

## PUBLIC OFFICIALS COMPENSATION COMMISSION

## Report and Recommendations

November 2008

Public Officials Compensation Commission staffed by: Human Resource Services Division

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## Report and Recommendations <br> 2008 Public Officials Compensation Commission

## The Commission

The Legislature created the Public Officials Compensation Commission in 1983, and gave it the job of recommending salaries for many of the state's elected officials. Over the years the commission became inactive, and the Legislature set the salaries by passing laws with the Governor's approval.

In 2007, the Legislature reactivated the Commission and broadened its authority based on a recommendation from the Public Commission on the Oregon Legislature. The current Public Officials Compensation Commission is an 11-member commission with the directive to recommend the salary amounts for:

- The Governor, Secretary of State, Treasurer, Attorney General, Superintendent of Public Instruction, and the Commissioner of Labor and Industries
- Members of the Legislative Assembly, including the majority and minority leadership positions
- The Chief Justice and Judges of the Supreme Court; the Chief Judge and Judges of the Court of Appeals; and the Judges of the Tax Court and Circuit Courts.

The composition of the Commission is unique. Previously, elected officials appointed all Commission members. Now, a majority of the Commission members are randomly selected Oregonians. Beginning in 2008 the law called for Commissioners to be appointed in the following manner:

- Two members appointed by the Governor
- One member appointed by the Chief Justice of the Supreme Court
- One member appointed by the President of the Senate
- One member appointed by the Speaker of the House of Representatives
- Six members appointed by the Secretary of State chosen by lot from voter registration records - one from each Congressional district and one statewide.

No elected official whose salary falls under the Commission's jurisdiction may serve as a member. Neither may a relative of such an official serve on the Commission, nor anyone who lives in the household of an elected official affected by the Commission. The list of current Commissioners and their appointing authorities appears below.

Doris Johnson, Chair (Random draw, Secretary of State)
Barbara Fredericks, Vice-Chair (Senate President)
Scott Dawson (Governor)
Jan Dean (Random draw, Secretary of State)
Verne Duncan (House Speaker)
John Hemann (Chief Justice)
Anna Mehrer (Random draw, Secretary of State)
Stephen Munkers (Random draw, Secretary of State)

MardiLyn Saathoff (Governor)
Richard Scherer (Random draw, Secretary of State)
Paul Swadener (Random draw, Secretary of State)
The Commission law, ORS 292.907 to 292.930, requires that the Commission meet on or before September 1 of each even-numbered year to review and establish the salary recommendations. The Commission must complete a report that lists the recommended salaries on or before November 10 of each even-numbered year. The Commission then sends the report to the Governor, the President of the Senate, the Speaker of the House, and the Chief Justice of the Supreme Court. The Commission law requires the Governor to include the Commission's recommended salaries in the Governor's recommended budget that he sends to the Legislature prior to the January session. The Commission law also requires the Legislative Assembly to consider those salary recommendations in adopting a state budget.

In creating its recommendations, the Commission must consider the following criteria:

- Comparable positions in neighboring states
- The qualifications and skills necessary for each office
- The level of responsibility implicit in each office
- The cost of living
- The total compensation of the positions, including benefits other than salary
- Budget limitations
- Any other factors the Commission may consider to be reasonable, appropriate and in the public interest

The 2008 Commission began meeting on July 9, 2008 and generally met for two consecutive days every other week through September 18, 2008. These meetings were open to the public and notice was provided as required by the public records law. Minutes of all meetings are available at the POCC website http://pocc.oregon.gov. At those meetings the Commission heard from elected officials and their staff, administrative experts, and others who provided detailed written materials and testimony addressing the criteria identified in the Commission law. The Commission is grateful for the time and effort they generously gave to assist the work of the Commission. At the public hearing held on September 18, 2008, the Commission received testimony from the public. The Commission approved the final report on October 30, 2008.

## Recommendations

Based on the requirements of the Commission Law, the data collected, and the compensation methodology applied, the Commission makes the salary recommendations contained in Table 1.

Table 1
Summary of POCC Recommendations

| Elected Official | 2007-2009 <br> Current Salary | $\mathbf{2 0 0 9 - 2 0 1 1}$ <br> Recommendation |
| :--- | :---: | :---: |
| Governor | $\$ 93,600$ | $\$ 130,000$ |
| Attorney General | $\$ 72,000$ | $\$ 119,000$ |
| Secretary of State | $\$ 72,000$ | $\$ 100,000$ |
| Treasurer | $\$ 72,000$ | $\$ 100,000$ |
| Supt. Of Public Instruction | $\$ 72,000$ | $\$ 100,000$ |
| Labor Commissioner | $\$ 128,556$ | $\$ 145,800$ |
|  | $\$ 125,688$ | $\$ 139,800$ |
| Chief Justice, Supreme Court | $\$ 125,688$ | $\$ 139,800$ |
| Supreme Court Judge | $\$ 122,820$ | $\$ 138,000$ |
| Chief Judge, Court of Appeals | $\$ 118,164$ | $\$ 135,000$ |
| Court of Appeals Judge | $\$ 114,468$ | $\$ 132,000$ |
| Tax Court Judge | $\$ 20,592$ | $\$ 25,200$ |
| Circuit Court Judge | $\$ 41,184$ | $\$ 50,400$ |
|  | $\$ 20,592$ | $\$ 31,500$ |
| Legislators | $\$ 20,592$ | $\$ 31,500$ |
| Senate President |  | $\$ 50,400$ |
| Sen. Majority Leader | $\$ 41,184$ | $\$ 31,500$ |
| Sen. Minority Leader | $\$ 20,592$ | $\$ 31,500$ |
| House Speaker* | $\$ 20,592$ |  |
| House Majority Leader | House Minority Leader | $\$ 8$ |

*ORS 171.072(2)(a) specifies that the Senate President and the Speaker of the House of Representatives shall receive an additional salary equal to a legislator's salary for performing the duties of their office.

## Fiscal Impact

These recommendations affect the budget for the 2009-11 biennium. The impact is the increase in cost directly resulting from the recommendations and includes all payroll related costs, including PERS. Health benefits are not included since they are not a percentage of payroll but a set amount. Table 2 shows the fiscal impact of the Commission's recommendations for the 2009-11 biennium.

Table 2
Fiscal Impact of POCC Recommendations
2009-2011 Biennium

| Branch of Government | Number <br> of <br> Positions | Fiscal Impact |
| :--- | :---: | ---: |
| Executive | 6 | $\$ 443,224$ |
| Legislative | 90 | $\$ 1,053,945$ |
| Judicial | 191 | $\$ 8,282,137$ |
| Total | $\mathbf{2 8 7}$ | $\$ 9,779, \mathbf{3 0 6}$ |

Source: Department of Administrative Services Budget and Management Division, Judicial Department, and Legislative Administration

## Compensation Background and Analysis

To accomplish its statutory mission, the Commission decided its goal was to attract and retain highly-qualified public officials in order to provide the best state leadership and governance while maintaining Oregon's historical commitment to both a citizen legislature and officials committed to public service.

The Commission also recognized that, as required by Commission law, it must consider the following criteria as part of its compensation determination for each category of public official:

- Comparable positions in neighboring states (California, Washington, Idaho and Nevada)
- The qualifications and skills necessary for each office
- The level of responsibility implicit in each office
- The cost of living
- The total compensation of the positions including benefits other than salary
- Budget limitations
- Any other factors the Commission may consider to be reasonable, appropriate and in the public interest

The Commission received information from compensation experts about standard practices and procedures for setting compensation in government, business, and industry. Professional classification and compensation staff provided by the Department of Administrative Services met with the Commission and reviewed the general practices for establishing compensation levels. Information provided by staff included discussion of:

- Total compensation (annual salary plus the amount contributed by the state for health care benefits and retirement)
- Internal equity (wage fairness within the same business)
- External equity (wage fairness with similar positions in other organizations)

The Commission considered the Commission law, the Commission's goal, and standard compensation practice and procedure. The Commission elected to develop recommended compensation levels for each category of public official by comparing compensation amounts with the corresponding public official compensation in a group of states demographically aligned with the state of Oregon. That group of states became Oregon's Comparative Group. Because the law requires consideration of salaries in the neighboring states, the Commission included California, Washington, Idaho and Nevada in the Comparative Group.

To determine which states would provide an appropriate basis of comparison, the Commission received information from the State Economist outlining factors economists use to evaluate comparability of other states. Oregon's State Economist provided the Commission with a list of criteria that economists customarily use as standard indicators for identifying states with demographic and economic structures similar to Oregon. The Commission used the following four criteria:

- Population
- Per Capita Income
- Per Capita State Revenue
- Per Capital State Expenditures

At the Commission's request, the State Economist provided a list of the five states above and the five states below Oregon in each of the four factors. (The Table of comparative information can be found in Appendix A.) The Commission reviewed the data and narrowed the list to those states that were comparable in two or more of the four factors. That resulted in a comparative group of nine states. The final Comparative Group, including the neighboring states, is shown in Table 3.

Table 3
States in Comparative Group

| California | North Dakota |
| :--- | :--- |
| Idaho | Ohio |
| Iowa | Oklahoma |
| Louisiana | South Carolina |
| Michigan | Washington |
| Mississippi | Wisconsin |
| Nevada |  |

The Commission used the Comparative Group for all positions unless otherwise noted in the detailed discussion of recommendations.

## Comparison Methodology

The Commission requested total compensation data for the elected officials in the each of the comparative group states. Data for each office was obtained from national associations which compile compensation data from the 50 states. Additionally staff contacted these states directly to obtain total compensation information. ${ }^{1}$

In addition to the comparative data collected, the Commission spent time reviewing the job functions of each official, including the scope of their duties, their fiscal responsibilities, and the impact of their work on the citizens of the state.

Consistent with its goal to attract and retain highly-qualified public officials to provide the best state leadership and governance committed to public service, the Commission decided to set compensation levels for each public official at the median level of the Comparative Group for that official. The median is the point at which half of the numbers on a given list, such as the Comparative Group for the Governor, are above and half are below. By using the median, the extreme high and low numbers have less impact and each state in the Comparative Group has equal weight. For example, since the salary for California's Governor is the highest in the nation, the average of the Governors' salaries in the Comparative Group is a larger dollar amount than is the median of those salaries.

The Commission used the median to set compensation levels because it is the standard generally used by compensation experts in government, business, and industry, and it is the standard that would best meet the Commission's goals and requirements under the Commission Law. The tables showing the data from the list of comparable states for Executive Branch officials appear in Appendix C.

## Discussion of Recommendations

This report addresses the recommendations by branch of government in which the position resides.

## Executive Branch

Current salary information, salary history, and ranking of the states' elected officials in the Executive Branch appear in the appendix.

The Commission received testimony from either the elected officials or their representatives. Their testimony described the responsibility of each executive office and the qualities and skills necessary for each office. Many of the representatives provided information to identify states in which executive officials share comparable responsibilities. Based upon that information and the Comparative Group compensation data, the Commission calculated the median salary for each elected official.

The Commission also considered the historical tradition in Oregon of dividing executive branch officials into three groups for purposes of compensation as set out in Table 4.

Table 4
Historical Groupings of Elected Officials for Compensation
Level One
Governor
Level Two
Attorney General
Level Three
Secretary of State
State Treasurer
Superintendent of Public Instruction
Commissioner of Labor and Industries
The Commission voted to maintain these three levels of compensation based on the qualifications for the positions and the level of responsibility inherent in each office.

The Commission reviewed the data from the Comparative Group for these elected officials. Staff obtained total compensation data for elected officials in the Comparative Group states. The Commission based its recommendation on the median for those states. Table 5 shows the current salary in Oregon, the median for the Comparative Group, and the recommended median salary amount. Tables showing more detailed data, including total compensation can be found in Appendix .

Table 5
Comparison of Oregon Executive Branch Official's Salary with Median in Comparative Group States

| Elected Official | 2007-09 <br> Current <br> Salary | Median Salary in <br> Comparative Group <br> States | 2009-11 <br> Commission <br> Recommendation |
| :--- | :---: | :---: | :---: |
| Governor | $\$ 93,600$ | $\$ 133,546$ | $\$ 130,000$ |
| Attorney General | $\$ 77,200$ | $\$ 119,335$ | $\$ 119,000$ |
| Secretary of State | $\$ 72,000$ | $\$ 95,750$ | $\$ 100,000^{*}$ |
| Treasurer | $\$ 72,000$ | $\$ 100,106$ | $\$ 100,000$ |
| Supt. Of Public <br> Instruction | $\$ 72,000$ | $\$ 109,587^{* *}$ | $\$ 100,000^{*}$ |
| Labor <br> Commissioner | $\$ 72,000$ | $\$ 100,050$ | $\$ 100,000$ |

*Differs from the median, but the Commission used the $\$ 100,000$ amount to maintain the historical compensation relationship among the public officials in that category.
**Includes only those states in the Comparative Group that elect rather than appoint their Superintendent of Public Instruction, except for Nevada which, under the Commission law, must
be included in the Comparative Group. In the six remaining states in the Comparative Group, the Superintendent of Public Instruction is appointed.

Executive Branch officials currently receive a monthly amount that they may use for unvouchered expenses. These expenses may involve payments for expenses related to entertaining visiting officials and are not currently covered within the office budgets of the elected official. These expense allowances ( $\$ 1,000$ per month for the Governor and $\$ 250$ per month for the other Executive Branch officials) are taxable. But the allowances are not considered income for the purpose of the employer contribution to the Public Employees Retirement System. Because of the unique nature of these payments and the difficulty in matching with other states, this expense amount was not included in the total compensation figures. Under the current law, Executive Branch officials will not receive these allowances after June 2009.

## Judicial Branch

Current salary information, salary history, and ranking of the state's judges appear in the appendix.

The Commission received testimony and data from each level of state court in Oregon, including a presentation by the Chief Justice on the current demographics of Oregon judges. Though judges in Oregon must stand for election, they are nonpartisan positions without any limit on the number of terms that judges may serve.

The Commission learned that the Comparative Group for judges is most often viewed regionally. In the past, the courts have provided the Legislature with comparable data from 13 Western states, as noted in Table 6, when discussing salary. Because this has been an accepted practice, which is consistent with the methodology used by the Commission, it voted to use the 13 Western states in Table 6 as the Judicial comparative group. ${ }^{2}$

Table 6
List of Comparative Group States for Judicial Branch Positions

| Alaska | Nevada |
| :--- | :--- |
| Arizona | New Mexico |
| California | Oregon |
| Colorado | Utah |
| Hawaii | Washington |
| Idaho | Wyoming |
| Montana |  |

The Commission reviewed the data provided by the Judicial Department and gathered by the National Center for State Courts. The same methodology used for Executive Branch officials, using the median, was applied to the judicial positions. Table 7 shows the current salary, the median salary of the Comparative Group states, and the recommendation of the Commission. The Commission rounded the median salary for each office to yield a number divisible by 12 months. ${ }^{3}$ Appendix $C$ contains the charts showing data for the total compensation in each state.

Table 7
Comparison of Oregon Judges Salary with the Median in Comparative Group States

| Judge | 2008-09 <br> Current <br> Salary | Median Salary in <br> Comparative Group <br> States | 2009-11 <br> Commission <br> Recommendation |
| :--- | :---: | :---: | :---: |
| Chief Justice, <br> Supreme Court | $\$ 128,556$ | $\$ 147,350^{\star}$ | $\$ 145,800$ |
| Supreme Court <br> Judge | $\$ 125,688$ | $\$ 140,000$ | $\$ 139,800$ |
| Chief Judge, Court <br> of Appeals | $\$ 125,688$ | $\$ 140,069$ | $\$ 139,800$ |
| Court of Appeals <br> Judge | $\$ 122,820$ | $\$ 139,069$ | $\$ 138,000$ |
|  | $\$ 118,164$ | No Comparative <br> Groups | $\$ 135,000$ |
| Tax Court Judge | $\$ 132,150$ | $\$ 132,000$ |  |
| Circuit Court Judge | $\$ 114,468$ | \$13 |  |

*Chief Justice only compared with California, Hawaii, Utah, and Colorado, which have or are moving to state court systems in which the Chief Justice is responsible for administration of all state courts, as in Oregon.

## Legislative Branch

Current salary information, salary history, and ranking of the state's legislative officials appear in the appendix.

Legislators are elected officials for the entire term of their office (two years for Representatives and four years for Senators). They receive an annual salary as legislators.

Compensation for legislators is set based on unique elements not applicable to the other elected officials. The Commission received testimony from current state legislators about the nature of the work and the challenges they face. Technically, Oregon has a "citizen legislature." Most legislators have occupations outside the legislature.

Legislators are required to be in Salem for the legislative session every other year. The average session lasts between six and seven months. This requires many legislators to find and pay for housing and other living expenses in addition to their ongoing living expenses in their districts. The Legislature provides a per diem (daily stipend) to legislators while they are in session. Depending on the location of an individual legislator's home, this per diem may or may not be taxable.

Legislators handle unspecified but demanding responsibilities, including constituent service and committee meetings during the 18 months or so when the Legislature is not in session. The Commission acknowledges the significant time commitment that legislators give to meet the needs of their constituents

During the interim between sessions, legislators receive a monthly expense amount to cover their office expenses. Depending on the location of the district and the size of the district, the interim expenditure amounts vary. The Legislative Administration Committee sets these amounts. Hence, they are not within the purview of this Commission.

Because of the unique nature of legislators' work, the Commission reviewed several comparators suggested by those who testified:

- The "White" category of state legislatures created by the National Conference of State Legislators (NCSL)
- Salaries of County Commissioners
- Oregon's median wage
- The Comparative Group it used to determine salaries for the Executive Branch Officials

The NCSL categorizes states' legislatures as Red, White, or Blue depending, in part, on the amount of time legislators devote to the job of being legislators in each state. Legislators in Red states spend 80 percent or more of a full-time job on legislative work and receive enough compensation to live without an outside job. In White states legislators spend more than two-thirds of a full time job performing legislative work and do not earn enough to live without other sources of income. In Blue states legislators devote half of a full time job to their legislative work for low compensation that requires outside income to make a living. The NCSL places Oregon's Legislative Assembly in the White category. After reviewing NCSL's data supporting the classifications, the Commission noted that the median salary using the White states was nearly the same as the median legislative salary of the Comparative Group used for the Executive Branch officials.

The Commission determined that the salaries of County Commissioners were not an appropriate comparator because County Commissioners act as executives in county government. In other words, the duties of County Commissioners are not comparable to the duties of a state legislator.

The Commission also reviewed calculations of Oregon's median wage provided by the Economic Analyst and Administrator for Research of the State of Oregon Employment Department. The most recent data available showed that the median wage for all nonfarm jobs in Oregon was $\$ 31,721$. Using the NCSL's assessment that Oregon's legislators spend two-thirds of their time on legislative work, the Commission found that two-thirds of the median wage for non-farm jobs in Oregon was less than the median salary for legislators in the Comparative Group. The Commission determined that the category of all non-farm jobs is too broad to use as a comparator to the work of state legislators.

The Commission concluded that, as with the Executive Branch, the rationale for using states that met at least two of the four criteria identified by the State Economist also applied to legislative positions. The Commission identified a median legislator's salary
by reference to legislative salaries in the 13 comparator states used to determine salaries for the Executive Branch officials.

The Commission notes as well that ORS 171.072 (2)(a) specifies that the President and Speaker will receive an additional salary, equal to a legislator's salary, for performing the duties of their office.

The law also specifies that the Commission must review the salaries for the majority and minority leaders in the House and Senate. These positions do not currently receive any salary amount greater than other legislators' salaries. In reviewing data from the Comparative Group states, the Commission found that these positions are often compensated at a slightly higher level, but the compensation may differ even within states. After reviewing the median of the salaries of the Comparative Group, the Commission determined that minority leaders and majority leaders should receive the same level of compensation, which the Commission recommends be an amount 25 percent greater than that of other legislators.

Legislators are eligible to participate in the state's health care program and retirement system. Not all legislators, however, choose to participate. The same situation occurs in other states. For the purposes of calculating total compensation, the Commission obtained information on the composite amount contributed by the states for health care coverage and has included it in the figures. The Commission could not obtain comparable retirement data and has not included that amount in the total compensation figure.

The table below shows the median salary for the Comparative Group and the Commission's recommendation for legislators' salaries. A more complete table of other state comparators appears in the Appendix.

Table 8
Comparison of Oregon Salary for Legislators with Median in Comparative Group

| Position | 2007-09 <br> Current Salary | Median Salary in <br> Comparative <br> Group States | 2009-11 <br> Commission <br> Recommendation |
| :--- | :---: | :---: | :---: |
| Legislators | $\$ 20,592$ | $\$ 25,000$ | $\$ 25,200$ |
| Senate President | $\$ 41,184$ | $\$ 39,768$ | $\$ 50,400^{*}$ |
| Sen. Majority Leader | $\$ 20,592$ | $\$ 32,457$ | $\$ 31,500$ |
| Sen. Minority Leader | $\$ 20,592$ | $\$ 32,457$ | $\$ 31,500$ |
| House Speaker | $\$ 41,184$ | $\$ 43,891$ | $\$ 50,400^{*}$ |
| House Majority Leader | $\$ 20,592$ | $\$ 28,320$ | $\$ 31,500$ |
| House Minority Leader | $\$ 20,592$ | $\$ 32,457$ | $\$ 31,500$ |

*ORS 171.072(2)(a) specifies that the Senate President and the Speaker of the House of Representatives shall receive an additional salary equal to a legislator's salary for performing duties of their office.

## Final Note

The Commission makes the salary recommendations contained in this report fully aware of the current economic concerns and possible budget constraints, which will be addressed by the Legislative Assembly. Such times present greater challenges to Oregon's public officials, who are currently some of the lowest-paid state executive, legislative, and judicial officials in the nation.

The Commission used a conservative approach for setting salary levels that are the median of public officials' salaries in states comparable to Oregon. The Commission's recommendations reflect its goal of attracting and retaining highly qualified public officials in order to provide the best state leadership and governance while maintaining Oregon's historical commitment to both a citizen legislature and officials committed to public service.

## Endnotes

${ }^{1}$ Each state manages its compensation and benefits differently. DAS Classification and Compensation staff used published reports when possible and contacted states to clarify information if needed. Staff was not able to get comparable data in all instances. Staff used composite rates for benefits whenever possible.
${ }^{2}$ The Commission compared the salary for the Chief Justice with the salary of the Chief Justices of only California, Hawaii, Utah, and Colorado. Oregon has a unified court system in which the Chief Justice is responsible for administration of the entire Oregon court system. California, Hawaii, Utah, and Colorado also have, or are moving to, a similar unified court system. The Commission felt it appropriate to use those four states as comparison states because the Chief Justice of each of those states has, or will have responsibilities similar to the responsibilities of Oregon's Chief Justice.

The figures for total compensation found in the Appendix show each state's contribution toward health care coverage, but do not include the contribution the state makes towards retirement. The Commission found that judicial retirement systems vary greatly from state to state and was unable to quantify the amount of that contribution for comparisons. Oregon has two specific PERS programs for judges. The one used by the vast majority of Oregon judges is a defined benefit program that requires a retiree to serve on the bench for 35 days each year without compensation after he or she retires. Only two states have retirement programs similar at all to Oregon's: Nevada and Utah. In both of those states, the salary levels exceed those in Oregon.
${ }^{3}$ Historically the Chief Judge of the Oregon Court of Appeals has received a salary equal to the salary of an Associate Justice of the Oregon Supreme Court and slightly exceeding the salary of the other judges of the Court of Appeals in acknowledgment of the additional administrative responsibilities of the Chief Judge. The Commission chose to maintain that practice.

## Appendix Index

A. Criteria table put together by state economist
B. Salaries for Executive Branch Officials - 50 States
C. Comparative Group Salary Information by Executive Branch Official
D. Fifty State Salary Ranking of Executive Branch Officials
E. Salary History - Exec Branch
F. Salary History - Legislative Branch
G. Salary History - Judicial Branch

## Appendix A <br> Comparative States Criteria

| Population | Revenue per capita | Expenditure per <br> capita | Income per <br> capita |
| :--- | :--- | :--- | :--- |
| Arkansas | Ohio | Michigan | Indiana |
| Mississippi | Maine | Washington | Oklahoma |
| lowa | New Jersey | Wisconsin | North Dakota |
| Connecticut | Minnesota | South Carolina | Missouri |
| Oklahoma | North Dakota | West Virginia | Iowa |
| Oregon | Oregon | Oregon | Oregon |
| Kentucky | Massachusetts | Montana | Ohio |
| Louisiana | Rhode Island | Mississippi | Michigan |
| South Carolina | California | Ohio | Wisconsin |
| Alabama | New Mexico | North Dakota | Nebraska |
| Colorado | Hawaii | Louisiana | Kansas |
| Source: Office of Economic Analysis, Department of Administrative Services |  |  |  |

The first four columns are low to high in the measurement with Oregon the missing item in the middle. For example, the population in Oklahoma is less than Oregon and the population in Kentucky is greater than Oregon. "Revenue" and "Expenditure" related to state government.

# Appendix B Salaries for Executive Branch Officials - 50 States 

Selected State Administrative Officials: Annual Salaries By Region

| State or other jurisdiction | Governor | Secretary of state | Attorney general | Treasurer | Labor | Education |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Eastern Region |  |  |  |  |  |  |
| Connecticut | \$150,000 | \$110,000 | \$110,000 | \$110,000 | \$128,750 | \$175,100 |
| Delaware | 132,500 | 123,850 | 140,950 | 110,050 | 115,550 | 155,450 |
| Maine | 70,000 | 71,302 | 90,438 | 71,032 | 96,803 | 100,672 |
| Massachusetts | 140,535 | 130,916 | 133,644 | 130,916 | 125,000 | 175,000 |
| New Hampshire | 108,990 | 94,584 | 105,396 | 94,584 | 89,128 | 89,388 |
| New Jersey | 175,000 | 141,000 | 141,000 | 141,000 | 141,000 | 141,000 |
| New York | 179,000 | 120,800 | 151,500 | 124,811 | 127,000 | 170,165 |
| Pennsylvania | 170,150 | 122,509 | 141,565 | 141,565 | 136,120 | 136,120 |
| Rhode Island | 117,817 | 99,214 | 105,416 | 99,214 |  | 155,843 |
| Vermont | 150,051 | 95,139 | 113,901 | 95,139 | 98,821 | 126,992 |
| Regional average | 139,404 | 110,931 | 123,381 | 111,831 |  |  |
| Midwestern Region |  |  |  |  |  |  |
| Illinois | 158,000 | 139,400 | 139,400 | 120,800 | 112,700 | 159,996 |
| Indiana | 95,000 | 66,000 | 79,400 | 66,000 | 96,291 | 79,400 |
| lowa | 130,000 | 103,212 | 123,669 | 103,212 | 108,805 | 144,000 |
| Kansas | 108,007 | 83,905 | 96,489 | 83,905 | 105,356 | 165,000 |
| Michigan | 177,000 | 124,900 | 124,900 | 174,204 | 135,000 | 168,300 |
| Minnesota | 120,303 | 90,227 | 114,288 |  | 108,388 | 108,388 |
| Nebraska | 105,000 | 85,000 | 95,000 | 85,000 | 87,705 | 180,448 |
| North Dakota | 96,183 | 76,511 | 83,991 | 72,256 | 68,088 | 87,108 |
| Ohio | 144,830 | 109,986 | 109,986 | 109,986 | 97,468 | 217,838 |
| South Dakota | 111,972 | 76,080 | 95,076 | 76,080 | 109,144 | 156,424 |
| Wisconsin | 137,092 | 65,079 | 133,033 | 65,079 | 95,413 | 109,587 |
| Regional average | 125,762 | 92,755 | 108,657 | 96,810 |  |  |
| Southern Region |  |  |  |  |  |  |
| Alabama | 112,895 | 79,580 | 161,794 | 79,580 | 87,936 | 191,270 |
| Arkansas | 80,848 | 50,529 | 67,373 | 50,529 | 107,322 | 208,598 |
| Florida | 132,932 | 120,000 | 131,604 | 131,604 | 120,000 | 275,000 |
| Georgia | 135,281 | 120,036 | 133,778 | 126,500 | 118,029 | 117,333 |
| Kentucky | 137,506 | 101,596 | 101,596 | 101,596 | 107,448 | 175,000 |
| Louisiana | 130,000 | 115,000 | 115,000 | 115,000 | 137,000 | 273,597 |
| Maryland | 150,000 | 67,345 | 125,000 | 125,000 | 105,094 | 195,000 |
| Mississippi | 122,160 | 90,000 | 108,960 | 90,000 |  | 307,125 |
| Missouri | 129,923 | 104,608 | 113,046 | 104,608 | 103,944 | 180,000 |
| North Carolina | 135,854 | 119,901 | 119,901 | 119,901 | 119,901 | 119,901 |
| Oklahoma | 140,000 | 94,500 | 126,500 | 109,250 | 100,050 | 118,450 |
| South Carolina | 106,078 | 92,007 | 92,007 | 92,007 | 116,796 | 92,007 |
| Tennessee | 159,960 | 180,000 | 154,800 | 180,000 | 135,000 | 180,000 |
| Texas | 150,000 | 117,516 | 150,000 |  | 137,500 | 180,000 |
| Virginia | 175,000 | 146,916 | 150,000 | 128,371 | 120,922 | 184,525 |
| West Virginia | 95,000 | 70,000 | 85,000 | 75,000 | 70,000 | 175,000 |


| Regional average | 130,840 | 104,346 | 121,022 | 111,184 |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Western Region |  |  |  |  |  |  |
| Alaska | 125,000 |  | 122,640 | 102,480 | 122,640 | 127,236 |
| Arizona | 95,000 | 70,000 | 90,000 | 70,000 | 146,713 | 85,000 |
| California | 212,179 | 159,134 | 184,301 | 169,743 | 156,840 | 184,301 |
| Colorado | 90,000 | 68,500 | 80,000 | 68,500 | 127,200 | 171,032 |
| Hawaii | 117,600 |  | 114,708 |  | 103,776 | 150,000 |
| Idaho | 105,560 | 85,800 | 95,160 | 85,800 | 99,653 | 85,800 |
| Montana | 100,121 | 79,123 | 89,602 |  | 93,597 | 99,274 |
| Nevada | 141,000 | 97,000 | 133,000 | 97,000 | 94,136 | 120,104 |
| New Mexico | 110,000 | 85,000 | 95,000 | 85,000 | 120,750 | 173,249 |
| Oregon | 93,600 | 72,000 | 77,200 | 72,000 | 72,000 | 72,000 |
| Utah | 107,200 |  | 101,840 | 101,840 | 91,997 | 188,755 |
| Washington | 163,618 | 114,657 | 148,744 | 114,657 | 135,000 | 119,234 |
| Wyoming | 105,000 | 92,000 | 125,000 | 92,000 | 77,496 | 92,000 |
| Regional Average | 120,452 | 94,620 | 112,092 | 97,067 |  |  |

Source: Council of State Governments, Book of the States

## Appendix C <br> Executive Branch Officials Comparison Table States in Comparative Group

Governor's Total Compensation
Comparative Group

|  |  |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: |
| State | Salary | Health Plan <br> (annual) | Employer <br> contribution to <br> retirement (\%) | Employer <br> contribution to <br> retirement (\$) | Total Comp |
| California | $\$ 212,179$ | $\$ 12,732$ | $16.59 \%$ | $\$ 35,200$ | $\$ 260,111$ |
| Michigan | $\$ 177,000$ | $\$ 18,064$ | $7.00 \%$ | $\$ 12,390$ | $\$ 207,454$ |
| Washington | $\$ 163,618$ | $\$ 8,692$ | $8.31 \%$ | $\$ 13,597$ | $\$ 185,907$ |
| Nevada | $\$ 141,000$ | $\$ 10,532$ | $20.50 \%$ | $\$ 28,905$ | $\$ 180,437$ |
| Oklahoma | $\$ 140,000$ | $\$ 17,319$ | $13.50 \%$ | $\$ 18,900$ | $\$ 176,219$ |
| Ohio | $\$ 144,830$ | $\$ 10,541$ | $14.00 \%$ | $\$ 20,276$ | $\$ 175,647$ |
| Wisconsin | $\$ 137,092$ | $\$ 22,531$ | $10.60 \%$ | $\$ 14,532$ | $\$ 174,155$ |
| Louisiana | $\$ 130,000$ | $\$ 8,598$ | $18.50 \%$ | $\$ 24,050$ | $\$ 162,648$ |
| Iowa | $\$ 130,000$ | $\$ 15,430$ | $6.35 \%$ | $\$ 8,255$ | $\$ 153,685$ |
| Mississippi | $\$ 122,160$ | $\$ 4,116$ | $11.85 \%$ | $\$ 14,476$ | $\$ 140,752$ |
| Idaho | $\$ 105,560$ | $\$ 7,125$ | $10.39 \%$ | $\$ 10,968$ | $\$ 123,653$ |
| South Carolina | $\$ 106,078$ | $\$ 7,371$ | $9.24 \%$ | $\$ 9,802$ | $\$ 123,251$ |
| North Dakota | $\$ 96,183$ | $\$ 7,896$ | $4.12 \%$ | $\$ 3,963$ | $\$ 108,042$ |
|  |  |  |  |  |  |
| Oregon | $\$ 93,600$ | $\$ 12,198$ | $18.30 \%$ | $\$ 17,129$ | $\$ 122,927$ |
|  |  |  |  |  |  |
| MEDIAN | 133,546 |  |  | MEDIAN |  |

Neighboring States

| State | Salary | Health Plan <br> (annual) | Employer <br> contribution to <br> retirement $(\%)$ | Employer <br> contribution to <br> retirement $(\$)$ | Total Comp |
| :---: | ---: | ---: | ---: | ---: | ---: |
| California | $\$ 212,179$ | $\$ 12,732$ | $16.59 \%$ | $\$ 35,200$ | $\$ 260,111$ |
| Washington | $\$ 163,618$ | $\$ 8,692$ | $8.31 \%$ | $\$ 13,597$ | $\$ 185,907$ |
| Nevada | $\$ 141,000$ | $\$ 10,532$ | $20.50 \%$ | $\$ 28,905$ | $\$ 180,437$ |
| Idaho | $\$ 105,560$ | $\$ 7,125$ | $10.39 \%$ | $\$ 10,968$ | $\$ 123,653$ |
|  |  |  |  |  |  |

## Appendix C <br> Executive Branch Officials Comparison Table States in Comparative Group

## Attorneys General Total Compensation <br> Comparative Group

| State | Salary | Health Plan (annual) | Employer contribution to retirement (\%) | Employer contribution to retirement (\$) | Total Comp |
| :---: | :---: | :---: | :---: | :---: | :---: |
| California | \$184,301 | \$12,732 | 16.59\% | \$30,576 | \$227,609 |
| Nevada | \$133,000 | \$10,532 | 20.50\% | \$27,265 | \$170,797 |
| Washington | \$148,744 | \$8,692 | 8.31\% | \$12,361 | \$169,797 |
| Wisconsin | \$133,033 | \$22,531 | 10.60\% | \$14,101 | \$169,665 |
| Oklahoma | \$126,500 | \$17,319 | 13.50\% | \$17,078 | \$160,897 |
| Michigan | \$124,900 | \$18,064 | 7.00\% | \$8,743 | \$151,707 |
| lowa | \$123,669 | \$15,430 | 6.35\% | \$7,853 | \$146,952 |
| Louisiana | \$115,000 | \$8,598 | 18.50\% | \$21,275 | \$144,873 |
| Ohio | \$109,986 | \$10,541 | 14.00\% | \$15,398 | \$135,925 |
| Mississippi | \$108,960 | \$4,116 | 11.85\% | \$12,912 | \$125,988 |
| Idaho | \$95,160 | \$7,125 | 10.39\% | \$9,887 | \$112,172 |
| South Carolina | \$92,007 | \$7,371 | 9.24\% | \$8,501 | \$107,879 |
| North Dakota | \$83,991 | \$7,896 | 4.12\% | \$3,460 | \$95,347 |
|  |  |  |  |  |  |
| Oregon | \$77,200 | \$12,198 | 18.30\% | \$14,128 | \$103,526 |
| MEDIAN | \$119,335 |  |  | MEDIAN | \$145,912 |

Neighboring
States

| State | Salary | Health Plan (annual) | Employer contribution to retirement (\%) | Employer contribution to retirement (\$) | Total Comp |
| :---: | :---: | :---: | :---: | :---: | :---: |
| California | \$184,301 | \$12,732 | 16.59\% | \$30,576 | \$227,609 |
| Nevada | \$133,000 | \$10,532 | 20.50\% | \$27,265 | \$170,797 |
| Washington | \$148,744 | \$8,692 | 8.31\% | \$12,361 | \$169,797 |
| Idaho | \$95,160 | \$7,125 | 10.39\% | \$9,887 | \$112,172 |
|  |  |  |  |  |  |

## Appendix C <br> Executive Branch Officials Comparison Table States in Comparative Group

Secretaries of State Total Compensation Comparative Group

|  |  |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: |
| State | Salary | Health Plan <br> (annual) | Employer <br> contribution to <br> retirement (\%) | Employer <br> contribution to <br> retirement (\$) | Total Comp |
|  |  |  |  |  |  |
| California | $\$ 159,134$ | $\$ 12,732$ | $16.59 \%$ | $\$ 26,400$ | $\$ 198,266$ |
| Michigan | $\$ 124,900$ | $\$ 18,064$ | $7.00 \%$ | $\$ 8,743$ | $\$ 151,707$ |
| Louisiana | $\$ 115,000$ | $\$ 8,598$ | $18.50 \%$ | $\$ 21,275$ | $\$ 144,873$ |
| Ohio | $\$ 109,986$ | $\$ 10,541$ | $14.00 \%$ | $\$ 15,398$ | $\$ 135,925$ |
| Washington | $\$ 114,657$ | $\$ 8,692$ | $8.31 \%$ | $\$ 9,528$ | $\$ 132,877$ |
| Nevada | $\$ 97,000$ | $\$ 10,532$ | $20.50 \%$ | $\$ 19,885$ | $\$ 127,417$ |
| Iowa | $\$ 103,212$ | $\$ 15,430$ | $6.35 \%$ | $\$ 6,554$ | $\$ 125,196$ |
| Oklahoma | $\$ 94,500$ | $\$ 17,319$ | $13.50 \%$ | $\$ 12,758$ | $\$ 124,577$ |
| South Carolina | $\$ 92,007$ | $\$ 7,371$ | $9.24 \%$ | $\$ 8,501$ | $\$ 107,879$ |
| Mississippi | $\$ 90,000$ | $\$ 4,116$ | $11.85 \%$ | $\$ 10,665$ | $\$ 104,781$ |
| Idaho | $\$ 85,800$ | $\$ 7,125$ | $10.39 \%$ | $\$ 8,915$ | $\$ 101,840$ |
| Wisconsin | $\$ 65,079$ | $\$ 22,531$ | $10.60 \%$ | $\$ 6,898$ | $\$ 94,508$ |
| North Dakota | $\$ 76,511$ | $\$ 7,896$ | $4.12 \%$ | $\$ 3,152$ | $\$ 87,559$ |
|  |  |  |  |  |  |
| Oregon | $\$ 72,000$ | $\$ 12,198$ | $18.30 \%$ | $\$ 13,176$ | $\$ 97,374$ |
|  |  |  |  |  |  |
| MEDIAN | $\$ 95,750$ |  |  | MEDIAN |  |

## Neighboring

States

| State | Salary | Health Plan (annual) | Employer contribution to retirement (\%) | Employer contribution to retirement (\$) | Total Comp |
| :---: | :---: | :---: | :---: | :---: | :---: |
| California | \$159,134 | \$12,732 | 16.59\% | \$26,400 | \$198,266 |
| Washington | \$114,657 | \$8,692 | 8.31\% | \$9,528 | \$132,877 |
| Nevada | \$97,000 | \$10,532 | 20.50\% | \$19,885 | \$127,417 |
| Idaho | \$85,800 | \$7,125 | 10.39\% | \$8,915 | \$101,840 |

## Appendix C <br> Executive Branch Officials Comparison Table States in Comparative Group

State Treasurers Total Compensation
Comparative Group

| State | Salary | Health Plan (annual) | Employer contribution to retirement (\%) | Employer contribution to retirement (\$) | Total Comp |
| :---: | :---: | :---: | :---: | :---: | :---: |
| California | \$169,743 | \$12,732 | 16.59\% | \$ 28,160 | \$210,635 |
| Michigan | \$174,204 | \$18,064 | 7.00\% | \$ 12,194 | \$204,462 |
| Louisiana | \$115,000 | \$8,598 | 18.50\% | \$ 21,275 | \$144,873 |
| Oklahoma | \$109,250 | \$17,319 | 13.50\% | \$ 14,749 | \$141,318 |
| Ohio | \$109,986 | \$10,541 | 14.00\% | \$ 15,398 | \$135,925 |
| Washington | \$114,657 | \$ 8,692 | 8.31\% | \$ 9,528 | \$132,877 |
| Nevada | \$97,000 | \$10,532 | 20.50\% | \$ 19,885 | \$127,417 |
| Iowa | \$103,212 | \$15,430 | 6.35\% | \$ 6,554 | \$125,196 |
| South Carolina | \$92,007 | \$ 7,371 | 9.24\% | \$ 8,501 | \$107,879 |
| Mississippi | \$90,000 | \$ 4,116 | 11.85\% | \$10,665 | \$104,781 |
| Idaho | \$85,800 | \$ 7,125 | 10.39\% | \$ 8,915 | \$101,840 |
| Wisconsin | \$65,079 | \$22,531 | 10.60\% | \$ 6,898 | \$ 94,508 |
| North Dakota | \$72,256 | \$ 7,896 | 4.12\% | \$ 2,977 | \$ 83,129 |
| Oregon | \$72,000 | \$12,198 | 18.30\% | \$ 13,176 | \$ 97,374 |
| MEDIAN | \$100,106 |  |  | MEDIAN | \$126,306 |

Neighboring States

| State | Salary | Health Plan (annual) | Employer contribution to retirement (\%) | Employer contribution to retirement (\$) |  | Total Comp |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| California | 169,743 | 12,732 | 16.59\% | \$ | 28,160 | 210,635 |
| Washington | 114,657 | 8,692 | 8.31\% | \$ | 9,528 | 132,877 |
| Nevada | 97,000 | 10,532 | 20.50\% | \$ | 19,885 | 127,417 |
| Idaho | 85,800 | 7,125 | 10.39\% | \$ | 8,915 | 101,840 |
|  |  |  |  |  |  |  |

## Appendix C <br> Executive Branch Officials Comparison Table States in Comparative Group

Superintendents of Public Instruction Total Compensation Comparative Group

| State | Salary | Health Plan (annual) | Employer contribution to retirement (\%) | Employer contribution to retirement (\$) | Total Comp |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Mississippi | \$307,125 | \$4,116 | 11.85\% | \$36,394 | \$347,635 |
| Louisiana | \$273,597 | \$8,598 | 18.50\% | \$50,615 | \$332,810 |
| Ohio | \$217,838 | \$10,541 | 14.00\% | \$30,497 | \$258,876 |
| California | \$184,301 | \$12,732 | 16.59\% | \$30,576 | \$227,609 |
| Michigan | \$168,300 | \$18,064 | 7.00\% | \$11,781 | \$198,145 |
| Iowa | \$144,000 | \$15,430 | 6.35\% | \$9,144 | \$168,574 |
| Nevada | \$120,104 | \$10,532 | 20.50\% | \$24,621 | \$155,257 |
| Oklahoma | \$118,450 | \$17,319 | 13.50\% | \$15,991 | \$151,760 |
| Wisconsin | \$109,587 | \$22,531 | 10.60\% | \$11,616 | \$143,734 |
| Washington | \$119,234 | \$8,692 | 8.31\% | \$9,908 | \$137,834 |
| South Carolina | \$92,007 | \$7,371 | 9.24\% | \$8,501 | \$107,879 |
| Idaho | \$85,800 | \$7,125 | 10.39\% | \$8,915 | \$101,840 |
| North Dakota | \$87,108 | \$7,896 | 4.12\% | \$3,589 | \$98,593 |
| Oregon | \$72,000 | \$12,198 | 18.30\% | \$13,176 | \$97,374 |
| MEDIAN | \$119,669 |  |  | MEDIAN | \$153,509 |

Neighboring
States

| State | Salary | Health Plan <br> (annual) | Employer <br> contribution to <br> retirement (\%) | Employer <br> contribution to <br> retirement (\$) | Total Comp |
| :---: | ---: | ---: | ---: | ---: | ---: |
| California | $\$ 184,301$ | $\$ 12,732$ | $\$ 0$ | $\$ 30,576$ | $\$ 227,609$ |
| Nevada | $\$ 120,104$ | $\$ 10,532$ | $\$ 0$ | $\$ 24,621$ | $\$ 155,257$ |
| Washington | $\$ 119,234$ | $\$ 8,692$ | $\$ 0$ | $\$ 9,908$ | $\$ 137,834$ |
| Idaho | $\$ 85,800$ | $\$ 7,125$ | $\$ 0$ | $\$ 8,915$ | $\$ 101,840$ |
|  |  |  |  |  |  |

## Appendix C <br> Executive Branch Officials Comparison Table States in Comparative Group

Labor Commissioners Total Compensation Comparative Group

|  |  |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: |
| State | Salary | Health Plan <br> (annual) | Employer <br> contribution to <br> retirement (\%) | Employer <br> contribution to <br> retirement (\$) | Total Comp |
| California | 156,840 | 12,732 |  |  |  |
| Louisiana | 137,000 | 8,598 | $16.59 \%$ | $\$ 26,020$ | $\$ 195,592$ |
| Michigan | 135,000 | 18,064 | $18.50 \%$ | $\$ 25,345$ | $\$ 170,943$ |
| Washington | 135,000 | 8,692 | $7.00 \%$ | $\$ 9,450$ | $\$ 162,514$ |
| South Carolina | 116,796 | 7,371 | $8.31 \%$ | $\$ 11,219$ | $\$ 154,911$ |
| Iowa | 108,805 | 15,430 | $9.24 \%$ | $\$ 10,792$ | $\$ 134,959$ |
| Oklahoma | 100,050 | 17,319 | $6.35 \%$ | $\$ 6,909$ | $\$ 131,144$ |
| Wisconsin | 95,413 | 22,531 | $13.50 \%$ | $\$ 13,507$ | $\$ 130,876$ |
| Nevada | 94,136 | 10,532 | $10.60 \%$ | $\$ 10,114$ | $\$ 128,058$ |
| Ohio | 97,468 | 10,541 | $20.50 \%$ | $\$ 19,298$ | $\$ 123,966$ |
| Idaho | 99,653 | 7,125 | $14.00 \%$ | $\$ 13,646$ | $\$ 121,655$ |
| North Dakota | 68,088 | 7,896 | $10.39 \%$ | $\$ 10,354$ | $\$ 117,132$ |
| Mississippi |  |  | $4.12 \%$ | $\$ 2,805$ | $\$ 78,789$ |
|  |  |  |  |  |  |
| Oregon | 72,000 | 12,198 |  |  |  |
|  |  |  |  |  |  |
| MEDIAN | 100,050 |  |  |  |  |

## Neighboring

States

|  |  |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: |
| State | Salary | Health Plan <br> (annual) | Employer <br> contribution to <br> retirement (\%) | Employer <br> contribution to <br> retirement (\$) | Total Comp |

## Appendix D <br> Fifty State Salary Ranking of Executive Branch Officials

## Current Salary Ranking of Governors

50 States

| State | Annual <br> Salary |
| :--- | :---: |
| California | $\$ 212,179$ |
| New Jersey | $\$ 175,000$ |
| New York | $\$ 179,000$ |
| Michigan | $\$ 177,000$ |
| Virginia | $\$ 175,000$ |
| Pennsylvania | $\$ 170,150$ |
| Washington | $\$ 159,960$ |
| Tennessee | $\$ 158,000$ |
| Illinois | $\$ 150,051$ |
| Vermont | $\$ 150,000$ |
| Connecticut | $\$ 150,000$ |
| Maryland | $\$ 144,830$ |
| Texas | $\$ 140,000$ |
| Ohio | $\$ 140,000$ |
| Nevada | $\$ 137,506$ |
| Massachusetts | $\$ 137,092$ |
| Oklahoma | $\$ 135,854$ |
| Kentucky | $\$ 135,281$ |
| Wisconsin | $\$ 132,932$ |
| North Carolina | $\$ 132,500$ |
| Georgia | $\$ 130,000$ |
| Florida |  |
| Delaware |  |
| lowa |  |
|  |  |
|  |  |


| State | Annual <br> Salary |
| :--- | :---: |
| Louisiana | $\$ 130,000$ |
| Missouri | $\$ 129,923$ |
| Alaska | $\$ 125,000$ |
| Mississippi | $\$ 122,160$ |
| Minnesota | $\$ 120,303$ |
| Rhode Island | $\$ 117,817$ |
| Hawaii | $\$ 117,600$ |
| Alabama | $\$ 112,895$ |
| South Dakota | $\$ 111,972$ |
| New Mexico | $\$ 110,000$ |
| New Hampshire | $\$ 108,990$ |
| Kansas | $\$ 108,007$ |
| Utah | $\$ 107,200$ |
| South Carolina | $\$ 106,078$ |
| Idaho | $\$ 105,560$ |
| Nebraska | $\$ 105,000$ |
| Wyoming | $\$ 105,000$ |
| Montana | $\$ 100,121$ |
| North Dakota | $\$ 96,183$ |
| Indiana | $\$ 95,000$ |
| West Virginia | $\$ 95,000$ |
| Arizona | $\$ 95,000$ |
| Oregon | $\$ 93,600$ |
| Colorado | $\$ 90,000$ |
| Arkansas | $\$ 80,848$ |
| Maine | $\$ 70,000$ |

## Appendix D <br> Fifty State Salary Ranking of Executive Branch Officials

## Current Salary Ranking of Attorneys General 50 States

| State | Annual <br> Salary |
| :--- | :---: |
| California | 184,301 |
| Alabama | 161,794 |
| Tennessee | 154,800 |
| New York | 151,500 |
| Texas | 150,000 |
| Virginia | 150,000 |
| Washington | 148,744 |
| Pennsylvania | 141,565 |
| New Jersey | 141,000 |
| Delaware | 140,950 |
| Illinois | 139,400 |
| Georgia | 133,778 |
| Massachusetts | 133,644 |
| Wisconsin | 133,033 |
| Nevada | 133,000 |
| Florida | 131,604 |
| Oklahoma | 126,500 |
| Maryland | 125,000 |
| Wyoming | 125,000 |
| Michigan | 124,900 |
| Iowa | 123,669 |
| Alaska | 122,640 |
| North Carolina | 119,901 |
| Louisiana | 115,000 |
|  |  |
|  |  |
|  |  |


| State | Annual <br> Salary |
| :--- | :---: |
| Hawaii | 114,708 |
| Minnesota | 114,288 |
| Vermont | 113,901 |
| Missouri | 113,046 |
| Connecticut | 110,000 |
| Ohio | 109,986 |
| Mississippi | 108,960 |
| Rhode Island | 105,416 |
| New Hampshire | 105,396 |
| Utah | 101,840 |
| Kentucky | 101,596 |
| Kansas | 96,489 |
| Idaho | 95,160 |
| South Dakota | 95,076 |
| Nebraska | 95,000 |
| New Mexico | 95,000 |
| South Carolina | 92,007 |
| Maine | 90,438 |
| Arizona | 90,000 |
| Montana | 89,602 |
| West Virginia | 85,000 |
| North Dakota | 83,991 |
| Colorado | 80,000 |
| Indiana | 79,400 |
| Oregon | 77,200 |
| Arkansas | 67,373 |
|  |  |

## Appendix D <br> Fifty State Salary Ranking of Executive Branch Officials

## Current Salary Ranking of Secretaries of State 50 States

| State | Annual <br> Salary |
| :--- | :---: |
| Tennessee | 180,000 |
| California | 159,134 |
| Virginia | 146,916 |
| New Jersey | 141,000 |
| Illinois | 139,400 |
| Massachusetts | 130,916 |
| Michigan | 124,900 |
| Delaware | 123,850 |
| Pennsylvania | 122,509 |
| New York | 120,800 |
| Georgia | 120,036 |
| Florida | 120,000 |
| North Carolina | 119,901 |
| Texas | 117,516 |
| Louisiana | 115,000 |
| Washington | 114,657 |
| Connecticut | 110,000 |
| Ohio | 109,986 |
| Missouri | 104,608 |
| Iowa | 103,212 |
| Kentucky | 101,596 |
| Rhode Island | 99,214 |
| Nevada | 97,000 |
|  |  |
|  |  |
|  |  |


| State | Annual <br> Salary |
| :--- | ---: |
| Vermont | 95,139 |
| New Hampshire | 94,584 |
| Oklahoma | 94,500 |
| South Carolina | 92,007 |
| Wyoming | 92,000 |
| Minnesota | 90,227 |
| Mississippi | 90,000 |
| Idaho | 85,800 |
| Nebraska | 85,000 |
| New Mexico | 85,000 |
| Kansas | 83,905 |
| Alabama | 79,580 |
| Montana | 79,123 |
| North Dakota | 76,511 |
| South Dakota | 76,080 |
| Oregon | 72,000 |
| Maine | 71,302 |
| West Virginia | 70,000 |
| Arizona | 70,000 |
| Colorado | 68,500 |
| Maryland | 67,345 |
| Indiana | 66,000 |
| Wisconsin | 65,079 |
| Arkansas | 50,529 |
| Alaska |  |
| Hawaii |  |
| Utah |  |
|  |  |

## Appendix D <br> Fifty State Salary Ranking of Executive Branch Officials

## Current Salary Ranking of State Treasurers 50 States

| State | Annual <br> Salary |
| :--- | :---: |
| Tennessee | 180,000 |
| Michigan | 174,204 |
| California | 169,743 |
| Pennsylvania | 141,565 |
| New Jersey | 141,000 |
| Florida | 131,604 |
| Massachusetts | 130,916 |
| Virginia | 128,371 |
| Georgia | 126,500 |
| Maryland | 125,000 |
| New York | 124,811 |
| Illinois | 120,800 |
| North Carolina | 119,901 |
| Louisiana | 115,000 |
| Washington | 114,657 |
| Delaware | 110,050 |
| Connecticut | $\$ 110,000$ |
| Ohio | 109,986 |
| Oklahoma | 109,250 |
| Missouri | 104,608 |
| Iowa | 103,212 |
| Alaska | 102,480 |
| Utah | 101,840 |
|  |  |
|  |  |
|  |  |


| State | Annual <br> Salary |
| :--- | :---: |
| Kentucky | 101,596 |
| Rhode Island* | 99,214 |
| Nevada | 97,000 |
| Vermont | 95,139 |
| New Hampshire | 94,584 |
| South Carolina | 92,007 |
| Wyoming | 92,000 |
| Mississippi | 90,000 |
| Idaho | 85,800 |
| Nebraska | 85,000 |
| New Mexico | 85,000 |
| Kansas | 83,905 |
| Alabama | 79,580 |
| South Dakota | 76,080 |
| West Virginia | 75,000 |
| North Dakota | 72,256 |
| Oregon | 72,000 |
| Maine | 71,032 |
| Arizona | 70,000 |
| Colorado | 68,500 |
| Indiana | 66,000 |
| Wisconsin | 65,079 |
| Arkansas | 50,529 |
| Minnesota |  |
| Texas |  |
| Hawaii |  |
| Montana |  |

## Appendix D <br> Fifty State Salary Ranking of Executive Branch Officials

## Current Salary Ranking of State Labor Commissioners

50 States

| State | Annual <br> Salary |
| :--- | :---: |
| California | 156,840 |
| Arizona | 146,713 |
| New Jersey | 141,000 |
| Texas | 137,500 |
| Louisiana | 137,000 |
| Pennsylvania | 136,120 |
| Michigan | 135,000 |
| Tennessee | 135,000 |
| Washington | 135,000 |
| Connecticut | $\$ 128,750$ |
| Colorado | 127,200 |
| New York | 127,000 |
| Massachusetts | 122,640 |
| Alaska | 120,922 |
| Virginia | 120,750 |
| New Mexico | 120,000 |
| Florida | 119,901 |
| North Carolina | 118,029 |
| Georgia | 116,796 |
| South Carolina | 115,550 |
| Delaware | 112,700 |
| Illinois | 109,144 |
| South Dakota |  |
|  |  |
|  |  |
|  |  |
|  |  |


| State | Annual <br> Salary |
| :--- | :---: |
| Iowa | 108,805 |
| Minnesota | 108,388 |
| Kentucky | 107,448 |
| Arkansas | 107,322 |
| Kansas | 105,356 |
| Maryland | 105,094 |
| Missouri | 103,944 |
| Hawaii | 103,776 |
| Oklahoma | 99,653 |
| Idaho | 98,821 |
| Vermont | 97,468 |
| Ohio | 96,803 |
| Maine | 96,291 |
| Indiana | 95,413 |
| Wisconsin | 94,136 |
| Nevada | 93,597 |
| Montana | 91,997 |
| Utah | 89,128 |
| New Hampshire | 87,936 |
| Alabama | 87,705 |
| Nebraska | 77,496 |
| Wyoming | 72,000 |
| Oregon | 70,000 |
| West Virginia | 68,088 |
| North Dakota |  |
| Mississippi | Rhode Island |

## Appendix D <br> Fifty State Salary Ranking of Executive Branch Officials

Current Salary Ranking of State K-12 Education Superintendents 50 States

| State | Annual <br> Salary |
| :--- | :---: |
| Mississippi | 307,125 |
| Florida | 275,000 |
| Louisiana | 273,597 |
| Ohio | 217,838 |
| Arkansas | 195,598 |
| Maryland | 191,270 |
| Alabama | 188,755 |
| Utah | 184,525 |
| Virginia | 184,301 |
| California | 180,448 |
| Nebraska | 180,000 |
| Missouri | 180,000 |
| Tennessee | $\$ 175,1000$ |
| Texas | 175,000 |
| Connecticut | 175,000 |
| Massachusetts | 175,000 |
| Kentucky | 173,249 |
| West Virginia | 171,032 |
| New Mexico | 170,165 |
| Colorado | 168,300 |
| New York | 165,000 |
| Michigan | 159,996 |
| Kansas |  |
| Illinois |  |
|  |  |
|  |  |
|  |  |


| State | Annual Salary |
| :---: | :---: |
| South Dakota | 156,424 |
| Rhode Island* | 155,843 |
| Delaware | 155,450 |
| Hawaii | 150,000 |
| Iowa | 144,000 |
| New Jersey | 141,000 |
| Pennsylvania | 136,120 |
| Alaska | 127,236 |
| Vermont | 126,992 |
| Nevada | 120,104 |
| North Carolina | 119,901 |
| Washington | 119,234 |
| Oklahoma | 118,450 |
| Georgia | 117,333 |
| Wisconsin | 109,587 |
| Minnesota | 108,388 |
| Maine | 100,672 |
| Montana | 99,274 |
| South Carolina | 92,007 |
| Wyoming | 92,000 |
| New Hampshire | 89,388 |
| North Dakota | 87,108 |
| Idaho | 85,800 |
| Arizona | 85,000 |
| Indiana | 79,400 |
| Oregon | 72,000 |

## Appendix E <br> Salary History for Executive Branch Elected Officials 1985-2008

|  | Governor | Attorney General | Secretary of State | Treasurer | Superintendent of Public Instruction | Labor <br> Commissioner |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Authorized Salary |  |  |  |  |  |  |
| Effective July 1 of: |  |  |  |  |  |  |
| 1985 | \$72,000 | \$60,000 | \$52,826 | \$52,826 | \$52,826 | \$52,826 |
| 1986 | \$72,000 | \$60,000 | \$52,826 | \$52,826 | \$52,826 | \$52,826 |
| 1987 | \$73,500 | \$61,000 | \$55,000 | \$55,000 | \$55,000 | \$55,000 |
| 1988 | \$75,000 | \$62,000 | \$57,500 | \$57,500 | \$57,500 | \$57,500 |
| 1989 | \$77,500 | \$64,000 | \$59,500 | \$59,500 | \$59,500 | \$59,500 |
| 1990 | \$80,000 | \$66,000 | \$61,500 | \$61,500 | \$61,500 | \$61,500 |
| 1991 | \$80,000 | \$66,000 | \$61,500 | \$61,500 | \$61,500 | \$61,500 |
| 1992 | \$80,000 | \$66,000 | \$61,500 | \$61,500 | \$61,500 | \$61,500 |
| 1993 | \$80,000 | \$66,000 | \$61,500 | \$61,500 | \$61,500 | \$61,500 |
| 1994 | \$80,000 | \$66,000 | \$61,500 | \$61,500 | \$61,500 | \$61,500 |
| 1995 | \$80,000 | \$66,000 | \$61,500 | \$61,500 | \$61,500 | \$61,500 |
| 1996 | \$80,000 | \$66,000 | \$61,500 | \$61,500 | \$61,500 | \$61,500 |
| 1997 | \$88,300 | \$72,800 | \$67,900 | \$67,900 | \$67,900 | \$67,900 |
| 1998 | \$88,300 | \$72,800 | \$67,900 | \$67,900 | \$67,900 | \$67,900 |
| 1999 | \$88,300 | \$72,800 | \$67,900 | \$67,900 | \$67,900 | \$67,900 |
| 2000 | \$88,300 | \$72,800 | \$67,900 | \$67,900 | \$67,900 | \$67,900 |
| 2001 | \$93,600 | \$77,200 | \$72,000 | \$72,000 | \$72,000 | \$72,000 |
| 2002 | \$93,600* | \$77,200* | \$72,000* | \$72,000* | \$72,000* | \$72,000* |
| 2003 | \$93,600* | \$77,200* | \$72,000* | \$72,000* | \$72,000* | \$72,000* |
| 2004 | \$93,600* | \$77,200* | \$72,000* | \$72,000* | \$72,000* | \$72,000* |
| 2005 | \$93,600* | \$77,200* | \$72,000* | \$72,000* | \$72,000* | \$72,000* |
| 2006 | \$93,600* | \$77,200* | \$72,000* | \$72,000* | \$72,000* | \$72,000* |
| 2007 | \$93,600* | \$77,200* | \$72,000* | \$72,000* | \$72,000* | \$72,000* |
| 2008 | \$93,600* | \$77,200* | \$72,000* | \$72,000* | \$72,000* | \$72,000* |
| *Authorized but not implemented in 2002 | \$99,200 | \$81,800 | \$76,300 | \$76,300 | \$76,300 | \$76,300 |

# Appendix F <br> Salary History Legislative Branch <br> 1971-2008 

| Effective <br> Date | Monthly <br> Salary (1) | Per Diem (2) | Interim Expense <br> Allowance (3) |
| ---: | ---: | ---: | ---: |
| 11-Jan-71 | $\$ 262.50$ | $\$ 25$ | $\$ 125$ |
| 1-Jan-72 | 275 | 25 | 125 |
| 8-Jan-73 | 400 | 30 | 150 |
| 1-Jul-75 | 440 | 35 | 175 |
| 1-Jul-76 | 484 | 35 | 175 |
| 16-Jan-77 | 484 | 39 | 225 |
| 1-Jul-77 | 600 | 44 | 225 |
| 1-Jan-79 | 654 | 44 | 225 |
| 1-Jul-79 | 654 | 44 | 300 |
| 11-Jan-81 | 700 | 44 | 300 |
| 1-Jul-82 | 658 | 44 | 300 |
| 1-Jul-83 | 700 | 44 | 300 |
| 1-Jul-85 | 775 | 50 | $400-550$ |
| 3-Nov-85 | 775 | 56 | $400-550$ |
| 1-Jul-86 | 850 | 62 | $400-550$ |
| 12-Jan-87 | 901 | 62 | $400-550$ |
| 1-Jul-87 | 919 | 62 | $400-550$ |
| 1-Oct-88 | 937 | 62 | $400-550$ |
| 9-Oct-88 | 937 | 66 | $400-550$ |
| 1-Apr-89 | 956 | 66 | $400-550$ |
| 1-Jul-89 | 958 | 66 | $400-550$ |
| 1-Oct-89 | 989 | 66 | $400-550$ |
| 1-Jan-91 | 989 | 73 | $400-550$ |
| 1-Jan-91 | 1,029 | 73 | $400-550$ |
| 1-Jul-91 | 989 | 73 | $400-550$ |
| 12-Mar-93 | 989 | 75 | $400-550$ |
| 1-Jul-93 | 1,092 | 75 | $400-550$ |
| 1-Jan-95 | 1,092 | 77 | $400-550$ |
| 1-Apr-96 | 1,092 | 79 | $400-550$ |
| 1-Jan-97 | 1,092 | 87 | $400-550$ |
| 1-Jul-97 | 1,208 | 87 | $400-550$ |
| 1-Jan-98 | 1,208 | 86 | $400-550$ |
| 1-Jul-98 | 1,208 | 86 | $400-550$ |
| 1-Jan-99 | 1,208 | 87 | $400-550$ |
| 1-Feb-99 | 1,233 | 87 | $400-550$ |
| 1-Jul-99 | 1,233 | 87 | $400-550$ |
| 1-Oct-99 | 1,258 | 87 | $400-550$ |
| 1-Jan-00 | 1,258 | 90 | $400-5550$ |
| 1-Oct-00 | 1,258 |  |  |


| Effective <br> Date | Monthly <br> Salary (1) | Per Diem (2) | Interim Expense <br> Allowance (3) |
| :---: | ---: | :---: | :---: |
| 1-Jan-01 | 1,283 | 85 | $400-550$ |
| 1-Oct-01 | 1,283 | 85 | $450-750$ |
| 1-Dec-01 | 1,321 | 85 | $450-750$ |
| 1-Jan-02 | 1,347 | 85 | $450-750$ |
| 10-Jul-02 | 1,283 | 85 | $450-750$ |
| 1-Oct-03 | 1,283 | 86 | $450-750$ |
| 1-Oct-04 | 1,283 | 91 | $450-750$ |
| 1-Jul-05 | 1,437 | 91 | $450-750$ |
| 1-Oct-05 | 1,437 | 99 | $450-750$ |

Source: Legislative Administration Committee
(1) Salary rate established in ORS 171.072 (1). HB 4055 (2002 Third Special Session) reduced the rate 7/10/02 - 6/30/03. HB 3644 (2003 Regular Session) retains the rate at $\$ 1,283$ until 7/1/05.
(2) Per diem rate established in ORS 171.072 (9).
(3) Established in ORS 171.072 (4) (8). Allowance became a geographic differential, based upon size of district effective 7/1/85.
(4) Interim staff allowance established in Legislatively Adopted Budget and Rules of the Senate and Rules of the House. Rate set by the Emergency Board on 10/8/99.

## Appendix G

Circuit Court Judge Salaries Compared to Inflation


Curmulative Increase
Annual Judicial Salary
If had kept pace
July 1, XX In Prices In Judge Salaries with inflation Actual Salary

| 1978 | 0\% | 0\% | 43,949 | 43,949 |
| :---: | :---: | :---: | :---: | :---: |
| 1979 | 14\% | 0\% | 49,913 | 43,949 |
| 1980 | 29\% | 6\% | 56,524 | 46,586 |
| 1981 | 40\% | 10\% | 61,580 | 48,356 |
| 1982 | 45\% | 10\% | 63,525 | 48,356 |
| 1983 | 46\% | 10\% | 64,238 | 48,356 |
| 1984 | 52\% | 10\% | 66,637 | 48,356 |
| 1985 | 57\% | 44\% | 69,165 | 63,096 |
| 1986 | 60\% | 44\% | 70,137 | 63,096 |
| 1987 | 64\% | 46\% | 71,887 | 64,358 |
| 1988 | 69\% | 49\% | 74,350 | 65,645 |
| 1989 | 78\% | 54\% | 78,045 | 67,600 |
| 1990 | 88\% | 58\% | 82,583 | 69,600 |
| 1991 | 97\% | 58\% | 86,796 | 69,600 |
| 1992 | 106\% | 58\% | 90,621 | 69,600 |
| 1993 | 113\% | 73\% | 93,797 | 76,200 |
| 1994 | 120\% | 73\% | 96,519 | 76,200 |
| 1995 | 126\% | 79\% | 99,307 | 78,500 |
| 1996 | 134\% | 86\% | 102,807 | 81,600 |
| 1997 | 142\% | 94\% | 106,307 | 85,300 |
| 1998 | 146\% | 94\% | 108,317 | 85,300 |
| 1999 | 155\% | 94\% | 111,882 | 85,300 |
| 2000 | 163\% | 94\% | 115,382 | 85,300 |
| 2001 | 169\% | 106\% | 118,234 | 90,400 |
| 2002 | 171\% | 118\% | 119,142 | 95,800 |
| 2003 | 175\% | 118\% | 120,763 | 95,800 |
| 2004 | 182\% | 118\% | 123,874 | 95,800 |
| 2005 | 189\% | 118\% | 127,050 | 95,800 |
| 2006 | 197\% | 118\% | 130,389 | 95,800 |
| 2007 | 208\% | 153\% | 135,190 | 111,132 |
| 2008 | 218\% | 160\% | 139,629 | 114,468 |

