmative action statistics.

In 2005, all management service position descriptions were audited to ensure diversity language was a criterion for evaluation annually. All management service employees continue to have diversity activities evaluated annually. Management service performance evaluation training is being delivered with affirmative action, diversity, cultural competency performance, and documentation being a key aspect of the training.

F. Status of Contracts to Minority Businesses (ORS 659A.015)

ORS 659A.015 (affirmative action reports to include information on contracts to minority businesses) – In carrying out the policy of affirmative action, every state agency shall include in its affirmative action reports under ORS 659A.012 information concerning its awards of construction, service, and personal service contracts awarded to minority businesses.

- DOC Purchasing and Contracts complies with all rules and policies pertaining to contracts and agreements with qualified Minority, Women, and Emerging Small Businesses (MWESB). The agency Purchasing and Contracts Unit use the Department of Administrative Services' Oregon State Procurement Information Network (ORPIN) system to look for potential vendors and adhere to the appropriate rules. All DOC contracts and agreements are listed on ORPIN.

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- Between July 1, 2015, and June 30, 2016, the DOC awarded \$355,435 to Minority Owned Businesses, be it Goods and Commodities, Trade Services, Personal Services, A and E or Public Works/Public Improvement.

In addition to these contracts, DOC contributes financially to the 2016 Statewide Annual Diversity Conference.

G. Roles for Implementing the Affirmative Action Plan

A. Responsibilities and Accountabilities:

The success of the Affirmative Action Program depends upon commitment and leadership of employees at all levels of the organization. Roles and responsibilities are as follows.

DOC Director and Deputy Director, Executive Team, and Leadership Team:

- Implement the policy and Affirmative Action Plan.
- Monitor progress toward meeting Affirmative Action Plan goals and objectives.
- Ensure compliance with all applicable federal and state laws, rules, and regulations.
- Ensure division administrators understand they are responsible for participating in and promoting affirmative action activities and for communicating this same responsibility to their subordinate managers and supervisors.
- Establish a positive climate for program success within their sections.
- The effectiveness of managers and supervisors in promoting the affirmative action activities, goals, and objectives for DOC will be included in the annual performance appraisals.
- Become thoroughly familiar with the details of the Affirmative Action Plan as they apply to their section/unit, and monitor progress of hiring and promotions, in relation to goals.

Human Resources Personnel:

- The Human Resources Managers/Analysts serve as technical advisors to assigned functional units, ensuring compliance with policies.
- Provide and/or refer employees for counseling related to informal discrimination complaints.
- Maintain statistical information on race, sex, and disability with respect to personnel actions.
- Assist management in ensuring administration of union contracts are in a nondiscriminatory manner.
- Assist management in ensuring internal discrimination complaint procedures are followed.
- Attempt to resolve all discrimination and sexual harassment complaints within assigned units.
- Conduct civil rights investigations where appropriate.

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- Maintaining a readily available copy of the AA plan for employees to read
- Hold regular discussions with section managers to be certain they understand and follow the Affirmative Action Plan.
- Ensure that affirmative action implementation activities carry out, as they apply to the units.
- The Director of Human Resources has overall responsibility to ensure the agency is following Equal Opportunity and Affirmative Action guidelines of the EEOC and the Governor's Office of Affirmative Action. Human Resources policies and practices will be reviewed for compliance.

Managers and Supervisors

- Take steps to select, retain, and promote people of color, people with disabilities, women, and other protected classes.
- Provide tools and resources for employees to interact with each other from all backgrounds.
- Create and promote a work environment that is free from any kind of hostility or unwelcome behavior.
- Promote Cultural Awareness.
- Attend, and encourage employees to attend, EEO/AA training programs.
- Assure staff members are aware of the department's discrimination complaint process, and the appropriateness of using it without fear of retribution.
- Establish a positive climate for program success within their sections.
- Assist the EEO/AA Coordinator with identifying problem area and improve employment opportunities for protected classes.
- Involve the manager or supervisor in strategies to evaluate the unit's work force, develop goals for the fair representation of women, people with disabilities and minorities, and sketch timetables for achievement of those goals.
- Evaluate subordinate manager or supervisor annually on his/her contribution to the establishment of a culturally competent work environment.
- Adhere to DOC policy of equal employment and ensure all employees understand and support these principles.
- Attend meaningful activities related to cultural competency:
 - Training, Workshops
 - Workgroup Meetings
 - Culturally-specific activities.

Affirmative Action Officer:

- Develop and update AA Action plans.
- Work with HR managers to identify improvements to affirmative action, eliminating inequalities and improving equal employment issues.
- Create, review, and discuss affirmative action progress with Executive Management.

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- Coordinate with PDU to develop diversity training improving competency towards affirmative action issues.
- Include articles in the department newsletters that express the Director's commitment to promoting a diverse workforce and environment. Articles relating to equal employment opportunity, affirmative action, and the ongoing development of a diverse workforce, and the efforts and progress made toward meeting department goals in these areas are some examples. Ensure that newsletter articles about employees are non-discriminatory in their portrayal of employees' gender, ethnic heritage, disability, or other non job-related characteristics.
- Work whenever possible with community groups and leaders assuring the department is an agency known as committed and responsive to affirmative action and cultural diversity values.
- Review hiring and promotion patterns, training programs, job descriptions, and work assignments to identify and remove any barriers to equal employment opportunity.
- Develop the written Affirmative Action Plan and Publicize its content internally and externally.
- Keep management informed of the latest developments (law and rule changes, etc.) in the EEO/AA area and measure the effectiveness of the department's program.
- Determine the degree to which the department has attained goals and objectives, indicate need for corrective action if necessary and provide such information to the director, deputy director, and assistant directors on a semi-annual basis.
- Provide an annual update of the Affirmative Action Plan to department administration.
- Serve as a liaison between the department and minority organizations, women's organizations and community action groups concerned with employment opportunities of women, people of color, and people with disabilities.
- Receive complaints of discrimination from employees and applicants with the department Attempt to resolve internal discrimination and sexual harassment complaints and serve as a liaison between the department and Civil Rights enforcement agencies (EEOC and BOLI).
- Keep the Assistant Director, DOC Human Resources Unit, and the DOC Director informed of complaint activity and provide advice to the Assistant Director, DOC Human Resources staff on discrimination complaint cases.
- Monitor affirmative action activity.
- Identify weak areas of recruitment.
- Improve identified weak areas.
- Identify long term trends.
- Track the retention and departure rates of employees who are women, people of color and people with disabilities.
- Identify effective affirmative action activities.
- Manage the Affirmative Action Plan and implementation.
- Recognize policy needs and initiate necessary policy changes.
- Review quarterly, the progress the department is making toward achieving their affirmative action goals.
- Recommend the annual goals to the Executive Staff.
- Provide oversight and review of all civil rights (Title VII) complaints of discrimination in employment.

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- Review affirmative action goals and the progress of the entire department.
- Develop and distribute to managers a report based on the DAS Affirmative Action Progress Report, summarizing workforce statistics, on a semi-annual basis.

All Employees

- Maintain a work environment free from harassment of any kind, and report barriers to affirmative action existing within offices/sections to the appropriate Department of Corrections Human Resources Analyst (includes incidents of reported or known harassment on the basis of sex, race, color, national origin, religion, age, mental or physical disability).
- Support the DOC policy to equal employment and diversity, while creating a positive work environment for all stakeholders.
- Establish a work environment and culture supportive of cultural diversity and responsive to customers in the service area.
- Put forth individual efforts and achieve results in Equal Employment/Affirmative Action objectives, and have these evaluated via the performance appraisal process.

Internal Monitoring and Evaluation

The Legal Affairs and Affirmative Action Manager has the responsibility of monitoring, evaluating, and reporting the effectiveness of the Affirmative Action Plan, and gives advice and makes recommendations to the Assistant Director of Administrative Services and to the Executive Team and/or Functional Unit Managers, as needed.

Methods for Monitoring and Reporting the Affirmative Action Program

- Maintain affirmative action reports, guides, records, and statistics.
- Analyze statistical reports.
- Evaluate manager's performance in all areas of diversity and affirmative action.
- Determine what interview and selection methods are appropriate for each recruitment.
- Compare the number of women, people of color, and people with disabilities hired to the department's goals.
- Discuss employee performance or retention problems with supervisors to identify methods for improvement.
- Conduct exit interviews to learn the reason for resignation and how the department might improve working relationships if applicable.
- Report on an annual basis to the director of department the progress and efforts made toward accomplishment of goals and objectives, and recommendations for improvement, if necessary.
- Brief administrators and executive staff annually on workforce composition and Affirmative Action progress.

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Assessment Tools

- Affirmative action reports generated quarterly by DAS.
- Statistics on number of BOLI, EEOC and tort claims filed alleging discrimination or harassment.

H. Accomplishments July 1, 2014 to June 30, 2016

A number of initiatives that support and promote DOC Equal Employment Opportunity (EEO)/Affirmative Action (AA) efforts for increasing awareness, transparency, and participation have been and will continue to be undertaken. Although the department's overall workforce composition has remained comparatively consistent for representation of women and for people of color as compared to the previous biennium, the agency will continue to enhance training materials, web pages, and other outreach activities in an effort towards attracting and hiring diverse applicants.

The following 2014-2016 accomplishments were gathered from data provided by the Department of Administrative Services as of June 30, 2016. The quarterly statistics are available to all department employees to view in the department's public folders. The Affirmative Action Plan is a key component for ongoing diversity development efforts. DOC will continue to strive for improved representation by hiring, retaining, and promoting women, people of color, and people with disabilities.

Table 2

DOC Total for Women under parity as of June 30, 2016 is as follows:

Title	Total Positions	Filled By Women	Parity	Under Parity
Physician/Dentist	43	6	14	-8
Inspector/Investigator	21	9	10	-1
Computer Analyst	79	20	26	-6
Social Services	230	133	138	-5
Lieutenant/Captain	160	21	25	-4
Correction Officer	2381	387	543	-156
Paraprofessionals	35	19	20	-1
Skilled Craft Worker	104	1	13	-12
Service/Maintenance	257	78	97	-19

Although under parity, DOC continues to make it an ongoing Affirmative Action Plan goal to close the gap, seeking and hiring candidates that would contribute positively to a diverse community.

BUDGET NARRATIVE

Table 3

DOC Total for Women above parity as of June 30, 2016 is as follows:

Title	Total Positions	Filled by Women	Parity	Over Parity
Middle Management (SR 24-30)	54	25	23	2
Upper Management (SR 31+)	133	52	49	3
Communication/Editor	2	2	1	1
Nurse/Health	255	191	180	11
Purchasing Agent	13	10	6	4
Researcher	4	3	2	1
Personnel/Employment	45	29	26	3
Accounting	21	12	11	1
Program Analyst	95	69	39	30
Technicians	86	68	40	28
Administrative Support	405	363	285	78

Table 4

DOC Total for Women 2014 vs. 2016

EEO-4 Category	Total Employees 6/30/2014	Number Women 6/30/2014	Total Employees 6/30/2016	Number Women 6/30/2016	Change in number of Women
Officials/Administrators	184	69	187	77	8
Professionals	932	479	978	508	29
Technicians	84	68	86	68	0
Protective Service Workers	2364	395	2381	387	-8
Paraprofessionals	33	16	35	19	3
Administrative Support	390	348	405	363	15
Skilled	107	2	104	1	-1
Service/Maintenance	256	82	257	78	-4
TOTAL AGENCY	4350	1459	4433	1501	42

BUDGET NARRATIVE

DOC's overall workforce composition has remained steady for the representation of both women and people of color. As of June 30, 2016, the total representation of women is at 33.86 percent.

Table 5

DOC Total for People of Color under parity as of June 30, 2016 is as follows:

Title	Positions	Filled by POC	Parity	Under Parity
Middle Management (SR 24-30)	54	4	7	-3
Upper Management (SR 31+)	133	13	16	-3
Nurse/Health	255	26	29	-3
Accounting	21	2	3	-1
Program Analyst	95	8	9	-1
Social Services	230	27	36	-9
Lieutenant/Captain	160	19	24	-5
Service/Maintenance	257	29	30	-1

The representation of people of color within DOC has remained steady at 12.68 percent. DOC continues to take proactive steps to promote and recruiting people of color, and will vigorously strive towards reaching its parity goals.

Table 6

DOC Total for People of Color over parity as of June 30, 2016 is as follows:

Title	Positions	Filled by POC	Parity	Over Parity
Physician/Dentist	43	6	5	1
Researcher	4	2	1	1
Personnel/Employment	45	6	5	1
Hearings Officer	10	2	1	1
Technicians	86	14	9	5
Correction Officer	2381	324	260	64
Paraprofessional	35	5	3	2
Administrative Support	405	53	39	14
Skilled Craft Worker	104	9	8	1

BUDGET NARRATIVE

Table 7

DOC Total for People of Color 2014 vs. 2016

EEO-4 Category	Total Employees 6/30/2014	Number POC 6/30/2014	Total Employees 6/30/2016	Number POC 6/30/2016	Change in number of POC
Officials/Administrators	184	20	187	17	-3
Professionals	932	99	978	111	12
Technicians	84	13	86	14	1
Protective Service	2364	308	2381	324	16
Paraprofessionals	33	6	35	5	-1
Administrative Support	390	39	405	53	14
Skilled	107	7	104	9	2
Service/Maintenance	256	23	257	29	6
TOTAL AGENCY	4350	515	4433	562	47

DOC has been able to maintain parity within the Correctional Officer series, which is the largest job classification in corrections as well as the Hearings Officer, Technicians, and Administrative Support classifications.

Table 8

DOC Total for People with Disabilities 2014 vs. 2016

EEO-4 Category	Total Employees 6-30-2014	Number Disabled 6-30-2014	Total Employees 6-30-2016	Number Disabled 6-30-2016	Change Number of Disabled
Officials/Administrators	184	3	187	3	0
Professionals	932	9	978	8	-1
Technicians	84	0	86	0	0
Protective Service	2364	26	2381	25	-1
Paraprofessionals	33	0	35	0	0
Administrative Support	390	5	405	3	-2
Skilled	107	0	104	0	0
Service/Maintenance	256	4	257	4	0
TOTAL AGENCY	4350	47	4433	43	-4

BUDGET NARRATIVE

Representation of persons with disabilities continues to be a small proportion compared to other agencies. With 60 percent of positions within the security classifications series where strict physical standards and requirements are required pursuant to the Department of Public Safety Standards and Training (ORS 259-08-010), DOC continues to strive to improve recruitment efforts toward people with disabilities. Efforts to close the gap include continued meetings with staff of the Vocational Rehabilitation Division to discuss the number of non-security positions that are available, as well as providing education and awareness of the variety of career paths available to individuals within the Department of Corrections. The Recruitment Unit has made progress in establishing better working relationships with both public and private vocational rehabilitation agencies and has found that working one-on-one with disabled individuals is proving to be the best approach to helping them secure employment with the Department.

I. 2015-2017 Affirmative Action Plans

Goals

The Department of Corrections understands the value in diversity. Historically, most institutional diversity programs, such as affirmative action initiatives, were implemented to be in compliance with the law. However, many organizations now realize the benefits and solid business reasons to uphold such programs. DOC's focus will be in developing a diversity program into a strategic initiative.

Affirmative action develops strong workforces because it forces employers to create job descriptions and engage in true competition for new hires and promotions instead of using the "old boy's network," friends, or relatives. A diverse workforce can take advantage of the experiences and skills people with culturally diverse backgrounds can offer. In spite of the progress that has been made to create a diverse workforce, there is and continues to be difficulty with maintaining diversity within some classifications, but the agency will continue to strive with identifying talent at all levels, and developing strategies for diversity in the workforce.

Although the agency continues to be challenged to reduce costs that have caused many positions to remain unfilled, emphasis will continue to be to recruit a diverse workforce to fill vacancies. Recruitment efforts will focus on obtaining applicants from the various minority populations. Institutions located in small communities throughout the central, eastern and southern parts of the state, will require additional training by expanding awareness to management in developing opportunities to bring diversity not only to the workplace, but to those small local communities as well.

Long-term Affirmative Action Goals

1. Hiring authorities will take into consideration protected class status applicants specifically where there is clearly established statistical under representation and where the agency is below parity standards in that particular job.
2. The department will continue to review current recruitment strategies for women, minorities, and people with disabilities to see what actions have been successful in bringing applicants to the department.

BUDGET NARRATIVE

3. The department will strive towards transferring seasoned professionals into each community, with an increased level of diversity being one intended outcome.
4. The department will continue to focus on recruiting women in security positions, minorities in both mid- and upper-level management positions, as well as positions in areas such as health and fiscal services, and persons with disabilities in non-security positions. In addition, DOC is seeking to place more women into other job categories which have been long overlooked as being more traditionally male-oriented. Actual numbers to achieve equity in these positions are determined in the parity goals established by the Governor's Affirmative Action Office. These statistics are received quarterly by the DOC Human Resources Unit, analyzed for areas of non-compliance, and reported to the DOC Executive Team at standing quarterly presentations.
5. The department will utilize bilingual staff members to provide language skills for communication and translation purposes. The position description must clearly specify this duty in order to receive pay differential. Applicants who can demonstrate proficiency in Spanish will be given preference for security officer positions or other staff positions that work directly with inmates.

It has been recommended to the Executive Team that DOC utilize the following Affirmative Action/Cultural Competency Implementation Strategy for the 2017-2019 biennium.

Objective 1: Education and Training

- Establish leadership in diversity initiatives/increase awareness.
- Develop training programs and diversity strategies.
- Disseminate, forward, and promote monthly topics.
- Create diversity committee.
- Promote the increase of diversity/inclusion within the department.
- Conduct review of agency performance review process.

Objective 2: Responsibilities and Accountability

- Establish position responsible for AAP.
- Responsibility and Accountability Statements in PDs.
- Management accountability for maintaining diversity.
- Evaluate diversity/inclusion initiative activities quarterly.
- Analyze and disseminate quarterly Affirmative Action data; monitor compliance with requirements of the Affirmative Action Plan.
- Meet with Executive Team quarterly.
- Distribute monthly calendars and proclamations received from Governor's Office.

BUDGET NARRATIVE

Objective 3: Community Outreach/Awareness

- Participate in community activities.
- Inform staff of activities in community.
- Look into minority student organizations.
- Partner and collaborate with other organizations that are addressing diversity and related workforce issues.

Objective 4: Recruitment and Retention

- Participate in community events.
- Evaluate and maintain statistics identifying rotations, transfers, hires, and terminations.
- Pursue inclusion in the interview processes.
- Increase diversity of staff and volunteers.
- Do not hire unqualified people, but take positive steps to contribute toward greater employment for protected classes.
- Create and implement a plan to translate and disseminate research information.
- Conduct review of agency exit interview process

Parity Goal Objective

DOC recognizes the importance of diversity and will strive towards reaching parity goals in positions where minorities have historically been under-represented.

Internal Dissemination

The Affirmative Action Plan will be brought to the attention of employees in the following ways:

- The director's Affirmative Action Policy Statement shall be disseminated to all staff along with DOC policies on ADA and Reasonable Accommodation and Promotion and Maintenance of a Respectful Workplace.
- Affirmative Action progress reports of statistical data by functional unit will be disseminated to superintendents and members of the department's Executive Team and posted in an electronic public folder for access by all department staff and managers.
- Affirmative Action accomplishments and diversity issues will be published in the department's employee newsletters and on bulletin boards.
- Recruitment and Career Services Newsletter will include statistics and information regarding diversity.
- New Employee Orientation shall include a four-hour module on a respectful workplace.

BUDGET NARRATIVE

- The department's policy statement on Affirmative Action and Respectful Workplace will be posted on employee bulletin boards, in public lobbies, employee lounges, and meeting rooms.
- Biennial training will be held with department managers and supervisory staff to inform them of the department's Affirmative Action Plan.
- Meetings will be held with union officials to inform them of the Affirmative Action Plan and to request their continued cooperation and feedback.
- Non-discrimination clauses shall remain in all collective bargaining agreements.
- Affirmative action goals and progress will be on the agenda of key departmental staff meetings dealing with personnel.
- Supervisors will conduct meetings with employees to discuss the Affirmative Action Plan.
- Copies of the Affirmative Action Plan distributed to DOC Human Resource Managers and available in each workplace and accessible to employees. Additional copies can be obtained by contacting the DOC Human Resources Division.

External Dissemination

The Affirmative Action Plan will be represented to outside sources through the following means:

- The department's employment advertisements shall state that the Department of Corrections is an "Equal Opportunity/Affirmative Action Employer in compliance with the ADA." Advertising shall occur first in local publications frequently read by individuals who fall within a protected class.
- Except in the case of a bona fide occupational qualification, employment advertising shall omit reference to sex, religion, age, and national origin, and shall clearly convey the commitment of the agency to equal opportunity/affirmative action.
- Recruiting sources, including minority, and women's organizations, and organizations for the people with disabilities; churches, synagogues and mosques, community agencies, and colleges shall be informed of the department's equal employment policy.
- Articles and pictures in Department of Corrections' newsletters, publications, and recruitment brochures will include or feature employees in protected classes at various levels and in non- traditional jobs.
- Contractors will be informed of the department's policy of equal opportunity and affirmative action. Contractors with the greatest diversity in their own organization will be chosen over contractors with equal qualifications, but with less diversity among their company employees.
- The Assistant Director of Administrative Services and/or designee(s) shall establish communication and maintain relationships with outside organizations representing the interests of protected classes and individuals in the field of equal employment opportunity.

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- Copies of the Affirmative Action Plan will be provided to the Governor's Office of Affirmative Action.
- Copies of the department's Affirmative Action Plan will be distributed to DOC labor organizations.
- Copies of the department's Affirmative Action Plan will be provided to other state government public safety agencies and to other agencies upon written request.

Copies of the department's Respectful Workplace, Affirmative Action and Equal Employment Opportunity and related policies are available to the public and state agency personnel on the DOC website: http://www.oregon.gov/DOC/INSPEC/rules_policies/.

Corrections, Dept of

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 29100

BAM Analyst: Ball, Dustin

Budget Coordinator: Mayfield, Ken - (503)945-8847

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
003-00-00-00000	Operations Division	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
003-00-00-00000	Operations Division	021	0	Phase - In	Essential Packages
003-00-00-00000	Operations Division	022	0	Phase-out Pgm & One-time Costs	Essential Packages
003-00-00-00000	Operations Division	031	0	Standard Inflation	Essential Packages
003-00-00-00000	Operations Division	032	0	Above Standard Inflation	Essential Packages
003-00-00-00000	Operations Division	033	0	Exceptional Inflation	Essential Packages
003-00-00-00000	Operations Division	040	0	Mandated Caseload	Essential Packages
003-00-00-00000	Operations Division	050	0	Fundshifts	Essential Packages
003-00-00-00000	Operations Division	060	0	Technical Adjustments	Essential Packages
003-00-00-00000	Operations Division	080	0	May 2016 E-Board	Policy Packages
003-00-00-00000	Operations Division	081	0	September 2016 Emergency Board	Policy Packages
003-00-00-00000	Operations Division	090	0	Analyst Adjustments	Policy Packages
003-00-00-00000	Operations Division	091	0	Statewide Adjustment DAS Chgs	Policy Packages
003-00-00-00000	Operations Division	092	0	Statewide AG Adjustment	Policy Packages
003-00-00-00000	Operations Division	105	0	Capital Improvements and Renewal	Policy Packages
003-00-00-00000	Operations Division	106	0	Staff Wellness	Policy Packages
003-00-00-00000	Operations Division	109	0	Medical Observation and Treatment Beds	Policy Packages
003-00-00-00000	Operations Division	114	0	Behavioral Health Unit	Policy Packages
004-00-00-00000	Central Administration	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
004-00-00-00000	Central Administration	021	0	Phase - In	Essential Packages
004-00-00-00000	Central Administration	022	0	Phase-out Pgm & One-time Costs	Essential Packages
004-00-00-00000	Central Administration	031	0	Standard Inflation	Essential Packages

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**Summary Cross Reference Listing and Packages
2017-19 Biennium**

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Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
004-00-00-00000	Central Administration	032	0	Above Standard Inflation	Essential Packages
004-00-00-00000	Central Administration	033	0	Exceptional Inflation	Essential Packages
004-00-00-00000	Central Administration	040	0	Mandated Caseload	Essential Packages
004-00-00-00000	Central Administration	050	0	Fundshifts	Essential Packages
004-00-00-00000	Central Administration	060	0	Technical Adjustments	Essential Packages
004-00-00-00000	Central Administration	080	0	May 2016 E-Board	Policy Packages
004-00-00-00000	Central Administration	081	0	September 2016 Emergency Board	Policy Packages
004-00-00-00000	Central Administration	090	0	Analyst Adjustments	Policy Packages
004-00-00-00000	Central Administration	091	0	Statewide Adjustment DAS Chgs	Policy Packages
004-00-00-00000	Central Administration	092	0	Statewide AG Adjustment	Policy Packages
004-00-00-00000	Central Administration	102	0	PREA Compliance	Policy Packages
004-00-00-00000	Central Administration	103	0	Governor's Initiatives	Policy Packages
004-00-00-00000	Central Administration	104	0	Technology Infrastructure	Policy Packages
004-00-00-00000	Central Administration	105	0	Capital Improvements and Renewal	Policy Packages
004-00-00-00000	Central Administration	108	0	Technology Initiatives	Policy Packages
004-00-00-00000	Central Administration	113	0	Financial Services Enhancement	Policy Packages
004-00-00-00000	Central Administration	114	0	Behavioral Health Unit	Policy Packages
005-00-00-00000	Public Services Division	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
005-00-00-00000	Public Services Division	021	0	Phase - In	Essential Packages
005-00-00-00000	Public Services Division	022	0	Phase-out Pgm & One-time Costs	Essential Packages
005-00-00-00000	Public Services Division	031	0	Standard Inflation	Essential Packages
005-00-00-00000	Public Services Division	032	0	Above Standard Inflation	Essential Packages

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**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 29100

BAM Analyst: Ball, Dustin

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Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
005-00-00-00000	Public Services Division	033	0	Exceptional Inflation	Essential Packages
005-00-00-00000	Public Services Division	040	0	Mandated Caseload	Essential Packages
005-00-00-00000	Public Services Division	050	0	Fundshifts	Essential Packages
005-00-00-00000	Public Services Division	060	0	Technical Adjustments	Essential Packages
005-00-00-00000	Public Services Division	080	0	May 2016 E-Board	Policy Packages
005-00-00-00000	Public Services Division	081	0	September 2016 Emergency Board	Policy Packages
005-00-00-00000	Public Services Division	090	0	Analyst Adjustments	Policy Packages
005-00-00-00000	Public Services Division	091	0	Statewide Adjustment DAS Chgs	Policy Packages
005-00-00-00000	Public Services Division	092	0	Statewide AG Adjustment	Policy Packages
005-00-00-00000	Public Services Division	114	0	Behavioral Health Unit	Policy Packages
006-00-00-00000	Administrative Services Division	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
006-00-00-00000	Administrative Services Division	021	0	Phase - In	Essential Packages
006-00-00-00000	Administrative Services Division	022	0	Phase-out Pgm & One-time Costs	Essential Packages
006-00-00-00000	Administrative Services Division	031	0	Standard Inflation	Essential Packages
006-00-00-00000	Administrative Services Division	032	0	Above Standard Inflation	Essential Packages
006-00-00-00000	Administrative Services Division	033	0	Exceptional Inflation	Essential Packages
006-00-00-00000	Administrative Services Division	040	0	Mandated Caseload	Essential Packages
006-00-00-00000	Administrative Services Division	050	0	Fundshifts	Essential Packages
006-00-00-00000	Administrative Services Division	060	0	Technical Adjustments	Essential Packages
006-00-00-00000	Administrative Services Division	080	0	May 2016 E-Board	Policy Packages
006-00-00-00000	Administrative Services Division	081	0	September 2016 Emergency Board	Policy Packages
006-00-00-00000	Administrative Services Division	090	0	Analyst Adjustments	Policy Packages

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**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 29100

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Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
006-00-00-00000	Administrative Services Division	091	0	Statewide Adjustment DAS Chgs	Policy Packages
006-00-00-00000	Administrative Services Division	092	0	Statewide AG Adjustment	Policy Packages
006-00-00-00000	Administrative Services Division	102	0	PREA Compliance	Policy Packages
006-00-00-00000	Administrative Services Division	103	0	Governor's Initiatives	Policy Packages
006-00-00-00000	Administrative Services Division	104	0	Technology Infrastructure	Policy Packages
006-00-00-00000	Administrative Services Division	105	0	Capital Improvements and Renewal	Policy Packages
006-00-00-00000	Administrative Services Division	106	0	Staff Wellness	Policy Packages
006-00-00-00000	Administrative Services Division	107	0	Workforce Recruitment/Development/Retention	Policy Packages
006-00-00-00000	Administrative Services Division	108	0	Technology Initiatives	Policy Packages
006-00-00-00000	Administrative Services Division	111	0	Technology Positions	Policy Packages
006-00-00-00000	Administrative Services Division	114	0	Behavioral Health Unit	Policy Packages
007-00-00-00000	Transitional Services Division	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
007-00-00-00000	Transitional Services Division	021	0	Phase - In	Essential Packages
007-00-00-00000	Transitional Services Division	022	0	Phase-out Pgm & One-time Costs	Essential Packages
007-00-00-00000	Transitional Services Division	031	0	Standard Inflation	Essential Packages
007-00-00-00000	Transitional Services Division	032	0	Above Standard Inflation	Essential Packages
007-00-00-00000	Transitional Services Division	033	0	Exceptional Inflation	Essential Packages
007-00-00-00000	Transitional Services Division	040	0	Mandated Caseload	Essential Packages
007-00-00-00000	Transitional Services Division	050	0	Fundshifts	Essential Packages
007-00-00-00000	Transitional Services Division	060	0	Technical Adjustments	Essential Packages
007-00-00-00000	Transitional Services Division	080	0	May 2016 E-Board	Policy Packages
007-00-00-00000	Transitional Services Division	081	0	September 2016 Emergency Board	Policy Packages

Corrections, Dept of

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

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BAM Analyst: Ball, Dustin

Budget Coordinator: Mayfield, Ken - (503)945-8847

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
007-00-00-00000	Transitional Services Division	090	0	Analyst Adjustments	Policy Packages
007-00-00-00000	Transitional Services Division	091	0	Statewide Adjustment DAS Chgs	Policy Packages
007-00-00-00000	Transitional Services Division	092	0	Statewide AG Adjustment	Policy Packages
007-00-00-00000	Transitional Services Division	114	0	Behavioral Health Unit	Policy Packages
008-00-00-00000	Human Resources Division	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
008-00-00-00000	Human Resources Division	021	0	Phase - In	Essential Packages
008-00-00-00000	Human Resources Division	022	0	Phase-out Pgm & One-time Costs	Essential Packages
008-00-00-00000	Human Resources Division	031	0	Standard Inflation	Essential Packages
008-00-00-00000	Human Resources Division	032	0	Above Standard Inflation	Essential Packages
008-00-00-00000	Human Resources Division	033	0	Exceptional Inflation	Essential Packages
008-00-00-00000	Human Resources Division	040	0	Mandated Caseload	Essential Packages
008-00-00-00000	Human Resources Division	050	0	Fundshifts	Essential Packages
008-00-00-00000	Human Resources Division	060	0	Technical Adjustments	Essential Packages
008-00-00-00000	Human Resources Division	080	0	May 2016 E-Board	Policy Packages
008-00-00-00000	Human Resources Division	081	0	September 2016 Emergency Board	Policy Packages
008-00-00-00000	Human Resources Division	090	0	Analyst Adjustments	Policy Packages
008-00-00-00000	Human Resources Division	091	0	Statewide Adjustment DAS Chgs	Policy Packages
008-00-00-00000	Human Resources Division	092	0	Statewide AG Adjustment	Policy Packages
008-00-00-00000	Human Resources Division	114	0	Behavioral Health Unit	Policy Packages
009-00-00-00000	Community Corrections	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
009-00-00-00000	Community Corrections	021	0	Phase - In	Essential Packages
009-00-00-00000	Community Corrections	022	0	Phase-out Pgm & One-time Costs	Essential Packages

Corrections, Dept of

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

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BAM Analyst: Ball, Dustin

Budget Coordinator: Mayfield, Ken - (503)945-8847

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
009-00-00-00000	Community Corrections	031	0	Standard Inflation	Essential Packages
009-00-00-00000	Community Corrections	032	0	Above Standard Inflation	Essential Packages
009-00-00-00000	Community Corrections	033	0	Exceptional Inflation	Essential Packages
009-00-00-00000	Community Corrections	040	0	Mandated Caseload	Essential Packages
009-00-00-00000	Community Corrections	050	0	Fundshifts	Essential Packages
009-00-00-00000	Community Corrections	060	0	Technical Adjustments	Essential Packages
009-00-00-00000	Community Corrections	080	0	May 2016 E-Board	Policy Packages
009-00-00-00000	Community Corrections	081	0	September 2016 Emergency Board	Policy Packages
009-00-00-00000	Community Corrections	090	0	Analyst Adjustments	Policy Packages
009-00-00-00000	Community Corrections	091	0	Statewide Adjustment DAS Chgs	Policy Packages
009-00-00-00000	Community Corrections	092	0	Statewide AG Adjustment	Policy Packages
009-00-00-00000	Community Corrections	114	0	Behavioral Health Unit	Policy Packages
010-00-00-00000	Health Services	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
010-00-00-00000	Health Services	021	0	Phase - In	Essential Packages
010-00-00-00000	Health Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
010-00-00-00000	Health Services	031	0	Standard Inflation	Essential Packages
010-00-00-00000	Health Services	032	0	Above Standard Inflation	Essential Packages
010-00-00-00000	Health Services	033	0	Exceptional Inflation	Essential Packages
010-00-00-00000	Health Services	040	0	Mandated Caseload	Essential Packages
010-00-00-00000	Health Services	050	0	Fundshifts	Essential Packages
010-00-00-00000	Health Services	060	0	Technical Adjustments	Essential Packages
010-00-00-00000	Health Services	080	0	May 2016 E-Board	Policy Packages

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**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 29100

BAM Analyst: Ball, Dustin

Budget Coordinator: Mayfield, Ken - (503)945-8847

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
010-00-00-00000	Health Services	081	0	September 2016 Emergency Board	Policy Packages
010-00-00-00000	Health Services	090	0	Analyst Adjustments	Policy Packages
010-00-00-00000	Health Services	091	0	Statewide Adjustment DAS Chgs	Policy Packages
010-00-00-00000	Health Services	092	0	Statewide AG Adjustment	Policy Packages
010-00-00-00000	Health Services	108	0	Technology Initiatives	Policy Packages
010-00-00-00000	Health Services	109	0	Medical Observation and Treatment Beds	Policy Packages
010-00-00-00000	Health Services	114	0	Behavioral Health Unit	Policy Packages
011-00-00-00000	Offender Management & Rehabilitation	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
011-00-00-00000	Offender Management & Rehabilitation	021	0	Phase - In	Essential Packages
011-00-00-00000	Offender Management & Rehabilitation	022	0	Phase-out Pgm & One-time Costs	Essential Packages
011-00-00-00000	Offender Management & Rehabilitation	031	0	Standard Inflation	Essential Packages
011-00-00-00000	Offender Management & Rehabilitation	032	0	Above Standard Inflation	Essential Packages
011-00-00-00000	Offender Management & Rehabilitation	033	0	Exceptional Inflation	Essential Packages
011-00-00-00000	Offender Management & Rehabilitation	040	0	Mandated Caseload	Essential Packages
011-00-00-00000	Offender Management & Rehabilitation	050	0	Fundshifts	Essential Packages
011-00-00-00000	Offender Management & Rehabilitation	060	0	Technical Adjustments	Essential Packages
011-00-00-00000	Offender Management & Rehabilitation	080	0	May 2016 E-Board	Policy Packages
011-00-00-00000	Offender Management & Rehabilitation	081	0	September 2016 Emergency Board	Policy Packages
011-00-00-00000	Offender Management & Rehabilitation	090	0	Analyst Adjustments	Policy Packages
011-00-00-00000	Offender Management & Rehabilitation	091	0	Statewide Adjustment DAS Chgs	Policy Packages
011-00-00-00000	Offender Management & Rehabilitation	092	0	Statewide AG Adjustment	Policy Packages
011-00-00-00000	Offender Management & Rehabilitation	101	0	FCC Ruling Impact	Policy Packages

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**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 29100

BAM Analyst: Ball, Dustin

Budget Coordinator: Mayfield, Ken - (503)945-8847

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
011-00-00-00000	Offender Management & Rehabilitation	110	0	AIC Programming	Policy Packages
011-00-00-00000	Offender Management & Rehabilitation	112	0	Improving Re-Entry Opportunities	Policy Packages
011-00-00-00000	Offender Management & Rehabilitation	114	0	Behavioral Health Unit	Policy Packages
086-00-00-00000	Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
086-00-00-00000	Debt Service	021	0	Phase - In	Essential Packages
086-00-00-00000	Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
086-00-00-00000	Debt Service	031	0	Standard Inflation	Essential Packages
086-00-00-00000	Debt Service	032	0	Above Standard Inflation	Essential Packages
086-00-00-00000	Debt Service	033	0	Exceptional Inflation	Essential Packages
086-00-00-00000	Debt Service	040	0	Mandated Caseload	Essential Packages
086-00-00-00000	Debt Service	050	0	Fundshifts	Essential Packages
086-00-00-00000	Debt Service	060	0	Technical Adjustments	Essential Packages
086-00-00-00000	Debt Service	080	0	May 2016 E-Board	Policy Packages
086-00-00-00000	Debt Service	081	0	September 2016 Emergency Board	Policy Packages
086-00-00-00000	Debt Service	090	0	Analyst Adjustments	Policy Packages
086-00-00-00000	Debt Service	091	0	Statewide Adjustment DAS Chgs	Policy Packages
086-00-00-00000	Debt Service	092	0	Statewide AG Adjustment	Policy Packages
086-00-00-00000	Debt Service	104	0	Technology Infrastructure	Policy Packages
086-00-00-00000	Debt Service	105	0	Capital Improvements and Renewal	Policy Packages
086-00-00-00000	Debt Service	108	0	Technology Initiatives	Policy Packages
086-00-00-00000	Debt Service	114	0	Behavioral Health Unit	Policy Packages
088-00-00-00000	Capital Improvements	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages

Corrections, Dept of

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 29100

BAM Analyst: Ball, Dustin

Budget Coordinator: Mayfield, Ken - (503)945-8847

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
088-00-00-00000	Capital Improvements	021	0	Phase - In	Essential Packages
088-00-00-00000	Capital Improvements	022	0	Phase-out Pgm & One-time Costs	Essential Packages
088-00-00-00000	Capital Improvements	031	0	Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	032	0	Above Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	033	0	Exceptional Inflation	Essential Packages
088-00-00-00000	Capital Improvements	040	0	Mandated Caseload	Essential Packages
088-00-00-00000	Capital Improvements	050	0	Fundshifts	Essential Packages
088-00-00-00000	Capital Improvements	060	0	Technical Adjustments	Essential Packages
088-00-00-00000	Capital Improvements	080	0	May 2016 E-Board	Policy Packages
088-00-00-00000	Capital Improvements	081	0	September 2016 Emergency Board	Policy Packages
088-00-00-00000	Capital Improvements	090	0	Analyst Adjustments	Policy Packages
088-00-00-00000	Capital Improvements	091	0	Statewide Adjustment DAS Chgs	Policy Packages
088-00-00-00000	Capital Improvements	092	0	Statewide AG Adjustment	Policy Packages
088-00-00-00000	Capital Improvements	104	0	Technology Infrastructure	Policy Packages
088-00-00-00000	Capital Improvements	105	0	Capital Improvements and Renewal	Policy Packages
088-00-00-00000	Capital Improvements	108	0	Technology Initiatives	Policy Packages
088-00-00-00000	Capital Improvements	114	0	Behavioral Health Unit	Policy Packages
089-00-00-00000	Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
089-00-00-00000	Capital Construction	021	0	Phase - In	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	032	0	Above Standard Inflation	Essential Packages

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**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 29100

BAM Analyst: Ball, Dustin

Budget Coordinator: Mayfield, Ken - (503)945-8847

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
089-00-00-00000	Capital Construction	033	0	Exceptional Inflation	Essential Packages
089-00-00-00000	Capital Construction	040	0	Mandated Caseload	Essential Packages
089-00-00-00000	Capital Construction	050	0	Fundshifts	Essential Packages
089-00-00-00000	Capital Construction	060	0	Technical Adjustments	Essential Packages
089-00-00-00000	Capital Construction	080	0	May 2016 E-Board	Policy Packages
089-00-00-00000	Capital Construction	081	0	September 2016 Emergency Board	Policy Packages
089-00-00-00000	Capital Construction	090	0	Analyst Adjustments	Policy Packages
089-00-00-00000	Capital Construction	091	0	Statewide Adjustment DAS Chgs	Policy Packages
089-00-00-00000	Capital Construction	092	0	Statewide AG Adjustment	Policy Packages
089-00-00-00000	Capital Construction	104	0	Technology Infrastructure	Policy Packages
089-00-00-00000	Capital Construction	105	0	Capital Improvements and Renewal	Policy Packages
089-00-00-00000	Capital Construction	108	0	Technology Initiatives	Policy Packages
089-00-00-00000	Capital Construction	114	0	Behavioral Health Unit	Policy Packages

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**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 29100

BAM Analyst: Ball, Dustin

Budget Coordinator: Mayfield, Ken - (503)945-8847

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	080	May 2016 E-Board	003-00-00-00000	Operations Division
			004-00-00-00000	Central Administration
			005-00-00-00000	Public Services Division
			006-00-00-00000	Administrative Services Division
			007-00-00-00000	Transitional Services Division
			008-00-00-00000	Human Resources Division
			009-00-00-00000	Community Corrections
			010-00-00-00000	Health Services
			011-00-00-00000	Offender Management & Rehabilitation
			086-00-00-00000	Debt Service
			088-00-00-00000	Capital Improvements
081	September 2016 Emergency Board	003-00-00-00000	Operations Division	
		004-00-00-00000	Central Administration	
		005-00-00-00000	Public Services Division	
		006-00-00-00000	Administrative Services Division	
		007-00-00-00000	Transitional Services Division	
		008-00-00-00000	Human Resources Division	
		009-00-00-00000	Community Corrections	
		010-00-00-00000	Health Services	
		011-00-00-00000	Offender Management & Rehabilitation	
		086-00-00-00000	Debt Service	
		088-00-00-00000	Capital Improvements	

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**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 29100

BAM Analyst: Ball, Dustin

Budget Coordinator: Mayfield, Ken - (503)945-8847

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	081	September 2016 Emergency Board	089-00-00-00000	Capital Construction
	090	Analyst Adjustments	003-00-00-00000	Operations Division
			004-00-00-00000	Central Administration
			005-00-00-00000	Public Services Division
			006-00-00-00000	Administrative Services Division
			007-00-00-00000	Transitional Services Division
			008-00-00-00000	Human Resources Division
			009-00-00-00000	Community Corrections
			010-00-00-00000	Health Services
			011-00-00-00000	Offender Management & Rehabilitation
			086-00-00-00000	Debt Service
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	091	Statewide Adjustment DAS Chgs	003-00-00-00000	Operations Division
			004-00-00-00000	Central Administration
			005-00-00-00000	Public Services Division
			006-00-00-00000	Administrative Services Division
			007-00-00-00000	Transitional Services Division
			008-00-00-00000	Human Resources Division
			009-00-00-00000	Community Corrections
			010-00-00-00000	Health Services
			011-00-00-00000	Offender Management & Rehabilitation
			086-00-00-00000	Debt Service

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**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 29100

BAM Analyst: Ball, Dustin

Budget Coordinator: Mayfield, Ken - (503)945-8847

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	091	Statewide Adjustment DAS Chgs	088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	092	Statewide AG Adjustment	003-00-00-00000	Operations Division
			004-00-00-00000	Central Administration
			005-00-00-00000	Public Services Division
			006-00-00-00000	Administrative Services Division
			007-00-00-00000	Transitional Services Division
			008-00-00-00000	Human Resources Division
			009-00-00-00000	Community Corrections
			010-00-00-00000	Health Services
			011-00-00-00000	Offender Management & Rehabilitation
			086-00-00-00000	Debt Service
	101	FCC Ruling Impact	088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	102	PREA Compliance	011-00-00-00000	Offender Management & Rehabilitation
			004-00-00-00000	Central Administration
	103	Governor's Initiatives	006-00-00-00000	Administrative Services Division
			004-00-00-00000	Central Administration
104	Technology Infrastructure	006-00-00-00000	Administrative Services Division	
		004-00-00-00000	Central Administration	
		006-00-00-00000	Administrative Services Division	
		086-00-00-00000	Debt Service	
			088-00-00-00000	Capital Improvements

Corrections, Dept of

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 29100

BAM Analyst: Ball, Dustin

Budget Coordinator: Mayfield, Ken - (503)945-8847

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	104	Technology Infrastructure	089-00-00-00000	Capital Construction
	105	Capital Improvements and Renewal	003-00-00-00000	Operations Division
			004-00-00-00000	Central Administration
			006-00-00-00000	Administrative Services Division
			086-00-00-00000	Debt Service
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	106	Staff Wellness	003-00-00-00000	Operations Division
			006-00-00-00000	Administrative Services Division
	107	Workforce Recruitment/Development/Retentio	006-00-00-00000	Administrative Services Division
	108	Technology Initiatives	004-00-00-00000	Central Administration
			006-00-00-00000	Administrative Services Division
			010-00-00-00000	Health Services
			086-00-00-00000	Debt Service
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	109	Medical Observation and Treatment Beds	003-00-00-00000	Operations Division
			010-00-00-00000	Health Services
	110	AIC Programming	011-00-00-00000	Offender Management & Rehabilitation
	111	Technology Positions	006-00-00-00000	Administrative Services Division
	112	Improving Re-Entry Opportunities	011-00-00-00000	Offender Management & Rehabilitation
	113	Financial Services Enhancement	004-00-00-00000	Central Administration
	114	Behavioral Health Unit	003-00-00-00000	Operations Division

Corrections, Dept of

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 29100

BAM Analyst: Ball, Dustin

Budget Coordinator: Mayfield, Ken - (503)945-8847

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
0	114	Behavioral Health Unit	004-00-00-00000	Central Administration
			005-00-00-00000	Public Services Division
			006-00-00-00000	Administrative Services Division
			007-00-00-00000	Transitional Services Division
			008-00-00-00000	Human Resources Division
			009-00-00-00000	Community Corrections
			010-00-00-00000	Health Services
			011-00-00-00000	Offender Management & Rehabilitation
			086-00-00-00000	Debt Service
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Corrections, Dept of

Cross Reference Number: 29100-000-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3020 Other Funds Cap Construction	-	-	2,094,636	-	-	-
3400 Other Funds Ltd	11,640,291	5,200,998	5,200,998	3,512,323	3,512,323	-
3430 Other Funds Debt Svc Ltd	-	25,615	25,615	-	-	-
6230 Federal Funds Debt Svc Non-Ltd	30,000	-	-	-	-	-
6400 Federal Funds Ltd	2,273,352	-	-	93,679	93,679	-
All Funds	13,943,643	5,226,613	7,321,249	3,606,002	3,606,002	-
0030 Beginning Balance Adjustment						
3020 Other Funds Cap Construction	727,468	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	844,014	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	4,940,369	4,940,369	-
3430 Other Funds Debt Svc Ltd	901,408	-	-	-	-	-
All Funds	2,472,890	-	-	4,940,369	4,940,369	-
BEGINNING BALANCE						
3020 Other Funds Cap Construction	727,468	-	2,094,636	-	-	-
3230 Other Funds Debt Svc Non-Ltd	844,014	-	-	-	-	-
3400 Other Funds Ltd	11,640,291	5,200,998	5,200,998	8,452,692	8,452,692	-
3430 Other Funds Debt Svc Ltd	901,408	25,615	25,615	-	-	-
6230 Federal Funds Debt Svc Non-Ltd	30,000	-	-	-	-	-
6400 Federal Funds Ltd	2,273,352	-	-	93,679	93,679	-
TOTAL BEGINNING BALANCE	\$16,416,533	\$5,226,613	\$7,321,249	\$8,546,371	\$8,546,371	-

REVENUE CATEGORIES

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Corrections, Dept of

Cross Reference Number: 29100-000-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,352,178,993	1,425,505,387	1,462,734,745	1,691,691,740	1,564,546,823	-
8010 General Fund Cap Improvement	2,644,700	2,723,694	2,723,694	2,824,471	2,723,694	-
8030 General Fund Debt Svc	129,710,174	127,675,455	127,675,455	116,599,432	115,077,804	-
All Funds	1,484,533,867	1,555,904,536	1,593,133,894	1,811,115,643	1,682,348,321	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	139,600	130,342	130,342	130,342	130,342	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	10,485,144	11,982,267	11,982,267	14,205,733	14,205,733	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	623,255	510,974	510,974	228,254	228,254	-
CHARGES FOR SERVICES						
3400 Other Funds Ltd	11,108,399	12,493,241	12,493,241	14,433,987	14,433,987	-
TOTAL CHARGES FOR SERVICES	\$11,108,399	\$12,493,241	\$12,493,241	\$14,433,987	\$14,433,987	-
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	175,084	118,766	118,766	139,126	139,126	-
0510 Rents and Royalties						
3400 Other Funds Ltd	300,298	289,840	289,840	289,840	289,840	-
FINES, RENTS AND ROYALTIES						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Corrections, Dept of

Cross Reference Number: 29100-000-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	475,382	408,606	408,606	428,966	428,966	-
TOTAL FINES, RENTS AND ROYALTIES	\$475,382	\$408,606	\$408,606	\$428,966	\$428,966	-
BOND SALES						
0555 General Fund Obligation Bonds						
3010 Other Funds Cap Improvement	-	-	-	1,297,461	500,000	-
3020 Other Funds Cap Construction	4,219,475	14,220,432	14,220,432	139,404,397	43,493,534	-
3400 Other Funds Ltd	20,525	-	-	1,798,207	1,541,466	-
All Funds	4,240,000	14,220,432	14,220,432	142,500,065	45,535,000	-
0575 Refunding Bonds						
3200 Other Funds Non-Ltd	27,911	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	4,686,654	-	-	-	-	-
All Funds	4,714,565	-	-	-	-	-
BOND SALES						
3010 Other Funds Cap Improvement	-	-	-	1,297,461	500,000	-
3020 Other Funds Cap Construction	4,219,475	14,220,432	14,220,432	139,404,397	43,493,534	-
3200 Other Funds Non-Ltd	27,911	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	4,686,654	-	-	-	-	-
3400 Other Funds Ltd	20,525	-	-	1,798,207	1,541,466	-
TOTAL BOND SALES	\$8,954,565	\$14,220,432	\$14,220,432	\$142,500,065	\$45,535,000	-
INTEREST EARNINGS						
0605 Interest Income						
3020 Other Funds Cap Construction	14,057	-	-	-	-	-
3400 Other Funds Ltd	29,380	12,994	12,994	12,994	12,994	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Corrections, Dept of

Cross Reference Number: 29100-000-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3430 Other Funds Debt Svc Ltd	7,400	-	-	-	-	-
All Funds	50,837	12,994	12,994	12,994	12,994	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	2,497,399	1,785,295	1,785,295	1,983,190	1,983,190	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	107,183	14,045	14,045	14,045	14,045	-
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	352,135	194,618	194,618	194,618	194,618	-
DONATIONS AND CONTRIBUTIONS						
3400 Other Funds Ltd	459,318	208,663	208,663	208,663	208,663	-
TOTAL DONATIONS AND CONTRIBUTIONS	\$459,318	\$208,663	\$208,663	\$208,663	\$208,663	-
LOAN REPAYMENT						
0925 Loan Repayments						
3400 Other Funds Ltd	-	34,563	34,563	34,563	34,563	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	10,962,966	17,097,895	17,513,350	12,459,230	18,773,708	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6230 Federal Funds Debt Svc Non-Ltd	1,176,842	1,119,495	1,119,495	1,038,513	1,038,513	-
6400 Federal Funds Ltd	4,855,987	5,803,786	5,803,786	4,419,320	4,419,320	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Corrections, Dept of

Cross Reference Number: 29100-000-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
All Funds	6,032,829	6,923,281	6,923,281	5,457,833	5,457,833	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	615,244	1,438,365	1,438,365	1,438,365	457,485	-
3430 Other Funds Debt Svc Ltd	2,127,809	-	2,094,636	-	-	-
All Funds	2,743,053	1,438,365	3,533,001	1,438,365	457,485	-
1050 Transfer In Other						
3400 Other Funds Ltd	-	4,391,472	4,391,472	-	-	-
1137 Tsfr From Justice, Dept of						
3400 Other Funds Ltd	37,860	26,000	26,000	26,000	26,000	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	4,257,421	-	-	4,257,421	4,257,421	-
1213 Tsfr From Criminal Justice Comm						
3400 Other Funds Ltd	447,320	370,800	370,800	532,500	532,500	-
1257 Tsfr From Police, Dept of State						
3400 Other Funds Ltd	12,561	-	-	-	-	-
1525 Tsfr From HECC						
3400 Other Funds Ltd	-	189,850	189,850	189,850	189,850	-
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	145,583	208,074	208,074	208,074	208,074	-
1586 Tsfr From Comm Coll/Wkfrc Dev						
3400 Other Funds Ltd	169,400	-	-	-	-	-
TRANSFERS IN						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Corrections, Dept of

Cross Reference Number: 29100-000-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	5,685,389	6,624,561	6,624,561	6,652,210	5,671,330	-
3430 Other Funds Debt Svc Ltd	2,127,809	-	2,094,636	-	-	-
TOTAL TRANSFERS IN	\$7,813,198	\$6,624,561	\$8,719,197	\$6,652,210	\$5,671,330	-

REVENUE CATEGORIES

8000 General Fund	1,352,178,993	1,425,505,387	1,462,734,745	1,691,691,740	1,564,546,823	-
8010 General Fund Cap Improvement	2,644,700	2,723,694	2,723,694	2,824,471	2,723,694	-
8030 General Fund Debt Svc	129,710,174	127,675,455	127,675,455	116,599,432	115,077,804	-
3010 Other Funds Cap Improvement	-	-	-	1,297,461	500,000	-
3020 Other Funds Cap Construction	4,233,532	14,220,432	14,220,432	139,404,397	43,493,534	-
3200 Other Funds Non-Ltd	27,911	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	4,686,654	-	-	-	-	-
3400 Other Funds Ltd	31,378,358	38,796,160	39,211,615	38,142,352	43,219,209	-
3430 Other Funds Debt Svc Ltd	2,135,209	-	2,094,636	-	-	-
6230 Federal Funds Debt Svc Non-Ltd	1,176,842	1,119,495	1,119,495	1,038,513	1,038,513	-
6400 Federal Funds Ltd	4,855,987	5,803,786	5,803,786	4,419,320	4,419,320	-
TOTAL REVENUE CATEGORIES	\$1,533,028,360	\$1,615,844,409	\$1,655,583,858	\$1,995,417,686	\$1,775,018,897	-

TRANSFERS OUT

2010 Transfer Out - Intrafund

3020 Other Funds Cap Construction	-	-	(2,094,636)	-	-	-
3400 Other Funds Ltd	(615,244)	(1,438,365)	(1,438,365)	(1,438,365)	(457,485)	-
3430 Other Funds Debt Svc Ltd	(2,127,809)	-	-	-	-	-
All Funds	(2,743,053)	(1,438,365)	(3,533,001)	(1,438,365)	(457,485)	-

2107 Tsfr To Administrative Svcs

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3430 Other Funds Debt Svc Ltd	(50,259)	-	-	-	-	-
TRANSFERS OUT						
3020 Other Funds Cap Construction	-	-	(2,094,636)	-	-	-
3400 Other Funds Ltd	(615,244)	(1,438,365)	(1,438,365)	(1,438,365)	(457,485)	-
3430 Other Funds Debt Svc Ltd	(2,178,068)	-	-	-	-	-
TOTAL TRANSFERS OUT	(\$2,793,312)	(\$1,438,365)	(\$3,533,001)	(\$1,438,365)	(\$457,485)	-
AVAILABLE REVENUES						
8000 General Fund	1,352,178,993	1,425,505,387	1,462,734,745	1,691,691,740	1,564,546,823	-
8010 General Fund Cap Improvement	2,644,700	2,723,694	2,723,694	2,824,471	2,723,694	-
8030 General Fund Debt Svc	129,710,174	127,675,455	127,675,455	116,599,432	115,077,804	-
3010 Other Funds Cap Improvement	-	-	-	1,297,461	500,000	-
3020 Other Funds Cap Construction	4,961,000	14,220,432	14,220,432	139,404,397	43,493,534	-
3200 Other Funds Non-Ltd	27,911	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	5,530,668	-	-	-	-	-
3400 Other Funds Ltd	42,403,405	42,558,793	42,974,248	45,156,679	51,214,416	-
3430 Other Funds Debt Svc Ltd	858,549	25,615	2,120,251	-	-	-
6230 Federal Funds Debt Svc Non-Ltd	1,206,842	1,119,495	1,119,495	1,038,513	1,038,513	-
6400 Federal Funds Ltd	7,129,339	5,803,786	5,803,786	4,512,999	4,512,999	-
TOTAL AVAILABLE REVENUES	\$1,546,651,581	\$1,619,632,657	\$1,659,372,106	\$2,002,525,692	\$1,783,107,783	-

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8000 General Fund	474,194,493	519,718,670	547,300,311	602,322,967	580,479,765	-
3400 Other Funds Ltd	2,834,650	5,719,726	6,019,107	6,163,202	6,104,510	-
6400 Federal Funds Ltd	85,545	-	-	-	-	-
All Funds	477,114,688	525,438,396	553,319,418	608,486,169	586,584,275	-
3160 Temporary Appointments						
8000 General Fund	4,085,082	550,395	550,395	570,760	570,760	-
8010 General Fund Cap Improvement	40,134	-	-	-	-	-
3400 Other Funds Ltd	129,491	-	-	-	-	-
All Funds	4,254,707	550,395	550,395	570,760	570,760	-
3170 Overtime Payments						
8000 General Fund	25,840,443	17,444,896	17,470,122	20,387,389	19,832,103	-
8010 General Fund Cap Improvement	2,487	-	-	-	-	-
3400 Other Funds Ltd	1,167,840	2,134,501	2,134,501	2,316,996	2,285,239	-
All Funds	27,010,770	19,579,397	19,604,623	22,704,385	22,117,342	-
3180 Shift Differential						
8000 General Fund	4,088,432	3,841,629	3,849,741	4,397,998	4,303,453	-
3400 Other Funds Ltd	22,820	11,369	11,369	12,174	12,174	-
All Funds	4,111,252	3,852,998	3,861,110	4,410,172	4,315,627	-
3190 All Other Differential						
8000 General Fund	27,892,658	22,187,125	22,207,406	25,602,054	24,950,256	-
3400 Other Funds Ltd	130,741	205,445	205,445	225,623	216,612	-
6400 Federal Funds Ltd	2,594	-	-	-	-	-
All Funds	28,025,993	22,392,570	22,412,851	25,827,677	25,166,868	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
SALARIES & WAGES						
8000 General Fund	536,101,108	563,742,715	591,377,975	653,281,168	630,136,337	-
8010 General Fund Cap Improvement	42,621	-	-	-	-	-
3400 Other Funds Ltd	4,285,542	8,071,041	8,370,422	8,717,995	8,618,535	-
6400 Federal Funds Ltd	88,139	-	-	-	-	-
TOTAL SALARIES & WAGES	\$540,517,410	\$571,813,756	\$599,748,397	\$661,999,163	\$638,754,872	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	165,928	196,272	196,515	274,558	263,392	-
3400 Other Funds Ltd	867	2,468	2,468	3,342	3,311	-
6400 Federal Funds Ltd	26	-	-	-	-	-
All Funds	166,821	198,740	198,983	277,900	266,703	-
3220 Public Employees' Retire Cont						
8000 General Fund	105,441,024	109,991,755	115,382,458	155,866,642	150,339,700	-
8010 General Fund Cap Improvement	685	-	-	-	-	-
3400 Other Funds Ltd	758,761	1,576,285	1,634,753	2,081,862	2,058,110	-
6400 Federal Funds Ltd	13,232	-	-	-	-	-
All Funds	106,213,702	111,568,040	117,017,211	157,948,504	152,397,810	-
3221 Pension Obligation Bond						
8000 General Fund	34,323,092	34,530,857	33,138,735	35,388,993	35,388,993	-
8010 General Fund Cap Improvement	324	-	-	-	-	-
3400 Other Funds Ltd	240,869	405,656	474,908	492,793	492,793	-
6400 Federal Funds Ltd	3,984	-	-	-	-	-

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All Funds	34,568,269	34,936,513	33,613,643	35,881,786	35,881,786	-
3230 Social Security Taxes						
8000 General Fund	40,209,973	42,706,067	44,820,165	49,481,725	47,702,953	-
8010 General Fund Cap Improvement	3,260	-	-	-	-	-
3400 Other Funds Ltd	289,133	617,434	640,338	666,916	659,309	-
6400 Federal Funds Ltd	6,553	-	-	-	-	-
All Funds	40,508,919	43,323,501	45,460,503	50,148,641	48,362,262	-
3240 Unemployment Assessments						
8000 General Fund	442,184	316,756	317,537	400,596	359,276	-
8010 General Fund Cap Improvement	4,299	-	-	-	-	-
3400 Other Funds Ltd	-	78	78	426	335	-
All Funds	446,483	316,834	317,615	401,022	359,611	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	269,202	307,794	308,169	332,415	318,909	-
8010 General Fund Cap Improvement	50	-	-	-	-	-
3400 Other Funds Ltd	1,503	3,870	3,870	4,045	4,008	-
6400 Federal Funds Ltd	46	-	-	-	-	-
All Funds	270,801	311,664	312,039	336,460	322,917	-
3260 Mass Transit Tax						
8000 General Fund	1,564,145	1,826,980	1,828,017	2,153,722	2,042,316	-
8010 General Fund Cap Improvement	201	-	-	-	-	-
3400 Other Funds Ltd	15,116	36,189	36,189	48,908	48,908	-
All Funds	1,579,462	1,863,169	1,864,206	2,202,630	2,091,224	-

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3270 Flexible Benefits						
8000 General Fund	136,025,068	135,268,092	135,496,569	159,652,827	153,275,928	-
8010 General Fund Cap Improvement	31	-	-	-	-	-
3400 Other Funds Ltd	687,524	1,712,316	1,712,316	1,954,545	1,936,488	-
6400 Federal Funds Ltd	20,076	-	-	-	-	-
All Funds	136,732,699	136,980,408	137,208,885	161,607,372	155,212,416	-
3280 Other OPE						
3400 Other Funds Ltd	4,406	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	318,440,616	325,144,573	331,488,165	403,551,478	389,691,467	-
8010 General Fund Cap Improvement	8,850	-	-	-	-	-
3400 Other Funds Ltd	1,998,179	4,354,296	4,504,920	5,252,837	5,203,262	-
6400 Federal Funds Ltd	43,917	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	\$320,491,562	\$329,498,869	\$335,993,085	\$408,804,315	\$394,894,729	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(18,014,882)	(18,014,882)	(2,347,112)	(2,347,112)	-
3400 Other Funds Ltd	-	(22,051)	(22,051)	(25,793)	(25,793)	-
All Funds	-	(18,036,933)	(18,036,933)	(2,372,905)	(2,372,905)	-
3465 Reconciliation Adjustment						
8000 General Fund	-	433,338	433,338	-	(231,261)	-
3400 Other Funds Ltd	-	(3,663)	(3,663)	-	11,879	-
All Funds	-	429,675	429,675	-	(219,382)	-

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P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(17,581,544)	(17,581,544)	(2,347,112)	(2,578,373)	-
3400 Other Funds Ltd	-	(25,714)	(25,714)	(25,793)	(13,914)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$17,607,258)	(\$17,607,258)	(\$2,372,905)	(\$2,592,287)	-
PERSONAL SERVICES						
8000 General Fund	854,541,724	871,305,744	905,284,596	1,054,485,534	1,017,249,431	-
8010 General Fund Cap Improvement	51,471	-	-	-	-	-
3400 Other Funds Ltd	6,283,721	12,399,623	12,849,628	13,945,039	13,807,883	-
6400 Federal Funds Ltd	132,056	-	-	-	-	-
TOTAL PERSONAL SERVICES	\$861,008,972	\$883,705,367	\$918,134,224	\$1,068,430,573	\$1,031,057,314	-
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	3,648,903	3,247,713	3,258,787	3,866,763	3,370,971	-
8010 General Fund Cap Improvement	5,916	-	-	-	-	-
3400 Other Funds Ltd	403,338	412,786	412,786	442,132	416,053	-
6400 Federal Funds Ltd	27,009	99,551	99,551	103,234	99,551	-
All Funds	4,085,166	3,760,050	3,771,124	4,412,129	3,886,575	-
4125 Out of State Travel						
8000 General Fund	216,587	179,016	179,016	215,793	161,807	-
3400 Other Funds Ltd	11,971	59,542	59,542	61,745	59,542	-
6400 Federal Funds Ltd	7,851	-	-	-	-	-
All Funds	236,409	238,558	238,558	277,538	221,349	-
4150 Employee Training						

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8000 General Fund	1,123,022	1,118,205	1,118,205	1,384,844	1,036,563	-
3400 Other Funds Ltd	31,071	21,915	21,915	23,930	11,794	-
6400 Federal Funds Ltd	103,888	-	-	-	-	-
All Funds	1,257,981	1,140,120	1,140,120	1,408,774	1,048,357	-
4175 Office Expenses						
8000 General Fund	5,482,015	6,117,664	6,168,824	8,783,077	6,871,860	-
8010 General Fund Cap Improvement	4,216	-	-	-	-	-
3400 Other Funds Ltd	190,418	302,820	302,820	333,895	302,983	-
6400 Federal Funds Ltd	22,935	-	-	-	-	-
All Funds	5,699,584	6,420,484	6,471,644	9,116,972	7,174,843	-
4200 Telecommunications						
8000 General Fund	4,285,450	6,342,829	6,342,829	8,888,155	5,912,388	-
3400 Other Funds Ltd	8,153	24,847	24,847	25,766	24,847	-
6400 Federal Funds Ltd	394,180	447,807	447,807	464,376	445,061	-
All Funds	4,687,783	6,815,483	6,815,483	9,378,297	6,382,296	-
4225 State Gov. Service Charges						
8000 General Fund	35,570,387	34,852,463	34,852,463	40,719,411	33,011,935	-
3400 Other Funds Ltd	1,043	-	-	-	-	-
All Funds	35,571,430	34,852,463	34,852,463	40,719,411	33,011,935	-
4250 Data Processing						
8000 General Fund	942,760	5,862,954	5,867,270	5,880,502	4,621,098	-
3400 Other Funds Ltd	29,351	40,403	40,403	43,552	17,140	-
All Funds	972,111	5,903,357	5,907,673	5,924,054	4,638,238	-

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4275 Publicity and Publications						
8000 General Fund	6,218	74,204	74,204	57,372	54,735	-
8010 General Fund Cap Improvement	521	-	-	-	-	-
3400 Other Funds Ltd	875	-	-	-	-	-
All Funds	7,614	74,204	74,204	57,372	54,735	-
4300 Professional Services						
8000 General Fund	18,580,395	19,789,269	18,780,134	24,445,802	19,934,805	-
8010 General Fund Cap Improvement	384,883	-	-	-	-	-
3400 Other Funds Ltd	2,769,960	3,311,426	3,311,426	1,435,117	3,311,426	-
6400 Federal Funds Ltd	229,255	424,770	424,770	442,186	424,770	-
All Funds	21,964,493	23,525,465	22,516,330	26,323,105	23,671,001	-
4315 IT Professional Services						
8000 General Fund	140,835	-	-	9,274	-	-
4325 Attorney General						
8000 General Fund	2,313,505	4,123,318	4,123,318	4,630,913	3,704,179	-
8010 General Fund Cap Improvement	461	-	-	-	-	-
3400 Other Funds Ltd	9,938	8,436	8,436	9,544	7,809	-
All Funds	2,323,904	4,131,754	4,131,754	4,640,457	3,711,988	-
4375 Employee Recruitment and Develop						
8000 General Fund	107,441	280,944	280,944	198,237	189,682	-
3400 Other Funds Ltd	6,529	3,739	3,739	3,613	3,485	-
All Funds	113,970	284,683	284,683	201,850	193,167	-
4400 Dues and Subscriptions						

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8000 General Fund	185,756	93,050	93,050	28,377	27,363	-
3400 Other Funds Ltd	1,430	988	988	985	950	-
All Funds	187,186	94,038	94,038	29,362	28,313	-
4425 Facilities Rental and Taxes						
8000 General Fund	1,673,451	935,217	935,217	1,399,747	1,335,217	-
3400 Other Funds Ltd	47,397	-	-	-	-	-
6400 Federal Funds Ltd	1,895	-	-	-	-	-
All Funds	1,722,743	935,217	935,217	1,399,747	1,335,217	-
4450 Fuels and Utilities						
8000 General Fund	31,323,093	34,857,359	34,878,959	36,365,640	34,143,406	-
8010 General Fund Cap Improvement	560	-	-	-	-	-
3400 Other Funds Ltd	98,246	306,862	306,862	318,215	306,862	-
All Funds	31,421,899	35,164,221	35,185,821	36,683,855	34,450,268	-
4475 Facilities Maintenance						
8000 General Fund	12,516,393	12,852,198	12,852,198	26,461,136	12,677,004	-
8010 General Fund Cap Improvement	1,951,114	-	-	-	-	-
3400 Other Funds Ltd	510,602	684,572	684,572	718,407	684,572	-
All Funds	14,978,109	13,536,770	13,536,770	27,179,543	13,361,576	-
4500 Food and Kitchen Supplies						
8000 General Fund	27,409,128	28,564,399	28,564,399	30,718,721	28,900,830	-
8010 General Fund Cap Improvement	93	-	-	-	-	-
3400 Other Funds Ltd	1,603,982	1,610,395	1,610,395	1,954,223	1,610,395	-
All Funds	29,013,203	30,174,794	30,174,794	32,672,944	30,511,225	-

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4525 Medical Services and Supplies						
8000 General Fund	92,265,881	109,017,545	109,017,545	126,631,618	116,400,782	-
3400 Other Funds Ltd	5,718,533	5,930,575	5,930,575	702,358	2,686,271	-
6400 Federal Funds Ltd	6,151,589	4,437,428	4,437,428	3,353,513	3,344,392	-
All Funds	104,136,003	119,385,548	119,385,548	130,687,489	122,431,445	-
4550 Other Care of Residents and Patients						
8000 General Fund	28,852,914	22,585,622	22,585,622	26,096,778	22,006,702	-
3400 Other Funds Ltd	3,600,158	4,719,008	4,719,008	5,544,933	4,715,001	-
All Funds	32,453,072	27,304,630	27,304,630	31,641,711	26,721,703	-
4575 Agency Program Related S and S						
8000 General Fund	11,794	-	-	-	94,722	-
6400 Federal Funds Ltd	16,897	-	-	-	-	-
All Funds	28,691	-	-	-	94,722	-
4600 Intra-agency Charges						
8000 General Fund	2,000	-	-	-	-	-
4625 Other COI Costs						
8000 General Fund	39,385	114,989	114,989	114,989	114,989	-
3400 Other Funds Ltd	-	346,238	346,238	1,435,657	1,177,663	-
All Funds	39,385	461,227	461,227	1,550,646	1,292,652	-
4650 Other Services and Supplies						
8000 General Fund	3,854,192	5,003,957	5,100,666	4,881,320	4,262,648	-
3020 Other Funds Cap Construction	-	465,314	465,314	-	-	-
3200 Other Funds Non-Ltd	27,911	-	-	-	-	-

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3400 Other Funds Ltd	746,228	3,183,012	3,183,012	3,418,107	3,180,784	-
All Funds	4,628,331	8,652,283	8,748,992	8,299,427	7,443,432	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	1,015,464	1,738,707	3,402,164	2,691,370	1,763,685	-
3400 Other Funds Ltd	348,957	185,695	185,695	201,937	192,017	-
All Funds	1,364,421	1,924,402	3,587,859	2,893,307	1,955,702	-
4715 IT Expendable Property						
8000 General Fund	3,050,886	1,241,295	1,256,739	5,889,588	803,004	-
8010 General Fund Cap Improvement	87	-	-	-	-	-
3400 Other Funds Ltd	103,989	51,670	51,670	61,492	57,008	-
All Funds	3,154,962	1,292,965	1,308,409	5,951,080	860,012	-
SERVICES & SUPPLIES						
8000 General Fund	274,617,855	298,992,917	299,847,542	360,359,427	301,400,375	-
8010 General Fund Cap Improvement	2,347,851	-	-	-	-	-
3020 Other Funds Cap Construction	-	465,314	465,314	-	-	-
3200 Other Funds Non-Ltd	27,911	-	-	-	-	-
3400 Other Funds Ltd	16,242,169	21,204,929	21,204,929	16,735,608	18,766,602	-
6400 Federal Funds Ltd	6,955,499	5,409,556	5,409,556	4,363,309	4,313,774	-
TOTAL SERVICES & SUPPLIES	\$300,191,285	\$326,072,716	\$326,927,341	\$381,458,344	\$324,480,751	-
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
8000 General Fund	42,626	62,409	62,409	64,718	62,409	-
3400 Other Funds Ltd	9,670	-	-	-	-	-

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All Funds	52,296	62,409	62,409	64,718	62,409	-
5150 Telecommunications Equipment						
8000 General Fund	340,260	68,520	88,520	71,055	68,520	-
3020 Other Funds Cap Construction	-	-	-	12,200,000	12,200,000	-
3400 Other Funds Ltd	66,284	-	-	-	-	-
All Funds	406,544	68,520	88,520	12,271,055	12,268,520	-
5200 Technical Equipment						
8000 General Fund	189,405	-	25,000	-	-	-
3400 Other Funds Ltd	81,364	-	-	-	-	-
All Funds	270,769	-	25,000	-	-	-
5250 Household and Institutional Equip.						
8000 General Fund	230,341	263,193	263,193	165,214	155,476	-
3400 Other Funds Ltd	159,153	-	-	-	-	-
All Funds	389,494	263,193	263,193	165,214	155,476	-
5350 Industrial and Heavy Equipment						
8000 General Fund	23,518	12,909	12,909	10,085	9,607	-
3400 Other Funds Ltd	63,745	-	-	-	-	-
All Funds	87,263	12,909	12,909	10,085	9,607	-
5400 Automotive and Aircraft						
3400 Other Funds Ltd	-	-	-	708,788	708,788	-
5500 Recreational Equipment						
3400 Other Funds Ltd	-	29,619	29,619	30,715	29,619	-
5550 Data Processing Software						

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8000 General Fund	186,800	20,032	20,032	20,773	20,032	-
3010 Other Funds Cap Improvement	-	-	-	722,581	500,000	-
3400 Other Funds Ltd	9,600	-	-	-	-	-
All Funds	196,400	20,032	20,032	743,354	520,032	-
5600 Data Processing Hardware						
8000 General Fund	7,495	75,265	77,265	26,132	25,200	-
5650 Land and Improvements						
8000 General Fund	92,767	-	25,000	-	-	-
8010 General Fund Cap Improvement	-	2,670,313	2,670,313	2,769,115	2,670,313	-
3400 Other Funds Ltd	79,355	-	-	-	-	-
All Funds	172,122	2,670,313	2,695,313	2,769,115	2,670,313	-
5700 Building Structures						
8000 General Fund	248,890	-	1,373,440	-	-	-
8010 General Fund Cap Improvement	114,556	-	-	-	-	-
3020 Other Funds Cap Construction	4,961,000	13,755,118	13,755,118	72,622,901	-	-
3400 Other Funds Ltd	35,225	-	-	-	-	-
All Funds	5,359,671	13,755,118	15,128,558	72,622,901	-	-
5750 Equipment - Part of Building						
8000 General Fund	-	-	419,300	-	-	-
5800 Professional Services						
8000 General Fund	-	-	238,304	-	-	-
8010 General Fund Cap Improvement	-	53,381	53,381	55,356	53,381	-
3010 Other Funds Cap Improvement	-	-	-	227,098	-	-

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3020 Other Funds Cap Construction	-	-	-	12,021,547	-	-
All Funds	-	53,381	291,685	12,304,001	53,381	-
5900 Other Capital Outlay						
8000 General Fund	376,103	686,942	979,779	3,872,247	922,537	-
8010 General Fund Cap Improvement	130,822	-	-	-	-	-
3010 Other Funds Cap Improvement	-	-	-	347,782	-	-
3020 Other Funds Cap Construction	-	-	-	42,559,949	31,293,534	-
3400 Other Funds Ltd	257,105	60,661	60,661	62,905	60,661	-
All Funds	764,030	747,603	1,040,440	46,842,883	32,276,732	-
CAPITAL OUTLAY						
8000 General Fund	1,738,205	1,189,270	3,585,151	4,230,224	1,263,781	-
8010 General Fund Cap Improvement	245,378	2,723,694	2,723,694	2,824,471	2,723,694	-
3010 Other Funds Cap Improvement	-	-	-	1,297,461	500,000	-
3020 Other Funds Cap Construction	4,961,000	13,755,118	13,755,118	139,404,397	43,493,534	-
3400 Other Funds Ltd	761,501	90,280	90,280	802,408	799,068	-
TOTAL CAPITAL OUTLAY	\$7,706,084	\$17,758,362	\$20,154,243	\$148,558,961	\$48,780,077	-
SPECIAL PAYMENTS						
6020 Dist to Counties						
8000 General Fund	217,355,218	253,911,774	253,911,774	272,506,962	244,527,554	-
3400 Other Funds Ltd	4,901,639	5,317,088	5,317,088	5,513,820	5,513,820	-
6400 Federal Funds Ltd	-	300,551	300,551	-	-	-
All Funds	222,256,857	259,529,413	259,529,413	278,020,782	250,041,374	-
6035 Dist to Individuals						

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8000 General Fund	-	97,072	97,072	100,664	97,072	-
6085 Other Special Payments						
8000 General Fund	-	8,610	8,610	8,929	8,610	-
SPECIAL PAYMENTS						
8000 General Fund	217,355,218	254,017,456	254,017,456	272,616,555	244,633,236	-
3400 Other Funds Ltd	4,901,639	5,317,088	5,317,088	5,513,820	5,513,820	-
6400 Federal Funds Ltd	-	300,551	300,551	-	-	-
TOTAL SPECIAL PAYMENTS	\$222,256,857	\$259,635,095	\$259,635,095	\$278,130,375	\$250,147,056	-
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	5,530,668	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	-	2,094,636	-	-	-
All Funds	5,530,668	-	2,094,636	-	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	33,083,583	39,624,352	39,624,352	58,085,202	56,955,202	-
7150 Interest - Bonds						
8030 General Fund Debt Svc	33,497,735	30,893,937	30,893,937	30,502,054	30,110,426	-
3430 Other Funds Debt Svc Ltd	95,184	-	-	-	-	-
All Funds	33,592,919	30,893,937	30,893,937	30,502,054	30,110,426	-
7200 Principal - COP						
8030 General Fund Debt Svc	48,553,872	45,548,240	45,548,240	22,512,000	22,512,000	-
3430 Other Funds Debt Svc Ltd	127,866	-	-	-	-	-
All Funds	48,681,738	45,548,240	45,548,240	22,512,000	22,512,000	-

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7250 Interest - COP						
8030 General Fund Debt Svc	14,491,653	11,608,926	11,608,926	5,500,176	5,500,176	-
3430 Other Funds Debt Svc Ltd	635,499	-	-	-	-	-
6230 Federal Funds Debt Svc Non-Ltd	1,206,842	1,119,495	1,119,495	1,038,513	1,038,513	-
All Funds	16,333,994	12,728,421	12,728,421	6,538,689	6,538,689	-
DEBT SERVICE						
8030 General Fund Debt Svc	129,626,843	127,675,455	127,675,455	116,599,432	115,077,804	-
3230 Other Funds Debt Svc Non-Ltd	5,530,668	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	858,549	-	2,094,636	-	-	-
6230 Federal Funds Debt Svc Non-Ltd	1,206,842	1,119,495	1,119,495	1,038,513	1,038,513	-
TOTAL DEBT SERVICE	\$137,222,902	\$128,794,950	\$130,889,586	\$117,637,945	\$116,116,317	-
EXPENDITURES						
8000 General Fund	1,348,253,002	1,425,505,387	1,462,734,745	1,691,691,740	1,564,546,823	-
8010 General Fund Cap Improvement	2,644,700	2,723,694	2,723,694	2,824,471	2,723,694	-
8030 General Fund Debt Svc	129,626,843	127,675,455	127,675,455	116,599,432	115,077,804	-
3010 Other Funds Cap Improvement	-	-	-	1,297,461	500,000	-
3020 Other Funds Cap Construction	4,961,000	14,220,432	14,220,432	139,404,397	43,493,534	-
3200 Other Funds Non-Ltd	27,911	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	5,530,668	-	-	-	-	-
3400 Other Funds Ltd	28,189,030	39,011,920	39,461,925	36,996,875	38,887,373	-
3430 Other Funds Debt Svc Ltd	858,549	-	2,094,636	-	-	-
6230 Federal Funds Debt Svc Non-Ltd	1,206,842	1,119,495	1,119,495	1,038,513	1,038,513	-
6400 Federal Funds Ltd	7,087,555	5,710,107	5,710,107	4,363,309	4,313,774	-

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TOTAL EXPENDITURES	\$1,528,386,100	\$1,615,966,490	\$1,655,740,489	\$1,994,216,198	\$1,770,581,515	-
REVERSIONS						
9900 Reversions						
8000 General Fund	(3,925,991)	-	-	-	-	-
8030 General Fund Debt Svc	(83,331)	-	-	-	-	-
All Funds	(4,009,322)	-	-	-	-	-
ENDING BALANCE						
3400 Other Funds Ltd	14,214,375	3,546,873	3,512,323	8,159,804	12,327,043	-
3430 Other Funds Debt Svc Ltd	-	25,615	25,615	-	-	-
6400 Federal Funds Ltd	41,784	93,679	93,679	149,690	199,225	-
TOTAL ENDING BALANCE	\$14,256,159	\$3,666,167	\$3,631,617	\$8,309,494	\$12,526,268	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	4,487	4,521	4,532	4,894	4,684	-
8180 Position Reconciliation	-	2	2	-	2	-
TOTAL AUTHORIZED POSITIONS	4,487	4,523	4,534	4,894	4,686	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	4,435.84	4,476.35	4,484.14	4,837.60	4,645.39	-
8280 FTE Reconciliation	-	3.27	3.27	-	0.94	-
TOTAL AUTHORIZED FTE	4,435.84	4,479.62	4,487.41	4,837.60	4,646.33	-

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BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	3,160,421	2,244,404	2,244,404	10,295	10,295	-
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	-	-	1,500,000	1,500,000	-
BEGINNING BALANCE						
3400 Other Funds Ltd	3,160,421	2,244,404	2,244,404	1,510,295	1,510,295	-
TOTAL BEGINNING BALANCE	\$3,160,421	\$2,244,404	\$2,244,404	\$1,510,295	\$1,510,295	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	709,046,797	716,886,226	742,445,694	841,597,458	819,621,989	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	8,272,276	6,944,314	6,944,314	9,255,069	9,255,069	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	616,589	510,974	510,974	228,254	228,254	-
CHARGES FOR SERVICES						
3400 Other Funds Ltd	8,888,865	7,455,288	7,455,288	9,483,323	9,483,323	-
TOTAL CHARGES FOR SERVICES	\$8,888,865	\$7,455,288	\$7,455,288	\$9,483,323	\$9,483,323	-
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	41,060	26,343	26,343	46,703	46,703	-

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0510 Rents and Royalties						
3400 Other Funds Ltd	15,369	-	-	-	-	-
FINES, RENTS AND ROYALTIES						
3400 Other Funds Ltd	56,429	26,343	26,343	46,703	46,703	-
TOTAL FINES, RENTS AND ROYALTIES	\$56,429	\$26,343	\$26,343	\$46,703	\$46,703	-
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	-	-	-	708,788	708,788	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	29,380	12,994	12,994	12,994	12,994	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	1,869,605	1,170,838	1,170,838	1,432,112	1,432,112	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	26,436	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	2,328,548	2,476,180	2,643,007	3,615,661	3,615,661	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	228,221	266,295	266,295	266,295	266,295	-

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1257 Tsfr From Police, Dept of State						
3400 Other Funds Ltd	12,561	-	-	-	-	-
TRANSFERS IN						
3400 Other Funds Ltd	240,782	266,295	266,295	266,295	266,295	-
TOTAL TRANSFERS IN	\$240,782	\$266,295	\$266,295	\$266,295	\$266,295	-
REVENUE CATEGORIES						
8000 General Fund	709,046,797	716,886,226	742,445,694	841,597,458	819,621,989	-
3400 Other Funds Ltd	13,440,045	11,407,938	11,574,765	15,565,876	15,565,876	-
TOTAL REVENUE CATEGORIES	\$722,486,842	\$728,294,164	\$754,020,459	\$857,163,334	\$835,187,865	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(133,512)	-	-	-	-	-
AVAILABLE REVENUES						
8000 General Fund	709,046,797	716,886,226	742,445,694	841,597,458	819,621,989	-
3400 Other Funds Ltd	16,466,954	13,652,342	13,819,169	17,076,171	17,076,171	-
TOTAL AVAILABLE REVENUES	\$725,513,751	\$730,538,568	\$756,264,863	\$858,673,629	\$836,698,160	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	325,050,930	356,084,441	375,179,240	401,185,099	394,412,209	-
3400 Other Funds Ltd	2,237,456	1,893,840	1,973,539	1,803,144	1,803,144	-
All Funds	327,288,386	357,978,281	377,152,779	402,988,243	396,215,353	-

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3160 Temporary Appointments						
8000 General Fund	2,371,014	-	-	-	-	-
3400 Other Funds Ltd	104,358	-	-	-	-	-
All Funds	2,475,372	-	-	-	-	-
3170 Overtime Payments						
8000 General Fund	23,746,425	15,973,508	15,998,734	18,566,737	17,933,464	-
3400 Other Funds Ltd	1,167,109	2,110,556	2,110,556	2,292,165	2,260,408	-
All Funds	24,913,534	18,084,064	18,109,290	20,858,902	20,193,872	-
3180 Shift Differential						
8000 General Fund	3,255,150	3,000,864	3,008,976	3,435,162	3,346,179	-
3400 Other Funds Ltd	22,820	11,369	11,369	12,174	12,174	-
All Funds	3,277,970	3,012,233	3,020,345	3,447,336	3,358,353	-
3190 All Other Differential						
8000 General Fund	22,061,928	19,023,626	19,043,907	21,837,217	21,181,061	-
3400 Other Funds Ltd	109,610	104,873	104,873	120,258	112,319	-
All Funds	22,171,538	19,128,499	19,148,780	21,957,475	21,293,380	-
SALARIES & WAGES						
8000 General Fund	376,485,447	394,082,439	413,230,857	445,024,215	436,872,913	-
3400 Other Funds Ltd	3,641,353	4,120,638	4,200,337	4,227,741	4,188,045	-
TOTAL SALARIES & WAGES	\$380,126,800	\$398,203,077	\$417,431,194	\$449,251,956	\$441,060,958	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	121,748	143,792	143,989	196,494	192,052	-

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3400 Other Funds Ltd	662	880	880	1,140	1,140	-
All Funds	122,410	144,672	144,869	197,634	193,192	-
3220 Public Employees' Retire Cont						
8000 General Fund	76,746,495	76,964,602	80,704,288	106,271,245	104,324,739	-
3400 Other Funds Ltd	653,972	804,762	820,327	1,009,583	1,000,103	-
All Funds	77,400,467	77,769,364	81,524,615	107,280,828	105,324,842	-
3221 Pension Obligation Bond						
8000 General Fund	24,135,605	24,104,964	23,188,159	24,723,123	24,723,123	-
3400 Other Funds Ltd	201,758	160,756	242,462	243,064	243,064	-
All Funds	24,337,363	24,265,720	23,430,621	24,966,187	24,966,187	-
3230 Social Security Taxes						
8000 General Fund	28,464,460	30,137,477	31,602,331	34,029,019	33,405,471	-
3400 Other Funds Ltd	239,303	315,228	321,325	323,415	320,379	-
All Funds	28,703,763	30,452,705	31,923,656	34,352,434	33,725,850	-
3240 Unemployment Assessments						
8000 General Fund	305,401	225,242	226,023	268,615	253,815	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	199,852	225,501	225,807	237,852	232,484	-
3400 Other Funds Ltd	1,170	1,380	1,380	1,380	1,380	-
All Funds	201,022	226,881	227,187	239,232	233,864	-
3260 Mass Transit Tax						
8000 General Fund	978,573	1,037,669	1,037,669	1,197,586	1,164,177	-
3400 Other Funds Ltd	12,375	12,488	12,488	22,271	22,271	-

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All Funds	990,948	1,050,157	1,050,157	1,219,857	1,186,448	-
3270 Flexible Benefits						
8000 General Fund	101,096,191	99,345,744	99,481,899	114,314,700	111,742,272	-
3400 Other Funds Ltd	524,759	610,560	610,560	666,720	666,720	-
All Funds	101,620,950	99,956,304	100,092,459	114,981,420	112,408,992	-
3280 Other OPE						
3400 Other Funds Ltd	4,406	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	232,048,325	232,184,991	236,610,165	281,238,634	276,038,133	-
3400 Other Funds Ltd	1,638,405	1,906,054	2,009,422	2,267,573	2,255,057	-
TOTAL OTHER PAYROLL EXPENSES	\$233,686,730	\$234,091,045	\$238,619,587	\$283,506,207	\$278,293,190	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(15,652,125)	(15,652,125)	(1,595,507)	(1,595,507)	-
3400 Other Funds Ltd	-	(8,639)	(8,639)	(7,787)	(7,787)	-
All Funds	-	(15,660,764)	(15,660,764)	(1,603,294)	(1,603,294)	-
3465 Reconciliation Adjustment						
8000 General Fund	-	92,457	92,457	-	(150,045)	-
3400 Other Funds Ltd	-	(3,663)	(3,663)	-	-	-
All Funds	-	88,794	88,794	-	(150,045)	-
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(15,559,668)	(15,559,668)	(1,595,507)	(1,745,552)	-
3400 Other Funds Ltd	-	(12,302)	(12,302)	(7,787)	(7,787)	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$15,571,970)	(\$15,571,970)	(\$1,603,294)	(\$1,753,339)	-
PERSONAL SERVICES						
8000 General Fund	608,533,772	610,707,762	634,281,354	724,667,342	711,165,494	-
3400 Other Funds Ltd	5,279,758	6,014,390	6,197,457	6,487,527	6,435,315	-
TOTAL PERSONAL SERVICES	\$613,813,530	\$616,722,152	\$640,478,811	\$731,154,869	\$717,600,809	-
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	1,896,396	2,040,696	2,047,712	2,478,058	2,222,801	-
3400 Other Funds Ltd	305,719	367,305	367,305	390,825	367,310	-
All Funds	2,202,115	2,408,001	2,415,017	2,868,883	2,590,111	-
4125 Out of State Travel						
8000 General Fund	133,241	131,342	131,342	121,843	117,496	-
3400 Other Funds Ltd	1,940	37,059	37,059	38,430	37,059	-
All Funds	135,181	168,401	168,401	160,273	154,555	-
4150 Employee Training						
8000 General Fund	488,391	409,694	409,694	504,767	456,516	-
3400 Other Funds Ltd	20,087	8,420	8,420	8,991	8,669	-
All Funds	508,478	418,114	418,114	513,758	465,185	-
4175 Office Expenses						
8000 General Fund	2,248,939	2,551,646	2,584,057	4,130,455	3,377,286	-
3400 Other Funds Ltd	105,662	161,017	161,017	167,704	161,017	-
All Funds	2,354,601	2,712,663	2,745,074	4,298,159	3,538,303	-
4200 Telecommunications						

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8000 General Fund	5,131	5,227	5,227	5,420	5,227	-
3400 Other Funds Ltd	6,435	24,764	24,764	25,680	24,764	-
All Funds	11,566	29,991	29,991	31,100	29,991	-
4225 State Gov. Service Charges						
8000 General Fund	28	-	-	-	-	-
3400 Other Funds Ltd	1,043	-	-	-	-	-
All Funds	1,071	-	-	-	-	-
4250 Data Processing						
8000 General Fund	4,639	305,635	308,369	451,301	72,502	-
3400 Other Funds Ltd	-	31,203	31,203	32,396	6,668	-
All Funds	4,639	336,838	339,572	483,697	79,170	-
4275 Publicity and Publications						
8000 General Fund	1,544	10,052	10,052	8,023	7,737	-
3400 Other Funds Ltd	419	-	-	-	-	-
All Funds	1,963	10,052	10,052	8,023	7,737	-
4300 Professional Services						
8000 General Fund	816,497	2,472,523	2,472,523	2,684,513	2,517,823	-
3400 Other Funds Ltd	2,500	-	-	-	-	-
All Funds	818,997	2,472,523	2,472,523	2,684,513	2,517,823	-
4315 IT Professional Services						
8000 General Fund	3,092	-	-	-	-	-
4325 Attorney General						
8000 General Fund	476,247	295,196	295,196	1,083,985	973,978	-

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3400 Other Funds Ltd	-	6,107	6,107	6,909	5,653	-
All Funds	476,247	301,303	301,303	1,090,894	979,631	-
4375 Employee Recruitment and Develop						
8000 General Fund	51,824	191,092	191,092	171,685	165,459	-
3400 Other Funds Ltd	4,169	3,739	3,739	3,613	3,485	-
All Funds	55,993	194,831	194,831	175,298	168,944	-
4400 Dues and Subscriptions						
8000 General Fund	20,322	10,275	10,275	6,053	5,836	-
3400 Other Funds Ltd	1,100	461	461	439	423	-
All Funds	21,422	10,736	10,736	6,492	6,259	-
4425 Facilities Rental and Taxes						
8000 General Fund	22,204	-	-	-	-	-
4450 Fuels and Utilities						
8000 General Fund	30,210,864	33,353,577	33,375,177	35,361,571	33,238,453	-
3400 Other Funds Ltd	8,048	185,570	185,570	192,436	185,570	-
All Funds	30,218,912	33,539,147	33,560,747	35,554,007	33,424,023	-
4475 Facilities Maintenance						
8000 General Fund	11,100,718	11,851,010	11,851,010	12,551,620	11,708,755	-
3400 Other Funds Ltd	408,715	330,633	330,633	351,372	330,633	-
All Funds	11,509,433	12,181,643	12,181,643	12,902,992	12,039,388	-
4500 Food and Kitchen Supplies						
8000 General Fund	27,295,539	28,558,944	28,558,944	30,713,220	28,895,526	-
3400 Other Funds Ltd	1,338,330	1,126,964	1,126,964	1,452,905	1,126,964	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
All Funds	28,633,869	29,685,908	29,685,908	32,166,125	30,022,490	-
4525 Medical Services and Supplies						
8000 General Fund	77,970	56,168	56,168	64,231	58,183	-
3400 Other Funds Ltd	20,863	6,227	6,227	6,639	6,227	-
All Funds	98,833	62,395	62,395	70,870	64,410	-
4550 Other Care of Residents and Patients						
8000 General Fund	22,117,242	19,971,540	19,971,540	21,557,060	20,289,278	-
3400 Other Funds Ltd	2,717,057	2,646,202	2,646,202	3,443,365	2,646,202	-
All Funds	24,834,299	22,617,742	22,617,742	25,000,425	22,935,480	-
4575 Agency Program Related S and S						
8000 General Fund	-	-	-	-	94,722	-
4650 Other Services and Supplies						
8000 General Fund	2,975,521	2,491,121	2,584,698	2,952,694	2,692,762	-
3400 Other Funds Ltd	408,241	2,425,366	2,425,366	2,716,519	2,512,655	-
All Funds	3,383,762	4,916,487	5,010,064	5,669,213	5,205,417	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	597,000	809,156	2,327,413	1,458,167	944,839	-
3400 Other Funds Ltd	129,379	151,770	151,770	157,386	151,770	-
All Funds	726,379	960,926	2,479,183	1,615,553	1,096,609	-
4715 IT Expendable Property						
8000 General Fund	285,985	239,803	255,247	186,004	187,549	-
3400 Other Funds Ltd	22,361	37,949	37,949	39,353	37,949	-
All Funds	308,346	277,752	293,196	225,357	225,498	-

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SERVICES & SUPPLIES						
8000 General Fund	100,829,334	105,754,697	107,445,736	116,490,670	108,032,728	-
3400 Other Funds Ltd	5,502,068	7,550,756	7,550,756	9,034,962	7,613,018	-
TOTAL SERVICES & SUPPLIES	\$106,331,402	\$113,305,453	\$114,996,492	\$125,525,632	\$115,645,746	-
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
8000 General Fund	129,600	-	-	-	-	-
5200 Technical Equipment						
8000 General Fund	61,975	-	-	-	-	-
5250 Household and Institutional Equip.						
8000 General Fund	230,341	-	-	-	-	-
3400 Other Funds Ltd	159,153	-	-	-	-	-
All Funds	389,494	-	-	-	-	-
5350 Industrial and Heavy Equipment						
8000 General Fund	8,625	-	-	-	-	-
3400 Other Funds Ltd	44,245	-	-	-	-	-
All Funds	52,870	-	-	-	-	-
5400 Automotive and Aircraft						
3400 Other Funds Ltd	-	-	-	708,788	708,788	-
5550 Data Processing Software						
8000 General Fund	10,000	-	-	-	-	-
3400 Other Funds Ltd	9,600	-	-	-	-	-
All Funds	19,600	-	-	-	-	-

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5600 Data Processing Hardware						
8000 General Fund	-	-	2,000	-	-	-
5650 Land and Improvements						
8000 General Fund	92,767	-	-	-	-	-
3400 Other Funds Ltd	79,355	-	-	-	-	-
All Funds	172,122	-	-	-	-	-
5700 Building Structures						
8000 General Fund	185,816	-	-	-	-	-
3400 Other Funds Ltd	18,973	-	-	-	-	-
All Funds	204,789	-	-	-	-	-
5900 Other Capital Outlay						
8000 General Fund	172,785	423,767	716,604	439,446	423,767	-
3400 Other Funds Ltd	228,619	60,661	60,661	62,905	60,661	-
All Funds	401,404	484,428	777,265	502,351	484,428	-
CAPITAL OUTLAY						
8000 General Fund	891,909	423,767	718,604	439,446	423,767	-
3400 Other Funds Ltd	539,945	60,661	60,661	771,693	769,449	-
TOTAL CAPITAL OUTLAY	\$1,431,854	\$484,428	\$779,265	\$1,211,139	\$1,193,216	-
EXPENDITURES						
8000 General Fund	710,255,015	716,886,226	742,445,694	841,597,458	819,621,989	-
3400 Other Funds Ltd	11,321,771	13,625,807	13,808,874	16,294,182	14,817,782	-
TOTAL EXPENDITURES	\$721,576,786	\$730,512,033	\$756,254,568	\$857,891,640	\$834,439,771	-
REVERSIONS						

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9900 Reversions						
8000 General Fund	1,208,218	-	-	-	-	-
ENDING BALANCE						
3400 Other Funds Ltd	5,145,183	26,535	10,295	781,989	2,258,389	-
TOTAL ENDING BALANCE	\$5,145,183	\$26,535	\$10,295	\$781,989	\$2,258,389	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	3,258	3,291	3,297	3,474	3,391	-
8180 Position Reconciliation	-	1	1	-	-	-
TOTAL AUTHORIZED POSITIONS	3,258	3,292	3,298	3,474	3,391	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	3,241.02	3,271.38	3,275.84	3,447.24	3,370.00	-
8280 FTE Reconciliation	-	0.47	0.47	-	-	-
TOTAL AUTHORIZED FTE	3,241.02	3,271.85	3,276.31	3,447.24	3,370.00	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	4,623,307	967,355	967,355	2,374,220	2,374,220	-
6400 Federal Funds Ltd	-	-	-	93,679	93,679	-
All Funds	4,623,307	967,355	967,355	2,467,899	2,467,899	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	76,260,833	84,268,386	85,384,473	102,228,639	85,816,537	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	139,600	39,233	39,233	39,233	39,233	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	60,274	2,174	2,174	2,174	2,174	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	300	-	-	-	-	-
CHARGES FOR SERVICES						
3400 Other Funds Ltd	60,574	2,174	2,174	2,174	2,174	-
TOTAL CHARGES FOR SERVICES	\$60,574	\$2,174	\$2,174	\$2,174	\$2,174	-
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	-	609	609	609	609	-

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0510 Rents and Royalties						
3400 Other Funds Ltd	9,800	-	-	-	-	-
FINES, RENTS AND ROYALTIES						
3400 Other Funds Ltd	9,800	609	609	609	609	-
TOTAL FINES, RENTS AND ROYALTIES	\$9,800	\$609	\$609	\$609	\$609	-
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	20,525	-	-	1,089,419	832,678	-
0575 Refunding Bonds						
3200 Other Funds Non-Ltd	27,911	-	-	-	-	-
BOND SALES						
3200 Other Funds Non-Ltd	27,911	-	-	-	-	-
3400 Other Funds Ltd	20,525	-	-	1,089,419	832,678	-
TOTAL BOND SALES	\$48,436	-	-	\$1,089,419	\$832,678	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	14,136	13,368	13,368	13,368	13,368	-
LOAN REPAYMENT						
0925 Loan Repayments						
3400 Other Funds Ltd	-	10,873	10,873	10,873	10,873	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	64,627	3,715,670	3,715,670	4,003,374	4,003,374	-

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FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	487,604	1,065,807	1,065,807	1,065,807	1,065,807	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	-	81,723	81,723	81,723	81,723	-
REVENUE CATEGORIES						
8000 General Fund	76,260,833	84,268,386	85,384,473	102,228,639	85,816,537	-
3200 Other Funds Non-Ltd	27,911	-	-	-	-	-
3400 Other Funds Ltd	309,262	3,863,650	3,863,650	5,240,773	4,984,032	-
6400 Federal Funds Ltd	487,604	1,065,807	1,065,807	1,065,807	1,065,807	-
TOTAL REVENUE CATEGORIES	\$77,085,610	\$89,197,843	\$90,313,930	\$108,535,219	\$91,866,376	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(204,113)	(1,438,365)	(1,438,365)	(457,485)	(457,485)	-
AVAILABLE REVENUES						
8000 General Fund	76,260,833	84,268,386	85,384,473	102,228,639	85,816,537	-
3200 Other Funds Non-Ltd	27,911	-	-	-	-	-
3400 Other Funds Ltd	4,728,456	3,392,640	3,392,640	7,157,508	6,900,767	-
6400 Federal Funds Ltd	487,604	1,065,807	1,065,807	1,159,486	1,159,486	-
TOTAL AVAILABLE REVENUES	\$81,504,804	\$88,726,833	\$89,842,920	\$110,545,633	\$93,876,790	-

EXPENDITURES

PERSONAL SERVICES

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SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	20,184,733	20,712,351	21,642,936	26,212,240	23,952,424	-
3400 Other Funds Ltd	343,940	317,592	331,957	474,480	474,480	-
6400 Federal Funds Ltd	85,545	-	-	-	-	-
All Funds	20,614,218	21,029,943	21,974,893	26,686,720	24,426,904	-
3160 Temporary Appointments						
8000 General Fund	446,732	148,830	148,830	154,337	154,337	-
3170 Overtime Payments						
8000 General Fund	69,029	22,593	22,593	23,429	23,429	-
3180 Shift Differential						
8000 General Fund	490	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	347,110	164,401	164,401	179,974	176,831	-
3400 Other Funds Ltd	13,323	21,148	21,148	21,930	21,930	-
6400 Federal Funds Ltd	2,594	-	-	-	-	-
All Funds	363,027	185,549	185,549	201,904	198,761	-
SALARIES & WAGES						
8000 General Fund	21,048,094	21,048,175	21,978,760	26,569,980	24,307,021	-
3400 Other Funds Ltd	357,263	338,740	353,105	496,410	496,410	-
6400 Federal Funds Ltd	88,139	-	-	-	-	-
TOTAL SALARIES & WAGES	\$21,493,496	\$21,386,915	\$22,331,865	\$27,066,390	\$24,803,431	-

OTHER PAYROLL EXPENSES

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3210 Empl. Rel. Bd. Assessments						
8000 General Fund	5,720	6,850	6,850	10,469	9,557	-
3400 Other Funds Ltd	126	132	132	285	285	-
6400 Federal Funds Ltd	26	-	-	-	-	-
All Funds	5,872	6,982	6,982	10,754	9,842	-
3220 Public Employees' Retire Cont						
8000 General Fund	3,764,738	4,081,635	4,263,379	6,308,038	5,767,642	-
3400 Other Funds Ltd	68,006	66,157	68,962	118,543	118,543	-
6400 Federal Funds Ltd	13,232	-	-	-	-	-
All Funds	3,845,976	4,147,792	4,332,341	6,426,581	5,886,185	-
3221 Pension Obligation Bond						
8000 General Fund	1,365,778	1,304,457	1,237,025	1,308,671	1,308,671	-
3400 Other Funds Ltd	23,742	21,034	19,932	20,677	20,677	-
6400 Federal Funds Ltd	3,984	-	-	-	-	-
All Funds	1,393,504	1,325,491	1,256,957	1,329,348	1,329,348	-
3230 Social Security Taxes						
8000 General Fund	1,575,920	1,601,051	1,672,241	2,022,107	1,848,991	-
3400 Other Funds Ltd	26,900	25,914	27,014	37,976	37,976	-
6400 Federal Funds Ltd	6,553	-	-	-	-	-
All Funds	1,609,373	1,626,965	1,699,255	2,060,083	1,886,967	-
3240 Unemployment Assessments						
8000 General Fund	16,373	30,727	30,727	36,393	32,494	-
3400 Other Funds Ltd	-	-	-	254	254	-

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All Funds	16,373	30,727	30,727	36,647	32,748	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	9,468	10,741	10,741	12,742	11,638	-
3400 Other Funds Ltd	188	207	207	345	345	-
6400 Federal Funds Ltd	46	-	-	-	-	-
All Funds	9,702	10,948	10,948	13,087	11,983	-
3260 Mass Transit Tax						
8000 General Fund	97,510	127,027	127,027	150,682	138,055	-
3400 Other Funds Ltd	2,143	2,032	2,032	2,978	2,978	-
All Funds	99,653	129,059	129,059	153,660	141,033	-
3270 Flexible Benefits						
8000 General Fund	4,881,862	4,721,665	4,721,665	6,122,713	5,589,337	-
3400 Other Funds Ltd	103,232	91,584	91,584	166,680	166,680	-
6400 Federal Funds Ltd	20,076	-	-	-	-	-
All Funds	5,005,170	4,813,249	4,813,249	6,289,393	5,756,017	-
OTHER PAYROLL EXPENSES						
8000 General Fund	11,717,369	11,884,153	12,069,655	15,971,815	14,706,385	-
3400 Other Funds Ltd	224,337	207,060	209,863	347,738	347,738	-
6400 Federal Funds Ltd	43,917	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	\$11,985,623	\$12,091,213	\$12,279,518	\$16,319,553	\$15,054,123	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(83,204)	(83,204)	(97,191)	(97,191)	-

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3400 Other Funds Ltd	-	(1,149)	(1,149)	(1,441)	(1,441)	-
All Funds	-	(84,353)	(84,353)	(98,632)	(98,632)	-
3465 Reconciliation Adjustment						
8000 General Fund	-	217,786	217,786	-	1	-
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	134,582	134,582	(97,191)	(97,190)	-
3400 Other Funds Ltd	-	(1,149)	(1,149)	(1,441)	(1,441)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	\$133,433	\$133,433	(\$98,632)	(\$98,631)	-
PERSONAL SERVICES						
8000 General Fund	32,765,463	33,066,910	34,182,997	42,444,604	38,916,216	-
3400 Other Funds Ltd	581,600	544,651	561,819	842,707	842,707	-
6400 Federal Funds Ltd	132,056	-	-	-	-	-
TOTAL PERSONAL SERVICES	\$33,479,119	\$33,611,561	\$34,744,816	\$43,287,311	\$39,758,923	-
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	317,962	147,628	147,628	187,153	155,597	-
3400 Other Funds Ltd	-	17,299	17,299	21,201	20,561	-
6400 Federal Funds Ltd	18,901	99,551	99,551	103,234	99,551	-
All Funds	336,863	264,478	264,478	311,588	275,709	-
4125 Out of State Travel						
8000 General Fund	43,535	18,877	18,877	19,575	18,877	-
3400 Other Funds Ltd	4,540	20,600	20,600	21,362	20,600	-
6400 Federal Funds Ltd	7,851	-	-	-	-	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
All Funds	55,926	39,477	39,477	40,937	39,477	-
4150 Employee Training						
8000 General Fund	151,707	226,791	226,791	240,474	154,857	-
3400 Other Funds Ltd	3,359	-	-	630	630	-
6400 Federal Funds Ltd	23,737	-	-	-	-	-
All Funds	178,803	226,791	226,791	241,104	155,487	-
4175 Office Expenses						
8000 General Fund	984,639	1,675,191	1,675,191	1,743,318	1,518,368	-
3400 Other Funds Ltd	84	10,664	10,664	26,131	25,736	-
All Funds	984,723	1,685,855	1,685,855	1,769,449	1,544,104	-
4200 Telecommunications						
8000 General Fund	1,536,341	3,597,496	3,597,496	6,073,076	3,576,216	-
6400 Federal Funds Ltd	189,364	447,807	447,807	464,376	445,061	-
All Funds	1,725,705	4,045,303	4,045,303	6,537,452	4,021,277	-
4225 State Gov. Service Charges						
8000 General Fund	35,570,239	34,852,463	34,852,463	40,719,411	33,011,935	-
4250 Data Processing						
8000 General Fund	342,876	4,046,055	4,046,055	4,261,526	3,696,078	-
3400 Other Funds Ltd	-	-	-	1,272	1,272	-
All Funds	342,876	4,046,055	4,046,055	4,262,798	3,697,350	-
4275 Publicity and Publications						
8000 General Fund	3,471	53,623	53,623	40,608	38,623	-
4300 Professional Services						

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8000 General Fund	296,619	310,459	310,459	330,799	311,703	-
3400 Other Funds Ltd	185,045	-	-	-	-	-
6400 Federal Funds Ltd	115,695	424,770	424,770	442,186	424,770	-
All Funds	597,359	735,229	735,229	772,985	736,473	-
4315 IT Professional Services						
8000 General Fund	60,250	-	-	-	-	-
4325 Attorney General						
8000 General Fund	1,268,363	2,623,000	2,623,000	2,163,460	1,608,791	-
4375 Employee Recruitment and Develop						
8000 General Fund	8,360	24,532	24,532	3,055	2,946	-
4400 Dues and Subscriptions						
8000 General Fund	43,461	8,457	8,457	8,770	8,457	-
4425 Facilities Rental and Taxes						
8000 General Fund	1,342,638	935,217	935,217	1,399,747	1,335,217	-
4450 Fuels and Utilities						
8000 General Fund	159,031	788,788	788,788	240,149	189,959	-
4475 Facilities Maintenance						
8000 General Fund	17,125	8,965	8,965	9,297	8,965	-
4500 Food and Kitchen Supplies						
8000 General Fund	7,132	-	-	-	-	-
4525 Medical Services and Supplies						
8000 General Fund	80,849	221,105	221,105	31,104	16,150	-
4550 Other Care of Residents and Patients						

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8000 General Fund	2,751	5,661	5,661	5,870	5,661	-
4575 Agency Program Related S and S						
8000 General Fund	2,353	-	-	-	-	-
4600 Intra-agency Charges						
8000 General Fund	2,000	-	-	-	-	-
4625 Other COI Costs						
8000 General Fund	39,385	114,989	114,989	114,989	114,989	-
3400 Other Funds Ltd	-	346,238	346,238	1,435,657	1,177,663	-
All Funds	39,385	461,227	461,227	1,550,646	1,292,652	-
4650 Other Services and Supplies						
8000 General Fund	123,702	1,247,724	1,247,724	937,921	844,142	-
3200 Other Funds Non-Ltd	27,911	-	-	-	-	-
3400 Other Funds Ltd	20,745	61,800	61,800	66,605	64,318	-
All Funds	172,358	1,309,524	1,309,524	1,004,526	908,460	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	41,690	67,763	67,763	113,025	66,263	-
3400 Other Funds Ltd	-	-	-	6,322	6,322	-
All Funds	41,690	67,763	67,763	119,347	72,585	-
4715 IT Expendable Property						
8000 General Fund	461,484	58,601	58,601	696,372	48,436	-
3400 Other Funds Ltd	245	-	-	5,338	5,338	-
All Funds	461,729	58,601	58,601	701,710	53,774	-

SERVICES & SUPPLIES

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8000 General Fund	42,907,963	51,033,385	51,033,385	59,339,699	46,732,230	-
3200 Other Funds Non-Ltd	27,911	-	-	-	-	-
3400 Other Funds Ltd	214,018	456,601	456,601	1,584,518	1,322,440	-
6400 Federal Funds Ltd	355,548	972,128	972,128	1,009,796	969,382	-
TOTAL SERVICES & SUPPLIES	\$43,505,440	\$52,462,114	\$52,462,114	\$61,934,013	\$49,024,052	-
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
8000 General Fund	-	62,409	62,409	64,718	62,409	-
5550 Data Processing Software						
8000 General Fund	138,262	-	-	-	-	-
5700 Building Structures						
8000 General Fund	20,900	-	-	-	-	-
5900 Other Capital Outlay						
8000 General Fund	-	-	-	270,025	-	-
CAPITAL OUTLAY						
8000 General Fund	159,162	62,409	62,409	334,743	62,409	-
TOTAL CAPITAL OUTLAY	\$159,162	\$62,409	\$62,409	\$334,743	\$62,409	-
SPECIAL PAYMENTS						
6035 Dist to Individuals						
8000 General Fund	-	97,072	97,072	100,664	97,072	-
6085 Other Special Payments						
8000 General Fund	-	8,610	8,610	8,929	8,610	-
SPECIAL PAYMENTS						

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8000 General Fund	-	105,682	105,682	109,593	105,682	-
TOTAL SPECIAL PAYMENTS	-	\$105,682	\$105,682	\$109,593	\$105,682	-
EXPENDITURES						
8000 General Fund	75,832,588	84,268,386	85,384,473	102,228,639	85,816,537	-
3200 Other Funds Non-Ltd	27,911	-	-	-	-	-
3400 Other Funds Ltd	795,618	1,001,252	1,018,420	2,427,225	2,165,147	-
6400 Federal Funds Ltd	487,604	972,128	972,128	1,009,796	969,382	-
TOTAL EXPENDITURES	\$77,143,721	\$86,241,766	\$87,375,021	\$105,665,660	\$88,951,066	-
REVERSIONS						
9900 Reversions						
8000 General Fund	(428,245)	-	-	-	-	-
ENDING BALANCE						
3400 Other Funds Ltd	3,932,838	2,391,388	2,374,220	4,730,283	4,735,620	-
6400 Federal Funds Ltd	-	93,679	93,679	149,690	190,104	-
TOTAL ENDING BALANCE	\$3,932,838	\$2,485,067	\$2,467,899	\$4,879,973	\$4,925,724	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	159	159	159	190	174	-
8180 Position Reconciliation	-	1	1	-	-	-
TOTAL AUTHORIZED POSITIONS	159	160	160	190	174	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	157.26	157.26	157.26	188.26	172.26	-
8280 FTE Reconciliation	-	1.91	1.91	-	-	-
TOTAL AUTHORIZED FTE	157.26	159.17	159.17	188.26	172.26	-

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BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	533,830	866,199	866,199	(42,322)	(42,322)	-
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	-	-	3,000,000	3,000,000	-
BEGINNING BALANCE						
3400 Other Funds Ltd	533,830	866,199	866,199	2,957,678	2,957,678	-
TOTAL BEGINNING BALANCE	\$533,830	\$866,199	\$866,199	\$2,957,678	\$2,957,678	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	53,679,213	53,965,068	57,853,982	100,380,812	58,358,634	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	362,976	3,574,438	3,574,438	3,574,438	3,574,438	-
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
3400 Other Funds Ltd	275,129	274,328	274,328	274,328	274,328	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	434,945	511,196	511,196	511,196	511,196	-
LOAN REPAYMENT						
0925 Loan Repayments						

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3400 Other Funds Ltd	-	23,690	23,690	23,690	23,690	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	176,643	2,200,001	2,448,629	2,448,629	2,448,629	-
REVENUE CATEGORIES						
8000 General Fund	53,679,213	53,965,068	57,853,982	100,380,812	58,358,634	-
3400 Other Funds Ltd	1,249,693	6,583,653	6,832,281	6,832,281	6,832,281	-
TOTAL REVENUE CATEGORIES	\$54,928,906	\$60,548,721	\$64,686,263	\$107,213,093	\$65,190,915	-
AVAILABLE REVENUES						
8000 General Fund	53,679,213	53,965,068	57,853,982	100,380,812	58,358,634	-
3400 Other Funds Ltd	1,783,523	7,449,852	7,698,480	9,789,959	9,789,959	-
TOTAL AVAILABLE REVENUES	\$55,462,736	\$61,414,920	\$65,552,462	\$110,170,771	\$68,148,593	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	26,933,595	28,948,117	30,414,596	43,095,141	31,358,364	-
3400 Other Funds Ltd	253,254	3,495,721	3,700,110	3,871,149	3,812,457	-
All Funds	27,186,849	32,443,838	34,114,706	46,966,290	35,170,821	-
3160 Temporary Appointments						
8000 General Fund	284,937	31,610	31,610	32,780	32,780	-
3400 Other Funds Ltd	25,133	-	-	-	-	-
All Funds	310,070	31,610	31,610	32,780	32,780	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3170 Overtime Payments						
8000 General Fund	337,738	219,400	219,400	227,518	227,518	-
3400 Other Funds Ltd	731	23,945	23,945	24,831	24,831	-
All Funds	338,469	243,345	243,345	252,349	252,349	-
3180 Shift Differential						
8000 General Fund	2,860	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	536,714	212,639	212,639	221,578	220,506	-
3400 Other Funds Ltd	7,808	79,424	79,424	83,435	82,363	-
All Funds	544,522	292,063	292,063	305,013	302,869	-
SALARIES & WAGES						
8000 General Fund	28,095,844	29,411,766	30,878,245	43,577,017	31,839,168	-
3400 Other Funds Ltd	286,926	3,599,090	3,803,479	3,979,415	3,919,651	-
TOTAL SALARIES & WAGES	\$28,382,770	\$33,010,856	\$34,681,724	\$47,556,432	\$35,758,819	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	9,565	9,460	9,506	17,331	12,255	-
3400 Other Funds Ltd	79	1,452	1,452	1,912	1,881	-
All Funds	9,644	10,912	10,958	19,243	14,136	-
3220 Public Employees' Retire Cont						
8000 General Fund	5,060,116	5,737,956	6,017,896	10,398,356	7,595,374	-
3400 Other Funds Ltd	36,783	702,910	742,827	950,290	936,018	-
All Funds	5,096,899	6,440,866	6,760,723	11,348,646	8,531,392	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3221 Pension Obligation Bond						
8000 General Fund	1,810,515	1,816,987	1,721,466	1,858,445	1,858,445	-
3400 Other Funds Ltd	15,369	223,088	211,774	228,215	228,215	-
All Funds	1,825,884	2,040,075	1,933,240	2,086,660	2,086,660	-
3230 Social Security Taxes						
8000 General Fund	2,124,431	2,248,316	2,360,502	3,333,260	2,435,306	-
3400 Other Funds Ltd	22,930	275,330	290,966	304,421	299,850	-
All Funds	2,147,361	2,523,646	2,651,468	3,637,681	2,735,156	-
3240 Unemployment Assessments						
8000 General Fund	30,173	13,435	13,435	34,510	13,934	-
3400 Other Funds Ltd	-	78	78	172	81	-
All Funds	30,173	13,513	13,513	34,682	14,015	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	12,868	14,835	14,904	20,977	14,835	-
3400 Other Funds Ltd	145	2,277	2,277	2,314	2,277	-
All Funds	13,013	17,112	17,181	23,291	17,112	-
3260 Mass Transit Tax						
8000 General Fund	129,536	176,472	177,509	254,500	186,216	-
3400 Other Funds Ltd	598	21,594	21,594	23,572	23,572	-
All Funds	130,134	198,066	199,103	278,072	209,788	-
3270 Flexible Benefits						
8000 General Fund	6,497,805	6,532,992	6,556,626	10,102,197	7,167,240	-
3400 Other Funds Ltd	59,533	1,007,424	1,007,424	1,118,145	1,100,088	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
All Funds	6,557,338	7,540,416	7,564,050	11,220,342	8,267,328	-
OTHER PAYROLL EXPENSES						
8000 General Fund	15,675,009	16,550,453	16,871,844	26,019,576	19,283,605	-
3400 Other Funds Ltd	135,437	2,234,153	2,278,392	2,629,041	2,591,982	-
TOTAL OTHER PAYROLL EXPENSES	\$15,810,446	\$18,784,606	\$19,150,236	\$28,648,617	\$21,875,587	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(115,591)	(115,591)	(130,834)	(130,834)	-
3400 Other Funds Ltd	-	(12,220)	(12,220)	(16,503)	(16,503)	-
All Funds	-	(127,811)	(127,811)	(147,337)	(147,337)	-
3465 Reconciliation Adjustment						
8000 General Fund	-	-	-	-	106,529	-
3400 Other Funds Ltd	-	-	-	-	11,879	-
All Funds	-	-	-	-	118,408	-
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(115,591)	(115,591)	(130,834)	(24,305)	-
3400 Other Funds Ltd	-	(12,220)	(12,220)	(16,503)	(4,624)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$127,811)	(\$127,811)	(\$147,337)	(\$28,929)	-
PERSONAL SERVICES						
8000 General Fund	43,770,853	45,846,628	47,634,498	69,465,759	51,098,468	-
3400 Other Funds Ltd	422,363	5,821,023	6,069,651	6,591,953	6,507,009	-
TOTAL PERSONAL SERVICES	\$44,193,216	\$51,667,651	\$53,704,149	\$76,057,712	\$57,605,477	-
SERVICES & SUPPLIES						

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
4100 Instate Travel						
8000 General Fund	585,160	398,777	398,777	492,081	322,515	-
3400 Other Funds Ltd	21,405	28,182	28,182	30,106	28,182	-
All Funds	606,565	426,959	426,959	522,187	350,697	-
4125 Out of State Travel						
8000 General Fund	8,959	5,081	5,081	53,269	5,081	-
3400 Other Funds Ltd	3,442	-	-	-	-	-
All Funds	12,401	5,081	5,081	53,269	5,081	-
4150 Employee Training						
8000 General Fund	262,857	262,668	262,668	432,884	235,038	-
3400 Other Funds Ltd	81	1,055	1,055	1,409	1,055	-
All Funds	262,938	263,723	263,723	434,293	236,093	-
4175 Office Expenses						
8000 General Fund	575,806	186,541	186,541	805,197	132,880	-
3400 Other Funds Ltd	11,416	114,303	114,303	122,601	114,303	-
All Funds	587,222	300,844	300,844	927,798	247,183	-
4200 Telecommunications						
8000 General Fund	2,353,831	2,063,966	2,063,966	2,103,393	1,961,466	-
4225 State Gov. Service Charges						
8000 General Fund	120	-	-	-	-	-
4250 Data Processing						
8000 General Fund	518,407	831,207	831,207	956,588	684,909	-
3400 Other Funds Ltd	-	9,094	9,094	9,774	9,094	-

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All Funds	518,407	840,301	840,301	966,362	694,003	-
4275 Publicity and Publications						
8000 General Fund	1,007	5,993	5,993	4,715	4,493	-
3400 Other Funds Ltd	456	-	-	-	-	-
All Funds	1,463	5,993	5,993	4,715	4,493	-
4300 Professional Services						
8000 General Fund	103,205	470,309	470,309	1,947,752	470,309	-
3400 Other Funds Ltd	34,637	-	-	-	-	-
All Funds	137,842	470,309	470,309	1,947,752	470,309	-
4315 IT Professional Services						
8000 General Fund	46,567	-	-	9,274	-	-
4325 Attorney General						
8000 General Fund	353,518	655,980	655,980	746,499	606,935	-
3400 Other Funds Ltd	9,938	2,329	2,329	2,635	2,156	-
All Funds	363,456	658,309	658,309	749,134	609,091	-
4375 Employee Recruitment and Develop						
8000 General Fund	25,039	51,916	51,916	15,101	13,181	-
4400 Dues and Subscriptions						
8000 General Fund	6,052	9,867	9,867	10,231	9,867	-
3400 Other Funds Ltd	-	527	527	546	527	-
All Funds	6,052	10,394	10,394	10,777	10,394	-
4425 Facilities Rental and Taxes						
8000 General Fund	10,775	-	-	-	-	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	46,062	-	-	-	-	-
All Funds	56,837	-	-	-	-	-
4450 Fuels and Utilities						
8000 General Fund	948,026	714,994	714,994	763,920	714,994	-
3400 Other Funds Ltd	90,198	121,292	121,292	125,779	121,292	-
All Funds	1,038,224	836,286	836,286	889,699	836,286	-
4475 Facilities Maintenance						
8000 General Fund	1,278,841	864,663	864,663	13,769,141	834,140	-
3400 Other Funds Ltd	80,041	353,939	353,939	367,035	353,939	-
All Funds	1,358,882	1,218,602	1,218,602	14,136,176	1,188,079	-
4500 Food and Kitchen Supplies						
8000 General Fund	23,466	4,985	4,985	5,170	4,985	-
3400 Other Funds Ltd	234,671	483,431	483,431	501,318	483,431	-
All Funds	258,137	488,416	488,416	506,488	488,416	-
4525 Medical Services and Supplies						
8000 General Fund	51,293	15,031	15,031	2,648	2,031	-
4550 Other Care of Residents and Patients						
8000 General Fund	71,914	35,031	35,031	36,327	35,031	-
3400 Other Funds Ltd	5,103	76,889	76,889	79,734	76,889	-
All Funds	77,017	111,920	111,920	116,061	111,920	-
4575 Agency Program Related S and S						
8000 General Fund	269	-	-	-	-	-
4650 Other Services and Supplies						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Administrative Services Division

Cross Reference Number: 29100-006-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8000 General Fund	250,361	387,880	387,880	542,152	328,745	-
3400 Other Funds Ltd	28,303	455,900	455,900	473,448	451,154	-
All Funds	278,664	843,780	843,780	1,015,600	779,899	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	27,647	45,454	45,454	319,530	42,632	-
3400 Other Funds Ltd	14,375	10,489	10,489	13,926	10,489	-
All Funds	42,022	55,943	55,943	333,456	53,121	-
4715 IT Expendable Property						
8000 General Fund	1,926,235	455,068	455,068	4,443,146	73,329	-
3400 Other Funds Ltd	9,718	13,721	13,721	16,801	13,721	-
All Funds	1,935,953	468,789	468,789	4,459,947	87,050	-
SERVICES & SUPPLIES						
8000 General Fund	9,429,355	7,465,411	7,465,411	27,459,018	6,482,561	-
3400 Other Funds Ltd	589,846	1,671,151	1,671,151	1,745,112	1,666,232	-
TOTAL SERVICES & SUPPLIES	\$10,019,201	\$9,136,562	\$9,136,562	\$29,204,130	\$8,148,793	-
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
8000 General Fund	210,660	68,520	88,520	71,055	68,520	-
5200 Technical Equipment						
8000 General Fund	-	-	25,000	-	-	-
3400 Other Funds Ltd	15,544	-	-	-	-	-
All Funds	15,544	-	25,000	-	-	-
5250 Household and Institutional Equip.						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Administrative Services Division

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8000 General Fund	-	263,193	263,193	165,214	155,476	-
5350 Industrial and Heavy Equipment						
8000 General Fund	14,893	12,909	12,909	10,085	9,607	-
3400 Other Funds Ltd	19,500	-	-	-	-	-
All Funds	34,393	12,909	12,909	10,085	9,607	-
5550 Data Processing Software						
8000 General Fund	38,538	20,032	20,032	20,773	20,032	-
5600 Data Processing Hardware						
8000 General Fund	7,495	25,200	25,200	26,132	25,200	-
5650 Land and Improvements						
8000 General Fund	-	-	25,000	-	-	-
5700 Building Structures						
8000 General Fund	42,067	-	1,373,440	-	-	-
3400 Other Funds Ltd	16,252	-	-	-	-	-
All Funds	58,319	-	1,373,440	-	-	-
5750 Equipment - Part of Building						
8000 General Fund	-	-	419,300	-	-	-
5800 Professional Services						
8000 General Fund	-	-	238,304	-	-	-
5900 Other Capital Outlay						
8000 General Fund	73,158	263,175	263,175	3,162,776	498,770	-
3400 Other Funds Ltd	28,486	-	-	-	-	-
All Funds	101,644	263,175	263,175	3,162,776	498,770	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Administrative Services Division

Cross Reference Number: 29100-006-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
CAPITAL OUTLAY						
8000 General Fund	386,811	653,029	2,754,073	3,456,035	777,605	-
3400 Other Funds Ltd	79,782	-	-	-	-	-
TOTAL CAPITAL OUTLAY	\$466,593	\$653,029	\$2,754,073	\$3,456,035	\$777,605	-
EXPENDITURES						
8000 General Fund	53,587,019	53,965,068	57,853,982	100,380,812	58,358,634	-
3400 Other Funds Ltd	1,091,991	7,492,174	7,740,802	8,337,065	8,173,241	-
TOTAL EXPENDITURES	\$54,679,010	\$61,457,242	\$65,594,784	\$108,717,877	\$66,531,875	-
REVERSIONS						
9900 Reversions						
8000 General Fund	(92,194)	-	-	-	-	-
ENDING BALANCE						
3400 Other Funds Ltd	691,532	(42,322)	(42,322)	1,452,894	1,616,718	-
TOTAL ENDING BALANCE	\$691,532	(\$42,322)	(\$42,322)	\$1,452,894	\$1,616,718	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	256	249	250	340	249	-
8180 Position Reconciliation	-	-	-	-	1	-
TOTAL AUTHORIZED POSITIONS	256	249	250	340	250	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	244.99	246.99	247.74	336.59	248.16	-
8280 FTE Reconciliation	-	-	-	-	0.33	-
TOTAL AUTHORIZED FTE	244.99	246.99	247.74	336.59	248.49	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Transitional Services Division

Cross Reference Number: 29100-007-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	83,062	-	-	-	-	-
6400 Federal Funds Ltd	1	-	-	-	-	-
All Funds	83,063	-	-	-	-	-
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	3,913	-	-	-	-	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(5,689)	-	-	-	-	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	81,286	-	-	-	-	-
6400 Federal Funds Ltd	1	-	-	-	-	-
TOTAL AVAILABLE REVENUES	\$81,287	-	-	-	-	-
ENDING BALANCE						
3400 Other Funds Ltd	81,286	-	-	-	-	-
6400 Federal Funds Ltd	1	-	-	-	-	-
TOTAL ENDING BALANCE	\$81,287	-	-	-	-	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Community Corrections

Cross Reference Number: 29100-009-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	955,863	353,498	353,498	406,121	406,121	-
6400 Federal Funds Ltd	1,782	-	-	-	-	-
All Funds	957,645	353,498	353,498	406,121	406,121	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	238,165,055	269,509,472	270,081,928	291,444,912	262,434,855	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	954,785	870,058	870,058	870,058	870,058	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	6,366	-	-	-	-	-
CHARGES FOR SERVICES						
3400 Other Funds Ltd	961,151	870,058	870,058	870,058	870,058	-
TOTAL CHARGES FOR SERVICES	\$961,151	\$870,058	\$870,058	\$870,058	\$870,058	-
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	-	47,898	47,898	47,898	47,898	-
0510 Rents and Royalties						
3400 Other Funds Ltd	-	15,512	15,512	15,512	15,512	-
FINES, RENTS AND ROYALTIES						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Community Corrections

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	-	63,410	63,410	63,410	63,410	-
TOTAL FINES, RENTS AND ROYALTIES	-	\$63,410	\$63,410	\$63,410	\$63,410	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	-	78	78	78	78	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	75,000	8,047	8,047	8,047	8,047	-
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	352,135	194,618	194,618	194,618	194,618	-
DONATIONS AND CONTRIBUTIONS						
3400 Other Funds Ltd	427,135	202,665	202,665	202,665	202,665	-
TOTAL DONATIONS AND CONTRIBUTIONS	\$427,135	\$202,665	\$202,665	\$202,665	\$202,665	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	695,732	824,974	824,974	824,974	824,974	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	243,547	300,551	300,551	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	177,394	87,695	87,695	87,695	87,695	-
1050 Transfer In Other						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Community Corrections

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	-	4,391,472	4,391,472	-	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	4,257,421	-	-	4,257,421	4,257,421	-
1213 Tsfr From Criminal Justice Comm						
3400 Other Funds Ltd	447,320	370,800	370,800	532,500	532,500	-
TRANSFERS IN						
3400 Other Funds Ltd	4,882,135	4,849,967	4,849,967	4,877,616	4,877,616	-
TOTAL TRANSFERS IN	\$4,882,135	\$4,849,967	\$4,849,967	\$4,877,616	\$4,877,616	-
REVENUE CATEGORIES						
8000 General Fund	238,165,055	269,509,472	270,081,928	291,444,912	262,434,855	-
3400 Other Funds Ltd	6,966,153	6,811,152	6,811,152	6,838,801	6,838,801	-
6400 Federal Funds Ltd	243,547	300,551	300,551	-	-	-
TOTAL REVENUE CATEGORIES	\$245,374,755	\$276,621,175	\$277,193,631	\$298,283,713	\$269,273,656	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(177,393)	-	-	-	-	-
AVAILABLE REVENUES						
8000 General Fund	238,165,055	269,509,472	270,081,928	291,444,912	262,434,855	-
3400 Other Funds Ltd	7,744,623	7,164,650	7,164,650	7,244,922	7,244,922	-
6400 Federal Funds Ltd	245,329	300,551	300,551	-	-	-
TOTAL AVAILABLE REVENUES	\$246,155,007	\$276,974,673	\$277,547,129	\$298,689,834	\$269,679,777	-
EXPENDITURES						
PERSONAL SERVICES						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Community Corrections

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	8,200,431	8,783,644	9,246,865	10,673,387	10,673,387	-
3400 Other Funds Ltd	-	12,573	13,501	14,429	14,429	-
All Funds	8,200,431	8,796,217	9,260,366	10,687,816	10,687,816	-
3160 Temporary Appointments						
8000 General Fund	69,535	-	-	-	-	-
3170 Overtime Payments						
8000 General Fund	8,610	9,730	9,730	10,090	10,090	-
3190 All Other Differential						
8000 General Fund	362,699	264,983	264,983	274,788	274,788	-
SALARIES & WAGES						
8000 General Fund	8,641,275	9,058,357	9,521,578	10,958,265	10,958,265	-
3400 Other Funds Ltd	-	12,573	13,501	14,429	14,429	-
TOTAL SALARIES & WAGES	\$8,641,275	\$9,070,930	\$9,535,079	\$10,972,694	\$10,972,694	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	2,486	2,818	2,818	4,232	4,232	-
3400 Other Funds Ltd	-	4	4	5	5	-
All Funds	2,486	2,822	2,822	4,237	4,237	-
3220 Public Employees' Retire Cont						
8000 General Fund	1,706,285	1,769,085	1,859,552	2,616,825	2,616,825	-
3400 Other Funds Ltd	-	2,456	2,637	3,446	3,446	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Community Corrections

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
All Funds	1,706,285	1,771,541	1,862,189	2,620,271	2,620,271	-
3221 Pension Obligation Bond						
8000 General Fund	571,234	549,670	533,002	573,379	573,379	-
3400 Other Funds Ltd	-	778	740	837	837	-
All Funds	571,234	550,448	533,742	574,216	574,216	-
3230 Social Security Taxes						
8000 General Fund	649,450	691,285	726,721	836,127	836,127	-
3400 Other Funds Ltd	-	962	1,033	1,104	1,104	-
All Funds	649,450	692,247	727,754	837,231	837,231	-
3240 Unemployment Assessments						
8000 General Fund	14,289	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	3,925	4,418	4,418	5,123	5,123	-
3400 Other Funds Ltd	-	6	6	6	6	-
All Funds	3,925	4,424	4,424	5,129	5,129	-
3260 Mass Transit Tax						
8000 General Fund	10,797	54,350	54,350	59,221	59,221	-
3400 Other Funds Ltd	-	75	75	87	87	-
All Funds	10,797	54,425	54,425	59,308	59,308	-
3270 Flexible Benefits						
8000 General Fund	2,053,556	1,954,859	1,954,859	2,474,975	2,474,975	-
3400 Other Funds Ltd	-	2,748	2,748	3,000	3,000	-
All Funds	2,053,556	1,957,607	1,957,607	2,477,975	2,477,975	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Community Corrections

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
OTHER PAYROLL EXPENSES						
8000 General Fund	5,012,022	5,026,485	5,135,720	6,569,882	6,569,882	-
3400 Other Funds Ltd	-	7,029	7,243	8,485	8,485	-
TOTAL OTHER PAYROLL EXPENSES	\$5,012,022	\$5,033,514	\$5,142,963	\$6,578,367	\$6,578,367	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(34,832)	(34,832)	(44,101)	(44,101)	-
3400 Other Funds Ltd	-	(43)	(43)	(62)	(62)	-
All Funds	-	(34,875)	(34,875)	(44,163)	(44,163)	-
PERSONAL SERVICES						
8000 General Fund	13,653,297	14,050,010	14,622,466	17,484,046	17,484,046	-
3400 Other Funds Ltd	-	19,559	20,701	22,852	22,852	-
TOTAL PERSONAL SERVICES	\$13,653,297	\$14,069,569	\$14,643,167	\$17,506,898	\$17,506,898	-
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	158,035	41,920	41,920	43,471	41,920	-
3400 Other Funds Ltd	52,990	-	-	-	-	-
6400 Federal Funds Ltd	8,108	-	-	-	-	-
All Funds	219,133	41,920	41,920	43,471	41,920	-
4125 Out of State Travel						
8000 General Fund	20,528	9,861	9,861	10,226	9,861	-
4150 Employee Training						
8000 General Fund	75,319	28,909	28,909	29,979	28,909	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Community Corrections

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	4,618	-	-	-	-	-
6400 Federal Funds Ltd	80,151	-	-	-	-	-
All Funds	160,088	28,909	28,909	29,979	28,909	-
4175 Office Expenses						
8000 General Fund	169,220	95,824	95,824	93,420	79,033	-
3400 Other Funds Ltd	42,412	-	-	-	-	-
6400 Federal Funds Ltd	22,935	-	-	-	-	-
All Funds	234,567	95,824	95,824	93,420	79,033	-
4200 Telecommunications						
8000 General Fund	47,699	-	-	-	-	-
4250 Data Processing						
8000 General Fund	-	45,286	45,286	46,962	16,332	-
3400 Other Funds Ltd	29,351	-	-	-	-	-
All Funds	29,351	45,286	45,286	46,962	16,332	-
4275 Publicity and Publications						
8000 General Fund	98	666	666	691	666	-
4300 Professional Services						
8000 General Fund	2,949	138,288	138,288	143,958	138,288	-
3400 Other Funds Ltd	112,686	-	-	-	-	-
6400 Federal Funds Ltd	113,560	-	-	-	-	-
All Funds	229,195	138,288	138,288	143,958	138,288	-
4315 IT Professional Services						
8000 General Fund	17,496	-	-	-	-	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Community Corrections

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
4325 Attorney General						
8000 General Fund	37,808	56,930	56,930	64,411	52,698	-
4375 Employee Recruitment and Develop						
8000 General Fund	597	690	690	716	690	-
4400 Dues and Subscriptions						
8000 General Fund	59,872	61,007	61,007	1,201	1,158	-
3400 Other Funds Ltd	330	-	-	-	-	-
All Funds	60,202	61,007	61,007	1,201	1,158	-
4425 Facilities Rental and Taxes						
8000 General Fund	297,189	-	-	-	-	-
6400 Federal Funds Ltd	1,895	-	-	-	-	-
All Funds	299,084	-	-	-	-	-
4450 Fuels and Utilities						
8000 General Fund	5,032	-	-	-	-	-
4475 Facilities Maintenance						
8000 General Fund	14,148	9,358	9,358	9,704	9,358	-
3400 Other Funds Ltd	1,052	-	-	-	-	-
All Funds	15,200	9,358	9,358	9,704	9,358	-
4500 Food and Kitchen Supplies						
8000 General Fund	2,018	319	319	331	319	-
3400 Other Funds Ltd	230	-	-	-	-	-
All Funds	2,248	319	319	331	319	-
4525 Medical Services and Supplies						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Community Corrections

Cross Reference Number: 29100-009-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8000 General Fund	1,182,632	-	-	-	-	-
3400 Other Funds Ltd	472,684	-	-	-	-	-
All Funds	1,655,316	-	-	-	-	-
4550 Other Care of Residents and Patients						
8000 General Fund	4,530,473	926,964	926,964	961,262	-	-
3400 Other Funds Ltd	92,005	1,414,412	1,414,412	1,466,745	1,410,405	-
All Funds	4,622,478	2,341,376	2,341,376	2,428,007	1,410,405	-
4575 Agency Program Related S and S						
8000 General Fund	3,928	-	-	-	-	-
6400 Federal Funds Ltd	16,897	-	-	-	-	-
All Funds	20,825	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	104,095	44,152	44,152	33,902	30,841	-
3400 Other Funds Ltd	37,935	6,328	6,328	6,562	6,328	-
All Funds	142,030	50,480	50,480	40,464	37,169	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	27,410	32,841	32,841	12,615	12,165	-
3400 Other Funds Ltd	201,779	-	-	-	-	-
All Funds	229,189	32,841	32,841	12,615	12,165	-
4715 IT Expendable Property						
8000 General Fund	87,142	4,608	4,608	1,055	1,017	-
3400 Other Funds Ltd	55,052	-	-	-	-	-
All Funds	142,194	4,608	4,608	1,055	1,017	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Community Corrections

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
SERVICES & SUPPLIES						
8000 General Fund	6,843,688	1,497,623	1,497,623	1,453,904	423,255	-
3400 Other Funds Ltd	1,103,124	1,420,740	1,420,740	1,473,307	1,416,733	-
6400 Federal Funds Ltd	243,546	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	\$8,190,358	\$2,918,363	\$2,918,363	\$2,927,211	\$1,839,988	-
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
3400 Other Funds Ltd	66,284	-	-	-	-	-
5600 Data Processing Hardware						
8000 General Fund	-	50,065	50,065	-	-	-
CAPITAL OUTLAY						
8000 General Fund	-	50,065	50,065	-	-	-
3400 Other Funds Ltd	66,284	-	-	-	-	-
TOTAL CAPITAL OUTLAY	\$66,284	\$50,065	\$50,065	-	-	-
SPECIAL PAYMENTS						
6020 Dist to Counties						
8000 General Fund	217,355,218	253,911,774	253,911,774	272,506,962	244,527,554	-
3400 Other Funds Ltd	4,901,639	5,317,088	5,317,088	5,513,820	5,513,820	-
6400 Federal Funds Ltd	-	300,551	300,551	-	-	-
All Funds	222,256,857	259,529,413	259,529,413	278,020,782	250,041,374	-
EXPENDITURES						
8000 General Fund	237,852,203	269,509,472	270,081,928	291,444,912	262,434,855	-
3400 Other Funds Ltd	6,071,047	6,757,387	6,758,529	7,009,979	6,953,405	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Community Corrections

Cross Reference Number: 29100-009-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	243,546	300,551	300,551	-	-	-
TOTAL EXPENDITURES	\$244,166,796	\$276,567,410	\$277,141,008	\$298,454,891	\$269,388,260	-
REVERSIONS						
9900 Reversions						
8000 General Fund	(312,852)	-	-	-	-	-
ENDING BALANCE						
3400 Other Funds Ltd	1,673,576	407,263	406,121	234,943	291,517	-
6400 Federal Funds Ltd	1,783	-	-	-	-	-
TOTAL ENDING BALANCE	\$1,675,359	\$407,263	\$406,121	\$234,943	\$291,517	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	62	64	64	74	74	-
TOTAL AUTHORIZED POSITIONS	62	64	64	74	74	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	62.33	64.12	64.12	74.33	74.33	-
TOTAL AUTHORIZED FTE	62.33	64.12	64.12	74.33	74.33	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Health Services

Cross Reference Number: 29100-010-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	300,221	354,569	354,569	297,875	297,875	-
6400 Federal Funds Ltd	2,271,569	-	-	-	-	-
All Funds	2,571,790	354,569	354,569	297,875	297,875	-
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	-	-	440,369	440,369	-
BEGINNING BALANCE						
3400 Other Funds Ltd	300,221	354,569	354,569	738,244	738,244	-
6400 Federal Funds Ltd	2,271,569	-	-	-	-	-
TOTAL BEGINNING BALANCE	\$2,571,790	\$354,569	\$354,569	\$738,244	\$738,244	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	212,530,848	233,400,856	239,197,401	272,744,725	263,061,459	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	-	91,109	91,109	91,109	91,109	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	157,401	11,989	11,989	11,989	11,989	-
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Health Services

Cross Reference Number: 29100-010-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	134,024	43,916	43,916	43,916	43,916	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	42,321	26,436	26,436	26,436	26,436	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	538,272	395,000	395,000	395,000	395,000	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	4,124,836	4,437,428	4,437,428	3,353,513	3,353,513	-
REVENUE CATEGORIES						
8000 General Fund	212,530,848	233,400,856	239,197,401	272,744,725	263,061,459	-
3400 Other Funds Ltd	872,018	568,450	568,450	568,450	568,450	-
6400 Federal Funds Ltd	4,124,836	4,437,428	4,437,428	3,353,513	3,353,513	-
TOTAL REVENUE CATEGORIES	\$217,527,702	\$238,406,734	\$244,203,279	\$276,666,688	\$266,983,422	-
AVAILABLE REVENUES						
8000 General Fund	212,530,848	233,400,856	239,197,401	272,744,725	263,061,459	-
3400 Other Funds Ltd	1,172,239	923,019	923,019	1,306,694	1,306,694	-
6400 Federal Funds Ltd	6,396,405	4,437,428	4,437,428	3,353,513	3,353,513	-
TOTAL AVAILABLE REVENUES	\$220,099,492	\$238,761,303	\$244,557,848	\$277,404,932	\$267,721,666	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Health Services

Cross Reference Number: 29100-010-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	72,495,728	82,572,677	87,125,593	95,186,411	94,303,385	-
3160 Temporary Appointments						
8000 General Fund	598,071	-	-	-	-	-
3170 Overtime Payments						
8000 General Fund	1,640,536	1,031,101	1,031,101	1,364,074	1,442,061	-
3180 Shift Differential						
8000 General Fund	829,915	840,765	840,765	962,836	957,274	-
3190 All Other Differential						
8000 General Fund	4,391,281	2,362,322	2,362,322	2,914,340	2,924,214	-
SALARIES & WAGES						
8000 General Fund	79,955,531	86,806,865	91,359,781	100,427,661	99,626,934	-
TOTAL SALARIES & WAGES	\$79,955,531	\$86,806,865	\$91,359,781	\$100,427,661	\$99,626,934	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	19,045	24,772	24,772	34,143	33,554	-
3220 Public Employees' Retire Cont						
8000 General Fund	14,179,333	16,953,389	17,842,573	23,982,102	23,790,893	-
3221 Pension Obligation Bond						
8000 General Fund	5,033,303	5,343,055	5,107,793	5,503,430	5,503,430	-
3230 Social Security Taxes						
8000 General Fund	5,749,882	6,244,494	6,592,792	7,218,951	7,149,484	-
3240 Unemployment Assessments						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Health Services

Cross Reference Number: 29100-010-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8000 General Fund	60,695	26,122	26,122	37,481	36,003	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	31,637	38,844	38,844	41,329	40,615	-
3260 Mass Transit Tax						
8000 General Fund	242,806	291,015	291,015	340,399	344,073	-
3270 Flexible Benefits						
8000 General Fund	15,784,054	16,790,400	16,859,088	19,718,244	19,434,888	-
OTHER PAYROLL EXPENSES						
8000 General Fund	41,100,755	45,712,091	46,782,999	56,876,079	56,332,940	-
TOTAL OTHER PAYROLL EXPENSES	\$41,100,755	\$45,712,091	\$46,782,999	\$56,876,079	\$56,332,940	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(2,038,143)	(2,038,143)	(372,374)	(372,374)	-
3465 Reconciliation Adjustment						
8000 General Fund	-	-	-	-	(204,482)	-
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(2,038,143)	(2,038,143)	(372,374)	(576,856)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$2,038,143)	(\$2,038,143)	(\$372,374)	(\$576,856)	-
PERSONAL SERVICES						
8000 General Fund	121,056,286	130,480,813	136,104,637	156,931,366	155,383,018	-
TOTAL PERSONAL SERVICES	\$121,056,286	\$130,480,813	\$136,104,637	\$156,931,366	\$155,383,018	-
SERVICES & SUPPLIES						
4100 Instate Travel						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Health Services

Cross Reference Number: 29100-010-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8000 General Fund	448,291	352,116	356,174	435,310	407,814	-
4125 Out of State Travel						
8000 General Fund	4,139	-	-	-	-	-
4150 Employee Training						
8000 General Fund	91,240	107,272	107,272	128,379	115,147	-
4175 Office Expenses						
8000 General Fund	979,775	768,753	787,502	1,148,549	1,042,209	-
4200 Telecommunications						
8000 General Fund	170,073	515,665	515,665	534,745	205,972	-
3400 Other Funds Ltd	1,718	-	-	-	-	-
6400 Federal Funds Ltd	204,816	-	-	-	-	-
All Funds	376,607	515,665	515,665	534,745	205,972	-
4250 Data Processing						
8000 General Fund	9,600	510,150	511,732	37,887	31,864	-
4300 Professional Services						
8000 General Fund	1,659,930	-	-	-	-	-
4315 IT Professional Services						
8000 General Fund	13,430	-	-	-	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	21,304	3,939	3,939	4,085	3,939	-
3400 Other Funds Ltd	2,360	-	-	-	-	-
All Funds	23,664	3,939	3,939	4,085	3,939	-
4400 Dues and Subscriptions						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Health Services

Cross Reference Number: 29100-010-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8000 General Fund	52,749	-	-	-	-	-
4425 Facilities Rental and Taxes						
8000 General Fund	70	-	-	-	-	-
4450 Fuels and Utilities						
8000 General Fund	140	-	-	-	-	-
4475 Facilities Maintenance						
8000 General Fund	85,552	92,927	92,927	99,759	94,942	-
3400 Other Funds Ltd	11,428	-	-	-	-	-
All Funds	96,980	92,927	92,927	99,759	94,942	-
4500 Food and Kitchen Supplies						
8000 General Fund	31,839	-	-	-	-	-
4525 Medical Services and Supplies						
8000 General Fund	84,816,137	100,492,622	100,492,622	113,088,384	105,558,551	-
3400 Other Funds Ltd	447,826	625,144	625,144	667,029	623,330	-
6400 Federal Funds Ltd	6,151,589	4,437,428	4,437,428	3,353,513	3,344,392	-
All Funds	91,415,552	105,555,194	105,555,194	117,108,926	109,526,273	-
4550 Other Care of Residents and Patients						
8000 General Fund	114,713	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	2,923	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	253,843	27,095	30,227	82,260	70,086	-
3400 Other Funds Ltd	2,505	-	-	-	-	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Health Services

Cross Reference Number: 29100-010-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
All Funds	256,348	27,095	30,227	82,260	70,086	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	293,252	18,652	163,852	128,109	70,733	-
3400 Other Funds Ltd	2,876	-	-	-	-	-
All Funds	296,128	18,652	163,852	128,109	70,733	-
4715 IT Expendable Property						
8000 General Fund	192,023	30,852	30,852	125,892	77,184	-
3400 Other Funds Ltd	16,613	-	-	-	-	-
All Funds	208,636	30,852	30,852	125,892	77,184	-
SERVICES & SUPPLIES						
8000 General Fund	89,241,023	102,920,043	103,092,764	115,813,359	107,678,441	-
3400 Other Funds Ltd	485,326	625,144	625,144	667,029	623,330	-
6400 Federal Funds Ltd	6,356,405	4,437,428	4,437,428	3,353,513	3,344,392	-
TOTAL SERVICES & SUPPLIES	\$96,082,754	\$107,982,615	\$108,155,336	\$119,833,901	\$111,646,163	-
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
8000 General Fund	4,986	-	-	-	-	-
3400 Other Funds Ltd	9,670	-	-	-	-	-
All Funds	14,656	-	-	-	-	-
5200 Technical Equipment						
8000 General Fund	127,430	-	-	-	-	-
3400 Other Funds Ltd	65,820	-	-	-	-	-
All Funds	193,250	-	-	-	-	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Health Services

Cross Reference Number: 29100-010-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
5700 Building Structures						
8000 General Fund	107	-	-	-	-	-
5900 Other Capital Outlay						
8000 General Fund	130,160	-	-	-	-	-
CAPITAL OUTLAY						
8000 General Fund	262,683	-	-	-	-	-
3400 Other Funds Ltd	75,490	-	-	-	-	-
TOTAL CAPITAL OUTLAY	\$338,173	-	-	-	-	-
EXPENDITURES						
8000 General Fund	210,559,992	233,400,856	239,197,401	272,744,725	263,061,459	-
3400 Other Funds Ltd	560,816	625,144	625,144	667,029	623,330	-
6400 Federal Funds Ltd	6,356,405	4,437,428	4,437,428	3,353,513	3,344,392	-
TOTAL EXPENDITURES	\$217,477,213	\$238,463,428	\$244,259,973	\$276,765,267	\$267,029,181	-
REVERSIONS						
9900 Reversions						
8000 General Fund	(1,970,856)	-	-	-	-	-
ENDING BALANCE						
3400 Other Funds Ltd	611,423	297,875	297,875	639,665	683,364	-
6400 Federal Funds Ltd	40,000	-	-	-	9,121	-
TOTAL ENDING BALANCE	\$651,423	\$297,875	\$297,875	\$639,665	\$692,485	-
AUTHORIZED POSITIONS						
8150 Class/Unclas Positions	559	563	567	607	590	-
TOTAL AUTHORIZED POSITIONS	559	563	567	607	590	-

**Budget Support - Detail Revenues and Expenditures
2017-19 Biennium
Health Services**

Cross Reference Number: 29100-010-00-00-00000

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	539.63	543.99	546.57	583.99	575.14	-
8280 FTE Reconciliation	-	-	-	-	0.50	-
TOTAL AUTHORIZED FTE	539.63	543.99	546.57	583.99	575.64	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Offender Management & Rehabilitation

Cross Reference Number: 29100-011-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	1,983,587	414,973	414,973	466,134	466,134	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	62,496,247	67,475,379	67,771,267	83,295,194	75,253,349	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	673,519	579,294	579,294	492,005	492,005	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	136,392	63,379	63,379	-	-	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	5,747	5,998	5,998	5,998	5,998	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	7,159,144	7,486,070	7,486,070	1,171,592	7,486,070	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	209,629	1,002,652	1,002,652	1,002,652	21,772	-
1137 Tsfr From Justice, Dept of						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Offender Management & Rehabilitation

Cross Reference Number: 29100-011-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	37,860	26,000	26,000	26,000	26,000	-
1525 Tsfr From HECC						
3400 Other Funds Ltd	-	189,850	189,850	189,850	189,850	-
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	145,583	208,074	208,074	208,074	208,074	-
1586 Tsfr From Comm Coll/Wkfrc Dev						
3400 Other Funds Ltd	169,400	-	-	-	-	-
TRANSFERS IN						
3400 Other Funds Ltd	562,472	1,426,576	1,426,576	1,426,576	445,696	-
TOTAL TRANSFERS IN	\$562,472	\$1,426,576	\$1,426,576	\$1,426,576	\$445,696	-
REVENUE CATEGORIES						
8000 General Fund	62,496,247	67,475,379	67,771,267	83,295,194	75,253,349	-
3400 Other Funds Ltd	8,537,274	9,561,317	9,561,317	3,096,171	8,429,769	-
TOTAL REVENUE CATEGORIES	\$71,033,521	\$77,036,696	\$77,332,584	\$86,391,365	\$83,683,118	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(94,537)	-	-	(980,880)	-	-
AVAILABLE REVENUES						
8000 General Fund	62,496,247	67,475,379	67,771,267	83,295,194	75,253,349	-
3400 Other Funds Ltd	10,426,324	9,976,290	9,976,290	2,581,425	8,895,903	-
TOTAL AVAILABLE REVENUES	\$72,922,571	\$77,451,669	\$77,747,557	\$85,876,619	\$84,149,252	-
EXPENDITURES						
PERSONAL SERVICES						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Offender Management & Rehabilitation

Cross Reference Number: 29100-011-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	21,329,076	22,617,440	23,691,081	25,970,689	25,779,996	-
3160 Temporary Appointments						
8000 General Fund	314,793	369,955	369,955	383,643	383,643	-
3170 Overtime Payments						
8000 General Fund	38,105	188,564	188,564	195,541	195,541	-
3180 Shift Differential						
8000 General Fund	17	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	192,926	159,154	159,154	174,157	172,856	-
SALARIES & WAGES						
8000 General Fund	21,874,917	23,335,113	24,408,754	26,724,030	26,532,036	-
TOTAL SALARIES & WAGES	\$21,874,917	\$23,335,113	\$24,408,754	\$26,724,030	\$26,532,036	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	7,364	8,580	8,580	11,889	11,742	-
3220 Public Employees' Retire Cont						
8000 General Fund	3,984,057	4,485,088	4,694,770	6,290,076	6,244,227	-
3221 Pension Obligation Bond						
8000 General Fund	1,406,657	1,411,724	1,351,290	1,421,945	1,421,945	-
3230 Social Security Taxes						
8000 General Fund	1,645,830	1,783,444	1,865,578	2,042,261	2,027,574	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Offender Management & Rehabilitation

Cross Reference Number: 29100-011-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3240 Unemployment Assessments						
8000 General Fund	15,253	21,230	21,230	23,597	23,030	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	11,452	13,455	13,455	14,392	14,214	-
3260 Mass Transit Tax						
8000 General Fund	104,923	140,447	140,447	151,334	150,574	-
3270 Flexible Benefits						
8000 General Fund	5,711,600	5,922,432	5,922,432	6,919,998	6,867,216	-
OTHER PAYROLL EXPENSES						
8000 General Fund	12,887,136	13,786,400	14,017,782	16,875,492	16,760,522	-
TOTAL OTHER PAYROLL EXPENSES	\$12,887,136	\$13,786,400	\$14,017,782	\$16,875,492	\$16,760,522	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(90,987)	(90,987)	(107,105)	(107,105)	-
3465 Reconciliation Adjustment						
8000 General Fund	-	123,095	123,095	-	16,736	-
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	32,108	32,108	(107,105)	(90,369)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	\$32,108	\$32,108	(\$107,105)	(\$90,369)	-
PERSONAL SERVICES						
8000 General Fund	34,762,053	37,153,621	38,458,644	43,492,417	43,202,189	-
TOTAL PERSONAL SERVICES	\$34,762,053	\$37,153,621	\$38,458,644	\$43,492,417	\$43,202,189	-
SERVICES & SUPPLIES						

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 29100-011-00-00-00000

2017-19 Biennium

Offender Management & Rehabilitation

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
4100 Instate Travel						
8000 General Fund	243,059	266,576	266,576	230,690	220,324	-
3400 Other Funds Ltd	23,224	-	-	-	-	-
All Funds	266,283	266,576	266,576	230,690	220,324	-
4125 Out of State Travel						
8000 General Fund	6,185	13,855	13,855	10,880	10,492	-
3400 Other Funds Ltd	2,049	1,883	1,883	1,953	1,883	-
All Funds	8,234	15,738	15,738	12,833	12,375	-
4150 Employee Training						
8000 General Fund	53,508	82,871	82,871	48,361	46,096	-
3400 Other Funds Ltd	2,926	12,440	12,440	12,900	1,440	-
All Funds	56,434	95,311	95,311	61,261	47,536	-
4175 Office Expenses						
8000 General Fund	523,636	839,709	839,709	862,138	722,084	-
3400 Other Funds Ltd	30,844	16,836	16,836	17,459	1,927	-
All Funds	554,480	856,545	856,545	879,597	724,011	-
4200 Telecommunications						
8000 General Fund	172,375	160,475	160,475	171,521	163,507	-
3400 Other Funds Ltd	-	83	83	86	83	-
All Funds	172,375	160,558	160,558	171,607	163,590	-
4250 Data Processing						
8000 General Fund	67,238	124,621	124,621	126,238	119,413	-
3400 Other Funds Ltd	-	106	106	110	106	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Offender Management & Rehabilitation

Cross Reference Number: 29100-011-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
All Funds	67,238	124,727	124,727	126,348	119,519	-
4275 Publicity and Publications						
8000 General Fund	98	3,870	3,870	3,335	3,216	-
4300 Professional Services						
8000 General Fund	15,701,195	16,397,690	15,388,555	19,338,780	16,496,682	-
3400 Other Funds Ltd	2,435,092	3,311,426	3,311,426	1,435,117	3,311,426	-
All Funds	18,136,287	19,709,116	18,699,981	20,773,897	19,808,108	-
4325 Attorney General						
8000 General Fund	177,569	492,212	492,212	572,558	461,777	-
4375 Employee Recruitment and Develop						
8000 General Fund	317	8,775	8,775	3,595	3,467	-
4400 Dues and Subscriptions						
8000 General Fund	3,300	3,444	3,444	2,122	2,045	-
4425 Facilities Rental and Taxes						
8000 General Fund	575	-	-	-	-	-
3400 Other Funds Ltd	1,335	-	-	-	-	-
All Funds	1,910	-	-	-	-	-
4475 Facilities Maintenance						
8000 General Fund	20,009	25,275	25,275	21,615	20,844	-
3400 Other Funds Ltd	9,366	-	-	-	-	-
All Funds	29,375	25,275	25,275	21,615	20,844	-
4500 Food and Kitchen Supplies						
8000 General Fund	49,134	151	151	-	-	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Offender Management & Rehabilitation

Cross Reference Number: 29100-011-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	30,751	-	-	-	-	-
All Funds	79,885	151	151	-	-	-
4525 Medical Services and Supplies						
8000 General Fund	6,057,000	8,232,619	8,232,619	13,445,251	10,765,867	-
3400 Other Funds Ltd	4,777,160	5,299,204	5,299,204	28,690	2,056,714	-
All Funds	10,834,160	13,531,823	13,531,823	13,473,941	12,822,581	-
4550 Other Care of Residents and Patients						
8000 General Fund	2,015,821	1,646,426	1,646,426	3,536,259	1,676,732	-
3400 Other Funds Ltd	785,993	581,505	581,505	555,089	581,505	-
All Funds	2,801,814	2,227,931	2,227,931	4,091,348	2,258,237	-
4575 Agency Program Related S and S						
8000 General Fund	2,321	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	146,670	805,985	805,985	332,391	296,072	-
3400 Other Funds Ltd	248,499	233,618	233,618	154,973	146,329	-
All Funds	395,169	1,039,603	1,039,603	487,364	442,401	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	28,465	764,841	764,841	659,924	627,053	-
3400 Other Funds Ltd	548	23,436	23,436	24,303	23,436	-
All Funds	29,013	788,277	788,277	684,227	650,489	-
4715 IT Expendable Property						
8000 General Fund	98,017	452,363	452,363	437,119	415,489	-
SERVICES & SUPPLIES						

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 29100-011-00-00-00000

2017-19 Biennium

Offender Management & Rehabilitation

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8000 General Fund	25,366,492	30,321,758	29,312,623	39,802,777	32,051,160	-
3400 Other Funds Ltd	8,347,787	9,480,537	9,480,537	2,230,680	6,124,849	-
TOTAL SERVICES & SUPPLIES	\$33,714,279	\$39,802,295	\$38,793,160	\$42,033,457	\$38,176,009	-
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
8000 General Fund	37,640	-	-	-	-	-
5500 Recreational Equipment						
3400 Other Funds Ltd	-	29,619	29,619	30,715	29,619	-
CAPITAL OUTLAY						
8000 General Fund	37,640	-	-	-	-	-
3400 Other Funds Ltd	-	29,619	29,619	30,715	29,619	-
TOTAL CAPITAL OUTLAY	\$37,640	\$29,619	\$29,619	\$30,715	\$29,619	-
EXPENDITURES						
8000 General Fund	60,166,185	67,475,379	67,771,267	83,295,194	75,253,349	-
3400 Other Funds Ltd	8,347,787	9,510,156	9,510,156	2,261,395	6,154,468	-
TOTAL EXPENDITURES	\$68,513,972	\$76,985,535	\$77,281,423	\$85,556,589	\$81,407,817	-
REVERSIONS						
9900 Reversions						
8000 General Fund	(2,330,062)	-	-	-	-	-
ENDING BALANCE						
3400 Other Funds Ltd	2,078,537	466,134	466,134	320,030	2,741,435	-
TOTAL ENDING BALANCE	\$2,078,537	\$466,134	\$466,134	\$320,030	\$2,741,435	-
AUTHORIZED POSITIONS						

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 29100-011-00-00-00000

2017-19 Biennium

Offender Management & Rehabilitation

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
8150 Class/Unclass Positions	193	195	195	209	206	-
8180 Position Reconciliation	-	-	-	-	1	-
TOTAL AUTHORIZED POSITIONS	193	195	195	209	207	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	190.61	192.61	192.61	207.19	205.50	-
8280 FTE Reconciliation	-	0.89	0.89	-	0.11	-
TOTAL AUTHORIZED FTE	190.61	193.50	193.50	207.19	205.61	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Debt Service

Cross Reference Number: 29100-086-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3430 Other Funds Debt Svc Ltd	-	25,615	25,615	-	-	-
6230 Federal Funds Debt Svc Non-Ltd	30,000	-	-	-	-	-
All Funds	30,000	25,615	25,615	-	-	-
0030 Beginning Balance Adjustment						
3230 Other Funds Debt Svc Non-Ltd	844,014	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	901,408	-	-	-	-	-
All Funds	1,745,422	-	-	-	-	-
BEGINNING BALANCE						
3230 Other Funds Debt Svc Non-Ltd	844,014	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	901,408	25,615	25,615	-	-	-
6230 Federal Funds Debt Svc Non-Ltd	30,000	-	-	-	-	-
TOTAL BEGINNING BALANCE	\$1,775,422	\$25,615	\$25,615	-	-	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8030 General Fund Debt Svc	129,710,174	127,675,455	127,675,455	116,599,432	115,077,804	-
BOND SALES						
0575 Refunding Bonds						
3230 Other Funds Debt Svc Non-Ltd	4,686,654	-	-	-	-	-
INTEREST EARNINGS						
0605 Interest Income						

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Debt Service

Cross Reference Number: 29100-086-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3430 Other Funds Debt Svc Ltd	7,400	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6230 Federal Funds Debt Svc Non-Ltd	1,176,842	1,119,495	1,119,495	1,038,513	1,038,513	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3430 Other Funds Debt Svc Ltd	2,127,809	-	2,094,636	-	-	-
REVENUE CATEGORIES						
8030 General Fund Debt Svc	129,710,174	127,675,455	127,675,455	116,599,432	115,077,804	-
3230 Other Funds Debt Svc Non-Ltd	4,686,654	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	2,135,209	-	2,094,636	-	-	-
6230 Federal Funds Debt Svc Non-Ltd	1,176,842	1,119,495	1,119,495	1,038,513	1,038,513	-
TOTAL REVENUE CATEGORIES	\$137,708,879	\$128,794,950	\$130,889,586	\$117,637,945	\$116,116,317	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3430 Other Funds Debt Svc Ltd	(2,127,809)	-	-	-	-	-
2107 Tsfr To Administrative Svcs						
3430 Other Funds Debt Svc Ltd	(50,259)	-	-	-	-	-
TRANSFERS OUT						
3430 Other Funds Debt Svc Ltd	(2,178,068)	-	-	-	-	-
TOTAL TRANSFERS OUT	(\$2,178,068)	-	-	-	-	-
AVAILABLE REVENUES						
8030 General Fund Debt Svc	129,710,174	127,675,455	127,675,455	116,599,432	115,077,804	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Debt Service

Cross Reference Number: 29100-086-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3230 Other Funds Debt Svc Non-Ltd	5,530,668	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	858,549	25,615	2,120,251	-	-	-
6230 Federal Funds Debt Svc Non-Ltd	1,206,842	1,119,495	1,119,495	1,038,513	1,038,513	-
TOTAL AVAILABLE REVENUES	\$137,306,233	\$128,820,565	\$130,915,201	\$117,637,945	\$116,116,317	-
EXPENDITURES						
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	5,530,668	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	-	2,094,636	-	-	-
All Funds	5,530,668	-	2,094,636	-	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	33,083,583	39,624,352	39,624,352	58,085,202	56,955,202	-
7150 Interest - Bonds						
8030 General Fund Debt Svc	33,497,735	30,893,937	30,893,937	30,502,054	30,110,426	-
3430 Other Funds Debt Svc Ltd	95,184	-	-	-	-	-
All Funds	33,592,919	30,893,937	30,893,937	30,502,054	30,110,426	-
7200 Principal - COP						
8030 General Fund Debt Svc	48,553,872	45,548,240	45,548,240	22,512,000	22,512,000	-
3430 Other Funds Debt Svc Ltd	127,866	-	-	-	-	-
All Funds	48,681,738	45,548,240	45,548,240	22,512,000	22,512,000	-
7250 Interest - COP						
8030 General Fund Debt Svc	14,491,653	11,608,926	11,608,926	5,500,176	5,500,176	-
3430 Other Funds Debt Svc Ltd	635,499	-	-	-	-	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Debt Service

Cross Reference Number: 29100-086-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6230 Federal Funds Debt Svc Non-Ltd	1,206,842	1,119,495	1,119,495	1,038,513	1,038,513	-
All Funds	16,333,994	12,728,421	12,728,421	6,538,689	6,538,689	-
DEBT SERVICE						
8030 General Fund Debt Svc	129,626,843	127,675,455	127,675,455	116,599,432	115,077,804	-
3230 Other Funds Debt Svc Non-Ltd	5,530,668	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	858,549	-	2,094,636	-	-	-
6230 Federal Funds Debt Svc Non-Ltd	1,206,842	1,119,495	1,119,495	1,038,513	1,038,513	-
TOTAL DEBT SERVICE	\$137,222,902	\$128,794,950	\$130,889,586	\$117,637,945	\$116,116,317	-
REVERSIONS						
9900 Reversions						
8030 General Fund Debt Svc	(83,331)	-	-	-	-	-
ENDING BALANCE						
3430 Other Funds Debt Svc Ltd	-	25,615	25,615	-	-	-
TOTAL ENDING BALANCE	-	\$25,615	\$25,615	-	-	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Capital Improvements

Cross Reference Number: 29100-088-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8010 General Fund Cap Improvement	2,644,700	2,723,694	2,723,694	2,824,471	2,723,694	-
BOND SALES						
0555 General Fund Obligation Bonds						
3010 Other Funds Cap Improvement	-	-	-	1,297,461	500,000	-
REVENUE CATEGORIES						
8010 General Fund Cap Improvement	2,644,700	2,723,694	2,723,694	2,824,471	2,723,694	-
3010 Other Funds Cap Improvement	-	-	-	1,297,461	500,000	-
TOTAL REVENUE CATEGORIES	\$2,644,700	\$2,723,694	\$2,723,694	\$4,121,932	\$3,223,694	-
AVAILABLE REVENUES						
8010 General Fund Cap Improvement	2,644,700	2,723,694	2,723,694	2,824,471	2,723,694	-
3010 Other Funds Cap Improvement	-	-	-	1,297,461	500,000	-
TOTAL AVAILABLE REVENUES	\$2,644,700	\$2,723,694	\$2,723,694	\$4,121,932	\$3,223,694	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3160 Temporary Appointments						
8010 General Fund Cap Improvement	40,134	-	-	-	-	-
3170 Overtime Payments						
8010 General Fund Cap Improvement	2,487	-	-	-	-	-
SALARIES & WAGES						

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 29100-088-00-00-00000

2017-19 Biennium

Capital Improvements

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8010 General Fund Cap Improvement	42,621	-	-	-	-	-
TOTAL SALARIES & WAGES	\$42,621	-	-	-	-	-
OTHER PAYROLL EXPENSES						
3220 Public Employees' Retire Cont						
8010 General Fund Cap Improvement	685	-	-	-	-	-
3221 Pension Obligation Bond						
8010 General Fund Cap Improvement	324	-	-	-	-	-
3230 Social Security Taxes						
8010 General Fund Cap Improvement	3,260	-	-	-	-	-
3240 Unemployment Assessments						
8010 General Fund Cap Improvement	4,299	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
8010 General Fund Cap Improvement	50	-	-	-	-	-
3260 Mass Transit Tax						
8010 General Fund Cap Improvement	201	-	-	-	-	-
3270 Flexible Benefits						
8010 General Fund Cap Improvement	31	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8010 General Fund Cap Improvement	8,850	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	\$8,850	-	-	-	-	-
PERSONAL SERVICES						
8010 General Fund Cap Improvement	51,471	-	-	-	-	-
TOTAL PERSONAL SERVICES	\$51,471	-	-	-	-	-

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
SERVICES & SUPPLIES						
4100 Instate Travel						
8010 General Fund Cap Improvement	5,916	-	-	-	-	-
4175 Office Expenses						
8010 General Fund Cap Improvement	4,216	-	-	-	-	-
4275 Publicity and Publications						
8010 General Fund Cap Improvement	521	-	-	-	-	-
4300 Professional Services						
8010 General Fund Cap Improvement	384,883	-	-	-	-	-
4325 Attorney General						
8010 General Fund Cap Improvement	461	-	-	-	-	-
4450 Fuels and Utilities						
8010 General Fund Cap Improvement	560	-	-	-	-	-
4475 Facilities Maintenance						
8010 General Fund Cap Improvement	1,951,114	-	-	-	-	-
4500 Food and Kitchen Supplies						
8010 General Fund Cap Improvement	93	-	-	-	-	-
4715 IT Expendable Property						
8010 General Fund Cap Improvement	87	-	-	-	-	-
SERVICES & SUPPLIES						
8010 General Fund Cap Improvement	2,347,851	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	\$2,347,851	-	-	-	-	-

CAPITAL OUTLAY

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 29100-088-00-00-00000

2017-19 Biennium

Capital Improvements

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
5550 Data Processing Software						
3010 Other Funds Cap Improvement	-	-	-	722,581	500,000	-
5650 Land and Improvements						
8010 General Fund Cap Improvement	-	2,670,313	2,670,313	2,769,115	2,670,313	-
5700 Building Structures						
8010 General Fund Cap Improvement	114,556	-	-	-	-	-
5800 Professional Services						
8010 General Fund Cap Improvement	-	53,381	53,381	55,356	53,381	-
3010 Other Funds Cap Improvement	-	-	-	227,098	-	-
All Funds	-	53,381	53,381	282,454	53,381	-
5900 Other Capital Outlay						
8010 General Fund Cap Improvement	130,822	-	-	-	-	-
3010 Other Funds Cap Improvement	-	-	-	347,782	-	-
All Funds	130,822	-	-	347,782	-	-
CAPITAL OUTLAY						
8010 General Fund Cap Improvement	245,378	2,723,694	2,723,694	2,824,471	2,723,694	-
3010 Other Funds Cap Improvement	-	-	-	1,297,461	500,000	-
TOTAL CAPITAL OUTLAY	\$245,378	\$2,723,694	\$2,723,694	\$4,121,932	\$3,223,694	-
EXPENDITURES						
8010 General Fund Cap Improvement	2,644,700	2,723,694	2,723,694	2,824,471	2,723,694	-
3010 Other Funds Cap Improvement	-	-	-	1,297,461	500,000	-
TOTAL EXPENDITURES	\$2,644,700	\$2,723,694	\$2,723,694	\$4,121,932	\$3,223,694	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Capital Construction

Cross Reference Number: 29100-089-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3020 Other Funds Cap Construction	-	-	2,094,636	-	-	-
0030 Beginning Balance Adjustment						
3020 Other Funds Cap Construction	727,468	-	-	-	-	-
BEGINNING BALANCE						
3020 Other Funds Cap Construction	727,468	-	2,094,636	-	-	-
TOTAL BEGINNING BALANCE	\$727,468	-	\$2,094,636	-	-	-
REVENUE CATEGORIES						
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construction	4,219,475	14,220,432	14,220,432	139,404,397	43,493,534	-
INTEREST EARNINGS						
0605 Interest Income						
3020 Other Funds Cap Construction	14,057	-	-	-	-	-
REVENUE CATEGORIES						
3020 Other Funds Cap Construction	4,233,532	14,220,432	14,220,432	139,404,397	43,493,534	-
TOTAL REVENUE CATEGORIES	\$4,233,532	\$14,220,432	\$14,220,432	\$139,404,397	\$43,493,534	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3020 Other Funds Cap Construction	-	-	(2,094,636)	-	-	-
AVAILABLE REVENUES						
3020 Other Funds Cap Construction	4,961,000	14,220,432	14,220,432	139,404,397	43,493,534	-

Budget Support - Detail Revenues and Expenditures
 2017-19 Biennium
 Capital Construction

Cross Reference Number: 29100-089-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
TOTAL AVAILABLE REVENUES	\$4,961,000	\$14,220,432	\$14,220,432	\$139,404,397	\$43,493,534	-
EXPENDITURES						
SERVICES & SUPPLIES						
4650 Other Services and Supplies						
3020 Other Funds Cap Construction	-	465,314	465,314	-	-	-
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
3020 Other Funds Cap Construction	-	-	-	12,200,000	12,200,000	-
5700 Building Structures						
3020 Other Funds Cap Construction	4,961,000	13,755,118	13,755,118	72,622,901	-	-
5800 Professional Services						
3020 Other Funds Cap Construction	-	-	-	12,021,547	-	-
5900 Other Capital Outlay						
3020 Other Funds Cap Construction	-	-	-	42,559,949	31,293,534	-
CAPITAL OUTLAY						
3020 Other Funds Cap Construction	4,961,000	13,755,118	13,755,118	139,404,397	43,493,534	-
TOTAL CAPITAL OUTLAY	\$4,961,000	\$13,755,118	\$13,755,118	\$139,404,397	\$43,493,534	-
EXPENDITURES						
3020 Other Funds Cap Construction	4,961,000	14,220,432	14,220,432	139,404,397	43,493,534	-
TOTAL EXPENDITURES	\$4,961,000	\$14,220,432	\$14,220,432	\$139,404,397	\$43,493,534	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	10,295	10,295	0	-
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	1,500,000	1,500,000	0	-
TOTAL BEGINNING BALANCE				
3400 Other Funds Ltd	1,510,295	1,510,295	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	782,612,794	782,612,794	0	-
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	8,230,299	8,230,299	0	-
0415 Admin and Service Charges				
3400 Other Funds Ltd	26,102	26,102	0	-
TOTAL CHARGES FOR SERVICES				
3400 Other Funds Ltd	8,256,401	8,256,401	0	-
FINES, RENTS AND ROYALTIES				
0505 Fines and Forfeitures				
3400 Other Funds Ltd	46,703	46,703	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	12,994	12,994	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SALES INCOME				
0705 Sales Income				
3400 Other Funds Ltd	1,419,960	1,419,960	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	3,598,446	3,598,446	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	266,295	266,295	0	-
TOTAL REVENUES				
8000 General Fund	782,612,794	782,612,794	0	-
3400 Other Funds Ltd	13,600,799	13,600,799	0	-
TOTAL REVENUES	\$796,213,593	\$796,213,593	0	-
AVAILABLE REVENUES				
8000 General Fund	782,612,794	782,612,794	0	-
3400 Other Funds Ltd	15,111,094	15,111,094	0	-
TOTAL AVAILABLE REVENUES	\$797,723,888	\$797,723,888	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	385,231,527	385,231,527	0	-
3400 Other Funds Ltd	1,803,144	1,803,144	0	-
All Funds	387,034,671	387,034,671	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3170 Overtime Payments				
8000 General Fund	15,998,734	15,998,734	0	-
3400 Other Funds Ltd	2,110,556	2,110,556	0	-
All Funds	18,109,290	18,109,290	0	-
3180 Shift Differential				
8000 General Fund	3,008,976	3,008,976	0	-
3400 Other Funds Ltd	11,369	11,369	0	-
All Funds	3,020,345	3,020,345	0	-
3190 All Other Differential				
8000 General Fund	19,043,907	19,043,907	0	-
3400 Other Funds Ltd	104,873	104,873	0	-
All Funds	19,148,780	19,148,780	0	-
TOTAL SALARIES & WAGES				
8000 General Fund	423,283,144	423,283,144	0	-
3400 Other Funds Ltd	4,029,942	4,029,942	0	-
TOTAL SALARIES & WAGES	\$427,313,086	\$427,313,086	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	186,162	186,162	0	-
3400 Other Funds Ltd	1,140	1,140	0	-
All Funds	187,302	187,302	0	-
3220 Public Employees' Retire Cont				
8000 General Fund	101,079,538	101,079,538	0	-
3400 Other Funds Ltd	962,348	962,348	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	102,041,886	102,041,886	0	-
3221 Pension Obligation Bond				
8000 General Fund	23,188,159	23,188,159	0	-
3400 Other Funds Ltd	242,462	242,462	0	-
All Funds	23,430,621	23,430,621	0	-
3230 Social Security Taxes				
8000 General Fund	32,365,850	32,365,850	0	-
3400 Other Funds Ltd	308,286	308,286	0	-
All Funds	32,674,136	32,674,136	0	-
3240 Unemployment Assessments				
8000 General Fund	226,023	226,023	0	-
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	225,354	225,354	0	-
3400 Other Funds Ltd	1,380	1,380	0	-
All Funds	226,734	226,734	0	-
3260 Mass Transit Tax				
8000 General Fund	1,037,669	1,037,669	0	-
3400 Other Funds Ltd	12,488	12,488	0	-
All Funds	1,050,157	1,050,157	0	-
3270 Flexible Benefits				
8000 General Fund	108,508,680	108,508,680	0	-
3400 Other Funds Ltd	666,720	666,720	0	-
All Funds	109,175,400	109,175,400	0	-
TOTAL OTHER PAYROLL EXPENSES				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	266,817,435	266,817,435	0	-
3400 Other Funds Ltd	2,194,824	2,194,824	0	-
TOTAL OTHER PAYROLL EXPENSES	\$269,012,259	\$269,012,259	0	-
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(15,652,125)	(15,652,125)	0	-
3400 Other Funds Ltd	(8,639)	(8,639)	0	-
All Funds	(15,660,764)	(15,660,764)	0	-
TOTAL PERSONAL SERVICES				
8000 General Fund	674,448,454	674,448,454	0	-
3400 Other Funds Ltd	6,216,127	6,216,127	0	-
TOTAL PERSONAL SERVICES	\$680,664,581	\$680,664,581	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	2,063,303	2,063,303	0	-
3400 Other Funds Ltd	367,310	367,310	0	-
All Funds	2,430,613	2,430,613	0	-
4125 Out of State Travel				
8000 General Fund	117,496	117,496	0	-
3400 Other Funds Ltd	37,059	37,059	0	-
All Funds	154,555	154,555	0	-
4150 Employee Training				
8000 General Fund	429,741	429,741	0	-
3400 Other Funds Ltd	8,669	8,669	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	438,410	438,410	0	-
4175 Office Expenses				
8000 General Fund	2,586,484	2,586,484	0	-
3400 Other Funds Ltd	161,017	161,017	0	-
All Funds	2,747,501	2,747,501	0	-
4200 Telecommunications				
8000 General Fund	5,227	5,227	0	-
3400 Other Funds Ltd	24,764	24,764	0	-
All Funds	29,991	29,991	0	-
4250 Data Processing				
8000 General Fund	313,122	313,122	0	-
3400 Other Funds Ltd	31,241	31,241	0	-
All Funds	344,363	344,363	0	-
4275 Publicity and Publications				
8000 General Fund	7,737	7,737	0	-
4300 Professional Services				
8000 General Fund	2,472,523	2,472,523	0	-
4325 Attorney General				
8000 General Fund	295,196	295,196	0	-
3400 Other Funds Ltd	6,107	6,107	0	-
All Funds	301,303	301,303	0	-
4375 Employee Recruitment and Develop				
8000 General Fund	168,219	168,219	0	-
3400 Other Funds Ltd	3,485	3,485	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	171,704	171,704	0	-
4400 Dues and Subscriptions				
8000 General Fund	5,836	5,836	0	-
3400 Other Funds Ltd	423	423	0	-
All Funds	6,259	6,259	0	-
4450 Fuels and Utilities				
8000 General Fund	33,359,553	33,359,553	0	-
3400 Other Funds Ltd	185,570	185,570	0	-
All Funds	33,545,123	33,545,123	0	-
4475 Facilities Maintenance				
8000 General Fund	11,850,415	11,850,415	0	-
3400 Other Funds Ltd	330,633	330,633	0	-
All Funds	12,181,048	12,181,048	0	-
4500 Food and Kitchen Supplies				
8000 General Fund	28,558,476	28,558,476	0	-
3400 Other Funds Ltd	1,126,964	1,126,964	0	-
All Funds	29,685,440	29,685,440	0	-
4525 Medical Services and Supplies				
8000 General Fund	56,168	56,168	0	-
3400 Other Funds Ltd	6,227	6,227	0	-
All Funds	62,395	62,395	0	-
4550 Other Care of Residents and Patients				
8000 General Fund	19,912,510	19,912,510	0	-
3400 Other Funds Ltd	2,646,202	2,646,202	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	22,558,712	22,558,712	0	-
4650 Other Services and Supplies				
8000 General Fund	2,602,050	2,602,050	0	-
3400 Other Funds Ltd	2,425,366	2,425,366	0	-
All Funds	5,027,416	5,027,416	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	2,386,433	2,386,433	0	-
3400 Other Funds Ltd	151,770	151,770	0	-
All Funds	2,538,203	2,538,203	0	-
4715 IT Expendable Property				
8000 General Fund	255,247	255,247	0	-
3400 Other Funds Ltd	37,949	37,949	0	-
All Funds	293,196	293,196	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	107,445,736	107,445,736	0	-
3400 Other Funds Ltd	7,550,756	7,550,756	0	-
TOTAL SERVICES & SUPPLIES	\$114,996,492	\$114,996,492	0	-
CAPITAL OUTLAY				
5600 Data Processing Hardware				
8000 General Fund	1,000	1,000	0	-
5900 Other Capital Outlay				
8000 General Fund	717,604	717,604	0	-
3400 Other Funds Ltd	60,661	60,661	0	-
All Funds	778,265	778,265	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL CAPITAL OUTLAY				
8000 General Fund	718,604	718,604	0	-
3400 Other Funds Ltd	60,661	60,661	0	-
TOTAL CAPITAL OUTLAY	\$779,265	\$779,265	0	-
TOTAL EXPENDITURES				
8000 General Fund	782,612,794	782,612,794	0	-
3400 Other Funds Ltd	13,827,544	13,827,544	0	-
TOTAL EXPENDITURES	\$796,440,338	\$796,440,338	0	-
ENDING BALANCE				
3400 Other Funds Ltd	1,283,550	1,283,550	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	3,286	3,286	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	3,273.93	3,273.93	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	2,374,220	2,374,220	0	-
6400 Federal Funds Ltd	93,679	93,679	0	-
All Funds	2,467,899	2,467,899	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	73,267,520	73,267,520	0	-
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	39,233	39,233	0	-
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	2,174	2,174	0	-
FINES, RENTS AND ROYALTIES				
0505 Fines and Forfeitures				
3400 Other Funds Ltd	609	609	0	-
SALES INCOME				
0705 Sales Income				
3400 Other Funds Ltd	13,368	13,368	0	-
LOAN REPAYMENT				
0925 Loan Repayments				
3400 Other Funds Ltd	10,873	10,873	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	3,715,670	3,715,670	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	1,065,807	1,065,807	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	81,723	81,723	0	-
TOTAL REVENUES				
8000 General Fund	73,267,520	73,267,520	0	-
3400 Other Funds Ltd	3,863,650	3,863,650	0	-
6400 Federal Funds Ltd	1,065,807	1,065,807	0	-
TOTAL REVENUES	\$78,196,977	\$78,196,977	0	-
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(457,485)	(457,485)	0	-
AVAILABLE REVENUES				
8000 General Fund	73,267,520	73,267,520	0	-
3400 Other Funds Ltd	5,780,385	5,780,385	0	-
6400 Federal Funds Ltd	1,159,486	1,159,486	0	-
TOTAL AVAILABLE REVENUES	\$80,207,391	\$80,207,391	0	-
EXPENDITURES				
PERSONAL SERVICES				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	13,316,061	13,316,061	0	-
3400 Other Funds Ltd	333,624	333,624	0	-
All Funds	13,649,685	13,649,685	0	-
3160 Temporary Appointments				
8000 General Fund	148,830	148,830	0	-
3170 Overtime Payments				
8000 General Fund	22,593	22,593	0	-
3190 All Other Differential				
8000 General Fund	164,401	164,401	0	-
3400 Other Funds Ltd	21,148	21,148	0	-
All Funds	185,549	185,549	0	-
TOTAL SALARIES & WAGES				
8000 General Fund	13,651,885	13,651,885	0	-
3400 Other Funds Ltd	354,772	354,772	0	-
TOTAL SALARIES & WAGES	\$14,006,657	\$14,006,657	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	4,788	4,788	0	-
3400 Other Funds Ltd	171	171	0	-
All Funds	4,959	4,959	0	-
3220 Public Employees' Retire Cont				
8000 General Fund	3,224,519	3,224,519	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	84,720	84,720	0	-
All Funds	3,309,239	3,309,239	0	-
3221 Pension Obligation Bond				
8000 General Fund	1,237,025	1,237,025	0	-
3400 Other Funds Ltd	19,932	19,932	0	-
All Funds	1,256,957	1,256,957	0	-
3230 Social Security Taxes				
8000 General Fund	1,033,852	1,033,852	0	-
3400 Other Funds Ltd	27,141	27,141	0	-
All Funds	1,060,993	1,060,993	0	-
3240 Unemployment Assessments				
8000 General Fund	30,727	30,727	0	-
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	5,865	5,865	0	-
3400 Other Funds Ltd	207	207	0	-
All Funds	6,072	6,072	0	-
3260 Mass Transit Tax				
8000 General Fund	127,027	127,027	0	-
3400 Other Funds Ltd	2,032	2,032	0	-
All Funds	129,059	129,059	0	-
3270 Flexible Benefits				
8000 General Fund	2,833,560	2,833,560	0	-
3400 Other Funds Ltd	100,008	100,008	0	-
All Funds	2,933,568	2,933,568	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	8,497,363	8,497,363	0	-
3400 Other Funds Ltd	234,211	234,211	0	-
TOTAL OTHER PAYROLL EXPENSES	\$8,731,574	\$8,731,574	0	-
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(83,204)	(83,204)	0	-
3400 Other Funds Ltd	(1,149)	(1,149)	0	-
All Funds	(84,353)	(84,353)	0	-
TOTAL PERSONAL SERVICES				
8000 General Fund	22,066,044	22,066,044	0	-
3400 Other Funds Ltd	587,834	587,834	0	-
TOTAL PERSONAL SERVICES	\$22,653,878	\$22,653,878	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	147,628	147,628	0	-
3400 Other Funds Ltd	17,299	17,299	0	-
6400 Federal Funds Ltd	99,551	99,551	0	-
All Funds	264,478	264,478	0	-
4125 Out of State Travel				
8000 General Fund	18,877	18,877	0	-
3400 Other Funds Ltd	20,600	20,600	0	-
All Funds	39,477	39,477	0	-
4150 Employee Training				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	176,282	176,282	0	-
4175 Office Expenses				
8000 General Fund	1,672,041	1,672,041	0	-
3400 Other Funds Ltd	10,664	10,664	0	-
All Funds	1,682,705	1,682,705	0	-
4200 Telecommunications				
8000 General Fund	3,597,496	3,597,496	0	-
6400 Federal Funds Ltd	447,807	447,807	0	-
All Funds	4,045,303	4,045,303	0	-
4225 State Gov. Service Charges				
8000 General Fund	35,293,248	35,293,248	0	-
4250 Data Processing				
8000 General Fund	3,820,555	3,820,555	0	-
4275 Publicity and Publications				
8000 General Fund	53,623	53,623	0	-
4300 Professional Services				
8000 General Fund	310,459	310,459	0	-
6400 Federal Funds Ltd	424,770	424,770	0	-
All Funds	735,229	735,229	0	-
4325 Attorney General				
8000 General Fund	2,623,000	2,623,000	0	-
4375 Employee Recruitment and Develop				
8000 General Fund	2,946	2,946	0	-
4400 Dues and Subscriptions				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	8,457	8,457	0	-
4425 Facilities Rental and Taxes				
8000 General Fund	935,217	935,217	0	-
4450 Fuels and Utilities				
8000 General Fund	788,788	788,788	0	-
4475 Facilities Maintenance				
8000 General Fund	8,965	8,965	0	-
4525 Medical Services and Supplies				
8000 General Fund	221,105	221,105	0	-
4550 Other Care of Residents and Patients				
8000 General Fund	5,661	5,661	0	-
4625 Other COI Costs				
8000 General Fund	114,989	114,989	0	-
3400 Other Funds Ltd	346,238	346,238	0	-
All Funds	461,227	461,227	0	-
4650 Other Services and Supplies				
8000 General Fund	1,107,684	1,107,684	0	-
3400 Other Funds Ltd	61,800	61,800	0	-
All Funds	1,169,484	1,169,484	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	67,763	67,763	0	-
4715 IT Expendable Property				
8000 General Fund	58,601	58,601	0	-
TOTAL SERVICES & SUPPLIES				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	51,033,385	51,033,385	0	-
3400 Other Funds Ltd	456,601	456,601	0	-
6400 Federal Funds Ltd	972,128	972,128	0	-
TOTAL SERVICES & SUPPLIES	\$52,462,114	\$52,462,114	0	-
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
8000 General Fund	62,409	62,409	0	-
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	97,072	97,072	0	-
6085 Other Special Payments				
8000 General Fund	8,610	8,610	0	-
TOTAL SPECIAL PAYMENTS				
8000 General Fund	105,682	105,682	0	-
TOTAL EXPENDITURES				
8000 General Fund	73,267,520	73,267,520	0	-
3400 Other Funds Ltd	1,044,435	1,044,435	0	-
6400 Federal Funds Ltd	972,128	972,128	0	-
TOTAL EXPENDITURES	\$75,284,083	\$75,284,083	0	-
ENDING BALANCE				
3400 Other Funds Ltd	4,735,950	4,735,950	0	-
6400 Federal Funds Ltd	187,358	187,358	0	-
TOTAL ENDING BALANCE	\$4,923,308	\$4,923,308	0	-
AUTHORIZED POSITIONS				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	88	88	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	87.50	87.50	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	(42,322)	(42,322)	0	-
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	3,000,000	3,000,000	0	-
TOTAL BEGINNING BALANCE				
3400 Other Funds Ltd	2,957,678	2,957,678	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	61,483,588	61,483,588	0	-
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	3,574,438	3,574,438	0	-
FINES, RENTS AND ROYALTIES				
0510 Rents and Royalties				
3400 Other Funds Ltd	274,328	274,328	0	-
SALES INCOME				
0705 Sales Income				
3400 Other Funds Ltd	511,196	511,196	0	-
LOAN REPAYMENT				
0925 Loan Repayments				
3400 Other Funds Ltd	23,690	23,690	0	-
OTHER				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
0975 Other Revenues				
3400 Other Funds Ltd	2,448,629	2,448,629	0	-
TOTAL REVENUES				
8000 General Fund	61,483,588	61,483,588	0	-
3400 Other Funds Ltd	6,832,281	6,832,281	0	-
TOTAL REVENUES	\$68,315,869	\$68,315,869	0	-
AVAILABLE REVENUES				
8000 General Fund	61,483,588	61,483,588	0	-
3400 Other Funds Ltd	9,789,959	9,789,959	0	-
TOTAL AVAILABLE REVENUES	\$71,273,547	\$71,273,547	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	31,528,836	31,504,579	(24,257)	-0.08%
3400 Other Funds Ltd	3,821,489	3,812,457	(9,032)	-0.24%
All Funds	35,350,325	35,317,036	(33,289)	-0.09%
3160 Temporary Appointments				
8000 General Fund	31,610	31,610	0	-
3170 Overtime Payments				
8000 General Fund	219,400	219,400	0	-
3400 Other Funds Ltd	23,945	23,945	0	-
All Funds	243,345	243,345	0	-
3190 All Other Differential				

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Cross Reference Number:29100-006-00-00-00000

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	212,639	212,639	0	-
3400 Other Funds Ltd	79,424	79,424	0	-
All Funds	292,063	292,063	0	-
TOTAL SALARIES & WAGES				
8000 General Fund	31,992,485	31,968,228	(24,257)	-0.08%
3400 Other Funds Ltd	3,924,858	3,915,826	(9,032)	-0.23%
TOTAL SALARIES & WAGES	\$35,917,343	\$35,884,054	(\$33,289)	-0.09%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	12,711	12,654	(57)	-0.45%
3400 Other Funds Ltd	1,881	1,881	0	-
All Funds	14,592	14,535	(57)	-0.39%
3220 Public Employees' Retire Cont				
8000 General Fund	7,632,263	7,626,470	(5,793)	-0.08%
3400 Other Funds Ltd	937,261	935,104	(2,157)	-0.23%
All Funds	8,569,524	8,561,574	(7,950)	-0.09%
3221 Pension Obligation Bond				
8000 General Fund	1,721,466	1,721,466	0	-
3400 Other Funds Ltd	211,774	211,774	0	-
All Funds	1,933,240	1,933,240	0	-
3230 Social Security Taxes				
8000 General Fund	2,447,183	2,445,327	(1,856)	-0.08%
3400 Other Funds Ltd	300,249	299,559	(690)	-0.23%
All Funds	2,747,432	2,744,886	(2,546)	-0.09%

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3240 Unemployment Assessments				
8000 General Fund	13,435	13,435	0	-
3400 Other Funds Ltd	78	78	0	-
All Funds	13,513	13,513	0	-
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	15,387	15,318	(69)	-0.45%
3400 Other Funds Ltd	2,277	2,277	0	-
All Funds	17,664	17,595	(69)	-0.39%
3260 Mass Transit Tax				
8000 General Fund	177,509	177,509	0	-
3400 Other Funds Ltd	21,594	21,594	0	-
All Funds	199,103	199,103	0	-
3270 Flexible Benefits				
8000 General Fund	7,367,256	7,367,256	0	-
3400 Other Funds Ltd	1,100,088	1,100,088	0	-
All Funds	8,467,344	8,467,344	0	-
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	19,387,210	19,379,435	(7,775)	-0.04%
3400 Other Funds Ltd	2,575,202	2,572,355	(2,847)	-0.11%
TOTAL OTHER PAYROLL EXPENSES	\$21,962,412	\$21,951,790	(\$10,622)	-0.05%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(115,591)	(115,591)	0	-
3400 Other Funds Ltd	(12,220)	(12,220)	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(127,811)	(127,811)	0	-
3465 Reconciliation Adjustment				
8000 General Fund	-	32,032	32,032	100.00%
3400 Other Funds Ltd	-	11,879	11,879	100.00%
All Funds	-	43,911	43,911	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(115,591)	(83,559)	32,032	27.71%
3400 Other Funds Ltd	(12,220)	(341)	11,879	97.21%
TOTAL P.S. BUDGET ADJUSTMENTS	(\$127,811)	(\$83,900)	\$43,911	34.36%
TOTAL PERSONAL SERVICES				
8000 General Fund	51,264,104	51,264,104	0	-
3400 Other Funds Ltd	6,487,840	6,487,840	0	-
TOTAL PERSONAL SERVICES	\$57,751,944	\$57,751,944	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	398,777	398,777	0	-
3400 Other Funds Ltd	28,182	28,182	0	-
All Funds	426,959	426,959	0	-
4125 Out of State Travel				
8000 General Fund	5,081	5,081	0	-
4150 Employee Training				
8000 General Fund	262,668	262,668	0	-
3400 Other Funds Ltd	1,055	1,055	0	-
All Funds	263,723	263,723	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4175 Office Expenses				
8000 General Fund	186,541	186,541	0	-
3400 Other Funds Ltd	114,303	114,303	0	-
All Funds	300,844	300,844	0	-
4200 Telecommunications				
8000 General Fund	2,063,966	2,063,966	0	-
4250 Data Processing				
8000 General Fund	831,207	831,207	0	-
3400 Other Funds Ltd	9,094	9,094	0	-
All Funds	840,301	840,301	0	-
4275 Publicity and Publications				
8000 General Fund	5,993	5,993	0	-
4300 Professional Services				
8000 General Fund	470,309	470,309	0	-
4325 Attorney General				
8000 General Fund	655,980	655,980	0	-
3400 Other Funds Ltd	2,329	2,329	0	-
All Funds	658,309	658,309	0	-
4375 Employee Recruitment and Develop				
8000 General Fund	51,916	51,916	0	-
4400 Dues and Subscriptions				
8000 General Fund	9,867	9,867	0	-
3400 Other Funds Ltd	527	527	0	-
All Funds	10,394	10,394	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4450 Fuels and Utilities				
8000 General Fund	714,994	714,994	0	-
3400 Other Funds Ltd	121,292	121,292	0	-
All Funds	836,286	836,286	0	-
4475 Facilities Maintenance				
8000 General Fund	864,663	864,663	0	-
3400 Other Funds Ltd	353,939	353,939	0	-
All Funds	1,218,602	1,218,602	0	-
4500 Food and Kitchen Supplies				
8000 General Fund	4,985	4,985	0	-
3400 Other Funds Ltd	483,431	483,431	0	-
All Funds	488,416	488,416	0	-
4525 Medical Services and Supplies				
8000 General Fund	15,031	15,031	0	-
4550 Other Care of Residents and Patients				
8000 General Fund	35,031	35,031	0	-
3400 Other Funds Ltd	76,889	76,889	0	-
All Funds	111,920	111,920	0	-
4650 Other Services and Supplies				
8000 General Fund	387,880	387,880	0	-
3400 Other Funds Ltd	455,900	455,900	0	-
All Funds	843,780	843,780	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	45,454	45,454	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	10,489	10,489	0	-
All Funds	55,943	55,943	0	-
4715 IT Expendable Property				
8000 General Fund	455,068	455,068	0	-
3400 Other Funds Ltd	13,721	13,721	0	-
All Funds	468,789	468,789	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	7,465,411	7,465,411	0	-
3400 Other Funds Ltd	1,671,151	1,671,151	0	-
TOTAL SERVICES & SUPPLIES	\$9,136,562	\$9,136,562	0	-
CAPITAL OUTLAY				
5150 Telecommunications Equipment				
8000 General Fund	88,520	88,520	0	-
5200 Technical Equipment				
8000 General Fund	25,000	25,000	0	-
5250 Household and Institutional Equip.				
8000 General Fund	263,193	263,193	0	-
5350 Industrial and Heavy Equipment				
8000 General Fund	12,909	12,909	0	-
5550 Data Processing Software				
8000 General Fund	20,032	20,032	0	-
5600 Data Processing Hardware				
8000 General Fund	25,200	25,200	0	-
5650 Land and Improvements				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	25,000	25,000	0	-
5700 Building Structures				
8000 General Fund	1,373,440	1,373,440	0	-
5750 Equipment - Part of Building				
8000 General Fund	419,300	419,300	0	-
5800 Professional Services				
8000 General Fund	238,304	238,304	0	-
5900 Other Capital Outlay				
8000 General Fund	263,175	263,175	0	-
TOTAL CAPITAL OUTLAY				
8000 General Fund	2,754,073	2,754,073	0	-
TOTAL EXPENDITURES				
8000 General Fund	61,483,588	61,483,588	0	-
3400 Other Funds Ltd	8,158,991	8,158,991	0	-
TOTAL EXPENDITURES	\$69,642,579	\$69,642,579	0	-
ENDING BALANCE				
3400 Other Funds Ltd	1,630,968	1,630,968	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	257	256	(1)	-0.39%
8180 Position Reconciliation	-	1	1	100.00%
TOTAL AUTHORIZED POSITIONS	257	257	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	254.75	254.42	(0.33)	-0.13%
8280 FTE Reconciliation	-	0.33	0.33	100.00%

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AUTHORIZED FTE	254.75	254.75	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	14,027,513	14,027,513	0	-
AVAILABLE REVENUES				
8000 General Fund	14,027,513	14,027,513	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	9,062,220	9,062,220	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	3,591	3,591	0	-
3220 Public Employees' Retire Cont				
8000 General Fund	2,164,051	2,164,051	0	-
3230 Social Security Taxes				
8000 General Fund	693,136	693,136	0	-
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	4,347	4,347	0	-
3270 Flexible Benefits				
8000 General Fund	2,100,168	2,100,168	0	-
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	4,965,293	4,965,293	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES				
8000 General Fund	14,027,513	14,027,513	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	63	63	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	62.50	62.50	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	406,121	406,121	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	271,128,285	271,128,285	0	-
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	870,058	870,058	0	-
FINES, RENTS AND ROYALTIES				
0505 Fines and Forfeitures				
3400 Other Funds Ltd	47,898	47,898	0	-
0510 Rents and Royalties				
3400 Other Funds Ltd	15,512	15,512	0	-
TOTAL FINES, RENTS AND ROYALTIES				
3400 Other Funds Ltd	63,410	63,410	0	-
SALES INCOME				
0705 Sales Income				
3400 Other Funds Ltd	78	78	0	-
DONATIONS AND CONTRIBUTIONS				
0905 Donations				
3400 Other Funds Ltd	8,047	8,047	0	-
0910 Grants (Non-Fed)				

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	194,618	194,618	0	-
TOTAL DONATIONS AND CONTRIBUTIONS				
3400 Other Funds Ltd	202,665	202,665	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	824,974	824,974	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	300,551	300,551	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	87,695	87,695	0	-
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	4,257,421	4,257,421	0	-
1213 Tsfr From Criminal Justice Comm				
3400 Other Funds Ltd	532,500	532,500	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	4,877,616	4,877,616	0	-
TOTAL REVENUES				
8000 General Fund	271,128,285	271,128,285	0	-
3400 Other Funds Ltd	6,838,801	6,838,801	0	-
6400 Federal Funds Ltd	300,551	300,551	0	-
TOTAL REVENUES	\$278,267,637	\$278,267,637	0	-
AVAILABLE REVENUES				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	271,128,285	271,128,285	0	-
3400 Other Funds Ltd	7,244,922	7,244,922	0	-
6400 Federal Funds Ltd	300,551	300,551	0	-
TOTAL AVAILABLE REVENUES	\$278,673,758	\$278,673,758	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	9,585,227	9,585,227	0	-
3400 Other Funds Ltd	14,429	14,429	0	-
All Funds	9,599,656	9,599,656	0	-
3170 Overtime Payments				
8000 General Fund	9,730	9,730	0	-
3190 All Other Differential				
8000 General Fund	264,983	264,983	0	-
TOTAL SALARIES & WAGES				
8000 General Fund	9,859,940	9,859,940	0	-
3400 Other Funds Ltd	14,429	14,429	0	-
TOTAL SALARIES & WAGES	\$9,874,369	\$9,874,369	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	3,662	3,662	0	-
3400 Other Funds Ltd	5	5	0	-
All Funds	3,667	3,667	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3220 Public Employees' Retire Cont				
8000 General Fund	2,354,543	2,354,543	0	-
3400 Other Funds Ltd	3,446	3,446	0	-
All Funds	2,357,989	2,357,989	0	-
3221 Pension Obligation Bond				
8000 General Fund	533,002	533,002	0	-
3400 Other Funds Ltd	740	740	0	-
All Funds	533,742	533,742	0	-
3230 Social Security Taxes				
8000 General Fund	752,110	752,110	0	-
3400 Other Funds Ltd	1,104	1,104	0	-
All Funds	753,214	753,214	0	-
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	4,433	4,433	0	-
3400 Other Funds Ltd	6	6	0	-
All Funds	4,439	4,439	0	-
3260 Mass Transit Tax				
8000 General Fund	54,350	54,350	0	-
3400 Other Funds Ltd	75	75	0	-
All Funds	54,425	54,425	0	-
3270 Flexible Benefits				
8000 General Fund	2,141,615	2,141,615	0	-
3400 Other Funds Ltd	3,000	3,000	0	-
All Funds	2,144,615	2,144,615	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	5,843,715	5,843,715	0	-
3400 Other Funds Ltd	8,376	8,376	0	-
TOTAL OTHER PAYROLL EXPENSES	\$5,852,091	\$5,852,091	0	-
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(34,832)	(34,832)	0	-
3400 Other Funds Ltd	(43)	(43)	0	-
All Funds	(34,875)	(34,875)	0	-
TOTAL PERSONAL SERVICES				
8000 General Fund	15,668,823	15,668,823	0	-
3400 Other Funds Ltd	22,762	22,762	0	-
TOTAL PERSONAL SERVICES	\$15,691,585	\$15,691,585	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	41,920	41,920	0	-
4125 Out of State Travel				
8000 General Fund	9,861	9,861	0	-
4150 Employee Training				
8000 General Fund	28,909	28,909	0	-
4175 Office Expenses				
8000 General Fund	95,824	95,824	0	-
4250 Data Processing				
8000 General Fund	45,286	45,286	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4275 Publicity and Publications				
8000 General Fund	666	666	0	-
4300 Professional Services				
8000 General Fund	138,288	138,288	0	-
4325 Attorney General				
8000 General Fund	56,930	56,930	0	-
4375 Employee Recruitment and Develop				
8000 General Fund	690	690	0	-
4400 Dues and Subscriptions				
8000 General Fund	61,007	61,007	0	-
4475 Facilities Maintenance				
8000 General Fund	9,358	9,358	0	-
4500 Food and Kitchen Supplies				
8000 General Fund	319	319	0	-
4550 Other Care of Residents and Patients				
8000 General Fund	926,964	926,964	0	-
3400 Other Funds Ltd	1,414,412	1,414,412	0	-
All Funds	2,341,376	2,341,376	0	-
4650 Other Services and Supplies				
8000 General Fund	44,152	44,152	0	-
3400 Other Funds Ltd	6,328	6,328	0	-
All Funds	50,480	50,480	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	32,841	32,841	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
8000 General Fund	4,608	4,608	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	1,497,623	1,497,623	0	-
3400 Other Funds Ltd	1,420,740	1,420,740	0	-
TOTAL SERVICES & SUPPLIES	\$2,918,363	\$2,918,363	0	-
CAPITAL OUTLAY				
5600 Data Processing Hardware				
8000 General Fund	50,065	50,065	0	-
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	253,911,774	253,911,774	0	-
3400 Other Funds Ltd	5,317,088	5,317,088	0	-
6400 Federal Funds Ltd	300,551	300,551	0	-
All Funds	259,529,413	259,529,413	0	-
TOTAL EXPENDITURES				
8000 General Fund	271,128,285	271,128,285	0	-
3400 Other Funds Ltd	6,760,590	6,760,590	0	-
6400 Federal Funds Ltd	300,551	300,551	0	-
TOTAL EXPENDITURES	\$278,189,426	\$278,189,426	0	-
ENDING BALANCE				
3400 Other Funds Ltd	484,332	484,332	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	64	64	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

AUTHORIZED FTE

8250 Class/Unclass FTE Positions

64.33

64.33

0

-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	297,875	297,875	0	-
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	440,369	440,369	0	-
TOTAL BEGINNING BALANCE				
3400 Other Funds Ltd	738,244	738,244	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	248,782,117	248,782,117	0	-
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	91,109	91,109	0	-
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	11,989	11,989	0	-
FINES, RENTS AND ROYALTIES				
0505 Fines and Forfeitures				
3400 Other Funds Ltd	43,916	43,916	0	-
SALES INCOME				
0705 Sales Income				
3400 Other Funds Ltd	26,436	26,436	0	-
OTHER				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
0975 Other Revenues				
3400 Other Funds Ltd	395,000	395,000	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	4,437,428	4,437,428	0	-
TOTAL REVENUES				
8000 General Fund	248,782,117	248,782,117	0	-
3400 Other Funds Ltd	568,450	568,450	0	-
6400 Federal Funds Ltd	4,437,428	4,437,428	0	-
TOTAL REVENUES	\$253,787,995	\$253,787,995	0	-
AVAILABLE REVENUES				
8000 General Fund	248,782,117	248,782,117	0	-
3400 Other Funds Ltd	1,306,694	1,306,694	0	-
6400 Federal Funds Ltd	4,437,428	4,437,428	0	-
TOTAL AVAILABLE REVENUES	\$254,526,239	\$254,526,239	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	90,290,477	90,290,093	(384)	-0.00%
3170 Overtime Payments				
8000 General Fund	1,031,101	1,031,101	0	-
3180 Shift Differential				
8000 General Fund	840,765	840,765	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3190 All Other Differential				
8000 General Fund	2,362,322	2,362,322	0	-
TOTAL SALARIES & WAGES				
8000 General Fund	94,524,665	94,524,281	(384)	-0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	31,635	31,635	0	-
3220 Public Employees' Retire Cont				
8000 General Fund	22,572,468	22,572,376	(92)	-0.00%
3221 Pension Obligation Bond				
8000 General Fund	5,107,793	5,107,793	0	-
3230 Social Security Taxes				
8000 General Fund	6,767,370	6,767,341	(29)	-0.00%
3240 Unemployment Assessments				
8000 General Fund	26,122	26,122	0	-
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	38,292	38,292	0	-
3260 Mass Transit Tax				
8000 General Fund	291,015	291,015	0	-
3270 Flexible Benefits				
8000 General Fund	18,368,136	18,368,136	0	-
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	53,202,831	53,202,710	(121)	-0.00%
P.S. BUDGET ADJUSTMENTS				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3455 Vacancy Savings				
8000 General Fund	(2,038,143)	(2,038,143)	0	-
3465 Reconciliation Adjustment				
8000 General Fund	-	505	505	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(2,038,143)	(2,037,638)	505	0.02%
TOTAL PERSONAL SERVICES				
8000 General Fund	145,689,353	145,689,353	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	356,174	356,174	0	-
4150 Employee Training				
8000 General Fund	107,272	107,272	0	-
4175 Office Expenses				
8000 General Fund	787,502	787,502	0	-
4200 Telecommunications				
8000 General Fund	515,665	515,665	0	-
4250 Data Processing				
8000 General Fund	511,732	511,732	0	-
4375 Employee Recruitment and Develop				
8000 General Fund	3,939	3,939	0	-
4475 Facilities Maintenance				
8000 General Fund	92,927	92,927	0	-
4525 Medical Services and Supplies				

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 Health Services

Cross Reference Number:29100-010-00-00-00000

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	100,492,622	100,492,622	0	-
3400 Other Funds Ltd	625,144	625,144	0	-
6400 Federal Funds Ltd	4,437,428	4,437,428	0	-
All Funds	105,555,194	105,555,194	0	-
4650 Other Services and Supplies				
8000 General Fund	30,227	30,227	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	163,852	163,852	0	-
4715 IT Expendable Property				
8000 General Fund	30,852	30,852	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	103,092,764	103,092,764	0	-
3400 Other Funds Ltd	625,144	625,144	0	-
6400 Federal Funds Ltd	4,437,428	4,437,428	0	-
TOTAL SERVICES & SUPPLIES	\$108,155,336	\$108,155,336	0	-
TOTAL EXPENDITURES				
8000 General Fund	248,782,117	248,782,117	0	-
3400 Other Funds Ltd	625,144	625,144	0	-
6400 Federal Funds Ltd	4,437,428	4,437,428	0	-
TOTAL EXPENDITURES	\$253,844,689	\$253,844,689	0	-
ENDING BALANCE				
3400 Other Funds Ltd	681,550	681,550	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	555	555	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

AUTHORIZED FTE

8250 Class/Unclass FTE Positions

544.86

544.86

0

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Cross Reference Number:29100-011-00-00-00000

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	466,134	466,134	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	69,815,417	69,815,417	0	-
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	579,294	579,294	0	-
DONATIONS AND CONTRIBUTIONS				
0905 Donations				
3400 Other Funds Ltd	5,998	5,998	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	7,486,070	7,486,070	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	1,002,652	1,002,652	0	-
1137 Tsfr From Justice, Dept of				
3400 Other Funds Ltd	26,000	26,000	0	-
1525 Tsfr From HECC				
3400 Other Funds Ltd	189,850	189,850	0	-
1581 Tsfr From Education, Dept of				

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 Offender Management & Rehabilitation

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	208,074	208,074	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	1,426,576	1,426,576	0	-
TOTAL REVENUES				
8000 General Fund	69,815,417	69,815,417	0	-
3400 Other Funds Ltd	9,497,938	9,497,938	0	-
TOTAL REVENUES	\$79,313,355	\$79,313,355	0	-
AVAILABLE REVENUES				
8000 General Fund	69,815,417	69,815,417	0	-
3400 Other Funds Ltd	9,964,072	9,964,072	0	-
TOTAL AVAILABLE REVENUES	\$79,779,489	\$79,779,489	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	24,128,023	24,115,140	(12,883)	-0.05%
3160 Temporary Appointments				
8000 General Fund	369,955	369,955	0	-
3170 Overtime Payments				
8000 General Fund	188,564	188,564	0	-
3190 All Other Differential				
8000 General Fund	159,154	159,154	0	-
TOTAL SALARIES & WAGES				
8000 General Fund	24,845,696	24,832,813	(12,883)	-0.05%

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	11,115	11,058	(57)	-0.51%
3220 Public Employees' Retire Cont				
8000 General Fund	5,844,799	5,841,722	(3,077)	-0.05%
3221 Pension Obligation Bond				
8000 General Fund	1,351,290	1,351,290	0	-
3230 Social Security Taxes				
8000 General Fund	1,898,565	1,897,580	(985)	-0.05%
3240 Unemployment Assessments				
8000 General Fund	21,230	21,230	0	-
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	13,455	13,386	(69)	-0.51%
3260 Mass Transit Tax				
8000 General Fund	140,447	140,447	0	-
3270 Flexible Benefits				
8000 General Fund	6,467,184	6,467,184	0	-
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	15,748,085	15,743,897	(4,188)	-0.03%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(90,987)	(90,987)	0	-
3465 Reconciliation Adjustment				
8000 General Fund	-	17,071	17,071	100.00%

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(90,987)	(73,916)	17,071	18.76%
TOTAL PERSONAL SERVICES				
8000 General Fund	40,502,794	40,502,794	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	210,538	210,538	0	-
4125 Out of State Travel				
8000 General Fund	10,492	10,492	0	-
3400 Other Funds Ltd	1,883	1,883	0	-
All Funds	12,375	12,375	0	-
4150 Employee Training				
8000 General Fund	44,206	44,206	0	-
3400 Other Funds Ltd	12,440	12,440	0	-
All Funds	56,646	56,646	0	-
4175 Office Expenses				
8000 General Fund	1,009,491	1,009,491	0	-
3400 Other Funds Ltd	16,836	16,836	0	-
All Funds	1,026,327	1,026,327	0	-
4200 Telecommunications				
8000 General Fund	160,475	160,475	0	-
3400 Other Funds Ltd	83	83	0	-
All Funds	160,558	160,558	0	-
4250 Data Processing				

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	113,258	113,258	0	-
3400 Other Funds Ltd	106	106	0	-
All Funds	113,364	113,364	0	-
4275 Publicity and Publications				
8000 General Fund	3,216	3,216	0	-
4300 Professional Services				
8000 General Fund	15,388,555	15,388,555	0	-
3400 Other Funds Ltd	3,311,426	3,311,426	0	-
All Funds	18,699,981	18,699,981	0	-
4325 Attorney General				
8000 General Fund	492,212	492,212	0	-
4375 Employee Recruitment and Develop				
8000 General Fund	3,467	3,467	0	-
4400 Dues and Subscriptions				
8000 General Fund	2,045	2,045	0	-
4475 Facilities Maintenance				
8000 General Fund	20,844	20,844	0	-
4525 Medical Services and Supplies				
8000 General Fund	8,232,619	8,232,619	0	-
3400 Other Funds Ltd	5,299,204	5,299,204	0	-
All Funds	13,531,823	13,531,823	0	-
4550 Other Care of Residents and Patients				
8000 General Fund	1,645,625	1,645,625	0	-
3400 Other Funds Ltd	581,505	581,505	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	2,227,130	2,227,130	0	-
4650 Other Services and Supplies				
8000 General Fund	800,867	800,867	0	-
3400 Other Funds Ltd	233,618	233,618	0	-
All Funds	1,034,485	1,034,485	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	726,675	726,675	0	-
3400 Other Funds Ltd	23,436	23,436	0	-
All Funds	750,111	750,111	0	-
4715 IT Expendable Property				
8000 General Fund	448,038	448,038	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	29,312,623	29,312,623	0	-
3400 Other Funds Ltd	9,480,537	9,480,537	0	-
TOTAL SERVICES & SUPPLIES	\$38,793,160	\$38,793,160	0	-
CAPITAL OUTLAY				
5500 Recreational Equipment				
3400 Other Funds Ltd	29,619	29,619	0	-
TOTAL EXPENDITURES				
8000 General Fund	69,815,417	69,815,417	0	-
3400 Other Funds Ltd	9,510,156	9,510,156	0	-
TOTAL EXPENDITURES	\$79,325,573	\$79,325,573	0	-
ENDING BALANCE				
3400 Other Funds Ltd	453,916	453,916	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	195	194	(1)	-0.51%
8180 Position Reconciliation	-	1	1	100.00%
TOTAL AUTHORIZED POSITIONS	195	195	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	192.61	192.50	(0.11)	-0.06%
8280 FTE Reconciliation	-	0.11	0.11	100.00%
TOTAL AUTHORIZED FTE	192.61	192.61	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	112,749,173	112,749,173	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6230 Federal Funds Debt Svc Non-Ltd	1,038,513	1,038,513	0	-
TOTAL REVENUES				
8030 General Fund Debt Svc	112,749,173	112,749,173	0	-
6230 Federal Funds Debt Svc Non-Ltd	1,038,513	1,038,513	0	-
TOTAL REVENUES	\$113,787,686	\$113,787,686	0	-
AVAILABLE REVENUES				
8030 General Fund Debt Svc	112,749,173	112,749,173	0	-
6230 Federal Funds Debt Svc Non-Ltd	1,038,513	1,038,513	0	-
TOTAL AVAILABLE REVENUES	\$113,787,686	\$113,787,686	0	-
EXPENDITURES				
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	55,595,202	55,595,202	0	-
7150 Interest - Bonds				
8030 General Fund Debt Svc	29,141,795	29,141,795	0	-
7200 Principal - COP				
8030 General Fund Debt Svc	22,512,000	22,512,000	0	-
7250 Interest - COP				

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 Debt Service

Cross Reference Number:29100-086-00-00-00000

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8030 General Fund Debt Svc	5,500,176	5,500,176	0	-
6230 Federal Funds Debt Svc Non-Ltd	1,038,513	1,038,513	0	-
All Funds	6,538,689	6,538,689	0	-
TOTAL DEBT SERVICE				
8030 General Fund Debt Svc	112,749,173	112,749,173	0	-
6230 Federal Funds Debt Svc Non-Ltd	1,038,513	1,038,513	0	-
TOTAL DEBT SERVICE	\$113,787,686	\$113,787,686	0	-

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 Capital Improvements

Cross Reference Number:29100-088-00-00-00000

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8010 General Fund Cap Improvement	2,723,694	2,723,694	0	-
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AVAILABLE REVENUES

8010 General Fund Cap Improvement	2,723,694	2,723,694	0	-
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EXPENDITURES

CAPITAL OUTLAY

5650 Land and Improvements

8010 General Fund Cap Improvement	2,670,313	2,670,313	0	-
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5800 Professional Services

8010 General Fund Cap Improvement	53,381	53,381	0	-
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TOTAL CAPITAL OUTLAY

8010 General Fund Cap Improvement	2,723,694	2,723,694	0	-
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	19,232,112	19,232,112	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	19,232,112	19,232,112	0	0.00%
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TOTAL REVENUE CATEGORIES	\$19,232,112	\$19,232,112	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	19,232,112	19,232,112	0	0.00%
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TOTAL AVAILABLE REVENUES	\$19,232,112	\$19,232,112	\$0	0.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3170 Overtime Payments

8000 General Fund	1,135,490	1,135,490	0	0.00%
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3400 Other Funds Ltd	149,852	149,852	0	0.00%
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All Funds	1,285,342	1,285,342	0	0.00%
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3180 Shift Differential

8000 General Fund	213,637	213,637	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	805	805	0	0.00%
All Funds	214,442	214,442	0	0.00%
3190 All Other Differential				
8000 General Fund	1,352,117	1,352,117	0	0.00%
3400 Other Funds Ltd	7,446	7,446	0	0.00%
All Funds	1,359,563	1,359,563	0	0.00%
SALARIES & WAGES				
8000 General Fund	2,701,244	2,701,244	0	0.00%
3400 Other Funds Ltd	158,103	158,103	0	0.00%
TOTAL SALARIES & WAGES	\$2,859,347	\$2,859,347	\$0	0.00%
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
8000 General Fund	645,040	645,040	0	0.00%
3400 Other Funds Ltd	37,755	37,755	0	0.00%
All Funds	682,795	682,795	0	0.00%
3221 Pension Obligation Bond				
8000 General Fund	1,534,964	1,534,964	0	0.00%
3400 Other Funds Ltd	602	602	0	0.00%
All Funds	1,535,566	1,535,566	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Social Security Taxes				
8000 General Fund	206,658	206,658	0	0.00%
3400 Other Funds Ltd	12,093	12,093	0	0.00%
All Funds	218,751	218,751	0	0.00%
3240 Unemployment Assessments				
8000 General Fund	8,364	8,364	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	79,224	79,224	0	0.00%
3400 Other Funds Ltd	9,783	9,783	0	0.00%
All Funds	89,007	89,007	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	2,474,250	2,474,250	0	0.00%
3400 Other Funds Ltd	60,233	60,233	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$2,534,483	\$2,534,483	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	14,056,618	14,056,618	0	0.00%
3400 Other Funds Ltd	852	852	0	0.00%
All Funds	14,057,470	14,057,470	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	14,056,618	14,056,618	0	0.00%
3400 Other Funds Ltd	852	852	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	\$14,057,470	\$14,057,470	\$0	0.00%
PERSONAL SERVICES				
8000 General Fund	19,232,112	19,232,112	0	0.00%
3400 Other Funds Ltd	219,188	219,188	0	0.00%
TOTAL PERSONAL SERVICES	\$19,451,300	\$19,451,300	\$0	0.00%
EXPENDITURES				
8000 General Fund	19,232,112	19,232,112	0	0.00%
3400 Other Funds Ltd	219,188	219,188	0	0.00%
TOTAL EXPENDITURES	\$19,451,300	\$19,451,300	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(219,188)	(219,188)	0	0.00%
TOTAL ENDING BALANCE	(\$219,188)	(\$219,188)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	179,374	179,374	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	179,374	179,374	0	0.00%
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TOTAL REVENUE CATEGORIES	\$179,374	\$179,374	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	179,374	179,374	0	0.00%
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TOTAL AVAILABLE REVENUES	\$179,374	\$179,374	\$0	0.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3170 Overtime Payments

8000 General Fund	26,730	26,730	0	0.00%
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3180 Shift Differential

8000 General Fund	4,631	4,631	0	0.00%
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3190 All Other Differential

8000 General Fund	24,908	24,908	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SALARIES & WAGES				
8000 General Fund	56,269	56,269	0	0.00%
TOTAL SALARIES & WAGES	\$56,269	\$56,269	\$0	0.00%
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
8000 General Fund	13,435	13,435	0	0.00%
3230 Social Security Taxes				
8000 General Fund	4,305	4,305	0	0.00%
3240 Unemployment Assessments				
8000 General Fund	450	450	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	215	215	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	18,405	18,405	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$18,405	\$18,405	\$0	0.00%
PERSONAL SERVICES				
8000 General Fund	74,674	74,674	0	0.00%
TOTAL PERSONAL SERVICES	\$74,674	\$74,674	\$0	0.00%
SERVICES & SUPPLIES				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4100 Instate Travel				
8000 General Fund	5,534	5,534	0	0.00%
4175 Office Expenses				
8000 General Fund	25,545	25,545	0	0.00%
4250 Data Processing				
8000 General Fund	2,159	2,159	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	67,198	67,198	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	4,264	4,264	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	104,700	104,700	0	0.00%
TOTAL SERVICES & SUPPLIES	\$104,700	\$104,700	\$0	0.00%
EXPENDITURES				
8000 General Fund	179,374	179,374	0	0.00%
TOTAL EXPENDITURES	\$179,374	\$179,374	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(2,012,906)	(2,012,906)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(2,012,906)	(2,012,906)	0	0.00%
TOTAL REVENUE CATEGORIES	(\$2,012,906)	(\$2,012,906)	\$0	0.00%
AVAILABLE REVENUES				
8000 General Fund	(2,012,906)	(2,012,906)	0	0.00%
TOTAL AVAILABLE REVENUES	(\$2,012,906)	(\$2,012,906)	\$0	0.00%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3170 Overtime Payments				
8000 General Fund	(5,911)	(5,911)	0	0.00%
SALARIES & WAGES				
8000 General Fund	(5,911)	(5,911)	0	0.00%
TOTAL SALARIES & WAGES	(\$5,911)	(\$5,911)	\$0	0.00%
OTHER PAYROLL EXPENSES				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3220 Public Employees Retire Cont				
8000 General Fund	(1,412)	(1,412)	0	0.00%
3230 Social Security Taxes				
8000 General Fund	(452)	(452)	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(1,864)	(1,864)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	(\$1,864)	(\$1,864)	\$0	0.00%
PERSONAL SERVICES				
8000 General Fund	(7,775)	(7,775)	0	0.00%
TOTAL PERSONAL SERVICES	(\$7,775)	(\$7,775)	\$0	0.00%
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
8000 General Fund	(79,867)	(79,867)	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	(1,542,137)	(1,542,137)	0	0.00%
4715 IT Expendable Property				
8000 General Fund	(88,290)	(88,290)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(1,710,294)	(1,710,294)	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	(\$1,710,294)	(\$1,710,294)	\$0	0.00%
CAPITAL OUTLAY				
5600 Data Processing Hardware				
8000 General Fund	(1,000)	(1,000)	0	0.00%
5900 Other Capital Outlay				
8000 General Fund	(293,837)	(293,837)	0	0.00%
CAPITAL OUTLAY				
8000 General Fund	(294,837)	(294,837)	0	0.00%
TOTAL CAPITAL OUTLAY	(\$294,837)	(\$294,837)	\$0	0.00%
EXPENDITURES				
8000 General Fund	(2,012,906)	(2,012,906)	0	0.00%
TOTAL EXPENDITURES	(\$2,012,906)	(\$2,012,906)	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	3,965,653	3,965,653	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	3,965,653	3,965,653	0	0.00%
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TOTAL REVENUE CATEGORIES	\$3,965,653	\$3,965,653	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	3,965,653	3,965,653	0	0.00%
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TOTAL AVAILABLE REVENUES	\$3,965,653	\$3,965,653	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund	76,341	76,341	0	0.00%
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3400 Other Funds Ltd	13,591	13,591	0	0.00%
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All Funds	89,932	89,932	0	0.00%
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4125 Out of State Travel

8000 General Fund	4,347	4,347	0	0.00%
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3400 Other Funds Ltd	1,371	1,371	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	5,718	5,718	0	0.00%
4150 Employee Training				
8000 General Fund	15,900	15,900	0	0.00%
3400 Other Funds Ltd	322	322	0	0.00%
All Funds	16,222	16,222	0	0.00%
4175 Office Expenses				
8000 General Fund	95,702	95,702	0	0.00%
3400 Other Funds Ltd	5,958	5,958	0	0.00%
All Funds	101,660	101,660	0	0.00%
4200 Telecommunications				
8000 General Fund	193	193	0	0.00%
3400 Other Funds Ltd	916	916	0	0.00%
All Funds	1,109	1,109	0	0.00%
4250 Data Processing				
8000 General Fund	11,587	11,587	0	0.00%
3400 Other Funds Ltd	1,155	1,155	0	0.00%
All Funds	12,742	12,742	0	0.00%
4275 Publicity and Publications				
8000 General Fund	286	286	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4300 Professional Services				
8000 General Fund	101,378	101,378	0	0.00%
4325 Attorney General				
8000 General Fund	38,789	38,789	0	0.00%
3400 Other Funds Ltd	802	802	0	0.00%
All Funds	39,591	39,591	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	6,226	6,226	0	0.00%
3400 Other Funds Ltd	128	128	0	0.00%
All Funds	6,354	6,354	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	217	217	0	0.00%
3400 Other Funds Ltd	16	16	0	0.00%
All Funds	233	233	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	1,234,302	1,234,302	0	0.00%
3400 Other Funds Ltd	6,866	6,866	0	0.00%
All Funds	1,241,168	1,241,168	0	0.00%
4475 Facilities Maintenance				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	438,462	438,462	0	0.00%
3400 Other Funds Ltd	12,233	12,233	0	0.00%
All Funds	450,695	450,695	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	1,056,662	1,056,662	0	0.00%
3400 Other Funds Ltd	41,695	41,695	0	0.00%
All Funds	1,098,357	1,098,357	0	0.00%
4525 Medical Services and Supplies				
8000 General Fund	2,078	2,078	0	0.00%
3400 Other Funds Ltd	231	231	0	0.00%
All Funds	2,309	2,309	0	0.00%
4550 Other Care of Residents and Patients				
8000 General Fund	736,764	736,764	0	0.00%
3400 Other Funds Ltd	97,907	97,907	0	0.00%
All Funds	834,671	834,671	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	93,324	93,324	0	0.00%
3400 Other Funds Ltd	89,737	89,737	0	0.00%
All Funds	183,061	183,061	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4700 Expendable Prop 250 - 5000				
8000 General Fund	31,239	31,239	0	0.00%
3400 Other Funds Ltd	5,616	5,616	0	0.00%
All Funds	36,855	36,855	0	0.00%
4715 IT Expendable Property				
8000 General Fund	6,177	6,177	0	0.00%
3400 Other Funds Ltd	1,404	1,404	0	0.00%
All Funds	7,581	7,581	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	3,949,974	3,949,974	0	0.00%
3400 Other Funds Ltd	279,948	279,948	0	0.00%
TOTAL SERVICES & SUPPLIES	\$4,229,922	\$4,229,922	\$0	0.00%
CAPITAL OUTLAY				
5900 Other Capital Outlay				
8000 General Fund	15,679	15,679	0	0.00%
3400 Other Funds Ltd	2,244	2,244	0	0.00%
All Funds	17,923	17,923	0	0.00%
CAPITAL OUTLAY				
8000 General Fund	15,679	15,679	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,244	2,244	0	0.00%
TOTAL CAPITAL OUTLAY	\$17,923	\$17,923	\$0	0.00%
EXPENDITURES				
8000 General Fund	3,965,653	3,965,653	0	0.00%
3400 Other Funds Ltd	282,192	282,192	0	0.00%
TOTAL EXPENDITURES	\$4,247,845	\$4,247,845	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(282,192)	(282,192)	0	0.00%
TOTAL ENDING BALANCE	(\$282,192)	(\$282,192)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	226	226	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	226	226	0	0.00%
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TOTAL REVENUE CATEGORIES	\$226	\$226	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	226	226	0	0.00%
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TOTAL AVAILABLE REVENUES	\$226	\$226	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4525 Medical Services and Supplies

8000 General Fund	226	226	0	0.00%
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3400 Other Funds Ltd	26	26	0	0.00%
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All Funds	252	252	0	0.00%
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SERVICES & SUPPLIES

8000 General Fund	226	226	0	0.00%
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3400 Other Funds Ltd	26	26	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	\$252	\$252	\$0	0.00%
EXPENDITURES				
8000 General Fund	226	226	0	0.00%
3400 Other Funds Ltd	26	26	0	0.00%
TOTAL EXPENDITURES	\$252	\$252	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(26)	(26)	0	0.00%
TOTAL ENDING BALANCE	(\$26)	(\$26)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	905	905	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	905	905	0	0.00%
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TOTAL REVENUE CATEGORIES	\$905	\$905	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	905	905	0	0.00%
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TOTAL AVAILABLE REVENUES	\$905	\$905	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4525 Medical Services and Supplies

8000 General Fund	905	905	0	0.00%
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3400 Other Funds Ltd	155	155	0	0.00%
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All Funds	1,060	1,060	0	0.00%
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SERVICES & SUPPLIES

8000 General Fund	905	905	0	0.00%
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3400 Other Funds Ltd	155	155	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	\$1,060	\$1,060	\$0	0.00%
EXPENDITURES				
8000 General Fund	905	905	0	0.00%
3400 Other Funds Ltd	155	155	0	0.00%
TOTAL EXPENDITURES	\$1,060	\$1,060	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(155)	(155)	0	0.00%
TOTAL ENDING BALANCE	(\$155)	(\$155)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	18,139,047	13,384,759	(4,754,288)	(26.21%)
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CHARGES FOR SERVICES

0410 Charges for Services

3400 Other Funds Ltd	937,481	937,481	0	0.00%
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0415 Admin and Service Charges

3400 Other Funds Ltd	202,152	202,152	0	0.00%
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CHARGES FOR SERVICES

3400 Other Funds Ltd	1,139,633	1,139,633	0	0.00%
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TOTAL CHARGES FOR SERVICES

	\$1,139,633	\$1,139,633	\$0	0.00%
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SALES INCOME

0705 Sales Income

3400 Other Funds Ltd	12,152	12,152	0	0.00%
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OTHER

0975 Other Revenues

3400 Other Funds Ltd	17,215	17,215	0	0.00%
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REVENUE CATEGORIES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	18,139,047	13,384,759	(4,754,288)	(26.21%)
3400 Other Funds Ltd	1,169,000	1,169,000	0	0.00%
TOTAL REVENUE CATEGORIES	\$19,308,047	\$14,553,759	(\$4,754,288)	(24.62%)
AVAILABLE REVENUES				
8000 General Fund	18,139,047	13,384,759	(4,754,288)	(26.21%)
3400 Other Funds Ltd	1,169,000	1,169,000	0	0.00%
TOTAL AVAILABLE REVENUES	\$19,308,047	\$14,553,759	(\$4,754,288)	(24.62%)
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	7,028,869	4,944,559	(2,084,310)	(29.65%)
3170 Overtime Payments				
8000 General Fund	667,037	577,879	(89,158)	(13.37%)
3400 Other Funds Ltd	31,757	-	(31,757)	(100.00%)
All Funds	698,794	577,879	(120,915)	(17.30%)
3180 Shift Differential				
8000 General Fund	101,813	88,204	(13,609)	(13.37%)
3190 All Other Differential				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	740,480	561,794	(178,686)	(24.13%)
3400 Other Funds Ltd	7,939	-	(7,939)	(100.00%)
All Funds	748,419	561,794	(186,625)	(24.94%)
SALARIES & WAGES				
8000 General Fund	8,538,199	6,172,436	(2,365,763)	(27.71%)
3400 Other Funds Ltd	39,696	-	(39,696)	(100.00%)
TOTAL SALARIES & WAGES	\$8,577,895	\$6,172,436	(\$2,405,459)	(28.04%)
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	4,689	3,306	(1,383)	(29.49%)
3220 Public Employees Retire Cont				
8000 General Fund	2,038,908	1,473,970	(564,938)	(27.71%)
3400 Other Funds Ltd	9,480	-	(9,480)	(100.00%)
All Funds	2,048,388	1,473,970	(574,418)	(28.04%)
3230 Social Security Taxes				
8000 General Fund	653,165	472,183	(180,982)	(27.71%)
3400 Other Funds Ltd	3,036	-	(3,036)	(100.00%)
All Funds	656,201	472,183	(184,018)	(28.04%)
3240 Unemployment Assessments				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	16,445	14,070	(2,375)	(14.44%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	5,667	4,002	(1,665)	(29.38%)
3260 Mass Transit Tax				
8000 General Fund	35,944	35,944	0	0.00%
3270 Flexible Benefits				
8000 General Fund	2,505,756	1,733,472	(772,284)	(30.82%)
OTHER PAYROLL EXPENSES				
8000 General Fund	5,260,574	3,736,947	(1,523,627)	(28.96%)
3400 Other Funds Ltd	12,516	-	(12,516)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$5,273,090	\$3,736,947	(\$1,536,143)	(29.13%)
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	1,800,472	1,800,472	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	1,800,472	1,800,472	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	\$1,800,472	\$1,800,472	100.00%
PERSONAL SERVICES				
8000 General Fund	13,798,773	11,709,855	(2,088,918)	(15.14%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	52,212	-	(52,212)	(100.00%)
TOTAL PERSONAL SERVICES	\$13,850,985	\$11,709,855	(\$2,141,130)	(15.46%)
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	133,833	113,723	(20,110)	(15.03%)
3400 Other Funds Ltd	9,924	9,924	0	0.00%
All Funds	143,757	123,647	(20,110)	(13.99%)
4150 Employee Training				
8000 General Fund	30,007	23,940	(6,067)	(20.22%)
4175 Office Expenses				
8000 General Fund	705,374	555,481	(149,893)	(21.25%)
3400 Other Funds Ltd	729	729	0	0.00%
All Funds	706,103	556,210	(149,893)	(21.23%)
4250 Data Processing				
8000 General Fund	62,469	47,876	(14,593)	(23.36%)
4300 Professional Services				
8000 General Fund	77,032	22,433	(54,599)	(70.88%)
4375 Employee Recruitment and Develop				
8000 General Fund	(2,760)	(2,760)	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4450 Fuels and Utilities				
8000 General Fund	982,429	239,395	(743,034)	(75.63%)
4475 Facilities Maintenance				
8000 General Fund	222,296	(41,208)	(263,504)	(118.54%)
3400 Other Funds Ltd	8,506	8,506	0	0.00%
All Funds	230,802	(32,702)	(263,504)	(114.17%)
4500 Food and Kitchen Supplies				
8000 General Fund	909,718	273,511	(636,207)	(69.93%)
3400 Other Funds Ltd	284,246	118,496	(165,750)	(58.31%)
All Funds	1,193,964	392,007	(801,957)	(67.17%)
4525 Medical Services and Supplies				
8000 General Fund	3,394	1,021	(2,373)	(69.92%)
4550 Other Care of Residents and Patients				
8000 General Fund	634,766	190,845	(443,921)	(69.93%)
3400 Other Funds Ltd	699,256	441,006	(258,250)	(36.93%)
All Funds	1,334,022	631,851	(702,171)	(52.64%)
4575 Agency Program Related S and S				
3400 Other Funds Ltd	-	52,212	52,212	100.00%
4650 Other Services and Supplies				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	183,893	111,395	(72,498)	(39.42%)
3400 Other Funds Ltd	114,127	26,127	(88,000)	(77.11%)
All Funds	298,020	137,522	(160,498)	(53.85%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	395,249	134,104	(261,145)	(66.07%)
4715 IT Expendable Property				
8000 General Fund	2,574	5,148	2,574	100.00%
SERVICES & SUPPLIES				
8000 General Fund	4,340,274	1,674,904	(2,665,370)	(61.41%)
3400 Other Funds Ltd	1,116,788	657,000	(459,788)	(41.17%)
TOTAL SERVICES & SUPPLIES	\$5,457,062	\$2,331,904	(\$3,125,158)	(57.27%)
EXPENDITURES				
8000 General Fund	18,139,047	13,384,759	(4,754,288)	(26.21%)
3400 Other Funds Ltd	1,169,000	657,000	(512,000)	(43.80%)
TOTAL EXPENDITURES	\$19,308,047	\$14,041,759	(\$5,266,288)	(27.28%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	512,000	512,000	100.00%
TOTAL ENDING BALANCE	-	\$512,000	\$512,000	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	89	58	(31)	(34.83%)
8180 Position Reconciliation	-	13	13	100.00%
TOTAL AUTHORIZED POSITIONS	89	71	(18)	(20.22%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	76.53	53.22	(23.31)	(30.46%)
8280 FTE Reconciliation	-	12.24	12.24	100.00%
TOTAL AUTHORIZED FTE	76.53	65.46	(11.07)	(14.46%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	944,818	944,818	0	0.00%
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CHARGES FOR SERVICES

0410 Charges for Services

3400 Other Funds Ltd	87,289	87,289	0	0.00%
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CHARGES FOR SERVICES

3400 Other Funds Ltd	87,289	87,289	0	0.00%
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TOTAL CHARGES FOR SERVICES	\$87,289	\$87,289	\$0	0.00%
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REVENUE CATEGORIES

8000 General Fund	944,818	944,818	0	0.00%
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3400 Other Funds Ltd	87,289	87,289	0	0.00%
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TOTAL REVENUE CATEGORIES	\$1,032,107	\$1,032,107	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	944,818	944,818	0	0.00%
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3400 Other Funds Ltd	87,289	87,289	0	0.00%
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TOTAL AVAILABLE REVENUES	\$1,032,107	\$1,032,107	\$0	0.00%
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EXPENDITURES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	821,103	821,103	0	0.00%
SALARIES & WAGES				
8000 General Fund	821,103	821,103	0	0.00%
TOTAL SALARIES & WAGES	\$821,103	\$821,103	\$0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	342	342	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	196,078	196,078	0	0.00%
3230 Social Security Taxes				
8000 General Fund	62,813	62,813	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	414	414	0	0.00%
3270 Flexible Benefits				
8000 General Fund	266,688	266,688	0	0.00%
OTHER PAYROLL EXPENSES				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	526,335	526,335	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$526,335	\$526,335	\$0	0.00%
PERSONAL SERVICES				
8000 General Fund	1,347,438	1,347,438	0	0.00%
TOTAL PERSONAL SERVICES	\$1,347,438	\$1,347,438	\$0	0.00%
SERVICES & SUPPLIES				
4325 Attorney General				
8000 General Fund	750,000	750,000	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	(738,891)	(738,891)	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	(210,813)	(210,813)	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	(202,916)	(202,916)	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	87,289	87,289	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(402,620)	(402,620)	0	0.00%
3400 Other Funds Ltd	87,289	87,289	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	(\$315,331)	(\$315,331)	\$0	0.00%
EXPENDITURES				
8000 General Fund	944,818	944,818	0	0.00%
3400 Other Funds Ltd	87,289	87,289	0	0.00%
TOTAL EXPENDITURES	\$1,032,107	\$1,032,107	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	6	6	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	6.24	6.24	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	5,275,304	5,275,304	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	5,275,304	5,275,304	0	0.00%
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TOTAL REVENUE CATEGORIES	\$5,275,304	\$5,275,304	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	5,275,304	5,275,304	0	0.00%
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TOTAL AVAILABLE REVENUES	\$5,275,304	\$5,275,304	\$0	0.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	1,860,583	1,860,583	0	0.00%
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3170 Overtime Payments

8000 General Fund	163,432	163,432	0	0.00%
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3180 Shift Differential

8000 General Fund	24,946	24,946	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3190 All Other Differential				
8000 General Fund	158,883	158,883	0	0.00%
SALARIES & WAGES				
8000 General Fund	2,207,844	2,207,844	0	0.00%
TOTAL SALARIES & WAGES	\$2,207,844	\$2,207,844	\$0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	1,254	1,254	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	527,229	527,229	0	0.00%
3230 Social Security Taxes				
8000 General Fund	168,896	168,896	0	0.00%
3240 Unemployment Assessments				
8000 General Fund	3,973	3,973	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	1,518	1,518	0	0.00%
3270 Flexible Benefits				
8000 General Fund	700,056	700,056	0	0.00%
OTHER PAYROLL EXPENSES				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,402,926	1,402,926	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$1,402,926	\$1,402,926	\$0	0.00%
PERSONAL SERVICES				
8000 General Fund	3,610,770	3,610,770	0	0.00%
TOTAL PERSONAL SERVICES	\$3,610,770	\$3,610,770	\$0	0.00%
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	32,784	32,784	0	0.00%
4150 Employee Training				
8000 General Fund	6,930	6,930	0	0.00%
4175 Office Expenses				
8000 General Fund	186,514	186,514	0	0.00%
4250 Data Processing				
8000 General Fund	17,164	17,164	0	0.00%
4300 Professional Services				
8000 General Fund	33,580	33,580	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	456,980	456,980	0	0.00%
4475 Facilities Maintenance				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	162,060	162,060	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	391,280	391,280	0	0.00%
4525 Medical Services and Supplies				
8000 General Fund	1,460	1,460	0	0.00%
4550 Other Care of Residents and Patients				
8000 General Fund	273,020	273,020	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	60,346	60,346	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	32,120	32,120	0	0.00%
4715 IT Expendable Property				
8000 General Fund	10,296	10,296	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	1,664,534	1,664,534	0	0.00%
TOTAL SERVICES & SUPPLIES	\$1,664,534	\$1,664,534	\$0	0.00%
EXPENDITURES				
8000 General Fund	5,275,304	5,275,304	0	0.00%
TOTAL EXPENDITURES	\$5,275,304	\$5,275,304	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	22	22	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	20.10	20.10	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (6,723,961) (6,723,961) 100.00%

REVENUE CATEGORIES

8000 General Fund - (6,723,961) (6,723,961) 100.00%

TOTAL REVENUE CATEGORIES - (\$6,723,961) (\$6,723,961) 100.00%

AVAILABLE REVENUES

8000 General Fund - (6,723,961) (6,723,961) 100.00%

TOTAL AVAILABLE REVENUES - (\$6,723,961) (\$6,723,961) 100.00%

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3170 Overtime Payments

8000 General Fund - (85,508) (85,508) 100.00%

3180 Shift Differential

8000 General Fund - (13,051) (13,051) 100.00%

3190 All Other Differential

8000 General Fund - (83,128) (83,128) 100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SALARIES & WAGES				
8000 General Fund	-	(181,687)	(181,687)	100.00%
TOTAL SALARIES & WAGES	-	(\$181,687)	(\$181,687)	100.00%
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
8000 General Fund	-	(43,387)	(43,387)	100.00%
3230 Social Security Taxes				
8000 General Fund	-	(13,898)	(13,898)	100.00%
3240 Unemployment Assessments				
8000 General Fund	-	(2,245)	(2,245)	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	(59,530)	(59,530)	100.00%
TOTAL OTHER PAYROLL EXPENSES	-	(\$59,530)	(\$59,530)	100.00%
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(1,800,472)	(1,800,472)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(1,800,472)	(1,800,472)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$1,800,472)	(\$1,800,472)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
8000 General Fund	-	(2,041,689)	(2,041,689)	100.00%
TOTAL PERSONAL SERVICES	-	(\$2,041,689)	(\$2,041,689)	100.00%
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	(96,305)	(96,305)	100.00%
3400 Other Funds Ltd	-	(23,515)	(23,515)	100.00%
All Funds	-	(119,820)	(119,820)	100.00%
4125 Out of State Travel				
8000 General Fund	-	(4,347)	(4,347)	100.00%
3400 Other Funds Ltd	-	(1,371)	(1,371)	100.00%
All Funds	-	(5,718)	(5,718)	100.00%
4150 Employee Training				
8000 General Fund	-	(19,995)	(19,995)	100.00%
3400 Other Funds Ltd	-	(322)	(322)	100.00%
All Funds	-	(20,317)	(20,317)	100.00%
4175 Office Expenses				
8000 General Fund	-	(199,122)	(199,122)	100.00%
3400 Other Funds Ltd	-	(6,687)	(6,687)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	(205,809)	(205,809)	100.00%
4200 Telecommunications				
8000 General Fund	-	(193)	(193)	100.00%
3400 Other Funds Ltd	-	(916)	(916)	100.00%
All Funds	-	(1,109)	(1,109)	100.00%
4250 Data Processing				
8000 General Fund	-	(20,771)	(20,771)	100.00%
3400 Other Funds Ltd	-	(1,155)	(1,155)	100.00%
All Funds	-	(21,926)	(21,926)	100.00%
4275 Publicity and Publications				
8000 General Fund	-	(286)	(286)	100.00%
4300 Professional Services				
8000 General Fund	-	(112,091)	(112,091)	100.00%
4325 Attorney General				
8000 General Fund	-	(38,789)	(38,789)	100.00%
3400 Other Funds Ltd	-	(802)	(802)	100.00%
All Funds	-	(39,591)	(39,591)	100.00%
4375 Employee Recruitment and Develop				
8000 General Fund	-	(6,226)	(6,226)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(128)	(128)	100.00%
All Funds	-	(6,354)	(6,354)	100.00%
4400 Dues and Subscriptions				
8000 General Fund	-	(217)	(217)	100.00%
3400 Other Funds Ltd	-	(16)	(16)	100.00%
All Funds	-	(233)	(233)	100.00%
4450 Fuels and Utilities				
8000 General Fund	-	(1,380,084)	(1,380,084)	100.00%
3400 Other Funds Ltd	-	(6,866)	(6,866)	100.00%
All Funds	-	(1,386,950)	(1,386,950)	100.00%
4475 Facilities Maintenance				
8000 General Fund	-	(490,161)	(490,161)	100.00%
3400 Other Funds Ltd	-	(20,739)	(20,739)	100.00%
All Funds	-	(510,900)	(510,900)	100.00%
4500 Food and Kitchen Supplies				
8000 General Fund	-	(1,181,487)	(1,181,487)	100.00%
3400 Other Funds Ltd	-	(160,191)	(160,191)	100.00%
All Funds	-	(1,341,678)	(1,341,678)	100.00%
4525 Medical Services and Supplies				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(3,675)	(3,675)	100.00%
3400 Other Funds Ltd	-	(412)	(412)	100.00%
All Funds	-	(4,087)	(4,087)	100.00%
4550 Other Care of Residents and Patients				
8000 General Fund	-	(823,861)	(823,861)	100.00%
3400 Other Funds Ltd	-	(538,913)	(538,913)	100.00%
All Funds	-	(1,362,774)	(1,362,774)	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	-	(52,212)	(52,212)	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	(119,913)	(119,913)	100.00%
3400 Other Funds Ltd	-	(115,864)	(115,864)	100.00%
All Funds	-	(235,777)	(235,777)	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	(157,745)	(157,745)	100.00%
3400 Other Funds Ltd	-	(5,616)	(5,616)	100.00%
All Funds	-	(163,361)	(163,361)	100.00%
4715 IT Expendable Property				
8000 General Fund	-	(11,325)	(11,325)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(1,404)	(1,404)	100.00%
All Funds	-	(12,729)	(12,729)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(4,666,593)	(4,666,593)	100.00%
3400 Other Funds Ltd	-	(937,129)	(937,129)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$5,603,722)	(\$5,603,722)	100.00%
CAPITAL OUTLAY				
5900 Other Capital Outlay				
8000 General Fund	-	(15,679)	(15,679)	100.00%
3400 Other Funds Ltd	-	(2,244)	(2,244)	100.00%
All Funds	-	(17,923)	(17,923)	100.00%
CAPITAL OUTLAY				
8000 General Fund	-	(15,679)	(15,679)	100.00%
3400 Other Funds Ltd	-	(2,244)	(2,244)	100.00%
TOTAL CAPITAL OUTLAY	-	(\$17,923)	(\$17,923)	100.00%
EXPENDITURES				
8000 General Fund	-	(6,723,961)	(6,723,961)	100.00%
3400 Other Funds Ltd	-	(939,373)	(939,373)	100.00%
TOTAL EXPENDITURES	-	(\$7,663,334)	(\$7,663,334)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	939,373	939,373	100.00%
TOTAL ENDING BALANCE	-	\$939,373	\$939,373	100.00%
AUTHORIZED POSITIONS				
8180 Position Reconciliation	-	(13)	(13)	100.00%
AUTHORIZED FTE				
8280 FTE Reconciliation	-	(12.24)	(12.24)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (309,321) (309,321) 100.00%

REVENUE CATEGORIES

8000 General Fund - (309,321) (309,321) 100.00%

TOTAL REVENUE CATEGORIES - (\$309,321) (\$309,321) 100.00%

AVAILABLE REVENUES

8000 General Fund - (309,321) (309,321) 100.00%

TOTAL AVAILABLE REVENUES - (\$309,321) (\$309,321) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4250 Data Processing

8000 General Fund - (309,321) (309,321) 100.00%

3400 Other Funds Ltd - (24,573) (24,573) 100.00%

All Funds - (333,894) (333,894) 100.00%

SERVICES & SUPPLIES

8000 General Fund - (309,321) (309,321) 100.00%

3400 Other Funds Ltd - (24,573) (24,573) 100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	-	(\$333,894)	(\$333,894)	100.00%
EXPENDITURES				
8000 General Fund	-	(309,321)	(309,321)	100.00%
3400 Other Funds Ltd	-	(24,573)	(24,573)	100.00%
TOTAL EXPENDITURES	-	(\$333,894)	(\$333,894)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	24,573	24,573	100.00%
TOTAL ENDING BALANCE	-	\$24,573	\$24,573	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	-	(71,218)	(71,218)	100.00%
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REVENUE CATEGORIES

8000 General Fund	-	(71,218)	(71,218)	100.00%
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TOTAL REVENUE CATEGORIES	-	(\$71,218)	(\$71,218)	100.00%
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AVAILABLE REVENUES

8000 General Fund	-	(71,218)	(71,218)	100.00%
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TOTAL AVAILABLE REVENUES	-	(\$71,218)	(\$71,218)	100.00%
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EXPENDITURES

SERVICES & SUPPLIES

4325 Attorney General

8000 General Fund	-	(71,218)	(71,218)	100.00%
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3400 Other Funds Ltd	-	(454)	(454)	100.00%
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All Funds	-	(71,672)	(71,672)	100.00%
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SERVICES & SUPPLIES

8000 General Fund	-	(71,218)	(71,218)	100.00%
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3400 Other Funds Ltd	-	(454)	(454)	100.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	-	(\$71,672)	(\$71,672)	100.00%
EXPENDITURES				
8000 General Fund	-	(71,218)	(71,218)	100.00%
3400 Other Funds Ltd	-	(454)	(454)	100.00%
TOTAL EXPENDITURES	-	(\$71,672)	(\$71,672)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	454	454	100.00%
TOTAL ENDING BALANCE	-	\$454	\$454	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	53,875	-	(53,875)	(100.00%)
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BOND SALES

0555 General Fund Obligation Bonds

3400 Other Funds Ltd	708,788	708,788	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	53,875	-	(53,875)	(100.00%)
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3400 Other Funds Ltd	708,788	708,788	0	0.00%
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TOTAL REVENUE CATEGORIES	\$762,663	\$708,788	(\$53,875)	(7.06%)
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AVAILABLE REVENUES

8000 General Fund	53,875	-	(53,875)	(100.00%)
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3400 Other Funds Ltd	708,788	708,788	0	0.00%
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TOTAL AVAILABLE REVENUES	\$762,663	\$708,788	(\$53,875)	(7.06%)
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund	51,375	-	(51,375)	(100.00%)
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4700 Expendable Prop 250 - 5000				
8000 General Fund	2,500	-	(2,500)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	53,875	-	(53,875)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$53,875	-	(\$53,875)	(100.00%)
CAPITAL OUTLAY				
5400 Automotive and Aircraft				
3400 Other Funds Ltd	708,788	708,788	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	708,788	708,788	0	0.00%
TOTAL CAPITAL OUTLAY	\$708,788	\$708,788	\$0	0.00%
EXPENDITURES				
8000 General Fund	53,875	-	(53,875)	(100.00%)
3400 Other Funds Ltd	708,788	708,788	0	0.00%
TOTAL EXPENDITURES	\$762,663	\$708,788	(\$53,875)	(7.06%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 12,492,339 - (12,492,339) (100.00%)

REVENUE CATEGORIES

8000 General Fund 12,492,339 - (12,492,339) (100.00%)

TOTAL REVENUE CATEGORIES \$12,492,339 - (\$12,492,339) (100.00%)

AVAILABLE REVENUES

8000 General Fund 12,492,339 - (12,492,339) (100.00%)

TOTAL AVAILABLE REVENUES \$12,492,339 - (\$12,492,339) (100.00%)

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund 5,938,344 - (5,938,344) (100.00%)

3170 Overtime Payments

8000 General Fund 552,860 - (552,860) (100.00%)

3180 Shift Differential

8000 General Fund 77,198 - (77,198) (100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3190 All Other Differential				
8000 General Fund	491,695	-	(491,695)	(100.00%)
SALARIES & WAGES				
8000 General Fund	7,060,097	-	(7,060,097)	(100.00%)
TOTAL SALARIES & WAGES	\$7,060,097	-	(\$7,060,097)	(100.00%)
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	3,819	-	(3,819)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	1,685,930	-	(1,685,930)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	540,075	-	(540,075)	(100.00%)
3240 Unemployment Assessments				
8000 General Fund	12,708	-	(12,708)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	4,623	-	(4,623)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	42,361	-	(42,361)	(100.00%)
3270 Flexible Benefits				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	2,233,512	-	(2,233,512)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	4,523,028	-	(4,523,028)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$4,523,028	-	(\$4,523,028)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	11,583,125	-	(11,583,125)	(100.00%)
TOTAL PERSONAL SERVICES	\$11,583,125	-	(\$11,583,125)	(100.00%)
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	109,277	-	(109,277)	(100.00%)
4150 Employee Training				
8000 General Fund	21,105	-	(21,105)	(100.00%)
4175 Office Expenses				
8000 General Fund	504,912	-	(504,912)	(100.00%)
4250 Data Processing				
8000 General Fund	42,612	-	(42,612)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	84,353	-	(84,353)	(100.00%)
4700 Expendable Prop 250 - 5000				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	146,955	-	(146,955)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	909,214	-	(909,214)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$909,214	-	(\$909,214)	(100.00%)
EXPENDITURES				
8000 General Fund	12,492,339	-	(12,492,339)	(100.00%)
TOTAL EXPENDITURES	\$12,492,339	-	(\$12,492,339)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	67	-	(67)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	67.00	-	(67.00)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	713,917	-	(713,917)	(100.00%)
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REVENUE CATEGORIES

8000 General Fund	713,917	-	(713,917)	(100.00%)
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TOTAL REVENUE CATEGORIES	\$713,917	-	(\$713,917)	(100.00%)
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AVAILABLE REVENUES

8000 General Fund	713,917	-	(713,917)	(100.00%)
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TOTAL AVAILABLE REVENUES	\$713,917	-	(\$713,917)	(100.00%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	304,673	-	(304,673)	(100.00%)
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3170 Overtime Payments

8000 General Fund	28,365	-	(28,365)	(100.00%)
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3180 Shift Differential

8000 General Fund	3,961	-	(3,961)	(100.00%)
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3190 All Other Differential				
8000 General Fund	25,227	-	(25,227)	(100.00%)
SALARIES & WAGES				
8000 General Fund	362,226	-	(362,226)	(100.00%)
TOTAL SALARIES & WAGES	\$362,226	-	(\$362,226)	(100.00%)
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	228	-	(228)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	86,499	-	(86,499)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	27,709	-	(27,709)	(100.00%)
3240 Unemployment Assessments				
8000 General Fund	652	-	(652)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	276	-	(276)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	2,173	-	(2,173)	(100.00%)
3270 Flexible Benefits				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	100,008	-	(100,008)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	217,545	-	(217,545)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$217,545	-	(\$217,545)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	579,771	-	(579,771)	(100.00%)
TOTAL PERSONAL SERVICES	\$579,771	-	(\$579,771)	(100.00%)
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	5,611	-	(5,611)	(100.00%)
4150 Employee Training				
8000 General Fund	1,084	-	(1,084)	(100.00%)
4175 Office Expenses				
8000 General Fund	25,924	-	(25,924)	(100.00%)
4250 Data Processing				
8000 General Fund	2,188	-	(2,188)	(100.00%)
4475 Facilities Maintenance				
8000 General Fund	89,200	-	(89,200)	(100.00%)
4650 Other Services and Supplies				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	4,331	-	(4,331)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	5,808	-	(5,808)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	134,146	-	(134,146)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$134,146	-	(\$134,146)	(100.00%)
EXPENDITURES				
8000 General Fund	713,917	-	(713,917)	(100.00%)
TOTAL EXPENDITURES	\$713,917	-	(\$713,917)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	4	-	(4)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	3.44	-	(3.44)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	-	3,143,450	3,143,450	100.00%
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REVENUE CATEGORIES

8000 General Fund	-	3,143,450	3,143,450	100.00%
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TOTAL REVENUE CATEGORIES	-	\$3,143,450	\$3,143,450	100.00%
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AVAILABLE REVENUES

8000 General Fund	-	3,143,450	3,143,450	100.00%
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TOTAL AVAILABLE REVENUES	-	\$3,143,450	\$3,143,450	100.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	-	1,554,437	1,554,437	100.00%
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3170 Overtime Payments

8000 General Fund	-	122,618	122,618	100.00%
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3180 Shift Differential

8000 General Fund	-	18,836	18,836	100.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3190 All Other Differential				
8000 General Fund	-	122,580	122,580	100.00%
SALARIES & WAGES				
8000 General Fund	-	1,818,471	1,818,471	100.00%
TOTAL SALARIES & WAGES	-	\$1,818,471	\$1,818,471	100.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	988	988	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	434,248	434,248	100.00%
3230 Social Security Taxes				
8000 General Fund	-	139,116	139,116	100.00%
3240 Unemployment Assessments				
8000 General Fund	-	3,180	3,180	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	1,196	1,196	100.00%
3260 Mass Transit Tax				
8000 General Fund	-	11,125	11,125	100.00%
3270 Flexible Benefits				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	533,376	533,376	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	1,123,229	1,123,229	100.00%
TOTAL OTHER PAYROLL EXPENSES	-	\$1,123,229	\$1,123,229	100.00%
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(150,045)	(150,045)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(150,045)	(150,045)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$150,045)	(\$150,045)	100.00%
PERSONAL SERVICES				
8000 General Fund	-	2,791,655	2,791,655	100.00%
TOTAL PERSONAL SERVICES	-	\$2,791,655	\$2,791,655	100.00%
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	27,421	27,421	100.00%
4175 Office Expenses				
8000 General Fund	-	126,682	126,682	100.00%
4250 Data Processing				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	10,686	10,686	100.00%
4575 Agency Program Related S and S				
8000 General Fund	-	94,722	94,722	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	21,163	21,163	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	60,825	60,825	100.00%
4715 IT Expendable Property				
8000 General Fund	-	10,296	10,296	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	351,795	351,795	100.00%
TOTAL SERVICES & SUPPLIES	-	\$351,795	\$351,795	100.00%
EXPENDITURES				
8000 General Fund	-	3,143,450	3,143,450	100.00%
TOTAL EXPENDITURES	-	\$3,143,450	\$3,143,450	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	-	19	19	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	16.51	16.51	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 82,233 82,233 0 0.00%

REVENUE CATEGORIES

8000 General Fund 82,233 82,233 0 0.00%

TOTAL REVENUE CATEGORIES \$82,233 \$82,233 \$0 0.00%

AVAILABLE REVENUES

8000 General Fund 82,233 82,233 0 0.00%

TOTAL AVAILABLE REVENUES \$82,233 \$82,233 \$0 0.00%

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

8000 General Fund 5,507 5,507 0 0.00%

3170 Overtime Payments

8000 General Fund 836 836 0 0.00%

3190 All Other Differential

8000 General Fund 6,083 6,083 0 0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	782	782	0	0.00%
All Funds	6,865	6,865	0	0.00%
SALARIES & WAGES				
8000 General Fund	12,426	12,426	0	0.00%
3400 Other Funds Ltd	782	782	0	0.00%
TOTAL SALARIES & WAGES	\$13,208	\$13,208	\$0	0.00%
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
8000 General Fund	1,653	1,653	0	0.00%
3400 Other Funds Ltd	187	187	0	0.00%
All Funds	1,840	1,840	0	0.00%
3221 Pension Obligation Bond				
8000 General Fund	71,646	71,646	0	0.00%
3400 Other Funds Ltd	745	745	0	0.00%
All Funds	72,391	72,391	0	0.00%
3230 Social Security Taxes				
8000 General Fund	951	951	0	0.00%
3400 Other Funds Ltd	60	60	0	0.00%
All Funds	1,011	1,011	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3240 Unemployment Assessments				
8000 General Fund	1,137	1,137	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	8,407	8,407	0	0.00%
3400 Other Funds Ltd	101	101	0	0.00%
All Funds	8,508	8,508	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	83,794	83,794	0	0.00%
3400 Other Funds Ltd	1,093	1,093	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$84,887	\$84,887	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(13,987)	(13,987)	0	0.00%
3400 Other Funds Ltd	(292)	(292)	0	0.00%
All Funds	(14,279)	(14,279)	0	0.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(13,987)	(13,987)	0	0.00%
3400 Other Funds Ltd	(292)	(292)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	(\$14,279)	(\$14,279)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
8000 General Fund	82,233	82,233	0	0.00%
3400 Other Funds Ltd	1,583	1,583	0	0.00%
TOTAL PERSONAL SERVICES	\$83,816	\$83,816	\$0	0.00%
EXPENDITURES				
8000 General Fund	82,233	82,233	0	0.00%
3400 Other Funds Ltd	1,583	1,583	0	0.00%
TOTAL EXPENDITURES	\$83,816	\$83,816	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(1,583)	(1,583)	0	0.00%
TOTAL ENDING BALANCE	(\$1,583)	(\$1,583)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	6,289,292	6,289,292	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	6,289,292	6,289,292	0	0.00%
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TOTAL REVENUE CATEGORIES	\$6,289,292	\$6,289,292	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	6,289,292	6,289,292	0	0.00%
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TOTAL AVAILABLE REVENUES	\$6,289,292	\$6,289,292	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund	5,460	5,460	0	0.00%
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3400 Other Funds Ltd	640	640	0	0.00%
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6400 Federal Funds Ltd	3,683	3,683	0	0.00%
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All Funds	9,783	9,783	0	0.00%
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4125 Out of State Travel

8000 General Fund	698	698	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	762	762	0	0.00%
All Funds	1,460	1,460	0	0.00%
4150 Employee Training				
8000 General Fund	6,522	6,522	0	0.00%
4175 Office Expenses				
8000 General Fund	61,864	61,864	0	0.00%
3400 Other Funds Ltd	395	395	0	0.00%
All Funds	62,259	62,259	0	0.00%
4200 Telecommunications				
8000 General Fund	133,107	133,107	0	0.00%
6400 Federal Funds Ltd	16,569	16,569	0	0.00%
All Funds	149,676	149,676	0	0.00%
4225 State Gov. Service Charges				
8000 General Fund	5,426,163	5,426,163	0	0.00%
4250 Data Processing				
8000 General Fund	141,362	141,362	0	0.00%
4275 Publicity and Publications				
8000 General Fund	1,985	1,985	0	0.00%
4300 Professional Services				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	12,727	12,727	0	0.00%
6400 Federal Funds Ltd	17,416	17,416	0	0.00%
All Funds	30,143	30,143	0	0.00%
4325 Attorney General				
8000 General Fund	344,663	344,663	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	109	109	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	313	313	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	64,530	64,530	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	29,185	29,185	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	332	332	0	0.00%
4525 Medical Services and Supplies				
8000 General Fund	8,181	8,181	0	0.00%
4550 Other Care of Residents and Patients				
8000 General Fund	209	209	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
8000 General Fund	40,986	40,986	0	0.00%
3400 Other Funds Ltd	2,287	2,287	0	0.00%
All Funds	43,273	43,273	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	2,508	2,508	0	0.00%
4715 IT Expendable Property				
8000 General Fund	2,168	2,168	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	6,283,072	6,283,072	0	0.00%
3400 Other Funds Ltd	4,084	4,084	0	0.00%
6400 Federal Funds Ltd	37,668	37,668	0	0.00%
TOTAL SERVICES & SUPPLIES	\$6,324,824	\$6,324,824	\$0	0.00%
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
8000 General Fund	2,309	2,309	0	0.00%
CAPITAL OUTLAY				
8000 General Fund	2,309	2,309	0	0.00%
TOTAL CAPITAL OUTLAY	\$2,309	\$2,309	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	3,592	3,592	0	0.00%
6085 Other Special Payments				
8000 General Fund	319	319	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	3,911	3,911	0	0.00%
TOTAL SPECIAL PAYMENTS	\$3,911	\$3,911	\$0	0.00%
EXPENDITURES				
8000 General Fund	6,289,292	6,289,292	0	0.00%
3400 Other Funds Ltd	4,084	4,084	0	0.00%
6400 Federal Funds Ltd	37,668	37,668	0	0.00%
TOTAL EXPENDITURES	\$6,331,044	\$6,331,044	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(4,084)	(4,084)	0	0.00%
6400 Federal Funds Ltd	(37,668)	(37,668)	0	0.00%
TOTAL ENDING BALANCE	(\$41,752)	(\$41,752)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	884	884	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	884	884	0	0.00%
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TOTAL REVENUE CATEGORIES	\$884	\$884	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	884	884	0	0.00%
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TOTAL AVAILABLE REVENUES	\$884	\$884	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4525 Medical Services and Supplies

8000 General Fund	884	884	0	0.00%
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SERVICES & SUPPLIES

8000 General Fund	884	884	0	0.00%
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TOTAL SERVICES & SUPPLIES	\$884	\$884	\$0	0.00%
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EXPENDITURES

8000 General Fund	884	884	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	\$884	\$884	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	1,268,883	1,180,230	(88,653)	(6.99%)
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REVENUE CATEGORIES

8000 General Fund	1,268,883	1,180,230	(88,653)	(6.99%)
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TOTAL REVENUE CATEGORIES	\$1,268,883	\$1,180,230	(\$88,653)	(6.99%)
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AVAILABLE REVENUES

8000 General Fund	1,268,883	1,180,230	(88,653)	(6.99%)
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TOTAL AVAILABLE REVENUES	\$1,268,883	\$1,180,230	(\$88,653)	(6.99%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	498,048	342,864	(155,184)	(31.16%)
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3190 All Other Differential

8000 General Fund	9,490	9,490	0	0.00%
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SALARIES & WAGES

8000 General Fund	507,538	352,354	(155,184)	(30.58%)
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SALARIES & WAGES	\$507,538	\$352,354	(\$155,184)	(30.58%)
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	342	228	(114)	(33.33%)
3220 Public Employees Retire Cont				
8000 General Fund	121,201	84,143	(37,058)	(30.58%)
3230 Social Security Taxes				
8000 General Fund	38,825	26,954	(11,871)	(30.58%)
3240 Unemployment Assessments				
8000 General Fund	914	914	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	414	276	(138)	(33.33%)
3260 Mass Transit Tax				
8000 General Fund	2,095	2,095	0	0.00%
3270 Flexible Benefits				
8000 General Fund	200,016	133,344	(66,672)	(33.33%)
OTHER PAYROLL EXPENSES				
8000 General Fund	363,807	247,954	(115,853)	(31.84%)
TOTAL OTHER PAYROLL EXPENSES	\$363,807	\$247,954	(\$115,853)	(31.84%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	271,038	271,038	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	271,038	271,038	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	\$271,038	\$271,038	100.00%
PERSONAL SERVICES				
8000 General Fund	871,345	871,346	1	0.00%
TOTAL PERSONAL SERVICES	\$871,345	\$871,346	\$1	0.00%
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	9,786	9,786	0	0.00%
4150 Employee Training				
8000 General Fund	1,890	1,890	0	0.00%
4175 Office Expenses				
8000 General Fund	96,030	82,349	(13,681)	(14.25%)
4250 Data Processing				
8000 General Fund	122,362	90,445	(31,917)	(26.08%)
4300 Professional Services				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	7,613	5,563	(2,050)	(26.93%)
4325 Attorney General				
8000 General Fund	81,127	59,286	(21,841)	(26.92%)
4450 Fuels and Utilities				
8000 General Fund	25,109	18,349	(6,760)	(26.92%)
4525 Medical Services and Supplies				
8000 General Fund	7,039	5,143	(1,896)	(26.94%)
4650 Other Services and Supplies				
8000 General Fund	46,582	36,073	(10,509)	(22.56%)
SERVICES & SUPPLIES				
8000 General Fund	397,538	308,884	(88,654)	(22.30%)
TOTAL SERVICES & SUPPLIES	\$397,538	\$308,884	(\$88,654)	(22.30%)
EXPENDITURES				
8000 General Fund	1,268,883	1,180,230	(88,653)	(6.99%)
TOTAL EXPENDITURES	\$1,268,883	\$1,180,230	(\$88,653)	(6.99%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	6	4	(2)	(33.33%)
8180 Position Reconciliation	-	2	2	100.00%
TOTAL AUTHORIZED POSITIONS	6	6	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	6.00	4.00	(2.00)	(33.33%)
8280 FTE Reconciliation	-	2.00	2.00	100.00%
TOTAL AUTHORIZED FTE	6.00	6.00	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	14,073,993	14,073,993	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	14,073,993	14,073,993	0	0.00%
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TOTAL REVENUE CATEGORIES	\$14,073,993	\$14,073,993	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	14,073,993	14,073,993	0	0.00%
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TOTAL AVAILABLE REVENUES	\$14,073,993	\$14,073,993	\$0	0.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	10,205,875	10,205,875	0	0.00%
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SALARIES & WAGES

8000 General Fund	10,205,875	10,205,875	0	0.00%
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TOTAL SALARIES & WAGES	\$10,205,875	\$10,205,875	\$0	0.00%
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OTHER PAYROLL EXPENSES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	4,484	4,484	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	2,437,153	2,437,153	0	0.00%
3230 Social Security Taxes				
8000 General Fund	780,772	780,772	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	5,428	5,428	0	0.00%
3270 Flexible Benefits				
8000 General Fund	2,589,097	2,589,097	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	5,816,934	5,816,934	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$5,816,934	\$5,816,934	\$0	0.00%
PERSONAL SERVICES				
8000 General Fund	16,022,809	16,022,809	0	0.00%
TOTAL PERSONAL SERVICES	\$16,022,809	\$16,022,809	\$0	0.00%
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(186)	(186)	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4150 Employee Training				
8000 General Fund	(23,000)	(23,000)	0	0.00%
4175 Office Expenses				
8000 General Fund	(199,657)	(199,657)	0	0.00%
4250 Data Processing				
8000 General Fund	(127,389)	(127,389)	0	0.00%
4275 Publicity and Publications				
8000 General Fund	(15,000)	(15,000)	0	0.00%
4325 Attorney General				
8000 General Fund	(885,330)	(885,330)	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	400,000	400,000	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	(602,933)	(602,933)	0	0.00%
4525 Medical Services and Supplies				
8000 General Fund	(206,105)	(206,105)	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	(276,216)	(276,216)	0	0.00%
4700 Expendable Prop 250 - 5000				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(1,500)	(1,500)	0	0.00%
4715 IT Expendable Property				
8000 General Fund	(11,500)	(11,500)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(1,948,816)	(1,948,816)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$1,948,816)	(\$1,948,816)	\$0	0.00%
EXPENDITURES				
8000 General Fund	14,073,993	14,073,993	0	0.00%
TOTAL EXPENDITURES	\$14,073,993	\$14,073,993	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	79	79	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	77.76	77.76	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	161,952	161,952	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	161,952	161,952	0	0.00%
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TOTAL REVENUE CATEGORIES	\$161,952	\$161,952	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	161,952	161,952	0	0.00%
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TOTAL AVAILABLE REVENUES	\$161,952	\$161,952	\$0	0.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	87,624	87,624	0	0.00%
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SALARIES & WAGES

8000 General Fund	87,624	87,624	0	0.00%
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TOTAL SALARIES & WAGES	\$87,624	\$87,624	\$0	0.00%
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OTHER PAYROLL EXPENSES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	57	57	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	20,925	20,925	0	0.00%
3230 Social Security Taxes				
8000 General Fund	6,703	6,703	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	69	69	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	526	526	0	0.00%
3270 Flexible Benefits				
8000 General Fund	33,336	33,336	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	61,616	61,616	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$61,616	\$61,616	\$0	0.00%
PERSONAL SERVICES				
8000 General Fund	149,240	149,240	0	0.00%
TOTAL PERSONAL SERVICES	\$149,240	\$149,240	\$0	0.00%
SERVICES & SUPPLIES				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4100 Instate Travel				
8000 General Fund	1,631	1,631	0	0.00%
4150 Employee Training				
8000 General Fund	315	315	0	0.00%
4175 Office Expenses				
8000 General Fund	7,536	7,536	0	0.00%
4250 Data Processing				
8000 General Fund	636	636	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	1,259	1,259	0	0.00%
4715 IT Expendable Property				
8000 General Fund	1,335	1,335	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	12,712	12,712	0	0.00%
TOTAL SERVICES & SUPPLIES	\$12,712	\$12,712	\$0	0.00%
EXPENDITURES				
8000 General Fund	161,952	161,952	0	0.00%
TOTAL EXPENDITURES	\$161,952	\$161,952	\$0	0.00%
ENDING BALANCE				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	1	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	1.00	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	-	(6,775,191)	(6,775,191)	100.00%
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REVENUE CATEGORIES

8000 General Fund	-	(6,775,191)	(6,775,191)	100.00%
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TOTAL REVENUE CATEGORIES	-	(\$6,775,191)	(\$6,775,191)	100.00%
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AVAILABLE REVENUES

8000 General Fund	-	(6,775,191)	(6,775,191)	100.00%
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TOTAL AVAILABLE REVENUES	-	(\$6,775,191)	(\$6,775,191)	100.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3190 All Other Differential

8000 General Fund	-	(3,143)	(3,143)	100.00%
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SALARIES & WAGES

8000 General Fund	-	(3,143)	(3,143)	100.00%
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TOTAL SALARIES & WAGES	-	(\$3,143)	(\$3,143)	100.00%
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OTHER PAYROLL EXPENSES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3220 Public Employees Retire Cont				
8000 General Fund	-	(751)	(751)	100.00%
3230 Social Security Taxes				
8000 General Fund	-	(241)	(241)	100.00%
3240 Unemployment Assessments				
8000 General Fund	-	(284)	(284)	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	(1,276)	(1,276)	100.00%
TOTAL OTHER PAYROLL EXPENSES	-	(\$1,276)	(\$1,276)	100.00%
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(271,037)	(271,037)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(271,037)	(271,037)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$271,037)	(\$271,037)	100.00%
PERSONAL SERVICES				
8000 General Fund	-	(275,456)	(275,456)	100.00%
TOTAL PERSONAL SERVICES	-	(\$275,456)	(\$275,456)	100.00%
SERVICES & SUPPLIES				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4100 Instate Travel				
8000 General Fund	-	(8,722)	(8,722)	100.00%
3400 Other Funds Ltd	-	(640)	(640)	100.00%
6400 Federal Funds Ltd	-	(3,683)	(3,683)	100.00%
All Funds	-	(13,045)	(13,045)	100.00%
4125 Out of State Travel				
8000 General Fund	-	(698)	(698)	100.00%
3400 Other Funds Ltd	-	(762)	(762)	100.00%
All Funds	-	(1,460)	(1,460)	100.00%
4150 Employee Training				
8000 General Fund	-	(7,152)	(7,152)	100.00%
4175 Office Expenses				
8000 General Fund	-	(105,765)	(105,765)	100.00%
3400 Other Funds Ltd	-	(395)	(395)	100.00%
All Funds	-	(106,160)	(106,160)	100.00%
4200 Telecommunications				
8000 General Fund	-	(133,107)	(133,107)	100.00%
6400 Federal Funds Ltd	-	(16,569)	(16,569)	100.00%
All Funds	-	(149,676)	(149,676)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4225 State Gov. Service Charges				
8000 General Fund	-	(5,426,163)	(5,426,163)	100.00%
4250 Data Processing				
8000 General Fund	-	(209,887)	(209,887)	100.00%
4275 Publicity and Publications				
8000 General Fund	-	(1,985)	(1,985)	100.00%
4300 Professional Services				
8000 General Fund	-	(17,046)	(17,046)	100.00%
6400 Federal Funds Ltd	-	(17,416)	(17,416)	100.00%
All Funds	-	(34,462)	(34,462)	100.00%
4325 Attorney General				
8000 General Fund	-	(390,689)	(390,689)	100.00%
4375 Employee Recruitment and Develop				
8000 General Fund	-	(109)	(109)	100.00%
4400 Dues and Subscriptions				
8000 General Fund	-	(313)	(313)	100.00%
4425 Facilities Rental and Taxes				
8000 General Fund	-	(64,530)	(64,530)	100.00%
4450 Fuels and Utilities				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(43,430)	(43,430)	100.00%
4475 Facilities Maintenance				
8000 General Fund	-	(332)	(332)	100.00%
4525 Medical Services and Supplies				
8000 General Fund	-	(13,058)	(13,058)	100.00%
4550 Other Care of Residents and Patients				
8000 General Fund	-	(209)	(209)	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	(65,644)	(65,644)	100.00%
3400 Other Funds Ltd	-	(2,287)	(2,287)	100.00%
All Funds	-	(67,931)	(67,931)	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	(2,508)	(2,508)	100.00%
4715 IT Expendable Property				
8000 General Fund	-	(2,168)	(2,168)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(6,493,515)	(6,493,515)	100.00%
3400 Other Funds Ltd	-	(4,084)	(4,084)	100.00%
6400 Federal Funds Ltd	-	(37,668)	(37,668)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	-	(\$6,535,267)	(\$6,535,267)	100.00%
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
8000 General Fund	-	(2,309)	(2,309)	100.00%
CAPITAL OUTLAY				
8000 General Fund	-	(2,309)	(2,309)	100.00%
TOTAL CAPITAL OUTLAY	-	(\$2,309)	(\$2,309)	100.00%
SPECIAL PAYMENTS				
6035 Dist to Individuals				
8000 General Fund	-	(3,592)	(3,592)	100.00%
6085 Other Special Payments				
8000 General Fund	-	(319)	(319)	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	(3,911)	(3,911)	100.00%
TOTAL SPECIAL PAYMENTS	-	(\$3,911)	(\$3,911)	100.00%
EXPENDITURES				
8000 General Fund	-	(6,775,191)	(6,775,191)	100.00%
3400 Other Funds Ltd	-	(4,084)	(4,084)	100.00%
6400 Federal Funds Ltd	-	(37,668)	(37,668)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	-	(\$6,816,943)	(\$6,816,943)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	4,084	4,084	100.00%
6400 Federal Funds Ltd	-	37,668	37,668	100.00%
TOTAL ENDING BALANCE	-	\$41,752	\$41,752	100.00%
AUTHORIZED POSITIONS				
8180 Position Reconciliation	-	(2)	(2)	100.00%
AUTHORIZED FTE				
8280 FTE Reconciliation	-	(2.00)	(2.00)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (2,322,237) (2,322,237) 100.00%

REVENUE CATEGORIES

8000 General Fund - (2,322,237) (2,322,237) 100.00%

TOTAL REVENUE CATEGORIES - (\$2,322,237) (\$2,322,237) 100.00%

AVAILABLE REVENUES

8000 General Fund - (2,322,237) (2,322,237) 100.00%

TOTAL AVAILABLE REVENUES - (\$2,322,237) (\$2,322,237) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4200 Telecommunications

8000 General Fund - (21,280) (21,280) 100.00%

6400 Federal Funds Ltd - (2,746) (2,746) 100.00%

All Funds - (24,026) (24,026) 100.00%

4225 State Gov. Service Charges

8000 General Fund - (2,281,313) (2,281,313) 100.00%

4250 Data Processing

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(19,644)	(19,644)	100.00%
4625 Other COI Costs				
3400 Other Funds Ltd	-	(1,253)	(1,253)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(2,322,237)	(2,322,237)	100.00%
3400 Other Funds Ltd	-	(1,253)	(1,253)	100.00%
6400 Federal Funds Ltd	-	(2,746)	(2,746)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$2,326,236)	(\$2,326,236)	100.00%
EXPENDITURES				
8000 General Fund	-	(2,322,237)	(2,322,237)	100.00%
3400 Other Funds Ltd	-	(1,253)	(1,253)	100.00%
6400 Federal Funds Ltd	-	(2,746)	(2,746)	100.00%
TOTAL EXPENDITURES	-	(\$2,326,236)	(\$2,326,236)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	1,253	1,253	100.00%
6400 Federal Funds Ltd	-	2,746	2,746	100.00%
TOTAL ENDING BALANCE	-	\$3,999	\$3,999	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (142,139) (142,139) 100.00%

REVENUE CATEGORIES

8000 General Fund - (142,139) (142,139) 100.00%

TOTAL REVENUE CATEGORIES - (\$142,139) (\$142,139) 100.00%

AVAILABLE REVENUES

8000 General Fund - (142,139) (142,139) 100.00%

TOTAL AVAILABLE REVENUES - (\$142,139) (\$142,139) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4325 Attorney General

8000 General Fund - (142,139) (142,139) 100.00%

SERVICES & SUPPLIES

8000 General Fund - (142,139) (142,139) 100.00%

TOTAL SERVICES & SUPPLIES - (\$142,139) (\$142,139) 100.00%

EXPENDITURES

8000 General Fund - (142,139) (142,139) 100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Central Administration

Cross Reference Number: 29100-004-00-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	-	(\$142,139)	(\$142,139)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	678,018	-	(678,018)	(100.00%)
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REVENUE CATEGORIES

8000 General Fund	678,018	-	(678,018)	(100.00%)
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TOTAL REVENUE CATEGORIES	\$678,018	-	(\$678,018)	(100.00%)
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AVAILABLE REVENUES

8000 General Fund	678,018	-	(678,018)	(100.00%)
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TOTAL AVAILABLE REVENUES	\$678,018	-	(\$678,018)	(100.00%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	397,560	-	(397,560)	(100.00%)
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SALARIES & WAGES

8000 General Fund	397,560	-	(397,560)	(100.00%)
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TOTAL SALARIES & WAGES	\$397,560	-	(\$397,560)	(100.00%)
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OTHER PAYROLL EXPENSES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	171	-	(171)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	94,938	-	(94,938)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	30,413	-	(30,413)	(100.00%)
3240 Unemployment Assessments				
8000 General Fund	715	-	(715)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	207	-	(207)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	2,385	-	(2,385)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	100,008	-	(100,008)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	228,837	-	(228,837)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$228,837	-	(\$228,837)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	626,397	-	(626,397)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES	\$626,397	-	(\$626,397)	(100.00%)
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	4,893	-	(4,893)	(100.00%)
4150 Employee Training				
8000 General Fund	945	-	(945)	(100.00%)
4175 Office Expenses				
8000 General Fund	22,608	-	(22,608)	(100.00%)
4250 Data Processing				
8000 General Fund	1,908	-	(1,908)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	3,777	-	(3,777)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	9,483	-	(9,483)	(100.00%)
4715 IT Expendable Property				
8000 General Fund	8,007	-	(8,007)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	51,621	-	(51,621)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$51,621	-	(\$51,621)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	678,018	-	(678,018)	(100.00%)
TOTAL EXPENDITURES	\$678,018	-	(\$678,018)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	3	-	(3)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	3.00	-	(3.00)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	3,667,355	-	(3,667,355)	(100.00%)
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REVENUE CATEGORIES

8000 General Fund	3,667,355	-	(3,667,355)	(100.00%)
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TOTAL REVENUE CATEGORIES	\$3,667,355	-	(\$3,667,355)	(100.00%)
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AVAILABLE REVENUES

8000 General Fund	3,667,355	-	(3,667,355)	(100.00%)
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TOTAL AVAILABLE REVENUES	\$3,667,355	-	(\$3,667,355)	(100.00%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	1,484,208	-	(1,484,208)	(100.00%)
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SALARIES & WAGES

8000 General Fund	1,484,208	-	(1,484,208)	(100.00%)
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TOTAL SALARIES & WAGES	\$1,484,208	-	(\$1,484,208)	(100.00%)
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OTHER PAYROLL EXPENSES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	513	-	(513)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	354,429	-	(354,429)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	113,542	-	(113,542)	(100.00%)
3240 Unemployment Assessments				
8000 General Fund	2,672	-	(2,672)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	621	-	(621)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	8,905	-	(8,905)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	300,024	-	(300,024)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	780,706	-	(780,706)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$780,706	-	(\$780,706)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	2,264,914	-	(2,264,914)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES	\$2,264,914	-	(\$2,264,914)	(100.00%)
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	14,679	-	(14,679)	(100.00%)
4150 Employee Training				
8000 General Fund	76,890	-	(76,890)	(100.00%)
4175 Office Expenses				
8000 General Fund	67,824	-	(67,824)	(100.00%)
4250 Data Processing				
8000 General Fund	300,820	-	(300,820)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	11,331	-	(11,331)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	28,449	-	(28,449)	(100.00%)
4715 IT Expendable Property				
8000 General Fund	632,423	-	(632,423)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	1,132,416	-	(1,132,416)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$1,132,416	-	(\$1,132,416)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
CAPITAL OUTLAY				
5900 Other Capital Outlay				
8000 General Fund	270,025	-	(270,025)	(100.00%)
CAPITAL OUTLAY				
8000 General Fund	270,025	-	(270,025)	(100.00%)
TOTAL CAPITAL OUTLAY	\$270,025	-	(\$270,025)	(100.00%)
EXPENDITURES				
8000 General Fund	3,667,355	-	(3,667,355)	(100.00%)
TOTAL EXPENDITURES	\$3,667,355	-	(\$3,667,355)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	9	-	(9)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	9.00	-	(9.00)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 2,520,209 - (2,520,209) (100.00%)

BOND SALES

0555 General Fund Obligation Bonds

3400 Other Funds Ltd 285,000 285,000 0 0.00%

REVENUE CATEGORIES

8000 General Fund 2,520,209 - (2,520,209) (100.00%)

3400 Other Funds Ltd 285,000 285,000 0 0.00%

TOTAL REVENUE CATEGORIES \$2,805,209 \$285,000 (\$2,520,209) (89.84%)

AVAILABLE REVENUES

8000 General Fund 2,520,209 - (2,520,209) (100.00%)

3400 Other Funds Ltd 285,000 285,000 0 0.00%

TOTAL AVAILABLE REVENUES \$2,805,209 \$285,000 (\$2,520,209) (89.84%)

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	96,168	-	(96,168)	(100.00%)
SALARIES & WAGES				
8000 General Fund	96,168	-	(96,168)	(100.00%)
TOTAL SALARIES & WAGES	\$96,168	-	(\$96,168)	(100.00%)
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	57	-	(57)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	22,965	-	(22,965)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	7,357	-	(7,357)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	69	-	(69)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	577	-	(577)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	33,336	-	(33,336)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	64,361	-	(64,361)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL OTHER PAYROLL EXPENSES	\$64,361	-	(\$64,361)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	160,529	-	(160,529)	(100.00%)
TOTAL PERSONAL SERVICES	\$160,529	-	(\$160,529)	(100.00%)
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	1,631	-	(1,631)	(100.00%)
4150 Employee Training				
8000 General Fund	315	-	(315)	(100.00%)
4175 Office Expenses				
8000 General Fund	7,536	-	(7,536)	(100.00%)
4200 Telecommunications				
8000 General Fund	2,342,473	-	(2,342,473)	(100.00%)
4250 Data Processing				
8000 General Fund	636	-	(636)	(100.00%)
4625 Other COI Costs				
3400 Other Funds Ltd	285,000	285,000	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	1,259	-	(1,259)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4700 Expendable Prop 250 - 5000				
8000 General Fund	3,161	-	(3,161)	(100.00%)
4715 IT Expendable Property				
8000 General Fund	2,669	-	(2,669)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	2,359,680	-	(2,359,680)	(100.00%)
3400 Other Funds Ltd	285,000	285,000	0	0.00%
TOTAL SERVICES & SUPPLIES	\$2,644,680	\$285,000	(\$2,359,680)	(89.22%)
EXPENDITURES				
8000 General Fund	2,520,209	-	(2,520,209)	(100.00%)
3400 Other Funds Ltd	285,000	285,000	0	0.00%
TOTAL EXPENDITURES	\$2,805,209	\$285,000	(\$2,520,209)	(89.84%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	-	(1)	(100.00%)
AUTHORIZED FTE				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	1.00	-	(1.00)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	218,300	-	(218,300)	(100.00%)
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BOND SALES

0555 General Fund Obligation Bonds

3400 Other Funds Ltd	661,180	547,678	(113,502)	(17.17%)
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REVENUE CATEGORIES

8000 General Fund	218,300	-	(218,300)	(100.00%)
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3400 Other Funds Ltd	661,180	547,678	(113,502)	(17.17%)
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TOTAL REVENUE CATEGORIES	\$879,480	\$547,678	(\$331,802)	(37.73%)
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AVAILABLE REVENUES

8000 General Fund	218,300	-	(218,300)	(100.00%)
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3400 Other Funds Ltd	661,180	547,678	(113,502)	(17.17%)
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TOTAL AVAILABLE REVENUES	\$879,480	\$547,678	(\$331,802)	(37.73%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	126,696	-	(126,696)	(100.00%)
SALARIES & WAGES				
8000 General Fund	126,696	-	(126,696)	(100.00%)
TOTAL SALARIES & WAGES	\$126,696	-	(\$126,696)	(100.00%)
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	57	-	(57)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	30,255	-	(30,255)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	9,692	-	(9,692)	(100.00%)
3240 Unemployment Assessments				
8000 General Fund	228	-	(228)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	69	-	(69)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	760	-	(760)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	33,336	-	(33,336)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
8000 General Fund	74,397	-	(74,397)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$74,397	-	(\$74,397)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	201,093	-	(201,093)	(100.00%)
TOTAL PERSONAL SERVICES	\$201,093	-	(\$201,093)	(100.00%)
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	1,631	-	(1,631)	(100.00%)
4150 Employee Training				
8000 General Fund	315	-	(315)	(100.00%)
4175 Office Expenses				
8000 General Fund	7,536	-	(7,536)	(100.00%)
4250 Data Processing				
8000 General Fund	636	-	(636)	(100.00%)
4625 Other COI Costs				
3400 Other Funds Ltd	661,180	547,678	(113,502)	(17.17%)
4650 Other Services and Supplies				
8000 General Fund	1,259	-	(1,259)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4700 Expendable Prop 250 - 5000				
8000 General Fund	3,161	-	(3,161)	(100.00%)
4715 IT Expendable Property				
8000 General Fund	2,669	-	(2,669)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	17,207	-	(17,207)	(100.00%)
3400 Other Funds Ltd	661,180	547,678	(113,502)	(17.17%)
TOTAL SERVICES & SUPPLIES	\$678,387	\$547,678	(\$130,709)	(19.27%)
EXPENDITURES				
8000 General Fund	218,300	-	(218,300)	(100.00%)
3400 Other Funds Ltd	661,180	547,678	(113,502)	(17.17%)
TOTAL EXPENDITURES	\$879,480	\$547,678	(\$331,802)	(37.73%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	-	(1)	(100.00%)
AUTHORIZED FTE				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	1.00	-	(1.00)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

BOND SALES

0555 General Fund Obligation Bonds

3400 Other Funds Ltd	143,239	-	(143,239)	(100.00%)
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REVENUE CATEGORIES

3400 Other Funds Ltd	143,239	-	(143,239)	(100.00%)
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TOTAL REVENUE CATEGORIES	\$143,239	-	(\$143,239)	(100.00%)
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AVAILABLE REVENUES

3400 Other Funds Ltd	143,239	-	(143,239)	(100.00%)
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TOTAL AVAILABLE REVENUES	\$143,239	-	(\$143,239)	(100.00%)
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EXPENDITURES

SERVICES & SUPPLIES

4625 Other COI Costs

3400 Other Funds Ltd	143,239	-	(143,239)	(100.00%)
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SERVICES & SUPPLIES

3400 Other Funds Ltd	143,239	-	(143,239)	(100.00%)
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TOTAL SERVICES & SUPPLIES	\$143,239	-	(\$143,239)	(100.00%)
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EXPENDITURES

3400 Other Funds Ltd	143,239	-	(143,239)	(100.00%)
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	\$143,239	-	(\$143,239)	(100.00%)
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

OTHER

0975 Other Revenues

3400 Other Funds Ltd	287,704	287,704	0	0.00%
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REVENUE CATEGORIES

3400 Other Funds Ltd	287,704	287,704	0	0.00%
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TOTAL REVENUE CATEGORIES	\$287,704	\$287,704	\$0	0.00%
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AVAILABLE REVENUES

3400 Other Funds Ltd	287,704	287,704	0	0.00%
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TOTAL AVAILABLE REVENUES	\$287,704	\$287,704	\$0	0.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	140,856	140,856	0	0.00%
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SALARIES & WAGES

3400 Other Funds Ltd	140,856	140,856	0	0.00%
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TOTAL SALARIES & WAGES	\$140,856	\$140,856	\$0	0.00%
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OTHER PAYROLL EXPENSES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	114	114	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	33,636	33,636	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	10,775	10,775	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	254	254	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	138	138	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	845	845	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	66,672	66,672	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	112,434	112,434	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$112,434	\$112,434	\$0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	253,290	253,290	0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Central Administration

Cross Reference Number: 29100-004-00-00-00000
 Package: Financial Services Enhancement
 Pkg Group: POL Pkg Type: POL Pkg Number: 113

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES	\$253,290	\$253,290	\$0	0.00%
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	3,262	3,262	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	630	630	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	15,072	15,072	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	1,272	1,272	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	2,518	2,518	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	6,322	6,322	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	5,338	5,338	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	34,414	34,414	0	0.00%
TOTAL SERVICES & SUPPLIES	\$34,414	\$34,414	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
3400 Other Funds Ltd	287,704	287,704	0	0.00%
TOTAL EXPENDITURES	\$287,704	\$287,704	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	2	2	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	2.00	2.00	0.00	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Administrative Services Division

Cross Reference Number: 29100-006-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	153,226	153,226	0	0.00%
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AVAILABLE REVENUES

8000 General Fund	153,226	153,226	0	0.00%
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TOTAL AVAILABLE REVENUES	\$153,226	\$153,226	\$0	0.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

8000 General Fund	1,170	1,170	0	0.00%
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3170 Overtime Payments

8000 General Fund	8,118	8,118	0	0.00%
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3400 Other Funds Ltd	886	886	0	0.00%
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All Funds	9,004	9,004	0	0.00%
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3190 All Other Differential

8000 General Fund	7,867	7,867	0	0.00%
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3400 Other Funds Ltd	2,939	2,939	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	10,806	10,806	0	0.00%
SALARIES & WAGES				
8000 General Fund	17,155	17,155	0	0.00%
3400 Other Funds Ltd	3,825	3,825	0	0.00%
TOTAL SALARIES & WAGES	\$20,980	\$20,980	\$0	0.00%
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
8000 General Fund	3,818	3,818	0	0.00%
3400 Other Funds Ltd	914	914	0	0.00%
All Funds	4,732	4,732	0	0.00%
3221 Pension Obligation Bond				
8000 General Fund	136,979	136,979	0	0.00%
3400 Other Funds Ltd	16,441	16,441	0	0.00%
All Funds	153,420	153,420	0	0.00%
3230 Social Security Taxes				
8000 General Fund	1,311	1,311	0	0.00%
3400 Other Funds Ltd	291	291	0	0.00%
All Funds	1,602	1,602	0	0.00%
3240 Unemployment Assessments				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	499	499	0	0.00%
3400 Other Funds Ltd	3	3	0	0.00%
All Funds	502	502	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	8,707	8,707	0	0.00%
3400 Other Funds Ltd	1,978	1,978	0	0.00%
All Funds	10,685	10,685	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	151,314	151,314	0	0.00%
3400 Other Funds Ltd	19,627	19,627	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$170,941	\$170,941	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
8000 General Fund	(15,243)	(15,243)	0	0.00%
3400 Other Funds Ltd	(4,283)	(4,283)	0	0.00%
All Funds	(19,526)	(19,526)	0	0.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(15,243)	(15,243)	0	0.00%
3400 Other Funds Ltd	(4,283)	(4,283)	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL P.S. BUDGET ADJUSTMENTS	(\$19,526)	(\$19,526)	\$0	0.00%
PERSONAL SERVICES				
8000 General Fund	153,226	153,226	0	0.00%
3400 Other Funds Ltd	19,169	19,169	0	0.00%
TOTAL PERSONAL SERVICES	\$172,395	\$172,395	\$0	0.00%
EXPENDITURES				
8000 General Fund	153,226	153,226	0	0.00%
3400 Other Funds Ltd	19,169	19,169	0	0.00%
TOTAL EXPENDITURES	\$172,395	\$172,395	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(19,169)	(19,169)	0	0.00%
TOTAL ENDING BALANCE	(\$19,169)	(\$19,169)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	498,770	498,770	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	498,770	498,770	0	0.00%
TOTAL AVAILABLE REVENUES	\$498,770	\$498,770	\$0	0.00%
EXPENDITURES				
CAPITAL OUTLAY				
5900 Other Capital Outlay				
8000 General Fund	498,770	498,770	0	0.00%
CAPITAL OUTLAY				
8000 General Fund	498,770	498,770	0	0.00%
TOTAL CAPITAL OUTLAY	\$498,770	\$498,770	\$0	0.00%
EXPENDITURES				
8000 General Fund	498,770	498,770	0	0.00%
TOTAL EXPENDITURES	\$498,770	\$498,770	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

**Package Comparison Report - Detail
2017-19 Biennium
Administrative Services Division**

**Cross Reference Number: 29100-006-00-00-00000
Package: Phase - In
Pkg Group: ESS Pkg Type: 020 Pkg Number: 021**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Administrative Services Division

Cross Reference Number: 29100-006-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(2,648,114)	(2,648,114)	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	(2,648,114)	(2,648,114)	0	0.00%
TOTAL AVAILABLE REVENUES	(\$2,648,114)	(\$2,648,114)	\$0	0.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4715 IT Expendable Property				
8000 General Fund	(283,895)	(283,895)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(283,895)	(283,895)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$283,895)	(\$283,895)	\$0	0.00%
CAPITAL OUTLAY				
5150 Telecommunications Equipment				
8000 General Fund	(20,000)	(20,000)	0	0.00%
5200 Technical Equipment				
8000 General Fund	(25,000)	(25,000)	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
5650 Land and Improvements				
8000 General Fund	(25,000)	(25,000)	0	0.00%
5700 Building Structures				
8000 General Fund	(1,373,440)	(1,373,440)	0	0.00%
5750 Equipment - Part of Building				
8000 General Fund	(419,300)	(419,300)	0	0.00%
5800 Professional Services				
8000 General Fund	(238,304)	(238,304)	0	0.00%
5900 Other Capital Outlay				
8000 General Fund	(263,175)	(263,175)	0	0.00%
CAPITAL OUTLAY				
8000 General Fund	(2,364,219)	(2,364,219)	0	0.00%
TOTAL CAPITAL OUTLAY	(\$2,364,219)	(\$2,364,219)	\$0	0.00%
EXPENDITURES				
8000 General Fund	(2,648,114)	(2,648,114)	0	0.00%
TOTAL EXPENDITURES	(\$2,648,114)	(\$2,648,114)	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	343,945	343,945	0	0.00%
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AVAILABLE REVENUES

8000 General Fund	343,945	343,945	0	0.00%
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TOTAL AVAILABLE REVENUES	\$343,945	\$343,945	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund	14,755	14,755	0	0.00%
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3400 Other Funds Ltd	1,043	1,043	0	0.00%
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All Funds	15,798	15,798	0	0.00%
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4125 Out of State Travel

8000 General Fund	188	188	0	0.00%
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4150 Employee Training

8000 General Fund	9,719	9,719	0	0.00%
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3400 Other Funds Ltd	39	39	0	0.00%
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All Funds	9,758	9,758	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4175 Office Expenses				
8000 General Fund	6,902	6,902	0	0.00%
3400 Other Funds Ltd	4,229	4,229	0	0.00%
All Funds	11,131	11,131	0	0.00%
4200 Telecommunications				
8000 General Fund	76,364	76,364	0	0.00%
4250 Data Processing				
8000 General Fund	30,756	30,756	0	0.00%
3400 Other Funds Ltd	337	337	0	0.00%
All Funds	31,093	31,093	0	0.00%
4275 Publicity and Publications				
8000 General Fund	222	222	0	0.00%
4300 Professional Services				
8000 General Fund	19,284	19,284	0	0.00%
4325 Attorney General				
8000 General Fund	86,196	86,196	0	0.00%
3400 Other Funds Ltd	306	306	0	0.00%
All Funds	86,502	86,502	0	0.00%
4375 Employee Recruitment and Develop				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,920	1,920	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	364	364	0	0.00%
3400 Other Funds Ltd	19	19	0	0.00%
All Funds	383	383	0	0.00%
4450 Fuels and Utilities				
8000 General Fund	26,455	26,455	0	0.00%
3400 Other Funds Ltd	4,487	4,487	0	0.00%
All Funds	30,942	30,942	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	31,992	31,992	0	0.00%
3400 Other Funds Ltd	13,096	13,096	0	0.00%
All Funds	45,088	45,088	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	185	185	0	0.00%
3400 Other Funds Ltd	17,887	17,887	0	0.00%
All Funds	18,072	18,072	0	0.00%
4525 Medical Services and Supplies				
8000 General Fund	557	557	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4550 Other Care of Residents and Patients				
8000 General Fund	1,296	1,296	0	0.00%
3400 Other Funds Ltd	2,845	2,845	0	0.00%
All Funds	4,141	4,141	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	14,352	14,352	0	0.00%
3400 Other Funds Ltd	16,868	16,868	0	0.00%
All Funds	31,220	31,220	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	1,681	1,681	0	0.00%
3400 Other Funds Ltd	388	388	0	0.00%
All Funds	2,069	2,069	0	0.00%
4715 IT Expendable Property				
8000 General Fund	6,333	6,333	0	0.00%
3400 Other Funds Ltd	506	506	0	0.00%
All Funds	6,839	6,839	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	329,521	329,521	0	0.00%
3400 Other Funds Ltd	62,050	62,050	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	\$391,571	\$391,571	\$0	0.00%
CAPITAL OUTLAY				
5150 Telecommunications Equipment				
8000 General Fund	2,535	2,535	0	0.00%
5250 Household and Institutional Equip.				
8000 General Fund	9,738	9,738	0	0.00%
5350 Industrial and Heavy Equipment				
8000 General Fund	478	478	0	0.00%
5550 Data Processing Software				
8000 General Fund	741	741	0	0.00%
5600 Data Processing Hardware				
8000 General Fund	932	932	0	0.00%
CAPITAL OUTLAY				
8000 General Fund	14,424	14,424	0	0.00%
TOTAL CAPITAL OUTLAY	\$14,424	\$14,424	\$0	0.00%
EXPENDITURES				
8000 General Fund	343,945	343,945	0	0.00%
3400 Other Funds Ltd	62,050	62,050	0	0.00%
TOTAL EXPENDITURES	\$405,995	\$405,995	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(62,050)	(62,050)	0	0.00%
TOTAL ENDING BALANCE	(\$62,050)	(\$62,050)	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Administrative Services Division

Cross Reference Number: 29100-006-00-00-00000
 Package: Above Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	60	60	0	0.00%
AVAILABLE REVENUES				
8000 General Fund	60	60	0	0.00%
TOTAL AVAILABLE REVENUES	\$60	\$60	\$0	0.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4525 Medical Services and Supplies				
8000 General Fund	60	60	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	60	60	0	0.00%
TOTAL SERVICES & SUPPLIES	\$60	\$60	\$0	0.00%
EXPENDITURES				
8000 General Fund	60	60	0	0.00%
TOTAL EXPENDITURES	\$60	\$60	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

**Package Comparison Report - Detail
2017-19 Biennium
Administrative Services Division**

**Cross Reference Number: 29100-006-00-00-00000
Package: Above Standard Inflation
Pkg Group: ESS Pkg Type: 030 Pkg Number: 032**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	348,828	127,964	(220,864)	(63.32%)
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AVAILABLE REVENUES

8000 General Fund	348,828	127,964	(220,864)	(63.32%)
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TOTAL AVAILABLE REVENUES	\$348,828	\$127,964	(\$220,864)	(63.32%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	49,660	-	(49,660)	(100.00%)
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3400 Other Funds Ltd	49,660	-	(49,660)	(100.00%)
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All Funds	99,320	-	(99,320)	(100.00%)
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3190 All Other Differential

8000 General Fund	1,072	-	(1,072)	(100.00%)
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3400 Other Funds Ltd	1,072	-	(1,072)	(100.00%)
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All Funds	2,144	-	(2,144)	(100.00%)
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SALARIES & WAGES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	50,732	-	(50,732)	(100.00%)
3400 Other Funds Ltd	50,732	-	(50,732)	(100.00%)
TOTAL SALARIES & WAGES	\$101,464	-	(\$101,464)	(100.00%)
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	31	-	(31)	(100.00%)
3400 Other Funds Ltd	31	-	(31)	(100.00%)
All Funds	62	-	(62)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	12,115	-	(12,115)	(100.00%)
3400 Other Funds Ltd	12,115	-	(12,115)	(100.00%)
All Funds	24,230	-	(24,230)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	3,881	-	(3,881)	(100.00%)
3400 Other Funds Ltd	3,881	-	(3,881)	(100.00%)
All Funds	7,762	-	(7,762)	(100.00%)
3240 Unemployment Assessments				
8000 General Fund	91	-	(91)	(100.00%)
3400 Other Funds Ltd	91	-	(91)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	182	-	(182)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	37	-	(37)	(100.00%)
3400 Other Funds Ltd	37	-	(37)	(100.00%)
All Funds	74	-	(74)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	18,057	-	(18,057)	(100.00%)
3400 Other Funds Ltd	18,057	-	(18,057)	(100.00%)
All Funds	36,114	-	(36,114)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	34,212	-	(34,212)	(100.00%)
3400 Other Funds Ltd	34,212	-	(34,212)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$68,424	-	(\$68,424)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	84,944	-	(84,944)	(100.00%)
3400 Other Funds Ltd	84,944	-	(84,944)	(100.00%)
TOTAL PERSONAL SERVICES	\$169,888	-	(\$169,888)	(100.00%)
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	881	-	(881)	(100.00%)
3400 Other Funds Ltd	881	-	(881)	(100.00%)
All Funds	1,762	-	(1,762)	(100.00%)
4150 Employee Training				
8000 General Fund	315	-	(315)	(100.00%)
3400 Other Funds Ltd	315	-	(315)	(100.00%)
All Funds	630	-	(630)	(100.00%)
4175 Office Expenses				
8000 General Fund	10,132	1,823	(8,309)	(82.01%)
3400 Other Funds Ltd	4,069	-	(4,069)	(100.00%)
All Funds	14,201	1,823	(12,378)	(87.16%)
4200 Telecommunications				
8000 General Fund	65,563	19,711	(45,852)	(69.94%)
4250 Data Processing				
8000 General Fund	36,052	10,736	(25,316)	(70.22%)
3400 Other Funds Ltd	343	-	(343)	(100.00%)
All Funds	36,395	10,736	(25,659)	(70.50%)
4300 Professional Services				
8000 General Fund	3,857	1,159	(2,698)	(69.95%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4325 Attorney General				
8000 General Fund	4,323	1,299	(3,024)	(69.95%)
4450 Fuels and Utilities				
8000 General Fund	22,471	6,756	(15,715)	(69.93%)
4475 Facilities Maintenance				
8000 General Fund	27,245	8,191	(19,054)	(69.94%)
4650 Other Services and Supplies				
8000 General Fund	87,422	75,715	(11,707)	(13.39%)
3400 Other Funds Ltd	680	-	(680)	(100.00%)
All Funds	88,102	75,715	(12,387)	(14.06%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	3,049	-	(3,049)	(100.00%)
3400 Other Funds Ltd	3,049	-	(3,049)	(100.00%)
All Funds	6,098	-	(6,098)	(100.00%)
4715 IT Expendable Property				
8000 General Fund	2,574	2,574	0	0.00%
3400 Other Funds Ltd	2,574	-	(2,574)	(100.00%)
All Funds	5,148	2,574	(2,574)	(50.00%)
SERVICES & SUPPLIES				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	263,884	127,964	(135,920)	(51.51%)
3400 Other Funds Ltd	11,911	-	(11,911)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$275,795	\$127,964	(\$147,831)	(53.60%)
EXPENDITURES				
8000 General Fund	348,828	127,964	(220,864)	(63.32%)
3400 Other Funds Ltd	96,855	-	(96,855)	(100.00%)
TOTAL EXPENDITURES	\$445,683	\$127,964	(\$317,719)	(71.29%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(96,855)	-	96,855	100.00%
TOTAL ENDING BALANCE	(\$96,855)	-	\$96,855	100.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	2	-	(2)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.08	-	(1.08)	(100.00%)

Package Comparison Report - Detail
 2017-19 Biennium
 Administrative Services Division

Cross Reference Number: 29100-006-00-00-00000
 Package: Technical Adjustments
 Pkg Group: ESS Pkg Type: 060 Pkg Number: 060

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(661,941)	(661,941)	0	0.00%
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AVAILABLE REVENUES

8000 General Fund	(661,941)	(661,941)	0	0.00%
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TOTAL AVAILABLE REVENUES	(\$661,941)	(\$661,941)	\$0	0.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	136,217	136,217	0	0.00%
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SALARIES & WAGES

8000 General Fund	136,217	136,217	0	0.00%
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TOTAL SALARIES & WAGES	\$136,217	\$136,217	\$0	0.00%
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

8000 General Fund	(285)	(285)	0	0.00%
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3220 Public Employees Retire Cont

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	32,531	32,531	0	0.00%
3230 Social Security Taxes				
8000 General Fund	10,274	10,274	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	(345)	(345)	0	0.00%
3270 Flexible Benefits				
8000 General Fund	(133,344)	(133,344)	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(91,169)	(91,169)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	(\$91,169)	(\$91,169)	\$0	0.00%
PERSONAL SERVICES				
8000 General Fund	45,048	45,048	0	0.00%
TOTAL PERSONAL SERVICES	\$45,048	\$45,048	\$0	0.00%
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(78,000)	(78,000)	0	0.00%
4150 Employee Training				
8000 General Fund	(27,000)	(27,000)	0	0.00%
4175 Office Expenses				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(53,589)	(53,589)	0	0.00%
4200 Telecommunications				
8000 General Fund	(102,500)	(102,500)	0	0.00%
4250 Data Processing				
8000 General Fund	(11,500)	(11,500)	0	0.00%
4275 Publicity and Publications				
8000 General Fund	(1,500)	(1,500)	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	(38,735)	(38,735)	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	(30,523)	(30,523)	0	0.00%
4525 Medical Services and Supplies				
8000 General Fund	(13,000)	(13,000)	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	(57,043)	(57,043)	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	(2,500)	(2,500)	0	0.00%
4715 IT Expendable Property				
8000 General Fund	(180,080)	(180,080)	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
8000 General Fund	(595,970)	(595,970)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$595,970)	(\$595,970)	\$0	0.00%
CAPITAL OUTLAY				
5250 Household and Institutional Equip.				
8000 General Fund	(107,717)	(107,717)	0	0.00%
5350 Industrial and Heavy Equipment				
8000 General Fund	(3,302)	(3,302)	0	0.00%
CAPITAL OUTLAY				
8000 General Fund	(111,019)	(111,019)	0	0.00%
TOTAL CAPITAL OUTLAY	(\$111,019)	(\$111,019)	\$0	0.00%
EXPENDITURES				
8000 General Fund	(661,941)	(661,941)	0	0.00%
TOTAL EXPENDITURES	(\$661,941)	(\$661,941)	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(5)	(5)	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(4.26)	(4.26)	0.00	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Administrative Services Division

Cross Reference Number: 29100-006-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (870,293) (870,293) 100.00%

AVAILABLE REVENUES

8000 General Fund - (870,293) (870,293) 100.00%

TOTAL AVAILABLE REVENUES - (\$870,293) (\$870,293) 100.00%

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund - (282,432) (282,432) 100.00%

SALARIES & WAGES

8000 General Fund - (282,432) (282,432) 100.00%

TOTAL SALARIES & WAGES - (\$282,432) (\$282,432) 100.00%

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

8000 General Fund - (114) (114) 100.00%

3220 Public Employees Retire Cont

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(67,445)	(67,445)	100.00%
3230 Social Security Taxes				
8000 General Fund	-	(21,606)	(21,606)	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	(138)	(138)	100.00%
3270 Flexible Benefits				
8000 General Fund	-	(66,672)	(66,672)	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	(155,975)	(155,975)	100.00%
TOTAL OTHER PAYROLL EXPENSES	-	(\$155,975)	(\$155,975)	100.00%
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	74,497	74,497	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	74,497	74,497	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	\$74,497	\$74,497	100.00%
PERSONAL SERVICES				
8000 General Fund	-	(363,910)	(363,910)	100.00%
TOTAL PERSONAL SERVICES	-	(\$363,910)	(\$363,910)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	(13,017)	(13,017)	100.00%
3400 Other Funds Ltd	-	(1,043)	(1,043)	100.00%
All Funds	-	(14,060)	(14,060)	100.00%
4125 Out of State Travel				
8000 General Fund	-	(188)	(188)	100.00%
4150 Employee Training				
8000 General Fund	-	(10,349)	(10,349)	100.00%
3400 Other Funds Ltd	-	(39)	(39)	100.00%
All Funds	-	(10,388)	(10,388)	100.00%
4175 Office Expenses				
8000 General Fund	-	(8,797)	(8,797)	100.00%
3400 Other Funds Ltd	-	(4,229)	(4,229)	100.00%
All Funds	-	(13,026)	(13,026)	100.00%
4200 Telecommunications				
8000 General Fund	-	(96,075)	(96,075)	100.00%
4250 Data Processing				
8000 General Fund	-	(156,764)	(156,764)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(337)	(337)	100.00%
All Funds	-	(157,101)	(157,101)	100.00%
4275 Publicity and Publications				
8000 General Fund	-	(222)	(222)	100.00%
4300 Professional Services				
8000 General Fund	-	(20,443)	(20,443)	100.00%
4325 Attorney General				
8000 General Fund	-	(87,495)	(87,495)	100.00%
3400 Other Funds Ltd	-	(306)	(306)	100.00%
All Funds	-	(87,801)	(87,801)	100.00%
4375 Employee Recruitment and Develop				
8000 General Fund	-	(1,920)	(1,920)	100.00%
4400 Dues and Subscriptions				
8000 General Fund	-	(364)	(364)	100.00%
3400 Other Funds Ltd	-	(19)	(19)	100.00%
All Funds	-	(383)	(383)	100.00%
4450 Fuels and Utilities				
8000 General Fund	-	(33,211)	(33,211)	100.00%
3400 Other Funds Ltd	-	(4,487)	(4,487)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	(37,698)	(37,698)	100.00%
4475 Facilities Maintenance				
8000 General Fund	-	(40,183)	(40,183)	100.00%
3400 Other Funds Ltd	-	(13,096)	(13,096)	100.00%
All Funds	-	(53,279)	(53,279)	100.00%
4500 Food and Kitchen Supplies				
8000 General Fund	-	(185)	(185)	100.00%
3400 Other Funds Ltd	-	(17,887)	(17,887)	100.00%
All Funds	-	(18,072)	(18,072)	100.00%
4525 Medical Services and Supplies				
8000 General Fund	-	(617)	(617)	100.00%
4550 Other Care of Residents and Patients				
8000 General Fund	-	(1,296)	(1,296)	100.00%
3400 Other Funds Ltd	-	(2,845)	(2,845)	100.00%
All Funds	-	(4,141)	(4,141)	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	(92,159)	(92,159)	100.00%
3400 Other Funds Ltd	-	(16,868)	(16,868)	100.00%
All Funds	-	(109,027)	(109,027)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	(2,003)	(2,003)	100.00%
3400 Other Funds Ltd	-	(388)	(388)	100.00%
All Funds	-	(2,391)	(2,391)	100.00%
4715 IT Expendable Property				
8000 General Fund	-	73,329	73,329	100.00%
3400 Other Funds Ltd	-	(506)	(506)	100.00%
All Funds	-	72,823	72,823	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(491,959)	(491,959)	100.00%
3400 Other Funds Ltd	-	(62,050)	(62,050)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$554,009)	(\$554,009)	100.00%
CAPITAL OUTLAY				
5150 Telecommunications Equipment				
8000 General Fund	-	(2,535)	(2,535)	100.00%
5250 Household and Institutional Equip.				
8000 General Fund	-	(9,738)	(9,738)	100.00%
5350 Industrial and Heavy Equipment				
8000 General Fund	-	(478)	(478)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
5550 Data Processing Software				
8000 General Fund	-	(741)	(741)	100.00%
5600 Data Processing Hardware				
8000 General Fund	-	(932)	(932)	100.00%
CAPITAL OUTLAY				
8000 General Fund	-	(14,424)	(14,424)	100.00%
TOTAL CAPITAL OUTLAY	-	(\$14,424)	(\$14,424)	100.00%
EXPENDITURES				
8000 General Fund	-	(870,293)	(870,293)	100.00%
3400 Other Funds Ltd	-	(62,050)	(62,050)	100.00%
TOTAL EXPENDITURES	-	(\$932,343)	(\$932,343)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	62,050	62,050	100.00%
TOTAL ENDING BALANCE	-	\$62,050	\$62,050	100.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	(2)	(2)	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	(2.00)	(2.00)	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Administrative Services Division

Cross Reference Number: 29100-006-00-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (19,526) (19,526) 100.00%

AVAILABLE REVENUES

8000 General Fund - (19,526) (19,526) 100.00%

TOTAL AVAILABLE REVENUES - (\$19,526) (\$19,526) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4250 Data Processing

8000 General Fund - (19,526) (19,526) 100.00%

4650 Other Services and Supplies

3400 Other Funds Ltd - (4,746) (4,746) 100.00%

SERVICES & SUPPLIES

8000 General Fund - (19,526) (19,526) 100.00%

3400 Other Funds Ltd - (4,746) (4,746) 100.00%

TOTAL SERVICES & SUPPLIES - (\$24,272) (\$24,272) 100.00%

EXPENDITURES

8000 General Fund - (19,526) (19,526) 100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Administrative Services Division

Cross Reference Number: 29100-006-00-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(4,746)	(4,746)	100.00%
TOTAL EXPENDITURES	-	(\$24,272)	(\$24,272)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	4,746	4,746	100.00%
TOTAL ENDING BALANCE	-	\$4,746	\$4,746	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Administrative Services Division

Cross Reference Number: 29100-006-00-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (49,045) (49,045) 100.00%

AVAILABLE REVENUES

8000 General Fund - (49,045) (49,045) 100.00%

TOTAL AVAILABLE REVENUES - (\$49,045) (\$49,045) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4325 Attorney General

8000 General Fund - (49,045) (49,045) 100.00%

3400 Other Funds Ltd - (173) (173) 100.00%

All Funds - (49,218) (49,218) 100.00%

SERVICES & SUPPLIES

8000 General Fund - (49,045) (49,045) 100.00%

3400 Other Funds Ltd - (173) (173) 100.00%

TOTAL SERVICES & SUPPLIES - (\$49,218) (\$49,218) 100.00%

EXPENDITURES

8000 General Fund - (49,045) (49,045) 100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Administrative Services Division

Cross Reference Number: 29100-006-00-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(173)	(173)	100.00%
TOTAL EXPENDITURES	-	(\$49,218)	(\$49,218)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	173	173	100.00%
TOTAL ENDING BALANCE	-	\$173	\$173	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	2,860,173	-	(2,860,173)	(100.00%)
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AVAILABLE REVENUES

8000 General Fund	2,860,173	-	(2,860,173)	(100.00%)
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TOTAL AVAILABLE REVENUES	\$2,860,173	-	(\$2,860,173)	(100.00%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	109,968	-	(109,968)	(100.00%)
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SALARIES & WAGES

8000 General Fund	109,968	-	(109,968)	(100.00%)
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TOTAL SALARIES & WAGES	\$109,968	-	(\$109,968)	(100.00%)
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

8000 General Fund	57	-	(57)	(100.00%)
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3220 Public Employees Retire Cont

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	26,260	-	(26,260)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	8,412	-	(8,412)	(100.00%)
3240 Unemployment Assessments				
8000 General Fund	198	-	(198)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	69	-	(69)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	660	-	(660)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	33,336	-	(33,336)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	68,992	-	(68,992)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$68,992	-	(\$68,992)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	178,960	-	(178,960)	(100.00%)
TOTAL PERSONAL SERVICES	\$178,960	-	(\$178,960)	(100.00%)
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,631	-	(1,631)	(100.00%)
4150 Employee Training				
8000 General Fund	315	-	(315)	(100.00%)
4175 Office Expenses				
8000 General Fund	7,536	-	(7,536)	(100.00%)
4250 Data Processing				
8000 General Fund	636	-	(636)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	1,259	-	(1,259)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	3,161	-	(3,161)	(100.00%)
4715 IT Expendable Property				
8000 General Fund	2,669	-	(2,669)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	17,207	-	(17,207)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$17,207	-	(\$17,207)	(100.00%)
CAPITAL OUTLAY				
5900 Other Capital Outlay				
8000 General Fund	2,664,006	-	(2,664,006)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
CAPITAL OUTLAY				
8000 General Fund	2,664,006	-	(2,664,006)	(100.00%)
TOTAL CAPITAL OUTLAY	\$2,664,006	-	(\$2,664,006)	(100.00%)
EXPENDITURES				
8000 General Fund	2,860,173	-	(2,860,173)	(100.00%)
TOTAL EXPENDITURES	\$2,860,173	-	(\$2,860,173)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	-	(1)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	-	(1.00)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 914,355 - (914,355) (100.00%)

AVAILABLE REVENUES

8000 General Fund 914,355 - (914,355) (100.00%)

TOTAL AVAILABLE REVENUES \$914,355 - (\$914,355) (100.00%)

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund 537,888 - (537,888) (100.00%)

SALARIES & WAGES

8000 General Fund 537,888 - (537,888) (100.00%)

TOTAL SALARIES & WAGES \$537,888 - (\$537,888) (100.00%)

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

8000 General Fund 228 - (228) (100.00%)

3220 Public Employees Retire Cont

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	128,447	-	(128,447)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	41,148	-	(41,148)	(100.00%)
3240 Unemployment Assessments				
8000 General Fund	968	-	(968)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	276	-	(276)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	3,228	-	(3,228)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	133,344	-	(133,344)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	307,639	-	(307,639)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$307,639	-	(\$307,639)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	845,527	-	(845,527)	(100.00%)
TOTAL PERSONAL SERVICES	\$845,527	-	(\$845,527)	(100.00%)
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	6,524	-	(6,524)	(100.00%)
4150 Employee Training				
8000 General Fund	1,260	-	(1,260)	(100.00%)
4175 Office Expenses				
8000 General Fund	30,144	-	(30,144)	(100.00%)
4250 Data Processing				
8000 General Fund	2,544	-	(2,544)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	5,036	-	(5,036)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	12,644	-	(12,644)	(100.00%)
4715 IT Expendable Property				
8000 General Fund	10,676	-	(10,676)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	68,828	-	(68,828)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$68,828	-	(\$68,828)	(100.00%)
EXPENDITURES				
8000 General Fund	914,355	-	(914,355)	(100.00%)
TOTAL EXPENDITURES	\$914,355	-	(\$914,355)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	4	-	(4)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	4.00	-	(4.00)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 5,149,210 - (5,149,210) (100.00%)

AVAILABLE REVENUES

8000 General Fund 5,149,210 - (5,149,210) (100.00%)

TOTAL AVAILABLE REVENUES \$5,149,210 - (\$5,149,210) (100.00%)

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund 521,964 - (521,964) (100.00%)

SALARIES & WAGES

8000 General Fund 521,964 - (521,964) (100.00%)

TOTAL SALARIES & WAGES \$521,964 - (\$521,964) (100.00%)

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

8000 General Fund 228 - (228) (100.00%)

3220 Public Employees Retire Cont

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	124,644	-	(124,644)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	39,930	-	(39,930)	(100.00%)
3240 Unemployment Assessments				
8000 General Fund	939	-	(939)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	276	-	(276)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	3,132	-	(3,132)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	133,344	-	(133,344)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	302,493	-	(302,493)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$302,493	-	(\$302,493)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	824,457	-	(824,457)	(100.00%)
TOTAL PERSONAL SERVICES	\$824,457	-	(\$824,457)	(100.00%)
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	5,709	-	(5,709)	(100.00%)
4125 Out of State Travel				
8000 General Fund	48,000	-	(48,000)	(100.00%)
4150 Employee Training				
8000 General Fund	1,103	-	(1,103)	(100.00%)
4175 Office Expenses				
8000 General Fund	26,376	-	(26,376)	(100.00%)
4250 Data Processing				
8000 General Fund	2,226	-	(2,226)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	4,407	-	(4,407)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	12,644	-	(12,644)	(100.00%)
4715 IT Expendable Property				
8000 General Fund	4,224,288	-	(4,224,288)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	4,324,753	-	(4,324,753)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$4,324,753	-	(\$4,324,753)	(100.00%)

EXPENDITURES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	5,149,210	-	(5,149,210)	(100.00%)
TOTAL EXPENDITURES	\$5,149,210	-	(\$5,149,210)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	4	-	(4)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	3.50	-	(3.50)	(100.00%)

Package Comparison Report - Detail
 2017-19 Biennium
 Administrative Services Division

Cross Reference Number: 29100-006-00-00-00000
 Package: Capital Improvements and Renewal
 Pkg Group: POL Pkg Type: POL Pkg Number: 105

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	15,260,895	-	(15,260,895)	(100.00%)
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AVAILABLE REVENUES

8000 General Fund	15,260,895	-	(15,260,895)	(100.00%)
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TOTAL AVAILABLE REVENUES	\$15,260,895	-	(\$15,260,895)	(100.00%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	528,816	-	(528,816)	(100.00%)
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SALARIES & WAGES

8000 General Fund	528,816	-	(528,816)	(100.00%)
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TOTAL SALARIES & WAGES	\$528,816	-	(\$528,816)	(100.00%)
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

8000 General Fund	257	-	(257)	(100.00%)
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3220 Public Employees Retire Cont

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	126,282	-	(126,282)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	40,453	-	(40,453)	(100.00%)
3240 Unemployment Assessments				
8000 General Fund	952	-	(952)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	309	-	(309)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	3,173	-	(3,173)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	150,012	-	(150,012)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	321,438	-	(321,438)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$321,438	-	(\$321,438)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	850,254	-	(850,254)	(100.00%)
TOTAL PERSONAL SERVICES	\$850,254	-	(\$850,254)	(100.00%)
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	7,372	-	(7,372)	(100.00%)
4150 Employee Training				
8000 General Fund	1,424	-	(1,424)	(100.00%)
4175 Office Expenses				
8000 General Fund	34,063	-	(34,063)	(100.00%)
4250 Data Processing				
8000 General Fund	2,875	-	(2,875)	(100.00%)
4300 Professional Services				
8000 General Fund	1,454,302	-	(1,454,302)	(100.00%)
4475 Facilities Maintenance				
8000 General Fund	12,875,764	-	(12,875,764)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	5,691	-	(5,691)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	15,805	-	(15,805)	(100.00%)
4715 IT Expendable Property				
8000 General Fund	13,345	-	(13,345)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	14,410,641	-	(14,410,641)	(100.00%)

Package Comparison Report - Detail
 2017-19 Biennium
 Administrative Services Division

Cross Reference Number: 29100-006-00-00-00000
 Package: Capital Improvements and Renewal
 Pkg Group: POL Pkg Type: POL Pkg Number: 105

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	\$14,410,641	-	(\$14,410,641)	(100.00%)
EXPENDITURES				
8000 General Fund	15,260,895	-	(15,260,895)	(100.00%)
TOTAL EXPENDITURES	\$15,260,895	-	(\$15,260,895)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	5	-	(5)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	4.52	-	(4.52)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	335,591	-	(335,591)	(100.00%)
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AVAILABLE REVENUES

8000 General Fund	335,591	-	(335,591)	(100.00%)
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TOTAL AVAILABLE REVENUES	\$335,591	-	(\$335,591)	(100.00%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	131,904	-	(131,904)	(100.00%)
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SALARIES & WAGES

8000 General Fund	131,904	-	(131,904)	(100.00%)
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TOTAL SALARIES & WAGES	\$131,904	-	(\$131,904)	(100.00%)
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

8000 General Fund	57	-	(57)	(100.00%)
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3220 Public Employees Retire Cont

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	31,499	-	(31,499)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	10,091	-	(10,091)	(100.00%)
3240 Unemployment Assessments				
8000 General Fund	237	-	(237)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	69	-	(69)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	791	-	(791)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	33,336	-	(33,336)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	76,080	-	(76,080)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$76,080	-	(\$76,080)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	207,984	-	(207,984)	(100.00%)
TOTAL PERSONAL SERVICES	\$207,984	-	(\$207,984)	(100.00%)
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,631	-	(1,631)	(100.00%)
4150 Employee Training				
8000 General Fund	110,715	-	(110,715)	(100.00%)
4175 Office Expenses				
8000 General Fund	7,536	-	(7,536)	(100.00%)
4250 Data Processing				
8000 General Fund	636	-	(636)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	1,259	-	(1,259)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	3,161	-	(3,161)	(100.00%)
4715 IT Expendable Property				
8000 General Fund	2,669	-	(2,669)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	127,607	-	(127,607)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$127,607	-	(\$127,607)	(100.00%)
EXPENDITURES				
8000 General Fund	335,591	-	(335,591)	(100.00%)
TOTAL EXPENDITURES	\$335,591	-	(\$335,591)	(100.00%)

Package Comparison Report - Detail
 2017-19 Biennium
 Administrative Services Division

Cross Reference Number: 29100-006-00-00-00000

Package: Staff Wellness

Pkg Group: POL Pkg Type: POL Pkg Number: 106

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	-	(1)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	-	(1.00)	(100.00%)

Package Comparison Report - Detail
 2017-19 Biennium
 Administrative Services Division

Cross Reference Number: 29100-006-00-00-00000
 Package: Workforce Recruitment/Development/Retention
 Pkg Group: POL Pkg Type: POL Pkg Number: 107

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 1,004,767 - (1,004,767) (100.00%)

AVAILABLE REVENUES

8000 General Fund 1,004,767 - (1,004,767) (100.00%)

TOTAL AVAILABLE REVENUES \$1,004,767 - (\$1,004,767) (100.00%)

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund 530,640 - (530,640) (100.00%)

SALARIES & WAGES

8000 General Fund 530,640 - (530,640) (100.00%)

TOTAL SALARIES & WAGES \$530,640 - (\$530,640) (100.00%)

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

8000 General Fund 228 - (228) (100.00%)

3220 Public Employees Retire Cont

Package Comparison Report - Detail
 2017-19 Biennium
 Administrative Services Division

Cross Reference Number: 29100-006-00-00-00000
 Package: Workforce Recruitment/Development/Retention
 Pkg Group: POL Pkg Type: POL Pkg Number: 107

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	126,717	-	(126,717)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	40,594	-	(40,594)	(100.00%)
3240 Unemployment Assessments				
8000 General Fund	956	-	(956)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	276	-	(276)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	3,184	-	(3,184)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	133,344	-	(133,344)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	305,299	-	(305,299)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$305,299	-	(\$305,299)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	835,939	-	(835,939)	(100.00%)
TOTAL PERSONAL SERVICES	\$835,939	-	(\$835,939)	(100.00%)
SERVICES & SUPPLIES				
4100 Instate Travel				

Package Comparison Report - Detail
 2017-19 Biennium
 Administrative Services Division

Cross Reference Number: 29100-006-00-00-00000
 Package: Workforce Recruitment/Development/Retention
 Pkg Group: POL Pkg Type: POL Pkg Number: 107

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	23,524	-	(23,524)	(100.00%)
4150 Employee Training				
8000 General Fund	51,260	-	(51,260)	(100.00%)
4175 Office Expenses				
8000 General Fund	44,644	-	(44,644)	(100.00%)
4250 Data Processing				
8000 General Fund	18,544	-	(18,544)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	7,536	-	(7,536)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	12,644	-	(12,644)	(100.00%)
4715 IT Expendable Property				
8000 General Fund	10,676	-	(10,676)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	168,828	-	(168,828)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$168,828	-	(\$168,828)	(100.00%)
EXPENDITURES				
8000 General Fund	1,004,767	-	(1,004,767)	(100.00%)
TOTAL EXPENDITURES	\$1,004,767	-	(\$1,004,767)	(100.00%)

Package Comparison Report - Detail
 2017-19 Biennium
 Administrative Services Division

Cross Reference Number: 29100-006-00-00-00000
 Package: Workforce Recruitment/Development/Retention
 Pkg Group: POL Pkg Type: POL Pkg Number: 107

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	4	-	(4)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	4.00	-	(4.00)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	9,274	-	(9,274)	(100.00%)
AVAILABLE REVENUES				
8000 General Fund	9,274	-	(9,274)	(100.00%)
TOTAL AVAILABLE REVENUES	\$9,274	-	(\$9,274)	(100.00%)
EXPENDITURES				
SERVICES & SUPPLIES				
4315 IT Professional Services				
8000 General Fund	9,274	-	(9,274)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	9,274	-	(9,274)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$9,274	-	(\$9,274)	(100.00%)
EXPENDITURES				
8000 General Fund	9,274	-	(9,274)	(100.00%)
TOTAL EXPENDITURES	\$9,274	-	(\$9,274)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 15,328,185 - (15,328,185) (100.00%)

AVAILABLE REVENUES

8000 General Fund 15,328,185 - (15,328,185) (100.00%)

TOTAL AVAILABLE REVENUES \$15,328,185 - (\$15,328,185) (100.00%)

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund 9,019,248 - (9,019,248) (100.00%)

SALARIES & WAGES

8000 General Fund 9,019,248 - (9,019,248) (100.00%)

TOTAL SALARIES & WAGES \$9,019,248 - (\$9,019,248) (100.00%)

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

8000 General Fund 3,819 - (3,819) (100.00%)

3220 Public Employees Retire Cont

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	2,153,780	-	(2,153,780)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	689,983	-	(689,983)	(100.00%)
3240 Unemployment Assessments				
8000 General Fund	16,235	-	(16,235)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	4,623	-	(4,623)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	54,116	-	(54,116)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	2,233,512	-	(2,233,512)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	5,156,068	-	(5,156,068)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$5,156,068	-	(\$5,156,068)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	14,175,316	-	(14,175,316)	(100.00%)
TOTAL PERSONAL SERVICES	\$14,175,316	-	(\$14,175,316)	(100.00%)
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	109,277	-	(109,277)	(100.00%)
4150 Employee Training				
8000 General Fund	21,105	-	(21,105)	(100.00%)
4175 Office Expenses				
8000 General Fund	504,912	-	(504,912)	(100.00%)
4250 Data Processing				
8000 General Fund	42,612	-	(42,612)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	84,353	-	(84,353)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	211,787	-	(211,787)	(100.00%)
4715 IT Expendable Property				
8000 General Fund	178,823	-	(178,823)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	1,152,869	-	(1,152,869)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$1,152,869	-	(\$1,152,869)	(100.00%)
EXPENDITURES				
8000 General Fund	15,328,185	-	(15,328,185)	(100.00%)
TOTAL EXPENDITURES	\$15,328,185	-	(\$15,328,185)	(100.00%)

Package Comparison Report - Detail
 2017-19 Biennium
 Administrative Services Division

Cross Reference Number: 29100-006-00-00-00000
 Package: Technology Positions
 Pkg Group: POL Pkg Type: POL Pkg Number: 111

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	67	-	(67)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	67.00	-	(67.00)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(14,027,513)	(14,027,513)	0	0.00%
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AVAILABLE REVENUES

8000 General Fund	(14,027,513)	(14,027,513)	0	0.00%
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TOTAL AVAILABLE REVENUES	(\$14,027,513)	(\$14,027,513)	\$0	0.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	(9,062,220)	(9,062,220)	0	0.00%
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

8000 General Fund	(3,591)	(3,591)	0	0.00%
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3220 Public Employees Retire Cont

8000 General Fund	(2,164,051)	(2,164,051)	0	0.00%
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3230 Social Security Taxes

8000 General Fund	(693,136)	(693,136)	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	(4,347)	(4,347)	0	0.00%
3270 Flexible Benefits				
8000 General Fund	(2,100,168)	(2,100,168)	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(4,965,293)	(4,965,293)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	(\$4,965,293)	(\$4,965,293)	\$0	0.00%
PERSONAL SERVICES				
8000 General Fund	(14,027,513)	(14,027,513)	0	0.00%
TOTAL PERSONAL SERVICES	(\$14,027,513)	(\$14,027,513)	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(63)	(63)	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(62.50)	(62.50)	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	49,347	49,347	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	49,347	49,347	0	0.00%
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TOTAL REVENUE CATEGORIES	\$49,347	\$49,347	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	49,347	49,347	0	0.00%
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TOTAL AVAILABLE REVENUES	\$49,347	\$49,347	\$0	0.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3170 Overtime Payments

8000 General Fund	360	360	0	0.00%
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3190 All Other Differential

8000 General Fund	9,805	9,805	0	0.00%
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SALARIES & WAGES

8000 General Fund	10,165	10,165	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SALARIES & WAGES	\$10,165	\$10,165	\$0	0.00%
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
8000 General Fund	2,427	2,427	0	0.00%
3221 Pension Obligation Bond				
8000 General Fund	40,377	40,377	0	0.00%
3400 Other Funds Ltd	97	97	0	0.00%
All Funds	40,474	40,474	0	0.00%
3230 Social Security Taxes				
8000 General Fund	776	776	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	4,871	4,871	0	0.00%
3400 Other Funds Ltd	12	12	0	0.00%
All Funds	4,883	4,883	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	48,451	48,451	0	0.00%
3400 Other Funds Ltd	109	109	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$48,560	\$48,560	\$0	0.00%

P.S. BUDGET ADJUSTMENTS

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3455 Vacancy Savings				
8000 General Fund	(9,269)	(9,269)	0	0.00%
3400 Other Funds Ltd	(19)	(19)	0	0.00%
All Funds	(9,288)	(9,288)	0	0.00%
PERSONAL SERVICES				
8000 General Fund	49,347	49,347	0	0.00%
3400 Other Funds Ltd	90	90	0	0.00%
TOTAL PERSONAL SERVICES	\$49,437	\$49,437	\$0	0.00%
EXPENDITURES				
8000 General Fund	49,347	49,347	0	0.00%
3400 Other Funds Ltd	90	90	0	0.00%
TOTAL EXPENDITURES	\$49,437	\$49,437	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(90)	(90)	0	0.00%
TOTAL ENDING BALANCE	(\$90)	(\$90)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	2,305	2,305	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	2,305	2,305	0	0.00%
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TOTAL REVENUE CATEGORIES	\$2,305	\$2,305	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	2,305	2,305	0	0.00%
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TOTAL AVAILABLE REVENUES	\$2,305	\$2,305	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4175 Office Expenses

8000 General Fund	2,305	2,305	0	0.00%
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SERVICES & SUPPLIES

8000 General Fund	2,305	2,305	0	0.00%
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TOTAL SERVICES & SUPPLIES	\$2,305	\$2,305	\$0	0.00%
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EXPENDITURES

8000 General Fund	2,305	2,305	0	0.00%
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Package Comparison Report - Detail
 2017-19 Biennium
 Community Corrections

Cross Reference Number: 29100-009-00-00-00000
 Package: Phase - In
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 021

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	\$2,305	\$2,305	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund (10,192) (10,192) 0 0.00%

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd (300,551) (300,551) 0 0.00%

REVENUE CATEGORIES

8000 General Fund (10,192) (10,192) 0 0.00%

6400 Federal Funds Ltd (300,551) (300,551) 0 0.00%

TOTAL REVENUE CATEGORIES (\$310,743) (\$310,743) \$0 0.00%

AVAILABLE REVENUES

8000 General Fund (10,192) (10,192) 0 0.00%

6400 Federal Funds Ltd (300,551) (300,551) 0 0.00%

TOTAL AVAILABLE REVENUES (\$310,743) (\$310,743) \$0 0.00%

EXPENDITURES

SERVICES & SUPPLIES

4700 Expendable Prop 250 - 5000

8000 General Fund (6,601) (6,601) 0 0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
8000 General Fund	(3,591)	(3,591)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(10,192)	(10,192)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$10,192)	(\$10,192)	\$0	0.00%
SPECIAL PAYMENTS				
6020 Dist to Counties				
6400 Federal Funds Ltd	(300,551)	(300,551)	0	0.00%
EXPENDITURES				
8000 General Fund	(10,192)	(10,192)	0	0.00%
6400 Federal Funds Ltd	(300,551)	(300,551)	0	0.00%
TOTAL EXPENDITURES	(\$310,743)	(\$310,743)	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	9,457,553	9,457,553	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	9,457,553	9,457,553	0	0.00%
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TOTAL REVENUE CATEGORIES	\$9,457,553	\$9,457,553	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	9,457,553	9,457,553	0	0.00%
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TOTAL AVAILABLE REVENUES	\$9,457,553	\$9,457,553	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund	1,551	1,551	0	0.00%
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4125 Out of State Travel

8000 General Fund	365	365	0	0.00%
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4150 Employee Training

8000 General Fund	1,070	1,070	0	0.00%
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4175 Office Expenses

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	3,546	3,546	0	0.00%
4250 Data Processing				
8000 General Fund	1,676	1,676	0	0.00%
4275 Publicity and Publications				
8000 General Fund	25	25	0	0.00%
4300 Professional Services				
8000 General Fund	5,670	5,670	0	0.00%
4325 Attorney General				
8000 General Fund	7,481	7,481	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	26	26	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	2,257	2,257	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	346	346	0	0.00%
4500 Food and Kitchen Supplies				
8000 General Fund	12	12	0	0.00%
4550 Other Care of Residents and Patients				
8000 General Fund	34,298	34,298	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	52,333	52,333	0	0.00%
All Funds	86,631	86,631	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	1,633	1,633	0	0.00%
3400 Other Funds Ltd	234	234	0	0.00%
All Funds	1,867	1,867	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	971	971	0	0.00%
4715 IT Expendable Property				
8000 General Fund	38	38	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	60,965	60,965	0	0.00%
3400 Other Funds Ltd	52,567	52,567	0	0.00%
TOTAL SERVICES & SUPPLIES	\$113,532	\$113,532	\$0	0.00%
CAPITAL OUTLAY				
5600 Data Processing Hardware				
8000 General Fund	1,852	1,852	0	0.00%
SPECIAL PAYMENTS				
6020 Dist to Counties				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	9,394,736	9,394,736	0	0.00%
3400 Other Funds Ltd	196,732	196,732	0	0.00%
All Funds	9,591,468	9,591,468	0	0.00%
EXPENDITURES				
8000 General Fund	9,457,553	9,457,553	0	0.00%
3400 Other Funds Ltd	249,299	249,299	0	0.00%
TOTAL EXPENDITURES	\$9,706,852	\$9,706,852	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(249,299)	(249,299)	0	0.00%
TOTAL ENDING BALANCE	(\$249,299)	(\$249,299)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	10,817,614	14,622,977	3,805,363	35.18%
REVENUE CATEGORIES				
8000 General Fund	10,817,614	14,622,977	3,805,363	35.18%
TOTAL REVENUE CATEGORIES	\$10,817,614	\$14,622,977	\$3,805,363	35.18%
AVAILABLE REVENUES				
8000 General Fund	10,817,614	14,622,977	3,805,363	35.18%
TOTAL AVAILABLE REVENUES	\$10,817,614	\$14,622,977	\$3,805,363	35.18%
EXPENDITURES				
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	10,817,614	14,622,977	3,805,363	35.18%
EXPENDITURES				
8000 General Fund	10,817,614	14,622,977	3,805,363	35.18%
TOTAL EXPENDITURES	\$10,817,614	\$14,622,977	\$3,805,363	35.18%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	1,088,160	1,088,160	0	0.00%
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SALARIES & WAGES

8000 General Fund	1,088,160	1,088,160	0	0.00%
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TOTAL SALARIES & WAGES	\$1,088,160	\$1,088,160	\$0	0.00%
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

8000 General Fund	570	570	0	0.00%
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3220 Public Employees Retire Cont

8000 General Fund	259,855	259,855	0	0.00%
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3230 Social Security Taxes

8000 General Fund	83,241	83,241	0	0.00%
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3250 Workers Comp. Assess. (WCD)

8000 General Fund	690	690	0	0.00%
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3270 Flexible Benefits

8000 General Fund	333,360	333,360	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
8000 General Fund	677,716	677,716	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$677,716	\$677,716	\$0	0.00%
PERSONAL SERVICES				
8000 General Fund	1,765,876	1,765,876	0	0.00%
TOTAL PERSONAL SERVICES	\$1,765,876	\$1,765,876	\$0	0.00%
SERVICES & SUPPLIES				
4175 Office Expenses				
8000 General Fund	(8,255)	(8,255)	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	(62,063)	(62,063)	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	(11,883)	(13,735)	(1,852)	(15.59%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	(14,596)	(14,596)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(96,797)	(98,649)	(1,852)	(1.91%)
TOTAL SERVICES & SUPPLIES	(\$96,797)	(\$98,649)	(\$1,852)	(1.91%)
CAPITAL OUTLAY				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
5600 Data Processing Hardware				
8000 General Fund	(51,917)	(50,065)	1,852	3.57%
SPECIAL PAYMENTS				
6020 Dist to Counties				
8000 General Fund	(1,617,162)	(1,617,162)	0	0.00%
EXPENDITURES				
8000 General Fund	-	-	0	0.00%
TOTAL EXPENDITURES	-	-	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	10	10	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	10.00	10.00	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (32,807,234) (32,807,234) 100.00%

REVENUE CATEGORIES

8000 General Fund - (32,807,234) (32,807,234) 100.00%

TOTAL REVENUE CATEGORIES - (\$32,807,234) (\$32,807,234) 100.00%

AVAILABLE REVENUES

8000 General Fund - (32,807,234) (32,807,234) 100.00%

TOTAL AVAILABLE REVENUES - (\$32,807,234) (\$32,807,234) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund - (1,551) (1,551) 100.00%

4125 Out of State Travel

8000 General Fund - (365) (365) 100.00%

4150 Employee Training

8000 General Fund - (1,070) (1,070) 100.00%

4175 Office Expenses

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(14,387)	(14,387)	100.00%
4250 Data Processing				
8000 General Fund	-	(26,676)	(26,676)	100.00%
4275 Publicity and Publications				
8000 General Fund	-	(25)	(25)	100.00%
4300 Professional Services				
8000 General Fund	-	(5,670)	(5,670)	100.00%
4325 Attorney General				
8000 General Fund	-	(7,481)	(7,481)	100.00%
4375 Employee Recruitment and Develop				
8000 General Fund	-	(26)	(26)	100.00%
4400 Dues and Subscriptions				
8000 General Fund	-	(43)	(43)	100.00%
4475 Facilities Maintenance				
8000 General Fund	-	(346)	(346)	100.00%
4500 Food and Kitchen Supplies				
8000 General Fund	-	(12)	(12)	100.00%
4550 Other Care of Residents and Patients				
8000 General Fund	-	(961,262)	(961,262)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(52,333)	(52,333)	100.00%
All Funds	-	(1,013,595)	(1,013,595)	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	(1,209)	(1,209)	100.00%
3400 Other Funds Ltd	-	(234)	(234)	100.00%
All Funds	-	(1,443)	(1,443)	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	(450)	(450)	100.00%
4715 IT Expendable Property				
8000 General Fund	-	(38)	(38)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(1,020,611)	(1,020,611)	100.00%
3400 Other Funds Ltd	-	(52,567)	(52,567)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$1,073,178)	(\$1,073,178)	100.00%
CAPITAL OUTLAY				
5600 Data Processing Hardware				
8000 General Fund	-	(1,852)	(1,852)	100.00%
SPECIAL PAYMENTS				
6020 Dist to Counties				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(31,784,771)	(31,784,771)	100.00%
EXPENDITURES				
8000 General Fund	-	(32,807,234)	(32,807,234)	100.00%
3400 Other Funds Ltd	-	(52,567)	(52,567)	100.00%
TOTAL EXPENDITURES	-	(\$32,859,801)	(\$32,859,801)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	52,567	52,567	100.00%
TOTAL ENDING BALANCE	-	\$52,567	\$52,567	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (3,954) (3,954) 100.00%

REVENUE CATEGORIES

8000 General Fund - (3,954) (3,954) 100.00%

TOTAL REVENUE CATEGORIES - (\$3,954) (\$3,954) 100.00%

AVAILABLE REVENUES

8000 General Fund - (3,954) (3,954) 100.00%

TOTAL AVAILABLE REVENUES - (\$3,954) (\$3,954) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4250 Data Processing

8000 General Fund - (3,954) (3,954) 100.00%

4550 Other Care of Residents and Patients

3400 Other Funds Ltd - (4,007) (4,007) 100.00%

SERVICES & SUPPLIES

8000 General Fund - (3,954) (3,954) 100.00%

3400 Other Funds Ltd - (4,007) (4,007) 100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	-	(\$7,961)	(\$7,961)	100.00%
EXPENDITURES				
8000 General Fund	-	(3,954)	(3,954)	100.00%
3400 Other Funds Ltd	-	(4,007)	(4,007)	100.00%
TOTAL EXPENDITURES	-	(\$7,961)	(\$7,961)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	4,007	4,007	100.00%
TOTAL ENDING BALANCE	-	\$4,007	\$4,007	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (4,232) (4,232) 100.00%

REVENUE CATEGORIES

8000 General Fund - (4,232) (4,232) 100.00%

TOTAL REVENUE CATEGORIES - (\$4,232) (\$4,232) 100.00%

AVAILABLE REVENUES

8000 General Fund - (4,232) (4,232) 100.00%

TOTAL AVAILABLE REVENUES - (\$4,232) (\$4,232) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4325 Attorney General

8000 General Fund - (4,232) (4,232) 100.00%

SERVICES & SUPPLIES

8000 General Fund - (4,232) (4,232) 100.00%

TOTAL SERVICES & SUPPLIES - (\$4,232) (\$4,232) 100.00%

EXPENDITURES

8000 General Fund - (4,232) (4,232) 100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Community Corrections

Cross Reference Number: 29100-009-00-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	-	(\$4,232)	(\$4,232)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Health Services

Cross Reference Number: 29100-010-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	2,479,920	2,479,920	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	2,479,920	2,479,920	0	0.00%
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TOTAL REVENUE CATEGORIES	\$2,479,920	\$2,479,920	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	2,479,920	2,479,920	0	0.00%
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TOTAL AVAILABLE REVENUES	\$2,479,920	\$2,479,920	\$0	0.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3170 Overtime Payments

8000 General Fund	72,762	72,762	0	0.00%
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3180 Shift Differential

8000 General Fund	59,694	59,694	0	0.00%
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3190 All Other Differential

8000 General Fund	164,225	164,225	0	0.00%
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Package Comparison Report - Detail
 2017-19 Biennium
 Health Services

Cross Reference Number: 29100-010-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SALARIES & WAGES				
8000 General Fund	296,681	296,681	0	0.00%
TOTAL SALARIES & WAGES	\$296,681	\$296,681	\$0	0.00%
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
8000 General Fund	70,847	70,847	0	0.00%
3221 Pension Obligation Bond				
8000 General Fund	395,637	395,637	0	0.00%
3230 Social Security Taxes				
8000 General Fund	22,695	22,695	0	0.00%
3240 Unemployment Assessments				
8000 General Fund	966	966	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	27,325	27,325	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	517,470	517,470	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$517,470	\$517,470	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,665,769	1,665,769	0	0.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	1,665,769	1,665,769	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	\$1,665,769	\$1,665,769	\$0	0.00%
PERSONAL SERVICES				
8000 General Fund	2,479,920	2,479,920	0	0.00%
TOTAL PERSONAL SERVICES	\$2,479,920	\$2,479,920	\$0	0.00%
EXPENDITURES				
8000 General Fund	2,479,920	2,479,920	0	0.00%
TOTAL EXPENDITURES	\$2,479,920	\$2,479,920	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Health Services

Cross Reference Number: 29100-010-00-00-00000

Package: Phase - In

Pkg Group: ESS Pkg Type: 020 Pkg Number: 021

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	1,010,858	1,010,858	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	1,010,858	1,010,858	0	0.00%
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TOTAL REVENUE CATEGORIES	\$1,010,858	\$1,010,858	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	1,010,858	1,010,858	0	0.00%
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TOTAL AVAILABLE REVENUES	\$1,010,858	\$1,010,858	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4525 Medical Services and Supplies

8000 General Fund	1,010,858	1,010,858	0	0.00%
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SERVICES & SUPPLIES

8000 General Fund	1,010,858	1,010,858	0	0.00%
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TOTAL SERVICES & SUPPLIES	\$1,010,858	\$1,010,858	\$0	0.00%
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EXPENDITURES

8000 General Fund	1,010,858	1,010,858	0	0.00%
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Package Comparison Report - Detail
 2017-19 Biennium
 Health Services

Cross Reference Number: 29100-010-00-00-00000
 Package: Phase - In
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 021

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	\$1,010,858	\$1,010,858	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Health Services

Cross Reference Number: 29100-010-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(635,805)	(635,805)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(635,805)	(635,805)	0	0.00%
TOTAL REVENUE CATEGORIES	(\$635,805)	(\$635,805)	\$0	0.00%
AVAILABLE REVENUES				
8000 General Fund	(635,805)	(635,805)	0	0.00%
TOTAL AVAILABLE REVENUES	(\$635,805)	(\$635,805)	\$0	0.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
8000 General Fund	(500,000)	(500,000)	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	(135,805)	(135,805)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(635,805)	(635,805)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$635,805)	(\$635,805)	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Health Services

Cross Reference Number: 29100-010-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	(635,805)	(635,805)	0	0.00%
TOTAL EXPENDITURES	(\$635,805)	(\$635,805)	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	3,790,909	3,790,909	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	3,790,909	3,790,909	0	0.00%
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TOTAL REVENUE CATEGORIES	\$3,790,909	\$3,790,909	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	3,790,909	3,790,909	0	0.00%
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TOTAL AVAILABLE REVENUES	\$3,790,909	\$3,790,909	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund	13,178	13,178	0	0.00%
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4150 Employee Training

8000 General Fund	3,968	3,968	0	0.00%
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4175 Office Expenses

8000 General Fund	29,138	29,138	0	0.00%
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4200 Telecommunications

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	19,080	19,080	0	0.00%
4250 Data Processing				
8000 General Fund	435	435	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	146	146	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	3,438	3,438	0	0.00%
4525 Medical Services and Supplies				
8000 General Fund	3,718,228	3,718,228	0	0.00%
3400 Other Funds Ltd	23,130	23,130	0	0.00%
All Funds	3,741,358	3,741,358	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	1,119	1,119	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	1,038	1,038	0	0.00%
4715 IT Expendable Property				
8000 General Fund	1,141	1,141	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	3,790,909	3,790,909	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	23,130	23,130	0	0.00%
TOTAL SERVICES & SUPPLIES	\$3,814,039	\$3,814,039	\$0	0.00%
EXPENDITURES				
8000 General Fund	3,790,909	3,790,909	0	0.00%
3400 Other Funds Ltd	23,130	23,130	0	0.00%
TOTAL EXPENDITURES	\$3,814,039	\$3,814,039	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(23,130)	(23,130)	0	0.00%
TOTAL ENDING BALANCE	(\$23,130)	(\$23,130)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	401,973	401,973	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	401,973	401,973	0	0.00%
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TOTAL REVENUE CATEGORIES	\$401,973	\$401,973	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	401,973	401,973	0	0.00%
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TOTAL AVAILABLE REVENUES	\$401,973	\$401,973	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4525 Medical Services and Supplies

8000 General Fund	401,973	401,973	0	0.00%
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3400 Other Funds Ltd	2,501	2,501	0	0.00%
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All Funds	404,474	404,474	0	0.00%
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SERVICES & SUPPLIES

8000 General Fund	401,973	401,973	0	0.00%
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3400 Other Funds Ltd	2,501	2,501	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	\$404,474	\$404,474	\$0	0.00%
EXPENDITURES				
8000 General Fund	401,973	401,973	0	0.00%
3400 Other Funds Ltd	2,501	2,501	0	0.00%
TOTAL EXPENDITURES	\$404,474	\$404,474	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(2,501)	(2,501)	0	0.00%
TOTAL ENDING BALANCE	(\$2,501)	(\$2,501)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	2,600,200	2,600,200	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	2,600,200	2,600,200	0	0.00%
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TOTAL REVENUE CATEGORIES	\$2,600,200	\$2,600,200	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	2,600,200	2,600,200	0	0.00%
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TOTAL AVAILABLE REVENUES	\$2,600,200	\$2,600,200	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4525 Medical Services and Supplies

8000 General Fund	2,600,200	2,600,200	0	0.00%
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3400 Other Funds Ltd	16,254	16,254	0	0.00%
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All Funds	2,616,454	2,616,454	0	0.00%
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SERVICES & SUPPLIES

8000 General Fund	2,600,200	2,600,200	0	0.00%
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3400 Other Funds Ltd	16,254	16,254	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	\$2,616,454	\$2,616,454	\$0	0.00%
EXPENDITURES				
8000 General Fund	2,600,200	2,600,200	0	0.00%
3400 Other Funds Ltd	16,254	16,254	0	0.00%
TOTAL EXPENDITURES	\$2,616,454	\$2,616,454	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(16,254)	(16,254)	0	0.00%
TOTAL ENDING BALANCE	(\$16,254)	(\$16,254)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	8,536,209	5,279,076	(3,257,133)	(38.16%)
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REVENUE CATEGORIES

8000 General Fund	8,536,209	5,279,076	(3,257,133)	(38.16%)
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TOTAL REVENUE CATEGORIES	\$8,536,209	\$5,279,076	(\$3,257,133)	(38.16%)
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AVAILABLE REVENUES

8000 General Fund	8,536,209	5,279,076	(3,257,133)	(38.16%)
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TOTAL AVAILABLE REVENUES	\$8,536,209	\$5,279,076	(\$3,257,133)	(38.16%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	3,341,117	2,026,948	(1,314,169)	(39.33%)
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3170 Overtime Payments

8000 General Fund	217,131	185,799	(31,332)	(14.43%)
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3180 Shift Differential

8000 General Fund	43,221	29,006	(14,215)	(32.89%)
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3190 All Other Differential				
8000 General Fund	273,117	220,329	(52,788)	(19.33%)
SALARIES & WAGES				
8000 General Fund	3,874,586	2,462,082	(1,412,504)	(36.46%)
TOTAL SALARIES & WAGES	\$3,874,586	\$2,462,082	(\$1,412,504)	(36.46%)
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	1,653	969	(684)	(41.38%)
3220 Public Employees Retire Cont				
8000 General Fund	925,251	587,946	(337,305)	(36.46%)
3230 Social Security Taxes				
8000 General Fund	296,408	188,349	(108,059)	(36.46%)
3240 Unemployment Assessments				
8000 General Fund	6,975	4,491	(2,484)	(35.61%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	2,002	1,173	(829)	(41.41%)
3260 Mass Transit Tax				
8000 General Fund	14,542	14,542	0	0.00%
3270 Flexible Benefits				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	916,740	533,376	(383,364)	(41.82%)
OTHER PAYROLL EXPENSES				
8000 General Fund	2,163,571	1,330,846	(832,725)	(38.49%)
TOTAL OTHER PAYROLL EXPENSES	\$2,163,571	\$1,330,846	(\$832,725)	(38.49%)
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	81,602	81,602	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	81,602	81,602	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	\$81,602	\$81,602	100.00%
PERSONAL SERVICES				
8000 General Fund	6,038,157	3,874,530	(2,163,627)	(35.83%)
TOTAL PERSONAL SERVICES	\$6,038,157	\$3,874,530	(\$2,163,627)	(35.83%)
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	42,455	25,313	(17,142)	(40.38%)
4150 Employee Training				
8000 General Fund	11,655	5,670	(5,985)	(51.35%)
4175 Office Expenses				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	211,635	125,122	(86,513)	(40.88%)
4250 Data Processing				
8000 General Fund	16,555	9,870	(6,685)	(40.38%)
4475 Facilities Maintenance				
8000 General Fund	1,934	1,021	(913)	(47.21%)
4525 Medical Services and Supplies				
8000 General Fund	2,074,209	1,212,390	(861,819)	(41.55%)
4650 Other Services and Supplies				
8000 General Fund	32,772	19,537	(13,235)	(40.39%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	57,931	3,049	(54,882)	(94.74%)
4715 IT Expendable Property				
8000 General Fund	48,906	2,574	(46,332)	(94.74%)
SERVICES & SUPPLIES				
8000 General Fund	2,498,052	1,404,546	(1,093,506)	(43.77%)
TOTAL SERVICES & SUPPLIES	\$2,498,052	\$1,404,546	(\$1,093,506)	(43.77%)
EXPENDITURES				
8000 General Fund	8,536,209	5,279,076	(3,257,133)	(38.16%)
TOTAL EXPENDITURES	\$8,536,209	\$5,279,076	(\$3,257,133)	(38.16%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	37	17	(20)	(54.05%)
8180 Position Reconciliation	-	1	1	100.00%
TOTAL AUTHORIZED POSITIONS	37	18	(19)	(51.35%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	26.03	15.04	(10.99)	(42.22%)
8280 FTE Reconciliation	-	0.48	0.48	100.00%
TOTAL AUTHORIZED FTE	26.03	15.52	(10.51)	(40.38%)

Package Comparison Report - Detail
 2017-19 Biennium
 Health Services

Cross Reference Number: 29100-010-00-00-00000

Package: Fundshifts

Pkg Group: ESS Pkg Type: 050 Pkg Number: 050

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 1,083,915 1,083,915 0 0.00%

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd (1,083,915) (1,083,915) 0 0.00%

REVENUE CATEGORIES

8000 General Fund 1,083,915 1,083,915 0 0.00%

6400 Federal Funds Ltd (1,083,915) (1,083,915) 0 0.00%

TOTAL REVENUE CATEGORIES

- - \$0 0.00%

AVAILABLE REVENUES

8000 General Fund 1,083,915 1,083,915 0 0.00%

6400 Federal Funds Ltd (1,083,915) (1,083,915) 0 0.00%

TOTAL AVAILABLE REVENUES

- - \$0 0.00%

EXPENDITURES

SERVICES & SUPPLIES

4525 Medical Services and Supplies

8000 General Fund 1,083,915 1,083,915 0 0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(1,083,915)	(1,083,915)	0	0.00%
All Funds	-	-	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	1,083,915	1,083,915	0	0.00%
6400 Federal Funds Ltd	(1,083,915)	(1,083,915)	0	0.00%
TOTAL SERVICES & SUPPLIES	-	-	\$0	0.00%
EXPENDITURES				
8000 General Fund	1,083,915	1,083,915	0	0.00%
6400 Federal Funds Ltd	(1,083,915)	(1,083,915)	0	0.00%
TOTAL EXPENDITURES	-	-	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Health Services

Cross Reference Number: 29100-010-00-00-00000
 Package: Technical Adjustments
 Pkg Group: ESS Pkg Type: 060 Pkg Number: 060

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(264,793)	(264,793)	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	(264,793)	(264,793)	0	0.00%
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TOTAL REVENUE CATEGORIES	(\$264,793)	(\$264,793)	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	(264,793)	(264,793)	0	0.00%
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TOTAL AVAILABLE REVENUES	(\$264,793)	(\$264,793)	\$0	0.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	(167,923)	(167,923)	0	0.00%
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SALARIES & WAGES

8000 General Fund	(167,923)	(167,923)	0	0.00%
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TOTAL SALARIES & WAGES	(\$167,923)	(\$167,923)	\$0	0.00%
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OTHER PAYROLL EXPENSES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	(114)	(114)	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	(40,098)	(40,098)	0	0.00%
3230 Social Security Taxes				
8000 General Fund	(12,848)	(12,848)	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	(138)	(138)	0	0.00%
3270 Flexible Benefits				
8000 General Fund	(66,672)	(66,672)	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(119,870)	(119,870)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	(\$119,870)	(\$119,870)	\$0	0.00%
PERSONAL SERVICES				
8000 General Fund	(287,793)	(287,793)	0	0.00%
TOTAL PERSONAL SERVICES	(\$287,793)	(\$287,793)	\$0	0.00%
SERVICES & SUPPLIES				
4525 Medical Services and Supplies				
8000 General Fund	23,000	23,000	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
8000 General Fund	23,000	23,000	0	0.00%
TOTAL SERVICES & SUPPLIES	\$23,000	\$23,000	\$0	0.00%
EXPENDITURES				
8000 General Fund	(264,793)	(264,793)	0	0.00%
TOTAL EXPENDITURES	(\$264,793)	(\$264,793)	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(2)	(2)	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(0.31)	(0.31)	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	2,510,615	2,510,615	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	2,510,615	2,510,615	0	0.00%
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TOTAL REVENUE CATEGORIES	\$2,510,615	\$2,510,615	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	2,510,615	2,510,615	0	0.00%
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TOTAL AVAILABLE REVENUES	\$2,510,615	\$2,510,615	\$0	0.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	585,780	585,780	0	0.00%
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3170 Overtime Payments

8000 General Fund	14,656	14,656	0	0.00%
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3180 Shift Differential

8000 General Fund	6,649	6,649	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3190 All Other Differential				
8000 General Fund	39,637	39,637	0	0.00%
SALARIES & WAGES				
8000 General Fund	646,722	646,722	0	0.00%
TOTAL SALARIES & WAGES	\$646,722	\$646,722	\$0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	342	342	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	154,438	154,438	0	0.00%
3230 Social Security Taxes				
8000 General Fund	49,475	49,475	0	0.00%
3240 Unemployment Assessments				
8000 General Fund	1,163	1,163	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	414	414	0	0.00%
3270 Flexible Benefits				
8000 General Fund	200,016	200,016	0	0.00%
OTHER PAYROLL EXPENSES				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	405,848	405,848	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$405,848	\$405,848	\$0	0.00%
PERSONAL SERVICES				
8000 General Fund	1,052,570	1,052,570	0	0.00%
TOTAL PERSONAL SERVICES	\$1,052,570	\$1,052,570	\$0	0.00%
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	8,155	8,155	0	0.00%
4150 Employee Training				
8000 General Fund	2,520	2,520	0	0.00%
4175 Office Expenses				
8000 General Fund	49,360	49,360	0	0.00%
4250 Data Processing				
8000 General Fund	3,180	3,180	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	1,460	1,460	0	0.00%
4525 Medical Services and Supplies				
8000 General Fund	1,376,779	1,376,779	0	0.00%
4650 Other Services and Supplies				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	6,295	6,295	0	0.00%
4715 IT Expendable Property				
8000 General Fund	10,296	10,296	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	1,458,045	1,458,045	0	0.00%
TOTAL SERVICES & SUPPLIES	\$1,458,045	\$1,458,045	\$0	0.00%
EXPENDITURES				
8000 General Fund	2,510,615	2,510,615	0	0.00%
TOTAL EXPENDITURES	\$2,510,615	\$2,510,615	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	6	6	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	4.00	4.00	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (7,379,953) (7,379,953) 100.00%

REVENUE CATEGORIES

8000 General Fund - (7,379,953) (7,379,953) 100.00%

TOTAL REVENUE CATEGORIES - (\$7,379,953) (\$7,379,953) 100.00%

AVAILABLE REVENUES

8000 General Fund - (7,379,953) (7,379,953) 100.00%

TOTAL AVAILABLE REVENUES - (\$7,379,953) (\$7,379,953) 100.00%

EXPENDITURES

PERSONAL SERVICES

P.S. BUDGET ADJUSTMENTS

3465 Reconciliation Adjustment

8000 General Fund - (132,221) (132,221) 100.00%

P.S. BUDGET ADJUSTMENTS

8000 General Fund - (132,221) (132,221) 100.00%

TOTAL P.S. BUDGET ADJUSTMENTS - (\$132,221) (\$132,221) 100.00%

PERSONAL SERVICES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(132,221)	(132,221)	100.00%
TOTAL PERSONAL SERVICES	-	(\$132,221)	(\$132,221)	100.00%
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	(13,961)	(13,961)	100.00%
4150 Employee Training				
8000 General Fund	-	(4,283)	(4,283)	100.00%
4175 Office Expenses				
8000 General Fund	-	(36,481)	(36,481)	100.00%
4200 Telecommunications				
8000 General Fund	-	(19,080)	(19,080)	100.00%
4250 Data Processing				
8000 General Fund	-	(740)	(740)	100.00%
4375 Employee Recruitment and Develop				
8000 General Fund	-	(146)	(146)	100.00%
4475 Facilities Maintenance				
8000 General Fund	-	(3,904)	(3,904)	100.00%
4525 Medical Services and Supplies				
8000 General Fund	-	(7,159,614)	(7,159,614)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(41,885)	(41,885)	100.00%
All Funds	-	(7,201,499)	(7,201,499)	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	(1,721)	(1,721)	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	(4,087)	(4,087)	100.00%
4715 IT Expendable Property				
8000 General Fund	-	(3,715)	(3,715)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(7,247,732)	(7,247,732)	100.00%
3400 Other Funds Ltd	-	(41,885)	(41,885)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$7,289,617)	(\$7,289,617)	100.00%
EXPENDITURES				
8000 General Fund	-	(7,379,953)	(7,379,953)	100.00%
3400 Other Funds Ltd	-	(41,885)	(41,885)	100.00%
TOTAL EXPENDITURES	-	(\$7,421,838)	(\$7,421,838)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	41,885	41,885	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	\$41,885	\$41,885	100.00%
AUTHORIZED POSITIONS				
8180 Position Reconciliation	-	(1)	(1)	100.00%
AUTHORIZED FTE				
8280 FTE Reconciliation	-	(0.48)	(0.48)	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Health Services

Cross Reference Number: 29100-010-00-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (309,693) (309,693) 100.00%

REVENUE CATEGORIES

8000 General Fund - (309,693) (309,693) 100.00%

TOTAL REVENUE CATEGORIES - (\$309,693) (\$309,693) 100.00%

AVAILABLE REVENUES

8000 General Fund - (309,693) (309,693) 100.00%

TOTAL AVAILABLE REVENUES - (\$309,693) (\$309,693) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4200 Telecommunications

8000 General Fund - (309,693) (309,693) 100.00%

4525 Medical Services and Supplies

3400 Other Funds Ltd - (1,814) (1,814) 100.00%

6400 Federal Funds Ltd - (9,121) (9,121) 100.00%

All Funds - (10,935) (10,935) 100.00%

SERVICES & SUPPLIES

Package Comparison Report - Detail
 2017-19 Biennium
 Health Services

Cross Reference Number: 29100-010-00-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(309,693)	(309,693)	100.00%
3400 Other Funds Ltd	-	(1,814)	(1,814)	100.00%
6400 Federal Funds Ltd	-	(9,121)	(9,121)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$320,628)	(\$320,628)	100.00%
EXPENDITURES				
8000 General Fund	-	(309,693)	(309,693)	100.00%
3400 Other Funds Ltd	-	(1,814)	(1,814)	100.00%
6400 Federal Funds Ltd	-	(9,121)	(9,121)	100.00%
TOTAL EXPENDITURES	-	(\$320,628)	(\$320,628)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	1,814	1,814	100.00%
6400 Federal Funds Ltd	-	9,121	9,121	100.00%
TOTAL ENDING BALANCE	-	\$10,935	\$10,935	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 2,448,607 - (2,448,607) (100.00%)

REVENUE CATEGORIES

8000 General Fund 2,448,607 - (2,448,607) (100.00%)

TOTAL REVENUE CATEGORIES \$2,448,607 - (\$2,448,607) (100.00%)

AVAILABLE REVENUES

8000 General Fund 2,448,607 - (2,448,607) (100.00%)

TOTAL AVAILABLE REVENUES \$2,448,607 - (\$2,448,607) (100.00%)

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund 1,136,960 - (1,136,960) (100.00%)

3170 Overtime Payments

8000 General Fund 28,424 - (28,424) (100.00%)

3180 Shift Differential

8000 General Fund 12,507 - (12,507) (100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3190 All Other Differential				
8000 General Fund	75,039	-	(75,039)	(100.00%)
SALARIES & WAGES				
8000 General Fund	1,252,930	-	(1,252,930)	(100.00%)
TOTAL SALARIES & WAGES	\$1,252,930	-	(\$1,252,930)	(100.00%)
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	627	-	(627)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	299,196	-	(299,196)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	95,851	-	(95,851)	(100.00%)
3240 Unemployment Assessments				
8000 General Fund	2,255	-	(2,255)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	759	-	(759)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	7,517	-	(7,517)	(100.00%)
3270 Flexible Benefits				

Package Comparison Report - Detail
 2017-19 Biennium
 Health Services

Cross Reference Number: 29100-010-00-00-00000
 Package: Medical Observation and Treatment Beds
 Pkg Group: POL Pkg Type: POL Pkg Number: 109

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	300,024	-	(300,024)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	706,229	-	(706,229)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$706,229	-	(\$706,229)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	1,959,159	-	(1,959,159)	(100.00%)
TOTAL PERSONAL SERVICES	\$1,959,159	-	(\$1,959,159)	(100.00%)
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	15,348	-	(15,348)	(100.00%)
4150 Employee Training				
8000 General Fund	2,964	-	(2,964)	(100.00%)
4175 Office Expenses				
8000 General Fund	70,914	-	(70,914)	(100.00%)
4250 Data Processing				
8000 General Fund	5,985	-	(5,985)	(100.00%)
4525 Medical Services and Supplies				
8000 General Fund	306,600	-	(306,600)	(100.00%)
4650 Other Services and Supplies				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	11,847	-	(11,847)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	41,093	-	(41,093)	(100.00%)
4715 IT Expendable Property				
8000 General Fund	34,697	-	(34,697)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	489,448	-	(489,448)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$489,448	-	(\$489,448)	(100.00%)
EXPENDITURES				
8000 General Fund	2,448,607	-	(2,448,607)	(100.00%)
TOTAL EXPENDITURES	\$2,448,607	-	(\$2,448,607)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	11	-	(11)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	9.41	-	(9.41)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	-	3,712,120	3,712,120	100.00%
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REVENUE CATEGORIES

8000 General Fund	-	3,712,120	3,712,120	100.00%
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TOTAL REVENUE CATEGORIES	-	\$3,712,120	\$3,712,120	100.00%
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AVAILABLE REVENUES

8000 General Fund	-	3,712,120	3,712,120	100.00%
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TOTAL AVAILABLE REVENUES	-	\$3,712,120	\$3,712,120	100.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	-	1,568,487	1,568,487	100.00%
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3170 Overtime Payments

8000 General Fund	-	137,743	137,743	100.00%
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3180 Shift Differential

8000 General Fund	-	21,160	21,160	100.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3190 All Other Differential				
8000 General Fund	-	137,701	137,701	100.00%
SALARIES & WAGES				
8000 General Fund	-	1,865,091	1,865,091	100.00%
TOTAL SALARIES & WAGES	-	\$1,865,091	\$1,865,091	100.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	722	722	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	445,384	445,384	100.00%
3230 Social Security Taxes				
8000 General Fund	-	134,472	134,472	100.00%
3240 Unemployment Assessments				
8000 General Fund	-	3,261	3,261	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	874	874	100.00%
3260 Mass Transit Tax				
8000 General Fund	-	11,191	11,191	100.00%
3270 Flexible Benefits				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	400,032	400,032	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	995,936	995,936	100.00%
TOTAL OTHER PAYROLL EXPENSES	-	\$995,936	\$995,936	100.00%
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(154,368)	(154,368)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(154,368)	(154,368)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$154,368)	(\$154,368)	100.00%
PERSONAL SERVICES				
8000 General Fund	-	2,706,659	2,706,659	100.00%
TOTAL PERSONAL SERVICES	-	\$2,706,659	\$2,706,659	100.00%
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	18,955	18,955	100.00%
4175 Office Expenses				
8000 General Fund	-	87,568	87,568	100.00%
4250 Data Processing				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	7,387	7,387	100.00%
4525 Medical Services and Supplies				
8000 General Fund	-	798,200	798,200	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	14,629	14,629	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	42,686	42,686	100.00%
4715 IT Expendable Property				
8000 General Fund	-	36,036	36,036	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	1,005,461	1,005,461	100.00%
TOTAL SERVICES & SUPPLIES	-	\$1,005,461	\$1,005,461	100.00%
EXPENDITURES				
8000 General Fund	-	3,712,120	3,712,120	100.00%
TOTAL EXPENDITURES	-	\$3,712,120	\$3,712,120	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	-	14	14	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	11.55	11.55	100.00%
8280 FTE Reconciliation	-	0.50	0.50	100.00%
TOTAL AUTHORIZED FTE	-	12.05	12.05	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	95,771	95,771	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	95,771	95,771	0	0.00%
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TOTAL REVENUE CATEGORIES	\$95,771	\$95,771	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	95,771	95,771	0	0.00%
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TOTAL AVAILABLE REVENUES	\$95,771	\$95,771	\$0	0.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

8000 General Fund	13,688	13,688	0	0.00%
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3170 Overtime Payments

8000 General Fund	6,977	6,977	0	0.00%
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3190 All Other Differential

8000 General Fund	5,891	5,891	0	0.00%
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Package Comparison Report - Detail
 2017-19 Biennium
 Offender Management & Rehabilitation

Cross Reference Number: 29100-011-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SALARIES & WAGES				
8000 General Fund	26,556	26,556	0	0.00%
TOTAL SALARIES & WAGES	\$26,556	\$26,556	\$0	0.00%
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
8000 General Fund	3,073	3,073	0	0.00%
3221 Pension Obligation Bond				
8000 General Fund	70,655	70,655	0	0.00%
3230 Social Security Taxes				
8000 General Fund	2,032	2,032	0	0.00%
3240 Unemployment Assessments				
8000 General Fund	786	786	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	8,787	8,787	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	85,333	85,333	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$85,333	\$85,333	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(16,118)	(16,118)	0	0.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	(16,118)	(16,118)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	(\$16,118)	(\$16,118)	\$0	0.00%
PERSONAL SERVICES				
8000 General Fund	95,771	95,771	0	0.00%
TOTAL PERSONAL SERVICES	\$95,771	\$95,771	\$0	0.00%
EXPENDITURES				
8000 General Fund	95,771	95,771	0	0.00%
TOTAL EXPENDITURES	\$95,771	\$95,771	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(11,246)	(11,246)	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	(11,246)	(11,246)	0	0.00%
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TOTAL REVENUE CATEGORIES	(\$11,246)	(\$11,246)	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	(11,246)	(11,246)	0	0.00%
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TOTAL AVAILABLE REVENUES	(\$11,246)	(\$11,246)	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4525 Medical Services and Supplies

3400 Other Funds Ltd	(242,490)	(242,490)	0	0.00%
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4700 Expendable Prop 250 - 5000

8000 General Fund	(6,098)	(6,098)	0	0.00%
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4715 IT Expendable Property

8000 General Fund	(5,148)	(5,148)	0	0.00%
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SERVICES & SUPPLIES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(11,246)	(11,246)	0	0.00%
3400 Other Funds Ltd	(242,490)	(242,490)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$253,736)	(\$253,736)	\$0	0.00%
EXPENDITURES				
8000 General Fund	(11,246)	(11,246)	0	0.00%
3400 Other Funds Ltd	(242,490)	(242,490)	0	0.00%
TOTAL EXPENDITURES	(\$253,736)	(\$253,736)	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	242,490	242,490	0	0.00%
TOTAL ENDING BALANCE	\$242,490	\$242,490	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	1,192,169	1,192,169	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	1,192,169	1,192,169	0	0.00%
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TOTAL REVENUE CATEGORIES	\$1,192,169	\$1,192,169	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	1,192,169	1,192,169	0	0.00%
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TOTAL AVAILABLE REVENUES	\$1,192,169	\$1,192,169	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund	7,789	7,789	0	0.00%
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4125 Out of State Travel

8000 General Fund	388	388	0	0.00%
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3400 Other Funds Ltd	70	70	0	0.00%
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All Funds	458	458	0	0.00%
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4150 Employee Training

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,635	1,635	0	0.00%
3400 Other Funds Ltd	460	460	0	0.00%
All Funds	2,095	2,095	0	0.00%
4175 Office Expenses				
8000 General Fund	37,350	37,350	0	0.00%
3400 Other Funds Ltd	623	623	0	0.00%
All Funds	37,973	37,973	0	0.00%
4200 Telecommunications				
8000 General Fund	5,938	5,938	0	0.00%
3400 Other Funds Ltd	3	3	0	0.00%
All Funds	5,941	5,941	0	0.00%
4250 Data Processing				
8000 General Fund	4,191	4,191	0	0.00%
3400 Other Funds Ltd	4	4	0	0.00%
All Funds	4,195	4,195	0	0.00%
4275 Publicity and Publications				
8000 General Fund	119	119	0	0.00%
4300 Professional Services				
8000 General Fund	630,930	630,930	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	135,768	135,768	0	0.00%
All Funds	766,698	766,698	0	0.00%
4325 Attorney General				
8000 General Fund	64,677	64,677	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	128	128	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	77	77	0	0.00%
4475 Facilities Maintenance				
8000 General Fund	771	771	0	0.00%
4525 Medical Services and Supplies				
8000 General Fund	304,607	304,607	0	0.00%
3400 Other Funds Ltd	187,099	187,099	0	0.00%
All Funds	491,706	491,706	0	0.00%
4550 Other Care of Residents and Patients				
8000 General Fund	60,888	60,888	0	0.00%
3400 Other Funds Ltd	21,515	21,515	0	0.00%
All Funds	82,403	82,403	0	0.00%
4650 Other Services and Supplies				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	29,633	29,633	0	0.00%
3400 Other Funds Ltd	8,644	8,644	0	0.00%
All Funds	38,277	38,277	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	26,661	26,661	0	0.00%
3400 Other Funds Ltd	867	867	0	0.00%
All Funds	27,528	27,528	0	0.00%
4715 IT Expendable Property				
8000 General Fund	16,387	16,387	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	1,192,169	1,192,169	0	0.00%
3400 Other Funds Ltd	355,053	355,053	0	0.00%
TOTAL SERVICES & SUPPLIES	\$1,547,222	\$1,547,222	\$0	0.00%
CAPITAL OUTLAY				
5500 Recreational Equipment				
3400 Other Funds Ltd	1,096	1,096	0	0.00%
EXPENDITURES				
8000 General Fund	1,192,169	1,192,169	0	0.00%
3400 Other Funds Ltd	356,149	356,149	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	\$1,548,318	\$1,548,318	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(356,149)	(356,149)	0	0.00%
TOTAL ENDING BALANCE	(\$356,149)	(\$356,149)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	32,931	32,931	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	32,931	32,931	0	0.00%
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TOTAL REVENUE CATEGORIES	\$32,931	\$32,931	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	32,931	32,931	0	0.00%
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TOTAL AVAILABLE REVENUES	\$32,931	\$32,931	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4525 Medical Services and Supplies

8000 General Fund	32,931	32,931	0	0.00%
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3400 Other Funds Ltd	20,227	20,227	0	0.00%
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All Funds	53,158	53,158	0	0.00%
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SERVICES & SUPPLIES

8000 General Fund	32,931	32,931	0	0.00%
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3400 Other Funds Ltd	20,227	20,227	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	\$53,158	\$53,158	\$0	0.00%
EXPENDITURES				
8000 General Fund	32,931	32,931	0	0.00%
3400 Other Funds Ltd	20,227	20,227	0	0.00%
TOTAL EXPENDITURES	\$53,158	\$53,158	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(20,227)	(20,227)	0	0.00%
TOTAL ENDING BALANCE	(\$20,227)	(\$20,227)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	1,799,590	1,466,520	(333,070)	(18.51%)
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REVENUE CATEGORIES

8000 General Fund	1,799,590	1,466,520	(333,070)	(18.51%)
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TOTAL REVENUE CATEGORIES	\$1,799,590	\$1,466,520	(\$333,070)	(18.51%)
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AVAILABLE REVENUES

8000 General Fund	1,799,590	1,466,520	(333,070)	(18.51%)
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TOTAL AVAILABLE REVENUES	\$1,799,590	\$1,466,520	(\$333,070)	(18.51%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	271,626	220,512	(51,114)	(18.82%)
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3190 All Other Differential

8000 General Fund	4,017	2,716	(1,301)	(32.39%)
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SALARIES & WAGES

8000 General Fund	275,643	223,228	(52,415)	(19.02%)
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SALARIES & WAGES	\$275,643	\$223,228	(\$52,415)	(19.02%)
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	147	114	(33)	(22.45%)
3220 Public Employees Retire Cont				
8000 General Fund	65,824	53,307	(12,517)	(19.02%)
3230 Social Security Taxes				
8000 General Fund	21,088	17,078	(4,010)	(19.02%)
3240 Unemployment Assessments				
8000 General Fund	761	422	(339)	(44.55%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	178	138	(40)	(22.47%)
3260 Mass Transit Tax				
8000 General Fund	754	754	0	0.00%
3270 Flexible Benefits				
8000 General Fund	86,118	66,672	(19,446)	(22.58%)
OTHER PAYROLL EXPENSES				
8000 General Fund	174,870	138,485	(36,385)	(20.81%)
TOTAL OTHER PAYROLL EXPENSES	\$174,870	\$138,485	(\$36,385)	(20.81%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
8000 General Fund	-	(335)	(335)	100.00%
P.S. BUDGET ADJUSTMENTS				
8000 General Fund	-	(335)	(335)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$335)	(\$335)	100.00%
PERSONAL SERVICES				
8000 General Fund	450,513	361,378	(89,135)	(19.79%)
TOTAL PERSONAL SERVICES	\$450,513	\$361,378	(\$89,135)	(19.79%)
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	4,208	3,262	(946)	(22.48%)
4150 Employee Training				
8000 General Fund	945	630	(315)	(33.33%)
4175 Office Expenses				
8000 General Fund	34,676	25,422	(9,254)	(26.69%)
4200 Telecommunications				
8000 General Fund	2,911	1,978	(933)	(32.05%)
4250 Data Processing				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	3,918	2,824	(1,094)	(27.92%)
4300 Professional Services				
8000 General Fund	1,096,533	942,561	(153,972)	(14.04%)
4325 Attorney General				
8000 General Fund	8,930	-	(8,930)	(100.00%)
4525 Medical Services and Supplies				
8000 General Fund	149,327	101,451	(47,876)	(32.06%)
4550 Other Care of Residents and Patients				
8000 General Fund	29,867	20,292	(9,575)	(32.06%)
4650 Other Services and Supplies				
8000 General Fund	12,139	6,722	(5,417)	(44.62%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	3,049	-	(3,049)	(100.00%)
4715 IT Expendable Property				
8000 General Fund	2,574	-	(2,574)	(100.00%)
SERVICES & SUPPLIES				
8000 General Fund	1,349,077	1,105,142	(243,935)	(18.08%)
TOTAL SERVICES & SUPPLIES	\$1,349,077	\$1,105,142	(\$243,935)	(18.08%)

EXPENDITURES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,799,590	1,466,520	(333,070)	(18.51%)
TOTAL EXPENDITURES	\$1,799,590	\$1,466,520	(\$333,070)	(18.51%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	3	2	(1)	(33.33%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	2.58	2.00	(0.58)	(22.48%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(64,564)	(64,564)	0	0.00%
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CHARGES FOR SERVICES

0410 Charges for Services

3400 Other Funds Ltd	(87,289)	(87,289)	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	(64,564)	(64,564)	0	0.00%
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3400 Other Funds Ltd	(87,289)	(87,289)	0	0.00%
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TOTAL REVENUE CATEGORIES	(\$151,853)	(\$151,853)	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	(64,564)	(64,564)	0	0.00%
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3400 Other Funds Ltd	(87,289)	(87,289)	0	0.00%
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TOTAL AVAILABLE REVENUES	(\$151,853)	(\$151,853)	\$0	0.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	972,984	972,984	0	0.00%
SALARIES & WAGES				
8000 General Fund	972,984	972,984	0	0.00%
TOTAL SALARIES & WAGES	\$972,984	\$972,984	\$0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	342	342	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	232,347	232,347	0	0.00%
3230 Social Security Taxes				
8000 General Fund	74,434	74,434	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	414	414	0	0.00%
3270 Flexible Benefits				
8000 General Fund	200,016	200,016	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	507,553	507,553	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$507,553	\$507,553	\$0	0.00%

PERSONAL SERVICES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,480,537	1,480,537	0	0.00%
TOTAL PERSONAL SERVICES	\$1,480,537	\$1,480,537	\$0	0.00%
SERVICES & SUPPLIES				
4175 Office Expenses				
8000 General Fund	(268,556)	(268,556)	0	0.00%
4525 Medical Services and Supplies				
8000 General Fund	(622,312)	(622,312)	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	(533,308)	(533,308)	0	0.00%
3400 Other Funds Ltd	(87,289)	(87,289)	0	0.00%
All Funds	(620,597)	(620,597)	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	(93,524)	(93,524)	0	0.00%
4715 IT Expendable Property				
8000 General Fund	(27,401)	(27,401)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(1,545,101)	(1,545,101)	0	0.00%
3400 Other Funds Ltd	(87,289)	(87,289)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$1,632,390)	(\$1,632,390)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	(64,564)	(64,564)	0	0.00%
3400 Other Funds Ltd	(87,289)	(87,289)	0	0.00%
TOTAL EXPENDITURES	(\$151,853)	(\$151,853)	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	6	6	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	7.00	7.00	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	1,192,061	1,192,061	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	1,192,061	1,192,061	0	0.00%
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TOTAL REVENUE CATEGORIES	\$1,192,061	\$1,192,061	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	1,192,061	1,192,061	0	0.00%
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TOTAL AVAILABLE REVENUES	\$1,192,061	\$1,192,061	\$0	0.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	471,360	471,360	0	0.00%
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3190 All Other Differential

8000 General Fund	5,095	5,095	0	0.00%
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SALARIES & WAGES

8000 General Fund	476,455	476,455	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SALARIES & WAGES	\$476,455	\$476,455	\$0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	228	228	0	0.00%
3220 Public Employees Retire Cont				
8000 General Fund	113,778	113,778	0	0.00%
3230 Social Security Taxes				
8000 General Fund	36,450	36,450	0	0.00%
3240 Unemployment Assessments				
8000 General Fund	592	592	0	0.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	276	276	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	586	586	0	0.00%
3270 Flexible Benefits				
8000 General Fund	133,344	133,344	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	285,254	285,254	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$285,254	\$285,254	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
8000 General Fund	761,709	761,709	0	0.00%
TOTAL PERSONAL SERVICES	\$761,709	\$761,709	\$0	0.00%
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	6,524	6,524	0	0.00%
4150 Employee Training				
8000 General Fund	1,260	1,260	0	0.00%
4175 Office Expenses				
8000 General Fund	41,641	41,641	0	0.00%
4200 Telecommunications				
8000 General Fund	2,197	2,197	0	0.00%
4250 Data Processing				
8000 General Fund	4,235	4,235	0	0.00%
4300 Professional Services				
8000 General Fund	210,685	210,685	0	0.00%
4325 Attorney General				
8000 General Fund	6,739	6,739	0	0.00%
4525 Medical Services and Supplies				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	112,729	112,729	0	0.00%
4550 Other Care of Residents and Patients				
8000 General Fund	22,541	22,541	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	21,801	21,801	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	430,352	430,352	0	0.00%
TOTAL SERVICES & SUPPLIES	\$430,352	\$430,352	\$0	0.00%
EXPENDITURES				
8000 General Fund	1,192,061	1,192,061	0	0.00%
TOTAL EXPENDITURES	\$1,192,061	\$1,192,061	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	4	4	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	4.00	4.00	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (1,346,043) (1,346,043) 100.00%

TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd - (980,880) (980,880) 100.00%

REVENUE CATEGORIES

8000 General Fund - (1,346,043) (1,346,043) 100.00%

3400 Other Funds Ltd - (980,880) (980,880) 100.00%

TOTAL REVENUE CATEGORIES - (\$2,326,923) (\$2,326,923) 100.00%

AVAILABLE REVENUES

8000 General Fund - (1,346,043) (1,346,043) 100.00%

3400 Other Funds Ltd - (980,880) (980,880) 100.00%

TOTAL AVAILABLE REVENUES - (\$2,326,923) (\$2,326,923) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund - (7,789) (7,789) 100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4125 Out of State Travel				
8000 General Fund	-	(388)	(388)	100.00%
3400 Other Funds Ltd	-	(70)	(70)	100.00%
All Funds	-	(458)	(458)	100.00%
4150 Employee Training				
8000 General Fund	-	(1,635)	(1,635)	100.00%
3400 Other Funds Ltd	-	(460)	(460)	100.00%
All Funds	-	(2,095)	(2,095)	100.00%
4175 Office Expenses				
8000 General Fund	-	(40,771)	(40,771)	100.00%
3400 Other Funds Ltd	-	(623)	(623)	100.00%
All Funds	-	(41,394)	(41,394)	100.00%
4200 Telecommunications				
8000 General Fund	-	(7,081)	(7,081)	100.00%
3400 Other Funds Ltd	-	(3)	(3)	100.00%
All Funds	-	(7,084)	(7,084)	100.00%
4250 Data Processing				
8000 General Fund	-	(5,095)	(5,095)	100.00%
3400 Other Funds Ltd	-	(4)	(4)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	(5,099)	(5,099)	100.00%
4275 Publicity and Publications				
8000 General Fund	-	(119)	(119)	100.00%
4300 Professional Services				
8000 General Fund	-	(676,049)	(676,049)	100.00%
3400 Other Funds Ltd	-	(135,768)	(135,768)	100.00%
All Funds	-	(811,817)	(811,817)	100.00%
4325 Attorney General				
8000 General Fund	-	(64,677)	(64,677)	100.00%
4375 Employee Recruitment and Develop				
8000 General Fund	-	(128)	(128)	100.00%
4400 Dues and Subscriptions				
8000 General Fund	-	(77)	(77)	100.00%
4475 Facilities Maintenance				
8000 General Fund	-	(771)	(771)	100.00%
4525 Medical Services and Supplies				
8000 General Fund	-	(396,158)	(396,158)	100.00%
3400 Other Funds Ltd	-	(207,326)	(207,326)	100.00%
All Funds	-	(603,484)	(603,484)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4550 Other Care of Residents and Patients				
8000 General Fund	-	(72,614)	(72,614)	100.00%
3400 Other Funds Ltd	-	(21,515)	(21,515)	100.00%
All Funds	-	(94,129)	(94,129)	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	(29,643)	(29,643)	100.00%
3400 Other Funds Ltd	-	(8,644)	(8,644)	100.00%
All Funds	-	(38,287)	(38,287)	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	(26,661)	(26,661)	100.00%
3400 Other Funds Ltd	-	(867)	(867)	100.00%
All Funds	-	(27,528)	(27,528)	100.00%
4715 IT Expendable Property				
8000 General Fund	-	(16,387)	(16,387)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(1,346,043)	(1,346,043)	100.00%
3400 Other Funds Ltd	-	(375,280)	(375,280)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$1,721,323)	(\$1,721,323)	100.00%
CAPITAL OUTLAY				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
5500 Recreational Equipment				
3400 Other Funds Ltd	-	(1,096)	(1,096)	100.00%
EXPENDITURES				
8000 General Fund	-	(1,346,043)	(1,346,043)	100.00%
3400 Other Funds Ltd	-	(376,376)	(376,376)	100.00%
TOTAL EXPENDITURES	-	(\$1,722,419)	(\$1,722,419)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	(604,504)	(604,504)	100.00%
TOTAL ENDING BALANCE	-	(\$604,504)	(\$604,504)	100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Offender Management & Rehabilitation

Cross Reference Number: 29100-011-00-00-00000
 Package: Statewide Adjustment DAS Chgs
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	-	(82,493)	(82,493)	100.00%
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REVENUE CATEGORIES

8000 General Fund	-	(82,493)	(82,493)	100.00%
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TOTAL REVENUE CATEGORIES	-	(\$82,493)	(\$82,493)	100.00%
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AVAILABLE REVENUES

8000 General Fund	-	(82,493)	(82,493)	100.00%
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TOTAL AVAILABLE REVENUES	-	(\$82,493)	(\$82,493)	100.00%
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EXPENDITURES

SERVICES & SUPPLIES

4150 Employee Training

3400 Other Funds Ltd	-	(11,000)	(11,000)	100.00%
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4175 Office Expenses

8000 General Fund	-	(82,493)	(82,493)	100.00%
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3400 Other Funds Ltd	-	(14,909)	(14,909)	100.00%
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All Funds	-	(97,402)	(97,402)	100.00%
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SERVICES & SUPPLIES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(82,493)	(82,493)	100.00%
3400 Other Funds Ltd	-	(25,909)	(25,909)	100.00%
TOTAL SERVICES & SUPPLIES	-	(\$108,402)	(\$108,402)	100.00%
EXPENDITURES				
8000 General Fund	-	(82,493)	(82,493)	100.00%
3400 Other Funds Ltd	-	(25,909)	(25,909)	100.00%
TOTAL EXPENDITURES	-	(\$108,402)	(\$108,402)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	25,909	25,909	100.00%
TOTAL ENDING BALANCE	-	\$25,909	\$25,909	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (37,174) (37,174) 100.00%

REVENUE CATEGORIES

8000 General Fund - (37,174) (37,174) 100.00%

TOTAL REVENUE CATEGORIES - (\$37,174) (\$37,174) 100.00%

AVAILABLE REVENUES

8000 General Fund - (37,174) (37,174) 100.00%

TOTAL AVAILABLE REVENUES - (\$37,174) (\$37,174) 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4325 Attorney General

8000 General Fund - (37,174) (37,174) 100.00%

SERVICES & SUPPLIES

8000 General Fund - (37,174) (37,174) 100.00%

TOTAL SERVICES & SUPPLIES - (\$37,174) (\$37,174) 100.00%

EXPENDITURES

8000 General Fund - (37,174) (37,174) 100.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Offender Management & Rehabilitation

Cross Reference Number: 29100-011-00-00-00000
 Package: Statewide AG Adjustment
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	-	(\$37,174)	(\$37,174)	100.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	7,295,358	3,000,000	(4,295,358)	(58.88%)
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OTHER

0975 Other Revenues

3400 Other Funds Ltd	(6,314,478)	-	6,314,478	100.00%
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REVENUE CATEGORIES

8000 General Fund	7,295,358	3,000,000	(4,295,358)	(58.88%)
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3400 Other Funds Ltd	(6,314,478)	-	6,314,478	100.00%
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TOTAL REVENUE CATEGORIES	\$980,880	\$3,000,000	\$2,019,120	205.85%
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2000

2010 Transfer Out - Intrafund

3400 Other Funds Ltd	(980,880)	-	980,880	100.00%
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AVAILABLE REVENUES

8000 General Fund	7,295,358	3,000,000	(4,295,358)	(58.88%)
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3400 Other Funds Ltd	(7,295,358)	-	7,295,358	100.00%
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TOTAL AVAILABLE REVENUES	-	\$3,000,000	\$3,000,000	100.00%
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EXPENDITURES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4300 Professional Services				
8000 General Fund	2,012,077	-	(2,012,077)	(100.00%)
3400 Other Funds Ltd	(2,012,077)	-	2,012,077	100.00%
All Funds	-	-	0	0.00%
4525 Medical Services and Supplies				
8000 General Fund	5,235,350	3,000,000	(2,235,350)	(42.70%)
3400 Other Funds Ltd	(5,235,350)	(3,000,000)	2,235,350	42.70%
All Funds	-	-	0	0.00%
4550 Other Care of Residents and Patients				
8000 General Fund	47,931	-	(47,931)	(100.00%)
3400 Other Funds Ltd	(47,931)	-	47,931	100.00%
All Funds	-	-	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	7,295,358	3,000,000	(4,295,358)	(58.88%)
3400 Other Funds Ltd	(7,295,358)	(3,000,000)	4,295,358	58.88%
TOTAL SERVICES & SUPPLIES	-	-	\$0	0.00%

EXPENDITURES				
8000 General Fund	7,295,358	3,000,000	(4,295,358)	(58.88%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(7,295,358)	(3,000,000)	4,295,358	58.88%
TOTAL EXPENDITURES	-	-	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	3,000,000	3,000,000	100.00%
TOTAL ENDING BALANCE	-	\$3,000,000	\$3,000,000	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 1,239,022 - (1,239,022) (100.00%)

REVENUE CATEGORIES

8000 General Fund 1,239,022 - (1,239,022) (100.00%)

TOTAL REVENUE CATEGORIES \$1,239,022 - (\$1,239,022) (100.00%)

AVAILABLE REVENUES

8000 General Fund 1,239,022 - (1,239,022) (100.00%)

TOTAL AVAILABLE REVENUES \$1,239,022 - (\$1,239,022) (100.00%)

EXPENDITURES

SERVICES & SUPPLIES

4550 Other Care of Residents and Patients

8000 General Fund 1,239,022 - (1,239,022) (100.00%)

SERVICES & SUPPLIES

8000 General Fund 1,239,022 - (1,239,022) (100.00%)

TOTAL SERVICES & SUPPLIES \$1,239,022 - (\$1,239,022) (100.00%)

EXPENDITURES

8000 General Fund 1,239,022 - (1,239,022) (100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	\$1,239,022	-	(\$1,239,022)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	708,685	-	(708,685)	(100.00%)
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REVENUE CATEGORIES

8000 General Fund	708,685	-	(708,685)	(100.00%)
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TOTAL REVENUE CATEGORIES	\$708,685	-	(\$708,685)	(100.00%)
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AVAILABLE REVENUES

8000 General Fund	708,685	-	(708,685)	(100.00%)
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TOTAL AVAILABLE REVENUES	\$708,685	-	(\$708,685)	(100.00%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	126,696	-	(126,696)	(100.00%)
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SALARIES & WAGES

8000 General Fund	126,696	-	(126,696)	(100.00%)
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TOTAL SALARIES & WAGES	\$126,696	-	(\$126,696)	(100.00%)
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OTHER PAYROLL EXPENSES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	57	-	(57)	(100.00%)
3220 Public Employees Retire Cont				
8000 General Fund	30,255	-	(30,255)	(100.00%)
3230 Social Security Taxes				
8000 General Fund	9,692	-	(9,692)	(100.00%)
3240 Unemployment Assessments				
8000 General Fund	228	-	(228)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	69	-	(69)	(100.00%)
3260 Mass Transit Tax				
8000 General Fund	760	-	(760)	(100.00%)
3270 Flexible Benefits				
8000 General Fund	33,336	-	(33,336)	(100.00%)
OTHER PAYROLL EXPENSES				
8000 General Fund	74,397	-	(74,397)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$74,397	-	(\$74,397)	(100.00%)
PERSONAL SERVICES				
8000 General Fund	201,093	-	(201,093)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES	\$201,093	-	(\$201,093)	(100.00%)
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	1,631	-	(1,631)	(100.00%)
4150 Employee Training				
8000 General Fund	315	-	(315)	(100.00%)
4175 Office Expenses				
8000 General Fund	7,536	-	(7,536)	(100.00%)
4250 Data Processing				
8000 General Fund	636	-	(636)	(100.00%)
4550 Other Care of Residents and Patients				
8000 General Fund	490,385	-	(490,385)	(100.00%)
4650 Other Services and Supplies				
8000 General Fund	1,259	-	(1,259)	(100.00%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	3,161	-	(3,161)	(100.00%)
4715 IT Expendable Property				
8000 General Fund	2,669	-	(2,669)	(100.00%)
SERVICES & SUPPLIES				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	507,592	-	(507,592)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$507,592	-	(\$507,592)	(100.00%)
EXPENDITURES				
8000 General Fund	708,685	-	(708,685)	(100.00%)
TOTAL EXPENDITURES	\$708,685	-	(\$708,685)	(100.00%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	-	(1)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	-	(1.00)	(100.00%)

Package Comparison Report - Detail
 2017-19 Biennium
 Debt Service

Cross Reference Number: 29100-086-00-00-00000
 Package: Technology Infrastructure
 Pkg Group: POL Pkg Type: POL Pkg Number: 104

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	1,134,051	1,134,051	0	0.00%
AVAILABLE REVENUES				
8030 General Fund Debt Svc	1,134,051	1,134,051	0	0.00%
TOTAL AVAILABLE REVENUES	\$1,134,051	\$1,134,051	\$0	0.00%
EXPENDITURES				
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	830,000	830,000	0	0.00%
7150 Interest - Bonds				
8030 General Fund Debt Svc	304,051	304,051	0	0.00%
DEBT SERVICE				
8030 General Fund Debt Svc	1,134,051	1,134,051	0	0.00%
TOTAL DEBT SERVICE	\$1,134,051	\$1,134,051	\$0	0.00%
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Debt Service

Cross Reference Number: 29100-086-00-00-00000
 Package: Capital Improvements and Renewal
 Pkg Group: POL Pkg Type: POL Pkg Number: 105

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	1,567,466	1,194,580	(372,886)	(23.79%)
AVAILABLE REVENUES				
8030 General Fund Debt Svc	1,567,466	1,194,580	(372,886)	(23.79%)
TOTAL AVAILABLE REVENUES	\$1,567,466	\$1,194,580	(\$372,886)	(23.79%)
EXPENDITURES				
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	695,000	530,000	(165,000)	(23.74%)
7150 Interest - Bonds				
8030 General Fund Debt Svc	872,466	664,580	(207,886)	(23.83%)
DEBT SERVICE				
8030 General Fund Debt Svc	1,567,466	1,194,580	(372,886)	(23.79%)
TOTAL DEBT SERVICE	\$1,567,466	\$1,194,580	(\$372,886)	(23.79%)
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	1,148,742	-	(1,148,742)	(100.00%)
AVAILABLE REVENUES				
8030 General Fund Debt Svc	1,148,742	-	(1,148,742)	(100.00%)
TOTAL AVAILABLE REVENUES	\$1,148,742	-	(\$1,148,742)	(100.00%)
EXPENDITURES				
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	965,000	-	(965,000)	(100.00%)
7150 Interest - Bonds				
8030 General Fund Debt Svc	183,742	-	(183,742)	(100.00%)
DEBT SERVICE				
8030 General Fund Debt Svc	1,148,742	-	(1,148,742)	(100.00%)
TOTAL DEBT SERVICE	\$1,148,742	-	(\$1,148,742)	(100.00%)
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Capital Improvements

Cross Reference Number: 29100-088-00-00-00000
 Package: Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8010 General Fund Cap Improvement	100,777	100,777	0	0.00%
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REVENUE CATEGORIES

8010 General Fund Cap Improvement	100,777	100,777	0	0.00%
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TOTAL REVENUE CATEGORIES	\$100,777	\$100,777	\$0	0.00%
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AVAILABLE REVENUES

8010 General Fund Cap Improvement	100,777	100,777	0	0.00%
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TOTAL AVAILABLE REVENUES	\$100,777	\$100,777	\$0	0.00%
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EXPENDITURES

CAPITAL OUTLAY

5650 Land and Improvements

8010 General Fund Cap Improvement	98,802	98,802	0	0.00%
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5800 Professional Services

8010 General Fund Cap Improvement	1,975	1,975	0	0.00%
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CAPITAL OUTLAY

8010 General Fund Cap Improvement	100,777	100,777	0	0.00%
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TOTAL CAPITAL OUTLAY	\$100,777	\$100,777	\$0	0.00%
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Package Comparison Report - Detail
 2017-19 Biennium
 Capital Improvements

Cross Reference Number: 29100-088-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8010 General Fund Cap Improvement	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8010 General Fund Cap Improvement - (100,777) (100,777) 100.00%

REVENUE CATEGORIES

8010 General Fund Cap Improvement - (100,777) (100,777) 100.00%

TOTAL REVENUE CATEGORIES - (\$100,777) (\$100,777) 100.00%

AVAILABLE REVENUES

8010 General Fund Cap Improvement - (100,777) (100,777) 100.00%

TOTAL AVAILABLE REVENUES - (\$100,777) (\$100,777) 100.00%

EXPENDITURES

CAPITAL OUTLAY

5650 Land and Improvements

8010 General Fund Cap Improvement - (98,802) (98,802) 100.00%

5800 Professional Services

8010 General Fund Cap Improvement - (1,975) (1,975) 100.00%

CAPITAL OUTLAY

8010 General Fund Cap Improvement - (100,777) (100,777) 100.00%

TOTAL CAPITAL OUTLAY - (\$100,777) (\$100,777) 100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8010 General Fund Cap Improvement	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Capital Improvements

Cross Reference Number: 29100-088-00-00-00000
 Package: Technology Infrastructure
 Pkg Group: POL Pkg Type: POL Pkg Number: 104

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
BOND SALES				
0555 General Fund Obligation Bonds				
3010 Other Funds Cap Improvement	500,000	500,000	0	0.00%
REVENUE CATEGORIES				
3010 Other Funds Cap Improvement	500,000	500,000	0	0.00%
TOTAL REVENUE CATEGORIES	\$500,000	\$500,000	\$0	0.00%
AVAILABLE REVENUES				
3010 Other Funds Cap Improvement	500,000	500,000	0	0.00%
TOTAL AVAILABLE REVENUES	\$500,000	\$500,000	\$0	0.00%
EXPENDITURES				
CAPITAL OUTLAY				
5550 Data Processing Software				
3010 Other Funds Cap Improvement	500,000	500,000	0	0.00%
CAPITAL OUTLAY				
3010 Other Funds Cap Improvement	500,000	500,000	0	0.00%
TOTAL CAPITAL OUTLAY	\$500,000	\$500,000	\$0	0.00%
ENDING BALANCE				
3010 Other Funds Cap Improvement	-	-	0	0.00%

**Package Comparison Report - Detail
2017-19 Biennium
Capital Improvements**

**Cross Reference Number: 29100-088-00-00-00000
Package: Technology Infrastructure
Pkg Group: POL Pkg Type: POL Pkg Number: 104**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
BOND SALES				
0555 General Fund Obligation Bonds				
3010 Other Funds Cap Improvement	170,000	-	(170,000)	(100.00%)
REVENUE CATEGORIES				
3010 Other Funds Cap Improvement	170,000	-	(170,000)	(100.00%)
TOTAL REVENUE CATEGORIES	\$170,000	-	(\$170,000)	(100.00%)
AVAILABLE REVENUES				
3010 Other Funds Cap Improvement	170,000	-	(170,000)	(100.00%)
TOTAL AVAILABLE REVENUES	\$170,000	-	(\$170,000)	(100.00%)
EXPENDITURES				
CAPITAL OUTLAY				
5800 Professional Services				
3010 Other Funds Cap Improvement	170,000	-	(170,000)	(100.00%)
CAPITAL OUTLAY				
3010 Other Funds Cap Improvement	170,000	-	(170,000)	(100.00%)
TOTAL CAPITAL OUTLAY	\$170,000	-	(\$170,000)	(100.00%)
ENDING BALANCE				
3010 Other Funds Cap Improvement	-	-	0	0.00%

**Package Comparison Report - Detail
2017-19 Biennium
Capital Improvements**

**Cross Reference Number: 29100-088-00-00-00000
Package: Capital Improvements and Renewal
Pkg Group: POL Pkg Type: POL Pkg Number: 105**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

BOND SALES

0555 General Fund Obligation Bonds

3010 Other Funds Cap Improvement	627,461	-	(627,461)	(100.00%)
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REVENUE CATEGORIES

3010 Other Funds Cap Improvement	627,461	-	(627,461)	(100.00%)
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TOTAL REVENUE CATEGORIES	\$627,461	-	(\$627,461)	(100.00%)
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AVAILABLE REVENUES

3010 Other Funds Cap Improvement	627,461	-	(627,461)	(100.00%)
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TOTAL AVAILABLE REVENUES	\$627,461	-	(\$627,461)	(100.00%)
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EXPENDITURES

CAPITAL OUTLAY

5550 Data Processing Software

3010 Other Funds Cap Improvement	222,581	-	(222,581)	(100.00%)
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5800 Professional Services

3010 Other Funds Cap Improvement	57,098	-	(57,098)	(100.00%)
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5900 Other Capital Outlay

3010 Other Funds Cap Improvement	347,782	-	(347,782)	(100.00%)
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CAPITAL OUTLAY

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3010 Other Funds Cap Improvement	627,461	-	(627,461)	(100.00%)
TOTAL CAPITAL OUTLAY	\$627,461	-	(\$627,461)	(100.00%)
ENDING BALANCE				
3010 Other Funds Cap Improvement	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Capital Construction

Cross Reference Number: 29100-089-00-00-00000
 Package: Technology Infrastructure
 Pkg Group: POL Pkg Type: POL Pkg Number: 104

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
BOND SALES				
0555 General Fund Obligation Bonds				
3020 Other Funds Cap Construction	12,200,000	12,200,000	0	0.00%
AVAILABLE REVENUES				
3020 Other Funds Cap Construction	12,200,000	12,200,000	0	0.00%
TOTAL AVAILABLE REVENUES	\$12,200,000	\$12,200,000	\$0	0.00%
EXPENDITURES				
CAPITAL OUTLAY				
5150 Telecommunications Equipment				
3020 Other Funds Cap Construction	12,200,000	12,200,000	0	0.00%
CAPITAL OUTLAY				
3020 Other Funds Cap Construction	12,200,000	12,200,000	0	0.00%
TOTAL CAPITAL OUTLAY	\$12,200,000	\$12,200,000	\$0	0.00%
ENDING BALANCE				
3020 Other Funds Cap Construction	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2017-19 Biennium
 Capital Construction

Cross Reference Number: 29100-089-00-00-00000
 Package: Capital Improvements and Renewal
 Pkg Group: POL Pkg Type: POL Pkg Number: 105

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
BOND SALES				
0555 General Fund Obligation Bonds				
3020 Other Funds Cap Construction	123,645,097	31,293,534	(92,351,563)	(74.69%)
AVAILABLE REVENUES				
3020 Other Funds Cap Construction	123,645,097	31,293,534	(92,351,563)	(74.69%)
TOTAL AVAILABLE REVENUES	\$123,645,097	\$31,293,534	(\$92,351,563)	(74.69%)
EXPENDITURES				
CAPITAL OUTLAY				
5700 Building Structures				
3020 Other Funds Cap Construction	72,622,901	-	(72,622,901)	(100.00%)
5800 Professional Services				
3020 Other Funds Cap Construction	10,320,747	-	(10,320,747)	(100.00%)
5900 Other Capital Outlay				
3020 Other Funds Cap Construction	40,701,449	31,293,534	(9,407,915)	(23.11%)
CAPITAL OUTLAY				
3020 Other Funds Cap Construction	123,645,097	31,293,534	(92,351,563)	(74.69%)
TOTAL CAPITAL OUTLAY	\$123,645,097	\$31,293,534	(\$92,351,563)	(74.69%)

ENDING BALANCE

Package Comparison Report - Detail
 2017-19 Biennium
 Capital Construction

Cross Reference Number: 29100-089-00-00-00000
 Package: Capital Improvements and Renewal
 Pkg Group: POL Pkg Type: POL Pkg Number: 105

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3020 Other Funds Cap Construction	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
BOND SALES				
0555 General Fund Obligation Bonds				
3020 Other Funds Cap Construction	3,559,300	-	(3,559,300)	(100.00%)
AVAILABLE REVENUES				
3020 Other Funds Cap Construction	3,559,300	-	(3,559,300)	(100.00%)
TOTAL AVAILABLE REVENUES	\$3,559,300	-	(\$3,559,300)	(100.00%)
EXPENDITURES				
CAPITAL OUTLAY				
5800 Professional Services				
3020 Other Funds Cap Construction	1,700,800	-	(1,700,800)	(100.00%)
5900 Other Capital Outlay				
3020 Other Funds Cap Construction	1,858,500	-	(1,858,500)	(100.00%)
CAPITAL OUTLAY				
3020 Other Funds Cap Construction	3,559,300	-	(3,559,300)	(100.00%)
TOTAL CAPITAL OUTLAY	\$3,559,300	-	(\$3,559,300)	(100.00%)
ENDING BALANCE				
3020 Other Funds Cap Construction	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

01/24/17 REPORT NO.: PPDPLBUDCL
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
 AGENCY:29100 DEPT OF CORRECTIONS
 SUMMARY XREF:003-00-00 000 Operations Division

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2017-19
 PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AAONC0103	AA	OFFICE SPECIALIST 1	8	8.00	192.00	2,946.25	565,680				565,680
000	AAONC0104	AA	OFFICE SPECIALIST 2	91	90.16	2163.72	3,741.46	8,107,244				8,107,244
000	AAONC0107	AA	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	4,381.00	105,144				105,144
000	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	14	14.00	336.00	4,673.35	1,570,248				1,570,248
000	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	22	22.00	528.00	4,112.90	2,171,616				2,171,616
000	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	2	2.00	48.00	4,100.50	196,824				196,824
000	AAONC0323	AA	PUBLIC SERVICE REP 3	1	1.00	24.00	4,007.00	96,168				96,168
000	AAONC0759	AA	SUPPLY SPECIALIST 2	3	3.00	72.00	4,665.00	335,880				335,880
000	AAONC0860	AA	PROGRAM ANALYST 1	4	4.00	96.00	5,419.00	404,856	115,368			520,224
000	AAONC0861	AA	PROGRAM ANALYST 2	12	12.00	288.00	6,328.33	1,822,560				1,822,560
000	AAONC0871	AA	OPERATIONS & POLICY ANALYST 2	5	5.00	120.00	6,811.00	817,320				817,320
000	AAONC2219	AA	CORRECTION LIBRARY COORDINATOR	12	12.00	288.00	4,214.66	1,213,824				1,213,824
000	AAONC4001	AA	PAINTER	6	6.00	144.00	5,341.83	769,224				769,224
000	AAONC4003	AA	CARPENTER	6	6.00	144.00	5,370.33	773,328				773,328
000	AAONC4005	AA	PLUMBER	10	10.00	240.00	5,811.10	1,394,664				1,394,664
000	AAONC4008	AA	ELECTRICIAN 2	8	8.00	192.00	6,680.00	1,282,560				1,282,560
000	AAONC4009	AA	ELECTRICIAN 3	4	4.00	96.00	7,173.50	688,656				688,656
000	AAONC4012	AA	FACILITY MAINTENANCE SPEC	50	50.00	1200.00	4,379.86	5,255,832				5,255,832
000	AAONC4021	AA	WELDER 2	7	7.00	168.00	5,671.85	952,872				952,872
000	AAONC4033	AA	FACILITY ENERGY TECHNICIAN 2	17	17.00	408.00	4,813.11	1,963,752				1,963,752
000	AAONC4034	AA	FACILITY ENERGY TECHNICIAN 3	13	13.00	312.00	5,977.07	1,864,848				1,864,848
000	AAONC4039	AA	PHYSCL/ELECTRNC SECRTY TECH 3	10	10.00	240.00	5,711.50	1,370,760				1,370,760
000	AAONC4101	AA	CUSTODIAN	1	1.00	24.00	2,927.00	70,248				70,248
000	AAONC4110	AA	GROUNDS MAINTENANCE WORKER 2	6	6.00	144.00	3,926.33	565,392				565,392
000	AAONC4419	AA	AUTOMOTIVE TECHNICIAN 2	4	4.00	96.00	5,046.50	484,464				484,464

01/24/17 REPORT NO.: PPDPLBUDCL
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
 AGENCY:29100 DEPT OF CORRECTIONS
 SUMMARY XREF:003-00-00 000 Operations Division

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AAONC6268	AA	CLINICAL DIETICIAN	1	1.00	24.00	5,795.00	139,080				139,080
000	AAONC6519	AA	CORRECTIONS RECREATION SPEC 2	17	16.71	401.04	4,400.70	1,770,077				1,770,077
000	AAONC6783	AA	CORRECTIONAL COUNSELOR	71	71.00	1704.00	6,058.49	10,323,672				10,323,672
000	AAONC9120	AA	CORRECTIONS FOOD SERV COORD	98	97.51	2340.21	4,306.15	10,075,991				10,075,991
000	AAOSC6775	AA	CORRECTIONAL OFFICER	1530	1521.49	36515.83	4,596.32	166,833,496	1,152,216			167,985,712
000	AAOSC6776	AA	CORRECTIONAL CORPORAL	142	142.00	3408.00	4,926.76	16,790,424				16,790,424
000	AAOSC6777	AA	CORRECTIONAL SERGEANT	207	205.06	4921.65	5,468.47	26,931,071				26,931,071
000	CP	C0103	AA OFFICE SPECIALIST 1	1	1.00	24.00	3,342.00	80,208				80,208
000	CP	C0104	AA OFFICE SPECIALIST 2	12	12.00	288.00	3,852.83	1,109,616				1,109,616
000	CP	C0108	AA ADMINISTRATIVE SPECIALIST 2	2	2.00	48.00	4,197.50	201,480				201,480
000	CP	C0118	AA EXECUTIVE SUPPORT SPECIALIST 1	4	4.00	96.00	4,236.50	406,704				406,704
000	CP	C0860	AA PROGRAM ANALYST 1	1	1.00	24.00	4,375.00	105,000				105,000
000	CP	C0861	AA PROGRAM ANALYST 2	1	1.00	24.00	6,961.00	167,064				167,064
000	CP	C0871	AA OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	6,337.00	152,088				152,088
000	CP	C2219	AA CORRECTION LIBRARY COORDINATOR	1	1.00	24.00	4,375.00	105,000				105,000
000	CP	C4001	AA PAINTER	1	1.00	24.00	5,265.00	126,360				126,360
000	CP	C4003	AA CARPENTER	1	1.00	24.00	5,265.00	126,360				126,360
000	CP	C4005	AA PLUMBER	1	1.00	24.00	5,774.00	138,576				138,576
000	CP	C4008	AA ELECTRICIAN 2	1	1.00	24.00	6,643.00	159,432				159,432
000	CP	C4009	AA ELECTRICIAN 3	1	1.00	24.00	7,295.00	175,080				175,080
000	CP	C4012	AA FACILITY MAINTENANCE SPEC	9	9.00	216.00	4,447.77	960,720				960,720
000	CP	C4021	AA WELDER 2	1	1.00	24.00	5,774.00	138,576				138,576
000	CP	C4033	AA FACILITY ENERGY TECHNICIAN 2	5	5.00	120.00	4,694.80	563,376				563,376
000	CP	C4034	AA FACILITY ENERGY TECHNICIAN 3	2	2.00	48.00	5,931.00	284,688				284,688
000	CP	C4039	AA PHYSCL/ELECTRNC SECRTY TECH 3	1	1.00	24.00	6,088.00	146,112				146,112

01/24/17 REPORT NO.: PPDPLBUDCL
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
 AGENCY:29100 DEPT OF CORRECTIONS
 SUMMARY XREF:003-00-00 000 Operations Division

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	CP	C5232 AA	INVESTIGATOR 2	1	1.00	24.00	5,265.00	126,360				126,360
000	CP	C6519 AA	CORRECTIONS RECREATION SPEC 2	5	5.00	120.00	4,480.80	537,696				537,696
000	CP	C6783 AA	CORRECTIONAL COUNSELOR	14	14.00	336.00	6,042.64	2,030,328				2,030,328
000	CP	C9120 AA	CORRECTIONS FOOD SERV COORD	23	23.00	552.00	4,286.30	2,366,040				2,366,040
000	CS	C6775 AA	CORRECTIONAL OFFICER	389	389.00	9336.00	4,586.58	42,284,808	535,560			42,820,368
000	CS	C6776 AA	CORRECTIONAL CORPORAL	100	100.00	2400.00	4,940.27	11,856,648				11,856,648
000	CS	C6777 AA	CORRECTIONAL SERGEANT	61	61.00	1464.00	5,555.60	8,133,408				8,133,408
000	MESNZ7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	4	4.00	96.00	9,369.00	899,424				899,424
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,828.00	259,872				259,872
000	MESNZ7014	AA	PRINCIPAL EXECUTIVE/MANAGER H	9	9.00	216.00	11,634.77	2,513,112				2,513,112
000	MMN	X0119 AA	EXECUTIVE SUPPORT SPECIALIST 2	3	3.00	72.00	4,066.66	292,800				292,800
000	MMN	X0871 AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	6,352.00	152,448				152,448
000	MMN	X0872 AA	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	7,352.00	176,448				176,448
000	MMN	X7004 AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	6,673.00	160,152				160,152
000	MMS	X0119 AA	EXECUTIVE SUPPORT SPECIALIST 2	9	9.00	216.00	4,274.00	923,184				923,184
000	MMS	X0833 AA	SUPV EXECUTIVE ASSISTANT	5	5.00	120.00	5,784.00	694,080				694,080
000	MMS	X4046 AA	MAINTENANCE & OPERATIONS SUPV	7	7.00	168.00	6,122.71	1,028,616				1,028,616
000	MMS	X6779 AA	CORRECTIONAL LIEUTENANT	107	107.00	2568.00	6,445.52	16,552,104				16,552,104
000	MMS	X6780 AA	CORRECTIONAL CAPTAIN	48	48.00	1152.00	7,695.97	8,865,768				8,865,768
000	MMS	X7002 AA	PRINCIPAL EXECUTIVE/MANAGER B	8	8.00	192.00	5,360.75	1,029,264				1,029,264
000	MMS	X7004 AA	PRINCIPAL EXECUTIVE/MANAGER C	14	14.00	336.00	6,541.50	2,197,944				2,197,944
000	MMS	X7006 AA	PRINCIPAL EXECUTIVE/MANAGER D	18	18.00	432.00	7,616.50	3,290,328				3,290,328
000	MMS	X7008 AA	PRINCIPAL EXECUTIVE/MANAGER E	8	8.00	192.00	8,081.12	1,551,576				1,551,576
000	MMS	X7010 AA	PRINCIPAL EXECUTIVE/MANAGER F	20	20.00	480.00	9,281.05	4,454,904				4,454,904
							Page 1568					
000				3286	3273.93	78574.45	4,922.44	385,231,527	1,803,144			387,034,671

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
040	AAONC0104	AA	OFFICE SPECIALIST 2	2	2.00	48.00	3,054.00	146,592				146,592
040	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,651.00	87,624				87,624
040	AAONC0870	AA	OPERATIONS & POLICY ANALYST 1		.00	.00	4,381.00					
040	AAONC2219	AA	CORRECTION LIBRARY COORDINATOR		.00	.00	3,333.00					
040	AAONC4012	AA	FACILITY MAINTENANCE SPEC		.00	.00	4,283.00					
040	AAONC4039	AA	PHYSCL/ELECTRNC SECRTY TECH 3		.00	.00	4,582.00					
040	AAONC6783	AA	CORRECTIONAL COUNSELOR	1	1.00	24.00	4,807.00	115,368				115,368
040	AAONC9120	AA	CORRECTIONS FOOD SERV COORD	4	4.00	96.00	3,489.00	334,944				334,944
040	AAOSC6775	AA	CORRECTIONAL OFFICER	35	32.16	771.84	3,793.07	2,850,405				2,850,405
040	AAOSC6776	AA	CORRECTIONAL CORPORAL	3	2.46	59.04	3,850.00	227,304				227,304
040	AAOSC6777	AA	CORRECTIONAL SERGEANT	4	3.44	82.56	4,212.00	347,743				347,743
040	MMS X6779	AA	CORRECTIONAL LIEUTENANT	6	5.16	123.84	4,982.00	616,971				616,971
040	MMS X7002	AA	PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	4,320.00	103,680				103,680
040	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	4,747.00	113,928				113,928
040				58	53.22	1277.28	3,921.44	4,944,559				4,944,559

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 PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
060	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2		.00	.00	4,197.00					
060	AAONC0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,651.00	87,624				87,624
060	AAONC4039	AA	PHYSCL/ELECTRNC SECRTY TECH 3	1	1.00	24.00	4,582.00	109,968				109,968
060	AAOSC6777	AA	CORRECTIONAL SERGEANT		.24	5.55	5,603.00	31,095				31,095
060	CP C4008	AA	ELECTRICIAN 2	1	1.00	24.00	5,774.00	138,576				138,576
060	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	7,714.00	185,136				185,136
060	MMN X0871	AA	OPERATIONS & POLICY ANALYST 2		.00	.00	6,352.00					
060	MMS X0833	AA	SUPV EXECUTIVE ASSISTANT	1	1.00	24.00	4,523.00	108,552				108,552
060	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	6,673.00	160,152				160,152
060				6	6.24	149.55	5,459.07	821,103				821,103

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
080	AAONC0870	AA	OPERATIONS & POLICY ANALYST	1	1.00	24.00	4,381.00	105,144				105,144
080	AAONC4012	AA	FACILITY MAINTENANCE SPEC	1	.50	12.00	3,489.00	41,868				41,868
080	AAONC4039	AA	PHYSCL/ELECTRNC SECRTY TECH	3	1.00	24.00	4,582.00	109,968				109,968
080	AAONC6783	AA	CORRECTIONAL COUNSELOR	2	2.00	48.00	4,807.00	230,736				230,736
080	AAONC9120	AA	CORRECTIONS FOOD SERV COORD	2	2.00	48.00	3,489.00	167,472				167,472
080	AAOSC6775	AA	CORRECTIONAL OFFICER	15	13.60	326.40	3,693.00	1,205,395				1,205,395
080				22	20.10	482.40	3,838.13	1,860,583				1,860,583

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
106	AAOSC6775	AA	CORRECTIONAL OFFICER		.00	.00	3,693.00					
106	CS	C6775	AA CORRECTIONAL OFFICER		.00	.00	3,693.00					
106					.00	.00	3,693.00					

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
109	CS	C6775 AA	CORRECTIONAL OFFICER		.00	.00	3,693.00					
109					.00	.00	3,693.00					

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
114	CP	C0104 AA	OFFICE SPECIALIST 2	1	1.00	24.00	3,059.00	73,416				73,416
114	CP	C0118 AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	3,496.00	83,904				83,904
114	CP	C6519 AA	CORRECTIONS RECREATION SPEC 2	1	.67	16.00	3,653.00	58,448				58,448
114	CP	C6783 AA	CORRECTIONAL COUNSELOR	1	1.00	24.00	5,046.00	121,104				121,104
114	CS	C6775 AA	CORRECTIONAL OFFICER	11	9.88	237.00	3,821.45	909,153				909,153
114	CS	C6777 AA	CORRECTIONAL SERGEANT	4	2.96	71.00	4,309.50	308,412				308,412
114				19	16.51	396.00	3,922.52	1,554,437				1,554,437
				3391	3370.00	80879.68	4,853.45	394,412,209	1,803,144			396,215,353

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AAONC0104	AA	OFFICE SPECIALIST 2	9	9.00	216.00	3,777.44	735,936	79,992			815,928
000	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	2	2.00	48.00	4,229.00	202,992				202,992
000	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	4,381.00	105,144				105,144
000	AAONC0855	AA	PROJECT MANAGER 2	1	1.00	24.00	7,692.00	184,608				184,608
000	AAONC0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	7,002.00	168,048				168,048
000	AAONC0870	AA	OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	5,795.00	139,080				139,080
000	AAONC0871	AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	7,002.00	168,048				168,048
000	AAONC1117	AA	RESEARCH ANALYST 3	3	3.00	72.00	6,031.66	434,280				434,280
000	AAONC1118	AA	RESEARCH ANALYST 4	1	1.00	24.00	8,061.00	193,464				193,464
000	AAONC1243	AA	FISCAL ANALYST 1	1	1.00	24.00	5,795.00	139,080				139,080
000	AAONC1244	AA	FISCAL ANALYST 2	4	4.00	96.00	7,002.00	672,192				672,192
000	AAONC1245	AA	FISCAL ANALYST 3	1	1.00	24.00	8,061.00	193,464				193,464
000	AAONC1483	IA	INFO SYSTEMS SPECIALIST 3	2	2.00	48.00	5,284.00		253,632			253,632
000	AAONC1487	IA	INFO SYSTEMS SPECIALIST 7	2	2.00	48.00	7,615.00	365,520				365,520
000	AAONC1519	AA	CORRECTIONAL HEARINGS OFFICER	13	13.00	312.00	6,801.84	2,122,176				2,122,176
000	AAONC5237	AA	DEPT/CORRECTIONS INSPECTOR 1	3	2.50	60.08	4,431.00	271,269				271,269
000	AAONC5238	AA	DEPT/CORRECTIONS INSPECTOR 2	12	12.00	288.00	6,209.25	1,788,264				1,788,264
000	CP	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	4,006.00	96,144				96,144
000	MEAHZ7016	HA	PRINCIPAL EXECUTIVE/MANAGER I	1	1.00	24.00	14,023.00	336,552				336,552
000	MENNZ0830	AA	EXECUTIVE ASSISTANT	1	1.00	24.00	5,770.00	138,480				138,480
000	MESNZ7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	7,352.00	176,448				176,448
000	MESNZ7014	AA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	10,828.00	259,872				259,872
000	MESNZ7016	AA	PRINCIPAL EXECUTIVE/MANAGER I	1	1.00	24.00	13,157.00	315,768				315,768
000	MMN	X0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,320.00	103,680				103,680
000	MMN	X0866	AA PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	7,714.00	185,136				185,136

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMN	X0873	AA OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,091.00	194,184				194,184
000	MMN	X5239	AA DEPT/CORRECTIONS INSPECTOR 3	6	6.00	144.00	6,673.00	960,912				960,912
000	MMN	X5618	AA INTERNAL AUDITOR 3	2	2.00	48.00	7,357.00	353,136				353,136
000	MMN	X6779	AA CORRECTIONAL LIEUTENANT	5	5.00	120.00	6,608.80	793,056				793,056
000	MMN	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	7,714.00	185,136				185,136
000	MMS	X4046	AA MAINTENANCE & OPERATIONS SUPV	1	1.00	24.00	6,352.00	152,448				152,448
000	MMS	X6779	AA CORRECTIONAL LIEUTENANT	1	1.00	24.00	6,673.00	160,152				160,152
000	MMS	X7006	IA PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	8,926.00	214,224				214,224
000	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	8,105.00	389,040				389,040
000	MMS	X7010	AA PRINCIPAL EXECUTIVE/MANAGER F	2	2.00	48.00	8,711.00	418,128				418,128
000				88	87.50	2100.08	6,485.53	13,316,061	333,624			13,649,685

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
040	AAONC0210	AA	ACCOUNTING TECHNICIAN 1		.00	.00	2,815.00					
040	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	3,333.00	79,992				79,992
040	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	3	3.00	72.00	3,651.00	262,872				262,872
040				4	4.00	96.00	3,458.66	342,864				342,864

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
060	AAONC0103	AA	OFFICE SPECIALIST 1	1	1.00	24.00	3,191.00	76,584				76,584
060	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	4,807.00	115,368				115,368
060	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1		.00	.00	4,381.00					
060	AAONC0210	AA	ACCOUNTING TECHNICIAN 1	3	2.09	50.05	2,987.66	153,323				153,323
060	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	14	14.00	336.00	4,121.28	1,384,752				1,384,752
060	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	21	21.00	504.00	4,673.23	2,355,312				2,355,312
060	AAONC0435	AA	PROCUREMENT AND CONTRACT ASST	2	2.00	48.00	4,807.00	230,736				230,736
060	AAONC0436	AA	PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	5,795.00	139,080				139,080
060	AAONC0437	AA	PROCUREMENT & CONTRACT SPEC 2	5	5.00	120.00	6,363.80	763,656				763,656
060	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	6	6.00	144.00	7,633.00	1,099,152				1,099,152
060	AAONC0855	AA	PROJECT MANAGER 2		.00	.00	7,692.00					
060	AAONC0870	AA	OPERATIONS & POLICY ANALYST 1	2	2.00	48.00	4,381.00	210,288				210,288
060	AAONC0871	AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	5,279.00	126,696				126,696
060	AAONC1215	AA	ACCOUNTANT 1	1	.67	16.00	4,007.00	64,112				64,112
060	AAONC1216	AA	ACCOUNTANT 2	2	2.00	48.00	5,301.00	254,448				254,448
060	AAONC1217	AA	ACCOUNTANT 3	2	2.00	48.00	6,268.00	300,864				300,864
060	AAONC1218	AA	ACCOUNTANT 4	1	1.00	24.00	8,061.00	193,464				193,464
060	AAONC1244	AA	FISCAL ANALYST 2	1	1.00	24.00	5,279.00	126,696				126,696
060	AAONC1245	AA	FISCAL ANALYST 3	3	3.00	72.00	7,692.00	553,824				553,824
060	MESNZ7014	AA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	8,496.00	203,904				203,904
060	MMN X0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,227.00	77,448				77,448
060	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,091.00	194,184				194,184
060	MMS X4046	AA	MAINTENANCE & OPERATIONS SUPV		.00	.00	6,352.00					
060	MMS X7002	AA	PRINCIPAL EXECUTIVE/MANAGER B	2	2.00	48.00	6,056.00	290,688				290,688
060	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	6,673.00	160,152				160,152

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
060	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER	D 2	2.00	48.00	7,357.00	353,136				353,136
060	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER	E 3	3.00	72.00	7,682.66	553,152				553,152
060	MMS	X7010	AA PRINCIPAL EXECUTIVE/MANAGER	F 1	1.00	24.00	9,369.00	224,856				224,856
060				79	77.76	1866.05	5,482.41	10,205,875				10,205,875

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
080	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	3,651.00	87,624				87,624
080				1	1.00	24.00	3,651.00	87,624				87,624

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
102	MMN	X0862	AA PROGRAM ANALYST 3		.00	.00	5,231.00					
102	MMN	X0863	AA PROGRAM ANALYST 4		.00	.00	6,352.00					
102	MMN	X5239	AA DEPT/CORRECTIONS INSPECTOR 3		.00	.00	4,982.00					
102					.00	.00	5,521.66					

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
103	AAONC1117	AA	RESEARCH ANALYST 3		.00	.00	5,046.00					
103	AAONC1487	IA	INFO SYSTEMS SPECIALIST 7		.00	.00	5,501.00					
103	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4		.00	.00	7,376.00					
103	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F		.00	.00	9,369.00					
103					.00	.00	6,871.33					

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
104	AAONC1215	AA	ACCOUNTANT 1		.00	.00	4,007.00					
104					.00	.00	4,007.00					

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PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 105 Central Administrati

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
105	AAONC0437	AA	PROCUREMENT & CONTRACT SPEC 2		.00	.00	5,279.00					
105					.00	.00	5,279.00					

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 113 Central Administrati

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
113	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	3,054.00		73,296			73,296
113	AAONC0210	AA	ACCOUNTING TECHNICIAN 1	1	1.00	24.00	2,815.00		67,560			67,560
113				2	2.00	48.00	2,934.50		140,856			140,856
				174	172.26	4134.13	5,891.31	23,952,424	474,480			24,426,904

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2017-19

PROD FILE

AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:006-00-00 000 Administrative Servi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AAONC0103	AA	OFFICE SPECIALIST 1	4	4.00	96.00	3,227.75	309,864				309,864
000	AAONC0104	AA	OFFICE SPECIALIST 2	5	5.00	120.00	4,007.00	384,672	96,168			480,840
000	AAONC0107	AA	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	4,007.00		96,168			96,168
000	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	2	2.00	48.00	4,807.00	230,736				230,736
000	AAONC0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	2	2.00	48.00	4,502.00	216,096				216,096
000	AAONC0210	AA	ACCOUNTING TECHNICIAN 1	3	2.09	50.05	2,987.66	153,323				153,323
000	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	14	14.00	336.00	4,121.28	1,384,752				1,384,752
000	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	21	21.00	504.00	4,673.23	2,355,312				2,355,312
000	AAONC0435	AA	PROCUREMENT AND CONTRACT ASST	2	2.00	48.00	4,807.00	230,736				230,736
000	AAONC0436	AA	PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	5,795.00	139,080				139,080
000	AAONC0437	AA	PROCUREMENT & CONTRACT SPEC 2	4	4.00	96.00	6,635.00	636,960				636,960
000	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	6	6.00	144.00	7,633.00	1,099,152				1,099,152
000	AAONC0759	AA	SUPPLY SPECIALIST 2	45	44.66	1071.49	4,775.60	2,316,936	2,800,929			5,117,865
000	AAONC1215	AA	ACCOUNTANT 1	1	.67	16.00	4,007.00	64,112				64,112
000	AAONC1216	AA	ACCOUNTANT 2	2	2.00	48.00	5,301.00	254,448				254,448
000	AAONC1217	AA	ACCOUNTANT 3	2	2.00	48.00	6,268.00	300,864				300,864
000	AAONC1218	AA	ACCOUNTANT 4	1	1.00	24.00	8,061.00	193,464				193,464
000	AAONC1244	AA	FISCAL ANALYST 2	1	1.00	24.00	5,279.00	126,696				126,696
000	AAONC1245	AA	FISCAL ANALYST 3	3	3.00	72.00	7,692.00	553,824				553,824
000	AAONC1483	IA	INFO SYSTEMS SPECIALIST 3	4	4.00	96.00	4,944.50	474,672				474,672
000	AAONC1485	IA	INFO SYSTEMS SPECIALIST 5	39	39.00	936.00	6,023.94	5,638,416				5,638,416
000	AAONC1486	IA	INFO SYSTEMS SPECIALIST 6	11	11.00	264.00	6,297.00	1,662,408				1,662,408
000	AAONC1487	IA	INFO SYSTEMS SPECIALIST 7	21	21.00	504.00	7,268.23	3,663,192				3,663,192
000	AAONC1488	IA	INFO SYSTEMS SPECIALIST 8	3	3.00	72.00	8,301.00	597,672				597,672
000	AAONC2169	AA	COMMUNICATIONS SYS ANALYST 3	5	5.00	120.00	6,151.40	738,168				738,168

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AAONC3268	AA	CONSTRUCTION PROJECT MANAGER 2	4	4.00	96.00	8,061.00	773,856				773,856
000	AAONC4008	AA	ELECTRICIAN 2	2	2.00	48.00	6,237.50	299,400				299,400
000	AAONC4012	AA	FACILITY MAINTENANCE SPEC	1	1.00	24.00	4,582.00	109,968				109,968
000	AAONC4014	AA	FACILITY OPERATIONS SPEC 1	1	1.00	24.00	4,381.00	105,144				105,144
000	AAONC4015	AA	FACILITY OPERATIONS SPEC 2	1	1.00	24.00	6,680.00	160,320				160,320
000	AAONC4034	AA	FACILITY ENERGY TECHNICIAN 3	1	1.00	24.00	6,116.00	146,784				146,784
000	AAONC4402	AA	TRUCK DRIVER 2	7	7.00	168.00	4,890.57	821,616				821,616
000	CP	C0759	AA SUPPLY SPECIALIST 2	4	4.00	96.00	4,821.25		462,840			462,840
000	CP	C1485	IA INFO SYSTEMS SPECIALIST 5	2	2.00	48.00	5,194.00	249,312				249,312
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,828.00	259,872				259,872
000	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,091.00	194,184				194,184
000	MMN X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	6,673.00	160,152				160,152
000	MMS X0113	AA	SUPPORT SERVICES SUPERVISOR 2	1	1.00	24.00	4,320.00	103,680				103,680
000	MMS X3269	AA	CONSTRUCTION PROJECT MANAGER 3	1	1.00	24.00	8,091.00	194,184				194,184
000	MMS X7002	AA	PRINCIPAL EXECUTIVE/MANAGER B	7	7.00	168.00	5,902.57	991,632				991,632
000	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	2	2.00	48.00	6,512.50	160,152	152,448			312,600
000	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	3	3.00	72.00	7,476.00	538,272				538,272
000	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	3	3.00	72.00	8,496.00	407,808	203,904			611,712
000	MMS X7008	IA	PRINCIPAL EXECUTIVE/MANAGER E	4	4.00	96.00	9,827.00	943,392				943,392
000	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	5	5.00	120.00	7,495.20	899,424				899,424
000	MMS X7010	IA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	10,828.00	259,872				259,872
000				256	254.42	6105.54	5,769.96	31,504,579	3,812,457			35,317,036

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:006-00-00 040 Administrative Servi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
040	AAONC0759	AA	SUPPLY SPECIALIST 2		.00	.00	3,820.00					
040	AAONC4402	AA	TRUCK DRIVER 2		.00	.00	3,820.00					
040					.00	.00	3,820.00					

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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PROD FILE

AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:006-00-00 060 Administrative Servi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
060	AAONC0103	AA	OFFICE SPECIALIST 1	1-	1.00-	24.00-	3,191.00	76,584-				76,584-
060	AAONC0104	AA	OFFICE SPECIALIST 2	2	2.00	48.00	3,530.50	169,464				169,464
060	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2		.00	.00	4,807.00					
060	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	3	3.00	72.00	4,381.00	315,432				315,432
060	AAONC0210	AA	ACCOUNTING TECHNICIAN 1	3-	2.09-	50.05-	2,987.66	153,323-				153,323-
060	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	14-	14.00-	336.00-	4,121.28	1,384,752-				1,384,752-
060	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	21-	21.00-	504.00-	4,673.23	2,355,312-				2,355,312-
060	AAONC0435	AA	PROCUREMENT AND CONTRACT ASST	2-	2.00-	48.00-	4,807.00	230,736-				230,736-
060	AAONC0436	AA	PROCUREMENT & CONTRACT SPEC 1	1-	1.00-	24.00-	5,795.00	139,080-				139,080-
060	AAONC0437	AA	PROCUREMENT & CONTRACT SPEC 2	4-	4.00-	96.00-	6,635.00	636,960-				636,960-
060	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	6-	6.00-	144.00-	7,633.00	1,099,152-				1,099,152-
060	AAONC1215	AA	ACCOUNTANT 1	1-	.67-	16.00-	4,007.00	64,112-				64,112-
060	AAONC1216	AA	ACCOUNTANT 2	2-	2.00-	48.00-	5,301.00	254,448-				254,448-
060	AAONC1217	AA	ACCOUNTANT 3	2-	2.00-	48.00-	6,268.00	300,864-				300,864-
060	AAONC1218	AA	ACCOUNTANT 4	1-	1.00-	24.00-	8,061.00	193,464-				193,464-
060	AAONC1244	AA	FISCAL ANALYST 2	1-	1.00-	24.00-	5,279.00	126,696-				126,696-
060	AAONC1245	AA	FISCAL ANALYST 3	3-	3.00-	72.00-	7,692.00	553,824-				553,824-
060	AAONC1338	AA	TRAINING & DEVELOPMENT SPEC 1	2	2.00	48.00	5,795.00	278,160				278,160
060	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	13	13.00	312.00	6,620.07	2,065,464				2,065,464
060	AAONC1483	IA	INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	3,821.00	91,704				91,704
060	AAONC4008	AA	ELECTRICIAN 2	1-	1.00-	24.00-	5,795.00	139,080-				139,080-
060	AAONC5232	AA	INVESTIGATOR 2	3	3.00	72.00	5,046.66	363,360				363,360
060	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,828.00	259,872				259,872
060	MMN X0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	3,906.00	93,744				93,744
060	MMN X0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,320.00	103,680				103,680

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:006-00-00 060 Administrative Servi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
060	MMN	X0873	AA OPERATIONS & POLICY ANALYST 4	1-	1.00-	24.00-	8,091.00	194,184-				194,184-
060	MMN	X1319	AA HUMAN RESOURCE ASSISTANT	5	5.00	120.00	3,905.80	468,696				468,696
060	MMN	X1320	AA HUMAN RESOURCE ANALYST 1	5	4.50	108.00	4,916.20	527,172				527,172
060	MMN	X1321	AA HUMAN RESOURCE ANALYST 2	7	7.00	168.00	5,420.14	910,584				910,584
060	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	17	17.00	408.00	6,640.17	2,709,192				2,709,192
060	MMS	X7002	AA PRINCIPAL EXECUTIVE/MANAGER B	2-	2.00-	48.00-	6,056.00	290,688-				290,688-
060	MMS	X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	1-	1.00-	24.00-	6,673.00	160,152-				160,152-
060	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D		.00	.00	6,720.75	61,080-				61,080-
060	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	8,415.00	194,184				194,184
060	MMS	X7010	AA PRINCIPAL EXECUTIVE/MANAGER F		.00	.00	9,369.00					
060				5-	4.26-	102.05-	5,674.34	136,217				136,217

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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PROD FILE

AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:006-00-00 090 Administrative Servi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
090	AAONC1486	IA	INFO SYSTEMS SPECIALIST 6	1-	1.00-	24.00-	5,448.00	130,752-				130,752-
090	AAONC1487	IA	INFO SYSTEMS SPECIALIST 7	1-	1.00-	24.00-	6,320.00	151,680-				151,680-
090				2-	2.00-	48.00-	5,884.00	282,432-				282,432-

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:006-00-00 102 Administrative Servi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
102	AAONC4039	AA	PHYSCL/ELECTRNC SECRTY TECH 3		.00	.00	4,582.00					
102					.00	.00	4,582.00					

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AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:006-00-00 103 Administrative Servi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
103	AAONC0104	AA	OFFICE SPECIALIST 2		.00	.00	3,651.00					
103	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1		.00	.00	3,333.00					
103	MMN X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D		.00	.00	7,714.00					
103	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D		.00	.00	7,714.00					
103					.00	.00	5,603.00					

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:006-00-00 104 Administrative Servi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
104	AAONC1487	IA	INFO SYSTEMS SPECIALIST 7		.00	.00	5,501.00					
104	AAONC1488	IA	INFO SYSTEMS SPECIALIST 8		.00	.00	5,999.00					
104	MMS X7008	IA	PRINCIPAL EXECUTIVE/MANAGER E		.00	.00	7,000.00					
104					.00	.00	6,124.75					

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:006-00-00 105 Administrative Servi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
105	AAONC0104	AA	OFFICE SPECIALIST 2		.00	.00	3,054.00					
105	AAONC3268	AA	CONSTRUCTION PROJECT MANAGER 2		.00	.00	6,116.00					
105	AAONC4015	AA	FACILITY OPERATIONS SPEC 2		.00	.00	5,046.00					
105					.00	.00	4,861.60					

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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PROD FILE

AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:006-00-00 106 Administrative Servi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
106	MMN	X0872	AA OPERATIONS & POLICY ANALYST 3		.00	.00	5,496.00					
106					.00	.00	5,496.00					

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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PROD FILE

AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:006-00-00 107 Administrative Servi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
107	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC	2	.00	.00	5,279.00					
107	MMN X0873	AA	OPERATIONS & POLICY ANALYST	4	.00	.00	6,056.00					
107	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER	D	.00	.00	5,496.00					
107					.00	.00	5,527.50					

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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PROD FILE

AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:006-00-00 108 Administrative Servi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
108	AAONC0854	AA	PROJECT MANAGER 1		.00	.00	5,046.00					
108					.00	.00	5,046.00					

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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PROD FILE

AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:006-00-00 111 Administrative Servi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
111	AAONC0104	AA	OFFICE SPECIALIST 2		.00	.00	3,054.00					
111	AAONC0872	AA	OPERATIONS & POLICY ANALYST 3		.00	.00	6,116.00					
111	AAONC1483	IA	INFO SYSTEMS SPECIALIST 3		.00	.00	3,821.00					
111	AAONC1485	IA	INFO SYSTEMS SPECIALIST 5		.00	.00	4,637.00					
111	AAONC1487	IA	INFO SYSTEMS SPECIALIST 7		.00	.00	5,501.00					
111	AAONC1488	IA	INFO SYSTEMS SPECIALIST 8		.00	.00	5,999.00					
111	MMS X7008	IA	PRINCIPAL EXECUTIVE/MANAGER E		.00	.00	7,000.00					
111	MMS X7010	IA	PRINCIPAL EXECUTIVE/MANAGER F		.00	.00	7,714.00					
111					.00	.00	5,586.95					
				249	248.16	5955.49	5,695.45	31,358,364	3,812,457			35,170,821

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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PROD FILE

AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:008-00-00 000 Human Resources Divi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	4,007.00	96,168				96,168
000	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	4,807.00	115,368				115,368
000	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	3	3.00	72.00	4,381.00	315,432				315,432
000	AAONC1338	AA	TRAINING & DEVELOPMENT SPEC 1	2	2.00	48.00	5,795.00	278,160				278,160
000	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	13	13.00	312.00	6,620.07	2,065,464				2,065,464
000	AAONC5232	AA	INVESTIGATOR 2	4	4.00	96.00	4,786.75	459,528				459,528
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,828.00	259,872				259,872
000	MMN X0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	3,906.00	93,744				93,744
000	MMN X0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,320.00	103,680				103,680
000	MMN X1319	AA	HUMAN RESOURCE ASSISTANT	5	5.00	120.00	3,905.80	468,696				468,696
000	MMN X1320	AA	HUMAN RESOURCE ANALYST 1	4	3.50	84.00	5,168.75	433,428				433,428
000	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	6	6.00	144.00	5,569.66	802,032				802,032
000	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	16	16.00	384.00	6,728.25	2,583,648				2,583,648
000	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	6,673.00	160,152				160,152
000	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	3	3.00	72.00	8,361.00	601,992				601,992
000	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	9,369.00	224,856				224,856
000				63	62.50	1500.00	6,035.04	9,062,220				9,062,220

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
060	AAONC0104	AA	OFFICE SPECIALIST 2	1-	1.00-	24.00-	4,007.00	96,168-				96,168-
060	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	4,807.00	115,368-				115,368-
060	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	3-	3.00-	72.00-	4,381.00	315,432-				315,432-
060	AAONC1338	AA	TRAINING & DEVELOPMENT SPEC 1	2-	2.00-	48.00-	5,795.00	278,160-				278,160-
060	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	13-	13.00-	312.00-	6,620.07	2,065,464-				2,065,464-
060	AAONC5232	AA	INVESTIGATOR 2	4-	4.00-	96.00-	4,786.75	459,528-				459,528-
060	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1-	1.00-	24.00-	10,828.00	259,872-				259,872-
060	MMN X0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1-	1.00-	24.00-	3,906.00	93,744-				93,744-
060	MMN X0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1-	1.00-	24.00-	4,320.00	103,680-				103,680-
060	MMN X1319	AA	HUMAN RESOURCE ASSISTANT	5-	5.00-	120.00-	3,905.80	468,696-				468,696-
060	MMN X1320	AA	HUMAN RESOURCE ANALYST 1	4-	3.50-	84.00-	5,168.75	433,428-				433,428-
060	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	6-	6.00-	144.00-	5,569.66	802,032-				802,032-
060	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	16-	16.00-	384.00-	6,728.25	2,583,648-				2,583,648-
060	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	1-	1.00-	24.00-	6,673.00	160,152-				160,152-
060	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	3-	3.00-	72.00-	8,361.00	601,992-				601,992-
060	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1-	1.00-	24.00-	9,369.00	224,856-				224,856-
060				63-	62.50-	1500.00-	6,035.04	9,062,220-				9,062,220-
					.00	.00	6,035.04					

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2017-19

PROD FILE

AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:009-00-00 000 Community Correction

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AAONC0104	AA	OFFICE SPECIALIST 2	6	6.00	144.00	3,802.00	547,488				547,488
000	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	4	4.00	96.00	4,807.00	461,472				461,472
000	AAONC0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,807.00	115,368				115,368
000	AAONC0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	6,680.00	145,891	14,429			160,320
000	AAONC1215	AA	ACCOUNTANT 1		.33	8.00	4,007.00	32,056				32,056
000	AQ	C6787	AA ADULT PAROLE/PROBATION OFFICER	37	37.00	888.00	6,424.35	5,704,824				5,704,824
000	MESNZ7014	AA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	11,938.00	286,512				286,512
000	MMN X0872	AA	OPERATIONS & POLICY ANALYST 3	5	5.00	120.00	7,352.00	882,240				882,240
000	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,091.00	194,184				194,184
000	MMS X0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	2	2.00	48.00	4,320.00	207,360				207,360
000	MMS X7002	AA	PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	4,982.00	119,568				119,568
000	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	3	3.00	72.00	6,673.00	480,456				480,456
000	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	8,496.00	407,808				407,808
000				64	64.33	1544.00	6,194.72	9,585,227	14,429			9,599,656

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
060	AAONC0107	AA	ADMINISTRATIVE SPECIALIST 1	2	2.00	48.00	3,333.00	159,984				159,984
060	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,651.00	87,624				87,624
060	AQ	C6787	AA ADULT PAROLE/PROBATION OFFICER	6	6.00	144.00	5,046.00	726,624				726,624
060	MMS	X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	4,747.00	113,928				113,928
060				10	10.00	240.00	4,534.00	1,088,160				1,088,160
				74	74.33	1784.00	5,973.29	10,673,387	14,429			10,687,816

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AAONC0015	AA	MEDICAL RECORDS SPECIALIST	7	6.98	167.53	4,311.00	722,189				722,189
000	AAONC0104	AA	OFFICE SPECIALIST 2	44	42.50	1020.00	3,752.45	3,820,584				3,820,584
000	AAONC0107	AA	ADMINISTRATIVE SPECIALIST 1	4	4.00	96.00	4,198.50	403,056				403,056
000	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	2	2.00	48.00	4,194.00	201,312				201,312
000	AAONC0759	AA	SUPPLY SPECIALIST 2	5	5.00	120.00	4,857.60	582,912				582,912
000	AAONC0870	AA	OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	5,795.00	139,080				139,080
000	AAONC0871	AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	7,002.00	168,048				168,048
000	AAONC0872	AA	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	8,061.00	193,464				193,464
000	AAONC1245	AA	FISCAL ANALYST 3	1	1.00	24.00	7,338.00	176,112				176,112
000	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	5,279.00	126,696				126,696
000	AAONC6138	AA	HEALTH SERVICES TECHNICIAN	15	15.00	360.00	4,261.66	1,534,200				1,534,200
000	AAONC6214	AA	INSTITUTION REGISTERED NURSE	180	177.22	4253.06	6,857.10	29,206,053				29,206,053
000	AAONC6255	AA	NURSE PRACTITIONER	22	21.30	511.20	8,861.69	4,561,551				4,561,551
000	AAONC6260	AA	PHARMACIST	7	7.00	168.00	11,197.00	1,881,096				1,881,096
000	AAONC6348	AA	RADIOLOGIC TECHNOLOGIST	3	3.00	72.00	4,390.33	316,104				316,104
000	AAONC6385	AA	PHARMACY TECHNICIAN 1	10	9.34	224.20	3,414.30	771,179				771,179
000	AAONC6386	AA	PHARMACY TECHNICIAN 2	10	10.00	240.00	3,703.80	888,912				888,912
000	AAONC6391	AA	DENTAL ASSISTANT	27	25.38	609.21	3,878.33	2,375,921				2,375,921
000	AAONC6531	AA	MENTAL HEALTH SPECIALIST	49	49.00	1176.00	5,351.18	6,292,992				6,292,992
000	AAONC6720	WA	PSYCHIATRIC SOCIAL WORKER	1	1.00	24.00	6,116.00	146,784				146,784
000	AE	U7510	AA DENTIST	22	20.50	492.00	14,998.34	7,352,688				7,352,688
000	CP	C0015	AA MEDICAL RECORDS SPECIALIST	1	1.00	24.00	4,574.00	109,776				109,776
000	CP	C0104	AA OFFICE SPECIALIST 2	5	5.00	120.00	3,743.20	449,184				449,184
000	CP	C0872	AA OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	8,011.00	192,264				192,264
000	CP	C6138	AA HEALTH SERVICES TECHNICIAN	5	5.00	120.00	4,264.20	511,704				511,704

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	CP	C6214 AA	INSTITUTION REGISTERED NURSE	35	34.14	819.36	6,777.71	5,582,360				5,582,360
000	CP	C6255 AA	NURSE PRACTITIONER	2	1.50	36.00	9,224.00	332,064				332,064
000	CP	C6385 AA	PHARMACY TECHNICIAN 1	2	2.00	48.00	3,200.50	153,624				153,624
000	CP	C6391 AA	DENTAL ASSISTANT	3	3.00	72.00	4,006.00	288,432				288,432
000	CP	C6531 AA	MENTAL HEALTH SPECIALIST	13	13.00	312.00	5,425.00	1,692,600				1,692,600
000	MMN	X0863 AA	PROGRAM ANALYST 4	1	1.00	24.00	7,714.00	185,136				185,136
000	MMS	X0114 AA	SUPPORT SERVICES SUPERVISOR 3	1	1.00	24.00	4,747.00	113,928				113,928
000	MMS	X0805 AA	OFFICE MANAGER 1	2	2.00	48.00	4,113.00	197,424				197,424
000	MMS	X0833 AA	SUPV EXECUTIVE ASSISTANT	1	1.00	24.00	6,056.00	145,344				145,344
000	MMS	X6241 AA	NURSE MANAGER	12	12.00	288.00	8,837.08	2,545,080				2,545,080
000	MMS	X7000 AA	PRINCIPAL EXECUTIVE/MANAGER A	1	1.00	24.00	5,496.00	131,904				131,904
000	MMS	X7004 AA	PRINCIPAL EXECUTIVE/MANAGER C	17	17.00	408.00	6,483.31	2,636,088				2,636,088
000	MMS	X7006 AA	PRINCIPAL EXECUTIVE/MANAGER D	12	12.00	288.00	7,627.25	2,196,648				2,196,648
000	MMS	X7008 AA	PRINCIPAL EXECUTIVE/MANAGER E	4	4.00	96.00	8,496.00	815,616				815,616
000	MMS	X7010 AA	PRINCIPAL EXECUTIVE/MANAGER F	3	3.00	72.00	9,369.00	674,568				674,568
000	MNNNZ	7514 AA	CORRECTIONS PHYSICIAN SPECIALI	19	19.00	456.00	19,215.27	8,747,496				8,747,496
000	MNSNZ	7511 AA	SUPERVISING DENTIST A	1	1.00	24.00	8,926.00	214,224				214,224
000	MNSNZ	7519 AA	CLINCIAL DIRECTOR	1	1.00	24.00	21,404.00	513,696				513,696
000				555	544.86	13076.56	6,986.42	90,290,093				90,290,093

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
040	AAONC0104	AA	OFFICE SPECIALIST 2	2	2.00	48.00	3,054.00	146,592				146,592
040	AAONC6214	AA	INSTITUTION REGISTERED NURSE	5	4.64	111.36	5,374.00	598,449				598,449
040	AAONC6255	AA	NURSE PRACTITIONER	1	1.00	24.00	7,002.00	168,048				168,048
040	AAONC6348	AA	RADIOLOGIC TECHNOLOGIST		.00	.00	3,489.00					
040	AAONC6385	AA	PHARMACY TECHNICIAN 1		.00	.00	2,715.00					
040	AAONC6391	AA	DENTAL ASSISTANT	1	.50	12.00	3,054.00	36,648				36,648
040	AAONC6531	AA	MENTAL HEALTH SPECIALIST		.00	.00	4,381.00					
040	AAONC6720	WA	PSYCHIATRIC SOCIAL WORKER	3	3.00	72.00	5,046.00	363,312				363,312
040	AE	U7510	AA DENTIST	1	.40	9.60	12,247.00	117,571				117,571
040	MMS	X0805	AA OFFICE MANAGER 1		.00	.00	3,077.00					
040	MMS	X6241	AA NURSE MANAGER	1	1.00	24.00	7,352.00	176,448				176,448
040	MMS	X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	4,747.00	113,928				113,928
040	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	5,496.00	131,904				131,904
040	MNNNZ7514	AA	CORRECTIONS PHYSICIAN SPECIALI	1	.50	12.00	14,504.00	174,048				174,048
040				17	15.04	360.96	5,608.34	2,026,948				2,026,948

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
060	AAONC0015	AA	MEDICAL RECORDS SPECIALIST		.00	.00	3,489.00					
060	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	3,054.00	73,296				73,296
060	AAONC0871	AA	OPERATIONS & POLICY ANALYST 2	2	2.00	48.00	5,279.00	253,392				253,392
060	AAONC6138	AA	HEALTH SERVICES TECHNICIAN	1-	1.00-	24.00-	3,333.00	79,992-				79,992-
060	AAONC6214	AA	INSTITUTION REGISTERED NURSE	10-	8.71-	209.00-	5,374.00	1,123,166-				1,123,166-
060	AAONC6255	AA	NURSE PRACTITIONER		.40	9.60	7,002.00	67,219				67,219
060	AAONC6385	AA	PHARMACY TECHNICIAN 1	1	1.00	24.00	2,715.00	65,160				65,160
060	AAONC6391	AA	DENTAL ASSISTANT	1	1.00	24.00	3,054.00	73,296				73,296
060	CP C6138	AA	HEALTH SERVICES TECHNICIAN	1	1.00	24.00	3,342.00	80,208				80,208
060	CP C6214	AA	INSTITUTION REGISTERED NURSE		.00	.00	5,374.00					
060	CP C6391	AA	DENTAL ASSISTANT	1	1.00	24.00	3,059.00	73,416				73,416
060	MESNZ7014	AA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	8,496.00	203,904				203,904
060	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	1-	1.00-	24.00-	6,673.00	160,152-				160,152-
060	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	6,056.00	145,344				145,344
060	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	6,673.00	160,152				160,152
060				2-	.31-	7.40-	5,170.53	167,923-				167,923-

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
080	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1	1.00	24.00	5,374.00	128,976				128,976
080	AAONC6255	AA	NURSE PRACTITIONER	2	1.00	24.00	7,002.00	168,048				168,048
080	AAONC6391	AA	DENTAL ASSISTANT	1	.50	12.00	3,054.00	36,648				36,648
080	AAONC6531	AA	MENTAL HEALTH SPECIALIST	1	1.00	24.00	4,381.00	105,144				105,144
080	AE U7510	AA	DENTIST	1	.50	12.00	12,247.00	146,964				146,964
080				6	4.00	96.00	6,510.00	585,780				585,780

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
109	AAONC0104	AA	OFFICE SPECIALIST 2		.00	.00	3,054.00					
109	AAONC6214	AA	INSTITUTION REGISTERED NURSE		.00	.00	5,374.00					
109	AAONC6255	AA	NURSE PRACTITIONER		.00	.00	7,002.00					
109	AAONC6720	WA	PSYCHIATRIC SOCIAL WORKER		.00	.00	5,046.00					
109	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C		.00	.00	4,747.00					
109					.00	.00	5,194.45					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
114	CP	C0104 AA	OFFICE SPECIALIST 2	5	4.17	100.00	3,173.40	317,912				317,912
114	CP	C6214 AA	INSTITUTION REGISTERED NURSE	2	1.72	41.28	5,625.00	232,200				232,200
114	CP	C6720 WA	PSYCHIATRIC SOCIAL WORKER	5	4.34	104.00	5,185.80	541,560				541,560
114	MNNNZ7514	AA	CORRECTIONS PHYSICIAN SPECIALI	2	1.32	31.68	14,865.00	476,815				476,815
114				14	11.55	276.96	5,912.57	1,568,487				1,568,487
				590	575.14	13803.08	6,759.18	94,303,385				94,303,385

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AAONC0103	AA	OFFICE SPECIALIST 1	4	4.00	96.00	3,023.50	290,256				290,256
000	AAONC0104	AA	OFFICE SPECIALIST 2	41	40.50	972.00	3,811.36	3,702,300				3,702,300
000	AAONC0107	AA	ADMINISTRATIVE SPECIALIST 1	6	6.00	144.00	4,232.33	609,456				609,456
000	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	28	28.00	672.00	4,360.32	2,930,136				2,930,136
000	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	4	4.00	96.00	4,335.00	416,160				416,160
000	AAONC0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,651.00	87,624				87,624
000	AAONC0860	AA	PROGRAM ANALYST 1	2	2.00	48.00	5,795.00	278,160				278,160
000	AAONC0861	AA	PROGRAM ANALYST 2	11	11.00	264.00	6,451.72	1,703,256				1,703,256
000	AAONC0870	AA	OPERATIONS & POLICY ANALYST 1	7	7.00	168.00	5,443.28	914,472				914,472
000	AAONC0871	AA	OPERATIONS & POLICY ANALYST 2	4	4.00	96.00	6,635.00	636,960				636,960
000	AAONC0872	AA	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	8,061.00	193,464				193,464
000	AAONC6298	AA	TEST COORDINATOR	4	4.00	96.00	3,886.75	373,128				373,128
000	AAONC6680	AA	CHAPLAIN	19	18.50	444.00	5,590.15	2,496,540				2,496,540
000	AAONC6783	AA	CORRECTIONAL COUNSELOR	34	34.00	816.00	6,042.94	4,931,040				4,931,040
000	CP C0104	AA	OFFICE SPECIALIST 2	3	3.00	72.00	4,006.00	288,432				288,432
000	CP C6680	AA	CHAPLAIN	3	2.50	60.00	4,738.00	288,636				288,636
000	CP C6783	AA	CORRECTIONAL COUNSELOR	3	3.00	72.00	6,284.66	452,496				452,496
000	MESNZ7014	AA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	11,938.00	286,512				286,512
000	MMN X0872	AA	OPERATIONS & POLICY ANALYST 3	4	4.00	96.00	6,786.75	651,528				651,528
000	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,091.00	194,184				194,184
000	MMS X0872	AA	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	7,352.00	176,448				176,448
000	MMS X7002	AA	PRINCIPAL EXECUTIVE/MANAGER B	3	3.00	72.00	6,056.00	436,032				436,032
000	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	5,496.00	131,904				131,904
000	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	3	3.00	72.00	7,246.33	521,736				521,736
000	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	5	5.00	120.00	9,369.00	1,124,280				1,124,280

01/24/17 REPORT NO.: PPDPLBUDCL
REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
AGENCY:29100 DEPT OF CORRECTIONS
SUMMARY XREF:011-00-00 000 Offender Management

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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PKG	CLASS COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000			194	192.50	4620.00	5,212.26	24,115,140				24,115,140

01/24/17 REPORT NO.: PPDPLBUDCL
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
 AGENCY:29100 DEPT OF CORRECTIONS
 SUMMARY XREF:011-00-00 040 Offender Management

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
040	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2		.00	.00	3,651.00					
040	AAONC0861	AA	PROGRAM ANALYST 2		.00	.00	5,279.00					
040	AAONC6680	AA	CHAPLAIN	1	1.00	24.00	4,381.00	105,144				105,144
040	AAONC6783	AA	CORRECTIONAL COUNSELOR	1	1.00	24.00	4,807.00	115,368				115,368
040	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C		.00	.00	4,747.00					
040				2	2.00	48.00	4,639.85	220,512				220,512

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
060	AAONC0104	AA	OFFICE SPECIALIST 2		.00	.00	3,821.80					
060	AAONC0107	AA	ADMINISTRATIVE SPECIALIST 1		.00	.00	4,381.00					
060	AAONC0860	AA	PROGRAM ANALYST 1		.00	.00	5,795.00					
060	AAONC0861	AA	PROGRAM ANALYST 2		.00	.00	6,475.37					
060	AAONC0871	AA	OPERATIONS & POLICY ANALYST 2	2	2.00	48.00	5,279.00	253,392				253,392
060	AAONC6612	AA	SOCIAL SERVICE SPECIALIST 1	1	1.00	24.00	4,582.00	109,968				109,968
060	AAONC6680	AA	CHAPLAIN		.50	12.00	4,381.00	52,572				52,572
060	AAONC6783	AA	CORRECTIONAL COUNSELOR	1-	1.00-	24.00-	4,807.00	115,368-				115,368-
060	CP C6680	AA	CHAPLAIN	1-	.50-	12.00-	4,375.00	52,500-				52,500-
060	MMN X0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	4,747.00	113,928				113,928
060	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	6,056.00	145,344				145,344
060	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	6,056.00	145,344				145,344
060	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	2	2.00	48.00	6,673.00	320,304				320,304
060				6	7.00	168.00	5,070.82	972,984				972,984

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
080	AAONC0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	5,279.00	126,696				126,696
080	AAONC6783	AA	CORRECTIONAL COUNSELOR	2	2.00	48.00	4,807.00	230,736				230,736
080	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	4,747.00	113,928				113,928
080				4	4.00	96.00	4,910.00	471,360				471,360

01/24/17 REPORT NO.: PPDPLBUDCL
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
 AGENCY:29100 DEPT OF CORRECTIONS
 SUMMARY XREF:011-00-00 112 Offender Management

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
112	AAONC0861	AA	PROGRAM ANALYST 2		.00	.00	5,279.00					
112					.00	.00	5,279.00					
				206	205.50	4932.00	5,163.79	25,779,996				25,779,996
				4684	4645.39	111488.38	5,264.62	580,479,765	6,104,510			586,584,275

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				4684	4645.39	111488.38	5,264.62	580,479,765	6,104,510			586,584,275

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
060	AAONC0015	AA	MEDICAL RECORDS SPECIALIST	7	6.98	167.53	4,208.25	722,189				722,189
000	AAONC0103	AA	OFFICE SPECIALIST 1	16	16.00	384.00	3,053.16	1,165,800				1,165,800
105	AAONC0104	AA	OFFICE SPECIALIST 2	204	201.16	4827.72	3,736.05	17,834,168	249,456			18,083,624
060	AAONC0107	AA	ADMINISTRATIVE SPECIALIST 1	14	14.00	336.00	4,125.25	1,277,640	96,168			1,373,808
040	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	53	53.00	1272.00	4,469.96	5,686,200				5,686,200
103	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	32	32.00	768.00	4,197.97	3,209,664				3,209,664
060	AAONC0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	5	5.00	120.00	4,222.60	506,712				506,712
113	AAONC0210	AA	ACCOUNTING TECHNICIAN 1	4	3.09	74.05	2,956.27	153,323	67,560			220,883
040	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	17	17.00	408.00	4,102.84	1,661,568				1,661,568
080	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	25	25.00	600.00	4,598.07	2,705,808				2,705,808
000	AAONC0323	AA	PUBLIC SERVICE REP 3	1	1.00	24.00	4,007.00	96,168				96,168
060	AAONC0435	AA	PROCUREMENT AND CONTRACT ASST	2	2.00	48.00	4,807.00	230,736				230,736
060	AAONC0436	AA	PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	5,795.00	139,080				139,080
105	AAONC0437	AA	PROCUREMENT & CONTRACT SPEC 2	5	5.00	120.00	6,441.28	763,656				763,656
060	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	6	6.00	144.00	7,633.00	1,099,152				1,099,152
040	AAONC0759	AA	SUPPLY SPECIALIST 2	53	52.66	1263.49	4,759.35	3,235,728	2,800,929			6,036,657
108	AAONC0854	AA	PROJECT MANAGER 1		.00	.00	5,046.00					
060	AAONC0855	AA	PROJECT MANAGER 2	1	1.00	24.00	7,692.00	184,608				184,608
000	AAONC0860	AA	PROGRAM ANALYST 1	6	6.00	144.00	5,607.00	683,016	115,368			798,384
112	AAONC0861	AA	PROGRAM ANALYST 2	26	26.00	624.00	6,364.40	3,966,451	14,429			3,980,880
080	AAONC0870	AA	OPERATIONS & POLICY ANALYST 1	12	12.00	288.00	5,114.14	1,508,064				1,508,064
060	AAONC0871	AA	OPERATIONS & POLICY ANALYST 2	16	16.00	384.00	6,312.12	2,423,856				2,423,856
111	AAONC0872	AA	OPERATIONS & POLICY ANALYST 3	2	2.00	48.00	7,412.66	386,928				386,928
103	AAONC1117	AA	RESEARCH ANALYST 3	3	3.00	72.00	5,637.40	434,280				434,280
000	AAONC1118	AA	RESEARCH ANALYST 4	1	1.00	24.00	4,061.00	193,464				193,464

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
104	AAONC1215	AA	ACCOUNTANT 1	1	1.00	24.00	4,007.00	96,168				96,168
060	AAONC1216	AA	ACCOUNTANT 2	2	2.00	48.00	5,301.00	254,448				254,448
060	AAONC1217	AA	ACCOUNTANT 3	2	2.00	48.00	6,268.00	300,864				300,864
060	AAONC1218	AA	ACCOUNTANT 4	1	1.00	24.00	8,061.00	193,464				193,464
000	AAONC1243	AA	FISCAL ANALYST 1	1	1.00	24.00	5,795.00	139,080				139,080
060	AAONC1244	AA	FISCAL ANALYST 2	5	5.00	120.00	6,263.57	798,888				798,888
060	AAONC1245	AA	FISCAL ANALYST 3	5	5.00	120.00	7,693.36	923,400				923,400
060	AAONC1338	AA	TRAINING & DEVELOPMENT SPEC 1	2	2.00	48.00	5,795.00	278,160				278,160
107	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	14	14.00	336.00	6,524.28	2,192,160				2,192,160
111	AAONC1483	IA	INFO SYSTEMS SPECIALIST 3	7	7.00	168.00	4,645.44	566,376	253,632			820,008
111	AAONC1485	IA	INFO SYSTEMS SPECIALIST 5	39	39.00	936.00	5,718.82	5,638,416				5,638,416
000	AAONC1486	IA	INFO SYSTEMS SPECIALIST 6	10	10.00	240.00	6,226.25	1,531,656				1,531,656
104	AAONC1487	IA	INFO SYSTEMS SPECIALIST 7	22	22.00	528.00	6,227.87	3,877,032				3,877,032
104	AAONC1488	IA	INFO SYSTEMS SPECIALIST 8	3	3.00	72.00	6,574.50	597,672				597,672
000	AAONC1519	AA	CORRECTIONAL HEARINGS OFFICER	13	13.00	312.00	6,801.84	2,122,176				2,122,176
000	AAONC2169	AA	COMMUNICATIONS SYS ANALYST 3	5	5.00	120.00	6,151.40	738,168				738,168
040	AAONC2219	AA	CORRECTION LIBRARY COORDINATOR	12	12.00	288.00	4,146.84	1,213,824				1,213,824
105	AAONC3268	AA	CONSTRUCTION PROJECT MANAGER 2	4	4.00	96.00	7,672.00	773,856				773,856
000	AAONC4001	AA	PAINTER	6	6.00	144.00	5,341.83	769,224				769,224
000	AAONC4003	AA	CARPENTER	6	6.00	144.00	5,370.33	773,328				773,328
000	AAONC4005	AA	PLUMBER	10	10.00	240.00	5,811.10	1,394,664				1,394,664
060	AAONC4008	AA	ELECTRICIAN 2	9	9.00	216.00	6,519.09	1,442,880				1,442,880
000	AAONC4009	AA	ELECTRICIAN 3	4	4.00	96.00	7,173.50	688,656				688,656
080	AAONC4012	AA	FACILITY MAINTENANCE SPEC	52	51.50	1236.00	4,359.28	5,407,668				5,407,668
000	AAONC4014	AA	FACILITY OPERATIONS SPEC 1	1	1.00	24.00	4,381.00	105,144				105,144

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
105	AAONC4015	AA	FACILITY OPERATIONS SPEC 2	1	1.00	24.00	5,454.50	160,320				160,320
000	AAONC4021	AA	WELDER 2	7	7.00	168.00	5,671.85	952,872				952,872
000	AAONC4033	AA	FACILITY ENERGY TECHNICIAN 2	17	17.00	408.00	4,813.11	1,963,752				1,963,752
000	AAONC4034	AA	FACILITY ENERGY TECHNICIAN 3	14	14.00	336.00	5,987.00	2,011,632				2,011,632
102	AAONC4039	AA	PHYSCL/ELECTRNC SECRTY TECH 3	12	12.00	288.00	5,388.78	1,590,696				1,590,696
000	AAONC4101	AA	CUSTODIAN	1	1.00	24.00	2,927.00	70,248				70,248
000	AAONC4110	AA	GROUND MAINTENANCE WORKER 2	6	6.00	144.00	3,926.33	565,392				565,392
040	AAONC4402	AA	TRUCK DRIVER 2	7	7.00	168.00	4,756.75	821,616				821,616
000	AAONC4419	AA	AUTOMOTIVE TECHNICIAN 2	4	4.00	96.00	5,046.50	484,464				484,464
060	AAONC5232	AA	INVESTIGATOR 2	3	3.00	72.00	4,857.63	363,360				363,360
000	AAONC5237	AA	DEPT/CORRECTIONS INSPECTOR 1	3	2.50	60.08	4,431.00	271,269				271,269
000	AAONC5238	AA	DEPT/CORRECTIONS INSPECTOR 2	12	12.00	288.00	6,209.25	1,788,264				1,788,264
000	AAONC6138	AA	HEALTH SERVICES TECHNICIAN	14	14.00	336.00	4,203.62	1,454,208				1,454,208
109	AAONC6214	AA	INSTITUTION REGISTERED NURSE	176	174.15	4179.42	6,615.66	28,810,312				28,810,312
109	AAONC6255	AA	NURSE PRACTITIONER	25	23.70	568.80	8,298.15	4,964,866				4,964,866
000	AAONC6260	AA	PHARMACIST	7	7.00	168.00	11,197.00	1,881,096				1,881,096
000	AAONC6268	AA	CLINICAL DIETICIAN	1	1.00	24.00	5,795.00	139,080				139,080
000	AAONC6298	AA	TEST COORDINATOR	4	4.00	96.00	3,886.75	373,128				373,128
040	AAONC6348	AA	RADIOLOGIC TECHNOLOGIST	3	3.00	72.00	4,165.00	316,104				316,104
060	AAONC6385	AA	PHARMACY TECHNICIAN 1	11	10.34	248.20	3,297.75	836,339				836,339
000	AAONC6386	AA	PHARMACY TECHNICIAN 2	10	10.00	240.00	3,703.80	888,912				888,912
080	AAONC6391	AA	DENTAL ASSISTANT	30	27.38	657.21	3,771.96	2,522,513				2,522,513
000	AAONC6519	AA	CORRECTIONS RECREATION SPEC 2	17	16.71	401.04	4,400.70	1,770,077				1,770,077
080	AAONC6531	AA	MENTAL HEALTH SPECIALIST	50	50.00	1200.00	5,245.34	6,398,136				6,398,136
060	AAONC6612	AA	SOCIAL SERVICE SPECIALIST 1	1	1.00	24.00	109,968	109,968				109,968

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
060	AAONC6680	AA	CHAPLAIN	20	20.00	480.00	5,425.27	2,654,256				2,654,256
109	AAONC6720	WA	PSYCHIATRIC SOCIAL WORKER	4	4.00	96.00	5,224.33	510,096				510,096
080	AAONC6783	AA	CORRECTIONAL COUNSELOR	110	110.00	2640.00	5,925.61	15,831,552				15,831,552
080	AAONC9120	AA	CORRECTIONS FOOD SERV COORD	104	103.51	2484.21	4,244.48	10,578,407				10,578,407
080	AAOSC6775	AA	CORRECTIONAL OFFICER	1580	1567.25	37614.07	4,520.98	170,889,296	1,152,216			172,041,512
040	AAOSC6776	AA	CORRECTIONAL CORPORAL	145	144.46	3467.04	4,897.26	17,017,728				17,017,728
060	AAOSC6777	AA	CORRECTIONAL SERGEANT	211	208.74	5009.76	5,447.60	27,309,909				27,309,909
080	AE U7510	AA	DENTIST	24	21.40	513.60	14,680.88	7,617,223				7,617,223
060	AQ C6787	AA	ADULT PAROLE/PROBATION OFFICER	43	43.00	1032.00	6,232.02	6,431,448				6,431,448
000	CP C0015	AA	MEDICAL RECORDS SPECIALIST	1	1.00	24.00	4,574.00	109,776				109,776
000	CP C0103	AA	OFFICE SPECIALIST 1	1	1.00	24.00	3,342.00	80,208				80,208
114	CP C0104	AA	OFFICE SPECIALIST 2	27	26.17	628.00	3,700.00	2,334,704				2,334,704
000	CP C0108	AA	ADMINISTRATIVE SPECIALIST 2	2	2.00	48.00	4,197.50	201,480				201,480
114	CP C0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	5	5.00	120.00	4,088.40	490,608				490,608
000	CP C0759	AA	SUPPLY SPECIALIST 2	4	4.00	96.00	4,821.25		462,840			462,840
000	CP C0860	AA	PROGRAM ANALYST 1	1	1.00	24.00	4,375.00	105,000				105,000
000	CP C0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	6,961.00	167,064				167,064
000	CP C0871	AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	6,337.00	152,088				152,088
000	CP C0872	AA	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	8,011.00	192,264				192,264
000	CP C1485	IA	INFO SYSTEMS SPECIALIST 5	2	2.00	48.00	5,194.00	249,312				249,312
000	CP C2219	AA	CORRECTION LIBRARY COORDINATOR	1	1.00	24.00	4,375.00	105,000				105,000
000	CP C4001	AA	PAINTER	1	1.00	24.00	5,265.00	126,360				126,360
000	CP C4003	AA	CARPENTER	1	1.00	24.00	5,265.00	126,360				126,360
000	CP C4005	AA	PLUMBER	1	1.00	24.00	5,774.00	138,576				138,576
060	CP C4008	AA	ELECTRICIAN 2	2	2.00	48.00	49,200.50	298,008				298,008

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	CP	C4009 AA	ELECTRICIAN 3	1	1.00	24.00	7,295.00	175,080				175,080
000	CP	C4012 AA	FACILITY MAINTENANCE SPEC	9	9.00	216.00	4,447.77	960,720				960,720
000	CP	C4021 AA	WELDER 2	1	1.00	24.00	5,774.00	138,576				138,576
000	CP	C4033 AA	FACILITY ENERGY TECHNICIAN 2	5	5.00	120.00	4,694.80	563,376				563,376
000	CP	C4034 AA	FACILITY ENERGY TECHNICIAN 3	2	2.00	48.00	5,931.00	284,688				284,688
000	CP	C4039 AA	PHYSCL/ELECTRNC SECRTY TECH 3	1	1.00	24.00	6,088.00	146,112				146,112
000	CP	C5232 AA	INVESTIGATOR 2	1	1.00	24.00	5,265.00	126,360				126,360
060	CP	C6138 AA	HEALTH SERVICES TECHNICIAN	6	6.00	144.00	4,110.50	591,912				591,912
114	CP	C6214 AA	INSTITUTION REGISTERED NURSE	37	35.86	860.64	6,646.61	5,814,560				5,814,560
000	CP	C6255 AA	NURSE PRACTITIONER	2	1.50	36.00	9,224.00	332,064				332,064
000	CP	C6385 AA	PHARMACY TECHNICIAN 1	2	2.00	48.00	3,200.50	153,624				153,624
060	CP	C6391 AA	DENTAL ASSISTANT	4	4.00	96.00	3,769.25	361,848				361,848
114	CP	C6519 AA	CORRECTIONS RECREATION SPEC 2	6	5.67	136.00	4,342.83	596,144				596,144
000	CP	C6531 AA	MENTAL HEALTH SPECIALIST	13	13.00	312.00	5,425.00	1,692,600				1,692,600
060	CP	C6680 AA	CHAPLAIN	2	2.00	48.00	4,647.25	236,136				236,136
114	CP	C6720 WA	PSYCHIATRIC SOCIAL WORKER	5	4.34	104.00	5,185.80	541,560				541,560
114	CP	C6783 AA	CORRECTIONAL COUNSELOR	18	18.00	432.00	6,027.61	2,603,928				2,603,928
000	CP	C9120 AA	CORRECTIONS FOOD SERV COORD	23	23.00	552.00	4,286.30	2,366,040				2,366,040
114	CS	C6775 AA	CORRECTIONAL OFFICER	400	398.88	9573.00	4,527.97	43,193,961	535,560			43,729,521
000	CS	C6776 AA	CORRECTIONAL CORPORAL	100	100.00	2400.00	4,940.27	11,856,648				11,856,648
114	CS	C6777 AA	CORRECTIONAL SERGEANT	65	63.96	1535.00	5,478.92	8,441,820				8,441,820
000	MEAHZ7016	HA	PRINCIPAL EXECUTIVE/MANAGER I	1	1.00	24.00	14,023.00	336,552				336,552
000	MENNZ0830	AA	EXECUTIVE ASSISTANT	1	1.00	24.00	5,770.00	138,480				138,480
000	MESNZ7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	5	5.00	120.00	8,965.60	1,075,872				1,075,872
060	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	4	4.00	96.00	9,364.25	964,752				964,752

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
060	MESNZ7014	AA	PRINCIPAL EXECUTIVE/MANAGER H	14	14.00	336.00	11,172.07	3,753,816				3,753,816
000	MESNZ7016	AA	PRINCIPAL EXECUTIVE/MANAGER I	1	1.00	24.00	13,157.00	315,768				315,768
060	MMN X0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	3,906.00	93,744				93,744
060	MMN X0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	6	6.00	144.00	4,088.37	577,608				577,608
060	MMN X0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	4,747.00	113,928				113,928
102	MMN X0862	AA	PROGRAM ANALYST 3		.00	.00	5,231.00					
102	MMN X0863	AA	PROGRAM ANALYST 4	1	1.00	24.00	7,033.00	185,136				185,136
000	MMN X0866	AA	PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	7,714.00	185,136				185,136
060	MMN X0871	AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	6,352.00	152,448				152,448
106	MMN X0872	AA	OPERATIONS & POLICY ANALYST 3	10	10.00	240.00	6,977.72	1,710,216				1,710,216
107	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	5	5.00	120.00	7,502.92	922,080				922,080
060	MMN X1319	AA	HUMAN RESOURCE ASSISTANT	5	5.00	120.00	3,905.80	468,696				468,696
060	MMN X1320	AA	HUMAN RESOURCE ANALYST 1	5	4.50	108.00	5,071.61	527,172				527,172
060	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	7	7.00	168.00	5,514.57	910,584				910,584
060	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	17	17.00	408.00	6,697.69	2,709,192				2,709,192
102	MMN X5239	AA	DEPT/CORRECTIONS INSPECTOR 3	6	6.00	144.00	6,431.42	960,912				960,912
000	MMN X5618	AA	INTERNAL AUDITOR 3	2	2.00	48.00	7,357.00	353,136				353,136
000	MMN X6779	AA	CORRECTIONAL LIEUTENANT	5	5.00	120.00	6,608.80	793,056				793,056
000	MMN X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	2	2.00	48.00	6,673.00	320,304				320,304
103	MMN X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	7,714.00	185,136				185,136
000	MMS X0113	AA	SUPPORT SERVICES SUPERVISOR 2	1	1.00	24.00	4,320.00	103,680				103,680
000	MMS X0114	AA	SUPPORT SERVICES SUPERVISOR 3	1	1.00	24.00	4,747.00	113,928				113,928
000	MMS X0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	11	11.00	264.00	4,282.36	1,130,544				1,130,544
040	MMS X0805	AA	OFFICE MANAGER 1	2	2.00	48.00	3,767.66	197,424				197,424
060	MMS X0833	AA	SUPV EXECUTIVE ASSISTANT	7	7.00	168.00	9,642.71	947,976				947,976

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMS	X0872	AA OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	7,352.00	176,448				176,448
000	MMS	X3269	AA CONSTRUCTION PROJECT MANAGER 3	1	1.00	24.00	8,091.00	194,184				194,184
060	MMS	X4046	AA MAINTENANCE & OPERATIONS SUPV	8	8.00	192.00	6,191.50	1,181,064				1,181,064
040	MMS	X6241	AA NURSE MANAGER	13	13.00	312.00	8,624.92	2,721,528				2,721,528
040	MMS	X6779	AA CORRECTIONAL LIEUTENANT	114	113.16	2715.84	6,358.41	17,329,227				17,329,227
000	MMS	X6780	AA CORRECTIONAL CAPTAIN	48	48.00	1152.00	7,695.97	8,865,768				8,865,768
000	MMS	X7000	AA PRINCIPAL EXECUTIVE/MANAGER A	1	1.00	24.00	5,496.00	131,904				131,904
040	MMS	X7002	AA PRINCIPAL EXECUTIVE/MANAGER B	20	20.00	480.00	5,662.41	2,680,176				2,680,176
109	MMS	X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	41	41.00	984.00	6,279.40	6,062,256	152,448			6,214,704
107	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	38	38.00	912.00	7,356.52	6,810,792				6,810,792
000	MMS	X7006	IA PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	8,926.00	214,224				214,224
060	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	25	25.00	600.00	8,134.97	4,609,872	203,904			4,813,776
104	MMS	X7008	IA PRINCIPAL EXECUTIVE/MANAGER E	4	4.00	96.00	7,753.86	943,392				943,392
103	MMS	X7010	AA PRINCIPAL EXECUTIVE/MANAGER F	40	40.00	960.00	8,852.82	8,436,768				8,436,768
111	MMS	X7010	IA PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	8,752.00	259,872				259,872
114	MNNNZ	7514	AA CORRECTIONS PHYSICIAN SPECIALI	22	20.82	499.68	18,678.80	9,398,359				9,398,359
000	MNSNZ	7511	AA SUPERVISING DENTIST A	1	1.00	24.00	8,926.00	214,224				214,224
000	MNSNZ	7519	AA CLINCIAL DIRECTOR	1	1.00	24.00	21,404.00	513,696				513,696
				4684	4645.39	111488.38	5,264.62	580,479,765	6,104,510			586,584,275

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				4684	4645.39	111488.38	5,264.62	580,479,765	6,104,510			586,584,275

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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AGENCY: 29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 003-00-00 040 Operations Division

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0101127	000856520	003-70-08-00000	040 0 PF	AAONC4012 AA	18 07	1-	1.00-	4,381.00	24.00-	105,144-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500152	001268400	003-65-07-00000	040 0 PF	AAONC9120 AA	18 02		.00	3,489.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700059	001267530	003-50-01-00000	040 0 PF	AAONC0108 AA	19 02	1	1.00	3,651.00	24.00	87,624				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700060	001267540	003-50-01-00000	040 0 PF	AAONC0104 AA	15 02	1	1.00	3,054.00	24.00	73,296				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700061	001267550	003-50-01-00000	040 0 PF	AAONC0104 AA	15 02	1	1.00	3,054.00	24.00	73,296				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700062	001267560	003-50-03-00000	040 0 PF	AAONC6783 AA	25 02	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700063	001267570	003-50-07-00000	040 0 PF	MMS X7002 AA	26X 02	1	1.00	4,320.00	24.00	103,680				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700064	001267580	003-50-07-00000	040 0 PF	AAONC9120 AA	18 02	1	1.00	3,489.00	24.00	83,736				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700065	001267590	003-50-07-00000	040 0 PF	AAONC9120 AA	18 02	1	1.00	3,489.00	24.00	83,736				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700066	001267600	003-50-07-00000	040 0 PF	AAONC9120 AA	18 02	1	1.00	3,489.00	24.00	83,736				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700067	001267610	003-50-07-00000	040 0 PF	AAONC9120 AA	18 02	1	1.00	3,489.00	24.00	83,736				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700068	001267620	003-50-08-00000	040 0 PF	MMS X7004 AA	28X 02	1	1.00	4,747.00	24.00	113,928				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700069	001267630	003-50-08-00000	040 0 PF	AAONC4012 AA	18 07	1	1.00	4,381.00	24.00	105,144				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700070	001267640	003-50-08-00000	040 0 PF	AAONC4012 AA	18 08	1	1.00	4,582.00	24.00	109,968				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700071	001267650	003-50-60-00000	040 0 PF	MMS X6779 AA	28 02	1	1.00	4,982.00	24.00	119,568				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700072	001267660	003-50-60-00000	040 0 PF	MMS X6779 AA	28 02	1	1.00	4,982.00	24.00	119,568				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

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AGENCY: 29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 003-00-00 040 Operations Division

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700073	001267670	003-50-60-00000	040 0 PF	MMS X6779 AA	28 02	1	1.00	4,982.00	24.00	119,568				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700074	001267680	003-50-60-00000	040 0 PF	MMS X6779 AA	28 02	1	1.00	4,982.00	24.00	119,568				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700075	001267690	003-50-60-00000	040 0 PF	MMS X6779 AA	28 02	1	1.00	4,982.00	24.00	119,568				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700076	001267700	003-50-60-00000	040 0 PP	MMS X6779 AA	28 02	1	.16	4,982.00	3.84	19,131				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700077	001267710	003-50-60-00000	040 0 PF	AAOSC6777 AA	20 02	1	1.00	4,212.00	24.00	101,088				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700078	001267720	003-50-60-00000	040 0 PF	AAOSC6777 AA	20 02	1	1.00	4,212.00	24.00	101,088				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700079	001267730	003-50-60-00000	040 0 PF	AAOSC6777 AA	20 02	1	1.00	4,212.00	24.00	101,088				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700080	001267740	003-50-60-00000	040 0 PP	AAOSC6777 AA	20 02	1	.44	4,212.00	10.56	44,479				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700081	001267750	003-50-60-00000	040 0 PF	AAOSC6776 AA	18 02	1	1.00	3,850.00	24.00	92,400				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700082	001267760	003-50-60-00000	040 0 PF	AAOSC6776 AA	18 02	1	1.00	3,850.00	24.00	92,400				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700083	001267770	003-50-60-00000	040 0 PP	AAOSC6776 AA	18 02	1	.46	3,850.00	11.04	42,504				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700084	001267780	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 09	1	1.00	5,044.00	24.00	121,056				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700085	001267790	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 09	1	1.00	5,044.00	24.00	121,056				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700086	001267800	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 09	1	1.00	5,044.00	24.00	121,056				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700087	001267810	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700088	001267820	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

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AGENCY: 29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 003-00-00 040 Operations Division

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RING P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700089	001267830	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700090	001267840	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700091	001267850	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700092	001267860	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700093	001267870	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700094	001267880	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700095	001267890	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700096	001267900	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700097	001267910	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700098	001267920	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700099	001267930	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700100	001267940	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700101	001267950	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700102	001267960	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700103	001267970	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700104	001267980	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

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PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 003-00-00 040 Operations Division

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700105	001267990	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700106	001268000	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700107	001268010	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700108	001268020	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700109	001268100	003-50-60-00000	040 0 PP	AAOSC6775 AA	17 02	1	.80	3,693.00	19.20	70,906				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700110	001268030	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700111	001268040	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700112	001268050	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700113	001268150	003-50-60-00000	040 0 PP	AAOSC6775 AA	17 02	1	.44	3,693.00	10.56	38,998				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700114	001268060	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700115	001268070	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700116	001268080	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700117	001268110	003-50-60-00000	040 0 PP	AAOSC6775 AA	17 02	1	.44	3,693.00	10.56	38,998				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700118	001268090	003-50-60-00000	040 0 PF	AAOSC6775 AA	17 02	1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700119	001268120	003-50-60-00000	040 0 PP	AAOSC6775 AA	17 02	1	.23	3,693.00	5.52	20,385				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700120	001268130	003-50-60-00000	040 0 PP	AAOSC6775 AA	17 02	1	.75	3,693.00	18.00	66,474				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

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PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 003-00-00 040 Operations Division

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	S T POS RNG P	CLASS COMP	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700121	001268140	003-50-60-00000	040 0 PP	AAOSC6775 AA 17 02	1	.50	3,693.00	12.00	44,316				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700141	001268290	003-65-60-00000	040 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700142	001268300	003-65-60-00000	040 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700143	001268310	003-65-60-00000	040 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700144	001268320	003-65-60-00000	040 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700145	001268330	003-65-60-00000	040 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700146	001268340	003-65-60-00000	040 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700147	001268350	003-65-60-00000	040 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700148	001268360	003-65-60-00000	040 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700149	001268370	003-65-60-00000	040 0 PP	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700150	001268380	003-65-03-00000	040 0 PF	AAONC6783 AA 25 02		.00	4,807.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700151	001268390	003-65-03-00000	040 0 PF	AAONC6783 AA 25 02		.00	4,807.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700153	001268410	003-65-07-00000	040 0 PF	AAONC9120 AA 18 02		.00	3,489.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700154	001268420	003-65-08-00000	040 0 PP	AAONC4012 AA 18 02		.00	3,489.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700155	001268430	003-65-17-00000	040 0 PF	AAONC0870 AA 23 02		.00	4,381.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700156	001268440	003-65-08-00000	040 0 PF	AAONC4039 AA 24 02		.00	4,582.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700157	001268450	003-65-60-00000	040 0 PF	AAOSC6775 AA	17 02	.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700158	001268460	003-65-60-00000	040 0 PF	AAOSC6775 AA	17 02	.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700159	001268680	003-65-60-00000	040 0 PF	AAOSC6775 AA	17 02	.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700160	001268470	003-65-60-00000	040 0 PF	AAOSC6775 AA	17 02	.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700161	001268480	003-65-60-00000	040 0 PF	AAOSC6775 AA	17 02	.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700162	001268490	003-65-60-00000	040 0 PP	AAOSC6775 AA	17 02	.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700163	001268500	003-03-03-00000	040 0 PF	MMS X6779 AA	28 02	.00	4,982.00	.00					
EST DATE: 2018/04/01 EXP DATE: 9999/01/01													
1700164	001268510	003-03-03-00000	040 0 PF	AAOSC6775 AA	17 02	.00	3,693.00	.00					
EST DATE: 2018/04/01 EXP DATE: 9999/01/01													
1700165	001268520	003-65-03-00000	040 0 PF	AAONC6783 AA	25 02	.00	4,807.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01													
1700166	001268550	003-65-60-00000	040 0 PF	AAOSC6775 AA	17 02	.00	3,693.00	.00					
EST DATE: 2018/04/01 EXP DATE: 9999/01/01													
1700167	001268560	003-65-60-00000	040 0 PF	AAOSC6775 AA	17 02	.00	3,693.00	.00					
EST DATE: 2018/04/01 EXP DATE: 9999/01/01													
1700168	001268570	003-65-60-00000	040 0 PF	AAOSC6775 AA	17 02	.00	3,693.00	.00					
EST DATE: 2018/04/01 EXP DATE: 9999/01/01													
1700169	001268580	003-65-60-00000	040 0 PF	AAOSC6775 AA	17 02	.00	3,693.00	.00					
EST DATE: 2018/04/01 EXP DATE: 9999/01/01													
1700170	001268590	003-65-60-00000	040 0 PF	AAOSC6775 AA	17 02	.00	3,693.00	.00					
EST DATE: 2018/04/01 EXP DATE: 9999/01/01													
1700171	001268600	003-65-60-00000	040 0 PF	AAOSC6775 AA	17 02	.00	3,693.00	.00					
EST DATE: 2018/04/01 EXP DATE: 9999/01/01													
1700172	001268610	003-65-60-00000	040 0 PF	AAOSC6775 AA	17 02	.00	3,693.00	.00					
EST DATE: 2018/04/01 EXP DATE: 9999/01/01													

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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PROD FILE

AGENCY: 29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 003-00-00 040 Operations Division

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	S T POS RNG P	CLASS COMP	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700173	001268620	003-65-60-00000	040 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2018/04/01 EXP DATE: 9999/01/01													
1700174	001268630	003-65-60-00000	040 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2018/04/01 EXP DATE: 9999/01/01													
1700175	001268640	003-65-60-00000	040 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2018/04/01 EXP DATE: 9999/01/01													
1700176	001268650	003-65-60-00000	040 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2018/04/01 EXP DATE: 9999/01/01													
1700177	001268660	003-65-60-00000	040 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2018/04/01 EXP DATE: 9999/01/01													
1700178	001268670	003-65-60-00000	040 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2018/04/01 EXP DATE: 9999/01/01													
1700179	001268530	003-65-60-00000	040 0 PP	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2018/04/01 EXP DATE: 9999/01/01													
1700180	001268540	003-65-17-00000	040 0 PF	AAONC0870 AA 23 02		.00	4,381.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01													
1700181	001268160	003-24-01-00000	040 0 PF	AAONC0104 AA 15 02		.00	3,054.00	.00					
EST DATE: 2017/08/01 EXP DATE: 9999/01/01													
1700182	001268170	003-24-05-00000	040 0 PF	AAONC2219 AA 17 02		.00	3,333.00	.00					
EST DATE: 2017/08/01 EXP DATE: 9999/01/01													
1700183	001268180	003-24-60-00000	040 0 PF	AAOSC6776 AA 18 02		.00	3,850.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700184	001268190	003-24-60-00000	040 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700185	001268200	003-24-60-00000	040 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700186	001268210	003-24-60-00000	040 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700187	001268220	003-24-60-00000	040 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700188	001268230	003-24-60-00000	040 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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PROD FILE

AGENCY: 29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 003-00-00 040 Operations Division

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700189	001268240	003-24-60-00000	040 0 PF	AAOSC6775 AA	17 02	.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700190	001268250	003-24-60-00000	040 0 PF	AAOSC6775 AA	17 02	.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700191	001268260	003-24-60-00000	040 0 PF	AAOSC6775 AA	17 02	.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700192	001268270	003-24-60-00000	040 0 PF	AAOSC6775 AA	17 02	.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700193	001268280	003-24-60-00000	040 0 PP	AAOSC6775 AA	17 02	.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
8703084	000102560	003-70-60-00000	040 0 PF	AAOSC6775 AA	17 09	1-	1.00-	5,044.00	24.00-	121,056-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
8703127	000102890	003-70-60-00000	040 0 PF	AAOSC6775 AA	17 09	1-	1.00-	5,044.00	24.00-	121,056-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9315001	000603300	003-70-08-00000	040 0 PF	AAONC4012 AA	18 08	1-	1.00-	4,582.00	24.00-	109,968-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9700735	000669650	003-70-60-00000	040 0 PF	AAOSC6775 AA	17 09	1-	1.00-	5,044.00	24.00-	121,056-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
					040	58	53.22		1277.28	4,944,559			

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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AGENCY: 29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 003-00-00 060 Operations Division

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RING P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0100459	000839570	003-03-03-00000	060 0 PP	AAOSC6777 AA	20 09	1-	.38-	5,721.00	9.23-	52,805-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700207	001268690	003-03-03-00000	060 0 PP	AAOSC6777 AA	20 09	1	.50	5,721.00	12.00	68,652			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700208	001268700	003-03-03-00000	060 0 PP	AAOSC6777 AA	20 08	1	.50	5,485.00	12.00	65,820			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700209	001268710	003-03-01-00000	060 0 PF	MESNZ7012 AA	38X 02	1	1.00	7,714.00	24.00	185,136			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700210	001268720	003-01-01-00000	060 0 PF	AAONC0119 AA	19 02	1	1.00	3,651.00	24.00	87,624			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700211	001268730	003-01-01-00000	060 0 PF	MMS X7010 AA	35X 02	1	1.00	6,673.00	24.00	160,152			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700212	001268740	003-60-01-00000	060 0 PF	MMS X0833 AA	26 02	1	1.00	4,523.00	24.00	108,552			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700213	001269220	003-21-08-00000	060 0 PF	CP C4008 AA	26 05	1	1.00	5,774.00	24.00	138,576			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700232	001269490	003-60-08-00000	060 0 PF	AAONC4039 AA	24 02	1	1.00	4,582.00	24.00	109,968			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
8919274	000113200	003-05-01-00000	060 0 PF	MMN X0871 AA	27 08	1-	1.00-	6,352.00	24.00-	152,448-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
8919274	000113200	003-03-01-00000	060 0 PF	MMN X0871 AA	27 08	1	1.00	6,352.00	24.00	152,448			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9100846	000120900	003-01-01-00000	060 0 PF	AAONC0108 AA	19 05	1-	1.00-	4,197.00	24.00-	100,728-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9100846	000120900	003-03-01-00000	060 0 PF	AAONC0108 AA	19 05	1	1.00	4,197.00	24.00	100,728			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9902354	000747380	003-03-03-00000	060 0 PP	AAOSC6777 AA	20 08	1-	.38-	5,485.00	9.22-	50,572-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
					060			6	6.24	149.55	821,103		

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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PROD FILE

AGENCY: 29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 003-00-00 080 Operations Division

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS R	RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1500181	001282480	003-65-60-00000	080 0 PF	AAOSC6775 AA	17 02		1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1500182	001282500	003-65-60-00000	080 0 PF	AAOSC6775 AA	17 02		1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1500183	001282510	003-65-60-00000	080 0 PF	AAOSC6775 AA	17 02		1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1500184	001282520	003-65-60-00000	080 0 PF	AAOSC6775 AA	17 02		1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1500185	001282540	003-65-60-00000	080 0 PF	AAOSC6775 AA	17 02		1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1500186	001282560	003-65-60-00000	080 0 PF	AAOSC6775 AA	17 02		1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1500187	001282570	003-65-60-00000	080 0 PF	AAOSC6775 AA	17 02		1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1500188	001282580	003-65-60-00000	080 0 PF	AAOSC6775 AA	17 02		1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1500189	001282590	003-65-60-00000	080 0 PF	AAOSC6775 AA	17 02		1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1500190	001282610	003-65-60-00000	080 0 PF	AAOSC6775 AA	17 02		1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1500191	001282620	003-65-60-00000	080 0 PF	AAOSC6775 AA	17 02		1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1500192	001282630	003-65-60-00000	080 0 PF	AAOSC6775 AA	17 02		1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1500193	001282650	003-65-60-00000	080 0 PF	AAOSC6775 AA	17 02		1	1.00	3,693.00	24.00	88,632				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1500194	001282670	003-65-60-00000	080 0 PP	AAOSC6775 AA	17 02		1	.50	3,693.00	12.00	44,316				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1500195	001282690	003-65-60-00000	080 0 PP	AAOSC6775 AA	17 02		1	.10	3,693.00	2.40	8,863				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1500196	001282710	003-65-03-00000	080 0 PF	AAONC6783 AA	25 02		1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

2017-19

PROD FILE

AGENCY: 29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 003-00-00 080 Operations Division

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS R	RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1500197	001282720	003-65-03-00000	080 0 PF	AAONC6783 AA	25 02	1	1.00	4,807.00	24.00	115,368					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1500198	001282740	003-65-07-00000	080 0 PF	AAONC9120 AA	18 02	1	1.00	3,489.00	24.00	83,736					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1500199	001282760	003-65-07-00000	080 0 PF	AAONC9120 AA	18 02	1	1.00	3,489.00	24.00	83,736					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1500200	001282770	003-65-08-00000	080 0 PP	AAONC4012 AA	18 02	1	.50	3,489.00	12.00	41,868					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1500201	001282790	003-65-08-00000	080 0 PF	AAONC4039 AA	24 02	1	1.00	4,582.00	24.00	109,968					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1500202	001282800	003-65-17-00000	080 0 PF	AAONC0870 AA	23 02	1	1.00	4,381.00	24.00	105,144					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
			080				22	20.10	482.40	1,860,583					

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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AGENCY: 29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 003-00-00 106 Operations Division

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	S T POS RNG P	CLASS COMP	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700233	001273720	003-01-01-00000	106 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700234	001273730	003-01-01-00000	106 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700235	001273740	003-01-01-00000	106 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700236	001273750	003-01-01-00000	106 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700237	001273760	003-01-01-00000	106 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700238	001273770	003-01-01-00000	106 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700239	001273780	003-01-01-00000	106 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700240	001273790	003-01-01-00000	106 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700241	001273800	003-01-01-00000	106 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700242	001273810	003-01-01-00000	106 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700243	001273820	003-01-01-00000	106 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700244	001273830	003-01-01-00000	106 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700245	001273840	003-01-01-00000	106 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700246	001273850	003-01-01-00000	106 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700247	001273860	003-01-01-00000	106 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700248	001273870	003-01-01-00000	106 0 PF	AAOSC6775 AA 17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

2017-19

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AGENCY: 29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 003-00-00 106 Operations Division

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700249	001273880	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700250	001273890	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700251	001273900	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700252	001273910	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700253	001273920	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700254	001273930	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700255	001273940	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700256	001273950	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700257	001273960	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700258	001273970	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700259	001273980	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700260	001273990	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700261	001274000	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700262	001274010	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700263	001274020	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700264	001274030	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

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SUMMARY XREF: 003-00-00 106 Operations Division

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700265	001274040	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700266	001274050	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700267	001274060	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700268	001274070	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700269	001274080	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700270	001274090	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700271	001274100	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700272	001274110	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700273	001274120	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700274	001274130	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700275	001274140	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700276	001274150	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700277	001274160	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700278	001274170	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700279	001274180	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700280	001274190	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

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PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 003-00-00 106 Operations Division

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700281	001274200	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700282	001274210	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700283	001274220	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700284	001274230	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700285	001274240	003-01-01-00000	106 0 PF	AAOSC6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700286	001274250	003-01-01-00000	106 0 PF	CS C6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700287	001274260	003-01-01-00000	106 0 PF	CS C6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700288	001274270	003-01-01-00000	106 0 PF	CS C6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700289	001274280	003-01-01-00000	106 0 PF	CS C6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700290	001274290	003-01-01-00000	106 0 PF	CS C6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700291	001274300	003-01-01-00000	106 0 PF	CS C6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700292	001274310	003-01-01-00000	106 0 PF	CS C6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700293	001274320	003-01-01-00000	106 0 PF	CS C6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700294	001274330	003-01-01-00000	106 0 PF	CS C6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700295	001274340	003-01-01-00000	106 0 PF	CS C6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700296	001274350	003-01-01-00000	106 0 PF	CS C6775 AA	17 02		.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700297	001274360	003-01-01-00000	106	0	PF	CS	C6775	AA	17 02	.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
1700298	001274370	003-01-01-00000	106	0	PF	CS	C6775	AA	17 02	.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
1700299	001274380	003-01-01-00000	106	0	PF	CS	C6775	AA	17 02	.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
										106	.00	.00					

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SUMMARY XREF: 003-00-00 109 Operations Division

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700412	001288870	003-40-60-00000	109	0	PF	CS	C6775	AA	17 02	.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
1700413	001288880	003-40-60-00000	109	0	PF	CS	C6775	AA	17 02	.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
1700414	001288890	003-40-60-00000	109	0	PF	CS	C6775	AA	17 02	.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
1700415	001288980	003-40-60-00000	109	0	PP	CS	C6775	AA	17 02	.00	3,693.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
										109	.00	.00					

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1500228	001301410	003-30-01-00000	114 0 PF	CP C0118 AA	17 03	1	1.00	3,496.00	24.00	83,904				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500229	001301420	003-30-03-00000	114 0 PF	CP C6783 AA	25 03	1	1.00	5,046.00	24.00	121,104				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500230	001301430	003-30-60-00000	114 0 PF	CS C6775 AA	17 03	1	1.00	3,850.00	24.00	92,400				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500231	001301440	003-30-60-00000	114 0 PF	CS C6775 AA	17 03	1	1.00	3,850.00	24.00	92,400				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500232	001301450	003-30-60-00000	114 0 PF	CS C6775 AA	17 03	1	1.00	3,850.00	24.00	92,400				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500233	001301460	003-30-60-00000	114 0 PF	CS C6775 AA	17 03	1	1.00	3,850.00	24.00	92,400				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500234	001301470	003-30-60-00000	114 0 PF	CS C6775 AA	17 03	1	1.00	3,850.00	24.00	92,400				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500235	001301480	003-30-60-00000	114 0 PF	CS C6775 AA	17 03	1	1.00	3,850.00	24.00	92,400				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500236	001301490	003-30-60-00000	114 0 PF	CS C6775 AA	17 03	1	1.00	3,850.00	24.00	92,400				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500237	001301500	003-30-60-00000	114 0 PF	CS C6775 AA	17 03	1	1.00	3,850.00	24.00	92,400				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500238	001301510	003-30-60-00000	114 0 PF	CS C6775 AA	17 03	1	1.00	3,850.00	24.00	92,400				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500239	001301520	003-30-60-00000	114 0 PF	CS C6777 AA	20 03	1	1.00	4,407.00	24.00	105,768				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500240	001301530	003-30-60-00000	114 0 PF	CS C6777 AA	20 03	1	1.00	4,407.00	24.00	105,768				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700420	001301670	003-30-01-00000	114 0 PF	CP C0104 AA	15 02	1	1.00	3,059.00	24.00	73,416				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700421	001301680	003-30-04-00000	114 0 PF	CP C6519 AA	19 02	1	.67	3,653.00	16.00	58,448				
EST DATE: 2018/03/01 EXP DATE: 9999/01/01														
1700422	001301690	003-30-60-00000	114 0 PF	CS C6775 AA	17 02	1	.67	3,693.00	16.00	59,088				
EST DATE: 2018/03/01 EXP DATE: 9999/01/01														

POSITION NUMBER	AUTH NO	ORG STRUC	PKG Y TYP	F POS	CLASS COMP	RNG P	S T POS	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700423	001301700	003-30-60-00000	114 0 PP	CS	C6775 AA	17 02	1	.21	3,693.00	5.00	18,465					
EST DATE: 2018/03/01 EXP DATE: 9999/01/01																
1700424	001301710	003-30-60-00000	114 0 PF	CS	C6777 AA	20 02	1	.67	4,212.00	16.00	67,392					
EST DATE: 2018/03/01 EXP DATE: 9999/01/01																
1700425	001301720	003-30-60-00000	114 0 PP	CS	C6777 AA	20 02	1	.29	4,212.00	7.00	29,484					
EST DATE: 2018/03/01 EXP DATE: 9999/01/01																
								114	19	16.51	396.00	1,554,437				
								105	96.07	2305.23	9,180,682					

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700044	001267110	004-16-09-00000	040 0 PF	AAONC0210 AA	13 02		.00	2,815.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700045	001267120	004-16-10-00000	040 0 PF	AAONC0212 AA	19 02		.00	3,651.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700046	001267130	004-16-04-00000	040 0 PF	AAONC0212 AA	19 02	1	1.00	3,651.00	24.00	87,624				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700047	001267140	004-16-07-00000	040 0 PF	AAONC0211 AA	17 02	1	1.00	3,333.00	24.00	79,992				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700048	001267150	004-16-10-00000	040 0 PF	AAONC0212 AA	19 02	1	1.00	3,651.00	24.00	87,624				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700049	001267160	004-16-10-00000	040 0 PF	AAONC0212 AA	19 02	1	1.00	3,651.00	24.00	87,624				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
			040			4	4.00		96.00	342,864				

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0100068	000817310	004-16-07-00000	060 0 PF	AAONC0108 AA	19 08	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0100072	000817940	004-16-06-00000	060 0 PF	AAONC0211 AA	17 08	1	1.00	4,381.00	24.00	105,144				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0101001	000086970	004-16-09-00000	060 0 PF	AAONC0210 AA	13 02	1	1.00	2,815.00	24.00	67,560				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0101004	000833430	004-15-01-00000	060 0 PF	AAONC0855 AA	29 08	1-	1.00-	7,692.00	24.00-	184,608-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0101004	000833430	004-15-02-00000	060 0 PF	AAONC0855 AA	29 08	1	1.00	7,692.00	24.00	184,608				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0101006	000087000	004-16-09-00000	060 0 PF	AAONC0212 AA	19 08	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0101007	000838510	004-16-04-00000	060 0 PF	MMN X0873 AA	32 08	1	1.00	8,091.00	24.00	194,184				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0102002	000087020	004-16-04-00000	060 0 PF	AAONC1216 AA	23 04	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0104002	000087040	004-16-09-00000	060 0 PF	AAONC0211 AA	17 05	1	1.00	3,820.00	24.00	91,680				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0111001	000884910	004-16-04-00000	060 0 PF	AAONC1218 AA	30 08	1	1.00	8,061.00	24.00	193,464				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0300001	000870970	004-16-09-00000	060 0 PF	AAONC0212 AA	19 08	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0300003	000870990	004-16-04-00000	060 0 PF	AAONC0211 AA	17 08	1	1.00	4,381.00	24.00	105,144				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0300039	000871720	004-15-01-00000	060 0 PF	MMS X4046 AA	27 08	1-	1.00-	6,352.00	24.00-	152,448-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0300039	000871720	004-15-02-00000	060 0 PF	MMS X4046 AA	27 08	1	1.00	6,352.00	24.00	152,448				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0315034	000962970	004-16-04-00000	060 0 PF	AAONC1215 AA	21 02	1	.67	4,007.00	16.00	64,112				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500034	000929710	004-16-04-00000	060 0 PF	AAONC0212 AA	19 08	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0500127	000930640	004-16-10-00000	060 0 PF	AAONC0212 AA	19 08	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500270	000932080	004-16-04-00000	060 0 PF	AAONC0212 AA	19 08	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500277	000932150	004-16-10-00000	060 0 PF	AAONC0212 AA	19 05	1	1.00	4,197.00	24.00	100,728				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500455	000934150	004-16-07-00000	060 0 PF	MMS X7002 AA	26X 09	1	1.00	6,056.00	24.00	145,344				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500541	000943000	004-16-08-00000	060 0 PF	AAONC0438 AA	29 07	1	1.00	7,338.00	24.00	176,112				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0518004	000966530	004-16-04-00000	060 0 PF	AAONC1217 AA	27 03	1	1.00	5,534.00	24.00	132,816				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700012	000992300	004-16-09-00000	060 0 PF	AAONC1244 AA	27 02	1	1.00	5,279.00	24.00	126,696				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700014	000992330	004-16-07-00000	060 0 PF	AAONC0211 AA	17 08	1	1.00	4,381.00	24.00	105,144				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700092	000997030	004-16-10-00000	060 0 PF	AAONC0212 AA	19 08	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700110	000997370	004-16-04-00000	060 0 PP	AAONC0210 AA	13 02	1	.09	2,815.00	2.05	5,771				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700111	000997380	004-16-04-00000	060 0 PF	AAONC0211 AA	17 08	1	1.00	4,381.00	24.00	105,144				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700113	000997400	004-16-09-00000	060 0 PF	AAONC0211 AA	17 03	1	1.00	3,489.00	24.00	83,736				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700115	000997420	004-16-07-00000	060 0 PF	AAONC0212 AA	19 08	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700122	000997490	004-16-05-00000	060 0 PF	AAONC1245 AA	30 07	1	1.00	7,692.00	24.00	184,608				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700266	000993890	004-15-01-00000	060 0 PF	AAONC0118 AA	17 08	1-	1.00-	4,381.00	24.00-	105,144-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700266	000993890	004-15-03-00000	060 0 PF	AAONC0118 AA	17 08	1	1.00	4,381.00	24.00	105,144				

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0900445	001097620	004-16-08-00000	060 0 PF	AAONC0438 AA	29 08	1	1.00	7,692.00	24.00	184,608				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1010006	000087270	004-16-04-00000	060 0 PF	AAONC0211 AA	17 08	1	1.00	4,381.00	24.00	105,144				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1010008	000087280	004-16-10-00000	060 0 PF	AAONC0212 AA	19 08	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1100011	001120380	004-16-09-00000	060 0 PF	AAONC0211 AA	17 04	1	1.00	3,651.00	24.00	87,624				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700195	001268750	004-11-08-00000	060 0 PF	MMS X7008 AA	33X 02	1	1.00	6,056.00	24.00	145,344				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700196	001268760	004-16-08-00000	060 0 PF	AAONC0437 AA	27 02	1	1.00	5,279.00	24.00	126,696				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700197	001268770	004-19-01-00000	060 0 PF	MESNZ7014 AA	40X 02	1	1.00	8,496.00	24.00	203,904				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700198	001268780	004-19-02-00000	060 0 PF	AAONC0871 AA	27 02	1	1.00	5,279.00	24.00	126,696				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700199	001268830	004-20-01-00000	060 0 PF	AAONC0870 AA	23 02	1	1.00	4,381.00	24.00	105,144				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700200	001268840	004-20-01-00000	060 0 PF	AAONC0870 AA	23 02	1	1.00	4,381.00	24.00	105,144				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700214	001269230	004-16-01-00000	060 0 PF	MMN X0119 AA	19 02	1	1.00	3,227.00	24.00	77,448				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
6000028	000092440	004-16-03-00000	060 0 PF	MMS X7010 AA	35X 09	1	1.00	9,369.00	24.00	224,856				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
6000030	000092460	004-16-08-00000	060 0 PF	MMS X7008 AA	33X 09	1	1.00	8,496.00	24.00	203,904				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
6000031	000092470	004-16-08-00000	060 0 PF	AAONC0436 AA	23 08	1	1.00	5,795.00	24.00	139,080				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
6000032	000092480	004-16-10-00000	060 0 PF	AAONC0212 AA	19 03	1	1.00	3,820.00	24.00	91,680				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
6000037	000092530	004-16-10-00000	060 0 PF	MMS X7004 AA	28X 09	1	1.00	6,673.00	24.00	160,152				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
6000040	000092560	004-16-04-00000	060 0 PF	MMS X7008 AA	33X 09	1	1.00	8,496.00	24.00	203,904				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
6000633	000092780	004-16-04-00000	060 0 PF	AAONC1217 AA	27 08	1	1.00	7,002.00	24.00	168,048				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
6000891	000094760	004-16-08-00000	060 0 PF	AAONC0437 AA	27 08	1	1.00	7,002.00	24.00	168,048				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8700105	000101280	004-16-05-00000	060 0 PF	AAONC1245 AA	30 07	1	1.00	7,692.00	24.00	184,608				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8900118	000104140	004-16-10-00000	060 0 PF	AAONC0212 AA	19 03	1	1.00	3,820.00	24.00	91,680				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8900340	000104760	004-16-09-00000	060 0 PF	AAONC0210 AA	13 06	1	1.00	3,333.00	24.00	79,992				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8900342	000104780	004-16-06-00000	060 0 PF	AAONC0212 AA	19 08	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8900343	000104790	004-16-07-00000	060 0 PF	AAONC0211 AA	17 08	1	1.00	4,381.00	24.00	105,144				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8900344	000104800	004-16-04-00000	060 0 PF	AAONC0211 AA	17 08	1	1.00	4,381.00	24.00	105,144				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8900346	000104810	004-16-09-00000	060 0 PF	MMS X7006 AA	31X 07	1	1.00	7,000.00	24.00	168,000				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8900347	000104820	004-16-08-00000	060 0 PF	AAONC0103 AA	11 07	1	1.00	3,191.00	24.00	76,584				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8900348	000104830	004-16-10-00000	060 0 PF	AAONC0212 AA	19 08	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8900423	000104870	004-16-10-00000	060 0 PF	AAONC0212 AA	19 08	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8900426	000104900	004-16-08-00000	060 0 PF	AAONC0438 AA	29 08	1	1.00	7,692.00	24.00	184,608				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8909031	000107340	004-16-05-00000	060 0 PF	AAONC1245 AA	30 07	1	1.00	7,692.00	24.00	184,608				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8919041	000110870	004-16-04-00000	060 0 PF	AAONC0212 AA	19 08	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
9500350	000623240	004-16-04-00000	060 0 PF	AAONC0212 AA	19 08	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9500352	000623260	004-16-08-00000	060 0 PF	AAONC0438 AA	29 08	1	1.00	7,692.00	24.00	184,608				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9500353	000623270	004-16-08-00000	060 0 PF	AAONC0438 AA	29 08	1	1.00	7,692.00	24.00	184,608				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9500361	000625850	004-16-08-00000	060 0 PF	AAONC0437 AA	27 03	1	1.00	5,534.00	24.00	132,816				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9500364	000625920	004-16-08-00000	060 0 PF	AAONC0435 AA	19 08	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9507001	000644220	004-16-04-00000	060 0 PF	AAONC1216 AA	23 08	1	1.00	5,795.00	24.00	139,080				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9507003	000644240	004-16-04-00000	060 0 PF	AAONC0212 AA	19 07	1	1.00	4,582.00	24.00	109,968				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9512349	000676660	004-16-08-00000	060 0 PF	AAONC0437 AA	27 08	1	1.00	7,002.00	24.00	168,048				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9512353	000676700	004-16-06-00000	060 0 PF	AAONC0211 AA	17 05	1	1.00	3,820.00	24.00	91,680				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9700715	000669390	004-16-04-00000	060 0 PF	AAONC0212 AA	19 08	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9702595	000662240	004-16-10-00000	060 0 PF	AAONC0212 AA	19 08	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9702599	000662490	004-16-10-00000	060 0 PF	AAONC0212 AA	19 08	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9702608	000667110	004-16-06-00000	060 0 PF	AAONC0211 AA	17 08	1	1.00	4,381.00	24.00	105,144				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9712048	000773320	004-16-06-00000	060 0 PF	MMS X7002 AA	26X 09	1	1.00	6,056.00	24.00	145,344				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9712049	000773330	004-16-08-00000	060 0 PF	AAONC0438 AA	29 08	1	1.00	7,692.00	24.00	184,608				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9712052	000773360	004-16-03-00000	060 0 PF	AAONC0435 AA	19 08	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T POS	P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
9902501	000739990	004-16-08-00000	060 0 PF	AAONC0437	AA	27	08		1	1.00	7,002.00	24.00	168,048				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
9902502	000740000	004-16-06-00000	060 0 PF	AAONC0211	AA	17	08		1	1.00	4,381.00	24.00	105,144				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
9902503	000740010	004-16-09-00000	060 0 PF	AAONC0211	AA	17	03		1	1.00	3,489.00	24.00	83,736				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
9902520	000761290	004-16-10-00000	060 0 PF	AAONC0212	AA	19	08		1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
9912060	000850140	004-16-07-00000	060 0 PF	MMS X7006	AA	31X	09		1	1.00	7,714.00	24.00	185,136				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
			060				79		77.76		1866.05		10,205,875				

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1500207	001282830	004-16-10-00000	080 0 PF	AAONC0212 AA	19 02	1	1.00	3,651.00	24.00	87,624				
			EST DATE: 2017/07/01 EXP DATE: 9999/01/01											
			080			1	1.00		24.00	87,624				

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	PKG Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700368	001285170	004-19-01-00000	102 0 PF	MMN X0863 AA	31 04			.00	6,352.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1700369	001285270	004-19-01-00000	102 0 PF	MMN X0862 AA	29 02			.00	5,231.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1700370	001285280	004-19-02-00000	102 0 PF	MMN X5239 AA	28 02			.00	4,982.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
								102	.00	.00					

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700372	001285300	004-15-01-00000	103 0 PF	AAONC1117 AA	26 02		.00	5,046.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700373	001285310	004-15-01-00000	103 0 PF	AAONC1117 AA	26 02		.00	5,046.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700374	001285320	004-15-01-00000	103 0 PF	AAONC1487 IA	31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700375	001285180	004-15-02-00000	103 0 PF	MMN X0873 AA	32 08		.00	8,091.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700376	001285190	004-15-02-00000	103 0 PF	MMN X0873 AA	32 06		.00	7,352.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700377	001285200	004-15-02-00000	103 0 PF	MMN X0873 AA	32 04		.00	6,673.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700378	001285210	004-15-02-00000	103 0 PF	MMN X0873 AA	32 08		.00	8,091.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700379	001285230	004-15-03-00000	103 0 PF	MMS X7010 AA	35X 09		.00	9,369.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700380	001285220	004-20-01-00000	103 0 PF	MMN X0873 AA	32 04		.00	6,673.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
103							.00		.00					

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700385	001285340	004-16-09-00000	104 0 PF	AAONC1215 AA	21	02	.00	4,007.00	.00					
EST DATE: 2017/07/01			EXP DATE: 9999/01/01											
			104				.00		.00					

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1700410	001288820	004-16-08-00000	105 0 LF	AAONC0437 AA	27	02	.00	5,279.00	.00					
EST DATE: 2017/07/01 EXP DATE: 2019/06/30														
			105				.00		.00					

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1700393	001285410	004-16-04-00000	113 0 PF	AAONC0210 AA	13 02	1	1.00	2,815.00	24.00		67,560			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700394	001285420	004-16-10-00000	113 0 PF	AAONC0104 AA	15 02	1	1.00	3,054.00	24.00		73,296			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
			113			2	2.00		48.00		140,856			
						86	84.76		2034.05	10,636,363	140,856			

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700050	001267170	006-05-01-00000	040 0 PF	AAONC4402 AA	20 02	.00	3,820.00	.00					
EST DATE: 2018/06/01 EXP DATE: 9999/01/01													
1700051	001267180	006-05-20-00000	040 0 PF	AAONC0759 AA	20 02	.00	3,820.00	.00					
EST DATE: 2018/06/01 EXP DATE: 9999/01/01													
			040			.00		.00					

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0031103	000086900	006-07-06-00000	060 0 PF	MMS X7006 AA	31X 06	1	1.00	6,673.00	24.00	160,152				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0100060	000816320	006-07-02-00000	060 0 PF	AAONC1339 AA	27 08	1	1.00	7,002.00	24.00	168,048				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0100063	000816350	006-07-06-00000	060 0 PF	MMN X1319 AA	18 08	1	1.00	4,113.00	24.00	98,712				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0100068	000817310	006-01-14-00000	060 0 PF	AAONC0108 AA	19 08	1-	1.00-	4,807.00	24.00-	115,368-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0100072	000817940	006-01-13-00000	060 0 PF	AAONC0211 AA	17 08	1-	1.00-	4,381.00	24.00-	105,144-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0101001	000086970	006-01-30-00000	060 0 PF	AAONC0210 AA	13 02	1-	1.00-	2,815.00	24.00-	67,560-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0101006	000087000	006-01-30-00000	060 0 PF	AAONC0212 AA	19 08	1-	1.00-	4,807.00	24.00-	115,368-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0101007	000838510	006-01-11-00000	060 0 PF	MMN X0873 AA	32 08	1-	1.00-	8,091.00	24.00-	194,184-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0102002	000087020	006-01-11-00000	060 0 PF	AAONC1216 AA	23 04	1-	1.00-	4,807.00	24.00-	115,368-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0104002	000087040	006-01-30-00000	060 0 PF	AAONC0211 AA	17 05	1-	1.00-	3,820.00	24.00-	91,680-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0111001	000884910	006-01-11-00000	060 0 PF	AAONC1218 AA	30 08	1-	1.00-	8,061.00	24.00-	193,464-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0300001	000870970	006-01-30-00000	060 0 PF	AAONC0212 AA	19 08	1-	1.00-	4,807.00	24.00-	115,368-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0300003	000870990	006-01-11-00000	060 0 PF	AAONC0211 AA	17 08	1-	1.00-	4,381.00	24.00-	105,144-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0300010	000871060	006-07-05-00000	060 0 PF	MMN X1322 AA	29 08	1	1.00	7,000.00	24.00	168,000				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0300012	000871080	006-07-02-00000	060 0 PF	AAONC1339 AA	27 08	1	1.00	7,002.00	24.00	168,048				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0315034	000962970	006-01-11-00000	060 0 PF	AAONC1215 AA	21 02	1-	.67-	4,007.00	16.00-	64,112-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0500034	000929710	006-01-14-00000	060 0 PF	AAONC0212 AA	19 08	1-	1.00-	4,807.00	24.00-	115,368-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500124	000930610	006-07-05-00000	060 0 PF	MMN X1321 AA	26 08	1	1.00	6,056.00	24.00	145,344				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500125	000930620	006-07-02-00000	060 0 PF	AAONC1339 AA	27 08	1	1.00	7,002.00	24.00	168,048				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500126	000930630	006-07-02-00000	060 0 PF	AAONC1339 AA	27 06	1	1.00	6,369.00	24.00	152,856				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500127	000930640	006-01-50-00000	060 0 PF	AAONC0212 AA	19 08	1-	1.00-	4,807.00	24.00-	115,368-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500270	000932080	006-01-11-00000	060 0 PF	AAONC0212 AA	19 08	1-	1.00-	4,807.00	24.00-	115,368-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500274	000932120	006-07-03-00000	060 0 PF	MMN X1322 AA	29 07	1	1.00	6,673.00	24.00	160,152				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500276	000932140	006-07-06-00000	060 0 PF	AAONC5232 AA	21 05	1	1.00	4,582.00	24.00	109,968				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500277	000932150	006-01-50-00000	060 0 PF	AAONC0212 AA	19 05	1-	1.00-	4,197.00	24.00-	100,728-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500278	000932160	006-07-02-00000	060 0 PF	AAONC1339 AA	27 05	1	1.00	6,116.00	24.00	146,784				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500444	000934050	006-07-03-00000	060 0 PF	MMN X1322 AA	29 05	1	1.00	6,056.00	24.00	145,344				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500455	000934150	006-01-14-00000	060 0 PF	MMS X7002 AA	26X 09	1-	1.00-	6,056.00	24.00-	145,344-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500530	000934900	006-07-06-00000	060 0 PF	AAONC5232 AA	21 08	1	1.00	5,279.00	24.00	126,696				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500531	000934910	006-07-05-00000	060 0 PF	MMN X1321 AA	26 06	1	1.00	5,496.00	24.00	131,904				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500541	000943000	006-01-20-00000	060 0 PF	AAONC0438 AA	29 07	1-	1.00-	7,338.00	24.00-	176,112-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0518004	000966530	006-01-11-00000	060 0 PF	AAONC1217 AA	27 03	1-	1.00-	5,534.00	24.00-	132,816-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS R	RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0700012	000992300	006-01-30-00000	060 0 PF	AAONC1244 AA	27 02		1-	1.00-	5,279.00	24.00-	126,696-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0700014	000992330	006-01-14-00000	060 0 PF	AAONC0211 AA	17 08		1-	1.00-	4,381.00	24.00-	105,144-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0700092	000997030	006-01-50-00000	060 0 PF	AAONC0212 AA	19 08		1-	1.00-	4,807.00	24.00-	115,368-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0700097	000997110	006-07-02-00000	060 0 PF	AAONC1339 AA	27 08		1	1.00	7,002.00	24.00	168,048				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0700101	000997190	006-07-05-00000	060 0 PF	MMN X1322 AA	29 08		1	1.00	7,000.00	24.00	168,000				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0700102	000997200	006-07-03-00000	060 0 PF	MMN X1322 AA	29 07		1	1.00	6,673.00	24.00	160,152				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0700110	000997370	006-01-11-00000	060 0 PP	AAONC0210 AA	13 02		1-	.09-	2,815.00	2.05-	5,771-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0700111	000997380	006-01-11-00000	060 0 PF	AAONC0211 AA	17 08		1-	1.00-	4,381.00	24.00-	105,144-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0700113	000997400	006-01-30-00000	060 0 PF	AAONC0211 AA	17 03		1-	1.00-	3,489.00	24.00-	83,736-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0700115	000997420	006-01-14-00000	060 0 PF	AAONC0212 AA	19 08		1-	1.00-	4,807.00	24.00-	115,368-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0700122	000997490	006-01-12-00000	060 0 PF	AAONC1245 AA	30 07		1-	1.00-	7,692.00	24.00-	184,608-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0710008	001031530	006-07-02-00000	060 0 PF	AAONC0118 AA	17 08		1	1.00	4,381.00	24.00	105,144				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0710009	001031540	006-07-06-00000	060 0 PF	MMN X1319 AA	18 02		1	1.00	3,077.00	24.00	73,848				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0710010	001031550	006-07-03-00000	060 0 PF	MMN X1320 AA	23 08		1	1.00	5,231.00	24.00	125,544				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0900032	001036280	006-07-03-00000	060 0 PF	MMN X1320 AA	23 08		1	1.00	5,231.00	24.00	125,544				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0900445	001097620	006-01-20-00000	060 0 PF	AAONC0438 AA	29 08		1-	1.00-	7,692.00	24.00-	184,608-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1000006	000087210	006-07-02-00000	060 0 PF	AAONC0118 AA	17 08	1	1.00	4,381.00	24.00	105,144				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1000008	000087230	006-07-01-00000	060 0 PF	MMN X0119 AA	19 08	1	1.00	4,320.00	24.00	103,680				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1010006	000087270	006-01-11-00000	060 0 PF	AAONC0211 AA	17 08	1-	1.00-	4,381.00	24.00-	105,144-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1010008	000087280	006-01-50-00000	060 0 PF	AAONC0212 AA	19 08	1-	1.00-	4,807.00	24.00-	115,368-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1040001	000087330	006-07-05-00000	060 0 PF	MMS X7008 AA	33X 09	1	1.00	8,496.00	24.00	203,904				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1050003	000087350	006-07-05-00000	060 0 PF	MMN X0118 AA	17 08	1	1.00	3,906.00	24.00	93,744				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1100002	001120190	006-07-05-00000	060 0 PF	MMN X1322 AA	29 08	1	1.00	7,000.00	24.00	168,000				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1100008	001120350	006-07-08-00000	060 0 PF	MMN X1322 AA	29 02	1	1.00	5,231.00	24.00	125,544				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1100009	001120360	006-07-06-00000	060 0 PF	MMN X1320 AA	23 07	1	1.00	4,982.00	24.00	119,568				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1100011	001120380	006-01-30-00000	060 0 PF	AAONC0211 AA	17 04	1-	1.00-	3,651.00	24.00-	87,624-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1100012	001120390	006-04-02-00000	060 0 PF	AAONC4008 AA	26 05	1-	1.00-	5,795.00	24.00-	139,080-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1300479	001198240	006-07-02-00000	060 0 PF	MMS X7008 AA	33X 09	1	1.00	8,496.00	24.00	203,904				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1300480	001198250	006-07-02-00000	060 0 PF	AAONC0118 AA	17 08	1	1.00	4,381.00	24.00	105,144				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1300481	001198260	006-07-02-00000	060 0 PF	AAONC1339 AA	27 02	1	1.00	5,279.00	24.00	126,696				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1300482	001198270	006-07-02-00000	060 0 PF	AAONC1339 AA	27 08	1	1.00	7,002.00	24.00	168,048				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1300483	001198280	006-07-02-00000	060 0 PF	AAONC1339 AA	27 02	1	1.00	5,279.00	24.00	126,696				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

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AGENCY: 29100 DEPT OF CORRECTIONS

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SUMMARY XREF: 006-00-00 060 Administrative Servi

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1300484	001198290	006-07-02-00000	060 0 PF	AAONC1338 AA	23 08	1	1.00	5,795.00	24.00	139,080				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1300485	001198300	006-07-02-00000	060 0 PF	AAONC1338 AA	23 08	1	1.00	5,795.00	24.00	139,080				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700194	001268880	006-07-06-00000	060 0 PF	MMN X1322 AA	29 02	1	1.00	5,231.00	24.00	125,544				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700201	001268850	006-04-01-00000	060 0 PF	AAONC0104 AA	15 02	1	1.00	3,054.00	24.00	73,296				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700202	001268790	006-06-04-00000	060 0 PF	AAONC1483 IA	21 02	1	1.00	3,821.00	24.00	91,704				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700203	001268800	006-07-08-00000	060 0 PF	MMS X7006 AA	31X 02	1	1.00	5,496.00	24.00	131,904				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700204	001268810	006-07-08-00000	060 0 PF	MMN X1321 AA	26 02	1	1.00	4,523.00	24.00	108,552				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700205	001268820	006-07-06-00000	060 0 PF	MMN X1321 AA	26 02	1	1.00	4,523.00	24.00	108,552				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700206	001268860	006-10-01-00000	060 0 PF	MMN X1320 AA	23 02	1	1.00	3,906.00	24.00	93,744				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5000603	000092040	006-07-01-00000	060 0 PF	MESNZ7012 AA	38X 09	1	1.00	10,828.00	24.00	259,872				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
6000028	000092440	006-01-10-00000	060 0 PF	MMS X7010 AA	35X 09	1-	1.00-	9,369.00	24.00-	224,856-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
6000030	000092460	006-01-20-00000	060 0 PF	MMS X7008 AA	33X 09	1-	1.00-	8,496.00	24.00-	203,904-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
6000031	000092470	006-01-20-00000	060 0 PF	AAONC0436 AA	23 08	1-	1.00-	5,795.00	24.00-	139,080-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
6000032	000092480	006-01-50-00000	060 0 PF	AAONC0212 AA	19 03	1-	1.00-	3,820.00	24.00-	91,680-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
6000034	000092500	006-07-05-00000	060 0 PF	AAONC0108 AA	19 08	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
6000035	000092510	006-07-03-00000	060 0 PF	MMN X1322 AA	29 07	1	1.00	6,673.00	24.00	160,152				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
6000037	000092530	006-01-50-00000	060 0 PF	MMS X7004 AA	28X 09	1-	1.00-	6,673.00	24.00-	160,152-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
6000040	000092560	006-01-11-00000	060 0 PF	MMS X7008 AA	33X 09	1-	1.00-	8,496.00	24.00-	203,904-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
6000628	000092730	006-07-02-00000	060 0 PF	AAONC1339 AA	27 08	1	1.00	7,002.00	24.00	168,048			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
6000633	000092780	006-01-11-00000	060 0 PF	AAONC1217 AA	27 08	1-	1.00-	7,002.00	24.00-	168,048-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
6000891	000094760	006-01-20-00000	060 0 PF	AAONC0437 AA	27 08	1-	1.00-	7,002.00	24.00-	168,048-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
8700105	000101280	006-01-12-00000	060 0 PF	AAONC1245 AA	30 07	1-	1.00-	7,692.00	24.00-	184,608-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
8700504	000101920	006-07-05-00000	060 0 PF	MMS X7010 AA	35X 09	1	1.00	9,369.00	24.00	224,856			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
8900118	000104140	006-01-50-00000	060 0 PF	AAONC0212 AA	19 03	1-	1.00-	3,820.00	24.00-	91,680-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
8900337	000104730	006-07-03-00000	060 0 PF	MMN X1322 AA	29 07	1	1.00	6,673.00	24.00	160,152			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
8900338	000104740	006-07-05-00000	060 0 PF	MMN X1319 AA	18 08	1	1.00	4,113.00	24.00	98,712			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
8900340	000104760	006-01-30-00000	060 0 PF	AAONC0210 AA	13 06	1-	1.00-	3,333.00	24.00-	79,992-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
8900342	000104780	006-01-13-00000	060 0 PF	AAONC0212 AA	19 08	1-	1.00-	4,807.00	24.00-	115,368-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
8900343	000104790	006-01-11-00000	060 0 PF	AAONC0211 AA	17 08	1-	1.00-	4,381.00	24.00-	105,144-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
8900344	000104800	006-01-11-00000	060 0 PF	AAONC0211 AA	17 08	1-	1.00-	4,381.00	24.00-	105,144-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
8900346	000104810	006-01-30-00000	060 0 PF	MMS X7006 AA	31X 07	1-	1.00-	7,000.00	24.00-	168,000-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
8900347	000104820	006-01-20-00000	060 0 PF	AAONC0103 AA	11 07	1-	1.00-	3,191.00	24.00-	76,584-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
8900348	000104830	006-01-50-00000	060 0 PF	AAONC0212 AA	19 08	1-	1.00-	4,807.00	24.00-	115,368-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8900423	000104870	006-01-50-00000	060 0 PF	AAONC0212 AA	19 08	1-	1.00-	4,807.00	24.00-	115,368-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8900426	000104900	006-01-20-00000	060 0 PF	AAONC0438 AA	29 08	1-	1.00-	7,692.00	24.00-	184,608-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8909030	000107330	006-07-02-00000	060 0 PF	AAONC1339 AA	27 08	1	1.00	7,002.00	24.00	168,048				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8909031	000107340	006-01-12-00000	060 0 PF	AAONC1245 AA	30 07	1-	1.00-	7,692.00	24.00-	184,608-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8909033	000107360	006-07-05-00000	060 0 PF	MMN X1319 AA	18 08	1	1.00	4,113.00	24.00	98,712				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8913111	000110090	006-07-03-00000	060 0 PF	MMN X1322 AA	29 08	1	1.00	7,000.00	24.00	168,000				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8913112	000110100	006-07-06-00000	060 0 PF	MMN X1321 AA	26 08	1	1.00	6,056.00	24.00	145,344				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8913115	000110130	006-07-02-00000	060 0 PF	AAONC0104 AA	15 08	1	1.00	4,007.00	24.00	96,168				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8919041	000110870	006-01-11-00000	060 0 PF	AAONC0212 AA	19 08	1-	1.00-	4,807.00	24.00-	115,368-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8919277	000113230	006-07-03-00000	060 0 PF	MMN X1321 AA	26 05	1	1.00	5,231.00	24.00	125,544				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8921001	000517070	006-07-03-00000	060 0 PF	MMS X7008 AA	33X 08	1	1.00	8,091.00	24.00	194,184				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8921006	000517090	006-07-03-00000	060 0 PF	MMN X1322 AA	29 08	1	1.00	7,000.00	24.00	168,000				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8921008	000517110	006-07-03-00000	060 0 PF	MMN X1322 AA	29 08	1	1.00	7,000.00	24.00	168,000				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8921010	000517130	006-07-03-00000	060 0 PF	MMN X1322 AA	29 07	1	1.00	6,673.00	24.00	160,152				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8921011	000517140	006-07-03-00000	060 0 PF	MMN X1322 AA	29 08	1	1.00	7,000.00	24.00	168,000				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
9500350	000623240	006-01-11-00000	060 0 PF	AAONC0212 AA	19 08	1-	1.00-	4,807.00	24.00-	115,368-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9500352	000623260	006-01-20-00000	060 0 PF	AAONC0438 AA	29 08	1-	1.00-	7,692.00	24.00-	184,608-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9500353	000623270	006-01-20-00000	060 0 PF	AAONC0438 AA	29 08	1-	1.00-	7,692.00	24.00-	184,608-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9500361	000625850	006-01-20-00000	060 0 PF	AAONC0437 AA	27 03	1-	1.00-	5,534.00	24.00-	132,816-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9500364	000625920	006-01-20-00000	060 0 PF	AAONC0435 AA	19 08	1-	1.00-	4,807.00	24.00-	115,368-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9507001	000644220	006-01-11-00000	060 0 PF	AAONC1216 AA	23 08	1-	1.00-	5,795.00	24.00-	139,080-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9507003	000644240	006-01-11-00000	060 0 PF	AAONC0212 AA	19 07	1-	1.00-	4,582.00	24.00-	109,968-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9512345	000676620	006-07-06-00000	060 0 PF	MMN X1321 AA	26 08	1	1.00	6,056.00	24.00	145,344			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9512346	000676630	006-07-05-00000	060 0 PF	MMN X1319 AA	18 08	1	1.00	4,113.00	24.00	98,712			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9512348	000676650	006-07-02-00000	060 0 PF	AAONC1339 AA	27 08	1	1.00	7,002.00	24.00	168,048			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9512349	000676660	006-01-20-00000	060 0 PF	AAONC0437 AA	27 08	1-	1.00-	7,002.00	24.00-	168,048-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9512353	000676700	006-01-13-00000	060 0 PF	AAONC0211 AA	17 05	1-	1.00-	3,820.00	24.00-	91,680-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9700715	000669390	006-01-11-00000	060 0 PF	AAONC0212 AA	19 08	1-	1.00-	4,807.00	24.00-	115,368-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9702595	000662240	006-01-50-00000	060 0 PF	AAONC0212 AA	19 08	1-	1.00-	4,807.00	24.00-	115,368-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9702599	000662490	006-01-50-00000	060 0 PF	AAONC0212 AA	19 08	1-	1.00-	4,807.00	24.00-	115,368-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9702601	000662560	006-07-03-00000	060 0 PF	MMN X1322 AA	29 08	1	1.00	7,000.00	24.00	168,000			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													

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 AGENCY: 29100 DEPT OF CORRECTIONS
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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
9702603	000662630	006-07-03-00000	060 0 PP	MMN X1320 AA	23 08	1	.50	5,231.00	12.00			62,772	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9702608	000667110	006-01-13-00000	060 0 PF	AAONC0211 AA	17 08	1-	1.00-	4,381.00	24.00-			105,144-	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9712045	000773290	006-07-03-00000	060 0 PF	MMN X1322 AA	29 08	1	1.00	7,000.00	24.00			168,000	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9712048	000773320	006-01-13-00000	060 0 PF	MMS X7002 AA	26X 09	1-	1.00-	6,056.00	24.00-			145,344-	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9712049	000773330	006-01-20-00000	060 0 PF	AAONC0438 AA	29 08	1-	1.00-	7,692.00	24.00-			184,608-	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9712052	000773360	006-01-10-00000	060 0 PF	AAONC0435 AA	19 08	1-	1.00-	4,807.00	24.00-			115,368-	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9902501	000739990	006-01-20-00000	060 0 PF	AAONC0437 AA	27 08	1-	1.00-	7,002.00	24.00-			168,048-	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9902502	000740000	006-01-13-00000	060 0 PF	AAONC0211 AA	17 08	1-	1.00-	4,381.00	24.00-			105,144-	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9902503	000740010	006-01-30-00000	060 0 PF	AAONC0211 AA	17 03	1-	1.00-	3,489.00	24.00-			83,736-	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9902519	000761280	006-07-06-00000	060 0 PF	AAONC5232 AA	21 08	1	1.00	5,279.00	24.00			126,696	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9902520	000761290	006-01-50-00000	060 0 PF	AAONC0212 AA	19 08	1-	1.00-	4,807.00	24.00-			115,368-	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9902521	000761300	006-07-02-00000	060 0 PF	AAONC1339 AA	27 08	1	1.00	7,002.00	24.00			168,048	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9912060	000850140	006-01-14-00000	060 0 PF	MMS X7006 AA	31X 09	1-	1.00-	7,714.00	24.00-			185,136-	
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
						060		5-	4.26-			102.05-	136,217

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0900453	001097700	006-06-04-00000	090 0 PF	AAONC1487 IA	31 05	1-	1.00-	6,320.00	24.00-	151,680-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9300006	000539540	006-06-04-00000	090 0 PF	AAONC1486 IA	28 04	1-	1.00-	5,448.00	24.00-	130,752-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
			090			2-	2.00-		48.00-	282,432-				

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700371	001285290	006-04-02-00000	102 0 PF	AAONC4039	AA	24	02		.00	4,582.00	.00					
			EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
			102						.00							

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	PKG Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700381	001285240	006-04-01-00000	103 0 PF	MMN X7006 AA	31X 09			.00	7,714.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1700382	001285250	006-07-07-00000	103 0 PF	MMS X7006 AA	31X 09			.00	7,714.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1700383	001285330	006-07-07-00000	103 0 PF	AAONC0118 AA	17 02			.00	3,333.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1700384	001285260	006-07-07-00000	103 0 PF	AAONC0104 AA	15 06			.00	3,651.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
103								.00		.00					

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	PKG Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700416	001290660	006-06-01-00000	104 0 PF	MMS X7008 IA	33X 02			.00	7,000.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1700417	001290690	006-06-04-00000	104 0 PF	AAONC1488 IA	33 02			.00	5,999.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1700418	001290730	006-06-04-00000	104 0 PF	AAONC1488 IA	33 02			.00	5,999.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1700419	001290810	006-06-04-00000	104 0 PP	AAONC1487 IA	31 02			.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
								104	.00	.00					

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700386	001285350	006-04-01-00000	105 0 PF	AAONC4015 AA	26 02		.00	5,046.00	.00					
EST DATE: 2017/10/01 EXP DATE: 9999/01/01														
1700406	001288780	006-04-01-00000	105 0 LF	AAONC4015 AA	26 02		.00	5,046.00	.00					
EST DATE: 2017/10/01 EXP DATE: 2019/06/30														
1700407	001288790	006-04-01-00000	105 0 LF	AAONC4015 AA	26 02		.00	5,046.00	.00					
EST DATE: 2017/10/01 EXP DATE: 2019/06/30														
1700408	001288800	006-04-01-00000	105 0 LF	AAONC3268 AA	30 02		.00	6,116.00	.00					
EST DATE: 2017/07/01 EXP DATE: 2019/06/30														
1700409	001288810	006-04-01-00000	105 0 LF	AAONC0104 AA	15 02		.00	3,054.00	.00					
EST DATE: 2017/10/01 EXP DATE: 2019/06/30														
105							.00		.00					

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700387	001285360	006-07-01-00000	106 0 PF	MMN X0872 AA	30 02	.00	5,496.00	.00					
EST DATE: 2017/07/01			EXP DATE: 9999/01/01										
			106			.00		.00					

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700388	001285370	006-07-06-00000	107 0 PF	MMN X0873 AA	32 02		.00	6,056.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700389	001285380	006-07-02-00000	107 0 PF	MMS X7006 AA	31X 02		.00	5,496.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700390	001285390	006-07-02-00000	107 0 PF	AAONC1339 AA	27 02		.00	5,279.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700391	001285400	006-07-02-00000	107 0 PF	AAONC1339 AA	27 02		.00	5,279.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
107							.00		.00					

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700392	001285510	006-05-01-00000	108 0 LF	AAONC0854 AA	26	02	.00	5,046.00	.00					
EST DATE: 2019/01/01			EXP DATE: 2019/06/30											
			108				.00		.00					

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	S T POS RNG P	CLASS COMP	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700301	001284330	006-06-03-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700302	001284340	006-06-03-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700303	001284350	006-06-03-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700304	001284360	006-06-03-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700305	001284370	006-06-03-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700306	001284380	006-06-03-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700307	001284390	006-06-03-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700308	001284410	006-06-03-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700309	001284420	006-06-03-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700310	001284430	006-06-03-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700311	001284440	006-06-03-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700312	001284450	006-06-03-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700313	001284460	006-06-03-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700314	001284470	006-06-03-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700315	001284480	006-06-03-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700316	001284490	006-06-03-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700317	001284500	006-06-03-00000	111 0 PF	AAONC1487 IA	31 02	.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700318	001284510	006-06-03-00000	111 0 PF	AAONC1487 IA	31 02	.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700319	001284520	006-06-03-00000	111 0 PF	AAONC1487 IA	31 02	.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700320	001284530	006-06-03-00000	111 0 PF	AAONC1487 IA	31 02	.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700321	001284540	006-06-03-00000	111 0 PF	AAONC0104 AA	15 02	.00	3,054.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700322	001284560	006-06-03-00000	111 0 PF	MMS X7008 IA	33X 02	.00	7,000.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700323	001284570	006-06-03-00000	111 0 PF	MMS X7008 IA	33X 02	.00	7,000.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700324	001284580	006-06-03-00000	111 0 PF	MMS X7008 IA	33X 02	.00	7,000.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700325	001284590	006-06-01-00000	111 0 PF	MMS X7010 IA	35X 02	.00	7,714.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700326	001284600	006-06-01-00000	111 0 PF	MMS X7008 IA	33X 02	.00	7,000.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700327	001284610	006-06-04-00000	111 0 PF	AAONC1488 IA	33 02	.00	5,999.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700328	001284620	006-06-04-00000	111 0 PF	AAONC1487 IA	31 02	.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700329	001284630	006-06-04-00000	111 0 PF	AAONC0872 AA	30 02	.00	6,116.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700330	001284640	006-06-04-00000	111 0 PF	MMS X7010 IA	35X 02	.00	7,714.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700331	001284650	006-06-04-00000	111 0 PF	MMS X7008 IA	33X 02	.00	7,000.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700332	001284660	006-06-04-00000	111 0 PF	AAONC1488 IA	33 02	.00	5,999.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													

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AGENCY: 29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 006-00-00 111 Administrative Servi

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	S T POS RNG P	CLASS COMP	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700333	001284670	006-06-04-00000	111 0 PF	AAONC1488 IA 33 02		.00	5,999.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700334	001284680	006-06-04-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700335	001284690	006-06-04-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700336	001284700	006-06-04-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700337	001284710	006-06-04-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700338	001284720	006-06-04-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700339	001284730	006-06-04-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700340	001284740	006-06-04-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700341	001284750	006-06-04-00000	111 0 PF	AAONC1487 IA 31 02		.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700342	001284760	006-06-04-00000	111 0 PF	AAONC0104 AA 15 02		.00	3,054.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700343	001284770	006-06-04-00000	111 0 PF	MMS X7008 IA 33X 02		.00	7,000.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700344	001284780	006-06-04-00000	111 0 PF	MMS X7008 IA 33X 02		.00	7,000.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700345	001284800	006-06-04-00000	111 0 PF	AAONC1488 IA 33 02		.00	5,999.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700346	001284820	006-06-04-00000	111 0 PF	AAONC1488 IA 33 02		.00	5,999.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700347	001284830	006-06-04-00000	111 0 PF	AAONC1488 IA 33 02		.00	5,999.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700348	001284840	006-06-04-00000	111 0 PF	AAONC1488 IA 33 02		.00	5,999.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 006-00-00 111 Administrative Servi

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700349	001284860	006-06-04-00000	111 0 PF	AAONC1487 IA	31 02	.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700350	001284870	006-06-04-00000	111 0 PF	AAONC1487 IA	31 02	.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700351	001284890	006-06-04-00000	111 0 PF	AAONC1487 IA	31 02	.00	5,501.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700352	001284900	006-06-02-00000	111 0 PF	AAONC1483 IA	21 02	.00	3,821.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700353	001284910	006-06-02-00000	111 0 PF	AAONC1483 IA	21 02	.00	3,821.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700354	001284920	006-06-02-00000	111 0 PF	AAONC1485 IA	26 02	.00	4,637.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700355	001284940	006-06-02-00000	111 0 PF	AAONC1485 IA	26 02	.00	4,637.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700356	001284960	006-06-02-00000	111 0 PF	AAONC1485 IA	26 02	.00	4,637.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700357	001284970	006-06-02-00000	111 0 PF	AAONC1485 IA	26 02	.00	4,637.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700358	001284980	006-06-02-00000	111 0 PF	AAONC1485 IA	26 02	.00	4,637.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700359	001285000	006-06-02-00000	111 0 PF	AAONC1485 IA	26 02	.00	4,637.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700360	001285020	006-06-02-00000	111 0 PF	AAONC1485 IA	26 02	.00	4,637.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700361	001285030	006-06-02-00000	111 0 PF	AAONC1485 IA	26 02	.00	4,637.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700362	001285040	006-06-02-00000	111 0 PF	AAONC1485 IA	26 02	.00	4,637.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700363	001285050	006-06-02-00000	111 0 PF	AAONC1485 IA	26 02	.00	4,637.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700364	001285060	006-06-02-00000	111 0 PF	AAONC1485 IA	26 02	.00	4,637.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	PKG Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700365	001285070	006-06-02-00000	111	0 PF	MMS X7008 IA	33X 02		.00	7,000.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1700366	001285080	006-06-02-00000	111	0 PF	MMS X7008 IA	33X 02		.00	7,000.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
1700367	001285100	006-06-02-00000	111	0 PF	MMS X7008 IA	33X 02		.00	7,000.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
111								.00		.00					
							7-	6.26-		150.05-		146,215-			

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	S CLASS COMP	T POS RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0031103	000086900	008-08-00-00000	060 0 PF	MMS X7006 AA	31X 06	1-	1.00-	6,673.00	24.00-	160,152-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0100060	000816320	008-02-00-00000	060 0 PF	AAONC1339 AA	27 08	1-	1.00-	7,002.00	24.00-	168,048-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0100063	000816350	008-08-00-00000	060 0 PF	MMN X1319 AA	18 08	1-	1.00-	4,113.00	24.00-	98,712-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0300010	000871060	008-06-00-00000	060 0 PF	MMN X1322 AA	29 08	1-	1.00-	7,000.00	24.00-	168,000-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0300012	000871080	008-02-00-00000	060 0 PF	AAONC1339 AA	27 08	1-	1.00-	7,002.00	24.00-	168,048-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500124	000930610	008-06-00-00000	060 0 PF	MMN X1321 AA	26 08	1-	1.00-	6,056.00	24.00-	145,344-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500125	000930620	008-02-00-00000	060 0 PF	AAONC1339 AA	27 08	1-	1.00-	7,002.00	24.00-	168,048-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500126	000930630	008-02-00-00000	060 0 PF	AAONC1339 AA	27 06	1-	1.00-	6,369.00	24.00-	152,856-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500274	000932120	008-04-00-00000	060 0 PF	MMN X1322 AA	29 07	1-	1.00-	6,673.00	24.00-	160,152-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500276	000932140	008-08-00-00000	060 0 PF	AAONC5232 AA	21 05	1-	1.00-	4,582.00	24.00-	109,968-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500278	000932160	008-02-00-00000	060 0 PF	AAONC1339 AA	27 05	1-	1.00-	6,116.00	24.00-	146,784-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500444	000934050	008-04-00-00000	060 0 PF	MMN X1322 AA	29 05	1-	1.00-	6,056.00	24.00-	145,344-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500530	000934900	008-08-00-00000	060 0 PF	AAONC5232 AA	21 08	1-	1.00-	5,279.00	24.00-	126,696-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500531	000934910	008-06-00-00000	060 0 PF	MMN X1321 AA	26 06	1-	1.00-	5,496.00	24.00-	131,904-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700097	000997110	008-02-00-00000	060 0 PF	AAONC1339 AA	27 08	1-	1.00-	7,002.00	24.00-	168,048-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700101	000997190	008-08-00-00000	060 0 PF	MMN X1322 AA	29 08	1-	1.00-	7,000.00	24.00-	168,000-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0700102	000997200	008-04-00-00000	060 0 PF	MMN X1322 AA	29 07	1-	1.00-	6,673.00	24.00-	160,152-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0710008	001031530	008-02-00-00000	060 0 PF	AAONC0118 AA	17 08	1-	1.00-	4,381.00	24.00-	105,144-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0710009	001031540	008-08-00-00000	060 0 PF	MMN X1319 AA	18 02	1-	1.00-	3,077.00	24.00-	73,848-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0710010	001031550	008-08-00-00000	060 0 PF	MMN X1320 AA	23 08	1-	1.00-	5,231.00	24.00-	125,544-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0900032	001036280	008-08-00-00000	060 0 PF	MMN X1320 AA	23 08	1-	1.00-	5,231.00	24.00-	125,544-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1000006	000087210	008-02-00-00000	060 0 PF	AAONC0118 AA	17 08	1-	1.00-	4,381.00	24.00-	105,144-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1000008	000087230	008-01-00-00000	060 0 PF	MMN X0119 AA	19 08	1-	1.00-	4,320.00	24.00-	103,680-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1040001	000087330	008-08-00-00000	060 0 PF	MMS X7008 AA	33X 09	1-	1.00-	8,496.00	24.00-	203,904-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1050003	000087350	008-06-00-00000	060 0 PF	MMN X0118 AA	17 08	1-	1.00-	3,906.00	24.00-	93,744-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1100002	001120190	008-06-00-00000	060 0 PF	MMN X1322 AA	29 08	1-	1.00-	7,000.00	24.00-	168,000-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1100008	001120350	008-01-00-00000	060 0 PF	MMN X1322 AA	29 02	1-	1.00-	5,231.00	24.00-	125,544-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1100009	001120360	008-08-00-00000	060 0 PF	MMN X1320 AA	23 07	1-	1.00-	4,982.00	24.00-	119,568-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1300479	001198240	008-02-00-00000	060 0 PF	MMS X7008 AA	33X 09	1-	1.00-	8,496.00	24.00-	203,904-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1300480	001198250	008-02-00-00000	060 0 PF	AAONC0118 AA	17 08	1-	1.00-	4,381.00	24.00-	105,144-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1300481	001198260	008-02-00-00000	060 0 PF	AAONC1339 AA	27 02	1-	1.00-	5,279.00	24.00-	126,696-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1300482	001198270	008-02-00-00000	060 0 PF	AAONC1339 AA	27 08	1-	1.00-	7,002.00	24.00-	168,048-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													

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 AGENCY: 29100 DEPT OF CORRECTIONS
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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS CNT	RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1300483	001198280	008-02-00-00000	060 0 PF	AAONC1339 AA	27 02	1-	1.00-	5,279.00	24.00-	126,696-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1300484	001198290	008-02-00-00000	060 0 PF	AAONC1338 AA	23 08	1-	1.00-	5,795.00	24.00-	139,080-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1300485	001198300	008-02-00-00000	060 0 PF	AAONC1338 AA	23 08	1-	1.00-	5,795.00	24.00-	139,080-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1300489	001219790	008-08-00-00000	060 0 PF	AAONC5232 AA	21 02	1-	1.00-	4,007.00	24.00-	96,168-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1300490	001219800	008-08-00-00000	060 0 PF	MMN X1321 AA	26 02	1-	1.00-	4,523.00	24.00-	108,552-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5000603	000092040	008-01-00-00000	060 0 PF	MESNZ7012 AA	38X 09	1-	1.00-	10,828.00	24.00-	259,872-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
6000034	000092500	008-06-00-00000	060 0 PF	AAONC0108 AA	19 08	1-	1.00-	4,807.00	24.00-	115,368-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
6000035	000092510	008-04-00-00000	060 0 PF	MMN X1322 AA	29 07	1-	1.00-	6,673.00	24.00-	160,152-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
6000628	000092730	008-02-00-00000	060 0 PF	AAONC1339 AA	27 08	1-	1.00-	7,002.00	24.00-	168,048-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8700504	000101920	008-06-00-00000	060 0 PF	MMS X7010 AA	35X 09	1-	1.00-	9,369.00	24.00-	224,856-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8900337	000104730	008-04-00-00000	060 0 PF	MMN X1322 AA	29 07	1-	1.00-	6,673.00	24.00-	160,152-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8900338	000104740	008-06-00-00000	060 0 PF	MMN X1319 AA	18 08	1-	1.00-	4,113.00	24.00-	98,712-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8909030	000107330	008-02-00-00000	060 0 PF	AAONC1339 AA	27 08	1-	1.00-	7,002.00	24.00-	168,048-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8909033	000107360	008-06-00-00000	060 0 PF	MMN X1319 AA	18 08	1-	1.00-	4,113.00	24.00-	98,712-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8913111	000110090	008-04-00-00000	060 0 PF	MMN X1322 AA	29 08	1-	1.00-	7,000.00	24.00-	168,000-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8913112	000110100	008-08-00-00000	060 0 PF	MMN X1321 AA	26 08	1-	1.00-	6,056.00	24.00-	145,344-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

01/24/17 REPORT NO.: PPDPLWSBUD
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
 AGENCY: 29100 DEPT OF CORRECTIONS
 SUMMARY XREF: 008-00-00 060 Human Resources Divi

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RING P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
8913115	000110130	008-02-00-00000	060 0 PF	AAONC0104 AA	15 08	1-	1.00-	4,007.00	24.00-	96,168-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8919277	000113230	008-04-00-00000	060 0 PF	MMN X1321 AA	26 05	1-	1.00-	5,231.00	24.00-	125,544-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8921001	000517070	008-04-00-00000	060 0 PF	MMS X7008 AA	33X 08	1-	1.00-	8,091.00	24.00-	194,184-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8921006	000517090	008-04-00-00000	060 0 PF	MMN X1322 AA	29 08	1-	1.00-	7,000.00	24.00-	168,000-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8921008	000517110	008-04-00-00000	060 0 PF	MMN X1322 AA	29 08	1-	1.00-	7,000.00	24.00-	168,000-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8921010	000517130	008-04-00-00000	060 0 PF	MMN X1322 AA	29 07	1-	1.00-	6,673.00	24.00-	160,152-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8921011	000517140	008-04-00-00000	060 0 PF	MMN X1322 AA	29 08	1-	1.00-	7,000.00	24.00-	168,000-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9512345	000676620	008-08-00-00000	060 0 PF	MMN X1321 AA	26 08	1-	1.00-	6,056.00	24.00-	145,344-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9512346	000676630	008-06-00-00000	060 0 PF	MMN X1319 AA	18 08	1-	1.00-	4,113.00	24.00-	98,712-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9512348	000676650	008-02-00-00000	060 0 PF	AAONC1339 AA	27 08	1-	1.00-	7,002.00	24.00-	168,048-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9702601	000662560	008-04-00-00000	060 0 PF	MMN X1322 AA	29 08	1-	1.00-	7,000.00	24.00-	168,000-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9702603	000662630	008-08-00-00000	060 0 PP	MMN X1320 AA	23 08	1-	.50-	5,231.00	12.00-	62,772-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9712045	000773290	008-04-00-00000	060 0 PF	MMN X1322 AA	29 08	1-	1.00-	7,000.00	24.00-	168,000-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9902519	000761280	008-08-00-00000	060 0 PF	AAONC5232 AA	21 08	1-	1.00-	5,279.00	24.00-	126,696-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9902521	000761300	008-02-00-00000	060 0 PF	AAONC1339 AA	27 08	1-	1.00-	7,002.00	24.00-	168,048-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

060

63-

62.50-

1500.00-

9,062,220-

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REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
AGENCY: 29100 DEPT OF CORRECTIONS
SUMMARY XREF: 008-00-00 060 Human Resources Divi

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
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						63-	62.50-		1500.00-		9,062,220-			
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01/24/17 REPORT NO.: PPDPLWSBUD
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
 AGENCY: 29100 DEPT OF CORRECTIONS
 SUMMARY XREF: 009-00-00 060 Community Correction

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS CNT	RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700131	001267420	009-03-01-00000	060 0 PF	AQ C6787 AA	26 02	1	1.00	5,046.00	24.00	121,104				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700132	001267430	009-03-01-00000	060 0 PF	AQ C6787 AA	26 02	1	1.00	5,046.00	24.00	121,104				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700133	001267440	009-03-01-00000	060 0 PF	AQ C6787 AA	26 02	1	1.00	5,046.00	24.00	121,104				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700134	001267450	009-03-01-00000	060 0 PF	AQ C6787 AA	26 02	1	1.00	5,046.00	24.00	121,104				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700135	001267460	009-03-01-00000	060 0 PF	AQ C6787 AA	26 02	1	1.00	5,046.00	24.00	121,104				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700136	001267470	009-03-01-00000	060 0 PF	AAONC0107 AA	17 02	1	1.00	3,333.00	24.00	79,992				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700137	001267480	009-03-01-00000	060 0 PF	AAONC0107 AA	17 02	1	1.00	3,333.00	24.00	79,992				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700138	001267490	009-03-01-00000	060 0 PF	MMS X7004 AA	28X 02	1	1.00	4,747.00	24.00	113,928				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700139	001267500	009-03-02-00000	060 0 PF	AQ C6787 AA	26 02	1	1.00	5,046.00	24.00	121,104				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700140	001267510	009-04-01-00000	060 0 PF	AAONC0108 AA	19 02	1	1.00	3,651.00	24.00	87,624				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
					060		10	10.00		240.00	1,088,160			
							10	10.00		240.00	1,088,160			

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 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
 AGENCY: 29100 DEPT OF CORRECTIONS
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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700001	001266230	010-01-50-00000	040 0 PP	MNNNZ7514 AA	50 02	1	.50	14,504.00	12.00	174,048				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700002	001266220	010-01-50-00000	040 0 PF	AAONC6214 AA	28N 02	1	1.00	5,374.00	24.00	128,976				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700003	001266240	010-01-50-00000	040 0 PF	AAONC6214 AA	28N 02	1	1.00	5,374.00	24.00	128,976				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700004	001266250	010-01-50-00000	040 0 PF	AAONC6214 AA	28N 02	1	1.00	5,374.00	24.00	128,976				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700005	001266260	010-01-50-00000	040 0 PF	AAONC6214 AA	28N 02	1	1.00	5,374.00	24.00	128,976				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700006	001266270	010-01-50-00000	040 0 PP	AAONC6214 AA	28N 02	1	.64	5,374.00	15.36	82,545				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700007	001266280	010-01-50-00000	040 0 PF	MMS X6241 AA	36 02	1	1.00	7,352.00	24.00	176,448				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700008	001266290	010-01-50-00000	040 0 PF	AAONC6255 AA	33 02	1	1.00	7,002.00	24.00	168,048				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700009	001266320	010-01-50-00000	040 0 PF	AAONC0104 AA	15 02	1	1.00	3,054.00	24.00	73,296				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700010	001266310	010-01-50-00000	040 0 PF	AAONC0104 AA	15 02	1	1.00	3,054.00	24.00	73,296				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700011	001266300	010-01-50-00000	040 0 PF	MMS X7004 AA	28X 02	1	1.00	4,747.00	24.00	113,928				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700012	001266330	010-01-50-00000	040 0 PF	MMS X7006 AA	31X 02	1	1.00	5,496.00	24.00	131,904				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700013	001266340	010-02-50-00000	040 0 PP	AAONC6391 AA	15 02	1	.50	3,054.00	12.00	36,648				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700014	001266350	010-02-50-00000	040 0 PP	AE U7510 AA	47S 03	1	.40	12,247.00	9.60	117,571				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700015	001266360	010-05-50-00000	040 0 PF	AAONC6720 WA	26 02	1	1.00	5,046.00	24.00	121,104				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700016	001266370	010-05-50-00000	040 0 PF	AAONC6720 WA	26 02	1	1.00	5,046.00	24.00	121,104				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

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 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
 AGENCY: 29100 DEPT OF CORRECTIONS
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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700017	001266380	010-05-50-00000	040 0 PF	AAONC6720 WA	26 02	1	1.00	5,046.00	24.00	121,104				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700018	001266830	010-02-65-00000	040 0 PP	AAONC6391 AA	15 02		.00	3,054.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700019	001266840	010-02-65-00000	040 0 PP	AE U7510 AA	47S 03		.00	12,247.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700020	001266850	010-01-65-00000	040 0 PP	AAONC6255 AA	33 02		.00	7,002.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700021	001266860	010-01-65-00000	040 0 PP	AAONC6255 AA	33 02		.00	7,002.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700022	001266870	010-01-65-00000	040 0 PF	AAONC6214 AA	28N 02		.00	5,374.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700023	001266880	010-05-66-00000	040 0 PF	AAONC6531 AA	23 02		.00	4,381.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700024	001266890	010-01-24-00000	040 0 PP	AAONC6214 AA	28N 02		.00	5,374.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700025	001266900	010-01-65-00000	040 0 PF	AAONC6214 AA	28N 02		.00	5,374.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01														
1700026	001266910	010-01-65-00000	040 0 PF	AAONC6214 AA	28N 02		.00	5,374.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01														
1700027	001266920	010-01-65-00000	040 0 PF	AAONC6214 AA	28N 02		.00	5,374.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01														
1700028	001266930	010-01-65-00000	040 0 PF	AAONC6214 AA	28N 02		.00	5,374.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01														
1700029	001266940	010-01-65-00000	040 0 PF	AAONC6214 AA	28N 02		.00	5,374.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01														
1700030	001266950	010-01-65-00000	040 0 PF	AAONC6214 AA	28N 02		.00	5,374.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01														
1700031	001266960	010-01-65-00000	040 0 PF	AAONC6214 AA	28N 02		.00	5,374.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01														
1700032	001266970	010-01-65-00000	040 0 PP	AAONC6214 AA	28N 02		.00	5,374.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01														

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 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
 AGENCY: 29100 DEPT OF CORRECTIONS
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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700033	001266980	010-01-65-00000	040 0 PF	MMS X6241 AA	36 02		.00	7,352.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01														
1700034	001266990	010-01-65-00000	040 0 PF	AAONC6255 AA	33 02		.00	7,002.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01														
1700035	001267000	010-01-65-00000	040 0 PF	AAONC6255 AA	33 02		.00	7,002.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01														
1700036	001267010	010-01-65-00000	040 0 PF	MMS X0805 AA	18 02		.00	3,077.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01														
1700037	001267020	010-01-65-00000	040 0 PF	AAONC0104 AA	15 02		.00	3,054.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01														
1700038	001267030	010-01-65-00000	040 0 PF	AAONC6348 AA	18 02		.00	3,489.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01														
1700039	001267040	010-05-65-00000	040 0 PF	AAONC6531 AA	23 02		.00	4,381.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01														
1700040	001267050	010-05-65-00000	040 0 PF	AAONC6531 AA	23 02		.00	4,381.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01														
1700041	001267060	010-05-65-00000	040 0 PF	AAONC6531 AA	23 02		.00	4,381.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01														
1700042	001267070	010-05-65-00000	040 0 PF	AAONC6531 AA	23 02		.00	4,381.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01														
1700043	001267080	010-01-65-00000	040 0 PF	AAONC6385 AA	12 02		.00	2,715.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01														
			040			17	15.04		360.96	2,026,948				

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	S CLASS COMP	T POS RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0100113	000818090	010-01-55-00000	060 0 PF	AAONC6214 AA	28N 02	1-	1.00-	5,374.00	24.00-	128,976-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0100116	000818160	010-01-55-00000	060 0 PF	AAONC6214 AA	28N 02	1-	1.00-	5,374.00	24.00-	128,976-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0100495	000832050	010-01-55-00000	060 0 PP	AAONC6214 AA	28N 02	1-	.81-	5,374.00	19.40-	104,256-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0100499	000832090	010-01-55-00000	060 0 PF	AAONC6214 AA	28N 02	1-	1.00-	5,374.00	24.00-	128,976-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0100500	000832100	010-01-55-00000	060 0 PF	AAONC6214 AA	28N 02	1-	1.00-	5,374.00	24.00-	128,976-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0900505	001099880	010-01-55-00000	060 0 PF	AAONC6214 AA	28N 02	1-	1.00-	5,374.00	24.00-	128,976-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1100470	001156480	010-01-45-00000	060 0 PP	AAONC6214 AA	28N 02	1-	.70-	5,374.00	16.80-	90,283-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1100472	001156500	010-01-65-00000	060 0 PP	AAONC6214 AA	28N 02	1-	.70-	5,374.00	16.80-	90,283-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1100493	001163110	010-01-01-00000	060 0 PP	AAONC6255 AA	33 02	1-	.60-	7,002.00	14.40-	100,829-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700215	001269320	010-01-01-00000	060 0 PF	MESNZ7014 AA	40X 02	1	1.00	8,496.00	24.00	203,904				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700216	001269330	010-05-60-00000	060 0 PF	AAONC0104 AA	15 02	1	1.00	3,054.00	24.00	73,296				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700217	001269340	010-01-80-00000	060 0 PF	AAONC6214 AA	28N 02		.00	5,374.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700218	001269350	010-01-80-00000	060 0 PF	AAONC6214 AA	28N 02		.00	5,374.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700219	001269360	010-05-40-00000	060 0 PF	AAONC6255 AA	33 02	1	1.00	7,002.00	24.00	168,048				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700220	001269370	010-01-01-00000	060 0 PF	AAONC0015 AA	18 02		.00	3,489.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700221	001269380	010-05-01-00000	060 0 PF	MMS X7008 AA	33X 02	1	1.00	6,056.00	24.00	145,344				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

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 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
 AGENCY: 29100 DEPT OF CORRECTIONS
 SUMMARY XREF: 010-00-00 060 Health Services

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700222	001269390	010-01-30-00000	060 0 PF	CP C6214 AA	28N 02	.00	5,374.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700223	001269400	010-01-60-00000	060 0 PF	AAONC6214 AA	28N 02	.00	5,374.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700224	001269410	010-01-01-00000	060 0 PF	MMS X7010 AA	35X 02	1	1.00	6,673.00	24.00	160,152			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700225	001269420	010-01-30-00000	060 0 PF	CP C6138 AA	17 02	1	1.00	3,342.00	24.00	80,208			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700226	001269430	010-02-30-00000	060 0 PF	CP C6391 AA	15 02	1	1.00	3,059.00	24.00	73,416			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700227	001269440	010-01-30-00000	060 0 PF	CP C6214 AA	28N 02	.00	5,374.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700228	001269450	010-01-01-00000	060 0 PF	AAONC0871 AA	27 02	1	1.00	5,279.00	24.00	126,696			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700229	001269460	010-01-45-00000	060 0 PF	AAONC6385 AA	12 02	1	1.00	2,715.00	24.00	65,160			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700230	001269470	010-02-45-00000	060 0 PF	AAONC6391 AA	15 02	1	1.00	3,054.00	24.00	73,296			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700231	001269480	010-02-01-00000	060 0 PF	AAONC0871 AA	27 02	1	1.00	5,279.00	24.00	126,696			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9500484	000628010	010-05-30-00000	060 0 PF	MMS X7006 AA	31X 06	1-	1.00-	6,673.00	24.00-	160,152-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9702544	000667200	010-01-80-00000	060 0 PF	AAONC6214 AA	28N 02	1-	1.00-	5,374.00	24.00-	128,976-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9902434	000742400	010-01-45-00000	060 0 PP	AAONC6214 AA	28N 02	1-	.50-	5,374.00	12.00-	64,488-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
9902447	000742530	010-01-45-00000	060 0 PF	AAONC6138 AA	17 02	1-	1.00-	3,333.00	24.00-	79,992-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
					060	2-	.31-		7.40-	167,923-			

01/24/17 REPORT NO.: PPDPLWSBUD
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
 AGENCY: 29100 DEPT OF CORRECTIONS
 SUMMARY XREF: 010-00-00 080 Health Services

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1500208	001282870	010-02-65-00000	080 0 PP	AAONC6391 AA	15 02 1	.50	3,054.00	12.00	36,648				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1500209	001282880	010-02-65-00000	080 0 PP	AE U7510 AA	47S 03 1	.50	12,247.00	12.00	146,964				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1500210	001282900	010-01-65-00000	080 0 PF	AAONC6214 AA	28N 02 1	1.00	5,374.00	24.00	128,976				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1500211	001282930	010-05-65-00000	080 0 PF	AAONC6531 AA	23 02 1	1.00	4,381.00	24.00	105,144				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1500212	001282950	010-05-65-00000	080 0 PP	AAONC6255 AA	33 02 1	.50	7,002.00	12.00	84,024				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1500213	001282960	010-01-65-00000	080 0 PP	AAONC6255 AA	33 02 1	.50	7,002.00	12.00	84,024				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
					080	6	4.00	96.00	585,780				

01/24/17 REPORT NO.: PPDPLWSBUD
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
 AGENCY: 29100 DEPT OF CORRECTIONS
 SUMMARY XREF: 010-00-00 109 Health Services

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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700395	001287430	010-01-40-00000	109 0 PF	AAONC6214 AA	28N 02	.00	5,374.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700396	001287440	010-01-40-00000	109 0 PF	AAONC6214 AA	28N 02	.00	5,374.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700397	001287450	010-01-40-00000	109 0 PF	AAONC6214 AA	28N 02	.00	5,374.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700398	001287460	010-01-40-00000	109 0 PF	AAONC6214 AA	28N 02	.00	5,374.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700399	001287470	010-01-40-00000	109 0 PF	AAONC6214 AA	28N 02	.00	5,374.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700400	001287480	010-01-40-00000	109 0 PP	AAONC6214 AA	28N 02	.00	5,374.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700401	001287500	010-05-40-00000	109 0 PF	MMS X7004 AA	28X 02	.00	4,747.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700402	001287510	010-05-40-00000	109 0 PF	AAONC6720 WA	26 02	.00	5,046.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700403	001287520	010-05-40-00000	109 0 PF	AAONC6720 WA	26 02	.00	5,046.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700404	001287530	010-05-40-00000	109 0 PP	AAONC6255 AA	33 02	.00	7,002.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700405	001287540	010-05-40-00000	109 0 PF	AAONC0104 AA	15 02	.00	3,054.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
109						.00		.00					

01/24/17 REPORT NO.: PPDPLWSBUD
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
 AGENCY: 29100 DEPT OF CORRECTIONS
 SUMMARY XREF: 010-00-00 114 Health Services

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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 PICS SYSTEM: BUDGET PREPARATION

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1500214	001301540	010-05-37-00000	114 0 PF	MNNNZ7514 AA	50 03	1	1.00	15,226.00	24.00	365,424				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500215	001301550	010-05-37-00000	114 0 PF	CP C6214 AA	28N 03	1	1.00	5,625.00	24.00	135,000				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500216	001301560	010-05-37-00000	114 0 PP	CP C6214 AA	28N 03	1	.72	5,625.00	17.28	97,200				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500217	001301570	010-05-37-00000	114 0 PF	CP C0104 AA	15 03	1	1.00	3,202.00	24.00	76,848				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500218	001301580	010-05-37-00000	114 0 PF	CP C0104 AA	15 03	1	1.00	3,202.00	24.00	76,848				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500219	001301590	010-05-37-00000	114 0 PF	CP C0104 AA	15 03	1	1.00	3,202.00	24.00	76,848				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500220	001301600	010-01-30-00000	114 0 PP	CP C0104 AA	15 03	1	.50	3,202.00	12.00	38,424				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500221	001301610	010-05-37-00000	114 0 PF	CP C6720 WA	26 03	1	1.00	5,279.00	24.00	126,696				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500222	001301620	010-05-37-00000	114 0 PF	CP C6720 WA	26 03	1	1.00	5,279.00	24.00	126,696				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1500223	001301630	010-05-37-00000	114 0 PF	CP C6720 WA	26 03	1	1.00	5,279.00	24.00	126,696				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700426	001301640	010-05-37-00000	114 0 PP	MNNNZ7514 AA	50 02	1	.32	14,504.00	7.68	111,391				
EST DATE: 2018/03/01 EXP DATE: 9999/01/01														
1700427	001301650	010-05-37-00000	114 0 PF	CP C0104 AA	15 02	1	.67	3,059.00	16.00	48,944				
EST DATE: 2018/03/01 EXP DATE: 9999/01/01														
1700428	001301660	010-05-37-00000	114 0 PF	CP C6720 WA	26 02	1	.67	5,046.00	16.00	80,736				
EST DATE: 2018/03/01 EXP DATE: 9999/01/01														
1700429	001301730	010-05-37-00000	114 0 PF	CP C6720 WA	26 02	1	.67	5,046.00	16.00	80,736				
EST DATE: 2018/03/01 EXP DATE: 9999/01/01														
					114	14	11.55		276.96	1,568,487				
					35	30	Page 1694		726.52	4,013,292				

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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AGENCY: 29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 011-00-00 040 Offender Management

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700052	001267270	011-08-01-00000	040 0 PF	MMS X7004 AA	28X 02		.00	4,747.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700053	001267280	011-11-01-00000	040 0 PF	AAONC0861 AA	27 02		.00	5,279.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700054	001267290	011-08-01-00000	040 0 PF	AAONC6783 AA	25 02		.00	4,807.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700055	001267300	011-08-01-00000	040 0 PF	AAONC6783 AA	25 02		.00	4,807.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700056	001267520	011-03-01-00000	040 0 PF	AAONC0108 AA	19 02		.00	3,651.00	.00					
EST DATE: 2018/05/01 EXP DATE: 9999/01/01														
1700057	001267310	011-08-01-00000	040 0 PF	AAONC6783 AA	25 02	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700058	001267320	011-06-10-00000	040 0 PF	AAONC6680 AA	23 02	1	1.00	4,381.00	24.00	105,144				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
					040	2	2.00		48.00	220,512				

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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PROD FILE

AGENCY: 29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 011-00-00 060 Offender Management

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0500106	000930430	011-11-01-00000	060 0 PF	AAONC0107 AA	17 08	1-	1.00-	4,381.00	24.00-	105,144-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500106	000930430	011-11-05-00000	060 0 PF	AAONC0107 AA	17 08	1	1.00	4,381.00	24.00	105,144				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500123	000930600	011-06-10-00000	060 0 PP	AAONC6680 AA	23 02	1-	.50-	4,381.00	12.00-	52,572-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500220	000931600	011-11-01-00000	060 0 PF	AAONC0104 AA	15 08	1-	1.00-	4,007.00	24.00-	96,168-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0500220	000931600	011-11-04-00000	060 0 PF	AAONC0104 AA	15 08	1	1.00	4,007.00	24.00	96,168				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700143	000993240	011-11-01-00000	060 0 PF	AAONC0104 AA	15 08	1-	1.00-	4,007.00	24.00-	96,168-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700143	000993240	011-11-05-00000	060 0 PF	AAONC0104 AA	15 08	1	1.00	4,007.00	24.00	96,168				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700147	000993280	011-11-01-00000	060 0 PF	AAONC0104 AA	15 06	1-	1.00-	3,651.00	24.00-	87,624-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700147	000993280	011-11-05-00000	060 0 PF	AAONC0104 AA	15 06	1	1.00	3,651.00	24.00	87,624				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700255	000993730	011-11-01-00000	060 0 PF	AAONC0104 AA	15 08	1-	1.00-	4,007.00	24.00-	96,168-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700255	000993730	011-11-05-00000	060 0 PF	AAONC0104 AA	15 08	1	1.00	4,007.00	24.00	96,168				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700256	000993740	011-11-01-00000	060 0 PF	AAONC0104 AA	15 08	1-	1.00-	4,007.00	24.00-	96,168-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700256	000993740	011-11-05-00000	060 0 PF	AAONC0104 AA	15 08	1	1.00	4,007.00	24.00	96,168				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700670	000999190	011-11-01-00000	060 0 PF	AAONC0861 AA	27 08	1-	1.00-	7,002.00	24.00-	168,048-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0700670	000999190	011-11-03-00000	060 0 PF	AAONC0861 AA	27 08	1	1.00	7,002.00	24.00	168,048				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0900085	001058490	011-11-01-00000	060 0 PF	AAONC0861 AA	27 06	1-	1.00-	6,369.00	24.00-	152,856-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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PROD FILE

AGENCY: 29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 011-00-00 060 Offender Management

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RING P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0900085	001058490	011-11-03-00000	060 0 PF	AAONC0861 AA	27 06	1	1.00	6,369.00	24.00	152,856			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0900086	001058500	011-11-01-00000	060 0 PF	AAONC0861 AA	27 08	1-	1.00-	7,002.00	24.00-	168,048-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0900086	001058500	011-11-03-00000	060 0 PF	AAONC0861 AA	27 08	1	1.00	7,002.00	24.00	168,048			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0900087	001058510	011-11-01-00000	060 0 PF	AAONC0861 AA	27 07	1-	1.00-	6,680.00	24.00-	160,320-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0900087	001058510	011-11-03-00000	060 0 PF	AAONC0861 AA	27 07	1	1.00	6,680.00	24.00	160,320			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0900088	001058520	011-11-01-00000	060 0 PF	AAONC0861 AA	27 08	1-	1.00-	7,002.00	24.00-	168,048-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0900088	001058520	011-11-03-00000	060 0 PF	AAONC0861 AA	27 08	1	1.00	7,002.00	24.00	168,048			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0900089	001058530	011-11-01-00000	060 0 PF	AAONC0861 AA	27 07	1-	1.00-	6,680.00	24.00-	160,320-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0900089	001058530	011-11-03-00000	060 0 PF	AAONC0861 AA	27 07	1	1.00	6,680.00	24.00	160,320			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0900365	001096470	011-11-01-00000	060 0 PF	AAONC0861 AA	27 03	1-	1.00-	5,534.00	24.00-	132,816-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0900365	001096470	011-11-03-00000	060 0 PF	AAONC0861 AA	27 03	1	1.00	5,534.00	24.00	132,816			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1100007	001122800	011-11-01-00000	060 0 PF	AAONC0104 AA	15 07	1-	1.00-	3,820.00	24.00-	91,680-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1100007	001122800	011-11-05-00000	060 0 PF	AAONC0104 AA	15 07	1	1.00	3,820.00	24.00	91,680			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700122	001267330	011-01-02-00000	060 0 PF	MMS X7010 AA	35X 02	1	1.00	6,673.00	24.00	160,152			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700123	001267340	011-01-02-00000	060 0 PF	MMN X0873 AA	32 02	1	1.00	6,056.00	24.00	145,344			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
1700124	001267350	011-01-02-00000	060 0 PF	AAONC0871 AA	27 02	1	1.00	5,279.00	24.00	126,696			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

2017-19

PROD FILE

AGENCY: 29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 011-00-00 060 Offender Management

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700125	001267360	011-11-01-00000	060 0 PF	MMS X7010 AA	35X 02	1	1.00	6,673.00	24.00	160,152				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700126	001267370	011-11-01-00000	060 0 PF	AAONC6612 AA	24 02	1	1.00	4,582.00	24.00	109,968				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700127	001267380	011-10-01-00000	060 0 PF	MMS X7008 AA	33X 02	1	1.00	6,056.00	24.00	145,344				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700128	001267390	011-08-01-00000	060 0 PF	AAONC0871 AA	27 02	1	1.00	5,279.00	24.00	126,696				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700129	001267400	011-06-10-00000	060 0 PF	AAONC6680 AA	23 02	1	1.00	4,381.00	24.00	105,144				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1700130	001267410	011-08-01-00000	060 0 PF	MMN X0861 AA	27 02	1	1.00	4,747.00	24.00	113,928				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8919045	000110910	011-11-01-00000	060 0 PF	AAONC0104 AA	15 06	1-	1.00-	3,651.00	24.00-	87,624-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
8919045	000110910	011-11-05-00000	060 0 PF	AAONC0104 AA	15 06	1	1.00	3,651.00	24.00	87,624				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9512018	000676920	011-11-01-00000	060 0 PF	AAONC0104 AA	15 02	1-	1.00-	3,054.00	24.00-	73,296-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9512018	000676920	011-11-05-00000	060 0 PF	AAONC0104 AA	15 02	1	1.00	3,054.00	24.00	73,296				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9512170	000678480	011-11-01-00000	060 0 PF	AAONC0104 AA	15 08	1-	1.00-	4,007.00	24.00-	96,168-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9512170	000678480	011-11-05-00000	060 0 PF	AAONC0104 AA	15 08	1	1.00	4,007.00	24.00	96,168				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9512240	000679180	011-11-01-00000	060 0 PF	AAONC0104 AA	15 08	1-	1.00-	4,007.00	24.00-	96,168-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9512240	000679180	011-11-05-00000	060 0 PF	AAONC0104 AA	15 08	1	1.00	4,007.00	24.00	96,168				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9700872	000716520	011-06-10-00000	060 0 PP	CP C6680 AA	23 02	1-	.50-	4,375.00	12.00-	52,500-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
9702015	000650750	011-11-01-00000	060 0 PF	AAONC6783 AA	25 02	1-	1.00-	4,807.00	24.00-	115,368-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

2017-19

PROD FILE

AGENCY: 29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 011-00-00 060 Offender Management

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
9702508	000666280	011-11-01-00000	060 0 PF	AAONC0860	AA	23	08	1-	1.00-	5,795.00	24.00-	139,080-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
9702508	000666280	011-11-04-00000	060 0 PF	AAONC0860	AA	23	08	1	1.00	5,795.00	24.00	139,080				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
9906001	000805870	011-11-01-00000	060 0 PF	AAONC0861	AA	27	03	1-	1.00-	5,534.00	24.00-	132,816-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
9906001	000805870	011-11-03-00000	060 0 PF	AAONC0861	AA	27	03	1	1.00	5,534.00	24.00	132,816				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
							060	6	7.00		168.00	972,984				

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

2017-19

PROD FILE

AGENCY: 29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 011-00-00 080 Offender Management

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1500203	001282980	011-08-01-00000	080 0 PF	AAONC6783	AA	25	02	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
1500204	001282990	011-08-01-00000	080 0 PF	AAONC6783	AA	25	02	1	1.00	4,807.00	24.00	115,368				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
1500205	001283010	011-08-01-00000	080 0 PF	MMS X7004	AA	28X	02	1	1.00	4,747.00	24.00	113,928				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
1500206	001283020	011-11-01-00000	080 0 PF	AAONC0861	AA	27	02	1	1.00	5,279.00	24.00	126,696				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
			080					4	4.00		96.00	471,360				

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

2017-19

PROD FILE

AGENCY: 29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 011-00-00 112 Offender Management

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	POS	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1700300	001285130	011-08-01-00000	112 0 PF	AAONC0861	AA	27	02	.00	5,279.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															

112	.00	.00
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12	13.00	312.00	1,664,856
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178	165.35	3967.75	17,374,918	140,856
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REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

2017-19

PROD FILE

AGENCY: 29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 011-00-00 112 Offender Management

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
							178	165.35		3967.75	17,374,918	140,856			

PACKAGE: 040 - Mandated Caseload

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0101127	AAONC4012	AA	FACILITY MAINTENANCE SPEC	1-	1.00-	24.00-	07	4,381.00	105,144- 66,614-				105,144- 66,614-
1700059	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	02	3,651.00	87,624 61,090				87,624 61,090
1700060	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	02	3,054.00	73,296 56,572				73,296 56,572
1700061	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	02	3,054.00	73,296 56,572				73,296 56,572
1700062	AAONC6783	AA	CORRECTIONAL COUNSELOR	1	1.00	24.00	02	4,807.00	115,368 69,838				115,368 69,838
1700063	MMS X7002	AA	PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	02	4,320.00	103,680 66,153				103,680 66,153
1700064	AAONC9120	AA	CORRECTIONS FOOD SERV COORD	1	1.00	24.00	02	3,489.00	83,736 59,864				83,736 59,864
1700065	AAONC9120	AA	CORRECTIONS FOOD SERV COORD	1	1.00	24.00	02	3,489.00	83,736 59,864				83,736 59,864
1700066	AAONC9120	AA	CORRECTIONS FOOD SERV COORD	1	1.00	24.00	02	3,489.00	83,736 59,864				83,736 59,864
1700067	AAONC9120	AA	CORRECTIONS FOOD SERV COORD	1	1.00	24.00	02	3,489.00	83,736 59,864				83,736 59,864
1700068	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	02	4,747.00	113,928 69,384				113,928 69,384
1700069	AAONC4012	AA	FACILITY MAINTENANCE SPEC	1	1.00	24.00	07	4,381.00	105,144 66,614				105,144 66,614
1700070	AAONC4012	AA	FACILITY MAINTENANCE SPEC	1	1.00	24.00	08	4,582.00	109,968 68,134				109,968 68,134
1700071	MMS X6779	AA	CORRECTIONAL LIEUTENANT	1	1.00	24.00	02	4,982.00	119,568 71,162				119,568 71,162
1700072	MMS X6779	AA	CORRECTIONAL LIEUTENANT	1	1.00	24.00	02	4,982.00	119,568 71,162				119,568 71,162
1700073	MMS X6779	AA	CORRECTIONAL LIEUTENANT	1	1.00	24.00	02	4,982.00	119,568 71,162				119,568 71,162

PACKAGE: 040 - Mandated Caseload

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700074	MMS	X6779	AA CORRECTIONAL LIEUTENANT	1	1.00	24.00	02	4,982.00	119,568 71,162				119,568 71,162
1700075	MMS	X6779	AA CORRECTIONAL LIEUTENANT	1	1.00	24.00	02	4,982.00	119,568 71,162				119,568 71,162
1700076	MMS	X6779	AA CORRECTIONAL LIEUTENANT	1	.16	3.84	02	4,982.00	19,131 6,158				19,131 6,158
1700077	AAOSC6777	AA	CORRECTIONAL SERGEANT	1	1.00	24.00	02	4,212.00	101,088 65,335				101,088 65,335
1700078	AAOSC6777	AA	CORRECTIONAL SERGEANT	1	1.00	24.00	02	4,212.00	101,088 65,335				101,088 65,335
1700079	AAOSC6777	AA	CORRECTIONAL SERGEANT	1	1.00	24.00	02	4,212.00	101,088 65,335				101,088 65,335
1700080	AAOSC6777	AA	CORRECTIONAL SERGEANT	1	.44	10.56	02	4,212.00	44,479 14,151				44,479 14,151
1700081	AAOSC6776	AA	CORRECTIONAL CORPORAL	1	1.00	24.00	02	3,850.00	92,400 62,596				92,400 62,596
1700082	AAOSC6776	AA	CORRECTIONAL CORPORAL	1	1.00	24.00	02	3,850.00	92,400 62,596				92,400 62,596
1700083	AAOSC6776	AA	CORRECTIONAL CORPORAL	1	.46	11.04	02	3,850.00	42,504 13,528				42,504 13,528
1700084	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	09	5,044.00	121,056 71,631				121,056 71,631
1700085	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	09	5,044.00	121,056 71,631				121,056 71,631
1700086	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	09	5,044.00	121,056 71,631				121,056 71,631
1700087	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700088	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700089	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407

PACKAGE: 040 - Mandated Caseload

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700090	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700091	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700092	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700093	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700094	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700095	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700096	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700097	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700098	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700099	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700100	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700101	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700102	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700103	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700104	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700105	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407

PACKAGE: 040 - Mandated Caseload

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700106	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700107	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700108	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700109	AAOSC6775	AA	CORRECTIONAL OFFICER	1	.80	19.20	02	3,693.00	70,906 55,818				70,906 55,818
1700110	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700111	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700112	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700113	AAOSC6775	AA	CORRECTIONAL OFFICER	1	.44	10.56	02	3,693.00	38,998 12,422				38,998 12,422
1700114	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700115	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700116	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700117	AAOSC6775	AA	CORRECTIONAL OFFICER	1	.44	10.56	02	3,693.00	38,998 12,422				38,998 12,422
1700118	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1700119	AAOSC6775	AA	CORRECTIONAL OFFICER	1	.23	5.52	02	3,693.00	20,385 6,554				20,385 6,554
1700120	AAOSC6775	AA	CORRECTIONAL OFFICER	1	.75	18.00	02	3,693.00	66,474 54,421				66,474 54,421
1700121	AAOSC6775	AA	CORRECTIONAL OFFICER	1	.50	12.00	02	3,693.00	44,316 47,435				44,316 47,435

PACKAGE: 040 - Mandated Caseload

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8703084	AAOSC6775	AA	CORRECTIONAL OFFICER	1-	1.00-	24.00-	09	5,044.00	121,056- 71,631-				121,056- 71,631-
8703127	AAOSC6775	AA	CORRECTIONAL OFFICER	1-	1.00-	24.00-	09	5,044.00	121,056- 71,631-				121,056- 71,631-
9315001	AAONC4012	AA	FACILITY MAINTENANCE SPEC	1-	1.00-	24.00-	08	4,582.00	109,968- 68,134-				109,968- 68,134-
9700735	AAOSC6775	AA	CORRECTIONAL OFFICER	1-	1.00-	24.00-	09	5,044.00	121,056- 71,631-				121,056- 71,631-
TOTAL PICS SALARY									4,944,559				4,944,559
TOTAL PICS OPE									3,299,784				3,299,784
TOTAL PICS PERSONAL SERVICES =				58	53.22	1277.28			8,244,343				8,244,343

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0100459	AAOSC6777	AA	CORRECTIONAL SERGEANT	1-	.38-	9.23-	09	5,721.00	52,805- 16,776-				52,805- 16,776-
1700207	AAOSC6777	AA	CORRECTIONAL SERGEANT	1	.50	12.00	09	5,721.00	68,652 55,108				68,652 55,108
1700208	AAOSC6777	AA	CORRECTIONAL SERGEANT	1	.50	12.00	08	5,485.00	65,820 54,215				65,820 54,215
1700209	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	02	7,714.00	185,136 91,835				185,136 91,835
1700210	AAONC0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	02	3,651.00	87,624 61,090				87,624 61,090
1700211	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	02	6,673.00	160,152 83,958				160,152 83,958
1700212	MMS X0833	AA	SUPV EXECUTIVE ASSISTANT	1	1.00	24.00	02	4,523.00	108,552 67,688				108,552 67,688
1700213	CP C4008	AA	ELECTRICIAN 2	1	1.00	24.00	05	5,774.00	138,576 77,155				138,576 77,155
1700232	AAONC4039	AA	PHYSCL/ELECTRNC SECRTY TECH 3	1	1.00	24.00	02	4,582.00	109,968 68,134				109,968 68,134
8919274	MMN X0871	AA	OPERATIONS & POLICY ANALYST 2	1-	1.00-	24.00-	08	6,352.00	152,448- 81,529-				152,448- 81,529-
8919274	MMN X0871	AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	08	6,352.00	152,448 81,529				152,448 81,529
9100846	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	05	4,197.00	100,728- 65,222-				100,728- 65,222-
9100846	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	05	4,197.00	100,728 65,222				100,728 65,222
9902354	AAOSC6777	AA	CORRECTIONAL SERGEANT	1-	.38-	9.22-	08	5,485.00	50,572- 16,072-				50,572- 16,072-
TOTAL PICS SALARY									821,103				821,103
TOTAL PICS OPE									526,335				526,335
TOTAL PICS PERSONAL SERVICES =				6	6.24	149.55			1,347,438				1,347,438

PACKAGE: 080 - May 2016 E-Board

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1500181	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500182	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500183	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500184	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500185	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500186	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500187	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500188	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500189	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500190	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500191	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500192	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500193	AAOSC6775	AA	CORRECTIONAL OFFICER	1	1.00	24.00	02	3,693.00	88,632 61,407				88,632 61,407
1500194	AAOSC6775	AA	CORRECTIONAL OFFICER	1	.50	12.00	02	3,693.00	44,316 47,435				44,316 47,435
1500195	AAOSC6775	AA	CORRECTIONAL OFFICER	1	.10	2.40	02	3,693.00	8,863 2,921				8,863 2,921
1500196	AAONC6783	AA	CORRECTIONAL COUNSELOR	1	1.00	24.00	02	4,807.00	115,368 69,838				115,368 69,838

PACKAGE: 080 - May 2016 E-Board

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1500197	AAONC6783	AA	CORRECTIONAL COUNSELOR	1	1.00	24.00	02	4,807.00	115,368 69,838				115,368 69,838
1500198	AAONC9120	AA	CORRECTIONS FOOD SERV COORD	1	1.00	24.00	02	3,489.00	83,736 59,864				83,736 59,864
1500199	AAONC9120	AA	CORRECTIONS FOOD SERV COORD	1	1.00	24.00	02	3,489.00	83,736 59,864				83,736 59,864
1500200	AAONC4012	AA	FACILITY MAINTENANCE SPEC	1	.50	12.00	02	3,489.00	41,868 46,663				41,868 46,663
1500201	AAONC4039	AA	PHYSCL/ELECTRNC SECRTY TECH 3	1	1.00	24.00	02	4,582.00	109,968 68,134				109,968 68,134
1500202	AAONC0870	AA	OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	02	4,381.00	105,144 66,614				105,144 66,614
TOTAL PICS SALARY									1,860,583				1,860,583
TOTAL PICS OPE									1,289,462				1,289,462
TOTAL PICS PERSONAL SERVICES =									---	-----	-----	-----	-----
									22	20.10	482.40		3,150,045

PACKAGE: 114 - Behavioral Health Unit

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1500228	CP	C0118 AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	03	3,496.00	83,904 59,917				83,904 59,917
1500229	CP	C6783 AA	CORRECTIONAL COUNSELOR	1	1.00	24.00	03	5,046.00	121,104 71,646				121,104 71,646
1500230	CS	C6775 AA	CORRECTIONAL OFFICER	1	1.00	24.00	03	3,850.00	92,400 62,596				92,400 62,596
1500231	CS	C6775 AA	CORRECTIONAL OFFICER	1	1.00	24.00	03	3,850.00	92,400 62,596				92,400 62,596
1500232	CS	C6775 AA	CORRECTIONAL OFFICER	1	1.00	24.00	03	3,850.00	92,400 62,596				92,400 62,596
1500233	CS	C6775 AA	CORRECTIONAL OFFICER	1	1.00	24.00	03	3,850.00	92,400 62,596				92,400 62,596
1500234	CS	C6775 AA	CORRECTIONAL OFFICER	1	1.00	24.00	03	3,850.00	92,400 62,596				92,400 62,596
1500235	CS	C6775 AA	CORRECTIONAL OFFICER	1	1.00	24.00	03	3,850.00	92,400 62,596				92,400 62,596
1500236	CS	C6775 AA	CORRECTIONAL OFFICER	1	1.00	24.00	03	3,850.00	92,400 62,596				92,400 62,596
1500237	CS	C6775 AA	CORRECTIONAL OFFICER	1	1.00	24.00	03	3,850.00	92,400 62,596				92,400 62,596
1500238	CS	C6775 AA	CORRECTIONAL OFFICER	1	1.00	24.00	03	3,850.00	92,400 62,596				92,400 62,596
1500239	CS	C6777 AA	CORRECTIONAL SERGEANT	1	1.00	24.00	03	4,407.00	105,768 66,810				105,768 66,810
1500240	CS	C6777 AA	CORRECTIONAL SERGEANT	1	1.00	24.00	03	4,407.00	105,768 66,810				105,768 66,810
1700420	CP	C0104 AA	OFFICE SPECIALIST 2	1	1.00	24.00	02	3,059.00	73,416 56,610				73,416 56,610
1700421	CP	C6519 AA	CORRECTIONS RECREATION SPEC 2	1	.67	16.00	02	3,653.00	58,448 40,736				58,448 40,736
1700422	CS	C6775 AA	CORRECTIONAL OFFICER	1	.67	16.00	02	3,693.00	59,088 40,938				59,088 40,938

PACKAGE: 114 - Behavioral Health Unit

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700423	CS	C6775	AA CORRECTIONAL OFFICER	1	.21	5.00	02	3,693.00	18,465 5,906				18,465 5,906
1700424	CS	C6777	AA CORRECTIONAL SERGEANT	1	.67	16.00	02	4,212.00	67,392 43,557				67,392 43,557
1700425	CS	C6777	AA CORRECTIONAL SERGEANT	1	.29	7.00	02	4,212.00	29,484 9,381				29,484 9,381
TOTAL PICS SALARY									1,554,437				1,554,437
TOTAL PICS OPE									1,025,675				1,025,675
TOTAL PICS PERSONAL SERVICES =				19	16.51	396.00			2,580,112				2,580,112

REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Central Administration

PACKAGE: 040 - Mandated Caseload

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700046	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	02	3,651.00	87,624 61,090				87,624 61,090
1700047	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	02	3,333.00	79,992 58,683				79,992 58,683
1700048	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	02	3,651.00	87,624 61,090				87,624 61,090
1700049	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	02	3,651.00	87,624 61,090				87,624 61,090
TOTAL PICS SALARY									342,864				342,864
TOTAL PICS OPE									241,953				241,953
TOTAL PICS PERSONAL SERVICES =				4	4.00	96.00			584,817				584,817

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0100068	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
0100072	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
0101001	AAONC0210	AA	ACCOUNTING TECHNICIAN 1	1	1.00	24.00	02	2,815.00	67,560 54,763				67,560 54,763
0101004	AAONC0855	AA	PROJECT MANAGER 2	1-	1.00-	24.00-	08	7,692.00	184,608- 91,669-				184,608- 91,669-
0101004	AAONC0855	AA	PROJECT MANAGER 2	1	1.00	24.00	08	7,692.00	184,608 91,669				184,608 91,669
0101006	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
0101007	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	08	8,091.00	194,184 94,688				194,184 94,688
0102002	AAONC1216	AA	ACCOUNTANT 2	1	1.00	24.00	04	4,807.00	115,368 69,838				115,368 69,838
0104002	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	05	3,820.00	91,680 62,369				91,680 62,369
0111001	AAONC1218	AA	ACCOUNTANT 4	1	1.00	24.00	08	8,061.00	193,464 94,461				193,464 94,461
0300001	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
0300003	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
0300039	MMS X4046	AA	MAINTENANCE & OPERATIONS SUPV	1-	1.00-	24.00-	08	6,352.00	152,448- 81,529-				152,448- 81,529-
0300039	MMS X4046	AA	MAINTENANCE & OPERATIONS SUPV	1	1.00	24.00	08	6,352.00	152,448 81,529				152,448 81,529
0315034	AAONC1215	AA	ACCOUNTANT 1	1	.67	16.00	02	4,007.00	64,112 42,524				64,112 42,524
0500034	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838

REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Central Administration

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0500127	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
0500270	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
0500277	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	05	4,197.00	100,728 65,222				100,728 65,222
0500455	MMS X7002	AA	PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	09	6,056.00	145,344 79,289				145,344 79,289
0500541	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	07	7,338.00	176,112 88,990				176,112 88,990
0518004	AAONC1217	AA	ACCOUNTANT 3	1	1.00	24.00	03	5,534.00	132,816 75,338				132,816 75,338
0700012	AAONC1244	AA	FISCAL ANALYST 2	1	1.00	24.00	02	5,279.00	126,696 73,409				126,696 73,409
0700014	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
0700092	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
0700110	AAONC0210	AA	ACCOUNTING TECHNICIAN 1	1	.09	2.05	02	2,815.00	5,771 1,946				5,771 1,946
0700111	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
0700113	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	03	3,489.00	83,736 59,864				83,736 59,864
0700115	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
0700122	AAONC1245	AA	FISCAL ANALYST 3	1	1.00	24.00	07	7,692.00	184,608 91,669				184,608 91,669
0700266	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
0700266	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Central Administration

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0900445	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	08	7,692.00	184,608 91,669				184,608 91,669
1010006	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
1010008	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
1100011	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	04	3,651.00	87,624 61,090				87,624 61,090
1700195	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	02	6,056.00	145,344 79,289				145,344 79,289
1700196	AAONC0437	AA	PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	02	5,279.00	126,696 73,409				126,696 73,409
1700197	MESNZ7014	AA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	02	8,496.00	203,904 97,753				203,904 97,753
1700198	AAONC0871	AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	5,279.00	126,696 73,409				126,696 73,409
1700199	AAONC0870	AA	OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	02	4,381.00	105,144 66,614				105,144 66,614
1700200	AAONC0870	AA	OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	02	4,381.00	105,144 66,614				105,144 66,614
1700214	MMN X0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	02	3,227.00	77,448 57,882				77,448 57,882
6000028	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	09	9,369.00	224,856 104,360				224,856 104,360
6000030	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	09	8,496.00	203,904 97,753				203,904 97,753
6000031	AAONC0436	AA	PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	08	5,795.00	139,080 77,314				139,080 77,314
6000032	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	03	3,820.00	91,680 62,369				91,680 62,369
6000037	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	09	6,673.00	160,152 83,958				160,152 83,958

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
6000040	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	09	8,496.00	203,904 97,753				203,904 97,753
6000633	AAONC	1217	AA ACCOUNTANT 3	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
6000891	AAONC	0437	AA PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
8700105	AAONC	1245	AA FISCAL ANALYST 3	1	1.00	24.00	07	7,692.00	184,608 91,669				184,608 91,669
8900118	AAONC	0212	AA ACCOUNTING TECHNICIAN 3	1	1.00	24.00	03	3,820.00	91,680 62,369				91,680 62,369
8900340	AAONC	0210	AA ACCOUNTING TECHNICIAN 1	1	1.00	24.00	06	3,333.00	79,992 58,683				79,992 58,683
8900342	AAONC	0212	AA ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
8900343	AAONC	0211	AA ACCOUNTING TECHNICIAN 2	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
8900344	AAONC	0211	AA ACCOUNTING TECHNICIAN 2	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
8900346	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	07	7,000.00	168,000 86,432				168,000 86,432
8900347	AAONC	0103	AA OFFICE SPECIALIST 1	1	1.00	24.00	07	3,191.00	76,584 57,609				76,584 57,609
8900348	AAONC	0212	AA ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
8900423	AAONC	0212	AA ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
8900426	AAONC	0438	AA PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	08	7,692.00	184,608 91,669				184,608 91,669
8909031	AAONC	1245	AA FISCAL ANALYST 3	1	1.00	24.00	07	7,692.00	184,608 91,669				184,608 91,669
8919041	AAONC	0212	AA ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838

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AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Central Administration

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
9500350	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
9500352	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	08	7,692.00	184,608 91,669				184,608 91,669
9500353	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	08	7,692.00	184,608 91,669				184,608 91,669
9500361	AAONC0437	AA	PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	03	5,534.00	132,816 75,338				132,816 75,338
9500364	AAONC0435	AA	PROCUREMENT AND CONTRACT ASST	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
9507001	AAONC1216	AA	ACCOUNTANT 2	1	1.00	24.00	08	5,795.00	139,080 77,314				139,080 77,314
9507003	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	07	4,582.00	109,968 68,134				109,968 68,134
9512349	AAONC0437	AA	PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
9512353	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	05	3,820.00	91,680 62,369				91,680 62,369
9700715	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
9702595	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
9702599	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
9702608	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
9712048	MMS X7002	AA	PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	09	6,056.00	145,344 79,289				145,344 79,289
9712049	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	08	7,692.00	184,608 91,669				184,608 91,669
9712052	AAONC0435	AA	PROCUREMENT AND CONTRACT ASST	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Central Administration

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
9902501	AAONC0437	AA	PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
9902502	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
9902503	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	03	3,489.00	83,736 59,864				83,736 59,864
9902520	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
9912060	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	09	7,714.00	185,136 91,835				185,136 91,835
TOTAL PICS SALARY									10,205,875				10,205,875
TOTAL PICS OPE									5,816,934				5,816,934
TOTAL PICS PERSONAL SERVICES =				79	77.76	1866.05			16,022,809				16,022,809

PACKAGE: 080 - May 2016 E-Board

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1500207	AAONC0212	AA ACCOUNTING TECHNICIAN 3	1	1.00	24.00	02	3,651.00	87,624 61,090				87,624 61,090
TOTAL PICS SALARY								87,624				87,624
TOTAL PICS OPE								61,090				61,090
TOTAL PICS PERSONAL SERVICES =			1	1.00	24.00			148,714				148,714

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:29100 DEPT OF CORRECTIONS

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Central Administration

PACKAGE: 113 - Financial Services Enhancement

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700393	AAONC0210	AA ACCOUNTING TECHNICIAN 1	1	1.00	24.00	02	2,815.00		67,560 54,763			67,560 54,763
1700394	AAONC0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	02	3,054.00		73,296 56,572			73,296 56,572
TOTAL PICS SALARY									140,856			140,856
TOTAL PICS OPE									111,335			111,335
TOTAL PICS PERSONAL SERVICES =			2	2.00	48.00				252,191			252,191

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0031103	MMS X7006 AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	06	6,673.00	160,152 83,958				160,152 83,958
0100060	AAONC1339 AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
0100063	MMN X1319 AA	HUMAN RESOURCE ASSISTANT	1	1.00	24.00	08	4,113.00	98,712 64,585				98,712 64,585
0100068	AAONC0108 AA	ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
0100072	AAONC0211 AA	ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
0101001	AAONC0210 AA	ACCOUNTING TECHNICIAN 1	1-	1.00-	24.00-	02	2,815.00	67,560- 54,763-				67,560- 54,763-
0101006	AAONC0212 AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
0101007	MMN X0873 AA	OPERATIONS & POLICY ANALYST 4	1-	1.00-	24.00-	08	8,091.00	194,184- 94,688-				194,184- 94,688-
0102002	AAONC1216 AA	ACCOUNTANT 2	1-	1.00-	24.00-	04	4,807.00	115,368- 69,838-				115,368- 69,838-
0104002	AAONC0211 AA	ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	05	3,820.00	91,680- 62,369-				91,680- 62,369-
0111001	AAONC1218 AA	ACCOUNTANT 4	1-	1.00-	24.00-	08	8,061.00	193,464- 94,461-				193,464- 94,461-
0300001	AAONC0212 AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
0300003	AAONC0211 AA	ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
0300010	MMN X1322 AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	08	7,000.00	168,000 86,432				168,000 86,432
0300012	AAONC1339 AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
0315034	AAONC1215 AA	ACCOUNTANT 1	1-	.67-	16.00-	02	4,007.00	64,112- 53,677-				64,112- 53,677-

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0500034	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
0500124	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	08	6,056.00	145,344 79,289				145,344 79,289
0500125	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
0500126	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	06	6,369.00	152,856 81,658				152,856 81,658
0500127	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
0500270	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
0500274	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	07	6,673.00	160,152 83,958				160,152 83,958
0500276	AAONC5232	AA	INVESTIGATOR 2	1	1.00	24.00	05	4,582.00	109,968 68,134				109,968 68,134
0500277	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	05	4,197.00	100,728- 65,222-				100,728- 65,222-
0500278	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	05	6,116.00	146,784 79,743				146,784 79,743
0500444	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	05	6,056.00	145,344 79,289				145,344 79,289
0500455	MMS X7002	AA	PRINCIPAL EXECUTIVE/MANAGER B	1-	1.00-	24.00-	09	6,056.00	145,344- 79,289-				145,344- 79,289-
0500530	AAONC5232	AA	INVESTIGATOR 2	1	1.00	24.00	08	5,279.00	126,696 73,409				126,696 73,409
0500531	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	06	5,496.00	131,904 75,052				131,904 75,052
0500541	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	1-	1.00-	24.00-	07	7,338.00	176,112- 88,990-				176,112- 88,990-
0518004	AAONC1217	AA	ACCOUNTANT 3	1-	1.00-	24.00-	03	5,534.00	132,816- 75,338-				132,816- 75,338-

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POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0700012	AAONC1244	AA	FISCAL ANALYST 2	1-	1.00-	24.00-	02	5,279.00	126,696- 73,409-				126,696- 73,409-
0700014	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
0700092	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
0700097	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
0700101	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	08	7,000.00	168,000 86,432				168,000 86,432
0700102	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	07	6,673.00	160,152 83,958				160,152 83,958
0700110	AAONC0210	AA	ACCOUNTING TECHNICIAN 1	1-	.09-	2.05-	02	2,815.00	5,771- 1,946-				5,771- 1,946-
0700111	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
0700113	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	03	3,489.00	83,736- 59,864-				83,736- 59,864-
0700115	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
0700122	AAONC1245	AA	FISCAL ANALYST 3	1-	1.00-	24.00-	07	7,692.00	184,608- 91,669-				184,608- 91,669-
0710008	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
0710009	MMN X1319	AA	HUMAN RESOURCE ASSISTANT	1	1.00	24.00	02	3,077.00	73,848 56,746				73,848 56,746
0710010	MMN X1320	AA	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	08	5,231.00	125,544 73,046				125,544 73,046
0900032	MMN X1320	AA	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	08	5,231.00	125,544 73,046				125,544 73,046
0900445	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	1-	1.00-	24.00-	08	7,692.00	184,608- 91,669-				184,608- 91,669-

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1000006	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST	1	1	24.00	08	4,381.00	105,144 66,614				105,144 66,614
1000008	MMN X0119	AA	EXECUTIVE SUPPORT SPECIALIST	2	1	24.00	08	4,320.00	103,680 66,153				103,680 66,153
1010006	AAONC0211	AA	ACCOUNTING TECHNICIAN	2	1-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
1010008	AAONC0212	AA	ACCOUNTING TECHNICIAN	3	1-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
1040001	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER	E	1	24.00	09	8,496.00	203,904 97,753				203,904 97,753
1050003	MMN X0118	AA	EXECUTIVE SUPPORT SPECIALIST	1	1	24.00	08	3,906.00	93,744 63,019				93,744 63,019
1100002	MMN X1322	AA	HUMAN RESOURCE ANALYST	3	1	24.00	08	7,000.00	168,000 86,432				168,000 86,432
1100008	MMN X1322	AA	HUMAN RESOURCE ANALYST	3	1	24.00	02	5,231.00	125,544 73,046				125,544 73,046
1100009	MMN X1320	AA	HUMAN RESOURCE ANALYST	1	1	24.00	07	4,982.00	119,568 71,162				119,568 71,162
1100011	AAONC0211	AA	ACCOUNTING TECHNICIAN	2	1-	24.00-	04	3,651.00	87,624- 61,090-				87,624- 61,090-
1100012	AAONC4008	AA	ELECTRICIAN	2	1-	24.00-	05	5,795.00	139,080- 77,314-				139,080- 77,314-
1300479	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER	E	1	24.00	09	8,496.00	203,904 97,753				203,904 97,753
1300480	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST	1	1	24.00	08	4,381.00	105,144 66,614				105,144 66,614
1300481	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC	2	1	24.00	02	5,279.00	126,696 73,409				126,696 73,409
1300482	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC	2	1	24.00	08	7,002.00	168,048 86,448				168,048 86,448
1300483	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC	2	1	24.00	02	5,279.00	126,696 73,409				126,696 73,409

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POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1300484	AAONC1338	AA	TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	08	5,795.00	139,080 77,314				139,080 77,314
1300485	AAONC1338	AA	TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	08	5,795.00	139,080 77,314				139,080 77,314
1700194	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	02	5,231.00	125,544 73,046				125,544 73,046
1700201	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	02	3,054.00	73,296 56,572				73,296 56,572
1700202	AAONC1483	IA	INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	02	3,821.00	91,704 62,376				91,704 62,376
1700203	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	02	5,496.00	131,904 75,052				131,904 75,052
1700204	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	02	4,523.00	108,552 67,688				108,552 67,688
1700205	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	02	4,523.00	108,552 67,688				108,552 67,688
1700206	MMN X1320	AA	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	02	3,906.00	93,744 63,019				93,744 63,019
5000603	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	09	10,828.00	259,872 115,270				259,872 115,270
6000028	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1-	1.00-	24.00-	09	9,369.00	224,856- 104,360-				224,856- 104,360-
6000030	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	09	8,496.00	203,904- 97,753-				203,904- 97,753-
6000031	AAONC0436	AA	PROCUREMENT & CONTRACT SPEC 1	1-	1.00-	24.00-	08	5,795.00	139,080- 77,314-				139,080- 77,314-
6000032	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	03	3,820.00	91,680- 62,369-				91,680- 62,369-
6000034	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	08	4,807.00	115,368 69,838				115,368 69,838
6000035	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	07	6,673.00	160,152 83,958				160,152 83,958

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
6000037	MMS	X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	1-	1.00-	24.00-	09	6,673.00	160,152- 83,958-				160,152- 83,958-
6000040	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	09	8,496.00	203,904- 97,753-				203,904- 97,753-
6000628	AAONC	1339	AA TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
6000633	AAONC	1217	AA ACCOUNTANT 3	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
6000891	AAONC	0437	AA PROCUREMENT & CONTRACT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
8700105	AAONC	1245	AA FISCAL ANALYST 3	1-	1.00-	24.00-	07	7,692.00	184,608- 91,669-				184,608- 91,669-
8700504	MMS	X7010	AA PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	09	9,369.00	224,856 104,360				224,856 104,360
8900118	AAONC	0212	AA ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	03	3,820.00	91,680- 62,369-				91,680- 62,369-
8900337	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1	1.00	24.00	07	6,673.00	160,152 83,958				160,152 83,958
8900338	MMN	X1319	AA HUMAN RESOURCE ASSISTANT	1	1.00	24.00	08	4,113.00	98,712 64,585				98,712 64,585
8900340	AAONC	0210	AA ACCOUNTING TECHNICIAN 1	1-	1.00-	24.00-	06	3,333.00	79,992- 58,683-				79,992- 58,683-
8900342	AAONC	0212	AA ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
8900343	AAONC	0211	AA ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
8900344	AAONC	0211	AA ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
8900346	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1-	1.00-	24.00-	07	7,000.00	168,000- 86,432-				168,000- 86,432-
8900347	AAONC	0103	AA OFFICE SPECIALIST 1	1-	1.00-	24.00-	07	3,191.00	76,584- 57,609-				76,584- 57,609-

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POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8900348	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
8900423	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
8900426	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	1-	1.00-	24.00-	08	7,692.00	184,608- 91,669-				184,608- 91,669-
8909030	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
8909031	AAONC1245	AA	FISCAL ANALYST 3	1-	1.00-	24.00-	07	7,692.00	184,608- 91,669-				184,608- 91,669-
8909033	MMN X1319	AA	HUMAN RESOURCE ASSISTANT	1	1.00	24.00	08	4,113.00	98,712 64,585				98,712 64,585
8913111	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	08	7,000.00	168,000 86,432				168,000 86,432
8913112	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	08	6,056.00	145,344 79,289				145,344 79,289
8913115	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	08	4,007.00	96,168 63,784				96,168 63,784
8919041	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
8919277	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	05	5,231.00	125,544 73,046				125,544 73,046
8921001	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	08	8,091.00	194,184 94,688				194,184 94,688
8921006	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	08	7,000.00	168,000 86,432				168,000 86,432
8921008	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	08	7,000.00	168,000 86,432				168,000 86,432
8921010	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	07	6,673.00	160,152 83,958				160,152 83,958
8921011	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	08	7,000.00	168,000 86,432				168,000 86,432

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POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
9500350	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
9500352	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	1-	1.00-	24.00-	08	7,692.00	184,608- 91,669-				184,608- 91,669-
9500353	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	1-	1.00-	24.00-	08	7,692.00	184,608- 91,669-				184,608- 91,669-
9500361	AAONC0437	AA	PROCUREMENT & CONTRACT SPEC 2	1-	1.00-	24.00-	03	5,534.00	132,816- 75,338-				132,816- 75,338-
9500364	AAONC0435	AA	PROCUREMENT AND CONTRACT ASST	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
9507001	AAONC1216	AA	ACCOUNTANT 2	1-	1.00-	24.00-	08	5,795.00	139,080- 77,314-				139,080- 77,314-
9507003	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	07	4,582.00	109,968- 68,134-				109,968- 68,134-
9512345	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	08	6,056.00	145,344 79,289				145,344 79,289
9512346	MMN X1319	AA	HUMAN RESOURCE ASSISTANT	1	1.00	24.00	08	4,113.00	98,712 64,585				98,712 64,585
9512348	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
9512349	AAONC0437	AA	PROCUREMENT & CONTRACT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
9512353	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	05	3,820.00	91,680- 62,369-				91,680- 62,369-
9700715	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
9702595	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
9702599	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
9702601	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	08	7,000.00	168,000 86,432				168,000 86,432

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
9702603	MMN	X1320	AA HUMAN RESOURCE ANALYST 1	1	.50	12.00	08	5,231.00	62,772 53,254				62,772 53,254
9702608	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
9712045	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1	1.00	24.00	08	7,000.00	168,000 86,432				168,000 86,432
9712048	MMS	X7002	AA PRINCIPAL EXECUTIVE/MANAGER B	1-	1.00-	24.00-	09	6,056.00	145,344- 79,289-				145,344- 79,289-
9712049	AAONC0438	AA	PROCUREMENT & CONTRACT SPEC 3	1-	1.00-	24.00-	08	7,692.00	184,608- 91,669-				184,608- 91,669-
9712052	AAONC0435	AA	PROCUREMENT AND CONTRACT ASST	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
9902501	AAONC0437	AA	PROCUREMENT & CONTRACT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
9902502	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
9902503	AAONC0211	AA	ACCOUNTING TECHNICIAN 2	1-	1.00-	24.00-	03	3,489.00	83,736- 59,864-				83,736- 59,864-
9902519	AAONC5232	AA	INVESTIGATOR 2	1	1.00	24.00	08	5,279.00	126,696 73,409				126,696 73,409
9902520	AAONC0212	AA	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
9902521	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
9912060	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1-	1.00-	24.00-	09	7,714.00	185,136- 91,835-				185,136- 91,835-
TOTAL PICS SALARY									136,217				136,217
TOTAL PICS OPE									91,169-				91,169-
TOTAL PICS PERSONAL SERVICES =									5-	4.26-	102.05-		45,048

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0900453	AAONC1487	IA INFO SYSTEMS SPECIALIST 7	1-	1.00-	24.00-	05	6,320.00	151,680- 81,287-				151,680- 81,287-
9300006	AAONC1486	IA INFO SYSTEMS SPECIALIST 6	1-	1.00-	24.00-	04	5,448.00	130,752- 74,688-				130,752- 74,688-
TOTAL PICS SALARY								282,432-				282,432-
TOTAL PICS OPE								155,975-				155,975-
TOTAL PICS PERSONAL SERVICES =			2-	2.00-	48.00-			438,407-				438,407-

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0031103	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1-	1.00-	24.00-	06	6,673.00	160,152- 83,958-				160,152- 83,958-
0100060	AAONC	1339	AA TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
0100063	MMN	X1319	AA HUMAN RESOURCE ASSISTANT	1-	1.00-	24.00-	08	4,113.00	98,712- 64,585-				98,712- 64,585-
0300010	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,000.00	168,000- 86,432-				168,000- 86,432-
0300012	AAONC	1339	AA TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
0500124	MMN	X1321	AA HUMAN RESOURCE ANALYST 2	1-	1.00-	24.00-	08	6,056.00	145,344- 79,289-				145,344- 79,289-
0500125	AAONC	1339	AA TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
0500126	AAONC	1339	AA TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	06	6,369.00	152,856- 81,658-				152,856- 81,658-
0500274	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	07	6,673.00	160,152- 83,958-				160,152- 83,958-
0500276	AAONC	5232	AA INVESTIGATOR 2	1-	1.00-	24.00-	05	4,582.00	109,968- 68,134-				109,968- 68,134-
0500278	AAONC	1339	AA TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	05	6,116.00	146,784- 79,743-				146,784- 79,743-
0500444	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	05	6,056.00	145,344- 79,289-				145,344- 79,289-
0500530	AAONC	5232	AA INVESTIGATOR 2	1-	1.00-	24.00-	08	5,279.00	126,696- 73,409-				126,696- 73,409-
0500531	MMN	X1321	AA HUMAN RESOURCE ANALYST 2	1-	1.00-	24.00-	06	5,496.00	131,904- 75,052-				131,904- 75,052-
0700097	AAONC	1339	AA TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
0700101	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,000.00	168,000- 86,432-				168,000- 86,432-

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0700102	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	07	6,673.00	160,152- 83,958-				160,152- 83,958-
0710008	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
0710009	MMN	X1319	AA HUMAN RESOURCE ASSISTANT	1-	1.00-	24.00-	02	3,077.00	73,848- 56,746-				73,848- 56,746-
0710010	MMN	X1320	AA HUMAN RESOURCE ANALYST 1	1-	1.00-	24.00-	08	5,231.00	125,544- 73,046-				125,544- 73,046-
0900032	MMN	X1320	AA HUMAN RESOURCE ANALYST 1	1-	1.00-	24.00-	08	5,231.00	125,544- 73,046-				125,544- 73,046-
1000006	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
1000008	MMN	X0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1-	1.00-	24.00-	08	4,320.00	103,680- 66,153-				103,680- 66,153-
1040001	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	09	8,496.00	203,904- 97,753-				203,904- 97,753-
1050003	MMN	X0118	AA EXECUTIVE SUPPORT SPECIALIST 1	1-	1.00-	24.00-	08	3,906.00	93,744- 63,019-				93,744- 63,019-
1100002	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,000.00	168,000- 86,432-				168,000- 86,432-
1100008	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	02	5,231.00	125,544- 73,046-				125,544- 73,046-
1100009	MMN	X1320	AA HUMAN RESOURCE ANALYST 1	1-	1.00-	24.00-	07	4,982.00	119,568- 71,162-				119,568- 71,162-
1300479	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	09	8,496.00	203,904- 97,753-				203,904- 97,753-
1300480	AAONC0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
1300481	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	02	5,279.00	126,696- 73,409-				126,696- 73,409-
1300482	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1300483	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	02	5,279.00	126,696- 73,409-				126,696- 73,409-
1300484	AAONC1338	AA	TRAINING & DEVELOPMENT SPEC 1	1-	1.00-	24.00-	08	5,795.00	139,080- 77,314-				139,080- 77,314-
1300485	AAONC1338	AA	TRAINING & DEVELOPMENT SPEC 1	1-	1.00-	24.00-	08	5,795.00	139,080- 77,314-				139,080- 77,314-
1300489	AAONC5232	AA	INVESTIGATOR 2	1-	1.00-	24.00-	02	4,007.00	96,168- 63,784-				96,168- 63,784-
1300490	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1-	1.00-	24.00-	02	4,523.00	108,552- 67,688-				108,552- 67,688-
5000603	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1-	1.00-	24.00-	09	10,828.00	259,872- 115,270-				259,872- 115,270-
6000034	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	08	4,807.00	115,368- 69,838-				115,368- 69,838-
6000035	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	07	6,673.00	160,152- 83,958-				160,152- 83,958-
6000628	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
8700504	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1-	1.00-	24.00-	09	9,369.00	224,856- 104,360-				224,856- 104,360-
8900337	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	07	6,673.00	160,152- 83,958-				160,152- 83,958-
8900338	MMN X1319	AA	HUMAN RESOURCE ASSISTANT	1-	1.00-	24.00-	08	4,113.00	98,712- 64,585-				98,712- 64,585-
8909030	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
8909033	MMN X1319	AA	HUMAN RESOURCE ASSISTANT	1-	1.00-	24.00-	08	4,113.00	98,712- 64,585-				98,712- 64,585-
8913111	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,000.00	168,000- 86,432-				168,000- 86,432-
8913112	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1-	1.00-	24.00-	08	6,056.00	145,344- 79,289-				145,344- 79,289-

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
8913115	AAONC0104	AA	OFFICE SPECIALIST 2	1-	1.00-	24.00-	08	4,007.00	96,168- 63,784-				96,168- 63,784-
8919277	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1-	1.00-	24.00-	05	5,231.00	125,544- 73,046-				125,544- 73,046-
8921001	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	08	8,091.00	194,184- 94,688-				194,184- 94,688-
8921006	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,000.00	168,000- 86,432-				168,000- 86,432-
8921008	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,000.00	168,000- 86,432-				168,000- 86,432-
8921010	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	07	6,673.00	160,152- 83,958-				160,152- 83,958-
8921011	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,000.00	168,000- 86,432-				168,000- 86,432-
9512345	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1-	1.00-	24.00-	08	6,056.00	145,344- 79,289-				145,344- 79,289-
9512346	MMN X1319	AA	HUMAN RESOURCE ASSISTANT	1-	1.00-	24.00-	08	4,113.00	98,712- 64,585-				98,712- 64,585-
9512348	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
9702601	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,000.00	168,000- 86,432-				168,000- 86,432-
9702603	MMN X1320	AA	HUMAN RESOURCE ANALYST 1	1-	.50-	12.00-	08	5,231.00	62,772- 53,254-				62,772- 53,254-
9712045	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,000.00	168,000- 86,432-				168,000- 86,432-
9902519	AAONC5232	AA	INVESTIGATOR 2	1-	1.00-	24.00-	08	5,279.00	126,696- 73,409-				126,696- 73,409-
9902521	AAONC1339	AA	TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
TOTAL PICS SALARY									9,062,220-				9,062,220-
TOTAL PICS OPE									4,965,293-				4,965,293-
TOTAL PICS PERSONAL SERVICES =									63-	62.50-	1500.00-		14,027,513-

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700131	AQ	C6787	AA ADULT PAROLE/PROBATION OFFICER	1	1.00	24.00	02	5,046.00	121,104 71,646				121,104 71,646
1700132	AQ	C6787	AA ADULT PAROLE/PROBATION OFFICER	1	1.00	24.00	02	5,046.00	121,104 71,646				121,104 71,646
1700133	AQ	C6787	AA ADULT PAROLE/PROBATION OFFICER	1	1.00	24.00	02	5,046.00	121,104 71,646				121,104 71,646
1700134	AQ	C6787	AA ADULT PAROLE/PROBATION OFFICER	1	1.00	24.00	02	5,046.00	121,104 71,646				121,104 71,646
1700135	AQ	C6787	AA ADULT PAROLE/PROBATION OFFICER	1	1.00	24.00	02	5,046.00	121,104 71,646				121,104 71,646
1700136	AAONC0107	AA	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	02	3,333.00	79,992 58,683				79,992 58,683
1700137	AAONC0107	AA	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	02	3,333.00	79,992 58,683				79,992 58,683
1700138	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	02	4,747.00	113,928 69,384				113,928 69,384
1700139	AQ	C6787	AA ADULT PAROLE/PROBATION OFFICER	1	1.00	24.00	02	5,046.00	121,104 71,646				121,104 71,646
1700140	AAONC0108	AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	02	3,651.00	87,624 61,090				87,624 61,090
TOTAL PICS SALARY									1,088,160				1,088,160
TOTAL PICS OPE									677,716				677,716
TOTAL PICS PERSONAL SERVICES =				10	10.00	240.00			1,765,876				1,765,876

PACKAGE: 040 - Mandated Caseload

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700001	MNNNZ7514	AA	CORRECTIONS PHYSICIAN SPECIALI	1	.50	12.00	02	14,504.00	174,048 88,340				174,048 88,340
1700002	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1	1.00	24.00	02	5,374.00	128,976 74,128				128,976 74,128
1700003	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1	1.00	24.00	02	5,374.00	128,976 74,128				128,976 74,128
1700004	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1	1.00	24.00	02	5,374.00	128,976 74,128				128,976 74,128
1700005	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1	1.00	24.00	02	5,374.00	128,976 74,128				128,976 74,128
1700006	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1	.64	15.36	02	5,374.00	82,545 59,489				82,545 59,489
1700007	MMS X6241	AA	NURSE MANAGER	1	1.00	24.00	02	7,352.00	176,448 89,096				176,448 89,096
1700008	AAONC6255	AA	NURSE PRACTITIONER	1	1.00	24.00	02	7,002.00	168,048 86,448				168,048 86,448
1700009	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	02	3,054.00	73,296 56,572				73,296 56,572
1700010	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	02	3,054.00	73,296 56,572				73,296 56,572
1700011	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	02	4,747.00	113,928 69,384				113,928 69,384
1700012	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	02	5,496.00	131,904 75,052				131,904 75,052
1700013	AAONC6391	AA	DENTAL ASSISTANT	1	.50	12.00	02	3,054.00	36,648 45,018				36,648 45,018
1700014	AE U7510	AA	DENTIST	1	.40	9.60	03	12,247.00	117,571 37,196				117,571 37,196
1700015	AAONC6720	WA	PSYCHIATRIC SOCIAL WORKER	1	1.00	24.00	02	5,046.00	121,104 71,646				121,104 71,646
1700016	AAONC6720	WA	PSYCHIATRIC SOCIAL WORKER	1	1.00	24.00	02	5,046.00	121,104 71,646				121,104 71,646

PACKAGE: 040 - Mandated Caseload

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700017	AAONC6720	WA PSYCHIATRIC SOCIAL WORKER	1	1.00	24.00	02	5,046.00	121,104 71,646				121,104 71,646
TOTAL PICS SALARY								2,026,948				2,026,948
TOTAL PICS OPE								1,174,617				1,174,617
TOTAL PICS PERSONAL SERVICES =			17	15.04	360.96			3,201,565				3,201,565

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0100113	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1-	1.00-	24.00-	02	5,374.00	128,976- 74,128-				128,976- 74,128-
0100116	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1-	1.00-	24.00-	02	5,374.00	128,976- 74,128-				128,976- 74,128-
0100495	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1-	.81-	19.40-	02	5,374.00	104,256- 66,334-				104,256- 66,334-
0100499	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1-	1.00-	24.00-	02	5,374.00	128,976- 74,128-				128,976- 74,128-
0100500	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1-	1.00-	24.00-	02	5,374.00	128,976- 74,128-				128,976- 74,128-
0900505	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1-	1.00-	24.00-	02	5,374.00	128,976- 74,128-				128,976- 74,128-
1100470	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1-	.70-	16.80-	02	5,374.00	90,283- 61,929-				90,283- 61,929-
1100472	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1-	.70-	16.80-	02	5,374.00	90,283- 61,929-				90,283- 61,929-
1100493	AAONC6255	AA	NURSE PRACTITIONER	1-	.60-	14.40-	02	7,002.00	100,829- 65,253-				100,829- 65,253-
1700215	MESNZ7014	AA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	02	8,496.00	203,904 97,753				203,904 97,753
1700216	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	02	3,054.00	73,296 56,572				73,296 56,572
1700219	AAONC6255	AA	NURSE PRACTITIONER	1	1.00	24.00	02	7,002.00	168,048 86,448				168,048 86,448
1700221	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	02	6,056.00	145,344 79,289				145,344 79,289
1700224	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	02	6,673.00	160,152 83,958				160,152 83,958
1700225	CP C6138	AA	HEALTH SERVICES TECHNICIAN	1	1.00	24.00	02	3,342.00	80,208 58,752				80,208 58,752
1700226	CP C6391	AA	DENTAL ASSISTANT	1	1.00	24.00	02	3,059.00	73,416 56,610				73,416 56,610

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700228	AAONC0871	AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	5,279.00	126,696 73,409				126,696 73,409
1700229	AAONC6385	AA	PHARMACY TECHNICIAN 1	1	1.00	24.00	02	2,715.00	65,160 54,007				65,160 54,007
1700230	AAONC6391	AA	DENTAL ASSISTANT	1	1.00	24.00	02	3,054.00	73,296 56,572				73,296 56,572
1700231	AAONC0871	AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	5,279.00	126,696 73,409				126,696 73,409
9500484	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	1-	1.00-	24.00-	06	6,673.00	160,152- 83,958-				160,152- 83,958-
9702544	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1-	1.00-	24.00-	02	5,374.00	128,976- 74,128-				128,976- 74,128-
9902434	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1-	.50-	12.00-	02	5,374.00	64,488- 53,795-				64,488- 53,795-
9902447	AAONC6138	AA	HEALTH SERVICES TECHNICIAN	1-	1.00-	24.00-	02	3,333.00	79,992- 58,683-				79,992- 58,683-
TOTAL PICS SALARY									167,923-				167,923-
TOTAL PICS OPE									119,870-				119,870-
TOTAL PICS PERSONAL SERVICES =				2-	.31-	7.40-			287,793-				287,793-

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1500208	AAONC6391	AA	DENTAL ASSISTANT	1	.50	12.00	02	3,054.00	36,648 45,018				36,648 45,018
1500209	AE U7510	AA	DENTIST	1	.50	12.00	03	12,247.00	146,964 79,800				146,964 79,800
1500210	AAONC6214	AA	INSTITUTION REGISTERED NURSE	1	1.00	24.00	02	5,374.00	128,976 74,128				128,976 74,128
1500211	AAONC6531	AA	MENTAL HEALTH SPECIALIST	1	1.00	24.00	02	4,381.00	105,144 66,614				105,144 66,614
1500212	AAONC6255	AA	NURSE PRACTITIONER	1	.50	12.00	02	7,002.00	84,024 59,955				84,024 59,955
1500213	AAONC6255	AA	NURSE PRACTITIONER	1	.50	12.00	02	7,002.00	84,024 59,955				84,024 59,955
TOTAL PICS SALARY									585,780				585,780
TOTAL PICS OPE									385,470				385,470
TOTAL PICS PERSONAL SERVICES =				6	4.00	96.00			971,250				971,250

PACKAGE: 114 - Behavioral Health Unit

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1500214	MNNNZ7514	AA	CORRECTIONS PHYSICIAN SPECIALI	1	1.00	24.00	03	15,226.00	365,424 140,475				365,424 140,475
1500215	CP	C6214	AA INSTITUTION REGISTERED NURSE	1	1.00	24.00	03	5,625.00	135,000 76,027				135,000 76,027
1500216	CP	C6214	AA INSTITUTION REGISTERED NURSE	1	.72	17.28	03	5,625.00	97,200 64,109				97,200 64,109
1500217	CP	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	03	3,202.00	76,848 57,692				76,848 57,692
1500218	CP	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	03	3,202.00	76,848 57,692				76,848 57,692
1500219	CP	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	03	3,202.00	76,848 57,692				76,848 57,692
1500220	CP	C0104	AA OFFICE SPECIALIST 2	1	.50	12.00	03	3,202.00	38,424 45,578				38,424 45,578
1500221	CP	C6720	WA PSYCHIATRIC SOCIAL WORKER	1	1.00	24.00	03	5,279.00	126,696 73,409				126,696 73,409
1500222	CP	C6720	WA PSYCHIATRIC SOCIAL WORKER	1	1.00	24.00	03	5,279.00	126,696 73,409				126,696 73,409
1500223	CP	C6720	WA PSYCHIATRIC SOCIAL WORKER	1	1.00	24.00	03	5,279.00	126,696 73,409				126,696 73,409
1700426	MNNNZ7514	AA	CORRECTIONS PHYSICIAN SPECIALI	1	.32	7.68	02	14,504.00	111,391 35,205				111,391 35,205
1700427	CP	C0104	AA OFFICE SPECIALIST 2	1	.67	16.00	02	3,059.00	48,944 37,740				48,944 37,740
1700428	CP	C6720	WA PSYCHIATRIC SOCIAL WORKER	1	.67	16.00	02	5,046.00	80,736 47,764				80,736 47,764
1700429	CP	C6720	WA PSYCHIATRIC SOCIAL WORKER	1	.67	16.00	02	5,046.00	80,736 47,764				80,736 47,764
TOTAL PICS SALARY									1,568,487				1,568,487
TOTAL PICS OPE									887,965				887,965
TOTAL PICS PERSONAL SERVICES =				14	11.55	276.96			2,456,452				2,456,452

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700057	AAONC6783	AA CORRECTIONAL COUNSELOR	1	1.00	24.00	02	4,807.00	115,368 69,838				115,368 69,838
1700058	AAONC6680	AA CHAPLAIN	1	1.00	24.00	02	4,381.00	105,144 66,614				105,144 66,614
TOTAL PICS SALARY								220,512				220,512
TOTAL PICS OPE								136,452				136,452
TOTAL PICS PERSONAL SERVICES =			2	2.00	48.00			356,964				356,964

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0500106	AAONC0107	AA	ADMINISTRATIVE SPECIALIST 1	1-	1.00-	24.00-	08	4,381.00	105,144- 66,614-				105,144- 66,614-
0500106	AAONC0107	AA	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	08	4,381.00	105,144 66,614				105,144 66,614
0500123	AAONC6680	AA	CHAPLAIN	1-	.50-	12.00-	02	4,381.00	52,572- 50,038-				52,572- 50,038-
0500220	AAONC0104	AA	OFFICE SPECIALIST 2	1-	1.00-	24.00-	08	4,007.00	96,168- 63,784-				96,168- 63,784-
0500220	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	08	4,007.00	96,168 63,784				96,168 63,784
0700143	AAONC0104	AA	OFFICE SPECIALIST 2	1-	1.00-	24.00-	08	4,007.00	96,168- 63,784-				96,168- 63,784-
0700143	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	08	4,007.00	96,168 63,784				96,168 63,784
0700147	AAONC0104	AA	OFFICE SPECIALIST 2	1-	1.00-	24.00-	06	3,651.00	87,624- 61,090-				87,624- 61,090-
0700147	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	06	3,651.00	87,624 61,090				87,624 61,090
0700255	AAONC0104	AA	OFFICE SPECIALIST 2	1-	1.00-	24.00-	08	4,007.00	96,168- 63,784-				96,168- 63,784-
0700255	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	08	4,007.00	96,168 63,784				96,168 63,784
0700256	AAONC0104	AA	OFFICE SPECIALIST 2	1-	1.00-	24.00-	08	4,007.00	96,168- 63,784-				96,168- 63,784-
0700256	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	08	4,007.00	96,168 63,784				96,168 63,784
0700670	AAONC0861	AA	PROGRAM ANALYST 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
0700670	AAONC0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
0900085	AAONC0861	AA	PROGRAM ANALYST 2	1-	1.00-	24.00-	06	6,369.00	152,856- 81,658-				152,856- 81,658-

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0900085	AAONC0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	06	6,369.00	152,856 81,658				152,856 81,658
0900086	AAONC0861	AA	PROGRAM ANALYST 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
0900086	AAONC0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
0900087	AAONC0861	AA	PROGRAM ANALYST 2	1-	1.00-	24.00-	07	6,680.00	160,320- 84,010-				160,320- 84,010-
0900087	AAONC0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	07	6,680.00	160,320 84,010				160,320 84,010
0900088	AAONC0861	AA	PROGRAM ANALYST 2	1-	1.00-	24.00-	08	7,002.00	168,048- 86,448-				168,048- 86,448-
0900088	AAONC0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	08	7,002.00	168,048 86,448				168,048 86,448
0900089	AAONC0861	AA	PROGRAM ANALYST 2	1-	1.00-	24.00-	07	6,680.00	160,320- 84,010-				160,320- 84,010-
0900089	AAONC0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	07	6,680.00	160,320 84,010				160,320 84,010
0900365	AAONC0861	AA	PROGRAM ANALYST 2	1-	1.00-	24.00-	03	5,534.00	132,816- 75,338-				132,816- 75,338-
0900365	AAONC0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	03	5,534.00	132,816 75,338				132,816 75,338
1100007	AAONC0104	AA	OFFICE SPECIALIST 2	1-	1.00-	24.00-	07	3,820.00	91,680- 62,369-				91,680- 62,369-
1100007	AAONC0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	07	3,820.00	91,680 62,369				91,680 62,369
1700122	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	02	6,673.00	160,152 83,958				160,152 83,958
1700123	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	02	6,056.00	145,344 79,289				145,344 79,289
1700124	AAONC0871	AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	5,279.00	126,696 73,409				126,696 73,409

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1700125	MMS	X7010	AA PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	02	6,673.00	160,152 83,958				160,152 83,958
1700126	AAONC	6612	AA SOCIAL SERVICE SPECIALIST 1	1	1.00	24.00	02	4,582.00	109,968 68,134				109,968 68,134
1700127	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	02	6,056.00	145,344 79,289				145,344 79,289
1700128	AAONC	0871	AA OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	5,279.00	126,696 73,409				126,696 73,409
1700129	AAONC	6680	AA CHAPLAIN	1	1.00	24.00	02	4,381.00	105,144 66,614				105,144 66,614
1700130	MMN	X0861	AA PROGRAM ANALYST 2	1	1.00	24.00	02	4,747.00	113,928 69,384				113,928 69,384
8919045	AAONC	0104	AA OFFICE SPECIALIST 2	1-	1.00-	24.00-	06	3,651.00	87,624- 61,090-				87,624- 61,090-
8919045	AAONC	0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	06	3,651.00	87,624 61,090				87,624 61,090
9512018	AAONC	0104	AA OFFICE SPECIALIST 2	1-	1.00-	24.00-	02	3,054.00	73,296- 56,572-				73,296- 56,572-
9512018	AAONC	0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	02	3,054.00	73,296 56,572				73,296 56,572
9512170	AAONC	0104	AA OFFICE SPECIALIST 2	1-	1.00-	24.00-	08	4,007.00	96,168- 63,784-				96,168- 63,784-
9512170	AAONC	0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	08	4,007.00	96,168 63,784				96,168 63,784
9512240	AAONC	0104	AA OFFICE SPECIALIST 2	1-	1.00-	24.00-	08	4,007.00	96,168- 63,784-				96,168- 63,784-
9512240	AAONC	0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	08	4,007.00	96,168 63,784				96,168 63,784
9700872	CP	C6680	AA CHAPLAIN	1-	.50-	12.00-	02	4,375.00	52,500- 50,015-				52,500- 50,015-
9702015	AAONC	6783	AA CORRECTIONAL COUNSELOR	1-	1.00-	24.00-	02	4,807.00	115,368- 69,838-				115,368- 69,838-

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
9702508	AAONC0860	AA	PROGRAM ANALYST 1	1-	1.00-	24.00-	08	5,795.00	139,080- 77,314-				139,080- 77,314-
9702508	AAONC0860	AA	PROGRAM ANALYST 1	1	1.00	24.00	08	5,795.00	139,080 77,314				139,080 77,314
9906001	AAONC0861	AA	PROGRAM ANALYST 2	1-	1.00-	24.00-	03	5,534.00	132,816- 75,338-				132,816- 75,338-
9906001	AAONC0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	03	5,534.00	132,816 75,338				132,816 75,338
TOTAL PICS SALARY									972,984				972,984
TOTAL PICS OPE									507,553				507,553
TOTAL PICS PERSONAL SERVICES =				6	7.00	168.00			1,480,537				1,480,537

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1500203	AAONC6783	AA	CORRECTIONAL COUNSELOR	1	1.00	24.00	02	4,807.00	115,368 69,838				115,368 69,838
1500204	AAONC6783	AA	CORRECTIONAL COUNSELOR	1	1.00	24.00	02	4,807.00	115,368 69,838				115,368 69,838
1500205	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	02	4,747.00	113,928 69,384				113,928 69,384
1500206	AAONC0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	02	5,279.00	126,696 73,409				126,696 73,409
TOTAL PICS SALARY									471,360				471,360
TOTAL PICS OPE									282,469				282,469
TOTAL PICS PERSONAL SERVICES =				4	4.00	96.00			753,829				753,829