

AGGREGATE

ASPHALT

ENERGY SERVICES

PRESTRESS/PRECAST

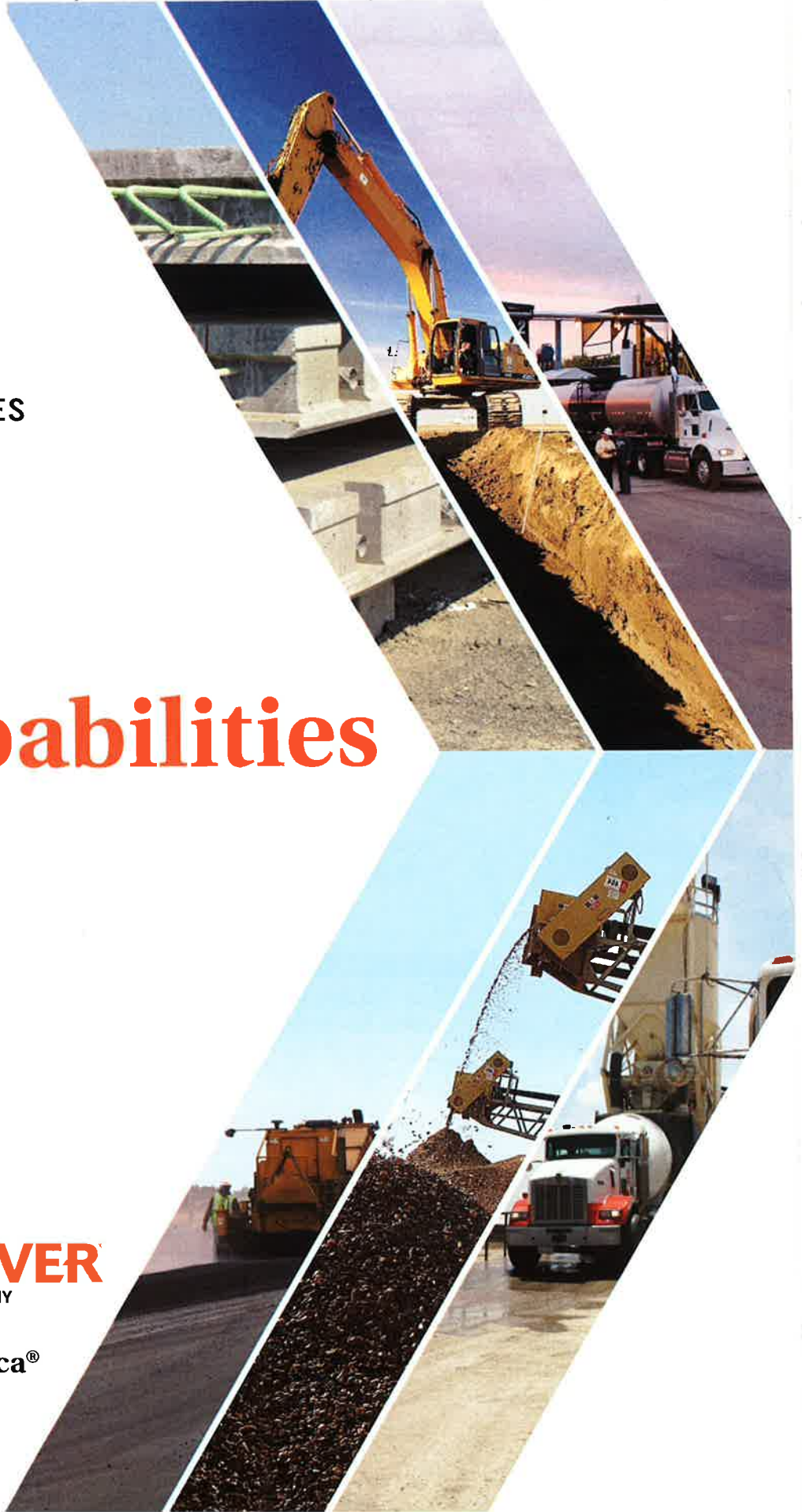
READY-MIX CONCRETE

CONSTRUCTION SERVICES

Our Capabilities



Building a Strong America®





ABOUT KNIFE RIVER



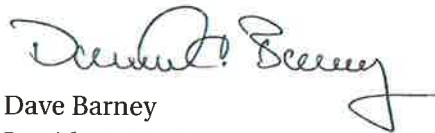
Dave Barney

Knife River is one of the largest construction materials and contracting companies in the country. We are American-owned and American-operated. Our 4,800-plus talented employees work hard every day to deliver the construction products and services necessary to build up our nation's infrastructure.

The following pages detail Knife River's capabilities. Please know that behind every job we do stands a team committed to quality, committed to safety and committed to doing things right.

We've been around a long time. We understand that construction is a people-oriented business — that we need to take care of our customers, our team members and the end users of our products and services. Please contact your nearest Knife River location to learn more about what we can do for you. A list of our larger offices is on page 11, and you can find the full location directory online at www.KnifeRiver.com.

We look forward to working with you.



Dave Barney
President & CEO
Knife River Corporation

Our Vision

With integrity, Knife River Corporation will create superior shareholder value by being a World Class leader in safety and customer satisfaction by providing outstanding construction materials and services while being a great place to work.

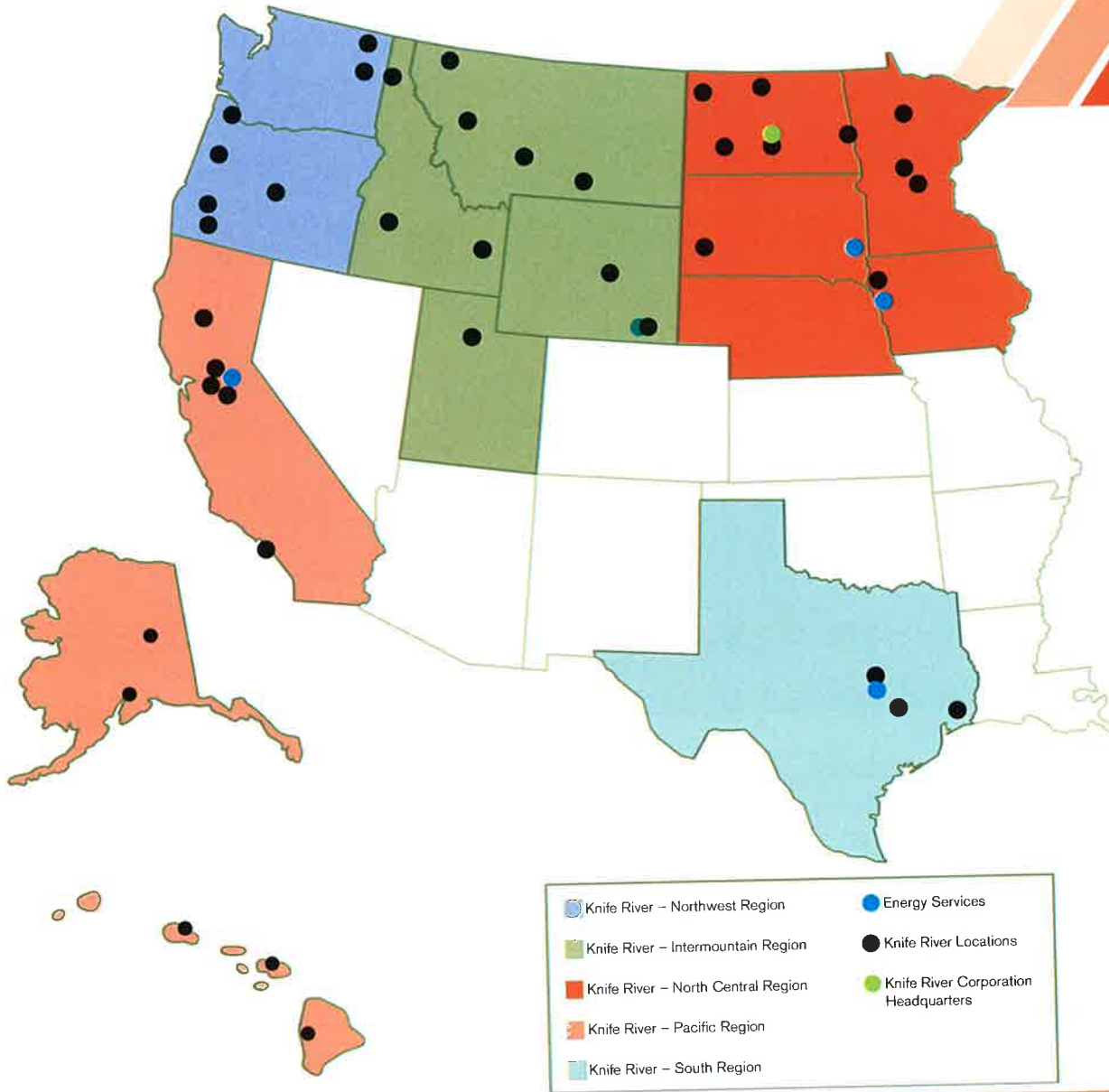
Our Mission

Knife River Corporation will be the supplier of choice in providing quality construction materials and services that benefit our customers and build strong communities.

Our Colors

The safety of our employees, our business partners and the traveling public is a primary focus of our daily operations. Our safety orange-on-white color combination reinforces our commitment to safety by providing higher visibility at our job sites and in the communities we serve.

LOCATIONS, PRODUCTS AND SERVICES



Products

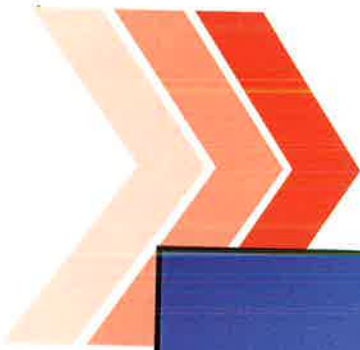
Aggregates
Asphalt
Asphalt Products
Building Materials
Cement
Concrete Block
Prestress/Precast Concrete
Ready-Mix Concrete
Recycle/Landfill

Construction Services

Aggregate Placement
Asphalt Paving
Concrete Construction
Engineering
Site Development
Underground Utilities
Heavy Civil
Heavy Highway
Oil and Gas
Design-Build Projects
Bridge Construction

Specialty Services

Airport Work
Contaminated Soils Remediation
Emulsion Distribution and Laydown
Marine Construction
Petroleum Recycling
Resort/Golf Course Construction



AGGREGATE



Knife River's capabilities are built on the solid foundation of 1.1 billion tons of aggregate reserves. We are one of the country's largest aggregate producers, with operations in 15 states.

Our goal is to produce and deliver quality products for every customer, every time — whether the job is reconstructing a highway or filling up a sandbox. We produce a variety of rock types, sizes and even colors for special projects.

Integration

As a vertically integrated company, we use our products to produce asphalt, ready-mix concrete and related products. Knife River materials have been used to build U.S. military installations, interstate highways, airports, sports stadiums, retail centers, schools and housing subdivisions.

From locations throughout the western United States, we provide our customers the materials they need to get the job done.

Aggregates

- Road base materials
- Construction materials
- Design/landscape
- Riprap
- Recycled materials
- Sand
- Topsoil



READY-MIX CONCRETE



Ready-mix concrete is one of the most durable, economical and commonly used construction materials in the world. The key to maximizing its potential is to produce a quality product and get it to customers quickly.

Knife River produces high-quality ready-mix, working with customers to meet virtually any spec designs. We also operate a large truck fleet and a network of ready-mix locations throughout our service territory, ensuring your product is delivered on time.

From sidewalks to parking lots to roadways, Knife River is supplying and placing ready-mix for projects across the western United States. No pour is too large or too small.

Services

- Third-party sales
- Concrete construction
- Paving



ASPHALT SALES AND PAVING



Knife River produces asphalt paving products essential to building and maintaining the highways and roads that are lifelines in our country. Our paving materials also are ideal for parking lots, driveways and any situation where a smooth, durable driving surface is required.

In addition to asphalt sales, we also are a full-service paving contractor. From highway reconstruction and overlay to airport runways to parking lot patches, our paving crews are

experts in the field. They take pride in meeting and exceeding smoothness and compaction specifications

Asphalt Products

- Hot-mix asphalt
- Warm-mix asphalt
- Liquid asphalt
 - o Cutback asphalt
 - o Emulsified asphalt
 - o Polymer-modified asphalt

CONSTRUCTION SERVICES



In addition to being a market leader in the sales of construction materials, Knife River is a full-service heavy civil contractor.

Whether it's highway reconstruction, mass grading, construction of oil field pads, asphalt overlays, airport runways or subdivision work, our crews have the experience and expertise to perform top-quality work on time. Knife River takes pride in having the skilled employees who can meet all of our customers' construction needs.

Services

- Highway/road construction
- Excavation and grading
- Oil pad construction
- Subdivision development
 - Underground utilities
 - Mass grading
 - Hardscape
- Asphalt overlays
- Airport runways
- Asphalt and concrete parking lots
- Curb and gutter installation
- Reclamation
- Bridge Construction



CONSTRUCTION SERVICES



< Highway/Road Construction

Whether it's reconstructing an interstate highway or building a new access road to an oil well, Knife River is a full-service heavy civil contractor.



> Curb and Gutter Installation

Knife River is a leading supplier of ready-mix concrete and the construction services that go with it.



< Subdivision Development

From excavation and grading to utility installation to asphalt roads and concrete foundations, Knife River is an experienced and successful contractor in subdivision development.



> Oil Pad Construction

Knife River builds access roads to oil wells and performs site preparation, grading and underground utility work.



SPECIALTY SERVICES



Our divisions provide a variety of specialty construction services for both the private and public sectors. From bridge components to marine construction to polymer-modified liquid asphalt, Knife River has the expertise and equipment to get your job done.

Prestressed/Precast Concrete

Since 1958, our Prestress Division has produced a wide range of precast/prestressed concrete products and associated support services. With main offices in Oregon, Alaska and North Dakota, our nationally recognized team can design, create and deliver high-quality precast products for projects throughout the western United States.

Products and Services

- Bridge girders
- Wall panels
- Oil field pump bases and nose pads
- Crash barriers
- Railroad products
- Rebar

To see more products and services, please visit www.KnifeRiverPrestress.com.

Airport Expertise

Our operations provide superior construction and maintenance work at airport facilities throughout the central, western and southern United States. Whether it is asphalt or concrete construction, we are regularly called to build new runways, taxiways, de-icing aprons and roadways.

Knife River has the expertise to carefully coordinate airport work so it meets all Federal Aviation Administration requirements. We excel in meeting the rigid security, material specification and deadlines requirements that typically are associated with airport work.





SPECIALTY SERVICES



Energy Services

Jebro Inc., a Knife River company headquartered in Iowa, specializes in two services. First, through its terminals in Iowa, South Dakota, Texas and Wyoming, Jebro manufactures and distributes liquid asphalt and heavy fuels. Second, Jebro is a certified recycler of used oil products.

On the production side, Jebro's products include asphalt cement, cutback asphalt, emulsified asphalt, polymer-modified asphalt and fuel. Learn more about Jebro's products and services at www.Jebro.com.

Another Knife River company, Pacific Northwest Oil, provides liquid asphalt and emulsion distribution in northern California and western Nevada. Pacific Northwest Oil is based in Stockton, California.



Marine Construction

Connolly-Pacific, Knife River's marine construction business, is based in Long Beach, California. The company has been heavily involved in large-scale expansion projects at the ports of Los Angeles and Long Beach. Aside from its work in the ports, Connolly-Pacific specializes in building breakwaters, constructing marinas and wharves, and performing other types of underwater construction. The company creates added value by maintaining its own marine fleet and by supplying much of its own aggregate material from its quarry on Catalina Island, California.



KNIFE RIVER AREAS OF OPERATION

Knife River — Intermountain Region	Knife River — Pacific Region		Knife River — Northwest Region
<p>Belgrade Division 21730 Frontage Road Belgrade, MT 59714 406-388-6832</p> <p>Billings Division 4014 Hesper Road Billings, MT 59106 406-651-2500</p> <p>Western Montana Division 4800 Wilkie Road Missoula, MT 59808 406-532-5250</p> <p>3131 Highway 2 E. Kalispell, MT 59901 406-752-2755</p> <p>Yellowstone Division 1375 Fourth Ave. N. Suite C Billings, MT 59101 406-651-2520</p> <p>Casper Division 1461 Bryan Stock Trail Casper, WY 82601 307-237-9346</p> <p>Cheyenne Division 4875 S. Industrial Service Road Cheyenne, WY 82007 307-634-5455</p>	<p>Alaska Basic Industries, Inc. Anchorage Sand & Gravel Co., Inc. Alaska Soil Recycling Dimond Fabricators PreCast Concrete Company 1040 O'Malley Road Anchorage, AK 99515 907-349-3333</p> <p>Fairbanks Materials Inc. ABI Cement Terminal Fairbanks Block & Building Materials Fairbanks Precast & Rebar 1122 Bradway Road North Pole, AK 99705 907-488-9763</p> <p>Hawaiian Cement 99-1300 Halawa Valley St. Aiea, HI 96701 808-532-3400</p> <p>West Hawaii Concrete 74-4925 Queen Kaahumanu Hwy. Kailua-Kona, HI 96740 808-329-3561</p> <p>Connolly-Pacific Co. 1925 Pier D St. Long Beach, CA 90802 562-437-2831</p>	<p>Pacific Northwest Oil 3310 E. Miner Ave. Stockton, CA 95205 209-463-4762</p> <p>16490 Vineyard Blvd. Morgan Hill, CA 95037 408-778-8315</p> <p>Northern California Ready-Mix Division 400 S. Lincoln St. Stockton, CA 95203 209-933-6980</p> <p>Northern California Aggregate Division 655 W. Clay St. Stockton, CA 95206 209-460-3785</p> <p>Knife River Construction — Northern California Chico Division 1764 Skyway Chico, CA 95928 530-891-6555</p> <p>Knife River Construction — Northern California Stockton Division 655 W. Clay St. Stockton, CA 95206 209-948-0302</p>	<p>Central Oregon Division 64500 O.B. Riley Road Bend, OR 97701 541-388-0445</p> <p>Knife River Materials — Southern Oregon Division 3959 Hamrick Road Central Point, OR 97502 541-779-6304</p> <p>Southern Oregon Division 3770 Kirtland Road Central Point, OR 97502 541-664-4155</p> <p>Western Oregon Division 32260 Old Highway 34 Tangent, OR 97389 541-928-6491</p>
<p>Spokane Division 8844 W. Wyoming Ave. Rathdrum, ID 83858 208-712-7300</p> <p>9404 S. Cheney Spokane Road Cheney, WA 99224 509-448-6535</p> <p>Southern Idaho Division 5450 W. Gowen Road Boise, ID 83709 208-362-6152</p> <p>Colville Operations 485 Spanish Prairie Road Colville, WA 99114</p> <p>Utah Division 195 E. 600 S. American Fork, UT 84003 801-492-4500</p>	<h2>Knife River — North Central Region</h2>		<h2>Knife River — South Region</h2> <p>Central Texas Division 6310 Highway 21 W. Bryan, TX 77807 979-361-2900</p> <p>2901 Marlin Highway 6 Waco, TX 76705 254-761-2644</p> <p>Southeast Texas Division 4825 Romeda Road Beaumont, TX 77705 409-842-2100</p>
	<p>Western North Dakota Division 5654 134th Ave. N.W. Williston, ND 58801 701-774-2066</p> <p>Central North Dakota Division 3303 Rock Island Place Bismarck, ND 58504 701-223-5480</p> <p>Knife River Materials — North Dakota 4658 Seventh Ave. N. Fargo, ND 58102 701-232-2594</p>	<p>Knife River and Knife River Materials — Central Minnesota Division 4787 Shadow Wood Drive N.E. Sauk Rapids, MN 56379 320-251-9472</p> <p>Knife River Materials — Northern Minnesota Division 4101 Bemidji Ave. N. Bemidji, MN 56601 218-751-5413</p> <p>Knife River — Midwest Division 2220 Hawkeye Drive Sioux City, IA 51105 712-252-2766</p>	<h2>Energy Services</h2> <p>Jebro, Inc. 2303 Bridgeport Drive Sioux City, IA 51111 712-277-8855</p> <p>Waco Division 2500 Marlin Road, Highway 6 Waco, TX 76705 254-759-8488</p> <p>Cheyenne Terminal 5755 Berwick Drive Cheyenne, WY 82007 307-638-8080</p>

KNIFE RIVER'S SAFETY COMMITMENT

Knife River ensures each work site is safe for our employees, other contractors and the traveling public. We must make certain that everyone who shows up on a project goes home to family and friends in a safe and healthy manner.

We stand behind that commitment with extensive training, comprehensive safety programs and strong action if safety procedures are not followed. We ask our employees to be safety champions of their own jobs and work as a team on a job site to watch out for all potential hazards. We hope you will make safety as high of a priority as we do.



AN MDU RESOURCES COMPANY

Knife River is the ninth-largest aggregate provider in the western, central and southern United States, Alaska and Hawaii. Our divisions provide aggregate, ready-mix concrete, asphalt production and paving, and construction services. Knife River's professional team is ready to provide estimates on private, commercial and public work.

www.kniferiver.com



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