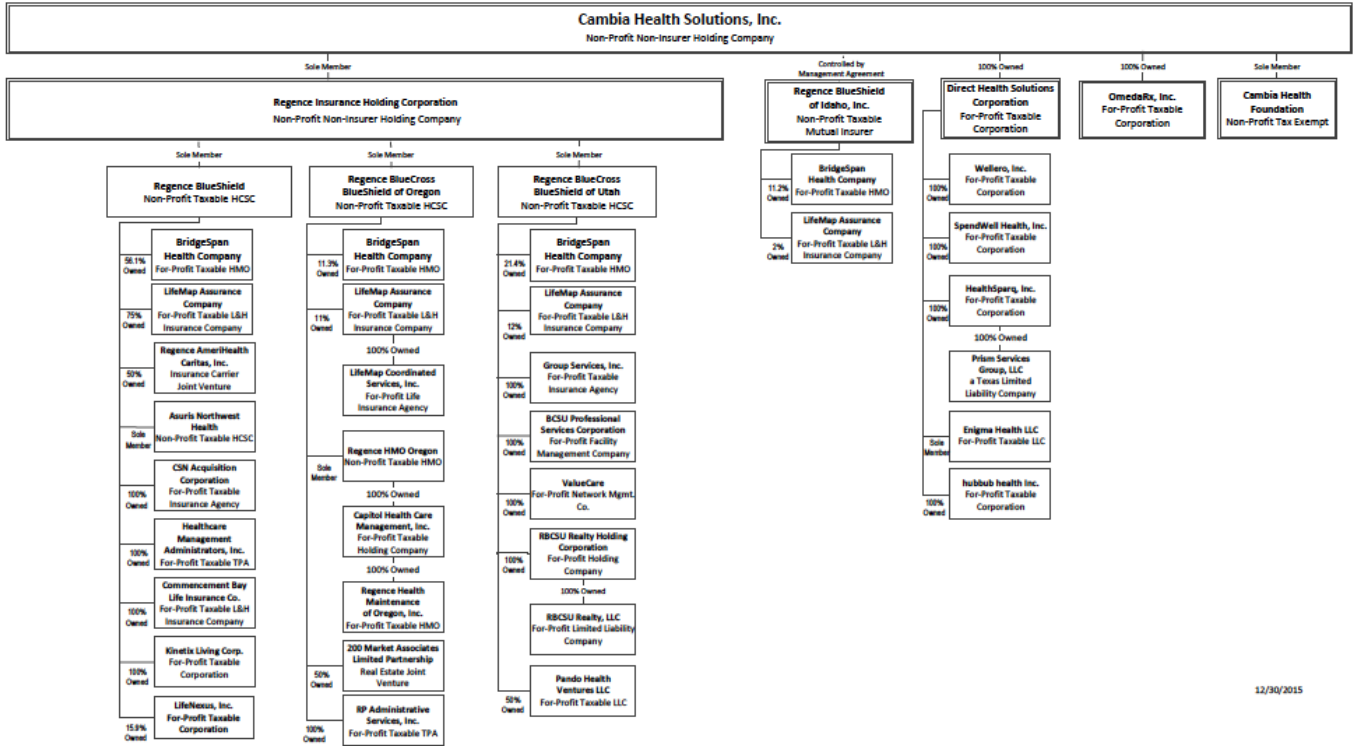




ANNUAL STATEMENT FOR THE YEAR 2015 OF THE Regence BlueCross BlueShield of Oregon

HSC - Health Care Service Contractor



12/30/2015

Kris Alman