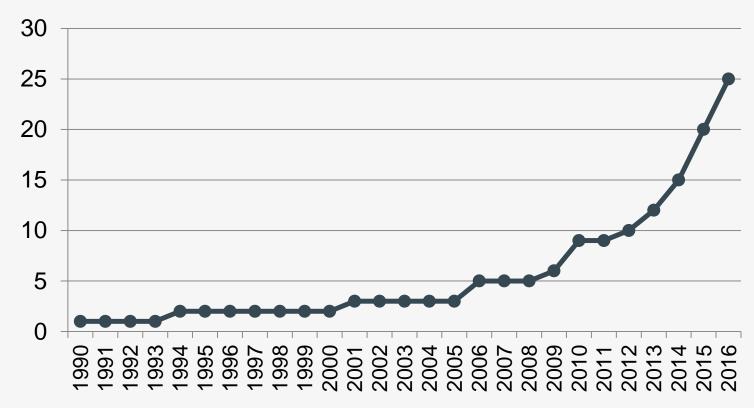


MARCH 2, 2017 K. JOHN MCCONNELL, CENTER FOR HEALTH SYSTEMS EFFECTIVENESS

## I'll cover three things

- Cost drivers in healthcare
  - Technology, utilization, and prices
- Is Oregon expensive? Why?
- Policy options

## Technology is a major force in health care spending growth



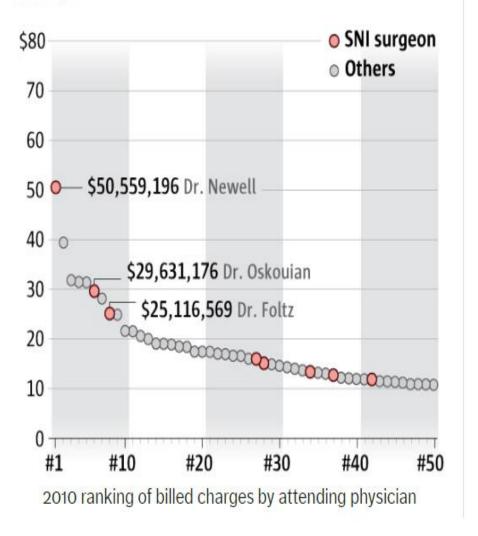
Proton Beam Accelerator Facilities in Operation in the US, 1990-2016



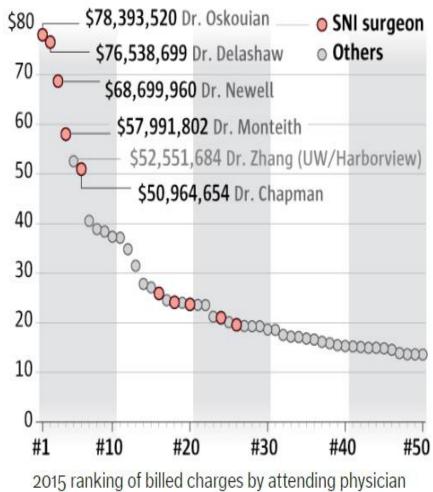
### Utilization

- Not worse than other OECD countries!
  - But lots of variation
- FFS payment system has perverse incentives
  - Volume over outcomes

2010 total charges by attending physician (in millions of dollars)



2015 total charges by attending physician (in millions of dollars)







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## State regulators investigating Swedish's Cherry Hill hospital, top surgeon

Originally published February 16, 2017 at 4:37 pm | Updated February 17, 2017 at 12:49 pm

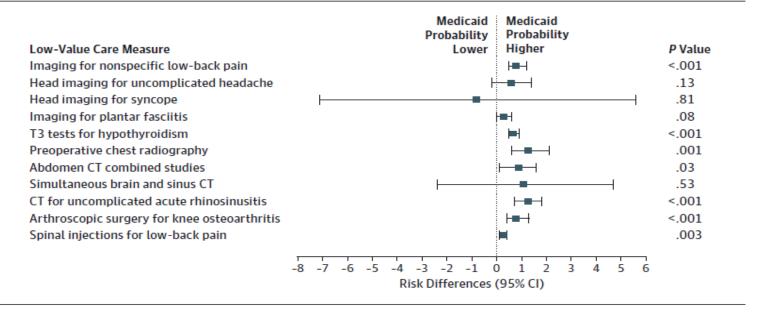
### **JAMA Internal Medicine**

Original Investigation | LESS IS MORE

## Comparison of Low-Value Care in Medicaid vs Commercially Insured Populations

Christina J. Charlesworth, MPH; Thomas H. A. Meath, MPH; Aaron L. Schwartz, PhD; K. John McConnell, PhD

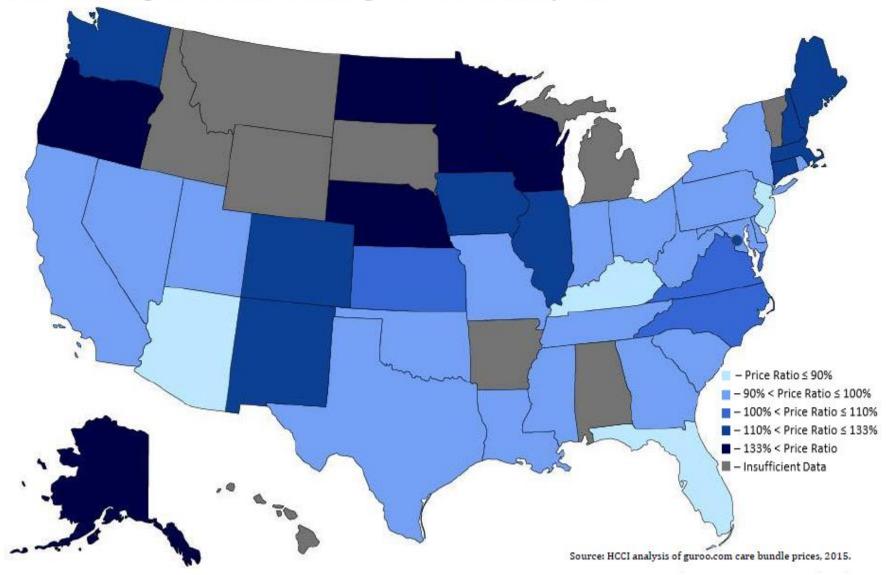
Figure 2. Low-Value Care Risk Differences Associated With the Average Medicaid Patient Moving to a Primary Care Service Area (PCSA) With a 1% Higher Commercial Low-Value Care Rate



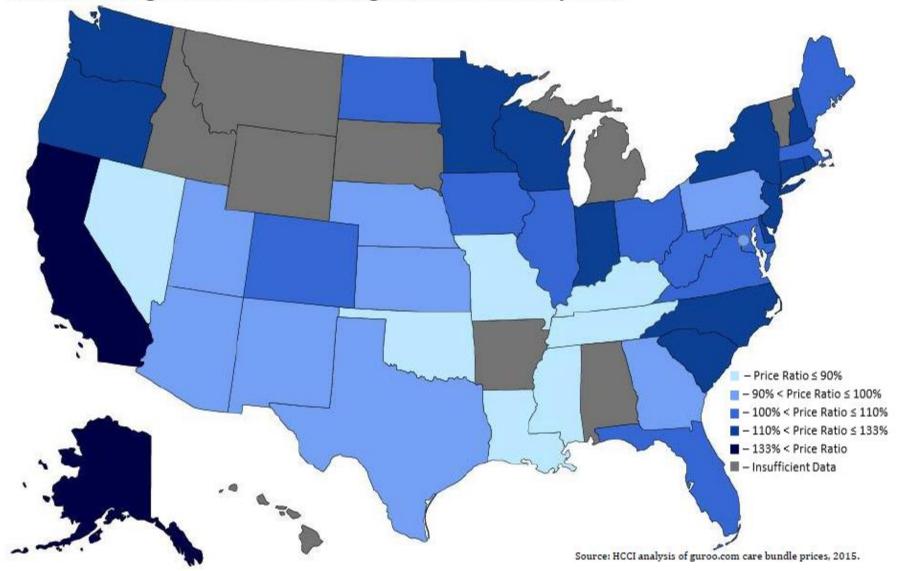
# Price is the main driver of variations in commercial spending

- Are prices high in Oregon?
- Q-Corp says yes
- So does the Health Care Cost Institute

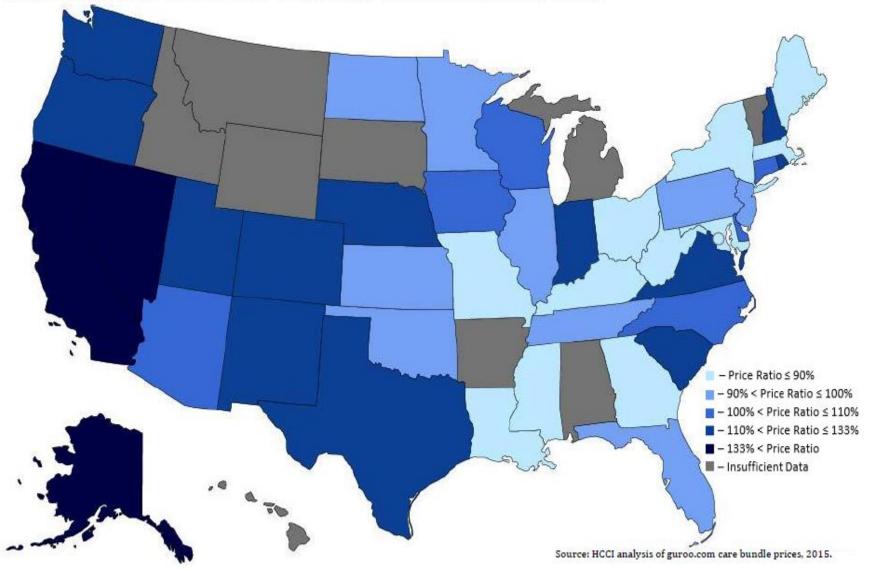
#### Primary Doctor Visit - Moderate Complexity (New Patient) (42 States)



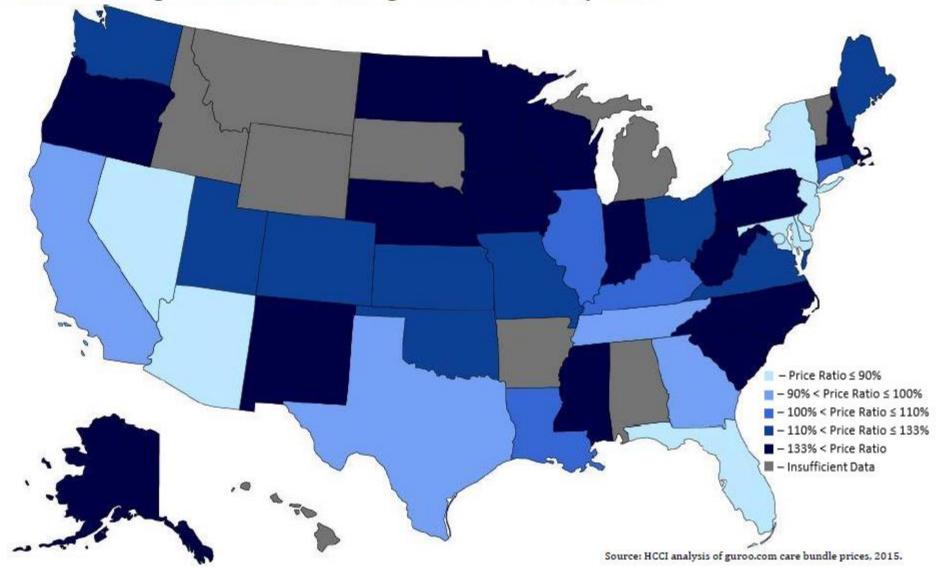
#### Childbirth - Vaginal Delivery & Newborn Care (42 States)



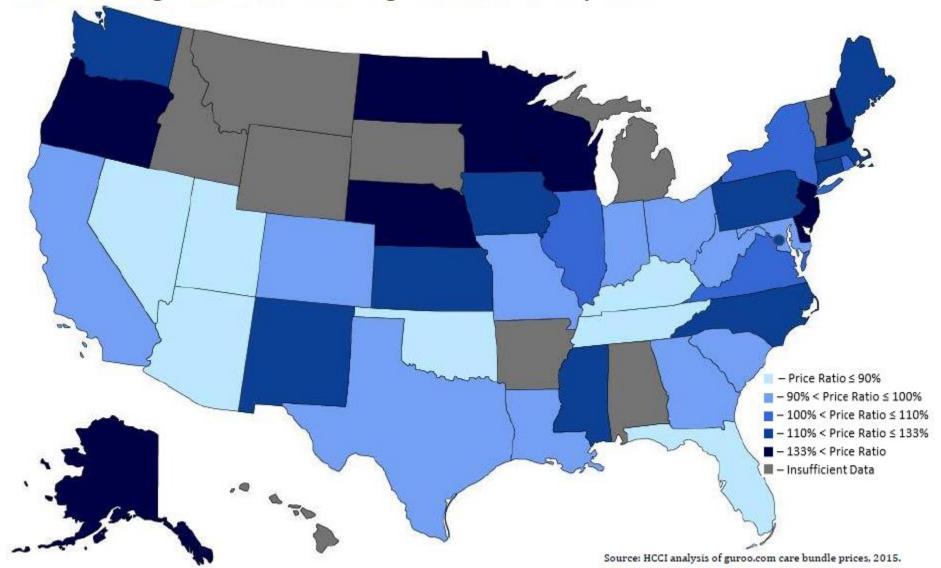
#### **Emergency Room Visit (42 States)**



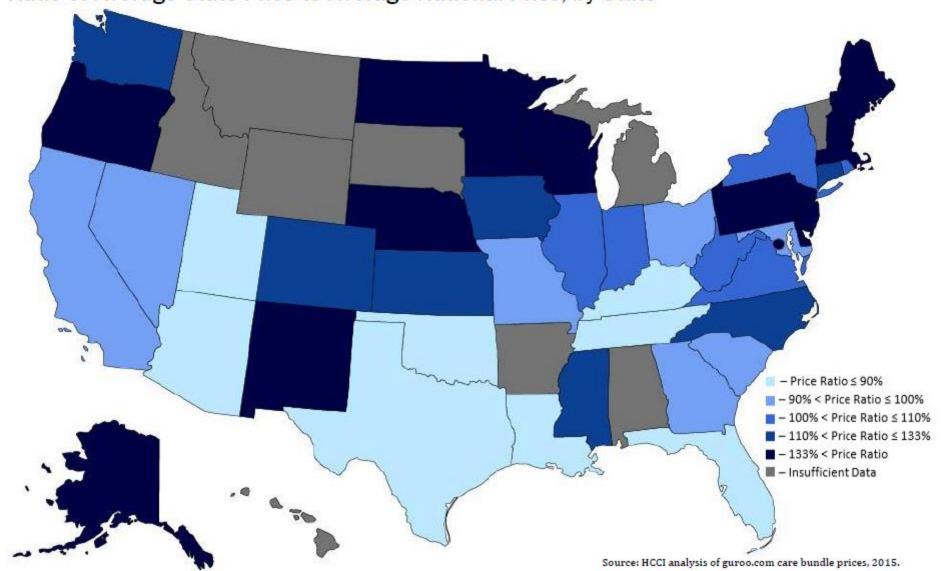
#### MRI Scan - Abdomen (with and without Dye) (42 States)



#### Hypertension - High Blood Pressure (42 States)



#### **Heartburn Evaluation (42 States)**

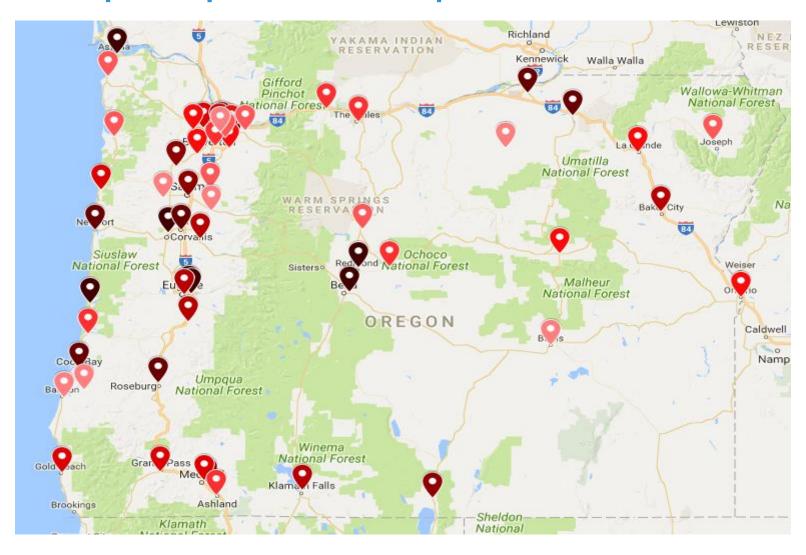


## Why are prices high?

## Interplay between provider and insurance market power

- Single insurer + competitive provider market -> drive prices down
- Lots of insurers + consolidated provider market -> drive prices up
- Like the rest of the country, OR has seen proliferation of
  - Vertical integration (hospitals buying/partnering w/physician & ambulatory services)
  - Horizontal integration (hospitals joining systems)\
- BUT, Oregon's insurance market is very competitive (Kaiser Family Foundation)
  - Top decile in large group insurance market (9<sup>th</sup>)
  - 1st in small group insurance market
  - 15<sup>th</sup> in individual insurance market
  - Insurers in OR may have trouble negotiating for lower prices

### Hospital procedure price variations



Source: OHA 2014 Hospital Payment Report Analysis by Peter Graven, PhD, CHSE

## A comment on cost shifting

## Policy options

## Policy options

- Provider market power & consolidation should be monitored closely
- Payment reforms should be supported
  - ACO/Alternative Quality Contract moderately successful
- Benefits from good network design
  - Narrower networks &/or value-based networks

## **APCD Targets and Hope**

- 3.4% ambitious benchmark but is a number
- We should use APCD to answer these questions
  - Is there significant overuse? Where?
  - Are increases are driven by certain disease groups
    (Cancer? Cardiovascular disease? Preventive care?)
  - How does spending differ across geographical regions?
- What type of accountability fits into the Oregon way?



## Thank You

## Extra slides

## Questionable policy options for addressing price

- High deductibles
  - Deductibles affect spending through utilization
  - Zero evidence that patients are good shoppers (Brot-Goldbert et al., NBER 2015; Desai et al., JAMA 2016)
- Reference pricing (patients pay above set price)
  - Dramatic reductions in price observed in CalPERS knee replacement (\$42,000 -> \$27,000)
  - "Shoppable" services account for 1/3 of total spending
  - Impact on total cost of care may be small