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2017-2019 Governor's Budget  
Oregon Military Department

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# CERTIFICATION

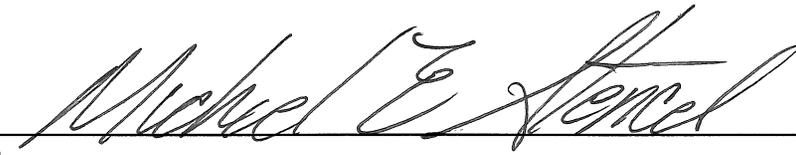
I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

Oregon Military Department

1776 Militia Way SE, Salem, OR 97301-6888

**AGENCY NAME**

**AGENCY ADDRESS**



The Adjutant General

**SIGNATURE**

**TITLE**

Agency Request

Governor's Budget

Legislatively Adopted

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Girod

**Joint Committee On Ways and Means**

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**Action:** Do Pass The A-Eng Bill.

**Action Date:** 07/03/15

**Vote:**

**Senate**

**Yeas:** 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

**House**

**Yeas:** 11 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whitsett, Williamson

**Exc:** 1 - Whisnant

**Prepared By:** Jean Gabriel and Bill McGee, Department of Administrative Services

**Reviewed By:** Paul Siebert, Legislative Fiscal Office

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**Agencies:** Various

**Biennium:** 2015-17

**Agency:** Military Department

**Biennium:** 2013-15

**Budget Summary**

	2013-15 Legislatively Approved Budget <sup>(1)</sup>	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
Other Funds Capital Construction	\$ 266,869,299	\$ -	\$ 511,316,680	\$ 244,447,381	91.6%
Federal Funds Capital Construction	\$ 9,401,412	\$ -	\$ 31,446,471	\$ 22,045,059	234.5%
Total	\$ 276,270,711	\$ -	\$ 542,763,151	\$ 266,492,440	96.5%

**2013-15 Expenditure Limitation Adjustments**

**Oregon Military Department**

Federal Funds Capital Construction			\$ 2,082,893	\$ 2,082,893	
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<sup>(1)</sup> Includes adjustments through December 2014

**Summary of Revenue Changes**

Other Funds revenues include proceeds from the issuance of general obligation bonds authorized under Article XI-Q, XI-G, XI-F (1), and Article XI, Section 7 of Oregon’s Constitution, the depreciation component of the Uniform Rent program and other deposits in the Department of Administrative Services Capital Projects Fund established by ORS 276.005, reserves of the Veterans’ Home Program, Oregon Military Department Capital Construction Account (surplus property sale proceeds), aircraft registration fees assessed in accordance with ORS 837.040 and 837.045, and state gasoline tax and driver and vehicle related fees. Federal Funds revenues are from the National Guard Bureau, the Federal Aviation Administration’s General Aviation Entitlement Program, the Federal Airport Improvement Program, the U.S. Department of Veterans’ Affairs construction grant program, and the U.S. Fish and Wildlife Service.

**Summary of Capital Construction Subcommittee Action**

House Bill 5006 provides six-year expenditure limitation for new capital construction projects. Projects in excess of \$1.0 million that build, acquire, adapt, replace, or change the use or function of a facility are categorized as capital construction projects. All capital projects in excess of \$1.0 million require a separate Capital Construction expenditure limitation established by the Legislature or the Emergency Board. House Bill 5006 also extends the six-year expiration dates and expenditure limitations for specified projects.

## Oregon Housing and Community Services

**Family Affordable Housing:** \$40,000,000 Other Funds (Article XI-Q bonds) is approved to fund the state's equity (ownership) interest in a variety of projects to provide affordable housing to low-income Oregonians. The form of projects may include small scale and mid-size new construction, land or building acquisition, or modular construction. Debt service will be paid with General Fund.

## Oregon Military Department

**Military Headquarters Facility:** \$6,700,000 Other Funds (Article XI-Q bonds) and \$18,463,000 Federal Funds (National Guard Bureau) is approved to fund the planning, design, and construction of a new Joint Force Headquarters building to be located in Salem.

**Youth Challenge Armory:** \$4,977,000 Other Funds (Article XI-Q bonds) is approved for the expansion and renovation of the current facility located in Bend to increase capacity for at-risk youths participating in the Youth Challenge Program.

**Planning and Pre-Design:** \$136,281 Other Funds (Capital Construction Account) and \$140,770 Federal Funds (National Guard Bureau) is approved for planning and preliminary design work at various sites throughout the state where the agency is planning future capital construction projects.

**Medford Armory:** \$1,943,648 Federal Funds (National Guard Bureau) is approved for the service life extension project to renovate the facility. The project includes upgrades to the building envelope, HVAC system, seismic resilience, utility system, lighting, restrooms, and finishes throughout the building.

**Baker City Readiness Center:** \$750,000 Federal Funds (National Guard Bureau) is approved to construct a new military vehicle compound, expand the parking lot, and move an HF antenna from the old armory to the new readiness center.

**Military Museum:** \$2,082,893 Federal Funds (National Guard Bureau) is approved to update the primary building at the Military Museum located at Camp Withycombe. The project includes expansion of the building entrance and lobby, installation of a fire protection system, upgrades of facility utilities, modifications to classrooms, additional restrooms, and a weapons storage vault. The expenditure limitation will expire June 30, 2019.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the Roseburg Armory Service Life Extension project (Federal Funds) to June 30, 2016.

## Department of Corrections

**Deferred Maintenance:** \$14,220,432 Other Funds (Article XI-Q bonds) is approved to address highest priority deferred maintenance projects. Projects are located at facilities throughout the state and address a range of needs including HVAC repairs, security and electrical systems changes, and some structural improvements.

**DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION**

**HB 5006-A**

**Various Agencies**

**Jean Gabriel 503-378-3107; Bill McGee 503-378-2078**

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
<b><u>COMMITTEE AUTHORIZATIONS</u></b>							
<b><u>EDUCATION PROGRAM AREA</u></b>							
<b><u>Higher Education Coordinating Commission</u></b>							
OSU - Modular Data Center Project 13-15 reauthorize	\$ -	\$ -	\$ 7,000,000	\$ -	\$ 7,000,000	0	0.00
PSU - University Ctr Bldg Land Purchase 13-15 reauthorize	\$ -	\$ -	\$ 10,000,000	\$ -	\$ 10,000,000	0	0.00
PSU - Broadway Housing Purchase	\$ -	\$ -	\$ 53,000,000	\$ -	\$ 53,000,000	0	0.00
OSU - Forest Science Complex	\$ -	\$ -	\$ 29,702,970	\$ -	\$ 29,702,970	0	0.00
OSU - Marine Studies Campus Phase I	\$ -	\$ -	\$ 24,752,475	\$ -	\$ 24,752,475	0	0.00
PSU - Neuberger Hall DM & Renovation	\$ -	\$ -	\$ 60,000,000	\$ -	\$ 60,000,000	0	0.00
UO - College and Careers Building	\$ -	\$ -	\$ 17,000,000	\$ -	\$ 17,000,000	0	0.00
UO - Chapman Hall Renovation	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
All - Capital Repair, Renewal & Accessibility	\$ -	\$ -	\$ 65,000,000	\$ -	\$ 65,000,000	0	0.00
EOU - Hunt Hall Demolition & Site Restoration	\$ -	\$ -	\$ 2,985,000	\$ -	\$ 2,985,000	0	0.00
OIT - Center for Excellence in Engineering & Tech	\$ -	\$ -	\$ 10,920,000	\$ -	\$ 10,920,000	0	0.00
SOU - Britt Hall Renovation	\$ -	\$ -	\$ 4,717,500	\$ -	\$ 4,717,500	0	0.00
UO - Klamath Hall Renovation	\$ -	\$ -	\$ 12,250,000	\$ -	\$ 12,250,000	0	0.00
WOU - Natural Sciences Building Renovation	\$ -	\$ -	\$ 5,940,000	\$ -	\$ 5,940,000	0	0.00
<b><u>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</u></b>							
<b><u>Oregon Housing and Community Services Department</u></b>							
Family Affordable Housing	\$ -	\$ -	\$ 40,000,000	\$ -	\$ 40,000,000	0	0.00
<b><u>Department of Veterans' Affairs</u></b>							
The Dalles Veterans' Home Renovation	\$ -	\$ -	\$ 1,510,547	\$ 2,805,303	\$ 4,315,850	0	0.00
<b><u>PUBLIC SAFETY PROGRAM AREA</u></b>							
<b><u>Oregon Military Department</u></b>							
Military Headquarters Facility	\$ -	\$ -	\$ 6,700,000	\$ 18,463,000	\$ 25,163,000	0	0.00
Youth Challenge Armory	\$ -	\$ -	\$ 4,977,000	\$ -	\$ 4,977,000	0	0.00
Medford Armory	\$ -	\$ -	\$ -	\$ 1,943,648	\$ 1,943,648	0	0.00
Baker City Readiness Center	\$ -	\$ -	\$ -	\$ 750,000	\$ 750,000	0	0.00
Planning and Pre-design	\$ -	\$ -	\$ 136,281	\$ 140,770	\$ 277,051	0	0.00

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
<b><u>NATURAL RESOURCES PROGRAM AREA</u></b>							
<b><u>State Department of Fish and Wildlife</u></b>							
Willamette Falls Fishway Repair	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	0	0.00
Lower Deschutes River Ranch Acquisition	\$ -	\$ -	\$ -	\$ 1,323,750	\$ 1,323,750	0	0.00
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 511,316,680</b>	<b>\$ 31,446,471</b>	<b>\$ 542,763,151</b>	<b>0</b>	<b>0.00</b>

**2013-15 Supplemental Expenditure Limitation Adjustments**

**Oregon Military Department**

Military Museum	\$ -	\$ -	\$ -	\$ 2,082,893	\$ 2,082,893	0	0.00
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BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Sen. Winters

**Joint Committee On Ways and Means**

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**Action:** Do Pass The A-Eng Bill.

**Action Date:** 06/05/15

**Vote:**

**Senate**

**Yeas:** 9 - Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Whitsett

**Exc:** 3 - Burdick, Thomsen, Winters

**House**

**Yeas:** 11 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Whisnant, Whitsett, Williamson

**Exc:** 1 - Smith

**Prepared By:** Art Ayre, Department of Administrative Services

**Reviewed By:** Linda Gilbert, Legislative Fiscal Office

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**Agency:** Military Department

**Biennium:** 2015-17

## **Budget Summary\***

	2013-15 Legislatively Approved Budget <sup>(1)</sup>	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				\$ Change	% Change
General Fund	\$ 13,578,235	\$ 14,217,535	\$ 15,903,431	\$ 2,325,196	17.1%
General Fund Debt Service	\$ 8,285,758	\$ 9,414,488	\$ 9,414,488	\$ 1,128,730	13.6%
Other Funds Limited	\$ 105,526,562	\$ 97,566,965	\$ 98,052,072	\$ (7,474,490)	-7.1%
Other Funds Capital Improvements	\$ 385,000	\$ -	\$ 194,377	\$ (190,623)	-49.5%
Other Funds Debt Service	\$ 107,355	\$ 106,014	\$ 106,014	\$ (1,341)	-1.2%
Other Funds Debt Service Nonlimited	\$ 75,261	\$ -	\$ -	\$ (75,261)	-100.0%
Other Funds Nonlimited	\$ 694	\$ -	\$ -	\$ (694)	-100.0%
Federal Funds Limited	\$ 280,639,097	\$ 275,468,790	\$ 251,937,017	\$ (28,702,080)	-10.2%
Federal Funds Capital Improvements	\$ 4,631,304	\$ 4,770,599	\$ 4,770,599	\$ 139,295	3.0%
<b>Total</b>	<b>\$ 413,229,266</b>	<b>\$ 401,544,391</b>	<b>\$ 380,377,998</b>	<b>\$ (32,851,268)</b>	<b>-7.9%</b>

## **Position Summary**

Authorized Positions	522	488	448	-74
Full-time Equivalent (FTE) positions	477.51	445.01	405.01	-72.50

<sup>(1)</sup> Includes adjustments through December 2014

\* Excludes Capital Construction expenditures

## **Revenue Summary**

General Fund pays wages and salaries of state employees and provides matching funds for various facilities management activities, as well as matching funds for various Oregon National Guard activities.

Other Funds revenues include 9-1-1 tax (84.5%); proceeds from real property sales (6.4%); facility rental fees (3.9%); miscellaneous funds from vending machines, pay telephones, and other miscellaneous sources (2.3%); indirect cost transfers within the agency (2.2%); the Average Daily Membership revenue received from Bend-LaPine School District for the Youth Challenge Program (0.4%); donations (0.2%); and a transfer from the Department of Aviation (0.1%). Facility rental fees contribute to, but do not fully cover, armory maintenance and operations costs. If the Joint Ways and Means Capital Construction Subcommittee approves one or more of the agency's requested bond-funded capital construction projects, there will be additional Other Funds revenue from the sale of bonds.

Federal Funds come from a variety of federal-state cooperative agreements with the National Guard Bureau and grants from the Federal Emergency Management Agency (FEMA). They fund the majority of facilities' operating costs, pay wages and salaries of state employees

assigned to Oregon National Guard duties; provide construction funds for a variety of maintenance, armory, training, and reserve center facilities; fund several programs for at-risk youth; and contribute to central administrative costs through an interagency transfer. The Office of Emergency Management receives federal dollars from the Department of Homeland Security, Department of Defense, and FEMA.

The Department has a federal budget that is administered separately from its state budget and is not subject to State Federal Funds expenditure limitation.

### **Summary of Public Safety Subcommittee Action**

The Oregon Military Department provides combat-ready units and equipment to be deployed in support of national defense under the direction of the President, and trained personnel and equipment to protect life and property in Oregon during natural disasters or civil unrest under the direction of the Governor.

The Subcommittee approved a budget of \$380,377,998 total funds consisting of \$25,317,919 General Fund, \$98,352,463 Other Funds, and \$256,707,616 Federal Funds, including 448 positions (405.01 FTE). The total funds budget is a 5.3 percent decrease from the 2015-17 Current Service Level (CSL) and a 7.9 percent decrease from the 2013-15 Legislatively Approved Budget. The reduction from the 2015-17 CSL is due to a policy package that phases out \$30.9 million Federal Funds limitation for the Readiness Sustainment Maintenance Site that closed at Camp Withycombe in Clackamas. The additional reduction from the 2013-15 Legislatively Approved Budget is due to the phase-out of Services and Supplies expenditure limitation associated with limited duration positions funded by the Umatilla Caretaker Contract and to the phase-out of capital construction limitation.

The Subcommittee deferred a formal recommendation on expenditure limitation for Package 498: New Debt Service, and Package 499: Capital Construction to the Joint Ways and Means Capital Construction Subcommittee.

#### **Administration – SCR 001**

The Administration program consists of the Command Group, the Financial Administration Division, the State Personnel Office, Public Affairs, and the Reintegration/Emergency Financial Assistance Programs. The Subcommittee approved a budget of \$6,972,125 total funds consisting of \$4,877,671 General Fund and \$2,094,454 Other Funds, including 24 positions (22.88 FTE).

The Subcommittee recommended Package 801: LFO Analyst Adjustments. The package makes reductions to the budget due to scant available General Fund. It eliminates one position (1.00 FTE) from the Command Group and shifts funding to 100 percent Other Funds on a part-time position (0.50 FTE) from Public Affairs, for a total of -\$113,243 General Fund and -\$14,893 Other Funds. It reduces Services and Supplies expenditures by \$88,203 General Fund to switch from the state motor pool to federal General Services Administration vehicles.

## Operations – SCR 002

The Operations Program Unit includes operation and maintenance of Army National Guard facilities and operation of the Portland Air Base at the Portland International Airport, Kingsley Field in Klamath Falls, and the Camp Rilea Air Station in Warrenton. The Program also includes Capital Construction staff to oversee the Department's Capital Construction projects. Other federally funded programs include drug interdiction and education; repair of unserviceable U.S. Army equipment; installation of intrusion detection systems at armories and other facilities; and video teleconferencing, computer-based training, interactive audio and video services, e-mail, and electronic network systems provided to National Guard members and their communities. The Subcommittee approved a budget of \$95,382,254 total funds consisting of \$8,973,062 General Fund, \$4,751,092 Other Funds, and \$81,658,100 Federal Funds, including 336 positions (293.51 FTE).

The Subcommittee approved Package 201: Air National Guard Fire Protection State Funds. This package funds fire and emergency services support for the Air National Guard missions at the Portland Air National Guard Base and the Kingsley Field Air National Guard Base in Klamath Falls. Recent changes in federal requirements have capped the amount of federal payroll reimbursements at a level lower than the amount bargained by the state in 2013. The total approved is \$1,390,116 General Fund.

The Subcommittee approved Package 203: Umatilla Caretaker Agreement. This package continues 23 limited duration positions (23.00 FTE) to fulfill a caretaker agreement with the U.S. Army to support functional activities at the Umatilla Chemical Depot. The agreement is expected to last until 2018. \$6,500,000 is 100 percent federally funded.

The Subcommittee recommended Package 801: LFO Analyst Adjustments. This package was added to fund shift one position - a Principal Executive Manager E - from 75.0 percent Federal Funds and 25.0 percent General Fund to 100 percent Federal Funds for a General Fund reduction of \$48,482 and to reduce General Fund for Services and Supplies by \$18,558, affecting office supplies, recognition awards, and travel expenditures.

The Subcommittee recommended Package 802: Armory Lead Abatement. This package was added in light of new information about lead levels at armories with indoor shooting ranges. The Forest Grove Armory provides the agency its most severe challenge so far. The armory was closed in January 2015 after a National Guard Bureau survey revealed high lead levels on surfaces in the building from the indoor firing range. Also, the fire suppression pipes in this armory have failed. A total of \$1,881,600, of which half is Federal Funds and the other half General Fund match, is required to clean the firing range and convert it to storage, replace contaminated ventilation ductwork, and replace fire suppression pipes above the ceiling. Other armories' indoor firing ranges have also been closed and tested. To date, no other armory appears to require this level of abatement and cost.

The Subcommittee approved Package 803: Phase out Readiness Sustainment Maintenance. This package was added to recognize the federal phase-out of the Readiness Sustainment Maintenance Site effective November 30, 2014. The reduction is \$30,927,771 Federal Funds and 62 positions (62.00 FTE). The Site was responsible for equipment refurbishment. The drawdown of military troops in the Middle East reduced the amount of military equipment that needed refurbishment. This program may be started up again by the federal government, but it is not currently foreseen.

### Oregon Emergency Management – SCR 003

Oregon Emergency Management manages and maintains an emergency services system that coordinates local and state resources to prepare for, respond to, and recover from disaster conditions. It distributes 9-1-1 and FEMA revenues to local governments. The Subcommittee approved a budget of \$252,818,910 total funds consisting of \$1,855,317 General Fund, \$89,105,319 Other Funds, and \$161,858,274 Federal Funds, including 42 positions (42.62 FTE).

The Subcommittee approved Package 301: Statewide Next Gen 9-1-1 Implementation. This package provides \$500,000 Other Funds (9-1-1 Tax) expenditure limitation to enable Emergency Management to proceed with one portion of the Next Generation 9-1-1 conversion. This funding supports DAS Enterprise Technology Services to coordinate the conversion of the existing frame-relay system to an internet protocol broadband network at all 43 Public Safety Answering Points. This work is consistent with work in other states and will need to be accomplished regardless of Next Gen 9-1-1 migration.

During the 2013-15 biennium, OMD OEM and the Office of the State Chief Information Officer (OSCIO) jointly determined to focus first on the planning and implementation of the 9-1-1 network transition from frame relay to an internet protocol based network, which will set the stage for future, incremental planning and implementation of other project components.

The project's next critical component involves the identification, planning and coordination of the geographic data and geographic information systems (GIS) capabilities required to implement and operate Oregon's Next Generation 9-1-1 system into the future. With that in mind, the Legislature developed the following budget note.

#### **Budget Note:**

Oregon Emergency Management (OMD) is directed to work with the Oregon State Chief Information Officer (OSCIO) to produce a Next Generation 9-1-1 GIS Project Plan for the collection, management, and sharing of geographic data sets and geographic information systems capabilities required to effectively implement Next Generation 9-1-1 throughout the state of Oregon.

The Next Generation 9-1-1 GIS Project Plan is to be submitted to the Legislative Fiscal Office in December 2015, and jointly presented by OMD and the OSCIO to the Joint Legislative Committee on Information Management and Technology and to the Joint Committee on Ways and Means during the 2016 Annual Legislative Session.

The Subcommittee recommended Package 801: LFO Analyst Adjustments. This package was added to capture General Fund savings. Services and Supplies are reduced by \$93,284 for non-essential purchases in both General Fund and Federal Funds. In view of scarce General Fund resources, the balance of the Local Disaster Assistance Loan and Grant Account (\$283,250 General Fund) is eliminated.

### Community Support – SCR 004

The Community Support program unit includes the Youth Challenge Program that provides educational and other services to 16-18 year old youth who have dropped out of high school, the Science and Technology Academy Reinforcing Basic Aviation and Space Exploration (STARBASE) program that demonstrates real-world applications of math and science to students in third to eighth grades in Portland and Klamath Falls through tours of the Portland Air Base and Kingsley Field, and the Emergency Operations program that coordinates the use of National Guard resources in

response to state emergencies as directed by the Governor. The Subcommittee approved a budget of \$10,719,231 total funds consisting of \$197,381 General Fund, \$2,101,207 Other Funds, and \$8,420,643 Federal Funds, including 46 positions (46.00 FTE).

#### Capital Debt Service and Related Costs – SCR 087

Capital Debt Service and Related Costs provides the funding to make payments on the principal, interest, and financing costs associated with the issuance of Article XI-Q bonds and Certificates of Participation (COPs). COPs and XI-Q bonds are tax exempt government securities. The Subcommittee approved a budget of \$9,520,502 total funds, consisting of \$9,414,488 General Fund and \$106,014 Other Funds.

The Subcommittee reviewed and deferred a formal recommendation on expenditure limitation for Package 498: New Debt Service to the Joint Ways and Means Capital Construction Subcommittee. Package 498 provides General Fund appropriation to pay debt service on bonds issued for a new Joint Forces Headquarters building which was not approved in the Governor's budget due to siting concerns. Those concerns have been mitigated by means of a wetland and land condition study, which shows that the preferred construction location - near the Anderson Readiness Center in Salem - is stable. If bonds for the project were sold in 2016 and 2017, the 2015-17 biennium General Fund Debt Service would likely be \$434,833.

#### Capital Improvements – SCR 088

The program provides for capital projects less than \$1,000,000, which includes deferred maintenance. The Subcommittee approved a budget of \$4,964,976 total funds consisting of \$194,377 Other Funds and \$4,770,599 Federal Funds.

The Subcommittee approved Package 801: LFO Analyst Adjustments. This package provides limitation to use Heritage Outreach Foundation (HOF) funds to enhance a federally funded capital project to relocate and restore Building 6100 at Camp Withycombe to its historic structure as the Quarter Master Supply Building. The building, as restored, will be used as military museum display space. The HOF funds are to be used to update the building's restrooms.

#### Capital Construction – SCR 089

Expenditure limitation for Capital Construction projects will be included in House Bill 5005, the statewide bonding bill, and House Bill 5006, the statewide capital construction bill.

The Subcommittee recommended to the Joint Committee on Ways and Means – Capital Construction Subcommittee that the following capital construction expenditure limitation requests be considered for approval.

Package 499: Major Construction. Package 499 includes Other Funds capital construction expenditure limitation for:

- (1) A new Joint Forces Headquarters building - \$6,706,000 Other (Article XI-Q Bond) Funds, \$18,463,000 Federal Funds. This was not approved in the Governor's budget due to siting concerns. Those concerns have been mitigated by means of a wetland and land condition study, which shows that the preferred construction location - near the Anderson Readiness Center in Salem - is stable.
- (2) Expansion at the Oregon Youth Challenge Program (YCP) facility - \$4,977,000 Other (Article XI-Q Bond) Funds.
- (3) A Regional Training Institute (RTI) in Umatilla - \$6,500,000 Other (Article XI-Q Bond) Funds, \$5,000,000 cash from the sale of current RTI building at Western Oregon University campus.

If bonds for the Joint Forces Headquarters project were sold in 2016 and 2017, the 2015-17 biennium General Fund Debt Service would likely be \$434,833. Bonding for the Youth Challenge Program and Regional Training Institute projects could occur in the spring of 2017 without jeopardizing either construction schedule. Also, the National Guard Bureau would need to approve new operational funding for the Youth Challenge project to accommodate the additional students (60 males and 24 females).

In addition, the agency identified new federal fund match for projects already approved in Baker City, \$750,000, and in Medford, \$1,943,648.

A May 2015 request for the Military Museum seeks \$2,082,893 Federal Funds Capital Construction limitation for the 2013-15 biennium and \$613,163 Other Funds Capital Construction limitation for the 2015-17 biennium for refurbishment and rehabilitation of several museum areas. The Other Funds are a donation from the Heritage Outreach Foundation.

Finally, the Department is requesting capital construction limitation for planning/pre-design work on 2017-19 biennium projects in the following amounts: \$136,281 Other Funds and \$140,770 Federal Funds.

### **Summary of Performance Measure Action**

See attached Legislatively Adopted 2015-17 Key Performance Measures form.

**DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION**

**HB 5032-A**

**Oregon Military Department  
Art Ayre -- 503-378-3108**

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
2013-15 Legislatively Approved Budget at Dec 2014 *	\$ 21,863,993	\$ -	\$ 106,018,917	\$ 75,955	\$ 285,270,401	\$ -	\$ 413,229,266	522	477.51
2015-17 Current Service Level (CSL)*	\$ 23,632,023	\$ -	\$ 97,672,979	\$ -	\$ 280,239,389	\$ -	\$ 401,544,391	488	445.01
<b>SUBCOMMITTEE ADJUSTMENTS (from CSL)</b>									
<b>SCR 001 - Administration</b>									
Package 801: LFO Analyst Adjustments									
Personal Services	\$ (113,243)	\$ -	\$ (14,893)	\$ -	\$ -	\$ -	\$ (128,136)	-1	-1.00
Services and Supplies	\$ (88,203)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (88,203)		
<b>SCR 002 - Operations</b>									
Package 201: Air National Guard Fire Protection State Funds									
Personal Services	\$ 1,390,116	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,390,116	0	0.00
Package 203: Umatilla Caretaker Agreement									
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ 3,145,776	\$ -	\$ 3,145,776	23	23.00
Services and Supplies	\$ -	\$ -	\$ -	\$ -	\$ 3,354,224	\$ -	\$ 3,354,224		
Package 801: LFO Analyst Adjustments									
Personal Services	\$ (48,482)	\$ -	\$ -	\$ -	\$ 48,482	\$ -	\$ -	0	0.00
Services and Supplies	\$ (18,558)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (18,558)		
Package 802: Armory Lead Abatement									
Services and Supplies	\$ 940,800	\$ -	\$ -	\$ -	\$ 940,800	\$ -	\$ 1,881,600		
Package 803: Phase Out Readiness Sustainment Maintenance									
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ (8,718,509)	\$ -	\$ (8,718,509)	-62	-62.00
Services and Supplies	\$ -	\$ -	\$ -	\$ -	\$ (22,103,399)	\$ -	\$ (22,103,399)		
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ (105,863)	\$ -	\$ (105,863)		
<b>SCR 003 - Oregon Emergency Management</b>									
Package 301: Statewide Next Gen 9-1-1 Implementation									
Services and Supplies	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000		
Package 801: LFO Analyst Adjustments									
Services and Supplies	\$ (93,284)	\$ -	\$ -	\$ -	\$ (93,284)	\$ -	\$ (186,568)		
Special Payments	\$ (283,250)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (283,250)		
<b>SCR 088 - Capital Improvement</b>									
Package 801: LFO Analyst Adjustments									
Capital Outlay	\$ -	\$ -	\$ 194,377	\$ -	\$ -	\$ -	\$ 194,377		
<b>TOTAL ADJUSTMENTS</b>	<b>\$ 1,685,896</b>	<b>\$ -</b>	<b>\$ 679,484</b>	<b>\$ -</b>	<b>\$ (23,531,773)</b>	<b>\$ -</b>	<b>\$ (21,166,393)</b>	<b>-40</b>	<b>-40.00</b>
<b>SUBCOMMITTEE RECOMMENDATION *</b>	<b>\$ 25,317,919</b>	<b>\$ -</b>	<b>\$ 98,352,463</b>	<b>\$ -</b>	<b>\$ 256,707,616</b>	<b>\$ -</b>	<b>\$ 380,377,998</b>	<b>448</b>	<b>405.01</b>
% Change from 2013-15 Leg Approved Budget	15.8%	0.0%	-7.2%	-100.0%	-10.0%	0.0%	-7.9%		
% Change from 2015-17 Current Service Level	7.1%	0.0%	0.7%	0.0%	-8.4%	0.0%	-5.3%		

\*Excludes Capital Construction Expenditures

## Legislatively Approved 2015-2017 Key Performance Measures

**Agency: MILITARY DEPARTMENT, STATE of OREGON**

Mission: The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizens soldiers and airmen, equipped and trained to respond to any contingency, natural or manmade.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2016	Target 2017
1 - RECRUITING - Percent of soldiers and airmen recruited vs. recruiting goal.		Approved KPM	95.00	100.00	100.00
2 - ARMORY CONDITION - Percent of statewide armories in adequate or better condition.		Approved KPM	79.00	80.00	80.00
3 - REVENUE GENERATION - Percent of available armory time		Approved KPM	27.00	40.00	40.00
4 - EQUIPMENT AVAILABILITY - Percent of equipment on hand in Oregon vs. equipment authorized.		Approved KPM	129.00	95.00	95.00
5 - YOUTH CHALLENGE - Percentage of accepted cadets who complete the program and receive either a GED, a high-school diploma, or earn 8 certified credits and return to their home high-school.		Approved KPM		85.00	85.00
6 - REINTEGRATION - Percent of members successfully referred for reintegration services.		Approved KPM	100.00	98.00	98.00
7 - DOMESTIC PREPAREDNESS PLANS - Percentage of counties with National Incident Management System (NIMS) compliant Emergency Operations Plans (EOPS).		Approved KPM	100.00	100.00	100.00
8 - HAZARD MITIGATION PLANS - Percentage of state population covered by a FEMA approved local hazard mitigation plan.		Approved KPM	81.00	90.00	90.00
9 - CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Accuracy	Approved KPM	75.00	75.00	75.00
9 - CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Availability of Information	Approved KPM	75.00	75.00	75.00

**Agency: MILITARY DEPARTMENT, STATE of OREGON**

Mission: The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizens soldiers and airmen, equipped and trained to respond to any contingency, natural or manmade.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2016	Target 2017
9 - CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Expertise	Approved KPM	75.00	75.00	75.00
9 - CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Helpfulness	Approved KPM	75.00	75.00	75.00
9 - CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Overall	Approved KPM	75.00	75.00	75.00
9 - CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Timeliness	Approved KPM	75.00	75.00	75.00

**LFO Recommendation:**

KPM #2 - Percent of armories in adequate or better condition. Change target from 50% to 80% in view of recent assessments.

KPM #3 - Revenue generation from available armory time rented. Change target from 60% to 40% in view of recent experience, which is actually closer to 28%. Fewer organizations need to rent armories due to competition with other rural venues.

KPM #5 - Percent of 17-18 year olds completing GED or HS diploma. Substitute new KPM to measure percent of accepted cadets of all ages who complete program and receive a GED, high school diploma, or earn 8 certified credits and return to their home high school. Target: 85%. The current KPM omits some of the students and the 8-credit criteria.

KPM #9 - Customer satisfaction. Change overall target to 75% from 55% in light of recent responses.

**Sub-Committee Action:**

The Public Safety Subcommittee approved the LFO recommendation.

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Rep. Buckley

**Joint Committee On Ways and Means**

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**Action:** Do Pass.

**Action Date:** 07/03/15

**Vote:**

**House**

**Yeas:** 11 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whitsett, Williamson

**Exc:** 1 - Whisnant

**Senate**

**Yeas:** 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters

**Prepared By:** Linda Ames and Linda Gilbert, Legislative Fiscal Office

**Reviewed By:** Ken Rocco, Legislative Fiscal Office

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**Agency:** Emergency Board

**Biennium:** 2015-17

**Agencies:** Various

**Biennium:** 2013-15

**Budget Summary\***

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
<b><u>Oregon Watershed Enhancement Board</u></b>				
Federal Funds	-	-	\$ 200,000	\$ 200,000
<b><u>PUBLIC SAFETY PROGRAM AREA</u></b>				
<b><u>Department of Corrections</u></b>				
Other Funds	-	-	\$ 254,568	\$ 254,568
<b><u>Criminal Justice Commission</u></b>				
General Fund	-	-	\$ 5,000,000	\$ 5,000,000
<b><u>Department of Justice</u></b>				
General Fund	-	-	\$ 240,550	\$ 240,550
General Fund Debt Service	-	-	\$ 2,407,587	\$ 2,407,587
Other Funds	-	-	\$ 15,415,000	\$ 15,415,000
Federal Funds	-	-	\$ 29,997,991	\$ 29,997,991
<b><u>Military Department</u></b>				
General Fund	-	-	\$ 339,563	\$ 339,563
General Fund Debt Service	-	-	\$ 434,833	\$ 434,833
Other Funds	-	-	\$ 153,000	\$ 153,000
Federal Funds	-	-	\$ 358,253	\$ 358,253
<b><u>Department of State Police</u></b>				
Lottery Funds	-	-	\$ 278,788	\$ 278,788
Other Funds	-	-	\$ 1,072,470	\$ 1,072,470
Federal Funds	-	-	\$ 1,163	\$ 1,163

## **2015-17 Position Summary**

### **Department of Land Conservation and Development**

	<u>2013-15 Legislatively Approved Budget</u>	<u>2015-17 Legislatively Adopted Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
Authorized Positions	-	-	1	1
Full-Time Equivalent (FTE) positions	-	-	1.00	1.00

### **Department of Justice**

Authorized Positions	-	-	22	22
Full-Time Equivalent (FTE) positions	-	-	21.13	21.13

### **Oregon Military Department**

Authorized Positions	-	-	3	3
Full-Time Equivalent (FTE) positions	-	-	3.00	3.00

### **Oregon State Police**

Authorized Positions	-	-	-	-
Full-Time Equivalent (FTE) positions	-	-	(0.50)	(0.50)

## **Summary of Revenue Changes**

The General Fund appropriations made in the bill are within resources available as projected in the May 2015 economic and revenue forecast by the Department of Administrative Services, Office of Economic Analysis, supplemented by transfers from various agency accounts to the General Fund for general governmental purposes as authorized in Senate Bill 501, plus other actions to reduce state agency expenditures.

## **Summary of Capital Construction Subcommittee Action**

Senate Bill 5507 appropriates General Fund to the Emergency Board for general purpose and targeted special purpose appropriations, and makes other adjustments to individual agency budgets and position authority as described below.

## Adjustments to Approved 2015-17 Budgets

### **OMNIBUS ADJUSTMENTS**

Omnibus adjustments reflect budget changes in multiple agencies based on reductions in Department of Administrative Services' assessments and charges for services, Audits Division assessments, Attorney General rates, and debt service. Total savings are \$30.1 million General Fund, \$0.7 million Lottery Funds, \$28.5 million Other Funds, and \$11.1 million Federal Funds.

### **ADMINISTRATION**

#### Department of Administrative Services

The Subcommittee approved a one-time \$951,393 Other Funds expenditure limitation increase and establishment of six limited-duration positions (1.71 FTE) for the Chief Human Resources Office to review the Human Resource Information System project (HRIS). The positions will review and update the preparations in the current project for business processes realignment that will be necessary with the adoption and deployment of any new HR IT system, review and update existing IT modernization plans, and study and improve conversion planning for implementation of HRIS. The Department will report initial findings of this review to the appropriate subcommittees of the Joint Committee on Ways and Means during the 2016 legislative session.

The Subcommittee also approved a \$293,314 Other Funds expenditure limitation increase and the addition of two positions for Shared Financial Services to accommodate service provision for the Department of Geology and Mineral Industries, which will now have financial functions carried out by DAS.

The Subcommittee also approved continuing to give nonlimited authority to DAS to make Other Funds expenditures necessary to disburse general obligation bonds sold during the 2013-15 biennium for the benefit of public universities. Disbursement of future bond sales will be done by the Higher Education Coordinating Commission (HECC), but during the 2013-15 biennium, the Department of Administrative Services (DAS) was given initial authority to disburse these proceeds. As the bond project duties related to issuance of Article XI-F and XI-G general obligation bonds transition from DAS to HECC per House Bill 3199, both agencies were given nonlimited authority to disburse proceeds of bonds issued during 2013-15. The total amount of undisbursed proceeds as of June 30, 2015 from 2013-15 bond sales is \$196,523,642. The initial estimate of the amount of 2013-15 proceeds DAS will disburse in 2015-17 per agreements with public universities is \$145,875,000, with HECC assumed to disburse \$50,648,642. These amounts will likely change once the timing of final transition from DAS to HECC is known.

Senate Bill 5507 includes one-time General Fund appropriations to the Department of Administrative Services for the following purposes:

- \$1,100,000 for disbursement to the National Urban Housing and Economic Community Development Corporation (NUHECDC) for implementation of an affordable homes, skills training, and jobs for unemployed prior-offenders, at-risk youth, and veterans. NUHECDC is directed to provide written status reports to the Department of Administrative Services and the Legislative Fiscal Officer each quarter during the 2015-17 biennium to document progress in meeting the program's objectives of providing affordable housing for low to

CSEAS Project will be dependent upon OSCIO and LFO concurrence that DOJ is both ready and able to initiate project execution activities.

The Subcommittee established a \$2 million General Fund special purpose appropriation to the Emergency Board for the Defense of Criminal Convictions as a contingency for potential caseload increases.

The Subcommittee also appropriated \$240,550 General Fund to support the Oregon Crime Victims Law Center. This will bring total funding for the program to \$367,800 for the biennium, including \$77,250 General Fund of existing General Fund and \$50,000 Other Funds from the renewal of a state grant.

#### Oregon Military Department

Senate Bill 5507 includes \$89,563 General Fund and \$358,253 Federal Funds expenditure limitation for three permanent full-time federal operations and maintenance (FOMA) positions (3.00 FTE). These are 3 of 8 positions eliminated from the Portland Air National Guard (PANG) base in 2009 budget cuts, which brought the FOMA workforce to 18, of 26 National Guard authorized positions. In 2013 the Legislature restored the 8 positions as Limited Duration (LD). This funding restores 3 of the LD positions as permanent. The National Guard pays 80% of the cost, General Fund covers the rest. The restored positions will maintain liquid jet fuel receiving, storage, and distribution for all 21 F-15's at PANG; maintain pesticide and herbicide certifications to keep grassy areas in compliance with Port of Portland mandated wildlife standards, which are meant to deter birds from the airfield; and maintain HVAC systems for climate control of critical communications equipment, as well as base fire alarm systems.

Also included is \$250,000 one-time General Fund for the Oregon Military Museum for creation of exhibits and other capital expenditures directly related to the establishment and maintenance of the museum.

Two projects are approved for Article XI-Q bonding (House Bill 5005) and capital construction expenditure limitation (House Bill 5006). The first project is a new Joint Forces Headquarters facility to be located in Salem. Two-thirds of the total bonds will be sold in 2016 and the remainder in 2017. Debt Service in 2015-17 is approved in this bill at \$434,833 General Fund. Second is expansion of the Oregon Youth Challenge Armory in Bend. Those bonds will be issued in 2017, with debt service beginning in the 2017-19 biennium. Cost of issuance is \$153,000 for the two projects; expenditure limitation is included in this bill. Debt service for the two projects in 2017-19 is \$2.3 million General Fund.

#### Department of State Police

The Subcommittee increased the Other Funds expenditure limitation in the Fish and Wildlife Enforcement Division by \$993,640 for capital equipment replacements costs. Expenditure limitation is increased by \$78,830 Other Funds in the Administrative, Agency Support, Criminal Justice Information systems, and Office of the State Fire Marshal Other Funds limitation to pay for costs associated with reclassifying fourteen positions in the Firearms Background Check program to better address complexity and volume of firearm background checks.

Measure 76 Lottery Funds for Fish and Wildlife Enforcement are increased by \$278,788 for fish and wildlife enforcement. Fish and Wildlife troopers are reduced by (0.50) FTE due to the phase-in of one position approved for patrolling the Columbia River late in the 2015-17 biennium.

SB 5507 A

BUDGET REPORT AND MEASURE SUMMARY

CARRIER: Rep. Buckley

Joint Committee On Ways and Means

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**Action:** Do Pass The A-Eng Bill.

**Action Date:** 02/25/16

**Vote:**

**House**

**Yeas:** 11 - Buckley, Gomberg, Huffman, Komp, Nathanson, Rayfield, Read, Smith, Whisnant, Whitsett, Williamson

**Exc:** 1 - McLane

**Senate**

**Yeas:** 7 - Bates, Devlin, Johnson, Monroe, Roblan, Shields, Steiner Hayward

**Nays:** 4 - Girod, Hansell, Thomsen, Whitsett

**Exc:** 1 - Winters

**Prepared By:** Linda Ames and Theresa McHugh, Legislative Fiscal Office

**Reviewed By:** Daron Hill, Legislative Fiscal Office

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Emergency Board; Various Agencies

Biennium: 2015-17

# Budget Summary\*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<b><u>PUBLIC SAFETY PROGRAM AREA</u></b>				
<b><u>Department of Corrections</u></b>				
General Fund	\$ 1,555,904,536	\$ 1,593,133,894	\$ 37,229,358	2.4%
Other Funds	\$ 53,232,352	\$ 55,776,993	\$ 2,544,641	4.8%
<b><u>Oregon Criminal Justice Commission</u></b>				
General Fund	\$ 55,035,612	\$ 55,130,454	\$ 94,842	0.2%
Other Funds	\$ 494,015	\$ 864,015	\$ 370,000	74.9%
Federal Funds	\$ 7,304,929	\$ 6,937,604	\$ (367,325)	-5.0%
<b><u>District Attorneys and their Deputies</u></b>				
General Fund	\$ 11,610,450	\$ 11,868,624	\$ 258,174	2.2%
<b><u>Department of Justice</u></b>				
General Fund	\$ 76,083,264	\$ 78,841,305	\$ 2,758,041	3.6%
Other Funds	\$ 284,955,845	\$ 295,519,057	\$ 10,563,212	3.7%
Federal Funds	\$ 142,401,423	\$ 157,871,008	\$ 15,469,585	10.9%
<b><u>Oregon Military Department</u></b>				
General Fund	\$ 25,019,969	\$ 25,350,514	\$ 330,545	1.3%
Other Funds	\$ 110,312,549	\$ 113,312,859	\$ 3,000,310	2.7%
Federal Funds	\$ 278,357,971	\$ 280,784,232	\$ 2,426,261	0.9%
<b><u>Oregon Board of Parole</u></b>				
General Fund	\$ 7,807,978	\$ 8,040,916	\$ 232,938	3.0%
<b><u>Oregon State Police</u></b>				
General Fund	\$ 271,442,947	\$ 279,647,826	\$ 8,204,879	3.0%
Lottery Funds	\$ 7,841,010	\$ 8,010,065	\$ 169,055	2.2%
Other Funds	\$ 100,483,764	\$ 109,285,417	\$ 8,801,653	8.8%
Federal Funds	\$ 9,760,242	\$ 9,780,941	\$ 20,699	0.2%
<b><u>Department of Public Safety Standards and Training</u></b>				
Other Funds	\$ 37,238,170	\$ 42,092,883	\$ 4,854,713	13.0%
Federal Funds	\$ 4,148,299	\$ 6,666,167	\$ 2,517,868	60.7%

## **Summary of Revenue Changes**

The General Fund appropriations made in the bill are within resources available as projected in the February 2016 economic and revenue forecast by the Department of administrative Services Office of Economic Analysis.

## **Summary of Capital Construction Subcommittee Action**

Senate Bill 5701 is the omnibus budget reconciliation bill for the 2016 legislative session, implementing the statewide rebalance plan that addresses changes in projected revenues and expenditures since the close of the 2015 session. The Subcommittee approved Senate Bill 5701 with amendments to reflect budget adjustments as described below.

## **Statewide Adjustments**

### **EMPLOYEE COMPENSATION DISTRIBUTION**

The Subcommittee approved allocation of \$120 million General Fund to state agencies for employee compensation. The General Fund appropriation is expected to cover about 93% of the statewide estimate of costs for compensation and benefit changes agreed to through collective bargaining or other salary agreements. Total compensation adjustments include \$120 million General Fund, \$3.2 million Lottery Funds, \$111.7 Other Funds, and \$55.9 million Federal Funds. Lottery Funds, Other Funds, and Federal Funds expenditure limitations are calculated at fully-funded amounts.

### **OTHER STATEWIDE ADJUSTMENTS**

Other statewide adjustments include adjustments for Pension Obligation Bond (POB) payments and fully funding the General Fund need of employee compensation for small agencies. POB adjustments generated a net savings of \$4.3 million Total Funds, including General Fund savings of \$487,281. A portion of the savings was used to fully fund the General Fund collective bargaining agreement costs (\$243,932) of small agencies.

Section 116 of the budget bill reflects the changes, as described above, for each agency. These adjustments are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

## **Emergency Board**

As part of the 2015-17 biennium statewide rebalance plan, Senate Bill 5701 adjusts the Emergency Board's general purpose and special purpose appropriations as described as follows:

to: (a) justify why an advisory steering committee is an appropriate form of governance; (b) provide a detailed cost-benefit analysis of the decision to use a private vendor vs. Department of Administrative Services State Data Center; (c) provide a justification for the indirect agency administrative charges to the CSEAS project, which may need to be repurposed and used for a general project contingency fund; and (d) report on improvements to quality assurance and agency status reporting.

### **Oregon Military Department**

The Other Funds expenditure limitation for the Community Support program was increased, on a one-time basis, by \$2,442,000 for the reimbursement of firefighting expenditures incurred during the 2015 fire season.

The 2015-17 legislatively adopted budget inadvertently made a General Fund reduction to services and supplies that should have been applied to personal services. The reduction is \$57,929 within the Administration division. Moving it to the right budget category will enable the agency to correctly build the 2017-19 budget.

The Subcommittee approved \$80,000 Other Funds expenditure limitation for the purpose of paying cost of issuance expenses associated with Article XI-Q bond authority approved for rehabilitating facilities at the Umatilla Depot site to prepare it for use as a Regional Training Center. The Umatilla site will replace the facility currently used on the Western Oregon University campus.

### **Department of Public Safety Standards and Training**

The Subcommittee approved an increase in Other Funds expenditure limitation of \$959,000 and the addition of three limited-duration positions (1.74 FTE) to support programs and activities in the Department of Public Safety Standards and Training's (DPSST) Center for Policing Excellence, funded by an Edward Byrne Memorial Justice Assistance Grant through the Criminal Justice Commission.

The agency's Federal Funds expenditure limitation was increased by \$2,497,563. This net-zero technical correction changes a revenue-only transfer between DPSST and the Department of Justice to a pass-through expenditure, a budgetary change required in order to ensure full reimbursement of costs related to the federal High Intensity Drug Trafficking Area program operated by the state Department of Justice.

The Subcommittee increased the agency's Other Funds expenditure limitation by \$2,790,195, and authorized twelve permanent positions (8.00 FTE) to add four basic police and two basic corrections classes to the agency's training calendar to meet demand during the 2015-17 biennium.

### **Oregon State Police**

The Subcommittee increased the agency's General Fund appropriation by \$1,320,216 and increased its Other Funds expenditure limitation by \$6,911,613 for Federal Emergency Management Agency-reimbursable expenses incurred during numerous mobilizations coordinated by the State Fire Marshal during the 2015 fire season in Oregon.

The Subcommittee increased the agency's General Fund appropriation by \$1,000,000 and authorized 12 positions (6.63 FTE) to increase staff capacity and reduce wait times and backlogs in the Firearm Instant Check System program.

General Fund	Ch. 332 1	+258,174
Oregon Criminal Justice Commission:		
General Fund	Ch. 606 1	+94,842
Federal funds	Ch. 606 3	+2,675
Oregon Military Department:		
General Fund	Ch. 594 1(1)	+96,440
General Fund	Ch. 594 1(2)	+177,487
General Fund	Ch. 594 1(3)	+56,618
Other funds	Ch. 594 2(1)	+86,227
Other funds	Ch. 594 2(2)	+136,457
Other funds	Ch. 594 2(3)	+167,945
Other funds	Ch. 594 2(4)	+87,681
Federal funds	Ch. 594 3(1)	+1,945,047
Federal funds	Ch. 594 3(2)	+218,172
Federal funds	Ch. 594 3(3)	+263,042
State Board of Parole and Post-Prison Supervision:		
General Fund	Ch. 304 1	+232,938
Department of State Police:		
General Fund	Ch. 696 1(1)	+2,952,078
General Fund	Ch. 696 1(2)	+294,251
General Fund	Ch. 696 1(3)	+1,222,668
General Fund	Ch. 696 1(4)	+1,415,666
Other funds	Ch. 696 2(1)	+525,329
Other funds	Ch. 696 2(2)	+243,151
Other funds	Ch. 696 2(3)	+20,700
Other funds	Ch. 696 2(4)	+1,100,860
Federal funds	Ch. 696 3(1)	-568
Federal funds	Ch. 696 3(2)	+15,674
Federal funds	Ch. 696 3(3)	-1,336
Federal funds	Ch. 696 3(4)	+6,929
Lottery funds	Ch. 696 4	+169,055
Department of Public Safety Standards and Training:		
Other funds	Ch. 658 2(1)	+1,105,518
Federal funds	Ch. 658 3	+20,305
Department of Corrections:		
General Fund	Ch. 655 1(1)	+27,996,865
General Fund	Ch. 655 1(2)	+2,665,898
General Fund	Ch. 655 1(3)	+1,305,023
General Fund	Ch. 655 1(4)	+572,456
Other funds	Ch. 655 2(1)	+183,067
Other funds	Ch. 655 2(2)	+265,796
Other funds	Ch. 655 2(4)	+1,142
Oregon Youth Authority:		
General Fund	Ch. 617 1(1)	+6,397,310
Other funds	Ch. 617 2	+73,651
Federal funds	Ch. 617 3	+218,727

(10) TRANSPORTATION.

the amount of \$373,616 a year for five years beginning January 1, 2017 to support and complement existing infrastructure building work partnering with coordinated care organizations to deliver provider and patient education to prevent prescription drug misuse; 2) the Grant to Prevent Prescription Drug/Opioid Overdose-Related Deaths in the amount of \$1 million a year for five years beginning January 1, 2017 to reduce the number of prescription drug/opioid overdose-related deaths and adverse events by training first responders and other key community sectors in prevention strategies, including the purchase and distribution of naloxone; and 3) the Targeted Capacity Expansion: Medication Assisted Treatment-Prescription Drug and Opioid Addiction grants cooperative agreement in the amount of \$1 million a year for five years beginning January 1, 2017 to expand and enhance access to integrated medication assisted treatment (e.g. buprenorphine, methadone, naltrexone) for individuals with opioid use disorder.

**18. Board of Nursing**

Increased the Other Funds expenditure limitation established for the Board of Nursing by section 1, chapter 439, Oregon Laws 2015, by \$244,452 and authorized the establishment of two full-time permanent positions (1.58 FTE) for personnel reclassifications and increased workload requirements.

**19. Department of Justice**

Acknowledged receipt of a report on the Child Support Enforcement Automated System information technology project, with instructions, and directed the agency to report to the Emergency Board in September of 2016.

**20. Department of Justice**

Increased the Federal Funds expenditure limitation established for the Department of Justice by section 13, chapter 837, Oregon Laws 2015, by \$2,538,107 for supplemental funding for the Child Support Enforcement Automated System information technology project, with the understanding that the Department of Administrative Services will unschedule the limitation increase and will only re-schedule upon the joint approval of the Office of State Chief Information Officer, Chief Financial Officer, and Legislative Fiscal Office.

**21. Department of Public Safety Standards and Training**

Increased the Other Funds expenditure limitation established for the Department of Public Safety Standards and Training by section 2, chapter 658, Oregon Laws 2015, by \$337,000 for crisis intervention training for first responders.

**22. Department of Public Safety Standards and Training**

Increased the Other Funds expenditure limitation established for the Department of Public Safety Standards and Training by section 2, chapter 658, Oregon Laws 2015, by \$100,000 for additional training for 911 telecommunicators.

**23. Military Department**

Increased the Other Funds expenditure limitation established for the Military Department by section 2(4), chapter 594, Oregon Laws 2015, Community support, by \$256,000 and increased the Federal Funds expenditure limitation established for the

Military Department by section 3(3), chapter 594, Oregon Laws 2015, Community support, by \$518,000 for supplemental funding for the Oregon Youth Challenge Program.

**24. Military Department**

Increased the Federal Funds expenditure limitation established for the Military Department by section 3(3), chapter 594, Oregon Laws 2015, Community support, by \$270,000 for supplemental federal funds received for the STARBASE Program.

**25. Military Department**

Allocated \$170,000 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to supplement the appropriation made to the Military Department by section 1(2), chapter 594, Oregon Laws 2015, Operations, for roof repairs at the Forest Grove and Kliever armories, and directed the Department to use \$500,000 of one-time General Fund savings available within current appropriations for the state's 50% share of the roof repairs.

**26. Department of State Police**

Approved the submission of a federal grant application to the U.S. Department of Justice in the amount of \$1.04 million over three years to establish a computerized system to track the inventory and processing of sexual assault forensic evidence kits in possession of the Department of State Police.

**27. Department of State Police**

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Justice in the amount of \$9.4 million for up to eighteen months to replace the CrimeVue criminal history database and messaging system.

**28. Department of State Police**

Established a General Fund appropriation for the Department of Administrative Services and allocated \$73,053 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 and \$2,000,000 from the special purpose appropriation made to the Emergency Board by section 109 (1), chapter 82, Oregon Laws 2016, to the newly established appropriation for costs associated with the unlawful occupation of the Malheur National Wildlife Refuge in Harney County, for distribution to state and local agencies to reimburse for expenses incurred during the occupation; and increased the Other Funds expenditure limitation established for the Department of State Police by section 2(1), chapter 696, Oregon Laws 2015, Patrol services, criminal investigations and gaming enforcement, by \$874,188 in order to receive reimbursements due the agency from the Department of Administrative Services.

**29. Criminal Justice Commission**

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Justice in the amount of up to \$1.75 million for three years to support Oregon's Justice Reinvestment efforts.

- 61. Department of Administrative Services**  
Increased the Other Funds expenditure limitation established for the Department of Administrative Services by section 2(4), chapter 654, Oregon Laws 2015, Chief Human Resource Office, by \$6,520,731; authorized the establishment of 22 limited duration positions (9.17 FTE) and the extension of six existing limited duration positions through the end of the biennium (4.29 FTE), including the reclassification of one to a Principal Executive Manager (PEM) G; adjusted state agency budgets by allocating \$4,292,256 from the special purpose appropriation made to the Emergency Board by section 52, chapter 837, Oregon Laws 2015; increased Lottery Funds expenditure limitations by \$95,628; increased Other Funds expenditure limitations by \$3,357,479; and increased Federal Funds expenditure limitations by \$1,489,374; to adjust state agency budgets to fund assessment increases related to continuation of the Human Resources Information System project and staffing adjustments related to the previously approved DAS Information Technology reorganization per the attached table.
- 62. Department of Administrative Services**  
Established a \$2,336,040 Other Funds Capital Construction expenditure limitation for the Department of Administrative Services to replace the roof at the Department of Environmental Quality and Public Health laboratory, and established a \$4,000,000 Other Funds Capital Construction expenditure limitation for the Department of Administrative Services for capital and tenant improvements at the 550 Building.
- 63. Department of Administrative Services**  
Acknowledged receipt of a report on compensation plan changes and position allocations.
- 64. Department of Administrative Services**  
Approved the 2017-19 uniform rent rates as proposed by the Department of Administrative Services and required under ORS 276.390.
- 65. Department of Revenue**  
Deferred consideration of a funding request for the Property Valuation System information technology project, and directed the agency to report to the Emergency Board in September of 2016 on the status of the project.
- 66. Department of Revenue**  
Increased the Other Funds expenditure limitation established for the Department of Revenue by section 2(1), chapter 596, Oregon Laws 2015, Administration, by \$379,481 and authorized the establishment of five permanent full-time positions (2.71 FTE) for the Recreational Marijuana Program.
- 68. Department of Revenue**  
Acknowledged receipt of a report on the availability of data for tax research and forecasting purposes, and directed the agency to report to the Emergency Board in September of 2016 with an updated status report.

# #61 DAS - Attachment A

Agency Name	Chapter	Section	GF	LF	OF	FF	Total
SECRETARY OF STATE	688	01-02	11,079	-	-	-	11,079
SECRETARY OF STATE	688	02-04	-	-	3,767	-	3,767
SECRETARY OF STATE	688	02-01	-	-	7,211	-	7,211
SECRETARY OF STATE	688	02-05	-	-	7,636	-	7,636
SECRETARY OF STATE	688	02-03	-	-	17,437	-	17,437
OREGON STATE TREASURY	689	01-02	-	-	171	-	171
OREGON STATE TREASURY	689	01-01	-	-	21,769	-	21,769
JUDICIAL FIT OR DISABILITY COM	93	01-01	123	-	-	-	123
DISTRICT ATTORNEYS/DEPUTIES	332	01	8,787	-	-	-	8,787
JUDICIAL DEPARTMENT	691	01-02	430,457	-	-	-	430,457
GOVERNMENT ETHICS COMMISSION	465	01-01	-	-	1,924	-	1,924
CRIMINAL JUSTICE COMMISSION	606	03	-	-	-	23	23
CRIMINAL JUSTICE COMMISSION	606	01	1,995	-	-	-	1,995
CRIMINAL JUSTICE COMMISSION	606	02-00	-	-	27	-	27
DEPT OF MILITARY	594	03-01	-	-	-	40,057	40,057
DEPT OF MILITARY	594	03-02	-	-	-	1,878	1,878
DEPT OF MILITARY	594	03-03	-	-	-	9,518	9,518
DEPT OF MILITARY	594	01-04	2	-	-	-	2
DEPT OF MILITARY	594	01-03	1,969	-	-	-	1,969
DEPT OF MILITARY	594	01-01	9,999	-	-	-	9,999
DEPT OF MILITARY	594	01-02	11,713	-	-	-	11,713
DEPT OF MILITARY	594	02-01	-	-	933	-	933
DEPT OF MILITARY	594	02-02	-	-	5,292	-	5,292
DEPT OF MILITARY	594	02-04	-	-	6,653	-	6,653
DEPT OF MILITARY	594	02-03	-	-	28,657	-	28,657
MARINE BOARD	601	01-01	-	-	9,642	-	9,642
BOARD OF PAROLE/POST PRISON	304	01	3,825	-	-	821	3,825
OREGON STATE POLICE	696	03-02	-	-	-	821	821
OREGON STATE POLICE	696	03-04	-	-	-	183	183
OREGON STATE POLICE	696	01-02	1,968	-	-	-	1,968
OREGON STATE POLICE	696	01-03	16,107	-	-	-	16,107
OREGON STATE POLICE	696	01-04	32,324	-	-	-	32,324
OREGON STATE POLICE	696	01-01	162,181	-	-	-	162,181
OREGON STATE POLICE	696	04-00	-	7,935	-	-	7,935
OREGON STATE POLICE	696	02-03	-	-	171	-	171
OREGON STATE POLICE	696	02-01	-	-	21,845	-	21,845
OREGON STATE POLICE	696	02-01	-	-	27,833	-	27,833
OREGON STATE POLICE	696	02-02	-	-	33,030	-	33,030
OREGON STATE POLICE	696	02-04	-	-	32,477	-	32,477
PUBLIC SAFETY/STDS/TRAINING	658	02-01	-	-	-	-	-
DEPT OF VETERANS AFFAIRS	616	01-01	5,189	-	-	-	5,189
DEPT OF VETERANS AFFAIRS	616	03	-	-	14,629	-	14,629
DEPT OF CORRECTIONS	655	01-02	1,084,608	-	-	-	1,084,608
DEPARTMENT OF ENERGY	656	01	-	-	27,830	-	27,830
DEPT OF ENVIRONMENTAL QUALITY	593	02-04	-	-	172,399	-	172,399
PSYCHIATRIC REVIEW BOARD	411	01	2,685	-	-	-	2,685
PUBLIC DEFENSE SERVICES	615	01-03	6,104	-	-	-	6,104
PUBLIC DEFENSE SERVICES	615	01-01	12,395	-	-	-	12,395
OREGON YOUTH AUTHORITY	617	03	-	-	-	-	-
OREGON YOUTH AUTHORITY	617	01-01	234,585	-	-	-	234,585
INDIAN SERVICES COMMISSION	772		488	-	-	-	488
DEPT OF CONSUMER/BSN SERVICES	592	02	-	-	-	1,826	1,826
DEPT OF CONSUMER/BSN SERVICES	592	01	-	-	222,548	-	222,548
OREGON HEALTH AUTHORITY	838	04-01	-	-	-	191	191
OREGON HEALTH AUTHORITY	838	04-02	-	-	-	-	-
OREGON HEALTH AUTHORITY	838	01-01	2	-	-	-	2
OREGON HEALTH AUTHORITY	838	01-02	582,422	-	-	-	582,422
OREGON HEALTH AUTHORITY	838	02-01	-	-	31	-	31
OREGON HEALTH AUTHORITY	838	02-02	-	-	107,079	-	107,079
PUB EMPLOYEES RETIREMNT SYSTEM	595	01-01	-	-	89,634	-	89,634
DEPT OF EMPLOYMENT	485	04	-	-	-	149,532	149,532

**41. Legislative Fiscal Office for Department of Education**

Established a reservation of \$5,000,000 in the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 for the purpose of reimbursing school districts and Education Service Districts for costs relating to testing for elevated levels of lead for water fixtures which are used for drinking, food preparation, and other uses leading to human consumption.

**42. Legislative Fiscal Office for Military Department**

Allocated \$100,000 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to supplement the appropriation made to the Military Department by section 1(3), chapter 594, Oregon Laws 2015, Emergency management, to capitalize the Fuel Storage Facility Compatibility Fund.

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT 2017-19 BIENNIAL BUDGET Budget Summary Graphics

### FACILITY LOCATIONS



Agency Request  
**2017-2019**

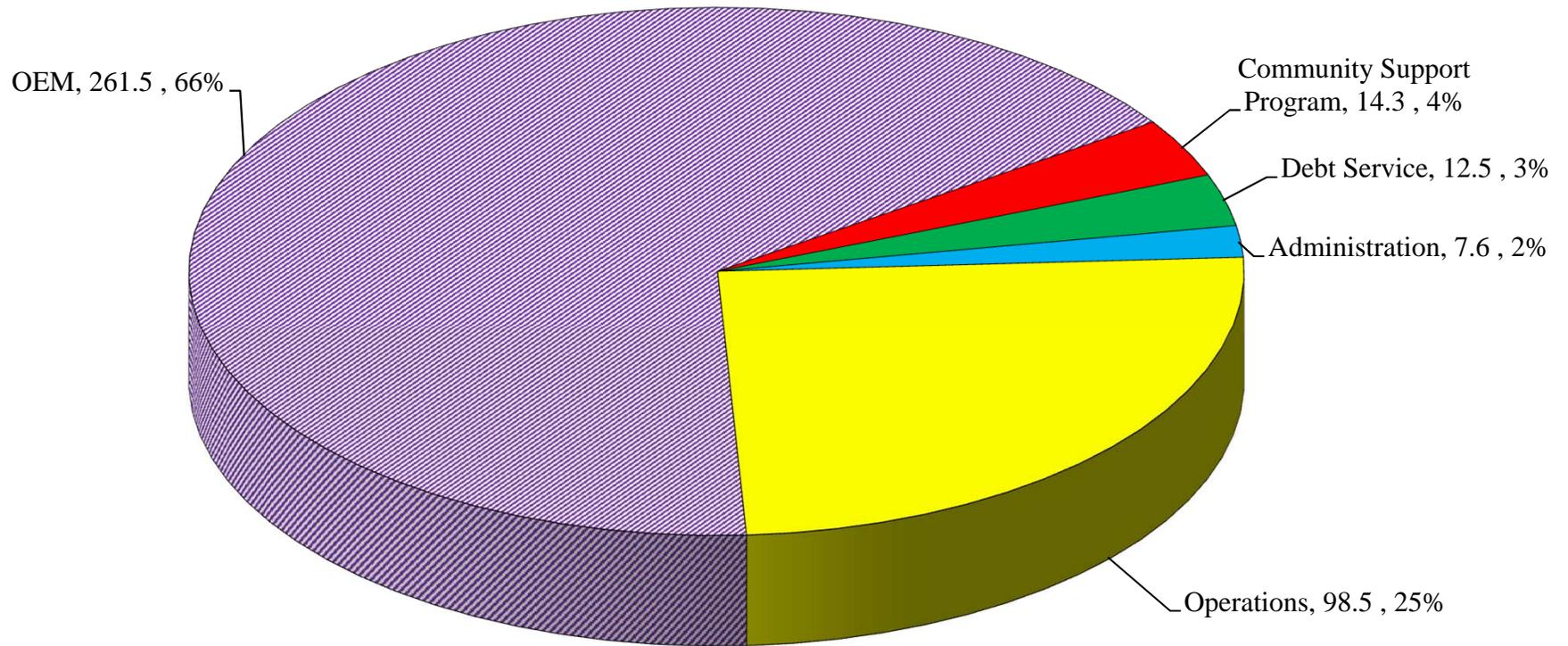
Governor's Budget

Legislatively Adopted

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

2017-2019 GOVERNOR'S BUDGET BY PROGRAM  
(EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)  
(Millions)



Agency Request

Governor's Budget

Legislatively Adopted

2017-2019

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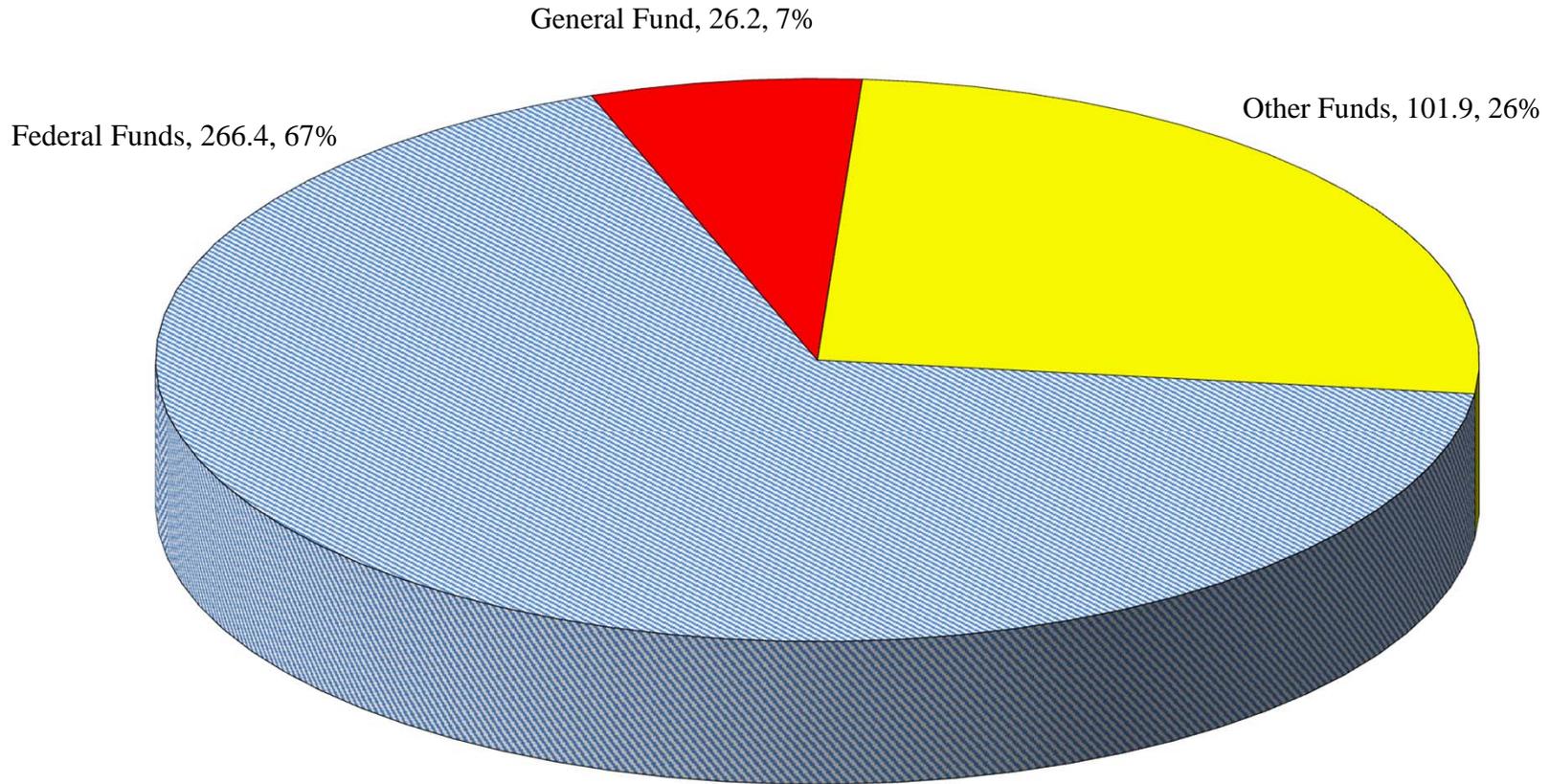
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Budget Page 32

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

2017-2019 GOVERNOR'S BUDGET BY FUND  
(EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)  
(Millions)



Agency Request

Governor's Budget

Legislatively Adopted

2017-2019

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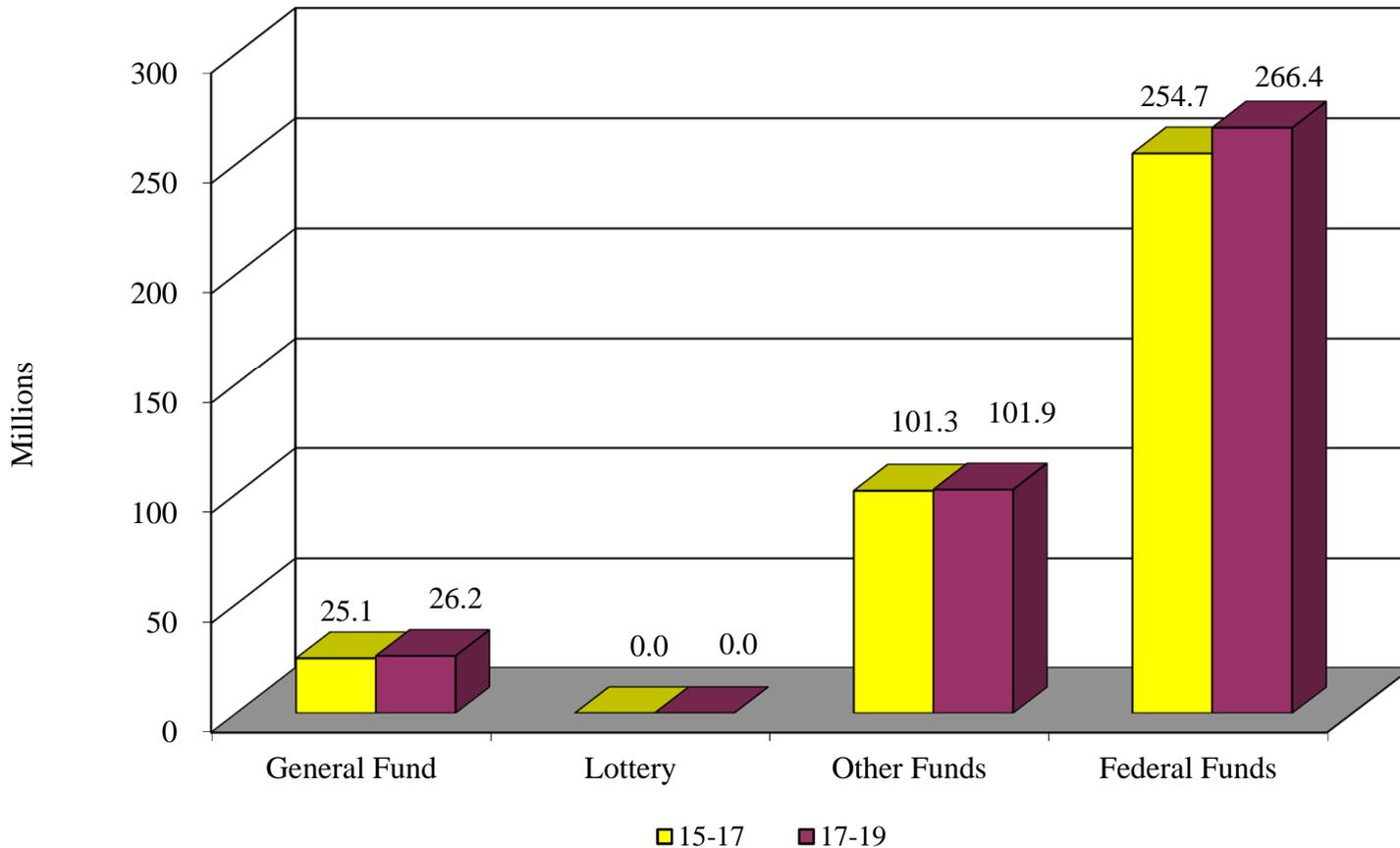
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# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

2015-2017 LEGISLATIVELY APPROVED BUDGET VS.  
 2017-2019 GOVERNOR'S BUDGET  
 (EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)



Agency Request

Governor's Budget

Legislatively Adopted

2017-2019

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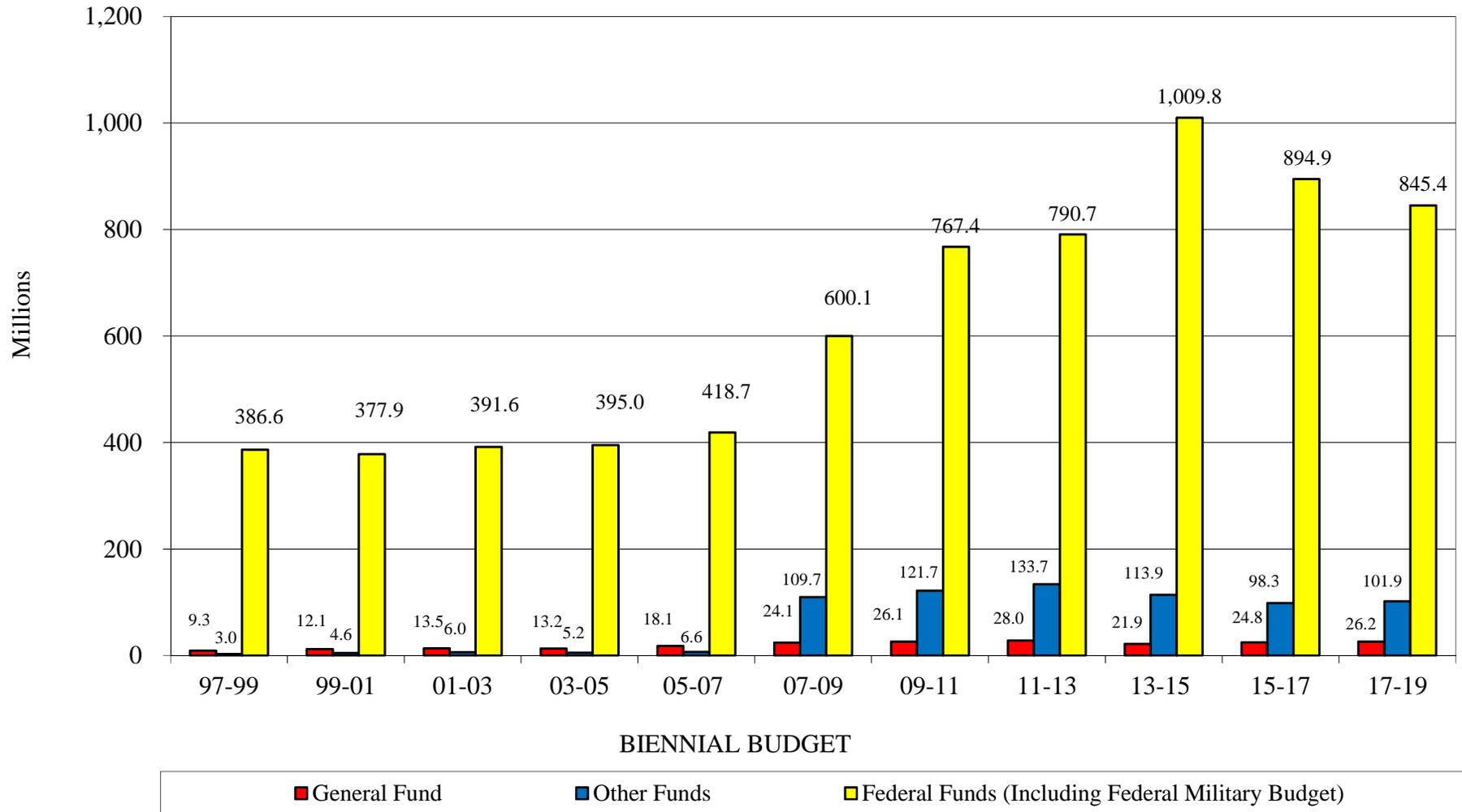
Budget Page 34

# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT

### BUDGET COMPARISON (EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)



Agency Request

Governor's Budget

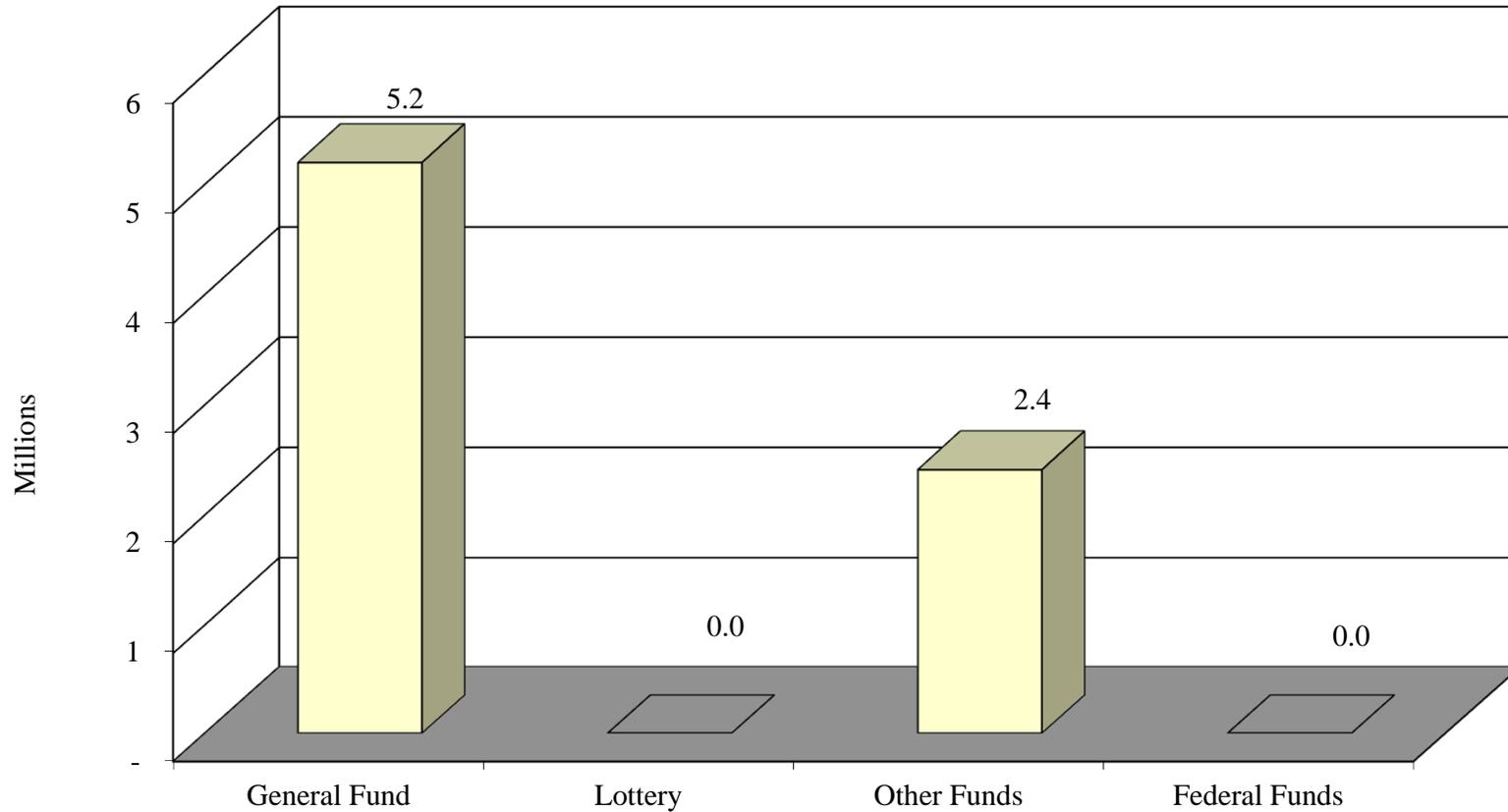
Legislatively Adopted

**2017-2019**

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**BUDGET NARRATIVE**  
**OREGON MILITARY DEPARTMENT**

**2017-2019 GOVERNOR'S BUDGET**  
**ADMINISTRATION PROGRAM**



Agency Request

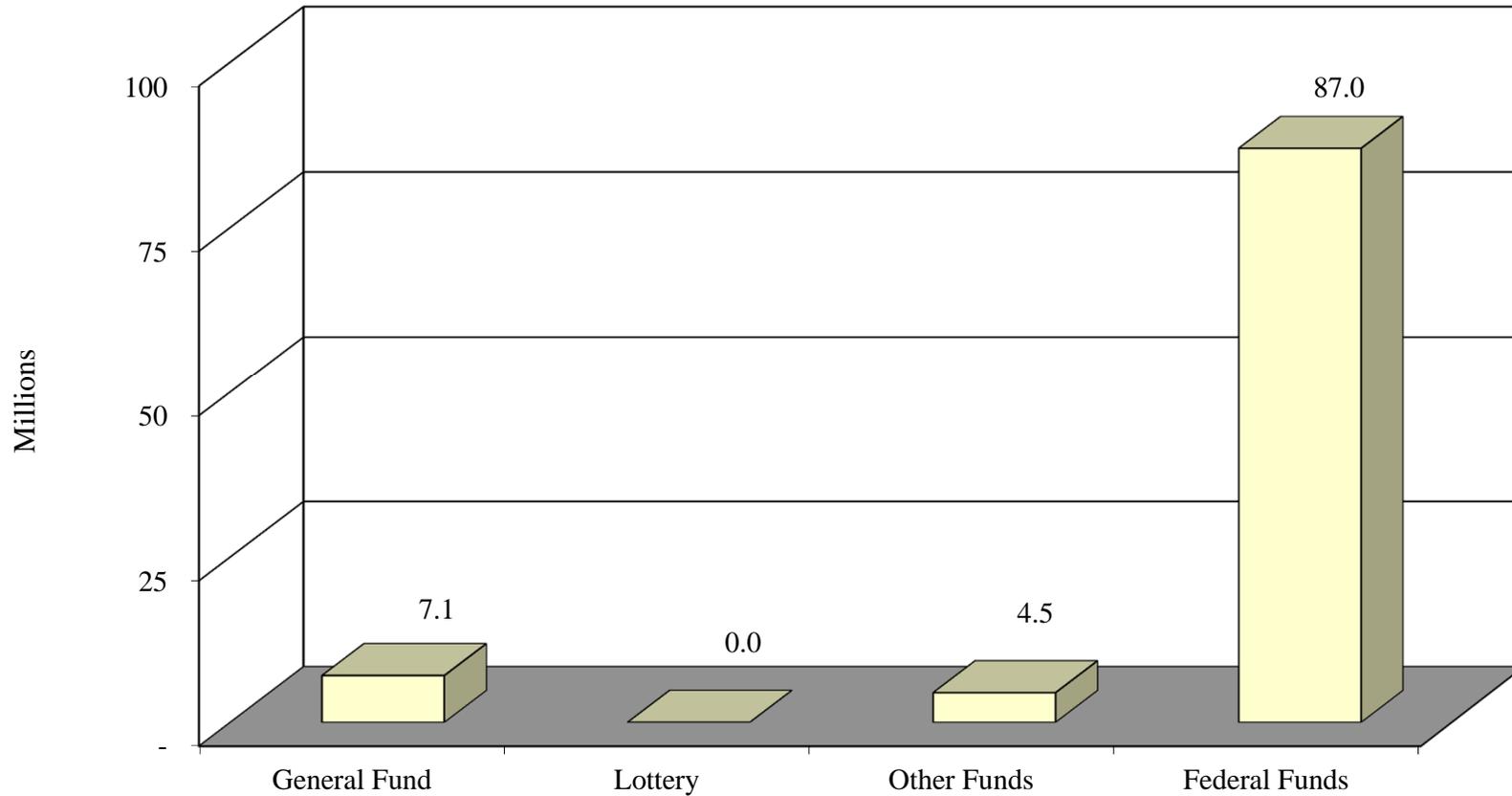
Governor's Budget

Legislatively Adopted

**2017-2019**

**BUDGET NARRATIVE**  
**OREGON MILITARY DEPARTMENT**

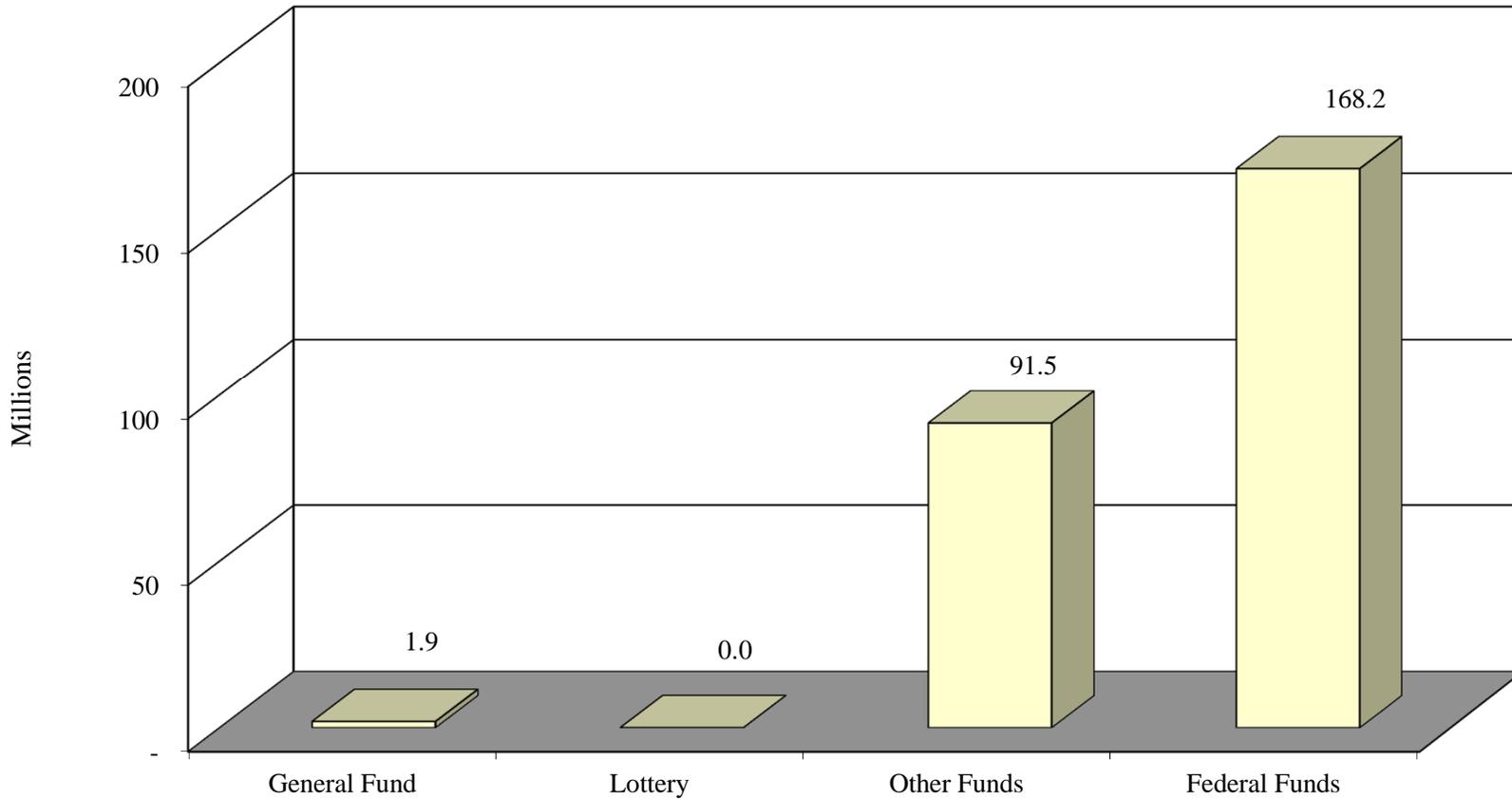
**2017-2019 GOVERNOR'S BUDGET  
 OPERATIONS PROGRAM**



# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

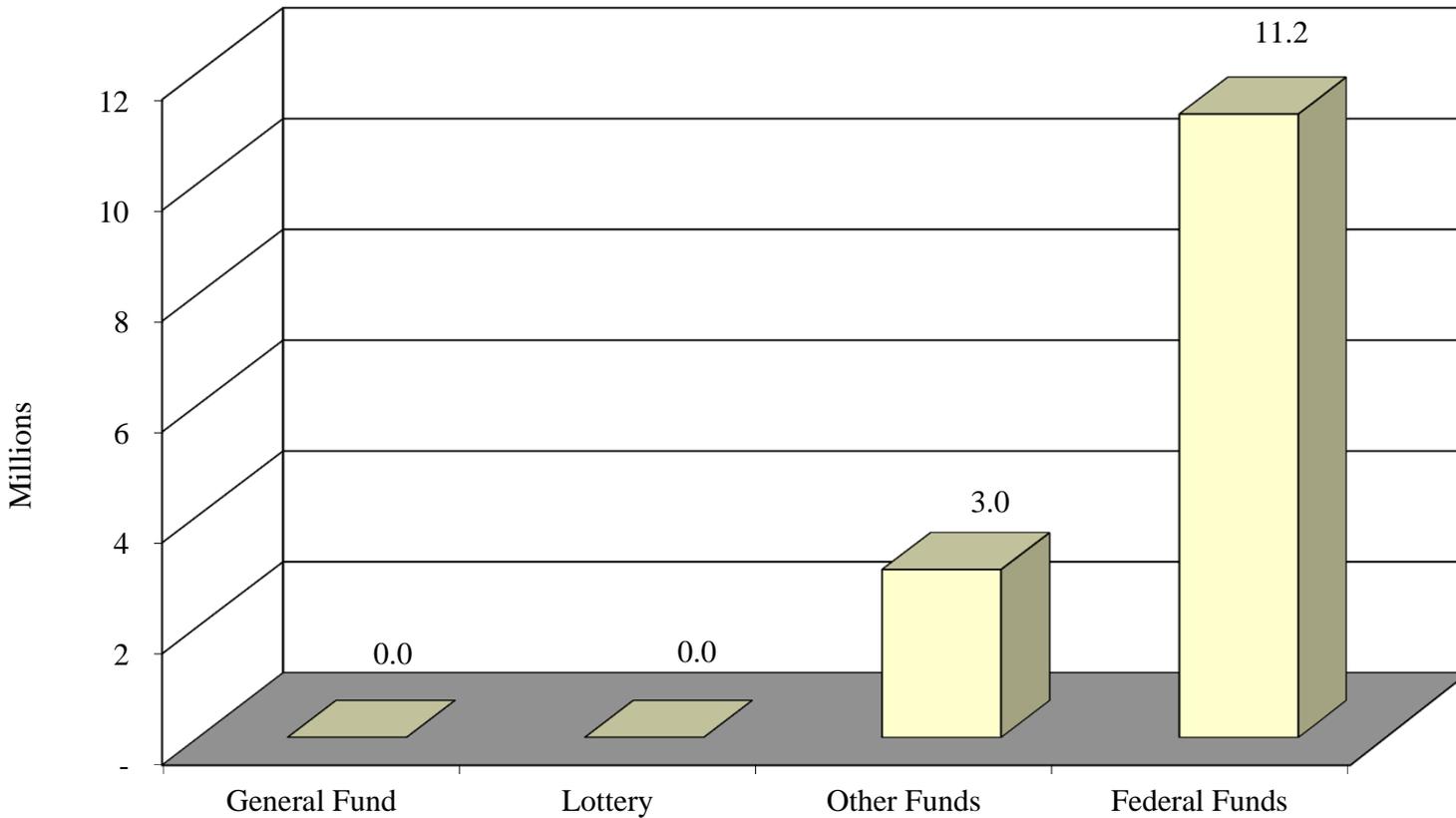
### 2017-2019 GOVERNOR'S BUDGET OFFICE OF EMERGENCY MANAGEMENT



# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

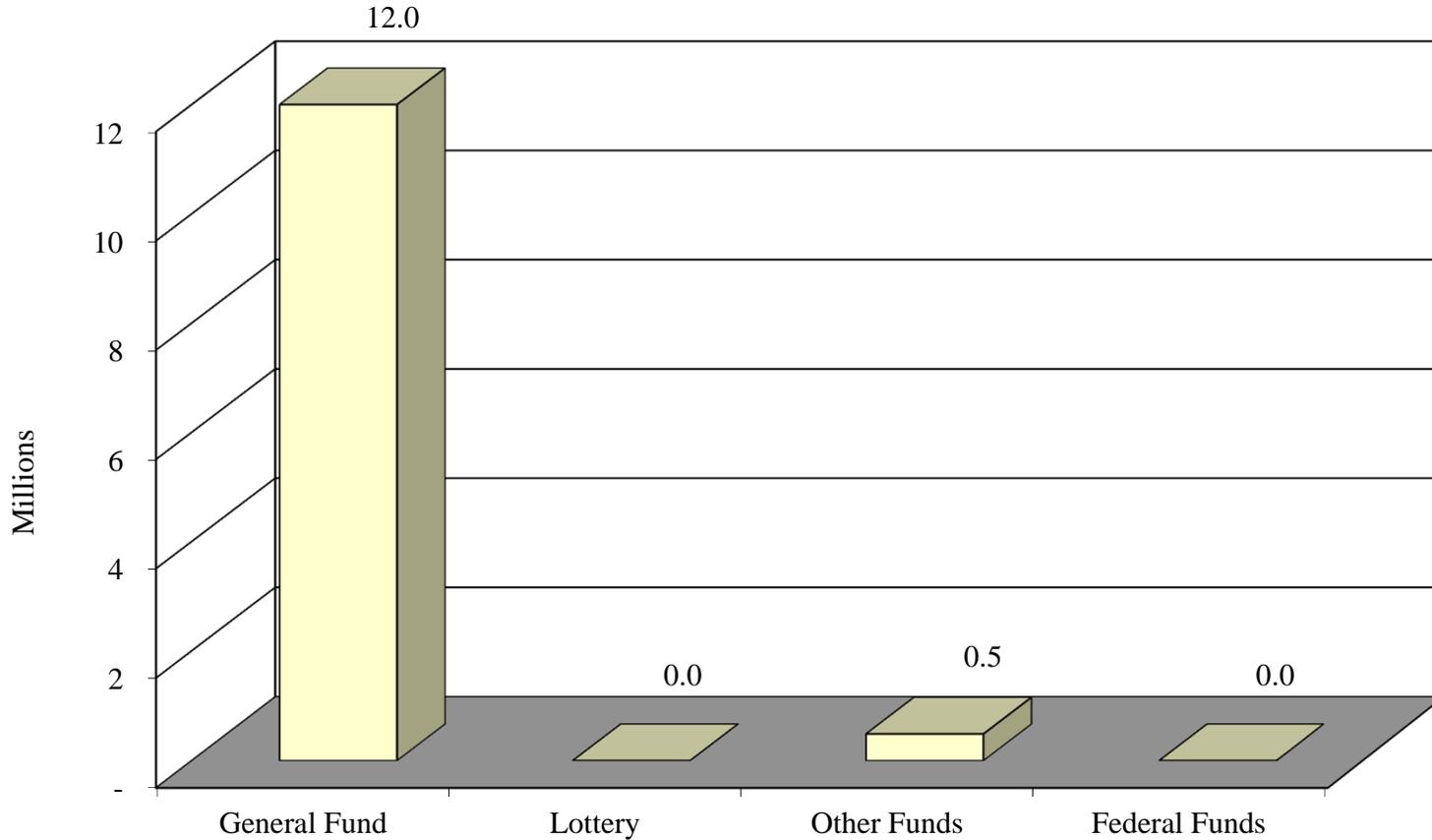
### 2017-2019 GOVERNOR'S BUDGET COMMUNITY SUPPORT PROGRAM



# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

### 2017-2019 GOVERNOR'S BUDGET DEBT SERVICE



Agency Request

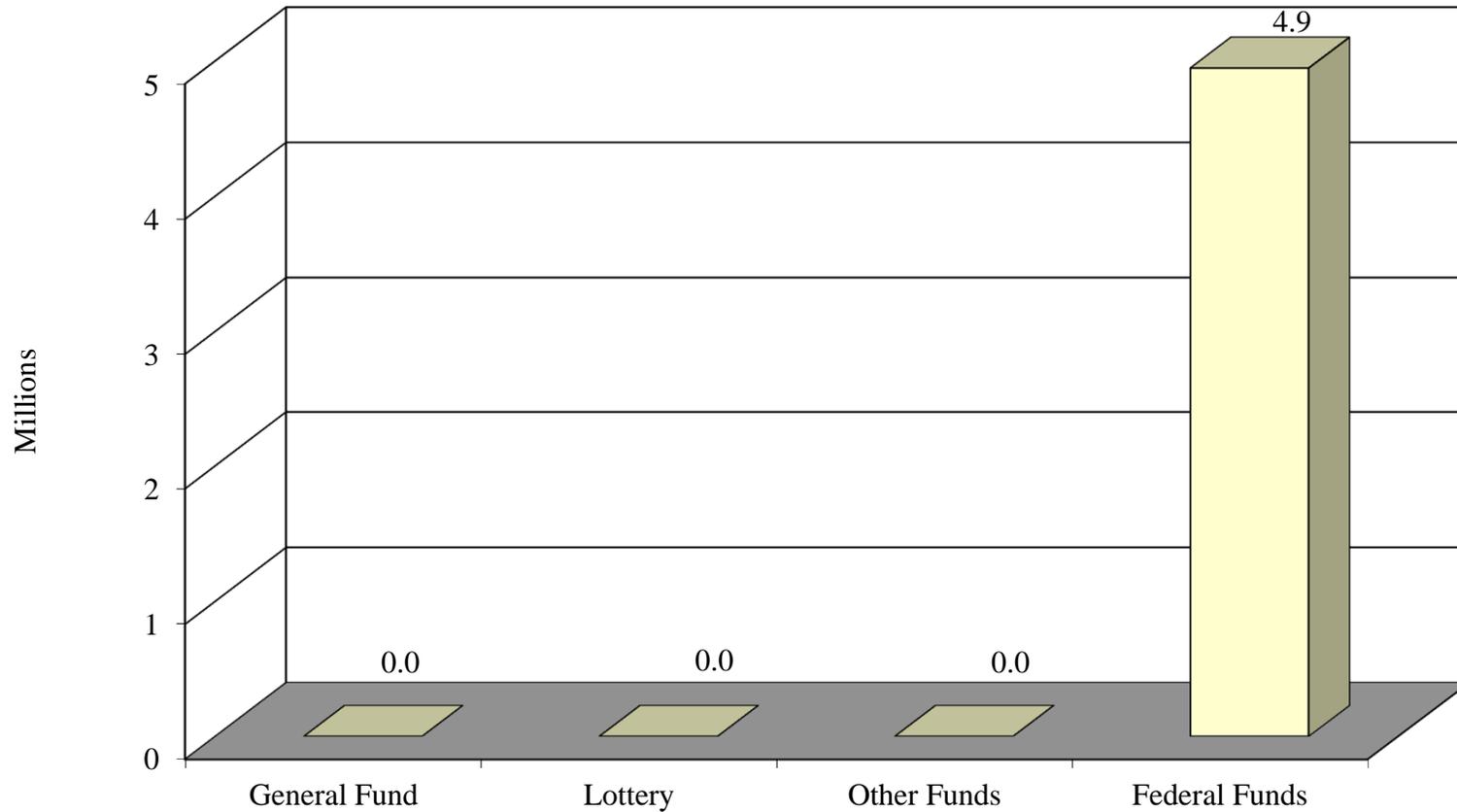
Governor's Budget

Legislatively Adopted

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

### 2017-2019 GOVERNOR'S BUDGET CAPITAL IMPROVEMENTS



Agency Request

Governor's Budget

Legislatively Adopted

2017-2019

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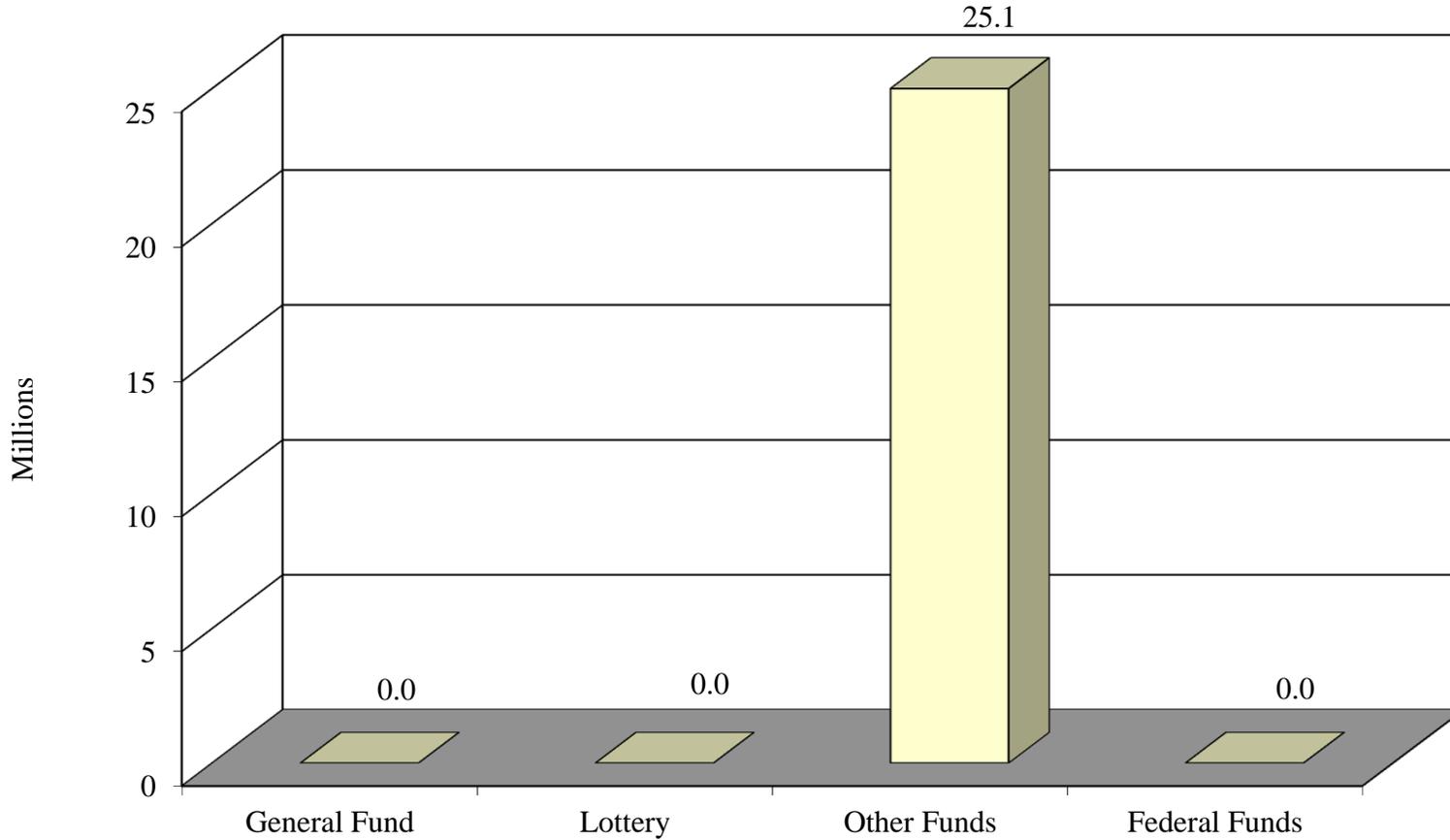
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# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

### 2017-2019 GOVERNOR'S BUDGET MAJOR CONSTRUCTION



Agency Request

Governor's Budget

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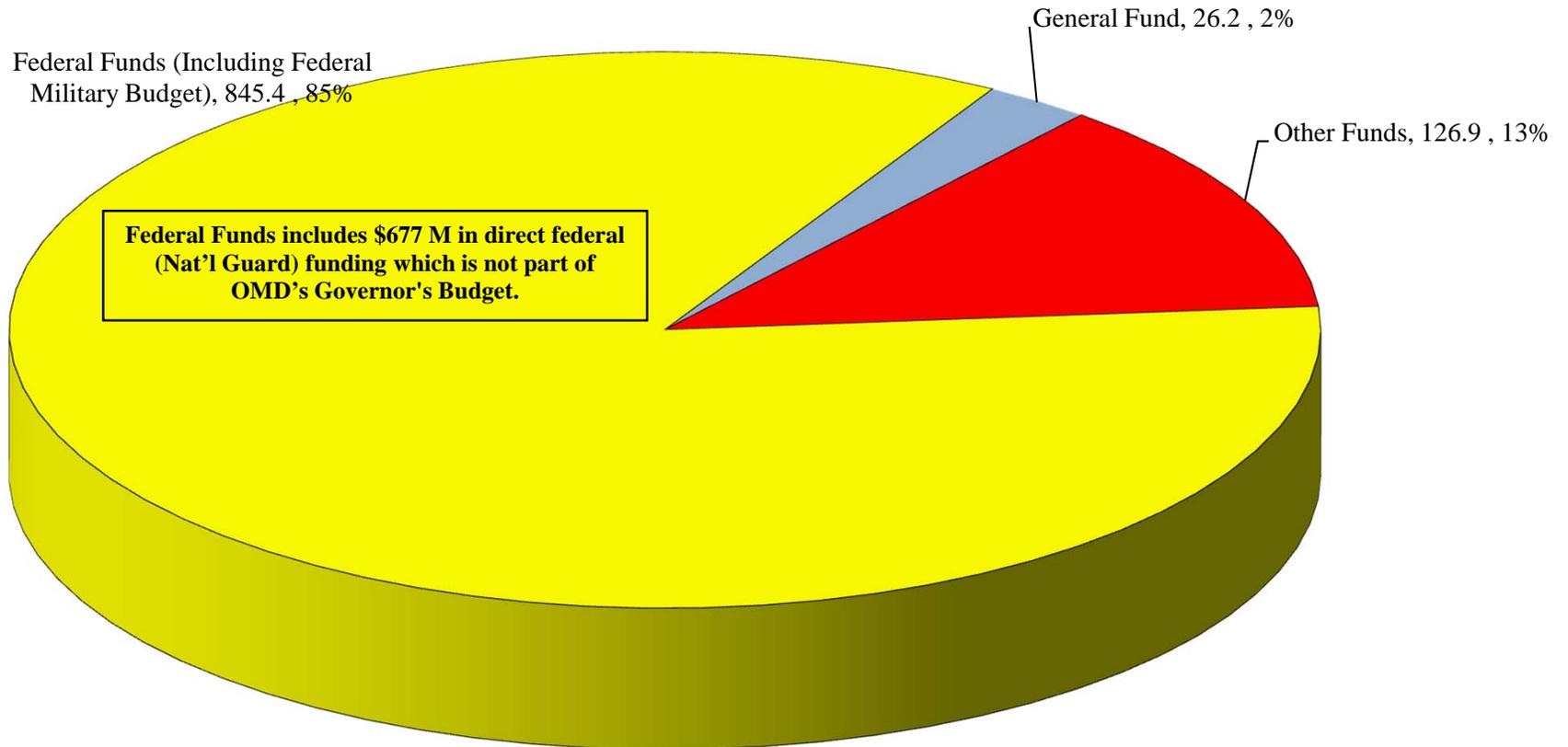
Budget Page 42

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

### 2017-2019 GOVERNOR'S BUDGET (Millions)

Return on General Fund Investment: 32 to 1

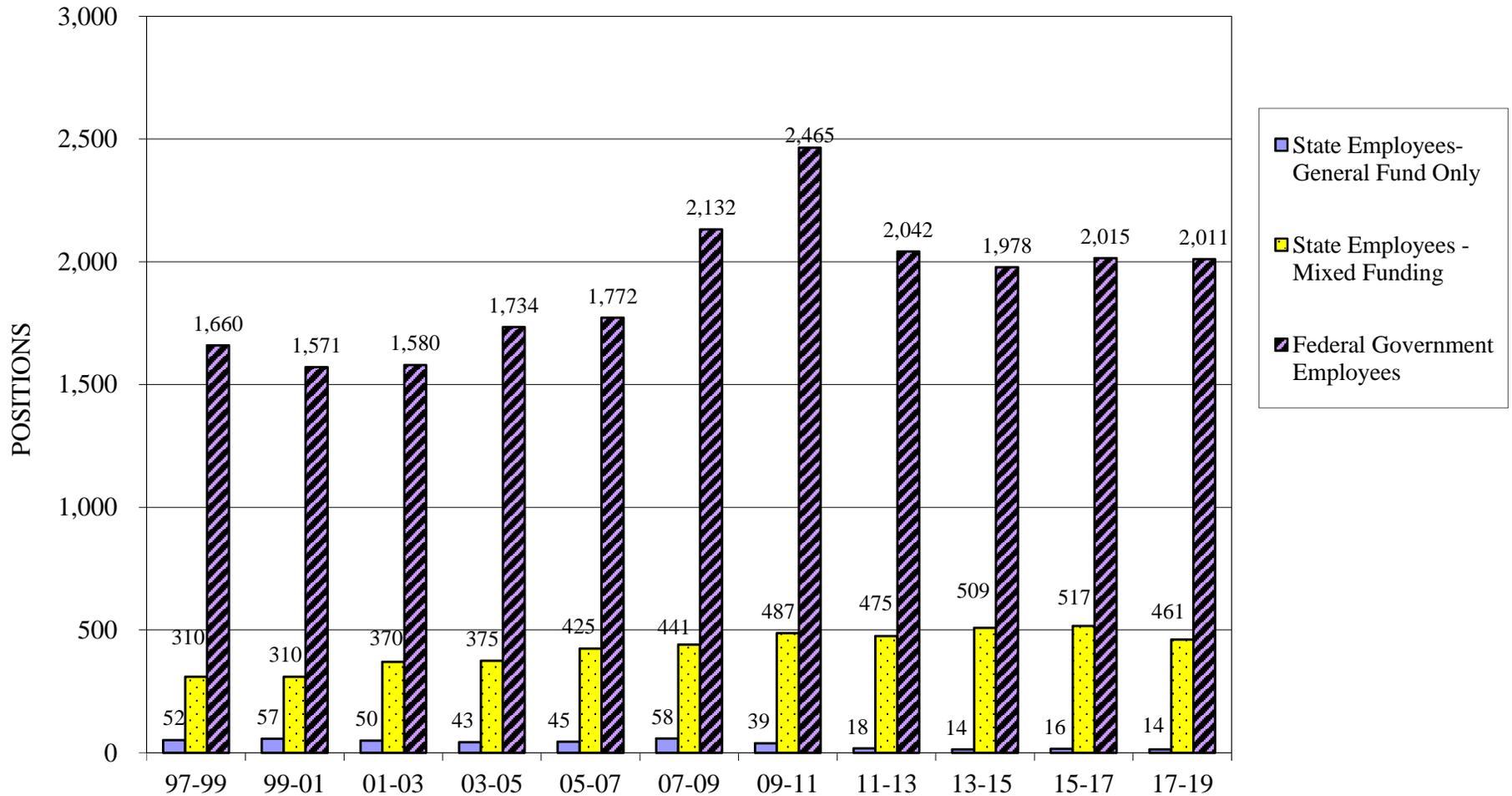


# BUDGET NARRATIVE

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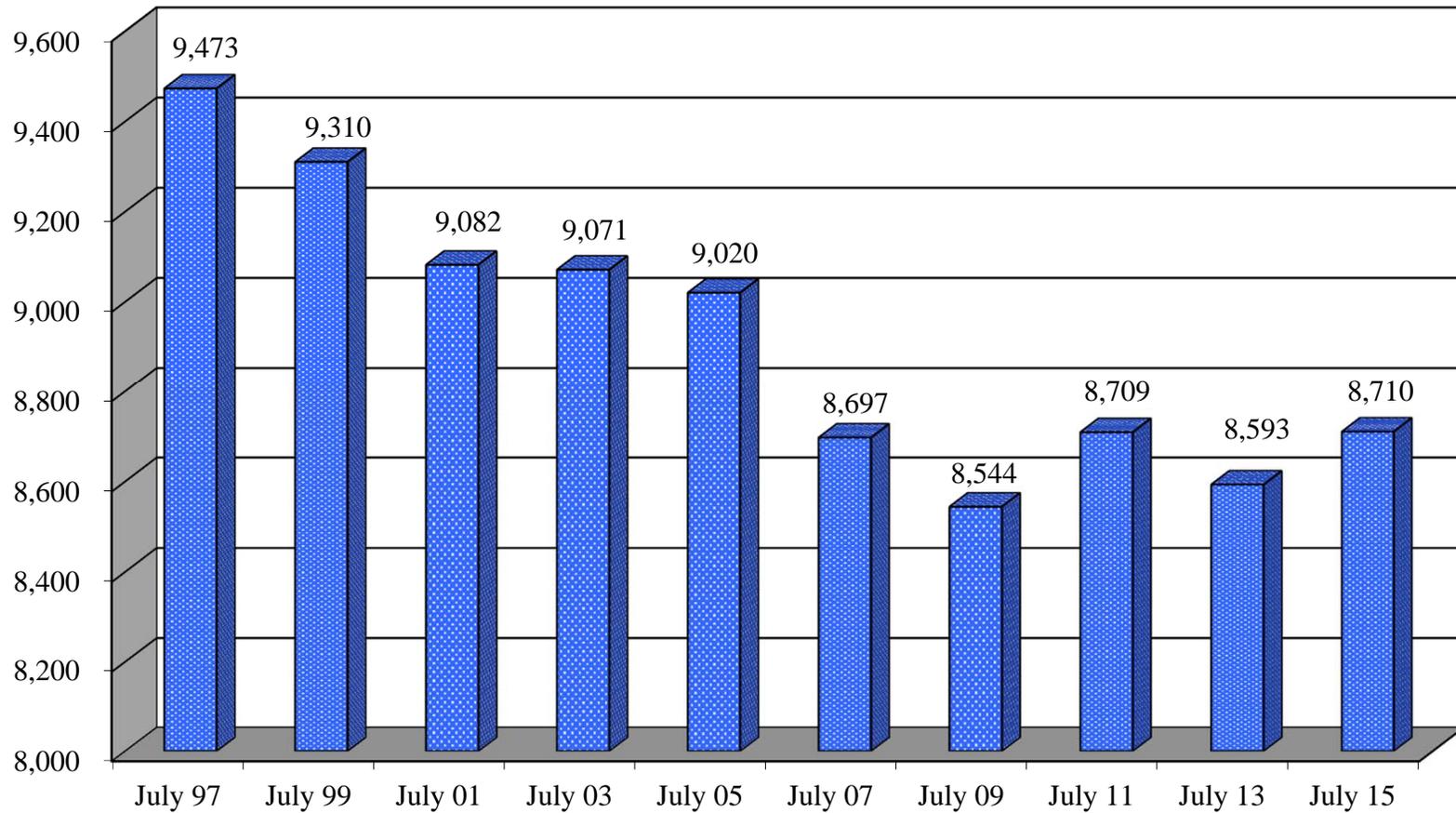
## OREGON MILITARY DEPARTMENT

### EMPLOYEES



Agency Request     
  Governor's Budget     
  Legislatively Adopted

**BUDGET NARRATIVE**  
**OREGON MILITARY DEPARTMENT**  
**AUTHORIZED MILITARY STRENGTH**



Agency Request     
  Governor's Budget     
  Legislatively Adopted

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT 2017-2019 BIENNIAL BUDGET Agency Summary

**b. Mission Statement and Statutory Authority** - The Oregon Military Department is a Ready, Professional Organization of Soldiers, Airmen and Civilians dedicated to the highest quality service to our Communities, State and Nation. The Oregon Military Department provides the State of Oregon and the United States with a ready force of Citizen Soldiers, Airmen, and Civilians, trained and equipped to respond to any contingency, natural or man-made. Always Ready, Always There!

Article X of the Oregon Constitution establishes a State Militia. The Oregon Military Department is established by statute in ORS 396.305; while ORS Chapters 396, 398, 399, 401, 402, 403, and 404 contain the Oregon Military Department, Oregon National Guard and Office of Emergency Management authorities and duties.

**c. Agency Plans** - The Oregon National Guard has a long tradition and history dating back to 1843. The National Guard is found in both the United States Constitution and the Oregon Constitution. The tradition and history of the Oregon National Guard is grounded on its mission statement. The Oregon Military Department, Oregon National Guard and the Office of Emergency Management perform to our creed: “*Always ready, always there.*” It encapsulates what the public expects of this agency. The Oregon Military Department’s agency plans:

Are to administer and house the Oregon National Guard – a ready force to support the Governor during unrest or natural disasters and as a reserve force to the United States Air Force and the United States Army;

And to coordinate and facilitate emergency planning, preparedness, response and recovery activities with federal, state, county, local and tribal emergency service agencies and organizations.

- **Long-Term Plan:**

The Oregon Military Department’s primary purpose is to advance the missions of the Oregon National Guard and the Office of Emergency Management (OEM) in service to the citizens of Oregon. The Oregon Military Department and the Oregon National Guard are both a state and federal agencies able to access many resources to further their state and federal missions.

Nearly every generation in American history can attest to the significant contribution citizen-soldiers, and subsequently airmen, have made in defense of our freedoms and way of life. Long before our nation’s War on Terrorism, the Oregon National Guard, both at home and abroad,

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\_\_\_\_\_ Agency Request

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**2017-2019**

# BUDGET NARRATIVE

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had served this nation and our state at unparalleled levels. In the near past, the Oregon National Guard contributed substantial forces, equipment and people to critical stabilization forces in Bosnia; peacekeeping forces in the Sinai; no-fly zone operations in Southern and Northern Watch; State to State partnerships; domestic emergencies; humanitarian operations in rapid response to the Gulf Coast in the aftermath of Hurricane Katrina and on the scene for Hurricane Rita; and numerous combat operations across the world, particularly in the Persian Gulf, Iraq and Afghanistan.

We are the people Oregon sees in uniform. The Oregon National Guard continues deployments of citizen-soldiers and airmen to dangerous and austere conditions in places like Afghanistan and Southwest Asia where we conduct ground, air and space combat operations in support of the Global War on Terrorism.

The Oregon National Guard is a unique instrument, commanded by the Governor, but the majority of its funding is derived from the federal government. It serves Oregon and the United States. The Oregon Military Department's long- and short-term plans focus on our state mission, the critical support we provide for the citizens of Oregon, while at the same time maintaining effective readiness in support of National Military Strategy. Issues concerning the Oregon National Guard's federal mission and response are interwoven in our planning strategies.

**Assure a Ready Trained Force for Rapid Response to Statewide Emergencies; and Enhance Community Support and Readiness for Emergency Response and Recovery:** These strategic goals of the Oregon Military Department are at the heart of the agency's core state mission. The Oregon Military Department maintains preparedness through its core state mission and these strategic goals. The Oregon Military Department offers key performance measures aligned with its mission. Actions the Oregon Military Department must take in achieving these goals include:

- Continuing recruiting efforts to assure force strength;
- Managing and improving emergency management and response coordination efforts through the agency's Emergency Coordination Center;
- Effectively partnering with Federal, State, Local, and Tribal Governments in securing funds and identifying emergency and Homeland Security requirements;
- Strategically stationing equipment assets and maintaining asset accountability;
- Supporting its volunteer organization - the Oregon State Defense Force;
- Maintaining real property assets to a standard that assures immediate emergency use of armories, buildings, and installations located throughout Oregon;
- Maintaining and upgrading our Information Systems infrastructure for ensuring effective communication and security.

The Office of Emergency Management (OEM) is responsible for leading statewide efforts to develop and enhance preparedness, response, recovery and mitigation capabilities with the goal of protecting the lives, property and environment of the whole community. This mission supports the vision statement of OEM which is to ensure that Oregon has safe and resilient communities. OEM accomplishes its mission by applying its six core values of Customer Service, Professionalism, Teamwork, Innovation, Respect and Opportunity across its seven functional

# BUDGET NARRATIVE

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business areas; 9-1-1, Operations and Preparedness, Response, Recovery, Mitigation, Grant Administration and Organizational Quality and Excellence. The statewide responsibilities of OEM are statutorily codified in ORS 401, 402, 403, and 404.

The Joint and Domestic Operations Command (JDOC) structure of the Oregon Military Department performs as a conduit for the coordination of Oregon National Guard personnel and equipment assets and resources in times of crisis and emergency. At the State level, JDOC provides liaison to OEM, conducts and creates emergency plans and coordination, operates the Oregon National Guard Joint Emergency Operations Center (JOC), and identifies and mobilizes Oregon National Guard resources in response to emergencies. Nationally, JDOC provides linkage to the United States Northern Command (NORTHCOM), the National Guard Bureau, Regional State Partners, and Homeland Security. JDOC remains able to expand in support of all incident areas.

JDOC continues its support of Homeland Security and Force Protections by providing security at critical military facilities throughout Oregon, maintaining the 24 hour / 7 day a week Joint Emergency Operations Center operations, support to soldiers' federal activation, and coordination with the Office of Emergency Management for Search and Rescue (SAR). JDOC updates and maintains the Joint Emergency Operations Plan to reflect the changing requirements of the State and Homeland Security missions.

As the Department of Defense works to define its role in providing Homeland defense and security for the nation, it includes the National Guard as a primary player because of our inherent capability to promote a better federal/state relationship. In nearly every conceivable scenario, National Guard units—under the control of our Governor and Adjutant General—will be the first military responders on the scene. Northern Command and the Department of Homeland Security have established the lines of coordination with the National Guard Bureau, fulfilling our role as the statutory “channel of communications on all matters pertaining to the National Guard.” This will ensure effective military support for the full spectrum of Homeland Security preparation, training, exercise and operations.

The Oregon Military Department has recognized a need for improved efficiency in the tracking, accounting, monitoring and reporting of its capital assets. The agency’s capital assets are put to use on a daily basis and many are placed into 24 hour operation during state emergencies. The Oregon Military Department currently administers 38 armories and readiness centers, 2 Air National Guard bases, and 13 training/logistic sites totaling 4,773,200 sq. ft. across 78,789 acres. The location of these facilities throughout the state allow for the stationing of units and equipment able to respond to regional emergencies. The Installations Division completes an extensive annual analysis of all Oregon Army National Guard facilities. This analysis, titled “Installation Status Report” (ISR), is an annual requirement by the Department of the Army through the National Guard Bureau. The ISR concept is a decision support system designed to improve management of limited resources for facilities and environmental programs. The 2015 ISR Facility Condition Index (FCI) results for Oregon's armories are as follows: 28.9% of the total facilities infrastructure is in compliance with Army standards and in overall “good condition”, 5.3% do not fully meet Army standards and are in overall “adequate condition”, 55.3% do not meet Army standard and are in overall “poor condition”, and 10.5% are in overall “very poor condition”.

# BUDGET NARRATIVE

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Infrastructure and facilities are increasingly important. Inadequate facilities impact both the training and quality of life of our members as well as drain valuable resources. Our facilities have to reflect the developing roles and missions for increased Oregon National Guard participation in both global warfare and Homeland Security. We need to ensure decision-makers know and understand the value of our infrastructure for both Homeland Security and distributed wartime capability.

The ability to respond to state emergencies requires the Oregon Military Department to continually improve and maintain its statewide network of facilities and military units. The Oregon Military Department must have the people, equipment, and facilities throughout the state to ensure immediate response to Oregon communities in times of need. Department of Defense missions such as the Global War on Terrorism and Homeland Security continue and require unit strength and readiness to be as strong as possible. Maintaining our facilities throughout the state ensure their ready access to communities, and serve as the physical center to where soldiers and airmen assemble as collective military units.

The Oregon National Guard is ready to accomplish its mission. One of the most important lessons that Oregonians can take from the past decade and a half is a fuller appreciation of the adaptability and ability to react quickly provided by the National Guard's three different duty statuses: State active duty as the state militia; our federal role as the National Guard of the United States in Title 10 status; and the federally funded and state-executed operations under Title 32 as the Oregon National Guard under the control of the Governor. This flexibility must be protected and well-resourced at all times. In addition, many discovered that while partial mobilization authority is critical at times of great need, the use of volunteerism in combination with the necessary Partial Mobilization authority gives National Guard commanders the proper tools to insure sustained, ready forces.

- **Agency Process Improvement Efforts:**

The Oregon Military Department is a dynamic organization with a critical mission that has both domestic and foreign implications. To successfully accomplish this mission in an environment which demands efficiencies and effectiveness the Military Department must strive to continuously improve its operations. In order to gauge improvements at the state level, the Military Department utilizes a series of nine performance measures. Each measure is uniquely designed to provide insight into different areas of our operations. On an annual basis the Military Department gathers data on recruitment levels, armory condition, revenue generation, and equipment availability, high school diplomas, GED's and high school credits earned within the Oregon Youth Challenge Program, reintegration services, local emergency operations plans, hazard mitigation plans, and overall customer satisfaction. This data is reviewed and analyzed and then centralized into the Annual Performance Progress Report, a copy of which is located in the Special Reports section, and then sent to agency leadership for review. In addition to the aforementioned nine state approved performance measures the Oregon National Guard utilizes a series of federal performance standards to gauge progress.

# BUDGET NARRATIVE

During the 2015-17 biennium the Military Department has seen success with several of our performance measures while facing challenges with others. Measures showing success during this period included equipment availability, Youth Challenge, Reintegration, Domestic Preparedness Plans, and Customer Satisfaction. All of these measures were within 5% of their legislatively approved targets. Agency leadership has focused on working to maintain the high levels of success the Military Department has seen with regards to these measures. This has included the development of sound policy packages for executive and legislative consideration, partnering with the federal government to fully leverage state resources, and providing support and insight to local governments. Measures which provided challenges included recruitment and revenue generation. Agency leadership is aware of the challenges associated with these two measures, and they are working to develop solutions in order to improve the outcomes in future reporting periods.

As the department moves towards the 2017-19 biennium and beyond the leadership of the organization is focused and determined to continually improve our levels of performance. This includes working with the Governor's Office and the Legislature to ensure we are measuring processes and outcomes which are valuable to both the agency and the state of Oregon. The increased importance being placed on performance management and measurement at the upper echelons of state government is being replicated within the Oregon Military Department. This is shown through the involvement and dedication of key agency leaders in the continual review, analysis, and modification of the Military Department's key performance measures.

- **2017-2019 Short-Term Plan:**

**Agency Programs:** The Oregon Military Department, as established by ORS 396.305, is responsible for the supervision and administration of the military affairs and emergency management of the state. The agency prepares and promulgates necessary regulations for the organization, governance, armament, equipment, training, and compensation of the militia of the state in conformity with the provisions of ORS Chapters 396, 398, and 399, and the laws of the United States, and in conformity with ORS Chapter 401, 402 and 403 for emergency preparedness, planning, mitigation, response, recovery, emergency mutual assistance agreements, and management of the state 9-1-1 system. The Oregon Military Department primary budget program units include:

**(001) Administration Program** – The Administration Program provides senior-level leadership and support for the command, control, and administration of the Oregon National Guard, the Oregon State Defense Force, and the Office of Emergency Management. There are four major programs within the Administration Program:

The Command Group consists of The Adjutant General, the Joint Force Headquarters, including the Assistant Adjutants General for the Air Guard Component and the Army Guard Component, and the Deputy Director for the State Affairs Component and the Oregon State Defense Force. The purpose of the Command Group is to administer all components of the Oregon Military Department.

# BUDGET NARRATIVE

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The Financial Administration Division provides fiscal management and oversight of the agency’s state and federal budgets. The division also manages agency risk, financial accounting and reporting, agency wide payroll for state employees and the National Guard when called to state service, public procurement activities, and accounts for agency property.

The State Personnel Office is responsible for human resource management and labor relations activities for state employees of the Oregon Military Department.

The Public Affairs Office is responsible for providing information to the public concerning activities of the State’s Emergency Management and the Oregon National Guard, responding to requests for information from the public and private sector, and providing information to include our active and retired members of the Oregon National Guard.

Governor’s Budget -	General Fund	\$5,197,149
	Other Funds	<u>\$2,409,641</u>
	TOTAL	\$7,606,790

Governor’s Budget Positions – 25 positions – 23.88 FTE.

Revenue Source – General Fund – The Command Group and Public Affairs are primarily supported by General Fund. The Financial Administration Division and State Personnel Office are partially supported by General Fund.

Other Funds - Internal Centralized Personnel Plan assessments are budgeted as transfers from federally funded programs and provide funding for Financial Administration Division and State Personnel Office employees supporting federal programs.

Customers - Citizens and communities of Oregon; all Oregon National Guard members.

# BUDGET NARRATIVE

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**(002) Operations Program** - There are 14 major programs within the Operations Program.

The Army National Guard Facilities Operations and Maintenance program provides operation, maintenance, repair, and alteration of existing Oregon Army National Guard facilities.

The Army National Guard Construction Operations program provides construction management services for our Army National Guard Major Construction Program.

The Army National Guard Environmental Program provides environmental management services for Oregon Army National Guard facilities.

The Counterdrug Program supports efforts to combat illegal drug use within Oregon's communities. The program uses National Guard personnel, equipment and facilities to add capabilities that otherwise might not be available to law enforcement agencies and community-based organizations.

The Wildland Fire Protection Program began in the 2009-11 biennium and is 100% federally reimbursed. The goals of the program are to comply with fire protection requirements set forth in Oregon Revised Statute 477.095 and related statutes; support and sustain the Oregon National Guard's training mission; sustain the natural environment and native vegetation of the Oregon Military Department's training ranges and lands; enhance both military and public fire safety in the vicinity of Oregon Military Department training ranges and lands; and to enhance Oregon National Guard support during State declared wildland fire emergencies or natural disasters.

The Air National Guard Civil Engineering Program provides facility operations and maintenance for the Portland Air Base, Kingsley Field, and Air National Guard facilities located on Camp Rilea.

The Air National Guard Security Program provides security police protection at the Portland Air Base and Kingsley Field.

The Air National Guard Fire Protection Program provides fire protection at the Portland Air Base and Kingsley Field.

The Air National Guard Environmental Program manages environmental issues and ensures environmental compliance at the Portland Air Base, Kingsley Field, and Air National Guard facilities located on Camp Rilea.

The Air National Guard Billeting Program provides lodging to Oregon National Guard members, F-15 fighter pilot students, and flight medicine students receiving training at Kingsley Field.

The Electronic Security System Program provides alarm systems for all Oregon Army National Guard small arms and ammunition storage facilities.

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Agency Request

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# BUDGET NARRATIVE

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The Telecommunications Program procures and maintains telecommunications systems for the Oregon Army National Guard.

The Distributed Learning Program (DLP) is a nationwide National Guard program providing access to video teleconferencing, video programming, computer based training, web based training, interactive audio, interactive video, electronic mail and electronic network systems.

The Anti-Terrorism Program provides 100% federal funding to develop, implement, manage and monitor a comprehensive Anti-Terrorism program for protecting state and installation personnel, information, infrastructure and other assets from acts of terrorism.

Governor’s Budget -	General Fund	\$7,072,917
	Other Funds	\$4,483,959
	Federal Funds	<u>\$86,966,261</u>
	TOTAL	\$98,523,137

Governor’s Budget Positions – 337 positions – 295.38 FTE.

Revenue Source – General Fund – General Fund is used to support portions of the Army National Guard (ARNG) Facilities Operations and Maintenance Program, ARNG Construction Operations Program, and Air National Guard (ANG) Administration Program. General Fund is also used for the state matching fund requirement for portions of the ARNG Environmental Program, ANG Civil Engineering Programs, ANG Fire Programs, and ANG Environmental Programs.

Other Funds - Other Fund revenue is received primarily from the rental of facilities.

Federal Funds - All programs receive Federal Fund revenue through National Guard Bureau Federal/State Cooperative Agreements.

Customers - Citizens and communities of Oregon; Oregon National Guard members; Port of Portland; US Army and US Air Force; local, state, and federal law enforcement agencies.

**(003) Office of Emergency Management** – The Office of Emergency Management (OEM) includes the OEM Administration Program, 9-1-1 Emergency Telephone Program, Operations & Preparedness Program and the Disasters Program.

# BUDGET NARRATIVE

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The purpose of the Office of Emergency Management is to execute the Governor's responsibilities to maintain an emergency services system as prescribed in ORS 401 and ORS 403 by planning, preparing and providing for the prevention, mitigation and management of emergencies or disasters that present a threat to the lives and property of citizens of and visitors to the State of Oregon.

The program is responsible for coordinating and facilitating emergency planning, preparedness, response and recovery activities with the state and local emergency services agencies and organizations, and shall;

Make rules that are necessary and proper for the administration of ORS 401;

- Coordinate the activities of all public and private organizations specifically related to providing emergency services within this state;
- Maintain a cooperative liaison with emergency management agencies and organization of local governments, other states, and the Federal Government;
- Have such additional authority, duties and responsibilities authorized by ORS 401.015 to 401.105, 401.260 to 401.325 and 401.355 to 401.580 or as may be directed by the Governor;
- Administer grants relating to emergency program management and emergency services for the state;
- Provide for and staff a State Emergency Operations (Emergency Coordination) Center to aid the Governor and the office in the performance of duties;
- Serve as the Governor's authorized representative for coordination response activities and managing the recovery process;
- Establish training and professional standards for local emergency program management personnel;
- Establish task forces and advisory groups to assist the office in achieving mandated responsibilities; and
- Enforce compliance requirements of federal and state agencies for receiving funds and conducting designated emergency functions.

The OEM Administration Program provides overall administration and direction over the emergency management functions of the division as prescribed by ORS 401.

The 9-1-1 Emergency Telephone Program administers ORS 403.120 – 403.250 governing emergency telecommunications systems for the state. The program receives 9-1-1 excise tax of \$.75 per month per landline and wireless device capable of accessing 9-1-1 services, or \$.75 per retail transaction for prepaid wireless telecommunications services. This tax is distributed quarterly to the 43 Public Service Answering Points across Oregon who provide 9-1-1 services.

# BUDGET NARRATIVE

The Operations and Preparedness Program administers and distributes federal grant funds from the US Department of Homeland Security. These grants are used by state and local governments to increase security and anti-terrorism measures.

The Disasters Program distributes federal funds from the Federal Emergency Management Agency (FEMA) to state and local jurisdictions following federally-declared disasters. It also distributes pre-disaster and flood mitigation grants for projects that prevent future loss during natural disasters.

Governor's Budget -	General Fund	\$1,880,171
	Other Funds	\$91,477,976
	<u>Federal Funds</u>	<u>\$168,158,735</u>
	TOTAL	\$261,516,882

Governor's Budget Positions – 42 positions – 42.62 FTE.

Revenue Source –	General Fund –	General Fund is used to support portions of the Administration Program within the Office of Emergency Management, as a 50% match under the Emergency Management Performance Grant.
	Other Funds -	Other Fund revenue is received primarily from 9-1-1 tax.
	Federal Funds -	Office of Emergency Management Administration and Operations and Preparedness Programs receive Federal Fund revenue through the US Department of Homeland Security's Homeland Security Grant Program.

Customers - Citizens and communities of Oregon; Oregon National Guard members; Port of Portland; US Army and US Air Force; local, state, and federal law enforcement agencies.

**(004) Community Support Program** - The Community Support Program includes the Oregon Youth Challenge Program, the STARBASE Program and the Emergency Operations Program.

The Youth Challenge Program offers at-risk high school dropouts an opportunity to build a future. The program consists of two phases. The first phase is a 22 week residential program. Students learn self-discipline, leadership, responsibility, and work skills that enable them to be successful in society. Students have the opportunity to complete educational credit with a goal of reintegrating into high school to earn a diploma or to prepare

# BUDGET NARRATIVE

for General Education Development (GED) examinations. The second phase of the program is a 12-month nonresident mentoring program. Program continuity is provided in this phase by incorporating positive role models from the community as mentors for the students. This furthers student independence by making it possible to meet personally set goals and provide the groundwork to build productive and contributing Oregon citizens. The Oregon Youth Challenge Program has been recognized as the Best Program nationally three times. Since its inception in October 1994 through June 2016, 4,654 students have graduated the Oregon Youth Challenge Program.

The Science and Technology Academy Reinforcing Basic Aviation and Space Exploration (STARBASE) Program is designed to increase at-risk third through eighth grade students' awareness of the importance of math and science in today's high-technology work environment. No state funds are required to operate this program.

The Emergency Operations Program provides critical National Guard manpower and equipment support for emergencies in Oregon when called upon by the Governor, the Commander-in-Chief of the Oregon National Guard. Because such emergencies and associated State Active Duty requirements cannot be foreseen, there is no budget for this program. Other Fund limitation is requested at Legislative Emergency Boards after State Active Duty missions are completed.

Governor's Budget-	General Fund	\$0
	Other Funds	\$3,019,299
	Federal Funds	<u>\$11,241,707</u>
	TOTAL	\$14,261,006

Governor's Budget Positions – 71 positions – 62.94 FTE.

Revenue Source – General Fund – In previous biennia, General Fund provided a portion of the 25% state matching fund requirement for the Youth Challenge Program.

Other Funds - The Youth Challenge Program receives Average Daily Membership Other Fund revenue through the Bend-LaPine School District, and National School Breakfast and Lunch Program revenue through the Oregon Department of Education. The funds support the program's 25% state matching fund requirement.

Federal Funds - All programs receive Federal Fund revenue through National Guard Bureau Federal/State Cooperative Agreements.

# BUDGET NARRATIVE

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Customers - Citizens and communities of Oregon; at-risk youth.

**(087) Debt Service** – The Debt Service Program provides funding to make payments on principal, interest and financing costs for Article XI-Q bonds used to construct Army National Guard facilities throughout Oregon.

Governor's Budget -	General Fund	\$12,036,639
	<u>Other Funds</u>	<u>\$485,683</u>
	TOTAL	\$12,522,322

Governor's Budget Positions - 0 positions - 0 FTE.

Revenue Source – General Fund - General Fund is used for a small portion of Debt Service payments.

Other Funds - Revenue is received from Article XI-Q bonds for financing costs related to issuance. Armory rental revenue has been used to pay debt service on the 2011-O and 2014-A Article XI-Q bond refunding of the 2004-A COP for the Baker City Readiness Center.

Customers – Soldiers, citizens and communities of Oregon who utilize the new facilities constructed with XI-Q bond funding.

**(088) Capital Improvements** –

Governor's Budget -	<u>Federal Funds</u>	<u>\$4,946,572</u>
	TOTAL	\$4,946,572

Governor's Budget Positions - 0 positions - 0 FTE.

Revenue Source – Federal Funds - Federal Funds for Capital Improvement projects are received through National Guard Bureau Federal/State Cooperative Agreements

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**(089) Major Construction** – The Major Construction Program accomplishes projects over \$1,000,000 involving constructing or changing the use or function of a facility. It includes planning for the construction or acquisition of future facilities. The program is not federally or state mandated.

Governor’s Budget -	Other Funds	\$25,061,858
	TOTAL	\$25,061,858

Governor’s Budget Positions - 0 positions - 0 FTE.

- |                  |                 |   |
|------------------|-----------------|---|
| Revenue Source – | General Fund -  | General Fund is occasionally used to support portions of the Capital Construction Program.  |
|                  | Other Funds -   | All revenue is dedicated specifically for Major Construction projects and cannot be utilized to support other activities. Revenue is received from Article XI-Q bonds and the sale of facilities. |
|                  | Federal Funds - | Revenue is received through National Guard Bureau Federal/State Cooperative Agreements.   |

Customers - Citizens and communities of Oregon, and Oregon Army National Guard units.

**Environmental Factors:**

**Factors that Aid Achievement of Desired Results:**

1. The Oregon National Guard will invest in Oregon’s future through at-risk youth programs, mentor programs, counterdrug programs, and community improvement civil-military projects.
2. The Oregon National Guard will add value to Oregon by providing equipment and a highly skilled emergency force available for response to civil unrest and natural disasters (flood, windstorm, forest fire, and earthquake).
3. Partner relationships with governmental agencies for:
  - a. Improved State of Oregon response to natural disasters, Homeland Security and civil emergencies.
  - b. Joint use of facilities.
  - c. Marketing and management of rental programs.

# BUDGET NARRATIVE

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4. Increase revenue through improved marketing and management of rental programs.

## **Factors that Hinder Achievement of Desired Results:**

1. Insufficient State General to fully leverage available Army and Air National Guard federal funding.
2. Insufficient state positions and funding to manage programs at an acceptable level.
3. Insufficient State General Fund to fully support Armory operations, maintenance, and sustainment.
4. Inefficient and poorly maintained facilities hinder the marketing and rental of facilities to assist in the funding for operations and maintenance.

## **Agency Initiatives:**

The Oregon Military Department's initiatives for the 2017-2019 budget focus on providing the citizens of the State of Oregon with a ready force of citizen soldiers and airmen increasingly respond to any contingency. Our standards in leadership, equipment and training are geared to produce a professional military force, capable of meeting any state or national challenge. Federal activations continue as national policy and national military strategy relies more heavily on the reserve components of the military. Though the Oregon National Guard continues to experience federal mobilization efforts, our commitment to Oregon will not diminish.

### **1. Administration Program Initiatives:**

The Administration Program provides command, control, and oversight of agency operations and military assistance during times of natural disaster, civil disturbance, and other emergencies declared by the Governor. Maintaining a viable force is the critical component of meeting our commitment and relies heavily on recruiting and retaining members. Seeking to establish an education initiative to support the advancement of soldiers and airmen throughout the enterprise.

### **2. Operations Program Initiatives:**

The Oregon Military Department operates and maintains state-supported facilities and installations in a condition of readiness to support the agency mission. The Oregon Military Department also administers cooperative agreements between the state and federal government to operate and maintain federally supported facilities and installations to Department of Defense standards. These initiatives include providing

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\_\_\_\_\_ Agency Request

  X   Governor's Budget

\_\_\_\_\_ Legislatively Adopted

**2017-2019**

# BUDGET NARRATIVE

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environmental compliance oversight, construction management services, fire protection, aircraft crash/rescue response, and installation security. Through state and federal cooperative agreements, the Oregon Military Department assists local, county, state, and federal law enforcement agencies in reducing illegal drug demand and supply in Oregon communities. The operation and maintenance of Oregon Army National Guard telecommunications systems, and providing storefront recruiting office spaces in cities throughout Oregon are also administered through cooperative agreement with the federal government.

The construction, operation, and maintenance of facilities and installations are examined and evaluated to federal standards, and are reported each year. The Oregon Military Department will strive to meet facility and installation high quality and quantity condition ratings based on the annual Installations Status Report. Facility and Installation targets are established for making sure these assets provide the required training platforms for our soldiers and airmen. Meeting these facility and installation targets ensures readiness of these assets in support of the agency goal for enhancing community support and readiness for emergency response. These public facility assets also provide Oregon communities and citizens with facilities for use by rentals, that otherwise may not be available. Funding requested in this budget will have positive impacts on Key Performance Measures #2 (Armory Condition), #3 (Revenue Generation - % of available armory time rented), and #9 (Customer Service - % of customers satisfied with service provided by the agency).

### 3. Office of Emergency Management Initiatives:

Oregon, along with 16 other states that include each state within FEMA Region X, utilize an organizational structure that collocates National Guard and emergency management functions. This structure allows for seamless coordination and collaboration among two of Oregon's critical disaster planning, response, and recovery organizations. The Office of Emergency Management maintains focus on operational coordination and the establishment and maintenance of state-wide situational awareness during emergencies and disasters through the State Emergency Coordination Center, while also ensuring the emergency notification process has a robust 9-1-1 communications infrastructure capable of supporting emerging and future technologies. OEM's forward-leaning posture and continuous evaluation of process and practice ensure Oregon is well positioned to coordinate the response to, and recovery from, any disaster, regardless of cause.

In support of OEM's primary ECC management role, efforts remain underway to review and refine state-level emergency management plans like the Cascadia Playbook and the State Recovery Plan while also providing technical support and subject matter expertise to local, tribal, non-profit, private sector, and state partners to ensure robust and effective plans exist, and are practiced, state-wide. The incorporation of lessons-learned from the 2016 multi-state Cascadia Rising exercise, public education and outreach, and managing federal emergency preparedness, disaster recovery, and hazard mitigation grant funds further improve Oregon's comprehensive, all-hazards, and inclusive approach to disaster readiness. The expectation expressed by the Governor and the Legislature is that the Office of Emergency Management provides leadership and coordination for all actions necessary to accomplish this

# BUDGET NARRATIVE

mission. Funding in this budget should have positive impacts on Key Performance Measures #7 (Domestic Preparedness - % of Counties with NIMS Compliant Emergency Operations Plan), and #8 (Hazard Mitigation Plans - % Population covered by a FEMA approved Hazard Mitigation Plan).

#### 4. Community Support Program Initiatives:

The Oregon Military Department administers state and federal cooperative agreements to operate Oregon Youth Challenge, and STARBASE. Our initiatives support these activities, and also identify other enhancements to provide for Oregon youth. These programs result in benefits for the state and the Oregon National Guard by:

- a. Increasing grade school students' awareness of the importance of math and science through the STARBASE program.
- b. Providing high school dropouts an opportunity to obtain a high school diploma, academic credit or prepare for the GED exam and receive job skill training through the Oregon National Guard Youth Challenge Program.

The Emergency Operations Program remains prepared to identify and mobilize resources in response to emergencies within the borders of Oregon and as directed by the Governor. We will manage, monitor, and improve the agency's emergency coordination efforts. The Oregon National Guard's Joint Emergency Operations Center (JOC): The JOC will identify and mobilize assets and resources within 24 hours of notification in response to emergencies. The Oregon Military Department will continue to seek Emergency Funds at the completion of emergency operations as the agency operates without Legislative funding appropriation for the immediate employment of personnel in state active duty status for placing the JOC into enhanced operation, and to provide other active state duty requirements pursuant to ORS 399.065 and 399.075.

#### d. Criteria for 2017-2019 Budget Development:

Agency Goals: Provide trained and ready operational forces to our State and Nation / Be effective stewards of our resources / Sustain the Oregon Military Department community / Forge and maintain partnerships.

1. Support the Oregon National Guard mission by ensuring federal readiness standards and strength levels are achieved or exceeded. This is accomplished through active and passive recruiting activities to attract a continual stream of members.
2. Ensure the Oregon National Guard and the Oregon Office of Emergency Management are prepared to respond to natural disasters or civil unrest and Homeland Security, and to assist communities in recovering fully from the effects. The Oregon Military Department will manage, monitor, and continually improve its emergency coordination efforts by conducting and evaluating regular Emergency Operations Center

# BUDGET NARRATIVE

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exercises. The Office of Emergency Management shall work to implement the lessons learned from the Cascadia Rising Exercise which was a multi-jurisdictional exercise impacting Washington, Oregon, Idaho and British Columbia. Annual alert notifications will be conducted and evaluated, including annual updates of alert notification rosters. The Joint and Domestic Operations Command section will participate in multi-agency emergency exercises and councils, and assist in modifying and updating the agency's emergency procedures and plans each year.

2.a. Ensure Oregon National Guard facilities are available and meet requirements for use during a state emergency. The Oregon Military Department administers its facilities and installations located throughout the state for the stationing of units and equipment. The readiness of the facilities and installations remain a vital component in emergency response. The Oregon Military Department will continue to pursue sufficient funding and personnel to support facilities operations, maintenance and construction. Federal participation is utilized to the maximum extent. Standardized annual facilities and installations status inspections will be conducted and reported to the National Guard Bureau. Facilities sustainment, rehabilitation, and modernization plans will be developed and executed based on available funding. Long range construction plans will be developed and executed.

**e. Major Information Technology Projects/Initiatives:** The Oregon Military Department, Office of Emergency Management is in the implementation phase of transitioning the existing Frame Relay Network in Oregon's 43 Public Safety Answering Points to a state of the art digital system. The Frame Relay Replacement Project has been handled as a joint effort with the Department of Administrative Services, the Office of the State Chief Information Officer, and the Legislative Fiscal Office. Pursuant to a budget note in 2015 House Bill 5032, OMD has worked with the Oregon State Chief Information Officer (OSCIO) to produce a 9-1-1 GIS Project Plan for the collection, management, and sharing of geographic data sets and geographic information systems capabilities required to effectively implement Next Generation 9-1-1 throughout the state of Oregon. The requested report was delivered to, and accepted by, both the Office of the State Chief Information Officer (OSCIO) and the Legislative Fiscal Office during the 2015-17 Biennium. The agency is working closely with both OSCIO and Legislative Fiscal Office to begin actioning the recommendations identified in the 9-1-1 GIS Project Plan. Additionally, the Office of Emergency Management is continuing to work with eight Public Safety Answering Points regarding the implementation of a Text to 9-1-1 project. This lessons learned through this project will be used to influence a statewide roll-out of Text to 9-1-1 capabilities by the mid part of 2017. Information regarding both the 9-1-1 GIS Project and the Text to 9-1-1 project will be imputed into the DAS Enterprise Project & Portfolio Management System as identified in the budget instructions. .

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
 Military Dept, Oregon  
 2017-19 Biennium**

**Governor's Budget  
 Cross Reference Number: 24800-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	451	408.01	413,690,489	25,019,969	-	110,312,549	278,357,971	-	-
2015-17 Emergency Boards	-	-	20,974,912	330,545	-	15,226,273	5,418,094	-	-
<b>2015-17 Leg Approved Budget</b>	<b>451</b>	<b>408.01</b>	<b>434,665,401</b>	<b>25,350,514</b>	<b>-</b>	<b>125,538,822</b>	<b>283,776,065</b>	<b>-</b>	<b>-</b>
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(22)	(21.13)	107,775	247,122	-	707,307	(846,654)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			1,099,139	1,102,612	-	(3,473)	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			(48,328,495)	-	-	(24,039,244)	(24,289,251)	-	-
<b>Subtotal 2017-19 Base Budget</b>	<b>429</b>	<b>386.88</b>	<b>387,543,820</b>	<b>26,700,248</b>	<b>-</b>	<b>102,203,412</b>	<b>258,640,160</b>	<b>-</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(496,412)	(80,184)	-	(57,254)	(358,974)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	108,873	83,465	-	31,185	(5,777)	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(387,539)</b>	<b>3,281</b>	<b>-</b>	<b>(26,069)</b>	<b>(364,751)</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(8,899,399)	(1,190,800)	-	(3,413,575)	(4,295,024)	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(8,899,399)</b>	<b>(1,190,800)</b>	<b>-</b>	<b>(3,413,575)</b>	<b>(4,295,024)</b>	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	10,771,569	192,726	-	3,210,683	7,368,160	-	-
State Gov't & Services Charges Increase/(Decrease)			632,872	1,225,240	-	(952,298)	359,930	-	-

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
 Military Dept, Oregon  
 2017-19 Biennium**

**Governor's Budget  
 Cross Reference Number: 24800-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	11,404,441	1,417,966	-	2,258,385	7,728,090	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	<b>429</b>	<b>386.88</b>	<b>389,661,323</b>	<b>26,930,695</b>	<b>-</b>	<b>101,022,153</b>	<b>261,708,475</b>	<b>-</b>	<b>-</b>

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
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 2017-19 Biennium**

**Governor's Budget  
 Cross Reference Number: 24800-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	<b>429</b>	<b>386.88</b>	<b>389,661,323</b>	<b>26,930,695</b>	<b>-</b>	<b>101,022,153</b>	261,708,475	<b>-</b>	<b>-</b>
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	(500,000)	-	-	(500,000)	-	-	-
<b>Modified 2017-19 Current Service Level</b>	<b>429</b>	<b>386.88</b>	<b>389,161,323</b>	<b>26,930,695</b>	<b>-</b>	<b>100,522,153</b>	261,708,475	<b>-</b>	<b>-</b>
080 - E-Boards									
080 - May 2016 E-Board	-	-	874,000	-	-	356,000	518,000	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>874,000</b>	<b>-</b>	<b>-</b>	<b>356,000</b>	518,000	<b>-</b>	<b>-</b>
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	(1)	(1.00)	(1,849,154)	(1,881,597)	-	151,463	(119,020)	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(112,815)	(94,065)	-	(8,573)	(10,177)	-	-
092 - Statewide AG Adjustment	-	-	(11,992)	(4,356)	-	(4,740)	(2,896)	-	-
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - New HR Position	-	-	-	-	-	-	-	-	-
103 - Fund Shift Leg Coordinator	-	-	-	-	-	-	-	-	-
104 - Fund Shift HR Analyst	-	-	-	-	-	-	-	-	-
105 - State Tuition Assistance	-	-	-	-	-	-	-	-	-
106 - State Active Duty S & S	-	-	-	-	-	-	-	-	-
107 - State IT Network	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - New Positions - AGI	-	-	-	-	-	-	-	-	-
203 - Camp Umatilla	21	21.00	7,390,762	-	-	-	7,390,762	-	-
204 - LD to Permanent Position	1	1.00	166,478	-	-	-	166,478	-	-

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
 Military Dept, Oregon  
 2017-19 Biennium**

**Governor's Budget  
 Cross Reference Number: 24800-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
205 - PANG Positions	-	-	-	-	-	-	-	-	-
206 - PANG Stormwater fees	-	-	-	-	-	-	-	-	-
207 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
301 - OEM Position Fund Shifts	-	-	-	-	-	-	-	-	-
302 - Planning and CIKR Support	-	-	-	-	-	-	-	-	-
303 - Regional Teams	-	-	-	-	-	-	-	-	-
304 - OEM Position Reclassifications	-	-	-	-	-	-	-	-	-
305 - FEMA Grants to DLCD	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Expansion	13	4.94	1,077,435	-	-	477,113	600,322	-	-
402 - STARBASE Positions	12	12.00	1,061,331	-	-	-	1,061,331	-	-
480 - New Debt Service	-	-	1,619,341	1,236,199	-	383,142	-	-	-
490 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
491 - Regional Armory Emergency Enhancement	-	-	16,464,000	-	-	16,464,000	-	-	-
492 - Jackson ASLEP	-	-	3,597,502	-	-	3,597,502	-	-	-
493 - Grants Pass ASLEP	-	-	3,270,356	-	-	3,270,356	-	-	-
494 - Future Readiness Center Sites	-	-	1,730,000	-	-	1,730,000	-	-	-
<b>Subtotal Policy Packages</b>	<b>46</b>	<b>37.94</b>	<b>34,403,244</b>	<b>(743,819)</b>	<b>-</b>	<b>26,060,263</b>	<b>9,086,800</b>	<b>-</b>	<b>-</b>
<b>Total 2017-19 Governor's Budget</b>	<b>475</b>	<b>424.82</b>	<b>424,438,567</b>	<b>26,186,876</b>	<b>-</b>	<b>126,938,416</b>	<b>271,313,275</b>	<b>-</b>	<b>-</b>
Percentage Change From 2015-17 Leg Approved Budget	5.32%	4.12%	-2.35%	3.30%	-	1.11%	-4.39%	-	-
Percentage Change From 2017-19 Current Service Level	10.72%	9.81%	8.92%	-2.76%	-	25.65%	3.67%	-	-

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**Military Dept, Oregon  
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**Governor's Budget  
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<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	24	22.88	6,056,312	3,961,858	-	2,094,454	-	-	-
2015-17 Emergency Boards	-	-	182,667	96,440	-	86,227	-	-	-
<b>2015-17 Leg Approved Budget</b>	<b>24</b>	<b>22.88</b>	<b>6,238,979</b>	<b>4,058,298</b>	<b>-</b>	<b>2,180,681</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	1	1.00	273,352	34,014	-	239,338	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	<b>25</b>	<b>23.88</b>	<b>6,512,331</b>	<b>4,092,312</b>	<b>-</b>	<b>2,420,019</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(50,459)	(32,280)	-	(18,179)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	10,851	5,571	-	5,280	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(39,608)</b>	<b>(26,709)</b>	<b>-</b>	<b>(12,899)</b>	<b>-</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	20,256	8,197	-	12,059	-	-	-
State Gov't & Services Charges Increase/(Decrease)			1,195,430	1,204,181	-	(8,751)	-	-	-

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<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	1,215,686	1,212,378	-	3,308	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	<b>25</b>	<b>23.88</b>	<b>7,688,409</b>	<b>5,277,981</b>	<b>-</b>	<b>2,410,428</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
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**Governor's Budget  
Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	<b>25</b>	<b>23.88</b>	<b>7,688,409</b>	<b>5,277,981</b>	<b>-</b>	<b>2,410,428</b>	<b>-</b>	<b>-</b>	<b>-</b>
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	<b>25</b>	<b>23.88</b>	<b>7,688,409</b>	<b>5,277,981</b>	<b>-</b>	<b>2,410,428</b>	<b>-</b>	<b>-</b>	<b>-</b>
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(81,026)	(80,239)	-	(787)	-	-	-
092 - Statewide AG Adjustment	-	-	(593)	(593)	-	-	-	-	-
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - New HR Position	-	-	-	-	-	-	-	-	-
103 - Fund Shift Leg Coordinator	-	-	-	-	-	-	-	-	-
104 - Fund Shift HR Analyst	-	-	-	-	-	-	-	-	-
105 - State Tuition Assistance	-	-	-	-	-	-	-	-	-
106 - State Active Duty S & S	-	-	-	-	-	-	-	-	-
107 - State IT Network	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - New Positions - AGI	-	-	-	-	-	-	-	-	-
203 - Camp Umatilla	-	-	-	-	-	-	-	-	-
204 - LD to Permanent Position	-	-	-	-	-	-	-	-	-

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<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
205 - PANG Positions	-	-	-	-	-	-	-	-	-
206 - PANG Stormwater fees	-	-	-	-	-	-	-	-	-
207 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
301 - OEM Position Fund Shifts	-	-	-	-	-	-	-	-	-
302 - Planning and CIKR Support	-	-	-	-	-	-	-	-	-
303 - Regional Teams	-	-	-	-	-	-	-	-	-
304 - OEM Position Reclassifications	-	-	-	-	-	-	-	-	-
305 - FEMA Grants to DLCD	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Expansion	-	-	-	-	-	-	-	-	-
402 - STARBASE Positions	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
491 - Regional Armory Emergency Enhancement	-	-	-	-	-	-	-	-	-
492 - Jackson ASLEP	-	-	-	-	-	-	-	-	-
493 - Grants Pass ASLEP	-	-	-	-	-	-	-	-	-
494 - Future Readiness Center Sites	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	<b>(81,619)</b>	<b>(80,832)</b>	-	<b>(787)</b>	-	-	-
<b>Total 2017-19 Governor's Budget</b>	<b>25</b>	<b>23.88</b>	<b>7,606,790</b>	<b>5,197,149</b>	-	<b>2,409,641</b>	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	4.17%	4.37%	21.92%	28.06%	-	10.50%	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-1.06%	-1.53%	-	-0.03%	-	-	-

**Summary of 2017-19 Biennium Budget**

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<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	339	296.51	95,821,850	9,057,681	-	4,751,092	82,013,077	-	-
2015-17 Emergency Boards	-	-	2,258,991	177,487	-	136,457	1,945,047	-	-
<b>2015-17 Leg Approved Budget</b>	<b>339</b>	<b>296.51</b>	<b>98,080,841</b>	<b>9,235,168</b>	<b>-</b>	<b>4,887,549</b>	83,958,124	<b>-</b>	<b>-</b>
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(23)	(22.13)	(1,046,204)	147,027	-	168,872	(1,362,103)	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	<b>316</b>	<b>274.38</b>	<b>97,034,637</b>	<b>9,382,195</b>	<b>-</b>	<b>5,056,421</b>	82,596,021	<b>-</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(347,310)	(32,587)	-	(24,162)	(290,561)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	46,554	74,238	-	9,128	(36,812)	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(300,756)</b>	<b>41,651</b>	<b>-</b>	<b>(15,034)</b>	(327,373)	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(5,280,022)	(940,800)	-	(44,198)	(4,295,024)	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(5,280,022)</b>	<b>(940,800)</b>	<b>-</b>	<b>(44,198)</b>	(4,295,024)	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,413,180	126,773	-	55,720	1,230,687	-	-
State Gov't & Services Charges Increase/(Decrease)	-	-	264,984	3,557	-	(66,974)	328,401	-	-

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<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	1,678,164	130,330	-	(11,254)	1,559,088	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	<b>316</b>	<b>274.38</b>	<b>93,132,023</b>	<b>8,613,376</b>	-	<b>4,985,935</b>	79,532,712	-	-

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**Governor's Budget  
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<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	<b>316</b>	<b>274.38</b>	<b>93,132,023</b>	<b>8,613,376</b>	<b>-</b>	<b>4,985,935</b>	<b>79,532,712</b>	<b>-</b>	<b>-</b>
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	(500,000)	-	-	(500,000)	-	-	-
<b>Modified 2017-19 Current Service Level</b>	<b>316</b>	<b>274.38</b>	<b>92,632,023</b>	<b>8,613,376</b>	<b>-</b>	<b>4,485,935</b>	<b>79,532,712</b>	<b>-</b>	<b>-</b>
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	(1)	(1.00)	(1,643,706)	(1,524,686)	-	-	(119,020)	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(16,492)	(12,043)	-	(1,976)	(2,473)	-	-
092 - Statewide AG Adjustment	-	-	(5,928)	(3,730)	-	-	(2,198)	-	-
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - New HR Position	-	-	-	-	-	-	-	-	-
103 - Fund Shift Leg Coordinator	-	-	-	-	-	-	-	-	-
104 - Fund Shift HR Analyst	-	-	-	-	-	-	-	-	-
105 - State Tuition Assistance	-	-	-	-	-	-	-	-	-
106 - State Active Duty S & S	-	-	-	-	-	-	-	-	-
107 - State IT Network	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - New Positions - AGI	-	-	-	-	-	-	-	-	-
203 - Camp Umatilla	21	21.00	7,390,762	-	-	-	7,390,762	-	-
204 - LD to Permanent Position	1	1.00	166,478	-	-	-	166,478	-	-

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<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
205 - PANG Positions	-	-	-	-	-	-	-	-	-
206 - PANG Stormwater fees	-	-	-	-	-	-	-	-	-
207 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
301 - OEM Position Fund Shifts	-	-	-	-	-	-	-	-	-
302 - Planning and CIKR Support	-	-	-	-	-	-	-	-	-
303 - Regional Teams	-	-	-	-	-	-	-	-	-
304 - OEM Position Reclassifications	-	-	-	-	-	-	-	-	-
305 - FEMA Grants to DLCD	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Expansion	-	-	-	-	-	-	-	-	-
402 - STARBASE Positions	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
491 - Regional Armory Emergency Enhancement	-	-	-	-	-	-	-	-	-
492 - Jackson ASLEP	-	-	-	-	-	-	-	-	-
493 - Grants Pass ASLEP	-	-	-	-	-	-	-	-	-
494 - Future Readiness Center Sites	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	<b>21</b>	<b>21.00</b>	<b>5,891,114</b>	<b>(1,540,459)</b>	<b>-</b>	<b>(1,976)</b>	<b>7,433,549</b>	<b>-</b>	<b>-</b>
<b>Total 2017-19 Governor's Budget</b>	<b>337</b>	<b>295.38</b>	<b>98,523,137</b>	<b>7,072,917</b>	<b>-</b>	<b>4,483,959</b>	<b>86,966,261</b>	<b>-</b>	<b>-</b>
Percentage Change From 2015-17 Leg Approved Budget	-0.59%	-0.38%	0.45%	-23.41%	-	-8.26%	3.58%	-	-
Percentage Change From 2017-19 Current Service Level	6.65%	7.65%	5.79%	-17.88%	-	-10.07%	9.35%	-	-

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
Oregon Emergency Management  
2017-19 Biennium**

**Governor's Budget  
Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	42	42.62	252,811,578	1,855,221	-	89,099,316	161,857,041	-	-
2015-17 Emergency Boards	-	-	442,735	56,618	-	167,945	218,172	-	-
<b>2015-17 Leg Approved Budget</b>	<b>42</b>	<b>42.62</b>	<b>253,254,313</b>	<b>1,911,839</b>	<b>-</b>	<b>89,267,261</b>	<b>162,075,213</b>	<b>-</b>	<b>-</b>
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	483,732	66,078	-	199,588	218,066	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	<b>42</b>	<b>42.62</b>	<b>253,738,045</b>	<b>1,977,917</b>	<b>-</b>	<b>89,466,849</b>	<b>162,293,279</b>	<b>-</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(45,185)	(15,317)	-	(19,390)	(10,478)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	26,631	3,654	-	11,529	11,448	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(18,554)</b>	<b>(11,663)</b>	<b>-</b>	<b>(7,861)</b>	<b>970</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(500,000)	-	-	(500,000)	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(500,000)</b>	<b>-</b>	<b>-</b>	<b>(500,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	9,028,782	49,670	-	3,135,170	5,843,942	-	-
State Gov't & Services Charges Increase/(Decrease)			(830,648)	17,526	-	(867,569)	19,395	-	-

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
Oregon Emergency Management  
2017-19 Biennium**

**Governor's Budget  
Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	8,198,134	67,196	-	2,267,601	5,863,337	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	<b>42</b>	<b>42.62</b>	<b>261,417,625</b>	<b>2,033,450</b>	<b>-</b>	<b>91,226,589</b>	168,157,586	<b>-</b>	<b>-</b>

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
Oregon Emergency Management  
2017-19 Biennium**

**Governor's Budget  
Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	<b>42</b>	<b>42.62</b>	<b>261,417,625</b>	<b>2,033,450</b>	<b>-</b>	<b>91,226,589</b>	168,157,586	<b>-</b>	<b>-</b>
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	<b>42</b>	<b>42.62</b>	<b>261,417,625</b>	<b>2,033,450</b>	<b>-</b>	<b>91,226,589</b>	168,157,586	<b>-</b>	<b>-</b>
080 - E-Boards									
080 - May 2016 E-Board	-	-	100,000	-	-	100,000	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>100,000</b>	-	<b>-</b>	<b>-</b>
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	(151,463)	-	151,463	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	4,098	(1,783)	-	4,517	1,364	-	-
092 - Statewide AG Adjustment	-	-	(4,841)	(33)	-	(4,593)	(215)	-	-
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - New HR Position	-	-	-	-	-	-	-	-	-
103 - Fund Shift Leg Coordinator	-	-	-	-	-	-	-	-	-
104 - Fund Shift HR Analyst	-	-	-	-	-	-	-	-	-
105 - State Tuition Assistance	-	-	-	-	-	-	-	-	-
106 - State Active Duty S & S	-	-	-	-	-	-	-	-	-
107 - State IT Network	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - New Positions - AGI	-	-	-	-	-	-	-	-	-
203 - Camp Umatilla	-	-	-	-	-	-	-	-	-
204 - LD to Permanent Position	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
Oregon Emergency Management  
2017-19 Biennium**

**Governor's Budget  
Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
205 - PANG Positions	-	-	-	-	-	-	-	-	-
206 - PANG Stormwater fees	-	-	-	-	-	-	-	-	-
207 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
301 - OEM Position Fund Shifts	-	-	-	-	-	-	-	-	-
302 - Planning and CIKR Support	-	-	-	-	-	-	-	-	-
303 - Regional Teams	-	-	-	-	-	-	-	-	-
304 - OEM Position Reclassifications	-	-	-	-	-	-	-	-	-
305 - FEMA Grants to DLCD	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Expansion	-	-	-	-	-	-	-	-	-
402 - STARBASE Positions	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
491 - Regional Armory Emergency Enhancement	-	-	-	-	-	-	-	-	-
492 - Jackson ASLEP	-	-	-	-	-	-	-	-	-
493 - Grants Pass ASLEP	-	-	-	-	-	-	-	-	-
494 - Future Readiness Center Sites	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	<b>(743)</b>	<b>(153,279)</b>	-	<b>151,387</b>	1,149	-	-
<b>Total 2017-19 Governor's Budget</b>	<b>42</b>	<b>42.62</b>	<b>261,516,882</b>	<b>1,880,171</b>	-	<b>91,477,976</b>	168,158,735	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	3.26%	-1.66%	-	2.48%	3.75%	-	-
Percentage Change From 2017-19 Current Service Level	-	-	0.04%	-7.54%	-	0.28%	-	-	-

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
Community Support  
2017-19 Biennium**

**Governor's Budget  
Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	46	46.00	10,718,232	197,381	-	2,101,015	8,419,836	-	-
2015-17 Emergency Boards	-	-	2,792,723	-	-	2,529,681	263,042	-	-
<b>2015-17 Leg Approved Budget</b>	<b>46</b>	<b>46.00</b>	<b>13,510,955</b>	<b>197,381</b>	<b>-</b>	<b>4,630,696</b>	<b>8,682,878</b>	<b>-</b>	<b>-</b>
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	396,895	3	-	99,509	297,383	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	<b>46</b>	<b>46.00</b>	<b>13,907,850</b>	<b>197,384</b>	<b>-</b>	<b>4,730,205</b>	<b>8,980,261</b>	<b>-</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(53,458)	-	-	4,477	(57,935)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	24,837	2	-	5,248	19,587	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(28,621)</b>	<b>2</b>	<b>-</b>	<b>9,725</b>	<b>(38,348)</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(2,442,000)	-	-	(2,442,000)	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(2,442,000)</b>	<b>-</b>	<b>-</b>	<b>(2,442,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	132,887	8,086	-	7,734	117,067	-	-
State Gov't & Services Charges Increase/(Decrease)			3,597	(24)	-	(9,004)	12,625	-	-

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
Community Support  
2017-19 Biennium**

**Governor's Budget  
Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	136,484	8,062	-	(1,270)	129,692	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	<b>46</b>	<b>46.00</b>	<b>11,573,713</b>	<b>205,448</b>	<b>-</b>	<b>2,296,660</b>	<b>9,071,605</b>	<b>-</b>	<b>-</b>

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
Community Support  
2017-19 Biennium**

**Governor's Budget  
Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	<b>46</b>	<b>46.00</b>	<b>11,573,713</b>	<b>205,448</b>	<b>-</b>	<b>2,296,660</b>	<b>9,071,605</b>	<b>-</b>	<b>-</b>
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	<b>46</b>	<b>46.00</b>	<b>11,573,713</b>	<b>205,448</b>	<b>-</b>	<b>2,296,660</b>	<b>9,071,605</b>	<b>-</b>	<b>-</b>
080 - E-Boards									
080 - May 2016 E-Board	-	-	774,000	-	-	256,000	518,000	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>774,000</b>	<b>-</b>	<b>-</b>	<b>256,000</b>	<b>518,000</b>	<b>-</b>	<b>-</b>
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	(205,448)	(205,448)	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(19,395)	-	-	(10,327)	(9,068)	-	-
092 - Statewide AG Adjustment	-	-	(630)	-	-	(147)	(483)	-	-
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - New HR Position	-	-	-	-	-	-	-	-	-
103 - Fund Shift Leg Coordinator	-	-	-	-	-	-	-	-	-
104 - Fund Shift HR Analyst	-	-	-	-	-	-	-	-	-
105 - State Tuition Assistance	-	-	-	-	-	-	-	-	-
106 - State Active Duty S & S	-	-	-	-	-	-	-	-	-
107 - State IT Network	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - New Positions - AGI	-	-	-	-	-	-	-	-	-
203 - Camp Umatilla	-	-	-	-	-	-	-	-	-
204 - LD to Permanent Position	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
Community Support  
2017-19 Biennium**

**Governor's Budget  
Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
205 - PANG Positions	-	-	-	-	-	-	-	-	-
206 - PANG Stormwater fees	-	-	-	-	-	-	-	-	-
207 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
301 - OEM Position Fund Shifts	-	-	-	-	-	-	-	-	-
302 - Planning and CIKR Support	-	-	-	-	-	-	-	-	-
303 - Regional Teams	-	-	-	-	-	-	-	-	-
304 - OEM Position Reclassifications	-	-	-	-	-	-	-	-	-
305 - FEMA Grants to DLCD	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Expansion	13	4.94	1,077,435	-	-	477,113	600,322	-	-
402 - STARBASE Positions	12	12.00	1,061,331	-	-	-	1,061,331	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
491 - Regional Armory Emergency Enhancement	-	-	-	-	-	-	-	-	-
492 - Jackson ASLEP	-	-	-	-	-	-	-	-	-
493 - Grants Pass ASLEP	-	-	-	-	-	-	-	-	-
494 - Future Readiness Center Sites	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	<b>25</b>	<b>16.94</b>	<b>1,913,293</b>	<b>(205,448)</b>	<b>-</b>	<b>466,639</b>	<b>1,652,102</b>	<b>-</b>	<b>-</b>
<b>Total 2017-19 Governor's Budget</b>	<b>71</b>	<b>62.94</b>	<b>14,261,006</b>	<b>-</b>	<b>-</b>	<b>3,019,299</b>	<b>11,241,707</b>	<b>-</b>	<b>-</b>
Percentage Change From 2015-17 Leg Approved Budget	54.35%	36.83%	5.55%	-100.00%	-	-34.80%	29.47%	-	-
Percentage Change From 2017-19 Current Service Level	54.35%	36.83%	23.22%	-100.00%	-	31.46%	23.92%	-	-

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
Capital Debt Service and Related costs  
2017-19 Biennium**

**Governor's Budget  
Cross Reference Number: 24800-087-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	9,956,842	9,697,828	-	259,014	-	-	-
2015-17 Emergency Boards	-	-	80,000	-	-	80,000	-	-	-
<b>2015-17 Leg Approved Budget</b>	-	-	<b>10,036,842</b>	<b>9,697,828</b>	-	<b>339,014</b>	-	-	-
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	1,099,139	1,102,612	-	(3,473)	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	-	-	<b>11,135,981</b>	<b>10,800,440</b>	-	<b>335,541</b>	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(233,000)	-	-	(233,000)	-	-	-
<b>Subtotal</b>	-	-	<b>(233,000)</b>	-	-	<b>(233,000)</b>	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
Capital Debt Service and Related costs  
2017-19 Biennium**

**Governor's Budget  
Cross Reference Number: 24800-087-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>10,902,981</b>	<b>10,800,440</b>	-	<b>102,541</b>	-	-	-

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
Capital Debt Service and Related costs  
2017-19 Biennium**

**Governor's Budget  
Cross Reference Number: 24800-087-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	10,902,981	10,800,440	-	102,541	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	-	-	10,902,981	10,800,440	-	102,541	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - New HR Position	-	-	-	-	-	-	-	-	-
103 - Fund Shift Leg Coordinator	-	-	-	-	-	-	-	-	-
104 - Fund Shift HR Analyst	-	-	-	-	-	-	-	-	-
105 - State Tuition Assistance	-	-	-	-	-	-	-	-	-
106 - State Active Duty S & S	-	-	-	-	-	-	-	-	-
107 - State IT Network	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - New Positions - AGI	-	-	-	-	-	-	-	-	-
203 - Camp Umatilla	-	-	-	-	-	-	-	-	-
204 - LD to Permanent Position	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
Capital Debt Service and Related costs  
2017-19 Biennium**

**Governor's Budget  
Cross Reference Number: 24800-087-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
205 - PANG Positions	-	-	-	-	-	-	-	-	-
206 - PANG Stormwater fees	-	-	-	-	-	-	-	-	-
207 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
301 - OEM Position Fund Shifts	-	-	-	-	-	-	-	-	-
302 - Planning and CIKR Support	-	-	-	-	-	-	-	-	-
303 - Regional Teams	-	-	-	-	-	-	-	-	-
304 - OEM Position Reclassifications	-	-	-	-	-	-	-	-	-
305 - FEMA Grants to DLCD	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Expansion	-	-	-	-	-	-	-	-	-
402 - STARBASE Positions	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	1,619,341	1,236,199	-	383,142	-	-	-
490 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
491 - Regional Armory Emergency Enhancement	-	-	-	-	-	-	-	-	-
492 - Jackson ASLEP	-	-	-	-	-	-	-	-	-
493 - Grants Pass ASLEP	-	-	-	-	-	-	-	-	-
494 - Future Readiness Center Sites	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	<b>1,619,341</b>	<b>1,236,199</b>	-	<b>383,142</b>	-	-	-
<b>Total 2017-19 Governor's Budget</b>	-	-	<b>12,522,322</b>	<b>12,036,639</b>	-	<b>485,683</b>	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	24.76%	24.12%	-	43.26%	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	14.85%	11.45%	-	373.65%	-	-	-

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
Capital Improvements  
2017-19 Biennium**

**Governor's Budget  
Cross Reference Number: 24800-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	5,214,976	250,000	-	194,377	4,770,599	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2015-17 Leg Approved Budget</b>	-	-	<b>5,214,976</b>	<b>250,000</b>	-	<b>194,377</b>	4,770,599	-	-
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	-	-	<b>5,214,976</b>	<b>250,000</b>	-	<b>194,377</b>	4,770,599	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(444,377)	(250,000)	-	(194,377)	-	-	-
<b>Subtotal</b>	-	-	<b>(444,377)</b>	<b>(250,000)</b>	-	<b>(194,377)</b>	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	176,464	-	-	-	176,464	-	-
State Gov't & Services Charges Increase/(Decrease)	-	-	(491)	-	-	-	(491)	-	-
<b>Subtotal</b>	-	-	<b>175,973</b>	-	-	-	175,973	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
Capital Improvements  
2017-19 Biennium**

**Governor's Budget  
Cross Reference Number: 24800-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>4,946,572</b>	-	-	-	4,946,572	-	-

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
Capital Improvements  
2017-19 Biennium**

**Governor's Budget  
Cross Reference Number: 24800-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>4,946,572</b>	-	-	-	4,946,572	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	-	-	<b>4,946,572</b>	-	-	-	4,946,572	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - New HR Position	-	-	-	-	-	-	-	-	-
103 - Fund Shift Leg Coordinator	-	-	-	-	-	-	-	-	-
104 - Fund Shift HR Analyst	-	-	-	-	-	-	-	-	-
105 - State Tuition Assistance	-	-	-	-	-	-	-	-	-
106 - State Active Duty S & S	-	-	-	-	-	-	-	-	-
107 - State IT Network	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - New Positions - AGI	-	-	-	-	-	-	-	-	-
203 - Camp Umatilla	-	-	-	-	-	-	-	-	-
204 - LD to Permanent Position	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
Capital Improvements  
2017-19 Biennium**

**Governor's Budget  
Cross Reference Number: 24800-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
205 - PANG Positions	-	-	-	-	-	-	-	-	-
206 - PANG Stormwater fees	-	-	-	-	-	-	-	-	-
207 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
301 - OEM Position Fund Shifts	-	-	-	-	-	-	-	-	-
302 - Planning and CIKR Support	-	-	-	-	-	-	-	-	-
303 - Regional Teams	-	-	-	-	-	-	-	-	-
304 - OEM Position Reclassifications	-	-	-	-	-	-	-	-	-
305 - FEMA Grants to DLCD	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Expansion	-	-	-	-	-	-	-	-	-
402 - STARBASE Positions	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
491 - Regional Armory Emergency Enhancement	-	-	-	-	-	-	-	-	-
492 - Jackson ASLEP	-	-	-	-	-	-	-	-	-
493 - Grants Pass ASLEP	-	-	-	-	-	-	-	-	-
494 - Future Readiness Center Sites	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	-	-	-	-	-	-	-
<b>Total 2017-19 Governor's Budget</b>	-	-	<b>4,946,572</b>	-	-	-	4,946,572	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-5.15%	-100.00%	-	-100.00%	3.69%	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
Capital Construction  
2017-19 Biennium**

**Governor's Budget  
Cross Reference Number: 24800-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	33,110,699	-	-	11,813,281	21,297,418	-	-
2015-17 Emergency Boards	-	-	15,217,796	-	-	12,225,963	2,991,833	-	-
<b>2015-17 Leg Approved Budget</b>	-	-	<b>48,328,495</b>	-	-	<b>24,039,244</b>	24,289,251	-	-
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	(48,328,495)	-	-	(24,039,244)	(24,289,251)	-	-
<b>Subtotal 2017-19 Base Budget</b>	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
Capital Construction  
2017-19 Biennium**

**Governor's Budget  
Cross Reference Number: 24800-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
Capital Construction  
2017-19 Biennium**

**Governor's Budget  
Cross Reference Number: 24800-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - New HR Position	-	-	-	-	-	-	-	-	-
103 - Fund Shift Leg Coordinator	-	-	-	-	-	-	-	-	-
104 - Fund Shift HR Analyst	-	-	-	-	-	-	-	-	-
105 - State Tuition Assistance	-	-	-	-	-	-	-	-	-
106 - State Active Duty S & S	-	-	-	-	-	-	-	-	-
107 - State IT Network	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - New Positions - AGI	-	-	-	-	-	-	-	-	-
203 - Camp Umatilla	-	-	-	-	-	-	-	-	-
204 - LD to Permanent Position	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Military Dept, Oregon  
Capital Construction  
2017-19 Biennium**

**Governor's Budget  
Cross Reference Number: 24800-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
205 - PANG Positions	-	-	-	-	-	-	-	-	-
206 - PANG Stormwater fees	-	-	-	-	-	-	-	-	-
207 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
301 - OEM Position Fund Shifts	-	-	-	-	-	-	-	-	-
302 - Planning and CIKR Support	-	-	-	-	-	-	-	-	-
303 - Regional Teams	-	-	-	-	-	-	-	-	-
304 - OEM Position Reclassifications	-	-	-	-	-	-	-	-	-
305 - FEMA Grants to DLCD	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Expansion	-	-	-	-	-	-	-	-	-
402 - STARBASE Positions	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
491 - Regional Armory Emergency Enhancement	-	-	16,464,000	-	-	16,464,000	-	-	-
492 - Jackson ASLEP	-	-	3,597,502	-	-	3,597,502	-	-	-
493 - Grants Pass ASLEP	-	-	3,270,356	-	-	3,270,356	-	-	-
494 - Future Readiness Center Sites	-	-	1,730,000	-	-	1,730,000	-	-	-
<b>Subtotal Policy Packages</b>	-	-	<b>25,061,858</b>	-	-	<b>25,061,858</b>	-	-	-
<b>Total 2017-19 Governor's Budget</b>	-	-	<b>25,061,858</b>	-	-	<b>25,061,858</b>	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-48.14%	-	-	4.25%	-100.00%	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

**PROGRAM PRIORITIZATION FOR 2017-19**

Agency Name: Oregon Military Department																			Agency Number: 24800			
2017-19 Biennium																						
Agency-wide																						
Program/Division Priorities for 2017-19 Biennium																						
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request		
Agcy	Prgm/Div																					
		OMD	Debt	Debt Service		4	10,800,440		102,541			\$ 10,902,981	0	0.00	N	N	D			POL 480 requests \$2,291,189 new debt service for 3 projects (POL 491-493).		
		OMD	AG	Command Group	248-01 to 248-09	4	2,958,905		232,769			\$ 3,191,674	0	6.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 106 and 107 requests S&S for State Active Duty costs and State IT network.		
		OMD	AGC	Financial Administration Office	248-01 to 248-09	4	1,534,048		1,222,528			\$ 2,756,576	10	11.38	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 101 requests \$1 M GF to assist with federal cash flow issues.		
		OMD	AGP	State Personnel Office	248-09	4	532,147		655,896			\$ 1,188,043	5	5.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 102 requests new HR Asst position.		
		OMD	ANG	Air National Guard Administration	248-09	4	0			261		\$ 261	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
1	1	OMD	EOC	Emergency Operations	248-09	8						\$ -	0	0.00	N	N	FO					
2	1	OMD	ADMIN	OEM Administration	248-07 to 248-09	4	2,033,450		20,547	10,811,072		\$ 12,865,069	10	16.04	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	POL 302 requests 4 new pos for Planning/CIKR, POL 303 request 7 new pos for regional teams.		
3	2	OMD	911	OEM 911 Emergency Telephone	248-09	8	0	91,206,042				\$ 91,206,042	10	16.23	N	N	S	ORS 403	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies			
4	3	OMD	DOM PRE	OEM Domestic Preparedness	248-07 to 248-09	8				58,081,657		\$ 58,081,657	10	10.35	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies			
5	4	OMD	DIS	OEM Disasters	248-07 to 248-09	8	0			99,264,857		\$ 99,264,857	0	0.00	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies			
6	1	OMD	AGI-O	Army Guard Operations & Maintenance	248-02, 248-03, 248-04	8	4,371,276	4,985,935	40,266,364			\$ 49,623,575	16	119.98	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 207 requests \$109 M GF for hazardous materials abatement.		
7	2	OMD	AGI-C	Army Guard Construction Operations	248-09	8	362,319	0	2,907,102			\$ 3,269,421	10	13.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
8	1	OMD	CAP IMP	Capital Improvement	248-09	8			4,946,572			\$ 4,946,572	0	0.00	N	N	D	ORS 396				
9	3	OMD	PAB-CE	Portland Air Base Civil Engineering	248-09	8	1,135,835		5,384,247			\$ 6,520,082	21	21.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 205 requests 7 new positions, POL 206 requests funding for stormwater fees.		
10	4	OMD	KF-CE	Kingsley Field Civil Engineering	248-09	8	1,077,263		6,976,364			\$ 8,053,627	20	28.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
11	5	OMD	PAB-SEC	Portland Air Base Security	248-09	8			2,072,957			\$ 2,072,957	10	12.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
12	1	OMD	CAP IMP	Capital Construction	248-09	8		0	0			\$ -	0	0.00	N	N	D	ORS 396		POL 491, 492, 493 request \$23 M Q-bonds for Regional Emergency Enhancement project and 2 Armory remodels.		
13	6	OMD	KF-SEC	Kingsley Field Security	248-09	8			1,613,363			\$ 1,613,363	11	11.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
14	7	OMD	PAB-FF	Portland Air Base Fire Protection	248-09	8	440,470		5,526,222			\$ 5,966,692	20	20.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
15	8	OMD	KF-FF	Kingsley Field Fire Protection	248-09	8	1,054,461		7,800,324			\$ 8,854,785	30	30.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
16	2	OMD	YCP	Youth Challenge Program	248-05	7	205,448	2,296,660	7,797,947			\$ 10,300,055	46	46.00	N	Y	FO	32 USC Sec. 509	Offers at-risk high school dropouts and students failing at traditional high schools the opportunity to build a future			
17	2	OMD	EFAP	Emergency Financial Assistance	248-09	4		178,413				\$ 178,413	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia			
18	9	OMD	ATPM	Anti-Terrorism Program Manager	248-09	4			297,201			\$ 297,201	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
19	10	OMD	AGI-E	Army Guard Environmental	248-09	8	0		4,352,317			\$ 4,352,317	10	10.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
20	11	OMD	PAB-Env	Portland Air Base Environmental	248-09	8	44,319		182,675			\$ 226,994	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
21	12	OMD	KF-Env	Kingsley Field Environmental	248-09	8	27,483		149,860			\$ 177,343	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
22	13	OMD	CD	Counter Drug Operations	248-09	10			406,545			\$ 406,545	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
23	14	OMD	ESS	Electronic Security Systems	248-09	8			498,267			\$ 498,267	1	2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
24	15	OMD	TC	Telecommunications	248-09	4			64,201			\$ 64,201	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			

**PROGRAM PRIORITIZATION FOR 2017-19**

Agency Name: Oregon Military Department																			Agency Number: 24800		
2017-19 Biennium																					
Agency-wide																					
Program/Division Priorities for 2017-19 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request	
25	16	OMD	DL	Distance Learning	248-09	7				514,801		\$ 514,801	2	1.40	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities		
26	18	OMD	PAB-RILEA	Portland Air Base Camp Rilea	248-09	8	99,950			300,623		\$ 400,573		1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities		
27	19	OMD	KF-Bil	Kingsley Field Billeting	248-09	8				219,018		\$ 219,018		2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities		
28	3	OMD	AGPA	Public Affairs Office	248-09	12	252,881		120,798			\$ 373,679	2	1.50	N	N	C	Article X of Constitution 10 USC Sec. 2193 b	Requires administration and oversight of the State Militia		
29	3	OMD	STARBASE	STARBASE	248-09	7				1,273,658		\$ 1,273,658	0	0.00	N	N	FO	Article X of Constitution	Designed to increase at risk students awareness of the importance of math and	POL 402 requests 12 positions to replace LDs and temporary employees.	
30	4	OMD	ED	Education and Training	248-01	7	0		24			\$ 24	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 105 requests \$2 M for State Tuition Assistance	
						26,930,695	-		101,022,153	-		261,708,475	-		\$ 389,661,323	429	386.88				

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

**19. Legal Requirement Code**

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
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- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

**Document criteria used to prioritize activities:**

The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency, natural or man-made. When we are needed, we are there. The Oregon Military Department is responsible for administering the Oregon National Guard and for coordinating and facilitating emergency planning, preparedness, response and recovery activities with state, county and local emergency service agencies and organizations.

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**PROGRAM PRIORITIZATION FOR 2017-19**

Agency Name: Oregon Military Department																						
2017-19 Biennium																			Agency Number: 24800			
Program 001 - Administration																						
Program/Division Priorities for 2017-19 Biennium																						
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request		
Agcy	Prgm/ Div																					
		OMD	AG	Command Group	248-01 to 248-09	4	2,958,905	232,769				\$ 3,191,674	6	6.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 106 and 107 requests S&S for State Active Duty costs and State IT network.		
		OMD	AGC	Financial Administration Office	248-01 to 248-09	4	1,534,048	1,222,528				\$ 2,756,576	12	11.38	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 101 requests \$1 M GF to assist with federal cash flow issues.		
		OMD	AGP	State Personnel Office	248-09	4	532,147	655,896				\$ 1,188,043	5	5.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 102 requests new HR Asst position.		
17	2	OMD	EFAP	Emergency Financial Assistance	248-09	4		178,413				\$ 178,413	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia			
29	3	OMD	AGPA	Public Affairs Office	248-09	12	252,881	120,798				\$ 373,679	2	1.50	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia			
30	4	OMD	ED	Education and Training	248-01	7		24				\$ 24	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 105 requests \$2 M for State Tuition Assistance		
							5,277,981	2,410,428				\$ 7,688,409	25	23.88								

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

**19. Legal Requirement Code**

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

**Document criteria used to prioritize activities:**

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**PROGRAM PRIORITIZATION FOR 2017-19**

Agency Name: Oregon Military Department																			Agency Number: 24800			
2017-19 Biennium																						
Program 002 - Operations																						
Program/Division Priorities for 2017-19 Biennium																						
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Agency Request		
Agcy	Prgm/Div																					
	6	1	OMD	ANG	Air National Guard Administration	248-09				261		\$ 261	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
	7	2	OMD	AGI-O	Army Guard Operations & Maintenance	248-02, 248-03	8	4,371,276		4,985,935		40,266,364	161	119.98	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 207 requests \$109 M GF for hazardous materials abatement.		
	9	3	OMD	AGI-C	Army Guard Construction Operations	248-09	8	362,319				2,907,102	13	13.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
	10	4	OMD	PAB-CE	Portland Air Base Civil Engineering	248-09	8	1,135,835				5,384,247	21	21.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 205 requests 7 new positions, POL 206 requests funding for stormwater fees.		
	11	5	OMD	KF-CE	Kingsley Field Civil Engineering	248-09	8	1,077,263				6,976,364	28	28.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
	13	6	OMD	PAB-SEC	Portland Air Base Security	248-09	8					2,072,957	12	12.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
	14	7	OMD	KF-SEC	Kingsley Field Security	248-09	8					1,613,363	11	11.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
	15	8	OMD	PAB-FF	Portland Air Base Fire Protection	248-09	8	440,470				5,526,222	20	20.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
	18	9	OMD	KF-FF	Kingsley Field Fire Protection	248-09	8	1,054,461				7,800,324	30	30.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
	19	10	OMD	ATPM	Anti-Terrorism Program Manager	248-09	4					297,201	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
	20	11	OMD	AGI-E	Army Guard Environmental	248-09	8					4,352,317	10	10.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
	21	12	OMD	PAB-Env	Portland Air Base Environmental	248-09	8	44,319				182,675	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
	22	13	OMD	KF-Env	Kingsley Field Environmental	248-09	8	27,483				149,860	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
	23	14	OMD	CD	Counter Drug Operations	248-09	10					406,545	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
	24	15	OMD	ESS	Electronic Security Systems	248-09	8					498,267	2	2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
	25	16	OMD	TC	Telecommunications	248-09	4					64,201	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
	26	17	OMD	DL	Distance Learning	248-09	7					514,801	2	1.40	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
	27	18	OMD	RSMS	Equipment Refurbishment	248-04, 248-09	8					-			N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
	28	19	OMD	PAB-RILEA	Portland Air Base Camp Rilea	248-09	8	99,950				300,623	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
	28	19	OMD	KF-Bil	Kingsley Field Billeting	248-09	8					219,018	2	2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities			
								8,613,376		4,985,935		79,532,712		316								
												\$ 93,132,023		274.38								

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

**19. Legal Requirement Code**

- C Constitutional
- D Debt Service
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Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

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**PROGRAM PRIORITIZATION FOR 2017-19**

Agency Name: Oregon Military Department																							
2017-19 Biennium																		Agency Number: 24800					
Program 003 - Office of Emergency Management																							
Program/Division Priorities for 2017-19 Biennium																							
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22		
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request			
Agcy	Prgm/Div																						
2	1	OMD	ADMIN	OEM Administration	248-07-248-09	4	2,033,450		20,547		10,811,072	\$ 12,865,069	18	16.04	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	POL 302 requests 4 new pos for Planning/CIKR, POL 303 request 7 new pos for regional teams.			
3	2	OMD	911	OEM 911 Emergency Telephone	248-09	8			91,206,042			\$ 91,206,042	14	16.23	N	N	S	ORS 403	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies				
4	3	OMD	DOM PRE	OEM Operations and Preparedness	248-07-248-09	8				58,081,657		\$ 58,081,657	10	10.35	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies				
5	4	OMD	DIS	OEM Disasters	248-07-248-09	8				99,264,857		\$ 99,264,857	0	0.00	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies				
							2,033,450	-	91,226,589	-	168,157,586	\$ 261,417,625	42	42.62									

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
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**PROGRAM PRIORITIZATION FOR 2015-17**

Agency Name: Oregon Military Department																								
2017-19 Biennium																			Agency Number: 24800					
Program 004 - Community Support																								
Program/Division Priorities for 2017-19 Biennium																								
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22			
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request				
Agcy	Prgm/ Div																							
1	1	OMD	EOC	Emergency Operations	248-09	8						\$ -	0	0.00	N	N	FO							
16	2	OMD	YCP	Youth Challenge Program	248-05	7	205,448	2,296,660		7,797,947		\$ 10,300,055	46	46.00	N	Y	FO	32 USC Sec. 509	Offers at-risk high school dropouts and students failing at traditional high schools the opportunity to build a future	POL 401 requests 18 new positions and limitation increases for larger number of cadets following facility expansion.				
29	3	OMD	STARBASE	STARBASE	248-09	7				1,273,658		\$ 1,273,658			N	N	FO	10 USC Sec. 2193 b	Designed to increase at risk students awareness if the importance of math and science in today's high-technology work environment	POL 402 requests 12 positions to replace LDs and temporary employees.				
							205,448	-	2,296,660	-	9,071,605	-	\$ 11,573,713	46	46.00									

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

**19. Legal Requirement Code**

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

**Document criteria used to prioritize activities:**

The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency, natural or man-made. When we are needed, we are there. The Oregon Military Department is responsible for administering the Oregon National Guard and for coordinating and facilitating emergency planning, preparedness, response and recovery activities with state, county and local emergency service agencies and organizations.

Article X of the Oregon Constitution establishes a State Militia. The Oregon Military Department is established by ORS 396.305; while ORS Chapters 396, 398, 399, and 401 contain the Oregon Military Department, Oregon National Guard and Oregon Emergency Management authorities and duties.

The Oregon National Guard has a long tradition and history dating back to 1843. The National Guard is found in both the United States Constitution and the Oregon Constitution. The tradition and history of the Oregon National Guard was grounded on the basis of its mission statement; "Ready force equipped and trained to respond to any contingency. When we are needed, we are there." The Oregon Military Department administers, houses, equips and trains the Oregon National Guard – a ready force to support the Governor during unrest or natural disasters and as a reserve force to the United States Air Force and the United States Army; And plans, prepares and provides for the prevention, mitigation and management of emergencies or disasters presenting a threat to the lives and property of Oregon's citizens and visitors to the State of Oregon.

The Oregon Military Department sets the basis for the prioritization of programs and projects upon its mission and the service to Oregon. The specific criteria for prioritizing agency activities are concerned with the public safety of Oregon. Successful mission preparedness and execution of this large organization (Oregon Military Department, Oregon National Guard, and Oregon Emergency Management) depends upon the balanced command, control, administration, and appropriate physical infrastructure for ensuring a ready and trained force in response to the immediate needs of Oregon. Highest rankings include command and administration followed by emergency management. The next higher to medium rankings include the agency's physical infrastructure of bases, camps and armories required for the assembly and training of the force with its equipment. Following rankings require the central activities for financial, resources and administrative functions that support the mission and force. Medium to low rankings include statutory and enforcement requirements, incentive and education programs, and youth programs.

**PROGRAM PRIORITIZATION FOR 2017-19**

Agency Name: Oregon Military Department																						
2017-19 Biennium																			Agency Number: 24800			
Program 087 - Debt Service																						
Program/Division Priorities for 2017-19 Biennium																						
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request		
Agcy	Prgm/ Div																					
	OMD	Debt	Debt Service		4	10,800,440		102,541				\$ 10,902,981	0	0.00	N	N	D			POL 480 requests \$2,291,189 new debt service for 3 projects (POL 491-493).		
												\$ -										
												\$ -										
												\$ -										
						10,800,440	-	102,541	-	-	-	\$ 10,902,981	0	0.00								

**7. Primary Purpose Program/Activity Exists**

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
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Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

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The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency, natural or man-made. When we are needed, we are there. The Oregon Military Department is responsible for administering the Oregon National Guard and for coordinating and facilitating emergency planning, preparedness, response and recovery activities with state, county and local emergency service agencies and organizations.

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The Oregon National Guard has a long tradition and history dating back to 1843. The National Guard is found in both the United States Constitution and the Oregon Constitution. The tradition and history of the Oregon National Guard was grounded on the basis of its mission statement; "Ready force equipped and trained to respond to any contingency. When we are needed, we are there." The Oregon Military Department administers, houses, equips and trains the Oregon National Guard – a ready force to support the Governor during unrest or natural disasters and as a reserve force to the United States Air Force and the United States Army; And plans, prepares and provides for the prevention, mitigation and management of emergencies or disasters presenting a threat to the lives and property of Oregon's citizens and visitors to the State of Oregon.

The Oregon Military Department sets the basis for the prioritization of programs and projects upon its mission and the service to Oregon. The specific criteria for prioritizing agency activities are concerned with the public safety of Oregon. Successful mission preparedness and execution of this large organization (Oregon Military Department, Oregon National Guard, and Oregon Emergency Management) depends upon the balanced command, control, administration, and appropriate physical infrastructure for ensuring a ready and trained force in response to the immediate needs of Oregon. Highest rankings include command and administration followed by emergency management. The next higher to medium rankings include the agency's physical infrastructure of bases, camps and armories required for the assembly and training of the force with its equipment. Following rankings require the central activities for financial, resources and administrative functions that support the mission and force. Medium to low rankings include statutory and enforcement requirements, incentive and education programs, and youth programs.





# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT 2017-2019 BIENNIAL BUDGET REDUCTION OPTIONS

The Oregon National Guard (ORNG) is the state's militia, authorized under Article X of the Oregon Constitution. Section 1 reads, "The Legislative Assembly shall provide by law for the organization, maintenance and discipline of a state militia for the defense and protection of the State."

The Oregon Military Department (OMD), established by ORS 396.305, is responsible for supervision of the military affairs of the state: namely, to administer and house the Oregon National Guard to be ready to respond to any contingency, natural or man-made. The Oregon Military Department and the Oregon National Guard are both a state and federal agency. The state budget for the Military Department provides funding to administer and house the Oregon National Guard. The federal budget for the Military Department provides the majority of funding to pay, train and equip the Oregon National Guard.

The Oregon Military Department also includes the Office of Emergency Management (OEM). The purpose of OEM is to execute the Governor's responsibilities to maintain an emergency services system as prescribed in ORS 401 by planning, preparing and providing for the prevention, mitigation and management of emergencies or disasters that present a threat to the lives and property of Oregon citizens and visitors. This system is intended to facilitate, organize, resource, and manage a methodology in support of Oregon citizens and visitors for both pre-event and post-event activities.

The Oregon Military Department is one of the State's oldest and largest agencies, with 8,719 employees serving in 38 armories, 13 training/logistics areas, and two air bases across the state; and over \$4 billion in facilities and equipment.

In the 2017-2019 biennium, the Oregon Military Department's Current Service Level Budget is 87% Federal, 10% Other Funds, and 3% General Fund. Although the OMD budget is mainly federally funded, through cooperative agreements with the National Guard Bureau and federal grants from the United States Department of Homeland Security, OMD could not accomplish its mission without its State General Fund resources.

General Fund is used for required State match on a number of federal cooperative agreements and grants, for the overall leadership and administration of Oregon's National Guard, and for debt service on our Article XI-Q bonds and Certificates of Participation used for new construction. Of note, \$10.8 million, or 40% of the agency's Current Service Level General Fund, is Debt Service on outstanding bonds for construction.

The Military Department has experienced numerous reductions over the previous two decades. In 1991, 101 positions out of a total of 244 were 100% General Funded; in the 2017-19 Agency Request Budget, only 15 positions from a total of 505 are 100% General Funded, a decrease of 85%. The Installations Division within the Operations Program has been hit particularly hard. It lost \$1.5 million General Fund in the 2009-11 budget, including 6 maintenance positions. In the 2011-13 Biennium, the Installations Division suffered another General Fund reduction of \$2.5 million and

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\_\_\_\_\_ Agency Request

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# BUDGET NARRATIVE

lost an additional 15 positions. The 2013-15 biennium followed up with a reduction to Current Service Level and an additional loss of 3 more critical positions. The 2015-17 biennium ended with an additional General Fund reduction to Services and Supplies within the Installations Division. Maintenance and repairs on Oregon’s 38 armories and two Air National Guard bases have been limited to immediate and critical situations only. These reductions have severely decreased our ability to adequately maintain facilities that house the Oregon Army and Air National Guard and provide emergency infrastructure in times of natural disaster.

In addition to the Installations Division, the Command Group and the Office of Emergency Management saw reductions to General Fund during the 2015-17 biennium which have impacted their ability to function. The Command Group suffered the loss of a critical Office Support Specialist who supported both the State and Federal missions of the agency, the only State funding appropriated to the Reintegration program who’s mission it is to help returning soldiers and airmen deployed across the globe return to their families and their careers, and funding for a Public Affairs position that focused their efforts on reporting on the mission of the Oregon National Guard. A General Fund reduction to Services and Supplies within the Office of Emergency Management (OEM) has materially impacted their ability to travel, procure necessary office supplies, and has placed a greater cost burden onto already diminishing Federal Grants. Additionally, a General Fund reduction of \$283,250 within OEM eliminated all funding associated with the Oregon Local Disaster Assistance Loan and Grant Fund. The purpose of this Fund is to provide resources to local communities to act as match for federal funds resulting from a Major Disaster Declaration. Further reductions in General Fund may jeopardize the agency’s ability to meet its constitutional mission, and will adversely affect the future of the Oregon Military Department.

The following table provides an overview of General Fund reductions OMD has taken over the past 7 biennia:

Biennium	General Fund reduction	% of Current Service Level	Number of Positions abolished
2001-03	\$1,544,125	12%	5
2003-05	\$1,458,303	10%	4
2005-07	\$94,446	.7%	0
2007-09	\$1,945,599	11%	12
2009-11	\$4,514,281	16%	7
2011-13	\$6,074,325	19%	65
2013-15	\$1,605,684	6%	3
2015-17	\$645,020	3%	1

In compliance with ORS 291.216, the Oregon Military Department submits the following 10% reduction options for the 2017-19 biennium:

# BUDGET NARRATIVE

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## Operations Program - Kingsley Field (Klamath Falls) Air National Guard Base (Fire Protection)

Fiscal Impact: (\$1,004,461) reduction in General Fund.

Agency Impact: Kingsley Field in Klamath Falls is home to the 173rd Fighter Wing. The 173rd Fighter Wing trains all U.S. Air Force F-15 fighter pilots for air-to-air and air defense roles. Kingsley Field is the 3<sup>rd</sup> largest employer in the Klamath Basin. Kingsley Field is also being impacted with the assignment of a Total Force Integration (TFI) mission. The TFI mission brings an additional seven aircraft and 84 active duty personnel (regular Air Force) to Kingsley Field in order to train additional F-15 fighter pilots. Reductions at Kingsley Field may impact the future of the Fire Protection Program at the base which may result in profound and serious impact to mission delivery. National Guard Bureau has determined that for the immediate future Fire Protection Services will be funded 100% through federal resources, but this determination is not guaranteed to be in place permanently. During the 2015 Legislative Session OMD requested, and received \$978,369 in General Fund to finance Fire Protection costs not covered by the National Guard Bureau (NGB). During the next Federal Fiscal Year NGB reverted the program back to being 100% federally supported. Should National Guard Bureau determine that Fire Protection Programs are no longer to be 100% federally supported in future federal fiscal years, and if Oregon does not have resources available, via a future legislative action, to finance any potential shortfall, the Air Force could consider moving the mission to another state. **Governor recommended at \$1,054,461 (all General Fund for this program); included in Policy Package 090.**

## Operations Program - Portland Air National Guard Base (Fire Protection)

Fiscal Impact: (\$340,470) reduction in General Fund.

Agency Impact: The Portland Air National Guard Base is located at Portland International Airport and is home to the 142nd Fighter Wing and the Combat Operations Group. The 142nd Fighter Wing's mission is to provide air defense of the northwest United States from northern California to the Canadian border. As well as deploy worldwide in support of national security objectives. Reductions at Portland Air National Guard Base may impact the future of the Fire Protection Program at the base which may result in profound and serious impact to mission delivery. National Guard Bureau has determined that for the immediate future Fire Protection Services will be funded 100% through federal resources, but this determination is not guaranteed to be in place permanently. During the 2015 Legislative Session OMD requested, and received \$411,747 in General Fund to finance Fire Protection costs not covered by the National Guard Bureau (NGB). During the next Federal Fiscal Year NGB reverted the program back to being 100% federally supported. Should National Guard Bureau determine that Fire Protection Programs are no longer to be 100% federally supported in future federal fiscal years, and if Oregon does not have resources available, via a future legislative action, to finance any potential shortfall, the Air Force could consider moving the mission to another state. **Governor recommended at \$440,470 (all General Fund for this program); included in Policy Package 090.**

## Emergency Management – Administration Program

Fiscal Impact: (\$134,006) reduction in General Fund, \$134,006 increase in Other Funds

Agency Impact: This reduction will be financed by moving a portion of Personal Service Costs associated with two positions from General Fund to Other Funds. This fund shift will increase reliance on Emergency Communications Excise Tax Revenue (source of the Other Funds) to

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Agency Request

Governor's Budget

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# BUDGET NARRATIVE

finance Personal Service Costs within the Office of Emergency Management (OEM). The increase in administrative costs will have the secondary effect of reducing the amount of Emergency Communications Excise Tax Revenue which is passed through OEM to the 43 Public Safety Answering Points (PSAP) across the state. Emergency Communications Excise Tax Revenue currently finances approximately 23-25% of the day to day operational costs of a PSAP with the remainder being financed through local resources. Any reduction in the amount of funding going directly to a PSAP is therefore offset by increasing the reliance on local resources. **Governor recommended this fund shift at (\$151,463) General Fund and \$151,463 Other Funds in Policy Package 090.**

## Administration Program – Financial Administration Program

Fiscal Impact: (\$87,728) reduction in General Fund, \$87,728 increase in Other Funds

Agency Impact: Shifts one position currently budgeted at 100% General Fund to 30% General Funds and 70% Other Funds. This fund shift will have minimal operational impact to Financial Administration Program operations. Other Funds will be financed through Centralized Personnel Plan revenue received from National Guard Bureau for the administration of Master Cooperative Agreement Appendices.

## Operations Program - Installations Division (Operations & Maintenance Branch)

Fiscal Impact: (\$46,361) reduction in General Fund, \$46,361 increase in Other Funds

Agency Impact: This reduction will be financed by moving Services & Supplies costs from General Fund to a mix of Other Funds and Federal Funds. The source of the Other Funds will be Armory Rental Revenue. A reduction of General Fund Services & Supplies expenditures supporting statewide Armories Operations will be a continuation of a reduction trend in available General Funds from previous biennia. The result of this reduction will be a deferral of repairs and replacement to mechanical systems, further degrading our ability to provide useful facilities for National Guard, and community use. Current deferred maintenance figures exceed \$134 million. Should National Guard Bureau determine that facilities in Oregon do not meet condition readiness requirements they may seriously consider transferring units, and their corresponding funding, to other states. This type of action will hamper the ability of the Oregon National Guard to conduct its state mission in support of disaster response and recovery, as well as wildfire suppression. It will also significantly reduce the amount of federal investment flowing into the state, which is primarily used to finance payroll costs for soldiers, which in turn is used to finance investment in all 36 counties of this state.

Other Funds and Federal Funds Limitation reductions to arrive at a 10% reduction of each fund type as required by ORS 291.216:

## OEM - 9-1-1 Program

Fiscal Impact: (\$10,091,961) Other Funds limitation.

Agency Impact: This reduction will negatively impact the distribution of 9-1-1 tax revenue to the Public Safety Answering Points throughout Oregon, who rely on this funding to operate their 9-1-1 call centers. It will also prevent future implementation of Text to 9-1-1 and a planned 9-1-1 GIS project, which will result in reliance on outdated, unsupported systems. A reduction of Other Funds limitation in the 9-1-1 program will negatively impact the entire 9-1-1 system and place the citizens of Oregon at risk if the 9-1-1 system is not properly supported.

\_\_\_\_ Agency Request

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# BUDGET NARRATIVE

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## OEM - Disasters Program

Fiscal Impact: (\$26,170,848) Federal Funds limitation.

Agency Impact: This reduction will have an impact in the event of a large-scale disaster, where federal assistance from FEMA will not be able to be fully disbursed to Oregon communities.

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\_\_\_\_\_ Agency Request

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## 10% REDUCTION OPTIONS (ORS 291.216)

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2017-19 AND 2019-21)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Operations Program – Kingsley Field Air National Guard Base	Reduce General Fund appropriated for personal service costs for the Fire Protection Program at Kingsley Field Air National guard base. Minimal operational impact so long as the Fire Protection Program remains 100% Federally funded. <b>Governor recommended at \$1,054,461 in Policy Package 090.</b>	\$1,004,461 GF	#1 –This reduction would result in the elimination of the majority of state funding for fire protection operations at Kingsley Field Air National Guard Base. National Guard Bureau (NGB) has determined that fire protection programs are to be 100% federally funded for the exception of a small portion of costs. This reduction leaves \$50,000 of general fund to finance cert pay and legal expenses. As long as NGB maintains the 100% federal funding requirement this reduction will have minimal impact on the program. Should National Guard Bureau determine that Fire Protection Programs are no longer to be 100% federally supported in future federal fiscal years, and if Oregon does not have resources available, via a future legislative action, to finance any potential shortfall, the Air Force could consider moving the mission to another state.

\_\_\_\_\_ Agency Request

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2017-19

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# 10% REDUCTION OPTIONS (ORS 291.216)

Activity or Program	Describe Reduction	Amount and Fund Type	Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2017-19 AND 2019-21)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Operations Program –Portland Air National Guard Base	<p>Reduce general fund appropriated for personal service costs of Fire Protection personnel at Portland Air National Guard Base. Minimal operational impact so long as the Fire Protection program remains 100% federally funded.</p> <p><b>Governor recommended at \$440,470 in Policy Package 090.</b></p>	\$340,470 GF	<p>#2 – This reduction would result in the elimination of the majority of state funding for fire protection operations at Portland air national guard base. National Guard Bureau (NGB) has determined that fire protection programs are to be 100% federally funded for the exception of a small portion of costs. This reduction leaves \$100,000 of general fund to finance cert pay, legal expenses, and potential unfunded costs such as “Kelly Days”. As long as NGB maintains the 100% federal funding requirement this reduction will have minimal impact on the program. Should National Guard Bureau determine that Fire Protection Programs are no longer to be 100% federally supported in future federal fiscal years, and if Oregon does not have resources available, via a future legislative action, to finance any potential shortfall, the Air Force could consider moving the mission to another state. .</p>

# 10% REDUCTION OPTIONS (ORS 291.216)

Activity or Program	Describe Reduction	Amount and Fund Type	RANK AND JUSTIFICATION
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2017-19 AND 2019-21)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Emergency Management Program – Administration Program	Fund shift two positions from 50% General Fund to 50% Other Funds. This fund shift will increase reliance on Emergency Communications Excise Tax Revenue to finance Personal Service costs. The increase in administrative costs will have the secondary effect of reducing the amount of Emergency Communications Excise Tax Revenue which is passed through OEM to the 43 Public Safety Answering Points (PSAP) across the state. <b>Governor recommended at \$151,463 in Policy Package 090.</b>	\$134,006 GF Reduction \$134,006 OF Increase (Emergency Communications Excise Tax)	#3 – This fund shift will increase reliance on Emergency Communications Excise Tax Revenue to finance Personal Service costs. The increase in administrative costs will have the secondary effect of reducing the amount of Emergency Communications Excise Tax Revenue which is passed through OEM to the 43 Public Safety Answering Points (PSAP) across the state.
Administration Program – Financial Administration	Fund shift personnel service costs for a payroll technician from General Fund to Other Funds. Centralized personnel plan revenue would finance the increased other funds cost of the payroll technician. minimal operational impact on the financial administration division	\$87,726 GF Reduction \$87,726 OF Increase (centralized personnel plan revenue)	#4 – This reduction would increase other funds costs to master cooperative agreements supported by the financial administration division. Brings the funding structure of the payroll technician in line with other staff within the financial administration division.

\_\_\_\_\_ Agency Request  
2017-19

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## 10% REDUCTION OPTIONS (ORS 291.216)

Activity or Program	Describe Reduction	Amount and Fund Type	Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2017-19 AND 2019-21)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Operations Program – Operations and Maintenance	Fund shift general fund personal service and Services & Supplies support for armory maintenance staff across the 38 armories managed by the installations division. Significant impact to mission delivery.	\$46,361 GF Reduction \$46,361 OF Increase	#5 – This reduction would impact the operations and maintenance budget related to armory maintenance by increasing its reliance on armory rental revenue which has been falling due to facility condition and the impacts from lead contamination. Short and long term implications include an increase in deferred maintenance and potential force structure reductions.
Emergency Management Program – 9-1-1	Reduce Special Payments for distributions of 9-1-1 tax revenue to the Public Safety Answering Points throughout Oregon, who rely on this funding to operate their 9-1-1 call centers. Significant Impact.	\$10,102,215 OF (emergency communications excise tax)	#5 – This reduction would reduce the ability of OEM to transfer operational funds to Public Safety Answering Points. This reduction would negatively impact the entire 9-1-1 system and place the citizens of Oregon at risk if the 9-1-1 system is not properly supported.
Emergency Management Program – Disasters	Reduce the ability to make disbursements from FEMA federal assistance dollars to Oregon communities in the event of disasters. Significant Impact.	\$26,170,848 FF	#6 – In an event of a large scale disaster, federal assistance from FEMA would not be able to be fully disbursed to Oregon communities thus reducing the ability of the community to recover quickly from the disaster.

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2017-19

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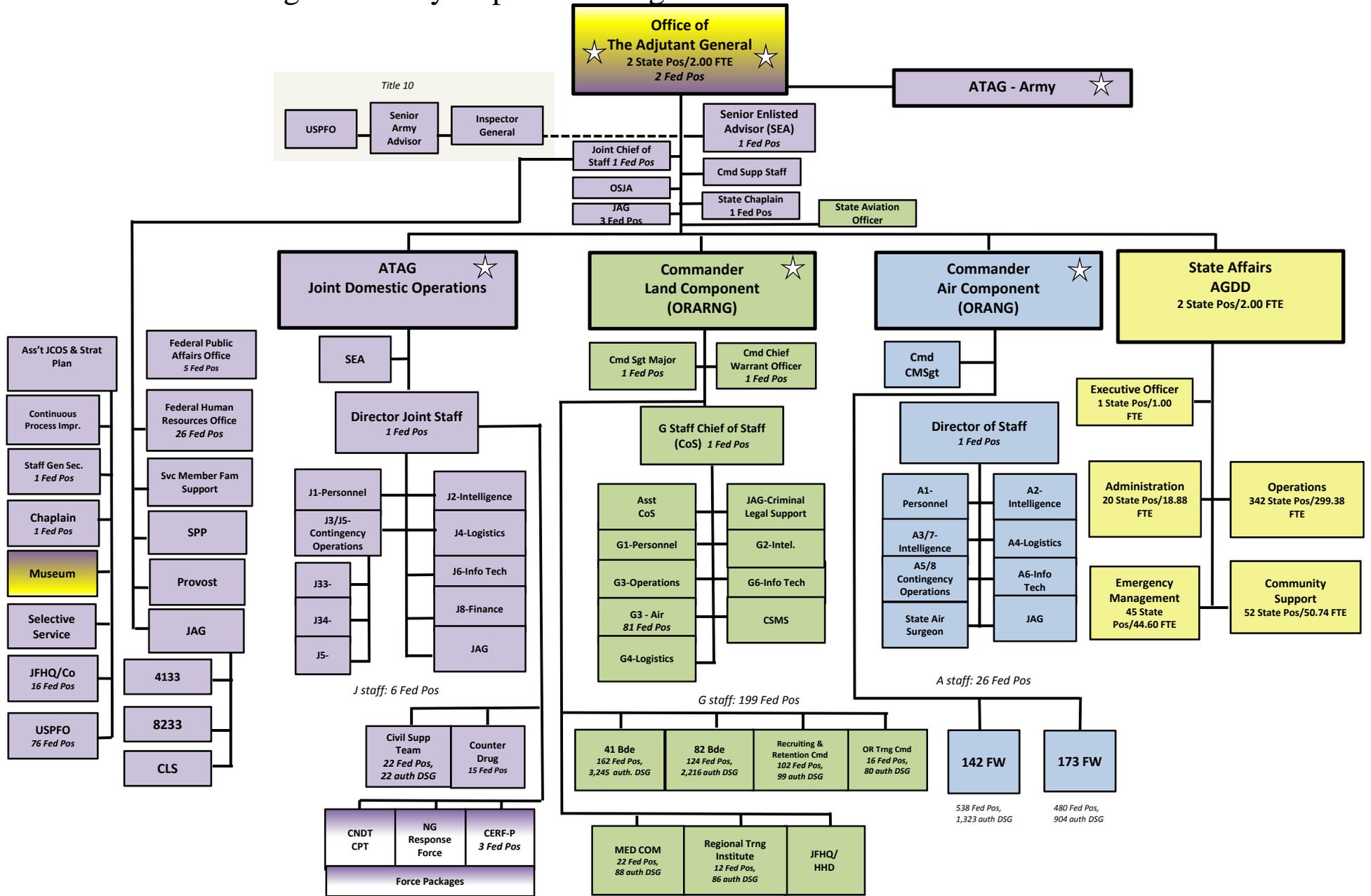
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# BUDGET NARRATIVE

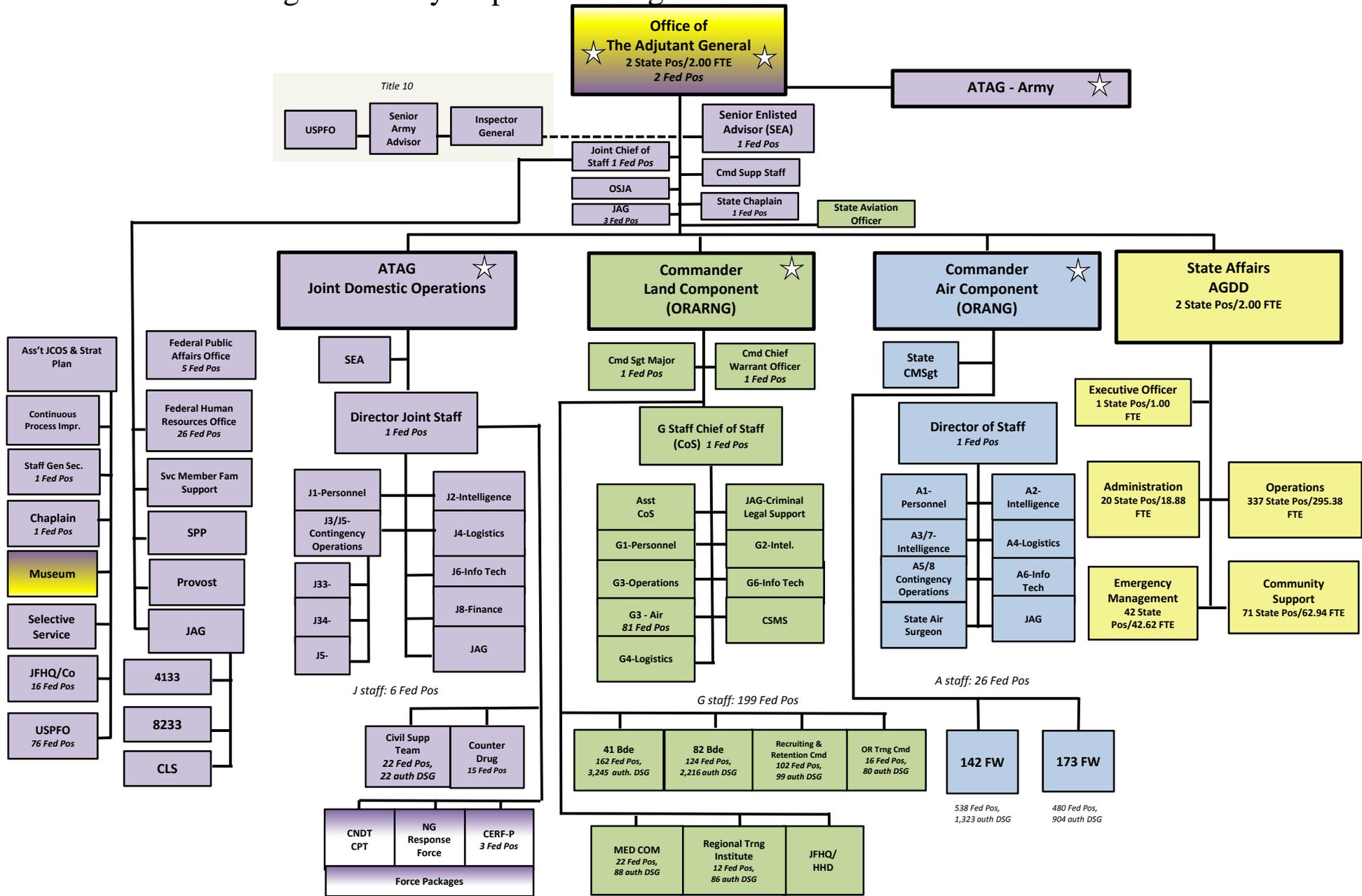
## Oregon Military Department Organizational Chart 2015-17 Biennium



Agency Request     
  Governor's Budget     
  Legislatively Adopted

# BUDGET NARRATIVE

## Oregon Military Department Organizational Chart 2017-19 Biennium



\_\_\_\_\_ Agency Request        X   Governor's Budget      \_\_\_\_\_ Legislatively Adopted

**Agencywide Program Unit Summary  
2017-19 Biennium**

**Version: Y - 01 - Governor's Budget**

<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>2013-15 Actuals</b>	<b>2015-17 Leg Adopted Budget</b>	<b>2015-17 Leg Approved Budget</b>	<b>2017-19 Agency Request Budget</b>	<b>2017-19 Governor's Budget</b>	<b>2017-19 Leg Adopted Budget</b>
<b>001-00-00-00000</b>	<b>Administration</b>						
	General Fund	4,328,682	3,961,858	4,058,298	8,960,338	5,197,149	-
	Other Funds	1,857,884	2,094,454	2,180,681	2,215,571	2,409,641	-
	All Funds	6,186,566	6,056,312	6,238,979	11,175,909	7,606,790	-
<b>002-00-00-00000</b>	<b>Operations</b>						
	General Fund	7,163,378	9,057,681	9,235,168	26,143,526	7,072,917	-
	Other Funds	4,302,460	4,751,092	4,887,549	4,485,935	4,483,959	-
	Federal Funds	78,228,668	82,013,077	83,958,124	95,287,382	86,966,261	-
	All Funds	89,694,506	95,821,850	98,080,841	125,916,843	98,523,137	-
<b>003-00-00-00000</b>	<b>Oregon Emergency Management</b>						
	General Fund	1,848,191	1,855,221	1,911,839	3,573,528	1,880,171	-
	Other Funds	82,370,859	89,099,316	89,267,261	91,556,942	91,477,976	-
	Federal Funds	56,358,897	161,857,041	162,075,213	170,267,369	168,158,735	-
	All Funds	140,577,947	252,811,578	253,254,313	265,397,839	261,516,882	-
<b>004-00-00-00000</b>	<b>Community Support</b>						
	General Fund	206,062	197,381	197,381	780,448	-	-
	Other Funds	4,328,920	2,101,015	4,630,696	2,809,607	3,019,299	-
	Federal Funds	8,085,920	8,419,836	8,682,878	12,081,751	11,241,707	-
	All Funds	12,620,902	10,718,232	13,510,955	15,671,806	14,261,006	-

<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>2013-15 Actuals</b>	<b>2015-17 Leg Adopted Budget</b>	<b>2015-17 Leg Approved Budget</b>	<b>2017-19 Agency Request Budget</b>	<b>2017-19 Governor's Budget</b>	<b>2017-19 Leg Adopted Budget</b>
<b>087-00-00-00000</b>	<b>Capital Debt Service and Related costs</b>						
	General Fund	8,275,623	9,697,828	9,697,828	12,036,639	12,036,639	-
	Other Funds	190,544	259,014	339,014	485,683	485,683	-
	All Funds	8,466,167	9,956,842	10,036,842	12,522,322	12,522,322	-
<b>088-00-00-00000</b>	<b>Capital Improvements</b>						
	General Fund	-	250,000	250,000	-	-	-
	Other Funds	385,000	194,377	194,377	-	-	-
	Federal Funds	1,866,025	4,770,599	4,770,599	4,946,572	4,946,572	-
	All Funds	2,251,025	5,214,976	5,214,976	4,946,572	4,946,572	-
<b>089-00-00-00000</b>	<b>Capital Construction</b>						
	Other Funds	9,095,100	11,813,281	24,039,244	23,331,858	25,061,858	-
	Federal Funds	6,871,998	21,297,418	24,289,251	-	-	-
	All Funds	15,967,098	33,110,699	48,328,495	23,331,858	25,061,858	-
<b>TOTAL AGENCY</b>							
	General Fund	21,821,936	25,019,969	25,350,514	51,494,479	26,186,876	-
	Other Funds	102,530,767	110,312,549	125,538,822	124,885,596	126,938,416	-
	Federal Funds	151,411,508	278,357,971	283,776,065	282,583,074	271,313,275	-
	All Funds	275,764,211	413,690,489	434,665,401	458,963,149	424,438,567	-

# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT 2017-2019 BIENNIAL BUDGET REVENUE FORECAST NARRATIVE

**Source of Revenues** - The Oregon Military Department receives Other Funds and Federal Fund revenues from a variety of sources. The funds are received from the following sources and used for the purposes indicated:

### **Other Funds Revenue:**

**Beginning Balance** - The beginning balance represents the agency projected Other Fund carryover.

**Centralized Personnel Plan** - The Centralized Personnel Plan allocates the salaries of accounting, personnel, and procurement staff that support multiple programs to each program proportionate to the workload generated by the program. Centralized Personnel Plan allocation assessments are budgeted as transfers from federally funded programs.

**Facility Rental Fees** - The Military Department rents facilities to a variety of users such as community groups, social clubs, charities, businesses, individuals and other local, state, and federal governmental agencies. Rental purposes include charity fund-raisers, civic events, dances, concerts, vendor shows, weddings, overnight accommodations, sports events, and training. Rental revenues from state supported facilities are used to operate and maintain state facilities.

**Sales of Land and Buildings** - The Military Department occasionally disposes of land and buildings. The revenue generated from the sales of these properties is used as state matching funds for federally funded construction projects requiring a state match.

**Interest** - The Military Department maintains a Construction Account with the State Treasury which earns interest on deposits. The interest revenues are used as state matching funds for federally funded construction projects requiring a state match.

**Community Partnership Agreements** - Occasionally communities contribute funds to the Military Department on construction projects. These partnerships provide communities with usable space such as classrooms and conference or community centers. They diversify and enhance the military facility.

**Certificates of Participation/ Article XI-Q general obligation bonds** - The Military Department funded a portion of major construction projects through Certificates of Participation during the 1997-99, 1999-2001, 2003-05, 2007-09 and 2009-11 biennia. The agency switched to Article XI-Q bonds in 2011, which

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# BUDGET NARRATIVE

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have been used for construction projects in the 2011-13, 2013-15 and 2015-17 biennia. Policy Packages 491, 492 and 493 request \$23,331,858 in XI-Q bond funding to construct/alter Oregon Army National Guard facilities.

Average Daily Membership (ADM) School Support - The Youth Challenge Program receives ADM Other Funds revenue through the Bend-LaPine School District. The revenue is based on the number of students enrolled in the Youth Challenge Program. The funds are used to support operation of the program.

Miscellaneous - Revenues received from sources such as vending machines, coin-operated telephones, and recycling programs. The revenues are primarily used to operate and maintain state facilities.

9-1-1 Tax - Other funds received from the Department of Revenue from an excise tax of .75 per month per consumer who has telecommunications service or interconnected Voice over Internet Protocol service with access to the emergency communications system. Prepaid wireless telecommunications services are taxes at \$.75 per retail transaction.

Federal Revenues as Other Funds – The Military Department receives federal funds into other funds from federal agencies renting state-owned facilities.

Transfers (Centralized Personnel Plan) - Agency internal Centralized Personnel Plan allocation assessments are budgeted as transfers to the Administration Program from federally funded programs.

Transfers (Interagency) – Interagency transfers are received from other state agencies. The majority is comprised of 9-1-1 excise tax revenue collected by the Department of Revenue and transferred to OMD on a quarterly basis. OMD also receives National School Breakfast and Lunch funds transferred from the Oregon Department of Education to support the 24/7 operations at the Oregon Youth Challenge Program. Also, pilot registration fees transferred from the Department of Aviation and are used to support the air search and rescue (SAR) program within the Office of Emergency Management.

## Lottery Funds Revenue:

No Lottery Funds have been requested or received since the 1995-97 biennium, when they funded a portion of three capital construction projects.

## Federal Funds Revenue:

Federal Fund revenues are received through National Guard Bureau Federal/State Cooperative Agreements and the United States Office of Homeland Security. Funds must be expended in accordance with provisions of the agreements. Sixteen Federal/State Cooperative Agreements are projected to be in effect for the 2017-2019 biennium.

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# BUDGET NARRATIVE

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The Federal/State cooperative agreements are listed below:

Master Cooperative Agreement – Includes the following appendices (agreements):

- Army National Guard Facilities Program - Provides federal funds for operation, maintenance, and related personnel costs for Oregon Army National Guard training and logistical facilities. The state matching share depends upon the type of facility and ranges from 0%-50%.
- Army National Environmental Resources Management - Manages Oregon Army National Guard facilities environmental issues. The program focuses on three management programs: Environmental Compliance, Integrated Training Area Management, and Land Use Planning. The agreement is 100% federally funded.
- Army National Guard Security Guard Activities – Provides contracted armed gate guards at eight Oregon Army National Guard facilities. The agreement is 100% federally funded.
- Electronic Security Systems Agreement - Provides electronic security for Oregon Army National Guard facilities that store weapons. The agreement is 100% federally funded.
- Army National Guard Sustainable Range Program – Maintains and repairs Army National Guard ranges equipped with Automated Target Systems. The agreement is 100% federally funded.
- Army National Guard Anti-Terrorism Program Manager – Funds one state position to develop, implement, manage and monitor a comprehensive Anti-Terrorism program for protecting state and installation personnel, information, infrastructure and other assets from acts of terrorism. This agreement is 100% federally funded.
- Air Force Facilities Operations and Maintenance Agreements - Provides federal funds for operation, maintenance and related personnel costs for Oregon Air National Guard installations. The Portland Air Base agreement requires a 20% state matching share. The Kingsley Field (Klamath Falls) agreement requires a 15% state matching share. The Camp Rilea Air Station agreement requires a 25% state matching share.
- Air National Guard Environmental Program - Monitors and ensures environmental compliance at the Portland Air Base, Kingsley Field, and Camp Rilea Air National Guard facility. The agreement at Portland Air Base requires a 20% state matching share, while the agreement at Kingsley Field (Klamath Falls) requires a 15% state matching share.

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# BUDGET NARRATIVE

- Fire and Security Agreements - Provides support for the Portland Air Base and Kingsley Field fire fighters and security police. In addition, a security agreement exists for providing security guards for Oregon Army National Guard facilities located at Camp Rilea, Camp Withycombe, Camp Biak, Salem Army Air Support Facility, and Pendleton Limited Army Air Support Facility. The Air and Army National Guard Security agreements are 100% federally funded. However, the Air National Guard Fire Protection Agreement changed in Federal Fiscal Year 2012 (and implemented in Federal Fiscal Year 2014) so that the state must pay for the excess of actual pay versus a federal cap or grandfathered amount. There is no fixed state funding percentage; rather, the state costs are calculated on an employee-by-employee basis and shifted to state costs as they occur.
- Kingsley Field Billeting Program - Provides lodging to Oregon National Guard members, F-15 fighter pilot students, and flight medicine students receiving training at Kingsley Field. The Billeting Program is 100% federally funded.
- Distributed Learning Agreement - Provides video teleconferencing, video programming, computer based training, web based training, interactive audio, interactive video, electronic mail, and electronic network system to soldiers and their communities. The agreement is 100% federally funded.

Full Time Dining Facility Operations – Operates dining activities at Camp Rilea in Warrenton, Oregon. The agreement is supported with Other and Federal Funds from users of the camp.

Youth Challenge Program – Operates as an alternative high school for at-risk youth between 16-18 years old. This agreement requires a minimum of a 25% state match.

STARBASE Program – Provides hands-on Science, Technology, Engineering and Math (STEM) education for elementary students at the Portland and Kingsley Field Air National Guard bases. This agreement is 100% federally funded.

Construction Agreements - Provides federal funding for construction of state facilities utilized by the Army National Guard. Federal funding varies from approximately 65% to 90% depending on the type of facility constructed. The state must provide the balance of funding for the project.

## FEMA grants

**Emergency Management Performance Grant** funds may be used for necessary and essential expenses involved in the development, maintenance, and improvement of state and local emergency management programs. The grant is designed to give states more flexibility in deciding how to best use federal dollars to meet state specific needs. Local jurisdictions (32 counties, 5 cities) also receive grant funding and are required to provide a 50% cash match to participate in the program.

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**Homeland Security Grant Program** –This program, funded by the U.S. Department of Homeland Security, includes pass-through funding to local jurisdictions who participate in the Homeland Security Exercise and Evaluation Program. This money also includes funding to support Citizens Corps and Community Emergency Response Team (CERT) programs and the Buffer Zone Protection Program. The Program also makes money available to the Portland Regional Area under the Urban Area Security Initiative Program. Regional agencies in Portland and the surrounding counties work together on projects and investments designed to improve the area’s preparedness for a domestic preparedness event. These funds serve a dual purpose in that most projects also have a benefit in the area of natural hazards preparedness.

**FEMA Public Assistance and Hazard Mitigation Grant Programs.** The Public Assistance Program pays for the repair/restoration of damaged public infrastructure in the event that the President declares a Major Disaster/Emergency. The Hazard Mitigation Grant Program pays for mitigation efforts after a Presidential declaration by providing 20% of all overall FEMA recovery costs to the State for mitigation projects. The majority of this funding is pass-through Federal Funding. Because this funding is unknown in advance of a disaster, OEM carries ample limitation as part of its budget so that funding is not slowed in the event of a Presidential disaster declaration.

**FEMA Pre-Disaster Mitigation Grants and Flood Mitigation Assistance Grants.** These funds are made available to the state and its local jurisdictions for natural hazard planning and project implementation. The funds are appropriated on a yearly basis, and vary from year to year. The PDM grant program is a nationally competitive grant program, while the Flood Mitigation Assistance program is a formula driven program. Oregon has been quite successful in acquiring PDM grants for local projects and the State’s overall natural hazard mitigation planning effort. Flood Mitigation Assistance grants are targeted toward repetitive flood loss properties that are insured under the National Floodplain Insurance Program.

**Basis for 2017-2019 biennium estimates:**

Other Fund revenue estimates are based on historical trends with adjustments for projected changes.

Federal Fund revenue estimates are based on forecasts of future funding levels provided by the National Guard Bureau and US Department of Homeland Security.

**Proposed changes in revenue sources or fees** - None.

**Proposals for new legislation** - None.

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - AGENCY SUMMARY**

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19		
						Agency Request	Governor's Budget	Legislatively Adopted
Federal Revenues as Other Funds	Oth	0355	187,432	740,000	740,000	376,200	376,200	
Charges for Services	Oth	0410	253,207	-	-	-	-	
Charges for Services (ADM Revenue)	Oth	0410	2,090,712	-	-	2,132,680	2,132,680	
Charges for Services (Wildfire Rev from	Oth	0410	2,069,864	-	2,442,000	-	-	
Facility Rental Fees	Oth	0510	2,949,957	2,978,144	2,978,144	3,009,720	3,009,720	
General Fund Obligation Bonds	Oth	0555	8,644,258	11,830,000	18,410,000	23,715,000	23,715,000	
Interest Income	Oth	0605	83,873	36,422	36,422	36,832	36,832	
Sales Income	Oth	0705	3,589,021	6,126,571	11,126,571	101,571	101,571	
Donations	Oth	0905	51,545	194,377	920,340	-	-	
Other Revenues	Oth	0975	756,641	2,220,008	2,356,465	428,000	2,158,000	
Transfers - Intrafund	Oth	1010	33,950,321	326,123	326,123	353,064	353,064	
Transfer In- Indirect Cost	Oth	1020	1,168,874	1,510,000	1,510,000	1,595,000	1,595,000	
Transfer In Other	Oth	1050	15,565,318	-	-	22,215	22,215	
Transfer from General Fund	Oth	1060	275,000	-	-	-	-	
Transfer from Aviation, Dept of	Oth	1109	51,751	51,751	51,751	75,000	75,000	

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - AGENCY SUMMARY**

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19		
						Agency Request	Governor's Budget	Legislatively Adopted
Transfer from Revenue, Dept of	Oth	1150	78,657,877	81,392,000	81,392,000	84,127,000	84,127,000	
Transfer from Energy, Dept of	Oth	1330	50,000	-	-	-	-	
Transfer from Education, Dept of	Oth	1581	418,374	413,798	413,798	413,798	413,798	
Transfer Out- Intrafund	Oth	2010	(33,950,321)	(326,123)	(326,123)	(353,064)	(353,064)	
Transfer Out- Centralized Personnel Plan	Oth	2020	(23,702)	(29,470)	(29,470)	(29,197)	(29,197)	
Transfer to Other	Oth	2050	(17,017,578)	-	-	-	-	
Transfer to OR Business Develop.	Oth	2123	(3,656,618)	-	-	-	-	
Transfer to OR State Police	Oth	2257	-	-	-	-	(251,145)	
Subtotal - Other Funds			96,165,806	107,463,601	122,348,021	116,003,819	117,482,674	-

Refunding Bonds	Oth-NL	0575	75,953	-	-	-	-	
Total - Nonlimited Other Funds	Oth-NL		75,953	-	-	-	-	-

Subtotal - Other Funds and NL			96,241,759	107,463,601	122,348,021	116,003,819	117,482,674	-
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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - AGENCY SUMMARY**

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19		
						Agency Request	Governor's Budget	Legislatively Adopted
Federal/State Agreements:								
Federal Funds Revenue	Fed	0995	154,556,680	279,838,501	285,256,595	284,148,877	272,879,078	
Transfer In - Intrafund	Fed	1010	-	-	-	-	-	
Transfer Out - Intrafund	Fed	2010	-	-	-	-	-	
Transfers-Centralized Personnel Plan	Fed	2020	(1,145,172)	(1,480,530)	(1,480,530)	(1,565,803)	(1,565,803)	
Subtotal - Federal Funds	Fed		153,411,508	278,357,971	283,776,065	282,583,074	271,313,275	-
Total - Other Funds and Federal Funds			249,653,267	385,821,572	406,124,086	398,586,893	388,795,949	-

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Military Dept, Oregon  
2017-19 Biennium**

**Agency Number: 24800**

**Cross Reference Number: 24800-000-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Other Funds</b>						
Federal Revenues	187,432	740,000	740,000	376,200	376,200	-
Charges for Services	4,413,783	-	2,442,000	2,132,680	2,132,680	-
Rents and Royalties	2,949,957	2,978,144	2,978,144	3,009,720	3,009,720	-
General Fund Obligation Bonds	8,644,258	11,830,000	18,410,000	23,715,000	23,715,000	-
Interest Income	83,873	36,422	36,422	36,832	36,832	-
Sales Income	3,589,021	6,126,571	11,126,571	101,571	101,571	-
Donations	51,545	194,377	920,340	-	-	-
Other Revenues	756,641	2,220,008	2,356,465	428,000	2,158,000	-
Transfer In - Intrafund	33,950,321	326,123	326,123	353,064	353,064	-
Transfer In - Indirect Cost	1,168,874	1,510,000	1,510,000	1,595,000	1,595,000	-
Transfer In Other	15,565,318	-	-	22,215	22,215	-
Transfer from General Fund	275,000	-	-	-	-	-
Tsfr From Aviation, Dept of	51,751	51,751	51,751	75,000	75,000	-
Tsfr From Revenue, Dept of	78,657,877	81,392,000	81,392,000	84,127,000	84,127,000	-
Tsfr From Energy, Dept of	50,000	-	-	-	-	-
Tsfr From Education, Dept of	418,374	413,798	413,798	413,798	413,798	-
Transfer Out - Intrafund	(33,950,321)	(326,123)	(326,123)	(353,064)	(353,064)	-
Transfer Out - Indirect Cost	(23,702)	(29,470)	(29,470)	(29,197)	(29,197)	-
Transfer to Other	(17,017,578)	-	-	-	-	-
Tsfr To OR Business Development	(3,656,618)	-	-	-	-	-
Tsfr To Police, Dept of State	-	-	-	-	(251,145)	-
<b>Total Other Funds</b>	<b>\$96,165,806</b>	<b>\$107,463,601</b>	<b>\$122,348,021</b>	<b>\$116,003,819</b>	<b>\$117,482,674</b>	<b>-</b>

**Federal Funds**

Federal Funds	154,556,680	279,838,501	285,256,595	284,148,877	272,879,078	-
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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Military Dept, Oregon  
2017-19 Biennium

Agency Number: 24800

Cross Reference Number: 24800-000-00-00-00000

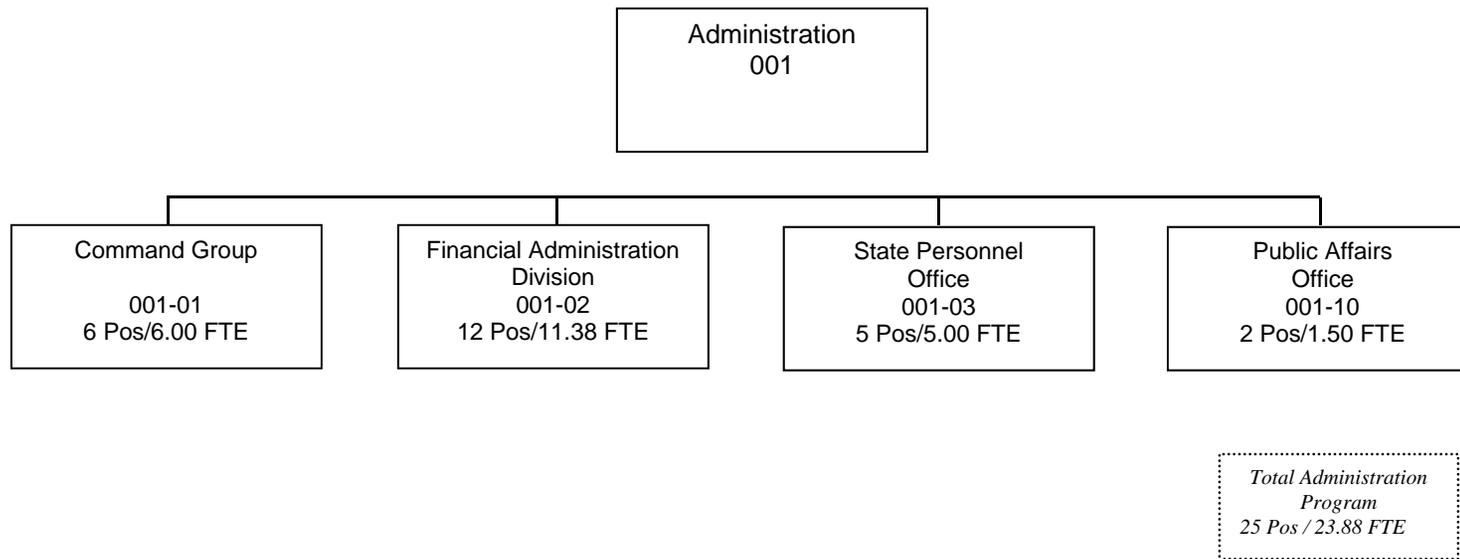
<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Federal Funds</b>						
Transfer In - Intrafund	249,839	-	-	-	-	-
Transfer Out - Intrafund	(249,839)	-	-	-	-	-
Transfer Out - Indirect Cost	(1,145,172)	(1,480,530)	(1,480,530)	(1,565,803)	(1,565,803)	-
<b>Total Federal Funds</b>	<b>\$153,411,508</b>	<b>\$278,357,971</b>	<b>\$283,776,065</b>	<b>\$282,583,074</b>	<b>\$271,313,275</b>	-
<b>Nonlimited Other Funds</b>						
Refunding Bonds	75,953	-	-	-	-	-
<b>Total Nonlimited Other Funds</b>	<b>\$75,953</b>	-	-	-	-	-

BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT

Administration Program  
2017-2019 Organization Chart



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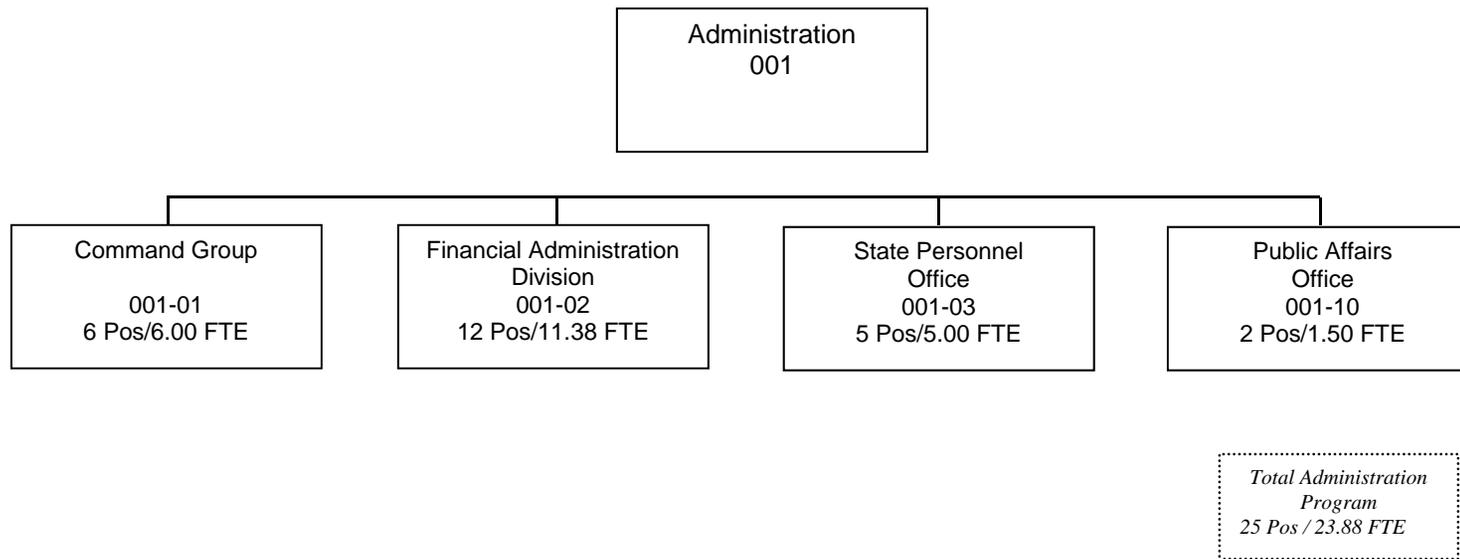
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BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT

Administration Program  
2015-2017 Organization Chart



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# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT ADMINISTRATION PROGRAM

The Administration Program provides senior-level leadership and support for the command, control, and administration of the Oregon Military Department, Oregon National Guard and the Office of Emergency Management. The program supports almost 2,500 state and federal full-time Oregon Military Department and Oregon National Guard employees, commands over 8,100 soldiers and airmen, and provides oversight of over \$4 billion in facilities and equipment.

There are six major programs within the Administration Program:

Command Group - The Command Group consists of The Adjutant General, the Joint Force Headquarters, including the Assistant Adjutants General for the Air Guard Component and the Army Guard Component, and the Deputy Director for State Affairs Component and the Oregon State Defense Force. The purpose of the Command Group is to administer all components of the Oregon Military Department, Oregon National Guard and the Office of Emergency Management. Base budget funding supports six positions and provides services and supplies for operations.

Financial Administration Division - The Financial Administration Division provides fiscal management and oversight of the agency's state and federal budgets. The division develops, monitors, and enforces agency fiscal and internal control systems, coordinates and prepares agency budgets, accounts for agency state and federal funds, performs payroll functions for the agency's state employees and the National Guard when called to state service, and accounts for agency property. The division also coordinates grants, federal/state cooperative agreements, public procurements, and other agreements. Base budget funding supports 12 positions and provides services and supplies for operations.

State Personnel Office - The State Personnel Office is responsible for human resource management and labor relations activities for state employees of the Oregon Military Department. The Department has 429 authorized State positions in the Base Budget. The State Personnel Office provides technical assistance to Oregon Military Department managers, supervisors, and bargaining unit employees to maintain a high performance work force in support of the Oregon National Guard and Oregon's Office of Emergency Management. The office reviews actions of managers and supervisors to ensure compliance with personnel rules and collective bargaining agreements. The State Personnel Office also determines and recommends actions in disciplinary matters, grievance resolutions, and other personnel matters. Base budget funding supports five positions and provides services and supplies for operations.

Public Affairs - The Public Affairs Office is responsible for disseminating information to the public concerning activities of the Oregon National Guard, responding to requests for information from the public and private sector, and providing information to active and retired members of the Oregon National Guard. The program also prepares and distributes an agency newsletter, prepares video productions, and provides public relations support for the Oregon Military Department.

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# BUDGET NARRATIVE

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Public and command information projects include a monthly newsletter with a circulation of approximately 10,500 current and retired Oregon National Guard members, and federal and state agencies. Annual reports are produced for the executive branch of state government. These reports outline activities, provide information used in planning agency activities, and are a source of historical information for the agency. The Public Affairs Program produces all agency videos. The program produces informational videos on Oregon National Guard activities, news release videos, and safety videos. Base budget funding supports two positions and provides services and supplies for operations.

Emergency Financial Assistance Program – The Emergency Financial Assistance Program provides hardship grants and loans to National Guard members and their families. The program began in the 2005-07 biennium and continues with periodic General Fund contributions from the Legislature as well as charitable check-off revenues from Oregon personal income tax returns. The fund has helped over 1,000 individuals with various personal bills; housing, medical care, emergency repairs, transportation, etc.

## Expected Results of the 2017–2019 Budget:

The Administration Program will provide continued agency leadership, management, and administration of the Oregon Military Department, the Oregon National Guard, the Oregon State Defense Force and the Office of Emergency Management.

Administration Program objectives and expected results support the agency’s performance measures.

The Military Department is submitting seven policy packages in the Administration Program to assist with federal cash flow issues (Policy Package 101), establish a new Human Resource Assistant position (Policy Package 102), fund shift an existing Legislative Coordinator position (Policy Package 103), fund shift an existing Human Resource Analyst 3 (Policy Package 104), provide funding for State Tuition Assistance (Policy Package 105), provide funding for State Active Duty travel and supplies costs (Policy Package 106), and provide funding to support the state IT network (Policy Package 107). **None of these policy packages were recommended by the Governor.**

## Respond to State Emergencies:

The Command Group provides command and control of Oregon National Guard resources during response to state emergencies. The Financial Administration Division coordinates financial agreements between agencies and vendors, and administers systems for recording personnel and equipment resources mobilized in fire suppression support and other support in response to state emergencies. The Financial Administration Division is also responsible for compensation of personnel resources and the coordination of reimbursements to the federal government regarding military equipment mobilized in response to state emergencies. The Public Affairs Office is responsible for disseminating information to the public concerning activities of the agency and its response to state emergencies.

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<input type="checkbox"/> Agency Request	<input checked="" type="checkbox"/> Governor’s Budget	<input type="checkbox"/> Legislatively Adopted
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**2017-2019**

# BUDGET NARRATIVE

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## Revenue Sources:

Command Group – The Command Group is 100% General Fund with the exception of one Operations and Policy Analyst 4 position which is 100% Other Funds. Policy Package 103 requests a fund shift on this position from 100% Other Funds to 100% General Fund.

Financial Administration Division – The Financial Administration Division receives Other Fund transfers through an agency internal Centralized Personnel Plan. The plan allocates salaries of employees supporting multiple programs based on the amount of support provided to each program. Services and Supplies (training, travel, office machines, office supplies, contracts, etc.) are reliant on General Fund, as the federal government will not pay for Services and Supplies.

State Personnel Office – The State Personnel Office receives Other Fund transfers through the agency internal Centralized Personnel Plan. The plan allocates salaries of employees supporting multiple programs based on the amount of support provided to each program. Services and Supplies are reliant on General Fund, as the federal government will not pay for Services and Supplies.

Reintegration Program – The Reintegration Program is 100% Federal Funds.

Emergency Financial Assistance Program – The Emergency Financial Assistance Program receives Other Fund charitable check-off revenues from personal income tax returns from the Department of Revenue. It also periodically receives General Fund which is transferred into the Other Funds account at the State Treasury.

Public Affairs - The Public Affairs Program is General Fund for one full-time position and Services and Supplies and Other Funds for a part-time position.

## Essential Packages:

010 – Inflation on non-PICS personal services and vacancy factor adjustments (expected vacancy savings in the 2017-19 biennium) – (\$26,709) General Fund, (\$12,899) Other Funds. **Governor recommended.**

031 - Inflation on Services and Supplies, adjustments for State Government Service charges - \$1,212,378 General Fund, \$3,308 Other Funds. **Governor recommended.**

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\_\_\_\_\_ Agency Request

  X   Governor's Budget

\_\_\_\_\_ Legislatively Adopted

**2017-2019**

# BUDGET NARRATIVE

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## Policy Packages:

091 – Statewide Adjustment DAS Charges – (\$80,239) General Fund, (\$787) Other Funds. **Added by the Governor.**

092 – Statewide Attorney General Adjustment – (\$593) General Fund. **Added by the Governor.**

101 – Cash Flow Appropriation - \$1,000,000 General Fund. **Governor did not recommend.**

102 – New Human Resource Position - \$48,250 General Fund. \$89,250 Other Funds, one new position. **Governor did not recommend.**

103 – Fund Shift Legislative Coordinator - \$218,543 General Fund, (\$218,543) Other Funds. **Governor did not recommend.**

104 – Fund Shift Human Resource Analyst - \$65,564 General Fund, (\$65,564) Other Funds. **Governor did not recommend.**

105 – State Tuition Assistance - \$2,000,000 General Fund. **Governor did not recommend.**

106 – State Active Duty Services and Supplies - \$250,000 General Fund. **Governor did not recommend.**

107 – State Network Funding - \$100,000 General Fund. **Governor did not recommend.**

Proposed New Laws - None.

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\_\_\_\_\_ Agency Request                        X   Governor's Budget                      \_\_\_\_\_ Legislatively Adopted

**2017-2019**

# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT ADMINISTRATION PROGRAM ESSENTIAL PACKAGES

- Purpose** - Essential Packages adjust the base budget to reflect the agency's 2017-19 current service level requirements.
- How Achieved** – The following Essential Packages adjust the Administration Program's base budget to reflect 2017-19 current service level requirements:  
  
010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2017-19 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package decreases General Fund (\$26,709) and Other Funds (\$12,899).  
  
031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2017-19 changes. The package increases General Fund \$1,212,378 and Other Funds \$3,308.
- Staffing Impact** - None.
- Revenue Source** - General Fund is increased \$1,185,669 and Other Funds is decreased (\$9,591).

**Governor recommended.**

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\_\_\_\_\_ Agency Request                        X   Governor's Budget                      \_\_\_\_\_ Legislatively Adopted

**2017-2019**

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Administration**  
**Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(26,709)	-	-	-	-	-	(26,709)
<b>Total Revenues</b>	<b>(\$26,709)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$26,709)</b>
<b>Personal Services</b>							
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
All Other Differential	2,495	-	-	-	-	-	2,495
Public Employees' Retire Cont	952	-	-	-	-	-	952
Pension Obligation Bond	2,125	-	1,815	-	-	-	3,940
Social Security Taxes	382	-	-	-	-	-	382
Unemployment Assessments	372	-	2,835	-	-	-	3,207
Mass Transit Tax	(755)	-	630	-	-	-	(125)
Vacancy Savings	(32,280)	-	(18,179)	-	-	-	(50,459)
<b>Total Personal Services</b>	<b>(\$26,709)</b>	<b>-</b>	<b>(\$12,899)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$39,608)</b>
<b>Total Expenditures</b>							
Total Expenditures	(26,709)	-	(12,899)	-	-	-	(39,608)
<b>Total Expenditures</b>	<b>(\$26,709)</b>	<b>-</b>	<b>(\$12,899)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$39,608)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	12,899	-	-	-	12,899
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>\$12,899</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$12,899</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Administration**  
**Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	1,212,378	-	-	-	-	-	1,212,378
<b>Total Revenues</b>	<b>\$1,212,378</b>	-	-	-	-	-	<b>\$1,212,378</b>
<b>Services &amp; Supplies</b>							
Instate Travel	312	-	388	-	-	-	700
Out of State Travel	900	-	83	-	-	-	983
Employee Training	174	-	613	-	-	-	787
Office Expenses	1,147	-	816	-	-	-	1,963
Telecommunications	1,968	-	145	-	-	-	2,113
State Gov. Service Charges	1,204,181	-	(8,751)	-	-	-	1,195,430
Data Processing	485	-	821	-	-	-	1,306
Publicity and Publications	414	-	81	-	-	-	495
Professional Services	19	-	8	-	-	-	27
IT Professional Services	-	-	-	-	-	-	-
Attorney General	1,048	-	-	-	-	-	1,048
Employee Recruitment and Develop	142	-	72	-	-	-	214
Dues and Subscriptions	336	-	21	-	-	-	357
Facilities Rental and Taxes	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	7	-	-	-	-	-	7
Food and Kitchen Supplies	182	-	83	-	-	-	265
Medical Services and Supplies	-	-	-	-	-	-	-
Agency Program Related S and S	80	-	103	-	-	-	183
Other Services and Supplies	871	-	1,085	-	-	-	1,956
Expendable Prop 250 - 5000	54	-	1,058	-	-	-	1,112

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\_\_\_\_ Legislatively Adopted  
 Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Administration**  
**Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	58	-	323	-	-	-	381
<b>Total Services &amp; Supplies</b>	<b>\$1,212,378</b>	-	<b>(\$3,051)</b>	-	-	-	<b>\$1,209,327</b>
<b>Special Payments</b>							
Dist to Individuals	-	-	6,359	-	-	-	6,359
<b>Total Special Payments</b>	-	-	<b>\$6,359</b>	-	-	-	<b>\$6,359</b>
<b>Total Expenditures</b>							
Total Expenditures	1,212,378	-	3,308	-	-	-	1,215,686
<b>Total Expenditures</b>	<b>\$1,212,378</b>	-	<b>\$3,308</b>	-	-	-	<b>\$1,215,686</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(3,308)	-	-	-	(3,308)
<b>Total Ending Balance</b>	-	-	<b>(\$3,308)</b>	-	-	-	<b>(\$3,308)</b>

# BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT  
ADMINISTRATION PROGRAM  
POLICY PACKAGE 091

1. **Purpose**– This Policy Package was added by the Governor. It adjusts various assessments and estimated charges from the Department of Administrative Services.
2. **How Achieved** – General Fund appropriation is decreased (\$80,239), Other Funds limitation is reduced (\$787).
3. **Staffing Impact** –None.
4. **Revenue Source** – (\$80,239) General Fund, (\$787) Other Funds.

**Added by the Governor.**

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\_\_\_\_\_ Agency Request                        X   Governor's Budget                      \_\_\_\_\_ Legislatively Adopted

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 091 - Statewide Adjustment DAS Chgs**

**Cross Reference Name: Administration**  
**Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(80,239)	-	-	-	-	-	(80,239)
<b>Total Revenues</b>	<b>(\$80,239)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$80,239)</b>
<b>Services &amp; Supplies</b>							
Office Expenses	(2,546)	-	(1,812)	-	-	-	(4,358)
Telecommunications	(1,904)	-	(141)	-	-	-	(2,045)
State Gov. Service Charges	(80,767)	-	(1,195)	-	-	-	(81,962)
Data Processing	(735)	-	(1,246)	-	-	-	(1,981)
Facilities Rental and Taxes	5,713	-	3,607	-	-	-	9,320
<b>Total Services &amp; Supplies</b>	<b>(\$80,239)</b>	<b>-</b>	<b>(\$787)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$81,026)</b>
<b>Total Expenditures</b>							
Total Expenditures	(80,239)	-	(787)	-	-	-	(81,026)
<b>Total Expenditures</b>	<b>(\$80,239)</b>	<b>-</b>	<b>(\$787)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$81,026)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	787	-	-	-	787
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>\$787</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$787</b>

# BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT  
ADMINISTRATION PROGRAM  
POLICY PACKAGE 092

1. **Purpose**– This Policy Package was added by the Governor. It reduces Attorney General rates from \$198 per hour in the Agency Request Budget to \$185 per hour.
2. **How Achieved** – General Fund appropriation is decreased (\$593).
3. **Staffing Impact** –None.
4. **Revenue Source** – (\$593) General Fund.

**Added by the Governor.**

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\_\_\_\_\_ Agency Request                        X   Governor's Budget                      \_\_\_\_\_ Legislatively Adopted

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**107BF02**

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 092 - Statewide AG Adjustment**

**Cross Reference Name: Administration**  
**Cross Reference Number: 24800-001-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(593)	-	-	-	-	-	(593)
<b>Total Revenues</b>	<b>(\$593)</b>	-	-	-	-	-	<b>(\$593)</b>
<b>Services &amp; Supplies</b>							
Attorney General	(593)	-	-	-	-	-	(593)
<b>Total Services &amp; Supplies</b>	<b>(\$593)</b>	-	-	-	-	-	<b>(\$593)</b>
<b>Total Expenditures</b>							
Total Expenditures	(593)	-	-	-	-	-	(593)
<b>Total Expenditures</b>	<b>(\$593)</b>	-	-	-	-	-	<b>(\$593)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
ADMINISTRATION PROGRAM  
POLICY PACKAGE 101  
PRIORITY 19

**1. Purpose**– This Policy Package requests the establishment of a General Fund special purpose appropriation of \$1 million to assist the Oregon Military Department (OMD) in dealing with cash flow issues arising from the processing time associated with billing the federal government for costs incurred by the state to manage National Guard Bureau awarded Master Cooperative Agreements. The intent is for this appropriation to only be utilized when non-federal cash levels are nearing a terminal point, degrading OMD’s ability to meet cost obligations and impacting our operational tempo, and/or impacting businesses who enter into agreements with the Military Department to provide goods or services. Further, it is intent of the Military Department to ensure this appropriation is fully reimbursed prior to the point when General Fund appropriations are de-obligated by the Department of Administrative Services. To accomplish this objective the Military Department will work closely with the Chief Financial Office and the Legislative Fiscal Office on the development of rules and requirements prior to accessing these funds.

Currently the Oregon Military Department manages 15 Master Cooperative Agreement Appendices from the National Guard Bureau with a validated value of \$43,499,854 federal funds for Federal Fiscal Year 2016. These cooperative agreements act as the primary federal funding source for Army and Air National Guard operations within the state of Oregon, and each comes with a unique cost share requirement ranging from 50% Federal Funds / 50% Non- Federal Match, to 85% Federal Funds / 15% Non-Federal Match, to 100% Federal Funds. The one commonality among all 15 appendices is they each operate on a reimbursable basis, meaning the Military Department’s state funds must initially cover the cost of an expense and then wait to be reimbursed through a complex billing process which is mandated by National Guard Bureau. This process is standardized across the nation and states have no ability to influence or demand changes.

On average the federal government is taking over 33 days to process reimbursement requests, which range in value from as little as a few hundred dollars to several valued at over half a million dollars. In several instances the federal government has taken over 85 days, and in a few instances over 114 days, to reimburse the Military Department for costs incurred. At any point in time the Military Department will have as many as 56 reimbursement requests pending with National Guard Bureau, with a reimbursable value of over \$4.3 million dollars. The costs being billed include but are not limited to payroll, utilities at National Guard armories, construction contract payments, travel reimbursements, and payments to small businesses for goods and services. The Military Department uses a tool known as Linking Allotment to finance these costs, which is a short-term borrowing of General Fund resources already appropriated to the Military Department’s Operations Program by the Legislature, which is then automatically reimbursed when federal reimbursements are processed. Currently Linking Allotment is capped at \$4.0 which is equivalent to 73% of General Fund appropriation for the Operations Program in the 2015-17 biennium.

In past biennia Linking Allotment in the \$3-4 million range has allowed OMD to operate with minimal interruption in payment processing until available General Fund falls below the \$3-4 million level late in the biennium. When overall General Fund falls below the Linking Allotment level,

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\_\_\_\_\_ Agency Request                        X   Governor’s Budget                      \_\_\_\_\_ Legislatively Adopted

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# BUDGET NARRATIVE

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usually during the last five months of the biennium, OMD has obtained a loan from the State Treasury in the amount of \$3 million to assist in processing bills. This action comes with associated costs in both staff time, and interest which OMD cannot bill to the federal government, even though they are directly related to the ongoing management of the Master Cooperative Agreements. Since the beginning of the 2015-17 biennium the Military Department has been dealing with constant interruptions to payment processing, due to the delay in reimbursement from the federal government. An analysis has shown that we are taking on average 37 days to process a utility payment, 53 days to process a professional services payment, 61 days to make a contract payment (including construction contracts), and 69 days to make a maintenance Services and Supplies payment. Due to these delays multiple armories have received utility shutoff notices, construction contractors have removed crews from job sites, and small businesses in rural areas of the state, where large vendors such as Lowes and/or Home Depot do not exist, have closed OMD accounts resulting in maintenance staff having to travel greater distances to obtain needed materials. Additionally, the Department of Administrative Services has to routinely “cover” the cost of OMD’s monthly payroll as it awaits funding to arrive in the State Financial Management System (SFMS). The payroll issue brings its own set of complications to our payment process due to the fact that frequently when cash is provided by the federal government for a certain cost, SFMS does not recognize the specifics of what those funds are meant to pay for, the system simply applies the funds to the oldest bill, which is often payroll, thereby draining those funds before other operational costs can be paid.

Two solutions exist to solve this problem: 1) obtain a larger continuous line of credit from the Oregon State Treasury similar to the Department of Forestry; or 2) obtain a special purpose appropriation from the Legislature. The line of credit (LOC) option is being considered as an “option of last resort” due to the non-allocable nature of the interest and staff costs associated with obtaining the LOC, and our inability to develop a solid repayment schedule, which is a requirement for obtaining a LOC. The current \$3 million LOC costs the Military Department approximately \$20,000 in interest for the two to three months during which a balance is outstanding, if the size of the LOC were increased to cover all necessary costs over the course of an entire biennium interest costs would increase significantly and they would have to be absorbed by other agency resources. The special purpose appropriation option provides for the lowest cost option due to the lack of interest and staff costs. The Military Department would be able to work with CFO and LFO to notify them when access to the appropriation is needed, primarily when negative federal cash and/or extremely low levels of Linking Allotment exist, and for what purpose the appropriation is being used (i.e. services and supplies, capital outlay, payroll costs etc). The Military Department would not use the special purpose appropriation to subsidize unbudgeted personal services costs without first consulting with, and obtaining approval from CFO and LFO. The appropriation would be reimbursed fully prior to 31 December of odd number years when the Department of Administrative Services de-obligates the previous biennium’s remaining General Fund.

**2. How Achieved** – This Policy Package is achieved by appropriating \$1,000,000 million in General Fund to a Special Purpose Appropriation to be used to overcome cash flow issues resulting from delayed reimbursement from the federal government.

**3. Staffing Impact** – None.

**4. Quantifying Results** – The quantifiable measures associated with this Policy Package are a reduction in the number of days to process utility payments, professional service payments, contract payments, and maintenance services & supplies payments. Additional measures will include

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\_\_\_\_\_ Agency Request                        X   Governor’s Budget                      \_\_\_\_\_ Legislatively Adopted

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reestablishing good standing with small businesses through the reactivation of accounts, and an improvement in the Military Department's reputation within the construction contractor community. These results tie directly to the Governor's focus area of "A Thriving Oregon Economy" through the reestablishment of economic relations with small businesses. They also tie directly to the priority of "Safer, Healthier Communities" by ensuring that critical facilities such as Armories and Readiness Centers are in the best condition possible to support our citizen soldiers and airmen, as well as providing a facility which may be used to support communities during a natural or man-made disaster.

**5. Revenue Source** - \$1,000,000 General Fund.

**Governor did not recommend.**

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\_\_\_\_\_ Agency Request                        X   Governor's Budget                      \_\_\_\_\_ Legislatively Adopted

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**107BF02**

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
ADMINISTRATION PROGRAM  
POLICY PACKAGE 102  
PRIORITY 16

1. **Purpose** – This Policy Option Package requests the establishment of a Human Resource Assistant position within the Military Departments State Personnel Office to be funded with 30% General Fund and 70% Other Funds, and services and supplies to be funded with 100% General Fund. The source of the Other Funds is Centralized Personnel Plan (CPP) revenue. CPP is the mechanism that permits allocation of certain non-supervisory personal services costs within the Financial Administration Division and State Personnel Office to Master Cooperative Agreements (MCA) issued by National Guard Bureau (NGB).

Pos #	Title	Classification	Type	Impact		
				GF	OF	FF
0017027	Human Resource Assistant	X1319	Establish	\$38,117	\$88,940	
			Mass Transit Tax	133	310	
			Services and Supplies	10,000		
			Total Policy Package 102	\$48,250	\$89,250	

The Oregon Military Department’s (OMD) State Personnel Office is responsible for providing a full range of human resource services to over 450 managers and employees of the agency. These services include management and employee training, position recruitment and retention services, position reclassification studies, Family Medical Leave Act and Oregon Family Leave Act management and advice, classification and compensation analysis, review of human resource related disciplinary actions taken by management, collective bargaining services with multiple unions, and development of agency specific human resource policies and procedures as well as implementation and education of statewide policies and procedures disseminated by the Department of Administrative Services, Chief Human Resource Office. The State Personnel Office provides the above listed services utilizing a team of four professional level human resource positions led by a Principal Executive Manager F. The demands of providing these types of services to an organization like the Military Department, which has staff and management in every corner of the state, with the minimal staff previously listed has proven to be a challenge. The establishment of a Human Resource Assistant position will provide much needed technical support to the office’s professional staff. This position will also serve as an executive assistant to the agency Personnel Director.

Agency Request     
  Governor’s Budget     
  Legislatively Adopted

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# BUDGET NARRATIVE

The establishment of a Human Resource Assistant will also serve to complete the career progression ladder within the Personnel Office. The Personnel Office employs the entire professional human resource analyst classification series with a Human Resource Analyst 1, a Human Resource Analyst 2, and a Human Resource Analyst 3 on staff. The inclusion of a Human Resource Assistant will assist the Personnel Director in developing career progression schedules for staff, as well as assisting in the development of long range succession planning.

**Position 0017027 –Human Resource Assistant:** This position will assist in explaining human resource procedures and program guidelines to supervisors and employees regarding collective bargaining agreements, grievance procedures, personnel laws, rules and regulations, and benefits. The position will assist in compiling and disseminating human resource related reports such as vacancy reports, and temporary employee status reports. The position will assist in agency managers and supervisors with scheduling and completing new employee orientation and obtaining signatures on all required forms. Explain agency policies and procedures regarding promotion, demotion, transfer, position salary, examinations, and job application process. Explain minimum qualification requirements to potential applicants. Act as executive support for the agency Personnel Director by assisting in scheduling meetings, calendaring appointments, answering phone calls, and filing necessary paperwork.

In addition to the two positions, Services and Supplies funding of \$10,000 General Fund is requested to finance the associated costs of new equipment, travel, training, and increased operating costs. The NGR 5-1 does not allow for a 70/30 cost share of Services and Supplies which is the reason behind the 100% General Fund ask.

2. **How Achieved** – Appropriation and approval will allow the agency to operate an effective and efficient personnel office whose mission is to provide high levels of technical and professional human resources related services for the Military Department enterprise. Additionally, OMD would be able to leverage 70% of the costs of the position to the federal government due to authorizations outlined in NGR 5-1.
3. **Staffing Impact** – Establish one new position – 1.00 FTE
4. **Quantifying Results** – The results of this Policy Package will be measured by a reduction in time to provide human resource related guidance and services to agency management and employees. Specific examples include shorter response times for position recruitments, timelier responses to questions, and a transition of lower level tasks from professional level employees to the assistant position. This request ties to the Governor’s Excellence in State Government Priority as this position will assist the organization in providing the best level of customer service to our clients and the citizens of the state.
5. **Revenue Source** - \$48,250 GF / \$89,250 OF

**Governor did not recommend.**

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\_\_\_\_\_ Agency Request                        X   Governor’s Budget                      \_\_\_\_\_ Legislatively Adopted

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# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
ADMINISTRATION PROGRAM  
POLICY PACKAGE 103  
PRIORITY 22

1. **Purpose** – This Policy Option Package requests a fund shift of an Operations and Policy Analyst 4 position from 100% Other Funds to 100% General Fund. The Other Funds supporting the position consist of Armory Rental Revenue.

Pos #	Title	Classification	Type	Impact		
				GF	OF	FF
0014001	Operations & Policy Analyst 4 (Leg. Coordinator)	X0873	Fund Shift	\$217,671	(\$217,671)	
			Mass Transit Tax	872	(872)	
			Total Policy Package 103	\$218,543	(\$218,543)	

This fund shift is necessary for two reasons: first, the Armory Rental Revenue associated with this position is needed to help offset ongoing deferred maintenance costs across the enterprise. At this time total estimated deferred maintenance for the 38 armories under management by the Oregon Military Department (OMD) is \$134 million. The majority of OMD facilities operate under a 50/50 cost share agreement with National Guard Bureau, this means 50% of maintenance/repair costs must be financed from a non-federal funding source. Armory Rental Revenue is a key funding source used by the Military Department to cover the 50% requirement, but it is a finite resource impacted by market conditions which are outside the agency’s span of control. The Military Department, in its Operations Program, is submitting a robust Deferred Maintenance Policy Option Package to help address the deferred maintenance issue, and this Policy Package is meant to supplement that request.

The second reason for the necessity of this fund shift surrounds the duties of the Operations and Policy Analyst 4, and the appropriate fund source related to those duties. The purpose of this position has been modified to act as a Senior Policy Adviser to the OMD Deputy Director, and serve as Liaison between the OMD and our cognizant legislative policy committees. In this capacity the Operations and Policy Analyst 4 works on issues that cross divisional, operational, and financial lines, and utilizing funding from a single program is not an accurate or fair distribution of the cost. The need for 100% General Fund is amplified by the fact that the cost of this position cannot be allocated across our other programs. Rules dictated by National Guard Regulation 5-1 are clear that the types of activities undertaken by this position are not eligible to be funded with federal funds, and it is the responsibility of the state to cover any costs incurred. Without the funding being requested in this Policy Package OMD will look to revise the scope of the position therefore limiting its ability to assist OMD leadership in managing the organizations legislative agenda, monitoring statewide public safety policy issues, and coordinating responses to Legislative and Executive Branch questions.

# BUDGET NARRATIVE

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2. **How Achieved** – Sustaining this position would be achieved by shifting funding from Armory Rental Revenue and replacing it with General Fund. The General Fund would act as the appropriate funding source to allow the position to work on a broad spectrum of policy issues, manage the organization’s legislative agenda, and develop and track performance management metrics.
3. **Staffing Impact** – Fund shift one position in the Administration Program.
4. **Quantifying Results** – The results of this policy package will be measured, in part, by seeing a corresponding reduction in the overall amount of deferred maintenance currently affecting Military Department facilities. Additionally, the ability of the Military Department to influence policy discussions with the Executive and Legislative branches will be a quantifying factor in gauging the success of this Policy Package. This request ties to the Governor’s Excellence in State Government Priority as the position will focus on areas surrounding organizational accountability and transparency.
5. **Revenue Source** - \$218,543 General Fund, (\$218,543) Other Funds.

**Governor did not recommend.**

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\_\_\_\_\_ Agency Request                        X   Governor’s Budget                      \_\_\_\_\_ Legislatively Adopted

**2017-2019**

**107BF02**

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
ADMINISTRATION PROGRAM  
POLICY PACKAGE 104  
PRIORITY 18

**1. Purpose** – This Policy Package requests a fund shift of a Human Resource Analyst 3 position from 100% Other Funds to 30% General Fund / 70% Other Funds. The Other Funds supporting the position currently consist of 9-1-1 emergency communications excise tax revenues. The source of the Other Funds will transition to Centralized Personnel Plan (CPP) revenue. CPP is the mechanism that permits allocation of certain non-supervisory personal services costs within the Financial Administration Division and State Personnel Office to Master Cooperative Agreements (MCA) issued by National Guard Bureau (NGB).

The position being fund shifted in this package is a Human Resource Analyst 3 in the State Personnel Office, which was shifted to 100% Other Funds funded with 9-1-1 revenues in the 2009-11 Legislatively Adopted Budget as a way to reduce General Fund costs. Since that time the duties of the position have changed to now providing human resource support to all programs within OMD, the majority of which are funded through Master Cooperative Agreements. While there is still support being provided to the 9-1-1 program, the level is not commensurate with charging the program for 100% of the position’s personal services costs.

With the exception of the Personnel Director the remaining staff with the State Personnel Office are all funded with the same split being requested in this Policy Package. National Guard Regulation (NGR) 5-1, paragraph 5-5 allows states to charge Master Cooperative Agreements for non-supervisory costs of administering the agreements, eligible costs include accounting, budget, human resources, and procurement. Information Technology and management costs, such as those associated with the Director of Personnel are not eligible to be charged to the program. The CPP is negotiated annually between the State Military Department (SMD) and the United States Property & Fiscal Office (USPFO) and approved by the USPFO.

Pos #	Title	Classification	Type	Impact		
				GF	OF	FF
0097001	Human Resource Analyst 3	X1322	Fund Shift	\$65,302	(\$65,302)	
			Mass Transit Tax	262	(262)	
			Total Policy Package 104	\$65,564	(\$65,564)	

Agency Request     
  Governor’s Budget     
  Legislatively Adopted

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# BUDGET NARRATIVE

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**2. How Achieved** – Approval of this package would free-up 9-1-1 resources that could be applied to other administrative needs which are specific to the 9-1-1 program. Additionally, OMD would be able to leverage 70% of the costs of the position to the federal government due to authorizations outlined in NGR 5-1. This request ties to the Governor’s Excellence in State Government Priority, as it shifts funding on this position to the appropriate sources.

**3. Staffing Impact** – Fund shift one position in the Administration Program.

**4. Quantifying Results** – The results of this policy package can be measured by the overall reduction in administrative costs to the 9-1-1 program.

**5. Revenue Source** - \$65,564 General Fund, (\$65,564) Other Funds: \$152,975 new CPP Revenue net of (\$218,539) savings in 9-1-1 Revenues.

**Governor did not recommend.**

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\_\_\_\_\_ Agency Request                        X   Governor’s Budget                      \_\_\_\_\_ Legislatively Adopted

**2017-2019**

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**107BF02**

# BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT  
ADMINISTRATION PROGRAM  
POLICY PACKAGE 105  
PRIORITY 7

**1. Purpose**– This Policy Package requests \$2 million General Fund Special Payments to finance state tuition assistance for members of the Oregon National Guard.

Oregon Revised Statute 399.275 states that, subject to the availability of funds, the Oregon Military Department may contract with the Higher Education Coordinating Commission to disburse to eligible post-secondary institutions funds for tuition waivers for members of the Oregon National Guard. Statute states that any member of the Oregon National Guard, or a surviving family member, who registers for classes at an eligible post-secondary institution may receive a tuition waiver of up to 100 percent of the resident tuition charges imposed by that institution, except that in the case of a not-for-profit independent institution, the tuition waiver may not exceed 100 percent of the resident tuition at Oregon State University. Members of the Oregon National Guard, or their surviving family members, may receive the tuition waiver authorized by statute at any time so long as the member maintains satisfactory performance with the Oregon National Guard, and pursues a course of study in the eligible post-secondary institution in a manner that satisfies the usual requirements of the institution.

Statute defines eligibility for the tuition assistance program as follows:

- A member of the Oregon National Guard may receive the tuition waiver at any time if the member maintains satisfactory performance with the Oregon National Guard.
- The National Guard member must pursue a course of study in the eligible post-secondary institution in a manner that satisfies the usual requirements of the institution.
- A member of the Oregon National Guard with no prior military service must complete basic military training, military occupational specialty training or skill-level training prior to being eligible for tuition waivers.
  - However, the Adjutant General may waive this requirement if the Adjutant General determines that a tuition waiver would be in the interests of the Oregon National Guard.
- A member of the Oregon National Guard who receives tuition waivers shall agree in writing to serve in the Oregon National Guard for four years after the completion of the courses for which tuition waivers were given.
  - A member who receives tuition waivers may be asked to reimburse the State of Oregon if the member leaves the Oregon National Guard during the four-year period.

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\_\_\_\_\_ Agency Request        X   Governor's Budget      \_\_\_\_\_ Legislatively Adopted

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# BUDGET NARRATIVE

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- If a member of the Oregon National Guard or surviving family member voluntarily withdraws from a course for which the member is receiving a tuition waiver, the member is liable for all costs relating to withdrawal, including but not limited to all the costs billed by the eligible post-secondary institution to the Oregon Military Department.
- Tuition waiver program is available to surviving family members which is defined as “a spouse or dependent of a member of the Oregon National Guard who is killed while on active duty”.

The Military Department believes the intent of the state tuition assistance program is to act as a supplemental assistance program for those who do not qualify for, or for those whose benefit is insufficient from, federal tuition assistance programs. Currently the federal government offers three programs of tuition assistance: first is the Chapter 1606 Montgomery GI Bill; the second is the Chapter 33 GI Bill, also known as the Post 9/11 GI Bill; the third is Federal Tuition Assistance. The specifics of each program are listed below:

- Chapter 1606 MGIB – Pays \$368 per month if attending college full time or pays \$184 for half-time attendance. Applicable to Army and Air Guard.
- Chapter 33 GI Bill (Post 9/11) – Pays a percentage of tuition, Basic Housing Allowance (BHA) at E-5 rate with dependents and book stipend based on cumulative active duty time served since September 11, 2001. The benefit is good for 15 years after last qualifying active duty time. Applicable to Army and Air Guard.
- Federal Tuition Assistance (FTA) – Eligibility one year after graduation from AIT. Credits funded at 24 Quarter Hours per fiscal year. Cannot be used simultaneous to Chapter 1606 MGIB. Applicable to Army Guard not Air Guard.

The Military Department has determined that of the 7,741 members of the Oregon National Guard, approximately 3,789 are eligible for either federal tuition assistance, state tuition assistance, or both. The intent of this Policy Package is to obtain funding to provide varying levels of tuition assistance to 10%, or 378, of eligible Oregon National Guard members. Based on discussions with the Oregon National Guard Education Services Office it has been determined that \$1,947,456 is needed to finance tuition assistance for the 378 National Guard members targeted by this request. An additional \$52,544 would be used by the Military Department to offset staff costs, and processing costs associated with this program.

A primary goal of this Policy Package is to act as an incentive for individuals who are choosing, or have chosen, to serve their state and their nation by enlisting in the Oregon National Guard. Currently Oregon is one of only three states and territories not offering any form of state sponsored tuition assistance to their National Guard members, the other states are Arizona and Guam. The lack of this benefit is one issue which is resulting in overall National Guard End Strength being at a low point for Oregon. This is a critical issue as states are being asked to invest more in their National Guards due to federal funding and force structure cuts. Funding this type of program will also provide critical assistance to citizen soldiers and

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\_\_\_\_\_ Agency Request                        X   Governor’s Budget                      \_\_\_\_\_ Legislatively Adopted

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# BUDGET NARRATIVE

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airmen who need to meet educational requirements in order to be competitive for positions of greater responsibility in the future, regardless of whether or not they choose to remain a career member of the Oregon National Guard.

The Oregon Legislature has appropriated funds for this program in the past:

- 1997-99 – \$120,000 General Fund
- 1999-01 – \$1,204,055 General Fund
- 2001-03 – \$42,032 General Fund
- 2005-07 – \$500,000 General Fund

**2. How Achieved** – This Policy Package is achieved by appropriating \$2,000,000 in General Fund to the Administration Program within the Oregon Military Department. The Special Payment would be made to the Higher Education Coordinating Commission for disbursement to the applicable colleges and universities.

**3. Staffing Impact** – N/A

**4. Quantifying Results** – The quantifiable measure associated with this Policy Package will be a more robust Oregon National Guard capable of providing support to both domestic and international missions. Additionally, Oregon National Guard members who participate in this program will be better prepared to obtain higher level positions both internal and external to the Oregon National Guard. This request ties the Governor’s focus areas of “Seamless System of Education” as well as “Safer, Healthier Communities.”

**5. Revenue Source** - \$2,000,000 General Fund.

**Governor did not recommend.**

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\_\_\_\_\_ Agency Request                        X   Governor’s Budget                      \_\_\_\_\_ Legislatively Adopted

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# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
ADMINISTRATION PROGRAM  
POLICY PACKAGE 106  
PRIORITY 13

**1. Purpose**– This Policy Package requests \$250,000 General Fund Services and Supplies for the Administration Program to assist the Military Department in preparing to respond to requests for assistance in suppressing wildland fire.

The Oregon National Guard, operating under the umbrella of the Oregon Military Department (OMD), is routinely called to support the Oregon Department of Forestry (ODF) in suppressing wildland fire across the state. The most common resource request is for air support provided by Oregon Army Air National Guard helicopters. These air assets provide initial attack support, utilize large capacity buckets to transport and drop water on active fires, and provide medevac support to transport injured personnel to medical facilities. During particularly severe fire seasons National Guard soldiers and airmen will be asked to provide “on the ground” fire suppression support during which they will complete mop up duties at fires in order to release primary fire crews to assist in initial attack on other large scale fires. This type of support was used extensively during the 2015 fire season when three National Guard teams of 125 members each were deployed.

When the Oregon National Guard is called to provide “on the ground” fire actions there are several costs incurred to prepare soldiers and airmen to deploy to the fire line. These costs include transportation from assembly areas to training sites and training sites to fire lines, housing and meals prior to transport days, and Personal Protective Equipment (PPE) such as boots which meet the NFPA1977 standard. As part of the Fire Management Assistance Grant (FMAG) these costs are routinely reimbursed in part by the federal government, but only after the cost has been incurred.

Costs associated with preparing ONG members for the 2015 fire season equaled \$179,907. OMD was asked to finance these costs up front, which was not a problem as it was at the beginning of the biennium, the problem we encountered surrounded the process we have to follow to make the purchases. Based on the criteria agreed to in OPLAN SMOKEY, an interagency agreement between OMD and ODF, OMD may not incur an expense until ODF makes a request through the proper channels. This criteria is in place due to rules and requirements mandated by FEMA. The logic behind the rule is sound from a financial management perspective, but it does cause issues from an operational standpoint. During the 2015 fire season OMD needed to procure NFPA1977 standard boots for the three 125 person teams, which was successful but not without significant issues. Based on the timing of the request, and the shortage across the nation of NFPA1977 standard boots, OMD was unable to have boots delivered in time for soldiers and airmen to adequately break in the boots prior to working the fire line, which resulted in some minor injuries to soldiers and airmen. Boots for the remaining two 125 person teams were able to be delivered in time to allow them to adequately broken in, but OMD had to buy more expensive boots, again due to the timing of the request, and the nationwide shortage of the approved boot.

The intent of this Policy Package is to provide a flexible resource for OMD to finance the cost of obtaining necessary services and supplies in advance of a formal request from ODF. These General Fund dollars would only be used when conditions necessitate more advanced planning, and

\_\_\_\_\_ Agency Request                        X   Governor’s Budget                      \_\_\_\_\_ Legislatively Adopted

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# BUDGET NARRATIVE

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the corresponding incurring of costs, than current federal rules allow. An example would be fire activity of such severity that all ODF crews, mutual aid crews, and available contract crews are fully deployed, and the need arises for further ground suppression support. This scenario would likely result, as it did in 2015, in the Oregon National Guard being called to provide support. OMD would use these General Fund dollars to begin procuring the necessary PPE in a time frame which would allow for the earliest possible delivery, and allow for access to the greatest levels of inventory thereby potentially reducing overall costs. OMD would work with ODF to seek reimbursement for these costs through the Fire Management Assistance Grant (FMAG) program at the conclusion of the fire season, and if successful the net cost to the state would be zero.

OMD would not utilize these funds for any purpose outside of financing fire related services and supplies costs without first consulting with the Chief Financial Office and the Legislative Fiscal Office. Should future fire seasons not necessitate the need for OMD procurement of services and supplies, the General Fund will be available for reversion to the state General Fund at the conclusion of the biennium.

**2. How Achieved** – This Policy Package is achieved by appropriating \$250,000 in General Fund to be used to procure necessary firefighting personal protective equipment in a time frame which would allow for the earliest possible delivery, and allow for access to the greatest levels of inventory thereby potentially reducing overall costs.

**3. Staffing Impact** – N/A

**4. Quantifying Results** – The quantifiable measures associated with this Policy Package will include a more efficient response time associated with the future Oregon National Guard deployments in support of the wildland fire actions. This request also ties to the Governor’s Responsible Environmental Stewardship priority which is partially focused on ensuring costs incurred to fight wildfires are funded.

**5. Revenue Source** - \$250,000 General Fund.

**Governor did not recommend.**

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\_\_\_\_\_ Agency Request                        X   Governor’s Budget                      \_\_\_\_\_ Legislatively Adopted

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# BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT  
ADMINISTRATION PROGRAM  
POLICY PACKAGE 107  
PRIORITY 20

**1. Purpose**– This Policy Package requests \$100,000 General Fund Services and Supplies for the Administration Program to finance costs associated with the ongoing maintenance and support of the Oregon Military Department Information Technology Network.

The Oregon Military Department (OMD) is a unique state agency in the fact that the majority of the 429 positions utilize an IT network which is managed and financed by the National Guard Bureau (NGB). This federal network is paid for with 100% federal funds appropriated through NGB Master Cooperative Agreements.

The remaining OMD positions utilize an IT network which is managed and financed with state resources. This includes the agency Command Group, the Office of Emergency Management, the Oregon Youth Challenge Program, Public Affairs, Human Resources, and the Financial Administration Division. This state network is paid for with a mix of General Fund and Other Funds resources. Between the 2013-15 and the 2015-17 biennia the Military Department expended \$129,094 of General Fund and \$187,109 of Other Funds to finance ongoing state network maintenance costs. These costs include hardware and software purchases, licenses, mainframe and server support, as well as IT professional services.

State network costs have traditionally been absorbed within existing agency resources, but this has become a more challenging exercise due to competing demands for scarce resources. Further, the appropriateness of using Other Funds revenue, created through the rental of armories, to pay for the management of state network costs is questionable. The primary purpose of rental revenue is to finance the ongoing maintenance and personal services costs associated with maintaining 38 armories across the inventory. Current projections indicate Other Funds revenue is not keeping with pace with Other Funds expenditures, primarily due to several key armories being closed due to lead abatement issues, but the redirection of funds for state network cost does help.

Additionally, during the economic downturn, the Military Department eliminated the two IT network systems analysts positions which had been financed with General Fund to achieve required reductions. This action left the Military Department with zero General Fund support for our state network operations, and caused the agency to have to look for other sources of funding to finance necessary expenditures.

The Military Department believes that a minimal level of state investment will result in increased efficiencies across the state network structure, and allow us to minimize the fiscal impact to other programs currently being asked to finance ongoing costs.

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\_\_\_\_\_ Agency Request                        X   Governor's Budget                      \_\_\_\_\_ Legislatively Adopted

**2017-2019**

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# BUDGET NARRATIVE

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**2. How Achieved** – This Policy Package is achieved by appropriating \$100,000 General Fund Services and Supplies to the Administration Program within the Oregon Military Department.

**3. Staffing Impact** – None.

**4. Quantifying Results** – The quantifiable result of this Policy Package will be a more robust, reliable, and current state network resulting in increased operational efficiencies. Additionally, this Policy Package will allow for the redirection of Other Funds revenue to armory maintenance projects. This package ties to the Governor’s focus area of “Excellence in State Government” as it would keep the information technology network and assets functioning in support of agency operations.

**5. Revenue Source** - \$100,000 General Fund.

**Governor did not recommend.**

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Agency Request       Governor’s Budget       Legislatively Adopted

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - ADMINISTRATION (001)**

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19		
						Agency Request	Governor's Budget	Legislatively Adopted
Rents and Royalties	Oth	0510	-	-	-	-	-	
Interest	Oth	0605	1,671	2,800	2,800	1,670	1,670	
Sales Income	Oth	0705	1,035	-	-	-	-	
Donations	Oth	0905	1,545	-	-	-	-	
Miscellaneous Revenues	Oth	0975	-	-	-	-	-	
Transfer In- Intrafund	Oth	1010	432,977	220,109	220,109	250,523	250,523	
Transfer from General Fund	Oth	1060	-	-	-	-	-	
Transfer from Revenue, Dept of	Oth	1150	26,577	92,000	92,000	27,000	27,000	
Transfers-Centralized Personnel Plan	Oth	1020	1,168,874	1,510,000	1,510,000	1,595,000	1,595,000	
Total - Other Funds			1,632,679	1,824,909	1,824,909	1,874,193	1,874,193	-

\_\_\_\_\_ Agency Request

\_\_\_X\_\_\_ Governor's Budget

\_\_\_\_\_ Legislatively Adopted

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Military Dept, Oregon  
2017-19 Biennium**

**Agency Number: 24800**

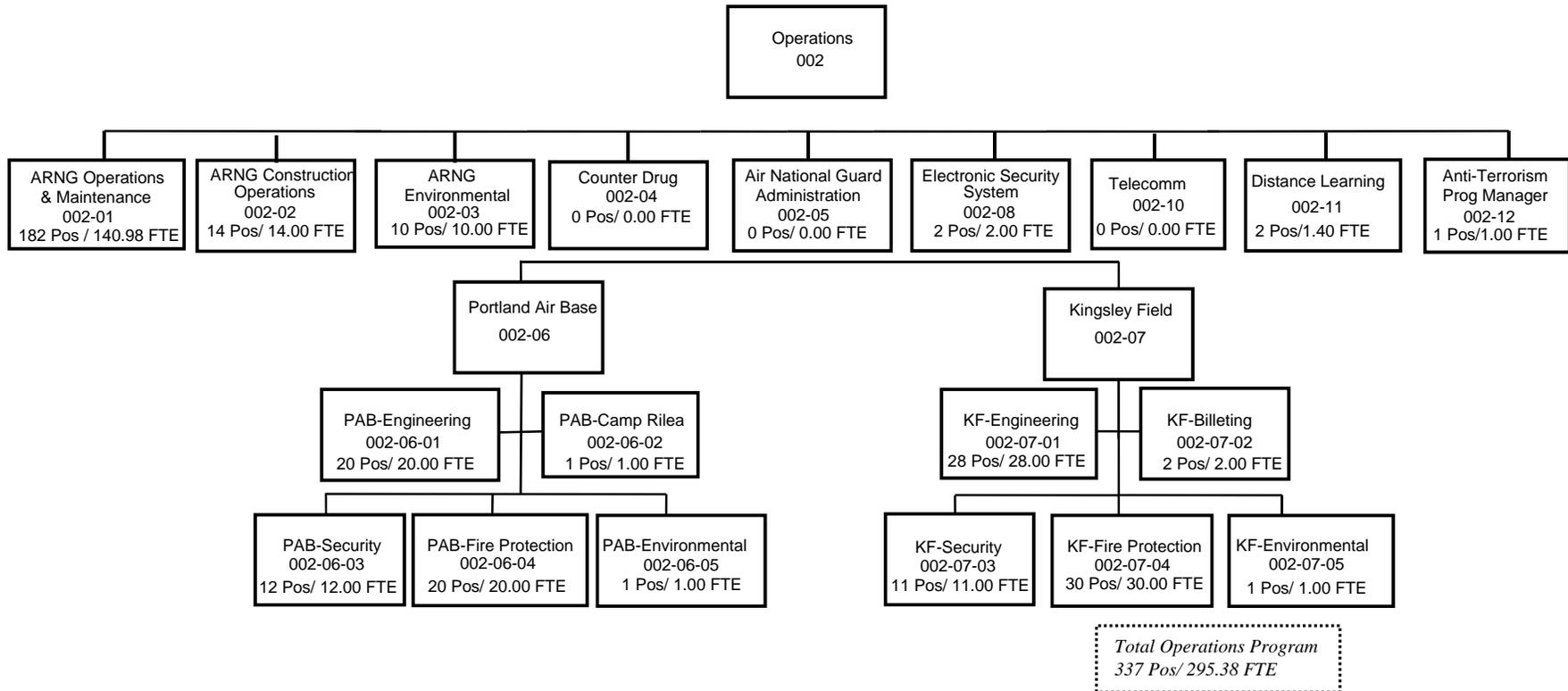
**Cross Reference Number: 24800-001-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Other Funds</b>						
Interest Income	1,671	2,800	2,800	1,670	1,670	-
Sales Income	1,035	-	-	-	-	-
Donations	1,545	-	-	-	-	-
Transfer In - Intrafund	432,977	220,109	220,109	250,523	250,523	-
Transfer In - Indirect Cost	1,168,874	1,510,000	1,510,000	1,595,000	1,595,000	-
Tsfr From Revenue, Dept of	26,577	92,000	92,000	27,000	27,000	-
<b>Total Other Funds</b>	<b>\$1,632,679</b>	<b>\$1,824,909</b>	<b>\$1,824,909</b>	<b>\$1,874,193</b>	<b>\$1,874,193</b>	<b>-</b>

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

### Operations Program 2017-2019 Organization Chart



Agency Request

Governor's Budget

Legislatively Adopted

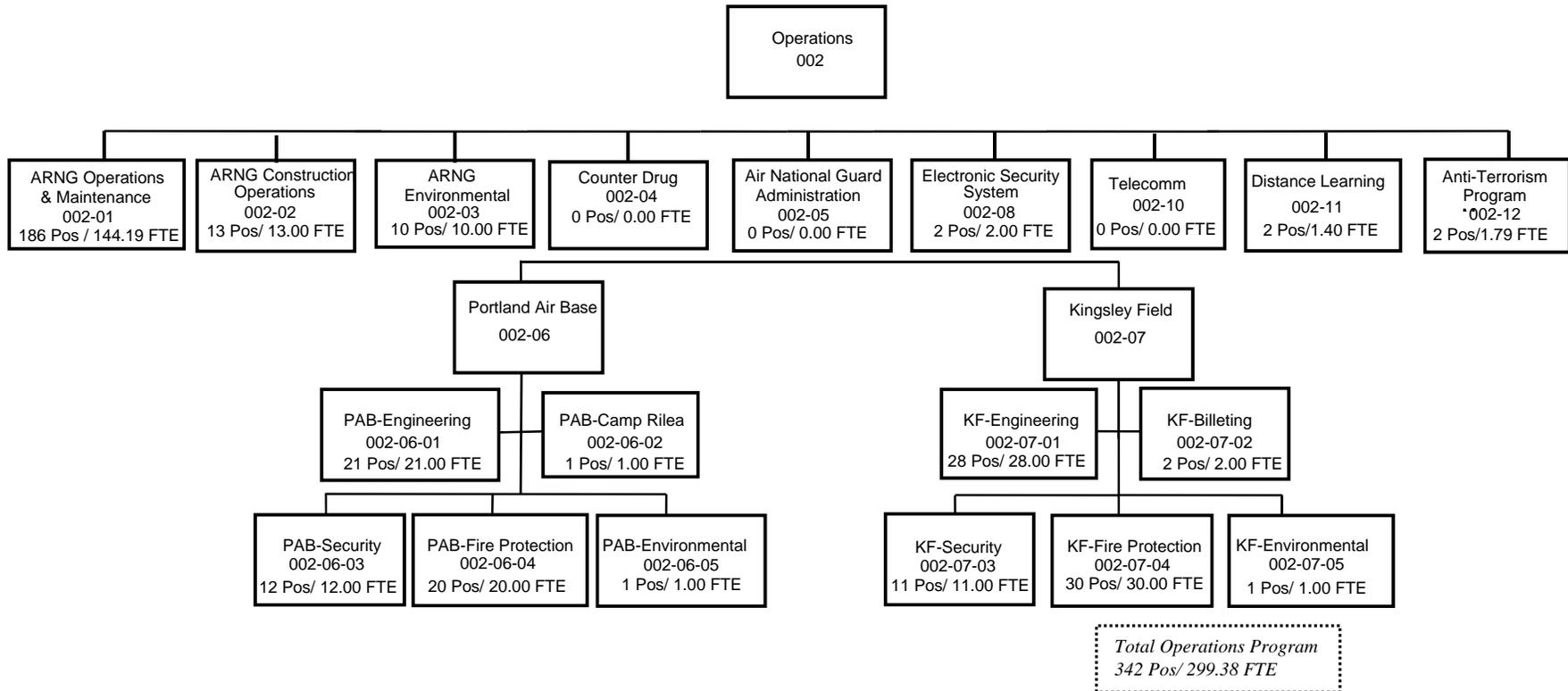
2017-2019

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# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT

### Operations Program 2015-2017 Organization Chart



Agency Request

Governor's Budget

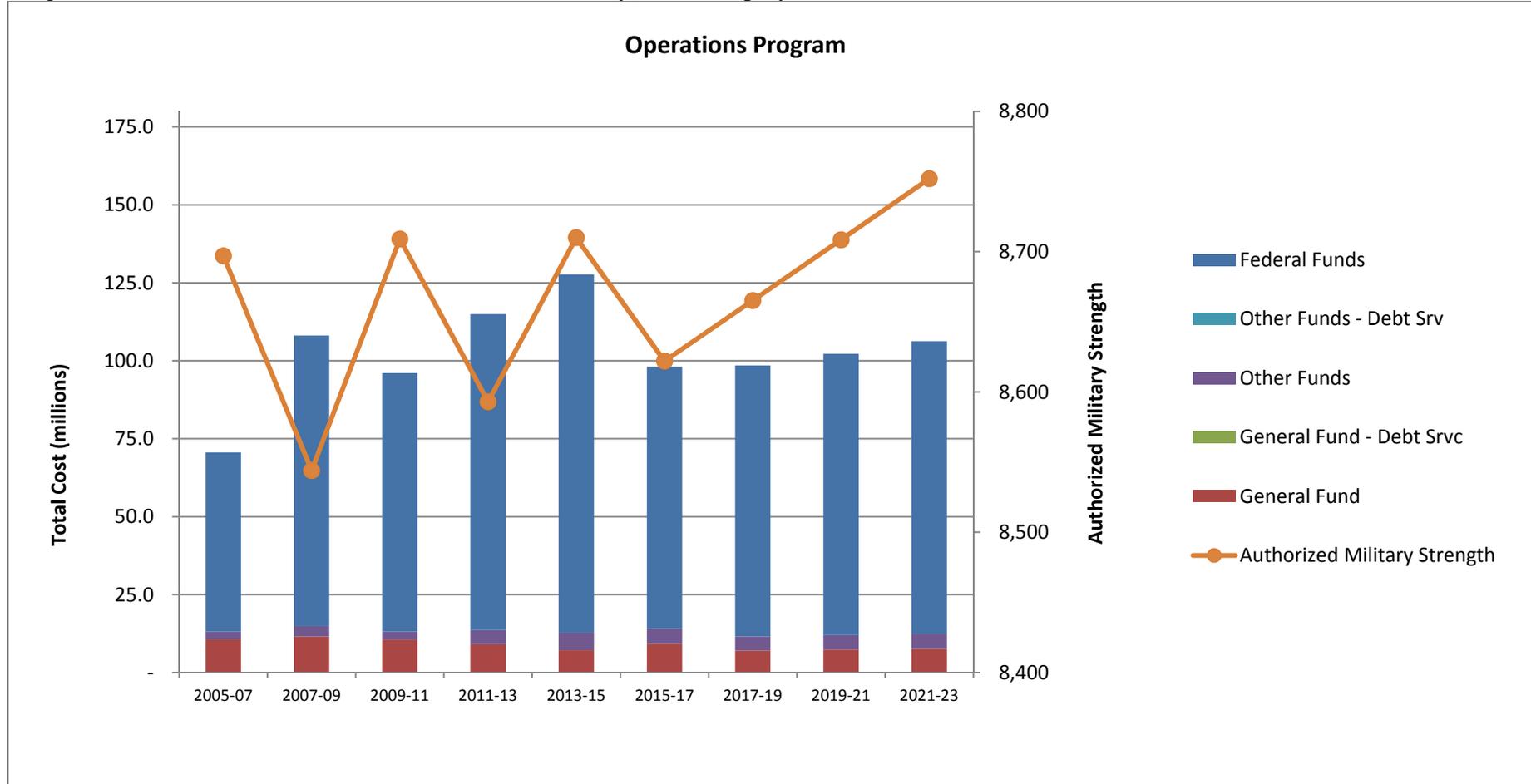
Legislatively Adopted

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# Oregon Military Department – Operations Program – Executive Summary

Primary Long Term Focus Area: Safer, Healthier Communities  
 Secondary Long Term Focus Area: A Thriving Oregon Economy  
 Program Contact: Dave Stuckey, OMD Deputy Director (503) 584-3985



Agency Request     
  Governor's Budget     
  Legislatively Adopted

2017-2019

## **Program Overview**

The Operations Program supports the mission of the Oregon National Guard through the ongoing maintenance and support of National Guard Facilities. Without the Operations Program the National Guard could not operate within the State of Oregon. The success of the Operations Program also directly affects the Governor's Safer, Healthier Communities focus area as it impacts the state's ability to provide adequate infrastructure in response to natural or human-made disasters.

## **Program Funding**

The Governor's Budget (GB) for the Operations Program within the Oregon Military Department includes expenditure authority of \$7,072,917 General Fund, \$4,483,959 Other Funds, and \$86,966,261 in Federal Funds. The 2017-19 GB includes 337 positions and 295.38 FTE. This budget is a necessity to ensure the continued operation of the Oregon National Guard. The Operations Program provides the support structure to ensure National Guard facilities are functionally ready for use by the assigned units 24 hours a day 7 days a week. In addition, these facilities can be utilized as emergency response centers and distribution centers by communities during emergency situations. Without adequate facilities the National Guard Bureau can remove units from the state. The removal of units includes loss of federal funds, and equipment such as trucks, trailers, helicopters, and Humvees which are used by the state when responding to emergency situations.

## **Program Description**

The Operations Program's primary responsibility is to maintain and enhance the operational readiness of Oregon National Guard facilities for soldier and airmen training. Our statewide facilities serve a large tenant population made up of employees, students, BLM, State Police, USDF, OR Department of Veterans Affairs, the Coast Guard and many others. The majority of these tenants utilize our facilities on a daily basis, thereby requiring our staff presence daily. The facilities maintained by the Operations Program also function as rental facilities for the general public, for events such as business meetings, wedding receptions, trade shows, concerts, cultural events, Red Cross blood drives, and sporting events, all of which generate Other Funds Revenue. Other Funds rental revenue is essential for maintaining these facilities.

Facilities maintenance and support is primarily accomplished through the work of the Real Property Operations and Maintenance Program (RPOM) for Army Guard facilities, and the Civil Engineering Programs (CE) for Air Guard Facilities. RPOM is currently responsible for 417 buildings totaling 3.4 million square feet. To effectively manage the facility maintenance needs, RPOM conducts an extensive annual assessment of all facilities. This assessment, known as the Installation Status Report (ISR), helps identify which facilities are in critical need of support. The financing of facilities maintenance varies by facility, but a majority of our army installations operate under a 50/50 funding split where the state and federal governments partner to share costs equally.

The Civil Engineering (CE) programs at the Portland and Kingsley Field Air National Guard Bases perform a similar function to the RPOM program. Between the two airbases the CE programs are responsible for 164 buildings totaling 1.25 million square feet. In addition to facilities maintenance the CE programs are responsible for a considerable amount of airfield maintenance (i.e. snow removal, mowing, and sweeping) through the Airport

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**2017-2019**

Joint Use Agreement (AJUA). The financing of facilities maintenance varies by airbase. At the Portland Air National Guard Base the funding split is 80/20 with the federal government financing 80 percent of maintenance operations. At the Kingsley Field Air National Guard Base the funding split is 85/15 with the federal government financing 85 percent of maintenance operations.

The environmental services performed by the Operations Program are focused on compliance and stewardship. The Environmental Program works with all Oregon National Guard facilities to ensure compliance with federal, state and local regulations. This includes compliance work related to wastewater treatment plant operations, hazardous materials management, pollution prevention, recycling, air quality, asbestos removal, and drinking water quality. The majority of environmental operations are funded 100 percent with federal funds, with the exception of operations conducted at the two airbases.

24-7 security services are provided by the Operations Program at both the Portland and Kingsley Field Air National Guard bases. Security personnel are instrumental in protecting 48 F-15 fighter jets worth \$1.736 billion, and the facilities housing them, from sabotage, theft, vandalism and trespass. To accomplish this mission the Operations Program partners with the Oregon State Police, the FBI, the Secret Service, the Air Force Office of Special Investigation as well as local law enforcement. Security service costs at both airbases are financed 100 percent with Federal Funds.

The equipment refurbishment program within the Operations Division provided critical products and services to the National Guard worldwide. This program allowed states and territories to deploy fully functioning rebuilt equipment, such as generators, for disaster relief, infrastructure support, as well as homeland security operations. The program, located in Clackamas, was funded 100% with Federal Funds and purchased a significant amount of material from local vendors. In the fall of 2014 all five programs nationally were shut down by the National Guard Bureau, mainly due to the lack of demand following decreased deployments in the Global War on Terror. In Oregon, 62 positions were abolished and \$30.9 million Federal Funds limitation was phased-out in Policy Package 803 in the 2015-17 Legislatively Adopted Budget.

The counterdrug function of the Operations Program conducts a full spectrum campaign that bridges the gap between Department of Defense and Non-DoD institutions in the fight against illicit drugs and transnational threats. Soldiers and Airmen support multiple agencies at the local, state, and federal levels preventing illicit drugs from being grown, imported, manufactured and distributed. This program is funded 100 percent with Federal Funds.

The major cost drivers associated with our Operations Program include personal service costs, rising utility and fuel costs, deferred maintenance costs, and changes within the cooperative agreements requiring larger state funds participation (such as the Air National Guard Fire Protection Program). To offset the rising utility costs, where possible, both Army and Air facilities are utilizing green technologies to reduce consumption and therefore reduce costs.

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\_\_\_\_\_ Agency Request                        X   Governor's Budget                      \_\_\_\_\_ Legislatively Adopted

**2017-2019**

To effectively manage facility maintenance our Operations Program relies on successful partnerships. These include partnerships with Treasure Valley Community College, home to the Ontario Armory, and Western Oregon University, home to the Regional Training Institute. Additionally, The Dalles Armory was recently constructed at the Columbia Gorge Community College, adding classroom space for the college with grant funds from Community Colleges and Workforce Development. We also partner with the Marine Corp Reserve, US Naval Reserve, US Bureau of Land Management and the US Forest Service in the operation of our Springfield Armed Forces Reserve Center.

**Program Justification and Link to Long Term Outcomes**

The mission of the Oregon National Guard is to provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency. “*Always Ready, Always There!*” is our creed, and this creed supports the Governor’s focus area of “Safer, Healthier Communities.” The Operations Program is the primary support program which allows the Oregon National Guard to be ready to support local and national missions.

Facilities maintenance is the driving force behind the Operations Program. There is a primary link between facilities maintenance and the Governor’s focus area of safer, healthier communities, primarily the ability of maintained and enhanced facilities to provide for adequate response to natural or human made disasters. Oregon National Guard facilities act as centralized points for the support of communities during a disaster. Our facilities can be utilized to act as Emergency Coordination Centers, food and supply distribution centers, a gathering place for displaced citizens, as well as the launch sites for National Guard support. The majority of our facilities are funded with a matching requirement, so the burden for maintaining these facilities is shared by both the state and federal government. This is an important point to realize as it directly affects our ability to successfully leverage critical federal resources.

In addition to the role as a Safety organization, the Oregon Military Department acts as an economic stimulator due to federal funding. The over 8,100 Citizen Soldiers bring valuable Personal Income Tax revenue into the state. Our Wildland Fire Program helps battle forest fires which devastate a key economic good, timber, for the state. These actions all tie, as a secondary link, into the Governor’s focus area of “A Thriving Oregon Economy.”

The Air and Army National Guard Environmental Programs have primary ties to the Governor’s focus area of “Responsible Environmental Stewardship” by monitoring compliance with state and federal environmental regulations at all the Air and Army National Guard facilities around the state.

**Program Performance**

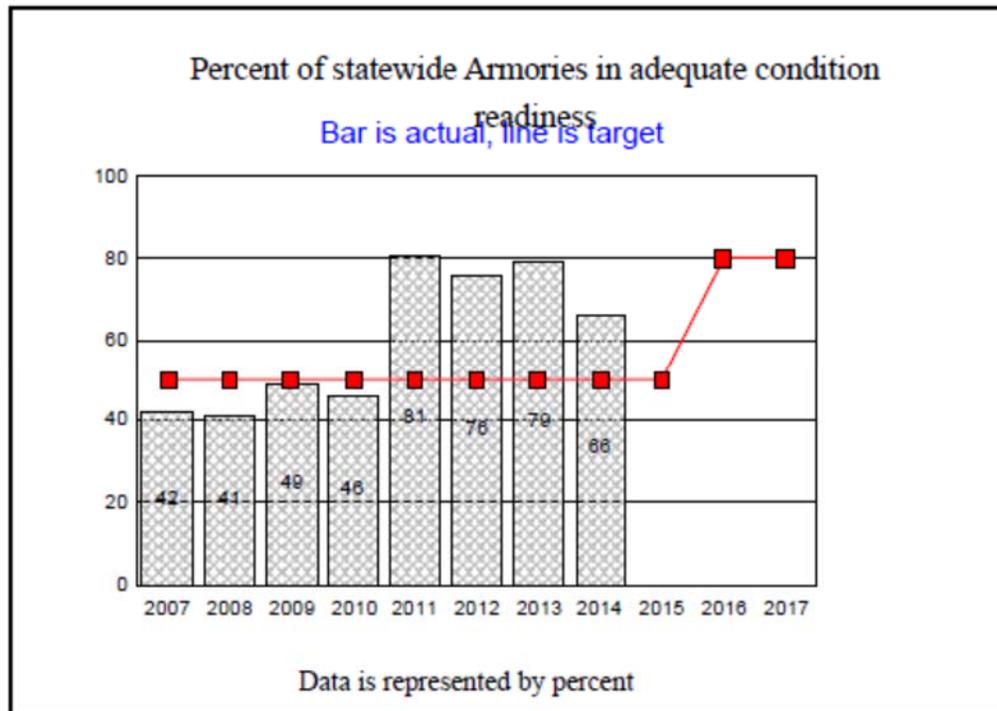
The primary performance tool of the Operations Program is the Installation Status Report (ISR). The ISR categorizes the readiness of our facilities as being unsatisfactory, adequate or better. The 2015 ISR Facility Condition Index (FCI) results for Oregon’s armories are as follows: 28.9% of the

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total facilities infrastructure is in compliance with Army standards and in overall good condition, 5.3% do not fully meet Army standards and are in overall adequate condition, 55.3% do not meet Army standard and are in overall poor condition, and 10.5% are in overall very poor condition. This represents overall decline of approximately 5% from previous ratings due to several infrastructure failures and the lead contamination at 12 of our facilities from the indoor firing ranges. The 2014 ISR results for Oregon’s armories are as follows: 42.1% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 28.9% do not fully meet Army standards are in overall adequate condition, 23.7% do not fully meet Army standards and are in overall poor condition, and 7.9% are in overall very poor condition. The 13% decrease shown is due to increases in deferred maintenance. A historical look at this metric is provided below. Another metric utilized by the Operations Program is the Percent of Available Armory Time Rented. During Fiscal Year 2014 approximately 22% of available armory time was rented. These metrics are utilized each year within the Annual Performance and Progress Report submitted to both the Chief Financial Office and the Legislative Fiscal Office.



**Enabling Legislation/Program Authorization**

The National Guard is authorized by the US Constitution Article I, Section 8 Clause 15 and 16. The Oregon National Guard is authorized by Article X of the Oregon Constitution. The Operations Program is authorized by ORS Chapters 396, 398 and 399. Further Federal Authorization is provided by National Guard Regulation 5-1.

**Funding Streams**

The program is funded with General Fund (7%), Other Funds (4%) and Federal Funds (89%). The Other Funds include Armory Rental Revenue. The Federal Funds carry a match requirement of zero to 50 percent and come from the National Guard Bureau. All Federal Funds are dedicated and subject to sequestration.

**Significant Proposed Program Changes from 2015-17**

The proposed budget for the Operations Program is an enhancement over the program’s Current Service Level budget. The agency’s top priority is Policy Package 207 that requests General Fund to remediate lead contamination at 10 armories that have Indoor Firing Ranges (IFRs). Lead contamination has been detected at 12 armories, two of which are currently undergoing extensive remediation (Forest Grove and Roseburg). All of the IFRs have been sealed off and will be converted to storage space. OMD is also requesting funding in Policy Package 201 to address 27 deferred maintenance projects.

At Portland Air National Guard Base, Policy Package 205 would establish seven new positions to address a staffing shortfall. Policy Package 206 requests General Fund and matching Federal Funds for a new stormwater fee at the Portland Air National Guard Base.

The Operations program is focused on improving the quality of National Guard facilities to enhance our functional role under the Governor’s Safer, Healthier Communities focus area. The majority of our facilities operate under a state matching requirement which ranges from 15% to 50%. An increased state investment will allow the department to continue to improve the quality and condition of our facilities as reported in the Installation Status Report (Please see Program Performance for more details regarding the ISR).

Increased state investment will also allow the department to fully utilize federal investment. With each dollar the state invests we can obtain between 1 and 8.5 dollars of federal investment depending on the funding split. This increased federal investment, along with improvements to National Guard facilities, could lead to new Force Structure opportunities whereby new federal personnel and assets are placed within the state. This would lead to increased tax revenue from federal payroll as well as increased investment in the local economy.

The Operations Program is not planning to shift resources to new activities, but it is focused on improving the way it does business. This includes seeking to maximize federal investment in order to improve the quality of our National Guard facilities in support of the Governor’s Safer, Healthier Communities focus area.

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## OREGON MILITARY DEPARTMENT OPERATIONS PROGRAM

The Operations Program includes all programs that support Oregon National Guard facilities operations and maintenance. It also includes the Air National Guard Programs, Oregon National Guard Counterdrug Program, Oregon Army National Guard's Wildland Fire Management Program, Oregon National Guard Distributed Learning Program, and Army National Guard Telecommunications and Recruiting Program. There are 14 major programs within the Operations Program:

### Army National Guard Facilities Operations and Maintenance:

The Army National Guard (ARNG) Facilities Operations and Maintenance Program, provides operation, maintenance, repair, and alteration support for Oregon Army National Guard facilities. The program is supported by a variety of state and federal funding match rates.

The program conducts an extensive annual analysis of all Oregon Army National Guard facilities. The analysis, titled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of our limited resources for facilities. The 2015 ISR Facility Condition Index (FCI) results for Oregon's armories are as follows: 28.9% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 5.3% do not fully meet Army standards and are in overall adequate condition, 55.3% do not meet Army standard and are in overall poor condition, and 10.5% are in overall very poor condition. This represents overall decline of approximately 5% from previous ratings due to several infrastructure failures and the lead contamination at 12 of our facilities from the indoor firing ranges. While some improvements have been made over the last few years through remodels and new construction, we continue to defer maintenance requirements without substantial matching funds.

The backlog of maintenance and repair within the Army National Guard Facilities Operations and Maintenance Program is currently estimated at \$134 million. This includes \$75 million in seismic upgrades, and \$8 million in lead and asbestos removal. In recent years this backlog has fluctuated from a high of \$110.6 million in 2007-09, to \$72.4 in 2009-11, and \$79.6 million in 2013. The temporary reduction from the high point of \$110M was funded primarily by federal and State stimulus funding coupled with new construction and Armory Service Life Extension (ASLEP) projects. While these projects can eliminate substantial amounts of the deferred maintenance without adequate funding the deferred list continues to grow from other facilities. The Oregon Military Departments (OMD) deferred backlog stems from limited state matching funds to program for and provide the federals match to complete maintenance and repair work. The state funding and Other Fund revenue covers must pay bills including wages and supplies and services, leaving no funding for deferred maintenance or repair projects at facilities requiring a state match.

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The Army National Guard Facilities Operations and Maintenance Program continues to function with the mission of operating our under-funded facilities in the most cost-effective manner. The Operations and Maintenance Program has taken advantage of every opportunity to obtain federal funding to support the efficient operation of State of Oregon owned facilities and land. OMD participated in the yearly National Guard Facilities Programs Personnel Allocation Standard (FP-PAS) to determine the current manpower requirement for the state of Oregon. The comprehensive study determined that the Oregon Army National Guard Facilities Operations and Maintenance Program requires 251 full-time equivalent (FTE) employees to operate the current 38 armories, 7 maintenance facilities, and 338 other facilities. According to this study the Oregon Army National Guard Facilities Operations and Maintenance Program is severely understaffed, as OMD currently has 109 positions that support the Oregon Army National Guard Facilities Operations and Maintenance Program.

The primary computer program supporting the Facilities Operations and Maintenance Program is the Army National Guard's Planning Resource for Infrastructure Development and Evaluation (PRIDE) program. This federally funded program provides federal budget guidance and is our real property database and programming module for federal project funding. The Facilities Operations and Maintenance Program operates a variety of standalone computerized facility management and databases to meet reporting requirements to National Guard Bureau and Department of the Army.

OMD has utilized a computerized maintenance management system called Facilities Center to generate Preventive Maintenance work orders, and to track deferred maintenance. The Facilities Center software system is no longer supportable and is in the process of being replaced by a modern Enterprise Asset Management system. OMD is also working with the Department of Administrative Services (DAS) for contracted facility cost indexing. This data will be provided in a separate database and become the agency's database of record for reporting to DAS and to the Oregon Legislature information on facility needs. Together these two systems will provide a clearer picture of our deferred maintenance backlog and forecast future requirements.

The OMD Real Property Development Program and the Range and Training Land Program benefits OMD by providing the current status of our facilities, and given the agency vision and goals, project the future use of facilities. This provides OMD a statewide picture of facility priorities for short and long-term strategic planning.

The OMD Energy Management software program allows us to review heating, ventilation, and air conditioning operations, troubleshoot systems, and perform preventive maintenance checks and services, thus saving time and money. The OMD utility tracking program has proven a great benefit to us by providing a tool to monitor monthly utility usage and make operational changes based on most favorable rates. We continue to save money by identifying and correcting inaccurate invoicing and inappropriate utility service usage.

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The Army National Guard Facilities Operations and Maintenance Program is funded through a variety of General, Other, and Federal Fund sources. The base budget provides for 161 positions as well as General Fund appropriation, Other Funds and Federal Funds limitation for required Services and Supplies.

## Army National Guard Construction Operations:

The Army National Guard Construction Operations Program manages construction of Oregon Army National Guard facilities. The program is funded through a variety of General, Other, and Federal sources. The Army National Guard Construction Operations base budget provides General Fund for 1.00 FTE and required Services and Supplies. The base budget also provides federal limitation for 12.00 100% federally funded FTE for Army National Guard Construction Operations employees through Federal/State Cooperative Agreement with NGB.

## Army National Guard Environmental Program:

The Oregon Army National Guard Environmental Program manages environmental issues for Oregon Army National Guard facilities throughout the state, as well as other lands used for military training under various use agreements with public or private owners. Primary program pillars include Compliance, Cleanup, Conservation, Pollution Prevention, Assessments and Evaluations, and Integrated Training Area Management. Through much of its management effort, the Program also advocates sound environmental stewardship. A stewardship ethic has been adopted by agency leadership and is fostered throughout agency planning and operations. This program is 100% federally funded through a Federal/State Cooperative Agreement with NGB. The base budget provides for 10 positions.

The Program manages federal, state, and local regulatory compliance, such as wastewater treatment plant operations, wastewater discharge permits, hazardous waste management, pollution prevention, recycling, air quality, and drinking water quality. The Program maintains and implements an on-going external and internal Environmental Performance Assessment System, as well as an effective environmental training program, as integral parts of the Environmental Program.

The Program manages Environmental Restoration efforts, which focus on the cleanup of areas used for military training or support facilities (such as underground storage tanks and munitions), and for which environmental contamination may continue to exist. Cleanup is managed in accordance with Department of the Army (DA) and National Guard Bureau (NGB) standards, with close agency coordination with the Oregon Department of Environmental Quality. The Program also manages agency requirements for environmental site assessments to support real estate actions, in accordance with Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA), as supplemented by DA and NGB standards.

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The Program manages agency Government-to-Government consultation with the federally-recognized Native American Tribes in Oregon, in accordance with both federal and state requirements.

The Program manages other federal requirements applicable to the agency due to the use of federal funds, such as implementation and maintenance of an Environmental Management System (EMS) in accordance with International Standards Organization (ISO) Chapter 14001:2004(E) to ensure “. . . environmental, transportation, and energy-related activities are conducted in an environmentally, economically, and fiscally sound, integrated, continuously improving, efficient, and sustainable manner.” The Environmental Program coordinates the preparation and processing of environmental documentation required by the National Environmental Policy Act for major agency actions with federal funding. This requires coordination with applicable federal and state regulatory agencies, local jurisdictions, and the public. The goal is to appropriately plan and execute agency actions, resolve conflicts, and maximize land use compatibility near Oregon Army National Guard facilities.

In the spirit of stewardship and protection of natural resource values, the agency maintains an Integrated Natural Resources Management Plan (INRMP) for each of its three major military training sites: Biak Training Center (Redmond), Camp Najaf (Corvallis), and Camp Rilea (Warrenton). The three INRMPs are designed to “integrate” military training with environmental protection, in the spirit of environmental stewardship. They are also designed to address compliance with requirements of the federal Sikes Act for managing military training lands; applicable regulatory requirements, such as the Endangered Species Act and wetlands management under the Clean Water Act; and Department of Defense, DA, and NGB directives. The Program maintains a statewide Integrated Pest Management Program, which is a key component of the facilities management effort to control both floral and faunal pests and non-native species. Pest management activities and pesticide usage are tracked and reported to both the State and National Guard Bureau by the Environmental Staff, in accordance with appropriate directives.

A statewide Operational Noise Management Plan has been developed, and is implemented and maintained for the major training sites managed by the agency. The plan is used to define and manage significant noise sources, and attempts to limit conflicts with incompatible land uses on adjacent lands.

Finally, a statewide Integrated Cultural Resources Management Plan has been developed and implemented, partially to document the heritage of the Oregon National Guard, but also to identify and appropriately define cultural resources management requirements at agency facilities and identify potential impacts at other sites from proposed agency actions. In several cases, older facilities and armories are “eligible” for the National Register of Historic Places and must be maintained in accordance with federal and state law. Particularly at the major training sites, the protection of archaeological, historical, and other cultural resources is important for sustaining mission requirements in the future. Furthermore, since the Program deals with a dynamic resource, continual monitoring and updates must be accomplished.

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The Integrated Training Area Management (ITAM) Program focuses on balancing military training with resource conservation on Oregon Army National Guard maneuver land. The ITAM Program is designed to enhance the readiness posture of the Oregon Army National Guard by maintaining and improving military training opportunities at our training centers; monitoring the impacts of military training activities on the environment; identifying, evaluating, and restoring environmental damage caused by military training; and maintaining or fostering the reestablishment of natural ecosystems in concert and balance with military training. Integrated Natural Resources Management Plans provide guidance on meeting these needs. Although many ITAM initiatives are environmentally related, they are all directly related to military training activities.

## Electronic Security Program:

The National Guard Bureau requires all facilities designated for storage of small arms or ammunition to be protected with an approved and operational electronic security system. Electronic security system equipment and replacement components are procured directly through the federal supply system with federal funds. Employees and equipment to install and maintain electronic security systems are 100% federally reimbursed through a Federal/State Agreement. The base budget provides Federal Funds limitation for two positions and necessary Services and Supplies. Federal funding provides for repair or replacement of computers, vehicles, tools, and the supplies and repair parts necessary to maintain the Intrusion Detection systems in Armories and critical facilities statewide.

## Oregon Army National Guard's Wildfire Fire Management Program:

The Oregon Army National Guard's Wildland Fire Management Program is funded by 100% Federal funding from the Department of the Army through the Master Cooperative Agreement with National Guard Bureau, which reimburses State expenses for this Program. The Oregon Army National Guard's Wildland Fire Management Program goals are: to comply with fire protection requirements set forth in Oregon Revised Statutes; support and sustain the Oregon National Guard's training mission; sustain the natural environment and native vegetation of the Oregon Military Department's training ranges and lands; to enhance both military and public fire safety in the vicinity of Oregon Military Department training ranges and lands; and to enhance Oregon National Guard support during State declared wildland fire emergencies or natural disasters. This program funds four fulltime employees, ten seasonal wildland firefighters, six fire trucks, PPE, communications and the equipment and tools necessary to prevent and or fight wildland fire on over 75,000 acres of training lands that the OMD owns or leases.

# BUDGET NARRATIVE

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## Air National Guard Programs:

The Oregon Air National Guard has two primary missions. The first is its federal mission to man, train, equip and organize its members to provide for the defense and security of the United States and in a broader sense to support worldwide security goals and objectives. To provide the necessary skills to support this mission, a large amount of technical training is invested in Oregon Air National Guard members. These training opportunities many times have direct correlation to civilian occupations, thus providing a better-educated workforce for the state. The second mission of the Oregon Air National Guard is to provide public safety and protection of citizens during disasters when called upon by the Governor. As an element of the state's emergency communications plan, Oregon Air National Guard's satellite communications resources remain ready to assure adequate communications between fire bases and coordination centers operating from the Willamette Valley.

The Oregon Air National Guard is located at four sites:

The Oregon Air National Headquarters is co-located in Salem with the Oregon Army National Guard Headquarters at the Joint Force Headquarters. This facilitates close coordination and integration of all Oregon National Guard resources during training and contingency operations.

The Portland Air National Guard Base is located at Portland International Airport. The 142nd Fighter Wing and the Combat Operations Group are stationed at the base. The 142nd Fighter Wing's mission is to provide air defense of the northwest United States from northern California to the Canadian border. The Combat Operations Group provides command and control for missions in tactical communications in support of theater operations and weather analysis support to several worldwide deployable Air Force and Army units.

Kingsley Field is located at Klamath Falls. The 173rd Fighter Wing and the 270th Air Traffic Control Squadron are stationed at the base. The 173rd Fighter Wing's mission is to train F-15 fighter pilots for air-to-air combat and air defense roles. The 270th Air Traffic Control Squadron operates the air traffic control tower for civilian and military operations at Kingsley Field. Kingsley Field is has been impacted by the assignment of a Total Force Integration (TFI) mission which began in October 2014. TFI combines reserve and active components working side-by-side in the same organization for a common mission, the training of additional F-15 fighter jet pilots. TFI brings an additional seven aircraft and 84 active duty personnel (regular Air Force) to the base.

Camp Rilea is located at Warrenton and is host to the 116th Air Control Squadron. The 116th Air Control Squadron's mission is to provide tactical radar command and control in support of theater operations. The mission includes offensive and defensive air operations and early warning radar and electronic intelligence operations.

# BUDGET NARRATIVE

There are six major Air National Guard programs within the Operations Program:

Air National Guard Administration Program - The Air National Guard Administration Program provides command and administrative support for all Oregon Air National Guard programs. Administration Program employees are 100% federally funded. Administration Program General Fund is used to purchase Services and Supplies. The base budget provides General Fund for Services and Supplies.

Air National Guard Civil Engineering Program - The Civil Engineering Program provides facility operations and maintenance for the Portland Air Base, Kingsley Field, and Camp Rilea Air National Guard facilities. Civil Engineering programs are funded through Federal/State Agreements and require state matching funds. The match percentage varies depending on program location. The base budget provides Federal Funds limitation and required matching state funds to support 49 positions and necessary Services and Supplies.

Air National Guard Security Program - The Security Program provides security police protection at the Portland Air Base and Kingsley Field. Security personnel are instrumental in protecting aircraft and facilities against sabotage, theft, vandalism and trespass. The Security Program is 100% federally funded. The base budget provides Federal Funds limitation for 23 positions and necessary Services and Supplies.

Air National Guard Fire Protection Program – The Fire Protection Program provides fire protection at the Portland Air Base and Kingsley Field. Personnel are trained and certified to contain aircraft fires, perform air crew extraction, and provide structural firefighting protection. The Oregon Air National Guard is the only crash/rescue and firefighting resource at the Klamath Falls Airport. Civilian aviation would not have crash/rescue protection at Klamath Falls without the Oregon Air National Guard Fire Protection Program. The Fire Protection Program had been 100% federally funded until October 1, 2013, when Oregon implemented changes to Appendix 1024 of the Master Cooperative Agreement that instituted a cap on the maximum amount of federal funds available to reimburse the state for firefighter payroll costs. Any actual payroll costs exceeding the federal cap became a state cost. The purpose of this change was to ensure the long-term sustainability of this program at the federal level. However, it places a burden on the state to fund the difference between actual payroll costs based on collective bargaining agreements and the federal cap. Due to complaints from states, NGB temporarily suspended the federal cap while it revises the federal funding model. General Fund is currently required for certification incentive pay, legal fees and collective bargaining costs. At this time OMD is uncertain of the outcome from NGB, and whether state funds will be required or how much. Due to the uncertainty, it is important that General Fund remain in the program until a final determination is known. In the meantime, the base budget provides General Fund appropriation and Federal Funds limitation for 50 positions and necessary Services and Supplies.

Air National Guard Environmental Program - The Environmental Program manages environmental issues. The program monitors and ensures environmental compliance at the Portland Air Base, Kingsley Field, and Camp Rilea Air National Guard facility. Kingsley Field will be one of the first federal facilities in Oregon to apply for a Green Environmental Management System (GEMS) permit through Oregon Department of Environmental Quality. Kingsley Field is applying for a “Leader” GEMS permit which is the most stringent of the three GEMS permit options.

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The GEMS Leader permit is offered only to organizations with environmental management systems that have at least a three year record of excellent environmental performance and comply with International Standards Organization 14001 Environmental Management System Criteria. Air National Guard Environmental programs are funded through a Federal/State Cooperative Agreement and require state matching funds. The match percentage varies depending on program location. The base budget provides Federal Funds limitation and required matching state funds to support two positions and necessary Services and Supplies.

Kingsley Field Billeting Program - The Billeting Program provides lodging to Oregon National Guard members, F-15 fighter pilot students and flight medicine students from throughout the Air Force receiving training at Kingsley Field. The Billeting Program is 100% federally funded. The base budget provides Federal Funds limitation for two positions and necessary Services and Supplies.

## Distributed Learning Program:

The Army National Guard (ARNG) Distributed Learning Program (DLP) creates content, provides access, and enables delivery of training to enhance the readiness of Soldiers and units nationwide. The Oregon DLP provides Soldiers and their communities' with a classroom setting that provides the necessary resources to conduct readiness training using a secure, dedicated network. Capabilities of each DLP include multimedia capabilities for hosting video and audio teleconferencing, computer-based training, Internet-based training, interactive video Tele-training, access to electronic mail, and varied productivity software applications. There are five fixed-based DLP classrooms and one mobile-based system located in Oregon. The fixed-based classrooms are located within armories at Clackamas, Springfield, Warrenton (Camp Rilea), Bend and Medford; the mobile system is home-based in Salem. The sites can be made available on a space-available reimbursable basis to perform "shared use" activities unrelated to ARNG training or operations at an ORARNG DLC. Four categories of shared use are identified as: Joint (Federal, DoD), Interagency (Federal, non-DoD), Intergovernmental (Non-Federal), and Community-based (Non-Governmental) such as 32 USC Section 508 organizations, civic organizations, and private academia. The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. Federal program income is generated through fees charged to the user and may only be used to support the program. The base budget provides Federal Funds limitation for 1.40 Distributed Learning FTE. The base budget also provides Federal Funds limitation for required Services and Supplies to support this program.

## Counterdrug Program:

The Counterdrug Support Program (CDSP) is a 100% federally funded program that combats illegal drug use within Oregon's communities. The program has been an integral part of our state's drug supply reduction efforts for over 20 years. The program is organized and functions through the Oregon National Guard using Soldiers and Airmen as well as equipment and facilities to add capabilities that otherwise might not be available to law enforcement agencies and community-based organizations. The Oregon National Guard personnel supporting the Counterdrug Program are placed on fulltime Title 32 Active Duty Operational Support (ADOS) orders under the control of the Governor and The Adjutant General of Oregon.

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The Oregon National Guard is committed to approaching the fight against drugs as a Total Force: community leaders, anti-drug coalitions and law enforcement agencies working in partnership with Oregon's citizen-soldiers. Hundreds of millions of dollars in drugs and tens of millions of dollars in property involved in drug trafficking have been seized due to the support of the Oregon National Guard. Dozens of arrests are made each year as a result of Oregon National Guard Counterdrug mission involvement. The Oregon Military Department works closely through the efforts of the Counterdrug Support Program with law enforcement agencies to retrieve a portion of these funds through the "Equitable Sharing of Federally Forfeited Property" program to expand equipment, operations, and drug education and awareness programs.

The Counterdrug Support Program has two primary missions. The first is to support local, state and federal law enforcement efforts to stop the flow of illegal drugs into and manufactured in Oregon (supply reduction). The second is to support Oregon's community-based organizations in their efforts to educate, train and prevent drug abuse (demand reduction) among Oregon's citizens. Both supply and demand reduction efforts are required to meet the challenge that illegal drug abuse presents. By focusing on outcomes, measured in reduced supply, declining drug use and the resulting lessening social consequences, we can achieve our common goal of a drug free Oregon.

The Oregon National Guard Counterdrug Support Program offers the following cost effective National Guard unique support services to our community partners:

The UH-72A helicopter is equipped with advanced forward-looking infrared camera with thermal imaging, reversible polarity, zoom capability and "night sun" high power illumination system (searchlight).

The Light Armored Vehicle provides a secure platform for transporting police officers during high-risk search warrants.

Hand held thermal imaging equipment provides police officers a passive, non-intrusive device to detect thermal energy which can be used in an investigation of a concealed indoor marijuana growing operation.

National Guard unique counterdrug courses supporting law enforcement officers assigned to multi-jurisdictional drug task forces.

National Guard personnel with military-specific skills enabling civic leaders to build effective coalitions to illuminate and/or mitigate the use of illegal drugs in their community. By building coalitions that make communities more resistant to drug- and transnational criminal organizations (TCO) activity, Guardsmen help lessen the demand for drugs, thereby reducing the revenues flowing back to drug-linked TCOs.

The Counterdrug program is 100% federally funded. The base budget provides Federal Funds limitation for Services and Supplies.

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## Anti-Terrorism Program Manager:

The National Guard Bureau provides 100% federal funding for one position to develop, implement, manage and monitor a comprehensive Anti-Terrorism program for protecting state and installation personnel, information, infrastructure and other assets from acts of terrorism. The base budget provides Federal Fund limitation for one position and the supporting Services and Supplies.

## Expected Results from the 2017-19 Budget:

The Army National Guard Facilities Operations and Maintenance Program 2017-19 Base Budget will not fully support the needs of our Army National Guard facilities. The shortage of funding, compounded by new facilities that have not received State matching funds, increased usage of our facilities as a result of the Oregon National Guard performing crucial national defense missions throughout the world and Homeland Defense missions throughout the state, has reached a critical juncture. Despite implementation of significant energy reduction efforts, increased facility usage, continues to increase our utility expenditures. Oregon Army National Guard facilities are in jeopardy due to the lack of funding. Currently 65% of our armories are rated as dysfunctional or substandard and in overall poor condition according to U.S. Army standards. Additionally, the backlog and costs of maintenance and repair projects continues to increase partially due to inflationary pressure but primarily due to lack of adequate funding. See Policy Package 201 for requested funding for deferred maintenance.

OMD's Armory Other Funds rental earning potential is in jeopardy of being unable to adequately assist in funding our armories. The discovery of lead contamination in facilities that have indoor firing ranges has caused the closure of these facilities to our rental program. The cost to clean up and abate hazardous materials from these facilities is estimated in excess of \$10 million (refer to Policy Package 207). Due to our heavy reliance on Other Fund revenues to operate Armories, any reduction in those revenues or mandated redirection of this funding to pay other agency costs directly corresponds to a further decline in facility condition. As previously mentioned the Installation Status Report document is our facilities "report card" and it reflects that Oregon's facilities are generally inadequate.

Army National Guard Construction Operations – The program will continue to operate successfully within the level of resources budgeted.

National Guard Environmental Program - The program will continue to operate successfully within the level of resources budgeted, provided other "proponents" can fund requirements that cannot be supported with environmental funding allotted by National Guard Bureau.

Electronic Security System Program - The program will continue to operate successfully within the level of resources budgeted.

Wildland Fire Management Program- The program will continue to operate successfully within the level of resources budgeted.

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Distributed Learning Program - The program will continue to be successful within the level of resources budgeted.

Air National Guard Program - The program will continue to be successful within the level of resources budgeted, although the Portland Air National Guard base is understaffed (refer to Policy Package 205). The Portland Air National Guard base may also be subject to substantial new stormwater fees that cannot be covered by the 2017-19 current service level (refer to Policy Package 206).

Distributed Learning Program - The program will continue to be successful within the level of resources budgeted.

Telecommunications Program - The program will continue to be successful within the level of resources budgeted.

Counterdrug Program - The program will continue to be successful in the 2015-17 biennium through drug reduction and eradication programs. The program will continue to work with local, county, state, and federal law enforcement agencies to reduce drug demand and supply in Oregon communities. The Mentor Program will continue to be successful by increasing the number of local citizens and Oregon National Guard mentors in Oregon communities. The program will continue to support local community coalitions in a combined effort to curb the use of drugs.

Anti-Terrorism Program - The program will continue to be successful as the result of increased federal funding.

Operations Program objectives and expected results are directly linked to the agency's performance measures.

## Respond to State Emergencies:

Oregon Army and Air National Guard facilities are located in 27 counties and provide a focal point for National Guard disaster response activities. Emergency response equipment is stored at the facilities and available for rapid deployment during emergencies. These facilities are used to stage and support and house; personnel and equipment arriving from other locations in response to emergencies. These facilities are used to house emergency relief organizations and citizens displaced by disasters. Specialized communication equipment allows the facilities to serve as emergency operations command centers. National Guard facilities strategically located around the state are a vital component of the State of Oregon's ability to provide timely and appropriate response during emergencies.

The Electronic Security Systems Program ensures the Oregon Army National Guard's weapons are securely stored and available for use during military training or state emergencies.

# BUDGET NARRATIVE

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## Revenue Sources:

The Operations Program is funded from a variety of General, Other, and Federal Funds. Other Funds are primarily received from facility rentals. Other Funds revenue estimates are based on historical information adjusted for projected future trends. Federal Funds are received through Federal/State Cooperative Agreements between the National Guard Bureau (NGB) and the State of Oregon. The funds may only be used to support programs for which they are received. Federal Funds estimates are based on historical trends and information provided by NGB Fund Managers. We do not anticipate any changes in revenue sources during the 2017-19 biennium. Operations Programs are funded as follows:

### Army National Guard Facilities Operations and Maintenance:

Training Facilities – These facilities are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support designated facilities.

Logistical Facilities – These facilities are funded 75% federal / 25% state through a NGB Federal/State Cooperative Agreement. State matching funds are received from the General Fund. The federal funds may only be used to support designated facilities.

Readiness Centers (Armories) – The facilities are split funded based on type and use of the facilities.

Security – This program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Range and Training Land Program – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Army National Guard Construction Operations – The program has thirteen positions. One of the positions is funded from the General Fund and twelve positions are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Army National Guard Environmental Program – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. The funds may only be used to support the program.

# BUDGET NARRATIVE

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Electronic Security System Program – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Anti-Terrorism Program - The programs are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

## Essential Packages:

010 – Inflation on non-PICS personal services and vacancy factor adjustments (expected vacancy savings in the 2017-19 biennium) - \$41,651 General Fund, (\$15,034) Other Funds, (\$327,373) Federal Funds. **Governor recommended.**

022 – Phase-outs– (\$940,800) General Fund, (\$44,198) Other Funds, (\$4,295,024) Federal Funds. **Governor recommended.**

031 - Inflation on Services and Supplies, adjustments for State Government Service charges - \$130,330 General Fund, (\$11,254) Other Funds, \$1,559,088 Federal Funds. **Governor recommended.**

## Policy Packages:

070 – Revenue Shortfall – (\$500,000) Other Funds. **Governor recommended.**

090 – Analyst Adjustments – (\$1,524,686) General Fund, (\$119,020) Federal Funds. **Added by the Governor.**

091 – Statewide Adjustment DAS Charges – (\$12,043) General Fund, (\$1,976) Other Funds, (\$2,473) Federal Funds. **Added by the Governor.**

092 – Statewide Attorney General Adjustment – (\$3,730) General Fund, (\$2,198) Federal Funds. **Added by the Governor.**

201 – Deferred Maintenance - \$6,125,700 General Fund, \$6,125,700 Federal Funds. **Governor did not recommend.**

202 – New Positions for AGI - \$62,202 General Fund, \$181,112 Federal Funds, two new positions. **Governor did not recommend.**

203 – Umatilla Caretaker Agreement - \$7,390,762 Federal Funds, 21 new positions. **Governor recommended with modifications.**

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_____	Agency Request	_____X_____	Governor's Budget	_____	Legislatively Adopted
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2017-2019

# BUDGET NARRATIVE

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204 – LD to Permanent Position - \$166,478 Federal Funds, one new position. **Governor recommended.**

205 – PANG Positions - \$173,248 General Fund, \$690,618 Federal Funds, seven new positions. **Governor did not recommend.**

206 – PANG Stormwater Fees - \$300,000 General Fund, \$1,200,000 Federal Funds. **Governor did not recommend.**

207 – Hazmat Abatement - \$10,869,000 General Fund. **Governor did not recommend.**

Proposed New Laws – None.

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<input type="checkbox"/>	Agency Request	<input checked="" type="checkbox"/>	Governor's Budget	<input type="checkbox"/>	Legislatively Adopted
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**2017-2019**

# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT OPERATIONS PROGRAM ESSENTIAL PACKAGES

1. **Purpose** – Essential Packages adjust the base budget to reflect the agency’s 2017-19 current service level requirements.

2. **How Achieved** – The following Essential Packages adjust the Operations Program’s base budget to reflect 2017-19 current service level requirements:

010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2017-19 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package increases General Fund \$41,651, decreases Other Funds (\$15,034), and decreases Federal Funds (\$327,373).

022 - Phases out the following items:

1. (\$940,800) General Fund and (\$940,800) Federal Funds Services and Supplies for the ARNG Operations and Maintenance Program that was received in Policy Package 802 in the 2015-17 Legislatively Adopted Budget. The funding was for extensive lead abatement and fire suppression pipe replacement at the Forest Grove Armory. This General Fund was temporary for one biennium only;
2. (\$44,198) Other Funds Special Payments for SELP loan repayments to the Oregon Department of Energy (ODOE). In 2010 OMD received a loan from the State Energy Loan Program (SELP), which was used as a down payment on the purchase of 2,296 acres of land in Christmas Valley, Oregon. The agency has since purchased the property in full and made the final loan repayment to ODOE in September 2016. OMD will no longer require this limitation in the 2017-19 biennium; and
3. (\$3,354,224) Federal Fund limitation for Services and Supplies for the Umatilla Caretaker Contract. It was approved in Policy Package 203 in the 2015-17 Legislatively Adopted Budget, along with 23 limited duration positions (which did not carry forward into 2017-19). New positions and limitation to continue the contract will be requested in Policy Package 203 in the 2017-19 Agency Request Budget.

031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2017-19 changes. The package increases General Fund \$130,330, decreases Other Funds (\$11,254) and increases Federal Funds \$1,559,088.

3. **Staffing Impact** – None.

4. **Revenue Source** – General Fund is decreased (\$768,819), Other Funds is decreased (\$70,486), and Federal Funds is decreased (\$3,063,309).

**Governor recommended.**

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Agency Request       Governor’s Budget       Legislatively Adopted  
**2017-2019**

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	41,651	-	-	-	-	-	41,651
Federal Funds	-	-	-	(327,373)	-	-	(327,373)
<b>Total Revenues</b>	<b>\$41,651</b>	<b>-</b>	<b>-</b>	<b>(\$327,373)</b>	<b>-</b>	<b>-</b>	<b>(\$285,722)</b>
<b>Personal Services</b>							
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	-	-	-	1,673	-	-	1,673
Shift Differential	-	-	-	1,181	-	-	1,181
All Other Differential	41,668	-	-	-	-	-	41,668
Public Employees' Retire Cont	13,552	-	-	544	-	-	14,096
Pension Obligation Bond	5,055	-	8,783	(42,713)	-	-	(28,875)
Social Security Taxes	5,430	-	-	218	-	-	5,648
Unemployment Assessments	1,403	-	-	2,285	-	-	3,688
Mass Transit Tax	7,130	-	345	-	-	-	7,475
Vacancy Savings	(32,587)	-	(24,162)	(290,561)	-	-	(347,310)
<b>Total Personal Services</b>	<b>\$41,651</b>	<b>-</b>	<b>(\$15,034)</b>	<b>(\$327,373)</b>	<b>-</b>	<b>-</b>	<b>(\$300,756)</b>
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	41,651	-	(15,034)	(327,373)	-	-	(300,756)
<b>Total Expenditures</b>	<b>\$41,651</b>	<b>-</b>	<b>(\$15,034)</b>	<b>(\$327,373)</b>	<b>-</b>	<b>-</b>	<b>(\$300,756)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	15,034	-	-	-	15,034
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>\$15,034</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$15,034</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(940,800)	-	-	-	-	-	(940,800)
Federal Funds	-	-	-	(4,295,024)	-	-	(4,295,024)
<b>Total Revenues</b>	<b>(\$940,800)</b>	<b>-</b>	<b>-</b>	<b>(\$4,295,024)</b>	<b>-</b>	<b>-</b>	<b>(\$5,235,824)</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	(22,213)	-	-	(22,213)
Out of State Travel	-	-	-	(5,712)	-	-	(5,712)
Employee Training	-	-	-	(32,431)	-	-	(32,431)
Office Expenses	-	-	-	(21,393)	-	-	(21,393)
Telecommunications	-	-	-	(47,491)	-	-	(47,491)
Data Processing	-	-	-	(25,853)	-	-	(25,853)
Professional Services	-	-	-	(19,310)	-	-	(19,310)
Dues and Subscriptions	-	-	-	(250)	-	-	(250)
Fuels and Utilities	-	-	-	(942,597)	-	-	(942,597)
Facilities Maintenance	(940,800)	-	-	(1,436,761)	-	-	(2,377,561)
Food and Kitchen Supplies	-	-	-	(1,003)	-	-	(1,003)
Medical Services and Supplies	-	-	-	(4,732)	-	-	(4,732)
Other Services and Supplies	-	-	-	(1,716,359)	-	-	(1,716,359)
Expendable Prop 250 - 5000	-	-	-	(10,416)	-	-	(10,416)
IT Expendable Property	-	-	-	(8,503)	-	-	(8,503)
<b>Total Services &amp; Supplies</b>	<b>(\$940,800)</b>	<b>-</b>	<b>-</b>	<b>(\$4,295,024)</b>	<b>-</b>	<b>-</b>	<b>(\$5,235,824)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Special Payments</b>							
Loan Repaid To State Agencies	-	-	(44,198)	-	-	-	(44,198)
<b>Total Special Payments</b>	-	-	<b>(\$44,198)</b>	-	-	-	<b>(\$44,198)</b>
<b>Total Expenditures</b>							
Total Expenditures	(940,800)	-	(44,198)	(4,295,024)	-	-	(5,280,022)
<b>Total Expenditures</b>	<b>(\$940,800)</b>	-	<b>(\$44,198)</b>	<b>(\$4,295,024)</b>	-	-	<b>(\$5,280,022)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	44,198	-	-	-	44,198
<b>Total Ending Balance</b>	-	-	<b>\$44,198</b>	-	-	-	<b>\$44,198</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	130,330	-	-	-	-	-	130,330
Federal Funds	-	-	-	1,559,088	-	-	1,559,088
<b>Total Revenues</b>	<b>\$130,330</b>	-	-	<b>\$1,559,088</b>	-	-	<b>\$1,689,418</b>
<b>Services &amp; Supplies</b>							
Instate Travel	436	-	282	7,124	-	-	7,842
Out of State Travel	531	-	31	9,410	-	-	9,972
Employee Training	277	-	6	27,282	-	-	27,565
Office Expenses	604	-	50	8,851	-	-	9,505
Telecommunications	1,026	-	1,899	3,680	-	-	6,605
State Gov. Service Charges	3,557	-	(66,974)	328,401	-	-	264,984
Data Processing	11	-	-	219	-	-	230
Publicity and Publications	207	-	57	2,176	-	-	2,440
Professional Services	855	-	370	5,676	-	-	6,901
IT Professional Services	-	-	-	-	-	-	-
Attorney General	6,595	-	-	3,887	-	-	10,482
Dispute Resolution Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	66	-	4	364	-	-	434
Dues and Subscriptions	59	-	276	1,190	-	-	1,525
Facilities Rental and Taxes	5,255	-	-	50,052	-	-	55,307
Fuels and Utilities	80,065	-	36,462	459,028	-	-	575,555
Facilities Maintenance	17,981	-	8,184	277,656	-	-	303,821
Food and Kitchen Supplies	11	-	-	372	-	-	383
Medical Services and Supplies	11	-	-	4,148	-	-	4,159
Agency Program Related S and S	385	-	21	3,414	-	-	3,820

\_\_\_\_ Agency Request  
 2017-19 Biennium

\_\_\_\_ Governor's Budget  
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\_\_\_\_ Legislatively Adopted  
 Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Other Services and Supplies	4,761	-	3,785	246,849	-	-	255,395
Expendable Prop 250 - 5000	1,276	-	1,131	76,021	-	-	78,428
IT Expendable Property	1,097	-	498	16,171	-	-	17,766
<b>Total Services &amp; Supplies</b>	<b>\$125,066</b>	<b>-</b>	<b>(\$13,918)</b>	<b>\$1,531,971</b>	<b>-</b>	<b>-</b>	<b>\$1,643,119</b>
<b>Capital Outlay</b>							
Technical Equipment	-	-	-	1,978	-	-	1,978
Industrial and Heavy Equipment	-	-	-	8,280	-	-	8,280
Automotive and Aircraft	-	-	2,664	-	-	-	2,664
Agricultural Equip. and Mach.	-	-	-	-	-	-	-
Data Processing Software	-	-	-	822	-	-	822
Data Processing Hardware	-	-	-	3,205	-	-	3,205
Land and Improvements	-	-	-	-	-	-	-
Building Structures	-	-	-	-	-	-	-
Other Capital Outlay	-	-	-	12,832	-	-	12,832
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>\$2,664</b>	<b>\$27,117</b>	<b>-</b>	<b>-</b>	<b>\$29,781</b>
<b>Special Payments</b>							
Loan Repaid To State Agencies	5,264	-	-	-	-	-	5,264
<b>Total Special Payments</b>	<b>\$5,264</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$5,264</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	130,330	-	(11,254)	1,559,088	-	-	1,678,164
<b>Total Expenditures</b>	<b>\$130,330</b>	<b>-</b>	<b>(\$11,254)</b>	<b>\$1,559,088</b>	<b>-</b>	<b>-</b>	<b>\$1,678,164</b>
<b>Ending Balance</b>							
Ending Balance	-	-	11,254	-	-	-	11,254
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>\$11,254</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$11,254</b>

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT OPERATIONS PROGRAM POLICY PACKAGE 070

**1. Purpose**– This Policy Package reduces Other Funds expenditure limitation in the Army National Guard Operations and Maintenance program by \$500,000 to bring Other Funds limitation within estimated Other Funds revenues. OMD relies on Other Funds revenue earned from armory rentals to maintain the armories and to pay for staff. Armory rental revenues have fallen since early 2015, when 12 of 38 armories were closed to rentals following the discovery of lead contamination in and around indoor firing ranges used by National Guard soldiers. All of the indoor firing ranges will be converted to storage space and will no longer be used for weapons firing. Two armories (Roseburg and Forest Grove) will be fully remediated, remodeled and reopened to the public by the 2017-19 biennium, but the remaining 10 armories will be closed during portions of the 2017-19 biennium pending their own remediation projects.

The lead contamination issue has resulted in reduced amounts of estimated Other Funds revenues in the 2017-19 biennium, which are \$260,000 less than those included in the 2015-17 Legislatively Adopted Budget. Combined with increased Other Funds personal services costs for merit and cost-of-living adjustments, the amount of budgeted Other Funds revenue is approximately \$347,000 short of Other Funds expenditures at the Current Service Level. Reducing Other Funds expenditure limitation by \$500,000 will allow for a positive ending balance of just under \$153,000.

In the 2013-15 biennium, \$828,000 of Other Funds expenditure limitation in this program remained unspent. Therefore, a reduction of \$500,000 is not anticipated to have a negative impact on program operations.

**2. How Achieved** – Reducing Other Funds Services and Supplies expenditure limitation will bring total Other Funds expenditure limitation within available budgeted Other Funds revenues in the 2017-19 biennium.

**3. Staffing Impact** –None.

**4. Quantifying Results** – The results of this package will be quantified by closely monitoring Other Funds revenues and expenditures in the 2017-19 biennium to determine how the amounts of Other Funds revenue earned compare to the budgeted amount, and whether they are sufficient to support Other Funds expenditures. This package ties to the Governor’s focus area of “Excellence in State Government.”

**5. Revenue Source** – (\$500,000) Other Funds expenditure limitation.

**Governor recommended.**

\_\_\_\_\_ Agency Request                        X   Governor’s Budget                      \_\_\_\_\_ Legislatively Adopted

**2017-2019**

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 070 - Revenue Shortfalls**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Fuels and Utilities	-	-	(500,000)	-	-	-	(500,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$500,000)</b>	-	-	-	<b>(\$500,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(500,000)	-	-	-	(500,000)
<b>Total Expenditures</b>	-	-	<b>(\$500,000)</b>	-	-	-	<b>(\$500,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	500,000	-	-	-	500,000
<b>Total Ending Balance</b>	-	-	<b>\$500,000</b>	-	-	-	<b>\$500,000</b>

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT OPERATIONS PROGRAM POLICY PACKAGE 090

1. **Purpose**– This Policy Package was added by the Governor. It reduces General Fund in several programs in anticipation of projected statewide shortfalls in General Fund:
  - a. Removal of all General Fund support at the Kingsley Field Air National Guard Base Fire Protection Program – (\$1,054,461).
  - b. Removal of all General Fund support at the Portland Air National Guard Base Fire Protection Program – (\$440,470).
  - c. Abolishment of one Facility Energy Technician 3 position at the Portland Air National Guard Base Civil Engineering Program – (\$29,755) General Fund, (\$119,020) Federal Funds, (1) position/ (1.00) FTE.

General Fund in the Fire Protection programs at both airbases funded firefighter salaries exceeding federal pay caps as well as certification incentive pay and bargaining-related legal fees that are not allowable federal costs under Appendix 24 of the Master Cooperative Agreement. While the federal pay cap has been waived by the National Guard Bureau, state funds continue to pay for certification incentive pay and legal fees. The Military Department will need to identify an alternate source of state funds for these costs, which approach \$200,000 per biennium.

The Facility Energy Technician 3 position maintains the HVAC systems at the Portland Air National Guard Base that house mission-critical equipment. Lack of proper temperature and humidity control could threaten operational readiness of the 142d Fighter Wing.

2. **How Achieved** – General Fund appropriation is reduced (\$1,524,686), Federal Funds limitation is reduced (\$119,020).
3. **Staffing Impact** –Abolish 1 position/ 1.00 FTE.
4. **Revenue Source** – (\$1,524,686) General Fund and (\$119,020) Federal Funds.

**Added by the Governor.**

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\_\_\_\_\_ Agency Request                        X   Governor’s Budget                      \_\_\_\_\_ Legislatively Adopted

2017-2019

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(1,524,686)	-	-	-	-	-	(1,524,686)
Federal Funds	-	-	-	(119,020)	-	-	(119,020)
<b>Total Revenues</b>	<b>(\$1,524,686)</b>	<b>-</b>	<b>-</b>	<b>(\$119,020)</b>	<b>-</b>	<b>-</b>	<b>(\$1,643,706)</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	(18,197)	-	-	(72,787)	-	-	(90,984)
All Other Differential	(1,167,816)	-	-	-	-	-	(1,167,816)
Empl. Rel. Bd. Assessments	(11)	-	-	(46)	-	-	(57)
Public Employees' Retire Cont	(226,410)	-	-	(13,895)	-	-	(240,305)
Social Security Taxes	(90,730)	-	-	(5,568)	-	-	(96,298)
Unemployment Assessments	(244)	-	-	-	-	-	(244)
Worker's Comp. Assess. (WCD)	(14)	-	-	(55)	-	-	(69)
Mass Transit Tax	(6,757)	-	-	-	-	-	(6,757)
Flexible Benefits	(6,667)	-	-	(26,669)	-	-	(33,336)
Reconciliation Adjustment	(7,840)	-	-	-	-	-	(7,840)
<b>Total Personal Services</b>	<b>(\$1,524,686)</b>	<b>-</b>	<b>-</b>	<b>(\$119,020)</b>	<b>-</b>	<b>-</b>	<b>(\$1,643,706)</b>
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	(1,524,686)	-	-	(119,020)	-	-	(1,643,706)
<b>Total Expenditures</b>	<b>(\$1,524,686)</b>	<b>-</b>	<b>-</b>	<b>(\$119,020)</b>	<b>-</b>	<b>-</b>	<b>(\$1,643,706)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Positions</b>							
Total Positions							(1)
<b>Total Positions</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1)</b>
<b>Total FTE</b>							
Total FTE							(1.00)
<b>Total FTE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1.00)</b>

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0801031	AU	C4034	AA FACILITY ENERGY TECHNICIAN 3	1-	1.00-	24.00-	02	3,791.00	18,197- 11,558-		72,787- 46,233-		90,984- 57,791-
TOTAL PICS SALARY									18,197-		72,787-		90,984-
TOTAL PICS OPE									11,558-		46,233-		57,791-
TOTAL PICS PERSONAL SERVICES =				1-	1.00-	24.00-			29,755-		119,020-		148,775-

# BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT  
OPERATIONS PROGRAM  
POLICY PACKAGE 091

1. **Purpose**– This Policy Package was added by the Governor. It adjusts various assessments and estimated charges from the Department of Administrative Services.
2. **How Achieved** – General Fund appropriation is reduced (\$12,043), Other Funds limitation is reduced (\$1,976) and Federal Funds limitation is reduced (\$2,473).
3. **Staffing Impact** –None.
4. **Revenue Source** – (\$12,043) General Fund, (\$1,976) Other Funds, and (\$2,473) Federal Funds.

**Added by the Governor.**

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\_\_\_\_\_ Agency Request                        X   Governor's Budget                      \_\_\_\_\_ Legislatively Adopted

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 091 - Statewide Adjustment DAS Chgs**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(12,043)	-	-	-	-	-	(12,043)
Federal Funds	-	-	-	(2,473)	-	-	(2,473)
<b>Total Revenues</b>	<b>(\$12,043)</b>	<b>-</b>	<b>-</b>	<b>(\$2,473)</b>	<b>-</b>	<b>-</b>	<b>(\$14,516)</b>
<b>Services &amp; Supplies</b>							
Office Expenses	(1,341)	-	(110)	(19,648)	-	-	(21,099)
Telecommunications	(993)	-	(1,838)	(3,564)	-	-	(6,395)
State Gov. Service Charges	(20,133)	-	(5,722)	(85,693)	-	-	(111,548)
Data Processing	(17)	-	-	(334)	-	-	(351)
Facilities Rental and Taxes	10,441	-	5,694	106,766	-	-	122,901
<b>Total Services &amp; Supplies</b>	<b>(\$12,043)</b>	<b>-</b>	<b>(\$1,976)</b>	<b>(\$2,473)</b>	<b>-</b>	<b>-</b>	<b>(\$16,492)</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>							
Total Expenditures	(12,043)	-	(1,976)	(2,473)	-	-	(16,492)
<b>Total Expenditures</b>	<b>(\$12,043)</b>	<b>-</b>	<b>(\$1,976)</b>	<b>(\$2,473)</b>	<b>-</b>	<b>-</b>	<b>(\$16,492)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	1,976	-	-	-	1,976
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>\$1,976</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$1,976</b>

# BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT  
OPERATIONS PROGRAM  
POLICY PACKAGE 092

1. **Purpose**– This Policy Package was added by the Governor. It reduces Attorney General rates from \$198 per hour in the Agency Request Budget to \$185 per hour.
2. **How Achieved** – General Fund appropriation is decreased (\$3,730) and Federal Funds limitation is decreased (\$2,198).
3. **Staffing Impact** –None.
4. **Revenue Source** – (\$3,730) General Fund and (\$2,198) Federal Funds.

**Added by the Governor.**

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\_\_\_\_\_ Agency Request                        X   Governor's Budget                      \_\_\_\_\_ Legislatively Adopted

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 092 - Statewide AG Adjustment**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(3,730)	-	-	-	-	-	(3,730)
Federal Funds	-	-	-	(2,198)	-	-	(2,198)
<b>Total Revenues</b>	<b>(\$3,730)</b>	<b>-</b>	<b>-</b>	<b>(\$2,198)</b>	<b>-</b>	<b>-</b>	<b>(\$5,928)</b>
<b>Services &amp; Supplies</b>							
Attorney General	(3,730)	-	-	(2,198)	-	-	(5,928)
<b>Total Services &amp; Supplies</b>	<b>(\$3,730)</b>	<b>-</b>	<b>-</b>	<b>(\$2,198)</b>	<b>-</b>	<b>-</b>	<b>(\$5,928)</b>
<b>Total Expenditures</b>							
Total Expenditures	(3,730)	-	-	(2,198)	-	-	(5,928)
<b>Total Expenditures</b>	<b>(\$3,730)</b>	<b>-</b>	<b>-</b>	<b>(\$2,198)</b>	<b>-</b>	<b>-</b>	<b>(\$5,928)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT OPERATIONS PROGRAM POLICY PACKAGE 201 PRIORITY 2

**1. Purpose:** This Policy Package addresses Army National Guard facilities repair and maintenance needs as detailed in our Building Maintenance Needs Plan. The Department of Administrative Services (DAS) as directed by ORS 276.227 develops and implements a Statewide Facility Planning Process (SFPP). As reported by DAS in the SFPP, the Oregon Military Department owns and operates 116 buildings of over \$1.0 million in replacement value each, representing approximately 2.9 million square feet of conditioned space.

The DAS database reflects 507 total state buildings with a replacement value of \$1,000,000 or more. Based on this inventory, the Oregon Military Department (OMD) owns and operates 22% of the total buildings comprising 18% of the total square footage. The Building Maintenance Needs Plan displays our 2017-2019, and the following two biennial period, requirements for Roofs; Heating, Ventilating, and Air Conditioning (HVAC); Electrical; Seismic upgrade; Building Exterior; Roads and Grounds; Building Interior, lead clean-up of indoor firing ranges and other hazardous building materials removal. During the 2013-2015 biennium the percentage of support was 59% Federal Funds, 14% General Funds and 27% Other Funds. The lack of state General Fund is greatly increasing our reliance on other fund revenue. However, the inability to rent multiple facilities due to lead and asbestos issues has greatly reduced the rental revenue used to maintain our facilities. Currently we are supporting our facilities with \$1.52 per square foot. This includes both state, federal and other funding for maintenance, repair, supplies, and services. Of the \$1.52 per square foot, only 27 cents or 18% are state funds, which equates to the inability to conduct needed maintenance activities at facilities that require state matching funds, thereby increasing the deferred maintenance list.

OMD has benefited from new construction over the last several biennia. While the new facilities helped alleviate some of the deferred maintenance backlog by replacing our older facilities, they also added additional square footage to maintain, as the older facilities were undersized for current needs. Even though these replacement facilities are built to be extremely efficient, the additional square footage has increased utility and maintenance costs, half of which are funded with state funds. The limited state funding covers the state's share of employee salaries, utilities, assessments, and supplies and services. There simply isn't enough left to fund projects that would reduce estimated \$134 million in deferred maintenance projects (including \$75 million in seismic upgrades and \$8 million in lead and asbestos removal).

The Operations program conducts an extensive annual analysis of all Oregon Army National Guard facilities. The analysis, titled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of our limited resources for facilities. The 2015 ISR Facility Condition Index (FCI) results for Oregon's armories are as follows: 28.9% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 5.3% do not fully meet Army standards and are in overall adequate condition, 55.3% do not meet Army standard and are in overall poor condition,

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and 10.5% are in overall very poor condition. When we compared the FCI from ISR with the FCI derived from our deferred maintenance numbers using the standards in the Department of Administrative State Facilities Planning Process manual we find they mirror each other.



The Oregon Military Department’s ability to generate Other Funds revenue through community and government use of armories is being crippled due to the lead contamination from indoor firing ranges at 12 armories including several of our highest revenue generating facilities. This loss of revenue coupled with the increased reliance on our other fund to operate will greatly contribute to increased deferred maintenance and the further decline of our facilities.

**2. How achieved:** We have selected deferred maintenance and repair projects for inclusion in this Policy Package that directly impact our ability to provide safe, well-maintained facilities for our soldiers, full-time employees, and the citizens of Oregon. Our facilities must be capable of supporting local communities during floods, ice storms, fires, and other emergencies. The requested \$6,125,700 in state General Fund and matching Federal Funds limitation will allow urgently required repairs and allow the facilities to continue to be used by Oregon’s communities in support of local economic development activities. These activities, such as trade shows, cultural events, and regional meetings, attract many visitors to the communities, bringing additional revenue to local businesses. The continued degradation of our facilities will eliminate these opportunities and jeopardize our ability to responsibly react to local emergencies requiring use of our armories, training sites, and logistical facilities.

The “worst condition” roofs, HVAC boilers and chillers, parking lots and kitchen upgrades are identified below (state share only). Roof and HVAC equipment replacements are funded with 50% Federal / 50% State funds. The increasing average age of facilities and declining funding for facility

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operation and maintenance has forced us to focus on only the most vital needs and to “manage the decline” in other areas. The following table includes estimated project information (state costs only) listed by facility in alphabetical order by the SFPP major facility system categories of Roofs, HVAC, Electrical, Seismic upgrades, Building Exterior, Roads and Grounds, Building Interior, Lead and Asbestos removal, and Other. Separate policy packages in the Capital Construction Program request funding for the abatement of hazardous materials and seismic upgrades to critical facilities. This package ties directly to the Governor’s priority of helping to “Safer, Healthier Communities” across the state.

Location	Roof	HVAC	Electrical	Seismic codes Upgrade	Building Exterior	Grounds and Parking	Building Interior	Lead and asbestos removal	Other
Albany	\$0	\$255,000	\$78,500	\$1,194,340	\$127,500	\$529,064 (9) <b>\$200,000</b>	\$93,658	\$0	\$50,500
Ashland	\$5,000	(12) <b>\$345,000</b>	\$126,307	\$1,608,730	\$101,500	\$242,800	\$122,099	\$1,000,000	\$2,000
Baker City	\$5,000	\$10,000	\$225,000	\$0	\$2,500	\$7,500	\$1,200	\$300,000	\$0
Bend	\$0	(20) <b>\$280,000</b>	\$45,000	\$650,000	\$15,000	\$245,000 (7) <b>\$50,000</b>	\$12,750	\$1,000,000	\$25,000
Bend YCP	\$0	\$30,000	\$14,850	\$0	\$45,000	\$0	\$58,500	\$0	\$0
Burns	\$140,000	\$180,000	\$126,000	\$869,820	\$190,000	\$100,000	\$350,000	\$15,000	\$35,000
Camp Withycombe Armory	\$0	\$0	\$150,000	\$0	\$242,600	\$80,000	\$196,100	\$0	\$0
Camp Rilea Armory	\$0	\$0	\$89,655	\$1,594,553	(19) <b>\$45,000</b>	\$23,000	\$289,840	\$0	\$0
Central Oregon RC	\$0	\$0	(10) <b>\$30,000</b>	\$601,100	\$10,000	\$100,000 (8) <b>\$50,000</b>	\$260,000	\$0	\$0
Coos Bay	\$265,500	\$175,000	\$1,000	\$1,543,290	\$65,500	\$35,000	\$86,000	\$1,000,000	\$200,000 (21) <b>\$50,000</b>
Corvallis	(1) <b>\$310,000</b>	(11) <b>\$210,000</b>	\$60,600	\$998,760	\$59,000	\$802,750	\$166,500	\$12,000	\$358,500

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Location	Roof	HVAC	Electrical	Seismic Codes Upgrade	Building Exterior	Grounds and Parking	Building Interior	Lead and Asbestos Removal	Other
Dallas	\$0	\$0	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0
Forest Grove	\$750,000	\$0	\$0	\$760,820	\$95,000	\$131,000	\$105,000	\$0	\$0
Grants Pass	\$1,750	<sup>(13)</sup> \$260,000	\$95,000	\$1,250,550	\$61,300	\$21,000	\$137,250	\$30,000	\$27,000
Gresham Annex	\$0	\$0	\$15,000	\$0.00	\$15,000	\$0	\$0	\$0	\$0
Gresham	\$0	\$0	\$15,000	\$975,870	\$10,000	\$0	\$0	\$0	\$30,000
Hermiston	\$0	<sup>(22)</sup> \$110,000	\$45,000	\$480,520	\$45,000	\$234,450	\$1,000	\$0	\$1,800
Hillsboro	\$300,000	\$210,000	\$85,250	\$985,740	\$98,500	\$36,000	\$177,000	\$120,000	\$133,250
Hood River	\$150,000	\$180,000	\$0	\$869,750	\$0	\$17,000	\$15,000	\$0	\$0
Jackson	<sup>(14)</sup> \$400,000	\$560,000	\$261,850	\$2,756,110	\$323,500	\$10,890	\$232,500	\$80,000	\$5,000
Klamath Falls	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Kliever	\$900,000	\$265,000	\$339,450	\$4,629,660	\$295,000	\$66,050	\$510,000	\$1,525,000	\$55,500
LaGrande	<sup>(23)</sup> \$75,000	\$0	\$40,000	\$847,040	\$105,000	\$61,000 <sup>(25)</sup> \$50,000	\$5,000	\$0	\$30,000
Lane Co AFRC	\$0	\$235,000	\$0	\$0	\$0	\$25,000	\$20,000	\$300,000	\$0
Lebanon	\$23,000	\$240,000	\$69,500	\$1,092,000	\$106,160	\$5,750	\$842,425	\$15,000	\$1,200
Maison	\$0	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0

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Location	Roof	HVAC	Electrical	Seismic code Upgrades	Building Exterior	Grounds and Parking	Building Interior	Lead and Asbestos Removal	Other
McMinnville	<sup>(15)</sup> \$200,000	<sup>(24)</sup> \$285,000	\$29,000	\$1,298,710	\$102,850	\$315,600	\$144,675	\$1,041,000	\$0
Medford	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Milton-Freewater	\$0	\$0	\$0	\$986,090	\$0	\$35,000	\$0	\$0	\$0
Newport	<sup>(2)</sup> \$200,000	<sup>(5)</sup> \$95,700	\$45,500	\$1,047,970	\$79,430	\$60,500	\$333,550	\$45,000	\$200,000
Ontario	\$0	\$110,000	\$0	\$0	\$0	\$8,000	\$10,000	\$300,000	\$0
Pendleton Armory	<sup>(4)</sup> \$175,000	<sup>(16)</sup> \$50,000	\$180,000	\$668,000	\$30,000	\$72,500	\$18,500	\$1,000,000	\$0
Redmond	\$157,500	\$150,000	\$31,500	\$852,740	\$95,000	\$375,000	\$6,750	\$0	\$0
Roseburg	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
Salem Armory	\$10,000	<sup>(17)</sup> \$255,000	\$27,500	\$1,162,000	\$80,500	\$83,150	\$60,250	\$0	\$180,000
Salem Auditorium	\$0	\$223,000	\$90,000	\$2,723,070	\$250,000	\$79,110	\$1,070,425	\$10,000	\$1,500
Salem Reserve Ctr	\$155,000	\$65,000	\$5,000	\$1,138,620	\$57,000	\$67,000	\$281,375	\$30,000	\$35,000
Salem ARC	\$0	\$514,000 <sup>(26)</sup> \$200,000	\$0	\$2,427,700	\$137,500 <sup>(27)</sup> \$175,000	\$103,500	\$222,500	\$300,000	\$0
Salem JFHQ	<sup>(3)</sup> \$280,000	\$235,000 <sup>(6)</sup> \$1,700,000	\$6,000	\$5,997,600	\$234,000	\$200,000	\$161,500	\$0	\$142,500
St Helens	\$150,000	\$0	\$0	\$869,820	\$0	\$0	\$5,000	\$0	\$0
The Dalles	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Woodburn	\$0	\$270,000	\$408,000	\$1,229,480	<sup>(18)</sup> \$45,000	\$549,000	\$249,000	\$45,000	\$13,000

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Location	Roof	HVAC	Electrical	Seismic code Upgrades	Building Exterior	Grounds and Parking	Building Interior	Lead and Asbestos Removal	Other
<b>TOTALS:</b>	\$4,652,750	\$7,697,700	\$2,735,462	\$44,110,453	\$3,334,340	\$5,186,614	\$6,245,347	\$8,168,000	\$1,601,750
<b>Total Priority 1-27</b> <b>\$6,125,700</b>	<b>\$1,640,000</b>	<b>\$3,790,700</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$265,000</b>	<b>\$350,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>

The agency priority is identified by the superscript number and bold font.

**3. Staffing Impact:** None.

**4. Revenue Source:** \$6,125,700 General Fund, \$6,125,700 Federal Funds.

**Governor did not recommend.**

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# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
OPERATIONS PROGRAM  
POLICY PACKAGE 202  
PRIORITY 9

**1. Purpose**– This Policy Package requests the establishment of two facilities maintenance positions. These positions are intended to partially restore staffing levels reduced by prior budgets. Both of these positions are within the Oregon Military Department’s (OMD) Operations and Maintenance program.

Position #	Title	Classification	Type	GF	OF	FF
0017003	Facility Maintenance Specialist	C4012	Re-Establish	20% - \$24,310		80% - \$97,241
0017004	Facility Maintenance Specialist	C4012	Re-Establish	31% - \$37,680		69% - \$83,871
Mass Transit Tax				\$212		
Total Policy Package 202				\$62,202		\$181,112

The personnel shortfall created by the loss of positions as the result of the Legislatively Adopted Budgets for the 2009-2011 and 2011-2013 budgets has had a significant impact on the Installations Division’s ability to provide basic facility maintenance, to conduct Rental Program activities, and to meet customer service needs. The Facility Maintenance Specialist positions also contribute to the OMD’s ability to generate Other Fund revenue by being the onsite point of contact for rental customers. These positions also are the primary building operators and maintainers. They are required in order to provide well-maintained facilities for soldiers, full-time employees, community groups and individual rental use as well as emergency operations support to State of Oregon communities.

**Position 0017003: Facility Maintenance Specialist.** This Facility Maintenance Specialist position, salary range 18 in the Installations Division’s Operations and Maintenance Branch, would be assigned to the Kliever Armory in Portland and would also be responsible for several buildings on the Portland Air National Guard Base. The primary purpose of this position is to provide facility maintenance and repair, coordinate building usage as part of the rental program to other government agencies and the general public. This position would conduct all aspects of facility maintenance including daily custodial activities, preventative and planned preventative maintenance, exterior landscaping maintenance activities, operate the climate control systems and conducts critical fire life and safety inspections. It would also conduct the rental program management at the facilities which include marketing, contract writing and scheduling the required security and cleanup activities. Funding for this position will be split at 20% General Fund and 80% Federal Funds, for a total of \$24,310 General Fund and \$97,239 Federal Funds.

**Position 0017004: Facility Maintenance Specialist.** This Facility Maintenance Specialist position, salary range 18 in the Installations Division’s Operations and Maintenance Branch, would be assigned to the Springfield Armed Forces Reserve Center and to the Roseburg Armory. This position

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would provide maintenance and rental program management for these two geographically separated facilities. The primary purpose of this position is to provide facility maintenance and repair, coordinate building usage as part of the rental program to other government agencies and the general public. This position would conduct all aspects of facility maintenance including daily custodial activities, preventative and planned maintenance, exterior landscaping maintenance activities, operate the climate control systems and conduct critical fire life and safety inspections. Funding for this position will be split at 31% General Fund and 69% Federal Funds, for a total of \$37,680 General Fund and \$83,869 Federal Funds.

The fund splits for these positions are determined by the federal funding support percentage for each facility according to the Facilities Inventory and Stationing Plan (FISP) and by the estimated amount of time that would be spent at each facility. Federal funds would be provided by National Guard Bureau (NGB) through Appendix 1 of the Master Cooperative Agreement between NGB and the Military Department.

**2. How Achieved** – Approval of these positions will allow the agency to meet its mission by providing operations support to three key armories, provide needed support to Rental Program activities generating Other Funds rental revenue, and ensure that OMD meets its customer service expectations. This package also ties primarily to the Governor’s priority of “Safer, Healthier Communities” and secondarily to “Excellence in State Government.”

**3. Staffing Impact** –Establish two positions. 2 Positions - 2.00 FTE

**4. Quantifying Results** – The results of this package will be quantified by an increased customer service to tenant National Guard units and through Rental Program activities in Armories. Additionally; the Operations and Maintenance Branch management will be able to increase focus in analyzing and addressing preventive maintenance and deferred maintenance with the intent of reducing the amount of emergency maintenance projects.

**5. Revenue Source** - \$62,202 General Fund  
- \$181,112 Federal Funds

**Governor did not recommend.**

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
OPERATIONS PROGRAM  
POLICY PACKAGE 203  
PRIORITY 23

**1. Purpose**– This Policy Package establishes 21 permanent positions at Camp Umatilla. This package is critical to fulfilling the Oregon Military Department’s (OMD) ability to manage a 7,500 acre training site on the former U.S. Army Umatilla Chemical Depot. The current staff on site are limited duration state employees through the 2015-17 biennium, who are fulfilling the Caretaker Contract with the U.S. Army Base Realignment and Closure Commission (BRAC) office. These employees are federally funded through this contract with the Army. This package anticipates that OMD will receive real property responsibility (a federal license) for the 7,500 acres late in 2016 and establish the Umatilla Training Center (UTC).

Since 1980 2,060 acres at the site have been utilized as a training area by the Oregon National Guard (ORNG) and presently serves as the location for the ORNG Regional Training Institute (RTI) Military Occupational Specialty Qualification (MOSQ) School for Infantry Soldiers (11B) and Non Commissioned Officer leadership schools. These schools are offered to both reserve component as well as active duty soldiers. UTC also serves as the local training site for 3-116 Armor (Cavalry) Battalion based out of La Grande, as well as other ORNG units who routinely utilize this training site. Active duty units from Joint Base Lewis-McChord as well as reserve component units from the Washington National Guard also train at UTC.

In 2005 the closure of the Umatilla Chemical Depot (UMCD) was included in the Department of Defense Base Realignment and Closure (BRAC) Commission’s recommendations which Congress adopted. In 2009 the Umatilla Local Re-use Authority (LRA) was officially recognized by the Department of Defense. The LRA was formed of representatives from the Confederated Tribes of the Umatilla Indian Reservation, Port of Morrow, Port of Umatilla, Morrow County, and Umatilla County. The LRA is responsible for working with the Army to determine the fate of the property after the demilitarization and decommissioning is complete. The LRA developed a recommended plan for reutilization of the Depot after the chemical demilitarization. This recommended reutilization plan was submitted to the Army in August 2010. That plan provided the recommendation that 7,421 of the more than 19,000 acres of land be conveyed to the ORNG for use as a National Guard training site. This plan included the recommendation that the property be conveyed to the ORNG through congressional action. The language was introduced by Senators Wyden and Merkley in the 2012 National Defense Authorization Act (NDAA), which has since been signed by the President. The NDAA specified 7,500 acres be conveyed to the Oregon Military Department.

In view of the above background and that an additional 7,500 acres of property on UTC will be conveyed to OMD for use as a military training area for the ORNG, OMD will need to provide facility maintenance staff to perform daily operations and maintenance of the infrastructure. The services required of the facility maintenance staff include: basic facility maintenance, utility systems maintenance (electrical, plumbing, heating), grounds maintenance, security, safety, administrative support, environmental management and compliance, communications, purchasing, janitorial, postal services, security, surveillance, safety and Wildland Fire Services. These 21 positions will reside within the OMD’s Installations Division Operations

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Program. These positions will be funded with 100% Federal Funds through the Master Cooperative Agreement (MCA) between National Guard Bureau (NGB) and OMD.

Positions required to perform the basic functions are listed as follows:

Position #	Title	Classification	Type	Impact		
				GF	OF	FF
0017017	PEM / D - Facility Manager	X7006	Establish			\$200,639
0017016	Maintenance Operations Supervisor	X4046	Establish			177,853
0017015	Forest Officer	C8257	Establish			143,724
0017006	Facility Energy Technician 3	C4034	Establish			148,777
0017008	Procurement & Contract Specialist 2	C0437	Establish			166,475
0017007	Supply Specialist 1	C0758	Establish			108,930
0017009	Information Systems Specialist 4	C1484	Establish			159,575
0017010	Carpenter	C4003	Establish			138,646
0017005	Office Specialist 2	C0104	Establish			111,273
0017012	Plumber	C4005	Establish			148,777
0017011	Electrician 3	C4008	Establish			172,772
0017018	Facility Maintenance Specialist	C4012	Establish			121,549
0017019	Facility Maintenance Specialist	C4012	Establish			121,549
0017021	Custodian	C4101	Establish			98,708
0017023	Grounds Maintenance Worker 2	C4109	Establish			117,658
0017024	Grounds Maintenance Worker 2	C4110	Establish			117,658
0017022	Laborer	C4116	Establish			103,332
0017013	Wildland Fire Suppression Specialist	C8255	Establish			117,658
0017014	Wildland Fire Suppression Specialist	C8255	Establish			117,658
0017025	Natural Resource Specialist 2 - Waste Water Management Specialist	C8501	Establish			148,777
0017026	Natural Resource Specialist 2 – Sewer Plant Operator	C8501	Establish			148,777

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## BUDGET NARRATIVE

	Impact		
	GF	OF	FF
Total Personal Services			\$2,890,762
Services and Supplies			4,500,000
Total Policy Package203			\$7,390,762

Positions required and their basic duties are listed as follows:

**0017017 Principal Executive Manager/ D Facility Manager:** This X7006 Principal Executive Manager/ D Facility Manager, salary range 31X, will serve as the UTC Facility Manager who will be responsible for providing UTC with the everyday services including support for maintenance of facilities, equipment, utilities (electrical and propane) and grounds, security, safety, administrative support, environmental management and compliance, communications, purchasing, janitorial, postal services, security, surveillance, safety, building maintenance, vehicle support and Wildland Fire Services. This position will manage budgets, approve expenditures and serve as the primary point of contact for OMD and with local governments. The requested source of funding is 100% Federal Funds or \$200,639 per biennium.

**0017016 Maintenance & Operations Supervisor:** This Maintenance & Operations Supervisor, X4046 position, salary range 27, will be a working foreman and supervise a combination of skilled, semi-skilled, and unskilled employees, typically in the building maintenance trades. As the supervisor this position will provide the primary personnel management duties. The Maintenance Supervisor will approve work requests, schedule services, prioritize the work flow and coordinate for the purchase, receipt and issue of supplies, tools and equipment needed to perform building maintenance. The requested source of funding is 100% Federal Funds or \$177,853 per biennium.

**0017015 Forest Officer:** This Wildland Fire Forest Officer position, salary range 23, will provide operational oversight and planning of wildland fire suppression activities and fuels management as a way of reducing the risk of fire. This position will assist in planning, development, implementation, coordination, and evaluation of the wildland fire management program to achieve resource management objectives. It will coordinate with Bureau of Land Management (BLM), Oregon Department of Forestry (ODF), and local county fire departments or fire protection districts. It will maintain “safety first” as the foundation for all aspects of fire management. The primary responsibility is to provide technical guidance, program development and review, and to plan, coordinate, and monitor the fire management program and operations using data from various sources. The requested source of funding is 100% Federal Funds or \$143,724 per biennium.

**0017006 Facility Energy Technician 3:** This C4034 Facility Energy Technician 3 position, salary range 24, will have an electrical license, high pressure boiler license and be certified to replace or repair refrigeration or air conditioning systems. It will replace pumps, motors, fans, controls, condensers and

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# BUDGET NARRATIVE

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other HVAC and mechanical equipment or components. It will be the senior technician monitoring a large biomass heating plant. This position will also use a variety of hand and power tools or equipment. The requested source of funding is 100% Federal Funds or \$148,777 per biennium.

**0017008 Procurement & Contract Specialist 2:** This Procurement & Contract Specialist 2, C0437 position, salary range 27, will perform procurement and contracting functions in support of facilities operation under the direction of the Facility Manager. The position will work in a team-setting with the Supervisor and other staff to initiate, process, and track purchasing documents to facilitate operations of the Site. The position will aid in developing and recommending solicitation methods for quotations, invitations to bid, or requests for proposals. It will review, tabulate, and recommend purchasing awards and address questions regarding contracts or purchasing actions at UTC. The position assists in maintaining records on procurement transactions in compliance with agency policies. It will locate sources of supplies, products, and services, and determine the most appropriate method of procurement. The requested source of funding is 100% Federal Funds or \$166,475 per biennium.

**0017007 Supply Specialist 1:** This Supply Specialist 1, C0578 position, salary range 14, will maintain the maintenance warehouse supply and perform property accountability operations. This position will maintain stocking levels, receive, store, secure, inventory and maintain accountability for purchased supplies, tools and equipment. It will prepare inventory information for both federal and state reporting processes. This position will also process surplus property for disposal or sale. The requested source of funding is 100% Federal Funds or \$108,930 per biennium.

**0017009 Information Systems Specialist 4:** This Information Systems Specialist 4 position, salary range 25, will provide technical Systems Administration (SA) support, training, maintenance, and repair services to maintain Caretaker Agreement for information system requirements. It will assist in the evaluation of information management requirements that integrate, implement, and support complex improvements to existing communications and computer systems. It will also aid in planning information technology (IT) needs in coordination with Oregon Military Department Installations Division (AGI-IT), and ORARNG Deputy Chief of Staff for Information Management (DCSIM) staffs. This ISS 4 position will be the primary IT support on site. The requested source of funding is 100% Federal Funds or \$159,575 per biennium.

**0017010 Carpenter:** This Carpenter position, C4003 salary range 22, will perform all carpentry related functions. This position will also manage the door lock and key control program. It will complete maintenance, repair and replacement of doors, windows, fences, shelving, roofing, siding and flooring. The requested source of funding is 100% Federal Funds or \$138,646 per biennium.

**0017005 Office Specialist 2:** This C0104 Office Specialist 2 position, salary range 15, will perform administrative functions and process invoices for payment. It will monitor accounts and provide administrative support to the Facility Manager. This position will maintain document files and perform energy tracking and reporting in support of OMD and National Guard Bureau requirements. The requested source of funding is 100% Federal Funds or \$111,273 per biennium.

**0017012 Plumber:** This Plumber position, C4005, salary range 24, will maintain the water distribution system and interior plumbing systems. This position will repair or replace pipe, sprinklers, water pumps, and work on PVC, copper, cast iron, ABS, galvanized steel piping system. It will conduct

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# BUDGET NARRATIVE

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backflow preventer testing and replacement, open drains, flush systems and monitor catch basins. The requested source of funding is 100% Federal Funds or \$148,777 per biennium.

**0017011 Electrician 3:** This Electrician position, C4009 salary range 28, will maintain electrical distribution systems consisting of transformers, switch cabinets, primary/secondary power lines, communications cable and electrical services. It will maintain control systems for heating, waste water, fire alarm systems and lighting. This position replaces pumps, motors, controls and maintains back-up power generators. The requested source of funding is 100% Federal Funds or \$172,772 per biennium.

**0017018, 0017019 Facility Maintenance Specialist:** These Facility Maintenance Specialist C4012 positions, salary range 18, will conduct semi-skilled work assisting journey level and skilled trades people in building maintenance and repair. These positions will perform snow and ice removal, road and grounds maintenance, painting of buildings and structures, replace or repair doors, windows, siding, gutters and roof systems. These positions will troubleshoot installed building equipment and perform preventive maintenance checks and services. The requested source of funding is 100% Federal Funds or \$121,549 per biennium for each position, totaling \$243,098.

**0017021 Custodian:** This C4101 Custodian positions, salary range 10, will provide custodial / janitorial services for occupied administrative space. This position will replace light bulbs, stock restrooms, order custodial supplies, vacuums and shampoos carpets, cleans windows and a variety of floor and wall surfaces. It will inspect facilities and reports maintenance needs. The requested source of funding is 100% Federal Funds or \$98,708 per biennium.

**0017023, 0017024 Grounds Maintenance Worker 2:** These C4110 Grounds Maintenance Worker positions, salary range 17, will maintain roads and grounds. These positions will trim, edge, mow, maintains sprinkler system, apply fertilizers, herbicides, pesticides and report there use as required. They plant, prune, remove tress, clear tumbleweeds and work to control noxious weeds or invasive species. They use hand and power tools to include mowers, trimmers, power saws, tractors, and may use trenchers, backhoe, bobcat or street sweepers. The requested source of funding is 100% Federal Funds or \$117,658 per biennium for each position, totaling \$235,316.

**0017022 Laborer 2:** This C4116 Laborer position, salary range 12, will assist journey-level trade workers by doing a wide variety of routine and semi-skilled tasks. This position will use a wide variety of hand and power tools, and may operate forklifts or other warehouse equipment. This position will clear brush, help control tumbleweeds and may perform basic custodial tasks. The requested source of funding is 100% Federal Funds or \$103,332 per biennium.

**0017013, 0017014 Wildland Fire Suppression Specialist:** These C8255 Wildland Fire Suppression Specialist positions, salary range 17, will perform a wide variety of manual tasks in the areas of wildland fire prevention, pre-suppression, and fire suppression. They will serve as a member or engineer-operator for an engine or on a hand crew. These positions are responsible for engine/crew readiness. These positions coordinates and/or performs physical labor necessary to suppress and extinguish wildfire. Duties include detection, pre-suppression, prevention, and suppression. Also completes

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routine building and ground maintenance. May operate tractors, bobcats or other power equipment while removing brush, tumbleweed or other fuels removal. The requested source of funding is 100% Federal Funds or \$117,658 per biennium each, totaling \$235,316.

**0017025, 0017025 Natural Resource Specialist 2:** These C8502 Natural Resource Specialist positions, salary range 24, would manage and operate a wastewater treatment plant and a water supply system. These positions will perform the required sampling and reporting to OR-DEQ. Each position will cross-train with the other for continuity should one position not be available. Without each position OMD would be unable to operate this 7,500 acre site and be compliant with OR-DEQ requirements. UTC will house up to 1,200 soldiers at any one time. It is essential that the water wells and the waste water system operate and meet the capacity required by the use. These positions will be subject matter experts on wastewater treatment systems, storm water management, water supply and distribution systems and permitting, reporting and regulatory compliance requirements. They will execute projects; monitors contractor performance; maintains appropriate records; provides technical assistance to others; prepares and conduct training; and frequently represents the installation at meetings with federal, state, and local regulatory agencies. The requested source of funding is 100% Federal Funds or \$148,777 per biennium each, totaling \$297,554.

**Federal Funds Supplies and Services Limitation:** In addition to the new federally reimbursed positions, Oregon Military Department will be receiving funding from National Guard Bureau for supplies and services to operate and maintain the Umatilla Training Center. This S&S funding will provide for utilities, supplies, repair parts, small maintenance and repair projects and contracted services.

The Umatilla Training Center is authorized 100% Federal support by National Guard Bureau Regulation 5-1. Limitation requested for the 21 positions listed above is \$2,890,762. It is anticipated that in addition to personnel costs the operating expenses for UTC will be \$4,500,000 for the 2017-2019 Biennium. OMD will maintain its current statewide armed security guard contract with 24/7 contracted services estimated to be \$325,000 annually or \$650,000 for the 2017-2019 Biennium.

**2. How Achieved** - Expenditure limitation approval and appropriation of these positions will allow the agency to meet its mission by providing operations support to meet the requirements of managing this 7,500 acre site with over 260,000 square feet of facilities. This package ties primarily to the Governor's focus area of "Safer, Healthier Communities" and secondarily to "Excellence in State Government."

**3. Staffing Impact** – Establish 21 Positions - 21.00 FTE.

**4. Quantifying Results** –This package will be quantified by the Installations Division's ability to fund, operate and maintain this new infrastructure in support of the Oregon National Guard, the National Guard from other states as well as active duty units. The annual Installations Status Report will evaluate the condition of the facilities at Umatilla.

**5. Revenue Source** - \$7,390,762 Federal Funds.

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Modified by the Governor to establish 21 positions as Limited Duration rather than Permanent, pending receipt of federal license from the U.S. Army.

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\_\_\_\_\_ Agency Request        X   Governor's Budget      \_\_\_\_\_ Legislatively Adopted

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 203 - Camp Umatilla**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Federal Funds	-	-	-	7,390,762	-	-	7,390,762
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$7,390,762</b>	<b>-</b>	<b>-</b>	<b>\$7,390,762</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	1,726,416	-	-	1,726,416
Empl. Rel. Bd. Assessments	-	-	-	1,197	-	-	1,197
Public Employees' Retire Cont	-	-	-	329,574	-	-	329,574
Social Security Taxes	-	-	-	132,070	-	-	132,070
Worker's Comp. Assess. (WCD)	-	-	-	1,449	-	-	1,449
Flexible Benefits	-	-	-	700,056	-	-	700,056
<b>Total Personal Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$2,890,762</b>	<b>-</b>	<b>-</b>	<b>\$2,890,762</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	500	-	-	500
Out of State Travel	-	-	-	10,000	-	-	10,000
Employee Training	-	-	-	5,000	-	-	5,000
Office Expenses	-	-	-	10,000	-	-	10,000
Telecommunications	-	-	-	12,000	-	-	12,000
Data Processing	-	-	-	7,500	-	-	7,500
Publicity and Publications	-	-	-	1,500	-	-	1,500
Professional Services	-	-	-	10,000	-	-	10,000
Attorney General	-	-	-	5,000	-	-	5,000
Employee Recruitment and Develop	-	-	-	500	-	-	500
Dues and Subscriptions	-	-	-	1,500	-	-	1,500

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 203 - Camp Umatilla**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Facilities Rental and Taxes	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	1,000,000	-	-	1,000,000
Facilities Maintenance	-	-	-	3,436,500	-	-	3,436,500
<b>Total Services &amp; Supplies</b>	-	-	-	<b>\$4,500,000</b>	-	-	<b>\$4,500,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	7,390,762	-	-	7,390,762
<b>Total Expenditures</b>	-	-	-	<b>\$7,390,762</b>	-	-	<b>\$7,390,762</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							21
<b>Total Positions</b>	-	-	-	-	-	-	<b>21</b>
<b>Total FTE</b>							
Total FTE							21.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>21.00</b>

PACKAGE: 203 - Camp Umatilla

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017005	AU	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	02	2,558.00			61,392 49,879		61,392 49,879
0017006	AU	C4034	AA FACILITY ENERGY TECHNICIAN 3	1	1.00	24.00	02	3,791.00			90,984 57,791		90,984 57,791
0017007	AU	C0758	AA SUPPLY SPECIALIST 1	1	1.00	24.00	02	2,481.00			59,544 49,384		59,544 49,384
0017008	AU	C0437	AA PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	02	4,373.00			104,952 61,526		104,952 61,526
0017009	AU	C1484	IA INFO SYSTEMS SPECIALIST 4	1	1.00	24.00	02	4,146.00			99,504 60,069		99,504 60,069
0017010	AU	C4003	AA CARPENTER	1	1.00	24.00	02	3,458.00			82,992 55,654		82,992 55,654
0017011	AU	C4009	AA ELECTRICIAN 3	1	1.00	24.00	02	4,580.00			109,920 62,855		109,920 62,855
0017012	AU	C4005	AA PLUMBER	1	1.00	24.00	02	3,791.00			90,984 57,791		90,984 57,791
0017013	AU	C8255	AA WILDLAND FIRE SUPPRESSION SPEC	1	1.00	24.00	02	2,768.00			66,432 51,226		66,432 51,226
0017014	AU	C8255	AA WILDLAND FIRE SUPPRESSION SPEC	1	1.00	24.00	02	2,768.00			66,432 51,226		66,432 51,226
0017015	AU	C8257	AA FOREST OFFICER	1	1.00	24.00	02	3,625.00			87,000 56,725		87,000 56,725
0017016	MMS	X4046	AA MAINTENANCE & OPERATIONS SUPV	1	1.00	24.00	02	4,747.00			113,928 63,927		113,928 63,927
0017017	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	02	5,496.00			131,904 68,734		131,904 68,734
0017018	AU	C4012	AA FACILITY MAINTENANCE SPEC	1	1.00	24.00	02	2,896.00			69,504 52,047		69,504 52,047
0017019	AU	C4012	AA FACILITY MAINTENANCE SPEC	1	1.00	24.00	02	2,896.00			69,504 52,047		69,504 52,047
0017021	AU	C4101	AA CUSTODIAN	1	1.00	24.00	02	2,145.00			51,480 47,228		51,480 47,228

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017022	AU	C4116	AA LABORER/STUDENT WORKER	1	1.00	24.00	02	2,297.00			55,128 48,203		55,128 48,203
0017023	AU	C4110	AA GROUNDS MAINTENANCE WORKER 2	1	1.00	24.00	02	2,768.00			66,432 51,226		66,432 51,226
0017024	AU	C4110	AA GROUNDS MAINTENANCE WORKER 2	1	1.00	24.00	02	2,768.00			66,432 51,226		66,432 51,226
0017025	AU	C8502	AA NATURAL RESOURCE SPECIALIST 2	1	1.00	24.00	02	3,791.00			90,984 57,791		90,984 57,791
0017026	AU	C8502	AA NATURAL RESOURCE SPECIALIST 2	1	1.00	24.00	02	3,791.00			90,984 57,791		90,984 57,791
TOTAL PICS SALARY											1,726,416		1,726,416
TOTAL PICS OPE											1,164,346		1,164,346
TOTAL PICS PERSONAL SERVICES =				21	21.00	504.00					2,890,762		2,890,762

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
OPERATIONS PROGRAM  
POLICY PACKAGE 204  
PRIORITY 24

**1. Purpose**– This Policy Package requests the establishment of one Construction Inspector position, in addition to two existing Construction Inspector positions. Two employees are currently double-filled in one Construction Inspector position, with one designated as Limited Duration. This package will establish a new permanent position to accommodate the employee that is double-filled and designated as Limited Duration.

Position #	Title	Classification	Type	GF	OF	FF
0017001	Construction Inspector	C3265	Establish			\$166,478

This Construction Project Inspector position is located in the Installations Division’s Construction Operations Program, which conducts new construction and building alteration projects at Armories, Training Sites and on other facilities statewide. The primary purpose of this position is to coordinate and inspect construction of assigned Major Construction projects. Construction Inspectors are the on-the-ground owner’s representative ensuring that the contracted scope of work is installed or constructed in accordance with the designed plans and in accordance with building codes. OMD’s liability for construction activities is mitigated through onsite inspections ensuring adherence to the contract, the plans and specifications.

The Construction Inspector maintains detailed daily inspection notes in a log and file with project documents at the conclusion of the project. Inspectors facilitate effective communication between contractors and OMD to eliminate disputes and work stoppages. Inspectors review progress estimates with project management teams for payments to determine status of work completed for payment. The position ensures that quality control testing is performed as required, and stops, suspends, or rejects any work not in compliance with contract documents or commonly accepted construction practices. This position is funded with 100% Federal Funds through Appendix 1 of the Master Cooperative Agreement between NGB and the Military Department.

**2. How Achieved** – Approval of this position will allow for proper personnel management with the elimination of a double-fill situation. This package ties primarily to the Governor’s focus area of “Safer, Healthier Communities” and secondarily to “Excellence in State Government.”

**3. Staffing Impact** –Establish one position. 1 Position - 1.00 FTE

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# BUDGET NARRATIVE

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4. **Quantifying Results** – The results of this package will be quantified by the continued successful completion of new facilities and remodels of existing facilities which meet specifications and building codes.

5. **Revenue Source** - \$166,478 Federal Funds

**Governor recommended.**

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\_\_\_\_\_ Agency Request                        X   Governor's Budget                      \_\_\_\_\_ Legislatively Adopted

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 204 - LD to Permanent Position**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Federal Funds	-	-	-	166,478	-	-	166,478
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$166,478</b>	<b>-</b>	<b>-</b>	<b>\$166,478</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	104,952	-	-	104,952
Empl. Rel. Bd. Assessments	-	-	-	57	-	-	57
Public Employees' Retire Cont	-	-	-	20,035	-	-	20,035
Social Security Taxes	-	-	-	8,029	-	-	8,029
Worker's Comp. Assess. (WCD)	-	-	-	69	-	-	69
Flexible Benefits	-	-	-	33,336	-	-	33,336
<b>Total Personal Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$166,478</b>	<b>-</b>	<b>-</b>	<b>\$166,478</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	166,478	-	-	166,478
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$166,478</b>	<b>-</b>	<b>-</b>	<b>\$166,478</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	1
<b>Total Positions</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 204 - LD to Permanent Position**

**Cross Reference Name: Operations**  
**Cross Reference Number: 24800-002-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017001	AU	C3265	AA CONSTRUCTION INSPECTOR	1	1.00	24.00	02	4,373.00			104,952		104,952
											61,526		61,526
TOTAL PICS SALARY											104,952	104,952	
TOTAL PICS OPE											61,526	61,526	
TOTAL PICS PERSONAL SERVICES =				1	1.00	24.00					166,478		166,478

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
OPERATIONS PROGRAM  
POLICY PACKAGE 205  
PRIORITY 14

1. **Purpose** – This Policy Package establishes seven new positions at the Portland Air National Guard (ANG) Base. They will be funded 20% General Fund and 80% Federal Funds through the Facility Operations and Maintenance Activities (FOMA) Appendix of the Master Cooperative agreement (MCA) between the Oregon Military Department and the National Guard Bureau (NGB).

The Portland ANG Base is made up of 64 buildings on approximately 220 acres adjoining Portland International Airport. It serves primarily as the home of the 142d Fighter Wing, which protects the northwest United States 24/7 with its alert mission flying F-15 fighter jets. These fighter jets are on call and ready to go at a moment's notice, responding to commercial airline emergencies as well as intercepted Russian long range bombers that have resumed cold war tactics, testing our defenses off of the west coast. They have provided aerial protection recently during the 2016 Super Bowl and protecting the President during his visits to the region. In addition to the alert mission, Portland ANG Base hosts various tenants such as the Air Force Reserve's 304th Rescue Squadron, which in times of need assists local search and rescue operations. It also hosts the Oregon Army National Guard, Civil Air Patrol, the Federal Bureau of Investigation and STARBASE. STARBASE is an Oregon Military Department program focusing on teaching Science, Technology, Engineering and Mathematics (STEM) to local school-aged children.

The FOMA program is managed by the 142d Civil Engineer Squadron (142 CES). This unit was fully staffed during the 2013-2015 biennium due to the addition of 8 limited duration employees from the legislature. With the support of the limited duration employees, the 142 CES had a banner year in 2014. The unit executed nearly \$7M in federal funding for construction and renovation on Portland ANG Base, of which nearly \$800,000 was gained at the very end of Fiscal Year 2014. That year also included the start and construction of a new \$1.9M F-15 alert hangar, \$2.2M for 9 aircraft weather shelters, \$600K for fuel station repairs, \$1.3M for sewer line repairs, \$260K for HVAC energy upgrades, \$300K for stormwater system repairs, and the \$600K in energy efficient lighting. All of these projects supported both the missions of Portland ANG Base and the local Portland economy. The unit was recognized as the 'Unit of the Year' within the Oregon Air National Guard for its excellence in 2014. The additional funding and positions requested as a part of this policy package would allow the unit to function optimally and efficiently like it did 2-3 years ago.

All of the missions on Portland ANG Base rely upon safe, healthy facilities to operate in. Without this additional funding facility maintenance and upkeep will continued to be deferred across the installation. Currently facility maintenance is sitting at approximately 60% base-wide. This impacts all missions assigned to the base. Key life, health and safety systems on the installation have deferred maintenance to include HVAC systems for server rooms, fire suppression and alarm systems, lightning protections systems, and primary utility grids. The total value of the deferred maintenance on the installation equates to approximately \$740,000 annually. Over time deferred maintenance costs lead to increased

Agency Request

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## BUDGET NARRATIVE

repair costs and additional negative impacts for on-base missions. Custodial services are mandatory to meet certain cleanliness standards within the base fitness standards and living areas. The installation has been without State custodial support since the start of the 2015-2017 biennium and has been operating at a much reduced level of service with a limited Federal contract. With this additional funding the quality, safety, and health of all who work and visit Portland ANG Base would be improved.

Environmental readiness and stewardship are very important at Portland ANG Base. The funding and positions requested in this policy package include vital grounds keepers. They enable the base to maintain rigorous standards per the Port of Portland, Environmental Protection Agency, and Department of Environmental Quality. Portland International Airport is home to the Streaked Horned Lark, a recently listed threatened species. Ensuring that the base maintains compliance with strict environmental laws is vital to ensure the protection of this bird. Additionally, grounds maintenance staff safeguards flying operations by deterring wildlife (primarily birds) that would threaten aircraft while in airspace around Portland International Airport. The lack of an adequate grounds maintenance staff has slowed the implementation of repairs and improvements to our landscaping that would deter a large migrating population of Canada geese, one of the greater threats to aircraft in and around the airport.

This package requests a total of \$173,248 in State funding and will lead to the direct Federal contribution of \$690,618. By utilizing a cost effective 20% State/80% Federal funding model for every \$1 provided in State funding the Federal government provides \$4, and brings with it additional 100% Federal funding. The majority of these funds will go towards salaries and benefits which will in turn support the local economy in the Portland area, resulting in significant contributions to the community's economy.

The funding provided by this package would go towards hiring seven new positions on Portland ANG Base to include two Heating, Ventilation, and Air Conditioning (HVAC) technicians, two roads and grounds maintenance workers, two custodians and one accounting technician.

Pos #	Title	Classification	Type	Impact		
				GF	OF	FF
0017045	Accounting Technician 2	C0211	Establish	\$23,531		\$94,127
0017046	Custodian	C4101	Establish	19,742		78,966
0017047	Custodian	C4101	Establish	19,742		78,966
0017048	Transportation Maintenance Specialist 2	C4152	Establish	25,065		100,260
0017049	Transportation Maintenance Specialist 2	C4152	Establish	25,065		100,260
0017050	Facility Energy Technician 3	C4034	Establish	29,756		119,021
0017051	Facility Energy Technician 3	C4034	Establish	29,756		119,021
Mass Transit Tax				596		
<b>Total Policy Package 205</b>				<b>\$173,248</b>		<b>\$690,618</b>

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**Position 0017045 Accounting Technician:** This position will maintain specialized accounting record systems including resolving errors, balancing accounts and records, and preparing reports and performing general administrative duties.

**Positions 0017046, 0017047 Custodian:** These two positions will perform semi-skilled maintenance, repair and general cleaning at the airbase.

**Positions 0017048, 0017049 Transportation Maintenance Specialist 2:** These two positions will support and assist the pavements section at the air base, including operating heavy equipment, repairing concrete and asphalt roadways, airport ramps, runways roads and parking lots, digging and cleaning ditches, catch basins and drainage systems. They will also maintain equipment at the air base.

**Positions 0017050, 0017051 Facility Energy Technician 3:** These two positions will respond to service calls and work orders on HVAC and refrigeration mechanical systems. They will maintain, operate and control HVAC systems to conserve energy and set system schedules and parameters. They will troubleshoot, isolate malfunctions and identify problems.

2. **How Achieved** – Appropriation and approval will allow the agency to operate, maintain and support Facility Operations and Maintenance Activities through the State and Federal Cooperative Agreement at the Portland Air National Guard Base. These positions support 4 of the 5 priorities the Governor has for the future of Oregon: A Thriving Oregon Economy, Excellence in State Government, Safer, Healthier Communities, and Responsible Environmental Stewardship.
3. **Staffing Impact** – Establish 7 permanent positions to support facility maintenance at Portland Air National Guard Base.
4. **Quantifying Results** – The results of this policy package will be monitored by audits performed by the Secretary of State Audits Division and federal internal auditors, as well as operational reviews performed by the Department of Defense.
5. **Revenue Source** - \$173,248 General Fund and \$690,618 in matching Federal Funds.

**Governor did not recommend.**

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\_\_\_\_\_ Agency Request                        X   Governor's Budget                      \_\_\_\_\_ Legislatively Adopted

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# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
OPERATIONS PROGRAM  
POLICY PACKAGE 206  
PRIORITY 10

1. **Purpose** – This Policy Package funds the Portland Air National Guard (ANG) for the purposes of paying an annual storm-water fee assessed by the City of Portland, Bureau of Environmental Services (BES).

Portland Oregon ANG Base is on approximately 220 acres adjoining Portland International Airport. It serves primarily as the home of the 142d Fighter Wing, which protects the northwest United States 24/7 with its alert mission flying F-15 fighter jets. These fighter jets are on call and ready to go at a moment's notice, responding to commercial airline emergencies as well as intercepted Russian long range bombers that have resumed cold war tactics, testing our defenses off of the west coast. They have provided aerial protection recently during the 2016 Super Bowl and protecting the President during his visits to the region. In addition to the alert mission, Portland ANG Base hosts various tenants such as the Air Force Reserve's 304th Rescue Squadron, which in times of need assists local search and rescue operations. It also hosts the Oregon Army National Guard, Civil Air Patrol, the Federal Bureau of Investigation and STARBASE. STARBASE is an Oregon Military Department program focusing on teaching Science, Technology, Engineering and Mathematics (STEM) to local school-aged children.

The funding provided by this package would go towards a new annual fee assessed by the City of Portland's BES bill for storm-water. While there is no direct benefit received by the Portland Air National Guard base as it relates to this fee, a matter which we have addressed through judicial proceedings, National Guard Bureau has determined this is an eligible utility cost through the Facilities Operations & Maintenance Agreement (FOMA) and requires a 20% non-federal match.

This package requests a total of \$300,000 in State funding and will lead to the direct Federal contribution of up to \$1,200,000. The total of \$1,500,000 covers 100 percent of the estimated \$750,000 annual fee, currently projected to be assessed, during the 2017-19 biennium. Portland ANG does not have sufficient non-federal resources within its existing budget to absorb this new utility cost.

Should this package not be approved the ANG may be required to look at a reduction in staffing levels to free necessary non-federal resources to finance the cost of the storm-water bill. Potential staff reductions include one Heating, Ventilation, and Air Conditioning (HVAC) technician, two roads and grounds maintenance workers, two facilities maintenance technicians, and one electrician. This loss in manning would have a direct impact on maintenance staff continuity and ability, resulting in an increased risk to the Base's ability support Environmental and Safety programs. The potential reduction in staffing would result in a corresponding increase in the deferred maintenance backlog and reduction in mission support capability. Facility maintenance and upkeep would continue to be deferred at an increasing rate across the installation.

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# BUDGET NARRATIVE

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2. **How Achieved** – Appropriation and approval will allow the agency to meet a mandatory financial obligation levied by the City of Portland’s Bureau of Environmental Services. This package ties primarily to the Governor’s priority of “Responsible Environmental Stewardship.”
3. **Staffing Impact** – None.
4. **Quantifying Results** – The results of this policy package will be monitored by audits performed by the Secretary of State Audits Division and federal internal auditors, as well as operational reviews performed by the Department of Defense.
5. **Revenue Source** - \$300,000 General Fund and \$1,200,000 in matching Federal Funds

**Governor did not recommend.**

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\_\_\_\_\_ Agency Request                        X   Governor’s Budget                      \_\_\_\_\_ Legislatively Adopted

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# BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT  
OPERATIONS PROGRAM  
POLICY PACKAGE 207  
PRIORITY 1

**1. Purpose**– This Policy Package requests \$10,869,000 General Fund to remediate ten armories that contain hazardous materials, mainly lead contamination resulting from indoor firing ranges used by the Oregon Army National Guard for small arms training. This is a critical life-safety issue that must be addressed. High levels of ingested lead can cause serious health effects, including high blood pressure, cardiovascular and reproductive problems, and lower kidney function. Lead is particularly harmful to children. This policy package ties directly to two of the Governor’s five priorities: “Safer, Healthier Communities” and “Responsible Environmental Stewardship.”

In November 2014, the Oregon Military Department became aware of dangerously high lead dust levels in twelve of its facilities that housed indoor weapons ranges. Lead dust is a regulated hazardous material, and tests revealed that the lead dust in our indoor ranges exceeded allowable levels. All of the facilities had varying levels of lead dust in areas outside the indoor firing ranges. The agency ceased use of the indoor ranges, and sealed them pending cleanup. All 12 indoor firing ranges were closed in November 2014, and rental activity ceased in early 2015 (some have since re-opened to rentals). Gun range activities are now taking place at outdoor ranges, and all 12 indoor firing ranges will be converted to equipment storage space.

The Forest Grove Armory had the highest and most widespread levels of contamination, necessitating an immediate closure and abatement project. Units and equipment stationed at Forest Grove were displaced into other already overcrowded facilities while the abatement has been conducted, and will return to Forest Grove upon completion in October 2016.

The Roseburg Armory was already approved for an Armory Service Life Extension Project, which successfully abated and repurposed its indoor rifle range as part of its scope. It has since reopened to the public.

The Oregon Military Department conducted work area cleanup at the remaining 10 facilities to allow for modified continued use pending a full abatement project. Additionally, the Oregon Military Department contracted for a comprehensive hazardous material survey and abatement study for the remaining 10 facilities. The study has identified significant hazardous material at all of the facilities that requires abatement. This request would provide the funding to conduct hazardous material abatement and a portion of the cost to conduct indoor weapons range conversions at the remaining 10 facilities. These armories are located in Ashland, Baker City, Bend, Coos Bay, Kliever (Portland), Lane County, McMinnville, Ontario, Pendleton and the Salem Anderson Readiness Center.

OMD is reliant on Other Funds rental revenue to maintain its armories and pay staff costs. The closure of 12 armories to rentals has had an impact on rental revenue. The Kliever and Forest Grove armories were in the top five revenue producers. Currently four of the 10 armories are closed to rentals (Ashland, Coos Bay, Kliever and Pendleton), but most if not all will be closed during the remediation project, depending on the scope of work required,

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# BUDGET NARRATIVE

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and for safety concerns. Any reduction in rental revenue has an immediate impact on the ability of facility maintenance staff to purchase goods or services needed in the ongoing management of our facilities. The majority of armories managed by the Military Department require a 50% non-federal match for all operational costs, with rental revenue acting as a major source of that match. Reliance on rental revenue has increased dramatically over the last three biennia as the agency has dealt with ongoing reductions to available General Fund. This ongoing reduction has helped lead to increased levels of deferred maintenance, now estimated at \$130 million, across the enterprise. The ability of the Military Department to leverage rental revenue, along with limited General Fund resources, is a primary factor keeping deferred maintenance at this already challenging level and not higher.

The ten armories have also been tested for asbestos contamination, with test results indicating that most of the asbestos-containing materials can be managed in place. Only one armory (Kliever) is recommended for abatement via replacement of pipe insulation.

Federal Funds are being pursued for the remediation work but are uncertain. If the General Fund requested in this policy package is approved, the likelihood of obtaining federal funds would increase substantially, as the state could demonstrate existing matching funds.

2. **How Achieved** – Approval of this policy package will allow OMD to remediate lead contamination from ten armories, convert the indoor firing ranges to storage space, and reopen all facilities to public rentals.
3. **Staffing Impact** –None.
4. **Quantifying Results** – The results of this package will be quantified by clean lead test results at the ten armories affected by lead contamination.
5. **Revenue Source** - \$10,869,000 General Fund.

**Governor did not recommend.**

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\_\_\_\_\_ Agency Request                        X   Governor's Budget                      \_\_\_\_\_ Legislatively Adopted

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - OPERATIONS (002)**

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19		
						Agency Request	Governor's Budget	Legislatively Adopted
Federal Revenues as Other Funds	Oth	0355	187,432	740,000	740,000	376,200	376,200	
Charges for Services	Oth	0410	253,207	-	-			
Facility Rental Fees	Oth	0510	2,949,957	2,978,144	2,978,144	3,009,720	3,009,720	
Interest	Oth	0605	1,368	-	-	-	-	
Sales Income	Oth	0705	6,871	-	-	-	-	
Donations	Oth	0905	50,000	-	-			
Other Revenues	Oth	0975	689,749	320,000	456,457	392,000	392,000	
Transfer In- Intrafund	Oth	1010	390,892	-	-	-	-	
Transfer In- Other	Oth	1050	-	-	-	-	-	
Transfer from Energy, Dept of	Oth	1330	50,000	-	-	-	-	
Transfer Out- Intrafund	Oth	2010	(447,632)	(106,014)	(106,014)	(102,541)	(102,541)	
Subtotal - Other Funds			4,131,844	3,932,130	4,068,587	3,675,379	3,675,379.00	-

\_\_\_\_\_ Agency Request

\_\_\_X\_\_\_ Governor's Budget

\_\_\_\_\_ Legislatively Adopted

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - OPERATIONS (002)**

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19		
						Agency Request	Governor's Budget	Legislatively Adopted
Federal/State Agreements:								
Master Cooperative Agreement	Fed	0995	81,276,610	83,381,178	85,326,225	96,716,204	88,395,083	
Transfer Out - Intrafund	Fed	2010	-	-	-	-		
Transfers-Centralized Personnel Plan	Fed	2020	(1,047,942)	(1,368,101)	(1,368,101)	(1,428,822)	(1,428,822)	
Subtotal - Federal Funds			80,228,668	82,013,077	83,958,124	95,287,382	86,966,261	-
Total - Other Funds and Federal Funds			84,360,512	85,945,207	88,026,711	98,962,761	90,641,640	-

Agency Request

Governor's Budget

Legislatively Adopted

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Military Dept, Oregon  
2017-19 Biennium**

**Agency Number: 24800**

**Cross Reference Number: 24800-002-00-00-00000**

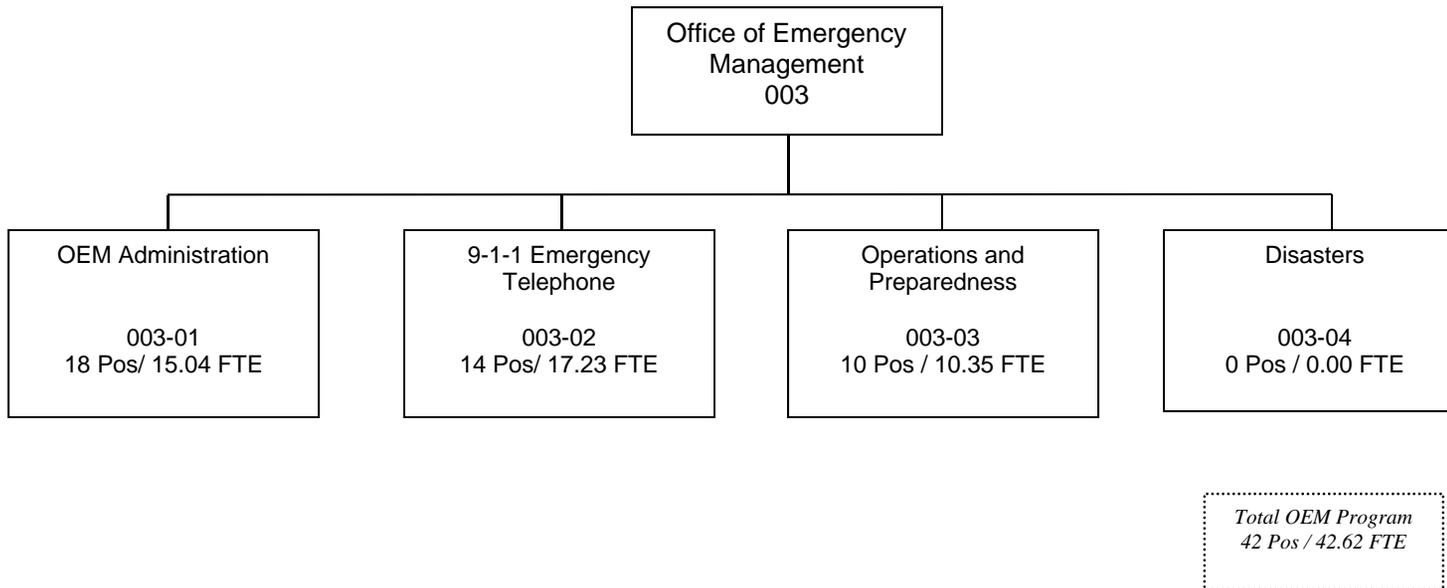
<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Other Funds</b>						
Federal Revenues	187,432	740,000	740,000	376,200	376,200	-
Charges for Services	253,207	-	-	-	-	-
Rents and Royalties	2,949,957	2,978,144	2,978,144	3,009,720	3,009,720	-
Interest Income	1,368	-	-	-	-	-
Sales Income	6,871	-	-	-	-	-
Donations	50,000	-	-	-	-	-
Other Revenues	689,749	320,000	456,457	392,000	392,000	-
Transfer In - Intrafund	390,892	-	-	-	-	-
Tsfr From Energy, Dept of	50,000	-	-	-	-	-
Transfer Out - Intrafund	(447,632)	(106,014)	(106,014)	(102,541)	(102,541)	-
<b>Total Other Funds</b>	<b>\$4,131,844</b>	<b>\$3,932,130</b>	<b>\$4,068,587</b>	<b>\$3,675,379</b>	<b>\$3,675,379</b>	<b>-</b>
<b>Federal Funds</b>						
Federal Funds	81,276,610	83,381,178	85,326,225	96,716,204	88,395,083	-
Transfer In - Intrafund	249,839	-	-	-	-	-
Transfer Out - Intrafund	(249,839)	-	-	-	-	-
Transfer Out - Indirect Cost	(1,047,942)	(1,368,101)	(1,368,101)	(1,428,822)	(1,428,822)	-
<b>Total Federal Funds</b>	<b>\$80,228,668</b>	<b>\$82,013,077</b>	<b>\$83,958,124</b>	<b>\$95,287,382</b>	<b>\$86,966,261</b>	<b>-</b>

BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT

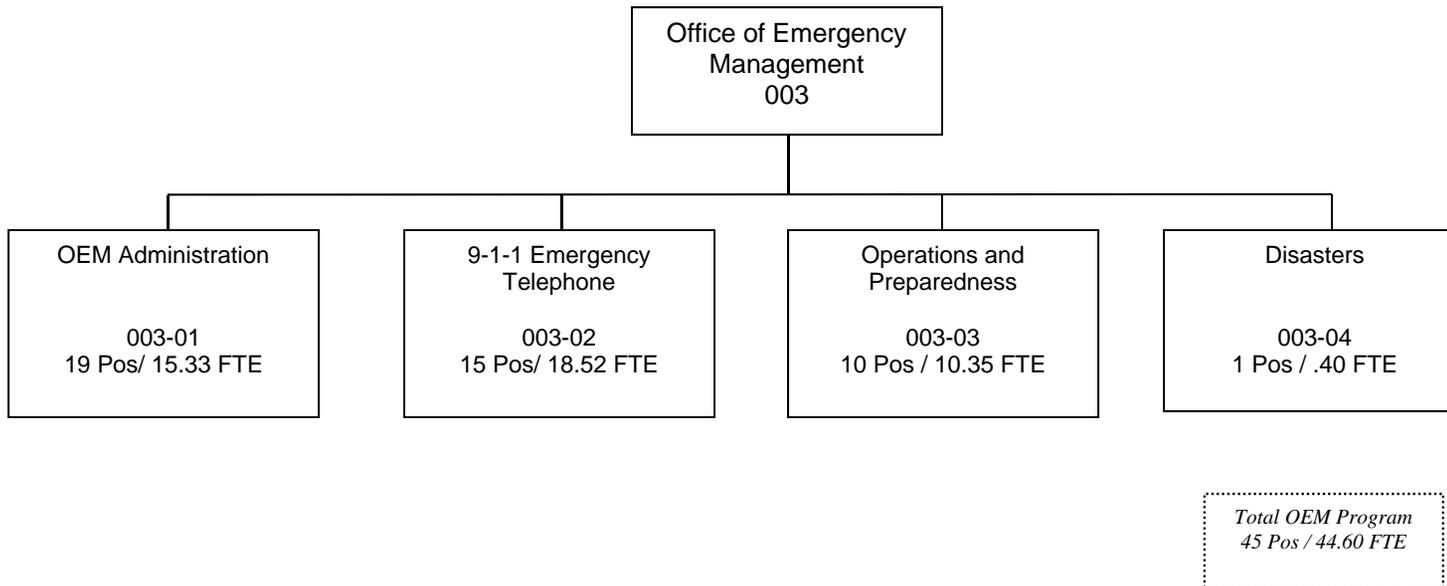
Office of Emergency Management  
2017-2019 Organization Chart



BUDGET NARRATIVE

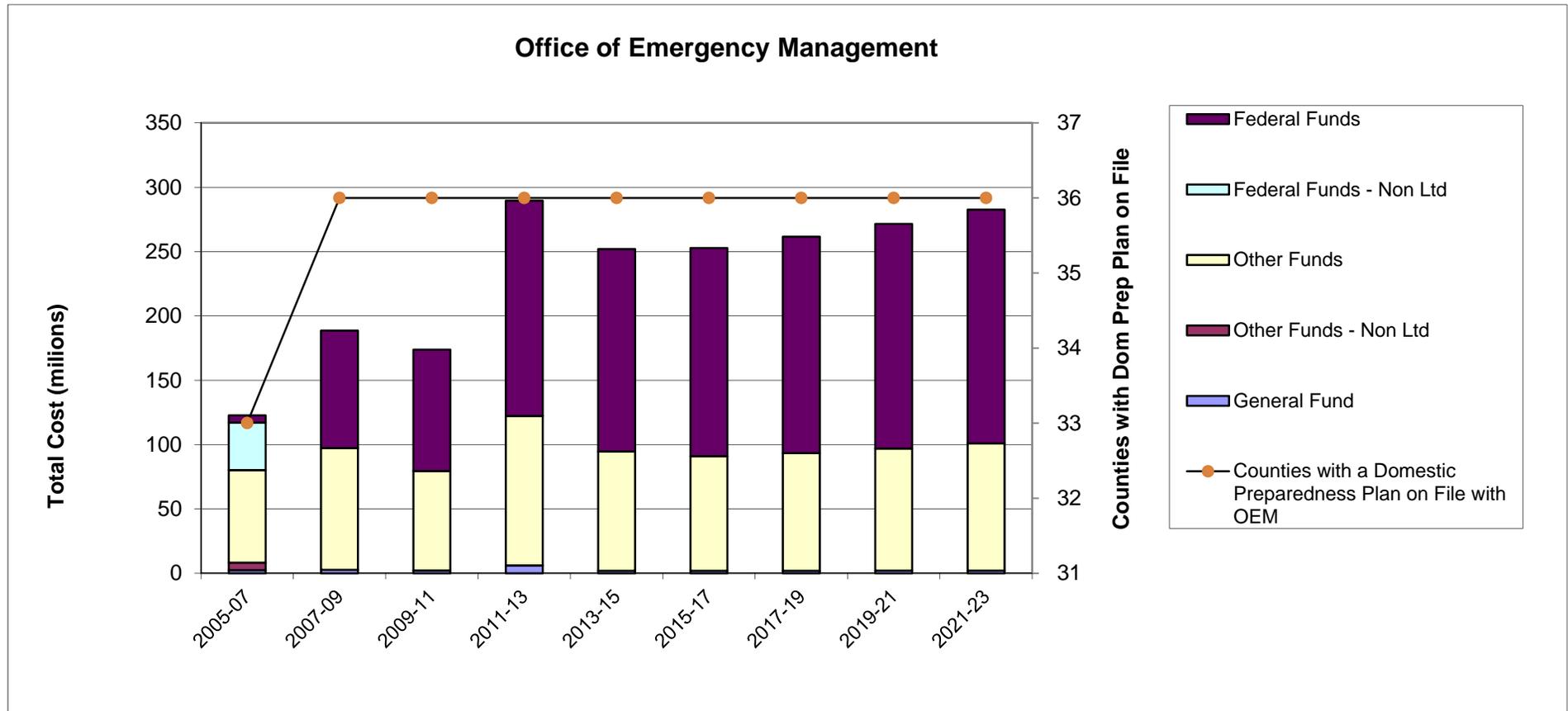
OREGON MILITARY DEPARTMENT

Office of Emergency Management  
2015-2017 Organization Chart



# Oregon Military Department – Office of Emergency Management – Executive Summary

Primary Long Term Focus Area: Safer, Healthier Communities  
 Secondary Long Term Focus Area: Excellence in State Government  
 Program Contact: Andrew Phelps, Director (503) 378-3933



Agency Request     
  Governor’s Budget     
  Legislatively Adopted

2017-2019

### **Program Overview**

The Office of Emergency Management (OEM) coordinates statewide emergency services and maintains emergency communications systems used for public warnings, emergency notifications, and emergency support. OEM also provides cities, counties, and tribes throughout Oregon with planning, training, exercise and technical assistance as it relates to disaster preparedness, emergency response, recovery services, and hazard mitigation.

### **Program Funding Request**

The 2017-19 Governor's Budget (GB) for the Office of Emergency Management within the Oregon Military Department includes expenditure authority of \$1,880,171 General Fund, \$91,477,976 Other Funds, and \$168,158,735 Federal Funds. The 2017-19 GB includes 42 positions and 42.62 FTE.

This budget request ensures a fully staffed and high-functioning Office of Emergency Management is available to provide critical services to the citizens of Oregon. A high-functioning OEM is critical to the success of the Governor's Safety Strategy as it relates to emergency preparedness, emergency response, disaster mitigation and 9-1-1 call taking activities. The impact of OEM to the citizens of Oregon is tremendous, as situations like the Great Sendai Earthquake and Tsunami of 2011 in Japan aptly demonstrated should a Cascadia style event should occur off Oregon's shores.

An additional benefit provided by OEM is the ability to leverage federal resources. The Emergency Management Performance Grant (EMPG), which is a primary funding tool for OEM, requires a 50% non-federal match. Each year, available federal funding is unmatched due to lack of state investment. The request for investment made by this budget would result in these federal funds being brought to Oregon for use in enhancing our emergency response efforts.

### **Program Description**

The Office of Emergency Management encompasses four program areas: Administration, Plans and Training, Technology and Response and Mitigation and Recovery.

1. The Administration Program oversees the strengthening of Oregon's overall emergency preparedness by coordinating and providing intra-governmental, non-governmental, and private sector partners with the opportunities to collaborate on specific patterns of preparatory actions. The result of these efforts lead to planned, coordinated, and cooperative responses to natural and man-made disasters, which is the goal of the Executive and Legislative branches of government.
2. The Plans and Training Program (PTP) executes planning, training, and exercise programs with the goal of raising awareness. This increase in awareness leads to better statewide preparedness for all hazard incidents. The PTP also provides daily customer service to state and local

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agencies regarding Homeland Security Grant Programs, Emergency Operations Plans, Geological Hazard Programs, the National Incident Management System (NIMS), Training and Exercise Teams, Citizen Corp Program and the State Emergency Coordination Center.

3. The Technology and Response Program (TRP) is responsible for the seamless operation of the statewide Enhanced 9-1-1 system. This includes the responsibility for the continual coordination and management of the network necessary to deliver 9-1-1 calls to Public Safety Answering Points across the state. The TRP oversees the state Search and Rescue program which coordinates local search and rescue efforts with the National Guard, Coast Guard and the Civil Air Patrol. Finally the TRP coordinates with the Oregon State Police to manage the Oregon Emergency Response System (OERS).
4. The Mitigation and Recovery Program (MRP) leads the coordination among state, local, and federal agencies in the development, planning, and adoption of local community hazard mitigation plans. The MRP accomplishes this by administering multiple Department of Homeland Security programs including the Pre-Disaster Mitigation Program, the Flood Mitigation Assistance Program, the Severe Repetitive Flood Program, the Hazard Mitigation Grant Program, and the Robert T. Stafford Disaster Relief Fund (which encompasses Public Assistance and Individual Assistance for disaster recovery). Additionally the MRP leads the coordination of the Emergency Management Performance Grant which provides financial support for the day to day operations of county, city and tribal Emergency Managers. The MRP also leads efforts surrounding post disaster recovery activities as they relate to the Robert T. Stafford Disaster Relief Fund.

The major cost drivers associated with the OEM program include Personal Services costs. While increased costs are an issue, reductions in Homeland Security Grant Funds is a key issue affecting OEM. Oregon's share of Homeland Security Grant funds fell by 32% from \$5,137,205 to \$3,459,364 between 2011 and 2013. Without an alternative means of financing, reductions in federal support will adversely impact the future ability of OEM to retain key program and grant administrative staff in coming years.

To accomplish its complex mission OEM heavily utilizes partnerships between federal, state, and local agencies as well as volunteer groups.

The Administration Program partners with state agencies, cities and counties to coordinate a holistic approach to emergency management. This approach includes helping create awareness, response, mitigation and recovery processes. The Plans and Training Program (PTP) partners with state agencies to administer the Oregon Emergency Response System Council. These partners also man the state Emergency Coordination Center during natural and human-made disasters. These partnerships help provide emergency support functions to determine the resources or assets needed to meet the needs of impacted areas. OEM has partnerships with all state agencies when responding to emergency situations.

The Technology and Response Program (TRP) partners with the 43 Public Safety Answering Points (PSAPs) around the state to ensure seamless operation of the 9-1-1 system. The TRP meets quarterly with members of the PSAP community to discuss new technologies, operational improvements and program requirements. The TRP also partners with the Amateur Radio Unit (ARU) during times of emergency. The ARU is

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staffed by volunteers and acts as a backup/alternative system for statewide communication when traditional means of communication have broken down.

The Mitigation and Recovery Program (MRP) works with local jurisdictions and state agencies to plan strategies for the mitigation of hazards across the state. The MRP also partners with the Federal Emergency Management Agency (FEMA) in effectively leveraging federal resources.

Opportunities to improve performance through alternative delivery methods: The creation of regional Emergency Management Teams is a strategy which would lead to more effective and coordinated response and recovery efforts across the state. An additional strategy would be to begin incorporating mitigation practices during the development stages of construction and industrial expansion. It has been shown that mitigation is one of the most effective mechanisms for building disaster resilient communities.

### **Program Justification and Link to Long Term Outcomes**

The mission of the Office of Emergency Management (OEM) is to support the safety and security of the citizens of Oregon. This mission goes hand in hand with the Governor's goal that all Oregonians should live in safer and healthier communities. OEM accomplishes this mission through effective partnership development, planning and training, mitigation actions, educational outreach, research and development and leveraging of available resources. The partnerships between OEM and the vast array of federal, state, and local agencies as well as public organizations provide for coordination toward emergency preparedness, response, recovery and hazard mitigation.

OEM provides guidance through effective statewide leadership on disaster awareness, preparedness, mitigation, and response and recovery. This leadership helps ensure communities have prepared and planned for disasters and the corresponding recovery efforts which follow. These planning actions help improve the resiliency of Oregon to the long term impacts of natural and human-made disasters.

OEM is continually working to improve the services and materials needed to help educate communities. OEM has distributed thousands of brochures on hazard preparedness, especially as it relates to earthquakes. OEM also utilizes social media (Twitter and Facebook) to share the message of preparedness, as well as for disseminating real time information during a disaster. Effective statewide communication is an integral part of the operations within OEM.

A major communication project underway within OEM is the development of the Next Generation 9-1-1 system. The development of this system will help coordinate shared public safety data and real time communication systems with the goal of increasing the capability and responsiveness of all public services. In addition to Next Generation 9-1-1, OEM is working to improve the Oregon Emergency Response System (OERS). The improvements are focused on enhancing the communication and coordination between government agencies for responding to hazard incidents across the state.

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It is important to realize the work done by OEM impacts policy areas outside of safety. Having effective mitigation and disaster recovery plans in place along with proactive educational outreach helps improve the resiliency of Oregon’s economy, a secondary link to the focus area of “A Thriving Oregon Economy.” The work performed by OEM and its partnership with the federal government helps bring millions of dollars to Oregon to help improve public infrastructure and facilities as well as removing homes from flood zones. The result is less damage and injuries during future events and a quicker economic recovery to impacted areas.

**Program Performance**

To date the Office of Emergency Management (OEM) has distributed funding to all 36 Oregon counties to help finance emergency management programs. Currently 100% of Oregon counties have a formal written Emergency Operations Plan on file with OEM. Our goal is continue to have 100% of counties with a plan on file with the office. Through the Emergency Communications Account all 43 Public Safety Answering Points (PSAPs) are able to maintain/upgrade 9-1-1 call taking equipment. Currently 80% of Oregon’s population is covered by a FEMA approved hazard mitigation plan. This has resulted in several mitigation projects being approved for funding through the Pre-Disaster Mitigation Program.

**Enabling Legislation/Program Authorization**

The Office of Emergency Management (OEM) is a division of the Oregon Military Department which is authorized under Article X of the Oregon State Constitution. OEM is further authorized by Oregon Revised Statutes 401.052, 403.120 and 404.100. Federal program authority is authorized by Department of Homeland Security 44 Code of Federal Regulations (CFR).

**Funding Streams**

For 2015-17 biennium, the program is funded with General Fund (1%), Other Funds (35%) and Federal Funds (64%). Other Funds include dedicated Emergency Communication Tax Revenue authorized by ORS 403.235 which is collected from vendors that sell any device capable of reaching the 9-1-1 system. Pre-paid telephones were added to taxable devices with HB 4055 (February 2014 legislative session), which applies to retail transactions beginning October 1, 2015. Federal Funds carry match requirements from zero to 50 percent, are dedicated, and come primarily from the Department of Homeland Security.

**Proposed Program Enhancements for 2017-19**

The proposed budget for the Office of Emergency Management contains enhancements over the program’s Current Service Level budget for 2015-17 biennium. Policy Package 301 requests a fund shift for three (3) positions currently funded by the Homeland Security Grant Program (HSGP). This request is for one Program Analyst 3 and two Accountant 3’s within the Office of Emergency Management (OEM) to shift from Federal Funds to General Funds. Due to the broad nature of the work conducted by these positions, and the restrictions of use for Federal grant funding, coupled with the continued reduction of the Homeland Security Grant, General Fund is the most appropriate source of financing to ensure that OEM is able to meet the needs of the state.

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Policy Package 302 establishes four additional positions. Two Program Analyst positions to help manage projects and provide direct, tailored, technical assistance to city, county and tribal governments as it relates to Oregon’s Hazard Mitigation Program. These positions will enable Oregon to regain Enhanced Status for the *Oregon Natural Hazards Mitigation Plan (NHMP)*. Eligibility for federal funding offered through Federal Emergency Management Agency’s (FEMA) Unified Hazard Mitigation Assistance (HMA) grant programs, and the Emergency Management Performance Grant (EMPG) requires state and local jurisdictions (all counties, and some cities) to develop and update natural hazard mitigation plans. These plans are reviewed by the Office of Emergency Management (OEM) and FEMA, and are certified for five years. An Enhanced NHMP status allows the state to be eligible to receive additional federal funding in the aftermath of a federally declared disaster. Two Program Analyst positions will work with local jurisdictions in the development of hazard mitigation plans and projects through the Hazard Mitigation Assistance grant programs. The Program Analysts will serve as technical advisors to local governments with regard to program and application requirements. These positions will also be responsible for ensuring all environmental and historical preservation (EHP) issues are reviewed prior to an application being submitted to FEMA for funding. This entails close interaction with local historic preservation offices, the State Historical Preservation Office, and FEMA Region Ten Environmental Staff. EHP analysis includes reviewing applications for compliance with National Environmental Policy Act (NEPA), Section 106 and Endangered Species Act standards. This analysis is conducted for Public Assistance projects as well as Hazard Mitigation projects. After projects are selected for funding, these positions serve as program coordinators working with local jurisdictions regarding the ongoing progress of the plan/project. This includes the creation of quarterly progress reports shared with FEMA, OEM management, and identified leadership within the local jurisdiction. Duties also include on-site monitoring visits and providing technical assistance regarding program performance. In addition, these positions provide support to the State Hazard Mitigation Officer (SHMO) for ongoing management and enhancement of Hazard Mitigation Assistance grant programs. Support will include review and analysis of project proposals, project status, federal reporting requirements, and customer interactions (both local and federal). This will allow the SHMO to build strategic planning capacity, focusing on a holistic approach to hazard mitigation across the state.

Policy Package 303 establishes eight additional positions: Three Regional Planning Program Analysts, three Regional Training and Exercise Training and Development Specialists, one section manager to supervise the six positions and one GIS Specialist. This package is designed to create three two-person teams to provide assistance to city and county emergency management personnel in the planning, implementing and execution of federal and state initiatives and requirements. Additionally these teams will be geographically located closer to city and county areas in order to respond to requests for assistance during disasters. The three regions would be the northern Oregon coast, the Central Oregon Coast, and the Southern Oregon Coast. Having additional positions focused on these high impact areas threatened by a Cascadia Subduction Zone earthquake and tsunami will help the state mitigate these risks. The teams’ primary purpose will be to enhance the overall capabilities of county emergency management programs through comprehensive training and program analysis.

Policy Package 304 reclassifies five existing positions within OEM. Two of these positions, by nature of their level of responsibility, would be reclassified as management service within their existing classifications, one Program Analyst 3 and one Program Analyst 4. The third and fourth positions: a Program Analyst 2 (Geo Hazards Awareness Coordinator), and an Operations and Policy Analyst 4, would be reclassified from Limited Duration (LD) to

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permanent positions. The fifth position, the State Hazard Mitigation Officer (SHMO), would be reclassified from a Program Analyst 3 to a Program Analyst 4.

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## OREGON MILITARY DEPARTMENT OFFICE OF EMERGENCY MANAGEMENT

The purpose of the Office of Emergency Management (OEM) is to coordinate, collaborate, maintain, and expand the Governor’s statewide emergency services system. This system facilitates, coordinates, and manages the emergency needs of Oregon citizens and visitors to the state for both pre-event and post-event activities. This supports the State’s ability to prevent, prepare for, respond to, recover from and mitigate all types of emergencies from mass shootings and civil disruptions, to flooding, to catastrophic earthquakes and tsunamis. OEM’s efforts focus on strengthening Oregon’s overall resiliency. The Office of Emergency Management coordinates vital partners from all levels of government, tribal nations, non-governmental organizations, and private sector businesses to synchronize efforts and ensure the state leverages all available resources. The systems and structures OEM develops and maintains, provide opportunities to collaborate before, during and after specific incidents to improve response and recovery efforts. The result is clear roles and responsibilities for all state agencies’ on how they will provide essential functions and critical services for the whole community during or following a disaster in a planned, coordinated, and effective manner. The expectation expressed by the Governor and the Legislature is that the Office of Emergency Management provides leadership and coordination for all actions necessary to accomplish this mission.

### Office of Emergency Management Administration:

OEM Administration is primarily funded by, and oversees the actions of, the Emergency Management Performance Grant Program (EMPG) which acts as the foundation of the State’s All-Hazards approach to disaster preparedness. EMPG funding comes to the Office of Emergency Management from the U.S. Department of Homeland Security (DHS) through the Federal Emergency Management Agency (FEMA). The purpose of the EMPG is to give state and local jurisdictions greater flexibility in determining an effective and tailored emergency management organization at the state and local level. The Emergency Management Performance Grant is the single federal funding source that specifically provides for personnel and day to day costs for state and local emergency management programs. The EMPG program requires a non-federal match of 50% at both the state and local level. OEM currently has 34 counties that participate in the program, two tribal nations (the Confederated Tribes of Grand Ronde, and the Confederated Tribes of Warm Springs), as well as six of Oregon’s largest cities (Portland, Beaverton, Gresham, Hillsboro, Salem and Eugene). EMPG funds also support the State’s mitigation plans and projects, as well as natural hazard programs, including the State’s Earthquake/Tsunami and Volcanic Hazards programs. The Administration program supports the preparation of federally mandated hazard analysis and vulnerability risk documents that local governments complete in order to understand which hazards they are most at risk for, and to plan accordingly to reduce that risk. The Administration program also focuses on coordination and planning activities among state agencies and links local jurisdictions in this effort. The identification of areas of deficiency support prioritization of limited resources and serves as the basis for determining processes that optimize those resources. The Administration program is also responsible for the day to day management of OEM. The OEM Director and Deputy Director work within this program area to provide guidance and direction regarding the future actions of the Office and to engage and influence national homeland security and emergency management policies to benefit Oregon. Enterprise wide strategic planning is also directed through this program area, as is development of the Public Private Partnership Program and crisis communications capabilities.

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## State 9-1-1:

The mission of the State 9-1-1 Program is to ensure the seamless operation of the 9-1-1 system within Oregon. The program is responsible for the continual coordination and management of the network necessary to deliver 9-1-1 calls, the customer premise equipment used by the Public Safety Answering Points (PSAP) to process those calls, as well as consulting and assisting local governments with the challenges faced in the delivery of and participation in the State 9-1-1 emergency reporting system.

The State 9-1-1 Program continues to upgrade and maintain the statewide system for the delivery of 9-1-1 calls for service. OEM supports the network and equipment maintenance and upgrades as necessary to sustain the current level of operations at every PSAP in Oregon. The State 9-1-1 Program is currently transitioning the existing Frame Relay Network to a state-of-the-art digital system.

Pursuant to a budget note in 2015 House Bill 5032, OMD has worked with the Oregon State Chief Information Officer (OSCIO) to produce a 9-1-1 GIS Project Plan for the collection, management, and sharing of geographic data sets and geographic information systems capabilities required to effectively implement Next Generation 9-1-1 throughout the state of Oregon. The requested report was delivered to, and accepted by, both the Office of the State Chief Information Officer (OSCIO) and the Legislative Fiscal Office during the 2015-17 Biennium. The agency is working closely with both OSCIO and Legislative Fiscal Office to begin actioning the recommendations identified in the 9-1-1 GIS Project Plan. Additionally, the Office of Emergency Management is continuing to work with eight Public Safety Answering Points regarding the implementation of a Text to 9-1-1 project. This lessons learned through this project will be used to influence a statewide roll-out of Text to 9-1-1 capabilities by the mid part of 2017.

The State 9-1-1 Program works closely with the Department of Administrative Services, State Chief Information Office and the Legislative Fiscal Office in support of NG 9-1-1 initiative. In addition OEM continues to work with the Oregon Department of Revenue to ensure that new technologies subject to the 9-1-1 tax are being researched and when appropriate, collected. OEM includes the Public Utility Commission in such discussions to ensure advanced coordination on all regulatory matters relating to telecommunications that impact 9-1-1 capabilities in Oregon.

The State 9-1-1 Program continues to work with the public safety community, local governments, state partners, the Federal Communications Commission and other national organizations to plan for the capability of answering a 9-1-1 call for help from any device, anywhere, anytime.

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## Domestic Preparedness:

The Domestic Preparedness Program receives Federal U.S. Department of Homeland Security Program Grant Funding to execute the programmatic functions of Oregon's Homeland Security planning, organization, equipment, training, and exercise programs. This is accomplished by utilizing Homeland Security Grant dollars to fund nine OEM staff, while passing through 80% of the funds to local communities. Unfortunately, this grant has declined steadily and significantly in recent years. The proposed FY17 budget released by the President reflects a reduction of 60%, which would have a profoundly negative impact on staffing at OEM.

Oregon uses the funding very effectively to raise the awareness of the terrorist threat, catastrophic incidents, and to increase the State's preparedness for all hazards. The grant funds, for the past 16 years, have been critical in assisting state and local government agencies at all levels in developing terrorism plans and annexes, conducting domestic preparedness training and exercise activities, and to acquire equipment to support these functions.

OEM's planning, training, and exercise programs provide preparedness and recovery training to local and tribal emergency managers, first responders, local elected and appointed officials, and state officials with direct and indirect emergency management authority and responsibilities. In addition, a wide variety of equipment is also provided under these grants to enhance first responder and emergency management professional capabilities in reducing the impact to life and safety, property, and the environment. Instituting the programs under these grants has provided a commonality in equipment, planning and training, resulting in well-prepared response organizations throughout Oregon.

The foundation for conducting training and exercising is the development of plans and procedures for all hazards that are a potential and probable threat to Oregonians. This includes terrorism and catastrophic incident preparedness, response, and recovery activities. Conducting these programs incorporates the familiarization and orientation of state and local officials to federal and state laws, regulations, and policies that ensure eligibility for funding and other state and federal assistance during the times of disaster and during recovery and restoration following an incident of national significance.

## Disasters:

Since February of 1996, Oregon has experienced natural disaster activity severe enough to warrant a Presidential Disaster Declaration on 17 separate severe weather events, and one Emergency Declaration for the Hurricane Katrina evacuees. These major disasters have included flooding, landslides, hurricane force wind events, as well as severe winter storm activity. Under a mandate from Congress to FEMA, emphasis has been added to expedite the expenditure and closure of old declared disasters. The December 2015 storm event is the third largest disaster in Oregon, following the 2007 flood event, and the 1962 Columbus Day Storm. These disasters have resulted in federal disaster relief in excess of \$200 million

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to public entities throughout Oregon. In addition to Public Assistance to public entities, hazard mitigation grant funds have accompanied these disasters. These funds are used to reduce the effects of future disasters in Oregon.

Oregon's cities and counties continue developing, updating and adopting local community hazard mitigation plans. Through FEMA's Flood Mitigation Assistance Program, federal dollars are available to assist local jurisdictions with flood mitigation planning and flood mitigation projects. OEM works with other state agencies, such as Department of Land Conservation and Development, to identify project implementation opportunities in order to achieve the greatest impact with the least amount of resources. Counties and cities with repetitive flood losses receive highest priority for consideration of grant funding and technical assistance to develop hazard mitigation plans and funding which are approved by FEMA in order to be eligible for future grant funding for hazard mitigation projects. In 2016, nearly all Oregon counties have mitigation plans that are either current or are being updated to meet current requirements. Most of Oregon's larger cities have mitigation plans. Subsequently, approximately 80% of Oregon's population is covered by a FEMA-approved hazard mitigation plan. This resulted in a large number of mitigation projects being selected for funding from the Pre-Disaster Mitigation (PDM) program, which is a competitive federal program. Hazard mitigation staff is currently working with the University of Oregon, Oregon Partnership for Disaster Resilience, to provide technical assistance to both cities and counties in support of their local hazard mitigation planning needs. In addition, several Oregon Universities have completed demonstration projects using PDM grant funding to seismically retrofit both dormitory and other university buildings. The successful implementation of projects on the Portland State University, Oregon Institute of Technology, Western Oregon University, and Oregon State University campuses in partnership with the Department of Geology and Mineral Industries helped lay the groundwork for the state's Seismic Rehabilitation Grant Program.

Hazard Mitigation Grant Program (HMGP) Funds accompany Major Disaster Declarations. Since 1996, Oregon has spent HMGP funds throughout the state on mitigation planning and projects. These funds total over \$45 million dollars and include HMGP funding as a result of various storm activity, including Disaster 4258, which occurred in December of 2015.

Incorporating mitigation into codes and ordinances prior to new development is one of the most effective forms of hazard reduction and the keystone in building disaster resistant and resilient communities. FEMA's emphasis on pre-disaster mitigation encourages local communities to become disaster resistant communities by involving local volunteers, business and industry to promote mitigation measures, public education and an awareness of the hazards that a community may face, as well as developing incentive programs that encourage citizens and the business community to participate in available mitigation and preparedness programs. For example, the FireFree Program in Deschutes County brings together fuels reduction activities to create defensible spaces, codes and standards, first responder access, public awareness and other measures that reduce the impact of wildfires.

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## Expected Results from the 2017-2019 Budget:

The Oregon Military Department is home to the Oregon Army and Air National Guard, who aside from their recent prominent roles in the deployments to Afghanistan and Iraq, have played a critical role in preparing for and responding to natural disasters here in Oregon.

The Office of Emergency Management, likewise, has its central role, assisting the whole community to prevent, mitigate, prepare for, respond and recover from natural and man-made disasters.

OEM's 2017-2019 budget is seeking to expand the capability of the organization in multiple facets. This budget is also requesting much needed resources to help the organization fix operational shortfalls identified by both internal and external audits. One of the major priorities of the 2017-19 budget is to begin the statewide transition to Next Generation 9-1-1 Technologies.

OEM is also proposing four policy packages which seek to increase staff and/or reclassify positions within the agency. Among the proposed packages are two positions for mitigation and planning activities (Policy Package 302). OEM is working to sustain its Enhanced Status for the State Natural Hazard Mitigation Plan due to the increased levels of federal funding which an enhanced state is eligible to receive in the aftermath of federal disaster declaration. In order to maintain this status OEM needs to increase its overall grants administration capabilities, especially with regards to performing proactive environmental and historical reviews of proposed mitigation projects. OEM cannot sustain the Enhanced Status unless it increases its staffing levels to perform required tasks. As such, OEM is seeking two positions which will focus on hazard mitigation planning and project review with the explicit goal of improving the state's overall performance. OEM believes these positions will demonstrate to FEMA that Oregon is fully committed to mitigation planning and sound grant administration. Maintaining Enhanced Status will allow OEM to sustain improvements identified by the Secretary of State during the 2013 Performance Audit of OEM. Due to its Enhanced Status, the State of Oregon received an additional \$1.5 million dollars in mitigation funds for disaster DR4258, the December 2015 Storm.

Policy Package 302 is designed to develop the state's capacity to adequately plan and prepare for the legislative responsibility to respond to natural and manmade incidents, develop a State Incident Management Assistance Team (IMAT), as well as develop and coordinate critical infrastructure and key resource preparedness activities throughout the state. This proposal will provide technical and expert assistance to state, tribal, county, and city emergency management personnel in the planning, training, and implementing and execution of federal and state initiatives and requirements. Additionally, these positions will ensure the state's threat and risk profile are accurate and coordinated with the federal government which influences preparedness grants and funding allocations. These positions will provide support throughout the state ensuring critical infrastructure owners and operators have access to the necessary technical expertise and program capabilities to reduce risk of critical service outages. Increasing Oregon's IMAT capabilities will ensure swift and efficient response during disasters. The primary purpose will be to enhance the overall capabilities of state,

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tribal, county and city emergency management programs improving the resiliency of critical systems, and lessening the hardships to citizens impacted by disasters.

Events of the past several years have shown that Oregon is prone to many natural hazard events, from wildfires, to floods, hurricane force winds and severe winter storms. Also, the state faces the catastrophic hazard of a Cascadia Subduction Zone Earthquake and Tsunami, which will result in destruction of entire portions of the Oregon Coast. OEM's current capacity is limited due to a shortage of staff and resources. The Emergency Management Performance Grant, which is used to fund a majority of the division's employees, now only funds approximately 30% of the staff, primarily due to lack of General Fund match monies. Additionally, since most OEM employees are funded by federally funded programs (even those that require GF match), they must work under the requirements of that grant program, which limits the flexibility the state has in prioritizing its needs in its preparedness programs. Staff members in the 9-1-1 program are funded from a dedicated funding source, which is not available on a day-to-day basis to concentrate on other agency programs. As many local governments suffer the loss of revenues and an economic downturn, the increasing requests made to OEM to provide technical assistance and other resources to assist with training, exercise and other events, strains the agency's capacity to deal with the requests while continuing to meet the basic needs of the state's program.

## Revenue Sources:

### **Other Funds**

9-1-1 Emergency Telephone- 9-1-1 Tax - Other funds received from the Department of Revenue from an excise tax of \$.75 per month per consumer who has telecommunications service or interconnected Voice over Internet Protocol service with access to the emergency communications system. Prepaid wireless telecommunications services are taxes at \$.75 per retail transaction.

Department of Aviation- Other Funds are used to support the air search and rescue program and are matched with federal funding available through the Emergency Management Performance Grant.

### **Federal Funds**

Emergency Management Performance Grant funds (administered by FEMA) may be used for necessary and essential expenses involved in the development, maintenance, and improvement of state, tribal and local emergency management programs. Through this grant program, OEM has the opportunity to receive a dollar for dollar match of federal funds to our general fund allocation. The grant is designed to give states more flexibility in deciding how to best use federal dollars to meet state specific needs. Local jurisdictions (35 counties, 5 cities, 4 Tribal Nations) also receive grant funding, which is required to provide a 50% cash match to participate in the program.

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Homeland Security Grant Program - Includes pass-through funding to statewide local and tribal jurisdictions to enhance and or develop capabilities in planning, organization, equipment, training, and exercises within the national core capabilities to address the threat and risk of terrorism and catastrophic incidents. The proposed FY17 budget released by the President reflects a reduction of 60%, which would have a profoundly negative impact on staffing at OEM. This money also includes funding to support Citizens preparedness and Community Emergency Response Team (CERT) programs and the Non-Profit Security Grant Program. The Program also makes money available to the Portland Regional Area under the Urban Area Security Initiative Program. Regional agencies in Portland and the surrounding counties work together on projects and investments designed to improve the area's preparedness for a domestic preparedness event. These funds serve a dual purpose in that most projects also have a benefit in the area of natural hazards preparedness. One time grants from DHS for specific needs also come through Oregon as the State's Administrative Agency (SAA). For example, during the 2007-2009 biennium, the Public Safety Interoperability Communications Grant (PSIC), a \$12 million grant for interoperable communications, was also made available to Oregon and its local jurisdictions.

FEMA's Public Assistance and Hazard Mitigation Grant Programs - The Public Assistance Program pays for the repair/restoration of damaged public infrastructure in the event that the President declares a Major Disaster/Emergency. The Hazard Mitigation Grant Program pays for mitigation efforts after a Presidential declaration by providing 15% of all overall FEMA recovery costs or 20% to states with Enhanced Status such as Oregon, to the State for mitigation projects. The majority of this funding is pass-through Federal Funding. Because this funding is unknown in advance of a disaster, OEM carries empty limitation as part of its budget so that funding is not slowed in the event of a Presidential disaster declaration.

FEMA's Pre-Disaster Mitigation Grant Program (PDM) and Flood Mitigation Assistance (FMA) Program - PDM is a nationally competitive grant program available to communities who have FEMA approved natural hazard mitigation plans. PDM funds can be used for both planning efforts and project implementation. Projects must be identified as a priority in the jurisdictions' local natural hazard mitigation plan. FMA Grants are made available yearly on a nationally competitive basis, and are geared toward repetitive flood loss properties insured through the National Flood Insurance Program. Oregon works closely with the Department of Land Conservation and Development on projects selected for funding under the FMA Program.

## Essential Packages:

010 – Inflation on non-PICS personal services vacancy factor adjustments (expected vacancy savings in the 2017-19 biennium) – (\$11,663) General Fund, (\$7,861) Other Funds, \$970 Federal Funds. **Governor recommended.**

022 – Phase outs – (\$500,000) Other Funds. **Governor recommended.**

031 – Inflation on Services & Supplies, adjustments for State Government Service Charges - \$67,196 General Fund, \$2,267,601 Other Funds, \$5,863,337 Federal Funds. **Governor recommended.**

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## Policy Packages:

080 – May 2016 Emergency Board - \$100,000 Other Funds. **Governor recommended.**

090 – Analyst Adjustments – (\$151,463) General Fund, \$151,463 Other Funds, \$251,145 Transfer-Out to State Police. **Added by the Governor.**

091 – Statewide Adjustment DAS Charges – (\$1,783) General Fund, \$4,517 Other Funds, \$1,364 Federal Funds. **Added by the Governor.**

092 – Statewide Attorney General Adjustment – (\$33) General Fund, (\$4,593) Other Funds, (\$215) Federal Funds. **Added by the Governor.**

301 – OEM Position Funds Shifts - \$296,934 General Fund, (\$300,780) Federal Funds. **Governor did not recommend.**

302 – Planning and CIKR Support - \$349,207 General Fund, \$347,964 Federal Funds, four new positions. **Governor did not recommend.**

303 – Regional Teams - \$735,687 General Fund, \$160,170 Other Funds, \$733,389 Federal Funds, eight new positions. **Governor did not recommend.**

304 - OEM Position Reclassifications - \$158,250 General Fund, \$70,183 Other Funds, \$245,542 Federal Funds, two new positions. **Governor did not recommend.**

305 – FEMA Grants to Dept of Land Conservation and Development - \$1,083,668 Federal Funds. **Governor did not recommend.**

## Proposed New Laws:

Legislative Concept #24800-002 – Update to ORS 401.054 to expand the list of executive branch agencies integrated into the statewide Emergency Operations Plan.

Legislative Concept #24800-003 – Update to ORS 402.200 to include Tribal governments to participate in providing and requesting mutual aid resources in Emergency Response. Also designates a state agency to design, develop, implement and maintain a system for intrastate mutual aid.

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## OREGON MILITARY DEPARTMENT OFFICE OF EMERGENCY MANAGEMENT ESSENTIAL PACKAGES

1. **Purpose** – Essential Packages adjust the base budget to reflect the agency’s 2017-19 current service level requirements.

2. **How Achieved** – The following Essential Packages adjust the Operations Program’s base budget to reflect 2017-19 current service level requirements:

010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2017-19 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package decreases General Fund (\$11,663), decreases Other Funds (\$7,861), and increases Federal Funds \$970.

022 - Phases out (\$500,000) Other Funds Services and Supplies limitation for the 9-1-1 Program. This limitation was approved in Policy Package 301 in the 2015-17 Legislatively Adopted Budget to enable OEM and the Department of Administrative Services-Chief Information Office to convert the existing, end-of-life frame relay system to an internet protocol broadband network at all 43 Public Safety Answering Points. The conversion is scheduled for completion in October 2016 (2015-17 biennium);

031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2017-19 changes. The package increases General Fund \$67,196, increases Other Funds \$2,267,601 and increases Federal Funds \$5,863,337.

3. **Staffing Impact** – None.

4. **Revenue Source** – General Fund is increased \$55,533, Other Funds is increased \$1,759,740, and Federal Funds is increased \$5,864,307.

**Governor recommended.**

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Oregon Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(11,663)	-	-	-	-	-	(11,663)
Federal Funds	-	-	-	970	-	-	970
<b>Total Revenues</b>	<b>(\$11,663)</b>	<b>-</b>	<b>-</b>	<b>\$970</b>	<b>-</b>	<b>-</b>	<b>(\$10,693)</b>
<b>Personal Services</b>							
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	225	-	42	102	-	-	369
Shift Differential	35	-	1	3	-	-	39
All Other Differential	187	-	494	269	-	-	950
Public Employees' Retire Cont	158	-	102	78	-	-	338
Pension Obligation Bond	2,844	-	10,433	10,964	-	-	24,241
Social Security Taxes	62	-	41	32	-	-	135
Unemployment Assessments	-	-	-	-	-	-	-
Mass Transit Tax	143	-	416	-	-	-	559
Vacancy Savings	(15,317)	-	(19,390)	(10,478)	-	-	(45,185)
<b>Total Personal Services</b>	<b>(\$11,663)</b>	<b>-</b>	<b>(\$7,861)</b>	<b>\$970</b>	<b>-</b>	<b>-</b>	<b>(\$18,554)</b>
<b>Total Expenditures</b>							
Total Expenditures	(11,663)	-	(7,861)	970	-	-	(18,554)
<b>Total Expenditures</b>	<b>(\$11,663)</b>	<b>-</b>	<b>(\$7,861)</b>	<b>\$970</b>	<b>-</b>	<b>-</b>	<b>(\$18,554)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Oregon Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	7,861	-	-	-	7,861
<b>Total Ending Balance</b>	-	-	<b>\$7,861</b>	-	-	-	<b>\$7,861</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Oregon Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	(500,000)	-	-	-	(500,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$500,000)</b>	-	-	-	<b>(\$500,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(500,000)	-	-	-	(500,000)
<b>Total Expenditures</b>	-	-	<b>(\$500,000)</b>	-	-	-	<b>(\$500,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	500,000	-	-	-	500,000
<b>Total Ending Balance</b>	-	-	<b>\$500,000</b>	-	-	-	<b>\$500,000</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Oregon Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	67,196	-	-	-	-	-	67,196
Federal Funds	-	-	-	5,863,337	-	-	5,863,337
<b>Total Revenues</b>	<b>\$67,196</b>	-	-	<b>\$5,863,337</b>	-	-	<b>\$5,930,533</b>

**Services & Supplies**

Instate Travel	56	-	1,699	9,486	-	-	11,241
Out of State Travel	37	-	819	1,417	-	-	2,273
Employee Training	30	-	355	1,335	-	-	1,720
Office Expenses	15	-	871	3,702	-	-	4,588
Telecommunications	45	-	8,194	829	-	-	9,068
State Gov. Service Charges	17,526	-	(867,569)	19,395	-	-	(830,648)
Data Processing	17	-	35,826	4,929	-	-	40,772
Publicity and Publications	-	-	1,166	917	-	-	2,083
Professional Services	41	-	89,917	37,954	-	-	127,912
IT Professional Services	-	-	-	-	-	-	-
Attorney General	59	-	8,120	381	-	-	8,560
Employee Recruitment and Develop	-	-	2	62	-	-	64
Dues and Subscriptions	2	-	86	68	-	-	156
Facilities Rental and Taxes	49,296	-	9,238	22,769	-	-	81,303
Fuels and Utilities	11	-	455	753	-	-	1,219
Facilities Maintenance	-	-	-	40	-	-	40
Food and Kitchen Supplies	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	61	-	924	5,299	-	-	6,284

\_\_\_\_ Agency Request  
 2017-19 Biennium

\_\_\_\_ Governor's Budget  
 Page \_\_\_\_\_

\_\_\_\_ Legislatively Adopted  
 Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Oregon Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Expendable Prop 250 - 5000	-	-	484	2,220	-	-	2,704
IT Expendable Property	-	-	1,588	1,803	-	-	3,391
<b>Total Services &amp; Supplies</b>	<b>\$67,196</b>	<b>-</b>	<b>(\$707,825)</b>	<b>\$113,359</b>	<b>-</b>	<b>-</b>	<b>(\$527,270)</b>
<b>Capital Outlay</b>							
Office Furniture and Fixtures	-	-	774	-	-	-	774
Telecommunications Equipment	-	-	-	-	-	-	-
Technical Equipment	-	-	572	2,705	-	-	3,277
Data Processing Software	-	-	-	4,519	-	-	4,519
Data Processing Hardware	-	-	-	1,772	-	-	1,772
Other Capital Outlay	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>\$1,346</b>	<b>\$8,996</b>	<b>-</b>	<b>-</b>	<b>\$10,342</b>
<b>Special Payments</b>							
Dist to Cities	-	-	1,326,114	1,457,031	-	-	2,783,145
Dist to Counties	-	-	867,386	1,113,172	-	-	1,980,558
Dist to Other Gov Unit	-	-	761,510	2,351,884	-	-	3,113,394
Dist to Non-Gov Units	-	-	-	759,329	-	-	759,329
Dist to Local School Districts	-	-	-	59,566	-	-	59,566
Intra-Agency Gen Fund Transfer	-	-	-	-	-	-	-
Other Special Payments	-	-	-	-	-	-	-
Spc Pmt to Justice, Dept of	-	-	-	-	-	-	-
Spc Pmt to Police, Dept of State	-	-	-	-	-	-	-
Spc Pmt to Pub Safety Stds/Trng	-	-	19,070	-	-	-	19,070

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Oregon Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Special Payments</b>							
Spc Pmt to OR University System	-	-	-	-	-	-	-
Spc Pmt to Forestry, Dept of	-	-	-	-	-	-	-
Spc Pmt to Parks and Rec Dept	-	-	-	-	-	-	-
Spc Pmt to Land Conservation Dev	-	-	-	-	-	-	-
Spc Pmt to Transportation, Dept	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	<b>\$2,974,080</b>	<b>\$5,740,982</b>	-	-	<b>\$8,715,062</b>
<b>Total Expenditures</b>							
Total Expenditures	67,196	-	2,267,601	5,863,337	-	-	8,198,134
<b>Total Expenditures</b>	<b>\$67,196</b>	-	<b>\$2,267,601</b>	<b>\$5,863,337</b>	-	-	<b>\$8,198,134</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,267,601)	-	-	-	(2,267,601)
<b>Total Ending Balance</b>	-	-	<b>(\$2,267,601)</b>	-	-	-	<b>(\$2,267,601)</b>

# BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT  
OFFICE OF EMERGENCY MANAGEMENT  
POLICY PACKAGE 080

1. **Purpose**– This policy package requests \$100,000 in Other Funds limitation to accommodate an expected increase in Special Payments from the Office of Emergency Management (OEM) 9-1-1 Program to the Department of Public Safety Standards and Training (DPSST) during the 2017-19 biennium. This package continues the \$100,000 increase in Other Funds limitation approved by the May 2016 Emergency Board for DPSST into the 2017-19 biennium.
2. **How Achieved** – DPSST is required to provide training for 9-1-1 call responders and managers. Throughout Oregon and the United States, 9-1-1 centers are experiencing staff turnover both from an uptick in retirements and from new hiring as a result of an improving economy. Training needs have increased for both line-level and management supervisory positions in 9-1-1 organizations which in turn has prompted DPSST to add classes to its Telecommunications Program. For example, the City of Portland’s Bureau of Emergency Communications alone plans to hire twenty new 9-1-1 call responders this year. Training classes cover topics such as call handling, communicating with deaf and hearing impaired individuals via TDD, hazardous materials awareness, criminal law, motor vehicle code, civil liability, stress management, responder safety and providing emergency medical pre-arrival instructions.
3. **Staffing Impact** – No additional FTE are required.
4. **Quantifying Results** – An additional \$100,000 in 2017-19 will accommodate two three-week classes of 24 students each. Funds will cover materials and classroom time, food and housing.
5. **Revenue Source** – \$100,000 Other Funds sourced with 9-1-1 Telecommunications Tax Revenue.

**Governor recommended.**

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\_\_\_\_\_ Agency Request                        X   Governor’s Budget                      \_\_\_\_\_ Legislatively Adopted

**2017-2019**

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**107BF02**

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Military Dept, Oregon  
 Pkg: 080 - May 2016 E-Board

Cross Reference Name: Oregon Emergency Management  
 Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Special Payments</b>							
Spc Pmt to Pub Safety Stds/Trng	-	-	100,000	-	-	-	100,000
<b>Total Special Payments</b>	-	-	<b>\$100,000</b>	-	-	-	<b>\$100,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	100,000	-	-	-	100,000
<b>Total Expenditures</b>	-	-	<b>\$100,000</b>	-	-	-	<b>\$100,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(100,000)	-	-	-	(100,000)
<b>Total Ending Balance</b>	-	-	<b>(\$100,000)</b>	-	-	-	<b>(\$100,000)</b>

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
OFFICE OF EMERGENCY MANAGEMENT  
POLICY PACKAGE 090

1. **Purpose**– This Policy Package was added by the Governor in anticipation of projected statewide shortfalls in General Fund. It implements a fund shift on two positions from 50% General Fund to 50% Other Funds sourced with 9-1-1 excise tax revenue. The remaining 50% is funded by Federal Funds through the Emergency Management Performance Grant.
  - a. Position 0011038 – Program Analyst 2, the Public/Private Partnership Liaison: (\$83,235) General Fund, \$83,235 Other Funds.
  - b. Position 1020008 - Executive Support Specialist 2: (\$68,228) General Fund, \$68,228 Other Funds.

This fund shift will place additional costs into the 9-1-1 Program, reducing the amount that will be passed to the 43 Public Safety Answering Points throughout the state. It will also increase administrative costs subject to the 4% cap per ORS 403.240 (1)(b).

This policy package also adds a transfer-out to Oregon State Police (OSP) in the amount of \$251,145, which is intended to fund 15% of OSP's costs associated with the Oregon Emergency Response System (OERS). OERS a phone system that is the primary point of contact by which any public agency provides the state notification of an emergency or disaster, or requests access to state or federal resources. Information taken by OSP call-takers on OERS is input into OEM's Ops Center system. ORS 403.240 (2) allows OEM to fund up to 15% of OERS.

2. **How Achieved** – Fund shift two positions from 50% General Fund to 50% Other Funds, and appropriation is reduced (\$151,463), Other Funds limitation is increased \$151,463, and a Transfer-Out to Oregon State Police is added to the budget.
3. **Staffing Impact** – None.
4. **Revenue Source** – (\$151,463) General Fund, \$151,463 Other Funds, and \$251,145 Other Funds Transfer-Out to Oregon State Police.

**Added by the Governor.**

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\_\_\_\_\_ Agency Request                        X   Governor's Budget                      \_\_\_\_\_ Legislatively Adopted

2017-2019

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107BF02

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Oregon Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(151,463)	-	-	-	-	-	(151,463)
<b>Total Revenues</b>	<b>(\$151,463)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$151,463)</b>
<b>Transfers Out</b>							
Tsfr To Police, Dept of State	-	-	(251,145)	-	-	-	(251,145)
<b>Total Transfers Out</b>	<b>-</b>	<b>-</b>	<b>(\$251,145)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$251,145)</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	(93,108)	-	93,108	-	-	-	-
Empl. Rel. Bd. Assessments	(56)	-	58	-	-	-	2
Public Employees' Retire Cont	(17,773)	-	17,775	-	-	-	2
Social Security Taxes	(7,122)	-	7,122	(2)	-	-	(2)
Worker's Comp. Assess. (WCD)	(68)	-	68	(2)	-	-	(2)
Flexible Benefits	(33,336)	-	33,336	-	-	-	-
Reconciliation Adjustment	-	-	(4)	4	-	-	-
<b>Total Personal Services</b>	<b>(\$151,463)</b>	<b>-</b>	<b>\$151,463</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>							
Total Expenditures	(151,463)	-	151,463	-	-	-	-
<b>Total Expenditures</b>	<b>(\$151,463)</b>	<b>-</b>	<b>\$151,463</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Oregon Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(402,608)	-	-	-	(402,608)
<b>Total Ending Balance</b>	-	-	<b>(\$402,608)</b>	-	-	-	<b>(\$402,608)</b>
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

REPORT: PACKAGE FISCAL IMPACT REPORT

2017-19

PROD FILE

AGENCY:24800 DEPT OF MILITARY

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 Oregon Emergency Management

PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0011038	AV	C0861	AA PROGRAM ANALYST 2	1-	1.00-	24.00-	02	4,373.00	52,476- 30,761-		52,476- 30,765-		104,952- 61,526-
0011038	AV	C0861	AA PROGRAM ANALYST 2	1	.50	12.00	02	4,373.00			52,476 30,763		52,476 30,763
0011038	AV	C0861	AA PROGRAM ANALYST 2		.50	12.00	02	4,373.00		52,476 30,763			52,476 30,763
1020008	MMC	X0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1-	1.00-	24.00-	03	3,386.00	40,632- 27,594-		40,632- 27,598-		81,264- 55,192-
1020008	MMC	X0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1	.50	12.00	03	3,386.00			40,632 27,596		40,632 27,596
1020008	MMC	X0119	AA EXECUTIVE SUPPORT SPECIALIST 2		.50	12.00	03	3,386.00		40,632 27,596			40,632 27,596
TOTAL PICS SALARY									93,108-	93,108			
TOTAL PICS OPE									58,355-	58,359	4-		
TOTAL PICS PERSONAL SERVICES =									.00	.00			

# BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT  
OFFICE OF EMERGENCY MANAGEMENT  
POLICY PACKAGE 091

1. **Purpose**– This Policy Package was added by the Governor. It adjusts various assessments and estimated charges from the Department of Administrative Services.
2. **How Achieved** – General Fund appropriation is decreased (\$1,783), Other Funds limitation is increased \$4,517 and Federal Funds limitation is increased \$1,364.
3. **Staffing Impact** –None.
4. **Revenue Source** – (\$1,783) General Fund, \$4,517 Other Funds, and \$1,364 Federal Funds.

**Added by the Governor.**

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\_\_\_\_\_ Agency Request                        X   Governor's Budget                      \_\_\_\_\_ Legislatively Adopted

**2017-2019**

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**107BF02**

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 091 - Statewide Adjustment DAS Chgs**

**Cross Reference Name: Oregon Emergency Management**  
**Cross Reference Number: 24800-003-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(1,783)	-	-	-	-	-	(1,783)
Federal Funds	-	-	-	1,364	-	-	1,364
<b>Total Revenues</b>	<b>(\$1,783)</b>	<b>-</b>	<b>-</b>	<b>\$1,364</b>	<b>-</b>	<b>-</b>	<b>(\$419)</b>
<b>Services &amp; Supplies</b>							
Office Expenses	(34)	-	(1,934)	(8,218)	-	-	(10,186)
Telecommunications	(43)	-	(7,931)	(803)	-	-	(8,777)
State Gov. Service Charges	(4,247)	-	(5,482)	(4,284)	-	-	(14,013)
Data Processing	(25)	-	(54,353)	(7,478)	-	-	(61,856)
Facilities Rental and Taxes	2,566	-	74,217	22,147	-	-	98,930
<b>Total Services &amp; Supplies</b>	<b>(\$1,783)</b>	<b>-</b>	<b>\$4,517</b>	<b>\$1,364</b>	<b>-</b>	<b>-</b>	<b>\$4,098</b>
<b>Total Expenditures</b>							
Total Expenditures	(1,783)	-	4,517	1,364	-	-	4,098
<b>Total Expenditures</b>	<b>(\$1,783)</b>	<b>-</b>	<b>\$4,517</b>	<b>\$1,364</b>	<b>-</b>	<b>-</b>	<b>\$4,098</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(4,517)	-	-	-	(4,517)
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>(\$4,517)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$4,517)</b>

# BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT  
OFFICE OF EMERGENCY MANAGEMENT  
POLICY PACKAGE 092

1. **Purpose**– This Policy Package was added by the Governor. It reduces Attorney General rates from \$198 per hour in the Agency Request Budget to \$185 per hour.
2. **How Achieved** – General Fund appropriation is reduced (\$33), Other Funds limitation is reduced (\$4,593) and Federal Funds limitation is reduced (\$215).
3. **Staffing Impact** –None.
4. **Revenue Source** – (\$33) General Fund, (\$4,593) Other Funds, and (\$215) Federal Funds.

**Added by the Governor.**

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\_\_\_\_\_ Agency Request        X   Governor's Budget      \_\_\_\_\_ Legislatively Adopted

**2017-2019**

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**107BF02**

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Military Dept, Oregon  
 Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Oregon Emergency Management  
 Cross Reference Number: 24800-003-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(33)	-	-	-	-	-	(33)
Federal Funds	-	-	-	(215)	-	-	(215)
<b>Total Revenues</b>	<b>(\$33)</b>	<b>-</b>	<b>-</b>	<b>(\$215)</b>	<b>-</b>	<b>-</b>	<b>(\$248)</b>
<b>Services &amp; Supplies</b>							
Attorney General	(33)	-	(4,593)	(215)	-	-	(4,841)
<b>Total Services &amp; Supplies</b>	<b>(\$33)</b>	<b>-</b>	<b>(\$4,593)</b>	<b>(\$215)</b>	<b>-</b>	<b>-</b>	<b>(\$4,841)</b>
<b>Total Expenditures</b>							
Total Expenditures	(33)	-	(4,593)	(215)	-	-	(4,841)
<b>Total Expenditures</b>	<b>(\$33)</b>	<b>-</b>	<b>(\$4,593)</b>	<b>(\$215)</b>	<b>-</b>	<b>-</b>	<b>(\$4,841)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	4,593	-	-	-	4,593
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>\$4,593</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$4,593</b>

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
OFFICE OF EMERGENCY MANAGEMENT  
POLICY PACKAGE 301  
PRIORITY 15

**1. Purpose** – This Policy Package requests a fund shift for three (3) positions currently funded by the Homeland Security Grant Program (HSGP). This request is for one Program Analyst 3 and two Accountant 3’s within the Office of Emergency Management (OEM) to shift from Federal Funds to General Funds. Due to the broad nature of the work conducted by these positions, and the restrictions of use for Federal grant funding, coupled with the continued reduction of the Homeland Security Grant, General Fund is the most appropriate source of financing to ensure that OEM is able to meet the needs of the state. This Policy Package also ties primarily to the Governor’s focus area of “Safer, Healthier Communities” and secondarily to “Excellence in State Government.”

Pos #	Action	Title	Classification	Type	Impact		
					GF	OF	FF
0160015	From	Program Analyst 3	C0862	Fund Shift			(\$218,887)
0160015	To	Program Analyst 3	C0862	Fund Shift	\$109,441		109,443
0160011	From	Accountant 3	C1217	Fund Shift			(186,584)
0160011	To	Accountant 3	C1217	Fund Shift	93,293		93,294
0160020	From	Accountant 3	C1217	Fund Shift		(\$32,833)	(191,072)
0160020	To	Accountant 3	C1217	Fund Shift	93,026	32,833	93,026
Mass Transit Tax					1,174		
Total Personal Services					\$296,934	0	(\$300,780)

The Office of Emergency Management will soon experience a decline in overall HSGP funding as old year grants are fully executed. The proposed FFY17 budget released by the President of the United States includes an HSGP reduction of 60%, which will profoundly and negatively impact staffing at OEM. Staff members funded through the HSGP are tasked to provide the programmatic backbone for planning, training and exercise in an all hazard environment, as well as providing fiscal reporting services to local, state, tribal, and federal governments. The purpose of this policy package is to shift the funding for several critical positions reliant upon HSGP funds. OEM is seeking to maintain, not enhance, its capacity for planning, training and exercise, and seeks the ability to maintain existing personnel with an appropriate source of non-federal funding. Furthermore, this Policy Package would grant these positions increased flexibility to address a broader spectrum of hazards, and offer critical services within those environments. Additionally, states have a responsibility to not only effectively leverage federal resources, but to show a commitment to the field of emergency management beyond what is financed through the federal government. While this particular package does not increase the size of OEM it does show a commitment on behalf of the State of Oregon to invest and support the actions being conducted by the office.

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**2. How Achieved** - Sustaining existing staff would be achieved by shifting funding from HSGP Federal Funds and replacing it with General Fund. The General Fund would then serve as the appropriate funding source, which provides the basic infrastructure for emergency management capabilities. Due to a lack of General Fund, the State of Oregon has not been able to effectively maintain capacity without drawing on other grant funds, specifically the Emergency Management Performance Grant (EMPG). OEM passes through more of the EMPG grant to its local partners than any other state, and the increased reliance on these funds to maintain service levels has a direct impact on the ability of our local partners to fund their programs.

**3. Staffing Impact** – If the FFY 17 federal projection passes, these positions would be at risk for elimination. While it may be possible for OEM to use other funding sources to offset some of the loss, it would have a lasting impact on not only the agency, but our state partners as well.

**4.-Quantifying Results** – Results in the state’s emergency management system are measured by how well the state responds to emergencies and disasters and the ongoing development of statewide capabilities. The ability to provide effective response is driven by developing plans, training staff, and exercising plans. Training participants in the statewide emergency services system is essential to enhancing the state’s capacity to respond and recover from disasters.

**5. Revenue Source** - \$296,934 General Fund, (\$300,780) Federal Funds.

**Governor did not recommend.**

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
OFFICE OF EMERGENCY MANAGEMENT  
POLICY PACKAGE 302  
PRIORITY 4

**Purpose** - This Policy Package establishes four (4) positions to help manage projects and provide direct, tailored, technical assistance to state, city, county and tribal government personnel as it relates to Oregon’s Hazard Mitigation Program and properly manage the Emergency Management Performance Grant (EMPG), which provides approximately \$1 million in funding for Oregon Emergency Management (OEM). These positions will provide technical and expert assistance in the planning, training, and implementing and execution of federal and state initiatives and requirements. In addition to four positions, Services and Supplies of \$30,000 (\$15,000 General Fund and \$15,000 Federal Fund) is requested to finance rental costs, travel costs, professional service costs and other day-to-day operating costs. These positions are critical to Oregon maintaining Enhanced Status for the *Oregon Natural Hazards Mitigation Plan*. This Policy Package also ties primarily to the Governor’s focus areas of “Safer, Healthier Communities” and secondarily to “Excellence in State Government.”

Pos #	Title	Classification	Type	Impact		
				GF	OF	FF
0017036	Program Analyst 2	C0861	Establish	\$83,237		\$83,241
0017037	Program Analyst 2	C0861	Establish	83,237		83,241
0017043	Program Analyst 2	C0861	Establish	83,237		83,241
0017044	Program Analyst 2	C0861	Establish	83,237		83,241
Mass Transit Tax				1,259		0
Total Personal Services				334,207		332,964
Services & Supplies				15,000		15,000
Total Policy Package 302				\$349,207		\$347,964

Eligibility for federal funding offered through Federal Emergency Management Agency’s (FEMA) Unified Hazard Mitigation Assistance (HMA) grant programs, and the Emergency Management Performance Grant (EMPG) requires state and local jurisdictions (all counties, and some cities) to develop and update natural hazard mitigation plans. These plans are reviewed by the Office of Emergency Management (OEM) and FEMA, and are certified for five years. This Policy Package will assist Oregon in maintaining Enhanced status for the *Oregon Natural Hazards Mitigation Plan (NHMP)*. An Enhanced NHMP allows the state to be eligible to receive additional federal funding in the aftermath of a federally declared disaster. For example, the State of Oregon received an additional \$675,000 in hazard mitigation grant funds in 2015 following the state’s historic wildfire season because of our Enhanced status. Additionally, Oregon is expected to receive an additional \$2,000,000 in hazard mitigation grant funds following from the

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Federal Disaster Declaration received in February, 2016 because of the Enhanced status. This is a significant incentive as it would conceivably result in millions of additional dollars coming to Oregon in the aftermath of a devastating event such as the Cascadia Subduction Zone earthquake. FEMA has stated that Oregon's mitigation grants management shows a capability to handle funds appropriately and to implement mitigation projects. However, FEMA asserts that staffing levels and systems have been strained following large disasters, resulting in increased workload to handle funds, disperse to sub-grantees, and monitor project progress. Lack of adequate staffing, has made it difficult for FEMA to justify Oregon's ability to manage increased funding as a state with an Enhanced NHMP. Having a Basic status versus an Enhanced status was identified as a major deficiency by the Secretary of State in its 2013 Performance Audit of OEM. Due to these factors, and the possibility of losing access to millions of dollars in federal funding, approval of this Policy Package is critical.

Funding for the creation of hazard mitigation plans and the projects identified within the plans come from Federal Funds offered through the Pre-Disaster Mitigation (PDM) Grant Program and the Hazard Mitigation Grant Program (HMGP). Both PDM and HMGP funds require a non-federal cost share match which for most sub-grants is 25 percent of the total project cost. General Fund, at both the state and local levels is often the source of this non-federal cost share. The use of these General Fund leverages federal monies to reduce our vulnerability to natural hazards. Funding for the actual implementation of plans and projects is generally awarded via a competitive process.

As the State Administrative Agency for the HMA program, OEM is tasked with providing outreach, training, and technical assistance to jurisdictions statewide. This work is critical to helping jurisdictions create applications which convey a compelling story and meet the criteria required by FEMA to receive funding. Without this type of tailored technical assistance, many jurisdictions, especially small rural communities, are not able to submit applications which can effectively compete for funding on a national level. OEM is committed to providing this assistance, but current staffing levels do not allow for the necessary one-on-one interaction that our customers need. Currently OEM has only two positions that address programmatic pieces of hazard mitigation. One position is a Planner who reviews local hazard mitigation plans at the state level, and provides staffing support to the State Interagency Hazard Mitigation Team (IHMT) which accounts for approximately 35 percent of this position's workload. This position is also responsible for multiple other high priority activities which are outside the scope of mitigation and therefore accounts for a large volume of workload that cannot be addressed with current staffing levels. The other position is the State Hazard Mitigation Officer (SHMO) who is tasked with all remaining activities as the sole position for statewide hazard mitigation. Increased staffing as proposed below, will allow the role of the SHMO to transition in a more strategic direction. The requested positions will allow the SHMO to focus on developing statewide strategies for mitigation projects, as well as developing sound mitigation training programs. The SHMO will also be available to provide in-depth support for the most challenging disaster related projects throughout the state.

Two Program Analyst 2 positions (positions 0017036 and 0017037) will work with local jurisdictions in the development of hazard mitigation plans and projects through the Hazard Mitigation Assistance grant programs and serve as technical advisors to local governments with regard to program and application requirements. These positions will also be responsible for ensuring all environmental and historical preservation (EHP) issues are reviewed prior to an application being submitted to FEMA for funding. This entails close interaction with local historic preservation offices, the State Historical Preservation Office, and FEMA Region Ten Environmental Staff. EHP analysis includes reviewing applications for compliance with National

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Environmental Policy Act (NEPA), Section 106 and Endangered Species Act standards. This analysis is conducted for Public Assistance projects as well as Hazard Mitigation projects. After projects are selected for funding, these positions will serve as program coordinators working with local jurisdictions regarding the ongoing progress of the plan/project. In addition, these positions provide support to the SHMO for ongoing management and enhancement of Hazard Mitigation Assistance grant programs. Support will include review and analysis of project proposals, project status, federal reporting requirements, and customer interactions (both local and federal). This will allow the SHMO to build strategic planning capacity, focusing on a holistic approach to hazard mitigation across the state.

One Program Analyst 2 (position 0017043) will be responsible to lead planning, training and exercises that focuses on the enhancement, development and sustainment of a State Incident Management Assistance Team (IMAT) and support the agencies critical infrastructure program for OEM.

One Program Analyst 2 (position 0017044) will be responsible to assist and coordinate the actions of local government officials, state agency and department heads, and local experts in the emergency management field to plan for and manage the all hazard threats and possible events. These capabilities are inherently vital to guide the state, local planners, and managers to preclude and/or lessen the effects of incidents and events to save human life, and protect property during an actual disaster event. This Program Analyst 2 is also responsible for managing the EMPG grant, direct and coordinate with other State agencies the development of their plans and responsibilities and ensure state, county, and local government programs are kept current and in compliance with all applicable Federal and State policy guidance. It will monitor and provide technical assistance to State, tribal, and Local Emergency Managers on a continuous basis to integrate emergency management plans into the all-hazard environment.

**2. How Achieved** – These positions will be funded through the EMPG, which provides a 50 percent federal cost share. In order to meet the ever increasing demands of Federal and State mandates, requirements, and initiatives in the complex and constantly evolving environment of homeland security and emergency management these staff will be able to directly assist state, tribal, county, city, and private stakeholders in the implementation of these various programs which in turn will increase the systems capabilities to save lives, protect property, sustaining the economy, and preserve Oregon’s environment. This will facilitate a more informed response, develop focused capabilities, and assist in the overall planning and implementation of the various requirements to support mitigation, preparedness, response, and recovery throughout the state. These positions will be responsible for developing operational plans, procedures, training, and exercise programs and will provide input back to OEM and the whole community of cross sector participants.

**3 Staffing Impact** – Establish four Program Analyst 2s. 4 Positions – 4.00 FTE

**4.-Quantifying Results** – The most important quantifying result associated with this Policy Package will be maintenance and retention of Enhanced Status for the *Oregon Natural Hazards Mitigation Plan* (NHMP). An additional quantifying result will be an increase in the percentage of Oregon’s population covered by a FEMA approved Hazard Mitigation Plan. As funding for the updating of these plans is made available, local jurisdictions will be better able to plan and implement updates well in advance of the five-year plan expiration date. This will allow for Oregon to face fewer windows of time where plans are out of date. Currently 80% of Oregon’s population is covered by a FEMA approved local hazard mitigation plan. Another quantifying result is the

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decreased cost of future disasters due to the mitigation of identified risks, but this will only be measurable after projects are completed and the occurrence of a large scale disaster.

**5. Revenue Source** - \$349,207 General Fund, \$347,964 Federal Funds.

**Governor did not recommend.**

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OREGON MILITARY DEPARTMENT  
OFFICE OF EMERGENCY MANAGEMENT  
POLICY PACKAGE 303  
PRIORITY 5

**1. Purpose** – This Policy Package requests the establishment of eight (8) positions: three Regional Planning Program Analyst 2’s, three Regional Training and Exercise Training and Development Specialist 2’s, one PEM E Section Manager to oversee the six positions, one GIS Specialist (ISS4), and services and supplies for the Office of Emergency Management (OEM). This package is designed to create three two-person teams to provide assistance to city and county emergency management personnel in the planning, implementing and execution of federal and state initiatives and requirements. Additionally these teams will be geographically located closer to city and county areas in order to respond to requests for assistance during disasters. The three regions would be the northern Oregon coast, the Central Oregon Coast, and the Southern Oregon Coast. Having additional positions focused on these high impact areas threatened by a Cascadia Subduction Zone earthquake and tsunami will help the state mitigate these risks. The teams’ primary purpose will be to enhance the overall capabilities of county emergency management programs through comprehensive training and program analysis. These positions will be funded through the Emergency Management Performance Grant (EMPG) which requires a 50 percent non-federal match. This Policy Package also ties primarily to the Governor’s focus area of “Safer, Healthier Communities” and secondarily to “Excellence in State Government.”

Position #	Title	Classification	Type	Impact		
				GF	OF	FF
0017028	PEM E Section Manager	X7008	Establish	\$108,834		\$108,843
0017029, 30, 31	Program Analyst 2 (three positions)	C0861	Establish	249,711		249,720
0017032, 33, 34	Training & Development Specialist 2 (three positions)	C1339	Establish	249,711		249,720
0017038	GIS Specialist (ISS4)	C1484	Establish		\$159,573	
			Mass Transit Tax	2,325	597	
			Total Personal Services	610,581	160,170	608,283
			Services & Supplies	125,106		125,106
			Total Policy Package 303	\$735,687	\$160,170	\$733,389

**Position 0017028 PEM E Section Manager:** The purpose of this position is to manage the three regional teams. The agency lacks sufficient management resources to absorb this increase.

**Positions 0017029-031 Program Analyst 2 (three positions):** These positions will serve as Regional Planning Coordinators. Their purpose is to assist local government officials with planning, training, and exercise activities necessary for robust emergency management programs prepared to respond to and recover from all hazard events. This includes both coordination of existing plans, and development of new enhanced plans and procedures based on the

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region's hazard and risk assessment and vulnerability analysis set forth in an Emergency Operations Plan. These capabilities are inherently vital to guide local planners and responders to preclude and/or save lives and lessen the effects of property damage during an actual catastrophic disaster event. By planning, training, and exercising emergency response through preparedness, decision makers prepare their agencies to manage emergency response resources, evacuation, sheltering and mass care, as well as alert and inform the public of required safety instructions.

**Positions 0017032-034 Training and Development Specialist 2 (three positions):** These positions will serve as Regional Training and Exercise Coordinators. They will provide technical consultation, planning, evaluation and develop new methods and standards for the earthquake, tsunami and volcano programs. They will assist and coordinate the actions of local government officials, state agencies, federal agencies and local experts in the emergency management field for earthquake and tsunami awareness, community investment and public education. They will develop community outreach plans, solicit participants, maintain records, arrange for facilities and training materials and submit reports.

**Position 0017038 ISS4 GIS Specialist:** The purpose of this position will be to complete work necessary to support the 9-1-1 GIS Project, which is a large project currently underway being done in collaboration with the Office of the State Chief Information Officer, and the Legislative Fiscal Office. Current resources in the Technology and Response Section are at capacity, and an increase in staff will be necessary to complete this project successfully.

This package also requests Services and Supplies of \$125,106 General Fund, \$125,106 Federal Funds.

**2. How Achieved** – In order to meet the ever increasing demands of federal and state mandates, requirements, and initiatives in the complex and constantly evolving environment of homeland security and emergency management, these teams will be able to directly assist their assigned jurisdictions in the implementation of critical public safety programs. This will facilitate a more informed response, develop focused capabilities, and assist in the overall planning and implementation of the various requirements to support mitigation, preparedness, response, and recovery for each jurisdiction. The teams will have a standard set of goals to achieve with each county in their region, and will provide input back to the regional supervisor at OEM.

**3. Staffing Impact** – Establish Six Program Analyst 2 positions, one PEM E Manager, and one ISS4. 8 Positions – 8.00 FTE

**4.-Quantifying Results** – Quantifying results will be dependent on customers served. By increasing regional representation, OEM will be able to assist its grant applicants in a more robust fashion. This will result in increased success of grant applications and projects, which will in turn increase local capability to resist, recover from, or mitigate damage due to disasters. Success can be measured by tracking the number of cities, counties or tribes that maintain their participation in grant programs, such as EMPG.

The other significant quantifying result is the successful completion of the 9-1-1 GIS Project. The ISS4 will be necessary for this transition.

**5. Revenue Source** – \$735,687 General Fund, \$160,170 Other Funds (9-1-1 Telecommunications Tax) and \$733,389 Federal Funds.

**Governor did not recommend.**

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# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
OFFICE OF EMERGENCY MANAGEMENT  
POLICY PACKAGE 304  
PRIORITY 17

**Purpose** – This Policy Package reclassifies five (5) existing positions within the agency. Two of these positions, by nature of their level of responsibility within the agency, would be reclassified as management service within their existing classifications, one Program Analyst 3 and one Program Analyst 4. The third and fourth positions: a Program Analyst 2 (Geo Hazards Awareness Coordinator), and an Operations and Policy Analyst 4, would be reclassified from Limited Duration (LD) to permanent positions. The fifth position, the State Hazard Mitigation Officer, would be reclassified from a Program Analyst 3 to a Program Analyst 4. This Policy Package also ties primarily to the Governor’s focus area of “Safer, Healthier Communities” and secondarily to “Excellence in State Government.”

Pos #	Title	Classification	Type	Action	Impact		
					GF	OF	FF
0017041	Program Analyst 2	C0861	LD to PF	Establish	\$83,236		\$83,241
0017042	Operations and Policy Analyst 4	X0873	LD to PF	Establish	69,883	\$69,892	139,793
1020201	Program Analyst 4	C0863	Reclass	From			(237,382)
1020201	Program Analyst 4	X0863	Reclass	To			246,385
1020218	Program Analyst 3	C0862	Reclass	From			(237,382)
1020218	Program Analyst 3	X0862	Reclass	To			246,385
1020300	Program Analyst 3 (State Hazard Mitigation Officer)	C0862	Reclass	From	(118,689)		(118,693)
1020300	Program Analyst 4 (State Hazard Mitigation Officer)	MMN X0863	Reclass	To	123,193		123,195
Mass Transit Tax					627	291	-
Total Personal Services					\$158,250	\$70,183	\$245,542

**Position #0017041:** This position, the Geo Hazards Awareness Coordinator, would be reclassified from a Limited Duration to a permanent position. This position provides planning, training, and education to our state and local partners in preparation for a Cascadia scale earthquake. Due to increased public visibility and an increased risk of the Cascadia event, OEM would like to devote additional resources to this critical hazard. OEM would like to utilize this position in the role of Executive Duty Officer, which requires taking action relating to emergencies occurring after normal business hours. This entails being on call and available for duty at the office 24 hours a day, 7 days a week during the rotation.

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**Position 0017042:** This position is currently a limited duration Operations and Policy Analyst 4, which was previously funded by the agency as a permanent Program Analyst 2. This reclass would elevate the Program Analyst 2 to an OPA4, and eliminate the need for the Limited Duration OPA4.

**Position 1020201:** This is the lead position in the Operations and Preparedness section. As such, the position is delegated significant decision making authority and is regularly required to work irregular hours to complete the duties assigned. This reclass would shift the position to a management service, allowing for a greater amount of flexibility with the position, and a potential to further delegate authority on behalf of the section.

**Position 1020218:** This position is critical to the operation of the State's Emergency Coordination Center (ECC). Due to the irregular nature and hours that are often required of this Program Analyst 3, a shift to management service would allow for greater flexibility in utilizing that staff position during ECC activation, disasters, or exercises. In the capacity of the position, it is delegated authority to obligate funds on behalf of the agency within set parameters.

**Position 1020300:** The State Hazard Mitigation Officer (SHMO), which is required by Federal Rule for each state, is currently a Program Analyst 3. This package would reclassify the position to a non-supervisory management service Program Analyst 4, which is consistent with the level of work being performed. The SHMO has significant authority in the area of mitigation, and obligates funds for the state within that role. Further, it is the only position currently responsible for mitigation, and for maintaining the state's Enhanced Plan Status with FEMA, which brings in significant additional funds to the state for mitigation work.

**2. How Achieved** – The personal service costs are funded by a combination of General Fund and Federal Funds.

**3. Staffing Impact** –None.

**4.-Quantifying Results** – The most important quantifying result associated with this Policy Package will be the maintenance of Enhanced Status for the *Oregon Natural Hazards Mitigation Plan* (NHMP). An additional quantifying result will be an increase in the percentage of Oregon's population covered by a FEMA approved Hazard Mitigation Plan. As funding for the updating of these plans is made available, local jurisdictions will be better able to plan and implement updates well in advance of the five-year plan expiration date. This will allow for Oregon to face fewer windows of time where plans are out of date. Currently 80% of Oregon's population is covered by a FEMA approved local hazard mitigation plan. Another quantifying result is the decreased cost of future disasters due to the mitigation of identified risks, but this will only be measurable after projects are complete and we incur a large scale disaster.

Another quantifying risk is the increased capacity that OEM will retain to prepare for a Cascadia Subduction Zone event. Planning efforts at the local, state and federal level have increased greatly in recent years, as awareness over the potential earthquake has increased. This position would assist in preparing for and mitigating the massive losses to both life and property.

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In terms of the quantifying results with respect to the two positions that are being reclassified as management service, this would ultimately lower the costs to the agency because overtime pay would no longer be a risk when these positions were tasked to full capacity during disasters, exercises, or ECC activation.

**5. Revenue Source** - \$158,250 General Fund, \$70,183 Other Funds (9-1-1 Telecommunications Tax), \$245,542 Federal Funds.

**Governor did not recommend.**

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\_\_\_\_\_ Agency Request        X   Governor's Budget      \_\_\_\_\_ Legislatively Adopted

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OREGON MILITARY DEPARTMENT  
OFFICE OF EMERGENCY MANAGEMENT  
POLICY PACKAGE 305  
PRIORITY 25

- Purpose**– The purpose of this policy package is to request \$1,083,668 in additional Federal Funds expenditure limitation to accommodate potential payments from the Office of Emergency Management to the Department of Land Conservation & Development Commission (DLCD) during the 2017-19 biennium. DLCD is applying to OEM for grant funds from the Pre-Disaster Mitigation (PDM) grant program and the Hazard Mitigation Grant Program (HMGP).
- How Achieved** – DLCD is including a Policy Package in their 2017-19 Agency Request Budget to acquire PDM and HMGP grant funds to begin the process of updating local government and statewide natural hazard mitigation plans. The current statewide Natural Hazards Mitigation Plan expires in 2020. DLCD will use the funding to assist local governments with their natural hazard mitigation plans and to prepare an updated and significantly improved risk assessment that will be the foundation for the subsequent statewide plan.
- Staffing Impact** – None.
- Quantifying Results** – DLCD measures to assess results will include: 1) the number of local Natural Hazards Mitigation Plans (NHMP) that are updated and approved by Federal Emergency Management Agency (FEMA); 2) the number of local governments that go beyond the minimum required for FEMA approval and integrate their NHMP into their comprehensive plan; 3) the number of jurisdictions consulted by DLCD specific to National Flood Insurance Program (NFIP) work; and 4) the percent of local governments that are able to update their local flood hazard regulations to remain in the NFIP.
- Revenue Source** – \$1,083,668 Federal Funds.

**Governor did not recommend.**

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\_\_\_\_\_ Agency Request                        X   Governor's Budget                      \_\_\_\_\_ Legislatively Adopted

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - EMERGENCY MANAGEMENT (003)**

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19		
						Agency Request	Governor's Budget	Legislatively Adopted
Interest Income	Oth	0605	17,824	-	-	-	-	-
Sales Income	Oth	0705	1,547	-	-	-	-	-
Other Revenues	Oth	0975	61,772	38,008	38,008	28,000	28,000	
Transfer In- Intrafund	Oth	1010	32,458,820	-	-	-	-	
Transfer In Other	Oth	1050	15,403,071	-	-	-	-	
Transfer from General Fund	Oth	1060	275,000	-	-	-	-	
Transfer from Aviation, Dept of	Oth	1109	51,751	51,751	51,751	75,000	75,000	
Transfer from Revenue, Dept of	Oth	1150	78,631,300	81,300,000	81,300,000	84,100,000	84,100,000	
Transfer Out- Intrafund	Oth	2010	(32,891,797)	(220,109)	(220,109)	(250,523)	(250,523)	
Transfer to Other	Oth	2050	(16,353,951)	-	-	-	-	
Transfer to OR Business Develop.	Oth	2123	(3,656,618)	-	-	-	-	
Transfer to OR State Police	Oth	2257	-	-	-	-	(251,145)	
Subtotal - Other Funds			73,998,719	81,169,650	81,169,650	83,952,477	83,701,332	-

Agency Request

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Legislatively Adopted

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - EMERGENCY MANAGEMENT (003)**

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19		
						Agency Request	Governor's Budget	Legislatively Adopted
Federal Grants:								
US Dept of Homeland Security	Fed	0995	56,358,897	161,857,041	162,075,213	170,267,369	168,158,735	
Transfer In - Intrafund	Fed	1010	-	-	-	-	-	
Transfer Out- Intrafund	Fed	2010	-	-	-	-	-	
Subtotal - Federal Funds			56,358,897	161,857,041	162,075,213	170,267,369	168,158,735	-
Total - Other Funds and Federal Funds			130,357,616	243,026,691	243,244,863	254,219,846	251,860,067	-

Agency Request

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Military Dept, Oregon  
2017-19 Biennium**

**Agency Number: 24800**

**Cross Reference Number: 24800-003-00-00-00000**

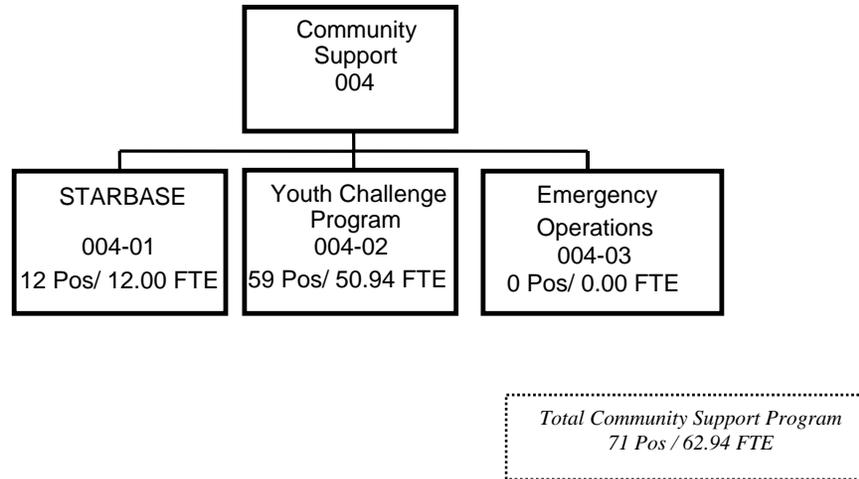
<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Other Funds</b>						
Interest Income	17,824	-	-	-	-	-
Sales Income	1,547	-	-	-	-	-
Other Revenues	61,772	38,008	38,008	28,000	28,000	-
Transfer In - Intrafund	32,458,820	-	-	-	-	-
Transfer In Other	15,403,071	-	-	-	-	-
Transfer from General Fund	275,000	-	-	-	-	-
Tsfr From Aviation, Dept of	51,751	51,751	51,751	75,000	75,000	-
Tsfr From Revenue, Dept of	78,631,300	81,300,000	81,300,000	84,100,000	84,100,000	-
Transfer Out - Intrafund	(32,891,797)	(220,109)	(220,109)	(250,523)	(250,523)	-
Transfer to Other	(16,353,951)	-	-	-	-	-
Tsfr To OR Business Development	(3,656,618)	-	-	-	-	-
Tsfr To Police, Dept of State	-	-	-	-	(251,145)	-
<b>Total Other Funds</b>	<b>\$73,998,719</b>	<b>\$81,169,650</b>	<b>\$81,169,650</b>	<b>\$83,952,477</b>	<b>\$83,701,332</b>	<b>-</b>
<b>Federal Funds</b>						
Federal Funds	56,358,897	161,857,041	162,075,213	170,267,369	168,158,735	-
<b>Total Federal Funds</b>	<b>\$56,358,897</b>	<b>\$161,857,041</b>	<b>\$162,075,213</b>	<b>\$170,267,369</b>	<b>\$168,158,735</b>	<b>-</b>

# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT

### Community Support Program 2017-2019 Organization Chart



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Agency Request

Governor's Budget

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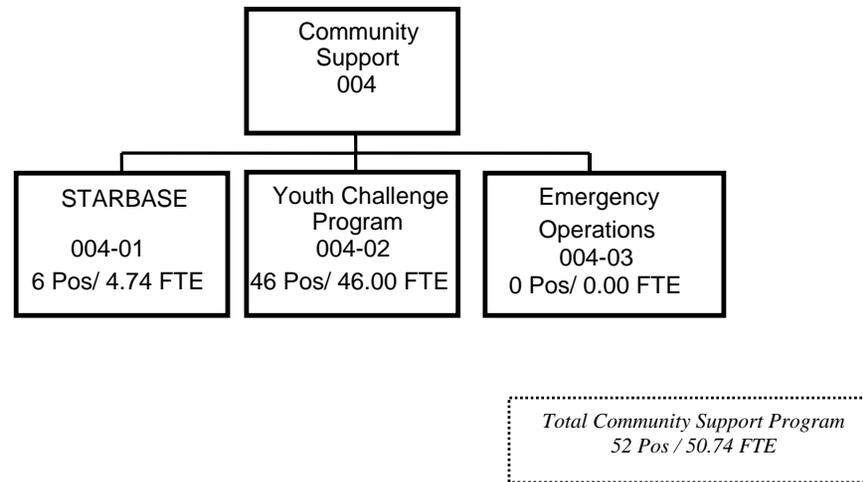
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# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT

### Community Support Program 2015-2017 Organization Chart



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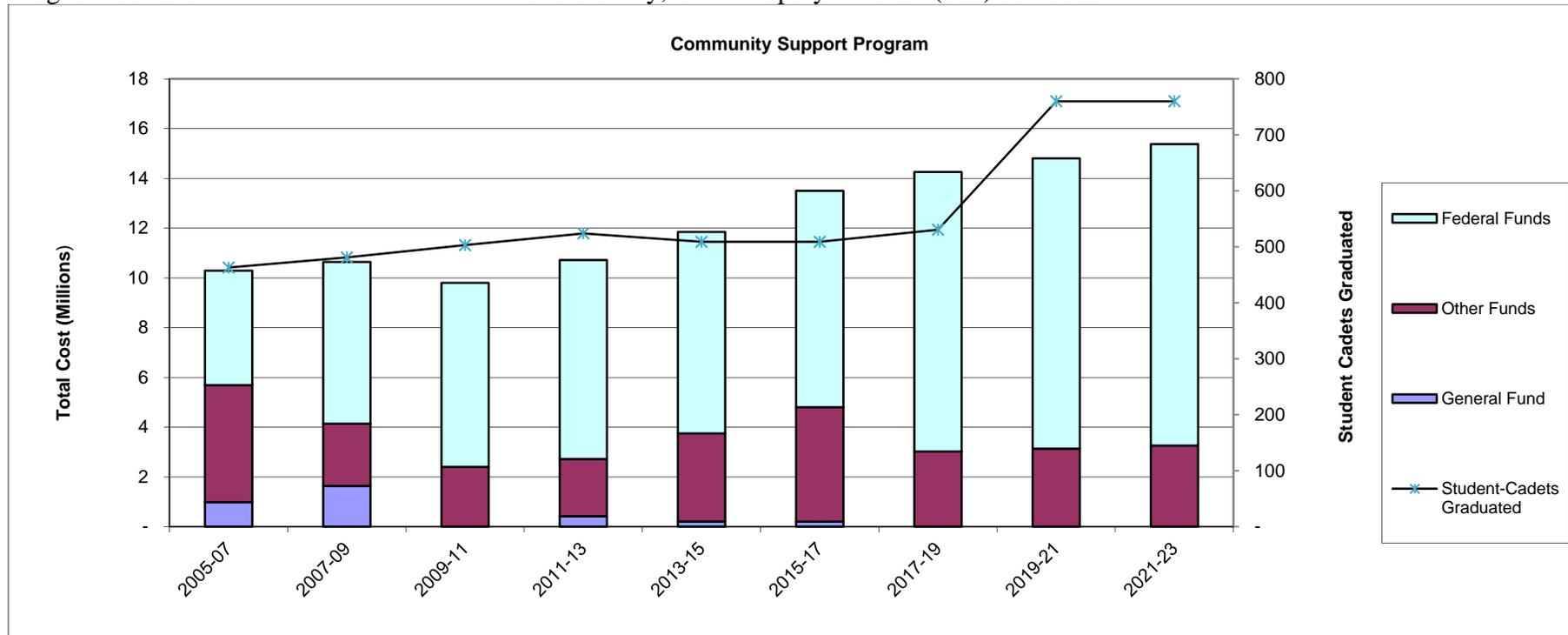
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# Oregon Military Department – Community Support Program – Executive Summary

Primary Long Term Focus Area: Seamless System of Education  
 Secondary Long Term Focus Area: Safer, Healthier Communities  
 Program Contact: Dave Stuckey, OMD Deputy Director (503) 584-3985



## Program Overview

The Military Department’s Community Support Program offers a full spectrum of educational opportunities for the at-risk youth of Oregon. These opportunities are provided by the Oregon Youth Challenge Program in Bend and the STARBASE programs in Portland and Klamath Falls. Their goal is to provide the at-risk youth of Oregon an opportunity to build a future through education, structure and support.

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**Program Funding Request**

The Governor’s Budget (GB) for the Community Support Program within the Oregon Military Department requests expenditure authority of \$3,019,299 Other Funds, and \$11,241,707 Federal Funds. The 2017-19 GB requests 71 positions and 62.94 FTE. The goal of this budget is to increase state and federal budgetary resources to reflect the anticipated growth within the Community Support Program. Current operations within the Community Support Program tie directly to the Governor’s focus area of “Seamless System of Education” regarding focusing investment on student outcomes. The component programs which make up the Community Support Program include STARBASE and the Youth Challenge Program.

Continued investment in the Community Support Program will provide an opportunity for high school dropouts who have failed in a traditional school environment to complete their education and become valuable, productive members of society. This investment will also help keep young students focused on the need to continue their education as well as pursue studies in the core sciences. Increasing the number of permanent positions in the STARBASE program will ensure continuity in STEM education delivery to elementary and middle school students in Klamath Falls and Portland.

**Program Description**

The Community Support program is comprised of two main program areas, the Oregon Youth Challenge Program (OYCP) and the Science and Technology Academies Reinforcing Basic Aviation and Space Exploration program (STARBASE). Both of these programs directly support the Governor’s focus area of “Seamless System of Education” by educating at-risk youth, sparking interest in Science, Technology, Engineering and Math (STEM) at STARBASE, and in the case of OYCP, redirecting them toward a positive and productive future.

Located in Bend, the Oregon National Guard Youth Challenge Program (OYCP) serves 16 to 18 year old male and female dropouts who have struggled to succeed in a traditional high school environment. The OYCP is Oregon’s only public *statewide* quasi-military based high school, which includes supervised work experience in community service and conservation projects. The program is fully accredited by the Northwest Accreditation Commission through the year 2020, and is a statewide public alternative high school. The OYCP is a residential 22 week program where student-cadets are provided all services 24 hours a day 7 days a week. The residential phase is followed by a 12 month post-residential phase which includes providing each graduate with a mentor. Two classes per year are conducted, serving 312 youth and graduating a minimum of 250 students each year. The OYCP within the Community Support Program has been recognized by the National Guard Bureau as the one of the “Best Overall Challenge Programs” several times since 2001. The program is planning an expansion project beginning in summer 2017 using Article XI-Q bonds approved by the 2015 Legislature to provide the infrastructure to house an additional 84 cadets per class (24 females and 60 males) to better meet demand.

The educational services of the OYCP are implemented through the use of an accredited high school curriculum taught by certified teachers approved by the Oregon Department of Education. The OYCP provides outreach to school districts in all 36 counties about alternative education opportunities.

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OYCP provides on-site orientations to interested applicants and their families, as well as training for mentors and mentees for the post residential phase of the program. The program also maintains ongoing service to community partnerships through student-cadet volunteer services, as well as scholarship opportunities for graduating student-cadets. 100% of graduating student-cadets earn either a high school diploma, a GED certificate, or 8 certified high school credits to take back to their communities to re-enroll in their hometown high schools.

The success of the Community Support program depends heavily on the utilization of partnerships. At the local level the OYCP partners closely with local contractors for nursing services, Bend LaPine School District for teaching services, Central Oregon Community College for GED testing and High Desert ESD for auditing services. OYCP partners with non-profit organizations and local industries to take part in the programs semi-annual career fair. The OYCP partners primarily with the Department of Education at the state level. The OYCP partners with the National Guard Bureau and BLM. The National Guard Bureau provides 75% of operational funding for the OYCP. The STARBASE Program partners with local school districts for contracted teaching services at both airbases.

The major cost drivers of the Community Support Program have been identified as Personal Service Costs, Direct Food Costs and Utilities. For the OYCP Personal Services, including contracted teaching and medical staff, account for 75% of annual operating costs, Food Costs account for 11%, and Utilities 2% of annual operating costs, according to the 2016 program budget submitted to National Guard Bureau.

The STARBASE Program exposes third to eighth graders to the fields of Science, Technology, Engineering and Mathematics (STEM) with the hopes of inspiring them to pursue a career in these fields. This is done through the use of a highly acclaimed 25 hour curriculum taught by the program's teaching staff, who are comprised of limited duration and temporary employees in the 2015-17 biennium. Policy Package 402 requests 12 permanent positions which will add continuity to the program. The program is focused on capturing student interest in STEM at the elementary and middle school levels and showing them why studying these courses is important to their future goals. The program is 100% federally funded and hosts approximately 2,100 students each year at the Portland Airbase and the Kingsley Field Airbase in Klamath Falls.

**Program Justification and Link to Long Term Outcomes**

The vision of the Community Support Program through the Oregon Youth Challenge Program (OYCP) and the STARBASE Programs is to be the premier program serving at-risk youth and those who are not likely to succeed in the traditional school setting, while creating economic value, long term cost avoidance, civic contribution and future responsible tax paying citizens of Oregon. The Community Support vision primarily supports the focus area of "Seamless System of Education."

The mission of the Community Support Program is to provide opportunities for personal growth, self-improvement and academic achievement among at-risk third through eighth graders (STARBASE), and teens no longer attending or failing in high school (OYCP), through a highly structured non-traditional environment; integrating training, mentoring and diverse educational activities. This mission ties directly to long which

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calls for the investment in evidence-based programs and practices that improve outcomes. This strategy specifically calls for investment in programs which:

1. Are effective at accelerating learning for those furthest behind.
2. Support Science, Technology, Engineering and Math.
3. Develop career pathways for youth.

The Community Support Program was built specifically to help the youth of Oregon who are most at-risk of being left behind by the traditional educational system. The curriculum of both the Oregon Youth Challenge Program (OYCP) and the STARBASE programs emphasize the importance of math and science. The Community Support Program through the OYCP utilizes a work skills program which provides training in conjunction with public works and community service projects. Student-cadets at OYCP have worked with the Department of Fish and Wildlife, Oregon State Parks and the Department of Transportation on community service projects which provide exposure to a vast array of career fields. This community service provides over \$222,000 a year in benefits to the participating agencies.

In the 2013-15 biennium, the graduation rate at OYCP averaged 90%. Approximately 9% of the students that graduated earned their High School Diploma while 6% passed the GED test. The remaining 85% of the graduating students participated in the high school credit curriculum, of which 100% earned 8 credits allowing them to fully integrate back into their local high school. This is accomplished with a cost per student of \$21,172, of which the state pays \$5,293; the remainder is financed through federal funds. Please note that these are estimated costs for program year 2016.

The Community Support Program has secondary ties to the Governor's focus are of "Safer, Healthier Communities" by steering vulnerable youth away from entering the public safety system. Both the OYCP and the STARBASE program were developed to provide this service to the youth of Oregon, and both provide this critical service for little cost to the state.

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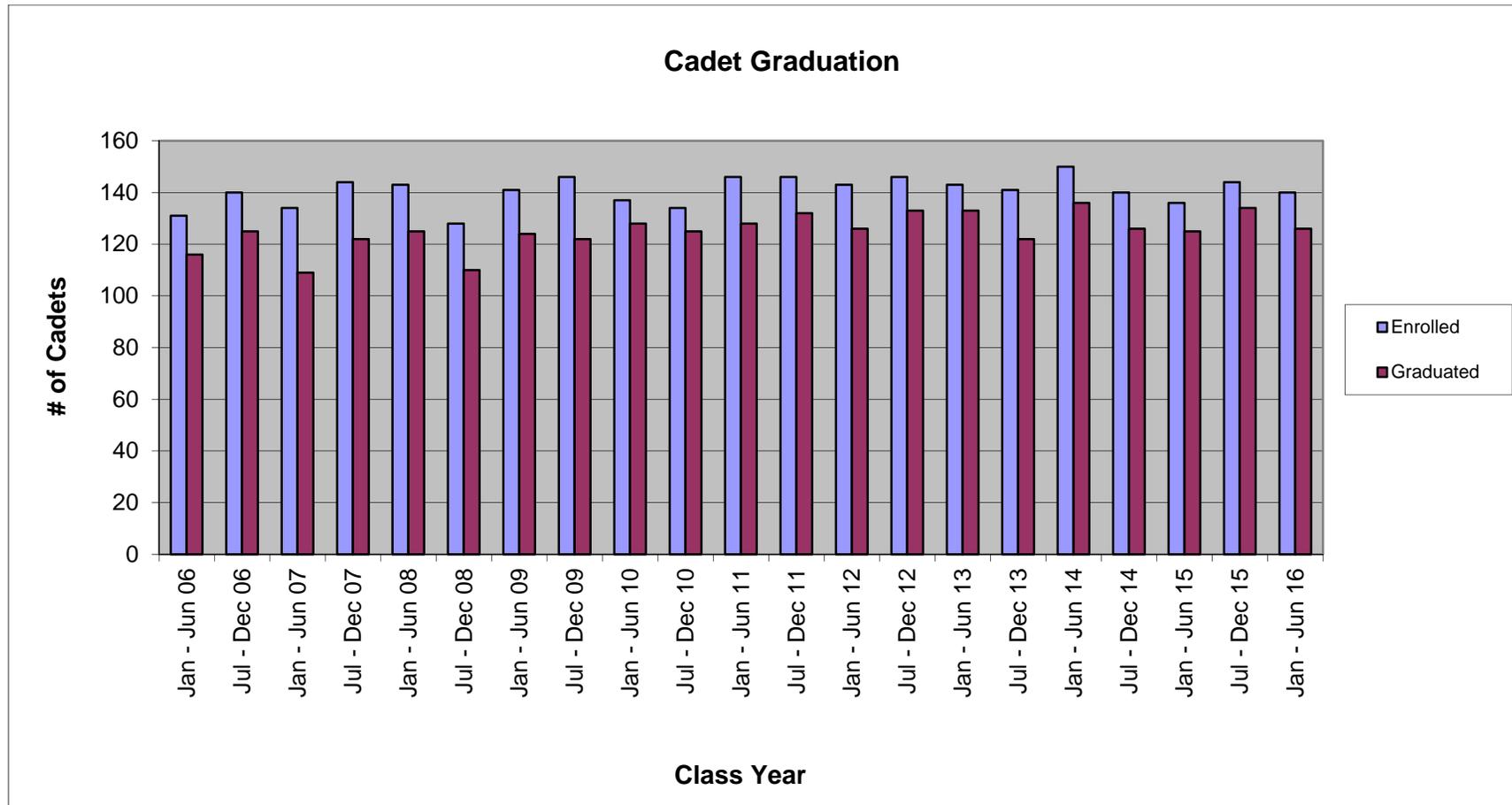
**2017-2019**

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**Program Performance**

This chart shows OYCP student-cadets enrolled and graduated over the past ten years, between 2006 and June 2016.



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July 1999 was the first year the Oregon Youth Challenge Program (OYCP) was classified as a “Full Challenge Program.” Since that date the OYCP has accepted 5,152 student-cadets, of which 4,615 completed the 2 week acclimation phase and began classroom enrollment. 3,987 graduated for an overall graduation rate of 86%. The average cost per student-cadet is currently \$21,172 per year. 75% of this cost is financed through federal funds from the National Guard Bureau. The cost per student-cadet to the state of Oregon is \$5,293 per year. This is 23% less than the average cost per student in Oregon public schools, which as of 2014 was \$6,865.

The retention and graduation rates at OYCP of 250 per year exceed national standards. This in turn generates Other Funds revenue from the State Basic School Support fund which is needed to leverage the Federal Funds match of 75%. The Test of Adult Basic Education (TABE) score for graduating student-cadets have improved on average by 2.1 grade levels since 1999.

**Enabling Legislation/Program Authorization**

The Community Support Program is a division of the Oregon Military Department which is mandated by Article X of the Oregon Constitution. The National Guard Youth Challenge Program was created to provide opportunities for civilian youth and is authorized by Section 509, Chapter 5 of Title 32, United States Code. The authority for all National Guard Youth Challenge Programs in the nation falls under the Secretary of Defense, acting through the Chief of the National Guard Bureau (NGB), who has entered into an agreement (as described in 31 USC Sect. 6305) with the Governor of the State of Oregon. The OYCP agreement was established in 1994 and is currently funded through the 2015-17 biennium.

The OYCP utilizes a citizen member Advisory Board. The board’s primary role is to meet a minimum of twice per class as an oversight group to ensure the program meets the state plan and Federal Master Cooperative Agreement. It too serves as a conduit to the local community to ensure local citizens are aware of the program and preserve quality community relations. The board advises the Adjutant General of Oregon through the Deputy Director for the Military Department.

The STARBASE program is authorized and approved through a Congressional Appropriation.

**Funding Streams**

In the 2017-19 base budget, the OYCP is funded by General Fund (2%), Other Funds (23%) and Federal Funds (75%). The Other Funds include State Basic School Support (20.1%) and National School Lunch Meal Reimbursement (2.4%). The State Basic School Support funds are dedicated per ORS 336.615 – 336.675 and OAR 581-22-1350. The National School Lunch Meal Reimbursement funds are dedicated per PL 79-396 60 Stat.230 and PL 108-269, as well as ORS 326 & 327 and 7 CFR 210 and finally OAR 581-051. The Federal Funds carry a matching requirement of 25%, which is made up of General Fund and Other Funds. The Federal Funds are dedicated per Section 509 Chapter 5 of Title 32, United States Code. The STARBASE program is funded with Federal Funds (100%) which are fully dedicated.

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**Significant Proposed Program Changes from 2015-17**

The proposed budget for the Community Support Program reflects growth from the 2015-17 Legislatively Approved Budget. The OYCP is planning an expansion project beginning in the summer of 2017 using \$4,977,000 Article XI-Q bond funds to expand and remodel the facility, which would allow up to 84 more cadets per class: 24 females and 60 males. The goal of the expansion is to accept additional cadets to better meet demand. The additional cadets would be phased-in over two biennia, 24 females in the January – June 2019 class (2017-19 biennium) and an additional 60 males beginning in January 2020 (2019-21 biennium). Policy Package 401 requires 18 additional positions, one-time General Fund for ramp-up purchases, and increased operational limitation. If the package is approved, OMD estimates the number of graduating cadets will increase by 22 in the 2017-19 biennium and 250 in 2019-21 biennium, assuming a 90% graduation rate applied to the additional number of cadets.

STARBASE is requesting 12 permanent positions in Policy Package 402 to replace previously contracted staff which will add continuity to program delivery. Currently teaching is provided by limited duration and temporary employees.

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## OREGON MILITARY DEPARTMENT COMMUNITY SUPPORT PROGRAM

The Community Support Program includes the STARBASE Program, the Oregon Youth Challenge Program, and the Emergency Operations Program.

STARBASE - The Oregon National Guard Science and Technology Academy Reinforcing Basic Aviation and Space Exploration (STARBASE) Program is designed to increase at-risk third through eighth grade students' awareness of the importance of math and science in today's high-technology work environment.

STARBASE involves a series of hands-on classes taught for the Portland Public School District at the Portland Air Base and for the Klamath County School District at Kingsley Field. The goal of the program is to motivate at-risk students to pursue math and science education. The curriculum demonstrates math and science applications in aerospace operations. In many instances, this is the first opportunity the students have to relate the application of math and science to a tangible result. Students tour the airbase and study high technology aircraft and associated support equipment. They observe flight operations, weather reporting and forecasting operations, and tour aircraft and electronics maintenance facilities and fire fighting facilities. Oregon National Guard members demonstrate applicability of math and science to the activities observed by the students during their tours. Over 20,000 students have participated in this 100% federally funded program. Base budget funding provides services and supplies for operations.

Youth Challenge Program - The Oregon National Guard Youth Challenge Program (YCP) offers high school dropouts and students failing at traditional high schools the opportunity to build a future. The program has 46 state employees working as counselors, group life coordinators, and support/administration staff. The program also contracts 6 teachers and 1 nurse-practitioner.

The program consists of two phases. The first phase is a 22 week residential program at the Oregon National Guard Central Oregon Training and Education Facility (COTEF) in Bend, Oregon. Students learn self-discipline, leadership, responsibility, and work skills that enable them to be successful in society. Students have the opportunity to complete educational credit with a goal of reintegrating into high school, earning a diploma, or to prepare for General Educational Development (GED) examinations.

The second phase of the program is a 12-month nonresident program. Program continuity is provided in this phase by incorporating positive role models from the community as mentors to the students. The mentors help students continue efforts to meet educational and/or career goals set by the student during the residential phase. This furthers student independence by making it possible to meet personally set goals and provide the groundwork to build productive and contributing Oregon citizens.

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Students must be 16-18 years old and have dropped out of school or are failing high school. The student must be an Oregon resident, free of drugs, and not currently in the court system. The curriculum combines classroom work, community service, and challenging individual and team activities into one experience. Other major areas of instruction include health and drug abuse awareness, leadership, self-discipline, personal development, physical fitness, and basic work skills. All students participate in local community projects to encourage personal growth and development. Students have the opportunity to complete educational credit toward high school graduation or a GED certificate.

The program averages a 90% graduation rate. Approximately 14% of the students that graduated earned their High School Diploma while 9% participated in the GED program, of which 61% passed all portions of the examinations. The remaining 77% of the graduating students participated in the high school credit curriculum, of which 100% earned 8 credits allowing them to fully integrate back into their local high school. The State of Oregon pays \$5,021 per student who receives 6 months of continuous schooling, goal setting, and community service in a team environment on a 7 day a week and 24 hour basis. Over 21% of the students enrolled in Oregon Youth Challenge are Individual Education Planned (IEP) special needs students, for which the program receives no additional funding from the state for special IEP, rural school considerations, or transportation limitations as other public schools in the state. The program provides the equivalent of \$220,000 annually in community service to local, state and federal government entities.

The work skills portion of the program involves training in conjunction with public works and community service projects for the U.S. Forest Service, Bureau of Land Management, Oregon Department of Fish and Wildlife, Oregon State Parks, Oregon Department of Transportation, and the Deschutes County Parks and Recreation Department. The students provide an average of 12,000 hours of volunteer community service per class. At minimum wage of \$9.25 per hour this equates to an \$111,000 per class or \$222,000 per year benefit to these agencies.

Congress changed funding for the Youth Challenge Program from 65% federal and 35% state in fiscal year 2000 to 60% federal and 40% state in fiscal year 2001 and beyond. During fiscal year 2010 funding for the Youth Challenge Program was changed to 75% federal and 25% state. The majority of the required state matching funds are received from Average Daily Membership Other Funds revenue through the Bend-LaPine School District and the National School Lunch Program.

Youth Challenge is Oregon's only statewide public alternative high school. The Challenge program partners with and accepts students from every school district and all 36 counties in Oregon. On an average per class, students attending the Challenge program come from 40 different high schools and 25 counties throughout the state with a GPA of 1.2 at the entrance to the program. 100% of the students who graduate earn either a high school diploma, a GED certificate, or 8 Oregon certified high school credits to take back to their communities to re-enroll in high school. The Challenge program is certified by the Oregon Department of Education and is accredited by the Northwest Accreditation Commission.

The Oregon Youth Challenge Program has received numerous citations for excellence and recognition for outstanding public service. In 2001, 2003, and 2007 Oregon's Youth Challenge Program was recognized as the Best Overall Youth Challenge Program of 35 programs in the United States.

# BUDGET NARRATIVE

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Emergency Operations – The Emergency Operations Program provides critical manpower and equipment support for emergencies in Oregon when called upon by the Governor, the Commander-in-Chief of the Oregon National Guard. Responding to state emergencies is part of our core mission:

*“The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency, natural or man-made. When we are needed, we are there.”*

The Oregon National Guard has highly trained personnel and various items of equipment provided by the Federal Government located throughout the state and available for response and recovery to natural disasters, Homeland Defense, or civil unrest.

Oregon Military Department and Oregon National Guard resources are called upon each year in efforts to suppress wildland fires. Oregon Army National Guard helicopters, flight crews, ground crews, support personnel and equipment assisted the Oregon Department of Forestry efforts during the current biennium, with 375 Oregon National Guard soldiers and airmen receiving Red Card training at DPSST and supporting fire mop-up efforts in 2015. State employee resources using federal equipment from the Kingsley Field Fire Department were called for assistance through the Conflagration Act under the management of the State Fire Marshal.

Oregon Military Department and Oregon National Guard resources were activated and mobilized for operations in support of the Top Officials (TOPOFF IV) exercise in October 2007. When the winter storm of December 2007 caused severe wind damage and flooding in seven counties, the Oregon Military Department and the Oregon National Guard responded. In partnership with Oregon State Police and the Oregon Department of Transportation, Oregon National Guard personnel, trucks, and boats reached the City of Vernonia in the dark of night and began rescuing residents from roof tops. Oregon National Guard helicopters and trucks immediately started to provide transportation assets to affected communities within the Northwest portion of the state. Camp Rilea was placed into full operation to provide emergency lodging and feeding in partnership with the American Red Cross to affected residents. Camp Rilea also provided lodging and fuel for utilities workers making emergency repairs to power systems throughout the region, since normal lodging and gas station operations were disrupted. Oregon National Guard power generators were dispersed throughout the region to provide emergency power to hospitals, dialysis centers, nursing homes, county facilities, police stations and fire and water districts. Oregon National Guard resources delivered food and water to affected communities, and assisted in recovery and clean up actions.

Severe winter snow accumulation in January 2008 impacted areas of Marion and Linn Counties, and the Oregon National Guard responded with troops and equipment in snow removal operations. The Oregon National Guard also prepared to assist Lake County during the same period. In January and February 2008, Oregon National Guard troops and equipment were mobilized to Tillamook County to assist in reinforcing the Wilson River Dike, still suffering the effects of the December 2007 storm, in sand bagging operations.

Soldiers and Airmen become temporary state employees while on State Active Duty in response to disasters and emergencies. Because natural disasters, emergencies and associated State Active Duty requirements cannot be foreseen, there is no base budget for the Emergency Operations Program. Instead,

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the Oregon Military Department requests General Fund appropriation and Other Funds limitation at Emergency Boards after such operations occur. The Command Group, Financial Administration Division, and the Personnel Office as part of the Administration Program absorbs the increased workload, overtime, and/or temporary hire assistance associated with the management and administrative support required during emergency response operations. The General Fund appropriation and Other Funds limitation increase in result of emergency operations is not carried forward each biennium.

## Expected Results of the 2017-2019 Budget:

The STARBASE Program will continue to support Oregon Youth through academic and practical application of mathematical and scientific principles. STARBASE increases third through eighth grade students' awareness of the importance of math and science. The program will impress upon students the need to continue their education as well as pursue studies in the core sciences. The program motivates at-risk students to become a valuable resource for Oregon's future. Policy Package 402 requests 12 new positions to replace previously contracted teaching staff.

The Youth Challenge Program will continue to support Oregon Youth through academic and motivational goal setting. The program provides an opportunity for high school dropouts to complete their education and become valuable, productive members of society. The program supports efforts to prevent potential juvenile offenders from becoming adult career criminals. In doing so, the Youth Challenge Program will help the State of Oregon to realize savings that would otherwise be spent incarcerating and rehabilitating many of these young citizens in the future. An expansion project is planned beginning in spring 2017 using \$4,977,000 Article XI-Q bonds. The project will enlarge the facility to accommodate up to 84 additional cadets per 22 –week residential class: 24 females and 60 males. The program is planning a phased approach in which the 24 additional females will be onsite beginning in January 2019. The 60 additional males would arrive January 2020. Policy Package 401 requests 18 positions phased-in October 2018 along with one-time General Fund for ramp-up purchases and increases in Other Funds and Federal Funds limitation.

## Revenue Sources:

STARBASE - The STARBASE Program is 100% federally funded through a National Guard Bureau (NGB) Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program. Revenue estimates are based on NGB forecasts of future funding levels. There are no proposed changes in revenue sources.

Youth Challenge Program - Congress changed funding for the Youth Challenge Program from 65% federal / 35% state in fiscal year 2000 to 60% federal / 40% state in fiscal year 2001. The funding split for the Youth Challenge Program was changed to 75% federal and 25% state for 2010 and beyond. The federal funds are received through a NGB Federal/State Cooperative Agreement, and may only be used to support the program. Federal revenue estimates are based on NGB forecasts of future funding levels. The majority of the required state matching funds is received from Average Daily Membership Other Funds revenue through the Bend-LaPine School District and the National School Lunch Program. The remainder of the matching

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funds is received from the General Fund. As previously mentioned, one-time General Fund to purchase furniture, supplies and equipment for larger classes is requested in Policy Package 401.

Emergency Operations Program - The Emergency Operations Program provides critical manpower and equipment support for emergencies in Oregon when called upon by the Governor, the Commander-in-Chief of the Oregon National Guard. The Oregon National Guard has highly trained personnel and various items of equipment provided by the Federal Government located throughout the state and available for response and recovery to natural disasters, Homeland Defense, or civil unrest.

## Essential Packages:

010 – Inflation on non-PICS personal services and vacancy factor adjustments (expected vacancy savings in the 2017-19 biennium) – \$2 General Fund, \$9,725 Other Funds, (\$38,348) Federal Funds. **Governor recommended.**

022 – Phase-outs– (\$2,442,000) Other Funds. **Governor recommended.**

031 - Inflation on Services and Supplies, adjustments for State Government Service charges - \$8,062 General Fund, (\$1,270) Other Funds, \$129,692 Federal Funds. **Governor recommended.**

## Policy Packages:

080 – May 2016 Emergency Board - \$256,000 Other Funds, \$518,000 Federal Funds. **Governor recommended.**

090 – Analyst Adjustments – (\$205,448) General Fund. **Added by the Governor.**

091 – Statewide Adjustment DAS Charges – (\$10,327) Other Funds, (\$9,068) Federal Funds. **Added by the Governor.**

092 – Statewide Attorney General Adjustment – (\$147) Other Funds, (\$483) Federal Funds. **Added by the Governor.**

401 – Youth Challenge Program Expansion - \$575,000 General Fund, \$256,947 Other Funds, \$770,815 Federal Funds, 18 new positions. **Governor recommended with modifications at \$477,113 Other Funds, \$600,322 Federal Funds, 13 positions, 4.94 FTE.**

402 – STARBASE Positions - \$1,721,331 Federal Funds, 12 new positions. **Governor recommended with modifications at \$1,061,331 Federal Funds, 12 Positions.**

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Proposed New Laws - None.

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## OREGON MILITARY DEPARTMENT COMMUNITY SUPPORT PROGRAM ESSENTIAL PACKAGES

1. **Purpose** - Essential Packages adjust the base budget to reflect the agency's 2017-19 current service level requirements.
2. **How Achieved** – The following Essential Packages adjust the Administration Program's base budget to reflect 2017-19 current service level requirements:

010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2017-19 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package increases General Fund \$2, increases Other Funds \$9,725, and decreases Federal Funds (\$38,348).

022 – This package phases-out (\$2,442,000) one time Other Funds limitation authorized by the February 2016 Legislature. The expenditure limitation covered costs resulting from the state activation of ground troops and flight crews for wildfire suppression in 2015;

031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2017-19 changes. The package increases General Fund \$8,062, decreases Other Funds (\$1,270) and increases Federal Funds \$129,692.

3. **Staffing Impact** - None.
4. **Revenue Source** - General Fund is increased \$8,064, Other Funds are decreased (\$2,433,545) and Federal Funds are increased \$91,344.

**Governor recommended.**

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	2	-	-	-	-	-	2
Federal Funds	-	-	-	(38,348)	-	-	(38,348)
<b>Total Revenues</b>	<b>\$2</b>	<b>-</b>	<b>-</b>	<b>(\$38,348)</b>	<b>-</b>	<b>-</b>	<b>(\$38,346)</b>
<b>Personal Services</b>							
Temporary Appointments	1	-	54	2,155	-	-	2,210
Overtime Payments	1	-	228	702	-	-	931
Shift Differential	1	-	169	516	-	-	686
All Other Differential	-	-	130	389	-	-	519
Public Employees' Retire Cont	-	-	177	723	-	-	900
Pension Obligation Bond	(1)	-	4,826	14,481	-	-	19,306
Social Security Taxes	-	-	74	621	-	-	695
Unemployment Assessments	-	-	-	-	-	-	-
Mass Transit Tax	-	-	(410)	-	-	-	(410)
Vacancy Savings	-	-	4,477	(57,935)	-	-	(53,458)
<b>Total Personal Services</b>	<b>\$2</b>	<b>-</b>	<b>\$9,725</b>	<b>(\$38,348)</b>	<b>-</b>	<b>-</b>	<b>(\$28,621)</b>
<b>Total Expenditures</b>							
Total Expenditures	2	-	9,725	(38,348)	-	-	(28,621)
<b>Total Expenditures</b>	<b>\$2</b>	<b>-</b>	<b>\$9,725</b>	<b>(\$38,348)</b>	<b>-</b>	<b>-</b>	<b>(\$28,621)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(9,725)	-	-	-	(9,725)
<b>Total Ending Balance</b>	-	-	<b>(\$9,725)</b>	-	-	-	<b>(\$9,725)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Charges for Services	-	-	(2,442,000)	-	-	-	(2,442,000)
<b>Total Revenues</b>	-	-	<b>(\$2,442,000)</b>	-	-	-	<b>(\$2,442,000)</b>
<b>Personal Services</b>							
Temporary Appointments	-	-	(2,087,383)	-	-	-	(2,087,383)
Social Security Taxes	-	-	(159,685)	-	-	-	(159,685)
Mass Transit Tax	-	-	(12,524)	-	-	-	(12,524)
<b>Total Personal Services</b>	-	-	<b>(\$2,259,592)</b>	-	-	-	<b>(\$2,259,592)</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	(96,284)	-	-	-	(96,284)
Other Services and Supplies	-	-	(86,124)	-	-	-	(86,124)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$182,408)</b>	-	-	-	<b>(\$182,408)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(2,442,000)	-	-	-	(2,442,000)
<b>Total Expenditures</b>	-	-	<b>(\$2,442,000)</b>	-	-	-	<b>(\$2,442,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	8,062	-	-	-	-	-	8,062
Federal Funds	-	-	-	129,692	-	-	129,692
<b>Total Revenues</b>	<b>\$8,062</b>	-	-	<b>\$129,692</b>	-	-	<b>\$137,754</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	42	751	-	-	793
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	4,164	-	-	4,164
Office Expenses	-	-	444	1,355	-	-	1,799
Telecommunications	-	-	85	295	-	-	380
State Gov. Service Charges	(24)	-	(9,004)	12,625	-	-	3,597
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	24	310	-	-	334
Professional Services	8,086	-	900	51,702	-	-	60,688
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	260	853	-	-	1,113
Employee Recruitment and Develop	-	-	2	5	-	-	7
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	652	6,231	-	-	6,883
Facilities Maintenance	-	-	326	3,169	-	-	3,495
Food and Kitchen Supplies	-	-	3,641	12,873	-	-	16,514
Medical Services and Supplies	-	-	185	565	-	-	750
Agency Program Related S and S	-	-	296	6,327	-	-	6,623
Other Services and Supplies	-	-	650	23,180	-	-	23,830
Expendable Prop 250 - 5000	-	-	141	1,061	-	-	1,202

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Military Dept, Oregon  
Pkg: 031 - Standard Inflation

Cross Reference Name: Community Support  
Cross Reference Number: 24800-004-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	86	4,226	-	-	4,312
<b>Total Services &amp; Supplies</b>	<b>\$8,062</b>	-	<b>(\$1,270)</b>	<b>\$129,692</b>	-	-	<b>\$136,484</b>
<b>Capital Outlay</b>							
Other Capital Outlay	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Other Special Payments	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	8,062	-	(1,270)	129,692	-	-	136,484
<b>Total Expenditures</b>	<b>\$8,062</b>	-	<b>(\$1,270)</b>	<b>\$129,692</b>	-	-	<b>\$136,484</b>
<b>Ending Balance</b>							
Ending Balance	-	-	1,270	-	-	-	1,270
<b>Total Ending Balance</b>	-	-	<b>\$1,270</b>	-	-	-	<b>\$1,270</b>

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT COMMUNITY SUPPORT PROGRAM POLICY PACKAGE 080

1. **Purpose** – This Policy Package requests \$256,000 Other Funds limitation and \$518,000 Federal Funds limitation for the Oregon Youth Challenge program (OYCP) as a continuation of limitation approved by the May 2016 Emergency Board.

The Oregon Youth Challenge Program operates under a federal-state cooperative agreement with the National Guard Bureau (NGB). The funding splits for the program are 75% Federal and 25% State, which changed in program year 2010 from 60% Federal and 40% State. The state share is comprised mainly of Average Daily Membership (ADM) from the Oregon Department of Education as well as National School Breakfast and Lunch Program revenue from the Oregon Department of Education. The final component of state match is a small amount of General Fund appropriation for Services and Supplies (\$205,448 at Current Service Level).

OYCP has been fortunate in receiving additional funding from NGB over the past several years, which has correspondingly increased the required state match. While there has been no growth in the number of positions or cadets, the additional funding has covered increases in payroll, food, contract services, cadet uniforms and much needed repairs and upgrades to the facility. The additional Other Funds and Federal Funds limitation in this request will help cover increased operational costs for food, contract services, facilities maintenance, cadet clothing and classroom books and supplies.

The program is planning a large facility expansion project beginning in the summer of 2017. The expansion will allow for 84 additional cadets per 22 week residential class. The limitation increases requested in this policy package are required regardless of the expansion. Refer to Policy Package 401 for increases in positions and limitation pertaining to the expansion.

2. **How Achieved** – Increased Other Funds and Federal Funds limitation for Services and Supplies will allow the Oregon Youth Challenge Program to continue to operate within its current federally approved funding levels (prior to the planned expansion project).
3. **Staffing Impact** – None.
4. **Quantifying Results** – The results of this policy package will be measured by Key Performance Measure #5: Percent of youth who complete the academic phase of the program with a GED, high school diploma or credit recovery at graduation.
5. **Revenue Source** - \$256,000 Other Funds, \$518,000 Federal Funds. **Governor recommended.**

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\_\_\_\_\_ Agency Request                        X   Governor's Budget                      \_\_\_\_\_ Legislatively Adopted

2017-2019

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 080 - May 2016 E-Board**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Federal Funds	-	-	-	518,000	-	-	518,000
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$518,000</b>	<b>-</b>	<b>-</b>	<b>\$518,000</b>
<b>Services &amp; Supplies</b>							
Out of State Travel	-	-	-	25,000	-	-	25,000
Office Expenses	-	-	7,500	22,500	-	-	30,000
Professional Services	-	-	15,000	45,000	-	-	60,000
Facilities Maintenance	-	-	90,000	158,638	-	-	248,638
Food and Kitchen Supplies	-	-	62,500	110,112	-	-	172,612
Agency Program Related S and S	-	-	28,750	-	-	-	28,750
Other Services and Supplies	-	-	27,250	81,750	-	-	109,000
Expendable Prop 250 - 5000	-	-	25,000	75,000	-	-	100,000
<b>Total Services &amp; Supplies</b>	<b>-</b>	<b>-</b>	<b>\$256,000</b>	<b>\$518,000</b>	<b>-</b>	<b>-</b>	<b>\$774,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	256,000	518,000	-	-	774,000
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>\$256,000</b>	<b>\$518,000</b>	<b>-</b>	<b>-</b>	<b>\$774,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(256,000)	-	-	-	(256,000)
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>(\$256,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$256,000)</b>

# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT COMMUNITY SUPPORT PROGRAM POLICY PACKAGE 090

1. **Purpose**– This Policy Package was added by the Governor in anticipation of projected statewide shortfalls in General Fund. It eliminates all General Fund for the Oregon Youth Challenge Program (OYCP).

General Fund provides roughly 2% of OYCP’s total funding at the Current Service Level. The program operates under a cooperative agreement with National Guard Bureau at 75% Federal Funds and 25% State Funds. The majority of state match is provided by Other Funds: Average Daily Membership (ADM) from the Bend-LaPine School District and School Breakfast and Lunch Program revenues from the Oregon Department of Education. General Fund pays for certain Services and Supplies costs, including items that are not allowable federal costs under the cooperative agreement, e.g. buses. General Fund also serves as a cushion or hedge against fluctuations in ADM revenues.

The elimination of General Fund for OYCP will result in heavier use of Other Funds resources, which will reduce Other Funds cash available for operational expenditures and ramp-up costs as the program prepares for an expansion beginning in January 2019.

2. **How Achieved** – Reduce General Fund appropriation by \$205,448. The OYCP will operate using Other Funds limitation sourced with Average Daily Membership and School Breakfast and Lunch Program revenues.
3. **Staffing Impact** – None.
4. **Revenue Source** – (\$205,448) General Fund.

**Added by the Governor.**

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\_\_\_\_\_ Agency Request                        X   Governor’s Budget                      \_\_\_\_\_ Legislatively Adopted

**2017-2019**

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(205,448)	-	-	-	-	-	(205,448)
<b>Total Revenues</b>	<b>(\$205,448)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$205,448)</b>
<b>Personal Services</b>							
Temporary Appointments	(30)	-	-	-	-	-	(30)
Overtime Payments	(33)	-	-	-	-	-	(33)
Shift Differential	(20)	-	-	-	-	-	(20)
All Other Differential	(6)	-	-	-	-	-	(6)
Public Employees' Retire Cont	(11)	-	-	-	-	-	(11)
Pension Obligation Bond	(3)	-	-	-	-	-	(3)
Social Security Taxes	(7)	-	-	-	-	-	(7)
Reconciliation Adjustment	1	-	-	-	-	-	1
<b>Total Personal Services</b>	<b>(\$109)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$109)</b>
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	(34)	-	-	-	-	-	(34)
Professional Services	(205,303)	-	-	-	-	-	(205,303)
Other Services and Supplies	(2)	-	-	-	-	-	(2)
<b>Total Services &amp; Supplies</b>	<b>(\$205,339)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$205,339)</b>
<b>Total Expenditures</b>							
Total Expenditures	(205,448)	-	-	-	-	-	(205,448)
<b>Total Expenditures</b>	<b>(\$205,448)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$205,448)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT  
COMMUNITY SUPPORT PROGRAM  
POLICY PACKAGE 091

1. **Purpose**– This Policy Package was added by the Governor. It adjusts various assessments and estimated charges from the Department of Administrative Services.
2. **How Achieved** –Other Funds limitation is decreased (\$10,327) and Federal Funds limitation is decreased (\$9,068).
3. **Staffing Impact** –None.
4. **Revenue Source** – (\$10,327) Other Funds, (\$9,068) Federal Funds.

**Added by the Governor.**

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\_\_\_\_\_ Agency Request                        X   Governor's Budget                      \_\_\_\_\_ Legislatively Adopted

**2017-2019**

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 091 - Statewide Adjustment DAS Chgs**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Federal Funds	-	-	-	(9,068)	-	-	(9,068)
<b>Total Revenues</b>	-	-	-	<b>(\$9,068)</b>	-	-	<b>(\$9,068)</b>
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(986)	(3,008)	-	-	(3,994)
Telecommunications	-	-	(82)	(285)	-	-	(367)
State Gov. Service Charges	-	-	(10,855)	(16,953)	-	-	(27,808)
Facilities Rental and Taxes	-	-	1,596	11,178	-	-	12,774
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$10,327)</b>	<b>(\$9,068)</b>	-	-	<b>(\$19,395)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(10,327)	(9,068)	-	-	(19,395)
<b>Total Expenditures</b>	-	-	<b>(\$10,327)</b>	<b>(\$9,068)</b>	-	-	<b>(\$19,395)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	10,327	-	-	-	10,327
<b>Total Ending Balance</b>	-	-	<b>\$10,327</b>	-	-	-	<b>\$10,327</b>

# BUDGET NARRATIVE

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OREGON MILITARY DEPARTMENT  
COMMUNITY SUPPORT PROGRAM  
POLICY PACKAGE 092

1. **Purpose**– This Policy Package was added by the Governor. It reduces Attorney General rates from \$198 per hour in the Agency Request Budget to \$185 per hour.
2. **How Achieved** –Other Funds limitation is decreased (\$147) and Federal Funds limitation is decreased (\$483).
3. **Staffing Impact** –None.
4. **Revenue Source** – (\$147) Other Funds, (\$483) Federal Funds.

**Added by the Governor.**

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\_\_\_\_\_ Agency Request                        X   Governor's Budget                      \_\_\_\_\_ Legislatively Adopted

**2017-2019**

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**107BF02**

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 092 - Statewide AG Adjustment**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Federal Funds	-	-	-	(483)	-	-	(483)
<b>Total Revenues</b>	-	-	-	<b>(\$483)</b>	-	-	<b>(\$483)</b>
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(147)	(483)	-	-	(630)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$147)</b>	<b>(\$483)</b>	-	-	<b>(\$630)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(147)	(483)	-	-	(630)
<b>Total Expenditures</b>	-	-	<b>(\$147)</b>	<b>(\$483)</b>	-	-	<b>(\$630)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	147	-	-	-	147
<b>Total Ending Balance</b>	-	-	<b>\$147</b>	-	-	-	<b>\$147</b>

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
COMMUNITY SUPPORT PROGRAM  
POLICY PACKAGE 401  
PRIORITY 6

1. **Purpose** – This Policy Package requests the establishment of 18 permanent positions, two contracted teacher positions, and increased Services and Supplies and Capital Outlay limitation for the Oregon Youth Challenge program (OYCP). The positions and limitation increases requested in this package are needed to support an increased number of students (from 156 to 180) once the planned facility expansion project is completed.

The OYCP is a highly successful and voluntary program for students between 16 and 18 years old who are failing traditional high school. The curriculum combines classroom work, community service, and challenging individual and team activities into one experience. There are two phases: a 22 week residential program and a 12 month non-residential program. The students, known as “cadets,” can earn their high school diploma, a GED, or academic credits and return to their high school. Over the past 12 years, cadets have increased an average of 2.1 grade levels during the residential phase. Over 4,500 cadets have graduated from Oregon’s program since 1994. OYCP has a primary link to the Governor’s focus area of “Seamless System of Education” by educating students who are at risk of dropping out of school. Secondly, the program links to the focus area of “Safer, Healthier Communities” by steering youth toward a productive and positive future and away from crime, poverty and public assistance. Nationally there are 40 programs in 28 states, the District of Columbia, and Puerto Rico.

The demand for OYCP far outweighs its current capacity, which is limited to 156 cadets per class (2 platoons of 60 males each and one platoon of 36 females). However, on average over 300 applications are received, resulting in nearly half of the applicants unable to attend.

The 2015 Legislature approved \$4,977,000 Article XI-Q bonds to be sold in the spring of 2017 to fund an expansion of the facility. Its purpose is to increase capacity for 84 additional cadets per 22-week residential class: 24 females and 60 males. The expansion project is expected to be complete in fall 2018, with the first additional female cadets arriving January 2019. The program is planning a phased approach for increasing the number of cadets: Phase 1 will bring 24 additional females beginning January 2019 (2017-19 biennium) and Phase 2 will accommodate 60 additional male cadets beginning January 2020 (2019-21 biennium).

This request for 18 additional positions is based on the student to staff ratios written in the Master Cooperative Agreement between the State of Oregon and the federal government. According to the federal staffing model, OYCP is short 5 positions currently. The new positions would be phased-in effective 1 October 2018 for onsite training while a class is still in session and to alleviate the current staff shortage.

Agency Request                       Governor’s Budget                       Legislatively Adopted

2017-2019

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## BUDGET NARRATIVE

This Policy Package also requests \$575,000 one-time General Fund for purchases of supplies, furnishings, and equipment to support the additional students. These purchases must be made after construction completion and prior to the additional students arriving. During this period, no increased federal funds or Other Fund Average Daily Membership revenue will be received to fund the ramp-up costs, as the additional cadets will yet not be enrolled. Ongoing increases in operational Services and Supplies of \$42,375 Other Funds and \$127,125 Federal are also requested in this package. **Note: strikethroughs indicate positions not included in the Governor’s Budget.**

Pos #	Title	Classification	Type	Impact		
				GF	OF	FF
0017064	Procurement and Contract Assistant	C0435	Establish		\$11,749	\$35,247
<del>0017065</del>	<del>Group Life Coordinator 3</del>	<del>C6752</del>	<del>Establish</del>		<del>12,998</del>	<del>38,994</del>
0017066	Group Life Coordinator 3	C6752	Establish		12,998	38,994
0017067	Group Life Coordinator 3	C6752	Establish		12,998	38,994
<del>0017068</del>	<del>Administrative Specialist 1</del>	<del>C0107</del>	<del>Establish</del>		<del>11,031</del>	<del>33,091</del>
<del>0017069</del>	<del>Administrative Specialist 1</del>	<del>C0107</del>	<del>Establish</del>		<del>11,031</del>	<del>33,091</del>
<del>0017070</del>	<del>Administrative Specialist 1</del>	<del>C0107</del>	<del>Establish</del>		<del>11,031</del>	<del>33,091</del>
0017071	Administrative Specialist 1	C0107	Establish		11,031	33,091
0017072	Administrative Specialist 1	C0107	Establish		11,031	33,091
0017073	Administrative Specialist 1	C0107	Establish		11,031	33,091
0017074	Administrative Specialist 1	C0107	Establish		11,031	33,091
0017075	Cook 1	C9116	Establish		9,930	29,788
<del>0017076</del>	<del>Group Life Coordinator 1</del>	<del>C6750</del>	<del>Establish</del>		<del>10,743</del>	<del>32,226</del>
0017077	Group Life Coordinator 1	C6750	Establish		10,743	32,226
0017078	Group Life Coordinator 2	C6751	Establish		12,120	36,359
0017079	Group Life Coordinator 2	C6751	Establish		12,120	36,359
0017080	Group Life Coordinator 2	C6751	Establish		12,120	36,359
0017081	Group Life Coordinator 2	C6751	Establish		12,120	36,359
Overtime, Shift Differential, Unemployment					6,716	20,148
Total Personal Services					214,572	643,690
Services and Supplies				\$395,554	42,375	127,125
Capital Outlay				179,446		
Total Policy Package 401				\$575,000	\$256,947	\$770,815

Agency Request

Governor’s Budget

Legislatively Adopted

2017-2019

107BF02

# BUDGET NARRATIVE

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## **Group Life Coordinator 1** – 2 each

This position is responsible for the control, safety and security of all students in the program primarily during evening / graveyard shifts when students are sleeping.

## **Group Life Coordinator 2** – 4 each

This position is responsible for 24 hour care, control, safety, security, training, and guidance for all the students in the program.

## **Case Managers** – 7 each

This position monitors approximately 40 students. During the 22 week residential phase the case manager assists cadets in career development, conducts mentor / mentee training and the Mentor Match Ceremony. During the 12 month post residential period the case manager coordinates reporting, validates data, develops resources and problem solves issues between mentors and mentees.

## **Counselors** – 3 each

This position is responsible for performing individual guidance counseling on an as-needed basis, group guidance and vocational guidance for the students. Students come from diverse social and cultural environments, are high school drop outs and have unrealistic goals for their future.

## **Purchasing and Supply Clerk** – 1 each

This position provides for the basic purchasing, supply, shelf and inventory stock for the goods and services necessary to operate the program. The position provides support services for the students, staff, facility and the classrooms.

## **Cook 2** – 1 each

This position prepares and serves institutional meals for all students and staff that reside and work at the Oregon Youth Challenge Program.

2. **How Achieved** – Establishment of 18 new positions, one-time General Fund and increased Other Funds and Federal Funds limitation will allow the OYCP to successfully accommodate an increased number of cadets in the 2017-19 biennium and thereafter.
3. **Staffing Impact** – Establish 18 new positions – 6.84 FTE
4. **Quantifying Results** – The results of this policy package will be measured by Key Performance Measure #5: Percent of youth who complete the academic phase of the program with a GED, high school diploma or credit recovery at graduation.
5. **Revenue Source** - \$575,000 General Fund, \$256,947 Other Funds, \$770,815 Federal Funds.

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\_\_\_\_\_ Agency Request                        X   Governor's Budget                      \_\_\_\_\_ Legislatively Adopted

2017-2019

107BF02

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# BUDGET NARRATIVE

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**Modified by the Governor to remove five positions pertaining to the current staffing shortfall, for a revised total of 13 new positions and 4.94 FTE. The Governor's Budget removes all General Fund from this package and increases Other Funds limitation for one-time purchases required to accommodate the increase in cadets, for a revised total of \$477,113 Other Funds and \$600,322 Federal Funds.**

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Agency Request       Governor's Budget       Legislatively Adopted

**2017-2019**

**107BF02**

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 401 - Youth Challenge Program Expansion**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
Charges for Services	-	-	97,680	-	-	-	97,680
Federal Funds	-	-	-	600,322	-	-	600,322
Transfer In Other	-	-	22,215	-	-	-	22,215
Tsfr From Education, Dept of	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	<b>\$119,895</b>	<b>\$600,322</b>	-	-	<b>\$720,217</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	86,982	260,931	-	-	347,913
Overtime Payments	-	-	2,156	6,469	-	-	8,625
Shift Differential	-	-	2,156	6,469	-	-	8,625
Empl. Rel. Bd. Assessments	-	-	65	208	-	-	273
Public Employees' Retire Cont	-	-	17,428	52,283	-	-	69,711
Social Security Taxes	-	-	6,985	20,952	-	-	27,937
Unemployment Assessments	-	-	1,250	3,750	-	-	5,000
Worker's Comp. Assess. (WCD)	-	-	91	247	-	-	338
Flexible Benefits	-	-	40,625	121,888	-	-	162,513
<b>Total Personal Services</b>	-	-	<b>\$157,738</b>	<b>\$473,197</b>	-	-	<b>\$630,935</b>
<b>Services &amp; Supplies</b>							
Publicity and Publications	-	-	1,000	3,000	-	-	4,000
Professional Services	-	-	58,556	64,125	-	-	122,681
Fuels and Utilities	-	-	5,500	16,500	-	-	22,000
Food and Kitchen Supplies	-	-	8,750	26,250	-	-	35,000

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 401 - Youth Challenge Program Expansion**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Agency Program Related S and S	-	-	32,745	9,000	-	-	41,745
Other Services and Supplies	-	-	2,750	8,250	-	-	11,000
Expendable Prop 250 - 5000	-	-	196,131	-	-	-	196,131
IT Expendable Property	-	-	13,943	-	-	-	13,943
<b>Total Services &amp; Supplies</b>	-	-	<b>\$319,375</b>	<b>\$127,125</b>	-	-	<b>\$446,500</b>
<b>Capital Outlay</b>							
Other Capital Outlay	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	477,113	600,322	-	-	1,077,435
<b>Total Expenditures</b>	-	-	<b>\$477,113</b>	<b>\$600,322</b>	-	-	<b>\$1,077,435</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(357,218)	-	-	-	(357,218)
<b>Total Ending Balance</b>	-	-	<b>(\$357,218)</b>	-	-	-	<b>(\$357,218)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	13
<b>Total Positions</b>	-	-	-	-	-	-	<b>13</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 401 - Youth Challenge Program Expansion**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total FTE</b>							
Total FTE							4.94
<b>Total FTE</b>	-	-	-	-	-	-	<b>4.94</b>

REPORT: PACKAGE FISCAL IMPACT REPORT

2017-19

PROD FILE

AGENCY:24800 DEPT OF MILITARY

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Community Support

PACKAGE: 401 - Youth Challenge Program Expans

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017064	AU	C0435	AA PROCUREMENT AND CONTRACT ASST	1	.38	9.00	02	3,020.00		6,795 4,954	20,385 14,862		27,180 19,816
0017066	AU	C6752	AA GROUP LIFE COORDINATOR 3	1	.38	9.00	02	3,458.00		7,781 5,217	23,341 15,653		31,122 20,870
0017067	AU	C6752	AA GROUP LIFE COORDINATOR 3	1	.38	9.00	02	3,458.00		7,781 5,217	23,341 15,653		31,122 20,870
0017071	AU	C0107	AA ADMINISTRATIVE SPECIALIST 1	1	.38	9.00	02	2,768.00		6,228 4,803	18,684 14,407		24,912 19,210
0017072	AU	C0107	AA ADMINISTRATIVE SPECIALIST 1	1	.38	9.00	02	2,768.00		6,228 4,803	18,684 14,407		24,912 19,210
0017073	AU	C0107	AA ADMINISTRATIVE SPECIALIST 1	1	.38	9.00	02	2,768.00		6,228 4,803	18,684 14,407		24,912 19,210
0017074	AU	C0107	AA ADMINISTRATIVE SPECIALIST 1	1	.38	9.00	02	2,768.00		6,228 4,803	18,684 14,407		24,912 19,210
0017075	AU	C9116	AA COOK 1	1	.38	9.00	02	2,382.00		5,360 4,570	16,078 13,710		21,438 18,280
0017077	AU	C6750	AA GROUP LIFE COORDINATOR 1	1	.38	9.00	02	2,667.00		6,001 4,742	18,002 14,224		24,003 18,966
0017078	AU	C6751	AA GROUP LIFE COORDINATOR 2	1	.38	9.00	02	3,150.00		7,088 5,032	21,262 15,097		28,350 20,129
0017079	AU	C6751	AA GROUP LIFE COORDINATOR 2	1	.38	9.00	02	3,150.00		7,088 5,032	21,262 15,097		28,350 20,129
0017080	AU	C6751	AA GROUP LIFE COORDINATOR 2	1	.38	9.00	02	3,150.00		7,088 5,032	21,262 15,097		28,350 20,129
0017081	AU	C6751	AA GROUP LIFE COORDINATOR 2	1	.38	9.00	02	3,150.00		7,088 5,032	21,262 15,097		28,350 20,129
TOTAL PICS SALARY										86,982	260,931		347,913
TOTAL PICS OPE										64,040	192,118		256,158
TOTAL PICS PERSONAL SERVICES =				13	4.94	117.00				151,022	453,049		604,071

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
COMMUNITY SUPPORT PROGRAM  
POLICY PACKAGE 402  
PRIORITY 21

1. **Purpose**— This Policy Package requests 12 permanent positions for the STARBASE Program. STARBASE Oregon began in 1993 when Congress allocated funds for seven (7) DoD STARBASE Academies. STARBASE is a Science Technology Engineering and Math (STEM) education program for underrepresented 5<sup>th</sup> graders that provides 25 hours of stimulating hands-on, minds-on instruction. The technology-rich military environment affords the student the opportunity to experience a first-hand “real world” application of STEM skills and provides the underlying foundation for STARBASE. STARBASE Oregon will serve approximately 2,600 youth in FFY 2016. It is funded with 100% federal funds through a cooperative agreement with the National Guard Bureau. In the past, teaching services were contracted through the local school districts (Portland Public Schools and Klamath County School District), however, due to cost constraints and unique program requirements it was determined that state employees allow the Oregon Academies to achieve program objectives much more efficiently with better results. This is evidenced by the program's new recognition as one of the best in the country.

Oregon Public Schools are required to teach to Common Core standards (Language Arts and Math) in order to maintain school funding. The result has been an absence of Science, Technology and Engineering curriculum in the elementary public schools. This has been a significant handicap for 5<sup>th</sup> grade students as they are required to take a State Science test. The impact is even more significant for Title I (underrepresented) students who do not have access to after school Science programs. The science education gap further feeds the already high demand in Oregon for the STARBASE Academies. Additionally, STARBASE Portland is currently pairing with the PANG Wing leadership to acquire a 3<sup>rd</sup> classroom to accommodate more students and better serve the needs of the community.

There are two Oregon Academies: STARBASE Kingsley and STARBASE Portland.

1. STARBASE Kingsley in Klamath Falls, in a predominantly rural area, boasts the distinction of serving every 5<sup>th</sup> grade student in the Klamath basin. (Roughly 950 students = 29 classes in FY 2016)
  - a. STARBASE Kingsley currently employs four employees (one limited duration and three temporary) to serve 950 students (at a cost of \$331.57 per student).
2. STARBASE Portland is located in a densely populated metro area and serves approximately one-third (1/3) of the qualifying (underrepresented) fifth grade students in the area. (Roughly 1,650 students = 58 classes in FY 2016).
  - a. STARBASE Portland currently employs six employees (five limited duration and one temporary employee) to serve 1,650 students (at a cost of \$275.75 per student).

\_\_\_\_\_ Agency Request                        X   Governor’s Budget                      \_\_\_\_\_ Legislatively Adopted

2017-2019

107BF02

## BUDGET NARRATIVE

This policy package will provide two additional positions to the existing 10 staff to accommodate serving 28 additional classes at Portland each fiscal year, an increase of approximately 780 students.

Pos #	Title	Classification	Type	Impact		
				GF	OF	FF
0017052	Principal Executive Manager C (PANG)	X7004	Establish			\$177,855
0017053	Teaching Assistant (PANG)	C2302	Establish			105,916
0017054	Training and Development Specialist 1 (KF)	C1338	Establish			143,756
0017055	Training and Development Specialist 1 (PANG)	C1338	Establish			143,756
0017056	Training and Development Specialist 1 (PANG)	C1338	Establish			143,756
0017057	Training and Development Specialist 1 (PANG)	C1338	Establish			143,756
0017058	Training and Development Specialist 1 (PANG)	C1338	Establish			143,756
0017059	Training and Development Specialist 1 (PANG)	C1338	Establish			143,756
0017060	Training and Development Specialist 1 (PANG)	C1338	Establish			143,756
0017061	Training and Development Specialist 1 (KF)	C1338	Establish			143,756
0017062	Training and Development Specialist 1 (KF)	C1338	Establish			143,756
0017063	Training and Development Specialist 1 (KF)	C1338	Establish			143,756
Total Policy Package 402						\$1,721,331

2. **How Achieved** – The establishment of 12 permanent positions would aid STARBASE to further meet the demand for STEM education in Oregon.
3. **Staffing Impact** – Establish 12 positions - 12.00 FTE.
4. **Quantifying Results** – Pre- and post- testing of STARBASE participants shows substantial improvement in the students’ understanding, interest and ability with Science, Technology, Engineering and Math. Furthermore, Oregon schools have reported that they have noticed a substantial increase in 5<sup>th</sup> graders who have either met or exceeded the standard on the State Science assessment after attending STARBASE Oregon!
5. **Revenue Source** – \$1,721,331 Federal Funds.

**Modified by the Governor to remove \$660,000 Federal Funds limitation in Professional Services within Services and Supplies, since it will no longer be required after new state positions replace previously contracted teaching services. The revised total in the Governor’s Budget is \$1,061,331 Federal Funds.**

\_\_\_\_\_ Agency Request                        X   Governor’s Budget                      \_\_\_\_\_ Legislatively Adopted

2017-2019

107BF02

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 402 - STARBASE Positions**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Federal Funds	-	-	-	1,061,331	-	-	1,061,331
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$1,061,331</b>	<b>-</b>	<b>-</b>	<b>\$1,061,331</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	1,041,336	-	-	1,041,336
Empl. Rel. Bd. Assessments	-	-	-	684	-	-	684
Public Employees' Retire Cont	-	-	-	198,792	-	-	198,792
Social Security Taxes	-	-	-	79,659	-	-	79,659
Worker's Comp. Assess. (WCD)	-	-	-	828	-	-	828
Flexible Benefits	-	-	-	400,032	-	-	400,032
<b>Total Personal Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$1,721,331</b>	<b>-</b>	<b>-</b>	<b>\$1,721,331</b>
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	(660,000)	-	-	(660,000)
<b>Total Services &amp; Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$660,000)</b>	<b>-</b>	<b>-</b>	<b>(\$660,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	1,061,331	-	-	1,061,331
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$1,061,331</b>	<b>-</b>	<b>-</b>	<b>\$1,061,331</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 402 - STARBASE Positions**

**Cross Reference Name: Community Support**  
**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Positions</b>							
Total Positions							12
<b>Total Positions</b>	-	-	-	-	-	-	<b>12</b>
<b>Total FTE</b>							
Total FTE							12.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>12.00</b>

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017052	MMS	X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	02	4,747.00			113,928 63,927		113,928 63,927
0017053	AU	C2302	AA TEACHING ASSISTANT	1	1.00	24.00	02	2,382.00			57,168 48,748		57,168 48,748
0017054	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024 56,732		87,024 56,732
0017055	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024 56,732		87,024 56,732
0017056	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024 56,732		87,024 56,732
0017057	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024 56,732		87,024 56,732
0017058	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024 56,732		87,024 56,732
0017059	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024 56,732		87,024 56,732
0017060	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024 56,732		87,024 56,732
0017061	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024 56,732		87,024 56,732
0017062	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024 56,732		87,024 56,732
0017063	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024 56,732		87,024 56,732
TOTAL PICS SALARY											1,041,336	1,041,336	
TOTAL PICS OPE											679,995	679,995	
TOTAL PICS PERSONAL SERVICES =				12	12.00	288.00					1,721,331	1,721,331	

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - COMMUNITY SUPPORT (004)**

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19		
						Agency Request	Governor's Budget	Legislatively Adopted
Charges for Services (ADM Revenue)	Oth	0410	2,090,712	-	-	2,132,680	2,132,680	
Charges for Services (Wildfire Rev from ODF)	Oth	0410	2,069,864	-	2,442,000	-	-	
Sales Income	Oth	0705	5,608	-	-	-	-	
Other Revenues	Oth	0975	5,120	1,862,000	1,862,000	8,000	8,000	
Transfer In Other	Oth	1050	-	-	-	22,215	22,215	
Transfer from Education, Dept of	Oth	1581	418,374	413,798	413,798	413,798	413,798	
Transfers-Centralized Personnel Plan	Oth	2020	(23,702)	(29,470)	(29,470)	(29,197)	(29,197)	
Subtotal - Other Funds			4,565,976	2,246,328	4,688,328	2,547,496	2,547,496	-
Federal/State Agreements:								
Youth Programs	Fed	0995	8,183,150	8,532,265	8,795,307	12,218,732	11,378,688	
Transfers-Centralized Personnel Plan	Fed	2020	(97,230)	(112,429)	(112,429)	(136,981)	(136,981)	
Subtotal - Federal Funds			8,085,920	8,419,836	8,682,878	12,081,751	11,241,707	-
Total - Other Funds and Federal Funds			12,651,896	10,666,164	13,371,206	14,629,247	13,789,203.00	-

Agency Request

Governor's Budget

Legislatively Adopted

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Military Dept, Oregon  
2017-19 Biennium**

**Agency Number: 24800  
Cross Reference Number: 24800-004-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Other Funds</b>						
Charges for Services	4,160,576	-	2,442,000	2,132,680	2,132,680	-
Sales Income	5,608	-	-	-	-	-
Other Revenues	5,120	1,862,000	1,862,000	8,000	8,000	-
Transfer In Other	-	-	-	22,215	22,215	-
Tsfr From Education, Dept of	418,374	413,798	413,798	413,798	413,798	-
Transfer Out - Indirect Cost	(23,702)	(29,470)	(29,470)	(29,197)	(29,197)	-
<b>Total Other Funds</b>	<b>\$4,565,976</b>	<b>\$2,246,328</b>	<b>\$4,688,328</b>	<b>\$2,547,496</b>	<b>\$2,547,496</b>	<b>-</b>
<b>Federal Funds</b>						
Federal Funds	8,183,150	8,532,265	8,795,307	12,218,732	11,378,688	-
Transfer Out - Indirect Cost	(97,230)	(112,429)	(112,429)	(136,981)	(136,981)	-
<b>Total Federal Funds</b>	<b>\$8,085,920</b>	<b>\$8,419,836</b>	<b>\$8,682,878</b>	<b>\$12,081,751</b>	<b>\$11,241,707</b>	<b>-</b>

# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT DEBT SERVICE PROGRAM

The Debt Service Program provides funding to make payments on principal, interest and financing costs for Certificates of Participation (COP) and Article XI-Q general obligation bond debt used to construct and upgrade Army National Guard facilities, and for acquisition of land and facilities

Certificates of Participation were instrumental in constructing new Army National Guard facilities throughout Oregon. Facilities built with COP funding include the LaGrande Armory, the Salem Anderson Readiness Center, the Baker City Readiness Center, the Salem Flight Operations Facility, the Lane County Armed Forces Reserve Center, the Ontario Readiness Center and the Camp Withycombe Armed Forces Reserve Center.

In November 2010, Oregon voters authorized Article XI-Q bonds in the Oregon Constitution for capital projects, and these less-expensive instruments replaced COPs for new capital project debt issued after 2010. In the 2015-17 biennium, XI-Q bond funding is being used to renovate buildings at Camp Umatilla for the new Regional Training Institute, which is moving from Monmouth. Q-bonds sold in the 2015-17 biennium will also be used to expand the Oregon Youth Challenge facility to accommodate 84 additional cadets, and to provide state funding in the construction of OMD's new Joint Force Headquarters building in Salem.

State funding such as XI-Q bonds is required to match federal funds provided by the National Guard Bureau with regards to Major Construction Projects. The required percentage of state match varies depending on the type of facility being constructed. Also, there are certain items that are not allowable federal costs (e.g. land). The agency has a Capital Construction Other Fund cash account that is funded with proceeds from sales of property and interest, but it is insufficient to fund the entire state share of most of the major construction projects, especially the larger projects. Therefore, the agency has come to rely on bond funding.

### Expected Results of the 2017-2019 Budget:

The Debt Service Program will continue to make required principal and interest payments on outstanding COP and bond debt on capital projects. New debt service for XI-Q bond funding requested in the 2017-2019 budget is requested in Policy Package 480.

### Revenue Sources:

General Fund is used for all debt service except for the 2011-O and 2014-A Article XI-Q bond refunding of the 2004-A COP (Baker City Readiness Center) which is being funded with Other Funds armory rental revenue.

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\_\_\_\_\_ Agency Request

  X   Governor's Budget

\_\_\_\_\_ Legislatively Adopted

**2017-2019**

# BUDGET NARRATIVE

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Essential Packages:

022 – Phase-outs – (\$233,000) Other Funds limitation. **Governor recommended.**

Policy Packages:

480 – New Debt Service - \$1,236,199 General Fund, \$383,142 Other Funds. **Governor recommended.**

Proposed New Laws - None.

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Agency Request

Governor's Budget

Legislatively Adopted

**2017-2019**

# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT DEBT SERVICE PROGRAM ESSENTIAL PACKAGES

1. **Purpose** – Essential Packages adjust the base budget to reflect the agency’s 2017-19 current service level requirements.
2. **How Achieved** – The following Essential Package adjusts the Debt Service Program’s base budget to reflect 2017-19 current service level requirements:  
  
022 - Phases out \$233,000 Other Funds limitation from the 2015-17 Legislatively Approved Budget for costs of issuance related to Article XI-Q bonds issued during the 2015-17 biennium. It does not pertain to new debt issued during 2017-19.
3. **Staffing Impact** – None.
4. **Quantifying Results** – Adjust base budget to reflect the agency’s 2017-19 current service level requirements.
5. **Revenue Source** –Other Funds limitation is decreased \$233,000.

**Governor recommended.**

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\_\_\_\_\_ Agency Request                        X   Governor’s Budget                      \_\_\_\_\_ Legislatively Adopted  
**2017-2019**

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Capital Debt Service and Related costs**  
**Cross Reference Number: 24800-087-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Obligation Bonds	-	-	(233,000)	-	-	-	(233,000)
<b>Total Revenues</b>	-	-	<b>(\$233,000)</b>	-	-	-	<b>(\$233,000)</b>
<b>Services &amp; Supplies</b>							
Other COI Costs	-	-	(233,000)	-	-	-	(233,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$233,000)</b>	-	-	-	<b>(\$233,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(233,000)	-	-	-	(233,000)
<b>Total Expenditures</b>	-	-	<b>(\$233,000)</b>	-	-	-	<b>(\$233,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT  
DEBT SERVICE PROGRAM  
POLICY PACKAGE 480  
PRIORITY 3

1. **Purpose**– This Policy Package requests \$1,236,199 General Fund for new debt service for Article XI-Q bonds that will fund three Major Construction projects. It also requests \$383,142 Other Funds limitation to pay issuance costs on the XI-Q bonds. Limitation for the four construction projects is requested in Policy Packages 491, 492 and 493. The projects incurring debt service costs are shown below.

Description	Type of project	Project Amount	General Fund Debt Service	Other Funds Issuance Costs
Emergency Enhancement Project	Addition/Alteration	\$16,464,000	\$1,236,199	\$261,000
Grants Pass ASLEP	Service Life Extension (payments begin 2019-21)	3,270,356		59,644
Jackson Armory ASLEP	Service Life Extension (payments begin 2019-21)	3,597,502		62,498
Total bonds		\$23,331,858		
Total requested Debt Service 2017-2019			\$1,236,199	\$383,142

2. **How Achieved** –General Fund will be used to pay debt service on new XI-Q bonds for four construction projects. Proceeds from the XI-Q bonds will fund the issuance costs related to the bond issuance.

3. **Staffing Impact** – None.

4. **Quantifying Results** – This policy package will be measured by Key Performance Measure #2-Armory Condition.

5. **Revenue Source** - \$1,236,199 General Fund, \$383,142 Other Funds (Article XI-Q bonds).

**Governor recommended.**

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 480 - New Debt Service**

**Cross Reference Name: Capital Debt Service and Related costs**  
**Cross Reference Number: 24800-087-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	1,236,199	-	-	-	-	-	1,236,199
General Fund Obligation Bonds	-	-	383,142	-	-	-	383,142
<b>Total Revenues</b>	<b>\$1,236,199</b>	-	<b>\$383,142</b>	-	-	-	<b>\$1,619,341</b>
<b>Services &amp; Supplies</b>							
Other COI Costs	-	-	383,142	-	-	-	383,142
<b>Total Services &amp; Supplies</b>	-	-	<b>\$383,142</b>	-	-	-	<b>\$383,142</b>
<b>Debt Service</b>							
Principal - Bonds	580,000	-	-	-	-	-	580,000
Interest - Bonds	656,199	-	-	-	-	-	656,199
<b>Total Debt Service</b>	<b>\$1,236,199</b>	-	-	-	-	-	<b>\$1,236,199</b>
<b>Total Expenditures</b>							
Total Expenditures	1,236,199	-	383,142	-	-	-	1,619,341
<b>Total Expenditures</b>	<b>\$1,236,199</b>	-	<b>\$383,142</b>	-	-	-	<b>\$1,619,341</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - DEBT SERVICE & RELATED COSTS (087)**

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19		
						Agency Request	Governor's Budget	Legislatively Adopted
General Fund Obligation Bonds	Oth	0555	51,959	153,000	233,000	383,142	383,142	
Interest Income	Oth	0605	-	-	-	-	-	
Transfers - Intrafund	Oth	1010	62,632	106,014	106,014	102,541	102,541	
Transfer In - Other	Oth	1050	-	-	-	-	-	
Total - Other Funds			114,591	259,014	339,014	485,683	485,683	-

Refunding Bonds	Oth-NL	0575	75,953	-	-	-	-	
Transfers - Intrafund	Oth-NL	1010	-	-	-	-	-	
Total - Nonlimited Other Funds			75,953	-	-	-	-	-

\_\_\_\_\_ Agency Request

\_\_\_X\_\_\_ Governor's Budget

\_\_\_\_\_ Legislatively Adopted

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Military Dept, Oregon  
2017-19 Biennium**

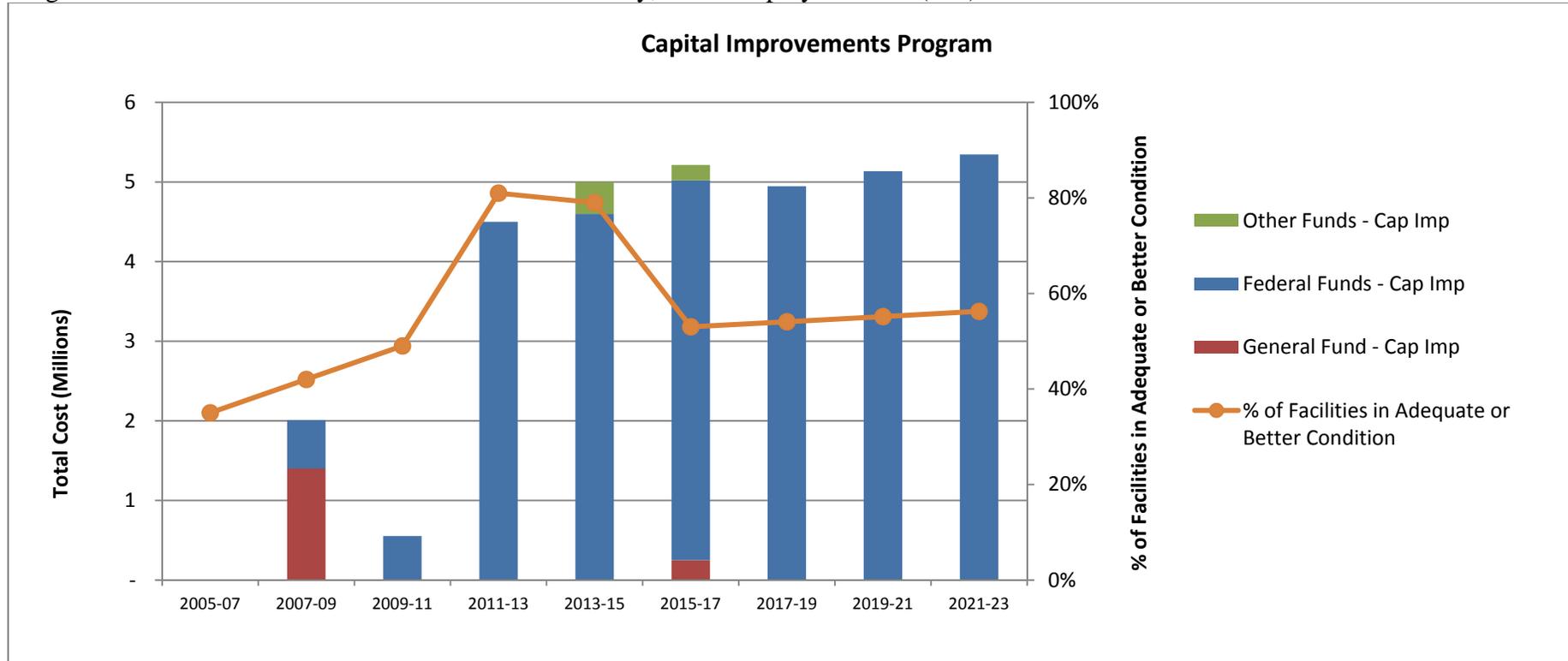
**Agency Number: 24800**

**Cross Reference Number: 24800-087-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Other Funds</b>						
General Fund Obligation Bonds	51,959	153,000	233,000	383,142	383,142	-
Transfer In - Intrafund	62,632	106,014	106,014	102,541	102,541	-
<b>Total Other Funds</b>	<b>\$114,591</b>	<b>\$259,014</b>	<b>\$339,014</b>	<b>\$485,683</b>	<b>\$485,683</b>	<b>-</b>
<b>Nonlimited Other Funds</b>						
Refunding Bonds	75,953	-	-	-	-	-
<b>Total Nonlimited Other Funds</b>	<b>\$75,953</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Oregon Military Department – Capital Improvement Program – Executive Summary

Primary Long Term Focus Area: Safer, Healthier Communities  
 Secondary Long Term Focus Area: A Thriving Oregon Economy  
 Program Contact: Dave Stuckey, OMD Deputy Director (503) 584-3985



## Program Overview

The Capital Improvement Program works to meet the critical requirements for housing units of the Oregon Army National Guard. The primary difference between the Capital Improvement Program (CIP) and the Capital Construction Program is the CIP performs projects with a total cost of less than \$1 million.

\_\_\_\_\_ Agency Request        X   Governor’s Budget      \_\_\_\_\_ Legislatively Adopted

**2017-2019**

**Program Funding Request**

The Governor’s Budget (GB) for the Capital Improvement Program within the Oregon Military Department includes \$4,946,572 Federal Funds.

The primary purpose of this budget is to improve the overall condition of our facilities. The success of these projects will be reflected in future issuances of the Installation Status Report which identifies the adequacy of our facilities. The implications of having substandard facilities are severe, and would have a direct impact on the Governor’s focus area of “Safer, Healthier Communities.” This is due to the role Military Department facilities serve in response to natural and human made disasters, as well as the response role conducted by National Guard soldiers. If existing facilities are substandard they cannot effectively be used by local communities. Additionally, the National Guard Bureau (NGB) may determine the facilities cannot support the assigned unit which may cause NGB to remove the unit from the state.

There is also an economic impact associated with this budget request, resulting in a secondary link to the Governor’s focus area of “A Thriving Oregon Economy.” Capital Improvement projects bring high wage jobs into the state, as well as increased local investment through the purchase of goods and services. In addition, the potential loss of units due to inadequate facilities would result in reduced personal income tax collected as well as the investment made by units in the local economy.

**Program Description**

The Capital Improvement Program’s primary responsibility is to perform critical deferred maintenance projects across 3.4 million square feet of facility space. Typical capital improvement projects are key facility roof, structural, HVAC system, and building envelope (i.e. window and door replacement) projects. These deferred maintenance projects directly affect the operational readiness of Oregon National Guard facilities used for soldier and airmen training. Increasing levels of deferred maintenance also impact our tenants. Our statewide facilities serve a large tenant population made up of employees, students, BLM, State Police, USDF, OR Department of Veterans Affairs, the Coast Guard and many others. The majority of these tenants utilize our facilities on a daily basis, thereby requiring our staff presence daily. National Guard facilities also function as rental facilities for the general public. Due to this heavy use, providing regular maintenance as well as reducing deferred maintenance is a top priority for the Capital Improvement Programs.

To successfully mitigate issues associated with deferred maintenance, the Capital Improvement Program relies on partnerships. Many of these partnerships are the same as those the Operations Program relies on for success. We partner with Treasure Valley Community College, home to the Ontario Armory, and Western Oregon University, home to the Regional Training Institute. The Dalles Armory was recently constructed at the Columbia Gorge Community College providing a new partnership. We also partner with the Marine Corps Reserve, US Naval Reserve, US Bureau of Land Management and the US Forest Service in the operation of our Springfield Armed Forces Reserve Center. The Anderson Readiness Center located in Salem houses OEM, ODOT and the State Police. OMD, ODOT and State Police have 24 hour operations in this facility. These are but a few of the many partners who provide critical funding to help finance regular maintenance at some of our facilities.

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Agency Request       Governor’s Budget       Legislatively Adopted

**2017-2019**

For facilities which do not benefit from partnerships, the levels of deferred maintenance continue to increase due to the rising cost of regular maintenance. Current reports show the statewide deferred maintenance backlog at \$134 million. The issue of split funding and limited General Fund resources will impact the effectiveness of the Capital Improvement Program to reduce this figure.

The Capital Improvement Program has evaluated contracting out a variety of services including maintenance. The results of this inquiry have found contracting out to be more expensive and less responsive.

**Program Justification and Link to Long Term Outcomes**

The mission of the Oregon National Guard is to provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency. “*Always Ready, Always There*” is our creed, and this creed directly supports the Governor’s focus area of “Safer, Healthier Communities.” The Capital Improvement Program is a support program which allows the Oregon National Guard to be ready to support local and national missions.

Deferred maintenance of critical facilities is the driving force behind the Capital Improvement Program. Oregon National Guard facilities act as centralized points for the support of communities during a disaster. Our facilities can be utilized as Emergency Coordination Centers, food and supply distribution centers, a gathering place for displaced citizens, as well as the launch sites for National Guard support. The majority of our facilities are funded with a matching requirement, so the burden for maintaining these facilities is shared by both the state and federal government. This is an important point to realize as it directly affects our ability to successfully leverage critical federal resources.

In addition to the role as a Safety organization, the Oregon Military Department acts as an economic stimulator due to federal funding. The over 8,100 Citizen Soldiers bring valuable Personal Income Tax revenue into the state. By successfully dealing with critical deferred maintenance issues the Capital Improvement Program is mitigating the risk of losing National Guard Units. The risk of the National Guard Bureau removing National Guard units from Oregon is very real if sufficient facilities are not available. It is essential to the citizens of the State of Oregon that this never happens, as the National Guard is the primary resource for the states response to both human made and natural disasters, and brings millions of federal dollars into Oregon communities.

Deferred maintenance projects are performed by contractors, providing jobs and stimulating Oregon’s economy. The Capital Improvements program has a secondary link to the focus area of “A Thriving Oregon Economy.”

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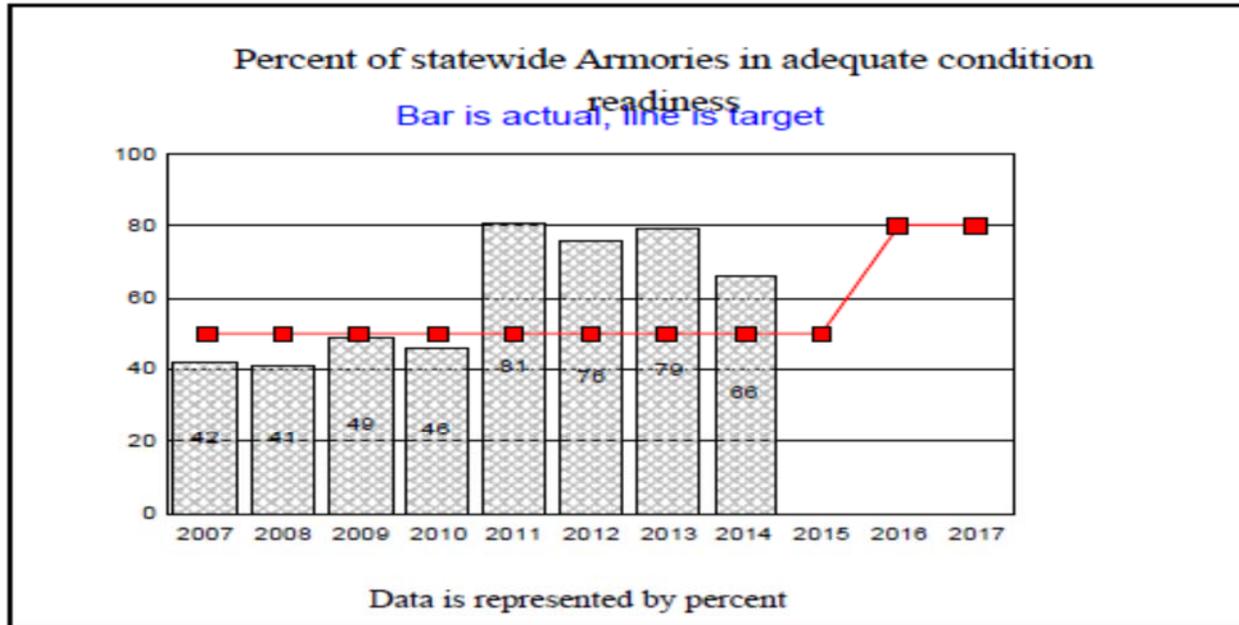
\_\_\_\_\_ Agency Request        X   Governor’s Budget      \_\_\_\_\_ Legislatively Adopted

**2017-2019**

**Program Performance**

The primary performance tool of the Capital Improvement Program is the Installation Status Report (ISR). The ISR categorizes the readiness of our facilities as being unsatisfactory, adequate or better. The 2015 ISR Facility Condition Index (FCI) results for Oregon’s armories are as follows: 28.9% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 5.3% do not fully meet Army standards and are in overall adequate condition, 55.3% do not meet Army standard and are in overall poor condition, and 10.5% are in overall very poor condition. The 2015 ISR ratings for Quality (the measure used in Key Performance Measure #2 – Armory Condition) indicate that 52.7% are in good or adequate condition, 34.2% are in poor condition, and 13.2% are in very poor condition. These percentages will be reported in the 2016 Annual Performance Progress Report (APPR), which has not yet been prepared.

The 2014 ISR results for Oregon’s armories included in the 2015 APPR are as follows: 42.1% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 50% do not fully meet Army standards and are in overall poor condition, and 7.9% are in overall very poor condition. This represents overall decline of approximately 13% due to several infrastructure failures and the lead contamination at 12 of our facilities from the indoor firing ranges. A historical look at this metric is provided below. Another metric utilized by the Operations Program is the Percent of Available Armory Time Rented. During Fiscal Year 2014 approximately 22% of available armory time was rented. These metrics are utilized each year within the Annual Performance and Progress Report submitted to both the Chief Financial Office and the Legislative Fiscal Office.



\_\_\_\_\_ Agency Request

  X   Governor’s Budget

\_\_\_\_\_ Legislatively Adopted

**2017-2019**

**Enabling Legislation/Program Authorization**

The National Guard is authorized by the US Constitution Article I, Section 8 Clauses 15 and 16. The Oregon National Guard is authorized by Article X of the Oregon Constitution. The Operations Program is authorized by ORS Chapters 396, 398 and 399. Further Federal Authorization is provided by National Guard Regulation 5-1.

**Funding Streams**

The program is currently funded with Federal Funds (100%). One-time General Fund was been approved through the Legislature in the 2015-17 biennium, as was one-time Other Funds limitation, both for the Oregon Military Museum. The Federal Funds carry a match requirement of zero to 50 percent and come primarily from the National Guard Bureau. All Federal Funds are dedicated and subject to sequestration.

**Significant Proposed Program Changes from 2015-17**

The proposed budget for the Capital Improvement Program maintains the Current Service Level budget. The program is working to improve how it does business. This includes identifying the most critical facilities in need of refurbishment or replacement, as well continually aiming to maximize federal investment while minimizing state costs.

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\_\_\_\_\_ Agency Request                        X   Governor’s Budget                      \_\_\_\_\_ Legislatively Adopted

**2017-2019**

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT CAPITAL IMPROVEMENTS PROGRAM

The Oregon Army National Guard has identified capital improvement projects for the 2017-19 biennium critical to the requirements for housing military units and fulfilling the agency mission. The department has not received sufficient Armory Program General Fund for the last several biennia to adequately maintain armories and associated facilities. The backlog of maintenance and repair within the Army National Guard Facilities Operations and Maintenance Program is currently estimated at \$134 million. In recent years this backlog has fluctuated from \$110.6 million in 2007-09, to \$72.4 million in 2009-11, \$79 million in 2013-15, and \$134 million currently. The reduction from the high point of \$110M was funded primarily by federal and State stimulus funding coupled with Armory Service Life Extension (ASLEP) projects. Since that point the Operations budget has been reduced each biennium eliminating the ability to fund maintenance and repair projects. The result has been a predictable increase in the backlog each biennium. The funded ASLEP projects in combination with federal project funds eliminate the backlog for specific facilities, leaving the majority of facilities unimproved. It is anticipated that this indicator of facility condition will continue to rise until sufficient state funds are available, as matching funds to the federal funds, to address maintenance and repair improvements.

Given significant General Fund reductions in armory operations, maintenance, supplies and services; as well as forecasted reductions, the most likely outcome will be a trend of increasing deferred maintenance and Emergency Board requests. Considering inflation, increases in fees, code related mandatory expenses, and an additional 1.3 million square feet of building space, it becomes apparent that the Army National Guard Facilities Operations Program cannot adequately maintain the current inventory of facilities. Within our eight maintenance regions, OMD continues to operate 28 Armories, 7 maintenance facilities, and 338 other facilities without a dedicated State Maintenance Worker. These facilities have part-time and mostly inadequate maintenance support.

The Installations Staff at the Oregon Military Department conducts an extensive annual analysis of all Oregon Army National Guard facilities. The analysis, titled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of our limited resources for facilities. The 2015 ISR Facility Condition Index (FCI) results for Oregon's armories are as follows: 28.9% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 5.3% do not fully meet Army standards and are in overall adequate condition, 55.3% do not meet Army standard and are in overall poor condition, and 10.5% are in overall very poor condition. This represents overall decline of approximately 5% from previous ratings due to several infrastructure failures and the lead contamination at 12 of our facilities from the indoor firing ranges. While some improvements have been made over the last few years through remodels and new construction, we continue to defer maintenance requirements without substantial matching funds.

\_\_\_\_\_ Agency Request                        X   Governor's Budget                      \_\_\_\_\_ Legislatively Adopted

2017-2019

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# BUDGET NARRATIVE

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Expected results for 2017-19:

The capital improvement program expects to have results that are measured by two Key Performance Measures: #2- Armory conditions and #3 Revenue Generation.

Revenue Sources:

Federal Funds are used for capital improvement projects.

Essential Packages:

022 Phase Out – (\$250,000) General Fund, (\$194,377) Other Funds. **Governor recommended.**

031 – Inflation on Services and Supplies, adjustments for State Government Service charges - \$175,973 Federal Funds. **Governor recommended.**

Policy Packages: None.

Proposed New Laws: None.

# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT CAPITAL IMPROVEMENT PROGRAM ESSENTIAL PACKAGES

1. **Purpose** – Essential Packages adjust the base budget to reflect the agency’s 2017-19 current service level requirements.
2. **How Achieved** – The following Essential Package adjusts the Capital Improvement Program’s base budget to reflect 2017-19 current service level requirements:

022 - Phases out the following items:

1. (\$250,000) one-time General Fund appropriation approved in Policy Package 840 in the 2015-17 Legislatively Adopted Budget for the creation of exhibits and other capital expenditures related to the establishment and maintenance of the Oregon Military Museum;
2. (\$194,377) Other Funds limitation approved in Policy Package 801 in the 2015-17 Legislatively Adopted Budget. The funding was donated by the Historical Outreach Foundation to relocate and restore Building 6100 at Camp Withycombe to its historic structure as the Quartermaster Supply Building, one of the facilities in the Oregon Military Museum complex. This was a specific donation in the 2015-17 biennium that will not carry forward into 2017-19.

031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2017-19 changes. The package increases Federal Funds \$175,973.

3. **Staffing Impact** – None.
4. **Quantifying Results** – Adjust base budget to reflect the agency’s 2017-19 current service level requirements.
5. **Revenue Source** –General Fund is reduced (\$250,000), Other Funds limitation is decreased (\$194,377), and Federal Funds limitation is increased \$175,973.

**Governor recommended.**

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\_\_\_\_\_ Agency Request                        X   Governor’s Budget                      \_\_\_\_\_ Legislatively Adopted  
**2017-2019**

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Capital Improvements**  
**Cross Reference Number: 24800-088-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(250,000)	-	-	-	-	-	(250,000)
Donations	-	-	(194,377)	-	-	-	(194,377)
<b>Total Revenues</b>	<b>(\$250,000)</b>	<b>-</b>	<b>(\$194,377)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$444,377)</b>
<b>Capital Outlay</b>							
Building Structures	-	-	(194,377)	-	-	-	(194,377)
Other Capital Outlay	(250,000)	-	-	-	-	-	(250,000)
<b>Total Capital Outlay</b>	<b>(\$250,000)</b>	<b>-</b>	<b>(\$194,377)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$444,377)</b>
<b>Total Expenditures</b>							
Total Expenditures	(250,000)	-	(194,377)	-	-	-	(444,377)
<b>Total Expenditures</b>	<b>(\$250,000)</b>	<b>-</b>	<b>(\$194,377)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$444,377)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Capital Improvements**  
**Cross Reference Number: 24800-088-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Federal Funds	-	-	-	175,973	-	-	175,973
<b>Total Revenues</b>	-	-	-	<b>\$175,973</b>	-	-	<b>\$175,973</b>
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	-	(491)	-	-	(491)
Attorney General	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	1	-	-	1
<b>Total Services &amp; Supplies</b>	-	-	-	<b>(\$490)</b>	-	-	<b>(\$490)</b>
<b>Capital Outlay</b>							
Land and Improvements	-	-	-	13,698	-	-	13,698
Building Structures	-	-	-	146,023	-	-	146,023
Equipment - Part of Building	-	-	-	10,654	-	-	10,654
Other Capital Outlay	-	-	-	6,088	-	-	6,088
<b>Total Capital Outlay</b>	-	-	-	<b>\$176,463</b>	-	-	<b>\$176,463</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	175,973	-	-	175,973
<b>Total Expenditures</b>	-	-	-	<b>\$175,973</b>	-	-	<b>\$175,973</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 031 - Standard Inflation**

**Cross Reference Name: Capital Improvements**  
**Cross Reference Number: 24800-088-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - CAPITAL IMPROVEMENT PROGRAM (088)**

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19		
						Agency Request	Governor's Budget	Legislatively Adopted
Donations (Military Museum)	Oth	0905	-	194,377	194,377	-		
Transfers - Intrafund	Oth	1010	385,000	-	-	-		
Total - Other Funds			385,000	194,377	194,377	-	-	-
Federal Funds	Fed	0995	1,866,025	4,770,599	4,770,599	4,946,572	4,946,572	
Transfer In - Intrafund	Fed	1010	-	-	-	-		
Total - Federal Funds			1,866,025	4,770,599	4,770,599	4,946,572	4,946,572	-
Total - Other Funds and Federal Funds			2,251,025	4,964,976	4,964,976	4,946,572	4,946,572	-

\_\_\_\_\_ Agency Request

\_\_\_\_\_ X \_\_\_\_\_ Governor's Budget

\_\_\_\_\_ Legislatively Adopted

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Military Dept, Oregon  
2017-19 Biennium

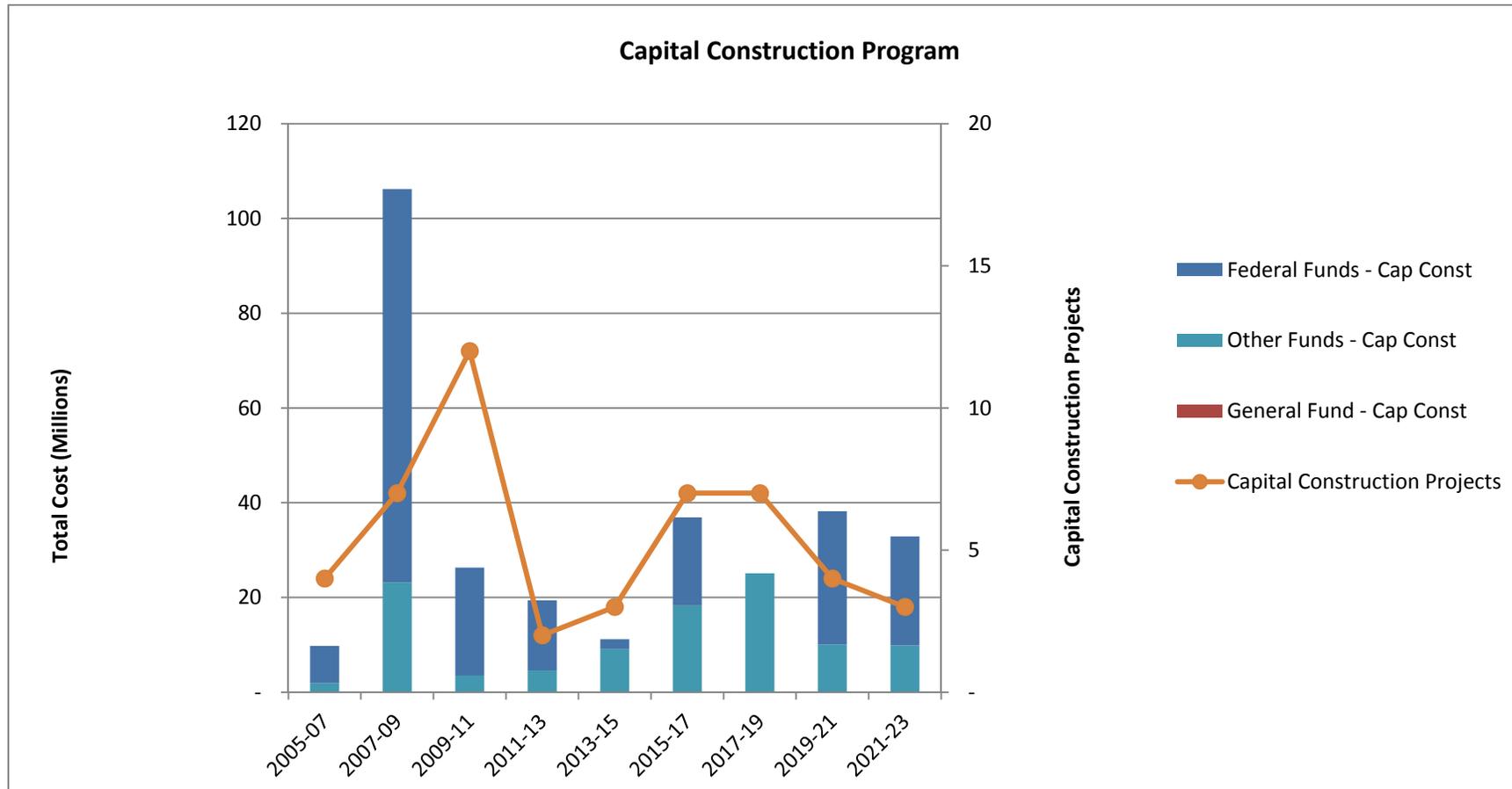
Agency Number: 24800

Cross Reference Number: 24800-088-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Other Funds</b>						
Donations	-	194,377	194,377	-	-	-
Transfer In - Intrafund	385,000	-	-	-	-	-
<b>Total Other Funds</b>	<b>\$385,000</b>	<b>\$194,377</b>	<b>\$194,377</b>	-	-	-
<b>Federal Funds</b>						
Federal Funds	1,866,025	4,770,599	4,770,599	4,946,572	4,946,572	-
<b>Total Federal Funds</b>	<b>\$1,866,025</b>	<b>\$4,770,599</b>	<b>\$4,770,599</b>	<b>\$4,946,572</b>	<b>\$4,946,572</b>	-

# Oregon Military Department – Capital Construction Program – Executive Summary

Primary Long Term Focus Area: Safer, Healthier Communities  
 Secondary Long Term Focus Area: A Thriving Oregon Economy  
 Program Contact: Dave Stuckey, OMD Deputy Director (503) 584-3985



Agency Request     
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**2017-2019**

**Program Overview**

The Capital Construction program is responsible for the planning, design, and construction of all capital construction projects of \$1 million or more for the Oregon Army National Guard. Due to the nature of Capital Construction funds the above chart only indicates approval of Capital Construction expenditure limitation. Actual expenditures may take place for up to six years.

**Program Funding Request**

The Governor’s Budget (GB) for the Capital Construction Program within the Oregon Military Department seeks Capital Construction expenditure limitation of \$25,061,858 Other Funds. The source of revenue for the Other Funds expenditure request is the issuance of Article Q General Obligation Bonds and the Capital Construction Account. The Governor’s Budget includes limitation for design and construction to occur during the 2017-19 biennium, as well as limitation to purchase two parcels of land for new readiness centers in future biennia (Hillsboro and Redmond).

The primary purpose of this requested budget is to improve the overall condition of a number of our facilities. The success of these projects will be reflected in future issuances of the Installation Status Report which identifies the adequacy of our facilities. The implications of having substandard facilities are severe, and would have a direct impact on the Governor’s Safety Strategy. This is due to the role Military Department facilities serve in response to natural and human made disasters, as well as the response role conducted by National Guard soldiers. If existing facilities are substandard they cannot effectively be used by local communities. Additionally the National Guard Bureau (NGB) may determine the facilities cannot support the assigned unit which may cause NGB to remove the unit from the state.

There is also an economic impact associated with this budget request. Capital Construction projects bring high wage jobs into the state, as well as increased local investment through the purchase of goods and services. In addition the potential loss of units due to inadequate facilities would result in reduced personal income tax collected as well as the investment made by units in the local economy.

**Program Description**

The Capital Construction program addresses the agency’s most critical facility shortfalls either through replacing facilities that are no longer capable of serving the needs of the assigned units, or extending the lifespan of facilities through alterations and additions.

Similar to the Operations Program, the Capital Construction program heavily utilizes the Installation Status Report as a guide to identifying which facilities across the state will need to be replaced or modified. Once a project has been identified the Capital Construction program will begin the development of the Design/Build contracting vehicle. The transition to the use of a Design/Build vehicle has led to more efficient use of project resources, increased the certainty of project budgets and dramatically reduced the risk of conflict and potential litigation.

When planning capital construction projects the Capital Construction program utilizes a three pronged strategy. First, they look at the possibility of constructing an Armed Forces Reserve Center (AFRC). The value in this type of project is the agency can access federal funds for up to 90% of total

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design and construction costs. Second, the Capital Construction program will seek out partnerships with federal, state and local agencies to share in the functionality of our facilities. The primary building areas shared include the entrance areas, assembly halls, parking lots, restrooms, classrooms, break rooms and kitchens. The value this strategy provides is access to external funding from the partners for the construction and ongoing operating costs of the facility. This external funding is used as a portion of the matching requirements placed on the federal funds. Third, the Capital Construction program will attempt to identify excess real property and facilities which can be disposed of by the construction of a new facility. The proceeds from the disposal of these excess items go into our Capital Construction Other Funds Account and are used to help offset construction costs.

Since 1986 the Capital Construction program has executed 47 construction projects throughout the state bringing in combined federal support in excess of \$318 million. The Capital Construction Program has 18 projects identified on the National Guard Bureau Long-Range Construction Plan. Estimates indicate these projects will extend through 2050, bringing millions in additional federal support to Oregon.

Material and labor costs have been identified as the primary cost drivers for the program. After several years of declining costs for both these areas the industry has begun to experience mild increases in labor costs, and moderate increases in material costs. These trends are expected to continue, with most industry analysts predicting a 4-5% annual increase in labor costs, and a 5-6% annual increase in material costs for the next 3-5 years.

A fundamental component of the program strategy is the pursuit and utilization of partnerships in the communities affected. These partnerships with local entities ensure the agency is relevant to the local community, improves the ability of the unit assigned to the community to conduct their missions, and leverages our facilities into community assets, providing maximum value for the invested funds.

**Program Justification and Link to Long Term Outcomes**

The Capital Construction program primarily relates to the Governor’s focus area of Safer, Healthier Communities with a secondary nexus to a Thriving Oregon Economy. The facilities constructed by the Capital Construction program are utilized throughout the state during times of crisis. During the December 2007 Winter Storm and the January 2012 Floods the Anderson Readiness Center was fully operational and provided 24 hour support through the Emergency Coordination Center.

In addition the Capital Construction program enables the State of Oregon to address its responsibility to provide facilities that support the assigned citizen soldiers in the performance of their duties. Providing suitable facilities for the assigned units is imperative, as it enables them to train, store their equipment, and conduct their missions. Furthermore, if sufficient facilities are not available to meet the needs of the National Guard Units, the National Guard Bureau has the authority to remove those units from the state. It is essential to the citizens of the State of Oregon that this never happens, as the National Guard is the primary resource for the states response to both human made and natural disasters, and brings millions of federal dollars into the communities.

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As stated above the Capital Construction Program has been responsible for bringing hundreds of millions of dollars of federal revenue into the Oregon economy in the last 25 years. In the last ten years alone this program has spent nearly \$200 million on construction projects throughout the state. This investment cannot help but have the effect of enhancing local and domestic markets, which is a clear expectation within the Economy and Jobs Policy Document. The investment made by this program also leads to the retention and development of high paid construction and consulting jobs throughout the state. There is a clear expectation within the Economy and Jobs Policy Document that the retention and development of these types of skilled positions needs to be a top priority for building a strong, diverse and globally engaged economy.

**Program Performance**

A primary tool utilized by the Capital Construction program to gauge program performance is the Installation Status Report (ISR). The ISR categorizes the readiness of our facilities as being unsatisfactory, adequate or better. Based on the Fiscal Year 2015 ISR Facility Condition Index (FCI), 28.9% of the total facilities infrastructure are in overall good condition and compliant with Army standards, 5.3% do not fully meet Army standards and are in overall adequate condition, 55.3% do not meet Army standard and are in overall poor condition, and 10.5% are in overall very poor condition. Key Performance Measure #3, (percent of available armory time rented) is enhanced by the Capital Construction program. While the Capital Construction program is first and foremost required to construct facilities to meet certain National Guard Bureau requirements, marketability of the facilities for rental is an ancillary benefit. This benefit enhances value to the community due to the traffic associated with events held within our installations.

**Enabling Legislation/Program Authorization**

The National Guard is authorized by the US Constitution Article I, Section 8 Clauses 15 and 16. The Capital Construction Program is a division within the Oregon Military Department authorized under Article X of the Oregon State Constitution. The program is further authorized under ORS Chapters 396 and 399. Federal Program Authority is authorized by National Guard Bureau (NGB) Military Construction Cooperative Agreements (for each federally funded project), based on the 415 series of regulations.

**Funding Streams**

The program has historically been funded with Other Funds (29%) and Federal Funds (71%). Over the last ten years, Federal funds were provided through the Military Construction (MILCON) program. Other Funds have been sourced from the agency’s Capital Construction Account or through the use of Certificates of Participation (now Article XI-Q bonds) sold by the state. The Capital Construction Account is prescribed by ORS 396-525, which requires the agency to deposit revenue generated from the sale of its real property into the account, and restricts the use of the account to the department’s capital construction expenses. Both the Other Funds and Federal Funds sources of revenue are dedicated.

**Significant Proposed Program Changes from 2015-17 biennium**

The proposed budget for the Capital Construction Program is an enhancement over the program’s Current Service Level budget. Statewide budget policy requires removal of Capital Construction Limitation from the base budget in the subsequent biennium. Due to this nuance there is no 2017-19

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<input type="checkbox"/> Agency Request	<input checked="" type="checkbox"/> Governor’s Budget	<input type="checkbox"/> Legislatively Adopted
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**2017-2019**

Current Service Level budget within the Capital Construction Program. The program is not shifting resources to new activities, but it is working to improve how it does business. This includes identifying the most critical facilities in need of refurbishment or replacement, as well continually try to maximize federal investment while minimizing state costs. To this end several new capital construction projects being considered for the 2017-19 biennium. Refer to the Major Construction section of the budget document for more details on future capital construction projects.

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Agency Request       Governor's Budget       Legislatively Adopted

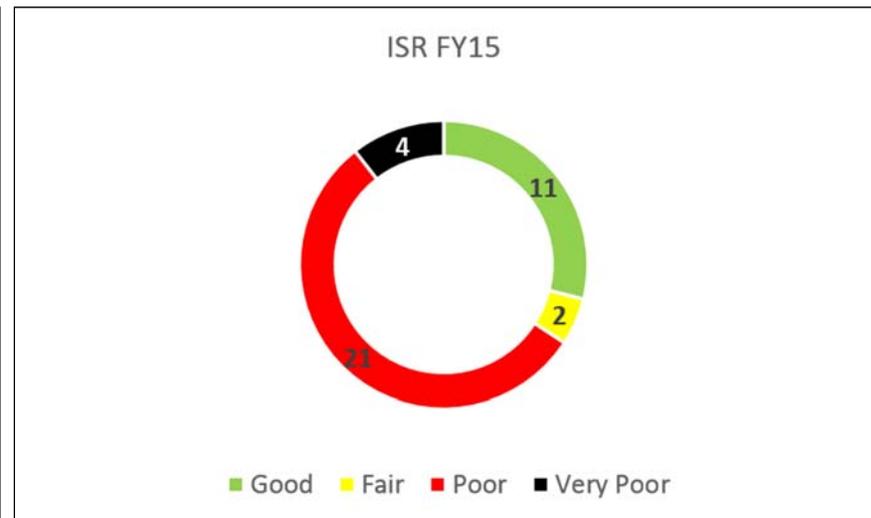
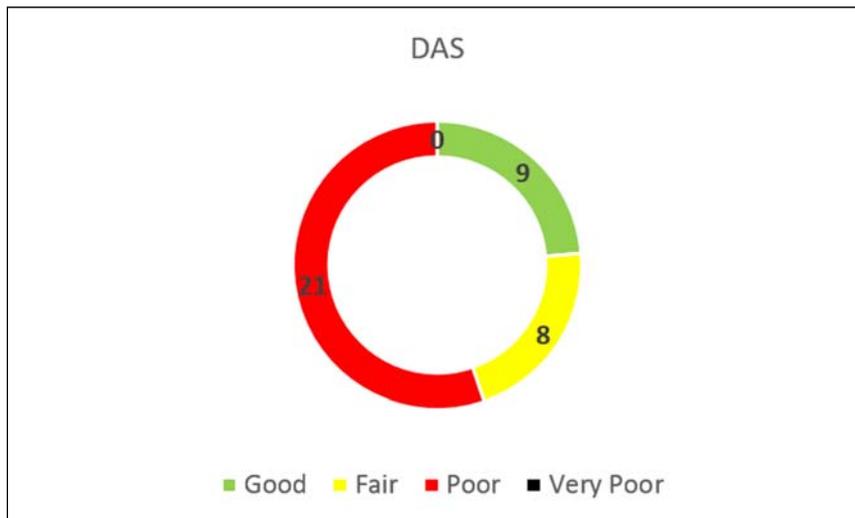
**2017-2019**

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT MAJOR CONSTRUCTION / ACQUISITION PROGRAM

The Oregon Military Department through the Oregon Army National Guard has three points in its strategy for funding and reducing the cost of facility replacements. First, by emphasizing construction of Armed Forces Reserve Centers (AFRCs) wherever possible, the agency can access federal funds for approximately 90% of the design and construction costs, and at the same time, eliminate old and obsolete facilities having high maintenance costs. Accessing the federal funds requires a relatively small percentage of state matching funds. Second, the agency routinely seeks partnering opportunities with federal, state, and other agencies to share common functions of a facility, such as entrance areas, assembly halls, parking lots, restrooms, classrooms, break areas, and food service areas. This reduces the design and construction costs, and reduces the long-term operations and maintenance burden of each agency. Third, the agency is working to identify facilities and real property that are excess to the agency. These facilities and properties will be disposed and the funds generated from their disposal will be added to Oregon Military Department's (OMD) Major Construction Other Funds Account. This account is limited by statute solely for Military Major Construction expenditures.

The agency conducts an extensive annual analysis of all Oregon Army National Guard facilities. The analysis, titled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of limited resources for facilities. The 2015 ISR Facility Condition Index (FCI) results for 38 Oregon armories are as follows: 28.9% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 5.3% do not fully meet Army standards and are in overall adequate condition, 55.3% do not meet Army standard and are in overall poor condition, and 10.5% are in overall very poor condition. When we compare the FCI from ISR with the FCI derived from our deferred maintenance numbers using standards from the Department of Administrative State Facilities Planning Process manual, we find they mirror each other.



# BUDGET NARRATIVE

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Due to a decline in state and federal operations and maintenance resources, the OMD is vigorously pursuing replacement and consolidation of facilities, primarily through the use of Federal Military Construction Funds. Facility replacement is based on the following criteria: (1) Mission requirements and equipment changes; (2) Age and serviceability of existing facilities; (3) Demographics of localities, community acceptance, community sensibilities; (4) Funds availability; (5) Site availability; and (6) Joint use or partnership ventures.

The OMD has developed a long range armory renovation program, the Armory Service Life Extension Plan (ASLEP), in an effort to extend the useful life of our current facilities. In addition to the criteria used for facility replacement, OMD also considers facility resiliency and energy security goals as primary determining factors for building remodels.

The OMD's ability to generate Other Funds revenue through rental of armories is eroded statewide due to the degraded condition of many of our armories. Our ability to generate and sustain a repeat customer-base is jeopardized and has resulted in a decline of rental revenues. Armory rental funds are used to partially offset facility operation and maintenance costs. Additionally, asbestos, lead contamination, and non-compliance with the Americans with Disabilities Act create a property management risk. The foundation for effectively training and sustaining soldiers is providing adequate facilities. The declining condition of our armory infrastructure has a direct and negative impact on recruiting, training, and retaining Oregon National Guard soldiers.

The OMD facilities must be capable of supporting local communities during floods, storms, fires, and other emergencies. The requested funding will allow these facilities to continue to be used during emergencies and also by Oregon's communities in support of local economic development activities. We have analyzed the use of our armories and determined that over 30% of the total use is by the public. These activities, such as trade shows, cultural events, and regional meetings, attract many visitors to the communities, bringing additional revenue to local businesses. Renovation of our facilities will reduce lost opportunities to earn revenue and will allow us to continue our mission of responding to local emergencies.

Since 1986 the Capital Construction program has executed 47 construction projects throughout the state bringing in combined federal support in excess of \$281 million. The ratio of federal support to state support for Capital Construction projects is 7:1. The Capital Construction Program has 18 projects identified on the National Guard Bureau Long-Range Construction Plan. Estimates indicate these projects will extend through 2040, bringing a large federal investment to Oregon with ongoing federal support.

Policy Package 491 (Priority 8) requests \$16,464,000 in Other Funds Limitation and XI-Q Bond financing for Regional Armory Emergency Enhancement Projects at 5 facilities. Policy Packages 492 and 493 (Priority 11 & 12) request a combined total of \$6,867,858 in Other Funds Limitation and XI-Q Bond financing for Armory Service Life Extension Projects at the Portland Jackson Armory and the Grants Pass Armory. Refer to the individual project narratives for more detailed descriptions of each construction project. **The Governor recommended these three policy packages and added package 494 which includes \$1,730,000 Other Funds limitation to purchase land for future readiness centers in Hillsboro and Redmond.**

# Major Construction/Acquisition 10-Year Plan, Lease Plans, Disposals

2017-19 Biennium

Agency Name: Oregon Military Department

**Proposed New Construction or Acquisition - Complete for 5 Biennia**

Biennium	Priority	Concept/Project Name	Description	GSF	Position Count	General Fund	Other Funds	Lottery Funds	Federal Funds	Estimated Cost/Total Funds
2017-19	1	Regional Armory Emergency Enhancement Project	Enhancements to 5 facilities for emergency response. Project includes seismic structural upgrades, backup power and water systems, and emergency equipment and fuel storage.	318,816		\$ -	\$ 16,464,000	\$ -	\$ -	\$ 16,464,000
2017-19	2	ASLEP - Jackson Armory	Addition/alteration of the Jackson Armory, located in Portland.	39,373		\$ -	\$ 3,597,502	\$ -	\$ -	\$ 3,597,502
2017-19	3	ASLEP - Grants Pass Armory	Addition/alteration of the Grants Pass Armory.	17,180		\$ -	\$ 3,270,356	\$ -	\$ -	\$ 3,270,356
2017-19	4	Future Readiness Center Sites	Acquisition of two real property sites, one in Washington County and the other in Redmond			\$ -	\$ 1,730,000	\$ -	\$ -	\$ 1,730,000
2019-21	1	Klamath Falls Armed Forces Reserve Center	Construction of a new Armed Forces Reserve Center on Kingsley Air Base.			\$ -	\$ 1,200,000	\$ -	\$ 13,978,000	\$ 15,178,000
2019-21	2	Boardman Multipurpose Machinegun Range	Construction of a new Machinegun Range.			\$ -	\$ 753,360	\$ -	\$ 14,077,000	\$ 14,830,360
2019-21	3	ASLEP - McMinnville Armory	Addition/alteration of the McMinnville Armory.			\$ -	\$ 3,212,120	\$ -	\$ -	\$ 3,212,120
2019-21	4	ASLEP - Salem Armory	Addition/alteration of the Salem Armory.			\$ -	\$ 4,974,320	\$ -	\$ -	\$ 4,974,320
2021-23	1	Hillsboro Readiness Center	Construction of a new Readiness Center.			\$ -	\$ 5,025,520	\$ -	\$ 23,000,000	\$ 28,025,520
2021-23	2	ASLEP - Warrenton Armory	Addition/alteration of the Warrenton Armory.			\$ -	\$ 1,996,340	\$ -	\$ -	\$ 1,996,340
2021-23	3	ASLEP - Ashland Armory	Addition/alteration of the Ashland Armory			\$ -	\$ 2,881,640	\$ -	\$ -	\$ 2,881,640
2023-25	1	Lebanon Armed Forces Reserve Center	Construction of a new Armed Forces Reserve Center in Linn County.			\$ -	\$ 2,600,000	\$ -	\$ 17,000,000	\$ 19,600,000
2023-25	2	ASLEP - Pendleton Armory	Addition/alteration of the Pendleton Armory.			\$ -	\$ 4,883,000	\$ -	\$ -	\$ 4,883,000
2023-25	3	ASLEP - Corvallis Armory	Addition/alteration of the Corvallis Armory.			\$ -	\$ 3,690,000	\$ -	\$ -	\$ 3,690,000
2025-27	1	Redmond Readiness Center	Construction of a new Readiness Center in Redmond.			\$ -	\$ 5,020,000	\$ -	\$ 17,500,000	\$ 22,520,000

\_\_\_\_ Agency Request  
2017-19

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2025-27	2	ASLEP - Kliever Armory	Addition/alteration of the Kliever Armory located in Portland.			\$ -	\$ 3,280,000	\$ -	\$ -	\$ 3,280,000
2025-27	3	ASLEP - Bend Armory	Addition/alteration of the Bend Armory.			\$ -	\$ 4,730,000	\$ -	\$ -	\$ 4,730,000

**Proposed Lease Changes over 10,000 RSF - Complete for 5 Biennia**

Biennium	Location	Description/Use	Term in Years	Total RSF <sup>2</sup> +/- (added or eliminated)	USF <sup>3</sup>	Position Count <sup>1</sup>	Biennial \$ Rent/RSF <sup>2</sup>	Biennial \$ O&M <sup>4</sup> /RSF <sup>2</sup> not included in base rent payment	Total Cost / Biennium
				A	B	C	D	E	(D+E)*A
2017-19									
2019-21									
2021-23									
2023-25									
2025-27									

**Planned Disposal of Owned Facility**

Biennium	Facility Name	Description

**Definitions:**

**Occupant  
Position**

**Count:** 1 Total Legislatively Approved Budget (LAB) Position Count assigned to (home location) each building or lease as applicable.

**RSF** 2 Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.

# Capital Financing Six-Year Forecast Summary 2017-19

AGENCY: Oregon Military Department  
 Agency #: 24800

**Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2017-19 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).**

Use of Bond Proceeds	Bond Type			
	General Obligation Bonds	Revenue Bonds	Totals by Repayment Source	
<b>Major Construction/ Acquisition Projects</b>				
Subtotal for General Fund Repayment:	\$ 23,331,858	\$	\$ 23,331,858	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
<b>Total for Major Construction</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b>Equipment/Technology Projects over \$500,000</b>				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
<b>Total for Equipment/Technology</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b>Debt Issuance for Loans and Grants</b>				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
<b>Total for Loans and Grants:</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b>Total All Debt Issuance</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
<b>GRAND TOTAL 2017-19:</b>	<b>\$ 23,331,858</b>	<b>\$</b>	<b>\$ 23,331,858</b>	

Agency Request

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**107BF12**

# Capital Financing Six-Year Forecast Summary 2019-21

AGENCY: Oregon Military Department  
 Agency #: 24800

**Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2019-21 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).**

Use of Bond Proceeds	Bond Type			Totals by Repayment Source
	General Obligation Bonds	Revenue Bonds		
<b>Major Construction/ Acquisition Projects</b>				
Subtotal for General Fund Repayment:	\$	\$10,139,800	\$	\$ 10,139,800 GF
Subtotal for Lottery Funds Repayment:	\$		\$	LF
Subtotal for Other Funds Repayment:	\$		\$	OF
Subtotal for Federal Funds Repayment:	\$		\$	FF
Total for Major Construction	\$		\$	
<b>Equipment/Technology Projects over \$500,000</b>				
Subtotal for General Fund Repayment:	\$		\$	GF
Subtotal for Lottery Funds Repayment:	\$		\$	LF
Subtotal for Other Funds Repayment:	\$		\$	OF
Subtotal for Federal Funds Repayment:	\$		\$	FF
Total for Equipment/Technology	\$		\$	
<b>Debt Issuance for Loans and Grants</b>				
Subtotal for General Fund Repayment:	\$		\$	GF
Subtotal for Lottery Funds Repayment:	\$		\$	LF
Subtotal for Other Funds Repayment:	\$		\$	OF
Subtotal for Federal Funds Repayment:	\$		\$	FF
Total for Loans and Grants:	\$		\$	
Total All Debt Issuance	\$		\$	
Subtotal for General Fund Repayment:	\$		\$	GF
Subtotal for Lottery Funds Repayment:	\$		\$	LF
Subtotal for Other Funds Repayment:	\$		\$	OF
Subtotal for Federal Funds Repayment:	\$		\$	FF
<b>GRAND TOTAL 2019-21</b>	<b>\$</b>	<b>\$10,139,800</b>	<b>\$</b>	<b>\$ 10,139,800</b>

Agency Request

Governor's Budget

Legislatively Adopted

**107BF12**

# Capital Financing Six-Year Forecast Summary 2021-23

AGENCY: Oregon Military Department  
 Agency #: 24800

**Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2021-23 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).**

Use of Bond Proceeds	Bond Type			Totals by Repayment Source
	General Obligation Bonds	Revenue Bonds		
<b>Major Construction/Acquisition Projects</b>				
Subtotal for General Fund Repayment:	\$	\$9,903,500	\$	\$9,903,500 GF
Subtotal for Lottery Funds Repayment:	\$		\$	LF
Subtotal for Other Funds Repayment:	\$		\$	OF
Subtotal for Federal Funds Repayment:	\$		\$	FF
Total for Major Construction	\$		\$	
<b>Equipment/Technology Projects over \$500,000</b>				
Subtotal for General Fund Repayment:	\$		\$	GF
Subtotal for Lottery Funds Repayment:	\$		\$	LF
Subtotal for Other Funds Repayment:	\$		\$	OF
Subtotal for Federal Funds Repayment:	\$		\$	FF
Total for Equipment/Technology	\$		\$	FF
<b>Debt Issuance for Loans and Grants</b>				
Subtotal for General Fund Repayment:	\$		\$	GF
Subtotal for Lottery Funds Repayment:	\$		\$	LF
Subtotal for Other Funds Repayment:	\$		\$	OF
Subtotal for Federal Funds Repayment:	\$		\$	FF
Total for loans and grants:	\$		\$	
Total All Debt Issuance	\$		\$	
Subtotal for General Fund Repayment:	\$		\$	GF
Subtotal for Lottery Funds Repayment:	\$		\$	LF
Subtotal for Other Funds Repayment:	\$		\$	OF
Subtotal for Federal Funds Repayment:	\$		\$	FF
<b>GRAND TOTAL 2021-23 :</b>	<b>\$</b>	<b>\$9,903,500</b>	<b>\$</b>	<b>\$9,903,500</b>

Agency Request                     
  Governor's Budget                     
  Legislatively Adopted

**107BF12**

# Major Construction/Acquisition Project Narrative

**Note:** Complete a separate form for each project

Agency:	Oregon Military Department	Priority (Agency #):	2	Schedule	
Project Name:	Regional Armory Emergency Enhancements	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
		\$16,464,000	10-Mar-16	Jun-18	Oct-19
Address/Location:	Newport, Coos Bay, ARC, Salem AASF, Pendleton AASF	GSF	# Stories	Land Use/Zoning Satisfied	
		313,816	1 and 2	Y	N

<b>Funding Source/s:</b> Show the distribution of dollars by funding source for the full project cost.	General Funds	Lottery	Other	Federal
	\$16,464,000	\$0	\$0	\$0

**Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected**

A review of the agency's disaster response plans, to include the Cascadia Subduction Zone Catastrophic Response Plan, has made clear that several critical facilities will not perform as needed in case of a natural disaster. The Salem and Pendleton Aviation Support Facilities, Salem Anderson Readiness Center, Coos Bay and Newport Armories are essential facilities for disaster response as they serve as staging areas for their regions. Once these improvements are in place, these facilities would serve as hubs for disaster response within their regions, thereby greatly improving the Oregon Military Department's ability to perform its emergency response mission.

**Project Scope and Alternatives Considered**

The projects will provide structural improvements and upgrades to bring these five facilities to Emergency Operations Center's (EOC's) facility standards to withstand major seismic events or other natural disasters. It will provide facilities with 24/7 emergency backup power through the use of diesel or dual fuel generator sets with automatic transfer switches. It will also provide emergency potable water through maintained, tested, and certified wells, pumps, storage tanks, and automatic controls. Additionally, it will provide storage of emergency response supplies and seismically stable above ground fuel storage tanks. These emergency response materials and fuel storage tanks would be cached and staged at these five sites for use during a disaster, or distribution to other facilities depending on the planned response and recovery mission. These EOC's can also serve as supply depots to provide assistance and support to nearby and surrounding areas and public gathering locations outside the Cascadia Subduction Zone Tsunami Inundation Plan. Without this funding, the facilities will remain in their present state, thereby degrading the Military Department's ability to conduct emergency response and recovery missions in the aftermath of a Cascadia event or other natural disaster. Value added features would be: 1) Establish and sustain voice and data communications with other EOC's and the general public to include basic restoration of communications infrastructure within the impacted area to support response operations and coordinated public messaging. 2) Demonstrate the ability to organize, coordinate, and deliver targeted public health and medical services to disaster survivors to include temporary medical facilities medical surge operations and patient evacuation and transport to save lives and reduce suffering of disaster survivors.

\_\_\_\_\_ Agency Request

  X   Governor's Budget

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2017-19

**Project Budget Estimate - Escalate to the mid-point of construction. Use 4.5% Annual Escalation.**

**DIRECT CONSTRUCTION COSTS**

	<b>\$</b>	<b>% Project Cost</b>	<b>\$/GSF</b>
1 Building Cost Estimate	\$14,560,000	88%	\$46.40
2 Site Cost Estimate (20 Ft beyond building footprint)	\$0	0%	
<b>3 TOTAL DIRECT CONSTRUCTION COSTS</b>	<b>\$14,560,000</b>	<b>88%</b>	

**INDIRECT CONSTRUCTION COSTS**

4 Owner Equipment / Furnishings / Special Systems	\$35,000	0%	
5 Construction Related Permits & Fees	\$140,000	1%	
Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs	\$30,000	0%	
6			
7 Architectural, Engineering Consultants	\$961,000	6%	
8 Other Design and PM Costs	\$10,000	0%	
9 Relocation Costs	\$0	0%	
<b>10 TOTAL SOFT COSTS Part A + B</b>	<b>\$1,176,000</b>	<b>7%</b>	

<b>11 OWNER'S PROJECT CONTINGENCY</b>	<b>5%</b>	\$728,000	4%	
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	<b>\$</b>	<b>% Project Cost</b>	<b>\$/GSF</b>
<b>TOTAL PROJECT COST</b>	<b>\$16,464,000</b>	<b>100%</b>	<b>\$52.46</b>

Project Image/Illustration (optional)

\_\_\_\_\_ Agency Request

  X   Governor's Budget

\_\_\_\_\_ Legislatively Adopted  
107BF11

2017-19

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 491 - Regional Armory Emergency Enhancement**

**Cross Reference Name: Capital Construction**  
**Cross Reference Number: 24800-089-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Obligation Bonds	-	-	16,464,000	-	-	-	16,464,000
<b>Total Revenues</b>	-	-	<b>\$16,464,000</b>	-	-	-	<b>\$16,464,000</b>
<b>Capital Outlay</b>							
Building Structures	-	-	11,854,080	-	-	-	11,854,080
Equipment - Part of Building	-	-	4,116,000	-	-	-	4,116,000
Other Capital Outlay	-	-	493,920	-	-	-	493,920
<b>Total Capital Outlay</b>	-	-	<b>\$16,464,000</b>	-	-	-	<b>\$16,464,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	16,464,000	-	-	-	16,464,000
<b>Total Expenditures</b>	-	-	<b>\$16,464,000</b>	-	-	-	<b>\$16,464,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# Major Construction/Acquisition Project Narrative

**Note:** Complete a separate form for each project

Agency:	Oregon Military Department	Priority (Agency #):	3	Schedule	
Project Name:	Armory Service Life Extension Project - Jackson Armory	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
		\$3,597,502	15-Apr-16	Apr-19	Oct-20
Address/Location:	Portland	GSF	# Stories	Land Use/Zoning Satisfied	
		39,373	2	Y	N

<b>Funding Source/s:</b> Show the distribution of dollars by funding source for the full project cost.	General Funds	Lottery	Other	Federal
	\$3,597,502	\$0	\$0	\$0

<b>Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected</b>
<p>This request is part of the Oregon Military Department's Armory Service Life Extension Program (ASLEP). The program is intended to address severe deficiencies at facilities that are essential to conduct OMD's missions, extending their useful lifespan by 25 years. The Oregon Military Department has conducted several successful ASLEP projects over the last decade, and considers the program to be crucial to our facility management plans. This request provides funding for the design and construction of additions and alterations to the Jackson Armory located in Portland. The existing armory was constructed in 1963 and is in a state of significant decline. Severe deficiencies in the electrical, mechanical, and structural components of this facility threaten its continued use for its intended purpose. The facility is more than 35,000 square feet short of the current federal requirement. This critical space shortage has resulted in an unproductive training environment, improper storage of sensitive items, premature aging of mission essential equipment and overcrowding. Oregon Military Department currently calculates Jackson Armory deferred maintenance at over \$4.6M. This project would alleviate much of that deferred maintenance liability.</p>

<b>Project Scope and Alternatives Considered</b>
<p>The project will bring the facility into conformance with current building code, will replace outdated, inefficient, or defective building systems (to include mechanical, electrical and plumbing), will remodel the existing classrooms, administrative space, latrines and showers, equipment storage areas, kitchen, and assembly hall areas. The project will repair or replace failed paving areas, and will repair or replace existing site lighting, landscaping and fencing. The Oregon Military Department anticipates an increase in rental activity as a result of this project. Funds from rental activity is used to partially offset facility operation and maintenance costs. A review of the long range federal funding forecast indicates that no federal funds will be available to replace this facility in the foreseeable future. State funds required for construction are not available in the Major Construction Other Funds Account.</p>

\_\_\_\_ Agency Request  
2017-19

  X   Governor's Budget

\_\_\_\_ Legislatively Adopted  
107BF11

**Project Budget Estimate - Escalate to the mid-point of construction. Use 4.5% Annual Escalation.**

**DIRECT CONSTRUCTION COSTS**

	<b>\$</b>	<b>% Project Cost</b>	<b>\$/GSF</b>
1 Building Cost Estimate	\$2,250,000	63%	\$57.15
2 Site Cost Estimate (20 Ft beyond building footprint)	\$500,000	14%	
<b>3 TOTAL DIRECT CONSTRUCTION COSTS</b>	<b>\$2,750,000</b>	<b>76%</b>	

**INDIRECT CONSTRUCTION COSTS**

4 Owner Equipment / Furnishings / Special Systems	\$131,000	4%	
5 Construction Related Permits & Fees	\$40,000	1%	
Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs	\$110,000	3%	
6			
7 Architectural, Engineering Consultants	\$390,000	11%	
8 Other Design and PM Costs	\$6,502	0%	
9 Relocation Costs	\$0	0%	
<b>10 TOTAL SOFT COSTS Part A + B</b>	<b>\$677,502</b>	<b>19%</b>	

<b>11 OWNER'S PROJECT CONTINGENCY</b>	<b>5%</b>	\$170,000	5%	
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	<b>\$</b>	<b>% Project Cost</b>	<b>\$/GSF</b>
<b>TOTAL PROJECT COST</b>	<b>\$3,597,502</b>	<b>100%</b>	<b>\$91.37</b>

Project Image/Illustration (optional)

\_\_\_\_ Agency Request  
2017-19

  X   Governor's Budget

\_\_\_\_ Legislatively Adopted  
107BF11

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 492 - Jackson ASLEP**

**Cross Reference Name: Capital Construction**  
**Cross Reference Number: 24800-089-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Obligation Bonds	-	-	3,597,502	-	-	-	3,597,502
<b>Total Revenues</b>	-	-	<b>\$3,597,502</b>	-	-	-	<b>\$3,597,502</b>
<b>Capital Outlay</b>							
Building Structures	-	-	2,590,201	-	-	-	2,590,201
Equipment - Part of Building	-	-	899,376	-	-	-	899,376
Other Capital Outlay	-	-	107,925	-	-	-	107,925
<b>Total Capital Outlay</b>	-	-	<b>\$3,597,502</b>	-	-	-	<b>\$3,597,502</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	3,597,502	-	-	-	3,597,502
<b>Total Expenditures</b>	-	-	<b>\$3,597,502</b>	-	-	-	<b>\$3,597,502</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# Major Construction/Acquisition Project Narrative

**Note:** Complete a separate form for each project

Agency:	Oregon Military Department	Priority (Agency #):	4	Schedule	
Project Name:	Armory Service Life Extension Project - Grants Pass	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
		\$3,270,356	15-Apr-16	Apr-19	Oct-20
Address/Location:	Grants Pass	GSF	# Stories	Land Use/Zoning Satisfied	
		17,180	1	Y	N

<b>Funding Source/s:</b> Show the distribution of dollars by funding source for the full project cost.	General Funds	Lottery	Other	Federal
	\$3,270,356	\$0	\$0	\$0

<b>Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected</b>
<p>This request is part of the Oregon Military Department's Armory Service Life Extension Program (ASLEP). This program is intended to address severe deficiencies at facilities that are essential to conduct the Oregon Military Department's missions, extending their useful lifespan by 25 years. The Oregon Military Department has conducted several successful ASLEP projects over the last decade, and considers the program to be crucial to our facility management plans. This request provides funding for the design and construction of additions and alterations to the Grants Pass Armory. The existing armory was constructed in 1972 and is in a state of significant decline. Severe deficiencies in the electrical, mechanical, and structural components of this facility threaten its continued use for its intended purpose. The facility is more than 17,000 square feet short of the current federal requirement. This critical space shortage has resulted in an unproductive training environment, improper storage of sensitive items, premature aging of mission essential equipment and overcrowding.</p>

<b>Project Scope and Alternatives Considered</b>
<p>The project will bring the facility into conformance with current building code, will replace outdated, inefficient, or defective building systems (to include mechanical, electrical and plumbing), will remodel the existing classrooms, administrative space, latrines and showers, equipment storage areas, kitchen, and assembly hall areas. The Project will repair or replace failed paving areas, existing site lighting, landscaping and fencing. The agency anticipates an increase in rental activity as a result of this project. Funds from rentals are used to partially offset facility operation and maintenance costs. A review of the long range federal funding forecast indicates that no federal funds will be available to replace this facility in the foreseeable future. State funds required for construction are not available in the Major Construction Other Funds Account.</p>

\_\_\_\_ Agency Request  
2017-19

\_\_X\_\_ Governor's Budget

\_\_\_\_ Legislatively Adopted  
107BF11

**Project Budget Estimate - Escalate to the mid-point of construction. Use 4.5% Annual Escalation.**

**DIRECT CONSTRUCTION COSTS**

	<b>\$</b>	<b>% Project Cost</b>	<b>\$/GSF</b>
1 Building Cost Estimate	\$1,900,000	58%	\$110.59
2 Site Cost Estimate (20 Ft beyond building footprint)	\$600,000	18%	
<b>3 TOTAL DIRECT CONSTRUCTION COSTS</b>	<b>\$2,500,000</b>	<b>76%</b>	

**INDIRECT CONSTRUCTION COSTS**

4 Owner Equipment / Furnishings / Special Systems	\$120,000	4%	
5 Construction Related Permits & Fees	\$30,000	0.92%	
Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs	\$100,000	3.06%	
6			
7 Architectural, Engineering Consultants	\$350,000	11%	
8 Other Design and PM Costs	\$5,356	0%	
9 Relocation Costs	\$0	0%	
<b>10 TOTAL SOFT COSTS Part A + B</b>	<b>\$605,356</b>	<b>19%</b>	

<b>11 OWNER'S PROJECT CONTINGENCY</b>	<b>5%</b>	\$165,000	5%	
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	<b>\$</b>	<b>% Project Cost</b>	<b>\$/GSF</b>
<b>TOTAL PROJECT COST</b>	<b>\$3,270,356</b>	<b>100%</b>	<b>\$190.36</b>

Project Image/Illustration (optional)

\_\_\_\_ Agency Request  
2017-19

Governor's Budget

\_\_\_\_ Legislatively Adopted  
107BF11

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 493 - Grants Pass ASLEP**

**Cross Reference Name: Capital Construction**  
**Cross Reference Number: 24800-089-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Obligation Bonds	-	-	3,270,356	-	-	-	3,270,356
<b>Total Revenues</b>	-	-	<b>\$3,270,356</b>	-	-	-	<b>\$3,270,356</b>
<b>Capital Outlay</b>							
Building Structures	-	-	2,354,656	-	-	-	2,354,656
Equipment - Part of Building	-	-	817,589	-	-	-	817,589
Other Capital Outlay	-	-	98,111	-	-	-	98,111
<b>Total Capital Outlay</b>	-	-	<b>\$3,270,356</b>	-	-	-	<b>\$3,270,356</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	3,270,356	-	-	-	3,270,356
<b>Total Expenditures</b>	-	-	<b>\$3,270,356</b>	-	-	-	<b>\$3,270,356</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# Major Construction/Acquisition Project Narrative

**Note:** Complete a separate form for each project

Agency:	Oregon Military Department	Priority (Agency #):	4	Schedule	
Project Name:	Future Readiness Center Sites	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
		\$1,730,000		Upon approval	60-days
Address/Location:	Washington County & Redmond Oregon	GSF	# Stories	Land Use/Zoning Satisfied	
				Y-Hillboro	N-Redmond

<b>Funding Source/s:</b> Show the distribution of dollars by funding source for the full project cost.	General Funds	Lottery	Other	Federal
	\$0	\$0	\$1,730,000	\$0

**Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected**

This request provides limitation to purchase the land necessary to construct new Readiness Centers as a replacement for the Hillsboro Armory, built in 1954, and the Redmond Armory, built in 1955. While construction of the new Readiness Centers is partially federally funded, it is the State's responsibility to provide the land.

**Project Scope and Alternatives Considered**

Hillsboro: Oregon Military Department (OMD) executed a Land Sale Contract with Washington County for land to construct a new Readiness Center as a replacement for the Hillsboro Armory. The Land Sale Contract provides adequate land for the OMD in exchange for providing the old Hillsboro Armory and \$1,500,000 to Washington County. OMD has free rent of the old Hillsboro Armory until 2020.

Redmond: OMD has reached agreement with the City of Redmond, Deschutes County, and Division of State Lands (DSL) to acquire land from DSL for \$230,000 to construct a new Rediness Center as a replacement for the Redmond Armory. This site is part of 945-acres of recently acquired Common School Fund Trust lands that is now conluding land use planning necessary to be brought into the Urban Growth Boundary.

\_\_\_\_\_ Agency Request

  X   Governor's Budget

\_\_\_\_\_ Legislatively Adopted  
107BF11

2017-19

**Project Budget Estimate - Escalate to the mid-point of construction. Use 4.5% Annual Escalation.**

**DIRECT CONSTRUCTION COSTS**

	<b>\$</b>	<b>% Project Cost</b>	<b>\$/GSF</b>
1 Building Cost Estimate	\$0	0%	\$0.00
2 Site Cost Estimate (20 Ft beyond building footprint)	\$1,730,000	100%	
<b>3 TOTAL DIRECT CONSTRUCTION COSTS</b>	\$1,730,000	100%	

**INDIRECT CONSTRUCTION COSTS**

4 Owner Equipment / Furnishings / Special Systems	\$0	0%	
5 Construction Related Permits & Fees	\$0	0%	
Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs	\$0	0%	
6	\$0	0%	
7 Architectural, Engineering Consultants	\$0	0%	
8 Other Design and PM Costs	\$0	0%	
9 Relocation Costs	\$0	0%	
<b>10 TOTAL SOFT COSTS Part A + B</b>	\$0	0%	
<b>11 OWNER'S PROJECT CONTINGENCY</b>	0%	\$0	0%

	<b>\$</b>	<b>% Project Cost</b>	<b>\$/GSF</b>
<b>TOTAL PROJECT COST</b>	\$1,730,000	100%	

Project Image/Illustration (optional)

\_\_\_\_\_ Agency Request

  X   Governor's Budget

\_\_\_\_\_ Legislatively Adopted  
107BF11

2017-19

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Military Dept, Oregon**  
**Pkg: 494 - Future Readiness Center Sites**

**Cross Reference Name: Capital Construction**  
**Cross Reference Number: 24800-089-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Other Revenues	-	-	1,730,000	-	-	-	1,730,000
<b>Total Revenues</b>	-	-	<b>\$1,730,000</b>	-	-	-	<b>\$1,730,000</b>
<b>Capital Outlay</b>							
Land and Improvements	-	-	1,730,000	-	-	-	1,730,000
<b>Total Capital Outlay</b>	-	-	<b>\$1,730,000</b>	-	-	-	<b>\$1,730,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,730,000	-	-	-	1,730,000
<b>Total Expenditures</b>	-	-	<b>\$1,730,000</b>	-	-	-	<b>\$1,730,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS  
AND FEDERAL FUNDS REVENUE  
OREGON MILITARY DEPARTMENT - CAPITAL CONSTRUCTION PROGRAM (089)**

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19		
						Agency Request	Governor's Budget	Legislatively Adopted
General Fund Obligation Bonds	Oth	0555	8,592,299	11,677,000	18,177,000	23,331,858	23,331,858	
Interest	Oth	0605	63,010	33,622	33,622	35,162	35,162	
Sales Income (real property)	Oth	0705	3,573,960	6,126,571	11,126,571	101,571	101,571	
Donations (Military Museum)	Oth	0905	-	-	725,963	-		
Other Revenue	Oth	0975	-	-	-	-	1,730,000	
Transfer In - Intrafund	Oth	1010	220,000	-	-	-	-	
Transfer In - Other	Oth	1050	162,247	-	-	-	-	
Transfer Out- Intrafund	Oth	2010	(610,892)	-	-	-	-	
Transfer Out- Other	Oth	2050	(663,627)	-	-	-	-	
Subtotal - Other Funds			11,336,997	17,837,193	30,063,156	23,468,591	25,198,591	-
Federal/State Agreements (Construction Projects)	Fed	0995	6,871,998	21,297,418	24,289,251	-	-	
Total - Other Funds and Federal Funds			18,208,995	39,134,611	54,352,407	23,468,591	25,198,591	-

Agency Request
  Governor's Budget
  Legislatively Adopted

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Military Dept, Oregon  
2017-19 Biennium**

**Agency Number: 24800  
Cross Reference Number: 24800-089-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Other Funds</b>						
General Fund Obligation Bonds	8,592,299	11,677,000	18,177,000	23,331,858	23,331,858	-
Interest Income	63,010	33,622	33,622	35,162	35,162	-
Sales Income	3,573,960	6,126,571	11,126,571	101,571	101,571	-
Donations	-	-	725,963	-	-	-
Other Revenues	-	-	-	-	1,730,000	-
Transfer In - Intrafund	220,000	-	-	-	-	-
Transfer In Other	162,247	-	-	-	-	-
Transfer Out - Intrafund	(610,892)	-	-	-	-	-
Transfer to Other	(663,627)	-	-	-	-	-
<b>Total Other Funds</b>	<b>\$11,336,997</b>	<b>\$17,837,193</b>	<b>\$30,063,156</b>	<b>\$23,468,591</b>	<b>\$25,198,591</b>	<b>-</b>
<b>Federal Funds</b>						
Federal Funds	6,871,998	21,297,418	24,289,251	-	-	-
<b>Total Federal Funds</b>	<b>\$6,871,998</b>	<b>\$21,297,418</b>	<b>\$24,289,251</b>	<b>-</b>	<b>-</b>	<b>-</b>

# BUDGET NARRATIVE

## OREGON MILITARY DEPARTMENT FACILITIES MAINTENANCE NARRATIVE

**OMD Operations and Maintenance Program & Funding:** The Army National Guard Facilities Operations and Maintenance Program provides operation, maintenance, repair, and alteration support for Oregon Army National Guard facilities. The program is supported by a variety of state and federal funding match rates. The Oregon Military Department owns 116 of the state’s facilities with a replacement value of \$1 million or greater. The agency also owns and operates another 301 smaller facilities throughout the state for a total of 417 facilities comprising nearly 3.4 million square feet.

Army National Guard Facilities Operations and Maintenance funding of facilities:

Readiness Centers (Armories) – The Operations Program maintenance employees, maintenance and repair projects as well as supplies and services are 50% GF / OF and 50% FF. Major projects are also generally 50% federally funded as allowed by the Federal/State Cooperative Agreement.

Ranges and Training Land – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support firing ranges, range support buildings and the wages for federally reimbursed employees.

Training Facilities – These facilities are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support designated facilities.

Logistical Facilities – These facilities are funded 75% federal / 25% state through a NGB Federal/State Cooperative Agreement. State matching funds are received from the General Fund. The federal funds may only be used to support designated facilities.

**Facility Inspections:** The Installations Staff at the Oregon Military Department conducts an annual inspection of every facility and real property asset. The inspection titled “Installation Status Report” (ISR) is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of our limited resources for facilities. The 2015 ISR Facility Condition Index (FCI) results for Oregon’s armories are as follows: 28.9% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 5.3% do not fully meet Army standards and are in overall adequate condition, 55.3% do not meet Army standard and are in overall poor condition, and 10.5% are in overall very poor condition. This represents overall decline of approximately 5% from previous ratings due to several infrastructure failures and the lead contamination at 12 of our facilities from the indoor firing ranges.

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\_\_\_\_\_ Agency Request                        X   Governor’s Budget                      \_\_\_\_\_ Legislatively Adopted  
**2017-2019**

# BUDGET NARRATIVE

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**Estimating Deferred Maintenance:** In addition to the Installation Status Report annual inspections, Oregon Military Department Operations and Maintenance staff also conducts an annual inspection to validate / update deferred maintenance needs. The backlog of maintenance and repair within the Army National Guard Facilities Operations and Maintenance Program is currently estimated at \$134 million. This includes \$75 million in seismic upgrades, and \$8 million in lead and asbestos removal. Reductions in the deferred maintenance amount is primarily from federal and state stimulus funding coupled with Armory Service Life Extension (ASLEP) projects. The current calculated deferred maintenance resulted from a thorough inspection completed over the last several months. When deficiencies or needs are identified we utilize multiple sources to calculate costs. The Operations and Maintenance Branch has in-house staff trained to utilize RS Means estimating resources. Manual methods also include Internet research to price materials and BOLI labor rates to complete cost calculations. Additionally, cost calculations include comparisons with bids for current projects as well as Architectural & Engineers estimates. These estimates using the standards in the Department of Administrative State Facilities Planning Process manual to calculate the facility condition index (FCI) mirror the ISR system calculated FCI further validating the estimations and process.

**Funding vs. Deferred Maintenance:** Given significant General Fund reductions in armory operations, maintenance, supplies and services, as well as forecasted reductions, the most likely outcome will be a trend of increasing deferred maintenance and Emergency Board requests. The Oregon Military Departments deferred maintenance backlog stems from limited state funding for staff as well as repair projects. The state funding and other fund revenue covers must pay bills including wages, supplies and services leaving no funding for deferred maintenance and repair projects at facilities requiring the state matching funds.

The Army National Guard Facilities Operations and Maintenance Program continues to function with the mission of operating our under-funded facilities in the most cost-effective manner. The Operations and Maintenance Program has taken advantage of every opportunity to obtain federal funding to support the efficient operation of State of Oregon owned facilities and land. The Oregon Military Department participated in the yearly National Guard's Facilities Programs Personnel Allocation Standard (FP-PAS) to determine the current manpower requirement for the state of Oregon. The comprehensive study determined that the Oregon National Guard Facilities Operations and Maintenance Program requires 251 full-time equivalent (FTE) employees to operate the current 28 Armories, 7 Maintenance facilities, and 338 other facilities. According to this study the Oregon National Guard Facilities Operations and Maintenance Program is severely understaffed.

At this time the Oregon Military Department has 109 FTE positions that support the Oregon National Guard Facilities Operations and Maintenance Program.

**Maintenance Management System:** The primary computer program supporting the Facilities Operations and Maintenance Program is the Army National Guard's Planning Resource for Infrastructure Development and Evaluation (PRIDE) program. This federally funded program provides federal budget guidance and is our real property database and programming module for federal project funding. The Oregon Military Department has utilized a computerized maintenance management system called Facilities Center to generate preventive maintenance work orders and track deferred maintenance. The Facilities Center software system is no longer supportable and is in the process of being replaced by a modern Enterprise Asset

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\_\_\_\_\_ Agency Request                        X   Governor's Budget                      \_\_\_\_\_ Legislatively Adopted

**2017-2019**

# BUDGET NARRATIVE

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Management system. The Oregon Military Department is also working with the Department of Administrative Services to have contracted facility cost indexing done, this data will be provided in a separate system. Together these two systems will provide a clearer picture of our deferred maintenance backlog and forecast our future requirements.

**Operations and Maintenance Focus for the Future:** The Oregon Military Department dedicates a great deal of staff time to meeting the ever increasing federal reporting requirements as well as the DAS reporting requirements. Currently our dedicated staff spends an increased amount of time completing the reporting requirements and therefore has minimal time for planning. An identified planning priority is to calculate the life-cycle replacement cost and schedule. The calculation of the equipment, systems and component replacement schedule will allow OMD to be proactive in preparing for future costs by biennium. A primary concern for OMD is the ability to sustain the current infrastructure with minimal FTE's throughout the state.

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Agency Request       Governor's Budget       Legislatively Adopted

**2017-2019**

# Facilities Summary Report

2017-19 Biennium

Agency Name:

**Oregon Military Department**

**Owned Facilities Over \$1 million**

**FY 2016 DATA**

Number of Facilities  
 Current Replacement Value \$ (CRV)<sup>1</sup>  
 Gross Square Feet (GSF)  
 Usable Square Feet (USF)<sup>2</sup>  
 Occupants Position Count (PC)<sup>3</sup>

Number of Facilities	116
Current Replacement Value \$ (CRV) <sup>1</sup>	\$ 687,698,053
Gross Square Feet (GSF)	2,900,000
Usable Square Feet (USF) <sup>2</sup>	580,000
Occupants Position Count (PC) <sup>3</sup>	140.11

Source<sup>4</sup>  Risk or FCA

Estimate/Actual<sup>5</sup> 20 % USF/GSF

**USF/PC<sup>6</sup>** **4139.6**

Or Agency Measure<sup>7</sup>

**Owned Facilities Under \$1 million**

Number of Facilities  
 CRV<sup>1</sup>  
 GSF

Number of Facilities	301
CRV <sup>1</sup>	\$ 57,829,094
GSF	435,078

**Leased Facilities**

Total Rentable SF<sup>8</sup>  
 Biennial Lease Cost  
 Additional Costs for Lease Properties (O&M)<sup>9</sup>  
 Usable Square Feet (USF)<sup>2</sup>  
 Occupants Position Count (PC)<sup>3</sup>

Total Rentable SF <sup>8</sup>	
Biennial Lease Cost	
Additional Costs for Lease Properties (O&M) <sup>9</sup>	
Usable Square Feet (USF) <sup>2</sup>	
Occupants Position Count (PC) <sup>3</sup>	

Estimate/Actual<sup>5</sup>  % RSF/GSF

**USF/PC<sup>6</sup>**

\_\_\_\_\_ Agency Request  
 2017-19

  X   Governor's Budget

\_\_\_\_\_ Legislatively Adopted  
 107BF16a

# Facilities Operations and Maintenance and Deferred Maintenance Report

2017-19 Biennium

**Facility Plan - Facility O&M/DM Report 107B16b  
2017-19 Biennium**

**Agency Name**

**Oregon Military Department**

**Facilities Operations and Maintenance (O&M)  
Budget excluding Capital Improvements and  
Deferred Maintenance<sup>1</sup>**

	2013-15 Actual	2015-17 LAB	2017-19 Budgeted	2019-21 Projected
Personal Services (PS) Operations and Maintenance	\$ 20,416,799	\$ 20,641,026	\$ 21,592,155	\$ 22,412,657
Services and Supplies (S&S) Operations and Maintenance	\$ 22,324,977	\$ 21,089,865	\$ 21,089,865	\$ 21,891,280
Utilities not included in PS and SSS above	\$ 6,209,348	\$ 12,102,319	\$ 12,102,319	\$ 12,562,207
<b>Total O&amp;M</b>	<b>\$ 48,951,124</b>	<b>\$ 53,833,210</b>	<b>\$ 54,784,339</b>	<b>\$ 56,866,144</b>
<b>O&amp;M \$/SF</b>	<b>\$ 6.57</b>	<b>\$ 6.20</b>	<b>\$ 6.20</b>	<b>\$ 6.44</b>

**Total O&M SF** 3,400,000

Include only the SF for which your agency provides O&M funding.

	General Fund	Lottery Fund	Other Funds	Federal Funds
<b>O&amp;M Estimated Fund Split Percentage %<sup>2</sup></b>	9%	0%	8%	83%

**Total Short and Long Term Deferred Maintenance  
Plan for Facilities Value Over \$1M<sup>3</sup>**

	Current Costs (2015)	Ten Year Projection	2017-19 Budgeted	2019-21 Projected
Priorities 1-3 - Currently, Potentially and Not Yet Critical <sup>4,5,6</sup>	\$ 48,580,122		\$ 6,125,700	
priority 4 - Seismic & Natural Hazard <sup>7</sup>	\$67,206,407		\$12,852,000	
Priority 5 - Modernization <sup>8</sup>	\$15,054,298			
<b>Total Priority Need</b>	<b>\$ 130,840,827.00</b>			
<b>Facility Condition Index (Need/CRV)<sup>9</sup></b>	<b>19.03%</b>			

**Buildings Over \$1M CRV** \$ 687,698,053

Current Replacement Value Reported to Risk *or Calculated Replacement Value Reported from Facility Conditions Assessment (FCA)*

# Facilities Operations and Maintenance and Deferred Maintenance Report

2017-19 Biennium

## Facility Plan - Facility O&M/DM Report 107B16b 2017-19 Biennium

<p>Process/Software for routine maintenance (O&amp;M)</p>	<p>The Oregon Military Department has utilized a computerized maintenance management system called Facilities Center to generate preventive maintenance work orders and track deferred maintenance. The Facilities Center software system is no longer supportable and is in the process of being replaced by a modern Enterprise Asset Management system. The Oregon Military Department is also working with the Department of Administrative Services to have contracted facility cost indexing done, this data will be provided in a separate system. Together these two systems will provide a clearer picture of our deferred maintenance backlog and forecast our future requirements.</p>
<p>Process/Software for deferred maintenance/renewal</p>	<p>Oregon Military Department Operations and Maintenance staff also conducts an annual inspection to validate / update deferred maintenance needs. The backlog of maintenance and repair within the Army National Guard Facilities Operations and Maintenance Program is currently estimated at \$134 million. This includes \$75 million in seismic upgrades, and \$8 million in lead and asbestos removal. Reductions in the deferred maintenance amount is primarily from federal and state stimulus funding coupled with Armory Service Life Extension (ASLEP) projects. The current calculated deferred maintenance resulted from a thorough inspection completed over the last several months. When deficiencies or needs are identified we utilize multiple sources to calculate costs. The Operations and Maintenance Branch has in-house staff trained to utilize RS Means estimating resources. Manual methods also include Internet research to price materials and BOLI labor rates to complete cost calculations. Additionally, cost calculations include comparisons with bids for current projects as well as Architectural &amp; Engineers estimates. These estimates using the standards in the Department of Administrative State Facilities Planning Process manual to calculate the facility condition index (FCI) mirror the ISR system calculated FCI further validating the estimations and process.</p>
<p>Process for funding facilities maintenance</p>	<p>The facilities maintenance budget is a derivative of both the State and Federal budgets. In both cases facilities maintenance budget becomes whatever is left over after Personnel and Utilities are funded. Any increases in facilities maintenance are accomplished through either mid-year plus-ups to the federal budget or Legislatively adopted Policy Packages in the state budget. As described below there is a reliance on our Other Fund revenue generation to pay our way through each biennium. Requirements unable to be funded become deferred maintenance or repair requirements.</p>

Agency: Oregon Military Department

Project Name	Project Description	Estimated Start Date	Estimated End Date	Project cost to date	Estimated 15-17 Costs	All biennia total project cost 15-17 Costs & 17-19 Costs	Base or POP	Project Phase: I=Initiation, P=Planning, E=Execution, C=Close-out	If continuing project - Has it been rebaselined for either cost, scope or schedule? Y/N - If Y, how many times?	Purpose: L=Lifecycle Replacement; U=Upgrade existing system; N= New system	What Program or line of business does the project support?
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Text-to-9-1-1	The Office of Emergency Management is working with eight Public Safety Answering Points regarding the implementation of a Text to 9-1-1 project. This lessons learned through this project will be used to influence a statewide roll-out of Text to 9-1-1 capabilities. This initiative meets the fiscal threshold (greater than \$1.0 million) requiring the use of the OSCIO Stage Gate Process.	2/2/2017	12/3/2018	\$0.00	\$854,600	\$1,345,500	Base	Initiation	N/A	N	9-1-1
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9-1-1 GIS Project	Pursuant to a budget note in 2015 House Bill 5032, OMD has worked with the Oregon State Chief Information Officer (OSCIO) to produce a 9-1-1 GIS Project Plan for the collection, management, and sharing of geographic data sets and geographic information systems capabilities required to effectively implement Next Generation 9-1-1 throughout the state of Oregon. The requested report was delivered to, and accepted by, both the Office of the State Chief Information Officer (OSCIO) and the Legislative Fiscal Office during the 2015-17 Biennium. The agency is working closely with both OSCIO and Legislative Fiscal Office to begin actioning the recommendations identified in the 9-1-1 GIS Project Plan	6/1/2016	12/31/2018	\$0.00	\$100,000	\$600,540	Base/POP	Initiation	N/A	N	9-1-1
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Project Budget and Cost Estimates (example)			
Project Cost	2016	2017	2018
Project Manager State Employees FTE	\$ 7,500.00	\$ 156,000.00	\$ 15,000.00
Project Coordinator State Temp / LD	\$ 6,000.00	\$ 104,000.00	\$ 9,000.00
Contracted Professional Services (S&S)		\$ 180,000.00	\$ 180,000.00
Contracted SME	\$ 10,800.00	\$ 3,600.00	
Infrastructure		\$ 28,800.00	\$ 28,800.00
SW License / Maintenance / Support		\$ 252,000.00	\$ 252,000.00
SW Support			
Procurement Cost		\$ 55,900.00	
Quality Assurance		\$ 50,000.00	\$ 50,000.00
Training		\$ 6,000.00	\$ 6,000.00
<b>Total Yearly Costs</b>	<b>\$ 24,300.00</b>	<b>\$ 780,400.00</b>	<b>\$ 540,800.00</b>
Cost basis for staffing: \$75 per hour for State FTE, \$90 per hour for contracted professional & SME services.			

Agency Request

Governor's Budget

Legislatively Adopted

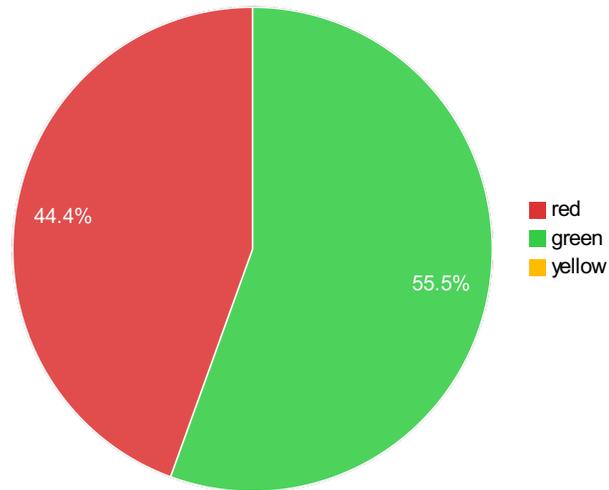
# **Military Department**

Annual Performance Progress Report

Reporting Year 2016

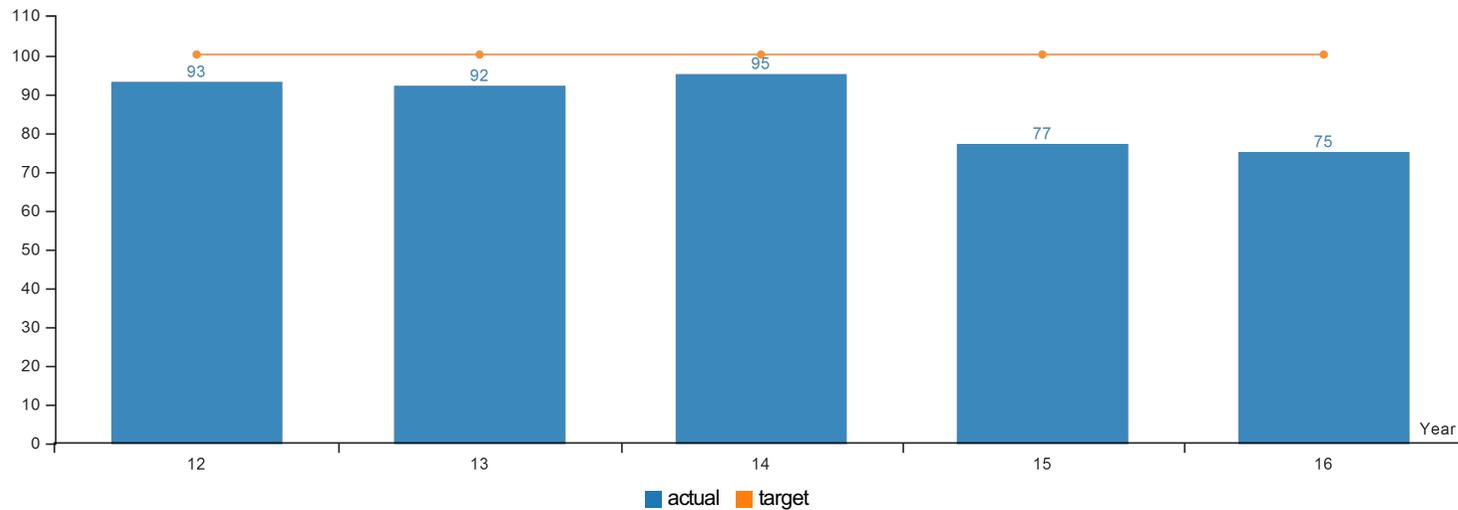
Published: 10/5/2016 12:42:37 PM

KPM #	Approved Key Performance Measures (KPMs)
1	RECRUITING - Percent of soldiers and airmen recruited vs. recruiting goal.
2	ARMORY CONDITION - Percent of statewide armories in adequate or better condition.
3	REVENUE GENERATION - Percent of available armory time rented.
4	EQUIPMENT AVAILABILITY - Percent of equipment on hand in Oregon vs. equipment authorized.
5	YOUTH CHALLENGE - Percent of youth who complete the academic phase of the program with a GED, high school diploma, or credit recovery at graduation
6	REINTEGRATION - Percent of members successfully referred for reintegration services.
7	DOMESTIC PREPAREDNESS PLANS - Percentage of counties with National Incident Management System (NIMS) compliant Emergency Operations Plans (EOPS).
8	HAZARD MITIGATION PLANS - Percentage of state population covered by a FEMA approved local hazard mitigation plan.
9	CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.



	Green	Yellow	Red
	= Target to -5%	= Target -6% to -15%	= Target > -15%
<b>Summary Stats:</b>	55.56%	0%	44.44%

KPM #1	RECRUITING - Percent of soldiers and airmen recruited vs. recruiting goal.
	Data Collection Period: Oct 01 - Sep 30



Report Year	2012	2013	2014	2015	2016
<b>Percent Index (actual number of soldiers recruited vs. recruiting goal)</b>					
Actual	93%	92%	95%	77%	75%
Target	100%	100%	100%	100%	100%

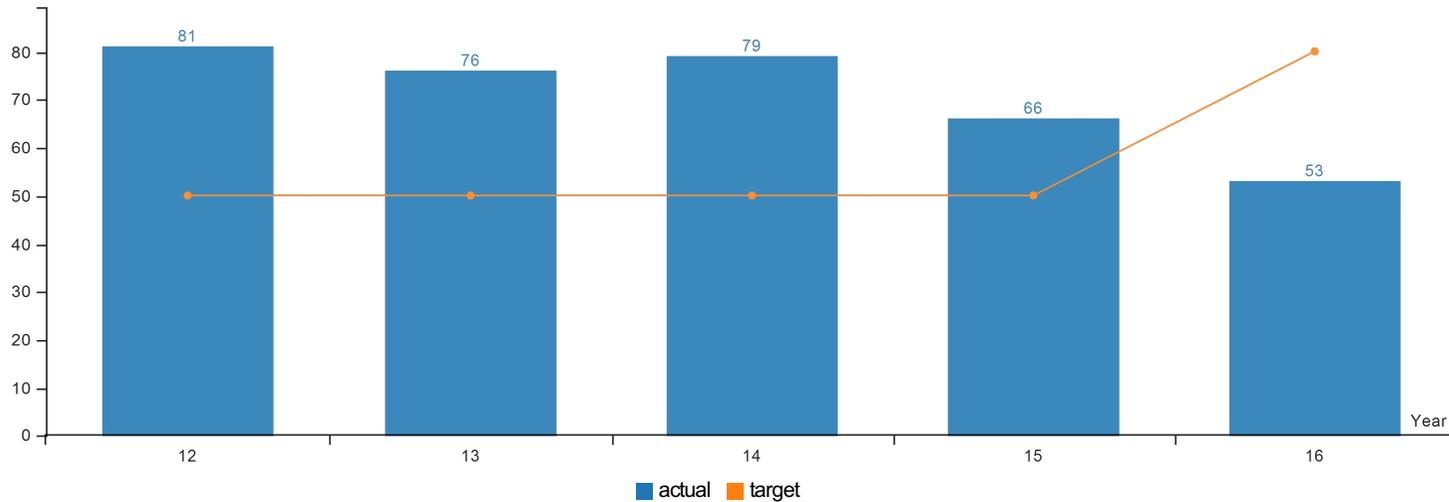
**How Are We Doing**

Recruiting goals have proven to be challenging during the past 13 years of conflict, but Oregon has enjoyed relative success for a number of years. FY 2014 and 2015 actuals indicate a decline from prior years. In FY 2013 Recruiting Command experienced the retirement of several highly productive recruiters. New recruiters hired to fill these vacancies then had to complete a Military Occupational Specialty (MOS) training program in Arkansas. This transition reduced the number of knowledgeable recruiters available. It is a lengthy process to hire, school and train a recruiter to become proficient. For Federal Fiscal Year 2015 the Oregon National Guard's combined recruiting target was 1,036 soldiers and airmen, with actual recruitments totalling 780. This equates to the Oregon National Guard meeting 75% of it's combined target. Nationwide, the National Guard Bureau reports meeting 89% of its combined recruiting goal for both Army and Air National Guard. In Army National Guard recruiting, by meeting 74% of its recruiting target goal Oregon placed 31st out of 54 (states, territories and the District of Columbia). In Air National Guard recruiting, by meeting 79% of its recruiting target goal Oregon placed 33rd out of 54 (states, territories and the District of Columbia).

**Factors Affecting Results**

The Oregon Legislature has enacted several bills in prior biennia supporting soldiers and airmen, their families and veterans. Legislative support has provided modification to property tax exemptions for Guard members ordered to federal active duty, continuation of emergency relief assistance through the Emergency Financial Assistance Fund for Guard members and their families, delegation of parental powers by parents serving in active military service, an increase in the Oregon state tax deduction for military pay and exemption of Tri-Care health care expenses from federal taxable income for two years. Federally funded recruitment and retention bonuses coupled with programs to reward Guard members who sponsor new enlistees, hiring additional recruiters and new marketing initiatives has contributed to successful recruiting efforts. The last State sponsored inducement was in the 2009-11 biennium with a \$500,000 contribution to the Emergency Financial Assistance Fund.

KPM #2	ARMORY CONDITION - Percent of statewide armories in adequate or better condition.
	Data Collection Period: Oct 01 - Sep 30



Report Year	2012	2013	2014	2015	2016
<b>Percent of statewide Armories in adequate condition readiness</b>					
Actual	81%	76%	79%	66%	53%
Target	50%	50%	50%	50%	80%

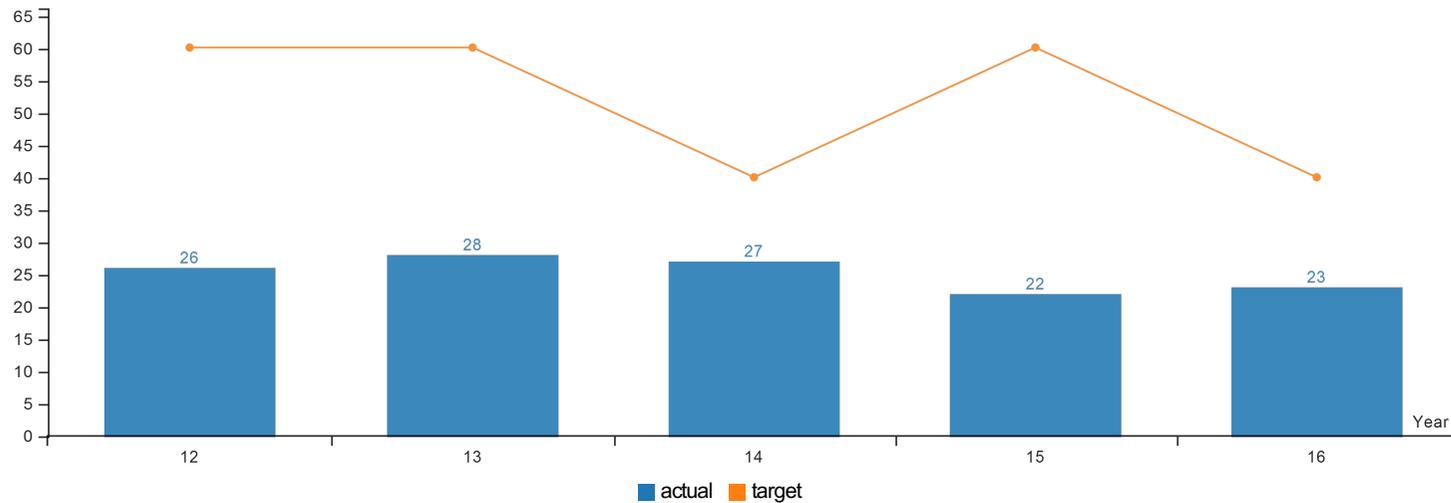
**How Are We Doing**

At federal fiscal year end 2015, the percentage of Oregon Army National Guard facilities in adequate or better condition is 52.7%. This reflects a downward trend between federal fiscal years 2013 through 2015. In years prior to 2013, the State funded Army Service Life Extension Program (ASLEP) begun by Governor Kulongoski and funded by the Legislature helped improve armory condition. Additionally, the Military Department has completed a number of federally funded capital improvement and capital construction projects, federally and state funded stimulus projects, as well as Legislatively approved COP funded projects. A series of deferred maintenance projects funded in the 2007-09 budget provided a temporary improvement in conditions of some facilities as reflected in 2011-13 actuals. However, budget reductions in the 2009-11, 2011-13 and 2013-15 budgets resulted in the elimination of maintenance staff positions responsible for the upkeep of facilities. The loss of these positions is a contributory factor to the current decline in facility condition and increased deferred maintenance.

**Factors Affecting Results**

The Oregon Military Department operates and maintains an inventory of 427 Army National Guard facilities totaling 3,407,285 square feet. This comprises the fourth largest inventory by square footage within Oregon state government. Deferred maintenance needs have increased from approximately \$5 million ten years ago to approximately \$134 million at State fiscal year end 2016. The maintenance and readiness of Oregon's military facilities are dependent upon state funding. Budget reductions during the 2009-11, 2011-13 and 2013-15 biennia resulted in the loss of operational funding and maintenance staff positions. The loss of funding coupled with loss of maintenance staff positions and increases in utility costs has resulted in a significant increase in the deferred maintenance backlog.

KPM #3	REVENUE GENERATION - Percent of available armory time rented.
	Data Collection Period: Oct 01 - Sep 30



Report Year	2012	2013	2014	2015	2016
<b>Percent of available armory time rented</b>					
Actual	26%	28%	27%	22%	23%
Target	60%	60%	40%	60%	40%

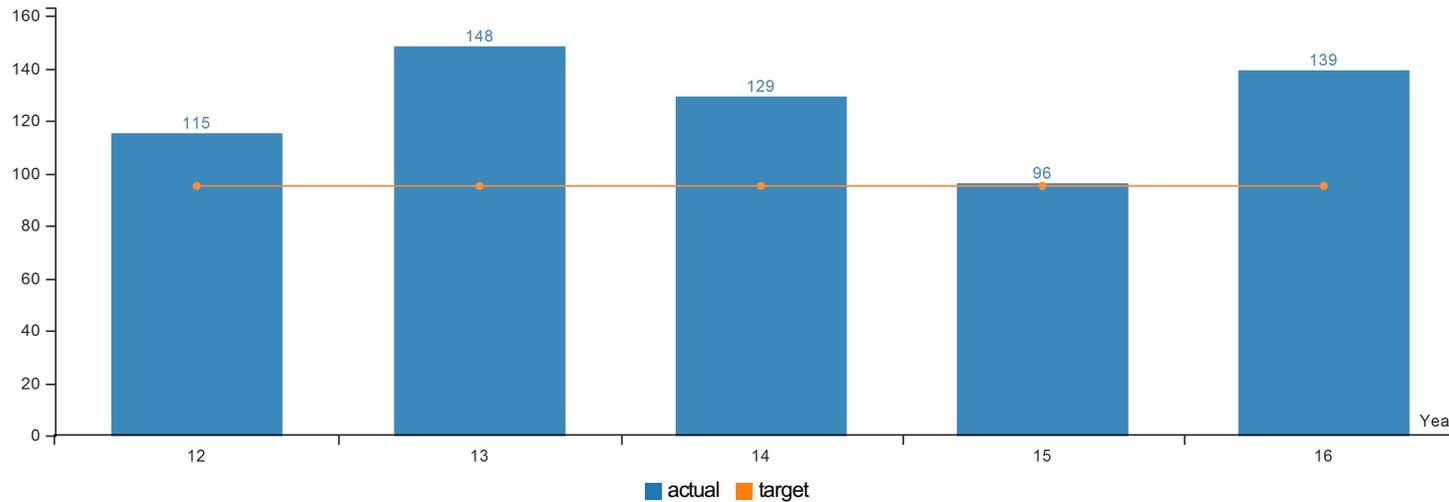
### How Are We Doing

This performance measure was established by the suggestion of the Legislative Fiscal Office during and nearing the end of the 2005 extended session. The actual data suggests an overly aggressive target was originally established but subsequently revised after consultation with Legislative Fiscal Office. Competition is greater in armories located near populated areas because alternate rental venues are in close proximity to each other. Gains in rental activity in rural locations are dependent upon community growth, new business, local businesses that need space to hold meetings and community competition. Rural communities customarily prefer to patronize privately owned facilities for their business or social needs. Increasing rental activity in heavily used facilities is a challenge because there are fewer dates available for additional rental activity. The Oregon Military Department operates and maintains one of the largest inventory of facilities by square footage within state government. Of that inventory, only 33 armories and a few other land areas are available to rent. During Federal fiscal year 2015, armories located in populated areas were rented an average of 30% of available time. Armories located in rural areas were rented an average of 19% of available time. Overall the average of populated and rural armories combined were rented 23% of available time.

### Factors Affecting Results

The maintenance and readiness of Oregon's armories is dependent upon adequate funding. The agency's rental revenue somewhat mirrors that of the state budget and the economy. When Oregon's economy is in decline, rental customers reduce their spending. Although Oregon's economy has been recovering, there has not been a corresponding increase in rental activity. This is due to several reasons. Budget reductions and corresponding staff cuts incurred in prior biennia have adversely affected the agency's ability to generate revenue through the rental program. Because of reduced staff in our facilities we miss out on rental opportunities when customers come in and no one is on site to help them. The absence of an advertising budget and event overhead (labor & utilities) puts the rental program at a competitive disadvantage. Another factor which has significantly constrained the ability to generate rental revenue are some facilities have been closed to rental events due to lead dust contamination from indoor firing ranges. Remediation efforts are underway but several facilities in key markets are not currently generating revenue. Rising energy costs also impact availability of limited operations & maintenance funds. Rental revenues are intended to partially offset energy costs.

KPM #4	EQUIPMENT AVAILABILITY - Percent of equipment on hand in Oregon vs. equipment authorized.
	Data Collection Period: Oct 01 - Sep 30



Report Year	2012	2013	2014	2015	2016
<b>Percent of equipment on hand in Oregon vs. equipment authorized</b>					
Actual	115%	148%	129%	96%	139%
Target	95%	95%	95%	95%	95%

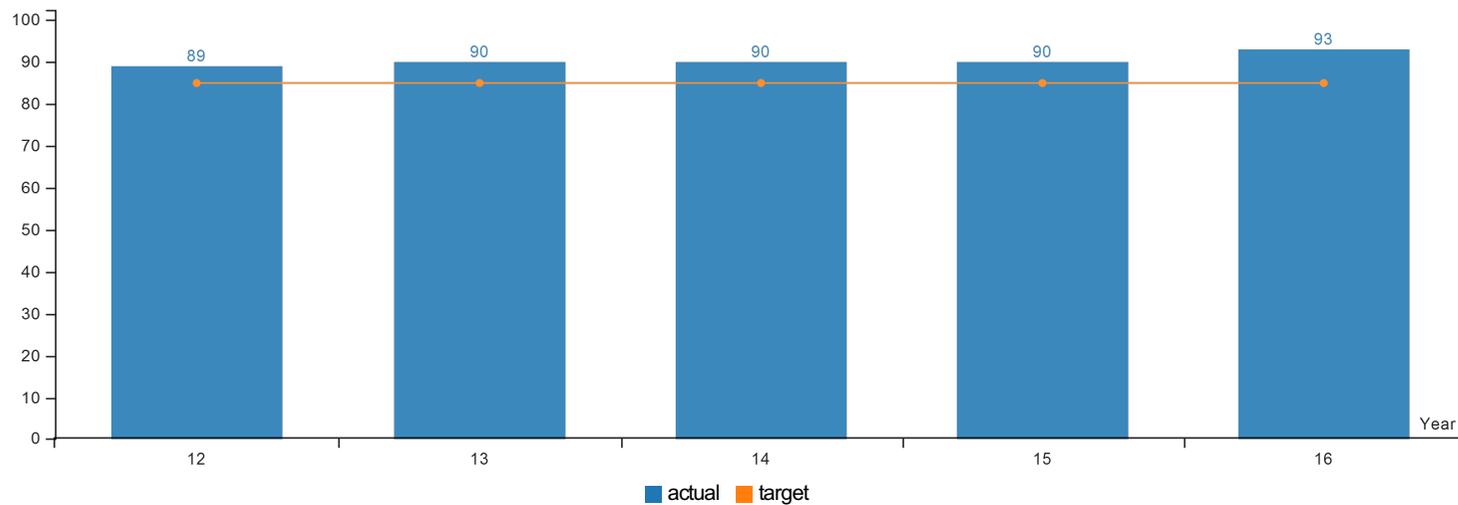
**How Are We Doing**

For the purposes of this measure we analyzed certain types of equipment utilized in disaster recovery situations: High Mobility Multipurpose Wheeled Vehicle (HMMWV); 5-Ton Cargo Trucks; HEMTT Fueler Vehicles and Tactical Water Purification System (TWPS). The result of this analysis shows for HMMWV the state of Oregon is authorized 486 vehicles with 695 on hand for 143% of authorized level. For 5-Ton Cargo Trucks the state of Oregon is authorized 150 vehicles with 183 on hand for 122% of authorized level. For Hemmitt Fueler Vehicles the state of Oregon is authorized 37 vehicles with 54 on hand for 146% of authorized level. For TWPS Water Purification System the state of Oregon is authorized zero but currently has one on hand as excess property. In total for federal fiscal year 2015, the state of Oregon was authorized a total of 673 pieces of equipment with 933 pieces on hand for 139% of authorized level. The primary reason for percentage of equipment on hand exceeding authorized is from ongoing unit reorganization where certain items of authorized equipment are being replaced and the former equipment items have not been turned in yet.

**Factors Affecting Results**

The major factors affecting availability of equipment on hand include disaster recovery situations the Oregon National Guard is called upon to assist with and overseas deployments of Oregon National Guard soldiers and equipment. For example, the December 2007 and December 2008 winter storms that hit the coastal region of Oregon were major actions for the Oregon National Guard. Hundreds of soldiers and dozens of equipment items were utilized to effectively mitigate the damage inflicted upon this region. Upon completion of the Oregon National Guard's duties during the December storms, much of the equipment needed repair and refurbishment before it could be placed back into active service. Another factor affecting equipment availability levels are deployments of Oregon National Guard units and equipment although the tempo of deployment has been trending downward in recent years.

KPM #5	YOUTH CHALLENGE - Percent of youth who complete the academic phase of the program with a GED, high school diploma, or credit recovery at graduation
	Data Collection Period: Jan 01 - Dec 31



Report Year	2012	2013	2014	2015	2016
<b>Percent of youth who complete the academic phase of the program with a GED, high school diploma, or credit recovery at graduation</b>					
Actual	89%	90%	90%	90%	93%
Target	85%	85%	85%	85%	85%

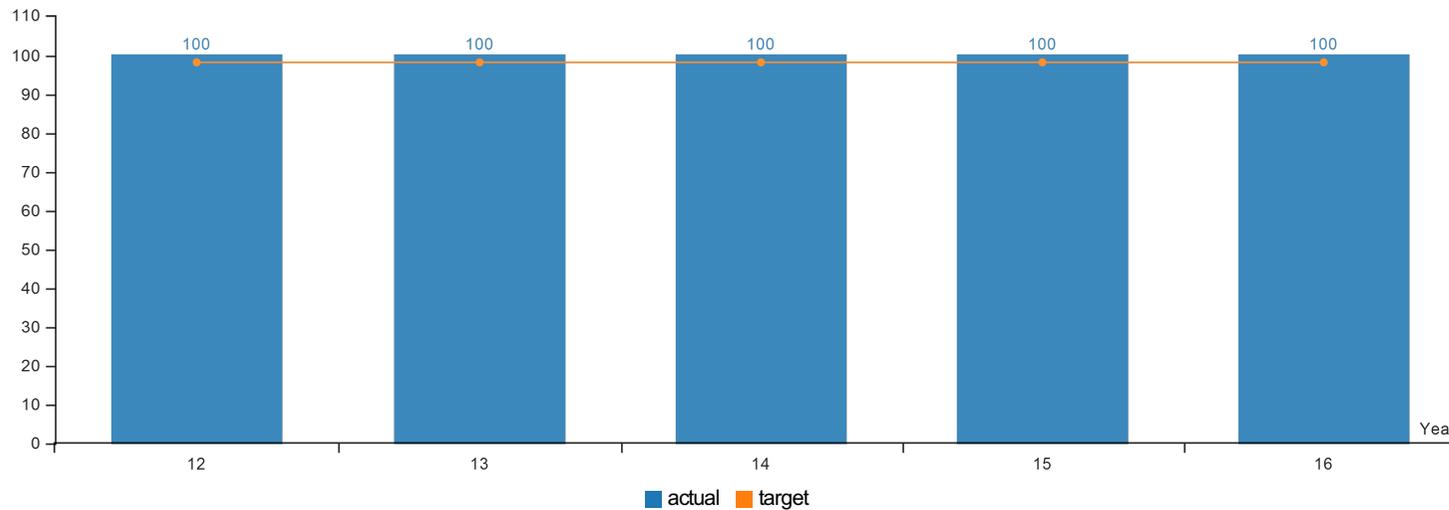
**How Are We Doing**

The Youth Challenge curriculum successfully prepares students to pass General Education Diploma (GED) and High School diploma requirements, whereas these same students were failing in the traditional setting. All students not earning academic credentials who graduate the program earn 8 accredited High School credits towards acquiring diplomas. Of the 259 students graduated in the 2015 reporting cycle, 10 earned a GED and 26 earned High School diplomas, a total of 14%. 223 of the 259 graduating students earned 8 High School and chose to return to their home High School and pursue their diploma. Of the 280 students entering the academic phase of the program in 2015, 259 graduated for a total of 93%. We consistently exceed the National graduation target number for our program of 250. These figures are provided by staff within the Oregon Youth Challenge Program and are reflected in the National Guard Bureau Annual Youth Challenge Report.

**Factors Affecting Results**

Applicants who are enrolled in Youth Challenge are 16-18 year olds who were not successful in the traditional High School setting and have dropped out or were failing. Challenge offers these youth an alternative for success. The military setting and the curriculum combines classroom work, community service and challengin individual and team activities into one experience. The students learn how to work with others, set personal goals and plan their direction for life. Their personal goals and motivations to succeed provide a base for them to become positive, productive, taxpaying and contributing citizens in their respective communities.

KPM #6	REINTEGRATION - Percent of members successfully referred for reintegration services.
	Data Collection Period: Oct 01 - Sep 30



Report Year	2012	2013	2014	2015	2016
<b>Percent of members successfully referred for reintegration services.</b>					
Actual	100	100	100	100	100
Target	98	98	98	98	98

**How Are We Doing**

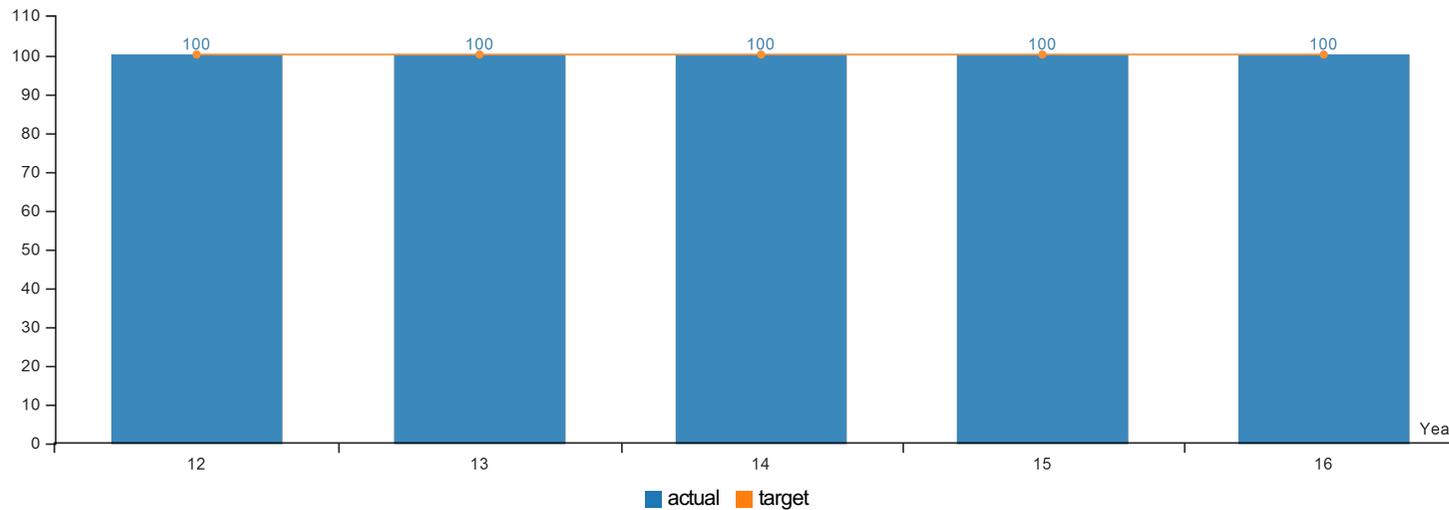
The Service Member Family Support Program (SMFS) has successfully referred or provided reintegration services to 100% of Oregon National Guard (ORNG) service members returning from deployment since federal fiscal year 2009. This has been accomplished by providing Yellow Ribbon Reintegration Program training, conducting seminars and workshops during unit training assemblies and establishing a network of public and private sector organizations located throughout Oregon communities available to support service members and their families. The SMFS accomplishes its Deployment Cycle Support mission by encompassing programs of the SMFS focused mainly by the Transition Specialist Team (TSS). The National Guard Bureau (NGB) considers Oregon's SMFS a nationwide best practice for other states to emulate. During the most recent twelve month reporting period (October 1, 2014 - September 30, 2015), the TSS team conducted 503 official interactions with service members and their families throughout Oregon. The team met with 334 employers to discuss employment opportunities. The employment outreach resulted in 63 confirmed hires. The Department of Defense calculates that each confirmed hire could potentially save the government \$35,700 in unemployment compensation for a total potential savings of over \$2.2 million. The family assistance specialists provided 36,248 family interactions during this period which includes 1,530 cases; 23,848 outreach and 10,870 in resources.

**Factors Affecting Results**

Due to the non-execution of an employment contract in September 2015, there was a reduction in reintegration support available to service members and their families. The SMFS section adapted to the loss of this contract staff group and worked to bridge the gap. The most critical factor affecting SMFS and TSS is the projected federal budget reduction. The program's approximately \$1.2 million federal fiscal year budget is funded over 99% by the National Guard Bureau with zero dollars contributed by the state of Oregon. Due to the previously mentioned non-execution, the program has not had long term secure funding since September 30, 2015. The reliance upon federal funding for the "Beyond the Yellow Ribbon" program is currently set to end with Federal Fiscal Year 2017. As there are no active duty installations in Oregon to support service members and their families, Oregon relies upon local resources. The closest active duty installations are Joint Base Lewis-McChord located 130 miles north of Portland, Mountain Home Air Force Base located 500 miles east of the Willamette Valley population centers and Travis Air Force Base located 500 miles south of Willamette Valley population centers. The absence of active duty military installations in Oregon limits resources available to service members and their families who then seek assistance

from the SMFS to avoid the expense and long travel to active duty installations in neighboring states. Federal fund reductions will reduce support available to service members and their families in Oregon. The large geographic dispersion of service members and their families in Oregon creates challenges in providing support to individuals living in rural areas.

KPM #7	DOMESTIC PREPAREDNESS PLANS - Percentage of counties with National Incident Management System (NIMS) compliant Emergency Operations Plans (EOPS).
	Data Collection Period: Jul 01 - Jun 30



Report Year	2012	2013	2014	2015	2016
<b>Percent of Oregon counties with domestic preparedness plans.</b>					
Actual	100%	100%	100%	100%	100%
Target	100%	100%	100%	100%	100%

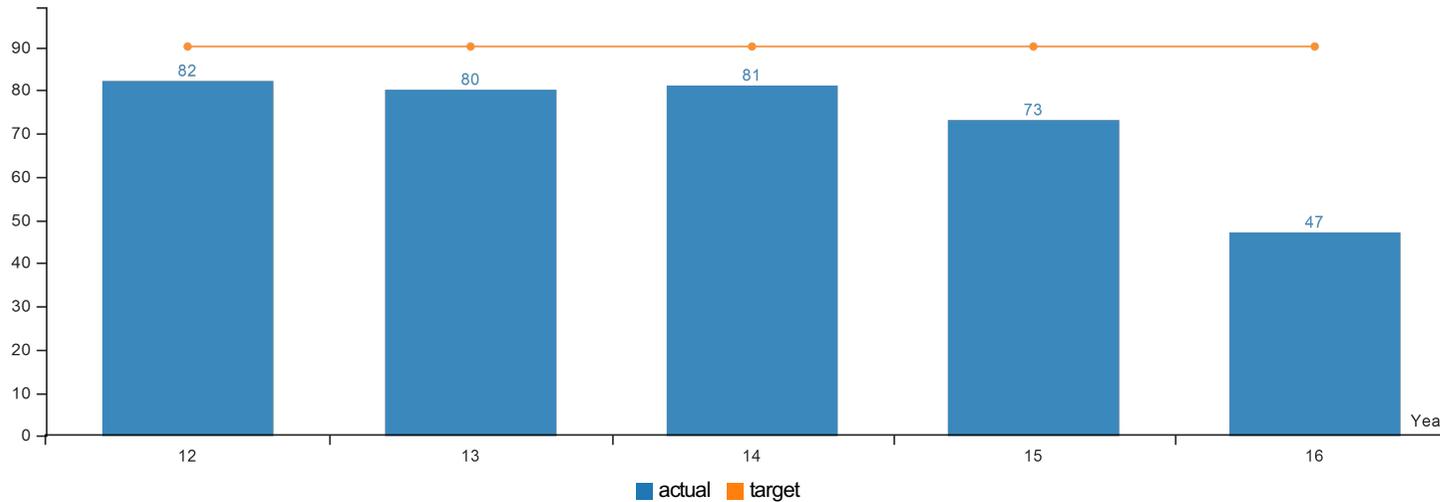
**How Are We Doing**

Currently 100% of Oregon's counties have a National Incident Management System compliant Emergency Operations Plan on file with the Office of Emergency Management (OEM). Currently comparable information is not readily available regarding this particular measure in other states or the national level. The link provided below will take the reader to the NIMS homepage where more information is available regarding the component pieces of NIMS, FAQ's, and the relationship between NIMS and the National Response Framework: <http://www.fema.gov/national-incident-management-system>.

**Factors Affecting Results**

A primary issue affecting the results of this measure is available resources at both the state and local levels. Economic conditions have required state and county governments to find new, more efficient ways to conduct business without hampering service delivery. To date, OEM has been able to maintain the records showing when local governments need to update and re-submit their Emergency Operation Plans. In addition, OEM has been able to continue to offer support services to local governments as they work to refine these plans. That said, the support services provided to local governments are the responsibility of one or two key staff members within OEM and there are no readily available resources to help provide back-up or support. At the county level it is taking a longer period of time for plans to be modified and re-submitted due to lack of qualified personnel and other resources. OEM is anticipating a major reduction in the level of Homeland Security Grant funding in future years. This grant is the primary funding source for the development of Emergency Operations Plans. A significant reduction may cause several local jurisdictions to fall behind in the ongoing development and maintenance of these plans.

KPM #8	HAZARD MITIGATION PLANS - Percentage of state population covered by a FEMA approved local hazard mitigation plan.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2012	2013	2014	2015	2016
<b>Percentage of state population covered by a FEMA approved local hazard mitigation plan.</b>					
Actual	82%	80%	81%	73%	47%
Target	90%	90%	90%	90%	90%

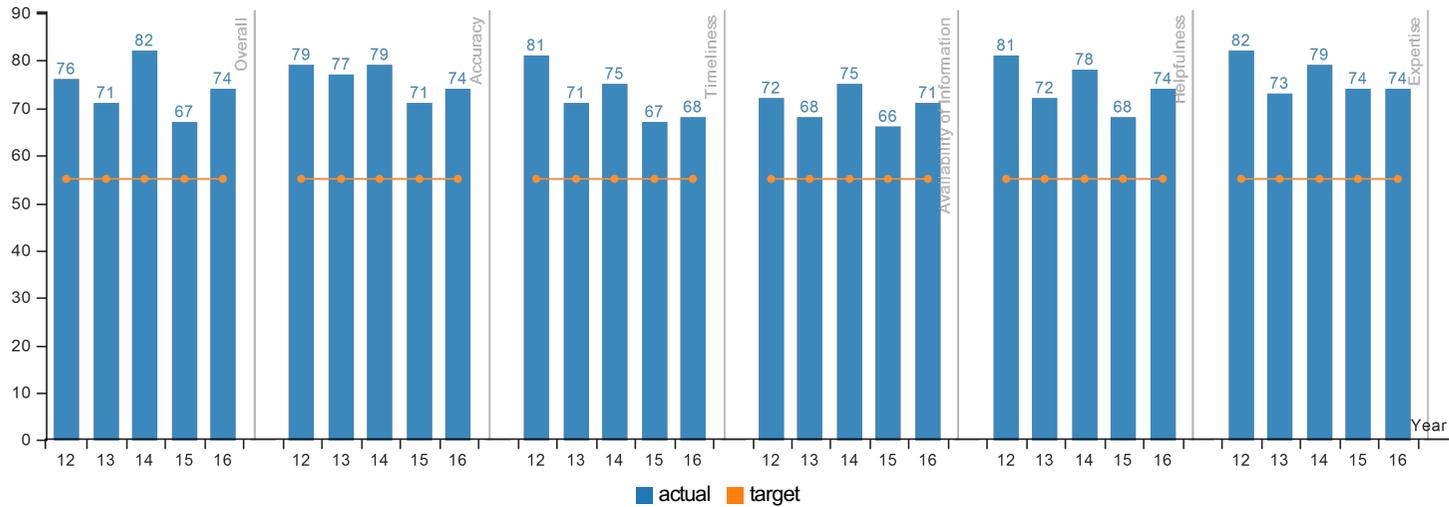
**How Are We Doing**

OEM has set the target for 90% of Oregon's population to be continually covered by a FEMA approved hazard mitigation plan. This target was deemed appropriate as hazard mitigation plans, per Code of Federal Regulation (CFR), Title 44, Chapter 1, Part 201, have a cycle life of five years. Every five years a local jurisdiction must review and revise its plan to reflect changes in development, progress in local mitigation efforts and changes in priorities. The plan must then be re-submitted to the Office of Emergency Management for review and approval. Meeting this five year deadline is a requirement for a local community to be eligible to retain federal hazard mitigation grant funding. For the most recent reporting period 47.4% of Oregon's population was covered by a FEMA approved hazard mitigation plan. In Fiscal Year 2016 FEMA reported that 83% of the nation's population was covered through community and/or tribal hazard mitigation plans.

**Factors Affecting Results**

Local governments must begin the process of obtaining FEMA recertification earlier inside the five year window. The sum of populations of Medford, Portland, Benton and Washington counties (approximately 1,017,000 people) represents about 25% of Oregon's total population. These entities had their FEMA approval lapse during this report period. Regaining FEMA re-approval for these jurisdictions alone would change the statewide percentage from 47% to 72%. All these jurisdictions are expected to have their plans re-approved very soon. A snapshot at a specific time (in this case June 30) is not representative of how things actually are when averaged over time.

KPM #9 CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.  
 Data Collection Period: Oct 01 - Sep 30



Report Year	2012	2013	2014	2015	2016
<b>Overall</b>					
Actual	76%	71%	82%	67%	74%
Target	55%	55%	55%	55%	55%
<b>Accuracy</b>					
Actual	79%	77%	79%	71%	74%
Target	55%	55%	55%	55%	55%
<b>Timeliness</b>					
Actual	81%	71%	75%	67%	68%
Target	55%	55%	55%	55%	55%
<b>Availability of Information</b>					
Actual	72%	68%	75%	66%	71%
Target	55%	55%	55%	55%	55%
<b>Helpfulness</b>					
Actual	81%	72%	78%	68%	74%
Target	55%	55%	55%	55%	55%
<b>Expertise</b>					
Actual	82%	73%	79%	74%	74%
Target	55%	55%	55%	55%	55%

2016 APPR Customer Satisfaction survey results indicated Accuracy, Expertise and Helpfulness were the highest rated categories with 74% of respondents rating it as good or excellent. Overall, each category trended upward from the prior year's report except for Timeliness and Expertise which remained flat. There is a data population disparity due to very few respondents to the Oregon Military and Oregon National Guard segments of the survey. Oregon Office of Emergency Management (OEM) accounted for 88% of all survey responses. While other state and federal agencies do customer satisfaction surveys, there is no known comparable agency that aligns with the Oregon Military Department's mission, goals and customer pool. The Oregon Military Department operates and maintains the 4th largest inventory of facilities by square footage within state government. These facilities are critical to maintaining force structure as well as providing our citizen soldiers with a home base in which to prepare for deployments. OEM works with city and county governments to ensure that proper hazard mitigation and emergency operations plans are in place. OEM also works with communities to help them recover from natural or human made disasters. The Community Support Program operates the only statewide alternative high school for students aged 16-18 who are failing in the traditional high school environment.

#### **Factors Affecting Results**

The maintenance and readiness of Oregon Military Department facilities is dependent upon state funding. Federal funding is leveraged to the maximum extent. Declines in armory condition is due in part to reductions in General Fund personal services and services & supplies. Limited state funding does attribute to timeliness in responding to facilities issues unless major mechanical or structural failures occur, expenses for non-critical repairs for one armory give way to critical repairs required at another armory. Staffing levels are insufficient to provide a maintenance technician at each facility so a regional system is in place wherein maintenance technicians travel distances to address service needs. The Office of Emergency Management is affected by limited General Fund support and reductions to Federal Grant monies which are critical for hiring and retaining staff members. Limited staffing does have a major impact on the timeliness of responding to customer requests for assistance post disasters. Staff time is directed towards the most critical situations first and then follow-ups are conducted to ensure that all customer needs are met.

# BUDGET NARRATIVE

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## OREGON MILITARY DEPARTMENT SPECIAL REPORT AUDIT RESPONSE REPORT

The Oregon Military Department has received three completed audits by the Secretary of State Audits Division during the 2013-2015 biennium and one in the 2015-17 biennium to date.

### 2013-15 biennium

#### **Selected Financial Accounts for the year ended June 30, 2014**

This audit was to express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles. The accounts selected for fair presentation in accordance with generally accepted accounting principles were SFMA general ledger account 0852 - Buildings and Building Improvements and SFMA general ledger account 0875 - Accumulated Depreciation. The audit did not identify any reportable findings or deficiencies in internal control over financial reporting.

#### **Statewide Single Audit for the year ending June 30, 2014**

This audit was conducted in accordance with the Single Audit Act and OMB Circular A-133, which has two components: federal compliance and effective internal controls over federal compliance. Catalog of Federal Domestic Assistance number 97.036, Disaster Grants-Public Assistance (Presidentially Declared Disasters) was selected for audit due to open findings from prior year audit. The audit objectives were to determine whether the state has complied with laws, regulations, and the provisions of contracts or grant agreements pertaining to federal awards, whether the schedule of expenditures is presented fairly in relation to the state's financial statements as a whole and to obtain an understanding of internal controls over compliance and test those controls. The audit did not identify any reportable deficiencies or findings.

#### **Selected Financial Accounts for the year ended June 30, 2015**

This audit was to express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles. The accounts selected for fair presentation in accordance with generally accepted accounting principles were SFMA general ledger account 0852 - Buildings and Building Improvements and SFMA general ledger account 0875 - Accumulated Depreciation. The audit did not identify any reportable findings or deficiencies in internal control over financial reporting.

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Agency Request

Governor's Budget

Legislatively Adopted

**107BF02**

**2017-2019**

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**Budget Page 394**

# BUDGET NARRATIVE

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## 2015-17 biennium

### **Selected Financial Accounts for the year ended June 30, 2016**

This audit was to express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles. The accounts selected for fair presentation in accordance with generally accepted accounting principles were SFMA general ledger account 0852 - Buildings and Building Improvements and SFMA general ledger account 0875 - Accumulated Depreciation. The audit did not identify any reportable findings or deficiencies in internal control over financial reporting.

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Agency Request

Governor's Budget

Legislatively Adopted

**107BF02**

**2017-2019**

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**Budget Page 395**

**Oregon Military Department  
Affirmative Action Statistics: 2015-17 Biennium**

This report is submitted to provide an update of the Oregon Military Department's progress toward the 2015-17 biennium goals and programs for the agency's six year plan.

The Oregon Military Department has 445 positions, the majority of which are full time. Over 80 positions are part-time. Some positions have multiple employees who work less than quarter time and share positions. The State uses the Civilian Labor Force (CLF) as the comparison for hiring outcomes. The summary of percentages show: (397) 89.2% White, (48)10.7% People of Color (POC), (6)1.34% African American, (25) 5.62% Hispanic, (10) 2.25% Asian Pacific, (7)1.57% Native American, (10) 2.24% Disabled and (121) 27.2% are women.

Historically, positions in the Oregon Military Department have been male dominated work groups. The Oregon Military Department continues to reach out to attract qualified minorities and women as vacancies occur. The percentage of women in our workforce increased by 2 %. The percentage of People of Color, African American, Hispanic, Asian Pacific and Native American increased overall by approximately 2% over the 13-15 statistics. The number of people who have reported disabilities decreased slightly.

Our paramount goal however, is to employ as many returning veterans as possible and a mission clearly relating to mobilization and deployment of soldiers in the event of State and National Emergencies. Our outreach efforts, including providing quality service and recruitment to that group is occasionally limited due to budget constraints and some layoffs. We have an expansive distribution list for our job postings and research hard-to-fill positions to locate areas for advertisement. These efforts increased our applicant pool of qualified minority candidates and we continue to look for ways to reach more minority applicants. We contact colleges, related associated fields and the Employment Department. We use the Neo-Gov software to post announcements on the State of Oregon jobs page. We are actively involved with the ever changing E-Recruit process and stay current and updated on new and improved ways to take advantage of networking opportunities with other State agencies, recruiters, job fairs and events. We also place recruitment announcements on the federal Oregon National Guard website and other veteran assistance programs. Our goals continue to be finding a variety of ways to expand our outreach efforts in bringing a diverse workforce to the Oregon Military Department.

**Military Dept, Oregon**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 24800**

**BAM Analyst: Ball, Dustin**

**Budget Coordinator: Stratman, Deborah - (503)584-3873**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
001-00-00-00000	Administration	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
001-00-00-00000	Administration	021	0	Phase - In	Essential Packages
001-00-00-00000	Administration	022	0	Phase-out Pgm & One-time Costs	Essential Packages
001-00-00-00000	Administration	031	0	Standard Inflation	Essential Packages
001-00-00-00000	Administration	081	0	September 2016 Emergency Board	Policy Packages
001-00-00-00000	Administration	090	0	Analyst Adjustments	Policy Packages
001-00-00-00000	Administration	091	0	Statewide Adjustment DAS Chgs	Policy Packages
001-00-00-00000	Administration	092	0	Statewide AG Adjustment	Policy Packages
001-00-00-00000	Administration	101	19	Cash Flow appropriation	Policy Packages
001-00-00-00000	Administration	102	16	New HR Position	Policy Packages
001-00-00-00000	Administration	103	22	Fund Shift Leg Coordinator	Policy Packages
001-00-00-00000	Administration	104	18	Fund Shift HR Analyst	Policy Packages
001-00-00-00000	Administration	105	7	State Tuition Assistance	Policy Packages
001-00-00-00000	Administration	106	13	State Active Duty S & S	Policy Packages
001-00-00-00000	Administration	107	20	State IT Network	Policy Packages
001-00-00-00000	Administration	494	0	Future Readiness Center Sites	Policy Packages
002-00-00-00000	Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
002-00-00-00000	Operations	021	0	Phase - In	Essential Packages
002-00-00-00000	Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
002-00-00-00000	Operations	031	0	Standard Inflation	Essential Packages
002-00-00-00000	Operations	070	0	Revenue Shortfalls	Policy Packages
002-00-00-00000	Operations	081	0	September 2016 Emergency Board	Policy Packages

**Military Dept, Oregon**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 24800**

**BAM Analyst: Ball, Dustin**

**Budget Coordinator: Stratman, Deborah - (503)584-3873**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
002-00-00-00000	Operations	090	0	Analyst Adjustments	Policy Packages
002-00-00-00000	Operations	091	0	Statewide Adjustment DAS Chgs	Policy Packages
002-00-00-00000	Operations	092	0	Statewide AG Adjustment	Policy Packages
002-00-00-00000	Operations	201	2	Deferred Maintenance	Policy Packages
002-00-00-00000	Operations	202	9	New Positions - AGI	Policy Packages
002-00-00-00000	Operations	203	23	Camp Umatilla	Policy Packages
002-00-00-00000	Operations	204	24	LD to Permanent Position	Policy Packages
002-00-00-00000	Operations	205	14	PANG Positions	Policy Packages
002-00-00-00000	Operations	206	10	PANG Stormwater fees	Policy Packages
002-00-00-00000	Operations	207	1	Hazmat Abatement	Policy Packages
002-00-00-00000	Operations	494	0	Future Readiness Center Sites	Policy Packages
003-00-00-00000	Oregon Emergency Management	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
003-00-00-00000	Oregon Emergency Management	021	0	Phase - In	Essential Packages
003-00-00-00000	Oregon Emergency Management	022	0	Phase-out Pgm & One-time Costs	Essential Packages
003-00-00-00000	Oregon Emergency Management	031	0	Standard Inflation	Essential Packages
003-00-00-00000	Oregon Emergency Management	080	0	May 2016 E-Board	Policy Packages
003-00-00-00000	Oregon Emergency Management	081	0	September 2016 Emergency Board	Policy Packages
003-00-00-00000	Oregon Emergency Management	090	0	Analyst Adjustments	Policy Packages
003-00-00-00000	Oregon Emergency Management	091	0	Statewide Adjustment DAS Chgs	Policy Packages
003-00-00-00000	Oregon Emergency Management	092	0	Statewide AG Adjustment	Policy Packages
003-00-00-00000	Oregon Emergency Management	301	15	OEM Position Fund Shifts	Policy Packages
003-00-00-00000	Oregon Emergency Management	302	4	Planning and CIKR Support	Policy Packages

**Military Dept, Oregon**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 24800**

**BAM Analyst: Ball, Dustin**

**Budget Coordinator: Stratman, Deborah - (503)584-3873**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
003-00-00-00000	Oregon Emergency Management	303	5	Regional Teams	Policy Packages
003-00-00-00000	Oregon Emergency Management	304	17	OEM Position Reclassifications	Policy Packages
003-00-00-00000	Oregon Emergency Management	305	25	FEMA Grants to DLCD	Policy Packages
003-00-00-00000	Oregon Emergency Management	494	0	Future Readiness Center Sites	Policy Packages
004-00-00-00000	Community Support	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
004-00-00-00000	Community Support	021	0	Phase - In	Essential Packages
004-00-00-00000	Community Support	022	0	Phase-out Pgm & One-time Costs	Essential Packages
004-00-00-00000	Community Support	031	0	Standard Inflation	Essential Packages
004-00-00-00000	Community Support	080	0	May 2016 E-Board	Policy Packages
004-00-00-00000	Community Support	081	0	September 2016 Emergency Board	Policy Packages
004-00-00-00000	Community Support	090	0	Analyst Adjustments	Policy Packages
004-00-00-00000	Community Support	091	0	Statewide Adjustment DAS Chgs	Policy Packages
004-00-00-00000	Community Support	092	0	Statewide AG Adjustment	Policy Packages
004-00-00-00000	Community Support	401	6	Youth Challenge Program Expansion	Policy Packages
004-00-00-00000	Community Support	402	21	STARBASE Positions	Policy Packages
004-00-00-00000	Community Support	494	0	Future Readiness Center Sites	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	021	0	Phase - In	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	031	0	Standard Inflation	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	081	0	September 2016 Emergency Board	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	090	0	Analyst Adjustments	Policy Packages

**Military Dept, Oregon**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 24800**

**BAM Analyst: Ball, Dustin**

**Budget Coordinator: Stratman, Deborah - (503)584-3873**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
087-00-00-00000	Capital Debt Service and Related costs	091	0	Statewide Adjustment DAS Chgs	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	092	0	Statewide AG Adjustment	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	480	3	New Debt Service	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	494	0	Future Readiness Center Sites	Policy Packages
088-00-00-00000	Capital Improvements	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
088-00-00-00000	Capital Improvements	021	0	Phase - In	Essential Packages
088-00-00-00000	Capital Improvements	022	0	Phase-out Pgm & One-time Costs	Essential Packages
088-00-00-00000	Capital Improvements	031	0	Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	081	0	September 2016 Emergency Board	Policy Packages
088-00-00-00000	Capital Improvements	090	0	Analyst Adjustments	Policy Packages
088-00-00-00000	Capital Improvements	091	0	Statewide Adjustment DAS Chgs	Policy Packages
088-00-00-00000	Capital Improvements	092	0	Statewide AG Adjustment	Policy Packages
088-00-00-00000	Capital Improvements	494	0	Future Readiness Center Sites	Policy Packages
089-00-00-00000	Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
089-00-00-00000	Capital Construction	021	0	Phase - In	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	081	0	September 2016 Emergency Board	Policy Packages
089-00-00-00000	Capital Construction	090	0	Analyst Adjustments	Policy Packages
089-00-00-00000	Capital Construction	091	0	Statewide Adjustment DAS Chgs	Policy Packages
089-00-00-00000	Capital Construction	092	0	Statewide AG Adjustment	Policy Packages
089-00-00-00000	Capital Construction	490	0	Hazmat Abatement	Policy Packages

**Military Dept, Oregon**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 24800**

**BAM Analyst: Ball, Dustin**

**Budget Coordinator: Stratman, Deborah - (503)584-3873**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
089-00-00-00000	Capital Construction	491	8	Regional Armory Emergency Enhancement	Policy Packages
089-00-00-00000	Capital Construction	492	11	Jackson ASLEP	Policy Packages
089-00-00-00000	Capital Construction	493	12	Grants Pass ASLEP	Policy Packages
089-00-00-00000	Capital Construction	494	0	Future Readiness Center Sites	Policy Packages

**Military Dept, Oregon**

**Policy Package List by Priority  
2017-19 Biennium**

**Agency Number: 24800**

**BAM Analyst: Ball, Dustin**

**Budget Coordinator: Stratman, Deborah - (503)584-3873**

<b>Priority</b>	<b>Policy Pkg Number</b>	<b>Policy Pkg Description</b>	<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>
0	070	Revenue Shortfalls	002-00-00-00000	Operations
	080	May 2016 E-Board	003-00-00-00000	Oregon Emergency Management
			004-00-00-00000	Community Support
	081	September 2016 Emergency Board	001-00-00-00000	Administration
			002-00-00-00000	Operations
			003-00-00-00000	Oregon Emergency Management
			004-00-00-00000	Community Support
			087-00-00-00000	Capital Debt Service and Related costs
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	090	Analyst Adjustments	001-00-00-00000	Administration
			002-00-00-00000	Operations
			003-00-00-00000	Oregon Emergency Management
			004-00-00-00000	Community Support
			087-00-00-00000	Capital Debt Service and Related costs
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	091	Statewide Adjustment DAS Chgs	001-00-00-00000	Administration
			002-00-00-00000	Operations
			003-00-00-00000	Oregon Emergency Management
			004-00-00-00000	Community Support
			087-00-00-00000	Capital Debt Service and Related costs
			088-00-00-00000	Capital Improvements

**Military Dept, Oregon**

**Policy Package List by Priority  
2017-19 Biennium**

**Agency Number: 24800**

**BAM Analyst: Ball, Dustin**

**Budget Coordinator: Stratman, Deborah - (503)584-3873**

<b>Priority</b>	<b>Policy Pkg Number</b>	<b>Policy Pkg Description</b>	<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>
0	091	Statewide Adjustment DAS Chgs	089-00-00-00000	Capital Construction
	092	Statewide AG Adjustment	001-00-00-00000	Administration
			002-00-00-00000	Operations
			003-00-00-00000	Oregon Emergency Management
			004-00-00-00000	Community Support
			087-00-00-00000	Capital Debt Service and Related costs
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	490	Hazmat Abatement	089-00-00-00000	Capital Construction
	494	Future Readiness Center Sites	001-00-00-00000	Administration
			002-00-00-00000	Operations
			003-00-00-00000	Oregon Emergency Management
			004-00-00-00000	Community Support
			087-00-00-00000	Capital Debt Service and Related costs
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
1	207	Hazmat Abatement	002-00-00-00000	Operations
2	201	Deferred Maintenance	002-00-00-00000	Operations
3	480	New Debt Service	087-00-00-00000	Capital Debt Service and Related costs
4	302	Planning and CIKR Support	003-00-00-00000	Oregon Emergency Management
5	303	Regional Teams	003-00-00-00000	Oregon Emergency Management
6	401	Youth Challenge Program Expansion	004-00-00-00000	Community Support
7	105	State Tuition Assistance	001-00-00-00000	Administration

**Military Dept, Oregon**

**Policy Package List by Priority  
2017-19 Biennium**

**Agency Number: 24800**

**BAM Analyst: Ball, Dustin**

**Budget Coordinator: Stratman, Deborah - (503)584-3873**

<b>Priority</b>	<b>Policy Pkg Number</b>	<b>Policy Pkg Description</b>	<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>
8	491	Regional Armory Emergency Enhancement	089-00-00-00000	Capital Construction
9	202	New Positions - AGI	002-00-00-00000	Operations
10	206	PANG Stormwater fees	002-00-00-00000	Operations
11	492	Jackson ASLEP	089-00-00-00000	Capital Construction
12	493	Grants Pass ASLEP	089-00-00-00000	Capital Construction
13	106	State Active Duty S & S	001-00-00-00000	Administration
14	205	PANG Positions	002-00-00-00000	Operations
15	301	OEM Position Fund Shifts	003-00-00-00000	Oregon Emergency Management
16	102	New HR Position	001-00-00-00000	Administration
17	304	OEM Position Reclassifications	003-00-00-00000	Oregon Emergency Management
18	104	Fund Shift HR Analyst	001-00-00-00000	Administration
19	101	Cash Flow appropriation	001-00-00-00000	Administration
20	107	State IT Network	001-00-00-00000	Administration
21	402	STARBASE Positions	004-00-00-00000	Community Support
22	103	Fund Shift Leg Coordinator	001-00-00-00000	Administration
23	203	Camp Umatilla	002-00-00-00000	Operations
24	204	LD to Permanent Position	002-00-00-00000	Operations
25	305	FEMA Grants to DLCD	003-00-00-00000	Oregon Emergency Management

Budget Support - Detail Revenues and Expenditures  
 2017-19 Biennium  
 Military Dept, Oregon

Cross Reference Number: 24800-000-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3020 Other Funds Cap Construction	170,497	3,130,920	3,130,920	2,384,414	2,384,414	-
3400 Other Funds Ltd	11,977,130	14,531,433	14,531,433	13,204,082	13,204,082	-
All Funds	12,147,627	17,662,353	17,662,353	15,588,496	15,588,496	-
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	13,546,313	15,072,141	15,402,686	39,457,840	14,150,237	-
8010 General Fund Cap Improvement	-	250,000	250,000	-	-	-
8030 General Fund Debt Svc	8,285,758	9,697,828	9,697,828	12,036,639	12,036,639	-
All Funds	21,832,071	25,019,969	25,350,514	51,494,479	26,186,876	-
<b>FEDERAL FUNDS AS OTHER FUNDS</b>						
<b>0355 Federal Revenues</b>						
3400 Other Funds Ltd	187,432	740,000	740,000	376,200	376,200	-
<b>CHARGES FOR SERVICES</b>						
<b>0410 Charges for Services</b>						
3400 Other Funds Ltd	4,413,783	-	2,442,000	2,132,680	2,132,680	-
<b>FINES, RENTS AND ROYALTIES</b>						
<b>0510 Rents and Royalties</b>						
3400 Other Funds Ltd	2,949,957	2,978,144	2,978,144	3,009,720	3,009,720	-
<b>BOND SALES</b>						
<b>0555 General Fund Obligation Bonds</b>						

Budget Support - Detail Revenues and Expenditures  
 2017-19 Biennium  
 Military Dept, Oregon

Cross Reference Number: 24800-000-00-000000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3020 Other Funds Cap Construction	8,592,299	11,677,000	18,177,000	23,331,858	23,331,858	-
3400 Other Funds Ltd	-	153,000	233,000	383,142	383,142	-
3430 Other Funds Debt Svc Ltd	51,959	-	-	-	-	-
All Funds	8,644,258	11,830,000	18,410,000	23,715,000	23,715,000	-
<b>0575 Refunding Bonds</b>						
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
All Funds	75,953	-	-	-	-	-
<b>BOND SALES</b>						
3020 Other Funds Cap Construction	8,592,299	11,677,000	18,177,000	23,331,858	23,331,858	-
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
3400 Other Funds Ltd	-	153,000	233,000	383,142	383,142	-
3430 Other Funds Debt Svc Ltd	51,959	-	-	-	-	-
<b>TOTAL BOND SALES</b>	<b>\$8,720,211</b>	<b>\$11,830,000</b>	<b>\$18,410,000</b>	<b>\$23,715,000</b>	<b>\$23,715,000</b>	<b>-</b>
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3020 Other Funds Cap Construction	63,010	33,622	33,622	35,162	35,162	-
3400 Other Funds Ltd	20,863	2,800	2,800	1,670	1,670	-
All Funds	83,873	36,422	36,422	36,832	36,832	-
<b>SALES INCOME</b>						
<b>0705 Sales Income</b>						
3020 Other Funds Cap Construction	3,573,960	6,126,571	11,126,571	101,571	101,571	-

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3400 Other Funds Ltd	15,061	-	-	-	-	-
All Funds	3,589,021	6,126,571	11,126,571	101,571	101,571	-
<b>DONATIONS AND CONTRIBUTIONS</b>						
<b>0905 Donations</b>						
3010 Other Funds Cap Improvement	-	194,377	194,377	-	-	-
3020 Other Funds Cap Construction	-	-	725,963	-	-	-
3400 Other Funds Ltd	51,545	-	-	-	-	-
All Funds	51,545	194,377	920,340	-	-	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3020 Other Funds Cap Construction	-	-	-	-	1,730,000	-
3400 Other Funds Ltd	756,641	2,220,008	2,356,465	428,000	428,000	-
All Funds	756,641	2,220,008	2,356,465	428,000	2,158,000	-
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						
6010 Federal Funds Cap Improvement	1,866,025	4,770,599	4,770,599	4,946,572	4,946,572	-
6020 Federal Funds Cap Construction	6,871,998	21,297,418	24,289,251	-	-	-
6400 Federal Funds Ltd	145,818,657	253,770,484	256,196,745	279,202,305	267,932,506	-
All Funds	154,556,680	279,838,501	285,256,595	284,148,877	272,879,078	-
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3010 Other Funds Cap Improvement	385,000	-	-	-	-	-
3020 Other Funds Cap Construction	220,000	-	-	-	-	-

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3400 Other Funds Ltd	33,282,689	220,109	220,109	250,523	250,523	-
3430 Other Funds Debt Svc Ltd	62,632	106,014	106,014	102,541	102,541	-
6400 Federal Funds Ltd	249,839	-	-	-	-	-
All Funds	34,200,160	326,123	326,123	353,064	353,064	-
<b>1020 Transfer In - Indirect Cost</b>						
3400 Other Funds Ltd	1,168,874	1,510,000	1,510,000	1,595,000	1,595,000	-
<b>1050 Transfer In Other</b>						
3020 Other Funds Cap Construction	162,247	-	-	-	-	-
3400 Other Funds Ltd	15,403,071	-	-	22,215	22,215	-
All Funds	15,565,318	-	-	22,215	22,215	-
<b>1060 Transfer from General Fund</b>						
3400 Other Funds Ltd	275,000	-	-	-	-	-
<b>1109 Tsfr From Aviation, Dept of</b>						
3400 Other Funds Ltd	51,751	51,751	51,751	75,000	75,000	-
<b>1150 Tsfr From Revenue, Dept of</b>						
3400 Other Funds Ltd	78,657,877	81,392,000	81,392,000	84,127,000	84,127,000	-
<b>1330 Tsfr From Energy, Dept of</b>						
3400 Other Funds Ltd	50,000	-	-	-	-	-
<b>1581 Tsfr From Education, Dept of</b>						
3400 Other Funds Ltd	418,374	413,798	413,798	413,798	413,798	-
<b>TRANSFERS IN</b>						
3010 Other Funds Cap Improvement	385,000	-	-	-	-	-
3020 Other Funds Cap Construction	382,247	-	-	-	-	-

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3400 Other Funds Ltd	129,307,636	83,587,658	83,587,658	86,483,536	86,483,536	-
3430 Other Funds Debt Svc Ltd	62,632	106,014	106,014	102,541	102,541	-
6400 Federal Funds Ltd	249,839	-	-	-	-	-
<b>TOTAL TRANSFERS IN</b>	<b>\$130,387,354</b>	<b>\$83,693,672</b>	<b>\$83,693,672</b>	<b>\$86,586,077</b>	<b>\$86,586,077</b>	-
<b>REVENUE CATEGORIES</b>						
8000 General Fund	13,546,313	15,072,141	15,402,686	39,457,840	14,150,237	-
8010 General Fund Cap Improvement	-	250,000	250,000	-	-	-
8030 General Fund Debt Svc	8,285,758	9,697,828	9,697,828	12,036,639	12,036,639	-
3010 Other Funds Cap Improvement	385,000	194,377	194,377	-	-	-
3020 Other Funds Cap Construction	12,611,516	17,837,193	30,063,156	23,468,591	25,198,591	-
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
3400 Other Funds Ltd	137,702,918	89,681,610	92,340,067	92,814,948	92,814,948	-
3430 Other Funds Debt Svc Ltd	114,591	106,014	106,014	102,541	102,541	-
6010 Federal Funds Cap Improvement	1,866,025	4,770,599	4,770,599	4,946,572	4,946,572	-
6020 Federal Funds Cap Construction	6,871,998	21,297,418	24,289,251	-	-	-
6400 Federal Funds Ltd	146,068,496	253,770,484	256,196,745	279,202,305	267,932,506	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$327,528,568</b>	<b>\$412,677,664</b>	<b>\$433,310,723</b>	<b>\$452,029,436</b>	<b>\$417,182,034</b>	-
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3020 Other Funds Cap Construction	(610,892)	-	-	-	-	-
3400 Other Funds Ltd	(33,339,429)	(326,123)	(326,123)	(353,064)	(353,064)	-
6400 Federal Funds Ltd	(249,839)	-	-	-	-	-

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All Funds	(34,200,160)	(326,123)	(326,123)	(353,064)	(353,064)	-
<b>2020 Transfer Out - Indirect Cost</b>						
3400 Other Funds Ltd	(23,702)	(29,470)	(29,470)	(29,197)	(29,197)	-
6400 Federal Funds Ltd	(1,145,172)	(1,480,530)	(1,480,530)	(1,565,803)	(1,565,803)	-
All Funds	(1,168,874)	(1,510,000)	(1,510,000)	(1,595,000)	(1,595,000)	-
<b>2050 Transfer to Other</b>						
3020 Other Funds Cap Construction	(663,627)	-	-	-	-	-
3400 Other Funds Ltd	(16,353,951)	-	-	-	-	-
All Funds	(17,017,578)	-	-	-	-	-
<b>2123 Tsfr To OR Business Development</b>						
3400 Other Funds Ltd	(3,656,618)	-	-	-	-	-
<b>2257 Tsfr To Police, Dept of State</b>						
3400 Other Funds Ltd	-	-	-	-	(251,145)	-
<b>TRANSFERS OUT</b>						
3020 Other Funds Cap Construction	(1,274,519)	-	-	-	-	-
3400 Other Funds Ltd	(53,373,700)	(355,593)	(355,593)	(382,261)	(633,406)	-
6400 Federal Funds Ltd	(1,395,011)	(1,480,530)	(1,480,530)	(1,565,803)	(1,565,803)	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$56,043,230)</b>	<b>(\$1,836,123)</b>	<b>(\$1,836,123)</b>	<b>(\$1,948,064)</b>	<b>(\$2,199,209)</b>	<b>-</b>
<b>AVAILABLE REVENUES</b>						
8000 General Fund	13,546,313	15,072,141	15,402,686	39,457,840	14,150,237	-
8010 General Fund Cap Improvement	-	250,000	250,000	-	-	-
8030 General Fund Debt Svc	8,285,758	9,697,828	9,697,828	12,036,639	12,036,639	-
3010 Other Funds Cap Improvement	385,000	194,377	194,377	-	-	-

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3020 Other Funds Cap Construction	11,507,494	20,968,113	33,194,076	25,853,005	27,583,005	-
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
3400 Other Funds Ltd	96,306,348	103,857,450	106,515,907	105,636,769	105,385,624	-
3430 Other Funds Debt Svc Ltd	114,591	106,014	106,014	102,541	102,541	-
6010 Federal Funds Cap Improvement	1,866,025	4,770,599	4,770,599	4,946,572	4,946,572	-
6020 Federal Funds Cap Construction	6,871,998	21,297,418	24,289,251	-	-	-
6400 Federal Funds Ltd	144,673,485	252,289,954	254,716,215	277,636,502	266,366,703	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$283,632,965</b>	<b>\$428,503,894</b>	<b>\$449,136,953</b>	<b>\$465,669,868</b>	<b>\$430,571,321</b>	<b>-</b>

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	4,510,554	4,766,226	4,960,644	6,170,614	4,815,757	-
3400 Other Funds Ltd	5,239,933	6,274,957	6,659,438	6,936,932	6,986,777	-
6400 Federal Funds Ltd	31,241,823	33,954,653	35,750,498	38,424,745	37,184,920	-
All Funds	40,992,310	44,995,836	47,370,580	51,532,291	48,987,454	-

3160 Temporary Appointments

8000 General Fund	50,603	50,866	29	30	-	-
3400 Other Funds Ltd	1,762,797	1,447	2,088,830	1,501	1,501	-
6400 Federal Funds Ltd	767,966	58,240	58,240	60,395	60,395	-
All Funds	2,581,366	110,553	2,147,099	61,926	61,896	-

3170 Overtime Payments

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8000 General Fund	25,354	6,111	6,111	6,337	6,304	-
3400 Other Funds Ltd	57,999	7,289	7,289	9,715	9,715	-
6400 Federal Funds Ltd	619,298	66,952	66,952	75,898	75,898	-
All Funds	702,651	80,352	80,352	91,950	91,917	-
<b>3180 Shift Differential</b>						
8000 General Fund	602	969	969	1,005	985	-
3400 Other Funds Ltd	19,889	4,576	4,576	6,902	6,902	-
6400 Federal Funds Ltd	48,476	45,942	45,942	54,111	54,111	-
All Funds	68,967	51,487	51,487	62,018	61,998	-
<b>3190 All Other Differential</b>						
8000 General Fund	235,665	1,198,627	1,198,627	1,242,977	75,155	-
3400 Other Funds Ltd	83,566	16,859	16,859	17,483	17,483	-
6400 Federal Funds Ltd	224,088	17,757	17,757	18,415	18,415	-
All Funds	543,319	1,233,243	1,233,243	1,278,875	111,053	-
<b>SALARIES &amp; WAGES</b>						
8000 General Fund	4,822,778	6,022,799	6,166,380	7,420,963	4,898,201	-
3400 Other Funds Ltd	7,164,184	6,305,128	8,776,992	6,972,533	7,022,378	-
6400 Federal Funds Ltd	32,901,651	34,143,544	35,939,389	38,633,564	37,393,739	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$44,888,613</b>	<b>\$46,471,471</b>	<b>\$50,882,761</b>	<b>\$53,027,060</b>	<b>\$49,314,318</b>	<b>-</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	1,171	1,760	1,760	2,825	2,131	-
3400 Other Funds Ltd	2,577	4,400	4,400	5,824	5,820	-

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6400 Federal Funds Ltd	12,078	13,509	13,509	19,157	18,327	-
All Funds	15,826	19,669	19,669	27,806	26,278	-
<b>3220 Public Employees' Retire Cont</b>						
8000 General Fund	590,051	942,956	973,656	1,422,788	941,207	-
3400 Other Funds Ltd	829,988	995,369	1,056,078	1,330,854	1,340,370	-
6400 Federal Funds Ltd	5,234,203	5,382,065	5,665,628	7,364,038	7,127,353	-
All Funds	6,654,242	7,320,390	7,695,362	10,117,680	9,408,930	-
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	255,888	279,602	348,497	358,520	358,517	-
3400 Other Funds Ltd	352,054	404,314	370,915	396,772	396,772	-
6400 Federal Funds Ltd	2,158,353	1,957,878	2,005,610	1,988,342	1,988,342	-
All Funds	2,766,295	2,641,794	2,725,022	2,743,634	2,743,631	-
<b>3230 Social Security Taxes</b>						
8000 General Fund	302,621	456,011	466,995	564,380	371,395	-
3400 Other Funds Ltd	423,186	482,359	671,458	533,442	537,254	-
6400 Federal Funds Ltd	2,565,392	2,611,961	2,749,341	2,955,818	2,860,964	-
All Funds	3,291,199	3,550,331	3,887,794	4,053,640	3,769,613	-
<b>3240 Unemployment Assessments</b>						
8000 General Fund	10,031	47,970	47,970	49,745	49,501	-
3400 Other Funds Ltd	112,200	76,640	76,640	80,725	80,725	-
6400 Federal Funds Ltd	520,004	61,744	61,744	67,779	67,779	-
All Funds	642,235	186,354	186,354	198,249	198,005	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						

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8000 General Fund	2,112	2,721	2,721	3,487	2,639	-
3400 Other Funds Ltd	5,958	6,888	6,888	7,058	7,047	-
6400 Federal Funds Ltd	19,390	21,218	21,218	23,168	22,170	-
All Funds	27,460	30,827	30,827	33,713	31,856	-
<b>3260 Mass Transit Tax</b>						
8000 General Fund	23,212	29,419	30,279	44,257	30,040	-
3400 Other Funds Ltd	26,994	30,872	45,704	34,225	34,161	-
All Funds	50,206	60,291	75,983	78,482	64,201	-
<b>3270 Flexible Benefits</b>						
8000 General Fund	1,046,421	1,211,132	1,228,728	1,695,378	1,282,514	-
3400 Other Funds Ltd	1,588,716	1,769,844	1,804,641	2,010,552	2,006,595	-
6400 Federal Funds Ltd	9,361,345	9,382,864	9,544,605	11,186,928	10,707,844	-
All Funds	11,996,482	12,363,840	12,577,974	14,892,858	13,996,953	-
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	2,231,507	2,971,571	3,100,606	4,141,380	3,037,944	-
3400 Other Funds Ltd	3,341,673	3,770,686	4,036,724	4,399,452	4,408,744	-
6400 Federal Funds Ltd	19,870,765	19,431,239	20,061,655	23,605,230	22,792,779	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$25,443,945</b>	<b>\$26,173,496</b>	<b>\$27,198,985</b>	<b>\$32,146,062</b>	<b>\$30,239,467</b>	<b>-</b>
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	-	(19,667)	(19,667)	(99,851)	(99,851)	-
3400 Other Funds Ltd	-	(74,278)	(74,278)	(131,532)	(131,532)	-
6400 Federal Funds Ltd	-	(352,527)	(352,527)	(711,501)	(711,501)	-

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All Funds	-	(446,472)	(446,472)	(942,884)	(942,884)	-
<b>3465 Reconciliation Adjustment</b>						
8000 General Fund	-	6,991	6,991	-	(7,839)	-
3400 Other Funds Ltd	-	(170,699)	(170,699)	-	(4)	-
6400 Federal Funds Ltd	-	(89,819)	(89,819)	-	5,024	-
All Funds	-	(253,527)	(253,527)	-	(2,819)	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
8000 General Fund	-	(12,676)	(12,676)	(99,851)	(107,690)	-
3400 Other Funds Ltd	-	(244,977)	(244,977)	(131,532)	(131,536)	-
6400 Federal Funds Ltd	-	(442,346)	(442,346)	(711,501)	(706,477)	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$699,999)</b>	<b>(\$699,999)</b>	<b>(\$942,884)</b>	<b>(\$945,703)</b>	-
<b>PERSONAL SERVICES</b>						
8000 General Fund	7,054,285	8,981,694	9,254,310	11,462,492	7,828,455	-
3400 Other Funds Ltd	10,505,857	9,830,837	12,568,739	11,240,453	11,299,586	-
6400 Federal Funds Ltd	52,772,416	53,132,437	55,558,698	61,527,293	59,480,041	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$70,332,558</b>	<b>\$71,944,968</b>	<b>\$77,381,747</b>	<b>\$84,230,238</b>	<b>\$78,608,082</b>	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	25,175	29,696	29,696	187,000	22,500	-
3400 Other Funds Ltd	145,548	65,188	161,472	67,599	67,599	-
6400 Federal Funds Ltd	197,622	491,467	491,467	523,615	487,115	-
All Funds	368,345	586,351	682,635	778,214	577,214	-
<b>4125 Out of State Travel</b>						

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8000 General Fund	32,434	39,697	39,697	56,665	41,165	-
3400 Other Funds Ltd	26,329	25,196	25,196	26,129	26,129	-
6400 Federal Funds Ltd	142,136	298,393	298,393	354,008	338,508	-
All Funds	200,899	363,286	363,286	436,802	405,802	-
<b>4150 Employee Training</b>						
8000 General Fund	21,155	15,014	15,014	18,735	13,485	-
3400 Other Funds Ltd	86,991	28,664	28,664	27,318	27,318	-
6400 Federal Funds Ltd	319,848	929,259	929,259	926,976	923,726	-
All Funds	427,994	972,937	972,937	973,029	964,529	-
<b>4175 Office Expenses</b>						
8000 General Fund	99,451	47,751	47,751	59,517	45,596	-
3400 Other Funds Ltd	42,482	58,961	58,961	68,642	63,800	-
6400 Federal Funds Ltd	259,214	397,268	397,268	430,283	391,409	-
All Funds	401,147	503,980	503,980	558,442	500,805	-
<b>4200 Telecommunications</b>						
8000 General Fund	70,428	82,146	82,146	89,185	82,245	-
3400 Other Funds Ltd	222,917	279,025	279,025	289,348	279,356	-
6400 Federal Funds Ltd	185,273	177,321	177,321	150,634	141,982	-
All Funds	478,618	538,492	538,492	529,167	503,583	-
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	1,371,228	792,513	850,442	2,080,913	1,975,732	-
3400 Other Funds Ltd	486,421	1,389,910	1,389,910	460,202	436,948	-
6010 Federal Funds Cap Improvement	-	1,308	1,308	817	817	-

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6400 Federal Funds Ltd	2,742,993	1,721,811	1,721,811	2,116,181	2,009,251	-
All Funds	4,600,642	3,905,542	3,963,471	4,658,113	4,422,748	-
<b>4250 Data Processing</b>						
8000 General Fund	24,812	5,845	5,845	65,558	13,581	-
3400 Other Funds Ltd	950,126	1,005,584	1,005,584	1,027,110	971,511	-
6400 Federal Funds Ltd	171,183	164,984	164,984	152,979	143,967	-
All Funds	1,146,121	1,176,413	1,176,413	1,245,647	1,129,059	-
<b>4275 Publicity and Publications</b>						
8000 General Fund	6,073	16,783	16,783	17,654	17,404	-
3400 Other Funds Ltd	21,408	35,888	35,888	38,216	38,216	-
6400 Federal Funds Ltd	49,762	91,957	91,957	100,110	99,860	-
All Funds	77,243	144,628	144,628	155,980	155,480	-
<b>4300 Professional Services</b>						
8000 General Fund	182,935	219,536	219,536	11,175,218	23,234	-
3400 Other Funds Ltd	1,093,115	2,224,260	2,224,260	2,351,830	2,389,011	-
6400 Federal Funds Ltd	1,750,384	2,344,501	2,344,501	2,540,148	1,879,648	-
All Funds	3,026,434	4,788,297	4,788,297	16,067,196	4,291,893	-
<b>4315 IT Professional Services</b>						
8000 General Fund	1,508	-	-	-	-	-
3400 Other Funds Ltd	3,475	500,000	500,000	-	-	-
6400 Federal Funds Ltd	79,281	-	-	-	-	-
All Funds	84,264	500,000	500,000	-	-	-
<b>4325 Attorney General</b>						

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8000 General Fund	101,126	58,618	58,618	66,320	61,964	-
3400 Other Funds Ltd	262,002	63,773	63,773	72,153	67,413	-
6010 Federal Funds Cap Improvement	2,147	-	-	-	-	-
6400 Federal Funds Ltd	170,332	38,964	38,964	49,085	46,189	-
All Funds	535,607	161,355	161,355	187,558	175,566	-
<b>4350 Dispute Resolution Services</b>						
8000 General Fund	963	-	-	-	-	-
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	1,300	5,642	5,642	7,350	5,850	-
3400 Other Funds Ltd	13,816	2,158	2,158	2,238	2,238	-
6400 Federal Funds Ltd	4,830	11,696	11,696	14,127	12,627	-
All Funds	19,946	19,496	19,496	23,715	20,715	-
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	17,763	10,724	10,724	11,121	11,121	-
3400 Other Funds Ltd	9,660	10,347	10,347	10,730	10,730	-
6400 Federal Funds Ltd	10,777	34,242	34,242	36,750	36,750	-
All Funds	38,200	55,313	55,313	58,601	58,601	-
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	536,129	790,595	790,595	871,526	863,866	-
3400 Other Funds Ltd	176,078	133,887	133,887	143,125	228,239	-
6400 Federal Funds Ltd	620,606	1,055,379	1,055,379	1,154,580	1,268,291	-
All Funds	1,332,813	1,979,861	1,979,861	2,169,231	2,360,396	-
<b>4450 Fuels and Utilities</b>						

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8000 General Fund	2,028,962	2,164,237	2,164,237	2,544,313	2,244,313	-
3400 Other Funds Ltd	350,665	1,015,370	1,015,370	558,439	558,439	-
6400 Federal Funds Ltd	7,699,119	13,537,539	13,537,539	15,277,454	14,077,454	-
All Funds	10,078,746	16,717,146	16,717,146	18,380,206	16,880,206	-
<b>4475 Facilities Maintenance</b>						
8000 General Fund	763,715	1,426,979	1,426,979	504,167	504,167	-
3400 Other Funds Ltd	451,591	229,996	229,996	328,506	328,506	-
6010 Federal Funds Cap Improvement	495,993	-	-	-	-	-
6400 Federal Funds Ltd	8,043,544	9,027,723	9,027,723	11,466,965	11,466,965	-
All Funds	9,754,843	10,684,698	10,684,698	12,299,638	12,299,638	-
<b>4500 Food and Kitchen Supplies</b>						
8000 General Fund	282	5,222	5,222	5,415	5,415	-
3400 Other Funds Ltd	141,899	100,634	100,634	175,608	175,608	-
6400 Federal Funds Ltd	422,873	358,995	358,995	507,599	507,599	-
All Funds	565,054	464,851	464,851	688,622	688,622	-
<b>4525 Medical Services and Supplies</b>						
8000 General Fund	859	310	310	321	321	-
3400 Other Funds Ltd	6,140	5,005	5,005	5,190	5,190	-
6400 Federal Funds Ltd	62,679	132,087	132,087	132,068	132,068	-
All Funds	69,678	137,402	137,402	137,579	137,579	-
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	19,172	12,580	12,580	74,790	13,045	-
3400 Other Funds Ltd	382,202	11,355	11,355	43,525	73,270	-

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6400 Federal Funds Ltd	919,924	263,202	263,202	281,943	281,943	-
All Funds	1,321,298	287,137	287,137	400,258	368,258	-
<b>4600 Intra-agency Charges</b>						
3400 Other Funds Ltd	323,952	-	-	-	-	-
<b>4625 Other COI Costs</b>						
8000 General Fund	4,432	-	-	-	-	-
3400 Other Funds Ltd	-	155,062	235,062	385,204	385,204	-
All Funds	4,432	155,062	235,062	385,204	385,204	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	594,677	157,118	157,118	7,432,516	159,588	-
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3400 Other Funds Ltd	564,930	179,349	265,473	210,644	210,644	-
3430 Other Funds Debt Svc Ltd	51,959	-	-	-	-	-
6010 Federal Funds Cap Improvement	1,367,885	32	32	33	33	-
6400 Federal Funds Ltd	12,393,622	9,180,810	9,180,810	13,954,639	7,806,713	-
All Funds	14,973,766	9,517,309	9,603,433	21,597,832	8,176,978	-
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	52,573	35,947	35,947	272,762	37,277	-
3400 Other Funds Ltd	70,643	76,062	76,062	103,876	300,007	-
6400 Federal Funds Ltd	1,248,884	2,153,719	2,153,719	2,305,405	2,297,605	-
All Funds	1,372,100	2,265,728	2,265,728	2,682,043	2,634,889	-
<b>4715 IT Expendable Property</b>						
8000 General Fund	74,480	31,216	31,216	127,314	32,371	-

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3400 Other Funds Ltd	163,562	67,385	67,385	69,880	83,823	-
6400 Federal Funds Ltd	639,827	608,518	608,518	635,215	622,215	-
All Funds	877,869	707,119	707,119	832,409	738,409	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	6,031,632	5,948,169	6,006,098	25,668,360	6,174,240	-
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3400 Other Funds Ltd	5,995,952	7,663,059	7,925,467	6,465,512	6,729,199	-
3430 Other Funds Debt Svc Ltd	51,959	-	-	-	-	-
6010 Federal Funds Cap Improvement	1,866,025	1,340	1,340	850	850	-
6400 Federal Funds Ltd	38,134,713	43,019,835	43,019,835	53,110,764	44,971,885	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$52,080,974</b>	<b>\$56,632,403</b>	<b>\$56,952,740</b>	<b>\$85,245,486</b>	<b>\$57,876,174</b>	-
<b>CAPITAL OUTLAY</b>						
<b>5100 Office Furniture and Fixtures</b>						
8000 General Fund	9,000	-	-	-	-	-
3020 Other Funds Cap Construction	370,154	-	-	-	-	-
3400 Other Funds Ltd	13,739	20,910	20,910	21,684	21,684	-
6400 Federal Funds Ltd	31,958	-	-	-	-	-
All Funds	424,851	20,910	20,910	21,684	21,684	-
<b>5150 Telecommunications Equipment</b>						
3400 Other Funds Ltd	9,756	-	-	-	-	-
<b>5200 Technical Equipment</b>						
8000 General Fund	13,075	-	-	-	-	-
3400 Other Funds Ltd	5,371	15,450	15,450	16,022	16,022	-

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6400 Federal Funds Ltd	154,527	126,558	126,558	131,241	131,241	-
All Funds	172,973	142,008	142,008	147,263	147,263	-
<b>5350 Industrial and Heavy Equipment</b>						
6400 Federal Funds Ltd	-	223,784	223,784	232,064	232,064	-
<b>5400 Automotive and Aircraft</b>						
3400 Other Funds Ltd	-	72,011	72,011	74,675	74,675	-
<b>5450 Agricultural Equip. and Mach.</b>						
6400 Federal Funds Ltd	31,061	-	-	-	-	-
<b>5550 Data Processing Software</b>						
6400 Federal Funds Ltd	176,722	144,335	144,335	149,676	149,676	-
<b>5600 Data Processing Hardware</b>						
8000 General Fund	4,347	-	-	-	-	-
3400 Other Funds Ltd	12,327	-	-	-	-	-
6400 Federal Funds Ltd	39,933	134,502	134,502	139,479	139,479	-
All Funds	56,607	134,502	134,502	139,479	139,479	-
<b>5650 Land and Improvements</b>						
3020 Other Funds Cap Construction	4,109,579	1,353,390	2,158,390	-	1,730,000	-
6010 Federal Funds Cap Improvement	-	370,207	370,207	383,905	383,905	-
6020 Federal Funds Cap Construction	1,317,000	3,655,505	3,864,933	-	-	-
6400 Federal Funds Ltd	93,145	-	-	-	-	-
All Funds	5,519,724	5,379,102	6,393,530	383,905	2,113,905	-
<b>5700 Building Structures</b>						
3010 Other Funds Cap Improvement	-	194,377	194,377	-	-	-

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3020 Other Funds Cap Construction	2,906,692	7,054,050	17,555,013	16,798,937	16,798,937	-
6010 Federal Funds Cap Improvement	-	3,946,577	3,946,577	4,092,600	4,092,600	-
6020 Federal Funds Cap Construction	4,237,593	11,787,282	14,142,181	-	-	-
6400 Federal Funds Ltd	219,236	-	-	-	-	-
All Funds	7,363,521	22,982,286	35,838,148	20,891,537	20,891,537	-
<b>5750 Equipment - Part of Building</b>						
3020 Other Funds Cap Construction	1,083,230	2,919,250	3,724,250	5,832,965	5,832,965	-
6010 Federal Funds Cap Improvement	-	287,939	287,939	298,593	298,593	-
6020 Federal Funds Cap Construction	955,200	5,101,662	5,480,434	-	-	-
All Funds	2,038,430	8,308,851	9,492,623	6,131,558	6,131,558	-
<b>5900 Other Capital Outlay</b>						
8000 General Fund	5,502	-	-	179,446	-	-
8010 General Fund Cap Improvement	-	250,000	250,000	-	-	-
3010 Other Funds Cap Improvement	385,000	-	-	-	-	-
3020 Other Funds Cap Construction	625,445	486,591	601,591	699,956	699,956	-
3400 Other Funds Ltd	76,324	-	-	-	-	-
6010 Federal Funds Cap Improvement	-	164,536	164,536	170,624	170,624	-
6020 Federal Funds Cap Construction	362,205	752,969	801,703	-	-	-
6400 Federal Funds Ltd	585,946	346,796	346,796	359,628	359,628	-
All Funds	2,040,422	2,000,892	2,164,626	1,409,654	1,230,208	-
<b>CAPITAL OUTLAY</b>						
8000 General Fund	31,924	-	-	179,446	-	-
8010 General Fund Cap Improvement	-	250,000	250,000	-	-	-

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3010 Other Funds Cap Improvement	385,000	194,377	194,377	-	-	-
3020 Other Funds Cap Construction	9,095,100	11,813,281	24,039,244	23,331,858	25,061,858	-
3400 Other Funds Ltd	117,517	108,371	108,371	112,381	112,381	-
6010 Federal Funds Cap Improvement	-	4,769,259	4,769,259	4,945,722	4,945,722	-
6020 Federal Funds Cap Construction	6,871,998	21,297,418	24,289,251	-	-	-
6400 Federal Funds Ltd	1,332,528	975,975	975,975	1,012,088	1,012,088	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$17,834,067</b>	<b>\$39,408,681</b>	<b>\$54,626,477</b>	<b>\$29,581,495</b>	<b>\$31,132,049</b>	<b>-</b>
<b>SPECIAL PAYMENTS</b>						
<b>6015 Dist to Cities</b>						
3400 Other Funds Ltd	34,354,541	35,840,923	35,840,923	37,167,037	37,167,037	-
6400 Federal Funds Ltd	14,801,311	39,379,225	39,379,225	40,836,256	40,836,256	-
All Funds	49,155,852	75,220,148	75,220,148	78,003,293	78,003,293	-
<b>6020 Dist to Counties</b>						
3400 Other Funds Ltd	11,600,672	23,442,858	23,442,858	24,310,244	24,310,244	-
6400 Federal Funds Ltd	18,748,789	30,085,739	30,085,739	31,198,911	31,198,911	-
All Funds	30,349,461	53,528,597	53,528,597	55,509,155	55,509,155	-
<b>6025 Dist to Other Gov Unit</b>						
3400 Other Funds Ltd	201,973	20,581,341	20,581,341	21,342,851	21,342,851	-
6400 Federal Funds Ltd	7,988,448	63,564,438	63,564,438	65,916,322	65,916,322	-
All Funds	8,190,421	84,145,779	84,145,779	87,259,173	87,259,173	-
<b>6030 Dist to Non-Gov Units</b>						
6400 Federal Funds Ltd	6,966,250	20,522,408	20,522,408	21,281,737	21,281,737	-
<b>6035 Dist to Individuals</b>						

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3400 Other Funds Ltd	94,675	171,878	171,878	178,237	178,237	-
<b>6040 Dist to Local School Districts</b>						
3400 Other Funds Ltd	4,491,971	-	-	-	-	-
6400 Federal Funds Ltd	310,803	1,609,897	1,609,897	1,669,463	1,669,463	-
All Funds	4,802,774	1,609,897	1,609,897	1,669,463	1,669,463	-
<b>6060 Intra-Agency Gen Fund Transfer</b>						
8000 General Fund	275,000	-	-	-	-	-
<b>6065 Loan Repaid To State Agencies</b>						
8000 General Fund	138,472	142,278	142,278	147,542	147,542	-
3400 Other Funds Ltd	60,194	44,198	44,198	-	-	-
All Funds	198,666	186,476	186,476	147,542	147,542	-
<b>6085 Other Special Payments</b>						
8000 General Fund	15,000	-	-	-	-	-
3400 Other Funds Ltd	24,935,551	-	-	-	-	-
All Funds	24,950,551	-	-	-	-	-
<b>6137 Spc Pmt to Justice, Dept of</b>						
6400 Federal Funds Ltd	499,751	-	-	-	-	-
<b>6257 Spc Pmt to Police, Dept of State</b>						
6400 Federal Funds Ltd	210,443	-	-	-	-	-
<b>6259 Spc Pmt to Pub Safety Stds/Trng</b>						
3400 Other Funds Ltd	501,220	515,412	515,412	634,482	634,482	-
<b>6525 Spc Pmt to HECC</b>						
8000 General Fund	-	-	-	2,000,000	-	-

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<b>6580 Spc Pmt to OR University System</b>						
6400 Federal Funds Ltd	645,768	-	-	-	-	-
<b>6634 Spc Pmt to Parks and Rec Dept</b>						
6400 Federal Funds Ltd	39,612	-	-	-	-	-
<b>6660 Spc Pmt to Land Conservation Dev</b>						
6400 Federal Funds Ltd	187,653	-	-	1,083,668	-	-
<b>6730 Spc Pmt to Transportation, Dept</b>						
6400 Federal Funds Ltd	35,000	-	-	-	-	-
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	428,472	142,278	142,278	2,147,542	147,542	-
3400 Other Funds Ltd	76,240,797	80,596,610	80,596,610	83,632,851	83,632,851	-
6400 Federal Funds Ltd	50,433,828	155,161,707	155,161,707	161,986,357	160,902,689	-
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$127,103,097</b>	<b>\$235,900,595</b>	<b>\$235,900,595</b>	<b>\$247,766,750</b>	<b>\$244,683,082</b>	-
<b>DEBT SERVICE</b>						
<b>7050 Pmt To Ret Bond Escrow</b>						
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
<b>7100 Principal - Bonds</b>						
8030 General Fund Debt Svc	1,591,102	3,039,840	3,039,840	5,340,317	5,340,317	-
3430 Other Funds Debt Svc Ltd	-	74,907	74,907	78,466	78,466	-
All Funds	1,591,102	3,114,747	3,114,747	5,418,783	5,418,783	-
<b>7150 Interest - Bonds</b>						
8030 General Fund Debt Svc	1,404,352	1,494,868	1,494,868	3,406,361	3,406,361	-
3430 Other Funds Debt Svc Ltd	23,068	31,107	31,107	24,075	24,075	-

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All Funds	1,427,420	1,525,975	1,525,975	3,430,436	3,430,436	-
<b>7200 Principal - COP</b>						
8030 General Fund Debt Svc	4,351,712	4,606,720	4,606,720	3,115,453	3,115,453	-
3430 Other Funds Debt Svc Ltd	35,000	-	-	-	-	-
All Funds	4,386,712	4,606,720	4,606,720	3,115,453	3,115,453	-
<b>7250 Interest - COP</b>						
8030 General Fund Debt Svc	928,457	556,400	556,400	174,508	174,508	-
3430 Other Funds Debt Svc Ltd	4,564	-	-	-	-	-
All Funds	933,021	556,400	556,400	174,508	174,508	-
<b>DEBT SERVICE</b>						
8030 General Fund Debt Svc	8,275,623	9,697,828	9,697,828	12,036,639	12,036,639	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	62,632	106,014	106,014	102,541	102,541	-
<b>TOTAL DEBT SERVICE</b>	<b>\$8,413,515</b>	<b>\$9,803,842</b>	<b>\$9,803,842</b>	<b>\$12,139,180</b>	<b>\$12,139,180</b>	<b>-</b>
<b>EXPENDITURES</b>						
8000 General Fund	13,546,313	15,072,141	15,402,686	39,457,840	14,150,237	-
8010 General Fund Cap Improvement	-	250,000	250,000	-	-	-
8030 General Fund Debt Svc	8,275,623	9,697,828	9,697,828	12,036,639	12,036,639	-
3010 Other Funds Cap Improvement	385,000	194,377	194,377	-	-	-
3020 Other Funds Cap Construction	9,095,100	11,813,281	24,039,244	23,331,858	25,061,858	-
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
3400 Other Funds Ltd	92,860,123	98,198,877	101,199,187	101,451,197	101,774,017	-

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3430 Other Funds Debt Svc Ltd	114,591	106,014	106,014	102,541	102,541	-
6010 Federal Funds Cap Improvement	1,866,025	4,770,599	4,770,599	4,946,572	4,946,572	-
6020 Federal Funds Cap Construction	6,871,998	21,297,418	24,289,251	-	-	-
6400 Federal Funds Ltd	142,673,485	252,289,954	254,716,215	277,636,502	266,366,703	-
<b>TOTAL EXPENDITURES</b>	<b>\$275,764,211</b>	<b>\$413,690,489</b>	<b>\$434,665,401</b>	<b>\$458,963,149</b>	<b>\$424,438,567</b>	<b>-</b>
<b>REVERSIONS</b>						
<b>9900 Reversions</b>						
8030 General Fund Debt Svc	(10,135)	-	-	-	-	-
<b>ENDING BALANCE</b>						
3020 Other Funds Cap Construction	2,412,394	9,154,832	9,154,832	2,521,147	2,521,147	-
3400 Other Funds Ltd	3,446,225	5,658,573	5,316,720	4,185,572	3,611,607	-
6400 Federal Funds Ltd	2,000,000	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$7,858,619</b>	<b>\$14,813,405</b>	<b>\$14,471,552</b>	<b>\$6,706,719</b>	<b>\$6,132,754</b>	<b>-</b>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	530	452	452	505	475	-
8180 Position Reconciliation	-	(1)	(1)	-	-	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>530</b>	<b>451</b>	<b>451</b>	<b>505</b>	<b>475</b>	<b>-</b>
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	478.55	409.88	409.88	451.72	424.82	-
8280 FTE Reconciliation	-	(1.87)	(1.87)	-	-	-
<b>TOTAL AUTHORIZED FTE</b>	<b>478.55</b>	<b>408.01</b>	<b>408.01</b>	<b>451.72</b>	<b>424.82</b>	<b>-</b>

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<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	463,596	418,325	418,325	674,690	674,690	-
<b>0030 Beginning Balance Adjustment</b>						
3400 Other Funds Ltd	3,511	-	-	-	-	-
<b>BEGINNING BALANCE</b>						
3400 Other Funds Ltd	467,107	418,325	418,325	674,690	674,690	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$467,107</b>	<b>\$418,325</b>	<b>\$418,325</b>	<b>\$674,690</b>	<b>\$674,690</b>	<b>-</b>
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	4,328,682	3,961,858	4,058,298	8,960,338	5,197,149	-
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3400 Other Funds Ltd	1,671	2,800	2,800	1,670	1,670	-
<b>SALES INCOME</b>						
<b>0705 Sales Income</b>						
3400 Other Funds Ltd	1,035	-	-	-	-	-
<b>DONATIONS AND CONTRIBUTIONS</b>						
<b>0905 Donations</b>						
3400 Other Funds Ltd	1,545	-	-	-	-	-
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						

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3400 Other Funds Ltd	432,977	220,109	220,109	250,523	250,523	-
<b>1020 Transfer In - Indirect Cost</b>						
3400 Other Funds Ltd	1,168,874	1,510,000	1,510,000	1,595,000	1,595,000	-
<b>1150 Tsfr From Revenue, Dept of</b>						
3400 Other Funds Ltd	26,577	92,000	92,000	27,000	27,000	-
<b>TRANSFERS IN</b>						
3400 Other Funds Ltd	1,628,428	1,822,109	1,822,109	1,872,523	1,872,523	-
<b>TOTAL TRANSFERS IN</b>	<b>\$1,628,428</b>	<b>\$1,822,109</b>	<b>\$1,822,109</b>	<b>\$1,872,523</b>	<b>\$1,872,523</b>	<b>-</b>
<b>REVENUE CATEGORIES</b>						
8000 General Fund	4,328,682	3,961,858	4,058,298	8,960,338	5,197,149	-
3400 Other Funds Ltd	1,632,679	1,824,909	1,824,909	1,874,193	1,874,193	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$5,961,361</b>	<b>\$5,786,767</b>	<b>\$5,883,207</b>	<b>\$10,834,531</b>	<b>\$7,071,342</b>	<b>-</b>
<b>AVAILABLE REVENUES</b>						
8000 General Fund	4,328,682	3,961,858	4,058,298	8,960,338	5,197,149	-
3400 Other Funds Ltd	2,099,786	2,243,234	2,243,234	2,548,883	2,548,883	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$6,428,468</b>	<b>\$6,205,092</b>	<b>\$6,301,532</b>	<b>\$11,509,221</b>	<b>\$7,746,032</b>	<b>-</b>
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
8000 General Fund	1,923,603	2,188,792	2,263,206	2,415,310	2,204,209	-
3400 Other Funds Ltd	1,115,964	1,197,275	1,265,303	1,107,866	1,245,119	-
All Funds	3,039,567	3,386,067	3,528,509	3,523,176	3,449,328	-

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<b>3160 Temporary Appointments</b>						
8000 General Fund	8,000	50,837	-	-	-	-
<b>3170 Overtime Payments</b>						
8000 General Fund	458	-	-	-	-	-
3400 Other Funds Ltd	29	-	-	-	-	-
All Funds	487	-	-	-	-	-
<b>3190 All Other Differential</b>						
8000 General Fund	72,557	67,422	67,422	69,917	69,917	-
3400 Other Funds Ltd	6,840	-	-	-	-	-
All Funds	79,397	67,422	67,422	69,917	69,917	-
<b>SALARIES &amp; WAGES</b>						
8000 General Fund	2,004,618	2,307,051	2,330,628	2,485,227	2,274,126	-
3400 Other Funds Ltd	1,122,833	1,197,275	1,265,303	1,107,866	1,245,119	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$3,127,451</b>	<b>\$3,504,326</b>	<b>\$3,595,931</b>	<b>\$3,593,093</b>	<b>\$3,519,245</b>	<b>-</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	331	625	625	841	750	-
3400 Other Funds Ltd	346	448	448	548	582	-
All Funds	677	1,073	1,073	1,389	1,332	-
<b>3220 Public Employees' Retire Cont</b>						
8000 General Fund	291,593	356,253	368,004	474,906	434,607	-
3400 Other Funds Ltd	175,194	189,052	199,793	211,494	237,695	-
All Funds	466,787	545,305	567,797	686,400	672,302	-

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<b>3221 Pension Obligation Bond</b>						
8000 General Fund	124,750	135,356	129,860	131,985	131,985	-
3400 Other Funds Ltd	74,773	74,762	70,449	72,264	72,264	-
All Funds	199,523	210,118	200,309	204,249	204,249	-
<b>3230 Social Security Taxes</b>						
8000 General Fund	145,056	171,767	173,570	184,539	168,389	-
3400 Other Funds Ltd	83,208	91,592	96,797	84,752	95,253	-
All Funds	228,264	263,359	270,367	269,291	263,642	-
<b>3240 Unemployment Assessments</b>						
8000 General Fund	5,319	10,040	10,040	10,412	10,412	-
3400 Other Funds Ltd	12,411	76,640	76,640	79,475	79,475	-
All Funds	17,730	86,680	86,680	89,887	89,887	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
8000 General Fund	842	978	978	1,089	978	-
3400 Other Funds Ltd	560	704	704	662	704	-
All Funds	1,402	1,682	1,682	1,751	1,682	-
<b>3260 Mass Transit Tax</b>						
8000 General Fund	12,028	14,245	14,386	14,898	13,631	-
3400 Other Funds Ltd	6,737	6,431	6,840	6,646	7,470	-
All Funds	18,765	20,676	21,226	21,544	21,101	-
<b>3270 Flexible Benefits</b>						
8000 General Fund	382,666	433,350	440,085	526,548	473,210	-
3400 Other Funds Ltd	261,169	310,770	316,927	319,353	339,355	-

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All Funds	643,835	744,120	757,012	845,901	812,565	-
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	962,585	1,122,614	1,137,548	1,345,218	1,233,962	-
3400 Other Funds Ltd	614,398	750,399	768,598	775,194	832,798	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$1,576,983</b>	<b>\$1,873,013</b>	<b>\$1,906,146</b>	<b>\$2,120,412</b>	<b>\$2,066,760</b>	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	-	(5,581)	(5,581)	(37,861)	(37,861)	-
3400 Other Funds Ltd	-	(13,022)	(13,022)	(31,201)	(31,201)	-
All Funds	-	(18,603)	(18,603)	(69,062)	(69,062)	-
<b>3465 Reconciliation Adjustment</b>						
8000 General Fund	-	327	327	-	-	-
3400 Other Funds Ltd	-	(200,602)	(200,602)	-	-	-
All Funds	-	(200,275)	(200,275)	-	-	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
8000 General Fund	-	(5,254)	(5,254)	(37,861)	(37,861)	-
3400 Other Funds Ltd	-	(213,624)	(213,624)	(31,201)	(31,201)	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$218,878)</b>	<b>(\$218,878)</b>	<b>(\$69,062)</b>	<b>(\$69,062)</b>	-
<b>PERSONAL SERVICES</b>						
8000 General Fund	2,967,203	3,424,411	3,462,922	3,792,584	3,470,227	-
3400 Other Funds Ltd	1,737,231	1,734,050	1,820,277	1,851,859	2,046,716	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$4,704,434</b>	<b>\$5,158,461</b>	<b>\$5,283,199</b>	<b>\$5,644,443</b>	<b>\$5,516,943</b>	-
<b>SERVICES &amp; SUPPLIES</b>						

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<b>4100 Instate Travel</b>						
8000 General Fund	9,768	16,426	16,426	136,738	8,738	-
3400 Other Funds Ltd	-	10,502	10,502	10,890	10,890	-
All Funds	9,768	26,928	26,928	147,628	19,628	-
<b>4125 Out of State Travel</b>						
8000 General Fund	20,489	24,322	24,322	25,222	25,222	-
3400 Other Funds Ltd	456	2,236	2,236	2,319	2,319	-
All Funds	20,945	26,558	26,558	27,541	27,541	-
<b>4150 Employee Training</b>						
8000 General Fund	1,901	5,243	5,243	6,880	4,880	-
3400 Other Funds Ltd	2,197	16,974	16,974	17,185	17,185	-
All Funds	4,098	22,217	22,217	24,065	22,065	-
<b>4175 Office Expenses</b>						
8000 General Fund	47,110	31,002	31,002	34,149	29,603	-
3400 Other Funds Ltd	13	22,066	22,066	22,882	21,070	-
All Funds	47,123	53,068	53,068	57,031	50,673	-
<b>4200 Telecommunications</b>						
8000 General Fund	50,317	53,195	53,195	55,163	53,259	-
3400 Other Funds Ltd	451	3,943	3,943	4,088	3,947	-
All Funds	50,768	57,138	57,138	59,251	57,206	-
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	1,102,831	334,603	392,532	1,598,401	1,517,634	-
3400 Other Funds Ltd	21,582	31,210	31,210	23,648	22,453	-

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All Funds	1,124,413	365,813	423,742	1,622,049	1,540,087	-
<b>4250 Data Processing</b>						
8000 General Fund	17,580	5,099	5,099	63,584	12,849	-
3400 Other Funds Ltd	85	22,193	22,193	23,014	21,768	-
All Funds	17,665	27,292	27,292	86,598	34,617	-
<b>4275 Publicity and Publications</b>						
8000 General Fund	3,355	11,183	11,183	11,597	11,597	-
3400 Other Funds Ltd	10	2,185	2,185	2,266	2,266	-
All Funds	3,365	13,368	13,368	13,863	13,863	-
<b>4300 Professional Services</b>						
8000 General Fund	771	484	484	503	503	-
3400 Other Funds Ltd	271	187	187	195	195	-
All Funds	1,042	671	671	698	698	-
<b>4315 IT Professional Services</b>						
8000 General Fund	772	-	-	-	-	-
3400 Other Funds Ltd	432	-	-	-	-	-
All Funds	1,204	-	-	-	-	-
<b>4325 Attorney General</b>						
8000 General Fund	37,319	7,984	7,984	9,032	8,439	-
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	-	3,843	3,843	3,985	3,985	-
3400 Other Funds Ltd	-	1,951	1,951	2,023	2,023	-
All Funds	-	5,794	5,794	6,008	6,008	-

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<b>4400 Dues and Subscriptions</b>						
8000 General Fund	11,778	9,068	9,068	9,404	9,404	-
3400 Other Funds Ltd	240	559	559	580	580	-
All Funds	12,018	9,627	9,627	9,984	9,984	-
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	1,481	-	-	-	5,713	-
3400 Other Funds Ltd	-	-	-	-	3,607	-
All Funds	1,481	-	-	-	9,320	-
<b>4450 Fuels and Utilities</b>						
8000 General Fund	4,518	-	-	-	-	-
<b>4475 Facilities Maintenance</b>						
8000 General Fund	-	183	183	190	190	-
<b>4500 Food and Kitchen Supplies</b>						
8000 General Fund	-	4,928	4,928	5,110	5,110	-
3400 Other Funds Ltd	-	2,236	2,236	2,319	2,319	-
All Funds	-	7,164	7,164	7,429	7,429	-
<b>4525 Medical Services and Supplies</b>						
8000 General Fund	510	-	-	-	-	-
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	-	2,157	2,157	2,237	2,237	-
3400 Other Funds Ltd	-	2,795	2,795	2,898	2,898	-
All Funds	-	4,952	4,952	5,135	5,135	-
<b>4625 Other COI Costs</b>						

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8000 General Fund	213	-	-	-	-	-
3400 Other Funds Ltd	-	2,062	2,062	2,062	2,062	-
All Funds	213	2,062	2,062	2,062	2,062	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	41,335	24,708	24,708	1,149,428	24,428	-
3400 Other Funds Ltd	241	30,114	30,114	30,412	30,412	-
All Funds	41,576	54,822	54,822	1,179,840	54,840	-
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	4,557	1,459	1,459	1,513	1,513	-
3400 Other Funds Ltd	-	28,598	28,598	29,656	29,656	-
All Funds	4,557	30,057	30,057	31,169	31,169	-
<b>4715 IT Expendable Property</b>						
8000 General Fund	4,874	1,560	1,560	54,618	1,618	-
3400 Other Funds Ltd	-	8,715	8,715	9,038	9,038	-
All Funds	4,874	10,275	10,275	63,656	10,656	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	1,361,479	537,447	595,376	3,167,754	1,726,922	-
3400 Other Funds Ltd	25,978	188,526	188,526	185,475	184,688	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$1,387,457</b>	<b>\$725,973</b>	<b>\$783,902</b>	<b>\$3,353,229</b>	<b>\$1,911,610</b>	<b>-</b>
<b>SPECIAL PAYMENTS</b>						
<b>6035 Dist to Individuals</b>						
3400 Other Funds Ltd	94,675	171,878	171,878	178,237	178,237	-
<b>6525 Spc Pmt to HECC</b>						

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8000 General Fund	-	-	-	2,000,000	-	-
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	-	-	-	2,000,000	-	-
3400 Other Funds Ltd	94,675	171,878	171,878	178,237	178,237	-
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$94,675</b>	<b>\$171,878</b>	<b>\$171,878</b>	<b>\$2,178,237</b>	<b>\$178,237</b>	<b>-</b>
<b>EXPENDITURES</b>						
8000 General Fund	4,328,682	3,961,858	4,058,298	8,960,338	5,197,149	-
3400 Other Funds Ltd	1,857,884	2,094,454	2,180,681	2,215,571	2,409,641	-
<b>TOTAL EXPENDITURES</b>	<b>\$6,186,566</b>	<b>\$6,056,312</b>	<b>\$6,238,979</b>	<b>\$11,175,909</b>	<b>\$7,606,790</b>	<b>-</b>
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	241,902	148,780	62,553	333,312	139,242	-
<b>TOTAL ENDING BALANCE</b>	<b>\$241,902</b>	<b>\$148,780</b>	<b>\$62,553</b>	<b>\$333,312</b>	<b>\$139,242</b>	<b>-</b>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	26	25	25	26	25	-
8180 Position Reconciliation	-	(1)	(1)	-	-	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>26</b>	<b>24</b>	<b>24</b>	<b>26</b>	<b>25</b>	<b>-</b>
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	24.88	23.88	23.88	24.88	23.88	-
8280 FTE Reconciliation	-	(1.00)	(1.00)	-	-	-
<b>TOTAL AUTHORIZED FTE</b>	<b>24.88</b>	<b>22.88</b>	<b>22.88</b>	<b>24.88</b>	<b>23.88</b>	<b>-</b>

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	2,454,298	859,991	859,991	969,855	969,855	-
<b>0030 Beginning Balance Adjustment</b>						
3400 Other Funds Ltd	5,087	-	-	-	-	-
<b>BEGINNING BALANCE</b>						
3400 Other Funds Ltd	2,459,385	859,991	859,991	969,855	969,855	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$2,459,385</b>	<b>\$859,991</b>	<b>\$859,991</b>	<b>\$969,855</b>	<b>\$969,855</b>	<b>-</b>
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	7,163,378	9,057,681	9,235,168	26,143,526	7,072,917	-
<b>FEDERAL FUNDS AS OTHER FUNDS</b>						
<b>0355 Federal Revenues</b>						
3400 Other Funds Ltd	187,432	740,000	740,000	376,200	376,200	-
<b>CHARGES FOR SERVICES</b>						
<b>0410 Charges for Services</b>						
3400 Other Funds Ltd	253,207	-	-	-	-	-
<b>FINES, RENTS AND ROYALTIES</b>						
<b>0510 Rents and Royalties</b>						
3400 Other Funds Ltd	2,949,957	2,978,144	2,978,144	3,009,720	3,009,720	-
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	1,368	-	-	-	-	-
<b>SALES INCOME</b>						
<b>0705 Sales Income</b>						
3400 Other Funds Ltd	6,871	-	-	-	-	-
<b>DONATIONS AND CONTRIBUTIONS</b>						
<b>0905 Donations</b>						
3400 Other Funds Ltd	50,000	-	-	-	-	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	689,749	320,000	456,457	392,000	392,000	-
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						
6400 Federal Funds Ltd	81,276,610	83,381,178	85,326,225	96,716,204	88,395,083	-
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3400 Other Funds Ltd	390,892	-	-	-	-	-
6400 Federal Funds Ltd	249,839	-	-	-	-	-
All Funds	640,731	-	-	-	-	-
<b>1330 Tsfr From Energy, Dept of</b>						
3400 Other Funds Ltd	50,000	-	-	-	-	-
<b>TRANSFERS IN</b>						
3400 Other Funds Ltd	440,892	-	-	-	-	-
6400 Federal Funds Ltd	249,839	-	-	-	-	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>TOTAL TRANSFERS IN</b>	<b>\$690,731</b>	-	-	-	-	-
<b>REVENUE CATEGORIES</b>						
8000 General Fund	7,163,378	9,057,681	9,235,168	26,143,526	7,072,917	-
3400 Other Funds Ltd	4,579,476	4,038,144	4,174,601	3,777,920	3,777,920	-
6400 Federal Funds Ltd	81,526,449	83,381,178	85,326,225	96,716,204	88,395,083	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$93,269,303</b>	<b>\$96,477,003</b>	<b>\$98,735,994</b>	<b>\$126,637,650</b>	<b>\$99,245,920</b>	-
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3400 Other Funds Ltd	(447,632)	(106,014)	(106,014)	(102,541)	(102,541)	-
6400 Federal Funds Ltd	(249,839)	-	-	-	-	-
All Funds	(697,471)	(106,014)	(106,014)	(102,541)	(102,541)	-
<b>2020 Transfer Out - Indirect Cost</b>						
6400 Federal Funds Ltd	(1,047,942)	(1,368,101)	(1,368,101)	(1,428,822)	(1,428,822)	-
<b>TRANSFERS OUT</b>						
3400 Other Funds Ltd	(447,632)	(106,014)	(106,014)	(102,541)	(102,541)	-
6400 Federal Funds Ltd	(1,297,781)	(1,368,101)	(1,368,101)	(1,428,822)	(1,428,822)	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$1,745,413)</b>	<b>(\$1,474,115)</b>	<b>(\$1,474,115)</b>	<b>(\$1,531,363)</b>	<b>(\$1,531,363)</b>	-
<b>AVAILABLE REVENUES</b>						
8000 General Fund	7,163,378	9,057,681	9,235,168	26,143,526	7,072,917	-
3400 Other Funds Ltd	6,591,229	4,792,121	4,928,578	4,645,234	4,645,234	-
6400 Federal Funds Ltd	80,228,668	82,013,077	83,958,124	95,287,382	86,966,261	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$93,983,275</b>	<b>\$95,862,879</b>	<b>\$98,121,870</b>	<b>\$126,076,142</b>	<b>\$98,684,412</b>	-

**EXPENDITURES**

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<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
8000 General Fund	2,117,913	1,883,736	1,969,190	2,105,538	1,952,630	-
3400 Other Funds Ltd	950,842	1,823,511	1,930,766	2,000,090	2,000,090	-
6400 Federal Funds Ltd	25,780,751	28,080,105	29,498,978	30,063,017	29,489,613	-
All Funds	28,849,506	31,787,352	33,398,934	34,168,645	33,442,333	-
<b>3160 Temporary Appointments</b>						
3400 Other Funds Ltd	8,834	-	-	-	-	-
6400 Federal Funds Ltd	366,338	-	-	-	-	-
All Funds	375,172	-	-	-	-	-
<b>3170 Overtime Payments</b>						
8000 General Fund	22,498	-	-	-	-	-
3400 Other Funds Ltd	3,943	-	-	-	-	-
6400 Federal Funds Ltd	580,744	45,216	45,216	46,889	46,889	-
All Funds	607,185	45,216	45,216	46,889	46,889	-
<b>3180 Shift Differential</b>						
8000 General Fund	602	-	-	-	-	-
3400 Other Funds Ltd	10,664	-	-	-	-	-
6400 Federal Funds Ltd	22,281	31,920	31,920	33,101	33,101	-
All Funds	33,547	31,920	31,920	33,101	33,101	-
<b>3190 All Other Differential</b>						
8000 General Fund	158,195	1,126,148	1,126,148	1,167,816	-	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	49,322	-	-	-	-	-
6400 Federal Funds Ltd	183,233	-	-	-	-	-
All Funds	390,750	1,126,148	1,126,148	1,167,816	-	-
<b>SALARIES &amp; WAGES</b>						
8000 General Fund	2,299,208	3,009,884	3,095,338	3,273,354	1,952,630	-
3400 Other Funds Ltd	1,023,605	1,823,511	1,930,766	2,000,090	2,000,090	-
6400 Federal Funds Ltd	26,933,347	28,157,241	29,576,114	30,143,007	29,569,603	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$30,256,160</b>	<b>\$32,990,636</b>	<b>\$34,602,218</b>	<b>\$35,416,451</b>	<b>\$33,522,323</b>	-
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	692	908	908	1,263	1,146	-
3400 Other Funds Ltd	1,182	2,727	2,727	3,538	3,538	-
6400 Federal Funds Ltd	9,952	11,061	11,061	14,698	14,245	-
All Funds	11,826	14,696	14,696	19,499	18,929	-
<b>3220 Public Employees' Retire Cont</b>						
8000 General Fund	228,424	475,253	488,747	630,478	378,351	-
3400 Other Funds Ltd	193,851	287,946	304,882	381,820	381,820	-
6400 Federal Funds Ltd	4,403,044	4,446,028	4,670,067	5,754,294	5,644,832	-
All Funds	4,825,319	5,209,227	5,463,696	6,766,592	6,405,003	-
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	100,873	113,349	177,104	182,159	182,159	-
3400 Other Funds Ltd	73,291	113,587	107,297	116,080	116,080	-
6400 Federal Funds Ltd	1,787,648	1,590,993	1,656,797	1,614,084	1,614,084	-

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All Funds	1,961,812	1,817,929	1,941,198	1,912,323	1,912,323	-
<b>3230 Social Security Taxes</b>						
8000 General Fund	118,771	230,248	236,786	252,652	151,617	-
3400 Other Funds Ltd	92,845	139,508	147,713	153,011	153,011	-
6400 Federal Funds Ltd	2,113,046	2,154,024	2,262,566	2,305,946	2,262,081	-
All Funds	2,324,662	2,523,780	2,647,065	2,711,609	2,566,709	-
<b>3240 Unemployment Assessments</b>						
8000 General Fund	3,429	37,930	37,930	39,333	39,089	-
3400 Other Funds Ltd	79,928	-	-	-	-	-
6400 Federal Funds Ltd	457,527	61,744	61,744	64,029	64,029	-
All Funds	540,884	99,674	99,674	103,362	103,118	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
8000 General Fund	1,011	1,391	1,391	1,524	1,377	-
3400 Other Funds Ltd	1,019	4,280	4,280	4,280	4,280	-
6400 Federal Funds Ltd	15,738	17,370	17,370	17,789	17,246	-
All Funds	17,768	23,041	23,041	23,593	22,903	-
<b>3260 Mass Transit Tax</b>						
8000 General Fund	8,025	10,939	11,451	19,389	11,824	-
3400 Other Funds Ltd	6,500	11,012	11,656	12,001	12,001	-
All Funds	14,525	21,951	23,107	31,390	23,825	-
<b>3270 Flexible Benefits</b>						
8000 General Fund	543,455	619,292	627,026	739,908	669,571	-
3400 Other Funds Ltd	470,692	610,039	619,746	666,150	666,150	-

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6400 Federal Funds Ltd	7,697,473	7,684,845	7,812,634	8,594,742	8,331,719	-
All Funds	8,711,620	8,914,176	9,059,406	10,000,800	9,667,440	-
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	1,004,680	1,489,310	1,581,343	1,866,706	1,435,134	-
3400 Other Funds Ltd	919,308	1,169,099	1,198,301	1,336,880	1,336,880	-
6400 Federal Funds Ltd	16,484,428	15,966,065	16,492,239	18,365,582	17,948,236	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$18,408,416</b>	<b>\$18,624,474</b>	<b>\$19,271,883</b>	<b>\$21,569,168</b>	<b>\$20,720,250</b>	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	-	(14,086)	(14,086)	(46,673)	(46,673)	-
3400 Other Funds Ltd	-	(796)	(796)	(24,958)	(24,958)	-
6400 Federal Funds Ltd	-	(226,957)	(226,957)	(517,518)	(517,518)	-
All Funds	-	(241,839)	(241,839)	(589,149)	(589,149)	-
<b>3465 Reconciliation Adjustment</b>						
8000 General Fund	-	6,664	6,664	-	(7,840)	-
3400 Other Funds Ltd	-	29,903	29,903	-	-	-
6400 Federal Funds Ltd	-	(89,819)	(89,819)	-	-	-
All Funds	-	(53,252)	(53,252)	-	(7,840)	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
8000 General Fund	-	(7,422)	(7,422)	(46,673)	(54,513)	-
3400 Other Funds Ltd	-	29,107	29,107	(24,958)	(24,958)	-
6400 Federal Funds Ltd	-	(316,776)	(316,776)	(517,518)	(517,518)	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$295,091)</b>	<b>(\$295,091)</b>	<b>(\$589,149)</b>	<b>(\$596,989)</b>	-

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<b>PERSONAL SERVICES</b>						
8000 General Fund	3,303,888	4,491,772	4,669,259	5,093,387	3,333,251	-
3400 Other Funds Ltd	1,942,913	3,021,717	3,158,174	3,312,012	3,312,012	-
6400 Federal Funds Ltd	43,417,775	43,806,530	45,751,577	47,991,071	47,000,321	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$48,664,576</b>	<b>\$51,320,019</b>	<b>\$53,579,010</b>	<b>\$56,396,470</b>	<b>\$53,645,584</b>	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	6,595	11,770	11,770	12,206	12,206	-
3400 Other Funds Ltd	33,819	7,611	7,611	7,893	7,893	-
6400 Federal Funds Ltd	107,673	214,788	214,788	200,199	200,199	-
All Funds	148,087	234,169	234,169	220,298	220,298	-
<b>4125 Out of State Travel</b>						
8000 General Fund	7,337	14,375	14,375	14,906	14,906	-
3400 Other Funds Ltd	575	837	837	868	868	-
6400 Federal Funds Ltd	109,438	260,092	260,092	273,790	273,790	-
All Funds	117,350	275,304	275,304	289,564	289,564	-
<b>4150 Employee Training</b>						
8000 General Fund	5,605	8,755	8,755	7,763	7,763	-
3400 Other Funds Ltd	5,750	1,182	1,182	171	171	-
6400 Federal Funds Ltd	229,539	778,250	778,250	769,598	769,598	-
All Funds	240,894	788,187	788,187	777,532	777,532	-
<b>4175 Office Expenses</b>						
8000 General Fund	14,215	16,332	16,332	16,936	15,595	-

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3400 Other Funds Ltd	13,216	1,341	1,341	1,391	1,281	-
6400 Federal Funds Ltd	142,895	260,598	260,598	258,056	238,408	-
All Funds	170,326	278,271	278,271	276,383	255,284	-
<b>4200 Telecommunications</b>						
8000 General Fund	6,900	27,739	27,739	28,765	27,772	-
3400 Other Funds Ltd	66,081	51,318	51,318	53,217	51,379	-
6400 Federal Funds Ltd	123,129	146,932	146,932	115,121	111,557	-
All Funds	196,110	225,989	225,989	197,103	190,708	-
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	257,156	391,961	391,961	398,435	378,302	-
3400 Other Funds Ltd	324,604	177,102	177,102	113,247	107,525	-
6400 Federal Funds Ltd	2,470,497	1,340,443	1,340,443	1,695,894	1,610,201	-
All Funds	3,052,257	1,909,506	1,909,506	2,207,576	2,096,028	-
<b>4250 Data Processing</b>						
8000 General Fund	3,118	295	295	306	289	-
3400 Other Funds Ltd	993	-	-	-	-	-
6400 Federal Funds Ltd	34,812	31,761	31,761	13,627	13,293	-
All Funds	38,923	32,056	32,056	13,933	13,582	-
<b>4275 Publicity and Publications</b>						
8000 General Fund	1,654	5,600	5,600	5,807	5,807	-
3400 Other Funds Ltd	2,051	1,537	1,537	1,594	1,594	-
6400 Federal Funds Ltd	21,071	58,804	58,804	62,480	62,480	-
All Funds	24,776	65,941	65,941	69,881	69,881	-

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<b>4300 Professional Services</b>						
8000 General Fund	15,079	20,835	20,835	10,890,690	21,690	-
3400 Other Funds Ltd	207,899	9,024	9,024	9,394	9,394	-
6400 Federal Funds Ltd	122,870	157,757	157,757	154,123	154,123	-
All Funds	345,848	187,616	187,616	11,054,207	185,207	-
<b>4315 IT Professional Services</b>						
8000 General Fund	736	-	-	-	-	-
3400 Other Funds Ltd	3,035	-	-	-	-	-
6400 Federal Funds Ltd	4,259	-	-	-	-	-
All Funds	8,030	-	-	-	-	-
<b>4325 Attorney General</b>						
8000 General Fund	53,610	50,185	50,185	56,780	53,050	-
3400 Other Funds Ltd	144,153	-	-	-	-	-
6400 Federal Funds Ltd	142,885	29,574	29,574	38,461	36,263	-
All Funds	340,648	79,759	79,759	95,241	89,313	-
<b>4350 Dispute Resolution Services</b>						
8000 General Fund	963	-	-	-	-	-
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	784	1,786	1,786	1,852	1,852	-
3400 Other Funds Ltd	-	105	105	109	109	-
6400 Federal Funds Ltd	4,314	9,855	9,855	10,719	10,719	-
All Funds	5,098	11,746	11,746	12,680	12,680	-
<b>4400 Dues and Subscriptions</b>						

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8000 General Fund	2,202	1,611	1,611	1,670	1,670	-
3400 Other Funds Ltd	5,591	7,451	7,451	7,727	7,727	-
6400 Federal Funds Ltd	6,919	32,415	32,415	34,855	34,855	-
All Funds	14,712	41,477	41,477	44,252	44,252	-
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	2,182	76,157	76,157	81,412	91,853	-
3400 Other Funds Ltd	-	-	-	-	5,694	-
6400 Federal Funds Ltd	434,707	725,386	725,386	775,438	882,204	-
All Funds	436,889	801,543	801,543	856,850	979,751	-
<b>4450 Fuels and Utilities</b>						
8000 General Fund	1,991,137	2,163,935	2,163,935	2,544,000	2,244,000	-
3400 Other Funds Ltd	297,928	985,455	985,455	521,917	521,917	-
6400 Federal Funds Ltd	7,521,040	13,348,788	13,348,788	15,065,219	13,865,219	-
All Funds	9,810,105	16,498,178	16,498,178	18,131,136	16,631,136	-
<b>4475 Facilities Maintenance</b>						
8000 General Fund	761,302	1,426,796	1,426,796	503,977	503,977	-
3400 Other Funds Ltd	405,610	221,196	221,196	229,380	229,380	-
6400 Federal Funds Ltd	7,918,726	8,940,976	8,940,976	11,218,371	11,218,371	-
All Funds	9,085,638	10,588,968	10,588,968	11,951,728	11,951,728	-
<b>4500 Food and Kitchen Supplies</b>						
8000 General Fund	-	294	294	305	305	-
3400 Other Funds Ltd	147	-	-	-	-	-
6400 Federal Funds Ltd	1,614	11,064	11,064	10,433	10,433	-

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All Funds	1,761	11,358	11,358	10,738	10,738	-
<b>4525 Medical Services and Supplies</b>						
8000 General Fund	349	310	310	321	321	-
3400 Other Funds Ltd	414	-	-	-	-	-
6400 Federal Funds Ltd	45,995	116,821	116,821	116,237	116,237	-
All Funds	46,758	117,131	117,131	116,558	116,558	-
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	2,305	10,423	10,423	10,808	10,808	-
3400 Other Funds Ltd	287,638	562	562	583	583	-
6400 Federal Funds Ltd	664,002	92,197	92,197	95,611	95,611	-
All Funds	953,945	103,182	103,182	107,002	107,002	-
<b>4625 Other COI Costs</b>						
8000 General Fund	4,219	-	-	-	-	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	513,997	130,328	130,328	6,259,141	133,441	-
3400 Other Funds Ltd	351,341	104,423	104,423	106,106	106,106	-
6400 Federal Funds Ltd	12,121,557	8,406,572	8,406,572	13,044,215	6,918,515	-
All Funds	12,986,895	8,641,323	8,641,323	19,409,462	7,158,062	-
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	32,975	34,488	34,488	35,764	35,764	-
3400 Other Funds Ltd	29,413	30,575	30,575	31,706	31,706	-
6400 Federal Funds Ltd	1,176,352	2,065,039	2,065,039	2,130,644	2,130,644	-
All Funds	1,238,740	2,130,102	2,130,102	2,198,114	2,198,114	-

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<b>4715 IT Expendable Property</b>						
8000 General Fund	29,735	29,656	29,656	30,753	30,753	-
3400 Other Funds Ltd	100,876	13,447	13,447	13,945	13,945	-
6400 Federal Funds Ltd	237,520	445,564	445,564	453,232	453,232	-
All Funds	368,131	488,667	488,667	497,930	497,930	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	3,714,155	4,423,631	4,423,631	20,902,597	3,592,124	-
3400 Other Funds Ltd	2,281,134	1,613,166	1,613,166	1,099,248	1,097,272	-
6400 Federal Funds Ltd	33,641,814	37,473,676	37,473,676	46,536,323	39,205,952	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$39,637,103</b>	<b>\$43,510,473</b>	<b>\$43,510,473</b>	<b>\$68,538,168</b>	<b>\$43,895,348</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>						
<b>5200 Technical Equipment</b>						
6400 Federal Funds Ltd	50,356	53,463	53,463	55,441	55,441	-
<b>5350 Industrial and Heavy Equipment</b>						
6400 Federal Funds Ltd	-	223,784	223,784	232,064	232,064	-
<b>5400 Automotive and Aircraft</b>						
3400 Other Funds Ltd	-	72,011	72,011	74,675	74,675	-
<b>5450 Agricultural Equip. and Mach.</b>						
6400 Federal Funds Ltd	31,061	-	-	-	-	-
<b>5550 Data Processing Software</b>						
6400 Federal Funds Ltd	176,722	22,205	22,205	23,027	23,027	-
<b>5600 Data Processing Hardware</b>						
8000 General Fund	4,347	-	-	-	-	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	12,327	-	-	-	-	-
6400 Federal Funds Ltd	38,603	86,623	86,623	89,828	89,828	-
All Funds	55,277	86,623	86,623	89,828	89,828	-
<b>5650 Land and Improvements</b>						
6400 Federal Funds Ltd	93,145	-	-	-	-	-
<b>5700 Building Structures</b>						
6400 Federal Funds Ltd	219,236	-	-	-	-	-
<b>5900 Other Capital Outlay</b>						
8000 General Fund	2,516	-	-	-	-	-
3400 Other Funds Ltd	5,892	-	-	-	-	-
6400 Federal Funds Ltd	559,956	346,796	346,796	359,628	359,628	-
All Funds	568,364	346,796	346,796	359,628	359,628	-
<b>CAPITAL OUTLAY</b>						
8000 General Fund	6,863	-	-	-	-	-
3400 Other Funds Ltd	18,219	72,011	72,011	74,675	74,675	-
6400 Federal Funds Ltd	1,169,079	732,871	732,871	759,988	759,988	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$1,194,161</b>	<b>\$804,882</b>	<b>\$804,882</b>	<b>\$834,663</b>	<b>\$834,663</b>	-
<b>SPECIAL PAYMENTS</b>						
<b>6065 Loan Repaid To State Agencies</b>						
8000 General Fund	138,472	142,278	142,278	147,542	147,542	-
3400 Other Funds Ltd	60,194	44,198	44,198	-	-	-
All Funds	198,666	186,476	186,476	147,542	147,542	-

**EXPENDITURES**

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8000 General Fund	7,163,378	9,057,681	9,235,168	26,143,526	7,072,917	-
3400 Other Funds Ltd	4,302,460	4,751,092	4,887,549	4,485,935	4,483,959	-
6400 Federal Funds Ltd	78,228,668	82,013,077	83,958,124	95,287,382	86,966,261	-
<b>TOTAL EXPENDITURES</b>	<b>\$89,694,506</b>	<b>\$95,821,850</b>	<b>\$98,080,841</b>	<b>\$125,916,843</b>	<b>\$98,523,137</b>	-
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	2,288,769	41,029	41,029	159,299	161,275	-
6400 Federal Funds Ltd	2,000,000	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$4,288,769</b>	<b>\$41,029</b>	<b>\$41,029</b>	<b>\$159,299</b>	<b>\$161,275</b>	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	407	339	339	347	337	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>407</b>	<b>339</b>	<b>339</b>	<b>347</b>	<b>337</b>	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	363.80	297.38	297.38	305.38	295.38	-
8280 FTE Reconciliation	-	(0.87)	(0.87)	-	-	-
<b>TOTAL AUTHORIZED FTE</b>	<b>363.80</b>	<b>296.51</b>	<b>296.51</b>	<b>305.38</b>	<b>295.38</b>	-

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<b>BEGINNING BALANCE</b>						
0025 Beginning Balance						
3400 Other Funds Ltd	8,373,452	12,500,000	12,500,000	11,029,218	11,029,218	-
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
0050 General Fund Appropriation						
8000 General Fund	1,848,191	1,855,221	1,911,839	3,573,528	1,880,171	-
<b>INTEREST EARNINGS</b>						
0605 Interest Income						
3400 Other Funds Ltd	17,824	-	-	-	-	-
<b>SALES INCOME</b>						
0705 Sales Income						
3400 Other Funds Ltd	1,547	-	-	-	-	-
<b>OTHER</b>						
0975 Other Revenues						
3400 Other Funds Ltd	61,772	38,008	38,008	28,000	28,000	-
<b>FEDERAL FUNDS REVENUE</b>						
0995 Federal Funds						
6400 Federal Funds Ltd	56,358,897	161,857,041	162,075,213	170,267,369	168,158,735	-
<b>TRANSFERS IN</b>						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	32,458,820	-	-	-	-	-
1050 Transfer In Other						

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3400 Other Funds Ltd	15,403,071	-	-	-	-	-
<b>1060 Transfer from General Fund</b>						
3400 Other Funds Ltd	275,000	-	-	-	-	-
<b>1109 Tsfr From Aviation, Dept of</b>						
3400 Other Funds Ltd	51,751	51,751	51,751	75,000	75,000	-
<b>1150 Tsfr From Revenue, Dept of</b>						
3400 Other Funds Ltd	78,631,300	81,300,000	81,300,000	84,100,000	84,100,000	-
<b>TRANSFERS IN</b>						
3400 Other Funds Ltd	126,819,942	81,351,751	81,351,751	84,175,000	84,175,000	-
<b>TOTAL TRANSFERS IN</b>	<b>\$126,819,942</b>	<b>\$81,351,751</b>	<b>\$81,351,751</b>	<b>\$84,175,000</b>	<b>\$84,175,000</b>	<b>-</b>
<b>REVENUE CATEGORIES</b>						
8000 General Fund	1,848,191	1,855,221	1,911,839	3,573,528	1,880,171	-
3400 Other Funds Ltd	126,901,085	81,389,759	81,389,759	84,203,000	84,203,000	-
6400 Federal Funds Ltd	56,358,897	161,857,041	162,075,213	170,267,369	168,158,735	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$185,108,173</b>	<b>\$245,102,021</b>	<b>\$245,376,811</b>	<b>\$258,043,897</b>	<b>\$254,241,906</b>	<b>-</b>
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3400 Other Funds Ltd	(32,891,797)	(220,109)	(220,109)	(250,523)	(250,523)	-
<b>2050 Transfer to Other</b>						
3400 Other Funds Ltd	(16,353,951)	-	-	-	-	-
<b>2123 Tsfr To OR Business Development</b>						
3400 Other Funds Ltd	(3,656,618)	-	-	-	-	-
<b>2257 Tsfr To Police, Dept of State</b>						

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3400 Other Funds Ltd	-	-	-	-	(251,145)	-
<b>TRANSFERS OUT</b>						
3400 Other Funds Ltd	(52,902,366)	(220,109)	(220,109)	(250,523)	(501,668)	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$52,902,366)</b>	<b>(\$220,109)</b>	<b>(\$220,109)</b>	<b>(\$250,523)</b>	<b>(\$501,668)</b>	<b>-</b>
<b>AVAILABLE REVENUES</b>						
8000 General Fund	1,848,191	1,855,221	1,911,839	3,573,528	1,880,171	-
3400 Other Funds Ltd	82,372,171	93,669,650	93,669,650	94,981,695	94,730,550	-
6400 Federal Funds Ltd	56,358,897	161,857,041	162,075,213	170,267,369	168,158,735	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$140,579,259</b>	<b>\$257,381,912</b>	<b>\$257,656,702</b>	<b>\$268,822,592</b>	<b>\$264,769,456</b>	<b>-</b>
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
8000 General Fund	469,038	693,698	728,248	1,649,766	658,918	-
3400 Other Funds Ltd	2,226,019	2,223,695	2,364,619	2,581,954	2,527,012	-
6400 Federal Funds Ltd	2,447,679	2,783,120	2,954,274	3,579,344	3,010,318	-
All Funds	5,142,736	5,700,513	6,047,141	7,811,064	6,196,248	-
<b>3160 Temporary Appointments</b>						
8000 General Fund	42,603	-	-	-	-	-
6400 Federal Funds Ltd	34,005	-	-	-	-	-
All Funds	76,608	-	-	-	-	-
<b>3170 Overtime Payments</b>						
8000 General Fund	2,398	6,079	6,079	6,304	6,304	-

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3400 Other Funds Ltd	11,782	1,132	1,132	1,174	1,174	-
6400 Federal Funds Ltd	8,884	2,765	2,765	2,867	2,867	-
All Funds	23,064	9,976	9,976	10,345	10,345	-
<b>3180 Shift Differential</b>						
8000 General Fund	-	950	950	985	985	-
3400 Other Funds Ltd	-	16	16	17	17	-
6400 Federal Funds Ltd	-	76	76	79	79	-
All Funds	-	1,042	1,042	1,081	1,081	-
<b>3190 All Other Differential</b>						
8000 General Fund	4,913	5,051	5,051	5,238	5,238	-
3400 Other Funds Ltd	22,989	13,343	13,343	13,837	13,837	-
6400 Federal Funds Ltd	26,540	7,245	7,245	7,514	7,514	-
All Funds	54,442	25,639	25,639	26,589	26,589	-
<b>SALARIES &amp; WAGES</b>						
8000 General Fund	518,952	705,778	740,328	1,662,293	671,445	-
3400 Other Funds Ltd	2,260,790	2,238,186	2,379,110	2,596,982	2,542,040	-
6400 Federal Funds Ltd	2,517,108	2,793,206	2,964,360	3,589,804	3,020,778	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$5,296,850</b>	<b>\$5,737,170</b>	<b>\$6,083,798</b>	<b>\$7,849,079</b>	<b>\$6,234,263</b>	<b>-</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	148	227	227	721	235	-
3400 Other Funds Ltd	614	719	719	1,004	991	-
6400 Federal Funds Ltd	759	930	930	1,509	1,212	-

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All Funds	1,521	1,876	1,876	3,234	2,438	-
<b>3220 Public Employees' Retire Cont</b>						
8000 General Fund	70,034	111,441	116,896	317,393	128,249	-
3400 Other Funds Ltd	320,227	353,408	375,660	495,762	485,275	-
6400 Federal Funds Ltd	360,206	441,046	468,071	685,308	576,678	-
All Funds	750,467	905,895	960,627	1,498,463	1,190,202	-
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	30,265	30,893	41,529	44,373	44,373	-
3400 Other Funds Ltd	141,054	151,308	131,697	142,130	142,130	-
6400 Federal Funds Ltd	157,286	172,870	164,355	175,319	175,319	-
All Funds	328,605	355,071	337,581	361,822	361,822	-
<b>3230 Social Security Taxes</b>						
8000 General Fund	38,794	53,991	56,634	127,183	51,390	-
3400 Other Funds Ltd	170,778	171,221	182,002	198,672	194,468	-
6400 Federal Funds Ltd	189,532	213,680	226,773	274,635	231,096	-
All Funds	399,104	438,892	465,409	600,490	476,954	-
<b>3240 Unemployment Assessments</b>						
8000 General Fund	1,283	-	-	-	-	-
3400 Other Funds Ltd	4,701	-	-	-	-	-
6400 Federal Funds Ltd	14,662	-	-	-	-	-
All Funds	20,646	-	-	-	-	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
8000 General Fund	259	352	352	874	284	-

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3400 Other Funds Ltd	1,040	1,122	1,122	1,208	1,190	-
6400 Federal Funds Ltd	1,203	1,456	1,456	1,817	1,457	-
All Funds	2,502	2,930	2,930	3,899	2,931	-
<b>3260 Mass Transit Tax</b>						
8000 General Fund	3,159	4,235	4,442	9,970	4,585	-
3400 Other Funds Ltd	13,626	13,429	14,274	15,578	14,690	-
All Funds	16,785	17,664	18,716	25,548	19,275	-
<b>3270 Flexible Benefits</b>						
8000 General Fund	120,300	158,490	161,617	428,922	139,733	-
3400 Other Funds Ltd	510,996	497,963	510,717	585,435	577,101	-
6400 Federal Funds Ltd	597,196	644,803	660,218	873,294	704,113	-
All Funds	1,228,492	1,301,256	1,332,552	1,887,651	1,420,947	-
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	264,242	359,629	381,697	929,436	368,849	-
3400 Other Funds Ltd	1,163,036	1,189,170	1,216,191	1,439,789	1,415,845	-
6400 Federal Funds Ltd	1,320,844	1,474,785	1,521,803	2,011,882	1,689,875	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$2,748,122</b>	<b>\$3,023,584</b>	<b>\$3,119,691</b>	<b>\$4,381,107</b>	<b>\$3,474,569</b>	<b>-</b>
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	-	-	-	(15,317)	(15,317)	-
3400 Other Funds Ltd	-	(27,905)	(27,905)	(47,295)	(47,295)	-
6400 Federal Funds Ltd	-	(27,904)	(27,904)	(38,382)	(38,382)	-
All Funds	-	(55,809)	(55,809)	(100,994)	(100,994)	-

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<b>3465 Reconciliation Adjustment</b>						
3400 Other Funds Ltd	-	-	-	-	(4)	-
6400 Federal Funds Ltd	-	-	-	-	5,024	-
All Funds	-	-	-	-	5,020	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
8000 General Fund	-	-	-	(15,317)	(15,317)	-
3400 Other Funds Ltd	-	(27,905)	(27,905)	(47,295)	(47,299)	-
6400 Federal Funds Ltd	-	(27,904)	(27,904)	(38,382)	(33,358)	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$55,809)</b>	<b>(\$55,809)</b>	<b>(\$100,994)</b>	<b>(\$95,974)</b>	-
<b>PERSONAL SERVICES</b>						
8000 General Fund	783,194	1,065,407	1,122,025	2,576,412	1,024,977	-
3400 Other Funds Ltd	3,423,826	3,399,451	3,567,396	3,989,476	3,910,586	-
6400 Federal Funds Ltd	3,837,952	4,240,087	4,458,259	5,563,304	4,677,295	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$8,044,972</b>	<b>\$8,704,945</b>	<b>\$9,147,680</b>	<b>\$12,129,192</b>	<b>\$9,612,858</b>	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	8,812	1,500	1,500	38,056	1,556	-
3400 Other Funds Ltd	31,003	45,930	45,930	47,629	47,629	-
6400 Federal Funds Ltd	74,397	256,391	256,391	302,377	265,877	-
All Funds	114,212	303,821	303,821	388,062	315,062	-
<b>4125 Out of State Travel</b>						
8000 General Fund	4,608	1,000	1,000	16,537	1,037	-
3400 Other Funds Ltd	24,953	22,123	22,123	22,942	22,942	-

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6400 Federal Funds Ltd	26,973	38,301	38,301	55,218	39,718	-
All Funds	56,534	61,424	61,424	94,697	63,697	-
<b>4150 Employee Training</b>						
8000 General Fund	13,649	1,016	1,016	4,092	842	-
3400 Other Funds Ltd	77,356	10,245	10,245	9,962	9,962	-
6400 Federal Funds Ltd	44,214	36,920	36,920	40,671	37,421	-
All Funds	135,219	48,181	48,181	54,725	48,225	-
<b>4175 Office Expenses</b>						
8000 General Fund	38,126	417	417	8,432	398	-
3400 Other Funds Ltd	14,972	23,548	23,548	24,419	22,485	-
6400 Federal Funds Ltd	37,017	100,047	100,047	111,749	95,531	-
All Funds	90,115	124,012	124,012	144,600	118,414	-
<b>4200 Telecommunications</b>						
8000 General Fund	13,211	1,212	1,212	5,257	1,214	-
3400 Other Funds Ltd	148,075	221,462	221,462	229,656	221,725	-
6400 Federal Funds Ltd	33,687	22,421	22,421	27,250	22,447	-
All Funds	194,973	245,095	245,095	262,163	245,386	-
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	11,241	65,891	65,891	84,043	79,796	-
3400 Other Funds Ltd	30,082	958,975	958,975	108,491	103,009	-
6400 Federal Funds Ltd	36,922	62,830	62,830	84,775	80,491	-
All Funds	78,245	1,087,696	1,087,696	277,309	263,296	-
<b>4250 Data Processing</b>						

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8000 General Fund	4,114	451	451	1,668	443	-
3400 Other Funds Ltd	949,030	983,391	983,391	1,004,096	949,743	-
6400 Federal Funds Ltd	136,067	133,223	133,223	139,352	130,674	-
All Funds	1,089,211	1,117,065	1,117,065	1,145,116	1,080,860	-
<b>4275 Publicity and Publications</b>						
8000 General Fund	1,064	-	-	250	-	-
3400 Other Funds Ltd	18,802	31,515	31,515	32,681	32,681	-
6400 Federal Funds Ltd	27,057	24,786	24,786	25,953	25,703	-
All Funds	46,923	56,301	56,301	58,884	58,384	-
<b>4300 Professional Services</b>						
8000 General Fund	26,822	1,000	1,000	1,541	1,041	-
3400 Other Funds Ltd	787,856	2,193,098	2,193,098	2,283,015	2,283,015	-
6400 Federal Funds Ltd	915,457	925,717	925,717	964,171	963,671	-
All Funds	1,730,135	3,119,815	3,119,815	3,248,727	3,247,727	-
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	-	500,000	500,000	-	-	-
6400 Federal Funds Ltd	75,000	-	-	-	-	-
All Funds	75,000	500,000	500,000	-	-	-
<b>4325 Attorney General</b>						
8000 General Fund	10,197	449	449	508	475	-
3400 Other Funds Ltd	112,057	61,796	61,796	69,916	65,323	-
6400 Federal Funds Ltd	16,199	2,896	2,896	3,277	3,062	-
All Funds	138,453	65,141	65,141	73,701	68,860	-

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<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	516	13	13	1,513	13	-
3400 Other Funds Ltd	13,816	53	53	55	55	-
6400 Federal Funds Ltd	516	1,693	1,693	3,255	1,755	-
All Funds	14,848	1,759	1,759	4,823	1,823	-
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	3,783	45	45	47	47	-
3400 Other Funds Ltd	3,829	2,337	2,337	2,423	2,423	-
6400 Federal Funds Ltd	3,858	1,827	1,827	1,895	1,895	-
All Funds	11,470	4,209	4,209	4,365	4,365	-
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	532,466	714,438	714,438	790,114	766,300	-
3400 Other Funds Ltd	176,078	133,887	133,887	143,125	217,342	-
6400 Federal Funds Ltd	185,899	329,993	329,993	379,142	374,909	-
All Funds	894,443	1,178,318	1,178,318	1,312,381	1,358,551	-
<b>4450 Fuels and Utilities</b>						
8000 General Fund	1,556	302	302	313	313	-
3400 Other Funds Ltd	1,652	12,292	12,292	12,747	12,747	-
6400 Federal Funds Ltd	3,729	20,344	20,344	21,097	21,097	-
All Funds	6,937	32,938	32,938	34,157	34,157	-
<b>4475 Facilities Maintenance</b>						
8000 General Fund	2,413	-	-	-	-	-
3400 Other Funds Ltd	2,370	-	-	-	-	-

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6400 Federal Funds Ltd	1,051	1,085	1,085	1,125	1,125	-
All Funds	5,834	1,085	1,085	1,125	1,125	-
<b>4500 Food and Kitchen Supplies</b>						
8000 General Fund	282	-	-	-	-	-
3400 Other Funds Ltd	163	-	-	-	-	-
6400 Federal Funds Ltd	1,114	-	-	-	-	-
All Funds	1,559	-	-	-	-	-
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	16,867	-	-	-	-	-
3400 Other Funds Ltd	2,741	-	-	-	-	-
6400 Federal Funds Ltd	53,619	-	-	-	-	-
All Funds	73,227	-	-	-	-	-
<b>4600 Intra-agency Charges</b>						
3400 Other Funds Ltd	323,952	-	-	-	-	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	20,297	2,080	2,080	23,945	1,719	-
3400 Other Funds Ltd	50,412	26,323	26,323	25,921	25,921	-
6400 Federal Funds Ltd	71,407	144,932	144,932	170,741	148,515	-
All Funds	142,116	173,335	173,335	220,607	176,155	-
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	15,041	-	-	7,800	-	-
3400 Other Funds Ltd	15,642	13,085	13,085	13,569	13,569	-
6400 Federal Funds Ltd	10,465	60,002	60,002	70,022	62,222	-

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All Funds	41,148	73,087	73,087	91,391	75,791	-
<b>4715 IT Expendable Property</b>						
8000 General Fund	39,871	-	-	13,000	-	-
3400 Other Funds Ltd	45,480	42,911	42,911	44,499	44,499	-
6400 Federal Funds Ltd	169,020	48,735	48,735	63,538	50,538	-
All Funds	254,371	91,646	91,646	121,037	95,037	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	764,936	789,814	789,814	997,116	855,194	-
3400 Other Funds Ltd	2,830,321	5,282,971	5,282,971	4,075,146	4,075,070	-
6400 Federal Funds Ltd	1,923,668	2,212,143	2,212,143	2,465,608	2,326,651	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$5,518,925</b>	<b>\$8,284,928</b>	<b>\$8,284,928</b>	<b>\$7,537,870</b>	<b>\$7,256,915</b>	-
<b>CAPITAL OUTLAY</b>						
<b>5100 Office Furniture and Fixtures</b>						
8000 General Fund	9,000	-	-	-	-	-
3400 Other Funds Ltd	13,739	20,910	20,910	21,684	21,684	-
6400 Federal Funds Ltd	31,958	-	-	-	-	-
All Funds	54,697	20,910	20,910	21,684	21,684	-
<b>5150 Telecommunications Equipment</b>						
3400 Other Funds Ltd	9,756	-	-	-	-	-
<b>5200 Technical Equipment</b>						
8000 General Fund	13,075	-	-	-	-	-
3400 Other Funds Ltd	5,371	15,450	15,450	16,022	16,022	-
6400 Federal Funds Ltd	104,171	73,095	73,095	75,800	75,800	-

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All Funds	122,617	88,545	88,545	91,822	91,822	-
<b>5550 Data Processing Software</b>						
6400 Federal Funds Ltd	-	122,130	122,130	126,649	126,649	-
<b>5600 Data Processing Hardware</b>						
6400 Federal Funds Ltd	1,330	47,879	47,879	49,651	49,651	-
<b>5900 Other Capital Outlay</b>						
8000 General Fund	2,986	-	-	-	-	-
3400 Other Funds Ltd	2,023	-	-	-	-	-
6400 Federal Funds Ltd	25,990	-	-	-	-	-
All Funds	30,999	-	-	-	-	-
<b>CAPITAL OUTLAY</b>						
8000 General Fund	25,061	-	-	-	-	-
3400 Other Funds Ltd	30,889	36,360	36,360	37,706	37,706	-
6400 Federal Funds Ltd	163,449	243,104	243,104	252,100	252,100	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$219,399</b>	<b>\$279,464</b>	<b>\$279,464</b>	<b>\$289,806</b>	<b>\$289,806</b>	-
<b>SPECIAL PAYMENTS</b>						
<b>6015 Dist to Cities</b>						
3400 Other Funds Ltd	34,354,541	35,840,923	35,840,923	37,167,037	37,167,037	-
6400 Federal Funds Ltd	14,801,311	39,379,225	39,379,225	40,836,256	40,836,256	-
All Funds	49,155,852	75,220,148	75,220,148	78,003,293	78,003,293	-
<b>6020 Dist to Counties</b>						
3400 Other Funds Ltd	11,600,672	23,442,858	23,442,858	24,310,244	24,310,244	-
6400 Federal Funds Ltd	18,748,789	30,085,739	30,085,739	31,198,911	31,198,911	-

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All Funds	30,349,461	53,528,597	53,528,597	55,509,155	55,509,155	-
<b>6025 Dist to Other Gov Unit</b>						
3400 Other Funds Ltd	201,973	20,581,341	20,581,341	21,342,851	21,342,851	-
6400 Federal Funds Ltd	7,988,448	63,564,438	63,564,438	65,916,322	65,916,322	-
All Funds	8,190,421	84,145,779	84,145,779	87,259,173	87,259,173	-
<b>6030 Dist to Non-Gov Units</b>						
6400 Federal Funds Ltd	6,966,250	20,522,408	20,522,408	21,281,737	21,281,737	-
<b>6040 Dist to Local School Districts</b>						
3400 Other Funds Ltd	4,491,971	-	-	-	-	-
6400 Federal Funds Ltd	310,803	1,609,897	1,609,897	1,669,463	1,669,463	-
All Funds	4,802,774	1,609,897	1,609,897	1,669,463	1,669,463	-
<b>6060 Intra-Agency Gen Fund Transfer</b>						
8000 General Fund	275,000	-	-	-	-	-
<b>6085 Other Special Payments</b>						
3400 Other Funds Ltd	24,935,446	-	-	-	-	-
<b>6137 Spc Pmt to Justice, Dept of</b>						
6400 Federal Funds Ltd	499,751	-	-	-	-	-
<b>6257 Spc Pmt to Police, Dept of State</b>						
6400 Federal Funds Ltd	210,443	-	-	-	-	-
<b>6259 Spc Pmt to Pub Safety Stds/Trng</b>						
3400 Other Funds Ltd	501,220	515,412	515,412	634,482	634,482	-
<b>6580 Spc Pmt to OR University System</b>						
6400 Federal Funds Ltd	645,768	-	-	-	-	-

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<b>6634 Spc Pmt to Parks and Rec Dept</b>						
6400 Federal Funds Ltd	39,612	-	-	-	-	-
<b>6660 Spc Pmt to Land Conservation Dev</b>						
6400 Federal Funds Ltd	187,653	-	-	1,083,668	-	-
<b>6730 Spc Pmt to Transportation, Dept</b>						
6400 Federal Funds Ltd	35,000	-	-	-	-	-
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	275,000	-	-	-	-	-
3400 Other Funds Ltd	76,085,823	80,380,534	80,380,534	83,454,614	83,454,614	-
6400 Federal Funds Ltd	50,433,828	155,161,707	155,161,707	161,986,357	160,902,689	-
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$126,794,651</b>	<b>\$235,542,241</b>	<b>\$235,542,241</b>	<b>\$245,440,971</b>	<b>\$244,357,303</b>	-
<b>EXPENDITURES</b>						
8000 General Fund	1,848,191	1,855,221	1,911,839	3,573,528	1,880,171	-
3400 Other Funds Ltd	82,370,859	89,099,316	89,267,261	91,556,942	91,477,976	-
6400 Federal Funds Ltd	56,358,897	161,857,041	162,075,213	170,267,369	168,158,735	-
<b>TOTAL EXPENDITURES</b>	<b>\$140,577,947</b>	<b>\$252,811,578</b>	<b>\$253,254,313</b>	<b>\$265,397,839</b>	<b>\$261,516,882</b>	-
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	1,312	4,570,334	4,402,389	3,424,753	3,252,574	-
<b>TOTAL ENDING BALANCE</b>	<b>\$1,312</b>	<b>\$4,570,334</b>	<b>\$4,402,389</b>	<b>\$3,424,753</b>	<b>\$3,252,574</b>	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	45	42	42	56	42	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>45</b>	<b>42</b>	<b>42</b>	<b>56</b>	<b>42</b>	-
<b>AUTHORIZED FTE</b>						

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8250 Class/Unclass FTE Positions	43.41	42.62	42.62	56.62	42.62	-
<b>TOTAL AUTHORIZED FTE</b>	<b>43.41</b>	<b>42.62</b>	<b>42.62</b>	<b>56.62</b>	<b>42.62</b>	<b>-</b>

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<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	685,784	753,117	753,117	530,319	530,319	-
<b>0030 Beginning Balance Adjustment</b>						
3400 Other Funds Ltd	(8,598)	-	-	-	-	-
<b>BEGINNING BALANCE</b>						
3400 Other Funds Ltd	677,186	753,117	753,117	530,319	530,319	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$677,186</b>	<b>\$753,117</b>	<b>\$753,117</b>	<b>\$530,319</b>	<b>\$530,319</b>	<b>-</b>
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	206,062	197,381	197,381	780,448	-	-
<b>CHARGES FOR SERVICES</b>						
<b>0410 Charges for Services</b>						
3400 Other Funds Ltd	4,160,576	-	2,442,000	2,132,680	2,132,680	-
<b>SALES INCOME</b>						
<b>0705 Sales Income</b>						
3400 Other Funds Ltd	5,608	-	-	-	-	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	5,120	1,862,000	1,862,000	8,000	8,000	-
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						

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6400 Federal Funds Ltd	8,183,150	8,532,265	8,795,307	12,218,732	11,378,688	-
<b>TRANSFERS IN</b>						
<b>1050 Transfer In Other</b>						
3400 Other Funds Ltd	-	-	-	22,215	22,215	-
<b>1581 Tsfr From Education, Dept of</b>						
3400 Other Funds Ltd	418,374	413,798	413,798	413,798	413,798	-
<b>TRANSFERS IN</b>						
3400 Other Funds Ltd	418,374	413,798	413,798	436,013	436,013	-
<b>TOTAL TRANSFERS IN</b>	<b>\$418,374</b>	<b>\$413,798</b>	<b>\$413,798</b>	<b>\$436,013</b>	<b>\$436,013</b>	<b>-</b>
<b>REVENUE CATEGORIES</b>						
8000 General Fund	206,062	197,381	197,381	780,448	-	-
3400 Other Funds Ltd	4,589,678	2,275,798	4,717,798	2,576,693	2,576,693	-
6400 Federal Funds Ltd	8,183,150	8,532,265	8,795,307	12,218,732	11,378,688	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$12,978,890</b>	<b>\$11,005,444</b>	<b>\$13,710,486</b>	<b>\$15,575,873</b>	<b>\$13,955,381</b>	<b>-</b>
<b>TRANSFERS OUT</b>						
<b>2020 Transfer Out - Indirect Cost</b>						
3400 Other Funds Ltd	(23,702)	(29,470)	(29,470)	(29,197)	(29,197)	-
6400 Federal Funds Ltd	(97,230)	(112,429)	(112,429)	(136,981)	(136,981)	-
All Funds	(120,932)	(141,899)	(141,899)	(166,178)	(166,178)	-
<b>AVAILABLE REVENUES</b>						
8000 General Fund	206,062	197,381	197,381	780,448	-	-
3400 Other Funds Ltd	5,243,162	2,999,445	5,441,445	3,077,815	3,077,815	-
6400 Federal Funds Ltd	8,085,920	8,419,836	8,682,878	12,081,751	11,241,707	-

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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$13,535,144</b>	<b>\$11,616,662</b>	<b>\$14,321,704</b>	<b>\$15,940,014</b>	<b>\$14,319,522</b>	<b>-</b>
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
3400 Other Funds Ltd	947,108	1,030,476	1,098,750	1,247,022	1,214,556	-
6400 Federal Funds Ltd	3,013,393	3,091,428	3,297,246	4,782,384	4,684,989	-
All Funds	3,960,501	4,121,904	4,395,996	6,029,406	5,899,545	-
<b>3160 Temporary Appointments</b>						
8000 General Fund	-	29	29	30	-	-
3400 Other Funds Ltd	1,753,963	1,447	2,088,830	1,501	1,501	-
6400 Federal Funds Ltd	367,623	58,240	58,240	60,395	60,395	-
All Funds	2,121,586	59,716	2,147,099	61,926	61,896	-
<b>3170 Overtime Payments</b>						
8000 General Fund	-	32	32	33	-	-
3400 Other Funds Ltd	42,245	6,157	6,157	8,541	8,541	-
6400 Federal Funds Ltd	29,670	18,971	18,971	26,142	26,142	-
All Funds	71,915	25,160	25,160	34,716	34,683	-
<b>3180 Shift Differential</b>						
8000 General Fund	-	19	19	20	-	-
3400 Other Funds Ltd	9,225	4,560	4,560	6,885	6,885	-
6400 Federal Funds Ltd	26,195	13,946	13,946	20,931	20,931	-
All Funds	35,420	18,525	18,525	27,836	27,816	-

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<b>3190 All Other Differential</b>						
8000 General Fund	-	6	6	6	-	-
3400 Other Funds Ltd	4,415	3,516	3,516	3,646	3,646	-
6400 Federal Funds Ltd	14,315	10,512	10,512	10,901	10,901	-
All Funds	18,730	14,034	14,034	14,553	14,547	-
<b>SALARIES &amp; WAGES</b>						
8000 General Fund	-	86	86	89	-	-
3400 Other Funds Ltd	2,756,956	1,046,156	3,201,813	1,267,595	1,235,129	-
6400 Federal Funds Ltd	3,451,196	3,193,097	3,398,915	4,900,753	4,803,358	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$6,208,152</b>	<b>\$4,239,339</b>	<b>\$6,600,814</b>	<b>\$6,168,437</b>	<b>\$6,038,487</b>	<b>-</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
3400 Other Funds Ltd	435	506	506	734	709	-
6400 Federal Funds Ltd	1,367	1,518	1,518	2,950	2,870	-
All Funds	1,802	2,024	2,024	3,684	3,579	-
<b>3220 Public Employees' Retire Cont</b>						
8000 General Fund	-	9	9	11	-	-
3400 Other Funds Ltd	140,716	164,963	175,743	241,778	235,580	-
6400 Federal Funds Ltd	470,953	494,991	527,490	924,436	905,843	-
All Funds	611,669	659,963	703,242	1,166,225	1,141,423	-
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	-	4	4	3	-	-
3400 Other Funds Ltd	62,936	64,657	61,472	66,298	66,298	-

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6400 Federal Funds Ltd	213,419	194,015	184,458	198,939	198,939	-
All Funds	276,355	258,676	245,934	265,240	265,237	-
<b>3230 Social Security Taxes</b>						
8000 General Fund	-	5	5	6	(1)	-
3400 Other Funds Ltd	76,355	80,038	244,946	97,007	94,522	-
6400 Federal Funds Ltd	262,814	244,257	260,002	375,237	367,787	-
All Funds	339,169	324,300	504,953	472,250	462,308	-
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	15,160	-	-	1,250	1,250	-
6400 Federal Funds Ltd	47,815	-	-	3,750	3,750	-
All Funds	62,975	-	-	5,000	5,000	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	3,339	782	782	908	873	-
6400 Federal Funds Ltd	2,449	2,392	2,392	3,562	3,467	-
All Funds	5,788	3,174	3,174	4,470	4,340	-
<b>3260 Mass Transit Tax</b>						
3400 Other Funds Ltd	131	-	12,934	-	-	-
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	345,859	351,072	357,251	439,614	423,989	-
6400 Federal Funds Ltd	1,066,676	1,053,216	1,071,753	1,718,892	1,672,012	-
All Funds	1,412,535	1,404,288	1,429,004	2,158,506	2,096,001	-
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	-	18	18	20	(1)	-

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	644,931	662,018	853,634	847,589	823,221	-
6400 Federal Funds Ltd	2,065,493	1,990,389	2,047,613	3,227,766	3,154,668	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$2,710,424</b>	<b>\$2,652,425</b>	<b>\$2,901,265</b>	<b>\$4,075,375</b>	<b>\$3,977,888</b>	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
3400 Other Funds Ltd	-	(32,555)	(32,555)	(28,078)	(28,078)	-
6400 Federal Funds Ltd	-	(97,666)	(97,666)	(155,601)	(155,601)	-
All Funds	-	(130,221)	(130,221)	(183,679)	(183,679)	-
<b>3465 Reconciliation Adjustment</b>						
8000 General Fund	-	-	-	-	1	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
8000 General Fund	-	-	-	-	1	-
3400 Other Funds Ltd	-	(32,555)	(32,555)	(28,078)	(28,078)	-
6400 Federal Funds Ltd	-	(97,666)	(97,666)	(155,601)	(155,601)	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$130,221)</b>	<b>(\$130,221)</b>	<b>(\$183,679)</b>	<b>(\$183,678)</b>	-
<b>PERSONAL SERVICES</b>						
8000 General Fund	-	104	104	109	-	-
3400 Other Funds Ltd	3,401,887	1,675,619	4,022,892	2,087,106	2,030,272	-
6400 Federal Funds Ltd	5,516,689	5,085,820	5,348,862	7,972,918	7,802,425	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$8,918,576</b>	<b>\$6,761,543</b>	<b>\$9,371,858</b>	<b>\$10,060,133</b>	<b>\$9,832,697</b>	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	80,726	1,145	97,429	1,187	1,187	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 24800-004-00-00-00000

2017-19 Biennium

Community Support

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	15,552	20,288	20,288	21,039	21,039	-
All Funds	96,278	21,433	117,717	22,226	22,226	-
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	345	-	-	-	-	-
6400 Federal Funds Ltd	5,725	-	-	25,000	25,000	-
All Funds	6,070	-	-	25,000	25,000	-
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	1,688	263	263	-	-	-
6400 Federal Funds Ltd	46,095	114,089	114,089	116,707	116,707	-
All Funds	47,783	114,352	114,352	116,707	116,707	-
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	14,281	12,006	12,006	19,950	18,964	-
6400 Federal Funds Ltd	79,302	36,623	36,623	60,478	57,470	-
All Funds	93,583	48,629	48,629	80,428	76,434	-
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	8,310	2,302	2,302	2,387	2,305	-
6400 Federal Funds Ltd	28,457	7,968	7,968	8,263	7,978	-
All Funds	36,767	10,270	10,270	10,650	10,283	-
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	-	58	58	34	-	-
3400 Other Funds Ltd	110,153	222,623	222,623	214,816	203,961	-
6400 Federal Funds Ltd	235,574	318,538	318,538	335,512	318,559	-
All Funds	345,727	541,219	541,219	550,362	522,520	-

Budget Support - Detail Revenues and Expenditures  
 2017-19 Biennium  
 Community Support

Cross Reference Number: 24800-004-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>4250 Data Processing</b>						
3400 Other Funds Ltd	18	-	-	-	-	-
6400 Federal Funds Ltd	304	-	-	-	-	-
All Funds	322	-	-	-	-	-
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	545	651	651	1,675	1,675	-
6400 Federal Funds Ltd	1,634	8,367	8,367	11,677	11,677	-
All Funds	2,179	9,018	9,018	13,352	13,352	-
<b>4300 Professional Services</b>						
8000 General Fund	140,263	197,217	197,217	282,484	-	-
3400 Other Funds Ltd	97,089	21,951	21,951	59,226	96,407	-
6400 Federal Funds Ltd	712,057	1,261,027	1,261,027	1,421,854	761,854	-
All Funds	949,409	1,480,195	1,480,195	1,763,564	858,261	-
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	8	-	-	-	-	-
6400 Federal Funds Ltd	22	-	-	-	-	-
All Funds	30	-	-	-	-	-
<b>4325 Attorney General</b>						
3400 Other Funds Ltd	5,792	1,977	1,977	2,237	2,090	-
6400 Federal Funds Ltd	11,248	6,494	6,494	7,347	6,864	-
All Funds	17,040	8,471	8,471	9,584	8,954	-
<b>4375 Employee Recruitment and Develop</b>						
3400 Other Funds Ltd	-	49	49	51	51	-

Budget Support - Detail Revenues and Expenditures

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2017-19 Biennium

Community Support

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	-	148	148	153	153	-
All Funds	-	197	197	204	204	-
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	-	-	-	-	1,596	-
6400 Federal Funds Ltd	-	-	-	-	11,178	-
All Funds	-	-	-	-	12,774	-
<b>4450 Fuels and Utilities</b>						
8000 General Fund	31,751	-	-	-	-	-
3400 Other Funds Ltd	51,085	17,623	17,623	23,775	23,775	-
6400 Federal Funds Ltd	174,350	168,407	168,407	191,138	191,138	-
All Funds	257,186	186,030	186,030	214,913	214,913	-
<b>4475 Facilities Maintenance</b>						
3400 Other Funds Ltd	43,611	8,800	8,800	99,126	99,126	-
6400 Federal Funds Ltd	123,767	85,662	85,662	247,469	247,469	-
All Funds	167,378	94,462	94,462	346,595	346,595	-
<b>4500 Food and Kitchen Supplies</b>						
3400 Other Funds Ltd	141,589	98,398	98,398	173,289	173,289	-
6400 Federal Funds Ltd	420,145	347,931	347,931	497,166	497,166	-
All Funds	561,734	446,329	446,329	670,455	670,455	-
<b>4525 Medical Services and Supplies</b>						
3400 Other Funds Ltd	5,726	5,005	5,005	5,190	5,190	-
6400 Federal Funds Ltd	16,684	15,266	15,266	15,831	15,831	-
All Funds	22,410	20,271	20,271	21,021	21,021	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 24800-004-00-00-00000

2017-19 Biennium

Community Support

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	-	-	-	61,745	-	-
3400 Other Funds Ltd	91,823	7,998	7,998	40,044	69,789	-
6400 Federal Funds Ltd	202,303	171,005	171,005	186,332	186,332	-
All Funds	294,126	179,003	179,003	288,121	256,121	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	19,048	2	2	2	-	-
3400 Other Funds Ltd	162,936	18,489	104,613	48,205	48,205	-
6400 Federal Funds Ltd	200,658	629,306	629,306	739,683	739,683	-
All Funds	382,642	647,797	733,921	787,890	787,888	-
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	-	-	-	227,685	-	-
3400 Other Funds Ltd	25,588	3,804	3,804	28,945	225,076	-
6400 Federal Funds Ltd	62,067	28,678	28,678	104,739	104,739	-
All Funds	87,655	32,482	32,482	361,369	329,815	-
<b>4715 IT Expendable Property</b>						
8000 General Fund	-	-	-	28,943	-	-
3400 Other Funds Ltd	17,206	2,312	2,312	2,398	16,341	-
6400 Federal Funds Ltd	233,287	114,219	114,219	118,445	118,445	-
All Funds	250,493	116,531	116,531	149,786	134,786	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	191,062	197,277	197,277	600,893	-	-
3400 Other Funds Ltd	858,519	425,396	607,804	722,501	989,027	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 24800-004-00-00-00000

2017-19 Biennium

Community Support

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	2,569,231	3,334,016	3,334,016	4,108,833	3,439,282	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$3,618,812</b>	<b>\$3,956,689</b>	<b>\$4,139,097</b>	<b>\$5,432,227</b>	<b>\$4,428,309</b>	-
<b>CAPITAL OUTLAY</b>						
<b>5900 Other Capital Outlay</b>						
8000 General Fund	-	-	-	179,446	-	-
3400 Other Funds Ltd	68,409	-	-	-	-	-
All Funds	68,409	-	-	179,446	-	-
<b>SPECIAL PAYMENTS</b>						
<b>6085 Other Special Payments</b>						
8000 General Fund	15,000	-	-	-	-	-
3400 Other Funds Ltd	105	-	-	-	-	-
All Funds	15,105	-	-	-	-	-
<b>EXPENDITURES</b>						
8000 General Fund	206,062	197,381	197,381	780,448	-	-
3400 Other Funds Ltd	4,328,920	2,101,015	4,630,696	2,809,607	3,019,299	-
6400 Federal Funds Ltd	8,085,920	8,419,836	8,682,878	12,081,751	11,241,707	-
<b>TOTAL EXPENDITURES</b>	<b>\$12,620,902</b>	<b>\$10,718,232</b>	<b>\$13,510,955</b>	<b>\$15,671,806</b>	<b>\$14,261,006</b>	-
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	914,242	898,430	810,749	268,208	58,516	-
<b>TOTAL ENDING BALANCE</b>	<b>\$914,242</b>	<b>\$898,430</b>	<b>\$810,749</b>	<b>\$268,208</b>	<b>\$58,516</b>	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	52	46	46	76	71	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>52</b>	<b>46</b>	<b>46</b>	<b>76</b>	<b>71</b>	-

**Budget Support - Detail Revenues and Expenditures  
2017-19 Biennium  
Community Support**

**Cross Reference Number: 24800-004-00-00-00000**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	46.46	46.00	46.00	64.84	62.94	-
<b>TOTAL AUTHORIZED FTE</b>	<b>46.46</b>	<b>46.00</b>	<b>46.00</b>	<b>64.84</b>	<b>62.94</b>	<b>-</b>

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 24800-087-00-00-00000

2017-19 Biennium

Capital Debt Service and Related costs

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8030 General Fund Debt Svc	8,285,758	9,697,828	9,697,828	12,036,639	12,036,639	-
<b>BOND SALES</b>						
<b>0555 General Fund Obligation Bonds</b>						
3400 Other Funds Ltd	-	153,000	233,000	383,142	383,142	-
3430 Other Funds Debt Svc Ltd	51,959	-	-	-	-	-
All Funds	51,959	153,000	233,000	383,142	383,142	-
<b>0575 Refunding Bonds</b>						
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
All Funds	75,953	-	-	-	-	-
<b>BOND SALES</b>						
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
3400 Other Funds Ltd	-	153,000	233,000	383,142	383,142	-
3430 Other Funds Debt Svc Ltd	51,959	-	-	-	-	-
<b>TOTAL BOND SALES</b>	<b>\$127,912</b>	<b>\$153,000</b>	<b>\$233,000</b>	<b>\$383,142</b>	<b>\$383,142</b>	<b>-</b>

**TRANSFERS IN**

**1010 Transfer In - Intrafund**

3430 Other Funds Debt Svc Ltd	62,632	106,014	106,014	102,541	102,541	-
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**REVENUE CATEGORIES**

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 24800-087-00-00-00000

2017-19 Biennium

Capital Debt Service and Related costs

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8030 General Fund Debt Svc	8,285,758	9,697,828	9,697,828	12,036,639	12,036,639	-
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
3400 Other Funds Ltd	-	153,000	233,000	383,142	383,142	-
3430 Other Funds Debt Svc Ltd	114,591	106,014	106,014	102,541	102,541	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$8,476,302</b>	<b>\$9,956,842</b>	<b>\$10,036,842</b>	<b>\$12,522,322</b>	<b>\$12,522,322</b>	<b>-</b>
<b>AVAILABLE REVENUES</b>						
8030 General Fund Debt Svc	8,285,758	9,697,828	9,697,828	12,036,639	12,036,639	-
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
3400 Other Funds Ltd	-	153,000	233,000	383,142	383,142	-
3430 Other Funds Debt Svc Ltd	114,591	106,014	106,014	102,541	102,541	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$8,476,302</b>	<b>\$9,956,842</b>	<b>\$10,036,842</b>	<b>\$12,522,322</b>	<b>\$12,522,322</b>	<b>-</b>
<b>EXPENDITURES</b>						
<b>SERVICES &amp; SUPPLIES</b>						
<b>4625 Other COI Costs</b>						
3400 Other Funds Ltd	-	153,000	233,000	383,142	383,142	-
<b>4650 Other Services and Supplies</b>						
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	51,959	-	-	-	-	-
All Funds	52,652	-	-	-	-	-
<b>SERVICES &amp; SUPPLIES</b>						
3200 Other Funds Non-Ltd	693	-	-	-	-	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 24800-087-00-00-00000

2017-19 Biennium

Capital Debt Service and Related costs

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	-	153,000	233,000	383,142	383,142	-
3430 Other Funds Debt Svc Ltd	51,959	-	-	-	-	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$52,652</b>	<b>\$153,000</b>	<b>\$233,000</b>	<b>\$383,142</b>	<b>\$383,142</b>	<b>-</b>
<b>DEBT SERVICE</b>						
<b>7050 Pmt To Ret Bond Escrow</b>						
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
<b>7100 Principal - Bonds</b>						
8030 General Fund Debt Svc	1,591,102	3,039,840	3,039,840	5,340,317	5,340,317	-
3430 Other Funds Debt Svc Ltd	-	74,907	74,907	78,466	78,466	-
All Funds	1,591,102	3,114,747	3,114,747	5,418,783	5,418,783	-
<b>7150 Interest - Bonds</b>						
8030 General Fund Debt Svc	1,404,352	1,494,868	1,494,868	3,406,361	3,406,361	-
3430 Other Funds Debt Svc Ltd	23,068	31,107	31,107	24,075	24,075	-
All Funds	1,427,420	1,525,975	1,525,975	3,430,436	3,430,436	-
<b>7200 Principal - COP</b>						
8030 General Fund Debt Svc	4,351,712	4,606,720	4,606,720	3,115,453	3,115,453	-
3430 Other Funds Debt Svc Ltd	35,000	-	-	-	-	-
All Funds	4,386,712	4,606,720	4,606,720	3,115,453	3,115,453	-
<b>7250 Interest - COP</b>						
8030 General Fund Debt Svc	928,457	556,400	556,400	174,508	174,508	-
3430 Other Funds Debt Svc Ltd	4,564	-	-	-	-	-
All Funds	933,021	556,400	556,400	174,508	174,508	-

DEBT SERVICE

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 24800-087-00-00-00000

2017-19 Biennium

Capital Debt Service and Related costs

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8030 General Fund Debt Svc	8,275,623	9,697,828	9,697,828	12,036,639	12,036,639	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	62,632	106,014	106,014	102,541	102,541	-
<b>TOTAL DEBT SERVICE</b>	<b>\$8,413,515</b>	<b>\$9,803,842</b>	<b>\$9,803,842</b>	<b>\$12,139,180</b>	<b>\$12,139,180</b>	<b>-</b>
<b>EXPENDITURES</b>						
8030 General Fund Debt Svc	8,275,623	9,697,828	9,697,828	12,036,639	12,036,639	-
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
3400 Other Funds Ltd	-	153,000	233,000	383,142	383,142	-
3430 Other Funds Debt Svc Ltd	114,591	106,014	106,014	102,541	102,541	-
<b>TOTAL EXPENDITURES</b>	<b>\$8,466,167</b>	<b>\$9,956,842</b>	<b>\$10,036,842</b>	<b>\$12,522,322</b>	<b>\$12,522,322</b>	<b>-</b>
<b>REVERSIONS</b>						
<b>9900 Reversions</b>						
8030 General Fund Debt Svc	(10,135)	-	-	-	-	-

Budget Support - Detail Revenues and Expenditures  
 2017-19 Biennium  
 Capital Improvements

Cross Reference Number: 24800-088-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8010 General Fund Cap Improvement	-	250,000	250,000	-	-	-
<b>DONATIONS AND CONTRIBUTIONS</b>						
<b>0905 Donations</b>						
3010 Other Funds Cap Improvement	-	194,377	194,377	-	-	-
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						
6010 Federal Funds Cap Improvement	1,866,025	4,770,599	4,770,599	4,946,572	4,946,572	-
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3010 Other Funds Cap Improvement	385,000	-	-	-	-	-
<b>REVENUE CATEGORIES</b>						
8010 General Fund Cap Improvement	-	250,000	250,000	-	-	-
3010 Other Funds Cap Improvement	385,000	194,377	194,377	-	-	-
6010 Federal Funds Cap Improvement	1,866,025	4,770,599	4,770,599	4,946,572	4,946,572	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$2,251,025</b>	<b>\$5,214,976</b>	<b>\$5,214,976</b>	<b>\$4,946,572</b>	<b>\$4,946,572</b>	<b>-</b>
<b>AVAILABLE REVENUES</b>						
8010 General Fund Cap Improvement	-	250,000	250,000	-	-	-
3010 Other Funds Cap Improvement	385,000	194,377	194,377	-	-	-
6010 Federal Funds Cap Improvement	1,866,025	4,770,599	4,770,599	4,946,572	4,946,572	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$2,251,025</b>	<b>\$5,214,976</b>	<b>\$5,214,976</b>	<b>\$4,946,572</b>	<b>\$4,946,572</b>	<b>-</b>

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 24800-088-00-00-00000

2017-19 Biennium

Capital Improvements

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>EXPENDITURES</b>						
<b>SERVICES &amp; SUPPLIES</b>						
<b>4225 State Gov. Service Charges</b>						
6010 Federal Funds Cap Improvement	-	1,308	1,308	817	817	-
<b>4325 Attorney General</b>						
6010 Federal Funds Cap Improvement	2,147	-	-	-	-	-
<b>4475 Facilities Maintenance</b>						
6010 Federal Funds Cap Improvement	495,993	-	-	-	-	-
<b>4650 Other Services and Supplies</b>						
6010 Federal Funds Cap Improvement	1,367,885	32	32	33	33	-
<b>SERVICES &amp; SUPPLIES</b>						
6010 Federal Funds Cap Improvement	1,866,025	1,340	1,340	850	850	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$1,866,025</b>	<b>\$1,340</b>	<b>\$1,340</b>	<b>\$850</b>	<b>\$850</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>						
<b>5650 Land and Improvements</b>						
6010 Federal Funds Cap Improvement	-	370,207	370,207	383,905	383,905	-
<b>5700 Building Structures</b>						
3010 Other Funds Cap Improvement	-	194,377	194,377	-	-	-
6010 Federal Funds Cap Improvement	-	3,946,577	3,946,577	4,092,600	4,092,600	-
All Funds	-	4,140,954	4,140,954	4,092,600	4,092,600	-
<b>5750 Equipment - Part of Building</b>						
6010 Federal Funds Cap Improvement	-	287,939	287,939	298,593	298,593	-
<b>5900 Other Capital Outlay</b>						

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Capital Improvements

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
8010 General Fund Cap Improvement	-	250,000	250,000	-	-	-
3010 Other Funds Cap Improvement	385,000	-	-	-	-	-
6010 Federal Funds Cap Improvement	-	164,536	164,536	170,624	170,624	-
All Funds	385,000	414,536	414,536	170,624	170,624	-
<b>CAPITAL OUTLAY</b>						
8010 General Fund Cap Improvement	-	250,000	250,000	-	-	-
3010 Other Funds Cap Improvement	385,000	194,377	194,377	-	-	-
6010 Federal Funds Cap Improvement	-	4,769,259	4,769,259	4,945,722	4,945,722	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$385,000</b>	<b>\$5,213,636</b>	<b>\$5,213,636</b>	<b>\$4,945,722</b>	<b>\$4,945,722</b>	<b>-</b>
<b>EXPENDITURES</b>						
8010 General Fund Cap Improvement	-	250,000	250,000	-	-	-
3010 Other Funds Cap Improvement	385,000	194,377	194,377	-	-	-
6010 Federal Funds Cap Improvement	1,866,025	4,770,599	4,770,599	4,946,572	4,946,572	-
<b>TOTAL EXPENDITURES</b>	<b>\$2,251,025</b>	<b>\$5,214,976</b>	<b>\$5,214,976</b>	<b>\$4,946,572</b>	<b>\$4,946,572</b>	<b>-</b>

Budget Support - Detail Revenues and Expenditures  
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 Capital Construction

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Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>BEGINNING BALANCE</b>						
0025 Beginning Balance						
3020 Other Funds Cap Construction	170,497	3,130,920	3,130,920	2,384,414	2,384,414	-
<b>REVENUE CATEGORIES</b>						
<b>BOND SALES</b>						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construction	8,592,299	11,677,000	18,177,000	23,331,858	23,331,858	-
<b>INTEREST EARNINGS</b>						
0605 Interest Income						
3020 Other Funds Cap Construction	63,010	33,622	33,622	35,162	35,162	-
<b>SALES INCOME</b>						
0705 Sales Income						
3020 Other Funds Cap Construction	3,573,960	6,126,571	11,126,571	101,571	101,571	-
<b>DONATIONS AND CONTRIBUTIONS</b>						
0905 Donations						
3020 Other Funds Cap Construction	-	-	725,963	-	-	-
<b>OTHER</b>						
0975 Other Revenues						
3020 Other Funds Cap Construction	-	-	-	-	1,730,000	-
<b>FEDERAL FUNDS REVENUE</b>						
0995 Federal Funds						
6020 Federal Funds Cap Construction	6,871,998	21,297,418	24,289,251	-	-	-
<b>TRANSFERS IN</b>						

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Capital Construction

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>1010 Transfer In - Intrafund</b>						
3020 Other Funds Cap Construction	220,000	-	-	-	-	-
<b>1050 Transfer In Other</b>						
3020 Other Funds Cap Construction	162,247	-	-	-	-	-
<b>TRANSFERS IN</b>						
3020 Other Funds Cap Construction	382,247	-	-	-	-	-
<b>TOTAL TRANSFERS IN</b>	<b>\$382,247</b>	-	-	-	-	-
<b>REVENUE CATEGORIES</b>						
3020 Other Funds Cap Construction	12,611,516	17,837,193	30,063,156	23,468,591	25,198,591	-
6020 Federal Funds Cap Construction	6,871,998	21,297,418	24,289,251	-	-	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$19,483,514</b>	<b>\$39,134,611</b>	<b>\$54,352,407</b>	<b>\$23,468,591</b>	<b>\$25,198,591</b>	-
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3020 Other Funds Cap Construction	(610,892)	-	-	-	-	-
<b>2050 Transfer to Other</b>						
3020 Other Funds Cap Construction	(663,627)	-	-	-	-	-
<b>TRANSFERS OUT</b>						
3020 Other Funds Cap Construction	(1,274,519)	-	-	-	-	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$1,274,519)</b>	-	-	-	-	-
<b>AVAILABLE REVENUES</b>						
3020 Other Funds Cap Construction	11,507,494	20,968,113	33,194,076	25,853,005	27,583,005	-
6020 Federal Funds Cap Construction	6,871,998	21,297,418	24,289,251	-	-	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$18,379,492</b>	<b>\$42,265,531</b>	<b>\$57,483,327</b>	<b>\$25,853,005</b>	<b>\$27,583,005</b>	-

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Capital Construction

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>EXPENDITURES</b>						
<b>CAPITAL OUTLAY</b>						
<b>5100 Office Furniture and Fixtures</b>						
3020 Other Funds Cap Construction	370,154	-	-	-	-	-
<b>5650 Land and Improvements</b>						
3020 Other Funds Cap Construction	4,109,579	1,353,390	2,158,390	-	1,730,000	-
6020 Federal Funds Cap Construction	1,317,000	3,655,505	3,864,933	-	-	-
All Funds	5,426,579	5,008,895	6,023,323	-	1,730,000	-
<b>5700 Building Structures</b>						
3020 Other Funds Cap Construction	2,906,692	7,054,050	17,555,013	16,798,937	16,798,937	-
6020 Federal Funds Cap Construction	4,237,593	11,787,282	14,142,181	-	-	-
All Funds	7,144,285	18,841,332	31,697,194	16,798,937	16,798,937	-
<b>5750 Equipment - Part of Building</b>						
3020 Other Funds Cap Construction	1,083,230	2,919,250	3,724,250	5,832,965	5,832,965	-
6020 Federal Funds Cap Construction	955,200	5,101,662	5,480,434	-	-	-
All Funds	2,038,430	8,020,912	9,204,684	5,832,965	5,832,965	-
<b>5900 Other Capital Outlay</b>						
3020 Other Funds Cap Construction	625,445	486,591	601,591	699,956	699,956	-
6020 Federal Funds Cap Construction	362,205	752,969	801,703	-	-	-
All Funds	987,650	1,239,560	1,403,294	699,956	699,956	-
<b>CAPITAL OUTLAY</b>						
3020 Other Funds Cap Construction	9,095,100	11,813,281	24,039,244	23,331,858	25,061,858	-
6020 Federal Funds Cap Construction	6,871,998	21,297,418	24,289,251	-	-	-

**Budget Support - Detail Revenues and Expenditures  
2017-19 Biennium  
Capital Construction**

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<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$15,967,098</b>	<b>\$33,110,699</b>	<b>\$48,328,495</b>	<b>\$23,331,858</b>	<b>\$25,061,858</b>	<b>-</b>
<b>ENDING BALANCE</b>						
3020 Other Funds Cap Construction	2,412,394	9,154,832	9,154,832	2,521,147	2,521,147	-
<b>TOTAL ENDING BALANCE</b>	<b>\$2,412,394</b>	<b>\$9,154,832</b>	<b>\$9,154,832</b>	<b>\$2,521,147</b>	<b>\$2,521,147</b>	<b>-</b>

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
0025 Beginning Balance				
3400 Other Funds Ltd	674,690	674,690	0	-
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
0050 General Fund Appropriation				
8000 General Fund	4,092,312	4,092,312	0	-
<b>INTEREST EARNINGS</b>				
0605 Interest Income				
3400 Other Funds Ltd	1,670	1,670	0	-
<b>TRANSFERS IN</b>				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	250,523	250,523	0	-
1020 Transfer In - Indirect Cost				
3400 Other Funds Ltd	1,595,000	1,595,000	0	-
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	27,000	27,000	0	-
<b>TOTAL TRANSFERS IN</b>				
3400 Other Funds Ltd	1,872,523	1,872,523	0	-
<b>TOTAL REVENUES</b>				
8000 General Fund	4,092,312	4,092,312	0	-
3400 Other Funds Ltd	1,874,193	1,874,193	0	-
<b>TOTAL REVENUES</b>	<b>\$5,966,505</b>	<b>\$5,966,505</b>	<b>0</b>	<b>-</b>
<b>AVAILABLE REVENUES</b>				

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	4,092,312	4,092,312	0	-
3400 Other Funds Ltd	2,548,883	2,548,883	0	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$6,641,195</b>	<b>\$6,641,195</b>	<b>0</b>	<b>-</b>
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3110 Class/Unclass Sal. and Per Diem</b>				
8000 General Fund	2,204,209	2,204,209	0	-
3400 Other Funds Ltd	1,245,119	1,245,119	0	-
All Funds	3,449,328	3,449,328	0	-
<b>3190 All Other Differential</b>				
8000 General Fund	67,422	67,422	0	-
<b>TOTAL SALARIES &amp; WAGES</b>				
8000 General Fund	2,271,631	2,271,631	0	-
3400 Other Funds Ltd	1,245,119	1,245,119	0	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$3,516,750</b>	<b>\$3,516,750</b>	<b>0</b>	<b>-</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	750	750	0	-
3400 Other Funds Ltd	582	582	0	-
All Funds	1,332	1,332	0	-
<b>3220 Public Employees' Retire Cont</b>				
8000 General Fund	433,655	433,655	0	-
3400 Other Funds Ltd	237,695	237,695	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	671,350	671,350	0	-
<b>3221 Pension Obligation Bond</b>				
8000 General Fund	129,860	129,860	0	-
3400 Other Funds Ltd	70,449	70,449	0	-
All Funds	200,309	200,309	0	-
<b>3230 Social Security Taxes</b>				
8000 General Fund	168,007	168,007	0	-
3400 Other Funds Ltd	95,253	95,253	0	-
All Funds	263,260	263,260	0	-
<b>3240 Unemployment Assessments</b>				
8000 General Fund	10,040	10,040	0	-
3400 Other Funds Ltd	76,640	76,640	0	-
All Funds	86,680	86,680	0	-
<b>3250 Worker's Comp. Assess. (WCD)</b>				
8000 General Fund	978	978	0	-
3400 Other Funds Ltd	704	704	0	-
All Funds	1,682	1,682	0	-
<b>3260 Mass Transit Tax</b>				
8000 General Fund	14,386	14,386	0	-
3400 Other Funds Ltd	6,840	6,840	0	-
All Funds	21,226	21,226	0	-
<b>3270 Flexible Benefits</b>				
8000 General Fund	473,210	473,210	0	-
3400 Other Funds Ltd	339,355	339,355	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	812,565	812,565	0	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>				
8000 General Fund	1,230,886	1,230,886	0	-
3400 Other Funds Ltd	827,518	827,518	0	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$2,058,404</b>	<b>\$2,058,404</b>	<b>0</b>	<b>-</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
8000 General Fund	(5,581)	(5,581)	0	-
3400 Other Funds Ltd	(13,022)	(13,022)	0	-
All Funds	(18,603)	(18,603)	0	-
<b>TOTAL PERSONAL SERVICES</b>				
8000 General Fund	3,496,936	3,496,936	0	-
3400 Other Funds Ltd	2,059,615	2,059,615	0	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$5,556,551</b>	<b>\$5,556,551</b>	<b>0</b>	<b>-</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
8000 General Fund	8,426	8,426	0	-
3400 Other Funds Ltd	10,502	10,502	0	-
All Funds	18,928	18,928	0	-
<b>4125 Out of State Travel</b>				
8000 General Fund	24,322	24,322	0	-
3400 Other Funds Ltd	2,236	2,236	0	-
All Funds	26,558	26,558	0	-
<b>4150 Employee Training</b>				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	4,706	4,706	0	-
3400 Other Funds Ltd	16,572	16,572	0	-
All Funds	21,278	21,278	0	-
<b>4175 Office Expenses</b>				
8000 General Fund	31,002	31,002	0	-
3400 Other Funds Ltd	22,066	22,066	0	-
All Funds	53,068	53,068	0	-
<b>4200 Telecommunications</b>				
8000 General Fund	53,195	53,195	0	-
3400 Other Funds Ltd	3,943	3,943	0	-
All Funds	57,138	57,138	0	-
<b>4225 State Gov. Service Charges</b>				
8000 General Fund	394,220	394,220	0	-
3400 Other Funds Ltd	32,399	32,399	0	-
All Funds	426,619	426,619	0	-
<b>4250 Data Processing</b>				
8000 General Fund	13,099	13,099	0	-
3400 Other Funds Ltd	22,193	22,193	0	-
All Funds	35,292	35,292	0	-
<b>4275 Publicity and Publications</b>				
8000 General Fund	11,183	11,183	0	-
3400 Other Funds Ltd	2,185	2,185	0	-
All Funds	13,368	13,368	0	-
<b>4300 Professional Services</b>				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	484	484	0	-
3400 Other Funds Ltd	187	187	0	-
All Funds	671	671	0	-
<b>4325 Attorney General</b>				
8000 General Fund	7,984	7,984	0	-
<b>4375 Employee Recruitment and Develop</b>				
8000 General Fund	3,843	3,843	0	-
3400 Other Funds Ltd	1,951	1,951	0	-
All Funds	5,794	5,794	0	-
<b>4400 Dues and Subscriptions</b>				
8000 General Fund	9,068	9,068	0	-
3400 Other Funds Ltd	559	559	0	-
All Funds	9,627	9,627	0	-
<b>4475 Facilities Maintenance</b>				
8000 General Fund	183	183	0	-
<b>4500 Food and Kitchen Supplies</b>				
8000 General Fund	4,928	4,928	0	-
3400 Other Funds Ltd	2,236	2,236	0	-
All Funds	7,164	7,164	0	-
<b>4575 Agency Program Related S and S</b>				
8000 General Fund	2,157	2,157	0	-
3400 Other Funds Ltd	2,795	2,795	0	-
All Funds	4,952	4,952	0	-
<b>4625 Other COI Costs</b>				

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,062	2,062	0	-
<b>4650 Other Services and Supplies</b>				
8000 General Fund	23,557	23,557	0	-
3400 Other Funds Ltd	29,327	29,327	0	-
All Funds	52,884	52,884	0	-
<b>4700 Expendable Prop 250 - 5000</b>				
8000 General Fund	1,459	1,459	0	-
3400 Other Funds Ltd	28,598	28,598	0	-
All Funds	30,057	30,057	0	-
<b>4715 IT Expendable Property</b>				
8000 General Fund	1,560	1,560	0	-
3400 Other Funds Ltd	8,715	8,715	0	-
All Funds	10,275	10,275	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
8000 General Fund	595,376	595,376	0	-
3400 Other Funds Ltd	188,526	188,526	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$783,902</b>	<b>\$783,902</b>	<b>0</b>	<b>-</b>
<b>SPECIAL PAYMENTS</b>				
<b>6035 Dist to Individuals</b>				
3400 Other Funds Ltd	171,878	171,878	0	-
<b>TOTAL EXPENDITURES</b>				
8000 General Fund	4,092,312	4,092,312	0	-
3400 Other Funds Ltd	2,420,019	2,420,019	0	-
<b>TOTAL EXPENDITURES</b>	<b>\$6,512,331</b>	<b>\$6,512,331</b>	<b>0</b>	<b>-</b>

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	128,864	128,864	0	-
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	25	25	0	-
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	23.88	23.88	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0025 Beginning Balance</b>				
3400 Other Funds Ltd	969,855	969,855	0	-
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	9,382,195	9,382,195	0	-
<b>FEDERAL FUNDS AS OTHER FUNDS</b>				
<b>0355 Federal Revenues</b>				
3400 Other Funds Ltd	376,200	376,200	0	-
<b>FINES, RENTS AND ROYALTIES</b>				
<b>0510 Rents and Royalties</b>				
3400 Other Funds Ltd	3,009,720	3,009,720	0	-
<b>OTHER</b>				
<b>0975 Other Revenues</b>				
3400 Other Funds Ltd	392,000	392,000	0	-
<b>FEDERAL FUNDS REVENUE</b>				
<b>0995 Federal Funds</b>				
6400 Federal Funds Ltd	84,024,843	84,024,843	0	-
<b>TOTAL REVENUES</b>				
8000 General Fund	9,382,195	9,382,195	0	-
3400 Other Funds Ltd	3,777,920	3,777,920	0	-
6400 Federal Funds Ltd	84,024,843	84,024,843	0	-
<b>TOTAL REVENUES</b>	<b>\$97,184,958</b>	<b>\$97,184,958</b>	<b>0</b>	<b>-</b>

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Operations

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TRANSFERS OUT</b>				
<b>2010 Transfer Out - Intrafund</b>				
3400 Other Funds Ltd	(102,541)	(102,541)	0	-
<b>2020 Transfer Out - Indirect Cost</b>				
6400 Federal Funds Ltd	(1,428,822)	(1,428,822)	0	-
<b>TOTAL TRANSFERS OUT</b>				
3400 Other Funds Ltd	(102,541)	(102,541)	0	-
6400 Federal Funds Ltd	(1,428,822)	(1,428,822)	0	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$1,531,363)</b>	<b>(\$1,531,363)</b>	<b>0</b>	<b>-</b>
<b>AVAILABLE REVENUES</b>				
8000 General Fund	9,382,195	9,382,195	0	-
3400 Other Funds Ltd	4,645,234	4,645,234	0	-
6400 Federal Funds Ltd	82,596,021	82,596,021	0	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$96,623,450</b>	<b>\$96,623,450</b>	<b>0</b>	<b>-</b>
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3110 Class/Unclass Sal. and Per Diem</b>				
8000 General Fund	1,970,827	1,970,827	0	-
3400 Other Funds Ltd	2,000,090	2,000,090	0	-
6400 Federal Funds Ltd	27,731,032	27,731,032	0	-
All Funds	31,701,949	31,701,949	0	-
<b>3170 Overtime Payments</b>				
6400 Federal Funds Ltd	45,216	45,216	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3180 Shift Differential</b>				
6400 Federal Funds Ltd	31,920	31,920	0	-
<b>3190 All Other Differential</b>				
8000 General Fund	1,126,148	1,126,148	0	-
<b>TOTAL SALARIES &amp; WAGES</b>				
8000 General Fund	3,096,975	3,096,975	0	-
3400 Other Funds Ltd	2,000,090	2,000,090	0	-
6400 Federal Funds Ltd	27,808,168	27,808,168	0	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$32,905,233</b>	<b>\$32,905,233</b>	<b>0</b>	<b>-</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	1,157	1,157	0	-
3400 Other Funds Ltd	3,538	3,538	0	-
6400 Federal Funds Ltd	13,037	13,037	0	-
All Funds	17,732	17,732	0	-
<b>3220 Public Employees' Retire Cont</b>				
8000 General Fund	591,209	591,209	0	-
3400 Other Funds Ltd	381,820	381,820	0	-
6400 Federal Funds Ltd	5,308,574	5,308,574	0	-
All Funds	6,281,603	6,281,603	0	-
<b>3221 Pension Obligation Bond</b>				
8000 General Fund	177,104	177,104	0	-
3400 Other Funds Ltd	107,297	107,297	0	-
6400 Federal Funds Ltd	1,656,797	1,656,797	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	1,941,198	1,941,198	0	-
<b>3230 Social Security Taxes</b>				
8000 General Fund	236,917	236,917	0	-
3400 Other Funds Ltd	153,011	153,011	0	-
6400 Federal Funds Ltd	2,127,332	2,127,332	0	-
All Funds	2,517,260	2,517,260	0	-
<b>3240 Unemployment Assessments</b>				
8000 General Fund	37,930	37,930	0	-
6400 Federal Funds Ltd	61,744	61,744	0	-
All Funds	99,674	99,674	0	-
<b>3250 Worker's Comp. Assess. (WCD)</b>				
8000 General Fund	1,391	1,391	0	-
3400 Other Funds Ltd	4,280	4,280	0	-
6400 Federal Funds Ltd	15,783	15,783	0	-
All Funds	21,454	21,454	0	-
<b>3260 Mass Transit Tax</b>				
8000 General Fund	11,451	11,451	0	-
3400 Other Funds Ltd	11,656	11,656	0	-
All Funds	23,107	23,107	0	-
<b>3270 Flexible Benefits</b>				
8000 General Fund	676,238	676,238	0	-
3400 Other Funds Ltd	666,150	666,150	0	-
6400 Federal Funds Ltd	7,624,996	7,624,996	0	-
All Funds	8,967,384	8,967,384	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL OTHER PAYROLL EXPENSES</b>				
8000 General Fund	1,733,397	1,733,397	0	-
3400 Other Funds Ltd	1,327,752	1,327,752	0	-
6400 Federal Funds Ltd	16,808,263	16,808,263	0	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$19,869,412</b>	<b>\$19,869,412</b>	<b>0</b>	<b>-</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
8000 General Fund	(14,086)	(14,086)	0	-
3400 Other Funds Ltd	(796)	(796)	0	-
6400 Federal Funds Ltd	(226,957)	(226,957)	0	-
All Funds	(241,839)	(241,839)	0	-
<b>TOTAL PERSONAL SERVICES</b>				
8000 General Fund	4,816,286	4,816,286	0	-
3400 Other Funds Ltd	3,327,046	3,327,046	0	-
6400 Federal Funds Ltd	44,389,474	44,389,474	0	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$52,532,806</b>	<b>\$52,532,806</b>	<b>0</b>	<b>-</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
8000 General Fund	11,770	11,770	0	-
3400 Other Funds Ltd	7,611	7,611	0	-
6400 Federal Funds Ltd	214,788	214,788	0	-
All Funds	234,169	234,169	0	-
<b>4125 Out of State Travel</b>				
8000 General Fund	14,375	14,375	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	837	837	0	-
6400 Federal Funds Ltd	260,092	260,092	0	-
All Funds	275,304	275,304	0	-
<b>4150 Employee Training</b>				
8000 General Fund	7,486	7,486	0	-
3400 Other Funds Ltd	165	165	0	-
6400 Federal Funds Ltd	769,747	769,747	0	-
All Funds	777,398	777,398	0	-
<b>4175 Office Expenses</b>				
8000 General Fund	16,332	16,332	0	-
3400 Other Funds Ltd	1,341	1,341	0	-
6400 Federal Funds Ltd	260,598	260,598	0	-
All Funds	278,271	278,271	0	-
<b>4200 Telecommunications</b>				
8000 General Fund	27,739	27,739	0	-
3400 Other Funds Ltd	51,318	51,318	0	-
6400 Federal Funds Ltd	146,932	146,932	0	-
All Funds	225,989	225,989	0	-
<b>4225 State Gov. Service Charges</b>				
8000 General Fund	394,878	394,878	0	-
3400 Other Funds Ltd	180,221	180,221	0	-
6400 Federal Funds Ltd	1,367,493	1,367,493	0	-
All Funds	1,942,592	1,942,592	0	-
<b>4250 Data Processing</b>				

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	295	295	0	-
6400 Federal Funds Ltd	31,761	31,761	0	-
All Funds	32,056	32,056	0	-
<b>4275 Publicity and Publications</b>				
8000 General Fund	5,600	5,600	0	-
3400 Other Funds Ltd	1,537	1,537	0	-
6400 Federal Funds Ltd	58,804	58,804	0	-
All Funds	65,941	65,941	0	-
<b>4300 Professional Services</b>				
8000 General Fund	20,835	20,835	0	-
3400 Other Funds Ltd	9,024	9,024	0	-
6400 Federal Funds Ltd	157,757	157,757	0	-
All Funds	187,616	187,616	0	-
<b>4325 Attorney General</b>				
8000 General Fund	50,185	50,185	0	-
6400 Federal Funds Ltd	29,574	29,574	0	-
All Funds	79,759	79,759	0	-
<b>4375 Employee Recruitment and Develop</b>				
8000 General Fund	1,786	1,786	0	-
3400 Other Funds Ltd	105	105	0	-
6400 Federal Funds Ltd	9,855	9,855	0	-
All Funds	11,746	11,746	0	-
<b>4400 Dues and Subscriptions</b>				
8000 General Fund	1,611	1,611	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	7,451	7,451	0	-
6400 Federal Funds Ltd	32,415	32,415	0	-
All Funds	41,477	41,477	0	-
<b>4425 Facilities Rental and Taxes</b>				
8000 General Fund	76,157	76,157	0	-
6400 Federal Funds Ltd	725,386	725,386	0	-
All Funds	801,543	801,543	0	-
<b>4450 Fuels and Utilities</b>				
8000 General Fund	2,163,935	2,163,935	0	-
3400 Other Funds Ltd	985,455	985,455	0	-
6400 Federal Funds Ltd	13,348,788	13,348,788	0	-
All Funds	16,498,178	16,498,178	0	-
<b>4475 Facilities Maintenance</b>				
8000 General Fund	1,426,796	1,426,796	0	-
3400 Other Funds Ltd	221,196	221,196	0	-
6400 Federal Funds Ltd	8,940,976	8,940,976	0	-
All Funds	10,588,968	10,588,968	0	-
<b>4500 Food and Kitchen Supplies</b>				
8000 General Fund	294	294	0	-
6400 Federal Funds Ltd	11,064	11,064	0	-
All Funds	11,358	11,358	0	-
<b>4525 Medical Services and Supplies</b>				
8000 General Fund	310	310	0	-
6400 Federal Funds Ltd	116,821	116,821	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	117,131	117,131	0	-
<b>4575 Agency Program Related S and S</b>				
8000 General Fund	10,423	10,423	0	-
3400 Other Funds Ltd	562	562	0	-
6400 Federal Funds Ltd	92,197	92,197	0	-
All Funds	103,182	103,182	0	-
<b>4650 Other Services and Supplies</b>				
8000 General Fund	128,680	128,680	0	-
3400 Other Funds Ltd	102,321	102,321	0	-
6400 Federal Funds Ltd	8,388,025	8,388,025	0	-
All Funds	8,619,026	8,619,026	0	-
<b>4700 Expendable Prop 250 - 5000</b>				
8000 General Fund	34,488	34,488	0	-
3400 Other Funds Ltd	30,575	30,575	0	-
6400 Federal Funds Ltd	2,065,039	2,065,039	0	-
All Funds	2,130,102	2,130,102	0	-
<b>4715 IT Expendable Property</b>				
8000 General Fund	29,656	29,656	0	-
3400 Other Funds Ltd	13,447	13,447	0	-
6400 Federal Funds Ltd	445,564	445,564	0	-
All Funds	488,667	488,667	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
8000 General Fund	4,423,631	4,423,631	0	-
3400 Other Funds Ltd	1,613,166	1,613,166	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	37,473,676	37,473,676	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$43,510,473</b>	<b>\$43,510,473</b>	<b>0</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>				
<b>5200 Technical Equipment</b>				
6400 Federal Funds Ltd	53,463	53,463	0	-
<b>5350 Industrial and Heavy Equipment</b>				
6400 Federal Funds Ltd	223,784	223,784	0	-
<b>5400 Automotive and Aircraft</b>				
3400 Other Funds Ltd	72,011	72,011	0	-
<b>5550 Data Processing Software</b>				
6400 Federal Funds Ltd	22,205	22,205	0	-
<b>5600 Data Processing Hardware</b>				
6400 Federal Funds Ltd	86,623	86,623	0	-
<b>5900 Other Capital Outlay</b>				
6400 Federal Funds Ltd	346,796	346,796	0	-
<b>TOTAL CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	72,011	72,011	0	-
6400 Federal Funds Ltd	732,871	732,871	0	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$804,882</b>	<b>\$804,882</b>	<b>0</b>	<b>-</b>
<b>SPECIAL PAYMENTS</b>				
<b>6065 Loan Repaid To State Agencies</b>				
8000 General Fund	142,278	142,278	0	-
3400 Other Funds Ltd	44,198	44,198	0	-
All Funds	186,476	186,476	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL EXPENDITURES</b>				
8000 General Fund	9,382,195	9,382,195	0	-
3400 Other Funds Ltd	5,056,421	5,056,421	0	-
6400 Federal Funds Ltd	82,596,021	82,596,021	0	-
<b>TOTAL EXPENDITURES</b>	<b>\$97,034,637</b>	<b>\$97,034,637</b>	<b>0</b>	<b>-</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(411,187)	(411,187)	0	-
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	316	316	0	-
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	274.38	274.38	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0025 Beginning Balance</b>				
3400 Other Funds Ltd	11,029,218	11,029,218	0	-
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	1,977,917	1,977,917	0	-
<b>OTHER</b>				
<b>0975 Other Revenues</b>				
3400 Other Funds Ltd	28,000	28,000	0	-
<b>FEDERAL FUNDS REVENUE</b>				
<b>0995 Federal Funds</b>				
6400 Federal Funds Ltd	162,293,279	162,293,279	0	-
<b>TRANSFERS IN</b>				
<b>1109 Tsfr From Aviation, Dept of</b>				
3400 Other Funds Ltd	75,000	75,000	0	-
<b>1150 Tsfr From Revenue, Dept of</b>				
3400 Other Funds Ltd	84,100,000	84,100,000	0	-
<b>TOTAL TRANSFERS IN</b>				
3400 Other Funds Ltd	84,175,000	84,175,000	0	-
<b>TOTAL REVENUES</b>				
8000 General Fund	1,977,917	1,977,917	0	-
3400 Other Funds Ltd	84,203,000	84,203,000	0	-
6400 Federal Funds Ltd	162,293,279	162,293,279	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL REVENUES</b>	<b>\$248,474,196</b>	<b>\$248,474,196</b>	<b>0</b>	<b>-</b>
<b>TRANSFERS OUT</b>				
<b>2010 Transfer Out - Intrafund</b>				
3400 Other Funds Ltd	(250,523)	(250,523)	0	-
<b>AVAILABLE REVENUES</b>				
8000 General Fund	1,977,917	1,977,917	0	-
3400 Other Funds Ltd	94,981,695	94,981,695	0	-
6400 Federal Funds Ltd	162,293,279	162,293,279	0	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$259,252,891</b>	<b>\$259,252,891</b>	<b>0</b>	<b>-</b>
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3110 Class/Unclass Sal. and Per Diem</b>				
8000 General Fund	752,026	752,026	0	-
3400 Other Funds Ltd	2,433,904	2,433,904	0	-
6400 Federal Funds Ltd	3,010,318	3,010,318	0	-
All Funds	6,196,248	6,196,248	0	-
<b>3170 Overtime Payments</b>				
8000 General Fund	6,079	6,079	0	-
3400 Other Funds Ltd	1,132	1,132	0	-
6400 Federal Funds Ltd	2,765	2,765	0	-
All Funds	9,976	9,976	0	-
<b>3180 Shift Differential</b>				
8000 General Fund	950	950	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	16	16	0	-
6400 Federal Funds Ltd	76	76	0	-
All Funds	1,042	1,042	0	-
<b>3190 All Other Differential</b>				
8000 General Fund	5,051	5,051	0	-
3400 Other Funds Ltd	13,343	13,343	0	-
6400 Federal Funds Ltd	7,245	7,245	0	-
All Funds	25,639	25,639	0	-
<b>TOTAL SALARIES &amp; WAGES</b>				
8000 General Fund	764,106	764,106	0	-
3400 Other Funds Ltd	2,448,395	2,448,395	0	-
6400 Federal Funds Ltd	3,020,404	3,020,404	0	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$6,232,905</b>	<b>\$6,232,905</b>	<b>0</b>	<b>-</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	291	291	0	-
3400 Other Funds Ltd	933	933	0	-
6400 Federal Funds Ltd	1,221	1,212	(9)	-0.74%
All Funds	2,445	2,436	(9)	-0.37%
<b>3220 Public Employees' Retire Cont</b>				
8000 General Fund	145,864	145,864	0	-
3400 Other Funds Ltd	467,398	467,398	0	-
6400 Federal Funds Ltd	576,600	576,600	0	-
All Funds	1,189,862	1,189,862	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3221 Pension Obligation Bond</b>				
8000 General Fund	41,529	41,529	0	-
3400 Other Funds Ltd	131,697	131,697	0	-
6400 Federal Funds Ltd	164,355	164,355	0	-
All Funds	337,581	337,581	0	-
<b>3230 Social Security Taxes</b>				
8000 General Fund	58,450	58,450	0	-
3400 Other Funds Ltd	187,305	187,305	0	-
6400 Federal Funds Ltd	231,066	231,066	0	-
All Funds	476,821	476,821	0	-
<b>3250 Worker's Comp. Assess. (WCD)</b>				
8000 General Fund	352	352	0	-
3400 Other Funds Ltd	1,122	1,122	0	-
6400 Federal Funds Ltd	1,470	1,459	(11)	-0.75%
All Funds	2,944	2,933	(11)	-0.37%
<b>3260 Mass Transit Tax</b>				
8000 General Fund	4,442	4,442	0	-
3400 Other Funds Ltd	14,274	14,274	0	-
All Funds	18,716	18,716	0	-
<b>3270 Flexible Benefits</b>				
8000 General Fund	173,069	173,069	0	-
3400 Other Funds Ltd	543,765	543,765	0	-
6400 Federal Funds Ltd	709,113	704,113	(5,000)	-0.71%
All Funds	1,425,947	1,420,947	(5,000)	-0.35%

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL OTHER PAYROLL EXPENSES</b>				
8000 General Fund	423,997	423,997	0	-
3400 Other Funds Ltd	1,346,494	1,346,494	0	-
6400 Federal Funds Ltd	1,683,825	1,678,805	(5,020)	-0.30%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$3,454,316</b>	<b>\$3,449,296</b>	<b>(\$5,020)</b>	<b>-0.15%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	(27,905)	(27,905)	0	-
6400 Federal Funds Ltd	(27,904)	(27,904)	0	-
All Funds	(55,809)	(55,809)	0	-
<b>3465 Reconciliation Adjustment</b>				
6400 Federal Funds Ltd	-	5,020	5,020	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	(27,905)	(27,905)	0	-
6400 Federal Funds Ltd	(27,904)	(22,884)	5,020	17.99%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>(\$55,809)</b>	<b>(\$50,789)</b>	<b>\$5,020</b>	<b>8.99%</b>
<b>TOTAL PERSONAL SERVICES</b>				
8000 General Fund	1,188,103	1,188,103	0	-
3400 Other Funds Ltd	3,766,984	3,766,984	0	-
6400 Federal Funds Ltd	4,676,325	4,676,325	0	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$9,631,412</b>	<b>\$9,631,412</b>	<b>0</b>	<b>-</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
8000 General Fund	1,500	1,500	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	45,930	45,930	0	-
6400 Federal Funds Ltd	256,391	256,391	0	-
All Funds	303,821	303,821	0	-
<b>4125 Out of State Travel</b>				
8000 General Fund	1,000	1,000	0	-
3400 Other Funds Ltd	22,123	22,123	0	-
6400 Federal Funds Ltd	38,301	38,301	0	-
All Funds	61,424	61,424	0	-
<b>4150 Employee Training</b>				
8000 General Fund	812	812	0	-
3400 Other Funds Ltd	9,607	9,607	0	-
6400 Federal Funds Ltd	36,086	36,086	0	-
All Funds	46,505	46,505	0	-
<b>4175 Office Expenses</b>				
8000 General Fund	417	417	0	-
3400 Other Funds Ltd	23,548	23,548	0	-
6400 Federal Funds Ltd	100,047	100,047	0	-
All Funds	124,012	124,012	0	-
<b>4200 Telecommunications</b>				
8000 General Fund	1,212	1,212	0	-
3400 Other Funds Ltd	221,462	221,462	0	-
6400 Federal Funds Ltd	22,421	22,421	0	-
All Funds	245,095	245,095	0	-
<b>4225 State Gov. Service Charges</b>				

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	66,517	66,517	0	-
3400 Other Funds Ltd	976,060	976,060	0	-
6400 Federal Funds Ltd	65,380	65,380	0	-
All Funds	1,107,957	1,107,957	0	-
<b>4250 Data Processing</b>				
8000 General Fund	451	451	0	-
3400 Other Funds Ltd	968,270	968,270	0	-
6400 Federal Funds Ltd	133,223	133,223	0	-
All Funds	1,101,944	1,101,944	0	-
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	31,515	31,515	0	-
6400 Federal Funds Ltd	24,786	24,786	0	-
All Funds	56,301	56,301	0	-
<b>4300 Professional Services</b>				
8000 General Fund	1,000	1,000	0	-
3400 Other Funds Ltd	2,193,098	2,193,098	0	-
6400 Federal Funds Ltd	925,717	925,717	0	-
All Funds	3,119,815	3,119,815	0	-
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	500,000	500,000	0	-
<b>4325 Attorney General</b>				
8000 General Fund	449	449	0	-
3400 Other Funds Ltd	61,796	61,796	0	-
6400 Federal Funds Ltd	2,896	2,896	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	65,141	65,141	0	-
<b>4375 Employee Recruitment and Develop</b>				
8000 General Fund	13	13	0	-
3400 Other Funds Ltd	53	53	0	-
6400 Federal Funds Ltd	1,693	1,693	0	-
All Funds	1,759	1,759	0	-
<b>4400 Dues and Subscriptions</b>				
8000 General Fund	45	45	0	-
3400 Other Funds Ltd	2,337	2,337	0	-
6400 Federal Funds Ltd	1,827	1,827	0	-
All Funds	4,209	4,209	0	-
<b>4425 Facilities Rental and Taxes</b>				
8000 General Fund	714,438	714,438	0	-
3400 Other Funds Ltd	133,887	133,887	0	-
6400 Federal Funds Ltd	329,993	329,993	0	-
All Funds	1,178,318	1,178,318	0	-
<b>4450 Fuels and Utilities</b>				
8000 General Fund	302	302	0	-
3400 Other Funds Ltd	12,292	12,292	0	-
6400 Federal Funds Ltd	20,344	20,344	0	-
All Funds	32,938	32,938	0	-
<b>4475 Facilities Maintenance</b>				
6400 Federal Funds Ltd	1,085	1,085	0	-
<b>4650 Other Services and Supplies</b>				

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,658	1,658	0	-
3400 Other Funds Ltd	24,997	24,997	0	-
6400 Federal Funds Ltd	143,216	143,216	0	-
All Funds	169,871	169,871	0	-
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	13,085	13,085	0	-
6400 Federal Funds Ltd	60,002	60,002	0	-
All Funds	73,087	73,087	0	-
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	42,911	42,911	0	-
6400 Federal Funds Ltd	48,735	48,735	0	-
All Funds	91,646	91,646	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
8000 General Fund	789,814	789,814	0	-
3400 Other Funds Ltd	5,282,971	5,282,971	0	-
6400 Federal Funds Ltd	2,212,143	2,212,143	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$8,284,928</b>	<b>\$8,284,928</b>	<b>0</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>				
<b>5100 Office Furniture and Fixtures</b>				
3400 Other Funds Ltd	20,910	20,910	0	-
<b>5200 Technical Equipment</b>				
3400 Other Funds Ltd	15,450	15,450	0	-
6400 Federal Funds Ltd	73,095	73,095	0	-
All Funds	88,545	88,545	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>5550 Data Processing Software</b>				
6400 Federal Funds Ltd	122,130	122,130	0	-
<b>5600 Data Processing Hardware</b>				
6400 Federal Funds Ltd	47,879	47,879	0	-
<b>TOTAL CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	36,360	36,360	0	-
6400 Federal Funds Ltd	243,104	243,104	0	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$279,464</b>	<b>\$279,464</b>	<b>0</b>	<b>-</b>
<b>SPECIAL PAYMENTS</b>				
<b>6015 Dist to Cities</b>				
3400 Other Funds Ltd	35,840,923	35,840,923	0	-
6400 Federal Funds Ltd	39,379,225	39,379,225	0	-
All Funds	75,220,148	75,220,148	0	-
<b>6020 Dist to Counties</b>				
3400 Other Funds Ltd	23,442,858	23,442,858	0	-
6400 Federal Funds Ltd	30,085,739	30,085,739	0	-
All Funds	53,528,597	53,528,597	0	-
<b>6025 Dist to Other Gov Unit</b>				
3400 Other Funds Ltd	20,581,341	20,581,341	0	-
6400 Federal Funds Ltd	63,564,438	63,564,438	0	-
All Funds	84,145,779	84,145,779	0	-
<b>6030 Dist to Non-Gov Units</b>				
6400 Federal Funds Ltd	20,522,408	20,522,408	0	-
<b>6040 Dist to Local School Districts</b>				

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	Column 1	Column 2		
6400 Federal Funds Ltd	1,609,897	1,609,897	0	-
<b>6259 Spc Pmt to Pub Safety Stds/Trng</b>				
3400 Other Funds Ltd	515,412	515,412	0	-
<b>TOTAL SPECIAL PAYMENTS</b>				
3400 Other Funds Ltd	80,380,534	80,380,534	0	-
6400 Federal Funds Ltd	155,161,707	155,161,707	0	-
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$235,542,241</b>	<b>\$235,542,241</b>	<b>0</b>	<b>-</b>
<b>TOTAL EXPENDITURES</b>				
8000 General Fund	1,977,917	1,977,917	0	-
3400 Other Funds Ltd	89,466,849	89,466,849	0	-
6400 Federal Funds Ltd	162,293,279	162,293,279	0	-
<b>TOTAL EXPENDITURES</b>	<b>\$253,738,045</b>	<b>\$253,738,045</b>	<b>0</b>	<b>-</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	5,514,846	5,514,846	0	-
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	42	42	0	-
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	42.62	42.62	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
0025 Beginning Balance				
3400 Other Funds Ltd	530,319	530,319	0	-
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
0050 General Fund Appropriation				
8000 General Fund	197,384	197,384	0	-
<b>CHARGES FOR SERVICES</b>				
0410 Charges for Services				
3400 Other Funds Ltd	4,477,000	4,477,000	0	-
<b>OTHER</b>				
0975 Other Revenues				
3400 Other Funds Ltd	8,000	8,000	0	-
<b>FEDERAL FUNDS REVENUE</b>				
0995 Federal Funds				
6400 Federal Funds Ltd	9,117,242	9,117,242	0	-
<b>TRANSFERS IN</b>				
1581 Tsfr From Education, Dept of				
3400 Other Funds Ltd	413,798	413,798	0	-
<b>TOTAL REVENUES</b>				
8000 General Fund	197,384	197,384	0	-
3400 Other Funds Ltd	4,898,798	4,898,798	0	-
6400 Federal Funds Ltd	9,117,242	9,117,242	0	-
<b>TOTAL REVENUES</b>	<b>\$14,213,424</b>	<b>\$14,213,424</b>	<b>0</b>	<b>-</b>

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TRANSFERS OUT</b>				
<b>2020 Transfer Out - Indirect Cost</b>				
3400 Other Funds Ltd	(29,197)	(29,197)	0	-
6400 Federal Funds Ltd	(136,981)	(136,981)	0	-
All Funds	(166,178)	(166,178)	0	-
<b>AVAILABLE REVENUES</b>				
8000 General Fund	197,384	197,384	0	-
3400 Other Funds Ltd	5,399,920	5,399,920	0	-
6400 Federal Funds Ltd	8,980,261	8,980,261	0	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$14,577,565</b>	<b>\$14,577,565</b>	<b>0</b>	<b>-</b>
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3110 Class/Unclass Sal. and Per Diem</b>				
3400 Other Funds Ltd	1,127,574	1,127,574	0	-
6400 Federal Funds Ltd	3,382,722	3,382,722	0	-
All Funds	4,510,296	4,510,296	0	-
<b>3160 Temporary Appointments</b>				
8000 General Fund	29	29	0	-
3400 Other Funds Ltd	2,088,830	2,088,830	0	-
6400 Federal Funds Ltd	58,240	58,240	0	-
All Funds	2,147,099	2,147,099	0	-
<b>3170 Overtime Payments</b>				
8000 General Fund	32	32	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	6,157	6,157	0	-
6400 Federal Funds Ltd	18,971	18,971	0	-
All Funds	25,160	25,160	0	-
<b>3180 Shift Differential</b>				
8000 General Fund	19	19	0	-
3400 Other Funds Ltd	4,560	4,560	0	-
6400 Federal Funds Ltd	13,946	13,946	0	-
All Funds	18,525	18,525	0	-
<b>3190 All Other Differential</b>				
8000 General Fund	6	6	0	-
3400 Other Funds Ltd	3,516	3,516	0	-
6400 Federal Funds Ltd	10,512	10,512	0	-
All Funds	14,034	14,034	0	-
<b>TOTAL SALARIES &amp; WAGES</b>				
8000 General Fund	86	86	0	-
3400 Other Funds Ltd	3,230,637	3,230,637	0	-
6400 Federal Funds Ltd	3,484,391	3,484,391	0	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$6,715,114</b>	<b>\$6,715,114</b>	<b>0</b>	<b>-</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	644	644	0	-
6400 Federal Funds Ltd	1,978	1,978	0	-
All Funds	2,622	2,622	0	-
<b>3220 Public Employees' Retire Cont</b>				

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	Column 1	Column 2		
8000 General Fund	11	11	0	-
3400 Other Funds Ltd	217,975	217,975	0	-
6400 Federal Funds Ltd	654,045	654,045	0	-
All Funds	872,031	872,031	0	-
<b>3221 Pension Obligation Bond</b>				
8000 General Fund	4	4	0	-
3400 Other Funds Ltd	61,472	61,472	0	-
6400 Federal Funds Ltd	184,458	184,458	0	-
All Funds	245,934	245,934	0	-
<b>3230 Social Security Taxes</b>				
8000 General Fund	6	6	0	-
3400 Other Funds Ltd	247,148	247,148	0	-
6400 Federal Funds Ltd	266,555	266,555	0	-
All Funds	513,709	513,709	0	-
<b>3250 Worker's Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	782	782	0	-
6400 Federal Funds Ltd	2,392	2,392	0	-
All Funds	3,174	3,174	0	-
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	12,934	12,934	0	-
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	383,364	383,364	0	-
6400 Federal Funds Ltd	1,150,092	1,150,092	0	-
All Funds	1,533,456	1,533,456	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL OTHER PAYROLL EXPENSES</b>				
8000 General Fund	21	21	0	-
3400 Other Funds Ltd	924,319	924,319	0	-
6400 Federal Funds Ltd	2,259,520	2,259,520	0	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$3,183,860</b>	<b>\$3,183,860</b>	<b>0</b>	<b>-</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	(32,555)	(32,555)	0	-
6400 Federal Funds Ltd	(97,666)	(97,666)	0	-
All Funds	(130,221)	(130,221)	0	-
<b>TOTAL PERSONAL SERVICES</b>				
8000 General Fund	107	107	0	-
3400 Other Funds Ltd	4,122,401	4,122,401	0	-
6400 Federal Funds Ltd	5,646,245	5,646,245	0	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$9,768,753</b>	<b>\$9,768,753</b>	<b>0</b>	<b>-</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	97,429	97,429	0	-
6400 Federal Funds Ltd	20,288	20,288	0	-
All Funds	117,717	117,717	0	-
<b>4150 Employee Training</b>				
6400 Federal Funds Ltd	112,543	112,543	0	-
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	12,006	12,006	0	-

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Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	36,623	36,623	0	-
All Funds	48,629	48,629	0	-
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	2,302	2,302	0	-
6400 Federal Funds Ltd	7,968	7,968	0	-
All Funds	10,270	10,270	0	-
<b>4225 State Gov. Service Charges</b>				
8000 General Fund	58	58	0	-
3400 Other Funds Ltd	223,820	223,820	0	-
6400 Federal Funds Ltd	322,887	322,887	0	-
All Funds	546,765	546,765	0	-
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	651	651	0	-
6400 Federal Funds Ltd	8,367	8,367	0	-
All Funds	9,018	9,018	0	-
<b>4300 Professional Services</b>				
8000 General Fund	197,217	197,217	0	-
3400 Other Funds Ltd	21,951	21,951	0	-
6400 Federal Funds Ltd	1,261,027	1,261,027	0	-
All Funds	1,480,195	1,480,195	0	-
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	1,977	1,977	0	-
6400 Federal Funds Ltd	6,494	6,494	0	-
All Funds	8,471	8,471	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	49	49	0	-
6400 Federal Funds Ltd	148	148	0	-
All Funds	197	197	0	-
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	17,623	17,623	0	-
6400 Federal Funds Ltd	168,407	168,407	0	-
All Funds	186,030	186,030	0	-
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	8,800	8,800	0	-
6400 Federal Funds Ltd	85,662	85,662	0	-
All Funds	94,462	94,462	0	-
<b>4500 Food and Kitchen Supplies</b>				
3400 Other Funds Ltd	98,398	98,398	0	-
6400 Federal Funds Ltd	347,931	347,931	0	-
All Funds	446,329	446,329	0	-
<b>4525 Medical Services and Supplies</b>				
3400 Other Funds Ltd	5,005	5,005	0	-
6400 Federal Funds Ltd	15,266	15,266	0	-
All Funds	20,271	20,271	0	-
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	7,998	7,998	0	-
6400 Federal Funds Ltd	171,005	171,005	0	-
All Funds	179,003	179,003	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4650 Other Services and Supplies</b>				
8000 General Fund	2	2	0	-
3400 Other Funds Ltd	103,679	103,679	0	-
6400 Federal Funds Ltd	626,503	626,503	0	-
All Funds	730,184	730,184	0	-
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	3,804	3,804	0	-
6400 Federal Funds Ltd	28,678	28,678	0	-
All Funds	32,482	32,482	0	-
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	2,312	2,312	0	-
6400 Federal Funds Ltd	114,219	114,219	0	-
All Funds	116,531	116,531	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
8000 General Fund	197,277	197,277	0	-
3400 Other Funds Ltd	607,804	607,804	0	-
6400 Federal Funds Ltd	3,334,016	3,334,016	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$4,139,097</b>	<b>\$4,139,097</b>	<b>0</b>	<b>-</b>
<b>TOTAL EXPENDITURES</b>				
8000 General Fund	197,384	197,384	0	-
3400 Other Funds Ltd	4,730,205	4,730,205	0	-
6400 Federal Funds Ltd	8,980,261	8,980,261	0	-
<b>TOTAL EXPENDITURES</b>	<b>\$13,907,850</b>	<b>\$13,907,850</b>	<b>0</b>	<b>-</b>
<b>ENDING BALANCE</b>				

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	669,715	669,715	0	-
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	46	46	0	-
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	46.00	46.00	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8030 General Fund Debt Svc	10,800,440	10,800,440	0	-
<b>BOND SALES</b>				
<b>0555 General Fund Obligation Bonds</b>				
3400 Other Funds Ltd	233,000	233,000	0	-
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
3430 Other Funds Debt Svc Ltd	102,541	102,541	0	-
<b>TOTAL REVENUES</b>				
8030 General Fund Debt Svc	10,800,440	10,800,440	0	-
3400 Other Funds Ltd	233,000	233,000	0	-
3430 Other Funds Debt Svc Ltd	102,541	102,541	0	-
<b>TOTAL REVENUES</b>	<b>\$11,135,981</b>	<b>\$11,135,981</b>	<b>0</b>	<b>-</b>
<b>AVAILABLE REVENUES</b>				
8030 General Fund Debt Svc	10,800,440	10,800,440	0	-
3400 Other Funds Ltd	233,000	233,000	0	-
3430 Other Funds Debt Svc Ltd	102,541	102,541	0	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$11,135,981</b>	<b>\$11,135,981</b>	<b>0</b>	<b>-</b>
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4625 Other COI Costs</b>				
3400 Other Funds Ltd	233,000	233,000	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>DEBT SERVICE</b>				
<b>7100 Principal - Bonds</b>				
8030 General Fund Debt Svc	4,760,317	4,760,317	0	-
3430 Other Funds Debt Svc Ltd	78,466	78,466	0	-
All Funds	4,838,783	4,838,783	0	-
<b>7150 Interest - Bonds</b>				
8030 General Fund Debt Svc	2,750,162	2,750,162	0	-
3430 Other Funds Debt Svc Ltd	24,075	24,075	0	-
All Funds	2,774,237	2,774,237	0	-
<b>7200 Principal - COP</b>				
8030 General Fund Debt Svc	3,115,453	3,115,453	0	-
<b>7250 Interest - COP</b>				
8030 General Fund Debt Svc	174,508	174,508	0	-
<b>TOTAL DEBT SERVICE</b>				
8030 General Fund Debt Svc	10,800,440	10,800,440	0	-
3430 Other Funds Debt Svc Ltd	102,541	102,541	0	-
<b>TOTAL DEBT SERVICE</b>	<b>\$10,902,981</b>	<b>\$10,902,981</b>	<b>0</b>	<b>-</b>
<b>TOTAL EXPENDITURES</b>				
8030 General Fund Debt Svc	10,800,440	10,800,440	0	-
3400 Other Funds Ltd	233,000	233,000	0	-
3430 Other Funds Debt Svc Ltd	102,541	102,541	0	-
<b>TOTAL EXPENDITURES</b>	<b>\$11,135,981</b>	<b>\$11,135,981</b>	<b>0</b>	<b>-</b>

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Capital Improvements

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8010 General Fund Cap Improvement	250,000	250,000	0	-
<b>DONATIONS AND CONTRIBUTIONS</b>				
<b>0905 Donations</b>				
3010 Other Funds Cap Improvement	194,377	194,377	0	-
<b>FEDERAL FUNDS REVENUE</b>				
<b>0995 Federal Funds</b>				
6010 Federal Funds Cap Improvement	4,770,599	4,770,599	0	-
<b>TOTAL REVENUES</b>				
8010 General Fund Cap Improvement	250,000	250,000	0	-
3010 Other Funds Cap Improvement	194,377	194,377	0	-
6010 Federal Funds Cap Improvement	4,770,599	4,770,599	0	-
<b>TOTAL REVENUES</b>	<b>\$5,214,976</b>	<b>\$5,214,976</b>	<b>0</b>	<b>-</b>
<b>AVAILABLE REVENUES</b>				
8010 General Fund Cap Improvement	250,000	250,000	0	-
3010 Other Funds Cap Improvement	194,377	194,377	0	-
6010 Federal Funds Cap Improvement	4,770,599	4,770,599	0	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$5,214,976</b>	<b>\$5,214,976</b>	<b>0</b>	<b>-</b>
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4225 State Gov. Service Charges</b>				
6010 Federal Funds Cap Improvement	1,308	1,308	0	-

2017-19 Biennium

Capital Improvements

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4650 Other Services and Supplies</b>				
6010 Federal Funds Cap Improvement	32	32	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
6010 Federal Funds Cap Improvement	1,340	1,340	0	-
<b>CAPITAL OUTLAY</b>				
<b>5650 Land and Improvements</b>				
6010 Federal Funds Cap Improvement	370,207	370,207	0	-
<b>5700 Building Structures</b>				
3010 Other Funds Cap Improvement	194,377	194,377	0	-
6010 Federal Funds Cap Improvement	3,946,577	3,946,577	0	-
All Funds	4,140,954	4,140,954	0	-
<b>5750 Equipment - Part of Building</b>				
6010 Federal Funds Cap Improvement	287,939	287,939	0	-
<b>5900 Other Capital Outlay</b>				
8010 General Fund Cap Improvement	250,000	250,000	0	-
6010 Federal Funds Cap Improvement	164,536	164,536	0	-
All Funds	414,536	414,536	0	-
<b>TOTAL CAPITAL OUTLAY</b>				
8010 General Fund Cap Improvement	250,000	250,000	0	-
3010 Other Funds Cap Improvement	194,377	194,377	0	-
6010 Federal Funds Cap Improvement	4,769,259	4,769,259	0	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$5,213,636</b>	<b>\$5,213,636</b>	<b>0</b>	<b>-</b>
<b>TOTAL EXPENDITURES</b>				
8010 General Fund Cap Improvement	250,000	250,000	0	-

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3010 Other Funds Cap Improvement	194,377	194,377	0	-
6010 Federal Funds Cap Improvement	4,770,599	4,770,599	0	-
<b>TOTAL EXPENDITURES</b>	<b>\$5,214,976</b>	<b>\$5,214,976</b>	<b>0</b>	<b>-</b>

2017-19 Biennium

Capital Construction

Description	Agency Request Budget (V-01) 2017-19 Base Budget	Governor's Budget (Y-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
0025 Beginning Balance				
3020 Other Funds Cap Construction	2,384,414	2,384,414	0	-
<b>REVENUE CATEGORIES</b>				
<b>INTEREST EARNINGS</b>				
0605 Interest Income				
3020 Other Funds Cap Construction	35,162	35,162	0	-
<b>SALES INCOME</b>				
0705 Sales Income				
3020 Other Funds Cap Construction	101,571	101,571	0	-
<b>TOTAL REVENUES</b>				
3020 Other Funds Cap Construction	136,733	136,733	0	-
<b>AVAILABLE REVENUES</b>				
3020 Other Funds Cap Construction	2,521,147	2,521,147	0	-
<b>ENDING BALANCE</b>				
3020 Other Funds Cap Construction	2,521,147	2,521,147	0	-

Package Comparison Report - Detail  
 2017-19 Biennium  
 Administration

Cross Reference Number: 24800-001-00-00-00000  
 Package: Non-PICS Psnl Svc / Vacancy Factor  
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(26,709)	(26,709)	0	0.00%
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AVAILABLE REVENUES

8000 General Fund	(26,709)	(26,709)	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$26,709)</b>	<b>(\$26,709)</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3190 All Other Differential

8000 General Fund	2,495	2,495	0	0.00%
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SALARIES & WAGES

8000 General Fund	2,495	2,495	0	0.00%
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<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$2,495</b>	<b>\$2,495</b>	<b>\$0</b>	<b>0.00%</b>
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

8000 General Fund	952	952	0	0.00%
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3221 Pension Obligation Bond

Package Comparison Report - Detail  
 2017-19 Biennium  
 Administration

Cross Reference Number: 24800-001-00-00-00000  
 Package: Non-PICS Psnl Svc / Vacancy Factor  
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	2,125	2,125	0	0.00%
3400 Other Funds Ltd	1,815	1,815	0	0.00%
All Funds	3,940	3,940	0	0.00%
<b>3230 Social Security Taxes</b>				
8000 General Fund	382	382	0	0.00%
<b>3240 Unemployment Assessments</b>				
8000 General Fund	372	372	0	0.00%
3400 Other Funds Ltd	2,835	2,835	0	0.00%
All Funds	3,207	3,207	0	0.00%
<b>3260 Mass Transit Tax</b>				
8000 General Fund	(755)	(755)	0	0.00%
3400 Other Funds Ltd	630	630	0	0.00%
All Funds	(125)	(125)	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	3,076	3,076	0	0.00%
3400 Other Funds Ltd	5,280	5,280	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$8,356</b>	<b>\$8,356</b>	<b>\$0</b>	<b>0.00%</b>

**P.S. BUDGET ADJUSTMENTS**

3455 Vacancy Savings

Package Comparison Report - Detail  
 2017-19 Biennium  
 Administration

Cross Reference Number: 24800-001-00-00-00000  
 Package: Non-PICS Psnl Svc / Vacancy Factor  
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(32,280)	(32,280)	0	0.00%
3400 Other Funds Ltd	(18,179)	(18,179)	0	0.00%
All Funds	(50,459)	(50,459)	0	0.00%
<b>PERSONAL SERVICES</b>				
8000 General Fund	(26,709)	(26,709)	0	0.00%
3400 Other Funds Ltd	(12,899)	(12,899)	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>(\$39,608)</b>	<b>(\$39,608)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	(26,709)	(26,709)	0	0.00%
3400 Other Funds Ltd	(12,899)	(12,899)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$39,608)</b>	<b>(\$39,608)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	12,899	12,899	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$12,899</b>	<b>\$12,899</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	1,212,378	1,212,378	0	0.00%
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AVAILABLE REVENUES

8000 General Fund	1,212,378	1,212,378	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1,212,378</b>	<b>\$1,212,378</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund	312	312	0	0.00%
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3400 Other Funds Ltd	388	388	0	0.00%
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All Funds	700	700	0	0.00%
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4125 Out of State Travel

8000 General Fund	900	900	0	0.00%
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3400 Other Funds Ltd	83	83	0	0.00%
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All Funds	983	983	0	0.00%
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4150 Employee Training

8000 General Fund	174	174	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	613	613	0	0.00%
All Funds	787	787	0	0.00%
<b>4175 Office Expenses</b>				
8000 General Fund	1,147	1,147	0	0.00%
3400 Other Funds Ltd	816	816	0	0.00%
All Funds	1,963	1,963	0	0.00%
<b>4200 Telecommunications</b>				
8000 General Fund	1,968	1,968	0	0.00%
3400 Other Funds Ltd	145	145	0	0.00%
All Funds	2,113	2,113	0	0.00%
<b>4225 State Gov. Service Charges</b>				
8000 General Fund	1,204,181	1,204,181	0	0.00%
3400 Other Funds Ltd	(8,751)	(8,751)	0	0.00%
All Funds	1,195,430	1,195,430	0	0.00%
<b>4250 Data Processing</b>				
8000 General Fund	485	485	0	0.00%
3400 Other Funds Ltd	821	821	0	0.00%
All Funds	1,306	1,306	0	0.00%
<b>4275 Publicity and Publications</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	414	414	0	0.00%
3400 Other Funds Ltd	81	81	0	0.00%
All Funds	495	495	0	0.00%
<b>4300 Professional Services</b>				
8000 General Fund	19	19	0	0.00%
3400 Other Funds Ltd	8	8	0	0.00%
All Funds	27	27	0	0.00%
<b>4325 Attorney General</b>				
8000 General Fund	1,048	1,048	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
8000 General Fund	142	142	0	0.00%
3400 Other Funds Ltd	72	72	0	0.00%
All Funds	214	214	0	0.00%
<b>4400 Dues and Subscriptions</b>				
8000 General Fund	336	336	0	0.00%
3400 Other Funds Ltd	21	21	0	0.00%
All Funds	357	357	0	0.00%
<b>4475 Facilities Maintenance</b>				
8000 General Fund	7	7	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4500 Food and Kitchen Supplies</b>				
8000 General Fund	182	182	0	0.00%
3400 Other Funds Ltd	83	83	0	0.00%
All Funds	265	265	0	0.00%
<b>4575 Agency Program Related S and S</b>				
8000 General Fund	80	80	0	0.00%
3400 Other Funds Ltd	103	103	0	0.00%
All Funds	183	183	0	0.00%
<b>4650 Other Services and Supplies</b>				
8000 General Fund	871	871	0	0.00%
3400 Other Funds Ltd	1,085	1,085	0	0.00%
All Funds	1,956	1,956	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
8000 General Fund	54	54	0	0.00%
3400 Other Funds Ltd	1,058	1,058	0	0.00%
All Funds	1,112	1,112	0	0.00%
<b>4715 IT Expendable Property</b>				
8000 General Fund	58	58	0	0.00%
3400 Other Funds Ltd	323	323	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	381	381	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	1,212,378	1,212,378	0	0.00%
3400 Other Funds Ltd	(3,051)	(3,051)	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$1,209,327</b>	<b>\$1,209,327</b>	<b>\$0</b>	<b>0.00%</b>
<b>SPECIAL PAYMENTS</b>				
<b>6035 Dist to Individuals</b>				
3400 Other Funds Ltd	6,359	6,359	0	0.00%
<b>SPECIAL PAYMENTS</b>				
3400 Other Funds Ltd	6,359	6,359	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$6,359</b>	<b>\$6,359</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	1,212,378	1,212,378	0	0.00%
3400 Other Funds Ltd	3,308	3,308	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$1,215,686</b>	<b>\$1,215,686</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(3,308)	(3,308)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$3,308)</b>	<b>(\$3,308)</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 Administration

Cross Reference Number: 24800-001-00-00-00000  
 Package: Statewide Adjustment DAS Chgs  
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	-	(80,239)	(80,239)	100.00%
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AVAILABLE REVENUES

8000 General Fund	-	(80,239)	(80,239)	100.00%
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<b>TOTAL AVAILABLE REVENUES</b>	-	<b>(\$80,239)</b>	<b>(\$80,239)</b>	<b>100.00%</b>
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EXPENDITURES

SERVICES & SUPPLIES

4175 Office Expenses

8000 General Fund	-	(2,546)	(2,546)	100.00%
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3400 Other Funds Ltd	-	(1,812)	(1,812)	100.00%
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All Funds	-	(4,358)	(4,358)	100.00%
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4200 Telecommunications

8000 General Fund	-	(1,904)	(1,904)	100.00%
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3400 Other Funds Ltd	-	(141)	(141)	100.00%
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All Funds	-	(2,045)	(2,045)	100.00%
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4225 State Gov. Service Charges

8000 General Fund	-	(80,767)	(80,767)	100.00%
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Package Comparison Report - Detail  
 2017-19 Biennium  
 Administration

Cross Reference Number: 24800-001-00-00-00000  
 Package: Statewide Adjustment DAS Chgs  
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(1,195)	(1,195)	100.00%
All Funds	-	(81,962)	(81,962)	100.00%
<b>4250 Data Processing</b>				
8000 General Fund	-	(735)	(735)	100.00%
3400 Other Funds Ltd	-	(1,246)	(1,246)	100.00%
All Funds	-	(1,981)	(1,981)	100.00%
<b>4425 Facilities Rental and Taxes</b>				
8000 General Fund	-	5,713	5,713	100.00%
3400 Other Funds Ltd	-	3,607	3,607	100.00%
All Funds	-	9,320	9,320	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	-	(80,239)	(80,239)	100.00%
3400 Other Funds Ltd	-	(787)	(787)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$81,026)</b>	<b>(\$81,026)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	-	(80,239)	(80,239)	100.00%
3400 Other Funds Ltd	-	(787)	(787)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$81,026)</b>	<b>(\$81,026)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	787	787	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$787</b>	<b>\$787</b>	<b>100.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 Administration

Cross Reference Number: 24800-001-00-00-00000  
 Package: Statewide AG Adjustment  
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	-	(593)	(593)	100.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	-	(593)	(593)	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>(\$593)</b>	<b>(\$593)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4325 Attorney General</b>				
8000 General Fund	-	(593)	(593)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	-	(593)	(593)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$593)</b>	<b>(\$593)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	-	(593)	(593)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$593)</b>	<b>(\$593)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	-	-	\$0	0.00%

Package Comparison Report - Detail  
 2017-19 Biennium  
 Administration

Cross Reference Number: 24800-001-00-00-00000  
 Package: Cash Flow appropriation  
 Pkg Group: POL Pkg Type: POL Pkg Number: 101

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	1,000,000	-	(1,000,000)	(100.00%)
<b>AVAILABLE REVENUES</b>				
8000 General Fund	1,000,000	-	(1,000,000)	(100.00%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1,000,000</b>	<b>-</b>	<b>(\$1,000,000)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4650 Other Services and Supplies</b>				
8000 General Fund	1,000,000	-	(1,000,000)	(100.00%)
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	1,000,000	-	(1,000,000)	(100.00%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$1,000,000</b>	<b>-</b>	<b>(\$1,000,000)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
8000 General Fund	1,000,000	-	(1,000,000)	(100.00%)
<b>TOTAL EXPENDITURES</b>	<b>\$1,000,000</b>	<b>-</b>	<b>(\$1,000,000)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%

**Package Comparison Report - Detail  
2017-19 Biennium  
Administration**

**Cross Reference Number: 24800-001-00-00-00000  
Package: Cash Flow appropriation  
Pkg Group: POL Pkg Type: POL Pkg Number: 101**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	48,250	-	(48,250)	(100.00%)
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AVAILABLE REVENUES

8000 General Fund	48,250	-	(48,250)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$48,250</b>	<b>-</b>	<b>(\$48,250)</b>	<b>(100.00%)</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	22,154	-	(22,154)	(100.00%)
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3400 Other Funds Ltd	51,694	-	(51,694)	(100.00%)
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All Funds	73,848	-	(73,848)	(100.00%)
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SALARIES & WAGES

8000 General Fund	22,154	-	(22,154)	(100.00%)
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3400 Other Funds Ltd	51,694	-	(51,694)	(100.00%)
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<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$73,848</b>	<b>-</b>	<b>(\$73,848)</b>	<b>(100.00%)</b>
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OTHER PAYROLL EXPENSES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	17	-	(17)	(100.00%)
3400 Other Funds Ltd	40	-	(40)	(100.00%)
All Funds	57	-	(57)	(100.00%)
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	4,229	-	(4,229)	(100.00%)
3400 Other Funds Ltd	9,869	-	(9,869)	(100.00%)
All Funds	14,098	-	(14,098)	(100.00%)
<b>3230 Social Security Taxes</b>				
8000 General Fund	1,695	-	(1,695)	(100.00%)
3400 Other Funds Ltd	3,954	-	(3,954)	(100.00%)
All Funds	5,649	-	(5,649)	(100.00%)
<b>3250 Workers Comp. Assess. (WCD)</b>				
8000 General Fund	21	-	(21)	(100.00%)
3400 Other Funds Ltd	48	-	(48)	(100.00%)
All Funds	69	-	(69)	(100.00%)
<b>3260 Mass Transit Tax</b>				
8000 General Fund	133	-	(133)	(100.00%)
3400 Other Funds Ltd	310	-	(310)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	443	-	(443)	(100.00%)
<b>3270 Flexible Benefits</b>				
8000 General Fund	10,001	-	(10,001)	(100.00%)
3400 Other Funds Ltd	23,335	-	(23,335)	(100.00%)
All Funds	33,336	-	(33,336)	(100.00%)
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	16,096	-	(16,096)	(100.00%)
3400 Other Funds Ltd	37,556	-	(37,556)	(100.00%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$53,652</b>	<b>-</b>	<b>(\$53,652)</b>	<b>(100.00%)</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	38,250	-	(38,250)	(100.00%)
3400 Other Funds Ltd	89,250	-	(89,250)	(100.00%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$127,500</b>	<b>-</b>	<b>(\$127,500)</b>	<b>(100.00%)</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
8000 General Fund	3,000	-	(3,000)	(100.00%)
<b>4150 Employee Training</b>				
8000 General Fund	2,000	-	(2,000)	(100.00%)
<b>4175 Office Expenses</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	2,000	-	(2,000)	(100.00%)
<b>4715 IT Expendable Property</b>				
8000 General Fund	3,000	-	(3,000)	(100.00%)
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	10,000	-	(10,000)	(100.00%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$10,000</b>	<b>-</b>	<b>(\$10,000)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
8000 General Fund	48,250	-	(48,250)	(100.00%)
3400 Other Funds Ltd	89,250	-	(89,250)	(100.00%)
<b>TOTAL EXPENDITURES</b>	<b>\$137,500</b>	<b>-</b>	<b>(\$137,500)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(89,250)	-	89,250	100.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$89,250)</b>	<b>-</b>	<b>\$89,250</b>	<b>100.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	1	-	(1)	(100.00%)
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	1.00	-	(1.00)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	218,543	-	(218,543)	(100.00%)
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AVAILABLE REVENUES

8000 General Fund	218,543	-	(218,543)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$218,543</b>	<b>-</b>	<b>(\$218,543)</b>	<b>(100.00%)</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	145,344	-	(145,344)	(100.00%)
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3400 Other Funds Ltd	(145,344)	-	145,344	100.00%
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All Funds	-	-	0	0.00%
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SALARIES & WAGES

8000 General Fund	145,344	-	(145,344)	(100.00%)
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3400 Other Funds Ltd	(145,344)	-	145,344	100.00%
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<b>TOTAL SALARIES &amp; WAGES</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>
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OTHER PAYROLL EXPENSES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	57	-	(57)	(100.00%)
3400 Other Funds Ltd	(57)	-	57	100.00%
All Funds	-	-	0	0.00%
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	27,746	-	(27,746)	(100.00%)
3400 Other Funds Ltd	(27,746)	-	27,746	100.00%
All Funds	-	-	0	0.00%
<b>3230 Social Security Taxes</b>				
8000 General Fund	11,119	-	(11,119)	(100.00%)
3400 Other Funds Ltd	(11,119)	-	11,119	100.00%
All Funds	-	-	0	0.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
8000 General Fund	69	-	(69)	(100.00%)
3400 Other Funds Ltd	(69)	-	69	100.00%
All Funds	-	-	0	0.00%
<b>3260 Mass Transit Tax</b>				
8000 General Fund	872	-	(872)	(100.00%)
3400 Other Funds Ltd	(872)	-	872	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	-	0	0.00%
<b>3270 Flexible Benefits</b>				
8000 General Fund	33,336	-	(33,336)	(100.00%)
3400 Other Funds Ltd	(33,336)	-	33,336	100.00%
All Funds	-	-	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	73,199	-	(73,199)	(100.00%)
3400 Other Funds Ltd	(73,199)	-	73,199	100.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	218,543	-	(218,543)	(100.00%)
3400 Other Funds Ltd	(218,543)	-	218,543	100.00%
<b>TOTAL PERSONAL SERVICES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	218,543	-	(218,543)	(100.00%)
3400 Other Funds Ltd	(218,543)	-	218,543	100.00%
<b>TOTAL EXPENDITURES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%

**Package Comparison Report - Detail  
2017-19 Biennium  
Administration**

**Cross Reference Number: 24800-001-00-00-00000  
Package: Fund Shift Leg Coordinator  
Pkg Group: POL Pkg Type: POL Pkg Number: 103**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	218,543	-	(218,543)	(100.00%)
<b>TOTAL ENDING BALANCE</b>	<b>\$218,543</b>	<b>-</b>	<b>(\$218,543)</b>	<b>(100.00%)</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	65,564	-	(65,564)	(100.00%)
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AVAILABLE REVENUES

8000 General Fund	65,564	-	(65,564)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$65,564</b>	<b>-</b>	<b>(\$65,564)</b>	<b>(100.00%)</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	43,603	-	(43,603)	(100.00%)
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3400 Other Funds Ltd	(43,603)	-	43,603	100.00%
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All Funds	-	-	0	0.00%
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SALARIES & WAGES

8000 General Fund	43,603	-	(43,603)	(100.00%)
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3400 Other Funds Ltd	(43,603)	-	43,603	100.00%
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<b>TOTAL SALARIES &amp; WAGES</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>
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OTHER PAYROLL EXPENSES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	17	-	(17)	(100.00%)
3400 Other Funds Ltd	(17)	-	17	100.00%
All Funds	-	-	0	0.00%
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	8,324	-	(8,324)	(100.00%)
3400 Other Funds Ltd	(8,324)	-	8,324	100.00%
All Funds	-	-	0	0.00%
<b>3230 Social Security Taxes</b>				
8000 General Fund	3,336	-	(3,336)	(100.00%)
3400 Other Funds Ltd	(3,336)	-	3,336	100.00%
All Funds	-	-	0	0.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
8000 General Fund	21	-	(21)	(100.00%)
3400 Other Funds Ltd	(21)	-	21	100.00%
All Funds	-	-	0	0.00%
<b>3260 Mass Transit Tax</b>				
8000 General Fund	262	-	(262)	(100.00%)
3400 Other Funds Ltd	(262)	-	262	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	-	0	0.00%
<b>3270 Flexible Benefits</b>				
8000 General Fund	10,001	-	(10,001)	(100.00%)
3400 Other Funds Ltd	(10,001)	-	10,001	100.00%
All Funds	-	-	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	21,961	-	(21,961)	(100.00%)
3400 Other Funds Ltd	(21,961)	-	21,961	100.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	65,564	-	(65,564)	(100.00%)
3400 Other Funds Ltd	(65,564)	-	65,564	100.00%
<b>TOTAL PERSONAL SERVICES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	65,564	-	(65,564)	(100.00%)
3400 Other Funds Ltd	(65,564)	-	65,564	100.00%
<b>TOTAL EXPENDITURES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	65,564	-	(65,564)	(100.00%)
<b>TOTAL ENDING BALANCE</b>	<b>\$65,564</b>	<b>-</b>	<b>(\$65,564)</b>	<b>(100.00%)</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	2,000,000	-	(2,000,000)	(100.00%)
<b>AVAILABLE REVENUES</b>				
8000 General Fund	2,000,000	-	(2,000,000)	(100.00%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$2,000,000</b>	<b>-</b>	<b>(\$2,000,000)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6525 Spc Pmt to HECC</b>				
8000 General Fund	2,000,000	-	(2,000,000)	(100.00%)
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	2,000,000	-	(2,000,000)	(100.00%)
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$2,000,000</b>	<b>-</b>	<b>(\$2,000,000)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
8000 General Fund	2,000,000	-	(2,000,000)	(100.00%)
<b>TOTAL EXPENDITURES</b>	<b>\$2,000,000</b>	<b>-</b>	<b>(\$2,000,000)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%

**Package Comparison Report - Detail  
2017-19 Biennium  
Administration**

**Cross Reference Number: 24800-001-00-00-00000  
Package: State Tuition Assistance  
Pkg Group: POL Pkg Type: POL Pkg Number: 105**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	250,000	-	(250,000)	(100.00%)
<b>AVAILABLE REVENUES</b>				
8000 General Fund	250,000	-	(250,000)	(100.00%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$250,000</b>	<b>-</b>	<b>(\$250,000)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
8000 General Fund	125,000	-	(125,000)	(100.00%)
<b>4650 Other Services and Supplies</b>				
8000 General Fund	125,000	-	(125,000)	(100.00%)
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	250,000	-	(250,000)	(100.00%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$250,000</b>	<b>-</b>	<b>(\$250,000)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
8000 General Fund	250,000	-	(250,000)	(100.00%)
<b>TOTAL EXPENDITURES</b>	<b>\$250,000</b>	<b>-</b>	<b>(\$250,000)</b>	<b>(100.00%)</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	100,000	-	(100,000)	(100.00%)
<b>AVAILABLE REVENUES</b>				
8000 General Fund	100,000	-	(100,000)	(100.00%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$100,000</b>	<b>-</b>	<b>(\$100,000)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4250 Data Processing</b>				
8000 General Fund	50,000	-	(50,000)	(100.00%)
<b>4715 IT Expendable Property</b>				
8000 General Fund	50,000	-	(50,000)	(100.00%)
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	100,000	-	(100,000)	(100.00%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$100,000</b>	<b>-</b>	<b>(\$100,000)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
8000 General Fund	100,000	-	(100,000)	(100.00%)
<b>TOTAL EXPENDITURES</b>	<b>\$100,000</b>	<b>-</b>	<b>(\$100,000)</b>	<b>(100.00%)</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 Operations

Cross Reference Number: 24800-002-00-00-00000  
 Package: Non-PICS Psnl Svc / Vacancy Factor  
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	41,651	41,651	0	0.00%
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	(327,373)	(327,373)	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	41,651	41,651	0	0.00%
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6400 Federal Funds Ltd	(327,373)	(327,373)	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>(\$285,722)</b>	<b>(\$285,722)</b>	<b>\$0</b>	<b>0.00%</b>
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AVAILABLE REVENUES

8000 General Fund	41,651	41,651	0	0.00%
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6400 Federal Funds Ltd	(327,373)	(327,373)	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$285,722)</b>	<b>(\$285,722)</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3170 Overtime Payments

Package Comparison Report - Detail  
 2017-19 Biennium  
 Operations

Cross Reference Number: 24800-002-00-00-00000  
 Package: Non-PICS Psnl Svc / Vacancy Factor  
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	1,673	1,673	0	0.00%
<b>3180 Shift Differential</b>				
6400 Federal Funds Ltd	1,181	1,181	0	0.00%
<b>3190 All Other Differential</b>				
8000 General Fund	41,668	41,668	0	0.00%
<b>SALARIES &amp; WAGES</b>				
8000 General Fund	41,668	41,668	0	0.00%
6400 Federal Funds Ltd	2,854	2,854	0	0.00%
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$44,522</b>	<b>\$44,522</b>	<b>\$0</b>	<b>0.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	13,552	13,552	0	0.00%
6400 Federal Funds Ltd	544	544	0	0.00%
All Funds	14,096	14,096	0	0.00%
<b>3221 Pension Obligation Bond</b>				
8000 General Fund	5,055	5,055	0	0.00%
3400 Other Funds Ltd	8,783	8,783	0	0.00%
6400 Federal Funds Ltd	(42,713)	(42,713)	0	0.00%
All Funds	(28,875)	(28,875)	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3230 Social Security Taxes</b>				
8000 General Fund	5,430	5,430	0	0.00%
6400 Federal Funds Ltd	218	218	0	0.00%
All Funds	5,648	5,648	0	0.00%
<b>3240 Unemployment Assessments</b>				
8000 General Fund	1,403	1,403	0	0.00%
6400 Federal Funds Ltd	2,285	2,285	0	0.00%
All Funds	3,688	3,688	0	0.00%
<b>3260 Mass Transit Tax</b>				
8000 General Fund	7,130	7,130	0	0.00%
3400 Other Funds Ltd	345	345	0	0.00%
All Funds	7,475	7,475	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	32,570	32,570	0	0.00%
3400 Other Funds Ltd	9,128	9,128	0	0.00%
6400 Federal Funds Ltd	(39,666)	(39,666)	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$2,032</b>	<b>\$2,032</b>	<b>\$0</b>	<b>0.00%</b>

**P.S. BUDGET ADJUSTMENTS**

3455 Vacancy Savings

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(32,587)	(32,587)	0	0.00%
3400 Other Funds Ltd	(24,162)	(24,162)	0	0.00%
6400 Federal Funds Ltd	(290,561)	(290,561)	0	0.00%
All Funds	(347,310)	(347,310)	0	0.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
8000 General Fund	(32,587)	(32,587)	0	0.00%
3400 Other Funds Ltd	(24,162)	(24,162)	0	0.00%
6400 Federal Funds Ltd	(290,561)	(290,561)	0	0.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>(\$347,310)</b>	<b>(\$347,310)</b>	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	41,651	41,651	0	0.00%
3400 Other Funds Ltd	(15,034)	(15,034)	0	0.00%
6400 Federal Funds Ltd	(327,373)	(327,373)	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>(\$300,756)</b>	<b>(\$300,756)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	41,651	41,651	0	0.00%
3400 Other Funds Ltd	(15,034)	(15,034)	0	0.00%
6400 Federal Funds Ltd	(327,373)	(327,373)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$300,756)</b>	<b>(\$300,756)</b>	<b>\$0</b>	<b>0.00%</b>

**Package Comparison Report - Detail  
2017-19 Biennium  
Operations**

**Cross Reference Number: 24800-002-00-00-00000  
Package: Non-PICS Psnl Svc / Vacancy Factor  
Pkg Group: ESS Pkg Type: 010 Pkg Number: 010**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	15,034	15,034	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$15,034</b>	<b>\$15,034</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 Operations

Cross Reference Number: 24800-002-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(940,800)	(940,800)	0	0.00%
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	(4,295,024)	(4,295,024)	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	(940,800)	(940,800)	0	0.00%
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6400 Federal Funds Ltd	(4,295,024)	(4,295,024)	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>(\$5,235,824)</b>	<b>(\$5,235,824)</b>	<b>\$0</b>	<b>0.00%</b>
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AVAILABLE REVENUES

8000 General Fund	(940,800)	(940,800)	0	0.00%
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6400 Federal Funds Ltd	(4,295,024)	(4,295,024)	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$5,235,824)</b>	<b>(\$5,235,824)</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

6400 Federal Funds Ltd	(22,213)	(22,213)	0	0.00%
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Package Comparison Report - Detail  
 2017-19 Biennium  
 Operations

Cross Reference Number: 24800-002-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4125 Out of State Travel</b>				
6400 Federal Funds Ltd	(5,712)	(5,712)	0	0.00%
<b>4150 Employee Training</b>				
6400 Federal Funds Ltd	(32,431)	(32,431)	0	0.00%
<b>4175 Office Expenses</b>				
6400 Federal Funds Ltd	(21,393)	(21,393)	0	0.00%
<b>4200 Telecommunications</b>				
6400 Federal Funds Ltd	(47,491)	(47,491)	0	0.00%
<b>4250 Data Processing</b>				
6400 Federal Funds Ltd	(25,853)	(25,853)	0	0.00%
<b>4300 Professional Services</b>				
6400 Federal Funds Ltd	(19,310)	(19,310)	0	0.00%
<b>4400 Dues and Subscriptions</b>				
6400 Federal Funds Ltd	(250)	(250)	0	0.00%
<b>4450 Fuels and Utilities</b>				
6400 Federal Funds Ltd	(942,597)	(942,597)	0	0.00%
<b>4475 Facilities Maintenance</b>				
8000 General Fund	(940,800)	(940,800)	0	0.00%
6400 Federal Funds Ltd	(1,436,761)	(1,436,761)	0	0.00%

Package Comparison Report - Detail  
 2017-19 Biennium  
 Operations

Cross Reference Number: 24800-002-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(2,377,561)	(2,377,561)	0	0.00%
<b>4500 Food and Kitchen Supplies</b>				
6400 Federal Funds Ltd	(1,003)	(1,003)	0	0.00%
<b>4525 Medical Services and Supplies</b>				
6400 Federal Funds Ltd	(4,732)	(4,732)	0	0.00%
<b>4650 Other Services and Supplies</b>				
6400 Federal Funds Ltd	(1,716,359)	(1,716,359)	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
6400 Federal Funds Ltd	(10,416)	(10,416)	0	0.00%
<b>4715 IT Expendable Property</b>				
6400 Federal Funds Ltd	(8,503)	(8,503)	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	(940,800)	(940,800)	0	0.00%
6400 Federal Funds Ltd	(4,295,024)	(4,295,024)	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$5,235,824)</b>	<b>(\$5,235,824)</b>	<b>\$0</b>	<b>0.00%</b>
<b>SPECIAL PAYMENTS</b>				
<b>6065 Loan Repaid To State Agencies</b>				
3400 Other Funds Ltd	(44,198)	(44,198)	0	0.00%
<b>EXPENDITURES</b>				

Package Comparison Report - Detail  
 2017-19 Biennium  
 Operations

Cross Reference Number: 24800-002-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(940,800)	(940,800)	0	0.00%
3400 Other Funds Ltd	(44,198)	(44,198)	0	0.00%
6400 Federal Funds Ltd	(4,295,024)	(4,295,024)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$5,280,022)</b>	<b>(\$5,280,022)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	44,198	44,198	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$44,198</b>	<b>\$44,198</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 130,330 130,330 0 0.00%

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd 1,559,088 1,559,088 0 0.00%

REVENUE CATEGORIES

8000 General Fund 130,330 130,330 0 0.00%

6400 Federal Funds Ltd 1,559,088 1,559,088 0 0.00%

**TOTAL REVENUE CATEGORIES \$1,689,418 \$1,689,418 \$0 0.00%**

AVAILABLE REVENUES

8000 General Fund 130,330 130,330 0 0.00%

6400 Federal Funds Ltd 1,559,088 1,559,088 0 0.00%

**TOTAL AVAILABLE REVENUES \$1,689,418 \$1,689,418 \$0 0.00%**

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund 436 436 0 0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	282	282	0	0.00%
6400 Federal Funds Ltd	7,124	7,124	0	0.00%
All Funds	7,842	7,842	0	0.00%
<b>4125 Out of State Travel</b>				
8000 General Fund	531	531	0	0.00%
3400 Other Funds Ltd	31	31	0	0.00%
6400 Federal Funds Ltd	9,410	9,410	0	0.00%
All Funds	9,972	9,972	0	0.00%
<b>4150 Employee Training</b>				
8000 General Fund	277	277	0	0.00%
3400 Other Funds Ltd	6	6	0	0.00%
6400 Federal Funds Ltd	27,282	27,282	0	0.00%
All Funds	27,565	27,565	0	0.00%
<b>4175 Office Expenses</b>				
8000 General Fund	604	604	0	0.00%
3400 Other Funds Ltd	50	50	0	0.00%
6400 Federal Funds Ltd	8,851	8,851	0	0.00%
All Funds	9,505	9,505	0	0.00%
<b>4200 Telecommunications</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,026	1,026	0	0.00%
3400 Other Funds Ltd	1,899	1,899	0	0.00%
6400 Federal Funds Ltd	3,680	3,680	0	0.00%
All Funds	6,605	6,605	0	0.00%
<b>4225 State Gov. Service Charges</b>				
8000 General Fund	3,557	3,557	0	0.00%
3400 Other Funds Ltd	(66,974)	(66,974)	0	0.00%
6400 Federal Funds Ltd	328,401	328,401	0	0.00%
All Funds	264,984	264,984	0	0.00%
<b>4250 Data Processing</b>				
8000 General Fund	11	11	0	0.00%
6400 Federal Funds Ltd	219	219	0	0.00%
All Funds	230	230	0	0.00%
<b>4275 Publicity and Publications</b>				
8000 General Fund	207	207	0	0.00%
3400 Other Funds Ltd	57	57	0	0.00%
6400 Federal Funds Ltd	2,176	2,176	0	0.00%
All Funds	2,440	2,440	0	0.00%
<b>4300 Professional Services</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	855	855	0	0.00%
3400 Other Funds Ltd	370	370	0	0.00%
6400 Federal Funds Ltd	5,676	5,676	0	0.00%
All Funds	6,901	6,901	0	0.00%
<b>4325 Attorney General</b>				
8000 General Fund	6,595	6,595	0	0.00%
6400 Federal Funds Ltd	3,887	3,887	0	0.00%
All Funds	10,482	10,482	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
8000 General Fund	66	66	0	0.00%
3400 Other Funds Ltd	4	4	0	0.00%
6400 Federal Funds Ltd	364	364	0	0.00%
All Funds	434	434	0	0.00%
<b>4400 Dues and Subscriptions</b>				
8000 General Fund	59	59	0	0.00%
3400 Other Funds Ltd	276	276	0	0.00%
6400 Federal Funds Ltd	1,190	1,190	0	0.00%
All Funds	1,525	1,525	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	5,255	5,255	0	0.00%
6400 Federal Funds Ltd	50,052	50,052	0	0.00%
All Funds	55,307	55,307	0	0.00%
<b>4450 Fuels and Utilities</b>				
8000 General Fund	80,065	80,065	0	0.00%
3400 Other Funds Ltd	36,462	36,462	0	0.00%
6400 Federal Funds Ltd	459,028	459,028	0	0.00%
All Funds	575,555	575,555	0	0.00%
<b>4475 Facilities Maintenance</b>				
8000 General Fund	17,981	17,981	0	0.00%
3400 Other Funds Ltd	8,184	8,184	0	0.00%
6400 Federal Funds Ltd	277,656	277,656	0	0.00%
All Funds	303,821	303,821	0	0.00%
<b>4500 Food and Kitchen Supplies</b>				
8000 General Fund	11	11	0	0.00%
6400 Federal Funds Ltd	372	372	0	0.00%
All Funds	383	383	0	0.00%
<b>4525 Medical Services and Supplies</b>				
8000 General Fund	11	11	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	4,148	4,148	0	0.00%
All Funds	4,159	4,159	0	0.00%
<b>4575 Agency Program Related S and S</b>				
8000 General Fund	385	385	0	0.00%
3400 Other Funds Ltd	21	21	0	0.00%
6400 Federal Funds Ltd	3,414	3,414	0	0.00%
All Funds	3,820	3,820	0	0.00%
<b>4650 Other Services and Supplies</b>				
8000 General Fund	4,761	4,761	0	0.00%
3400 Other Funds Ltd	3,785	3,785	0	0.00%
6400 Federal Funds Ltd	246,849	246,849	0	0.00%
All Funds	255,395	255,395	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
8000 General Fund	1,276	1,276	0	0.00%
3400 Other Funds Ltd	1,131	1,131	0	0.00%
6400 Federal Funds Ltd	76,021	76,021	0	0.00%
All Funds	78,428	78,428	0	0.00%
<b>4715 IT Expendable Property</b>				
8000 General Fund	1,097	1,097	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	498	498	0	0.00%
6400 Federal Funds Ltd	16,171	16,171	0	0.00%
All Funds	17,766	17,766	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	125,066	125,066	0	0.00%
3400 Other Funds Ltd	(13,918)	(13,918)	0	0.00%
6400 Federal Funds Ltd	1,531,971	1,531,971	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$1,643,119</b>	<b>\$1,643,119</b>	<b>\$0</b>	<b>0.00%</b>
<b>CAPITAL OUTLAY</b>				
<b>5200 Technical Equipment</b>				
6400 Federal Funds Ltd	1,978	1,978	0	0.00%
<b>5350 Industrial and Heavy Equipment</b>				
6400 Federal Funds Ltd	8,280	8,280	0	0.00%
<b>5400 Automotive and Aircraft</b>				
3400 Other Funds Ltd	2,664	2,664	0	0.00%
<b>5550 Data Processing Software</b>				
6400 Federal Funds Ltd	822	822	0	0.00%
<b>5600 Data Processing Hardware</b>				
6400 Federal Funds Ltd	3,205	3,205	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>5900 Other Capital Outlay</b>				
6400 Federal Funds Ltd	12,832	12,832	0	0.00%
<b>CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	2,664	2,664	0	0.00%
6400 Federal Funds Ltd	27,117	27,117	0	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$29,781</b>	<b>\$29,781</b>	<b>\$0</b>	<b>0.00%</b>
<b>SPECIAL PAYMENTS</b>				
<b>6065 Loan Repaid To State Agencies</b>				
8000 General Fund	5,264	5,264	0	0.00%
<b>EXPENDITURES</b>				
8000 General Fund	130,330	130,330	0	0.00%
3400 Other Funds Ltd	(11,254)	(11,254)	0	0.00%
6400 Federal Funds Ltd	1,559,088	1,559,088	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$1,678,164</b>	<b>\$1,678,164</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	11,254	11,254	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$11,254</b>	<b>\$11,254</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	(500,000)	(500,000)	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	(500,000)	(500,000)	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$500,000)</b>	<b>(\$500,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	(500,000)	(500,000)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$500,000)</b>	<b>(\$500,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	500,000	500,000	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 Operations

Cross Reference Number: 24800-002-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (1,524,686) (1,524,686) 100.00%

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd - (119,020) (119,020) 100.00%

REVENUE CATEGORIES

8000 General Fund - (1,524,686) (1,524,686) 100.00%

6400 Federal Funds Ltd - (119,020) (119,020) 100.00%

**TOTAL REVENUE CATEGORIES - (\$1,643,706) (\$1,643,706) 100.00%**

AVAILABLE REVENUES

8000 General Fund - (1,524,686) (1,524,686) 100.00%

6400 Federal Funds Ltd - (119,020) (119,020) 100.00%

**TOTAL AVAILABLE REVENUES - (\$1,643,706) (\$1,643,706) 100.00%**

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(18,197)	(18,197)	100.00%
6400 Federal Funds Ltd	-	(72,787)	(72,787)	100.00%
All Funds	-	(90,984)	(90,984)	100.00%
<b>3190 All Other Differential</b>				
8000 General Fund	-	(1,167,816)	(1,167,816)	100.00%
<b>SALARIES &amp; WAGES</b>				
8000 General Fund	-	(1,186,013)	(1,186,013)	100.00%
6400 Federal Funds Ltd	-	(72,787)	(72,787)	100.00%
<b>TOTAL SALARIES &amp; WAGES</b>	-	<b>(\$1,258,800)</b>	<b>(\$1,258,800)</b>	<b>100.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	-	(11)	(11)	100.00%
6400 Federal Funds Ltd	-	(46)	(46)	100.00%
All Funds	-	(57)	(57)	100.00%
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	-	(226,410)	(226,410)	100.00%
6400 Federal Funds Ltd	-	(13,895)	(13,895)	100.00%
All Funds	-	(240,305)	(240,305)	100.00%
<b>3230 Social Security Taxes</b>				

Package Comparison Report - Detail  
 2017-19 Biennium  
 Operations

Cross Reference Number: 24800-002-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(90,730)	(90,730)	100.00%
6400 Federal Funds Ltd	-	(5,568)	(5,568)	100.00%
All Funds	-	(96,298)	(96,298)	100.00%
<b>3240 Unemployment Assessments</b>				
8000 General Fund	-	(244)	(244)	100.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
8000 General Fund	-	(14)	(14)	100.00%
6400 Federal Funds Ltd	-	(55)	(55)	100.00%
All Funds	-	(69)	(69)	100.00%
<b>3260 Mass Transit Tax</b>				
8000 General Fund	-	(6,757)	(6,757)	100.00%
<b>3270 Flexible Benefits</b>				
8000 General Fund	-	(6,667)	(6,667)	100.00%
6400 Federal Funds Ltd	-	(26,669)	(26,669)	100.00%
All Funds	-	(33,336)	(33,336)	100.00%
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	-	(330,833)	(330,833)	100.00%
6400 Federal Funds Ltd	-	(46,233)	(46,233)	100.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	-	<b>(\$377,066)</b>	<b>(\$377,066)</b>	<b>100.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3465 Reconciliation Adjustment</b>				
8000 General Fund	-	(7,840)	(7,840)	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
8000 General Fund	-	(7,840)	(7,840)	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$7,840)</b>	<b>(\$7,840)</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	-	(1,524,686)	(1,524,686)	100.00%
6400 Federal Funds Ltd	-	(119,020)	(119,020)	100.00%
<b>TOTAL PERSONAL SERVICES</b>	-	<b>(\$1,643,706)</b>	<b>(\$1,643,706)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	-	(1,524,686)	(1,524,686)	100.00%
6400 Federal Funds Ltd	-	(119,020)	(119,020)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$1,643,706)</b>	<b>(\$1,643,706)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>AUTHORIZED POSITIONS</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	-	(1)	(1)	100.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	-	(1.00)	(1.00)	100.00%

Package Comparison Report - Detail  
 2017-19 Biennium  
 Operations

Cross Reference Number: 24800-002-00-00-00000  
 Package: Statewide Adjustment DAS Chgs  
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (12,043) (12,043) 100.00%

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd - (2,473) (2,473) 100.00%

REVENUE CATEGORIES

8000 General Fund - (12,043) (12,043) 100.00%

6400 Federal Funds Ltd - (2,473) (2,473) 100.00%

**TOTAL REVENUE CATEGORIES - (\$14,516) (\$14,516) 100.00%**

AVAILABLE REVENUES

8000 General Fund - (12,043) (12,043) 100.00%

6400 Federal Funds Ltd - (2,473) (2,473) 100.00%

**TOTAL AVAILABLE REVENUES - (\$14,516) (\$14,516) 100.00%**

EXPENDITURES

SERVICES & SUPPLIES

4175 Office Expenses

8000 General Fund - (1,341) (1,341) 100.00%

Package Comparison Report - Detail  
 2017-19 Biennium  
 Operations

Cross Reference Number: 24800-002-00-00-00000  
 Package: Statewide Adjustment DAS Chgs  
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(110)	(110)	100.00%
6400 Federal Funds Ltd	-	(19,648)	(19,648)	100.00%
All Funds	-	(21,099)	(21,099)	100.00%
<b>4200 Telecommunications</b>				
8000 General Fund	-	(993)	(993)	100.00%
3400 Other Funds Ltd	-	(1,838)	(1,838)	100.00%
6400 Federal Funds Ltd	-	(3,564)	(3,564)	100.00%
All Funds	-	(6,395)	(6,395)	100.00%
<b>4225 State Gov. Service Charges</b>				
8000 General Fund	-	(20,133)	(20,133)	100.00%
3400 Other Funds Ltd	-	(5,722)	(5,722)	100.00%
6400 Federal Funds Ltd	-	(85,693)	(85,693)	100.00%
All Funds	-	(111,548)	(111,548)	100.00%
<b>4250 Data Processing</b>				
8000 General Fund	-	(17)	(17)	100.00%
6400 Federal Funds Ltd	-	(334)	(334)	100.00%
All Funds	-	(351)	(351)	100.00%
<b>4425 Facilities Rental and Taxes</b>				
8000 General Fund	-	10,441	10,441	100.00%

Package Comparison Report - Detail  
 2017-19 Biennium  
 Operations

Cross Reference Number: 24800-002-00-00-00000  
 Package: Statewide Adjustment DAS Chgs  
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	5,694	5,694	100.00%
6400 Federal Funds Ltd	-	106,766	106,766	100.00%
All Funds	-	122,901	122,901	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	-	(12,043)	(12,043)	100.00%
3400 Other Funds Ltd	-	(1,976)	(1,976)	100.00%
6400 Federal Funds Ltd	-	(2,473)	(2,473)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$16,492)</b>	<b>(\$16,492)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	-	(12,043)	(12,043)	100.00%
3400 Other Funds Ltd	-	(1,976)	(1,976)	100.00%
6400 Federal Funds Ltd	-	(2,473)	(2,473)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$16,492)</b>	<b>(\$16,492)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	1,976	1,976	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$1,976</b>	<b>\$1,976</b>	<b>100.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 Operations

Cross Reference Number: 24800-002-00-00-00000  
 Package: Statewide AG Adjustment  
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (3,730) (3,730) 100.00%

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd - (2,198) (2,198) 100.00%

REVENUE CATEGORIES

8000 General Fund - (3,730) (3,730) 100.00%

6400 Federal Funds Ltd - (2,198) (2,198) 100.00%

**TOTAL REVENUE CATEGORIES - (\$5,928) (\$5,928) 100.00%**

AVAILABLE REVENUES

8000 General Fund - (3,730) (3,730) 100.00%

6400 Federal Funds Ltd - (2,198) (2,198) 100.00%

**TOTAL AVAILABLE REVENUES - (\$5,928) (\$5,928) 100.00%**

EXPENDITURES

SERVICES & SUPPLIES

4325 Attorney General

8000 General Fund - (3,730) (3,730) 100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	(2,198)	(2,198)	100.00%
All Funds	-	(5,928)	(5,928)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	-	(3,730)	(3,730)	100.00%
6400 Federal Funds Ltd	-	(2,198)	(2,198)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$5,928)</b>	<b>(\$5,928)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	-	(3,730)	(3,730)	100.00%
6400 Federal Funds Ltd	-	(2,198)	(2,198)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$5,928)</b>	<b>(\$5,928)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 6,125,700 - (6,125,700) (100.00%)

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd 6,125,700 - (6,125,700) (100.00%)

REVENUE CATEGORIES

8000 General Fund 6,125,700 - (6,125,700) (100.00%)

6400 Federal Funds Ltd 6,125,700 - (6,125,700) (100.00%)

**TOTAL REVENUE CATEGORIES \$12,251,400 - (\$12,251,400) (100.00%)**

AVAILABLE REVENUES

8000 General Fund 6,125,700 - (6,125,700) (100.00%)

6400 Federal Funds Ltd 6,125,700 - (6,125,700) (100.00%)

**TOTAL AVAILABLE REVENUES \$12,251,400 - (\$12,251,400) (100.00%)**

EXPENDITURES

SERVICES & SUPPLIES

4650 Other Services and Supplies

8000 General Fund 6,125,700 - (6,125,700) (100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	6,125,700	-	(6,125,700)	(100.00%)
All Funds	12,251,400	-	(12,251,400)	(100.00%)
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	6,125,700	-	(6,125,700)	(100.00%)
6400 Federal Funds Ltd	6,125,700	-	(6,125,700)	(100.00%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$12,251,400</b>	<b>-</b>	<b>(\$12,251,400)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
8000 General Fund	6,125,700	-	(6,125,700)	(100.00%)
6400 Federal Funds Ltd	6,125,700	-	(6,125,700)	(100.00%)
<b>TOTAL EXPENDITURES</b>	<b>\$12,251,400</b>	<b>-</b>	<b>(\$12,251,400)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 Operations

Cross Reference Number: 24800-002-00-00-00000  
 Package: New Positions - AGI  
 Pkg Group: POL Pkg Type: POL Pkg Number: 202

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	62,202	-	(62,202)	(100.00%)
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	181,112	-	(181,112)	(100.00%)
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REVENUE CATEGORIES

8000 General Fund	62,202	-	(62,202)	(100.00%)
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6400 Federal Funds Ltd	181,112	-	(181,112)	(100.00%)
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$243,314</b>	<b>-</b>	<b>(\$243,314)</b>	<b>(100.00%)</b>
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AVAILABLE REVENUES

8000 General Fund	62,202	-	(62,202)	(100.00%)
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6400 Federal Funds Ltd	181,112	-	(181,112)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$243,314</b>	<b>-</b>	<b>(\$243,314)</b>	<b>(100.00%)</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	35,447	-	(35,447)	(100.00%)
6400 Federal Funds Ltd	103,561	-	(103,561)	(100.00%)
All Funds	139,008	-	(139,008)	(100.00%)
<b>SALARIES &amp; WAGES</b>				
8000 General Fund	35,447	-	(35,447)	(100.00%)
6400 Federal Funds Ltd	103,561	-	(103,561)	(100.00%)
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$139,008</b>	<b>-</b>	<b>(\$139,008)</b>	<b>(100.00%)</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	29	-	(29)	(100.00%)
6400 Federal Funds Ltd	85	-	(85)	(100.00%)
All Funds	114	-	(114)	(100.00%)
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	6,767	-	(6,767)	(100.00%)
6400 Federal Funds Ltd	19,769	-	(19,769)	(100.00%)
All Funds	26,536	-	(26,536)	(100.00%)
<b>3230 Social Security Taxes</b>				
8000 General Fund	2,711	-	(2,711)	(100.00%)
6400 Federal Funds Ltd	7,923	-	(7,923)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	10,634	-	(10,634)	(100.00%)
<b>3250 Workers Comp. Assess. (WCD)</b>				
8000 General Fund	35	-	(35)	(100.00%)
6400 Federal Funds Ltd	103	-	(103)	(100.00%)
All Funds	138	-	(138)	(100.00%)
<b>3260 Mass Transit Tax</b>				
8000 General Fund	212	-	(212)	(100.00%)
<b>3270 Flexible Benefits</b>				
8000 General Fund	17,001	-	(17,001)	(100.00%)
6400 Federal Funds Ltd	49,671	-	(49,671)	(100.00%)
All Funds	66,672	-	(66,672)	(100.00%)
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	26,755	-	(26,755)	(100.00%)
6400 Federal Funds Ltd	77,551	-	(77,551)	(100.00%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$104,306</b>	<b>-</b>	<b>(\$104,306)</b>	<b>(100.00%)</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	62,202	-	(62,202)	(100.00%)
6400 Federal Funds Ltd	181,112	-	(181,112)	(100.00%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$243,314</b>	<b>-</b>	<b>(\$243,314)</b>	<b>(100.00%)</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
8000 General Fund	62,202	-	(62,202)	(100.00%)
6400 Federal Funds Ltd	181,112	-	(181,112)	(100.00%)
<b>TOTAL EXPENDITURES</b>	<b>\$243,314</b>	<b>-</b>	<b>(\$243,314)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	2	-	(2)	(100.00%)
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	2.00	-	(2.00)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>FEDERAL FUNDS REVENUE</b>				
<b>0995 Federal Funds</b>				
6400 Federal Funds Ltd	7,390,762	7,390,762	0	0.00%
<b>REVENUE CATEGORIES</b>				
6400 Federal Funds Ltd	7,390,762	7,390,762	0	0.00%
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$7,390,762</b>	<b>\$7,390,762</b>	<b>\$0</b>	<b>0.00%</b>
<b>AVAILABLE REVENUES</b>				
6400 Federal Funds Ltd	7,390,762	7,390,762	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$7,390,762</b>	<b>\$7,390,762</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3110 Class/Unclass Sal. and Per Diem</b>				
6400 Federal Funds Ltd	1,726,416	1,726,416	0	0.00%
<b>SALARIES &amp; WAGES</b>				
6400 Federal Funds Ltd	1,726,416	1,726,416	0	0.00%
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$1,726,416</b>	<b>\$1,726,416</b>	<b>\$0</b>	<b>0.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3210 Empl. Rel. Bd. Assessments</b>				
6400 Federal Funds Ltd	1,197	1,197	0	0.00%
<b>3220 Public Employees Retire Cont</b>				
6400 Federal Funds Ltd	329,574	329,574	0	0.00%
<b>3230 Social Security Taxes</b>				
6400 Federal Funds Ltd	132,070	132,070	0	0.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
6400 Federal Funds Ltd	1,449	1,449	0	0.00%
<b>3270 Flexible Benefits</b>				
6400 Federal Funds Ltd	700,056	700,056	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
6400 Federal Funds Ltd	1,164,346	1,164,346	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$1,164,346</b>	<b>\$1,164,346</b>	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
6400 Federal Funds Ltd	2,890,762	2,890,762	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$2,890,762</b>	<b>\$2,890,762</b>	<b>\$0</b>	<b>0.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
6400 Federal Funds Ltd	500	500	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4125 Out of State Travel</b>				
6400 Federal Funds Ltd	10,000	10,000	0	0.00%
<b>4150 Employee Training</b>				
6400 Federal Funds Ltd	5,000	5,000	0	0.00%
<b>4175 Office Expenses</b>				
6400 Federal Funds Ltd	10,000	10,000	0	0.00%
<b>4200 Telecommunications</b>				
6400 Federal Funds Ltd	12,000	12,000	0	0.00%
<b>4250 Data Processing</b>				
6400 Federal Funds Ltd	7,500	7,500	0	0.00%
<b>4275 Publicity and Publications</b>				
6400 Federal Funds Ltd	1,500	1,500	0	0.00%
<b>4300 Professional Services</b>				
6400 Federal Funds Ltd	10,000	10,000	0	0.00%
<b>4325 Attorney General</b>				
6400 Federal Funds Ltd	5,000	5,000	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
6400 Federal Funds Ltd	500	500	0	0.00%
<b>4400 Dues and Subscriptions</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	1,500	1,500	0	0.00%
<b>4450 Fuels and Utilities</b>				
6400 Federal Funds Ltd	1,000,000	1,000,000	0	0.00%
<b>4475 Facilities Maintenance</b>				
6400 Federal Funds Ltd	3,436,500	3,436,500	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
6400 Federal Funds Ltd	4,500,000	4,500,000	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$4,500,000</b>	<b>\$4,500,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
6400 Federal Funds Ltd	7,390,762	7,390,762	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$7,390,762</b>	<b>\$7,390,762</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	21	21	0	0.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	21.00	21.00	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	166,478	166,478	0	0.00%
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REVENUE CATEGORIES

6400 Federal Funds Ltd	166,478	166,478	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$166,478</b>	<b>\$166,478</b>	<b>\$0</b>	<b>0.00%</b>
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AVAILABLE REVENUES

6400 Federal Funds Ltd	166,478	166,478	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$166,478</b>	<b>\$166,478</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

6400 Federal Funds Ltd	104,952	104,952	0	0.00%
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SALARIES & WAGES

6400 Federal Funds Ltd	104,952	104,952	0	0.00%
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<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$104,952</b>	<b>\$104,952</b>	<b>\$0</b>	<b>0.00%</b>
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OTHER PAYROLL EXPENSES

Package Comparison Report - Detail  
 2017-19 Biennium  
 Operations

Cross Reference Number: 24800-002-00-00-00000  
 Package: LD to Permanent Position  
 Pkg Group: POL Pkg Type: POL Pkg Number: 204

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3210 Empl. Rel. Bd. Assessments</b>				
6400 Federal Funds Ltd	57	57	0	0.00%
<b>3220 Public Employees Retire Cont</b>				
6400 Federal Funds Ltd	20,035	20,035	0	0.00%
<b>3230 Social Security Taxes</b>				
6400 Federal Funds Ltd	8,029	8,029	0	0.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
6400 Federal Funds Ltd	69	69	0	0.00%
<b>3270 Flexible Benefits</b>				
6400 Federal Funds Ltd	33,336	33,336	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
6400 Federal Funds Ltd	61,526	61,526	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$61,526</b>	<b>\$61,526</b>	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
6400 Federal Funds Ltd	166,478	166,478	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$166,478</b>	<b>\$166,478</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
6400 Federal Funds Ltd	166,478	166,478	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$166,478</b>	<b>\$166,478</b>	<b>\$0</b>	<b>0.00%</b>

**Package Comparison Report - Detail  
2017-19 Biennium  
Operations**

**Cross Reference Number: 24800-002-00-00-00000  
Package: LD to Permanent Position  
Pkg Group: POL Pkg Type: POL Pkg Number: 204**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>ENDING BALANCE</b>				
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	1	1	0	0.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	1.00	1.00	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 173,248 - (173,248) (100.00%)

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd 690,618 - (690,618) (100.00%)

REVENUE CATEGORIES

8000 General Fund 173,248 - (173,248) (100.00%)

6400 Federal Funds Ltd 690,618 - (690,618) (100.00%)

**TOTAL REVENUE CATEGORIES \$863,866 - (\$863,866) (100.00%)**

AVAILABLE REVENUES

8000 General Fund 173,248 - (173,248) (100.00%)

6400 Federal Funds Ltd 690,618 - (690,618) (100.00%)

**TOTAL AVAILABLE REVENUES \$863,866 - (\$863,866) (100.00%)**

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	99,264	-	(99,264)	(100.00%)
6400 Federal Funds Ltd	397,056	-	(397,056)	(100.00%)
All Funds	496,320	-	(496,320)	(100.00%)
<b>SALARIES &amp; WAGES</b>				
8000 General Fund	99,264	-	(99,264)	(100.00%)
6400 Federal Funds Ltd	397,056	-	(397,056)	(100.00%)
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$496,320</b>	<b>-</b>	<b>(\$496,320)</b>	<b>(100.00%)</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	77	-	(77)	(100.00%)
6400 Federal Funds Ltd	322	-	(322)	(100.00%)
All Funds	399	-	(399)	(100.00%)
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	18,950	-	(18,950)	(100.00%)
6400 Federal Funds Ltd	75,798	-	(75,798)	(100.00%)
All Funds	94,748	-	(94,748)	(100.00%)
<b>3230 Social Security Taxes</b>				
8000 General Fund	7,594	-	(7,594)	(100.00%)
6400 Federal Funds Ltd	30,374	-	(30,374)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	37,968	-	(37,968)	(100.00%)
<b>3250 Workers Comp. Assess. (WCD)</b>				
8000 General Fund	98	-	(98)	(100.00%)
6400 Federal Funds Ltd	385	-	(385)	(100.00%)
All Funds	483	-	(483)	(100.00%)
<b>3260 Mass Transit Tax</b>				
8000 General Fund	596	-	(596)	(100.00%)
<b>3270 Flexible Benefits</b>				
8000 General Fund	46,669	-	(46,669)	(100.00%)
6400 Federal Funds Ltd	186,683	-	(186,683)	(100.00%)
All Funds	233,352	-	(233,352)	(100.00%)
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	73,984	-	(73,984)	(100.00%)
6400 Federal Funds Ltd	293,562	-	(293,562)	(100.00%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$367,546</b>	<b>-</b>	<b>(\$367,546)</b>	<b>(100.00%)</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	173,248	-	(173,248)	(100.00%)
6400 Federal Funds Ltd	690,618	-	(690,618)	(100.00%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$863,866</b>	<b>-</b>	<b>(\$863,866)</b>	<b>(100.00%)</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
8000 General Fund	173,248	-	(173,248)	(100.00%)
6400 Federal Funds Ltd	690,618	-	(690,618)	(100.00%)
<b>TOTAL EXPENDITURES</b>	<b>\$863,866</b>	<b>-</b>	<b>(\$863,866)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	7	-	(7)	(100.00%)
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	7.00	-	(7.00)	(100.00%)

Package Comparison Report - Detail  
 2017-19 Biennium  
 Operations

Cross Reference Number: 24800-002-00-00-00000  
 Package: PANG Stormwater fees  
 Pkg Group: POL Pkg Type: POL Pkg Number: 206

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 300,000 - (300,000) (100.00%)

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd 1,200,000 - (1,200,000) (100.00%)

REVENUE CATEGORIES

8000 General Fund 300,000 - (300,000) (100.00%)

6400 Federal Funds Ltd 1,200,000 - (1,200,000) (100.00%)

**TOTAL REVENUE CATEGORIES \$1,500,000 - (\$1,500,000) (100.00%)**

AVAILABLE REVENUES

8000 General Fund 300,000 - (300,000) (100.00%)

6400 Federal Funds Ltd 1,200,000 - (1,200,000) (100.00%)

**TOTAL AVAILABLE REVENUES \$1,500,000 - (\$1,500,000) (100.00%)**

EXPENDITURES

SERVICES & SUPPLIES

4450 Fuels and Utilities

8000 General Fund 300,000 - (300,000) (100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	1,200,000	-	(1,200,000)	(100.00%)
All Funds	1,500,000	-	(1,500,000)	(100.00%)
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	300,000	-	(300,000)	(100.00%)
6400 Federal Funds Ltd	1,200,000	-	(1,200,000)	(100.00%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$1,500,000</b>	<b>-</b>	<b>(\$1,500,000)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
8000 General Fund	300,000	-	(300,000)	(100.00%)
6400 Federal Funds Ltd	1,200,000	-	(1,200,000)	(100.00%)
<b>TOTAL EXPENDITURES</b>	<b>\$1,500,000</b>	<b>-</b>	<b>(\$1,500,000)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 10,869,000 - (10,869,000) (100.00%)

REVENUE CATEGORIES

8000 General Fund 10,869,000 - (10,869,000) (100.00%)

**TOTAL REVENUE CATEGORIES \$10,869,000 - (\$10,869,000) (100.00%)**

AVAILABLE REVENUES

8000 General Fund 10,869,000 - (10,869,000) (100.00%)

**TOTAL AVAILABLE REVENUES \$10,869,000 - (\$10,869,000) (100.00%)**

EXPENDITURES

SERVICES & SUPPLIES

4300 Professional Services

8000 General Fund 10,869,000 - (10,869,000) (100.00%)

SERVICES & SUPPLIES

8000 General Fund 10,869,000 - (10,869,000) (100.00%)

**TOTAL SERVICES & SUPPLIES \$10,869,000 - (\$10,869,000) (100.00%)**

EXPENDITURES

8000 General Fund 10,869,000 - (10,869,000) (100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL EXPENDITURES</b>	<b>\$10,869,000</b>	<b>-</b>	<b>(\$10,869,000)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 Oregon Emergency Management

Cross Reference Number: 24800-003-00-00-00000  
 Package: Non-PICS Psnl Svc / Vacancy Factor  
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(11,663)	(11,663)	0	0.00%
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	970	970	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	(11,663)	(11,663)	0	0.00%
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6400 Federal Funds Ltd	970	970	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>(\$10,693)</b>	<b>(\$10,693)</b>	<b>\$0</b>	<b>0.00%</b>
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AVAILABLE REVENUES

8000 General Fund	(11,663)	(11,663)	0	0.00%
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6400 Federal Funds Ltd	970	970	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$10,693)</b>	<b>(\$10,693)</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3170 Overtime Payments

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	225	225	0	0.00%
3400 Other Funds Ltd	42	42	0	0.00%
6400 Federal Funds Ltd	102	102	0	0.00%
All Funds	369	369	0	0.00%
<b>3180 Shift Differential</b>				
8000 General Fund	35	35	0	0.00%
3400 Other Funds Ltd	1	1	0	0.00%
6400 Federal Funds Ltd	3	3	0	0.00%
All Funds	39	39	0	0.00%
<b>3190 All Other Differential</b>				
8000 General Fund	187	187	0	0.00%
3400 Other Funds Ltd	494	494	0	0.00%
6400 Federal Funds Ltd	269	269	0	0.00%
All Funds	950	950	0	0.00%
<b>SALARIES &amp; WAGES</b>				
8000 General Fund	447	447	0	0.00%
3400 Other Funds Ltd	537	537	0	0.00%
6400 Federal Funds Ltd	374	374	0	0.00%
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$1,358</b>	<b>\$1,358</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>OTHER PAYROLL EXPENSES</b>				
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	158	158	0	0.00%
3400 Other Funds Ltd	102	102	0	0.00%
6400 Federal Funds Ltd	78	78	0	0.00%
All Funds	338	338	0	0.00%
<b>3221 Pension Obligation Bond</b>				
8000 General Fund	2,844	2,844	0	0.00%
3400 Other Funds Ltd	10,433	10,433	0	0.00%
6400 Federal Funds Ltd	10,964	10,964	0	0.00%
All Funds	24,241	24,241	0	0.00%
<b>3230 Social Security Taxes</b>				
8000 General Fund	62	62	0	0.00%
3400 Other Funds Ltd	41	41	0	0.00%
6400 Federal Funds Ltd	32	32	0	0.00%
All Funds	135	135	0	0.00%
<b>3260 Mass Transit Tax</b>				
8000 General Fund	143	143	0	0.00%
3400 Other Funds Ltd	416	416	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	559	559	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	3,207	3,207	0	0.00%
3400 Other Funds Ltd	10,992	10,992	0	0.00%
6400 Federal Funds Ltd	11,074	11,074	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$25,273</b>	<b>\$25,273</b>	<b>\$0</b>	<b>0.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
8000 General Fund	(15,317)	(15,317)	0	0.00%
3400 Other Funds Ltd	(19,390)	(19,390)	0	0.00%
6400 Federal Funds Ltd	(10,478)	(10,478)	0	0.00%
All Funds	(45,185)	(45,185)	0	0.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
8000 General Fund	(15,317)	(15,317)	0	0.00%
3400 Other Funds Ltd	(19,390)	(19,390)	0	0.00%
6400 Federal Funds Ltd	(10,478)	(10,478)	0	0.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>(\$45,185)</b>	<b>(\$45,185)</b>	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	(11,663)	(11,663)	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(7,861)	(7,861)	0	0.00%
6400 Federal Funds Ltd	970	970	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>(\$18,554)</b>	<b>(\$18,554)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	(11,663)	(11,663)	0	0.00%
3400 Other Funds Ltd	(7,861)	(7,861)	0	0.00%
6400 Federal Funds Ltd	970	970	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$18,554)</b>	<b>(\$18,554)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	7,861	7,861	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$7,861</b>	<b>\$7,861</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 Oregon Emergency Management

Cross Reference Number: 24800-003-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	(500,000)	(500,000)	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	(500,000)	(500,000)	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$500,000)</b>	<b>(\$500,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	(500,000)	(500,000)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$500,000)</b>	<b>(\$500,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	500,000	500,000	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	67,196	67,196	0	0.00%
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	5,863,337	5,863,337	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	67,196	67,196	0	0.00%
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6400 Federal Funds Ltd	5,863,337	5,863,337	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$5,930,533</b>	<b>\$5,930,533</b>	<b>\$0</b>	<b>0.00%</b>
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AVAILABLE REVENUES

8000 General Fund	67,196	67,196	0	0.00%
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6400 Federal Funds Ltd	5,863,337	5,863,337	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$5,930,533</b>	<b>\$5,930,533</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund	56	56	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,699	1,699	0	0.00%
6400 Federal Funds Ltd	9,486	9,486	0	0.00%
All Funds	11,241	11,241	0	0.00%
<b>4125 Out of State Travel</b>				
8000 General Fund	37	37	0	0.00%
3400 Other Funds Ltd	819	819	0	0.00%
6400 Federal Funds Ltd	1,417	1,417	0	0.00%
All Funds	2,273	2,273	0	0.00%
<b>4150 Employee Training</b>				
8000 General Fund	30	30	0	0.00%
3400 Other Funds Ltd	355	355	0	0.00%
6400 Federal Funds Ltd	1,335	1,335	0	0.00%
All Funds	1,720	1,720	0	0.00%
<b>4175 Office Expenses</b>				
8000 General Fund	15	15	0	0.00%
3400 Other Funds Ltd	871	871	0	0.00%
6400 Federal Funds Ltd	3,702	3,702	0	0.00%
All Funds	4,588	4,588	0	0.00%
<b>4200 Telecommunications</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	45	45	0	0.00%
3400 Other Funds Ltd	8,194	8,194	0	0.00%
6400 Federal Funds Ltd	829	829	0	0.00%
All Funds	9,068	9,068	0	0.00%
<b>4225 State Gov. Service Charges</b>				
8000 General Fund	17,526	17,526	0	0.00%
3400 Other Funds Ltd	(867,569)	(867,569)	0	0.00%
6400 Federal Funds Ltd	19,395	19,395	0	0.00%
All Funds	(830,648)	(830,648)	0	0.00%
<b>4250 Data Processing</b>				
8000 General Fund	17	17	0	0.00%
3400 Other Funds Ltd	35,826	35,826	0	0.00%
6400 Federal Funds Ltd	4,929	4,929	0	0.00%
All Funds	40,772	40,772	0	0.00%
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	1,166	1,166	0	0.00%
6400 Federal Funds Ltd	917	917	0	0.00%
All Funds	2,083	2,083	0	0.00%
<b>4300 Professional Services</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	41	41	0	0.00%
3400 Other Funds Ltd	89,917	89,917	0	0.00%
6400 Federal Funds Ltd	37,954	37,954	0	0.00%
All Funds	127,912	127,912	0	0.00%
<b>4325 Attorney General</b>				
8000 General Fund	59	59	0	0.00%
3400 Other Funds Ltd	8,120	8,120	0	0.00%
6400 Federal Funds Ltd	381	381	0	0.00%
All Funds	8,560	8,560	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	2	2	0	0.00%
6400 Federal Funds Ltd	62	62	0	0.00%
All Funds	64	64	0	0.00%
<b>4400 Dues and Subscriptions</b>				
8000 General Fund	2	2	0	0.00%
3400 Other Funds Ltd	86	86	0	0.00%
6400 Federal Funds Ltd	68	68	0	0.00%
All Funds	156	156	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	49,296	49,296	0	0.00%
3400 Other Funds Ltd	9,238	9,238	0	0.00%
6400 Federal Funds Ltd	22,769	22,769	0	0.00%
All Funds	81,303	81,303	0	0.00%
<b>4450 Fuels and Utilities</b>				
8000 General Fund	11	11	0	0.00%
3400 Other Funds Ltd	455	455	0	0.00%
6400 Federal Funds Ltd	753	753	0	0.00%
All Funds	1,219	1,219	0	0.00%
<b>4475 Facilities Maintenance</b>				
6400 Federal Funds Ltd	40	40	0	0.00%
<b>4650 Other Services and Supplies</b>				
8000 General Fund	61	61	0	0.00%
3400 Other Funds Ltd	924	924	0	0.00%
6400 Federal Funds Ltd	5,299	5,299	0	0.00%
All Funds	6,284	6,284	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	484	484	0	0.00%
6400 Federal Funds Ltd	2,220	2,220	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	2,704	2,704	0	0.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	1,588	1,588	0	0.00%
6400 Federal Funds Ltd	1,803	1,803	0	0.00%
All Funds	3,391	3,391	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	67,196	67,196	0	0.00%
3400 Other Funds Ltd	(707,825)	(707,825)	0	0.00%
6400 Federal Funds Ltd	113,359	113,359	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$527,270)</b>	<b>(\$527,270)</b>	<b>\$0</b>	<b>0.00%</b>
<b>CAPITAL OUTLAY</b>				
<b>5100 Office Furniture and Fixtures</b>				
3400 Other Funds Ltd	774	774	0	0.00%
<b>5200 Technical Equipment</b>				
3400 Other Funds Ltd	572	572	0	0.00%
6400 Federal Funds Ltd	2,705	2,705	0	0.00%
All Funds	3,277	3,277	0	0.00%
<b>5550 Data Processing Software</b>				
6400 Federal Funds Ltd	4,519	4,519	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>5600 Data Processing Hardware</b>				
6400 Federal Funds Ltd	1,772	1,772	0	0.00%
<b>CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	1,346	1,346	0	0.00%
6400 Federal Funds Ltd	8,996	8,996	0	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$10,342</b>	<b>\$10,342</b>	<b>\$0</b>	<b>0.00%</b>
<b>SPECIAL PAYMENTS</b>				
<b>6015 Dist to Cities</b>				
3400 Other Funds Ltd	1,326,114	1,326,114	0	0.00%
6400 Federal Funds Ltd	1,457,031	1,457,031	0	0.00%
All Funds	2,783,145	2,783,145	0	0.00%
<b>6020 Dist to Counties</b>				
3400 Other Funds Ltd	867,386	867,386	0	0.00%
6400 Federal Funds Ltd	1,113,172	1,113,172	0	0.00%
All Funds	1,980,558	1,980,558	0	0.00%
<b>6025 Dist to Other Gov Unit</b>				
3400 Other Funds Ltd	761,510	761,510	0	0.00%
6400 Federal Funds Ltd	2,351,884	2,351,884	0	0.00%
All Funds	3,113,394	3,113,394	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>6030 Dist to Non-Gov Units</b>				
6400 Federal Funds Ltd	759,329	759,329	0	0.00%
<b>6040 Dist to Local School Districts</b>				
6400 Federal Funds Ltd	59,566	59,566	0	0.00%
<b>6259 Spc Pmt to Pub Safety Stds/Trng</b>				
3400 Other Funds Ltd	19,070	19,070	0	0.00%
<b>SPECIAL PAYMENTS</b>				
3400 Other Funds Ltd	2,974,080	2,974,080	0	0.00%
6400 Federal Funds Ltd	5,740,982	5,740,982	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$8,715,062</b>	<b>\$8,715,062</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	67,196	67,196	0	0.00%
3400 Other Funds Ltd	2,267,601	2,267,601	0	0.00%
6400 Federal Funds Ltd	5,863,337	5,863,337	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$8,198,134</b>	<b>\$8,198,134</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(2,267,601)	(2,267,601)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%

**Package Comparison Report - Detail  
2017-19 Biennium  
Oregon Emergency Management**

**Cross Reference Number: 24800-003-00-00-00000**

**Package: Standard Inflation**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	<b>(\$2,267,601)</b>	<b>(\$2,267,601)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
6259 Spc Pmt to Pub Safety Stds/Trng				
3400 Other Funds Ltd	100,000	100,000	0	0.00%
<b>SPECIAL PAYMENTS</b>				
3400 Other Funds Ltd	100,000	100,000	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	100,000	100,000	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(100,000)	(100,000)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$100,000)</b>	<b>(\$100,000)</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 Oregon Emergency Management

Cross Reference Number: 24800-003-00-00-00000  
 Package: Analyst Adjustments  
 Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (151,463) (151,463) 100.00%

REVENUE CATEGORIES

8000 General Fund - (151,463) (151,463) 100.00%

**TOTAL REVENUE CATEGORIES - (\$151,463) (\$151,463) 100.00%**

2000

2257 Tsfr To Police, Dept of State

3400 Other Funds Ltd - (251,145) (251,145) 100.00%

AVAILABLE REVENUES

8000 General Fund - (151,463) (151,463) 100.00%

3400 Other Funds Ltd - (251,145) (251,145) 100.00%

**TOTAL AVAILABLE REVENUES - (\$402,608) (\$402,608) 100.00%**

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund - (93,108) (93,108) 100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	93,108	93,108	100.00%
All Funds	-	-	0	0.00%
<b>SALARIES &amp; WAGES</b>				
8000 General Fund	-	(93,108)	(93,108)	100.00%
3400 Other Funds Ltd	-	93,108	93,108	100.00%
<b>TOTAL SALARIES &amp; WAGES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	-	(56)	(56)	100.00%
3400 Other Funds Ltd	-	58	58	100.00%
All Funds	-	2	2	100.00%
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	-	(17,773)	(17,773)	100.00%
3400 Other Funds Ltd	-	17,775	17,775	100.00%
All Funds	-	2	2	100.00%
<b>3230 Social Security Taxes</b>				
8000 General Fund	-	(7,122)	(7,122)	100.00%
3400 Other Funds Ltd	-	7,122	7,122	100.00%
6400 Federal Funds Ltd	-	(2)	(2)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	(2)	(2)	100.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
8000 General Fund	-	(68)	(68)	100.00%
3400 Other Funds Ltd	-	68	68	100.00%
6400 Federal Funds Ltd	-	(2)	(2)	100.00%
All Funds	-	(2)	(2)	100.00%
<b>3270 Flexible Benefits</b>				
8000 General Fund	-	(33,336)	(33,336)	100.00%
3400 Other Funds Ltd	-	33,336	33,336	100.00%
All Funds	-	-	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	-	(58,355)	(58,355)	100.00%
3400 Other Funds Ltd	-	58,359	58,359	100.00%
6400 Federal Funds Ltd	-	(4)	(4)	100.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3465 Reconciliation Adjustment</b>				
3400 Other Funds Ltd	-	(4)	(4)	100.00%
6400 Federal Funds Ltd	-	4	4	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	-	0	0.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	-	(4)	(4)	100.00%
6400 Federal Funds Ltd	-	4	4	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	-	(151,463)	(151,463)	100.00%
3400 Other Funds Ltd	-	151,463	151,463	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	-	(151,463)	(151,463)	100.00%
3400 Other Funds Ltd	-	151,463	151,463	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL EXPENDITURES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	(402,608)	(402,608)	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%

Package Comparison Report - Detail  
 2017-19 Biennium  
 Oregon Emergency Management

Cross Reference Number: 24800-003-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	-	(\$402,608)	(\$402,608)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (1,783) (1,783) 100.00%

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd - 1,364 1,364 100.00%

REVENUE CATEGORIES

8000 General Fund - (1,783) (1,783) 100.00%

6400 Federal Funds Ltd - 1,364 1,364 100.00%

**TOTAL REVENUE CATEGORIES - (\$419) (\$419) 100.00%**

AVAILABLE REVENUES

8000 General Fund - (1,783) (1,783) 100.00%

6400 Federal Funds Ltd - 1,364 1,364 100.00%

**TOTAL AVAILABLE REVENUES - (\$419) (\$419) 100.00%**

EXPENDITURES

SERVICES & SUPPLIES

4175 Office Expenses

8000 General Fund - (34) (34) 100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(1,934)	(1,934)	100.00%
6400 Federal Funds Ltd	-	(8,218)	(8,218)	100.00%
All Funds	-	(10,186)	(10,186)	100.00%
<b>4200 Telecommunications</b>				
8000 General Fund	-	(43)	(43)	100.00%
3400 Other Funds Ltd	-	(7,931)	(7,931)	100.00%
6400 Federal Funds Ltd	-	(803)	(803)	100.00%
All Funds	-	(8,777)	(8,777)	100.00%
<b>4225 State Gov. Service Charges</b>				
8000 General Fund	-	(4,247)	(4,247)	100.00%
3400 Other Funds Ltd	-	(5,482)	(5,482)	100.00%
6400 Federal Funds Ltd	-	(4,284)	(4,284)	100.00%
All Funds	-	(14,013)	(14,013)	100.00%
<b>4250 Data Processing</b>				
8000 General Fund	-	(25)	(25)	100.00%
3400 Other Funds Ltd	-	(54,353)	(54,353)	100.00%
6400 Federal Funds Ltd	-	(7,478)	(7,478)	100.00%
All Funds	-	(61,856)	(61,856)	100.00%
<b>4425 Facilities Rental and Taxes</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	2,566	2,566	100.00%
3400 Other Funds Ltd	-	74,217	74,217	100.00%
6400 Federal Funds Ltd	-	22,147	22,147	100.00%
All Funds	-	98,930	98,930	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	-	(1,783)	(1,783)	100.00%
3400 Other Funds Ltd	-	4,517	4,517	100.00%
6400 Federal Funds Ltd	-	1,364	1,364	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>\$4,098</b>	<b>\$4,098</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	-	(1,783)	(1,783)	100.00%
3400 Other Funds Ltd	-	4,517	4,517	100.00%
6400 Federal Funds Ltd	-	1,364	1,364	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>\$4,098</b>	<b>\$4,098</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	(4,517)	(4,517)	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>(\$4,517)</b>	<b>(\$4,517)</b>	<b>100.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (33) (33) 100.00%

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd - (215) (215) 100.00%

REVENUE CATEGORIES

8000 General Fund - (33) (33) 100.00%

6400 Federal Funds Ltd - (215) (215) 100.00%

**TOTAL REVENUE CATEGORIES - (\$248) (\$248) 100.00%**

AVAILABLE REVENUES

8000 General Fund - (33) (33) 100.00%

6400 Federal Funds Ltd - (215) (215) 100.00%

**TOTAL AVAILABLE REVENUES - (\$248) (\$248) 100.00%**

EXPENDITURES

SERVICES & SUPPLIES

4325 Attorney General

8000 General Fund - (33) (33) 100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(4,593)	(4,593)	100.00%
6400 Federal Funds Ltd	-	(215)	(215)	100.00%
All Funds	-	(4,841)	(4,841)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	-	(33)	(33)	100.00%
3400 Other Funds Ltd	-	(4,593)	(4,593)	100.00%
6400 Federal Funds Ltd	-	(215)	(215)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$4,841)</b>	<b>(\$4,841)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	-	(33)	(33)	100.00%
3400 Other Funds Ltd	-	(4,593)	(4,593)	100.00%
6400 Federal Funds Ltd	-	(215)	(215)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$4,841)</b>	<b>(\$4,841)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	4,593	4,593	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$4,593</b>	<b>\$4,593</b>	<b>100.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 296,934 - (296,934) (100.00%)

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd (300,780) - 300,780 100.00%

REVENUE CATEGORIES

8000 General Fund 296,934 - (296,934) (100.00%)

6400 Federal Funds Ltd (300,780) - 300,780 100.00%

**TOTAL REVENUE CATEGORIES (\$3,846) - \$3,846 100.00%**

AVAILABLE REVENUES

8000 General Fund 296,934 - (296,934) (100.00%)

6400 Federal Funds Ltd (300,780) - 300,780 100.00%

**TOTAL AVAILABLE REVENUES (\$3,846) - \$3,846 100.00%**

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	195,739	-	(195,739)	(100.00%)
6400 Federal Funds Ltd	(195,739)	-	195,739	100.00%
All Funds	-	-	0	0.00%
<b>SALARIES &amp; WAGES</b>				
8000 General Fund	195,739	-	(195,739)	(100.00%)
6400 Federal Funds Ltd	(195,739)	-	195,739	100.00%
<b>TOTAL SALARIES &amp; WAGES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	80	-	(80)	(100.00%)
6400 Federal Funds Ltd	(89)	-	89	100.00%
All Funds	(9)	-	9	100.00%
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	37,367	-	(37,367)	(100.00%)
6400 Federal Funds Ltd	(37,367)	-	37,367	100.00%
All Funds	-	-	0	0.00%
<b>3230 Social Security Taxes</b>				
8000 General Fund	14,973	-	(14,973)	(100.00%)
6400 Federal Funds Ltd	(14,973)	-	14,973	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	-	0	0.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
8000 General Fund	97	-	(97)	(100.00%)
6400 Federal Funds Ltd	(108)	-	108	100.00%
All Funds	(11)	-	11	100.00%
<b>3260 Mass Transit Tax</b>				
8000 General Fund	1,174	-	(1,174)	(100.00%)
<b>3270 Flexible Benefits</b>				
8000 General Fund	47,504	-	(47,504)	(100.00%)
6400 Federal Funds Ltd	(52,504)	-	52,504	100.00%
All Funds	(5,000)	-	5,000	100.00%
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	101,195	-	(101,195)	(100.00%)
6400 Federal Funds Ltd	(105,041)	-	105,041	100.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>(\$3,846)</b>	<b>-</b>	<b>\$3,846</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	296,934	-	(296,934)	(100.00%)
6400 Federal Funds Ltd	(300,780)	-	300,780	100.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>(\$3,846)</b>	<b>-</b>	<b>\$3,846</b>	<b>100.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
8000 General Fund	296,934	-	(296,934)	(100.00%)
6400 Federal Funds Ltd	(300,780)	-	300,780	100.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$3,846)</b>	<b>-</b>	<b>\$3,846</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	349,207	-	(349,207)	(100.00%)
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	347,964	-	(347,964)	(100.00%)
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REVENUE CATEGORIES

8000 General Fund	349,207	-	(349,207)	(100.00%)
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6400 Federal Funds Ltd	347,964	-	(347,964)	(100.00%)
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$697,171</b>	<b>-</b>	<b>(\$697,171)</b>	<b>(100.00%)</b>
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AVAILABLE REVENUES

8000 General Fund	349,207	-	(349,207)	(100.00%)
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6400 Federal Funds Ltd	347,964	-	(347,964)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$697,171</b>	<b>-</b>	<b>(\$697,171)</b>	<b>(100.00%)</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	209,904	-	(209,904)	(100.00%)
6400 Federal Funds Ltd	209,904	-	(209,904)	(100.00%)
All Funds	419,808	-	(419,808)	(100.00%)
<b>SALARIES &amp; WAGES</b>				
8000 General Fund	209,904	-	(209,904)	(100.00%)
6400 Federal Funds Ltd	209,904	-	(209,904)	(100.00%)
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$419,808</b>	<b>-</b>	<b>(\$419,808)</b>	<b>(100.00%)</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	112	-	(112)	(100.00%)
6400 Federal Funds Ltd	116	-	(116)	(100.00%)
All Funds	228	-	(228)	(100.00%)
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	40,068	-	(40,068)	(100.00%)
6400 Federal Funds Ltd	40,072	-	(40,072)	(100.00%)
All Funds	80,140	-	(80,140)	(100.00%)
<b>3230 Social Security Taxes</b>				
8000 General Fund	16,056	-	(16,056)	(100.00%)
6400 Federal Funds Ltd	16,060	-	(16,060)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	32,116	-	(32,116)	(100.00%)
<b>3250 Workers Comp. Assess. (WCD)</b>				
8000 General Fund	136	-	(136)	(100.00%)
6400 Federal Funds Ltd	140	-	(140)	(100.00%)
All Funds	276	-	(276)	(100.00%)
<b>3260 Mass Transit Tax</b>				
8000 General Fund	1,259	-	(1,259)	(100.00%)
<b>3270 Flexible Benefits</b>				
8000 General Fund	66,672	-	(66,672)	(100.00%)
6400 Federal Funds Ltd	66,672	-	(66,672)	(100.00%)
All Funds	133,344	-	(133,344)	(100.00%)
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	124,303	-	(124,303)	(100.00%)
6400 Federal Funds Ltd	123,060	-	(123,060)	(100.00%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$247,363</b>	<b>-</b>	<b>(\$247,363)</b>	<b>(100.00%)</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	334,207	-	(334,207)	(100.00%)
6400 Federal Funds Ltd	332,964	-	(332,964)	(100.00%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$667,171</b>	<b>-</b>	<b>(\$667,171)</b>	<b>(100.00%)</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
8000 General Fund	500	-	(500)	(100.00%)
6400 Federal Funds Ltd	500	-	(500)	(100.00%)
All Funds	1,000	-	(1,000)	(100.00%)
<b>4125 Out of State Travel</b>				
8000 General Fund	500	-	(500)	(100.00%)
6400 Federal Funds Ltd	500	-	(500)	(100.00%)
All Funds	1,000	-	(1,000)	(100.00%)
<b>4150 Employee Training</b>				
8000 General Fund	250	-	(250)	(100.00%)
6400 Federal Funds Ltd	250	-	(250)	(100.00%)
All Funds	500	-	(500)	(100.00%)
<b>4175 Office Expenses</b>				
8000 General Fund	500	-	(500)	(100.00%)
6400 Federal Funds Ltd	500	-	(500)	(100.00%)
All Funds	1,000	-	(1,000)	(100.00%)
<b>4200 Telecommunications</b>				
8000 General Fund	1,000	-	(1,000)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	1,000	-	(1,000)	(100.00%)
All Funds	2,000	-	(2,000)	(100.00%)
<b>4275 Publicity and Publications</b>				
8000 General Fund	250	-	(250)	(100.00%)
6400 Federal Funds Ltd	250	-	(250)	(100.00%)
All Funds	500	-	(500)	(100.00%)
<b>4300 Professional Services</b>				
8000 General Fund	500	-	(500)	(100.00%)
6400 Federal Funds Ltd	500	-	(500)	(100.00%)
All Funds	1,000	-	(1,000)	(100.00%)
<b>4425 Facilities Rental and Taxes</b>				
8000 General Fund	10,000	-	(10,000)	(100.00%)
6400 Federal Funds Ltd	10,000	-	(10,000)	(100.00%)
All Funds	20,000	-	(20,000)	(100.00%)
<b>4650 Other Services and Supplies</b>				
8000 General Fund	500	-	(500)	(100.00%)
6400 Federal Funds Ltd	500	-	(500)	(100.00%)
All Funds	1,000	-	(1,000)	(100.00%)
<b>4715 IT Expendable Property</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,000	-	(1,000)	(100.00%)
6400 Federal Funds Ltd	1,000	-	(1,000)	(100.00%)
All Funds	2,000	-	(2,000)	(100.00%)
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	15,000	-	(15,000)	(100.00%)
6400 Federal Funds Ltd	15,000	-	(15,000)	(100.00%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$30,000</b>	<b>-</b>	<b>(\$30,000)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
8000 General Fund	349,207	-	(349,207)	(100.00%)
6400 Federal Funds Ltd	347,964	-	(347,964)	(100.00%)
<b>TOTAL EXPENDITURES</b>	<b>\$697,171</b>	<b>-</b>	<b>(\$697,171)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	4	-	(4)	(100.00%)
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	4.00	-	(4.00)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund	735,687	-	(735,687)	(100.00%)
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**FEDERAL FUNDS REVENUE**

**0995 Federal Funds**

6400 Federal Funds Ltd	733,389	-	(733,389)	(100.00%)
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**REVENUE CATEGORIES**

8000 General Fund	735,687	-	(735,687)	(100.00%)
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6400 Federal Funds Ltd	733,389	-	(733,389)	(100.00%)
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$1,469,076</b>	<b>-</b>	<b>(\$1,469,076)</b>	<b>(100.00%)</b>
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**AVAILABLE REVENUES**

8000 General Fund	735,687	-	(735,687)	(100.00%)
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6400 Federal Funds Ltd	733,389	-	(733,389)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1,469,076</b>	<b>-</b>	<b>(\$1,469,076)</b>	<b>(100.00%)</b>
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**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

**3110 Class/Unclass Sal. and Per Diem**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	387,528	-	(387,528)	(100.00%)
3400 Other Funds Ltd	99,504	-	(99,504)	(100.00%)
6400 Federal Funds Ltd	387,528	-	(387,528)	(100.00%)
All Funds	874,560	-	(874,560)	(100.00%)
<b>SALARIES &amp; WAGES</b>				
8000 General Fund	387,528	-	(387,528)	(100.00%)
3400 Other Funds Ltd	99,504	-	(99,504)	(100.00%)
6400 Federal Funds Ltd	387,528	-	(387,528)	(100.00%)
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$874,560</b>	<b>-</b>	<b>(\$874,560)</b>	<b>(100.00%)</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	196	-	(196)	(100.00%)
3400 Other Funds Ltd	57	-	(57)	(100.00%)
6400 Federal Funds Ltd	203	-	(203)	(100.00%)
All Funds	456	-	(456)	(100.00%)
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	73,975	-	(73,975)	(100.00%)
3400 Other Funds Ltd	18,995	-	(18,995)	(100.00%)
6400 Federal Funds Ltd	73,981	-	(73,981)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	166,951	-	(166,951)	(100.00%)
<b>3230 Social Security Taxes</b>				
8000 General Fund	29,643	-	(29,643)	(100.00%)
3400 Other Funds Ltd	7,612	-	(7,612)	(100.00%)
6400 Federal Funds Ltd	29,650	-	(29,650)	(100.00%)
All Funds	66,905	-	(66,905)	(100.00%)
<b>3250 Workers Comp. Assess. (WCD)</b>				
8000 General Fund	238	-	(238)	(100.00%)
3400 Other Funds Ltd	69	-	(69)	(100.00%)
6400 Federal Funds Ltd	245	-	(245)	(100.00%)
All Funds	552	-	(552)	(100.00%)
<b>3260 Mass Transit Tax</b>				
8000 General Fund	2,325	-	(2,325)	(100.00%)
3400 Other Funds Ltd	597	-	(597)	(100.00%)
All Funds	2,922	-	(2,922)	(100.00%)
<b>3270 Flexible Benefits</b>				
8000 General Fund	116,676	-	(116,676)	(100.00%)
3400 Other Funds Ltd	33,336	-	(33,336)	(100.00%)
6400 Federal Funds Ltd	116,676	-	(116,676)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	266,688	-	(266,688)	(100.00%)
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	223,053	-	(223,053)	(100.00%)
3400 Other Funds Ltd	60,666	-	(60,666)	(100.00%)
6400 Federal Funds Ltd	220,755	-	(220,755)	(100.00%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$504,474</b>	<b>-</b>	<b>(\$504,474)</b>	<b>(100.00%)</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	610,581	-	(610,581)	(100.00%)
3400 Other Funds Ltd	160,170	-	(160,170)	(100.00%)
6400 Federal Funds Ltd	608,283	-	(608,283)	(100.00%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$1,379,034</b>	<b>-</b>	<b>(\$1,379,034)</b>	<b>(100.00%)</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
8000 General Fund	36,000	-	(36,000)	(100.00%)
6400 Federal Funds Ltd	36,000	-	(36,000)	(100.00%)
All Funds	72,000	-	(72,000)	(100.00%)
<b>4125 Out of State Travel</b>				
8000 General Fund	15,000	-	(15,000)	(100.00%)
6400 Federal Funds Ltd	15,000	-	(15,000)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	30,000	-	(30,000)	(100.00%)
<b>4150 Employee Training</b>				
8000 General Fund	3,000	-	(3,000)	(100.00%)
6400 Federal Funds Ltd	3,000	-	(3,000)	(100.00%)
All Funds	6,000	-	(6,000)	(100.00%)
<b>4175 Office Expenses</b>				
8000 General Fund	7,500	-	(7,500)	(100.00%)
6400 Federal Funds Ltd	7,500	-	(7,500)	(100.00%)
All Funds	15,000	-	(15,000)	(100.00%)
<b>4200 Telecommunications</b>				
8000 General Fund	3,000	-	(3,000)	(100.00%)
6400 Federal Funds Ltd	3,000	-	(3,000)	(100.00%)
All Funds	6,000	-	(6,000)	(100.00%)
<b>4250 Data Processing</b>				
8000 General Fund	1,200	-	(1,200)	(100.00%)
6400 Federal Funds Ltd	1,200	-	(1,200)	(100.00%)
All Funds	2,400	-	(2,400)	(100.00%)
<b>4375 Employee Recruitment and Develop</b>				
8000 General Fund	1,500	-	(1,500)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	1,500	-	(1,500)	(100.00%)
All Funds	3,000	-	(3,000)	(100.00%)
<b>4425 Facilities Rental and Taxes</b>				
8000 General Fund	16,380	-	(16,380)	(100.00%)
6400 Federal Funds Ltd	16,380	-	(16,380)	(100.00%)
All Funds	32,760	-	(32,760)	(100.00%)
<b>4650 Other Services and Supplies</b>				
8000 General Fund	21,726	-	(21,726)	(100.00%)
6400 Federal Funds Ltd	21,726	-	(21,726)	(100.00%)
All Funds	43,452	-	(43,452)	(100.00%)
<b>4700 Expendable Prop 250 - 5000</b>				
8000 General Fund	7,800	-	(7,800)	(100.00%)
6400 Federal Funds Ltd	7,800	-	(7,800)	(100.00%)
All Funds	15,600	-	(15,600)	(100.00%)
<b>4715 IT Expendable Property</b>				
8000 General Fund	12,000	-	(12,000)	(100.00%)
6400 Federal Funds Ltd	12,000	-	(12,000)	(100.00%)
All Funds	24,000	-	(24,000)	(100.00%)
<b>SERVICES &amp; SUPPLIES</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	125,106	-	(125,106)	(100.00%)
6400 Federal Funds Ltd	125,106	-	(125,106)	(100.00%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$250,212</b>	<b>-</b>	<b>(\$250,212)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
8000 General Fund	735,687	-	(735,687)	(100.00%)
3400 Other Funds Ltd	160,170	-	(160,170)	(100.00%)
6400 Federal Funds Ltd	733,389	-	(733,389)	(100.00%)
<b>TOTAL EXPENDITURES</b>	<b>\$1,629,246</b>	<b>-</b>	<b>(\$1,629,246)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(160,170)	-	160,170	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$160,170)</b>	<b>-</b>	<b>\$160,170</b>	<b>100.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	8	-	(8)	(100.00%)
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	8.00	-	(8.00)	(100.00%)

Package Comparison Report - Detail  
 2017-19 Biennium  
 Oregon Emergency Management

Cross Reference Number: 24800-003-00-00-00000  
 Package: OEM Position Reclassifications  
 Pkg Group: POL Pkg Type: POL Pkg Number: 304

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	158,250	-	(158,250)	(100.00%)
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	245,542	-	(245,542)	(100.00%)
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REVENUE CATEGORIES

8000 General Fund	158,250	-	(158,250)	(100.00%)
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6400 Federal Funds Ltd	245,542	-	(245,542)	(100.00%)
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$403,792</b>	<b>-</b>	<b>(\$403,792)</b>	<b>(100.00%)</b>
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AVAILABLE REVENUES

8000 General Fund	158,250	-	(158,250)	(100.00%)
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6400 Federal Funds Ltd	245,542	-	(245,542)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$403,792</b>	<b>-</b>	<b>(\$403,792)</b>	<b>(100.00%)</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	104,569	-	(104,569)	(100.00%)
3400 Other Funds Ltd	48,546	-	(48,546)	(100.00%)
6400 Federal Funds Ltd	167,333	-	(167,333)	(100.00%)
All Funds	320,448	-	(320,448)	(100.00%)
<b>SALARIES &amp; WAGES</b>				
8000 General Fund	104,569	-	(104,569)	(100.00%)
3400 Other Funds Ltd	48,546	-	(48,546)	(100.00%)
6400 Federal Funds Ltd	167,333	-	(167,333)	(100.00%)
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$320,448</b>	<b>-</b>	<b>(\$320,448)</b>	<b>(100.00%)</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	42	-	(42)	(100.00%)
3400 Other Funds Ltd	14	-	(14)	(100.00%)
6400 Federal Funds Ltd	58	-	(58)	(100.00%)
All Funds	114	-	(114)	(100.00%)
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	19,961	-	(19,961)	(100.00%)
3400 Other Funds Ltd	9,267	-	(9,267)	(100.00%)
6400 Federal Funds Ltd	31,944	-	(31,944)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	61,172	-	(61,172)	(100.00%)
<b>3230 Social Security Taxes</b>				
8000 General Fund	7,999	-	(7,999)	(100.00%)
3400 Other Funds Ltd	3,714	-	(3,714)	(100.00%)
6400 Federal Funds Ltd	12,800	-	(12,800)	(100.00%)
All Funds	24,513	-	(24,513)	(100.00%)
<b>3250 Workers Comp. Assess. (WCD)</b>				
8000 General Fund	51	-	(51)	(100.00%)
3400 Other Funds Ltd	17	-	(17)	(100.00%)
6400 Federal Funds Ltd	70	-	(70)	(100.00%)
All Funds	138	-	(138)	(100.00%)
<b>3260 Mass Transit Tax</b>				
8000 General Fund	627	-	(627)	(100.00%)
3400 Other Funds Ltd	291	-	(291)	(100.00%)
All Funds	918	-	(918)	(100.00%)
<b>3270 Flexible Benefits</b>				
8000 General Fund	25,001	-	(25,001)	(100.00%)
3400 Other Funds Ltd	8,334	-	(8,334)	(100.00%)
6400 Federal Funds Ltd	33,337	-	(33,337)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	66,672	-	(66,672)	(100.00%)
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	53,681	-	(53,681)	(100.00%)
3400 Other Funds Ltd	21,637	-	(21,637)	(100.00%)
6400 Federal Funds Ltd	78,209	-	(78,209)	(100.00%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$153,527</b>	<b>-</b>	<b>(\$153,527)</b>	<b>(100.00%)</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	158,250	-	(158,250)	(100.00%)
3400 Other Funds Ltd	70,183	-	(70,183)	(100.00%)
6400 Federal Funds Ltd	245,542	-	(245,542)	(100.00%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$473,975</b>	<b>-</b>	<b>(\$473,975)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
8000 General Fund	158,250	-	(158,250)	(100.00%)
3400 Other Funds Ltd	70,183	-	(70,183)	(100.00%)
6400 Federal Funds Ltd	245,542	-	(245,542)	(100.00%)
<b>TOTAL EXPENDITURES</b>	<b>\$473,975</b>	<b>-</b>	<b>(\$473,975)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(70,183)	-	70,183	100.00%

**Package Comparison Report - Detail  
2017-19 Biennium  
Oregon Emergency Management**

**Cross Reference Number: 24800-003-00-00-00000  
Package: OEM Position Reclassifications  
Pkg Group: POL Pkg Type: POL Pkg Number: 304**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$70,183)</b>	<b>-</b>	<b>\$70,183</b>	<b>100.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	2	-	(2)	(100.00%)
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	2.00	-	(2.00)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd 1,083,668 - (1,083,668) (100.00%)

REVENUE CATEGORIES

6400 Federal Funds Ltd 1,083,668 - (1,083,668) (100.00%)

**TOTAL REVENUE CATEGORIES \$1,083,668 - (\$1,083,668) (100.00%)**

AVAILABLE REVENUES

6400 Federal Funds Ltd 1,083,668 - (1,083,668) (100.00%)

**TOTAL AVAILABLE REVENUES \$1,083,668 - (\$1,083,668) (100.00%)**

EXPENDITURES

SPECIAL PAYMENTS

6660 Spc Pmt to Land Conservation Dev

6400 Federal Funds Ltd 1,083,668 - (1,083,668) (100.00%)

SPECIAL PAYMENTS

6400 Federal Funds Ltd 1,083,668 - (1,083,668) (100.00%)

**TOTAL SPECIAL PAYMENTS \$1,083,668 - (\$1,083,668) (100.00%)**

EXPENDITURES

6400 Federal Funds Ltd 1,083,668 - (1,083,668) (100.00%)

**Package Comparison Report - Detail  
2017-19 Biennium  
Oregon Emergency Management**

**Cross Reference Number: 24800-003-00-00-00000  
Package: FEMA Grants to DLCD  
Pkg Group: POL Pkg Type: POL Pkg Number: 305**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL EXPENDITURES</b>	<b>\$1,083,668</b>	<b>-</b>	<b>(\$1,083,668)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 Community Support

Cross Reference Number: 24800-004-00-00-00000  
 Package: Non-PICS Psnl Svc / Vacancy Factor  
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 2 2 0 0.00%

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd (38,348) (38,348) 0 0.00%

REVENUE CATEGORIES

8000 General Fund 2 2 0 0.00%

6400 Federal Funds Ltd (38,348) (38,348) 0 0.00%

TOTAL REVENUE CATEGORIES

(\$38,346) (\$38,346) \$0 0.00%

AVAILABLE REVENUES

8000 General Fund 2 2 0 0.00%

6400 Federal Funds Ltd (38,348) (38,348) 0 0.00%

TOTAL AVAILABLE REVENUES

(\$38,346) (\$38,346) \$0 0.00%

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

Package Comparison Report - Detail  
 2017-19 Biennium  
 Community Support

Cross Reference Number: 24800-004-00-00-00000  
 Package: Non-PICS Psnl Svc / Vacancy Factor  
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1	1	0	0.00%
3400 Other Funds Ltd	54	54	0	0.00%
6400 Federal Funds Ltd	2,155	2,155	0	0.00%
All Funds	2,210	2,210	0	0.00%
<b>3170 Overtime Payments</b>				
8000 General Fund	1	1	0	0.00%
3400 Other Funds Ltd	228	228	0	0.00%
6400 Federal Funds Ltd	702	702	0	0.00%
All Funds	931	931	0	0.00%
<b>3180 Shift Differential</b>				
8000 General Fund	1	1	0	0.00%
3400 Other Funds Ltd	169	169	0	0.00%
6400 Federal Funds Ltd	516	516	0	0.00%
All Funds	686	686	0	0.00%
<b>3190 All Other Differential</b>				
3400 Other Funds Ltd	130	130	0	0.00%
6400 Federal Funds Ltd	389	389	0	0.00%
All Funds	519	519	0	0.00%
<b>SALARIES &amp; WAGES</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	3	3	0	0.00%
3400 Other Funds Ltd	581	581	0	0.00%
6400 Federal Funds Ltd	3,762	3,762	0	0.00%
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$4,346</b>	<b>\$4,346</b>	<b>\$0</b>	<b>0.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	177	177	0	0.00%
6400 Federal Funds Ltd	723	723	0	0.00%
All Funds	900	900	0	0.00%
<b>3221 Pension Obligation Bond</b>				
8000 General Fund	(1)	(1)	0	0.00%
3400 Other Funds Ltd	4,826	4,826	0	0.00%
6400 Federal Funds Ltd	14,481	14,481	0	0.00%
All Funds	19,306	19,306	0	0.00%
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	74	74	0	0.00%
6400 Federal Funds Ltd	621	621	0	0.00%
All Funds	695	695	0	0.00%
<b>3260 Mass Transit Tax</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(410)	(410)	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	(1)	(1)	0	0.00%
3400 Other Funds Ltd	4,667	4,667	0	0.00%
6400 Federal Funds Ltd	15,825	15,825	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$20,491</b>	<b>\$20,491</b>	<b>\$0</b>	<b>0.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	4,477	4,477	0	0.00%
6400 Federal Funds Ltd	(57,935)	(57,935)	0	0.00%
All Funds	(53,458)	(53,458)	0	0.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	4,477	4,477	0	0.00%
6400 Federal Funds Ltd	(57,935)	(57,935)	0	0.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>(\$53,458)</b>	<b>(\$53,458)</b>	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	2	2	0	0.00%
3400 Other Funds Ltd	9,725	9,725	0	0.00%
6400 Federal Funds Ltd	(38,348)	(38,348)	0	0.00%

Package Comparison Report - Detail  
 2017-19 Biennium  
 Community Support

Cross Reference Number: 24800-004-00-00-00000  
 Package: Non-PICS Psnl Svc / Vacancy Factor  
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL PERSONAL SERVICES</b>	<b>(\$28,621)</b>	<b>(\$28,621)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	2	2	0	0.00%
3400 Other Funds Ltd	9,725	9,725	0	0.00%
6400 Federal Funds Ltd	(38,348)	(38,348)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$28,621)</b>	<b>(\$28,621)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(9,725)	(9,725)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$9,725)</b>	<b>(\$9,725)</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 Community Support

Cross Reference Number: 24800-004-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>CHARGES FOR SERVICES</b>				
<b>0410 Charges for Services</b>				
3400 Other Funds Ltd	(2,442,000)	(2,442,000)	0	0.00%
<b>REVENUE CATEGORIES</b>				
3400 Other Funds Ltd	(2,442,000)	(2,442,000)	0	0.00%
<b>TOTAL REVENUE CATEGORIES</b>	<b>(\$2,442,000)</b>	<b>(\$2,442,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	(2,442,000)	(2,442,000)	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$2,442,000)</b>	<b>(\$2,442,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3160 Temporary Appointments</b>				
3400 Other Funds Ltd	(2,087,383)	(2,087,383)	0	0.00%
<b>SALARIES &amp; WAGES</b>				
3400 Other Funds Ltd	(2,087,383)	(2,087,383)	0	0.00%
<b>TOTAL SALARIES &amp; WAGES</b>	<b>(\$2,087,383)</b>	<b>(\$2,087,383)</b>	<b>\$0</b>	<b>0.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	(159,685)	(159,685)	0	0.00%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	(12,524)	(12,524)	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	(172,209)	(172,209)	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>(\$172,209)</b>	<b>(\$172,209)</b>	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	(2,259,592)	(2,259,592)	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>(\$2,259,592)</b>	<b>(\$2,259,592)</b>	<b>\$0</b>	<b>0.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	(96,284)	(96,284)	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	(86,124)	(86,124)	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	(182,408)	(182,408)	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$182,408)</b>	<b>(\$182,408)</b>	<b>\$0</b>	<b>0.00%</b>

EXPENDITURES

Package Comparison Report - Detail  
 2017-19 Biennium  
 Community Support

Cross Reference Number: 24800-004-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(2,442,000)	(2,442,000)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$2,442,000)</b>	<b>(\$2,442,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 Community Support

Cross Reference Number: 24800-004-00-00-00000  
 Package: Standard Inflation  
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	8,062	8,062	0	0.00%
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	129,692	129,692	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	8,062	8,062	0	0.00%
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6400 Federal Funds Ltd	129,692	129,692	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$137,754</b>	<b>\$137,754</b>	<b>\$0</b>	<b>0.00%</b>
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AVAILABLE REVENUES

8000 General Fund	8,062	8,062	0	0.00%
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6400 Federal Funds Ltd	129,692	129,692	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$137,754</b>	<b>\$137,754</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd	42	42	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	751	751	0	0.00%
All Funds	793	793	0	0.00%
<b>4150 Employee Training</b>				
6400 Federal Funds Ltd	4,164	4,164	0	0.00%
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	444	444	0	0.00%
6400 Federal Funds Ltd	1,355	1,355	0	0.00%
All Funds	1,799	1,799	0	0.00%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	85	85	0	0.00%
6400 Federal Funds Ltd	295	295	0	0.00%
All Funds	380	380	0	0.00%
<b>4225 State Gov. Service Charges</b>				
8000 General Fund	(24)	(24)	0	0.00%
3400 Other Funds Ltd	(9,004)	(9,004)	0	0.00%
6400 Federal Funds Ltd	12,625	12,625	0	0.00%
All Funds	3,597	3,597	0	0.00%
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	24	24	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	310	310	0	0.00%
All Funds	334	334	0	0.00%
<b>4300 Professional Services</b>				
8000 General Fund	8,086	8,086	0	0.00%
3400 Other Funds Ltd	900	900	0	0.00%
6400 Federal Funds Ltd	51,702	51,702	0	0.00%
All Funds	60,688	60,688	0	0.00%
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	260	260	0	0.00%
6400 Federal Funds Ltd	853	853	0	0.00%
All Funds	1,113	1,113	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	2	2	0	0.00%
6400 Federal Funds Ltd	5	5	0	0.00%
All Funds	7	7	0	0.00%
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	652	652	0	0.00%
6400 Federal Funds Ltd	6,231	6,231	0	0.00%
All Funds	6,883	6,883	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	326	326	0	0.00%
6400 Federal Funds Ltd	3,169	3,169	0	0.00%
All Funds	3,495	3,495	0	0.00%
<b>4500 Food and Kitchen Supplies</b>				
3400 Other Funds Ltd	3,641	3,641	0	0.00%
6400 Federal Funds Ltd	12,873	12,873	0	0.00%
All Funds	16,514	16,514	0	0.00%
<b>4525 Medical Services and Supplies</b>				
3400 Other Funds Ltd	185	185	0	0.00%
6400 Federal Funds Ltd	565	565	0	0.00%
All Funds	750	750	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	296	296	0	0.00%
6400 Federal Funds Ltd	6,327	6,327	0	0.00%
All Funds	6,623	6,623	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	650	650	0	0.00%
6400 Federal Funds Ltd	23,180	23,180	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	23,830	23,830	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	141	141	0	0.00%
6400 Federal Funds Ltd	1,061	1,061	0	0.00%
All Funds	1,202	1,202	0	0.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	86	86	0	0.00%
6400 Federal Funds Ltd	4,226	4,226	0	0.00%
All Funds	4,312	4,312	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	8,062	8,062	0	0.00%
3400 Other Funds Ltd	(1,270)	(1,270)	0	0.00%
6400 Federal Funds Ltd	129,692	129,692	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$136,484</b>	<b>\$136,484</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	8,062	8,062	0	0.00%
3400 Other Funds Ltd	(1,270)	(1,270)	0	0.00%
6400 Federal Funds Ltd	129,692	129,692	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$136,484</b>	<b>\$136,484</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	1,270	1,270	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$1,270</b>	<b>\$1,270</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	518,000	518,000	0	0.00%
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REVENUE CATEGORIES

6400 Federal Funds Ltd	518,000	518,000	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$518,000</b>	<b>\$518,000</b>	<b>\$0</b>	<b>0.00%</b>
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AVAILABLE REVENUES

6400 Federal Funds Ltd	518,000	518,000	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$518,000</b>	<b>\$518,000</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

SERVICES & SUPPLIES

4125 Out of State Travel

6400 Federal Funds Ltd	25,000	25,000	0	0.00%
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4175 Office Expenses

3400 Other Funds Ltd	7,500	7,500	0	0.00%
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6400 Federal Funds Ltd	22,500	22,500	0	0.00%
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All Funds	30,000	30,000	0	0.00%
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4300 Professional Services

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	15,000	15,000	0	0.00%
6400 Federal Funds Ltd	45,000	45,000	0	0.00%
All Funds	60,000	60,000	0	0.00%
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	90,000	90,000	0	0.00%
6400 Federal Funds Ltd	158,638	158,638	0	0.00%
All Funds	248,638	248,638	0	0.00%
<b>4500 Food and Kitchen Supplies</b>				
3400 Other Funds Ltd	62,500	62,500	0	0.00%
6400 Federal Funds Ltd	110,112	110,112	0	0.00%
All Funds	172,612	172,612	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	28,750	28,750	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	27,250	27,250	0	0.00%
6400 Federal Funds Ltd	81,750	81,750	0	0.00%
All Funds	109,000	109,000	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	25,000	25,000	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	75,000	75,000	0	0.00%
All Funds	100,000	100,000	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	256,000	256,000	0	0.00%
6400 Federal Funds Ltd	518,000	518,000	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$774,000</b>	<b>\$774,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	256,000	256,000	0	0.00%
6400 Federal Funds Ltd	518,000	518,000	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$774,000</b>	<b>\$774,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(256,000)	(256,000)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$256,000)</b>	<b>(\$256,000)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - (205,448) (205,448) 100.00%

REVENUE CATEGORIES

8000 General Fund - (205,448) (205,448) 100.00%

**TOTAL REVENUE CATEGORIES - (\$205,448) (\$205,448) 100.00%**

AVAILABLE REVENUES

8000 General Fund - (205,448) (205,448) 100.00%

**TOTAL AVAILABLE REVENUES - (\$205,448) (\$205,448) 100.00%**

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

8000 General Fund - (30) (30) 100.00%

3170 Overtime Payments

8000 General Fund - (33) (33) 100.00%

3180 Shift Differential

8000 General Fund - (20) (20) 100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3190 All Other Differential</b>				
8000 General Fund	-	(6)	(6)	100.00%
<b>SALARIES &amp; WAGES</b>				
8000 General Fund	-	(89)	(89)	100.00%
<b>TOTAL SALARIES &amp; WAGES</b>	-	<b>(\$89)</b>	<b>(\$89)</b>	<b>100.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	-	(11)	(11)	100.00%
<b>3221 Pension Obligation Bond</b>				
8000 General Fund	-	(3)	(3)	100.00%
<b>3230 Social Security Taxes</b>				
8000 General Fund	-	(7)	(7)	100.00%
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	-	(21)	(21)	100.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	-	<b>(\$21)</b>	<b>(\$21)</b>	<b>100.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3465 Reconciliation Adjustment</b>				
8000 General Fund	-	1	1	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	1	1	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>\$1</b>	<b>\$1</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	-	(109)	(109)	100.00%
<b>TOTAL PERSONAL SERVICES</b>	-	<b>(\$109)</b>	<b>(\$109)</b>	<b>100.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4225 State Gov. Service Charges</b>				
8000 General Fund	-	(34)	(34)	100.00%
<b>4300 Professional Services</b>				
8000 General Fund	-	(205,303)	(205,303)	100.00%
<b>4650 Other Services and Supplies</b>				
8000 General Fund	-	(2)	(2)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	-	(205,339)	(205,339)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$205,339)</b>	<b>(\$205,339)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	-	(205,448)	(205,448)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$205,448)</b>	<b>(\$205,448)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd - (9,068) (9,068) 100.00%

REVENUE CATEGORIES

6400 Federal Funds Ltd - (9,068) (9,068) 100.00%

**TOTAL REVENUE CATEGORIES - (\$9,068) (\$9,068) 100.00%**

AVAILABLE REVENUES

6400 Federal Funds Ltd - (9,068) (9,068) 100.00%

**TOTAL AVAILABLE REVENUES - (\$9,068) (\$9,068) 100.00%**

EXPENDITURES

SERVICES & SUPPLIES

4175 Office Expenses

3400 Other Funds Ltd - (986) (986) 100.00%

6400 Federal Funds Ltd - (3,008) (3,008) 100.00%

All Funds - (3,994) (3,994) 100.00%

4200 Telecommunications

3400 Other Funds Ltd - (82) (82) 100.00%

6400 Federal Funds Ltd - (285) (285) 100.00%

Package Comparison Report - Detail  
 2017-19 Biennium  
 Community Support

Cross Reference Number: 24800-004-00-00-00000  
 Package: Statewide Adjustment DAS Chgs  
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	(367)	(367)	100.00%
<b>4225 State Gov. Service Charges</b>				
3400 Other Funds Ltd	-	(10,855)	(10,855)	100.00%
6400 Federal Funds Ltd	-	(16,953)	(16,953)	100.00%
All Funds	-	(27,808)	(27,808)	100.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	-	1,596	1,596	100.00%
6400 Federal Funds Ltd	-	11,178	11,178	100.00%
All Funds	-	12,774	12,774	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	(10,327)	(10,327)	100.00%
6400 Federal Funds Ltd	-	(9,068)	(9,068)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$19,395)</b>	<b>(\$19,395)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(10,327)	(10,327)	100.00%
6400 Federal Funds Ltd	-	(9,068)	(9,068)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$19,395)</b>	<b>(\$19,395)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	10,327	10,327	100.00%

**Package Comparison Report - Detail  
2017-19 Biennium  
Community Support**

**Cross Reference Number: 24800-004-00-00-00000  
Package: Statewide Adjustment DAS Chgs  
Pkg Group: POL Pkg Type: 090 Pkg Number: 091**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$10,327</b>	<b>\$10,327</b>	<b>100.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 Community Support

Cross Reference Number: 24800-004-00-00-00000  
 Package: Statewide AG Adjustment  
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd - (483) (483) 100.00%

REVENUE CATEGORIES

6400 Federal Funds Ltd - (483) (483) 100.00%

**TOTAL REVENUE CATEGORIES - (\$483) (\$483) 100.00%**

AVAILABLE REVENUES

6400 Federal Funds Ltd - (483) (483) 100.00%

**TOTAL AVAILABLE REVENUES - (\$483) (\$483) 100.00%**

EXPENDITURES

SERVICES & SUPPLIES

4325 Attorney General

3400 Other Funds Ltd - (147) (147) 100.00%

6400 Federal Funds Ltd - (483) (483) 100.00%

All Funds - (630) (630) 100.00%

SERVICES & SUPPLIES

3400 Other Funds Ltd - (147) (147) 100.00%

6400 Federal Funds Ltd - (483) (483) 100.00%

Package Comparison Report - Detail  
 2017-19 Biennium  
 Community Support

Cross Reference Number: 24800-004-00-00-00000  
 Package: Statewide AG Adjustment  
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	(\$630)	(\$630)	100.00%
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(147)	(147)	100.00%
6400 Federal Funds Ltd	-	(483)	(483)	100.00%
<b>TOTAL EXPENDITURES</b>	-	(\$630)	(\$630)	100.00%
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	147	147	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	\$147	\$147	100.00%

Package Comparison Report - Detail  
 2017-19 Biennium  
 Community Support

Cross Reference Number: 24800-004-00-00-00000  
 Package: Youth Challenge Program Expansion  
 Pkg Group: POL Pkg Type: POL Pkg Number: 401

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	575,000	-	(575,000)	(100.00%)
<b>CHARGES FOR SERVICES</b>				
<b>0410 Charges for Services</b>				
3400 Other Funds Ltd	97,680	97,680	0	0.00%
<b>FEDERAL FUNDS REVENUE</b>				
<b>0995 Federal Funds</b>				
6400 Federal Funds Ltd	770,815	600,322	(170,493)	(22.12%)
<b>TRANSFERS IN</b>				
<b>1050 Transfer In Other</b>				
3400 Other Funds Ltd	22,215	22,215	0	0.00%
<b>REVENUE CATEGORIES</b>				
8000 General Fund	575,000	-	(575,000)	(100.00%)
3400 Other Funds Ltd	119,895	119,895	0	0.00%
6400 Federal Funds Ltd	770,815	600,322	(170,493)	(22.12%)
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$1,465,710</b>	<b>\$720,217</b>	<b>(\$745,493)</b>	<b>(50.86%)</b>

**AVAILABLE REVENUES**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Community Support

Cross Reference Number: 24800-004-00-00-00000  
 Package: Youth Challenge Program Expansion  
 Pkg Group: POL Pkg Type: POL Pkg Number: 401

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	575,000	-	(575,000)	(100.00%)
3400 Other Funds Ltd	119,895	119,895	0	0.00%
6400 Federal Funds Ltd	770,815	600,322	(170,493)	(22.12%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1,465,710</b>	<b>\$720,217</b>	<b>(\$745,493)</b>	<b>(50.86%)</b>

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	119,448	86,982	(32,466)	(27.18%)
6400 Federal Funds Ltd	358,326	260,931	(97,395)	(27.18%)
All Funds	477,774	347,913	(129,861)	(27.18%)

3170 Overtime Payments

3400 Other Funds Ltd	2,156	2,156	0	0.00%
6400 Federal Funds Ltd	6,469	6,469	0	0.00%
All Funds	8,625	8,625	0	0.00%

3180 Shift Differential

3400 Other Funds Ltd	2,156	2,156	0	0.00%
6400 Federal Funds Ltd	6,469	6,469	0	0.00%
All Funds	8,625	8,625	0	0.00%

Package Comparison Report - Detail  
 2017-19 Biennium  
 Community Support

Cross Reference Number: 24800-004-00-00-00000  
 Package: Youth Challenge Program Expansion  
 Pkg Group: POL Pkg Type: POL Pkg Number: 401

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SALARIES &amp; WAGES</b>				
3400 Other Funds Ltd	123,760	91,294	(32,466)	(26.23%)
6400 Federal Funds Ltd	371,264	273,869	(97,395)	(26.23%)
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$495,024</b>	<b>\$365,163</b>	<b>(\$129,861)</b>	<b>(26.23%)</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	90	65	(25)	(27.78%)
6400 Federal Funds Ltd	288	208	(80)	(27.78%)
All Funds	378	273	(105)	(27.78%)
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	23,626	17,428	(6,198)	(26.23%)
6400 Federal Funds Ltd	70,876	52,283	(18,593)	(26.23%)
All Funds	94,502	69,711	(24,791)	(26.23%)
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	9,470	6,985	(2,485)	(26.24%)
6400 Federal Funds Ltd	28,402	20,952	(7,450)	(26.23%)
All Funds	37,872	27,937	(9,935)	(26.23%)
<b>3240 Unemployment Assessments</b>				
3400 Other Funds Ltd	1,250	1,250	0	0.00%

Package Comparison Report - Detail  
 2017-19 Biennium  
 Community Support

Cross Reference Number: 24800-004-00-00-00000  
 Package: Youth Challenge Program Expansion  
 Pkg Group: POL Pkg Type: POL Pkg Number: 401

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	3,750	3,750	0	0.00%
All Funds	5,000	5,000	0	0.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	126	91	(35)	(27.78%)
6400 Federal Funds Ltd	342	247	(95)	(27.78%)
All Funds	468	338	(130)	(27.78%)
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	56,250	40,625	(15,625)	(27.78%)
6400 Federal Funds Ltd	168,768	121,888	(46,880)	(27.78%)
All Funds	225,018	162,513	(62,505)	(27.78%)
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	90,812	66,444	(24,368)	(26.83%)
6400 Federal Funds Ltd	272,426	199,328	(73,098)	(26.83%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$363,238</b>	<b>\$265,772</b>	<b>(\$97,466)</b>	<b>(26.83%)</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	214,572	157,738	(56,834)	(26.49%)
6400 Federal Funds Ltd	643,690	473,197	(170,493)	(26.49%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$858,262</b>	<b>\$630,935</b>	<b>(\$227,327)</b>	<b>(26.49%)</b>
<b>SERVICES &amp; SUPPLIES</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	1,000	1,000	0	0.00%
6400 Federal Funds Ltd	3,000	3,000	0	0.00%
All Funds	4,000	4,000	0	0.00%
<b>4300 Professional Services</b>				
8000 General Fund	77,181	-	(77,181)	(100.00%)
3400 Other Funds Ltd	21,375	58,556	37,181	173.95%
6400 Federal Funds Ltd	64,125	64,125	0	0.00%
All Funds	162,681	122,681	(40,000)	(24.59%)
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	5,500	5,500	0	0.00%
6400 Federal Funds Ltd	16,500	16,500	0	0.00%
All Funds	22,000	22,000	0	0.00%
<b>4500 Food and Kitchen Supplies</b>				
3400 Other Funds Ltd	8,750	8,750	0	0.00%
6400 Federal Funds Ltd	26,250	26,250	0	0.00%
All Funds	35,000	35,000	0	0.00%
<b>4575 Agency Program Related S and S</b>				
8000 General Fund	61,745	-	(61,745)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	3,000	32,745	29,745	991.50%
6400 Federal Funds Ltd	9,000	9,000	0	0.00%
All Funds	73,745	41,745	(32,000)	(43.39%)
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	2,750	2,750	0	0.00%
6400 Federal Funds Ltd	8,250	8,250	0	0.00%
All Funds	11,000	11,000	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
8000 General Fund	227,685	-	(227,685)	(100.00%)
3400 Other Funds Ltd	-	196,131	196,131	100.00%
All Funds	227,685	196,131	(31,554)	(13.86%)
<b>4715 IT Expendable Property</b>				
8000 General Fund	28,943	-	(28,943)	(100.00%)
3400 Other Funds Ltd	-	13,943	13,943	100.00%
All Funds	28,943	13,943	(15,000)	(51.83%)
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	395,554	-	(395,554)	(100.00%)
3400 Other Funds Ltd	42,375	319,375	277,000	653.69%
6400 Federal Funds Ltd	127,125	127,125	0	0.00%

Package Comparison Report - Detail  
 2017-19 Biennium  
 Community Support

Cross Reference Number: 24800-004-00-00-00000  
 Package: Youth Challenge Program Expansion  
 Pkg Group: POL Pkg Type: POL Pkg Number: 401

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$565,054</b>	<b>\$446,500</b>	<b>(\$118,554)</b>	<b>(20.98%)</b>
<b>CAPITAL OUTLAY</b>				
<b>5900 Other Capital Outlay</b>				
8000 General Fund	179,446	-	(179,446)	(100.00%)
<b>EXPENDITURES</b>				
8000 General Fund	575,000	-	(575,000)	(100.00%)
3400 Other Funds Ltd	256,947	477,113	220,166	85.69%
6400 Federal Funds Ltd	770,815	600,322	(170,493)	(22.12%)
<b>TOTAL EXPENDITURES</b>	<b>\$1,602,762</b>	<b>\$1,077,435</b>	<b>(\$525,327)</b>	<b>(32.78%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(137,052)	(357,218)	(220,166)	(160.64%)
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$137,052)</b>	<b>(\$357,218)</b>	<b>(\$220,166)</b>	<b>(160.64%)</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	18	13	(5)	(27.78%)
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	6.84	4.94	(1.90)	(27.78%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd 1,721,331 1,061,331 (660,000) (38.34%)

REVENUE CATEGORIES

6400 Federal Funds Ltd 1,721,331 1,061,331 (660,000) (38.34%)

**TOTAL REVENUE CATEGORIES \$1,721,331 \$1,061,331 (\$660,000) (38.34%)**

AVAILABLE REVENUES

6400 Federal Funds Ltd 1,721,331 1,061,331 (660,000) (38.34%)

**TOTAL AVAILABLE REVENUES \$1,721,331 \$1,061,331 (\$660,000) (38.34%)**

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

6400 Federal Funds Ltd 1,041,336 1,041,336 0 0.00%

SALARIES & WAGES

6400 Federal Funds Ltd 1,041,336 1,041,336 0 0.00%

**TOTAL SALARIES & WAGES \$1,041,336 \$1,041,336 \$0 0.00%**

OTHER PAYROLL EXPENSES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3210 Empl. Rel. Bd. Assessments</b>				
6400 Federal Funds Ltd	684	684	0	0.00%
<b>3220 Public Employees Retire Cont</b>				
6400 Federal Funds Ltd	198,792	198,792	0	0.00%
<b>3230 Social Security Taxes</b>				
6400 Federal Funds Ltd	79,659	79,659	0	0.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
6400 Federal Funds Ltd	828	828	0	0.00%
<b>3270 Flexible Benefits</b>				
6400 Federal Funds Ltd	400,032	400,032	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
6400 Federal Funds Ltd	679,995	679,995	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$679,995</b>	<b>\$679,995</b>	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
6400 Federal Funds Ltd	1,721,331	1,721,331	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$1,721,331</b>	<b>\$1,721,331</b>	<b>\$0</b>	<b>0.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4300 Professional Services</b>				
6400 Federal Funds Ltd	-	(660,000)	(660,000)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SERVICES &amp; SUPPLIES</b>				
6400 Federal Funds Ltd	-	(660,000)	(660,000)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$660,000)</b>	<b>(\$660,000)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
6400 Federal Funds Ltd	1,721,331	1,061,331	(660,000)	(38.34%)
<b>TOTAL EXPENDITURES</b>	<b>\$1,721,331</b>	<b>\$1,061,331</b>	<b>(\$660,000)</b>	<b>(38.34%)</b>
<b>ENDING BALANCE</b>				
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	12	12	0	0.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	12.00	12.00	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>BOND SALES</b>				
<b>0555 General Fund Obligation Bonds</b>				
3400 Other Funds Ltd	(233,000)	(233,000)	0	0.00%
<b>REVENUE CATEGORIES</b>				
3400 Other Funds Ltd	(233,000)	(233,000)	0	0.00%
<b>TOTAL REVENUE CATEGORIES</b>	<b>(\$233,000)</b>	<b>(\$233,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	(233,000)	(233,000)	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$233,000)</b>	<b>(\$233,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4625 Other COI Costs</b>				
3400 Other Funds Ltd	(233,000)	(233,000)	0	0.00%
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	(233,000)	(233,000)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$233,000)</b>	<b>(\$233,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	-	0	0.00%

Package Comparison Report - Detail

Cross Reference Number: 24800-087-00-00-00000

2017-19 Biennium

Package: Phase-out Pgm & One-time Costs

Capital Debt Service and Related costs

Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8030 General Fund Debt Svc 1,236,199 1,236,199 0 0.00%

BOND SALES

0555 General Fund Obligation Bonds

3400 Other Funds Ltd 383,142 383,142 0 0.00%

REVENUE CATEGORIES

8030 General Fund Debt Svc 1,236,199 1,236,199 0 0.00%

3400 Other Funds Ltd 383,142 383,142 0 0.00%

**TOTAL REVENUE CATEGORIES \$1,619,341 \$1,619,341 \$0 0.00%**

AVAILABLE REVENUES

8030 General Fund Debt Svc 1,236,199 1,236,199 0 0.00%

3400 Other Funds Ltd 383,142 383,142 0 0.00%

**TOTAL AVAILABLE REVENUES \$1,619,341 \$1,619,341 \$0 0.00%**

EXPENDITURES

SERVICES & SUPPLIES

4625 Other COI Costs

3400 Other Funds Ltd 383,142 383,142 0 0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>DEBT SERVICE</b>				
<b>7100 Principal - Bonds</b>				
8030 General Fund Debt Svc	580,000	580,000	0	0.00%
<b>7150 Interest - Bonds</b>				
8030 General Fund Debt Svc	656,199	656,199	0	0.00%
<b>DEBT SERVICE</b>				
8030 General Fund Debt Svc	1,236,199	1,236,199	0	0.00%
<b>TOTAL DEBT SERVICE</b>	<b>\$1,236,199</b>	<b>\$1,236,199</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8030 General Fund Debt Svc	1,236,199	1,236,199	0	0.00%
3400 Other Funds Ltd	383,142	383,142	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$1,619,341</b>	<b>\$1,619,341</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8030 General Fund Debt Svc	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 Capital Improvements

Cross Reference Number: 24800-088-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8010 General Fund Cap Improvement	(250,000)	(250,000)	0	0.00%
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DONATIONS AND CONTRIBUTIONS

0905 Donations

3010 Other Funds Cap Improvement	(194,377)	(194,377)	0	0.00%
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REVENUE CATEGORIES

8010 General Fund Cap Improvement	(250,000)	(250,000)	0	0.00%
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3010 Other Funds Cap Improvement	(194,377)	(194,377)	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>(\$444,377)</b>	<b>(\$444,377)</b>	<b>\$0</b>	<b>0.00%</b>
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AVAILABLE REVENUES

8010 General Fund Cap Improvement	(250,000)	(250,000)	0	0.00%
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3010 Other Funds Cap Improvement	(194,377)	(194,377)	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$444,377)</b>	<b>(\$444,377)</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

CAPITAL OUTLAY

5700 Building Structures

3010 Other Funds Cap Improvement	(194,377)	(194,377)	0	0.00%
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Package Comparison Report - Detail  
 2017-19 Biennium  
 Capital Improvements

Cross Reference Number: 24800-088-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>5900 Other Capital Outlay</b>				
8010 General Fund Cap Improvement	(250,000)	(250,000)	0	0.00%
<b>CAPITAL OUTLAY</b>				
8010 General Fund Cap Improvement	(250,000)	(250,000)	0	0.00%
3010 Other Funds Cap Improvement	(194,377)	(194,377)	0	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b>(\$444,377)</b>	<b>(\$444,377)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8010 General Fund Cap Improvement	(250,000)	(250,000)	0	0.00%
3010 Other Funds Cap Improvement	(194,377)	(194,377)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$444,377)</b>	<b>(\$444,377)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8010 General Fund Cap Improvement	-	-	0	0.00%
3010 Other Funds Cap Improvement	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>FEDERAL FUNDS REVENUE</b>				
<b>0995 Federal Funds</b>				
6010 Federal Funds Cap Improvement	175,973	175,973	0	0.00%
<b>REVENUE CATEGORIES</b>				
6010 Federal Funds Cap Improvement	175,973	175,973	0	0.00%
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$175,973</b>	<b>\$175,973</b>	<b>\$0</b>	<b>0.00%</b>
<b>AVAILABLE REVENUES</b>				
6010 Federal Funds Cap Improvement	175,973	175,973	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$175,973</b>	<b>\$175,973</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4225 State Gov. Service Charges</b>				
6010 Federal Funds Cap Improvement	(491)	(491)	0	0.00%
<b>4650 Other Services and Supplies</b>				
6010 Federal Funds Cap Improvement	1	1	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
6010 Federal Funds Cap Improvement	(490)	(490)	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$490)</b>	<b>(\$490)</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 Capital Improvements

Cross Reference Number: 24800-088-00-00-00000  
 Package: Standard Inflation  
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>CAPITAL OUTLAY</b>				
<b>5650 Land and Improvements</b>				
6010 Federal Funds Cap Improvement	13,698	13,698	0	0.00%
<b>5700 Building Structures</b>				
6010 Federal Funds Cap Improvement	146,023	146,023	0	0.00%
<b>5750 Equipment - Part of Building</b>				
6010 Federal Funds Cap Improvement	10,654	10,654	0	0.00%
<b>5900 Other Capital Outlay</b>				
6010 Federal Funds Cap Improvement	6,088	6,088	0	0.00%
<b>CAPITAL OUTLAY</b>				
6010 Federal Funds Cap Improvement	176,463	176,463	0	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$176,463</b>	<b>\$176,463</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
6010 Federal Funds Cap Improvement	175,973	175,973	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$175,973</b>	<b>\$175,973</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
6010 Federal Funds Cap Improvement	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 Capital Construction

Cross Reference Number: 24800-089-00-00-00000  
 Package: Regional Armory Emergency Enhancement  
 Pkg Group: POL Pkg Type: POL Pkg Number: 491

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

BOND SALES

0555 General Fund Obligation Bonds

3020 Other Funds Cap Construction	16,464,000	16,464,000	0	0.00%
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REVENUE CATEGORIES

3020 Other Funds Cap Construction	16,464,000	16,464,000	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$16,464,000</b>	<b>\$16,464,000</b>	<b>\$0</b>	<b>0.00%</b>
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AVAILABLE REVENUES

3020 Other Funds Cap Construction	16,464,000	16,464,000	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$16,464,000</b>	<b>\$16,464,000</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

CAPITAL OUTLAY

5700 Building Structures

3020 Other Funds Cap Construction	11,854,080	11,854,080	0	0.00%
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5750 Equipment - Part of Building

3020 Other Funds Cap Construction	4,116,000	4,116,000	0	0.00%
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5900 Other Capital Outlay

3020 Other Funds Cap Construction	493,920	493,920	0	0.00%
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CAPITAL OUTLAY

Package Comparison Report - Detail  
 2017-19 Biennium  
 Capital Construction

Cross Reference Number: 24800-089-00-00-00000  
 Package: Regional Armory Emergency Enhancement  
 Pkg Group: POL Pkg Type: POL Pkg Number: 491

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3020 Other Funds Cap Construction	16,464,000	16,464,000	0	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$16,464,000</b>	<b>\$16,464,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3020 Other Funds Cap Construction	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 Capital Construction

Cross Reference Number: 24800-089-00-00-00000  
 Package: Jackson ASLEP  
 Pkg Group: POL Pkg Type: POL Pkg Number: 492

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

BOND SALES

0555 General Fund Obligation Bonds

3020 Other Funds Cap Construction	3,597,502	3,597,502	0	0.00%
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REVENUE CATEGORIES

3020 Other Funds Cap Construction	3,597,502	3,597,502	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$3,597,502</b>	<b>\$3,597,502</b>	<b>\$0</b>	<b>0.00%</b>
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AVAILABLE REVENUES

3020 Other Funds Cap Construction	3,597,502	3,597,502	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$3,597,502</b>	<b>\$3,597,502</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

CAPITAL OUTLAY

5700 Building Structures

3020 Other Funds Cap Construction	2,590,201	2,590,201	0	0.00%
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5750 Equipment - Part of Building

3020 Other Funds Cap Construction	899,376	899,376	0	0.00%
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5900 Other Capital Outlay

3020 Other Funds Cap Construction	107,925	107,925	0	0.00%
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CAPITAL OUTLAY

Package Comparison Report - Detail  
 2017-19 Biennium  
 Capital Construction

Cross Reference Number: 24800-089-00-00-00000  
 Package: Jackson ASLEP  
 Pkg Group: POL Pkg Type: POL Pkg Number: 492

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3020 Other Funds Cap Construction	3,597,502	3,597,502	0	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$3,597,502</b>	<b>\$3,597,502</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3020 Other Funds Cap Construction	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

BOND SALES

0555 General Fund Obligation Bonds

3020 Other Funds Cap Construction	3,270,356	3,270,356	0	0.00%
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REVENUE CATEGORIES

3020 Other Funds Cap Construction	3,270,356	3,270,356	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$3,270,356</b>	<b>\$3,270,356</b>	<b>\$0</b>	<b>0.00%</b>
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AVAILABLE REVENUES

3020 Other Funds Cap Construction	3,270,356	3,270,356	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$3,270,356</b>	<b>\$3,270,356</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

CAPITAL OUTLAY

5700 Building Structures

3020 Other Funds Cap Construction	2,354,656	2,354,656	0	0.00%
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5750 Equipment - Part of Building

3020 Other Funds Cap Construction	817,589	817,589	0	0.00%
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5900 Other Capital Outlay

3020 Other Funds Cap Construction	98,111	98,111	0	0.00%
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CAPITAL OUTLAY

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3020 Other Funds Cap Construction	3,270,356	3,270,356	0	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$3,270,356</b>	<b>\$3,270,356</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3020 Other Funds Cap Construction	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 Capital Construction

Cross Reference Number: 24800-089-00-00-00000  
 Package: Future Readiness Center Sites  
 Pkg Group: POL Pkg Type: POL Pkg Number: 494

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>OTHER</b>				
<b>0975 Other Revenues</b>				
3020 Other Funds Cap Construction	-	1,730,000	1,730,000	100.00%
<b>REVENUE CATEGORIES</b>				
3020 Other Funds Cap Construction	-	1,730,000	1,730,000	100.00%
<b>TOTAL REVENUE CATEGORIES</b>	-	<b>\$1,730,000</b>	<b>\$1,730,000</b>	<b>100.00%</b>
<b>AVAILABLE REVENUES</b>				
3020 Other Funds Cap Construction	-	1,730,000	1,730,000	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$1,730,000</b>	<b>\$1,730,000</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>CAPITAL OUTLAY</b>				
<b>5650 Land and Improvements</b>				
3020 Other Funds Cap Construction	-	1,730,000	1,730,000	100.00%
<b>CAPITAL OUTLAY</b>				
3020 Other Funds Cap Construction	-	1,730,000	1,730,000	100.00%
<b>TOTAL CAPITAL OUTLAY</b>	-	<b>\$1,730,000</b>	<b>\$1,730,000</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3020 Other Funds Cap Construction	-	-	0	0.00%

**Package Comparison Report - Detail  
2017-19 Biennium  
Capital Construction**

**Cross Reference Number: 24800-089-00-00-00000  
Package: Future Readiness Center Sites  
Pkg Group: POL Pkg Type: POL Pkg Number: 494**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	-	-	\$0	0.00%

01/10/17 REPORT NO.: PPDPLBUDCL  
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF  
 AGENCY:24800 DEPT OF MILITARY  
 SUMMARY XREF:001-00-00 000 Administration

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,174.00	100,176				100,176
000	AU	C0212	AA ACCOUNTING TECHNICIAN 3	3	3.00	72.00	3,320.33	140,652	98,412			239,064
000	AU	C0437	AA PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	4,580.00	64,820	45,100			109,920
000	AU	C0864	AA PUBLIC AFFAIRS SPECIALIST 1	1	.50	12.00	5,282.00		63,384			63,384
000	AU	C0865	AA PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	6,096.00	146,304				146,304
000	AU	C1215	AA ACCOUNTANT 1	2	2.00	48.00	4,019.00	96,456	96,456			192,912
000	AU	C1217	AA ACCOUNTANT 3	2	2.00	48.00	6,096.00	128,748	163,860			292,608
000	MEAHZ	7014	HA PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	12,721.00	305,304				305,304
000	MENNZ	0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,320.00	103,680				103,680
000	MESNZ	7010	AA PRINCIPAL EXECUTIVE/MANAGER F	2	2.00	48.00	9,369.00	427,226	22,486			449,712
000	MESNZ	7014	AA PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	11,938.00	286,512				286,512
000	MMN	X0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,320.00	103,680				103,680
000	MMN	X0873	AA OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	6,056.00		145,344			145,344
000	MMN	X1218	AA ACCOUNTANT 4	1	1.00	24.00	7,000.00	108,696	59,304			168,000
000	MMN	X1245	AA FISCAL ANALYST 3	2	1.38	33.00	7,352.00	88,224	154,392			242,616
000	MMN	X1320	AA HUMAN RESOURCE ANALYST 1	2	2.00	48.00	4,775.50	67,323	161,901			229,224
000	MMN	X1321	AA HUMAN RESOURCE ANALYST 2	1	1.00	24.00	5,231.00	36,408	89,136			125,544
000	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1	1.00	24.00	6,056.00		145,344			145,344
000				25	23.88	573.00	6,038.32	2,204,209	1,245,119			3,449,328

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
102	MMN	X1319	AA HUMAN RESOURCE ASSISTANT		.00	.00	3,077.00					
102					.00	.00	3,077.00					
				25	23.88	573.00	5,924.42	2,204,209	1,245,119			3,449,328

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C0103	AA OFFICE SPECIALIST 1	2	2.00	48.00	2,658.50		725	126,883		127,608
000	AU	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	2,896.00			69,504		69,504
000	AU	C0107	AA ADMINISTRATIVE SPECIALIST 1	2	2.00	48.00	2,832.00	10,426		125,510		135,936
000	AU	C0108	AA ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,150.00			75,600		75,600
000	AU	C0118	AA EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	3,791.00		45,492	45,492		90,984
000	AU	C0210	AA ACCOUNTING TECHNICIAN 1	1	1.00	24.00	2,558.00			61,392		61,392
000	AU	C0211	AA ACCOUNTING TECHNICIAN 2	3	3.00	72.00	3,285.66	13,286	170,136	53,146		236,568
000	AU	C0212	AA ACCOUNTING TECHNICIAN 3	1	1.00	24.00	3,791.00	90,984				90,984
000	AU	C0436	AA PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	5,034.00	18,122		102,694		120,816
000	AU	C0437	AA PROCUREMENT & CONTRACT SPEC 2	2	2.00	48.00	6,096.00			292,608		292,608
000	AU	C0438	AA PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	6,704.00			160,896		160,896
000	AU	C0759	AA SUPPLY SPECIALIST 2	1	1.00	24.00	3,298.00			79,152		79,152
000	AU	C0860	AA PROGRAM ANALYST 1	6	6.00	144.00	4,630.00			666,720		666,720
000	AU	C0861	AA PROGRAM ANALYST 2	1	1.00	24.00	5,544.00			133,056		133,056
000	AU	C0871	AA OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	6,096.00			146,304		146,304
000	AU	C1099	AA PLANNER 4	1	1.00	24.00	7,730.00			185,520		185,520
000	AU	C1243	AA FISCAL ANALYST 1	2	2.00	48.00	5,034.00			241,632		241,632
000	AU	C1244	AA FISCAL ANALYST 2	2	2.00	48.00	5,194.50			249,336		249,336
000	AU	C1484	IA INFO SYSTEMS SPECIALIST 4	2	2.00	48.00	5,381.66			262,344		262,344
000	AU	C1485	IA INFO SYSTEMS SPECIALIST 5	4	4.00	96.00	6,162.20			586,176		586,176
000	AU	C3252	AA FACILITIES ENGINEER 2	2	2.00	48.00	6,096.00	21,946		270,662		292,608
000	AU	C3265	AA CONSTRUCTION INSPECTOR	2	2.00	48.00	6,096.00			292,608		292,608
000	AU	C3268	AA CONSTRUCTION PROJECT MANAGER 2	5	5.00	120.00	6,712.80	33,744		771,792		805,536
000	AU	C3269	AA CONSTRUCTION PROJECT MANAGER 3	3	3.00	72.00	7,283.00			524,376		524,376
000	AU	C4001	AA PAINTER	1	1.00	24.00	4,803.00			115,272		115,272

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C4003	AA CARPENTER	5	5.00	120.00	4,075.20	42,585		446,439		489,024
000	AU	C4005	AA PLUMBER	4	4.00	96.00	4,909.25	112,050		359,238		471,288
000	AU	C4007	AA ELECTRICIAN 1	1	1.00	24.00	4,803.00	23,054		92,218		115,272
000	AU	C4008	AA ELECTRICIAN 2	4	4.00	96.00	5,809.00	97,590		460,074		557,664
000	AU	C4009	AA ELECTRICIAN 3	2	2.00	48.00	6,389.00	76,668		230,004		306,672
000	AU	C4012	AA FACILITY MAINTENANCE SPEC	43	42.50	1020.00	3,657.53	836,400	431,872	2,464,808		3,733,080
000	AU	C4014	AA FACILITY OPERATIONS SPEC 1	2	2.00	48.00	5,158.00		19,015	228,569		247,584
000	AU	C4033	AA FACILITY ENERGY TECHNICIAN 2	2	2.00	48.00	4,082.00	29,391		166,545		195,936
000	AU	C4034	AA FACILITY ENERGY TECHNICIAN 3	4	4.00	96.00	4,581.75	37,949	4,080	397,819		439,848
000	AU	C4035	AA FACILITY ENERGY TECHNICIAN 4	2	2.00	48.00	5,809.00	48,795		230,037		278,832
000	AU	C4038	AA PHYSCL/ELECTRNC SECRTY TECH 2	1	1.00	24.00	4,174.00			100,176		100,176
000	AU	C4039	AA PHYSCL/ELECTRNC SECRTY TECH 3	1	1.00	24.00	5,034.00			120,816		120,816
000	AU	C4101	AA CUSTODIAN	15	15.00	360.00	2,602.13	96,948	386,280	453,540		936,768
000	AU	C4103	AA CUSTODIAL SERVICES COORDINATOR	5	5.00	120.00	2,704.60	9,209	263,160	52,183		324,552
000	AU	C4109	AA GROUNDS MAINTENANCE WORKER 1	3	3.00	72.00	2,995.00			215,640		215,640
000	AU	C4110	AA GROUNDS MAINTENANCE WORKER 2	4	4.00	96.00	3,452.00	31,483		299,909		331,392
000	AU	C4151	AA TRANSP MAINTENANCE SPECIALST 1	1	1.00	24.00	3,791.00	18,197		72,787		90,984
000	AU	C4152	AA TRANSP MAINTENANCE SPECIALST 2	7	7.00	168.00	4,071.71	111,763		572,285		684,048
000	AU	C5519	AA FORCE PROTECTION OFFICER	15	15.00	360.00	3,478.80			1,252,368		1,252,368
000	AU	C5521	AA FORCE PROTECTION LEADER	6	6.00	144.00	3,557.66			512,304		512,304
000	AU	C8255	AA WILDLAND FIRE SUPPRESSION SPEC	10	5.00	120.00	2,833.80			340,056		340,056
000	AU	C8257	AA FOREST OFFICER	2	2.00	48.00	3,999.00			191,952		191,952
000	AU	C8501	AA NATURAL RESOURCE SPECIALIST 1	3	3.00	72.00	3,950.00			284,400		284,400
000	AU	C8502	AA NATURAL RESOURCE SPECIALIST 2	2	2.00	48.00	4,627.00	39,653		182,443		222,096
000	AU	C8504	AA NATURAL RESOURCE SPECIALIST 4	7	7.00	168.00	6,530.57			1,097,136		1,097,136

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	IK	C5555	AA FIREFIGHTER	16	16.00	384.00	5,852.25			2,247,264		2,247,264
000	IK	C5556	AA LIEUTENANT	8	8.00	192.00	7,059.00			1,355,328		1,355,328
000	IK	C5557	AA CAPTAIN	5	5.00	120.00	7,697.60			923,712		923,712
000	IP	C5555	AA FIREFIGHTER	12	12.00	288.00	5,924.58			1,706,280		1,706,280
000	IP	C5556	AA LIEUTENANT	3	3.00	72.00	7,059.00			508,248		508,248
000	IP	C5557	AA CAPTAIN	3	3.00	72.00	7,291.66			525,000		525,000
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	9,827.00			235,848		235,848
000	MMN	X0863	AA PROGRAM ANALYST 4	2	2.00	48.00	7,193.50			345,288		345,288
000	MMN	X0871	AA OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	5,496.00			131,904		131,904
000	MMN	X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	5,770.00		62,330	76,150		138,480
000	MMS	X4046	AA MAINTENANCE & OPERATIONS SUPV	5	5.00	120.00	6,121.60	79,273	96,043	559,276		734,592
000	MMS	X5554	AA DEPUTY FIRE CHIEF	3	3.00	72.00	8,236.00			592,992		592,992
000	MMS	X7000	AA PRINCIPAL EXECUTIVE/MANAGER A	1	1.00	24.00	4,747.00			113,928		113,928
000	MMS	X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	3	3.00	72.00	5,730.00	24,023		388,537		412,560
000	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	7,714.00			185,136		185,136
000	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	5	5.00	120.00	8,267.20	67,288	50,976	873,800		992,064
000	MMS	X7008	IA PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	8,926.00			214,224		214,224
000	MMS	X7010	AA PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	6,673.00			160,152		160,152
000	MMS	X8258	AA WILDLAND FIRE SUPERVISOR	1	1.00	24.00	5,231.00			125,544		125,544
000	MMS	X9107	AA FOOD SERVICE MANAGER 2	1	1.00	24.00	5,231.00		125,544			125,544
000	UM	C0723	AA MILITARY LEASE AGENT	42	5.88	139.44	2,470.14		344,437			344,437
000				316	274.38	6583.44	4,521.40	1,970,827	2,000,090	27,731,032		31,701,949

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
090	AU	C4034 AA	FACILITY ENERGY TECHNICIAN 3	1-	1.00-	24.00-	3,791.00	18,197-		72,787-		90,984-
090				1-	1.00-	24.00-	3,791.00	18,197-		72,787-		90,984-

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
202	AU	C4012 AA	FACILITY MAINTENANCE SPEC		.00	.00	2,896.00					
202					.00	.00	2,896.00					

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
203	AU	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	2,558.00			61,392		61,392
203	AU	C0437	AA PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	4,373.00			104,952		104,952
203	AU	C0758	AA SUPPLY SPECIALIST 1	1	1.00	24.00	2,481.00			59,544		59,544
203	AU	C1484	IA INFO SYSTEMS SPECIALIST 4	1	1.00	24.00	4,146.00			99,504		99,504
203	AU	C4003	AA CARPENTER	1	1.00	24.00	3,458.00			82,992		82,992
203	AU	C4005	AA PLUMBER	1	1.00	24.00	3,791.00			90,984		90,984
203	AU	C4009	AA ELECTRICIAN 3	1	1.00	24.00	4,580.00			109,920		109,920
203	AU	C4012	AA FACILITY MAINTENANCE SPEC	2	2.00	48.00	2,896.00			139,008		139,008
203	AU	C4034	AA FACILITY ENERGY TECHNICIAN 3	1	1.00	24.00	3,791.00			90,984		90,984
203	AU	C4101	AA CUSTODIAN	1	1.00	24.00	2,145.00			51,480		51,480
203	AU	C4110	AA GROUNDS MAINTENANCE WORKER 2	2	2.00	48.00	2,768.00			132,864		132,864
203	AU	C4116	AA LABORER/STUDENT WORKER	1	1.00	24.00	2,297.00			55,128		55,128
203	AU	C8255	AA WILDLAND FIRE SUPPRESSION SPEC	2	2.00	48.00	2,768.00			132,864		132,864
203	AU	C8257	AA FOREST OFFICER	1	1.00	24.00	3,625.00			87,000		87,000
203	AU	C8502	AA NATURAL RESOURCE SPECIALIST 2	2	2.00	48.00	3,791.00			181,968		181,968
203	MMS	X4046	AA MAINTENANCE & OPERATIONS SUPV	1	1.00	24.00	4,747.00			113,928		113,928
203	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	5,496.00			131,904		131,904
203				21	21.00	504.00	3,367.22			1,726,416		1,726,416

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
204	AU	C3265 AA	CONSTRUCTION INSPECTOR	1	1.00	24.00	4,373.00			104,952		104,952
204				1	1.00	24.00	4,373.00			104,952		104,952

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
205	AU	C0211 AA	ACCOUNTING TECHNICIAN 2		.00	.00	2,768.00					
205	AU	C4034 AA	FACILITY ENERGY TECHNICIAN 3		.00	.00	3,791.00					
205	AU	C4101 AA	CUSTODIAN		.00	.00	2,145.00					
205	AU	C4152 AA	TRANSP MAINTENANCE SPECIALST 2		.00	.00	3,020.00					
205					.00	.00	2,954.28					
				337	295.38	7087.44	4,406.04	1,952,630	2,000,090	29,489,613		33,442,333

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AV	C0104	AA OFFICE SPECIALIST 2	2	2.00	48.00	3,118.00	41,508	66,648	41,508		149,664
000	AV	C0107	AA ADMINISTRATIVE SPECIALIST 1	2	2.00	48.00	3,545.50		91,032	79,152		170,184
000	AV	C0108	AA ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	4,174.00		50,088	50,088		100,176
000	AV	C0861	AA PROGRAM ANALYST 2	8	8.00	192.00	5,677.12	198,780	273,072	618,156		1,090,008
000	AV	C0862	AA PROGRAM ANALYST 3	5	5.00	120.00	6,400.00	80,448	73,152	621,696		775,296
000	AV	C0863	AA PROGRAM ANALYST 4	1	1.00	24.00	6,704.00			160,896		160,896
000	AV	C1098	AA PLANNER 3	1	1.00	24.00	5,809.00	64,131	5,577	69,708		139,416
000	AV	C1216	AA ACCOUNTANT 2	2	2.00	48.00	4,095.33		43,512	164,328		207,840
000	AV	C1217	AA ACCOUNTANT 3	2	2.00	48.00	5,742.00		21,946	245,174		267,120
000	AV	C1483	IA INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	3,822.00		91,728			91,728
000	AV	C1485	IA INFO SYSTEMS SPECIALIST 5	3	3.00	72.00	5,578.66		279,864	121,800		401,664
000	AV	C1487	IA INFO SYSTEMS SPECIALIST 7	5	5.00	120.00	7,006.14		690,528	162,168		852,696
000	MESNZ	7010	AA PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	9,369.00			224,856		224,856
000	MESNZ	7012	AA PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,319.00	26,004	195,648	26,004		247,656
000	MMC	X0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,386.00	40,632		40,632		81,264
000	MMN	X0863	AA PROGRAM ANALYST 4	1	1.00	24.00	7,714.00	85,163	7,405	92,568		185,136
000	MMN	X0866	AA PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	7,000.00	84,000		84,000		168,000
000	MMN	X1245	AA FISCAL ANALYST 3		.62	15.00	7,352.00	29,408	51,464	29,408		110,280
000	MMN	X1488	IA INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	8,408.00		201,792			201,792
000	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	7,424.00	101,952	76,224	178,176		356,352
000	MMS	X7008	IA PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	8,926.00		214,224			214,224
000				42	42.62	1023.00	6,184.42	752,026	2,433,904	3,010,318		6,196,248

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PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 090 Oregon Emergency Man

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
090	AV	C0861	AA PROGRAM ANALYST 2		.00	.00	4,373.00	52,476-	52,476			
090	MMC	X0119	AA EXECUTIVE SUPPORT SPECIALIST 2		.00	.00	3,386.00	40,632-	40,632			
090					.00	.00	3,879.50	93,108-	93,108			

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2017-19

PROD FILE

AGENCY:24800 DEPT OF MILITARY

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 302 Oregon Emergency Man

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
302	AV	C0861	AA PROGRAM ANALYST 2		.00	.00	4,373.00					
302					.00	.00	4,373.00					

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2017-19

PROD FILE

AGENCY:24800 DEPT OF MILITARY

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 303 Oregon Emergency Man

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
303	AV	C0861	AA PROGRAM ANALYST 2		.00	.00	4,373.00					
303	AV	C1339	AA TRAINING & DEVELOPMENT SPEC 2		.00	.00	4,373.00					
303	AV	C1484	IA INFO SYSTEMS SPECIALIST 4		.00	.00	4,146.00					
303	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E		.00	.00	6,056.00					
303					.00	.00	4,555.00					

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2017-19

PROD FILE

AGENCY:24800 DEPT OF MILITARY

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 304 Oregon Emergency Man

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
304	AV	C0861	AA PROGRAM ANALYST 2		.00	.00	4,373.00					
304	MMN	X0873	AA OPERATIONS & POLICY ANALYST 4		.00	.00	8,091.00					
304					.00	.00	6,851.66					
				42	42.62	1023.00	5,738.10	658,918	2,527,012	3,010,318		6,196,248

01/10/17 REPORT NO.: PPDPLBUDCL  
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF  
 AGENCY:24800 DEPT OF MILITARY  
 SUMMARY XREF:004-00-00 000 Community Support

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C0107 AA	ADMINISTRATIVE SPECIALIST 1	3	3.00	72.00	3,522.00		63,396	190,188		253,584
000	AU	C0108 AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	4,174.00		25,044	75,132		100,176
000	AU	C0435 AA	PROCUREMENT AND CONTRACT ASST	1	1.00	24.00	3,150.00		18,900	56,700		75,600
000	AU	C0860 AA	PROGRAM ANALYST 1	1	1.00	24.00	4,803.00		28,818	86,454		115,272
000	AU	C1244 AA	FISCAL ANALYST 2	1	1.00	24.00	4,580.00		27,480	82,440		109,920
000	AU	C1485 IA	INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	6,387.00		38,322	114,966		153,288
000	AU	C4014 AA	FACILITY OPERATIONS SPEC 1	1	1.00	24.00	4,174.00		25,044	75,132		100,176
000	AU	C6750 AA	GROUP LIFE COORDINATOR 1	3	3.00	72.00	2,700.66		48,612	145,836		194,448
000	AU	C6751 AA	GROUP LIFE COORDINATOR 2	15	15.00	360.00	3,539.26		318,534	955,602		1,274,136
000	AU	C6752 AA	GROUP LIFE COORDINATOR 3	6	6.00	144.00	4,161.00		149,796	449,388		599,184
000	AU	C9116 AA	COOK 1	3	3.00	72.00	2,645.00		47,610	142,830		190,440
000	MESNZ7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	8,926.00		53,556	160,668		214,224
000	MMN	X0118 AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	3,560.00		21,360	64,080		85,440
000	MMS	X6754 AA	GROUP LIFE SUPERVISOR	5	5.00	120.00	5,058.00		151,740	455,220		606,960
000	MMS	X7004 AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	6,352.00		38,112	114,336		152,448
000	MMS	X7006 AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	7,352.00		44,112	132,336		176,448
000	MMS	X9105 AA	FOOD SERVICE MANAGER 1	1	1.00	24.00	4,523.00		27,138	81,414		108,552
000				46	46.00	1104.00	4,085.41		1,127,574	3,382,722		4,510,296

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2017-19

PROD FILE

AGENCY:24800 DEPT OF MILITARY

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 401 Community Support

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
401	AU	C0107 AA	ADMINISTRATIVE SPECIALIST 1	4	1.52	36.00	2,768.00		24,912	74,736		99,648
401	AU	C0435 AA	PROCUREMENT AND CONTRACT ASST	1	.38	9.00	3,020.00		6,795	20,385		27,180
401	AU	C6750 AA	GROUP LIFE COORDINATOR 1	1	.38	9.00	2,667.00		6,001	18,002		24,003
401	AU	C6751 AA	GROUP LIFE COORDINATOR 2	4	1.52	36.00	3,150.00		28,352	85,048		113,400
401	AU	C6752 AA	GROUP LIFE COORDINATOR 3	2	.76	18.00	3,458.00		15,562	46,682		62,244
401	AU	C9116 AA	COOK 1	1	.38	9.00	2,382.00		5,360	16,078		21,438
401				13	4.94	117.00	2,949.22		86,982	260,931		347,913

01/10/17 REPORT NO.: PPDPLBUDCL  
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF  
 AGENCY:24800 DEPT OF MILITARY  
 SUMMARY XREF:004-00-00 402 Community Support

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2017-19  
 PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
402	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	10	10.00	240.00	3,626.00			870,240		870,240
402	AU	C2302	AA TEACHING ASSISTANT	1	1.00	24.00	2,382.00			57,168		57,168
402	MMS	X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	4,747.00			113,928		113,928
402				12	12.00	288.00	3,615.75			1,041,336		1,041,336
				71	62.94	1509.00	3,742.15		1,214,556	4,684,989		5,899,545
				475	424.82	10192.44	4,576.66	4,815,757	6,986,777	37,184,920		48,987,454

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				475	424.82	10192.44	4,576.66	4,815,757	6,986,777	37,184,920		48,987,454

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C0103	AA OFFICE SPECIALIST 1	2	2.00	48.00	2,658.50		725	126,883		127,608
203	AU	C0104	AA OFFICE SPECIALIST 2	2	2.00	48.00	2,727.00			130,896		130,896
401	AU	C0107	AA ADMINISTRATIVE SPECIALIST 1	9	6.52	156.00	2,967.16	10,426	88,308	390,434		489,168
000	AU	C0108	AA ADMINISTRATIVE SPECIALIST 2	2	2.00	48.00	3,662.00		25,044	150,732		175,776
000	AU	C0118	AA EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	3,791.00		45,492	45,492		90,984
000	AU	C0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,174.00	100,176				100,176
000	AU	C0210	AA ACCOUNTING TECHNICIAN 1	1	1.00	24.00	2,558.00			61,392		61,392
205	AU	C0211	AA ACCOUNTING TECHNICIAN 2	3	3.00	72.00	3,156.25	13,286	170,136	53,146		236,568
000	AU	C0212	AA ACCOUNTING TECHNICIAN 3	4	4.00	96.00	3,438.00	231,636	98,412			330,048
401	AU	C0435	AA PROCUREMENT AND CONTRACT ASST	2	1.38	33.00	3,085.00		25,695	77,085		102,780
000	AU	C0436	AA PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	5,034.00	18,122		102,694		120,816
203	AU	C0437	AA PROCUREMENT & CONTRACT SPEC 2	4	4.00	96.00	5,286.25	64,820	45,100	397,560		507,480
000	AU	C0438	AA PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	6,704.00			160,896		160,896
203	AU	C0758	AA SUPPLY SPECIALIST 1	1	1.00	24.00	2,481.00			59,544		59,544
000	AU	C0759	AA SUPPLY SPECIALIST 2	1	1.00	24.00	3,298.00			79,152		79,152
000	AU	C0860	AA PROGRAM ANALYST 1	7	7.00	168.00	4,654.71		28,818	753,174		781,992
000	AU	C0861	AA PROGRAM ANALYST 2	1	1.00	24.00	5,544.00			133,056		133,056
000	AU	C0864	AA PUBLIC AFFAIRS SPECIALIST 1	1	.50	12.00	5,282.00		63,384			63,384
000	AU	C0865	AA PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	6,096.00	146,304				146,304
000	AU	C0871	AA OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	6,096.00			146,304		146,304
000	AU	C1099	AA PLANNER 4	1	1.00	24.00	7,730.00			185,520		185,520
000	AU	C1215	AA ACCOUNTANT 1	2	2.00	48.00	4,019.00	96,456	96,456			192,912
000	AU	C1217	AA ACCOUNTANT 3	2	2.00	48.00	6,096.00	128,748	163,860			292,608
000	AU	C1243	AA FISCAL ANALYST 1	2	2.00	48.00	5,034.00			241,632		241,632
000	AU	C1244	AA FISCAL ANALYST 2	3	3.00	72.00	4,989.66		27,480	331,776		359,256

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
402	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	10	10.00	240.00	3,626.00			870,240		870,240
203	AU	C1484	IA INFO SYSTEMS SPECIALIST 4	3	3.00	72.00	5,072.75			361,848		361,848
000	AU	C1485	IA INFO SYSTEMS SPECIALIST 5	5	5.00	120.00	6,199.66		38,322	701,142		739,464
402	AU	C2302	AA TEACHING ASSISTANT	1	1.00	24.00	2,382.00			57,168		57,168
000	AU	C3252	AA FACILITIES ENGINEER 2	2	2.00	48.00	6,096.00	21,946		270,662		292,608
204	AU	C3265	AA CONSTRUCTION INSPECTOR	3	3.00	72.00	5,521.66			397,560		397,560
000	AU	C3268	AA CONSTRUCTION PROJECT MANAGER 2	5	5.00	120.00	6,712.80	33,744		771,792		805,536
000	AU	C3269	AA CONSTRUCTION PROJECT MANAGER 3	3	3.00	72.00	7,283.00			524,376		524,376
000	AU	C4001	AA PAINTER	1	1.00	24.00	4,803.00			115,272		115,272
203	AU	C4003	AA CARPENTER	6	6.00	144.00	3,972.33	42,585		529,431		572,016
203	AU	C4005	AA PLUMBER	5	5.00	120.00	4,685.60	112,050		450,222		562,272
000	AU	C4007	AA ELECTRICIAN 1	1	1.00	24.00	4,803.00	23,054		92,218		115,272
000	AU	C4008	AA ELECTRICIAN 2	4	4.00	96.00	5,809.00	97,590		460,074		557,664
203	AU	C4009	AA ELECTRICIAN 3	3	3.00	72.00	5,786.00	76,668		339,924		416,592
202	AU	C4012	AA FACILITY MAINTENANCE SPEC	45	44.50	1068.00	3,592.72	836,400	431,872	2,603,816		3,872,088
000	AU	C4014	AA FACILITY OPERATIONS SPEC 1	3	3.00	72.00	4,830.00		44,059	303,701		347,760
000	AU	C4033	AA FACILITY ENERGY TECHNICIAN 2	2	2.00	48.00	4,082.00	29,391		166,545		195,936
205	AU	C4034	AA FACILITY ENERGY TECHNICIAN 3	4	4.00	96.00	4,186.37	19,752	4,080	416,016		439,848
000	AU	C4035	AA FACILITY ENERGY TECHNICIAN 4	2	2.00	48.00	5,809.00	48,795		230,037		278,832
000	AU	C4038	AA PHYSCL/ELECTRNC SECRTY TECH 2	1	1.00	24.00	4,174.00			100,176		100,176
000	AU	C4039	AA PHYSCL/ELECTRNC SECRTY TECH 3	1	1.00	24.00	5,034.00			120,816		120,816
205	AU	C4101	AA CUSTODIAN	16	16.00	384.00	2,505.89	96,948	386,280	505,020		988,248
000	AU	C4103	AA CUSTODIAL SERVICES COORDINATOR	5	5.00	120.00	2,704.60	9,209	263,160	52,183		324,552
000	AU	C4109	AA GROUNDS MAINTENANCE WORKER 1	3	3.00	72.00	2,995.00			215,640		215,640
203	AU	C4110	AA GROUNDS MAINTENANCE WORKER 2	6	6.00	144.00	3,224.00	31,483		432,773		464,256

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
203	AU	C4116	AA LABORER/STUDENT WORKER	1	1.00	24.00	2,297.00			55,128		55,128
000	AU	C4151	AA TRANSP MAINTENANCE SPECIALST 1	1	1.00	24.00	3,791.00	18,197		72,787		90,984
205	AU	C4152	AA TRANSP MAINTENANCE SPECIALST 2	7	7.00	168.00	3,838.00	111,763		572,285		684,048
000	AU	C5519	AA FORCE PROTECTION OFFICER	15	15.00	360.00	3,478.80			1,252,368		1,252,368
000	AU	C5521	AA FORCE PROTECTION LEADER	6	6.00	144.00	3,557.66			512,304		512,304
401	AU	C6750	AA GROUP LIFE COORDINATOR 1	4	3.38	81.00	2,687.20		54,613	163,838		218,451
401	AU	C6751	AA GROUP LIFE COORDINATOR 2	19	16.52	396.00	3,457.31		346,886	1,040,650		1,387,536
401	AU	C6752	AA GROUP LIFE COORDINATOR 3	8	6.76	162.00	3,926.66		165,358	496,070		661,428
203	AU	C8255	AA WILDLAND FIRE SUPPRESSION SPEC	12	7.00	168.00	2,822.83			472,920		472,920
203	AU	C8257	AA FOREST OFFICER	3	3.00	72.00	3,874.33			278,952		278,952
000	AU	C8501	AA NATURAL RESOURCE SPECIALIST 1	3	3.00	72.00	3,950.00			284,400		284,400
203	AU	C8502	AA NATURAL RESOURCE SPECIALIST 2	4	4.00	96.00	4,209.00	39,653		364,411		404,064
000	AU	C8504	AA NATURAL RESOURCE SPECIALIST 4	7	7.00	168.00	6,530.57			1,097,136		1,097,136
401	AU	C9116	AA COOK 1	4	3.38	81.00	2,579.25		52,970	158,908		211,878
000	AV	C0104	AA OFFICE SPECIALIST 2	2	2.00	48.00	3,118.00	41,508	66,648	41,508		149,664
000	AV	C0107	AA ADMINISTRATIVE SPECIALIST 1	2	2.00	48.00	3,545.50		91,032	79,152		170,184
000	AV	C0108	AA ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	4,174.00		50,088	50,088		100,176
302	AV	C0861	AA PROGRAM ANALYST 2	8	8.00	192.00	4,894.65	146,304	325,548	618,156		1,090,008
000	AV	C0862	AA PROGRAM ANALYST 3	5	5.00	120.00	6,400.00	80,448	73,152	621,696		775,296
000	AV	C0863	AA PROGRAM ANALYST 4	1	1.00	24.00	6,704.00			160,896		160,896
000	AV	C1098	AA PLANNER 3	1	1.00	24.00	5,809.00	64,131	5,577	69,708		139,416
000	AV	C1216	AA ACCOUNTANT 2	2	2.00	48.00	4,095.33		43,512	164,328		207,840
000	AV	C1217	AA ACCOUNTANT 3	2	2.00	48.00	5,742.00		21,946	245,174		267,120
303	AV	C1339	AA TRAINING & DEVELOPMENT SPEC 2		.00	.00	4,373.00					
000	AV	C1483	IA INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	3,822.00		91,728			91,728

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
303	AV	C1484	IA INFO SYSTEMS SPECIALIST 4		.00	.00	4,146.00					
000	AV	C1485	IA INFO SYSTEMS SPECIALIST 5	3	3.00	72.00	5,578.66		279,864	121,800		401,664
000	AV	C1487	IA INFO SYSTEMS SPECIALIST 7	5	5.00	120.00	7,006.14		690,528	162,168		852,696
000	IK	C5555	AA FIREFIGHTER	16	16.00	384.00	5,852.25			2,247,264		2,247,264
000	IK	C5556	AA LIEUTENANT	8	8.00	192.00	7,059.00			1,355,328		1,355,328
000	IK	C5557	AA CAPTAIN	5	5.00	120.00	7,697.60			923,712		923,712
000	IP	C5555	AA FIREFIGHTER	12	12.00	288.00	5,924.58			1,706,280		1,706,280
000	IP	C5556	AA LIEUTENANT	3	3.00	72.00	7,059.00			508,248		508,248
000	IP	C5557	AA CAPTAIN	3	3.00	72.00	7,291.66			525,000		525,000
000	MEAHZ7014	HA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	12,721.00	305,304				305,304
000	MENNZ0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,320.00	103,680				103,680
000	MESNZ7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	4	4.00	96.00	9,258.25	427,226	76,042	385,524		888,792
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	2	2.00	48.00	10,155.00	26,004	195,648	261,852		483,504
000	MESNZ7014	AA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	11,938.00	286,512				286,512
090	MMC	X0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,386.00		40,632	40,632		81,264
000	MMN	X0118	AA EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	3,560.00		21,360	64,080		85,440
000	MMN	X0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,320.00	103,680				103,680
000	MMN	X0863	AA PROGRAM ANALYST 4	3	3.00	72.00	7,367.00	85,163	7,405	437,856		530,424
000	MMN	X0866	AA PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	7,000.00	84,000		84,000		168,000
000	MMN	X0871	AA OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	5,496.00			131,904		131,904
304	MMN	X0873	AA OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	7,412.66		145,344			145,344
000	MMN	X1218	AA ACCOUNTANT 4	1	1.00	24.00	7,000.00	108,696	59,304			168,000
000	MMN	X1245	AA FISCAL ANALYST 3	2	2.00	48.00	7,352.00	117,632	205,856	29,408		352,896
102	MMN	X1319	AA HUMAN RESOURCE ASSISTANT		.00	.00	3,077.00					
000	MMN	X1320	AA HUMAN RESOURCE ANALYST 1	2	2.00	48.00	4,775.50	67,323	161,901			229,224

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMN	X1321	AA HUMAN RESOURCE ANALYST 2	1	1.00	24.00	5,231.00	36,408	89,136			125,544
000	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1	1.00	24.00	6,056.00		145,344			145,344
000	MMN	X1488	IA INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	8,408.00		201,792			201,792
000	MMN	X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	5,770.00		62,330	76,150		138,480
203	MMS	X4046	AA MAINTENANCE & OPERATIONS SUPV	6	6.00	144.00	5,892.50	79,273	96,043	673,204		848,520
000	MMS	X5554	AA DEPUTY FIRE CHIEF	3	3.00	72.00	8,236.00			592,992		592,992
000	MMS	X6754	AA GROUP LIFE SUPERVISOR	5	5.00	120.00	5,058.00		151,740	455,220		606,960
000	MMS	X7000	AA PRINCIPAL EXECUTIVE/MANAGER A	1	1.00	24.00	4,747.00			113,928		113,928
402	MMS	X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	5	5.00	120.00	5,657.80	24,023	38,112	616,801		678,936
203	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	3	3.00	72.00	6,854.00		44,112	449,376		493,488
303	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	7	7.00	168.00	7,708.80	169,240	127,200	1,051,976		1,348,416
000	MMS	X7008	IA PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	8,926.00		214,224	214,224		428,448
000	MMS	X7010	AA PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	6,673.00			160,152		160,152
000	MMS	X8258	AA WILDLAND FIRE SUPERVISOR	1	1.00	24.00	5,231.00			125,544		125,544
000	MMS	X9105	AA FOOD SERVICE MANAGER 1	1	1.00	24.00	4,523.00		27,138	81,414		108,552
000	MMS	X9107	AA FOOD SERVICE MANAGER 2	1	1.00	24.00	5,231.00		125,544			125,544
000	UM	C0723	AA MILITARY LEASE AGENT	42	5.88	139.44	2,470.14		344,437			344,437
				475	424.82	10192.44	4,576.66	4,815,757	6,986,777	37,184,920		48,987,454



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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	PKG Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017027	001275210	001-03-00-00000	102 0	PF	MMN X1319 AA	18 02		.00	3,077.00	.00					
EST DATE: 2017/07/01			EXP DATE: 9999/01/01												

102 .00 .00

.00 .00

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AGENCY: 24800 DEPT OF MILITARY

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 002-00-00 090 Operations

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K	
0801031	000501380	002-06-01-00000	090	0	PF	AU	C4034	AA	24	02	1-	1.00-	3,791.00	24.00-	18,197-		72,787-	
EST DATE: 2017/07/01			EXP DATE: 9999/01/01															
			090								1-	1.00-		24.00-	18,197-		72,787-	

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 AGENCY: 24800 DEPT OF MILITARY  
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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017003	001279720	002-01-00-00000	202	0	PF	AU	C4012	AA	18	02	.00	2,896.00	.00				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0017004	001279730	002-01-00-00000	202	0	PF	AU	C4012	AA	18	02	.00	2,896.00	.00				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
										202	.00	.00					

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AGENCY: 24800 DEPT OF MILITARY

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SUMMARY XREF: 002-00-00 203 Operations

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017005	001275230	002-01-00-00000	203 0 LF AU	C0104 AA	15 02	1	1.00	2,558.00	24.00			61,392		
EST DATE: 2017/07/01 EXP DATE: 2019/06/30														
0017006	001275240	002-01-00-00000	203 0 LF AU	C4034 AA	24 02	1	1.00	3,791.00	24.00			90,984		
EST DATE: 2017/07/01 EXP DATE: 2019/06/30														
0017007	001275250	002-01-00-00000	203 0 LF AU	C0758 AA	14 02	1	1.00	2,481.00	24.00			59,544		
EST DATE: 2017/07/01 EXP DATE: 2019/06/30														
0017008	001275260	002-01-00-00000	203 0 LF AU	C0437 AA	27 02	1	1.00	4,373.00	24.00			104,952		
EST DATE: 2017/07/01 EXP DATE: 2019/06/30														
0017009	001275270	002-01-00-00000	203 0 LF AU	C1484 IA	25 02	1	1.00	4,146.00	24.00			99,504		
EST DATE: 2017/07/01 EXP DATE: 2019/06/30														
0017010	001275280	002-01-00-00000	203 0 LF AU	C4003 AA	22 02	1	1.00	3,458.00	24.00			82,992		
EST DATE: 2017/07/01 EXP DATE: 2019/06/30														
0017011	001275290	002-01-00-00000	203 0 LF AU	C4009 AA	28 02	1	1.00	4,580.00	24.00			109,920		
EST DATE: 2017/07/01 EXP DATE: 2019/06/30														
0017012	001275300	002-01-00-00000	203 0 LF AU	C4005 AA	24 02	1	1.00	3,791.00	24.00			90,984		
EST DATE: 2017/07/01 EXP DATE: 2019/06/30														
0017013	001275310	002-01-00-00000	203 0 LF AU	C8255 AA	17 02	1	1.00	2,768.00	24.00			66,432		
EST DATE: 2017/07/01 EXP DATE: 2019/06/30														
0017014	001275320	002-01-00-00000	203 0 LF AU	C8255 AA	17 02	1	1.00	2,768.00	24.00			66,432		
EST DATE: 2017/07/01 EXP DATE: 2019/06/30														
0017015	001275330	002-01-00-00000	203 0 LF AU	C8257 AA	23 02	1	1.00	3,625.00	24.00			87,000		
EST DATE: 2017/07/01 EXP DATE: 2019/06/30														
0017016	001275340	002-01-00-00000	203 0 LF MMS	X4046 AA	27 02	1	1.00	4,747.00	24.00			113,928		
EST DATE: 2017/07/01 EXP DATE: 2019/06/30														
0017017	001275350	002-01-00-00000	203 0 LF MMS	X7006 AA	31X 02	1	1.00	5,496.00	24.00			131,904		
EST DATE: 2017/07/01 EXP DATE: 2019/06/30														
0017018	001275360	002-01-00-00000	203 0 LF AU	C4012 AA	18 02	1	1.00	2,896.00	24.00			69,504		
EST DATE: 2017/07/01 EXP DATE: 2019/06/30														
0017019	001275370	002-01-00-00000	203 0 LF AU	C4012 AA	18 02	1	1.00	2,896.00	24.00			69,504		
EST DATE: 2017/07/01 EXP DATE: 2019/06/30														
0017020	001275380	002-01-00-00000	203 0 LF AU	C4101 AA	10 02		.00	2,145.00	.00					
EST DATE: 2017/07/01 EXP DATE: 2019/06/30														

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0017021	001275390	002-01-00-00000	203 0 LF	AU	C4101	AA	10	02	1	1.00	2,145.00	24.00			51,480			
			EST DATE:		2017/07/01		EXP DATE:		2019/06/30									
0017022	001275400	002-01-00-00000	203 0 LF	AU	C4116	AA	12	02	1	1.00	2,297.00	24.00			55,128			
			EST DATE:		2017/07/01		EXP DATE:		2019/06/30									
0017023	001275460	002-01-00-00000	203 0 LF	AU	C4110	AA	17	02	1	1.00	2,768.00	24.00			66,432			
			EST DATE:		2017/07/01		EXP DATE:		2019/06/30									
0017024	001275510	002-01-00-00000	203 0 LF	AU	C4110	AA	17	02	1	1.00	2,768.00	24.00			66,432			
			EST DATE:		2017/07/01		EXP DATE:		2019/06/30									
0017025	001275580	002-01-00-00000	203 0 LF	AU	C8502	AA	24	02	1	1.00	3,791.00	24.00			90,984			
			EST DATE:		2017/07/01		EXP DATE:		2019/06/30									
0017026	001275590	002-01-00-00000	203 0 LF	AU	C8502	AA	24	02	1	1.00	3,791.00	24.00			90,984			
			EST DATE:		2017/07/01		EXP DATE:		2019/06/30									
			203				21		21.00		504.00				1,726,416			

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017001	001277350	002-02-00-00000	204	0	PF	AU	C3265	AA	27 02	1	1.00	4,373.00	24.00			104,952	
EST DATE: 2017/07/01			EXP DATE: 9999/01/01														
			204							1	1.00					104,952	

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	S T POS CLASS COMP	RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017045	001277280	002-06-01-00000	205 0 PF AU	C0211 AA	17 02	.00	2,768.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0017046	001277290	002-06-01-00000	205 0 PF AU	C4101 AA	10 02	.00	2,145.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0017047	001277300	002-06-01-00000	205 0 PF AU	C4101 AA	10 02	.00	2,145.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0017048	001277310	002-06-01-00000	205 0 PF AU	C4152 AA	19 02	.00	3,020.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0017049	001277320	002-06-01-00000	205 0 PF AU	C4152 AA	19 02	.00	3,020.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0017050	001277330	002-06-01-00000	205 0 PF AU	C4034 AA	24 02	.00	3,791.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
0017051	001277340	002-06-01-00000	205 0 PF AU	C4034 AA	24 02	.00	3,791.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
205						.00		.00					
						21	21.00		504.00	18,197-		1,758,581	

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS CNT	RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0011038	001136710	003-01-00-00000	090 0 PF	AV C0861 AA	27 02	1-	1.00-	4,373.00	24.00-	52,476-		52,476-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0011038	001136710	003-01-00-00000	090 0 PF	AV C0861 AA	27 02	1	.50	4,373.00	12.00			52,476		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0011038	001136710	003-02-00-00000	090 0 PF	AV C0861 AA	27 02		.50	4,373.00	12.00		52,476			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1020008	001020110	003-01-00-00000	090 0 PF	MMC X0119 AA	19 03	1-	1.00-	3,386.00	24.00-	40,632-		40,632-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1020008	001020110	003-01-00-00000	090 0 PF	MMC X0119 AA	19 03	1	.50	3,386.00	12.00			40,632		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
1020008	001020110	003-02-00-00000	090 0 PF	MMC X0119 AA	19 03		.50	3,386.00	12.00		40,632			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
							090	.00	.00	93,108-	93,108			

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T POS P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017035	001281770	003-01-00-00000	302 0 PF	AV	C0861 AA	27	02		.00	4,373.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
0017036	001281830	003-01-00-00000	302 0 PF	AV	C0861 AA	27	02		.00	4,373.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
0017037	001281850	003-01-00-00000	302 0 PF	AV	C0861 AA	27	02		.00	4,373.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
0017043	001292440	003-01-00-00000	302 0 PF	AV	C0861 AA	27	02		.00	4,373.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
0017044	001281870	003-01-00-00000	302 0 PF	AV	C0861 AA	27	02		.00	4,373.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
									302	.00	.00					

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017028	001280560	003-01-00-00000	303 0 PF	MMS X7008 AA	33X 02		.00	6,056.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0017029	001280750	003-01-00-00000	303 0 PF	AV C0861 AA	27 02		.00	4,373.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0017030	001280880	003-01-00-00000	303 0 PF	AV C0861 AA	27 02		.00	4,373.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0017031	001280940	003-01-00-00000	303 0 PF	AV C0861 AA	27 02		.00	4,373.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0017032	001280970	003-01-00-00000	303 0 PF	AV C1339 AA	27 02		.00	4,373.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0017033	001280990	003-01-00-00000	303 0 PF	AV C1339 AA	27 02		.00	4,373.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0017034	001281060	003-01-00-00000	303 0 PF	AV C1339 AA	27 02		.00	4,373.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0017038	001281210	003-02-00-00000	303 0 PF	AV C1484 IA	25 02		.00	4,146.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
303							.00		.00					

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017041	001281860	003-01-00-00000	304 0 PF	AV C0861 AA	27 02		.00	4,373.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0017042	001282020	003-01-00-00000	304 0 PF	MMN X0873 AA	32 08		.00	8,091.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
0017042	001282020	003-02-00-00000	304 0 PF	MMN X0873 AA	32 08		.00	8,091.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
304							.00		.00					
							.00		.00	93,108-	93,108			

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017064	001279540	004-02-00-00000	401 0 PF	AU C0435 AA	19 02	1	.38	3,020.00	9.00		6,795	20,385		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01														
0017065	001279550	004-02-00-00000	401 0 PF	AU C6752 AA	22 02		.00	3,458.00	.00					
EST DATE: 2018/10/01 EXP DATE: 9999/01/01														
0017066	001279560	004-02-00-00000	401 0 PF	AU C6752 AA	22 02	1	.38	3,458.00	9.00		7,781	23,341		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01														
0017067	001279570	004-02-00-00000	401 0 PF	AU C6752 AA	22 02	1	.38	3,458.00	9.00		7,781	23,341		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01														
0017068	001279580	004-02-00-00000	401 0 PF	AU C0107 AA	17 02		.00	2,768.00	.00					
EST DATE: 2018/10/01 EXP DATE: 9999/01/01														
0017069	001279590	004-02-00-00000	401 0 PF	AU C0107 AA	17 02		.00	2,768.00	.00					
EST DATE: 2018/10/01 EXP DATE: 9999/01/01														
0017070	001279600	004-02-00-00000	401 0 PF	AU C0107 AA	17 02		.00	2,768.00	.00					
EST DATE: 2018/10/01 EXP DATE: 9999/01/01														
0017071	001279610	004-02-00-00000	401 0 PF	AU C0107 AA	17 02	1	.38	2,768.00	9.00		6,228	18,684		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01														
0017072	001279620	004-02-00-00000	401 0 PF	AU C0107 AA	17 02	1	.38	2,768.00	9.00		6,228	18,684		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01														
0017073	001279630	004-02-00-00000	401 0 PF	AU C0107 AA	17 02	1	.38	2,768.00	9.00		6,228	18,684		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01														
0017074	001279640	004-02-00-00000	401 0 PF	AU C0107 AA	17 02	1	.38	2,768.00	9.00		6,228	18,684		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01														
0017075	001279650	004-02-00-00000	401 0 PF	AU C9116 AA	13 02	1	.38	2,382.00	9.00		5,360	16,078		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01														
0017076	001279660	004-02-00-00000	401 0 PF	AU C6750 AA	16 02		.00	2,667.00	.00					
EST DATE: 2018/10/01 EXP DATE: 9999/01/01														
0017077	001279670	004-02-00-00000	401 0 PF	AU C6750 AA	16 02	1	.38	2,667.00	9.00		6,001	18,002		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01														
0017078	001279680	004-02-00-00000	401 0 PF	AU C6751 AA	20 02	1	.38	3,150.00	9.00		7,088	21,262		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01														
0017079	001279690	004-02-00-00000	401 0 PF	AU C6751 AA	20 02	1	.38	3,150.00	9.00		7,088	21,262		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01														

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K	
0017080	001279700	004-02-00-00000	401	0	PF	AU	C6751	AA	20	02	1	.38	3,150.00	9.00		7,088	21,262	
			EST DATE:		2018/10/01		EXP DATE:		9999/01/01									
0017081	001279710	004-02-00-00000	401	0	PF	AU	C6751	AA	20	02	1	.38	3,150.00	9.00		7,088	21,262	
			EST DATE:		2018/10/01		EXP DATE:		9999/01/01									
			401						13		4.94		117.00		86,982		260,931	

01/10/17 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 24800 DEPT OF MILITARY  
 SUMMARY XREF: 004-00-00 402 Community Support

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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 PICS SYSTEM: BUDGET PREPARATION

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K	
0017052	001279410	004-01-00-00000	402 0 PF	MMS X7004 AA	28X 02	1	1.00	4,747.00	24.00			113,928			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0017053	001279420	004-01-00-00000	402 0 PF	AU C2302 AA	13 02	1	1.00	2,382.00	24.00			57,168			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0017054	001279430	004-01-00-00000	402 0 PF	AU C1338 AA	23 02	1	1.00	3,626.00	24.00			87,024			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0017055	001279440	004-01-00-00000	402 0 PF	AU C1338 AA	23 02	1	1.00	3,626.00	24.00			87,024			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0017056	001279450	004-01-00-00000	402 0 PF	AU C1338 AA	23 02	1	1.00	3,626.00	24.00			87,024			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0017057	001279460	004-01-00-00000	402 0 PF	AU C1338 AA	23 02	1	1.00	3,626.00	24.00			87,024			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0017058	001279470	004-01-00-00000	402 0 PF	AU C1338 AA	23 02	1	1.00	3,626.00	24.00			87,024			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0017059	001279480	004-01-00-00000	402 0 PF	AU C1338 AA	23 02	1	1.00	3,626.00	24.00			87,024			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0017060	001279490	004-01-00-00000	402 0 PF	AU C1338 AA	23 02	1	1.00	3,626.00	24.00			87,024			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0017061	001279500	004-01-00-00000	402 0 PF	AU C1338 AA	23 02	1	1.00	3,626.00	24.00			87,024			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0017062	001279510	004-01-00-00000	402 0 PF	AU C1338 AA	23 02	1	1.00	3,626.00	24.00			87,024			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
0017063	001279520	004-01-00-00000	402 0 PF	AU C1338 AA	23 02	1	1.00	3,626.00	24.00			87,024			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
						402		12	12.00			288.00	1,041,336		
								25	16.94			405.00	86,982	1,302,267	
								46	37.94			909.00	111,305-	180,090	3,060,848

01/10/17 REPORT NO.: PPDPLWSBUD  
REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
AGENCY: 24800 DEPT OF MILITARY  
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DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
						46	37.94		909.00	111,305-	180,090	3,060,848		

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE	
0801031	AU	C4034	AA FACILITY ENERGY TECHNICIAN 3	1-	1.00-	24.00-	02	3,791.00	18,197- 11,558-		72,787- 46,233-		90,984- 57,791-	
TOTAL PICS SALARY									18,197-		72,787-		90,984-	
TOTAL PICS OPE									11,558-		46,233-		57,791-	
TOTAL PICS PERSONAL SERVICES =									---	-----	-----	-----	-----	
									1-	1.00-	24.00-		29,755- 119,020-	148,775-

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017005	AU	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	02	2,558.00			61,392 49,879		61,392 49,879
0017006	AU	C4034	AA FACILITY ENERGY TECHNICIAN 3	1	1.00	24.00	02	3,791.00			90,984 57,791		90,984 57,791
0017007	AU	C0758	AA SUPPLY SPECIALIST 1	1	1.00	24.00	02	2,481.00			59,544 49,384		59,544 49,384
0017008	AU	C0437	AA PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	02	4,373.00			104,952 61,526		104,952 61,526
0017009	AU	C1484	IA INFO SYSTEMS SPECIALIST 4	1	1.00	24.00	02	4,146.00			99,504 60,069		99,504 60,069
0017010	AU	C4003	AA CARPENTER	1	1.00	24.00	02	3,458.00			82,992 55,654		82,992 55,654
0017011	AU	C4009	AA ELECTRICIAN 3	1	1.00	24.00	02	4,580.00			109,920 62,855		109,920 62,855
0017012	AU	C4005	AA PLUMBER	1	1.00	24.00	02	3,791.00			90,984 57,791		90,984 57,791
0017013	AU	C8255	AA WILDLAND FIRE SUPPRESSION SPEC	1	1.00	24.00	02	2,768.00			66,432 51,226		66,432 51,226
0017014	AU	C8255	AA WILDLAND FIRE SUPPRESSION SPEC	1	1.00	24.00	02	2,768.00			66,432 51,226		66,432 51,226
0017015	AU	C8257	AA FOREST OFFICER	1	1.00	24.00	02	3,625.00			87,000 56,725		87,000 56,725
0017016	MMS	X4046	AA MAINTENANCE & OPERATIONS SUPV	1	1.00	24.00	02	4,747.00			113,928 63,927		113,928 63,927
0017017	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	02	5,496.00			131,904 68,734		131,904 68,734
0017018	AU	C4012	AA FACILITY MAINTENANCE SPEC	1	1.00	24.00	02	2,896.00			69,504 52,047		69,504 52,047
0017019	AU	C4012	AA FACILITY MAINTENANCE SPEC	1	1.00	24.00	02	2,896.00			69,504 52,047		69,504 52,047
0017021	AU	C4101	AA CUSTODIAN	1	1.00	24.00	02	2,145.00			51,480 47,228		51,480 47,228

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017022	AU	C4116	AA LABORER/STUDENT WORKER	1	1.00	24.00	02	2,297.00			55,128 48,203		55,128 48,203
0017023	AU	C4110	AA GROUNDS MAINTENANCE WORKER 2	1	1.00	24.00	02	2,768.00			66,432 51,226		66,432 51,226
0017024	AU	C4110	AA GROUNDS MAINTENANCE WORKER 2	1	1.00	24.00	02	2,768.00			66,432 51,226		66,432 51,226
0017025	AU	C8502	AA NATURAL RESOURCE SPECIALIST 2	1	1.00	24.00	02	3,791.00			90,984 57,791		90,984 57,791
0017026	AU	C8502	AA NATURAL RESOURCE SPECIALIST 2	1	1.00	24.00	02	3,791.00			90,984 57,791		90,984 57,791
TOTAL PICS SALARY											1,726,416		1,726,416
TOTAL PICS OPE											1,164,346		1,164,346
TOTAL PICS PERSONAL SERVICES =				21	21.00	504.00					2,890,762		2,890,762

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017001	AU	C3265	AA CONSTRUCTION INSPECTOR	1	1.00	24.00	02	4,373.00			104,952 61,526		104,952 61,526
TOTAL PICS SALARY											104,952	104,952	
TOTAL PICS OPE											61,526	61,526	
TOTAL PICS PERSONAL SERVICES =				1	1.00	24.00					166,478		166,478

REPORT: PACKAGE FISCAL IMPACT REPORT

2017-19

PROD FILE

AGENCY:24800 DEPT OF MILITARY

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:003-00-00 Oregon Emergency Management

PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0011038	AV	C0861	AA PROGRAM ANALYST 2	1-	1.00-	24.00-	02	4,373.00	52,476- 30,761-		52,476- 30,765-		104,952- 61,526-
0011038	AV	C0861	AA PROGRAM ANALYST 2	1	.50	12.00	02	4,373.00			52,476 30,763		52,476 30,763
0011038	AV	C0861	AA PROGRAM ANALYST 2		.50	12.00	02	4,373.00		52,476 30,763			52,476 30,763
1020008	MMC	X0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1-	1.00-	24.00-	03	3,386.00	40,632- 27,594-		40,632- 27,598-		81,264- 55,192-
1020008	MMC	X0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1	.50	12.00	03	3,386.00			40,632 27,596		40,632 27,596
1020008	MMC	X0119	AA EXECUTIVE SUPPORT SPECIALIST 2		.50	12.00	03	3,386.00		40,632 27,596			40,632 27,596
TOTAL PICS SALARY									93,108-	93,108			
TOTAL PICS OPE									58,355-	58,359	4-		
TOTAL PICS PERSONAL SERVICES =									.00	.00			

REPORT: PACKAGE FISCAL IMPACT REPORT

2017-19

PROD FILE

AGENCY:24800 DEPT OF MILITARY

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:004-00-00 Community Support

PACKAGE: 401 - Youth Challenge Program Expans

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017064	AU	C0435	AA PROCUREMENT AND CONTRACT ASST	1	.38	9.00	02	3,020.00		6,795 4,954	20,385 14,862		27,180 19,816
0017066	AU	C6752	AA GROUP LIFE COORDINATOR 3	1	.38	9.00	02	3,458.00		7,781 5,217	23,341 15,653		31,122 20,870
0017067	AU	C6752	AA GROUP LIFE COORDINATOR 3	1	.38	9.00	02	3,458.00		7,781 5,217	23,341 15,653		31,122 20,870
0017071	AU	C0107	AA ADMINISTRATIVE SPECIALIST 1	1	.38	9.00	02	2,768.00		6,228 4,803	18,684 14,407		24,912 19,210
0017072	AU	C0107	AA ADMINISTRATIVE SPECIALIST 1	1	.38	9.00	02	2,768.00		6,228 4,803	18,684 14,407		24,912 19,210
0017073	AU	C0107	AA ADMINISTRATIVE SPECIALIST 1	1	.38	9.00	02	2,768.00		6,228 4,803	18,684 14,407		24,912 19,210
0017074	AU	C0107	AA ADMINISTRATIVE SPECIALIST 1	1	.38	9.00	02	2,768.00		6,228 4,803	18,684 14,407		24,912 19,210
0017075	AU	C9116	AA COOK 1	1	.38	9.00	02	2,382.00		5,360 4,570	16,078 13,710		21,438 18,280
0017077	AU	C6750	AA GROUP LIFE COORDINATOR 1	1	.38	9.00	02	2,667.00		6,001 4,742	18,002 14,224		24,003 18,966
0017078	AU	C6751	AA GROUP LIFE COORDINATOR 2	1	.38	9.00	02	3,150.00		7,088 5,032	21,262 15,097		28,350 20,129
0017079	AU	C6751	AA GROUP LIFE COORDINATOR 2	1	.38	9.00	02	3,150.00		7,088 5,032	21,262 15,097		28,350 20,129
0017080	AU	C6751	AA GROUP LIFE COORDINATOR 2	1	.38	9.00	02	3,150.00		7,088 5,032	21,262 15,097		28,350 20,129
0017081	AU	C6751	AA GROUP LIFE COORDINATOR 2	1	.38	9.00	02	3,150.00		7,088 5,032	21,262 15,097		28,350 20,129
TOTAL PICS SALARY										86,982	260,931		347,913
TOTAL PICS OPE										64,040	192,118		256,158
TOTAL PICS PERSONAL SERVICES =				13	4.94	117.00				151,022	453,049		604,071

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017052	MMS	X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	02	4,747.00			113,928 63,927		113,928 63,927
0017053	AU	C2302	AA TEACHING ASSISTANT	1	1.00	24.00	02	2,382.00			57,168 48,748		57,168 48,748
0017054	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024 56,732		87,024 56,732
0017055	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024 56,732		87,024 56,732
0017056	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024 56,732		87,024 56,732
0017057	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024 56,732		87,024 56,732
0017058	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024 56,732		87,024 56,732
0017059	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024 56,732		87,024 56,732
0017060	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024 56,732		87,024 56,732
0017061	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024 56,732		87,024 56,732
0017062	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024 56,732		87,024 56,732
0017063	AU	C1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024 56,732		87,024 56,732
TOTAL PICS SALARY											1,041,336	1,041,336	
TOTAL PICS OPE											679,995	679,995	
TOTAL PICS PERSONAL SERVICES =				12	12.00	288.00					1,721,331	1,721,331	