

Department of Administrative Services



2015-2017 GOVERNOR'S BUDGET BUDGET SUPPORT DOCUMENT

BUDGET NARRATIVE

DEPARTMENT OF ADMINISTRATIVE SERVICES
 AGENCY NUMBER: 10700

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NO.

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BUDGET NARRATIVE

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CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

Department of Administrative Services

155 Cottage Street NE, Salem, OR 97301

AGENCY NAME

AGENCY ADDRESS



SIGNATURE

Michael Jordan, Chief Operating Officer

TITLE

Notice: Requests of agencies headed by a board or commission must be approved by official action of those bodies and signed by the board or commission chairperson.

The requests of other agencies must be approved and signed by the agency director or administrator.

Agency Request

Governor's Budget

Legislatively Adopted

BUDGET NARRATIVE

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77th OREGON LEGISLATIVE ASSEMBLY – 2014 Session
BUDGET REPORT AND MEASURE SUMMARY

MEASURE: HB 4031-A

JOINT COMMITTEE ON WAYS AND MEANS

Carrier – House: Rep. McKeown

Carrier – Senate: Sen. Johnson

Action: Do Pass as Amended and as Printed A-Engrossed

Vote: 23 – 2 – 1

House

Yeas: Barker, Buckley, Frederick, Huffman, Jenson, Komp, McLane, Nathanson, Read, Richardson, Tomei, Williamson

Nays: Freeman, Hanna

Exc: Smith

Senate

Yeas: Bates, Devlin, Edwards, Girod, Hansell, Johnson, Monroe, Steiner Hayward, Thomsen, Whitsett, Winters

Nays:

Exc:

Prepared By: Tamara Brickman, Department of Administrative Services

Reviewed By: Linda Gilbert, Legislative Fiscal Office

Meeting Date: February 28, 2014

Agency

Department of Administrative Services

Oregon Department of Transportation

Biennium

2013-15

2013-15

Budget Summary⁽¹⁾

2013-15 Legislatively
Approved Budget⁽²⁾

2014 Committee
Recommendation

Committee Change from
2013-15 Leg. Approved

Department of Administrative Services

			\$ Change	% Change
Other Funds	\$ 0	\$ 713,848	\$ 713,848	100.0%
Total	\$ 0	\$ 713,848	\$ 713,848	100.0%

Position Summary

Department of Administrative Services

Authorized Positions	0	3	3
Full-time Equivalent (FTE) positions	0.00	1.50	1.50

Oregon Department of Transportation

Authorized Positions	0	-3	-3
Full-time Equivalent (FTE) positions	0.00	-1.50	-1.50

(1) Excludes Capital Construction expenditures

(2) Includes approved expenditures through November 2013 and administrative actions

Revenue Summary

The revenue associated with the transfer of positions in HB 4031 will be paid for, in part, by a transfer of Federal FirstNet grant dollars from the Oregon Department of Transportation (ODOT) to Department of Administrative Services (DAS). ODOT will transfer Federal Funds revenue from its FirstNet grant in the amount of \$654,298, which will be expended as Other Funds in the DAS budget. The remaining \$59,550 Other Funds will be derived from DAS administrative savings.

ODOT is the agency of record for the federal FirstNet grant. ODOT will transfer responsibility for the FirstNet grant to DAS. ODOT's involvement in the FirstNet grant will be governed by a memorandum of understanding between the agencies and is expected to be minimal after July 1, 2014. The FirstNet grant started in August 2013 and is projected to end in August of 2016.

Summary of Transportation and Economic Development Subcommittee Action

HB 4031 transfers the State Interoperability Executive Council (SIEC) from the Oregon Department of Transportation (ODOT) to the Oregon Department of Administrative Services (DAS) and modifies the duties of the executive council. The bill establishes the position of Statewide Interoperability Coordinator (SWIC) to support the executive council and to coordinate implementation of the Oregon Statewide Communication Interoperability Plan. HB 4031 takes effect on July 1, 2014.

HB 4031 places all duties, functions and powers of the SIEC, the Oregon Statewide Communication Interoperability Plan and ORS 403.450, 403.455 and 403.460 for which ODOT was responsible to DAS.

Department of Administrative Services,

The Subcommittee, transfers two permanent positions and one limited duration position (1.50 FTE) from ODOT to DAS to coordinate the implementation of the Oregon Statewide Communication Interoperability Plan. The SWIC position being transferred from ODOT to DAS is a Limited Duration position for the 2013-15 biennium. It is expected that DAS will ask for the establishment of a limited duration position for this purpose in the 2015-17 biennium. The Other Funds portion for the SWIC position will be partially paid (60%) by a transfer of federal grant funds (FirstNet) from ODOT. The remaining 40% of the position will be paid from Other Fund administrative savings at DAS.

Under HB 4031, the Subcommittee recommendation requires DAS to implement FirstNet, which is defined as a public sector broadband network designed to facilitate public safety data communications. For these efforts, ODOT will transfer two permanent positions to DAS. ODOT will transfer federal FirstNet grant funds that will fully pay for these positions within the DAS budget.

The subcommittee's recommendation includes an Other Fund expenditure limitation increase of \$713,848 for DAS to cover the costs associated with the transfer of the three positions (1.50 FTE).

Oregon Department of Transportation

The Subcommittee recommendation transfers two permanent positions and one limited duration position (1.50 FTE) from ODOT to DAS for the purposes of implementing the Oregon Statewide Communication Interoperability Plan and FirstNet. The department's Federal Funds expenditure limitation was not reduced by the Subcommittee. The Subcommittee's recommendation transfers \$654,298 of Federal Funds (from the FirstNet grant) to DAS for these purposes.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 4031-A

Department of Administrative Services
Janet Savarro - (503) 373-7607

Oregon Department of Transportation
Tamara Brickman - (503) 378-4709

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>Department of Administrative Services</u>									
SCR 040: Chief Information Office									
Personal Services	0	0	348,101	0	0	0	348,101	3	1.50
Services and Supplies	0	0	365,747	0	0	0	365,747		
Total	\$0	\$0	\$713,848	\$0	\$0	\$0	\$713,848	3	1.50
SUBCOMMITTEE RECOMMENDATION	\$0	\$0	\$713,848	\$0	\$0	\$0	\$713,848	3	1.50
<u>Oregon Department of Transportation</u>									
SCR 100-20: Maintenance									
Personal Services	0	0	0	0	0	0	0	(3)	(1.50)
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(3)	(1.50)
SUBCOMMITTEE RECOMMENDATION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(3)	(1.50)

77th OREGON LEGISLATIVE ASSEMBLY – 2014 Session
BUDGET REPORT AND MEASURE SUMMARY

MEASURE: HB 5201-A

JOINT COMMITTEE ON WAYS AND MEANS

Carrier – House: Rep. Buckley

Carrier – Senate: Sen. Devlin

Action: Do Pass as Amended and be Printed A-Engrossed

Vote: 21 – 5 – 0

House

Yeas: Barker, Buckley, Frederick, Huffman, Jenson, Komp, Nathanson, Read, Smith, Tomei, Williamson

Nays: Hanna, Freeman, McLane, Richardson

Exc:

Senate

Yeas: Bates, Devlin, Edwards, Girod, Hansell, Johnson, Monroe, Steiner Hayward, Thomsen, Winters

Nays: Whitsett

Exc:

Prepared By: Linda Ames and Laurie Byerly, Legislative Fiscal Office

Reviewed By: Daron Hill, Legislative Fiscal Office

Meeting Date: March 6, 2014

Agency

Various Agencies

Emergency Board

Biennium

2013-15

Budget Summary⁽¹⁾

	2013-15 Legislatively Approved Level ⁽²⁾	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
			\$\$ Change	% Change
<u>Emergency Board</u>				
General Fund - General Purpose	\$ 30,000,000	\$ 30,000,000	\$ -	0.0%
General Fund - Special Purpose Appropriations				
State employee compensation changes	\$ 86,500,000	\$ -	\$ (86,500,000)	-100.0%
Home health care worker compensation	\$ 12,900,000	\$ -	\$ (12,900,000)	-100.0%
Department of Education - student assessments	\$ 4,600,000	\$ -	\$ (4,600,000)	-100.0%
Department of Education - youth development	\$ 1,789,557	\$ -	\$ (1,789,557)	-100.0%
Housing & Community Services - various	\$ 9,215,066	\$ -	\$ (9,215,066)	-100.0%
Oregon Health Authority - A&D rate increases	\$ 3,300,000	\$ -	\$ (3,300,000)	-100.0%
Oregon Health Authority - dental pilots	\$ 100,000	\$ -	\$ (100,000)	-100.0%
Seniors	\$ 26,000,000	\$ 12,704,627	\$ (13,295,373)	-51.1%
Oregon Health Authority/Department of Human Services - future costs	\$ -	\$ 24,000,000	\$ 24,000,000	0.0%
Oregon University System/Higher Ed Coordinating Commission - future costs	\$ -	\$ 3,500,000	\$ 3,500,000	0.0%
Judicial Department - operations	\$ -	\$ 1,300,000	\$ 1,300,000	0.0%
Judicial Department - debt collection costs	\$ -	\$ 700,000	\$ 700,000	0.0%
 <u>ADMINISTRATION PROGRAM AREA</u>				
<u>Department of Administrative Services</u>				
General Fund	\$ 11,148,091	\$ 11,914,443	\$ 766,352	6.9%
Other Funds	\$ 877,567,512	\$ 907,312,584	\$ 29,745,072	3.4%
<u>Oregon Advocacy Commissions Office</u>				
General Fund	\$ 399,995	\$ 425,525	\$ 25,530	6.4%
<u>Employment Relations Board</u>				
General Fund	\$ 1,894,849	\$ 2,061,040	\$ 166,191	8.8%
Other Funds	\$ 1,901,273	\$ 2,140,264	\$ 238,991	12.6%
<u>Government Ethics Commission</u>				
Other Funds	\$ 1,935,994	\$ 1,976,802	\$ 40,808	2.1%
<u>Office of the Governor</u>				
General Fund	\$ 10,007,383	\$ 11,401,846	\$ 1,394,463	13.9%
Lottery Funds	\$ 3,261,204	\$ 3,376,215	\$ 115,011	3.5%
Other Funds	\$ 2,809,734	\$ 2,910,655	\$ 100,921	3.6%

	2013-15 Legislatively Approved Level ⁽²⁾	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
			\$\$ Change	% Change
<u>Oregon State Library</u>				
General Fund	\$ 1,591,908	\$ 1,629,976	\$ 38,068	2.4%
Other Funds	\$ 2,774,285	\$ 2,810,561	\$ 36,276	1.3%
Federal Funds	\$ 2,463,398	\$ 2,478,210	\$ 14,812	0.6%
<u>Oregon Liquor Control Commission</u>				
Other Funds	\$ 150,626,250	\$ 151,875,699	\$ 1,249,449	0.8%
<u>Public Employees Retirement System</u>				
Other Funds	\$ 84,002,344	\$ 88,153,980	\$ 4,151,636	4.9%
<u>Racing Commission</u>				
Other Funds	\$ 5,821,294	\$ 5,905,502	\$ 84,208	1.4%
<u>Department of Revenue</u>				
General Fund	\$ 165,191,130	\$ 166,641,759	\$ 1,450,629	0.9%
Other Funds	\$ 65,256,876	\$ 64,202,113	\$ (1,054,763)	-1.6%
<u>Secretary of State</u>				
General Fund	\$ 8,476,735	\$ 8,663,845	\$ 187,110	2.2%
Other Funds	\$ 48,895,140	\$ 50,265,885	\$ 1,370,745	2.8%
Federal Funds	\$ 7,710,474	\$ 5,045,103	\$ (2,665,371)	-34.6%
<u>Treasurer of State</u>				
Other Funds	\$ 45,149,748	\$ 46,683,387	\$ 1,533,639	3.4%
<u>CONSUMER AND BUSINESS SERVICES PROGRAM AREA</u>				
<u>Board of Accountancy</u>				
Other Funds	\$ 2,073,326	\$ 2,104,122	\$ 30,796	1.5%
<u>Board of Chiropractic Examiners</u>				
Other Funds	\$ 1,454,717	\$ 1,480,033	\$ 25,316	1.7%
<u>Construction Contractors Board</u>				
Other Funds	\$ 15,874,620	\$ 16,287,732	\$ 413,112	2.6%

	2013-15 Legislatively Approved Level ⁽²⁾	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
			\$\$ Change	% Change
<u>Department of Consumer and Business Services</u>				
Other Funds	\$ 210,350,105	\$ 215,686,144	\$ 5,336,039	2.5%
Federal Funds	\$ 984,288	\$ 5,636,901	\$ 4,652,613	472.7%
<u>Board of Licensed Professional Counselors and Therapists</u>				
Other Funds	\$ 1,096,822	\$ 1,128,319	\$ 31,497	2.9%
<u>Board of Dentistry</u>				
Other Funds	\$ 2,581,266	\$ 2,606,916	\$ 25,650	1.0%
<u>Oregon Health Licensing Agency</u>				
Other Funds	\$ 7,642,521	\$ 3,882,241	\$ (3,760,280)	-49.2%
<u>Health Related Licensing Boards</u>				
State Mortuary and Cemetery Board				
Other Funds	\$ 1,409,105	\$ 1,446,342	\$ 37,237	2.6%
Board of Naturopathic Medicine				
Other Funds	\$ 631,110	\$ 653,339	\$ 22,229	3.5%
Occupational Therapy Licensing Board				
Other Funds	\$ 367,857	\$ 380,132	\$ 12,275	3.3%
Board of Medical Imaging				
Other Funds	\$ 836,832	\$ 856,351	\$ 19,519	2.3%
State Board of Examiners for Speech-Language Pathology and Audiology				
Other Funds	\$ 529,895	\$ 544,232	\$ 14,337	2.7%
Oregon State Veterinary Medical Examining Board				
Other Funds	\$ 740,203	\$ 756,229	\$ 16,026	2.2%
<u>Bureau of Labor and Industries</u>				
General Fund	\$ 11,517,209	\$ 11,846,552	\$ 329,343	2.9%
Other Funds	\$ 9,871,681	\$ 10,550,519	\$ 678,838	6.9%
Federal Funds	\$ 1,495,043	\$ 1,683,613	\$ 188,570	12.6%
<u>Oregon Medical Board</u>				
Other Funds	\$ 10,453,997	\$ 10,729,843	\$ 275,846	2.6%
<u>Board of Nursing</u>				
Other Funds	\$ 14,196,228	\$ 14,493,701	\$ 297,473	2.1%

	2013-15 Legislatively Approved Level ⁽²⁾	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
			\$\$ Change	% Change
<u>Board of Pharmacy</u>				
Other Funds	\$ 5,783,198	\$ 5,957,609	\$ 174,411	3.0%
<u>Board of Psychologist Examiners</u>				
Other Funds	\$ 1,005,553	\$ 1,038,215	\$ 32,662	3.2%
<u>Public Utility Commission</u>				
Other Funds	\$ 40,049,729	\$ 40,901,178	\$ 851,449	2.1%
Federal Funds	\$ 2,444,367	\$ 2,474,000	\$ 29,633	1.2%
<u>Real Estate Agency</u>				
Other Funds	\$ 7,053,979	\$ 7,277,657	\$ 223,678	3.2%
<u>Board of Licensed Social Workers</u>				
Other Funds	\$ 1,350,215	\$ 1,395,325	\$ 45,110	3.3%
<u>Board of Tax Practitioners</u>				
Other Funds	\$ 1,157,125	\$ 1,183,845	\$ 26,720	2.3%
<u>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</u>				
<u>Oregon Business Development Department</u>				
General Fund	\$ 8,250,274	\$ 8,371,867	\$ 121,593	1.5%
Lottery Funds	\$ 115,478,577	\$ 117,386,290	\$ 1,907,713	1.7%
Other Funds	\$ 67,638,351	\$ 77,605,374	\$ 9,967,023	14.7%
Federal Funds	\$ 38,781,008	\$ 38,841,307	\$ 60,299	0.2%
<u>Employment Department</u>				
Other Funds	\$ 120,522,794	\$ 127,704,596	\$ 7,181,802	6.0%
Federal Funds	\$ 159,967,135	\$ 168,973,715	\$ 9,006,580	5.6%
<u>Housing and Community Services Department</u>				
General Fund	\$ 8,593,855	\$ 19,401,247	\$ 10,807,392	125.8%
Other Funds	\$ 73,939,411	\$ 138,522,567	\$ 64,583,156	87.3%
Federal Funds	\$ 77,993,813	\$ 117,493,813	\$ 39,500,000	50.6%

	2013-15 Legislatively Approved Level ⁽²⁾	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
			\$\$ Change	% Change
<u>Department of Veterans' Affairs</u>				
General Fund	\$ 9,448,781	\$ 9,600,742	\$ 151,961	1.6%
Other Funds	\$ 43,788,902	\$ 50,400,107	\$ 6,611,205	15.1%
Federal Funds	\$ -	\$ 300,000	\$ 300,000	0.0%
 <u>EDUCATION PROGRAM AREA</u>				
<u>Department of Community Colleges and Workforce Development</u>				
General Fund	\$ 496,408,441	\$ 496,718,644	\$ 310,203	0.1%
Other Funds	\$ 115,912,543	\$ 116,212,901	\$ 300,358	0.3%
Federal Funds	\$ 107,203,669	\$ 107,441,253	\$ 237,584	0.2%
<u>Department of Education</u>				
General Fund	\$ 436,954,079	\$ 453,469,907	\$ 16,515,828	3.8%
Other Funds	\$ 134,359,784	\$ 134,784,035	\$ 424,251	0.3%
Federal Funds	\$ 996,058,997	\$ 1,005,410,381	\$ 9,351,384	0.9%
<u>State School Fund</u>				
Other Funds	\$ 400,826	\$ 3,936,407	\$ 3,535,581	882.1%
<u>Higher Education Coordinating Commission</u>				
General Fund	\$ 3,111,497	\$ 2,903,360	\$ (208,137)	-6.7%
Other Funds	\$ 1,732,885	\$ 1,757,474	\$ 24,589	1.4%
Federal Funds	\$ 342,759	\$ 347,571	\$ 4,812	1.4%
<u>Oregon Education Investment Board</u>				
General Fund	\$ 6,035,608	\$ 6,202,578	\$ 166,970	2.8%
<u>Oregon Health and Science University</u>				
Other Funds	\$ 31,639,826	\$ 231,675,116	\$ 200,035,290	632.2%
<u>Oregon Student Access Commission</u>				
General Fund	\$ 115,718,916	\$ 115,806,520	\$ 87,604	0.1%
Lottery Funds	\$ 246,223	\$ 2,546,223	\$ 2,300,000	934.1%
Other Funds	\$ 20,094,896	\$ 20,173,727	\$ 78,831	0.4%
<u>Teachers Standards and Practices Commission</u>				
Other Funds	\$ 4,904,153	\$ 5,004,014	\$ 99,861	2.0%

	2013-15 Legislatively Approved Level ⁽²⁾	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
			\$\$ Change	% Change
<u>Oregon University System</u>				
General Fund	\$ 752,677,876	\$ 751,177,876	\$ (1,500,000)	-0.2%
<u>HUMAN SERVICES PROGRAM AREA</u>				
<u>Commission for the Blind</u>				
General Fund	\$ 1,522,942	\$ 1,598,027	\$ 75,085	4.9%
Other Funds	\$ 3,052,021	\$ 2,025,381	\$ (1,026,640)	-33.6%
Federal Funds	\$ 12,129,790	\$ 12,321,894	\$ 192,104	1.6%
<u>Oregon Health Authority</u>				
General Fund	\$ 1,972,206,670	\$ 1,959,774,729	\$ (12,431,941)	-0.6%
Lottery Funds	\$ 10,545,822	\$ 10,592,532	\$ 46,710	0.4%
Other Funds	\$ 3,771,761,551	\$ 3,814,407,180	\$ 42,645,629	1.1%
Federal Funds	\$ 7,485,009,093	\$ 8,632,707,613	\$ 1,147,698,520	15.3%
<u>Department of Human Services</u>				
General Fund	\$ 2,257,307,600	\$ 2,324,079,188	\$ 66,771,588	3.0%
Other Funds	\$ 474,879,587	\$ 501,842,250	\$ 26,962,663	5.7%
Federal Funds	\$ 6,338,409,362	\$ 6,463,843,621	\$ 125,434,259	2.0%
<u>Long Term Care Ombudsman</u>				
General Fund	\$ 2,705,620	\$ 3,784,880	\$ 1,079,260	39.9%
Other Funds	\$ 680,105	\$ 703,321	\$ 23,216	3.4%
<u>Psychiatric Security Review Board</u>				
General Fund	\$ 2,306,552	\$ 2,372,291	\$ 65,739	2.9%
Other Funds	\$ 103,725	\$ 110,734	\$ 7,009	6.8%
<u>JUDICIAL BRANCH</u>				
<u>Judicial Department</u>				
General Fund	\$ 394,466,850	\$ 400,423,412	\$ 5,956,562	1.5%
Other Funds	\$ 61,809,554	\$ 65,078,242	\$ 3,268,688	5.3%
Federal Funds	\$ 1,227,911	\$ 1,233,153	\$ 5,242	0.4%

	2013-15 Legislatively Approved Level ⁽²⁾	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
			\$\$ Change	% Change
<u>Commission on Judicial Fitness and Disability</u>				
General Fund	\$ 193,140	\$ 197,316	\$ 4,176	2.2%
<u>Public Defense Services Commission</u>				
General Fund	\$ 244,280,071	\$ 249,451,095	\$ 5,171,024	2.1%
Other Funds	\$ 4,467,042	\$ 4,474,644	\$ 7,602	0.2%
<u>LEGISLATIVE BRANCH</u>				
<u>Legislative Administration Committee</u>				
General Fund	\$ 33,376,264	\$ 33,937,491	\$ 561,227	1.7%
Other Funds	\$ 37,920,316	\$ 37,929,526	\$ 9,210	0.0%
<u>Legislative Assembly</u>				
General Fund	\$ 38,039,318	\$ 38,204,763	\$ 165,445	0.4%
Other Funds	\$ 277,937	\$ 278,847	\$ 910	0.3%
<u>Commission on Indian Services</u>				
General Fund	\$ 444,063	\$ 450,369	\$ 6,306	1.4%
<u>Legislative Counsel</u>				
General Fund	\$ 9,784,658	\$ 9,952,041	\$ 167,383	1.7%
Other Funds	\$ 1,658,313	\$ 1,681,068	\$ 22,755	1.4%
<u>Legislative Fiscal Office</u>				
General Fund	\$ 3,610,997	\$ 3,558,397	\$ (52,600)	-1.5%
Other Funds	\$ 3,000,000	\$ 3,179,547	\$ 179,547	6.0%
<u>Legislative Revenue Office</u>				
General Fund	\$ 2,711,399	\$ 2,769,184	\$ 57,785	2.1%
<u>NATURAL RESOURCES PROGRAM AREA</u>				
<u>Department of Agriculture</u>				
General Fund	\$ 18,720,616	\$ 19,460,351	\$ 739,735	4.0%
Lottery Funds	\$ 6,333,815	\$ 6,473,272	\$ 139,457	2.2%
Other Funds	\$ 53,980,931	\$ 55,589,067	\$ 1,608,136	3.0%
Federal Funds	\$ 15,168,522	\$ 15,320,730	\$ 152,208	1.0%

	2013-15 Legislatively Approved Level ⁽²⁾	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
			\$\$ Change	% Change
<u>Columbia River Gorge Commission</u>				
General Fund	\$ 873,180	\$ 891,000	\$ 17,820	2.0%
<u>Department of Environmental Quality</u>				
General Fund	\$ 29,936,112	\$ 30,961,259	\$ 1,025,147	3.4%
Lottery Funds	\$ 3,824,782	\$ 3,873,265	\$ 48,483	1.3%
Other Funds	\$ 139,956,679	\$ 142,862,396	\$ 2,905,717	2.1%
Federal Funds	\$ 27,563,182	\$ 28,010,107	\$ 446,925	1.6%
<u>Department of Energy</u>				
Other Funds	\$ 49,447,398	\$ 50,489,645	\$ 1,042,247	2.1%
Federal Funds	\$ 2,939,208	\$ 2,977,118	\$ 37,910	1.3%
<u>Department of Fish and Wildlife</u>				
General Fund	\$ 17,157,413	\$ 17,704,434	\$ 547,021	3.2%
Lottery Funds	\$ 4,767,766	\$ 4,921,716	\$ 153,950	3.2%
Other Funds	\$ 182,247,358	\$ 185,369,107	\$ 3,121,749	1.7%
Federal Funds	\$ 131,933,605	\$ 134,778,425	\$ 2,844,820	2.2%
<u>State Forestry Department</u>				
General Fund	\$ 56,437,263	\$ 97,836,604	\$ 41,399,341	73.4%
Other Funds	\$ 339,657,186	\$ 343,086,494	\$ 3,429,308	1.0%
Federal Funds	\$ 33,853,011	\$ 34,108,167	\$ 255,156	0.8%
<u>Department of Geology and Mineral Industries</u>				
General Fund	\$ 2,505,043	\$ 2,582,015	\$ 76,972	3.1%
Other Funds	\$ 7,835,292	\$ 7,955,725	\$ 120,433	1.5%
Federal Funds	\$ 4,303,586	\$ 4,429,263	\$ 125,677	2.9%
<u>Department of Land Conservation and Development</u>				
General Fund	\$ 12,330,059	\$ 12,667,032	\$ 336,973	2.7%
Other Funds	\$ 947,584	\$ 960,315	\$ 12,731	1.3%
Federal Funds	\$ 5,891,950	\$ 6,014,070	\$ 122,120	2.1%
<u>Land Use Board of Appeals</u>				
General Fund	\$ 1,517,044	\$ 1,573,758	\$ 56,714	3.7%
Other Funds	\$ 84,328	\$ 87,401	\$ 3,073	3.6%

	2013-15 Legislatively Approved Level ⁽²⁾	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
			\$\$ Change	% Change
<u>Department of State Lands</u>				
Other Funds	\$ 29,740,188	\$ 30,563,139	\$ 822,951	2.8%
Federal Funds	\$ 1,831,671	\$ 2,881,911	\$ 1,050,240	57.3%
<u>State Marine Board</u>				
Other Funds	\$ 25,981,329	\$ 26,214,465	\$ 233,136	0.9%
Federal Funds	\$ 7,443,149	\$ 7,450,387	\$ 7,238	0.1%
<u>Parks and Recreation Department</u>				
Lottery Funds	\$ 84,614,432	\$ 85,843,436	\$ 1,229,004	1.5%
Other Funds	\$ 111,999,304	\$ 113,690,281	\$ 1,690,977	1.5%
Federal Funds	\$ 11,819,364	\$ 11,858,367	\$ 39,003	0.3%
<u>Water Resources Department</u>				
General Fund	\$ 26,504,946	\$ 27,284,614	\$ 779,668	2.9%
Other Funds	\$ 34,547,011	\$ 34,736,737	\$ 189,726	0.5%
Federal Funds	\$ 1,272,735	\$ 1,275,264	\$ 2,529	0.2%
<u>Oregon Watershed Enhancement Board</u>				
Lottery Funds	\$ 58,109,189	\$ 58,227,336	\$ 118,147	0.2%
Other Funds	\$ 1,849,375	\$ 1,852,224	\$ 2,849	0.2%
Federal Funds	\$ 32,732,090	\$ 32,817,029	\$ 84,939	0.3%
<u>PUBLIC SAFETY PROGRAM AREA</u>				
<u>Department of Corrections</u>				
General Fund	\$ 1,396,990,504	\$ 1,448,294,183	\$ 51,303,679	3.7%
Other Funds	\$ 39,599,876	\$ 39,926,693	\$ 326,817	0.8%
<u>Oregon Criminal Justice Commission</u>				
General Fund	\$ 23,745,288	\$ 23,851,046	\$ 105,758	0.4%
Other Funds	\$ 483,422	\$ 479,680	\$ (3,742)	-0.8%
Federal Funds	\$ 7,135,487	\$ 7,163,318	\$ 27,831	0.4%
<u>District Attorneys and Their Deputies</u>				
General Fund	\$ 10,239,592	\$ 10,849,009	\$ 609,417	6.0%

	2013-15 Legislatively Approved Level ⁽²⁾	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
			\$\$ Change	% Change
<u>Department of Justice</u>				
General Fund	\$ 64,380,931	\$ 66,289,084	\$ 1,908,153	3.0%
Other Funds	\$ 259,697,319	\$ 265,469,616	\$ 5,772,297	2.2%
Federal Funds	\$ 142,235,349	\$ 144,356,473	\$ 2,121,124	1.5%
<u>Oregon Military Department</u>				
General Fund	\$ 20,783,532	\$ 21,863,993	\$ 1,080,461	5.2%
Other Funds	\$ 111,646,205	\$ 113,902,017	\$ 2,255,812	2.0%
Federal Funds	\$ 284,930,096	\$ 287,230,606	\$ 2,300,510	0.8%
<u>Board of Parole and Post-Prison Supervision</u>				
General Fund	\$ 4,063,865	\$ 4,189,720	\$ 125,855	3.1%
<u>Department of State Police</u>				
General Fund	\$ 232,126,436	\$ 240,590,265	\$ 8,463,829	3.6%
Lottery Funds	\$ 6,914,543	\$ 7,166,858	\$ 252,315	3.6%
Other Funds	\$ 91,213,655	\$ 93,291,730	\$ 2,078,075	2.3%
Federal Funds	\$ 9,411,098	\$ 9,446,084	\$ 34,986	0.4%
<u>Department of Public Safety Standards and Training</u>				
Other Funds	\$ 34,859,020	\$ 35,668,666	\$ 809,646	2.3%
<u>Oregon Youth Authority</u>				
General Fund	\$ 269,052,312	\$ 275,662,044	\$ 6,609,732	2.5%
Other Funds	\$ 19,508,582	\$ 19,553,725	\$ 45,143	0.2%
Federal Funds	\$ 34,496,051	\$ 34,680,918	\$ 184,867	0.5%
<u>TRANSPORTATION PROGRAM AREA</u>				
<u>Department of Aviation</u>				
Other Funds	\$ 6,202,750	\$ 6,297,654	\$ 94,904	1.5%
Federal Funds	\$ 4,769,741	\$ 4,778,379	\$ 8,638	0.2%
<u>Department of Transportation</u>				
General Fund	\$ 2,060,000	\$ 6,060,000	\$ 4,000,000	194.2%
Other Funds	\$ 3,813,954,090	\$ 3,837,855,561	\$ 23,901,471	0.6%
Federal Funds	\$ 119,483,481	\$ 119,553,108	\$ 69,627	0.1%

	2013-15 Legislatively Approved Level ⁽²⁾	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
			\$\$ Change	% Change

2013-15 Budget Summary

General Fund Total			\$	115,394,418
Lottery Funds Total			\$	6,310,790
Other Funds Total			\$	457,732,914
Federal Funds Total			\$	1,343,927,389

(1) Excludes Capital Construction

(2) Includes approved expenditures through November 2013 and administrative actions

Position Summary

	<u>2013-15 Legislatively Approved Level</u>	<u>2014 Committee Recommendation</u>	<u>Committee Change from 2013-15 Leg. Approved</u>	
			<u>Change</u>	<u>% Change</u>
<u>Department of Administrative Services</u>				
Authorized Positions	790	806	16	2.0%
Full-time Equivalent (FTE) positions	784.68	792.40	7.72	1.0%
<u>Oregon Liquor Control Commission</u>				
Authorized Positions	233	230	(3)	-1.3%
Full-time Equivalent (FTE) positions	227.63	225.13	(2.50)	-1.1%
<u>Department of Revenue</u>				
Authorized Positions	1,081	1,074	(7)	-0.6%
Full-time Equivalent (FTE) positions	1,024.49	1,016.66	(7.83)	-0.8%
<u>Construction Contractors Board</u>				
Authorized Positions	75	75	-	0.0%
Full-time Equivalent (FTE) positions	75.00	74.50	(0.50)	-0.7%
<u>Department of Consumer and Business Services</u>				
Authorized Positions	927	918	(9)	-1.0%
Full-time Equivalent (FTE) positions	919.97	911.97	(8.00)	-0.9%
<u>Oregon Health Licensing Agency</u>				
Authorized Positions	35	35	-	0.0%
Full-time Equivalent (FTE) positions	35.00	17.50	(17.50)	-50.0%
<u>Bureau of Labor and Industries</u>				
Authorized Positions	100	101	1	1.0%
Full-time Equivalent (FTE) positions	98.50	98.38	(0.12)	-0.1%
<u>Oregon Medical Board</u>				
Authorized Positions	40	39	(1)	-2.5%
Full-time Equivalent (FTE) positions	38.79	38.33	(0.46)	-1.2%
<u>Public Utility Commission</u>				
Authorized Positions	131	130	(1)	-0.8%
Full-time Equivalent (FTE) positions	128.25	127.25	(1.00)	-0.8%
<u>Real Estate Agency</u>				
Authorized Positions	30	29	(1)	-3.3%
Full-time Equivalent (FTE) positions	30.00	29.50	(0.50)	-1.7%

	2013-15 Legislatively Approved Level	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved Change	% Change
<u>Department of Community Colleges and Workforce Development</u>				
Authorized Positions	59	58	(1)	-1.7%
Full-time Equivalent (FTE) positions	58.70	57.70	(1.00)	-1.7%
<u>Department of Education</u>				
Authorized Positions	509	519	10	2.0%
Full-time Equivalent (FTE) positions	480.03	485.39	5.36	1.1%
<u>Employment Department</u>				
Authorized Positions	1,345	1,347	2	0.1%
Full-time Equivalent (FTE) positions	1,287.03	1,286.63	(0.40)	0.0%
<u>Housing and Community Services Department</u>				
Authorized Positions	169	169	-	0.0%
Full-time Equivalent (FTE) positions	77.59	150.33	72.74	93.7%
<u>Department of Veterans' Affairs</u>				
Authorized Positions	82	83	1	1.2%
Full-time Equivalent (FTE) positions	81.20	82.13	0.93	1.1%
<u>Commission for the Blind</u>				
Authorized Positions	51	51	-	0.0%
Full-time Equivalent (FTE) positions	47.73	46.98	(0.75)	-1.6%
<u>Oregon Health Authority</u>				
Authorized Positions	4,482	4,521	39	0.9%
Full-time Equivalent (FTE) positions	4,119.23	4,139.97	20.74	0.5%
<u>Department of Human Services</u>				
Authorized Positions	7,630	7,631	1	0.0%
Full-time Equivalent (FTE) positions	7,480.61	7,477.12	(3.49)	0.0%
<u>Long Term Care Ombudsman</u>				
Authorized Positions	19	24	5	26.3%
Full-time Equivalent (FTE) positions	14.56	16.81	2.25	15.5%
<u>Department of Agriculture</u>				
Authorized Positions	477	480	3	0.6%
Full-time Equivalent (FTE) positions	351.17	352.92	1.75	0.5%

	2013-15 Legislatively Approved Level	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved Change	% Change
<u>Department of Energy</u>				
Authorized Positions	115	114	(1)	-0.9%
Full-time Equivalent (FTE) positions	114.02	112.81	(1.21)	-1.1%
<u>Department of Environmental Quality</u>				
Authorized Positions	719	720	1	0.1%
Full-time Equivalent (FTE) positions	706.33	704.87	(1.46)	-0.2%
<u>Department of Fish and Wildlife</u>				
Authorized Positions	1,523	1,520	(3)	-0.2%
Full-time Equivalent (FTE) positions	1,262.41	1,258.99	(3.42)	-0.3%
<u>Department of Land Conservation and Development</u>				
Authorized Positions	61	60	(1)	-1.6%
Full-time Equivalent (FTE) positions	58.06	57.31	(0.75)	-1.3%
<u>Water Resources Department</u>				
Authorized Positions	157	157	-	0.0%
Full-time Equivalent (FTE) positions	154.80	154.55	(0.25)	-0.2%
<u>Department of Corrections</u>				
Authorized Positions	4,490	4,488	(2)	0.0%
Full-time Equivalent (FTE) positions	4,443.68	4,441.68	(2.00)	0.0%
<u>Department of Justice</u>				
Authorized Positions	1,282	1,285	3	0.2%
Full-time Equivalent (FTE) positions	1,265.25	1,266.83	1.58	0.1%
<u>Oregon Military Department</u>				
Authorized Positions	523	522	(1)	-0.2%
Full-time Equivalent (FTE) positions	478.01	477.51	(0.50)	-0.1%
<u>Department of State Police</u>				
Authorized Positions	1,260	1,259	(1)	-0.1%
Full-time Equivalent (FTE) positions	1,247.13	1,245.63	(1.50)	-0.1%
<u>Oregon Youth Authority</u>				
Authorized Positions	1,030	1,025	(5)	-0.5%
Full-time Equivalent (FTE) positions	992.58	989.79	(2.79)	-0.3%

Summary of Revenue Changes

The General Fund appropriations made in the bill are within resources available as projected in the February 2014 economic and revenue forecast by the Department of Administrative Services Office of Economic Analysis, supplemented by one-time savings identified in several agencies, as well as a transfer from Secretary of State's Corporate Division as authorized in House Bill 4157.

Summary of Capital Construction Subcommittee Action

House Bill 5201 is the omnibus budget reconciliation bill for the 2014 legislative session, implementing the statewide rebalance plan that addresses changes in projected revenues and expenditures since the close of the 2013 session. The Subcommittee approved House Bill 5201 with amendments to reflect budget adjustments as described below.

Statewide Adjustments

EMPLOYEE COMPENSATION DISTRIBUTION

The Subcommittee approved allocating \$86.5 million General Fund to state agencies for employee compensation. This amount is 100% of the General Fund special purpose appropriation to the Emergency Board, made by House Bill 5008 (2013) for employee compensation. Also approved were associated expenditure limitation increases of \$2.6 million Lottery Funds, \$84.7 million Other Funds, and \$44.2 million Federal Funds. The General Fund component is expected to cover about 90% of the statewide estimate of costs for compensation and benefit changes agreed to through collective bargaining or other salary agreements. Lottery Funds, Other Funds, and Federal Funds expenditure limitations are calculated at the full cost estimate level.

Section 105 of the budget bill reflects the employee compensation amounts approved for each agency; adjustments for agencies are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

2% HOLDBACK

House Bill 5008 (2013) included a 2% supplemental ending balance holdback that was primarily applied to General Fund, and excluded debt service as well as selected programs. Agencies' 2013-15 legislatively adopted budgets were reduced by these amounts. With the current statewide economic conditions and revenue forecast, these budget reductions are being partially restored. Generally, 25% of the holdback is being restored to each affected agency, although there are a number of exceptions. Restorations include a total of \$68.3 million General Fund and \$0.3 million Lottery Funds. Section 104 of the budget bill reflects the restoration amounts for each agency. More detail is available in the narrative for each affected agency; agencies without General Fund or Lottery Funds in their budgets were not affected.

PACKAGE 091

Package 091 Statewide Administrative Savings is another 2013-15 adjustment affecting most agency budgets and captured in agency budget bills. The 2013 Legislature approved this package of \$62.0 million total funds in permanent reductions as a placeholder for administrative efficiencies.

The placeholder, which carried forward from the Governor's budget, was simply a pro rata calculation across personal services and services and supplies expenditures in administrative budget structures. The Department of Administrative Services (DAS) committed to work out reduction details with agencies and report to the Joint Committee on Ways and Means during the 2014 session. The areas targeted for reduction were finance, information technology, human resources, accounting, payroll, and procurement expenditures.

The legislative expectation was that DAS would present a statewide plan identifying specific efficiencies and realigning placeholder reductions, if needed. However, DAS did not come forward with a plan, but instead reported that efforts to realize the savings in Package 091 met with unexpected challenges. These include actual savings taking longer than one biennium to materialize and some ideas requiring up front investments that would offset any near term savings. Since DAS failed to deliver a plan, the Legislative Fiscal Office worked with state agencies and their DAS budget analysts to replace placeholders with specific reduction actions. For some agencies, the updated Package 091 will deviate from placeholder expenditure categories or appropriations; these changes are described in the individual agency narratives. Agency narratives, where applicable, will also identify position count and full-time equivalent (FTE) decreases.

Emergency Board

The Emergency Board allocates General Fund and provides Lottery Funds, Other Funds, and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. As part of the 2013-15 biennium statewide rebalance plan, House Bill 5201 adjusts the Emergency Board's special purpose appropriations as described below:

- Eliminates a special purpose appropriation for state agencies of \$86.5 million, with corresponding General Fund appropriations to various state agencies for state employee compensation changes.
- Eliminates a special purpose appropriation for state agencies of \$12.9 million, with corresponding General Fund appropriations to the Department of Human Services (\$11,038,678) and the Oregon Health Authority (\$1,861,322) for compensation changes for home health care workers who are not state employees.
- Eliminates a special purpose appropriation for the Oregon Department of Education (ODE) of \$4.6 million, with a General Fund appropriation of \$4.4 million to ODE for assessments including those assessments required under the federal Elementary and Secondary Act and linked to Common Core Standards.
- Eliminates a special purpose appropriation for the Oregon Department of Education (ODE) of \$1,789,557, with a corresponding General Fund appropriation to the ODE for program funding for the second year of the biennium for youth development grants, performance-based contracts, and services at the local level.
- Eliminates multiple special purpose appropriations for the Housing and Community Services Department totaling \$9,215,066, with a General Fund appropriation of \$8,540,066 to the Housing and Community Services Department for second year operations, and an appropriation of \$225,000 to the agency for one-time supplemental funding to the Oregon Hunger Response Fund for fiscal year 2014.
- Eliminates a special purpose appropriation for the Oregon Health Authority of \$3.3 million, with a General Fund appropriation of \$2,942,895 to the Oregon Health Authority for adult residential rate increases within the alcohol and drug system.

- Eliminates a special purpose appropriation for the Oregon Health Authority of \$100,000, with a corresponding General Fund appropriation to the Oregon Health Authority for staffing needs related to the Dental Pilot Projects.
- Reduces the special purpose appropriation of \$26 million for seniors made by House Bill 5101 (2013 Special Session) to appropriate \$13,295,373 General Fund to programs benefitting seniors in multiple agencies, but primarily in the Department of Human Services.
- Establishes a \$24 million special purpose appropriation for the Oregon Health Authority or the Department of Human Services for caseload costs or other budget challenges that the agencies are unable to mitigate.
- Establishes a \$3.5 million special purpose appropriation to be allocated for future costs associated with higher education governance changes; including costs incurred by the Higher Education Coordinating Commission as duties and responsibilities are transferred from the Chancellor's Office to the Commission and for impacts on the budgets of the four technical and regional universities.
- Establishes a \$1.3 million special purpose appropriation to be allocated to the Judicial Department for Operations support. The Department may request funds to finance one-time operations investments and service increases.
- Establishes a \$700,000 special purpose appropriation to be allocated to the Judicial Department for third-party debt collection costs.

If remaining special purpose appropriations are not allocated by the Emergency Board before December 1, 2014, any remaining funds become available to the Emergency Board for general purposes.

The Subcommittee established a reservation within the general purpose Emergency Fund of \$350,000 for the Board of Parole and Post-Prison Supervision (BPPPS) for replacement of the Parole Board Management Information System (PB MIS). Allocation of the reservation is contingent upon the Board providing a project budget, project plan, and periodic status reports. BPPPS may request allocation of the reservation from the Emergency Board after the Legislative Fiscal Office approves the project budget and project plan.

A reservation was also established within the general purpose Emergency Fund of \$3.5 million for the Statewide Longitudinal Data System proposed by the Oregon Education Investment Board (OEIB), Oregon Department of Education (ODE), and the Higher Education Coordinating Commission (HECC). Prior to the release of this reservation, the agencies must meet the requirements of the budget note included in this bill for OEIB relating to completing a refined business case, development of a comprehensive set of foundational project management documents, and completion of an assessment of the foundational project management documents and a project risk assessment by an independent Quality Assurance contractor.

Adjustments to Agency Budgets

ADMINISTRATION

Department of Administrative Services

The Subcommittee approved an \$8,644,690 Other Funds expenditure limitation increase for Enterprise Technology Services (ETS) to begin a \$40 million technology equipment lifecycle replacement plan. Due to continued use of equipment past its useful life, the state is now experiencing unacceptable levels of technology service outages that impact state government operations. DAS estimates there is now more than \$40 million

worth of equipment and infrastructure past the 5 year useful life. DAS will enter into lease-to-own agreements to finance the equipment replacement. Existing ETS rates are estimated to be sufficient to generate enough revenue to pay the \$8,644,690 Other Funds needed for leases-to-own agreements that will be entered into this biennium. Use of this additional revenue will likely preclude DAS from lowering ETS rates mid-biennium as was being contemplated by the ETS Customer Utility Board. Use of existing rate revenue will avoid costs associated with borrowing the money internally, as was initially recommended by the Department. The \$8,644,690 Other Funds increase for 2013-15 rolls-up to \$18,743,503 in 2015-17 for the second phase of the equipment replacement plan. DAS plans to incorporate a depreciation factor in future ETS rates, which will allow the state to accommodate lifecycle replacement costs on an ongoing basis. The Subcommittee also approved a \$5,121,497 Other Funds expenditure limitation increase and the establishment of 19 positions (10.22 FTE) for ETS to meet the increasing demand for technology services from state and local governments, including implementation of IT projects approved in 2013-15 adopted budgets.

The Subcommittee adopted the following budget note to ensure proper oversight of state information technology assets and projects:

Budget Note:

The Oregon Department of Administrative Services (DAS), working with the State CIO, shall produce a comprehensive inventory report of all current information technology (IT) assets as required under current law with a special emphasis on the planned replacement or modernization status of information systems in use by all executive branch agencies. This inventory report shall include, but not be limited to:

- Agency name, Information System (Application) name, Agency Program owner, and business purpose of the Information System
- Age, Date of last upgrade, and planned changes/enhancements/retirement for the Information System (Application) in the future

In addition, DAS and the State CIO shall produce a comprehensive report of all IT projects underway in the 2013-15 biennium or planned for the 2015-17 biennium. The IT project report shall include, but not be limited to:

- Agency name, project title/name, project description, estimated budget (for all biennia), estimated start and completion date.

Both the IT inventory and project reports shall include:

- A narrative explanation of the methods, assumptions and tools used and any challenges DAS or the State CIO faced in collecting IT asset and/or IT project information;
- A narrative description of any statutory, rule or policy changes or resource allocations DAS or the State CIO believes are necessary to support continued or better IT asset inventory and/or IT project reporting.

The State CIO shall include a narrative section focused on planned statewide information systems modernization as well as the IT inventory and project reports outlined above, in the appendix of the State Information Technology and Telecommunications Plan (changed to Enterprise Information Resources Management Strategy in HB 4135) the State CIO is required to develop and update each biennium under ORS 291.039.

The IT inventory and project reports and a status report on the completion of the State IT and Telecommunications plan (changed to Enterprise Information Resources Management Strategy in HB 4135) shall be presented to the Joint Committee on Legislative Audits, Information Management and Technology and the General Government Subcommittee of the Emergency Board or the interim Joint Committee on Ways and Means before the start of the 2015 session. The State IT and Telecommunications Plan (changed to Enterprise Information Resources Management Strategy in HB 4135) shall be presented to the General Government Subcommittee of the Joint Committee on Ways and Means and other appropriate committees during the 2015 session.

The Subcommittee approved a \$700,000 Other Funds expenditure limitation for the Chief Operating Office for two special projects that cross multiple agencies or require some independence. The first such project is a \$350,000 limitation increase to purchase a statewide license for the Agora software program to be used by multiple state agencies. Agora offers tools to link economic and community development projects with project funders. The second special project involves the expenditure of \$350,000 Other Funds to examine the Cover Oregon Website Project. At the request of the Governor, DAS contracted with First Data Government Solutions through the Enterprise Initiatives Master Price Agreement. First Data Government Solutions will complete a third party assessment of the Cover Oregon Website Project. Funding for the contract will be transferred from the Oregon Health Authority and Cover Oregon to pay the cost of this assessment and any applicable legal fees

The Subcommittee approved a \$1,220,548 Other Funds expenditure limitation increase for Enterprise Asset Management (EAM) for the state motor pool. A \$1,047,548 Other Funds increase is for the purchase of 47 new vehicles and for fuel and maintenance of these vehicles. The Subcommittee also increased the Other Funds expenditure limitation for EAM by \$173,000 to accommodate the transfer of an auto mechanic position from the Oregon Department of Transportation to the state motor pool to consolidate light fleet maintenance in the Salem area.

House Bill 5201 includes one-time General Fund appropriations to the Department of Administrative Services for the following purposes:

- \$345,000 for disbursement to the SW Oregon Assessment and Taxation Coalition involving the assessors of Coos, Curry, Douglas, Jackson, Josephine, Klamath, and Lane counties for a pilot project to form partnerships for the delivery of taxation and assessment services, to seek ways to deliver these services more efficiently.
- \$200,000 for disbursement to Oregon Health and Science University Office of Rural Health for the Primary Health Care Loan Forgiveness Program.
- \$100,000 for disbursement to the City of Forest Grove for initial planning costs associated with construction of a community center facility. The building could potentially house city hall, city offices, and a police station.
- \$80,000 for disbursement to Sustainable Northwest for completion of a Western Juniper utilization and marketing project.
- \$20,000 for disbursement to the Medford Senior Center for their Senior Nutrition Program.

The Subcommittee added \$9,033,609 Other Funds expenditure limitation for one-time cost of issuance and special payments associated with the disbursement of proceeds from Lottery Bond sales; projects are detailed below and approved in in Senate Bill 5703. There is no debt service allocated in the 2013-15 biennium, as the bonds will not be sold until the spring of 2015. Debt service for 2015-17 is estimated at a total of \$1,640,046 Lottery Funds: \$588,086 for the Port of Morrow Community Revitalization Revolving Loan Fund; \$270,707 for the Stayton

Stormwater project; \$176,765 for the Beaverton Community Health Collaborative project; \$176,765 for the Mid-Columbia Medical Center; and \$427,723 for the Cornelius Library matching fund project.

- \$2,958,304 Other Funds for disbursement to the Port of Morrow for a Community Revitalization Revolving Loan Fund that would be available to Malheur, Harney, Grant, Baker, Union, Wallowa, Umatilla, Morrow, Gilliam, Sherman, and Wheeler counties for energy conservation, renewable energy, and general business development projects.
- \$2,451,194 Other Funds for disbursement to the City of Cornelius for a new public library with the stipulation that the City of Cornelius secures matching funds and commitments of no less than \$10.4 million by the end of the 2013-15 biennium, prior to the distribution of the lottery revenue bond proceeds for the project.
- \$1,544,053 Other Funds for disbursement to the City of Stayton to purchase property and develop a storm water detention facility in Stayton. The facility is expected to improve water quality for downstream agricultural users and manage peak storm flows into the Salem Ditch and Mill Creek.
- \$1,040,029 Other Funds for disbursement to the Mid-Columbia Medical Center to support capital construction projects to expand or improve the medical center.
- \$1,040,029 Other Funds for disbursement to the Beaverton Community Health Collaborative for the construction of a multi-service health and wellness facility.

The Subcommittee accepted technical adjustments to the revenue reductions assumed in the Department 2013-15 legislatively adopted budget by increasing the assumed Other Funds revenue by \$1.5 million for the Chief Operating Office, \$1.8 million for Enterprise Human Resource Services, and \$437,180 for the Chief Information Office. In addition, the Subcommittee approved another technical adjustment to move a limited duration position to Enterprise Technology Services from the Chief Information Office where it was added by error in the legislatively adopted budget.

The Subcommittee approved and updated Package 091 Statewide Administrative Savings, eliminating 2 Custodian positions (2.00 FTE) and one Production Supervisor position (1.00 FTE). Because some of the administrative reductions were not achievable, particularly the \$5,771,223 Other Funds in Enterprise Technology Services (ETS), Other Funds reductions were taken in the Chief Information Office (\$3,515,338) to eliminate empty Other Funds expenditure limitation and Enterprise Asset Management (\$130,906) to eliminate the two custodian positions. These reductions allowed restorations of \$3,183,353 Other Funds in ETS and \$462,891 Other Funds in Enterprise Human Resource Services. The Subcommittee also approved the standard 25% restoration rate for the supplemental ending balance reductions, which resulted in the restoration of \$13,953 General Fund.

Oregon Advocacy Commissions Office

The Subcommittee approved a restoration of \$8,301 General Fund for the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. The restoration fully restores the original holdback reduction.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings. A portion of the agency's reduction to personal services was moved to services and supplies.

Employment Relations Board

The Subcommittee increased the agency's General Fund appropriation by \$116,236 and Other Funds expenditure limitation by \$148,020 to fund employee pay differentials, unemployment benefits, payment of accrued employee vacation time, a temporary double-fill of an administrative law judge position, and mediator travel expenses. The source of Other Funds is from the agency's state agency assessment ending balance (\$87,998) and fee revenue balance (\$60,022). Projected fee revenue is higher than anticipated in the agency's legislatively adopted budget for 2013-15. With the exception of the employee pay differentials and mediator travel expense, the remaining items are considered one-time increases and are not to carry forward into the 2015-17 biennium.

With this General Fund appropriation, the agency did not require a restoration of its 2% ending balance holdback.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings. A portion of the agency's reduction to personal services was moved to services and supplies. The reduction to services and supplies now totals \$7,162 and will come from savings achieved by a renegotiated facilities rental agreement.

An adjustment was made related to the agency's compensation plan that moved \$11,645 of Other Funds expenditure limitation from the Employment Relations Board Administrative Account (i.e., state agency assessments) to expenditures supported by fee revenue.

Government Ethics Commission

The Subcommittee approved an updated Package 091 Statewide Administrative Savings. A portion of the agency's reduction to personal services was moved to services and supplies.

Office of the Governor

The Subcommittee approved a restoration of \$51,520 of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. That represents 25% of the initial holdback.

The Subcommittee appropriated \$1,080,000 General Fund for the Public Infrastructure Commission and the West Coast Infrastructure Exchange. The governor's Office may transfer some, or all, of the funds to the State Treasurer for the implementation of House Bill 4111.

Oregon State Library

Of the agency's original \$32,951 supplemental ending balance holdback reduction, the agency has achieved savings of \$14,335 General Fund by reducing Fiscal Year 2014 Ready-to-Read grants. The remainder of the holdback, \$18,616, was restored by the Subcommittee to be used for Fiscal Year 2015 Ready-to-Read grants. The restoration represents 57 % of the initial holdback.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings. The agency's personal services budget was reduced by \$5,956 General Fund and \$20,209 Other Funds by reducing pay differentials. The remaining personal services reduction was moved to services and supplies.

The Subcommittee adopted the following budget note related to the reorganization of the State Library.

Budget Note:

The Co-Chairs of the Joint Committee on Ways and Means will establish a workgroup to build upon previous State Library reorganization efforts, including the 2012 Joint Committee on Ways and Means report on the consolidation and improvement of library and archives services as well as subsequent proposals this biennium. The purpose of the workgroup is to modernize the delivery of state library services by improving access to public information, eliminating duplicative services and costs, increasing utilization of digital resources, and increasing collaborative partnerships across entities.

The workgroup shall recommend draft legislation for introduction in the 2015 legislative session for the reorganization of state library services, which should, where possible, incorporate national best practices pertaining to library reorganizations.

The workgroup will include Legislative members, and other members chosen to represent the interests of state library service users and employees.

It is the Co-Chairs' expectation that the workgroup will be staffed by the Legislative Fiscal Office with assistance from the State Librarian, State Archivist, State Law Librarian, Department of Administrative Services – Project Management Office, the Department of Administrative Services – Chief Financial Office, and Legislative Committee Services. Staff of the Oregon Historical Society is also invited to participate as staff to the workgroup.

Oregon Liquor Control Commission

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating a total of three positions (2.50 FTE), and making shifts between personal services and services and supplies in various agency programs. As approved, Package 091 now consists of the following elements:

- Personal services reductions totaling \$50,048 and 0.5 FTE (seasonal liquor distribution worker), services and supplies reductions totaling \$137,000, and capital outlay reductions of \$409 in the Distilled Spirits program;
- Personal services reductions of \$239,002 and abolishment of one management position (1.00 FTE) in the Public Safety program; and
- Personal services reductions totaling \$121,390 and 1.00 FTE (Office Specialist 2 position), services and supplies reductions totaling \$85,000 and capital outlay reductions totaling \$1,980 in the Support Services program.

Public Employees Retirement System

The Subcommittee approved an updated Package 091 Statewide Administrative Savings. The agency was able to reduce its personal services by only \$45,651 due a reduction in temporary employees and overtime. The remaining personal services reduction of \$1,041,400 was moved to services and supplies. The reduction to services and supplies now totals \$1,393,957 and will come from savings to employee training, office expense, data processing, and professional services. The capital outlay reduction of \$29,380 reduced the budget for data processing hardware.

The Subcommittee increased the Other Funds expenditure limitation for the Operations program by \$1,022,945 for the implementation of Senate Bill 861, which was passed by the Legislature during the 2013 special session. This includes four limited duration Retirement Counselor 1 positions (3.33 FTE). Personal services total \$392,428 and services and supplies total \$630,517.

The four limited duration positions were established administratively on November 1, 2013; therefore, the agency does not require position or FTE authority, but does require the associated expenditure limitation. The revenue to fund these expenses is from a transfer from the Oregon Public Employees Retirement Fund from current year earnings. The Other Funds expenditure limitation was approved only as a one-time increase and does not carry forward into the 2015-17 biennium.

Other Funds expenditure limitation was increased for the Operations program by \$718,750 in services and supplies for phase two of a three phase project to move the administration of the Individual Account Program from a third-party administrator to the agency. The Other Funds expenditure limitation was approved only as a one-time increase and is not carried forward into the 2015-17 biennium.

The Subcommittee requests that the Department of Administrative Services unschedule the entire amount of the Individual Account Program expenditure limitation, pending a Department of Administrative Services – Chief Information Office review and recommendation to approve the project being submitted to the Legislative Fiscal Office for its review and recommended approval.

Department of Revenue

The agency did not require a restoration of its 2% ending balance holdback that totaled \$3.3 million General Fund, due to vacancy savings. The vacancy savings occurred in programs that did not require a rebalance of the agency's budget.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating eight permanent full-time positions and reducing one permanent full-time position to part-time (8.50 FTE). The alternative plan minimizes the impact to the agency's Information Technology Division so as to support its transition of legacy information technology systems to a new information system entitled the Core System Replacement project.

The positions eliminated include: Accountant 1 position (1.00 FTE); Office Specialist 1 positions (1.00 FTE); Office Assistant 2 position (1.00 FTE); Information System Specialist 4 position (1.00 FTE) and a Fiscal Analyst 2 position is reduced from permanent full time to permanent part-time (0.50 FTE) in the Administrative Services Division. Two Administrative Specialist 1 positions (2.00 FTE) are eliminated from the Personal Tax and Compliance Division. An Information System Specialist 3 position (1.00 FTE) and an Information System Specialist 5 position (1.00 FTE) are eliminated from the Property Tax Division. In addition, \$71,904 of Other Funds for services and supplies is eliminated in the Property Tax Division in order to achieve the reduction target.

The Subcommittee disappropriated \$2.1 million in one-time General Fund savings, which are in addition to the General Fund savings the agency set aside to compensate for its 2% ending balance holdback. The additional vacancy savings include: Administration (\$990,828), Property Tax (\$139,386), Personal and Compliance (\$716,614), and Business Divisions (\$253,172).

The Subcommittee also disappropriated \$500,000 General Fund in one-time services and supplies savings from the Core System Replacement project due to lower than expected Department of Administrative Services – State Data Center charges.

A reduction of \$352,716 in Other Funds personal services expenditure limitation was made to the Administration Division to adjust for an unneeded compensation plan increase. Two million dollars of Other Funds expenditure limitation in the Property Tax Division was reduced for

limitation that does not have a revenue source. The Property Tax Division has historically had Other Funds in its services and supplies expenditure limitation in excess of its actual need. Therefore, this is a permanent reduction.

The primary vendor contract for the Core Systems Replacement project was originally estimated to cost \$29 million; however, the agency was able to negotiate a \$27 million contract. The savings for the current biennium totals \$2.3 million Other Funds, with \$300,000 of the savings being needed in a future biennium.

HB 5008 (2013) requested that the Department of Administrative Services unschedule \$12,994,327 of Other Funds expenditure limitation for the project that is related to the May 2014 Article XI-Q bond sale. The Subcommittee approved rescheduling \$10,694,327 due to the \$2.3 million in contract savings this biennium. The remaining \$2.3 million is to remain unscheduled.

The Subcommittee provided the following instruction:

The Department of Administrative Services is requested to reschedule \$10,694,327 Other Funds expenditure limitation for the Core System Replacement project, pending the May 2014 Article XI-Q bond sale.

Additionally, the Department of Revenue is directed to report to the Joint Interim Committee on Ways and Means during Legislative Days in May and September 2014 on the status of the project.

The Subcommittee added one permanent full-time Principle Executive Manager E position (0.67 FTE) for the Core System Replacement project to function as a business team/business process subject matter expert lead for the project. The requested position would be funded with previously authorized Article XI-Q bond proceeds. The agency has sufficient Other Funds expenditure limitation for this position due to initial vacancy savings within the program.

The Subcommittee approved the agency's request to make the following technical adjustments to align the agency's budget with its current operations and the organizational structure. These changes balance overall and result in no increase or decrease to the agency's budget. They include: (a) \$1,892,699 and nine positions (9.00 FTE) to move the Research Section from the Business Division to the Agency Program Management Office Division; (b) \$322,254 and one position (1.00 FTE) to move a Principle Executive Manager G and associated services and supplies from the Administrative Services Division to the Agency Program Management Office Division; (c) \$1,109,718 and seven positions (7.00 FTE) to move the Special Services Section from the Administrative Services Division and the Property Tax Division to the Executive Division; (d) \$219,538 and one position (1.00 FTE) to move a Principle Executive Manager E position from the Administrative Services Division to the Personal Tax and Compliance Division; (e) \$112,092 to move one position (1.00 FTE), an Administrative Specialist position, from the Personal Tax and Compliance Division to the Business Division; (f) \$161,411 to move one Information System Specialist 5 position (1.00 FTE) from the Property Tax Division to the Administrative Services Division; (g) \$4,945,157 to move all operating program's Attorney General into the Administrative Services Division; and (h) \$880,556 to move all the operating program's Information Technology Expendable Property into the Administrative Services Division.

Secretary of State

The Subcommittee increased the General Fund appropriation by \$43,796 to restore 25% of the agency's 2% supplemental General Fund ending balance holdback. The entire amount of the restoration was directed to administrative services.

The Subcommittee also reduced the Federal Funds expenditure limitation by \$2,700,000, to more closely align the limitation with the Secretary's revised plan of expenditure of federal Help America Vote Act (HAVA) moneys. The Secretary reported that HAVA monies, initially budgeted for county election tabulation systems upgrades, are being redirected to finance upgrades to the Oregon Centralized Voter Registration system instead. This redirection reduces current biennium Federal Funds expenditures and will allow HAVA monies to fully support program costs, without need for additional General Fund support, through the remainder of the 2013-15 biennium and through the 2015-17 biennium as well.

Treasurer of State

The Subcommittee increased the Other Funds expenditure limitation for services and supplies for the agency by \$1,080,000 for the Public Infrastructure Commission and the West Coast Infrastructure Exchange. The revenue source is a transfer from the Governor's Office, which was appropriated General Fund for House Bill 4111 (2014), to satisfy the requirement under section 4(1) of the measure.

The Subcommittee adopted the following budget note:

Budget Note:

The State Treasurer is directed to spend a minimum of \$100,000 on section 2(2) of House Bill 4111 from funding the agency received in House Bill 5201 for the Public Infrastructure Commission and the West Coast Infrastructure Exchange.

CONSUMER AND BUSINESS SERVICES

Board of Accountancy

No revisions were needed to implement Package 091 Statewide Administrative Savings, consistent with the original placeholder reduction.

Board of Chiropractic Examiners

No revisions were needed to implement Package 091 Statewide Administrative Savings, consistent with the original placeholder reduction.

Construction Contractors Board

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating 0.50 FTE and moving a portion of the reduction from personal services to capital outlay.

Department of Consumer and Business Services

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating 9 positions and 8.00 FTE, and shifting \$15,493 from services and supplies to personal services.

A one-time increase of \$4,625,091 Federal Funds expenditure limitation was also approved for the Health Insurance Rate Review Grant Cycle II and III, to support state efforts to enhance the health insurance premium rate review process and increase the transparency of the review process.

Board of Dentistry

No revisions were needed to implement Package 091 Statewide Administrative Savings, consistent with the original placeholder reduction.

Oregon Health Licensing Agency

No changes were made from the original placeholder budget categories to implement Package 091 Statewide Administrative Savings. However, the agency's budget is moved to the Oregon Health Authority beginning July 1, 2014, as directed by House Bill 2074 (2013). The associated budget change is a reduction of \$3,760,280 Other Funds expenditure limitation and 17.50 FTE, which represents approximately one year of the biennial budget for the Oregon Health Licensing Agency. A corresponding increase is made in the Oregon Health Authority budget.

Health Related Licensing Boards

An updated Package 091 Statewide Administrative Savings was approved for each of the six licensing boards: Mortuary and Cemetery, Naturopathic Medicine, Occupational Therapy, Medical Imaging, Speech-Language Pathology and Audiology, and Veterinary Medical. The boards are shifting reductions from personal services to services and supplies to meet the savings targets.

Bureau of Labor and Industries

To restore a portion of the agency's 2% supplemental ending balance holdback, the Subcommittee added \$67,522 General Fund. This amount represents 29% of the total holdback; to cover the remaining gap BOLI will continue to hold the Apprenticeship Representative position in its Portland office vacant for the rest of the biennium.

An updated Package 091 Statewide Administrative Savings was approved, eliminating a total of 0.75 FTE across 2 positions in accounting and office administration. A portion of the agency's reduction was also moved from personal services to services and supplies.

The Subcommittee approved an increase of \$450,000 Other Funds expenditure limitation and the establishment of a limited duration full-time Office Specialist 2 position (0.63 FTE) to enhance the Support Services Program. The program is part of an interagency agreement with the Oregon Department of Transportation, which provides the funding, to help increase diversity in the highway construction workforce. The Bureau of Labor and Industries (BOLI) will utilize the additional funds to increase support to existing pre-apprenticeship preparation programs and establish new preparation programs in rural areas. The limited duration position will provide administrative support for the program, allowing the program coordinator to focus on development and implementation of the preparation programs.

To provide education and outreach on fair housing laws and to investigate fair housing cases, the Subcommittee approved a one-time increase of \$146,584 Federal Funds expenditure limitation. In partnership with the U.S. Department of Housing and Urban Development (HUD), BOLI will use the funds to complete dated fair housing cases that have been dual-filed with BOLI and HUD, and to work with the Fair Housing Council of Oregon to provide education and outreach. Additionally, BOLI's Technical Assistance Program will provide training sessions throughout the state on changes to fair housing laws.

The Subcommittee approved the following budget note related to workforce needs of employees of Qualified Rehabilitation Facilities:

Budget Note:

The Bureau of Labor and Industries, in consultation with the Department of Administrative Services, will convene a stakeholder workgroup to include not more than four Qualified Rehabilitation Facilities (QRFs) or a representative representing a majority of the QRFs in the state; labor unions representing QRFs; at least one organization representing the disability rights community; and any other interest with employee or business interests related to QRFs that voluntarily participate, during the 2014 interim. The workgroup will meet at least four times to develop concepts to address the workforce support needs of employees with disabilities employed by QRFs. These concepts may be presented to the 2015 Legislative Assembly for possible introduction as a bill.

Oregon Medical Board

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating one position and 0.46 FTE in administration and the remaining reductions taken in services and supplies.

Board of Nursing

No revisions were needed to implement Package 091 Statewide Administrative Savings, consistent with the original placeholder reduction.

Board of Pharmacy

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, reallocating among expenditure accounts to affect permanent administrative cost reductions. Other Funds personal services reductions of \$3,693 and services and supplies reductions of \$1,503 are reallocated entirely to agency services and supplies.

Public Utility Commission

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating a mailroom assistant position (1.00 FTE). A portion of the reduction originally applied to services and supplies was shifted to personal services.

Real Estate Agency

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating one position and 0.50 FTE.

Board of Licensed Social Workers

No revisions were needed to implement Package 091 Statewide Administrative Savings, consistent with the original placeholder reduction.

Board of Tax Practitioners

No revisions were needed to implement Package 091 Statewide Administrative Savings, consistent with the original placeholder reduction.

ECONOMIC AND COMMUNITY DEVELOPMENT

Oregon Business Development Department

The Subcommittee increased the General Fund appropriation by \$89,679 to fully restore the Arts Commission's 2% supplemental General Fund ending balance holdback. Lottery Funds expenditure limitations were increased by a total of \$250,000 to partially restore the 2% supplemental Lottery Funds ending balance holdbacks to the Shared Services and Business, Innovation, and Trade Divisions. No additional Lottery Funds are allocated from the Administrative Services Economic Development Fund for this partial restoration of the holdback amounts, or for Lottery Funds expenditure limitation increases provided for compensation cost increases; the agency will finance these expenditures out of sufficient cash balances of Lottery Funds in the division budgets.

The Subcommittee established a \$1,150,000 Lottery Funds expenditure limitation for the Business, Innovation and Trade Division for support of the Oregon Manufacturing Extension Partnership and for port property redevelopment. The expenditure limitation is established on a one-time basis and will be phased out in the development of the agency's 2015-17 biennium current service level. The expenditure limitation was established to provide a special payment of an additional \$750,000 to support the Oregon Manufacturing Extension Partnership, and a special payment of \$400,000 to the Port of Port Orford for redevelopment of the Cannery Building owned by the Port.

The Subcommittee increased the Regional Solutions Other Funds expenditure limitation in the Infrastructure Finance Authority program area by \$9,349,999, and increased the general Infrastructure Finance Authority Other Funds expenditure limitation by \$240,594, to authorize distribution of lottery revenue bond proceeds to support Regional Solutions projects, and to pay bond-related costs, respectively. These Other Funds expenditure limitation increases are approved on a one-time basis only, and will be phased out in the development of the agency's 2015-17 biennium current service level.

The 2013-15 biennium budget includes authorization of up to \$10 million of lottery revenue bond proceeds for Regional Solutions projects. In the 2013 session, the Legislature established a \$1 Other Funds limitation on Regional Solutions project expenditures, pending submission of specific projects for review. A total of \$9,350,000 of Regional Solutions project expenditures were approved. The approved project names and associated funding levels are listed below:

- North Central Region – North Central Oregon Attainable Housing Revolving Loan Fund (\$2 million)
- South Central Region – Removing Stringent Air Quality Permitting Requirements (\$1.5 million)
- South Central Region – Innovation and Learning Center (\$500,000)
- Mid-Valley Region – White's Rail Siding (\$300,000)
- Mid-Valley Region – Carlton Water Infrastructure (\$500,000)
- Mid-Valley Region – Job Growers Workforce Investment Board (\$550,000)
- North Coast Region – Rainier Rail Corridor (\$2 million)
- South Coast Region – Portable Dredge Purchase (\$2 million).

The Subcommittee also approved a change in the use of \$12 million of Other Funds lottery revenue bond proceeds previously authorized in the 2013 session for transfer to the Special Public Works Fund. Of this amount, \$3 million of proceeds are redirected to the Marine Navigation Improvement Fund for coastal port dredging; with the remaining \$9 million of proceeds to be transferred to the Special Public Works Fund.

Finally, the Subcommittee approved the implementation of the agency's Package 091 reductions. The implementation includes permanent fund shifts in the financing of two agency positions in the Shared Services/Central Pool program area. The two positions, formerly Lottery Fund-financed, will now have 22% of their personal services costs funded by Other Funds generated by agency programs. This action supports a \$100,000 fund shift from Lottery Funds to Other Funds approved with Package 091 in the agency budget.

Employment Department

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating two positions in the Unemployment Insurance division (a Public Affairs Specialist at .75 FTE and an Information Support Specialist at 1.00 FTE), eliminating three positions in the Business and Employment Services division (an Executive Support Specialist, a Safety Specialist and an Office Specialist, 3.00 FTE), and eliminating one position in the Research division (an Economist, 1.00 FTE). A portion of the reduction was shifted from personal services to services and supplies.

House Bill 5201 includes an increase of eight positions (5.35 FTE) and additional expenditure limitation in the amount of \$3,947,126 Other Funds and \$4,757,762 Federal Funds for grant awards, supplemental federal funding for unemployment insurance programs, Office of Administrative Hearings caseload, and information technology needs.

Housing and Community Services Department

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, reducing number of months on three positions (two Information Systems Specialists with a reduction of 0.50 FTE each, and a Procurement and Contract Specialist reduced by 0.62 FTE). Over all, personal services were reduced by \$227,189 Other Funds and \$99,918 Federal Funds; services and supplies were reduced by a total of \$113,376 Other Funds and \$14,195 Federal Funds; and capital outlay was reduced by \$1,825 Other Funds. All reductions are allocated to the Business Operations unit of the agency's Central Services program.

The Subcommittee approved a restoration of \$42,326 of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. That represents 25% of the initial holdback. The funding is restored to the agency's General Fund programs as follows:

- Foreclosure Counseling (SB 1552): \$10,231
- Emergency Housing Assistance: \$11,625
- State Homeless Assistance Program: \$6,604
- Low Income Rental Assistance: \$1,122
- Oregon Hunger Response Fund: \$6,628
- Court Appointed Special Advocates: \$5,755
- Housing Choice Landlord Guarantee Program: \$361

The Transportation and Economic Development Subcommittee recommended operational funding for the 2014 state fiscal year for the Housing and Community Services Department after receiving a report on the results of the agency's review of services and delivery options. The goals of the review included identifying and eliminating duplication and fragmentation in service delivery, as well as efficiencies that could help to address an anticipated operating deficit of \$8 million in 2015-17. Report recommendations include simplifying program rules and reporting requirements; implementing shared services arrangements for some administrative functions; redesigning policy and governance structure to provide clear guidance and priorities; moving local service delivery partners toward performance based contracting over time; and moving food and volunteer programs to other areas of state government. The Subcommittee discussed the importance and expectation of a more detailed implementation plan for the report recommendations. Subcommittee members also conveyed the expectation that legislative policy committees should be the venue in which changes to agency advisory bodies are discussed and determined, and that such policy discussions not be circumvented by the Executive or budget process.

Given that the majority of recommendations require additional work to develop specific implementation plans, the Subcommittee recommendation for 2014 funding is predicated on continuing programs for the remainder of the biennium within the existing agency structure. The agency will begin the process of administrative rule review immediately, to begin identifying changes that will simplify grant administration and remove unnecessary reporting and monitoring requirements. Recommendations with budget and staffing implications will be proposed for implementation in conjunction with the 2015-17 budget process, along with changes to Key Performance Measures.

House Bill 5201 repeals three special purpose appropriations related to HCSD, and instead appropriates a total of \$8,765,066 million in General Fund to the agency; \$8.5 million of this is for fiscal year 2014 operations and \$225,000 is for a one-time increase in support for the Oregon Hunger Response Fund. Fiscal year 2014 agency operations costs amount to \$60,528,131 Other Funds, \$39,500,000 Federal Funds, \$122,795,359 Other Funds Non-Limited, \$54,000,000 Federal Funds Non-Limited, and 74.36 FTE. The above amounts include employee compensation distribution amounts, and are consistent with the 2014 operating expenditure limitation recommended by the Subcommittee on Transportation and Economic Development.

Additional one-time General Fund in the amount of \$1.5 million for the Emergency Housing Account and \$500,000 for the State Homeless Assistance Program was also approved (along with a corresponding increase of \$1.5 million in Other Funds expenditure limitation for the Emergency Housing Account). As these programs are ongoing, the Housing and Community Services Department is not anticipated to incur or capture additional administrative expenses from this supplemental funding. Other Funds expenditure limitation of \$2,555,025 is added to provide additional one-time support for affordable housing preservation, funded by lottery bonds authorized in Senate Bill 5703; \$55,025 of this amount is attributable to bond-related costs.

Department of Veterans' Affairs

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, shifting the majority of personal services savings in the Loan Program to services and supplies, in consideration of previous position reductions taken in the legislatively adopted budget (elimination of 12.00 FTE in the Loan Program). As modified, Package 091 reductions eliminate one position (0.20 FTE) and total \$16,426 in personal services, and \$136,794 in services and supplies in the Loan Program, and \$153,224 in services and supplies reductions in the Veterans' Home program.

The Subcommittee approved a restoration of \$43,959 of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. That represents 25% of the initial holdback. The funding is restored to the agency's General Fund programs in the following amounts:

- Counseling and Claims: \$2,198
- County Veterans Service Officers special payments: \$21,971
- Aid programs administered by the Oregon Department of Veterans' Affairs: \$19,342
- Special Payments to National Service Organizations: \$448

House Bill 5201 includes additional Other Funds expenditure limitation in the amount of \$6,230,000 for two additional positions (1.13 FTE), and planning, marketing, start up and operating costs associated with the second Veterans' Home in Lebanon, Linn County. The home is scheduled to open in the fall of 2014.

Federal Funds expenditure limitation in the amount of \$300,000 was established to accommodate the possible receipt of a federal grant for transportation services to veterans in highly rural areas of the state. Expenditure limitation was approved, with the understanding that the Department of Administrative Services would unschedule the limitation until the Oregon Department of Veterans' Affairs was notified that its grant application was successful. No additional matching funds or position authority is required to administer the funds, which will be passed through to Baker, Gilliam, Grant, Morrow, Sherman and Wheeler Counties. The agency anticipates a notice of award in April, 2014.

Oregon State Lottery

The Subcommittee approved a budget note requiring the Oregon State Lottery to submit a report to the Emergency Board on the feasibility of establishing a veterans-themed lottery raffle game.

Budget Note:

The Oregon State Lottery shall report to the Emergency Board, no later than September 2014, on the feasibility of establishing a dedicated lottery raffle game that has a veteran-oriented theme or indicates that the proceeds benefit veteran's education and economic development related to veterans. The report shall identify the impacts of establishing the game on the operations of the State Lottery, and include a projection of the level of net revenues available from a dedicated game for veteran's education and economic development, and a projection of the impact of the game on the level of net revenues otherwise available for transfer to the Administrative Services Economic Development Fund.

EDUCATION

Department of Community Colleges and Workforce Development

Based on their budgeted amount for their agency Operations budget, the Department of Community Colleges and Workforce Development (CCWD) has funding for the equivalent of 8.65 FTE in the General Fund budget passed by the 2013 Legislature. Given the demand for the General Fund related workload, the General Fund staff compliment should be closer to 13.00 FTE. As a result, CCWD estimated their General

Fund budget is underfunded by \$884,136. The agency identified almost \$350,000 in savings by keeping three positions vacant and switching the funding on another position, reducing the remaining General Fund gap to \$535,087. To fill this remaining shortfall, the Subcommittee approved the following one-time actions; (1) assumed additional revenue from work done by CCWD staff for the Higher Education Coordinating Commission (HECC) of \$64,000 to offset General Fund need and increased the Other funds expenditure limitation by this amount, (2) assumed \$100,000 of debt service savings from the delay of building projects at community colleges that is freed up to offset the Operations budget gap, (3) appropriated \$250,000 General Fund, and (4) transferred \$121,087 from the Strategic Fund of the Community College Support Fund to the agency Operations budget.

The Subcommittee approved the establishment of an Other Funds expenditure limitation in the amount of \$46,469 for the payment of the issuance costs associated with the sale of Lottery bonds for the Central Oregon Community College's Student Success Center in the remodeled Cascades Hall.

The Subcommittee did not restore any of the \$287,715 General Fund reduced in the Department of Community College and Workforce's legislatively adopted budget for the 2% supplemental ending balance holdback.

As a result of Package 091 relating to Statewide Administrative Savings in 2013, CCWD's Operations budget was reduced by \$357,844 total funds (\$39,363 General Fund, \$55,892 Other Funds and \$262,589 Federal Funds). These reductions will be made by eliminating one Accounting Technician position (1.00 FTE), reducing funding for hiring temporary employees, reducing in-state travel, and reducing the amount of resources for contracting out for services. The impact of these reductions will limit the agency's flexibility in addressing and completing short term projects that are requested of the agency or unanticipated needs like information server failures that might occur. These actions will also limit the agency's ability to hire people with specialized expertise that agency staff does not have.

Department of Education

The Department of Education's (ODE) current budget includes \$9.4 million for the Career and Technical Education Revitalization Grant Program as authorized in ORS 344.075. This bill increases the amount available for the program by a one-time \$2 million General Fund appropriation. Grants awarded through this program must be used to enhance the collaboration between education providers and employers by: (1) developing or enhancing career and technical education programs of study; (2) expanding the professional growth of and career opportunities for students through career and technical education programs; (3) assessing the ability of each career and technical education program to meet workforce needs and give students the skills required for jobs in this state that provide high wages and are in high demand; and (4) supporting the achievement of the high school diploma requirements

The Legislature in 2013 provided an additional \$7.5 million General Fund for the Career and Technical Education (CTE) Revitalization Grant Program, and this bill adds a further \$2 million General Fund to the program without adding any resources for the administration, monitoring and technical assistance related for the program. The Subcommittee approved a transfer of \$230,537 General Fund from the Grant-in-Aid budget of the agency to the Operations budget, and the establishment of three positions (1.25 FTE) for these functions.

A special purpose appropriation to the Emergency Board of \$4.6 million General Fund was made in 2013 for student assessments. The Subcommittee approved the repeal of this special purpose appropriation, and instead approved a \$4.4 million General Fund direct appropriation

to ODE to augment the \$16 million total funds currently in the agency's budget for student assessments. This additional funding is to be used to purchase a summative assessment system tied to the Common Core standards as well as providing resources to school districts for formative and interim assessment tools. The Department of Administrative Services was instructed to unschedule this additional \$4.4 million until final negotiations with the assessment contractors are completed.

Budget Note:

The Department of Education is instructed to provide at least \$2 million of the total amount in the budget for student assessments as payments to school districts for formative and interim assessment tools.

ODE's Early Learning Division received an additional \$10.1 million Federal Funds in resources through the Race to the Top grant program of the U.S. Department of Education. The agency plans to spend \$5.5 million of these funds during the 2013-15 biennium. The funds will be used for a variety of purposes including increasing the use of the Tiered Quality Rating and Improvement System (TQRIS), professional development of early learning providers, and for a statewide referral system for information on early childhood services. The Subcommittee approved Federal Funds expenditure limitation increases split between the Early Learning Grant-in-Aid budget for grants to organizations (\$3,955,190 Federal Funds) and the agency's Operations budget (\$1,547,971 Federal Funds) for contracts, staffing and other agency costs. Seven limited duration new positions (4.11 FTE) were approved for establishment. Five current positions will also be funded with these new resources.

The Subcommittee approved an additional one-time \$1.0 million General Fund appropriation for the Long Term Care and Treatment programs which provide educational services to students in residential and day treatment centers as defined in ORS 343.961. In approving this additional funding, the Subcommittee expects all of the \$1.0 million will be provided to the entities who directly provide educational services to these students.

Budget Note:

Prior to May 1, 2014, the Department of Education is instructed to provide the School Funding Task Force established by House Bill 2506 (2013) with information to assist the Task Force in formulating recommendations relating to the level and allocation of funding for the Long Term Care and Treatment program. This information must include: (1) the actual costs of providing adequate and comparable educational services to students who receive services under the program; (2) various alternatives for allocating and distributing funding to these programs in an equitable manner to maximize the amount that is used for direct educational services to these students; (3) alternatives of metrics for measuring the effectiveness of the programs and providers of these educational services; and (4) other information the Task Force requests. The Task Force, with the assistance of the Department, shall work with various stakeholders including providers, school districts and others in formulating recommendations to the 2015 Legislature regarding the level and distribution of funding for the program.

The 2013 Legislature provided \$1,789,557 General Fund for a special purpose appropriation to the Emergency Board for program funding for the second year of the biennium for youth development grants, performance-based contracts, and services provided at the local level. The Subcommittee approved the repeal of this special purpose appropriation, and redirected those resources as a General Fund appropriation to the Department of Education. The agency's Youth Development Division submitted a plan for investing and distributing these funds to the Interim Joint Ways and Means Committee in January 2014 which approved the use of these funds for the Youth and Innovation Grant Fund. This Fund

provides resources for new innovative approaches to improve education and workforce success for those youth disconnected or at risk of disconnecting from the education system and labor market. Most of this funding (\$1.6 million General Fund) will be for grants to local entities, while the remaining \$189,557 General Fund will be used for the administration of the youth development programs.

The Subcommittee approved a total of \$5,948,790 General Fund in restorations to the ODE budget, representing just under 70% of the amount reduced in the legislatively adopted budget for the 2% supplemental ending balance holdback. All of the 2% reductions were restored for the following programs: (1) Oregon Pre-Kindergarten program (\$2,548,483); (2) other early learning programs (\$673,910) including Early Learning Hub funding, Health Families Oregon, Relief Nurseries, and Early Learning Kindergarten Readiness grants; (3) youth development grant programs (\$114,982); (4) staffing costs at the Oregon School for the Deaf (\$222,340); and (5) the newly authorized strategic education initiatives (\$436,976). Other restorations were \$1,080,405 for the Early Childhood Special Education programs, and \$562,775 for the Early Intervention program. Finally, a total of \$308,919 in the agency Operations budget was restored for nursing program support to school districts, youth development program administration, and licensing of Head Start programs.

As a result of Package 091 relating to Statewide Administrative Savings in 2013, ODE's Operations budget was reduced by \$814,374 total funds. The budget passed by the 2013 Legislature included over \$75 million total funds in new or expanded initiatives without a corresponding increase of resources in administrative activities. Based on this, the Package 091 related reductions for ODE did not include any staff reductions; but included service and supply cuts to the budget, personnel, accounting and payroll, and procurement functions totaling \$280,576 total funds. Another \$533,798 total funds was reduced from the information technology budget, most of it coming from resources for assessment related contracts. Overall, \$276,887 General Fund, \$123,622 Other Funds, and \$413,865 Federal Funds was reduced from the ODE Operations budget.

The Federal Funds expenditure limitation for early learning programs is increased by \$2.2 million to reflect a larger carry-forward of child care related funds from 2011-13 and larger current biennium revenues from the federal Child Care Development Fund. These additional revenues will be used to increase funding for the Employment Related Day Care program administered by the Department of Human Services.

State School Fund

The State provides payments funded by the State School Fund for Local Option Equalization Grants authorized in ORS 327.339. The Department of Education (ODE) makes those grant payments to school districts as Other Funds, but the current budget does not have sufficient Other Funds expenditure limitation for the current biennium. The Subcommittee approved a \$3,535,581 increase in Other Funds expenditure limitation which is the estimate at this time of the grants that must be paid during 2013-15.

Higher Education Coordinating Commission

In development of the 2013-15 budget for the Higher Education Coordinating Commission (HECC), there was an inadvertent double counting of funding of \$249,175 General Fund in the costs of the Commission's meeting and operating costs. The Subcommittee reduced this amount from the HECC budget.

The Subcommittee did not restore any of the \$45,957 General Fund reduced in the Higher Education Coordinating Commission's legislatively adopted budget for the 2% supplemental ending balance holdback.

Oregon Education Investment Board

The Subcommittee restored \$30,794 General Fund to the Oregon Education Investment Board (OEIB) which represents 25% of the amount reduced in the OEIB's legislatively adopted budget for the 2% supplemental ending balance holdback. This restoration will allow the OEIB to fund data analysis and policy research on best practices, investment strategies, and polices relating to early learning and primary literacy.

The OEIB and other education agencies presented an initial business case and related project management materials for the Statewide Longitudinal Data System to the Education Subcommittee of the Joint Committee on Ways and Means. The Education Subcommittee recommended the project staff continue to refine the business case, provide more detailed planning and project management materials, and contract with an independent Quality Assurance contractor to move on to the next steps in the implementation of this project. This work is to be completed with existing resources in the Oregon Department of Education's budget.

Budget Note:

The Oregon Education Investment Board (OEIB) is directed to work with the Oregon Department of Education (ODE), the Higher Education Coordinating Council (HECC), other education related agencies, and the Office of the State Chief Information Officer to refine the business case and develop a comprehensive set of foundational project management documents including a detailed project budget and schedule for the design, development and implementation of the State Longitudinal Data System for P-20W Education. The OEIB, ODE, HECC and other agencies must follow State Chief Information Officer standards in the development of these materials; and submit them to the State Chief Information Officer for review in compliance with Department of Administrative Services and State Chief Information Officer rules, policies and standards for project review, approval and oversight. An independent Quality Assurance contractor must be selected to complete quality control reviews of the refined business case and foundational project management documents. In addition, the independent Quality Assurance contractor must complete a project risk assessment. Prior to requesting additional funding for the Statewide Longitudinal Data System, OEIB and other agencies must submit the quality control reviewed business case and foundational project management documents and the project risk assessment, along with a recommendation on the project from the State Chief Information Officer to the Legislative Fiscal Office. The OEIB and other agencies are directed to report to the Emergency Board during each of the Emergency Board's meetings prior to January 1, 2015 on the status of the project and/or to request the authority to proceed with the project once the above requirements have been met.

Oregon Health and Science University

The Subcommittee approved a total of \$200,035,290 Other Funds expenditure limitation in the Department of Administrative Services for disbursement of bond proceeds to Oregon Health and Science University (OHSU) for the construction of research, clinical, other related facilities, and for bond related costs for the expansion of the OHSU Cancer Institute. Senate Bill 5703 contains authorization to issue up to \$161,490,000 in Article XI-G general obligation bonds (debt service to be paid with General Funds) and \$38,545,290 in lottery bonds (debt service to be repaid with Lottery Funds) for the Cancer Institute for disbursement to OHSU. Before these Article XI-G and Lottery bonds may be issued, OHSU must raise at least \$800 million in gifts, grants and other revenues through OHSU's Cancer Challenge campaign. The bond proceeds will be used: (1) to construct a research building on the Schnitzer Campus which will include wet laboratory facilities, bio-computing space and research support facilities; and (2) for additional floors in the Center for Health and Healing II (CHH II) building already planned for construction for clinical trial space. Debt service payments on these bonds to be paid beginning in the 2015-17 biennium are estimated at \$23,357,272 General

Fund and \$6,669,787 Lottery Funds. A budget note is included in the Oregon Health Authority section of this budget report instructing OHSU, other health care providers and Coordinated Care Organizations to develop recommendations relating to access to services for Medicaid clients.

Oregon Student Access Commission

Funding for the Oregon Opportunity Grants is increased by \$2.3 million in the Oregon Student Access Commission's (OSAC) budget by increasing the expenditure limitation for Lottery Funds funded by allocations from the Education Stability Fund. This amount is anticipated to provide an estimated 1,150 more grants to post-secondary students at an average of \$2,000 during the 2013-15 biennium. These additional resources are from carry-forward funds from the 2011-13 biennium that are available for this purpose.

The Subcommittee did not restore any of the \$2,332,612 General Fund reduced in the OSAC's legislatively adopted budget for the 2% supplemental ending balance holdback, almost all of which was reduced from the Oregon Opportunity Grant program. As noted above, \$2.3 million of Lottery Funds was added to this program for the remainder of the biennium.

As a result of Package 091 relating to Statewide Administrative Savings in 2013, OSAC's Operations budget was reduced by \$41,153 total funds (\$17,284 General Fund and \$23,869 Other Funds). The Commission plans to take \$19,030 total funds of this reduction in State Government Service Charges since Commission staff has assumed some of the administrative responsibilities (without new resources) that the Department of Administrative Services (DAS) provided in the past. The remaining reductions will be taken from other services and supplies (\$11,290 total funds), Office Expenses, and other services and supplies categories. Since the original 091 reduction was split between personal services and services and supplies, all of the original \$31,666 total funds in the personal services reduction will have to be transferred to services and supplies category.

Teacher Standards and Practices Commission

The Teacher Standards and Practices Commission's (TSPC) budget was reduced by \$13,537 Other Funds as a result of the passage of the Package 091 relating to Statewide Administrative Savings. The Commission will take these reductions by cutting \$8,135 from the budget for overtime and related personal services, and \$5,402 from other services and supplies.

Oregon University System

The Subcommittee approved a special one-time General Fund appropriation of \$2,000,000 for the four technical and regional universities and Portland State University to help fund new compensation agreements for classified staff. Of the \$2,000,000 appropriation, \$850,000 is for Portland State University, with the remainder to be shared by Eastern Oregon University, Southern Oregon University, Western Oregon University, and the Oregon Institute of Technology. The Subcommittee also approved a one-time \$500,000 General Fund appropriation to both Eastern Oregon University and Southern Oregon University as temporary bridge funding to assist the universities for the remainder of the biennium as they address budget shortfalls.

The Subcommittee also disappropriated \$4,500,000 General Fund from the appropriation supporting the Chancellor's Office with direction the Chancellor's Office utilize existing fund balances to continue operations for the remainder of the 2013-15 biennium. A total of \$3.5 million General Fund was appropriated to the Emergency Board as a special purpose appropriation to be allocated for future costs associated with higher

education governance changes, including costs incurred by the Higher Education Coordinating Commission as duties and responsibilities are transferred from the Chancellor's Office to the Commission and for impacts on the budgets of the four technical and regional universities.

The Subcommittee approved the following budget note related to the closure of Blue Mountain Recovery Center in Pendleton, and clarified that this work should be done within the existing Oregon Solutions General Fund budget of \$2.2 million for 2013-15. The parties involved are expected to include a number of local and regional entities, as well as the Department of Administrative Services, Oregon Business Development Department, Department of Corrections, Oregon Health Authority, Department of Veterans' Affairs, and the Regional Solutions program within the Governor's Office. Other parties may be identified as the work proceeds.

Budget Note:

The closure of the Blue Mountain Recovery Center will have a major economic impact on the city of Pendleton and the surrounding region. In order to address the challenges associated with the closure, a state and local conversation needs to occur, and a strategy needs to be developed, to mitigate the effects and chart a path forward for the community. The strategy should address how the state can invest resources in the community to ensure the economic effects on the community as a whole are addressed, to the extent possible. The strategy should also seek to leverage investments from the federal government in addressing the challenge and engage other private and civic organizations to the extent they can be of assistance. In carrying out the development of a strategy, the Oregon Solutions program at Portland State University shall provide staffing to bring the needed parties together to develop a mutually supported plan. The Oregon Solutions program shall report in September 2014 to the Emergency Board on the plan.

HUMAN SERVICES

Commission for the Blind

The Subcommittee approved an updated Package 091 Statewide Administrative Savings in which a small portion of the agency's reduction was moved from services and supplies to personal services. The Subcommittee also approved the restoration of \$31,287 of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. This represents 100% of the initial holdback.

The agency's budget is reduced by \$1,043,821 Other Funds expenditure limitation and 0.75 FTE to reflect the elimination of the Oregon Industries for the Blind program effective December 2013. This was an alternative work and vocational program specializing in serving clients with multiple disabilities who are both developmentally disabled and blind. Historically the program had served about 40 clients, and all clients have now been placed in other programs.

Oregon Health Authority

The Oregon Health Authority (OHA) budget is organized into several program areas including Health Care Programs, Addictions and Mental Health, and Public Health, as well as Central and Shared Services. House Bill 5201 adjusts the OHA budget for updated pricing of program caseloads, costs, and revenues to help "rebalance" the budget. This information was presented at the January 2014 meeting of the Interim Joint

Committee on Ways and Means. Most notable are additional costs of \$26.9 million General Fund related to loss of federal match for Alcohol & Drug residential facilities that have more than 16 beds, claims costs for hospital patients thought to be eligible for Medicaid but not yet through the formal eligibility process, and additional costs to keep Blue Mountain Recovery Center open through March 2014. The rebalance also includes \$67.9 million General Fund savings, related to caseload changes, federal match rate changes, and one-time Other Funds revenues received above forecasted amounts.

The approved rebalance plan includes additional Federal Funds expenditure limitation of \$1.1 billion mostly related to faster enrollment of new clients under the Affordable Care Act (ACA) expansion than was originally forecast. The plan also includes some agency restructuring. A new budget structure called Health Policy Programs is created, with budget and staff being transferred from Central Services and Medical Assistance Programs. A second budget structure is created for the transfer of the Oregon Health Licensing Agency into OHA effective July 1, 2014 per House Bill 2074 (2013).

The agency continues to face a number of budget risks that were not explicitly included in the rebalance plan. These include changes to caseloads, federal sequestration reductions, the Oregon State Hospital budget, and state expenditures required to meet the federal Designated State Health Programs (DSHP) waiver conditions. House Bill 5201 establishes a new special purpose appropriation of \$24 million, to be allocated to OHA or the Department of Human Services for caseload costs or other budget challenges that the agencies are unable to mitigate.

In addition to the rebalance adjustments, the adjusted budget reflects a number of actions to be taken as a result of the \$38.8 million General Fund withheld in the legislatively adopted budget for the 2% supplemental ending balance. The Subcommittee approved a restoration of \$9.7 million as part of the statewide restoration. That represents 25% of the initial holdback. Other actions taken include program reductions of \$4 million General Fund and the use of \$25.1 million in one-time revenues.

With the addition of certain other actions beyond that already described, the approved adjustments result in an overall \$1.1 billion increase in the agency's total funds budget, but a \$27.2 million General Fund decrease. These actions also result in a \$36.4 million increase in Other Funds expenditure limitation, a \$1.1 billion increase in Federal Funds limitation, and an increase of 39 positions (20.74 FTE). These numbers do not include changes related to employee compensation cost changes.

A more detailed description of each program area follows.

Health Care Programs

The budget adjustments in House Bill 5201 reflect a net \$62.6 million decrease in General Fund in the Medical Assistance Programs (MAP) budgets, with a \$24.8 million increase in Other Funds limitation and a \$1.2 billion increase in Federal Funds limitation.

The rebalance plan for MAP approved by the Subcommittee includes overall savings of \$67.9 million General Fund, related to caseload changes, federal match rate changes, a reduction in the clawback payment to the federal government, and one-time Other Funds revenues received above forecasted amounts. Increased costs include a \$1.8 million shortfall in tobacco tax revenue as a result of the latest forecast. The loss of federal match for Alcohol and Drug residential facilities that have more than 16 beds results in a \$15.7 million General cost. The approved rebalance includes a cost of \$7.0 million General Fund to cover claims costs for hospital patients thought to be eligible for Medicaid but not yet through the

formal eligibility process. During the period before the patient completes the formal eligibility process, the federal match for services already received is at the state's regular match rate. The rebalance changes also include an additional \$1.2 billion in Federal Funds expenditure limitation, primarily because the state is enrolling new clients under the ACA expansion faster than originally forecast.

The MAP budget is also affected by two organizational changes included in the rebalance. A total of \$34 million General Fund that was previously in the MAP budget is transferred to a new budget structure called Health Policy Programs. In addition, a total of \$16.7 million General Fund and \$50.2 million total funds is transferred from Addictions and Mental Health to MAP. This completes another component of the transfer that eventually moves these programs receiving Medicaid match into the CCOs, and so into the MAP budget.

Health Policy Programs will also include the transfer of the Transformation Center from Central Services. The final resulting budget for Health Policy Programs will be \$44.1 million General Fund, \$129.4 million total funds, and 128 positions (122.37 FTE). All these adjustments net to zero agency-wide. As a part of the approved rebalance, a second new budget structure is created for the Oregon Health Licensing Agency, which will transfer to OHA on July 1, 2014 as a result of House Bill 2074 (2013). This program will then be called the Health Licensing Office. The second year budget amount of \$3.8 million Other Funds is added to OHA, as well as the 35 positions (17.50 FTE) in the current agency. There is a corresponding reduction to the budget of the Oregon Health Licensing Agency.

The Subcommittee approved a restoration of \$20.8 million of the 2% supplemental ending balance holdback that was included in the MAP original legislatively adopted budget for 2013-15. This is funded with one-time revenues available in the budget. The agency expects to address the remaining \$2.1 million shortfall by reducing the 2014-15 fee-for-service inflation adjustment for the Oregon Health Plan from 2.4% to 1.2%.

The final budget adjustments include additional General Fund savings of \$24.4 million as a result of the Children's Health Insurance Reauthorization Act (CHIPRA) bonus that was announced in December. A total of \$1.9 million General Fund and \$5.0 million total funds is added to the MAP budget to cover compensation changes for home health care workers who are not state employees. A total of \$12.9 million had been included in a special purpose appropriation for this purpose. That amount is fully distributed to OHA and the Department of Human Services to cover these costs.

The Subcommittee approved the following budget note relating to the health care system, and the role of Oregon Health and Science University within that system:

Budget Note:

The Oregon Health Authority will work with health systems, Coordinated Care Organizations, and health care providers to develop recommendations that ensure that Medicaid clients have access to medically appropriate and necessary inpatient or outpatient health services. Factors to be considered will include:

- (a) The acuity of the patient's condition and the urgency of the patient's need for treatment;
- (b) The role of Oregon Health and Science University as the state's only public academic health center;
- (c) The role of Oregon Health and Science University as a health care provider as well as its capacity relative to other hospitals, clinics or facilities in the community; and

(d) Advancing the goals of the triple aim, including factors such as:

- (A) delivery of quality care
- (B) cost
- (C) convenience to the patient
- (D) patient's access to care

OHA will report on the recommendations to the appropriate legislative policy committees before the 2015 session.

Addictions and Mental Health

The budget adjustments included in House Bill 5201 for Addiction and Mental Health (AMH) reflect a net decrease of \$3.2 million General Fund, an increase of \$9.2 million Other Funds limitation and a decrease of \$36.6 million Federal Funds limitation.

The rebalance plan approved by the Subcommittee includes a cost of \$2 million General Fund to keep Blue Mountain Recovery Center open until the end of March 2014. This is offset by savings of \$0.2 million General Fund as a result of the increase in the federal match rate. In addition, the budget is decreased by \$19.4 million General Fund as a result of transfers and technical adjustments. This is primarily the result of the transfer of another component of the remaining programs in AMH that will be moved to the CCOs during this biennium.

The Subcommittee approved a restoration of \$11.4 million of the 2% supplemental ending balance holdback that was included in the AMH original legislatively adopted budget for 2013-15. The agency expects to address the remaining \$1.9 million shortfall by eliminating the development of one 5-bed residential treatment home, and delaying the opening of two others by a few months.

If House Bill 4124 becomes law, the current youth suicide prevention coordinator in Public Health will move to AMH and take on a number of new responsibilities, including a new focus on intervention. AMH will coordinate with Public Health on funding to continue a position in Public Health that will continue to focus on prevention. Both these positions will have an important role to play as the new investments in children's mental health are implemented.

The Subcommittee approved a General Fund appropriation of \$50,000 for the Buckley sobering center of Willamette Family Treatment Services. This is one-time funding to establish a pilot at the center, in order to determine the efficacy of allowing the sobering center to sign clients up for the Oregon Health Plan, if appropriate, as well as the effectiveness of including peer support navigators on staff to facilitate on-going treatment. AMH and the center will report the results of the pilot during the 2015 legislative session.

House Bill 5201 includes an additional \$2.9 million General Fund to increase rates for Alcohol and Drug adult residential facilities. House Bill 5008 (2013) set aside a special purpose appropriation of \$3.3 million for this purpose, and the agency was directed to do a study on both the youth and adult systems. The agency presented that study to the 2014 Legislature. The \$2.9 million will allow the agency to increase the indigent (non-Medicaid) rate for adults from the current \$105.50 per bed per day up to \$120.00 (both rates include the current \$20 rate for room and board). This increase will be for both years of the biennium. This brings the indigent rate up to the same level as the Medicaid fee-for-service and CCO rate. In addition, the room and board rate will be increased from \$20.00 to \$24.00 for indigent, fee-for-service and CCOs,

effective January 1, 2014. It is not ideal to increase the room and board rate, because that portion of the total rate cannot be matched. However, an increase in the treatment portion of the rate would flow through the CCO budgets, and they are capped at this time.

The Subcommittee approved the agency plan to spend the remaining \$10 million Other Funds revenues from the increase in the cigarette tax that was dedicated to community mental health programs. AMH plans to invest \$5 million of the funding in rental assistance programs through the current structures within the agency. For the other \$5 million, AMH plans to partner with the National Alliance on Mental Illness (NAMI) and the Oregon Residential Provider Association (ORPA) for development of supported housing for individuals with mental illness, who will seek out grants, gifts and contributions to supplement the state money to support this development. The state funding will provide not more than 20% of the costs for the construction of the housing, and up to 50% of the start-up costs of the housing. The partners will convene a work group to advise in developing and prioritizing the list of projects. In order to ensure that the money available is invested this biennium, timelines will be established for funds to be committed. Funds that are not committed by those deadlines will be utilized for additional rental assistance funding. The partners have agreed on a Memorandum of Understanding that lays out these details. This \$5 million funding is to be considered one-time for purposes of 2015-17 budget development. The Subcommittee approved the following budget note:

Budget Note:

Addictions and Mental Health, the National Alliance on Mental Illness, and the Oregon Residential Provider Association shall report back to each of the interim Emergency Board meetings on the status of all projects being considered or funded. The report should include information on each project, including location, timelines, various funding sources, number of housing units total, and number of housing units specifically for persons with mental illness. At least 10 days before a contract is signed by the Oregon Health Authority for any specific project, the agency shall notify Legislative Leadership and the Legislative Fiscal Office of their intent to sign a contract and the details of the contract.

Public Health

The budget adjustments included in House Bill 5201 for Public Health reflect a net increase of \$1.2 million General Fund, and a decrease of \$0.1 million Other Funds limitation and \$0.5 million Federal Funds limitation.

The Subcommittee approved a restoration of \$0.7 million, or all of the 2 % supplemental ending balance holdback that was included in the Public Health legislatively adopted budget. The special purpose appropriation for dental pilot projects of \$100,000 was eliminated and placed in this budget. This will enable the agency to provide staff to implement the program originally envisioned in Senate Bill 738 (2011). The Subcommittee also approved additional funding of \$270,000 for breast and cervical cancer screening services. About \$100,000 of this was needed to backfill funding shortfalls recently communicated to the agency by the Komen Foundation.

Public Health programs had three fee schedules that were approved by the Department of Administrative Services and implemented administratively during the interim. These were ratified as a part of House Bill 5202, the statewide fee ratification bill. These include the fees related to the regulation of non-transplant anatomical research recovery organizations, registration of medical marijuana facilities, and the Oregon State Public Health Laboratory fees for communicable disease tests.

The Subcommittee approved the following budget note:

Budget Note:

The Oregon Health Authority will report to the Emergency Board in September 2014 on plans to appoint a state dental director as part of the agency's 2015-17 budget request. The report will include a position description outlining the duties of this position and the estimated costs to fill the position.

Central and Shared Services/Statewide Assessments and Enterprise-wide Costs

The budget adjustments included in House Bill 5201 reflect net decreases of \$7.3 million General Fund, \$3.6 million Other Funds limitation and \$81.9 million Federal Funds limitation.

The reductions in these budgets are primarily the result of transferring the budget and staff from the Office of Health Policy and Research and the new Transformation Center, both currently in Central Services, over to the new Health Policy Programs. These actions are included in the rebalance. The Subcommittee approved a restoration of \$1.8 million, or all of the 2% supplemental ending balance holdback that was included in the legislatively adopted budget.

An updated Package 091 Statewide Administrative Savings was approved in which a portion of the agency's reduction was moved from services and supplies to personal services. These reductions are all in Shared Services, which for OHA are the information technology services provided to both OHA and the Department of Human Services. One of the strategies for efficiencies is to do more projects with agency staff, rather than hiring contractors to perform the work at a higher price. The agency also expects to reduce expenditures related to mainframe printing by working with recipients to see which reports are still used. There are also opportunities to standardize software tools and reduce the amount of annual maintenance and support required.

Department of Human Services

The Department of Human Services (DHS) 2013-15 budget is organized through eight budget structures and five appropriations. The budget structures reflect five direct program areas (Self Sufficiency, Child Welfare, Vocational Rehabilitation, Aging and People with Disabilities, and Developmental Disabilities) and three program support functions (Central, Shared Services, and State Assessments and Enterprise-wide Costs). In addition, the agency's rebalance plan approved by the Subcommittee as part of House Bill 5201 adds a new program structure – Program Design Services – to consolidate and better capture cross-program work, such as licensing and regulatory oversight. The funding and position transfers from the programs to the new structure drive decreases in program budgets that net out across the agency; these should not be confused with program reductions.

Setting aside statewide budget issues, the agency's rebalance plan, which was presented at the January 2104 meeting of the Interim Joint Committee on Ways and Means, generates a net savings of \$0.5 million General Fund. This net positive position reflects both costs and savings tied to agency caseloads, costs per case, and a slightly higher federal percentage for FMAP eligible costs. It also accounts for new program funding gaps identified since the 2013 session, including \$2.2 million General Fund needed to avoid going to a wait list for Vocational Rehabilitation services and \$1.9 million General Fund to cover a 6% interim rate increase for employment services providers in the Developmental Disabilities program.

The rebalance plan also contains several technical adjustments/transfers within the agency and between DHS and the Oregon Health Authority. Internal DHS changes, mostly tied to allocating costs and budget with more precision than was used during budget development, net to zero. There is a net increase of \$1.8 million General Fund in the DHS budget due to the realignment of costs between DHS and OHA associated with mental health facility development and outreach services; changes between the two agencies net to zero.

In addition to rebalance adjustments, the Subcommittee approved a direct restoration of \$11.4 million General Fund withheld in the legislatively adopted budget for the 2% supplemental ending balance; this represents 25% of the holdback amount. Through the use of one-time revenues in both OHA and DHS, including \$3.3 million Federal Funds in bonus revenue received under the Supplemental Nutrition Assistance Program (SNAP) and \$15.0 million Federal Funds in Temporary Assistance for Needy Families (TANF) carryforward revenue, the remaining holdback of \$34.2 million General Fund was covered. The Subcommittee did not make any program reductions, but budget risks do remain. These include changes to caseloads, final sequestration actions, potential federal penalties, litigation and other legal costs, and federal rule changes affecting home care workers.

The Subcommittee approved several other changes (additions) beyond the rebalance and statewide actions. The most significant of these is a series of investments totaling \$8.3 million General Fund (\$9.4 million total funds), which is sourced by \$26 million General Fund set aside side for senior programs during the 2013 Special Session. Overall, House Bill 5201 increased the agency's budget by \$66.8 million General Fund, \$27.0 million Other Funds, and \$125.4 million total funds, or about 2.4% overall. The net change to positions is an increase of 1 position and a decrease of 3.49 FTE, which reflects a mix of phase-ins, position eliminations, and classification changes.

A more detailed description of each program area follows. For context regarding caseload changes, the 2013-15 legislatively adopted budget was based on the spring 2013 caseload forecast; the rebalance adjustments in House Bill 5201 factor in caseload and cost changes tied to the fall 2013 forecast, published in December 2013.

Self Sufficiency

The budget adjustments approved by the Subcommittee for the Self Sufficiency (SS) program reflect net decreases of \$19.8 million General Fund, \$13.1 million Other Funds limitation, \$7.4 million Federal Funds limitation, and 77 positions (77.00 FTE).

Rebalance adjustments account for projected growth of about 3% in the overall 2013-15 SNAP caseload from the previous forecast. Embedded in the net increase is a decrease in the number of SS households receiving SNAP, while the number of Aging and People with Disabilities households receiving SNAP continues to grow. Caseloads in the TANF cash assistance programs are down 1% from the spring numbers, at a biennial average of 33,591 families. Overall caseload savings of \$1.0 million General Fund are included in the agency's rebalance calculation. Budget and program risks for these economically-sensitive caseloads include final structure of the SNAP program upon federal reauthorization, growth in participating households associated with increased Medicaid enrollments under the Affordable Care Act, and possible extension of unemployment benefits.

To support implementation of a new program structure, Program and Design Services (PDS), \$9.4 million total funds and 75 positions (75.00 FTE) are transferred out of SS and into PDS. Technical adjustments and transfers account for a decrease of \$44.9 million total funds and 2

positions (2.00 FTE); the largest portion is \$33.4 million totals funds associated with moving the budget for the Modernization project from SS to the Office of IT Business Supports, which is part of the new PDS budget structure.

The Subcommittee approved use of \$18.3 million in one-time federal revenues (SNAP bonus and TANF carryforward) to help fully restore the 2% holdback. Another change outside the agency's rebalance plan is a one-time investment of \$200,000 General Fund to support nutritional programs. Half of the money will help increase the number of summer and after-school food sites by at least 50 over the next year through offering technical assistance and implementing practices to help sustain programs into the futures. The other half, which will be matched with \$100,000 in federal dollars, will be used to help seniors and other eligible groups or individuals with low participation rates access SNAP benefits, update online tools, and develop client education materials around protecting benefit cards.

An increase of \$2,200,000 Other Funds expenditure limitation was also approved by the Subcommittee and should allow the Employment Related Day Care (ERDC) program to achieve an average monthly caseload of 8,500 over the last 12 months of the biennium. One-time funding to support this increase is available due to a higher than anticipated amount of Child Care Development Fund (CCDF) carryforward revenue from the 2011-13 biennium. While the budget continues to be inadequate to meet program needs – there are currently over 800 families on the waiting list – the Legislature is committed to improving program effectiveness and flexibility within available resources. With this goal in mind, the Subcommittee adopted the following budget note:

Budget Note:

The Oregon Department of Education - Early Learning Division's Office of Child Care and the Department of Human Services will convene a workgroup of stakeholders to develop a set of policy recommendations on how best to modify the ERDC program to provide child care subsidies to working parents enrolled in post-secondary higher education. The agencies will report these recommendations back to the Emergency Board in May 2014; the expectation is that rulemaking to implement legislatively approved changes would follow soon after. Program elements to address within the recommendations should include eligibility criteria, work hour requirements, school attendance verification, academic standing expectations, limitations on assistance, TANF leavers, families having children with special needs, program exit income limits, child care quality, data reporting, caseload priorities, and program evaluation.

Child Welfare

The budget adjustments approved by the Subcommittee for the Child Welfare (CW) program reflect an increase of \$16.5 million General Fund, a decrease of \$1.6 million Other Funds limitation, an increase of \$5.2 million Federal Funds limitation, and a decrease of 18 positions (18.00 FTE).

While forecasts for individual CW caseloads have fluctuated between the spring and fall forecasts, these changes did not drive any budget adjustments. The rebalance does include savings from a change in the Federal Medical Assistance Percentage (FMAP), decreasing General Fund need by \$0.9 million. Based on the latest federal estimates, the 2013-15 biennial average FMAP rate will increase from 63.06% to 63.40%, which reduces the state contribution percentage. This change also affects other agency programs.

The approved budget adjustments include \$0.3 million General Fund to correct an error made in 2013-15 budget development. In the agency's 2011-13 budget, a one-time revenue source (federal grant) was used to sustain the post-adoptions program. However, the one-time action was not

reversed as planned. A portion of the FMAP General Fund savings is used to cover the oversight and maintain the program at the 2013-15 legislatively adopted level. Also included is spending authority and eight limited duration positions (8.00 FTE) to support work under a federal grant. DHS received legislative approval to apply for the grant, which supports recruiting resource families for foster children, in May 2013.

To support the new program structure, Program and Design Services (PDS), \$4.0 million total funds and 26 positions (16.00 FTE) are transferred out of CW and into PDS. Technical adjustments and transfers account for an increase of \$1.7 million total funds for this program.

The Subcommittee added \$800,000 General Fund to establish necessary legal, financial, and administrative foundations to launch a Pay for Prevention effort in Oregon. The money will go to the Center for Evidence-Based Policy at OHSU for conducting economic research, developing provider capacity, and building a performance measurement, accounting and reporting system. The ultimate goal of the initiative is to identify young children most at-risk, implement evidence-based supports designed to achieve specific outcomes, and invest in performance-based contracting that links payment to outcomes through social impact financing. The Subcommittee approved the following budget note related to the project:

Budget Note:

By January 1, 2015, the Office of the Governor and the Center for Evidence-Based Policy at OHSU will jointly report to the Human Services Subcommittee of the Emergency Board on how the Pay for Prevention money is being spent and project progress. In addition, OHSU shall solicit independent review from a panel of experts on key components of project as it is developed. The report will include a summary of the independent panel's assessment of the project, including project design, research validity, and project viability.

Vocational Rehabilitation

The Subcommittee approved budget adjustments for Vocational Rehabilitation (VR) equating to increases of \$3.6 million General Fund, \$6,703 Other Funds limitation, \$3.0 million Federal Funds limitation, and 10 positions (8.80 FTE).

The fall forecast projects caseload to be about 2% lower than the spring estimate. Any savings associated with fewer clients is masked by higher than expected costs per case, which have grown by about 5% from the spring 2013 forecast. Cost drivers include higher expenses for some services, such as technology devices for communication and mobility, and new referrals having needs more complex or costly to support than existing clients.

To maintain the program and cover these costs without moving to an Order of Selection (priority wait list), the budget approved by the Subcommittee includes an additional \$2.2 million General Fund. The extra state dollars will have implications for future Maintenance of Effort (MOE) requirements. No additional federal dollars are available at this time; there is a slight possibility re-allotment funds could be accessed later in the biennium to reduce General Fund and MOE impacts.

Technical adjustments and transfers account for an increase of \$2.7 million total funds and 10 positions (8.80 FTE); the bulk of the dollars and the positions are associated with moving work tied to the Governor's Executive Order 13-04 (employment services) from Developmental Disabilities to VR.

Aging and People with Disabilities

The budget adjustments approved by the Subcommittee in House Bill 5201 for the Aging and People with Disabilities (APD) program reflect an increase of \$12.2 million General Fund, a decrease of \$6.8 million Other Funds limitation, a decrease of \$4.0 million Federal Funds limitation, and a decrease of 78 positions (82.25 FTE).

Overall caseloads in long-term care facilities are down about 3% from the level funded in the legislatively adopted budget. In-home caseloads are just over 8% higher than budgeted, while both community-based facilities' and nursing facilities' caseloads are lower, by about 10% and 2%, respectively. After costs associated with higher acuity levels and lower than expected provider tax revenues, these changes drive a net savings of \$4.0 million General Fund. In addition to the caseload savings, APD also has \$6.6 million General Fund in savings due to the FMAP change noted previously.

While the caseload trends are consistent with APD policy goals, the Department is concerned that it may be too early in the biennium to safely capture and repurpose the associated savings. Risks include the implementation of the K Plan and the initiative to reduce nursing facility bed capacity.

To support creation of the new program structure, \$15.6 million total funds and 85 positions (85.00 FTE) are transferred out of APD and into PDS. Technical adjustments and transfers account for an increase of \$4.8 million total funds for this program and mostly consist of a net \$4.7 million total funds increase realigning budgets between APD and OHA (Addictions and Mental Health).

In addition to the rebalance changes and statewide adjustments, this program was significantly impacted by the Subcommittee's approval of funding for several senior programs or initiatives, including two pieces of legislation. While APD is not always the directed recipient or primarily participant in these projects, the bulk of the money does flow through DHS and the program has a key role in coordinating activities and reporting. The following section discusses the funding decisions and associated expectations.

Recommendations for 2013 Special Session \$26 million Special Purpose Appropriation for Seniors

During the 2013 Special Session in September 2013, as part of HB 5101 (2013), \$26.0 million General Fund was set aside in a Special Purpose Appropriation (SPA) to the Emergency Board for Board for future distribution to programs or activities supporting seniors. Over the four months between that action and the 2014 Legislative Session, the Department worked with a group of stakeholders to develop a list of proposals for funding allocation.

The Subcommittee approved most of the requested projects; the remaining unallocated General Fund will stay in the Senior SPA for future distribution by the Emergency Board. The legislative intent is that the proposals currently unfunded will have first priority (i.e., portions of the SPA are set aside for these) in the next round of SPA allocations, which is likely to occur as soon as May 2014. Projects are also funded with the caveat that, for ongoing initiatives, overall 2015-17 costs should not exceed the initial 2013 Special Session revenue allocation of \$41 million plus standard inflation. This funding level restriction should be considered as the both the executive and legislative branches develop budgets for the 2015-17 biennium. In addition, some projects were approved as one-time expenditures and are generally not expected to roll forward; these programs have been identified as such in the following narrative. However, these programs' status as one-time expenditures may be evaluated for

ongoing status based on program development and the level of resources available in 2015-17. If included as ongoing, the program costs should be clearly identifiable within the 2015-17 budget build.

Funding recipients are expected to work with the Department of Human Services to provide to the Joint Committee on Ways and Means Subcommittee on Human Services during the 2015 Legislative Session a coordinated update on what was accomplished with these investments.

Projects or proposals brought forward for consideration for Senior SPA funding, along with the Subcommittee's recommendation are summarized in the table below. Subsequent narrative sections describe expectations regarding each project or proposal and next steps, including future allocations for projects for which funds are not being authorized at this time. For reference, summary item numbers 1 through 21 correspond in order to the consensus list developed by the Campaign for Oregon's Seniors & People with Disabilities; three other proposals were added as issues surfaced during the legislative session.

2013 Special Session \$26M Appropriation Allocation Recommendations

Item #	Item	Who	Request	Approved	Recommendation
1	Geriatric/disability/mental health and addiction specialists for each county	OHA - AMH	2,800,000	-	Hold; present plan in May
2	Senior mental health training	OHA - AMH	700,000	-	Hold; present plan in May
3	Enhance funding for elder and disabled transit services	ODOT	4,000,000	4,000,000	Fund
4	Geriatric medication competency training pilot	DHS - APD	1,600,000	1,600,000	Fund but require May report on RFP
5	Training on Alzheimer's/dementias	DHS - APD	450,000	450,000	Fund but require May report on RFP
6	Training for caregivers on challenging behaviors	DHS - APD	400,000	400,000	Fund but require May report on RFP
7	First responder training on Alzheimer's/dementias	DHS - APD	500,000	500,000	Fund but require May report on RFP
8	Increase access to caregiver training statewide	DHS - APD	350,000	350,000	Fund but require May report on RFP
9	Restoration of Quality Care Fund sweep	DHS - APD	1,000,000	1,000,000	Restore fund but report on spending plan
10	SB 1553 - Public Guardianship Program	LTCO	949,183	949,183	Fund
11	Re-establish annual reporting for long term care	DHS - APD	750,000	100,000	Partially fund; report back in May
12	Develop community based care capacity index	DHS - APD	750,000	100,000	Partially fund; report back in May
13	General Assistance study	DHS - APD	112,000	112,000	Fund
14	Collect/analyze data on via annual BRFSS report	OHA - PH	30,000	30,000	Fund
15	Cash Oregon Grant for technology upgrade	DHS - APD	150,000	150,000	Fund
16	Personal Incidental Fund (PIF) from \$30 to \$100 per month	DHS - APD	1,300,000	539,728	Fund at \$60 and start indexing
17	Initiate SB 870 to expand coverage for younger persons with disabilities	DHS - APD	3,000,000	-	Hold; present pilot plan in May
18	HB 4151 - Elder Abuse Task Force Recommendation	DHS - APD	149,365	149,365	Fund
19	Adult Protection Services Technology Investment	DHS - APD	1,000,000	-	Hold; pending business case and plan
20	AAAs - Replace Older Americans Act lost due to sequestration cuts	DHS - APD	2,500,000	-	Hold; pending actual awards/need
21	AAAs - Evidence based health promotion/disease prevention	DHS - APD	1,250,000	1,250,000	Fund
22	Senior Property Tax Deferral Hardship Fund (\$313,800)	DHS - APD	313,800	313,800	Fund
23	SB 1542 - Expand Home Care Registry to Private Payers	DHS - APD	1,281,297	1,281,297	Fund
24	Medford Senior Center Nutrition Program	DAS	20,000	20,000	Fund

Total 25,355,645 13,295,373

SPA Amount	26,000,000	26,000,000
SPA Remaining	644,355	12,704,627

Items #1 and #2 were not funded by the Subcommittee, pending a report to the May meeting of the Emergency Board. The current \$3.5 million General Fund (\$7.0 million total funds) proposal places geriatric and disability mental health and addiction specialists in all 36 county mental health programs, in order to improve services for older adults with mental illness. Behavioral health services for older adults rest in systems of care that are often times disconnected. These systems include Aging and People with Disabilities long term care, home health, Medicare (including Medicare Advantage plans) and community mental health programs. The geriatric specialist would focus on the coordination of these systems within their community to meet the behavioral health needs of older adults. In its report, the Oregon Health Authority will provide a more detailed plan for both the services and training components of the proposal. The report should include how to structure the program and how to best work with Coordinated Care Organizations, in both the short and long run, considering that these staff would service Medicare clients as well as those eligible for Medicaid. The report should also address the appropriate level of staffing in different areas of the state.

Item #3 was funded, adding \$4.0 million General Fund for senior and disabled transportation budgeted in the Department of Transportation (ODOT). The program distributes funds to counties, transit districts, and tribes that provide transportation services for older adults and persons with disabilities. This infusion brings total funding for the biennium to \$11.0 million, which is about 30% of the estimated need as evaluated in a 2010 study by Portland State University.

Items #4 through #8, at a total of \$3.3 million General Fund were approved on a *one-time* basis for the Department of Human Services to fund a broad scale Caregiver Training Initiative designed to provide consistent, standardized, and evidence-based training across all segments of the long term care services and supports (LTCSS) continuum. The growing population of seniors and people with disabilities requires a well-trained workforce and the development of additional community resources for both professional and family caregivers. Curriculum, trainings, and capacity development will be targeted in the following areas:

- Geriatric medication management and competency
- Alzheimer's disease and related dementias
- Challenging behaviors in non-dementia populations
- Specialized training for the public safety workforce on Alzheimer's and related dementias
- Enhanced training and access to caregiver trainings in underserved areas, populations and settings

DHS will issue a Request for Proposal (RFP) for organizations with the demonstrated experience, competency, expertise and ability to develop, coordinate and conduct trainings, curriculums and materials to reach all the intended audiences identified. Organizations will need to demonstrate the ability to work statewide with both private and public entities in the development, coordination and successful execution of this initiative. Programming should be aligned with current state policy initiatives.

The Subcommittee directed DHS to report back to the Emergency Board in May on the status of the RFP with the goal being for trainings to commence by July 2014.

For *Item #9*, the Subcommittee approved a *one-time* allocation of \$1.0 million General Fund, which allows Quality Care Fund resources to be directed back from general program expenditures to training, technical assistance, quality improvement initiatives and licensing activities. The fund's revenue comes from long-term care facility licensing fees and civil penalties. Prior to formally allocating Quality Care Fund dollars to projects or initiatives, the Department will report to the Emergency Board on the spending plan, the process used to decide on fund allocations,

and the overall plan for managing the fund going forward. This report will be provided in May 2014 in conjunction with the training RFP report discussed above.

Funding for *Item #10*, which was approved in the amount of \$949,183 General Fund, will support a new Public Guardian and Conservator program within the office of the Long Term Care Ombudsman (LTCC). The program is created with passage of SB 1553 (2014); more information on the program is included in the LTCO narrative.

Items #11 and #12 take care of two data and information reporting gaps in the Department of Human Services. The approved initial allocation of \$200,000 General Fund (\$100,000 per project) will allow DHS to develop a work plan and more precise costing for these projects before returning to request the remaining funding. The first project will restart annual Nursing Facility and Community Based Care utilization reports, which were discontinued in 2009 due to budget reductions. The second effort is around improving availability of quality information on community based care facilities, through development of a website that will contain information on facility location, type of care, vacancies and customer satisfaction.

An allocation of \$112,000 General Fund (*Item #13*) will allow the Department of Human Services, with stakeholder participation, to conduct a *one-time* study on and make recommendations for a program designed to provide temporary cash assistance to low-income, childless adults with disabilities (at a minimum). The Department will report the study results and program recommendations to the appropriate House and Senate policy committees and the Joint Committee on Ways and Means during the 2015 Legislative Session. The report should include, but not be limited to, data on special populations, such as homeless persons, veterans, and individuals nearing or on post-prison supervision, eligibility requirements, services offered, desired outcomes, cost avoidance, potential pilot projects, and a menu of program/funding options.

Item #14, funded at \$30,000 will go to the Oregon Health Authority (Public Health) to pay for collecting specialized data on cognitive data and caregiving under the Behavioral Risk Factor Surveillance System. These data are particularly important for the Oregon Chapter of the Alzheimer's Association and its efforts to advance research, to provide and enhance care and support, and to reduce the risk of dementia through the promotion of brain health.

The Subcommittee approved *Item #15*, at \$150,000 General Fund, which supports a grant to Cash Oregon to support the one-time purchase of new laptops for the AARP Tax Aide program. This is a volunteer program that helps low-income seniors prepare tax returns.

Each Medicaid nursing facility resident has a monthly allowance to cover personal incidental needs (*Item #16*); this amount has been set at \$30 per month for the last twenty years. The Subcommittee approved \$539,728 General Fund and \$952,472 Federal Funds for DHS to increase the amount to \$60 per month, effective July 2014. Beginning with the 2015-17 biennium, the Department is directed to begin indexing personal incidental fund increases in nursing facilities to annual increase percentages published by the social security administration. (The approved recommendation was modified from the original proposal, which requested an increase to \$100 without any indexing.)

For *Item #17*, the Subcommittee retained \$3.0 million General Fund within the SPA for distribution in May 2014, after DHS and stakeholders have brought forward a pilot project plan to make Oregon Project Independence services available to people with disabilities, as envisioned by SB 870 (2005). To provide more specific direction, the Subcommittee adopted the following budget note:

Budget Note:

The Department of Human Services shall develop a pilot project to expand Oregon Project Independence services to people with disabilities effective July 1, 2014. To meet this timeline, the Department will need to make emergency rules; that rulemaking will incorporate the feedback of appropriate stakeholders and advocates. Appropriate parties include, but are not limited to, the Oregon Association of Area Agencies on Aging and the Disability Services Advisory Councils. The pilot shall cover a regionally diverse area of Oregon, including both rural and metropolitan areas. The Department shall report on the pilot project plan, which should cover structure, outreach, evaluation, and budget components, and request release of SPA funds at the May 2014 meeting of the Emergency Board.

The Department of Human Services will study and report back to the appropriate 2015 legislative committees on the potential to transition Oregon Project Independence to a statewide, age neutral program that assesses and serves seniors and persons with physical disabilities based on need. This report will include cost projections for the expansion of services, projected caseloads and demographic distribution.

Funding for *Item #18*, which was approved in the amount of \$149,365 General Fund, \$118,680 Federal Funds, and two positions (1.34 FTE) supports work under HB 4151 (2014). This bill sets consistent timelines for investigations of elder abuse cases by DHS and directs the agency to adopt policies and guidelines for the development of an electronic database of abuse reports and to standardize investigation and reporting practices. A registry of persons working or seeking to work in elder care facilities will be implemented by January 1, 2015; the registry will augment the existing criminal background check system. One of the new positions will work with the standardized practices and protocols related to the abuse reporting and investigating components of the bill. The other one will be responsible for the registry work, including coordination with reporting facilities and development of registry rules.

Discussions regarding various systems and worker registries led the Subcommittee to adopt an associated budget note:

Budget Note:

The Department of Human Services will report to the Joint Committee on Ways and Means during the 2015 Legislative Session on the “ready to work” registry and associated rules required under HB 4151 (2014). The report should also include a section on the feasibility of developing a comprehensive (diverse care settings) and multipurpose (employment, referral, certification, background check, abuse) care worker registry, including potential efficiencies, benefits, costs, and barriers. Lastly, the report will provide an update on how administrative rule changes required by HB 3168 (2013) have reduced duplicative background check counts and decreased waiting times for applicants.

The Subcommittee did not fund *Item #19*, which is a DHS request for funding to begin developing a new system to manage adult protective services activities. At a minimum, the Department plans to finalize a system business case and explore opportunities for federal funding before returning the Emergency Board to report on the project’s progress and potentially request at least an initial allocation from the Senior SPA.

Item #20 is a request for \$2.5 million in state funding to backfill anticipated federal reductions in federal Older Americans Act dollars. Several programs administered by the local Area Agencies on Aging (AAA) are potentially affected by sequestration reductions. However, federal funding award letters have not yet been received and more recent information indicates that the shortfall may be much less than expected, if not completely mitigated. Accordingly, the Subcommittee did not allocate funds, but welcomes a SPA allocation request during the interim, depending on final federal awards and demonstrated need. Not taking action on potential sequester reductions at this time is also consistent with the approach taken in other areas of the DHS budget, where sequester impacts continue to remain an unfunded risk.

The Subcommittee approved *Item #21*, which provides \$1,250,000 General Fund to support statewide AAA efforts in the areas of Evidence Based Health Promotion and Disease Prevention. These programs serve individuals with long-term services and supports needs regardless of eligibility for entitlement programs. The money will be distributed through formula, with each region putting together a plan for that will include anticipated numbers of individuals served and outcomes.

To address back taxes for certain seniors who were allowed back into the senior property tax deferral program after being disqualified in 2011, the Subcommittee added \$313,800 General Fund (*Item #22*). The plan is for these *one-time* funds to flow through DHS to one or more Area Agencies on Aging to perform eligibility and authorize payments.

Funding for *Item #23*, which was approved in the amount of \$1,281,297 General Fund and five positions (1.41 FTE) supports work under SB 1542 (2014). This bill requires the Home Care Commission (budgeted within DHS) to administer a program enabling private payers to buy home care services from the Commission's home care registry. Currently, only individuals covered by Medicaid may hire caregivers through the registry. Under the program, the Commission will be responsible for a variety of tasks, including publicizing the registry, screening workers, setting standards, providing referrals, establishing rates, and paying wages. After General Fund pays for *one-time* start-up costs, the program will be self-supporting; the bill allows the Commission to set consumer rates at levels that support recovering up to 107% of program costs.

For *Item #24*, the Subcommittee approved \$20,000 General Fund in the DAS budget as a *one-time* pass-through to the Medford Senior Center to cover emergency need in its senior nutrition program. Last fiscal year, the program provided 17,159 meals for the elderly in Jackson County.

Developmental Disabilities

The budget changes approved by the Subcommittee in House Bill 5201 for the Developmental Disabilities (DD) program reflect net increases of \$21.9 million General Fund, \$1,291 Other Funds expenditure limitation, \$41.8 million Federal Funds expenditure limitation, and a decrease of 80 positions (78.80 FTE).

Both caseloads and cost per case in DD programs are expected to be higher than the previous forecast, driving an increase of \$10.8 General Fund (\$22.0 million Federal Funds). Caseload counts are growing and clients are moving between service categories, primarily because under the K Plan services must be provided to all eligible applicants. Costs per case are also going up due to increasing client acuity. While the legislatively adopted budget attempted to build in K Plan impacts, some elements, such as significantly more children entering the DD system or side effects of brokerages being pushed to capacity, were not anticipated in the previous forecast. These and other issues will continue to be risks moving forward.

The caseload associated costs are partially offset by FMAP rate savings of \$4.9 million General Fund and participation rate adjustments resulting in savings of \$1.3 million General Fund.

Other program costs covered in the rebalance include \$1.3 million General Fund (\$2.6 million total funds) to keep funding for the Community Developmental Disability Programs (CCDP) at 94% equity; a budget estimate error resulted in the equity level being underfunded. Another budget change provides \$1.9 million General Fund (\$5.2 million total funds) to cover a 6% interim rate increase for DD employment services providers; this item was included after discussion during November 2013 Legislative Days.

To support implementation of a new program structure, Program and Design Services (PDS), \$9.9 million total funds and 67 positions (67.00 FTE) are transferred out of APD and into PDS. Technical adjustments and transfers account for a decrease of \$4.4 million total funds and 13 positions (11.80 FTE) for this program.

Another technical change in this program area is a title clarification. To better characterize program clients, DHS is now referring to this program as Intellectual and Developmental Disabilities (I/DD).

The Subcommittee added \$490,000 General Fund (\$1,136,368 total funds) to cover a gap in some CCDP budgets due funding formula changes that left 11 of the programs with budgets below 2011-13 levels. This action corrects that disparity and supports program stability while the Department and the CCDPs are transitioning to a workload, instead of caseload, model for 2015-17 budget development.

Program Design Services

The Subcommittee approved the following budget for Program Design Services (PDS): \$20,225,454 General Fund, \$11,026,715 Other Funds, \$78,907,230 Federal Funds, and 253 positions (253.00 FTE). The idea behind establishing this new structure is to capture program design services and some direct services to DHS clients and programs that span across the Department's five major program areas. The budget is created primarily through budget transfers from other programs. The agency's plan is to increase both program utility and transparency by consolidating certain services, which include the following offices: Program Integrity, Licensing and Regulatory Oversight, IT Business Supports, Business Intelligence, and Continuous Improvement.

In addition to budget transfers, also included is an additional \$38 million Federal Funds expenditure limitation to leverage and spend additional federal match received for the Modernization technology project. The project is now housed in IT Business Supports; previously it was under the Self Sufficiency program.

Initially, the resources for each office were expected to continue to be part of each relevant program budget. However, due to budget and accounting system limitations, DHS was having difficulty providing managers and office customers with meaningful, timely, and accurate budget reports. For each program area receiving services, the Department will still be able to report on the nature and cost of services provided.

Central Services

The budget adjustments included in House Bill 5201 reflect the following net changes for Central Services: an increase of \$542,649 General Fund, a decrease of \$115,287 Other Funds expenditure limitation, and an increase of \$307,909 Federal Funds expenditure limitation. Embedded in these figures is a decrease of \$276,548 total funds associated with technical adjustments and transfers.

Shared Services

The Subcommittee approved a net increase of \$8.2 million Other Funds expenditure limitation and a net decrease of 9 positions (9.24 FTE). The changes are primarily due to technical adjustments and transfers, including five positions moving from APD and OHA-AMH to Shared Services. An increase of \$1.8 million Other Funds expenditure limitation would allow the budget to support activities in DHS and OHA program affected by 2013-15 policy option packages.

An updated Package 091 Statewide Administrative Savings was approved by the Subcommittee, and includes eliminating fourteen permanent full-time positions. The revised plan also attributes \$2 million in General Fund savings to lower leases, budgeted in Statewide Assessments and Enterprise-wide Costs, instead of Personal Services in Shared Services. The eliminated positions are as follows:

- Financial Services (3 positions, 3.00 FTE) – Principal Executive Manager D, Office Specialist 1, Administrative Specialist 2
- Shared Services Administration (1 position, 1.00 FTE) – Executive Support Specialist 2
- Performance Excellence (2 positions, 2.00 FTE) – Operations & Policy Analyst 3, Operations & Policy Analyst 4
- Human Resources (2 positions, 2.00 FTE) – Principal Executive Manager D, Human Resources Assistant
- Budget/Planning/Analysis (2 positions, 2.00 FTE) – Operations & Policy Analyst 3, Fiscal Analyst 2
- Communications (1 position, 1.00 FTE) – Operations & Policy Analyst 3
- Payment Accuracy & Recovery (3 positions, 3.00 FTE) – Revenue Agent 2, Administrative Specialist 2, Human Services Specialist 4

Statewide Assessments and Enterprise-wide Costs

The budget adjustments included in House Bill 5201 reflect the following net increases for this program unit: \$11.6 million General Fund, \$29.4 million Other Funds expenditure limitation, and \$7.6 million Federal Funds expenditure limitation. Within these numbers, technical adjustments and transfers account for an increase of \$6.0 million General Fund (\$11.2 million total funds), primarily to align the assessment budget with policy package changes in program budget structures.

In addition, the approved rebalance plan includes a request for \$30 million Other Funds expenditure limitation to support accessing a line of credit. For several biennia, the agency has used a line of credit and borrowed funds from the Treasury to finance prepayments and account for a lag in receipt of certain revenues, including provider taxes. As was done for the 2011-13 biennium, the Subcommittee requests that the Department of Administrative Services (DAS) un-schedule the expenditure limitation to be accessed only as needed depending on cash flow issues. The DAS Chief Financial Office and the Legislative Fiscal Office will jointly approve any rescheduling.

An updated Package 091 Statewide Administrative Savings was approved by the Subcommittee, shifting \$2 million in General Fund savings to account for lower leases, instead of Personal Services savings. The agency identified a list of 99 leases that are set to expire over the course of the biennium and will track and document the savings expected to be achieved through improved contracting and negotiating tools. The

Department and the DAS Chief Financial Office has committed to holding budgets associated with these leases at assumed savings level for 2015-17 budget development, regardless of lease negotiation outcomes.

Long Term Care Ombudsman

The Subcommittee approved an increase of \$39,554 General Fund, which fully restores the agency's 2% supplemental ending balance holdback included in the legislatively adopted budget. The restoration will allow the agency to meet budget needs without jeopardizing implementation of Senate Bill 626 (2013), which expanded the duties of the Long Term Care Ombudsman to advocate for residents of care facilities who have mental illness or developmental disabilities.

No changes were needed to reconcile Package 091 Statewide Administrative Savings, leaving the placeholder budget category reductions intact.

To cover costs associated with Senate Bill 1553 (2104), which establishes the Public Guardian and Conservator within the office of the Long Term Care Ombudsman, the Subcommittee approved \$949,183 General Fund, 5 positions, and 2.25 FTE. This new program helps persons without relatives or friends willing or able to serve as guardians or conservators; services range from making care decisions to handling financial issues. Along with providing direct services, the program will set professional standards for and certify guardians and conservators, produce training materials, develop a volunteer program to assist the guardians and conservators, establish an eligibility process for program services, and work with local programs and organizations to provide services.

The fiscal impact includes Personal Services and related Services and Supplies for the following five positions: a Principal Exec/Manager D (Deputy Long Term Care Ombudsman), a Program Analyst 4 (Public Guardian), an Administrative Specialist 2, and two Program Analyst 2 positions (Deputy Public Guardian). Since the program starts mid-biennium, costs for 2015-17 are projected to more than double due to the additional year and anticipated growth. The budget estimate assumes a caseload of 165 clients/wards per year.

JUDICIAL BRANCH

Commission on Judicial Fitness and Disability

The Subcommittee increased General Fund appropriations by \$2,028 to restore 50% of the agency's 2% supplemental General Fund ending balance holdback.

Judicial Department

The Subcommittee increased General Fund appropriations by \$3,086,092 to restore approximately 49% of the agency's 2% supplemental General Fund ending balance holdback. The amounts of the holdback restored include a \$2 million restoration to Operations (approximately 37%). The Judicial Department's 2% ending balance holdbacks on pass-through appropriations received 25% restorations. General Fund increases to Mandated payments and to Third-party debt collection exceeded the 2% holdbacks to those programs. The Subcommittee appropriated \$762,585 General Fund to Mandated payments, to restore both the 2% supplemental General Fund ending balance holdback, and the 5% General Fund services and supplies reduction, included in the legislatively adopted budget. The Subcommittee appropriated \$250,000 General Fund to the Department, and an additional \$700,000 General Fund in a special purpose appropriation to the Emergency Board, for Third-party debt collection

costs. These costs vary with the amount of debt successfully collected. The special purpose appropriation serves as a set aside to provide additional funding if debt collection levels are high enough to make to the funds necessary. The Subcommittee also approved a \$1,300,000 General Fund special purpose appropriation to the Emergency Board for Operations support. The Department may request funds to finance one-time operations investments and service increases.

The Subcommittee reduced the General Fund appropriation for Judicial compensation by \$108,823, and the General Fund appropriation for Debt service by \$144,201. The Judicial Department carries forward any General Fund appropriations from the prior biennium that remain unspent. Carry-forwards in these two areas were larger than anticipated when the budget was approved in the 2013 session, resulting in funding levels that are higher than needed to fund program costs. The two General Fund appropriation reductions reduce support to the levels needed, and will not require any reduction in judicial compensation or debt service payments. The Subcommittee also approved a one-time \$50,000 General Fund appropriation for transfer to the Douglas County court facilities security account, to assist the county in providing needed security protection at the county courthouse. This appropriation will be phased out in the development of the Department's 2015-17 biennium current service level.

Finally, the Subcommittee approved a \$2,565,968 Other Funds expenditure limitation increase for grant-funded programs. The expenditure limitation increase will accommodate expenditure of both currently awarded grants, and of projected renewals of expiring grants at current levels, that support drug and specialty courts, pretrial release programs, and other initiatives. The grant funds are provided by the Criminal Justice Commission and non-state sources.

Public Defense Services Commission

The Subcommittee increased General Fund appropriations by \$4,868,381 to restore most of the agency's 2% supplemental General Fund ending balance holdback. The amounts of the holdback restored include a 75% restoration to the Appellate Division; 50% restoration to the Contract and Business Services Division; and a full restoration to Professional Services, the portion of the agency's General Fund that finances the Commission's purchases of trial-level public defense services provided by independent contractors and hourly-paid private sector attorneys.

The Subcommittee also increased the General Fund appropriation to the Contract and Business Services Division by \$48,631, to correct the support level for state government services charges in the agency budget. An error in the 2013-15 biennium Governor's recommended budget underfunded support for charges for payroll services.

LEGISLATIVE BRANCH

The Legislative Branch retains its General Fund reversions from the previous biennium. The legislatively adopted budget included anticipated reversions but adjustments are now needed after the actual amounts are known. The following adjustments are included in the bill:

- o The Legislative Administration Committee is increased by \$251,000.
- o The Legislative Assembly (Biennial Offices) is decreased by \$251,000.
- o The Legislative Assembly (Members – Interim) is increased by \$275,000.
- o The Legislative Assembly (Members – Session) is decreased by \$275,000.

- The Legislative Revenue Office is increased by \$13,000.
- The Legislative Fiscal Office is decreased by \$13,000.

The bill includes a restoration of 25% of the 2% supplemental ending balance holdback for all of the Legislative Branch agencies.

NATURAL RESOURCES

Department of Agriculture

The Subcommittee approved a one-time \$125,000 General Fund appropriation for use by Portland State University's Consensus Center to support a balanced task force to begin examining labeling requirements, liability, compensation, budgetary requirements and any other areas relating to genetically engineered agricultural products and recommend if new authorities or statutory changes are needed. The Subcommittee also approved a one-time \$65,000 General Fund appropriation to pay the costs necessary to establish administrative rules and put the program processes in place to be able to issue licenses and permits for industrial hemp production.

Other Funds expenditure limitation was increased by \$430,590 for the food safety program. These funds will be used to hire three new inspector positions (1.75 FTE), which will allow the Department to conduct food safety inspections of facilities on a shorter interval than is currently possible.

The Subcommittee approved the standard 25% restoration rate for the supplemental ending balance reductions, which resulted in the restoration of \$96,102 General Fund. The Subcommittee also approved an updated Package 091 Statewide Administrative Savings, which moved some of the Other Funds reductions from administrative support services to agency programs.

Columbia River Gorge Commission

The Subcommittee restored the full 2% supplemental ending balance holdback of \$17,820 General Fund for the Columbia River Gorge Commission. This action brings the Commission's 2013-15 budget back to parity with the budget adopted by the State of Washington for the agency.

Department of Energy

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating a part time Office Specialist 1 position (0.63 FTE) and reducing FTE on an Accounting Technician 3 position (-0.58 FTE).

House Bill 5201 includes a net of \$276,190 in additional Other Funds expenditure limitation, to facilitate the expenditure of lottery bond proceeds totaling \$10,152,380. Ten million dollars is intended to be deposited into the Jobs and Energy and Schools Fund and granted by the Oregon Department of Energy to Clean Energy Works Oregon, which will utilize the funding to facilitate the delivery of energy efficiency projects; \$152,380 is for bond-related costs.

Department of Environmental Quality

The Subcommittee approved a \$375,000 General Fund appropriation and three limited duration positions (1.04 FTE) to conduct air toxics monitoring in the Swan Island area. The funds will be used to operate a new air toxics monitor to better understand what air toxics people are exposed to in the vicinity of Swan Island. The monitoring work will continue into the first few months of the 2015-17 biennium, with a roll-up cost of \$120,389 General Fund and three limited duration positions (0.48 FTE).

The Subcommittee approved the standard 25% restoration rate for the supplemental ending balance reductions, which resulted in the restoration of \$130,726 General Fund. The Subcommittee also approved an updated Package 091 Statewide Administrative Savings, which moved some of the reductions from Agency Management to the Air, Water, and Land Quality programs and eliminated 2 positions and 2.50 FTE in Land Quality.

Department of Fish and Wildlife

The Subcommittee approved the transfer of \$613,000 Federal Funds from the Fish Division to Capital Improvement to comply with new federal rules that require states to hold title to any land acquired using federal funds from the Sportfish Restoration Fund. The Department has traditionally used a portion of these funds to partner with the Oregon State Marine Board to improve public boating access. In the past the funds were awarded and a local government held title to any land purchased as part of these projects. The Department will now have to hold title, but local governments will continue to manage and maintain these facilities. The Subcommittee also approved the transfer of \$183,000 Other Funds from the Fish Division to Capital Improvement to replace a condemned residence at the Cedar Creek Hatchery.

The Subcommittee approved the transfer of \$1,104,325 Federal Funds and \$359,548 Other Funds from the Wildlife Division to Capital Improvement to reflect plans to use these monies for land acquisition to increase hunter access, habitat improvement, and for capital improvements to existing facilities. The Federal Funds are from the Pittman Roberts Program (PR) which distributes revenue from a federal excise tax on sporting arms and ammunition. The Other Funds are necessary to meet PR match requirements.

The Subcommittee approved the standard 25% restoration rate for the supplemental ending balance reductions, which resulted in the restoration of \$73,671 General Fund. The Subcommittee also approved an updated Package 091 Statewide Administrative Savings, which eliminated 3 positions and 3.42 FTE in the Administrative Services Division.

State Forestry Department

The Subcommittee approved a restoration of \$457,618 of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. That represents 50% of the initial holdback for Fire Protection and 25% of the initial holdback for Private Forests. No revisions were needed to implement Package 091 Administrative Savings, consistent with the original placeholder reduction.

The Subcommittee approved \$40 million General Fund to supplement the 2013-15 Department's Fire Protection Division appropriation. The funding covers the estimated state's share of \$75 million in net costs for the 2013 fire season. \$10 million is the deductible on the state's and landowners' insurance policy. The additional \$30 million covers costs that exceeded the state's \$10 million deductible, the landowners' \$10

million deductible, and the insurance policy \$25 million payout. The Department will reconcile the 2013 and 2014 fire seasons and report on total costs during the 2015 Legislative Session.

Department of Geology and Mineral Industries

The Subcommittee approved a restoration of \$12,880 of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. That represents 25% of the initial holdback.

The Subcommittee approved an updated Package 091 Administrative Savings, moving a portion, primarily in Other Funds expenditure limitation, from personal services to services and supplies.

Department of Land Conservation and Development

The Subcommittee approved a restoration of \$59,087 of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. That represents 25% of the initial holdback. Funds restored include \$24,653 in the grants program for grants, and \$34,434 in the operations and planning program for personal services.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating one position (0.75 FTE) and moving a portion of the reduction from personal services to services and supplies.

Land Use Board of Appeals

The Subcommittee approved a restoration of \$7,738 of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. That represents 25% of the initial holdback.

Department of State Lands

No revisions were needed to implement Package 091 Administrative Savings, consistent with the original placeholder reduction.

The Department is planning an agency-wide reorganization. The Subcommittee approved increasing the Department's Other Funds expenditure limitation by \$135,684. The purpose is securing professional services for business process mapping, review, and improvement recommendations, in support of the reorganization.

The South Slough National Estuarine Research Reserve has received a \$1 million grant award notice from the U.S. Fish and Wildlife Services. The grant will enable the Department to add 240 acres to Reserve property. The Subcommittee recommended increasing Federal Funds expenditure limitation by \$1 million and Other Funds expenditure limitation by \$58,700. The Other Funds provide part of the required match. The remaining match will be provided by in-kind work and contributions from supportive local entities.

State Marine Board

The Subcommittee approved an updated Package 091 Statewide Administrative Savings by taking all of the administrative savings in services and supplies. The Board did not have sufficient vacant positions to take additional cuts to personal services.

Parks and Recreation Department

The General Fund reduction taken for the 2% supplemental ending balance holdback was not restored.

No revisions were needed to implement Package 091 Administrative Savings, consistent with the original placeholder reduction.

Water Resources Department

House Bill 5201 includes a 25% restoration of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. The restoration will allow the Water Resources Department to fill a position in the Field Services Division that was held vacant in order to generate the required savings.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, reallocating among expenditure accounts to affect permanent administrative cost reductions. To accommodate the General Fund personal services reduction of \$58,076, a 0.50 FTE grant administration position was reduced to 0.25 FTE. Other Funds personal services reductions of \$28,742 and services and supplies reductions of \$39,053 are allocated entirely to services and supplies.

The Subcommittee included the following budget note:

Budget Note:

The Water Resources Department will dedicate up to \$2.25 million of the \$10 million net proceeds from the lottery bond sale as authorized by Senate Bill 5533 (2013) or utilize authority under Package 204 in Senate Bill 5547 (2013) for the purposes of matching federal funds for ongoing studies conducted by the United States Army Corps of Engineers to allocate stored water in the Willamette Basin Project Reservoirs and to conduct a comprehensive basin study by the United States Bureau of Reclamation in the Deschutes River Basin. Of the up to \$2.25 million, up to \$1.5 million shall be reserved for the Willamette Basin Project Reallocation and \$750,000 shall be reserved for the Deschutes Basin Comprehensive Basin Study. Any reserved funds remaining after the completion of these two studies shall be made available for other purposes of the Water Supply Development Account as authorized under Senate Bill 839 (2013).

Oregon Watershed Enhancement Board

The Subcommittee increased the Measure 76 Lottery Funds allocations from the Watershed Conservation Operating Fund to the Department of State Police by \$183,060 and the allocation to the Department of Agriculture by \$141,485 to fund state employee compensation changes. The Department of Fish and Wildlife and the Department of Environmental Quality will use existing Measure 76 fund balances to pay for state employee compensation changes and therefore did not need an increase in Lottery Funds allocation.

No revisions were needed to implement Package 091 Statewide Administrative Savings, consistent with the original placeholder reduction.

PUBLIC SAFETY

Department of Corrections

The Subcommittee restored \$26,043,835 General Fund, nearly the full 2% supplemental ending balance holdback. The funding allocation by division is unchanged from the legislatively adopted budget for 2013-15.

- \$17,849,890 in Operations and Health services
- \$4,342,090 in Community Corrections
- \$2,570,120 in Administration, general services, and human resources
- \$1,281,735 in Offender management and rehabilitation

The Capital Improvements 2% holdback was not restored.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating 2 positions and 2.00 FTE in information technology. A portion of the agency's reduction was also moved from personal services to services and supplies.

Criminal Justice Commission

The Subcommittee restored \$69,366 General Fund of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15; this amount represents 25% of the holdback. The Commission will utilize the restored funds for Attorney General costs related to rule-making implementation for the Justice Reinvestment Grant Program established in HB 3194 (2013).

An updated Package 091 Statewide Administrative Savings was approved, that included shifting the full amount of the reduction to services and supplies. This action was taken primarily because the agency's budget is 93% special payments and contains only 9 positions.

District Attorneys and Their Deputies

The Subcommittee restored the full 2% supplemental ending balance holdback of \$209,190 General Fund for the District Attorneys. This action was taken primarily because the agency's budget is 96% personal services and without the restoration the agency would need to reduce district attorney working days.

The Subcommittee added \$240,000 General Fund to the budget of the District Attorneys to provide a one-time \$5,000 compensation increase to the salary plan for each District Attorney effective July 1, 2014. It is the intent of the Subcommittee that this appropriation be used to increase the salary of each District Attorney by the \$5,000 amount regardless of what tier each District Attorney is currently in within the compensation plan.

Department of Justice

The Subcommittee restored the full 2% supplemental ending balance holdback of \$1,212,520 General Fund for the Department of Justice. The Subcommittee, however, repurposed the restoration by restoring the \$1.2 million in the following amounts for the following purposes:

- \$6,000 to the Office of the Attorney General and administration for Project Clean Slate

- \$87,865 to the Crime Victims' Services Division for Oregon Domestic and Sexual Violence Services
- \$25,043 to the Crime Victims' Services Division for Multidisciplinary Teams and Child Abuse Intervention
- \$1,992 to the Crime Victims' Services Division for the Address Confidentiality Program
- \$1,091,620 to the Criminal Justice Division for support of the Internet Crimes Against Children program, the Fusion Center, and district attorneys and law enforcement partners.

The addition of the General Fund to the Criminal Justice Division (\$793,340 personal services and \$298,271 services and supplies) will allow the Department to retain an existing forensic investigator position assigned to the Internet Crimes Against Children program, establish four limited duration positions (3.46 FTE; one PEM D and three Research Analysts) in support of Fusion Center operations once grant funding ends this biennium, and reestablish two permanent senior assistant attorney general positions (1.16 FTE) and establish one permanent criminal investigator position (0.50 FTE) to provide support to district attorneys and law enforcement partners.

In addition, the Subcommittee approved an increase of \$586,354 Other Funds (\$485,702 personal services and \$100,652 services and supplies) in the Criminal Justice Division for support of the Fusion Center. When the 2013-15 legislatively adopted budget was developed, the Department anticipated receiving grant funding through the Oregon Military Department, Office of Emergency Management, to partially support the Fusion Center. However, the grant award had not been made and the corresponding Other Funds expenditure limitation and position authority were not included in the budget. The Fusion Center continued to maintain operations and the agency now has received the first year grant award and is anticipating a second year award.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating a total of four positions and 3.54 FTE and making shifts between personal services and services and supplies. To better align the permanent administrative savings reductions, the Subcommittee made the following adjustments to the original placeholder reduction:

- Office of the Attorney General and administration – added a net \$87,993 Other Funds expenditure limitation increase (increased personal services by \$314,581 and decreased services and supplies by \$226,588) and eliminated 2 positions (2.00 FTE)
- General Counsel Division – reduced the Other Funds expenditure limitation by \$87,993 (personal services) and eliminated 1 position (0.54 FTE)
- Crime Victims' Services Division – no net dollar change, but increased personal services by \$3,400 Other Funds and decreased services and supplies by \$3,400 Other Funds, plus eliminated 1 position (1.00 FTE)

The Subcommittee also authorized \$135,000 General Fund to support the Oregon Crime Victims Law Center.

In addition, to gain a better understanding of work currently underway to identify and evaluate alternative funding models for the agency's programs providing legal support to state agencies, the Subcommittee approved the following budget note:

Budget Note:

Costs of legal representation in an increasingly complex modern legal system continue to drive agency budget and policy decisions. The Department of Justice has begun working with the Department of Administrative Services and agencies to

identify and evaluate alternative funding models to improve the stability, affordability, and effectiveness of legal costs for agencies and to encourage pro-active consultation with the Department by agencies.

As the Department of Justice continues with this effort, it shall prioritize developing options for legal services for the Child Welfare program and report on these efforts to the Joint Committee on Ways and Means during the 2015 legislative session. In addition, no later than September 1, 2014, the Department of Justice and the Department of Human Services will also provide a joint written status report to the Legislative Fiscal Office on the specific options under consideration and progress being made on the development of those options.

Oregon Military Department

The agency received a partial restoration of its 2% ending balance holdback that totaled \$151,000 General Fund. The funds are appropriated to the Operations program to support operations and maintenance costs at the Portland and Kingsley Field airbases. The restoration represents 59% of the initial holdback.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings. The agency was able to reduce its personal services by \$259,280 by eliminating one vacant permanent part-time Fiscal Analyst 3 position in the Administration program (0.50 FTE) and reducing overtime and temporaries. The remaining personal services reduction of \$164,517 was moved to services and supplies and capital outlay. The agency has a plan to find efficiencies in various services and supplies line-items, including in-state travel, office expense, employee training, publications, facilities maintenance, expendable property, as well as other line-items. The capital outlay reduction will be to the automotive and aircraft line-item where the agency has identified savings.

The Subcommittee established a \$385,000 Other Funds Capital Improvement expenditure limitation for the purchase of 1.46 acres of commercial property contiguous to the Department's Forest Grove Readiness Center compound. The property and building will be used as a field maintenance shop for Washington County's National Guard contingent. The source of the Other Funds is the agency's Capital Construction Account. This is a one-time expenditure limitation increase and will not continue into future biennia.

The Other Funds expenditure limitation for the Community Support program was increased by \$1,404,971 for the reimbursement of firefighting expenditures related to the 2013 fire season. This is a one-time expenditure limitation that is not to continue into future biennia.

As part of the agency's compensation plan funding, the Subcommittee approved \$734,800 in General Fund for the Operations program. This adjustment is to partially fund the difference between what the federal government will reimburse the state and recently concluded contract negotiations with the Portland and Kingsley Field airbase firefighter unions. This is a one-time appropriation and will not continue into future biennia.

Board of Parole and Post-Prison Supervision

The Subcommittee approved a restoration of \$19,825 of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. That represents 25% of the initial holdback.

The Subcommittee established a reservation within the general purpose Emergency Fund of \$350,000 for the Board of Parole and Post-Prison Supervision (BPPPS) for replacement of the Parole Board Management Information System (PB MIS). Allocation of the reservation is contingent upon the Board providing a project budget, project plan, and periodic status reports. BPPPS may request allocation of the reservation from the Emergency Board after the Legislative Fiscal Office approves the project budget and project plan.

Department of State Police

The Subcommittee restored \$2,351,854 General Fund of the 2% supplemental ending balance holdback for the Department of State Police. This represents 50% of the total 2% holdback. The agency will use the restored amount to fund the hire of 20 troopers and the purchase of 18 vehicles and associated equipment in September 2014.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating a total of one position and 1.50 FTE, permanently shifting funding for three administrative positions from General Fund to Other Funds, and reducing capital outlay for the Dispatch Centers and Information Technology Services.

Department of Public Safety Standards and Training

The Subcommittee approved an updated Package 091 Statewide Administrative Savings by taking all of the administrative savings in services and supplies.

Oregon Youth Authority

The Subcommittee approved a restoration of \$1,367,729 of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. That represents 25% of the initial holdback.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating 5 positions and 2.79 FTE; these are administrative support type positions. A very small portion of the agency's reduction was also moved from personal services to services and supplies.

TRANSPORTATION

Department of Aviation

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, moving a small amount from personal services to services and supplies.

Department of Transportation

The General Fund reduction taken for the 2% supplemental ending balance holdback was not restored. The Subcommittee approved an updated Package 091 Statewide Administrative Savings. A portion of the agency's reduction was moved from personal services to services and supplies.

The Seniors special purpose appropriation, described on page 47, provides \$4 million General Fund to the Department for additional Elderly and Disabled Transit support.

BUDGET NARRATIVE

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Oregon Legislative Emergency Board
Certificate

May 30, 2014

Pursuant to the provisions of ORS 291.328, and acting under the authority of ORS 291.326(1)(a), (b), (c), and (d); ORS 276.390; ORS 291.371; and ORS 291.375; this hereby certifies that the Emergency Board, meeting on May 30, 2014, took the following actions:

1. **Secretary of State**
Acknowledged receipt of a report from the Secretary of State on the costs associated with a data breach of the agency's web applications.
2. **Treasurer of State**
Increased the Other Funds expenditure limitation for the Treasurer of State established by section 1(1), chapter 558, Oregon Laws 2013, Administrative expenses of State Treasury operations, by \$580,732 and authorized the establishment of two permanent full-time positions (0.83 FTE) for an Information Security Management Program.
3. **Treasurer of State**
Increased the Other Funds expenditure limitation for the Treasurer of the State established by section 1(2), chapter 558, Oregon Laws 2013, Administrative expenses of the Oregon 529 College Savings Network, by \$111,967 and authorized the establishment of one permanent full-time position (0.42 FTE).
4. **Office of the Governor**
Acknowledged receipt of a report from the Office of the Governor on "loaned," "other funded," and vacant positions.
5. **Judicial Department**
Acknowledged receipt of a report from the Judicial Department on compensation plan changes, with the understanding that the fiscal impact of the compensation plan changes will be separately identified in the 2015-17 biennium Chief Justice's recommended budget.
6. **Oregon Education Investment Board**
Acknowledged receipt of a report from the Oregon Education Investment Board and the Department of Education on the status of the P-20 Education State Longitudinal Data System project.
7. **Department of Education**
Approved the submission of two federal grant applications by the Department of Education: to the U.S. Department of Health and Human Services, Substance Abuse and Mental Health Services Administration, in the amount of up to \$9,750,000 for a Project AWARE grant to address mental health issues; and to the U.S. Department of Education,

Office of Elementary and Secondary Education, in the amount of up to \$3,750,000 for a School Climate Transformation grant.

8. Higher Education Coordinating Commission

Allocated \$700,000 from the special purpose appropriation made to the Emergency Board by section 37(1), chapter 118, Oregon Laws 2014, to supplement the appropriation made to the Higher Education Coordinating Commission by section 1, chapter 634, Oregon Laws 2013, for costs associated with the Commission's statutory responsibilities, with the understanding that \$92,000 of the amount would be unscheduled by the Department of Administrative Services; and allocated \$2,299,999 from the special purpose appropriation made to the Emergency Board by section 37(1), chapter 118, Oregon Laws 2014, to supplement the appropriation made to the Department of Administrative Services for use by the Oregon University System by section 1(1), chapter 564, Oregon Laws 2013, Public university support, for payments to the four Technical and Regional Universities for increased costs of Shared Services provided centrally and for cost of services previously provided by the Chancellor's Office.

9. Oregon Health Authority

Acknowledged receipt of a report from the Oregon Health Authority on the \$5 million investment in mental health housing.

10. Oregon Health Authority

Allocated \$390,000 from the special purpose appropriation made to the Emergency Board by section 6(1), chapter 1, Oregon Laws 2013 Special Session, to supplement the appropriation made to the Oregon Health Authority by section 1(1), chapter 668, Oregon Laws 2013, Programs, for senior mental health services planning and training.

11. Oregon Health Authority

Approved, retroactively, the submission of a federal grant application by the Oregon Health Authority to the U.S. Department of Health and Human Services, Substance Abuse and Mental Health Services Administration, in the amount of up to \$3 million a year for three years to continue a referral and voucher system that allows individuals with substance use disorders to select preferred providers for recovery support services.

12. Oregon Health Authority

Approved, retroactively, the submission of a federal grant application by the Oregon Health Authority to the Centers for Disease Control and Prevention in the amount of up to \$575,000 a year for five years, to fund infrastructure and strategic partnerships to support school-, home-, and health systems-based efforts to ensure access to comprehensive asthma control services for Oregonians.

13. Oregon Health Authority

Approved the submission of a federal grant application by the Oregon Health Authority to the Centers for Disease Control and Prevention, National Center for Injury Prevention and Control, in the amount of up to \$400,000 a year for three years, to enhance the Prescription Drug Monitoring Program; and to evaluate state level laws, policies, and regulations to prevent prescription drug misuse, abuse, and overdose.

14. **Oregon Health Authority**
Approved the submission of a federal grant application by the Oregon Health Authority to the Centers for Disease Control and Prevention, National Center for Injury Prevention and Control, in the amount of up to \$270,000 a year for five years, to work with the Department of State Police and the State Medical Examiner to collect and study data on violent deaths in order to better support violence prevention efforts.
15. **Oregon Health Authority**
Approved, retroactively, the submission of a federal grant application by the Oregon Health Authority to the Department of Health and Human Services, Substance Abuse and Mental Health Services, in the amount of up to \$736,000 a year for five years, to continue statewide and tribal youth suicide prevention and early intervention strategies grounded in public-private collaboration.
16. **Department of Human Services**
Department of Education
Acknowledged receipt of a report from the Department of Human Services and the Department of Education on policy recommendations for how best to modify the Employment Related Day Care program to provide child care subsidies to working parents enrolled in post-secondary higher education.
17. **Department of Human Services**
Approved, retroactively, the submission of a federal grant application by the Department of Human Services to the U.S. Department of Agriculture in the amount of up to \$750,308 to expand employment services to certain Supplemental Nutrition Assistance Program participants.
18. **Department of Human Services**
Acknowledged receipt of a report from the Department of Human Services on Nursing Facility and Community Based Care.
19. **Department of Human Services**
Acknowledged receipt of a report from the Department of Human Services on caregiver training and the Quality Care Fund.
20. **Department of Human Services**
Allocated \$500,000 from the special purpose appropriation made to the Emergency Board by section 6(1), chapter 1, Oregon Laws 2013 Special Session, to supplement the appropriation made to the Department of Human Services by section 1(3), chapter 675, Oregon Laws 2013, Aging and people with disabilities and developmental disabilities programs, for adult abuse data system planning costs, with the understanding that \$300,000 of the amount will be unscheduled by the Department of Administrative Services, with instructions that the agency to report to the Emergency Board in September 2014 on planning progress.
21. **Department of Human Services**
Allocated \$3,000,000 from the special purpose appropriation made to the Emergency Board by section 6(1), chapter 1, Oregon Laws 2013 Special Session, to supplement the

appropriation made to the Department of Human Services by section 1(3), chapter 675, Oregon Laws 2013, Aging and people with disabilities and developmental disabilities programs, for a pilot project expanding Oregon Project Independence services to people with disabilities.

22. Department of Human Services

Allocated \$2,016,628 from the special purpose appropriation made to the Emergency Board by section 6(1), chapter 1, Oregon Laws 2013 Special Session, to supplement the appropriation made to the Department of Human Services by section 1(3), chapter 675, Oregon Laws 2013, Aging and people with disabilities and developmental disabilities programs, to restore Older Americans Act federal funding lost due to sequestration.

23. Military Department

Acknowledged receipt of a report from the Military Department on the status of the Next Generation 9-1-1 Project, with instructions that the agency report to the Emergency Board in September 2014 on the status of the project.

24. Criminal Justice Commission

Approved, retroactively, the submission of a federal grant application by the Criminal Justice Commission to the U.S. Department of Justice, Office of Justice Programs, in the amount of up to \$1.75 million for justice reinvestment initiative programs.

25. Criminal Justice Commission

Increased the Other Funds expenditure limitation established for the Criminal Justice Commission by section 2, chapter 497, Oregon Laws 2013, by \$212,000 for specialty court grants, and increased the Federal Funds expenditure limitation established for the Criminal Justice Commission by section 3, chapter 497, Oregon Laws 2013, by \$1,107,000 for specialty court grants.

26. Department of Justice

Approved, retroactively, the submission of a federal grant application by the Department of Justice in an amount not to exceed \$250,000 to conduct a statewide survey of current recipients of Victims of Crime Act funding and to identify small scale technology projects to improve services for victims.

27. Housing and Community Services Department

Approved, retroactively, the submission of a federal grant application by the Housing and Community Services Department to the U.S. Housing and Urban Development Department in the amount of \$2,335,000 for Section 811 Project Rental Assistance for extremely low-income Oregonians with mental illness or disability.

28. Department of Veterans' Affairs

Allocated \$98,700 from the Emergency Fund established by section 1, chapter 723, Oregon Laws 2013, to supplement the appropriation made to the Department of Veterans' Affairs by section 1(1), chapter 509, Oregon Laws 2013, services provided by the Department of Veterans' Affairs, and authorized the establishment of one limited duration position (0.50 FTE) for training and certification of county veteran service officers.

29. **Oregon Business Development Department**
Approved, retroactively, the submission of a federal grant application by the Oregon Business Development Department to the U.S. Small Business Administration in the amount of \$300,000 for funds available under the State Trade and Export Promotion program, and increased the Federal Funds expenditure limitation established for the Oregon Business Development Department by section 4(1), chapter 622, Oregon Laws 2013, Business, innovation and trade, by \$210,000 with the understanding that the Department of Administrative Services will unschedule the expenditure limitation pending award of the grant.
30. **Department of Consumer and Business Services**
Increased the Other Funds expenditure limitation established for the Department of Consumer and Business Services by section 1, chapter 452, Oregon Laws 2013, by \$402,411; and authorized the reclassification of two existing permanent positions and the establishment of five limited duration positions (2.21 FTE) to support the increase in workload driven by changes in the health insurance market and to manage the increase in construction inspection and permitting services; with instructions.
31. **Parks and Recreation Department**
Approved, retroactively, the submission of a federal grant application by the Parks and Recreation Department to the U.S. Department of Transportation in the amount \$9.5 million to continue work on portions of the Historic Columbia River Highway State Trail.
32. **Parks and Recreation Department**
Approved the submission of a federal grant application by the Parks and Recreation Department to the U.S. Fish and Wildlife Service, National Coastal Wetlands Conservation Grant Program in the amount of \$970,000 for coastal land acquisition.
33. **Parks and Recreation Department**
Approved the submission of a federal grant application by the Parks and Recreation Department to the National Park Service Historic Preservation Fund in the amount of \$25,000 to document historical places associated with populations that have been underrepresented in traditional historical narratives.
34. **Department of State Lands**
Increased the Other Funds expenditure limitation established for the Department of State Lands by section 1(1), chapter 449, Oregon Laws 2013, Common School Fund programs, by \$223,145 for 2013 fire suppression costs.
35. **Department of State Lands**
Increased the Other Funds expenditure limitation established for the Department of State Lands by section 1(4), chapter 449, Oregon Laws 2013, Capital improvements, by \$750,000 for capital improvements to the State Lands Building.
36. **Department of State Lands**
Increased the Other Funds expenditure limitation established for the Department of State Lands by section 1(4), chapter 449, Oregon Laws 2013, Capital improvements, by \$235,000 for capital improvements on state rangeland, with the understanding that the

Department of Administrative Services will unschedule \$195,000 of the expenditure limitation pending notification of the agency receiving the required water right for the proposed project.

37. Department of Agriculture

Approved the submission of a federal grant application by the Department of Agriculture to the U.S. Fish and Wildlife Service in an amount not to exceed \$200,000 to assist livestock producers in undertaking proactive, nonlethal activities to reduce the risk of livestock losses and to compensate for livestock losses due to wolf predation.

38. Department of Fish and Wildlife

Approved, retroactively, the submission of a federal grant application by the Department of Fish and Wildlife to the U.S. Fish and Wildlife Service, Cooperative Endangered Species Conservation Fund, in the amount of \$1,000,000 for acquisition of 10,000 acres near the Lower Deschutes Wildlife Area.

39. Oregon Watershed Enhancement Board

Approved the submission of three federal grant applications by the Oregon Watershed Enhancement Board to the U.S. Fish and Wildlife Service, National Coastal Wetlands Conservation Grant Program, totaling \$3,000,000 for wetlands acquisition and restoration.

40. Department of Transportation

Approved the submission of a federal grant application by the Department of Transportation to the Federal Highway Administration in an amount not to exceed \$250,000 for a fuels tax evasion grant.

41. Department of Transportation

Established for the 2013-15 biennium a Federal Funds Capital Construction expenditure limitation for the Department of Transportation in the amount of \$1,590,307 and established for the 2013-15 biennium an Other Funds Capital Construction expenditure limitation for the Department of Transportation in the amount of \$278,841 for renovating the Salem Baggage Depot located adjacent to the Amtrak passenger rail station in Salem, Oregon.

42. Department of Transportation

Acknowledged receipt of a report from the Department of Transportation on the Oregon Innovative Partnerships Program.

43. Department of Transportation

Increased the Other Funds Capital Construction expenditure limitation established for the Department of Transportation by section 3, chapter 79, Oregon Laws 2012, by \$332,391 to complete the Bend Driver and Motor Vehicle Division field office project.

44. Department of Aviation

Approved the submission of a federal grant application by the Department of Aviation to the Federal Aviation Administration in the amount of \$2,385,000 for improvement to the Cottage Grove State Airport; and increased the Federal Funds Capital Construction

expenditure limitation established for the Department of Aviation by section 2(2), chapter 727, Oregon Laws 2013, Oregon Department of Aviation, Cottage Grove State Airport runway rehabilitation, by \$2,385,000 to expend grant funds on the project and increased the Other Funds Capital Construction expenditure limitation established for the Department of Aviation by section 1(9), chapter 727, Oregon Laws 2013, Oregon Department of Aviation, Cottage Grove State Airport runway rehabilitation, by \$265,000 to expend matching state funds on the project.

45. Department of Aviation

Increased the Other Funds Capital Construction expenditure limitation established for the Department of Aviation by section 2, chapter 5, Oregon Laws 2011, by \$204,454 for the Aurora Air Traffic Control Tower project.

46. Oregon State Library

Allocated \$1,684,947 from the special purpose appropriation made to the Emergency Board by section 4(1), chapter 723, Oregon Laws 2013, to supplement the appropriation made to the Oregon State Library by section 1, chapter 500, Oregon Laws 2013, for operations in the state fiscal year 2015; increased the Other Funds expenditure limitation established for the Oregon State Library by section 2, chapter 500, Oregon Laws 2013, by \$264,471 for operations in the state fiscal year 2015; increased the Other Funds expenditure limitation established for the Oregon State Library by section 3, chapter 500, Oregon Laws 2013, by \$2,857,191 for operations paid by revenues from assessments on other state agencies in the state fiscal year 2015; increased the Federal Funds expenditure limitation established for the Oregon State Library by section 4, chapter 500, Oregon Laws 2013, by \$2,409,329 for operations in the state fiscal year 2015; and authorized an increase in full-time positions (19.63FTE).

47. Department of Revenue

Acknowledged receipt of a report from the Department of Revenue on the Core System Replacement Project, with instructions that the agency report to the Emergency Board in September 2014 documenting its readiness to proceed with a successful implementation of Phase-1 of the project.

48. Construction Contractors Board

Acknowledged receipt of a report from the Construction Contractors Board on agency operations, with instructions that the agency to report back to the Emergency Board in September 2014.

49. Department of Administrative Services


Acknowledged receipt of a report from the Department of Administrative Services on compensation plan changes.

50. Department of Administrative Services

Approved the 2015-17 uniform rent rates as proposed by the Department of Administrative Services.

51. Department of Administrative Services
Increased the Other Funds expenditure limitation established for the Department of Administrative Services by section 2(10), chapter 627, Oregon Laws 2013, Shared Services Fund, by \$38,110,951 for payments to counties from the Strategic Investment Program Shared Services Fund.

52. Oregon Government Ethics Commission
Increased the Other Funds expenditure limitation established for the Oregon Government Ethics Commission by section 1(2), chapter 453, Oregon Laws 2013, Electronic reporting system, by \$133,560, with the understanding that the Department of Administrative Services will unschedule the expenditure limitation pending finalization of contracts for the project and with instructions that the Commission report to the Emergency Board in September 2014 on the status of the project.



Ken Rocco, Legislative Fiscal Officer

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Ken Rocco
Legislative Fiscal Officer
Daron Hill
Deputy Legislative Fiscal Officer

Summary of Emergency Board Action

May 2014

The Legislative Emergency Board met on May 30, 2014 and considered an agenda of 52 items. The agenda included two requests for allocations from the general purpose appropriation made to the Emergency Board; one of which was approved. There were also six agency requests on the agenda for allocations from special purpose appropriations made to the Emergency Board, totaling \$13.7 million, \$10.6 million of which were allocated. Additional details on these allocations are described below. After the Emergency Board actions, the unallocated, unreserved balance of the general purpose Emergency Fund is \$26.1 million with a \$36.3 million balance in special purpose appropriations.

The agenda included 17 items that requested additional 2013-15 biennium authority to spend Lottery Funds, Other Funds, and Federal Funds (including two adjusting 2011-13 capital construction expenditure authority). The Emergency Board approved expenditure limitation increases of approximately \$44.4 million Other Funds (including \$38.1 million for the Department of Administrative Services to make payments to counties under the Strategic Investment Program) and \$7.7 million Federal Funds. The Emergency Board also authorized the establishment of three permanent positions (1.25 FTE), six limited duration positions (2.71 FTE), and an increase of 19.63 FTE to existing positions.

The agenda also included 14 agency reports which the Emergency Board acknowledged receiving (three of which were on consent – from the Departments of Human Services, Transportation, and Administrative Services). The Emergency Board heard 19 requests for the submission of federal grant applications (eleven of which were on consent – from the Oregon Health Authority, Criminal Justice Commission, and Departments of Justice, Parks and Recreation, Agriculture, and Transportation). Two of the grant application requests included approvals of associated expenditure limitation increases.

The following is a summary of significant Emergency Board actions taken at the May 2014 meeting:

Education

- Allocated \$700,000 to the Higher Education Coordinating Commission and \$2,299,999 to the Department of Administrative Services for the four Technical and Regional Universities from a special purpose appropriation made to the Emergency Board for costs associated with changes in the higher education system governance.
- Acknowledged receipt of a report by the Oregon Education Investment Board on the status of the P-20 Education State Longitudinal Data System project.
- Approved the submission of two five-year federal grant applications by the Department of

Education to the U.S. Department of Health and Human Services in the amount of \$9.75 million and to the U.S. Department of Education for up to \$3.75 million to address mental health issues in schools.

Human Services

- Allocated \$390,000 to the Oregon Health Authority from a special purpose appropriation made to the Emergency Board for senior services to cover senior mental health services and planning costs; the agency was also directed to return to the Emergency Board with a more detailed program plan.

- Allocated \$500,000 to the Department of Human Services from a special purpose appropriation made to the Emergency Board for senior services to cover adult abuse data system planning costs and directed the agency to report back to the Emergency Board on planning progress.
- Allocated \$3,000,000 to the Department of Human Services from a special purpose appropriation made to the Emergency Board for senior services to cover costs of a pilot project expanding Oregon Project Independence services to people with disabilities.
- Allocated \$2,016,628 to the Department of Human Services from a special purpose appropriation made to the Emergency Board for senior services to restore federal funding lost due to sequestration.
- Acknowledged receipt of a report from the Department of Human Services and the Department of Education on policy recommendations on how best to modify the Employment Related Day Care program to provide child care subsidies to working parents enrolled in post-secondary higher education.
- Approved, retroactively, the submission of a federal grant application by the Department of Human Services to the U.S. Department of Agriculture in the amount of up to \$750,308 to expand employment services to certain Supplemental Nutrition Assistance Program participants.
- Acknowledged receipt of a report by the Department of Human Services on caregiver training and the Quality Care Fund.
- Acknowledged receipt of a report by the Oregon Health Authority on mental health housing investments.

Public Safety and Judicial Branch

- Deferred a request for an allocation from the general purpose Emergency Fund by the Criminal Justice Commission of \$142,000 to fund a vacant position until later in the biennium, and approved increases in the Other Funds expenditure limitation of \$212,000 and the Federal Funds expenditure limitation of \$1,107,000 for Specialty Court grants.
- Acknowledged receipt of a report by the Judicial Department on compensation plan changes for the agency resulting from a classification study that reviewed 29 existing job classifications covering 151 positions.

- Acknowledged receipt of a report by the Military Department on Next Generation 9-1-1 and directed the agency to report back to the Emergency Board on the status of the project.

Natural Resources

- Increased the Other Funds expenditure limitation of the Department of State Lands by \$223,145 for fire suppression and recovery costs incurred in 2013.
- Increased the Other Funds expenditure limitation of the Department of State Lands by \$750,000 for remodeling the State Lands Building for consolidation of agency staff.
- Increased the Other Funds expenditure limitation of the Department of State Lands by \$235,000 for capital improvements to enhance Common School Fund lands revenue for two Harney County projects related to conversion of grazing land to agricultural land, with the understanding that \$195,000 of the limitation increase will be unscheduled until a water right is obtained.
- Approved the submission of a federal grant application by the Parks and Recreation Department to the U.S. Fish and Wildlife Service in the amount of \$970,000 to acquire 357 acres of coastal property in the Sand Lake area of Tillamook County.
- Approved, retroactively, the submission of three federal grant applications by the Oregon Watershed Enhancement Board to the U.S. Fish and Wildlife Service in the combined amount of \$3,000,000 for acquisition and restoration of coastal wetlands (China Camp Creek, Schofield Creek, and Kilchis River).
- Approved, retroactively, the submission of a federal grant application by the Department of Fish and Wildlife to the U.S. Fish and Wildlife Service in the amount of \$1,000,000 for acquisition of 10,000 acres near the Lower Deschutes Wildlife Area to provide enhanced public access to hunting, fishing, and wildlife viewing.

Economic and Community Development

- Allocated \$98,700 from the general purpose Emergency Fund to the Department of Veterans Affairs and authorized the establishment of one limited duration position to facilitate timely training and accreditation of County Veteran Service Officers.

- Approved, retroactively, the submission of a federal grant application by the Department of Housing and Community Services to the U.S. Department of Housing and Urban Development in the amount of \$2,335,000 for project-based rental assistance to make 80 units of affordable housing available to extremely low-income Oregonians with mental illness.
- Approved, retroactively, the submission of a federal grant application by the Oregon Business Development Department to the U.S. Small Business Administration in the amount of \$300,000 for funds available under the State Trade and Export Promotion program and increased the Federal Funds expenditure limitation by \$210,000, with the understanding the limitation increase will be unscheduled until the grant is received.

Transportation

- Established a \$278,841 Other Funds Capital Construction expenditure limitation and a \$1,590,307 Federal Funds Capital Construction expenditure limitation for the Department of Transportation to renovate the Salem baggage depot located adjacent to the Amtrak passenger rail station; the new limitations will expire at the end of the 2013-15 biennium.
- Increased the 2011-13 Other Funds Capital Construction expenditure limitation for the Department of Transportation by \$332,391 to complete the Bend Driver and Motor Vehicle Division field office project.
- Approved the submission of a federal grant application by the Department of Aviation to the Federal Aviation Administration in the amount of \$2,385,000, increased the Other Funds Capital Construction expenditure limitation by \$265,000, and increased the Federal Funds Capital Construction expenditure limitation by \$2,385,000 for improvements at the Cottage Grove State Airport.
- Increased the 2011-13 Other Funds Capital Construction expenditure limitation for the Department of Aviation by \$204,454 to cover unbudgeted administrative, legal, engineering, and well drilling expenses at the Aurora State Airport.
- Consumer and Business Services
- Increased the Other Funds expenditure limitation for the Department of Consumer and Business

- Services by \$402,411, authorized the reclassification of two existing permanent positions, and authorized the establishment of five limited duration positions (2.21 FTE) to support increases in workload driven by changes in the health insurance market and in construction inspection and permitting services.
- Acknowledged receipt of a report by the Construction Contractors Board on agency operations and directed the agency to report back to the Emergency Board in September.

Administration

- Acknowledged receipt of a report by the Secretary of State on costs associated with a data breach of the agency's web applications.
- Increased the Other Funds expenditure limitation of the Treasurer of State by \$580,732 and authorized the establishment of two permanent full-time positions (0.83 FTE) for the creation of an Information Security Management program within the agency.
- Increased the Other Funds expenditure limitation of the Treasurer of State by \$111,967 and authorized the establishment of one permanent full-time position (0.42 FTE) to support the Oregon 529 College Savings Network program.
- Increased the Other Funds expenditure limitation for the Department of Administrative Services by \$38,110,951 for distributions to counties of funds from the Shared Services Fund related to the Strategic Investment Program; \$37.8 million of the amount is to be provided to Washington County.
- Increased the Other Funds expenditure limitation for the Government Ethics Commission by \$133,560 for costs associated with development of an electronic reporting system for statements of economic interest.
- Acknowledged receipt of a report by the Governor's Office on positions loaned from other agencies, funded with resources from other agencies, or currently vacant.
- Allocated \$1,684,947 from a special purpose appropriation made to the Emergency Board for the Oregon State Library, increased the Other Funds expenditure limitation by \$264,471 for endowment and donation funds and by \$2,857,191 for state agency assessments, increased the Federal Funds expenditure limitation by \$2,409,329, and authorized an

- increase of 19.63 FTE for existing positions for second fiscal year operational costs of the agency.
- Acknowledged receipt of a report from the Department of Revenue on the Core System Replacement project and directed the agency to report back to the Emergency Board in September

- on its readiness to proceed with implementation of Phase I of the project.
- Acknowledged receipt of a report by the Department of Administrative Services on uniform rent rates and approved the rates for the 2015-17 biennium.

Emergency Fund Balance Summary

	Agency Requests	Full Board Action
General Purpose Emergency Fund		
Appropriation (after 2014 Session adjustments)	30,000,000	30,000,000
Allocations to date	0	0
Unallocated Balance	30,000,000	30,000,000
Reservations (within General Purpose)	3,850,000	3,850,000
Reservations allocated to date	0	0
Unallocated Reservations	3,850,000	3,850,000
General Purpose Unallocated/Unreserved Balance	26,150,000	26,150,000
May 2014 Requests - General Purpose		
25: Criminal Justice Commission - Restore funding for Economist position	(142,000)	0
28: Department of Veterans' Affairs - Funding for position to assist training CVSOS	(98,700)	(98,700)
Total Requests - General Purpose	(240,700)	(98,700)
General Purpose Unallocated/Unreserved Balance after 5/2014	25,909,300	26,051,300
Special Purpose Appropriations - Agency Specific (after 2014 Session actions)		
Allocations/Transfers to Date	46,908,819	46,908,819
Unallocated Balance	0	0
May 2014 Requests - Special Purpose Appropriations - Agency Specific		
3: Higher Education Coordinating Commission - Costs related to changes in governance of universities	(2,999,999)	(2,999,999)
10: Oregon Health Authority - Senior mental health specialists	(3,500,000)	(390,000)
20: Department of Human Services - Adult abuse prevention technology project	(500,000)	(500,000)
21: Department of Human Services - Oregon Project Independence pilot for people with disabilities	(3,000,000)	(3,000,000)
22: Department of Human Services - Older Americans Act backfill due to sequestration cuts	(2,016,628)	(2,016,628)
46: Oregon State Library - Second Year operational costs	(1,702,192)	(1,884,947)
Total Requests - Special Purpose - Agency Specific	(13,718,819)	(10,591,574)
Special Purpose - Agency Specific - Unallocated Balance after 5/2014	33,189,000	36,315,245

Emergency Board materials for the May 2014 meeting are available at <https://olis.leg.state.or.us/liz/201311/Committees/EB/2014-05-30-08-30/Agenda>

This summary is available on the Legislative Fiscal Office website at www.oregonlegislature.gov/lfo

BUDGET NARRATIVE

DEPARTMENT OF ADMINISTRATIVE SERVICES

Agency Summary Narrative

Budget Summary Graphics

Budget Summary Graphic No. 1: How the budget is allocated among programs or activities.

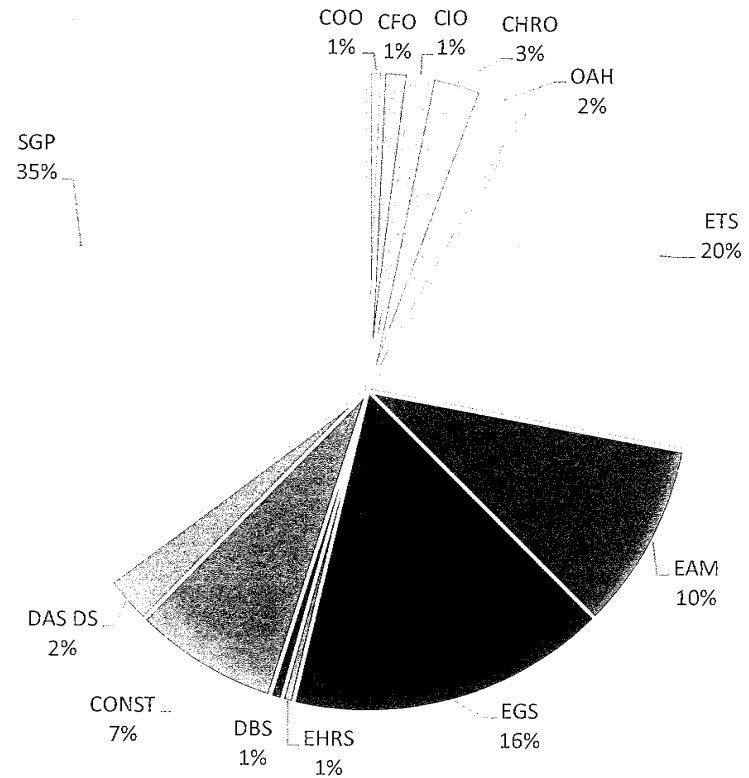
This graph shows the allocation of total expenditures, all fund types, among the major Department of Administrative Services (DAS) programs and activities:

- COO: Chief Operating Office
- CFO: Chief Financial Office
- CIO: Chief Information Office
- CHRO: Chief Human Resource Office
- OAH: Office of Administrative Hearings
- ETS: Enterprise Technology Services
- EAM: Enterprise Asset Management
- EGS: Enterprise Goods and Services
- EHRS: Enterprise Human Resource Services
- DBS: DAS Business Services
- DAS DS: DAS Only Debt Service
- CONST: Capital Construction and Capital Improvements
- SGP: Special Governmental Payments

Debt service payments on Bonds account for the bulk of the "SGP" category this biennium. In addition to these expenditures, DAS transfers lottery and other miscellaneous revenues through its budget to other state agencies.

A full description of the programs listed above can be found later sections of the budget document.

2015-2017 Governor's Budget
Total Expenditures
\$1,193 millions



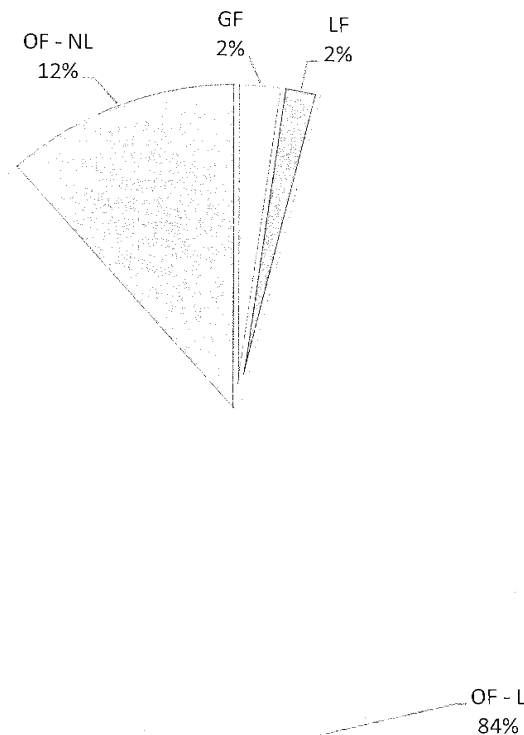
BUDGET NARRATIVE

Budget Summary Graphic No. 2: Distribution by fund type. This graph displays total expenditures by fund type.

Definitions of fund types:

- **General Fund:** Personal and corporate income tax revenue, which the Legislature may apply to virtually any governmental purpose, agency, or program.
- **Lottery Funds:** Constitutionally dedicated for creating jobs, furthering economic development, financing public education, restoring and protecting parks, beaches, watersheds and critical fish and wildlife habitats.
- **Other Funds Limited:** Money (other than General Fund or Federal Funds) that an agency receives; for DAS, most of these are assessments and service charges received from other state agencies (who may use General Fund, Federal Fund, and Other Funds to pay).
- **Other Funds Non-Limited:** Expenditures for which the Legislature defines purposes, but sets no dollar limits. Within DAS, the Risk Fund and Mass Transit Distribution is non-limited.

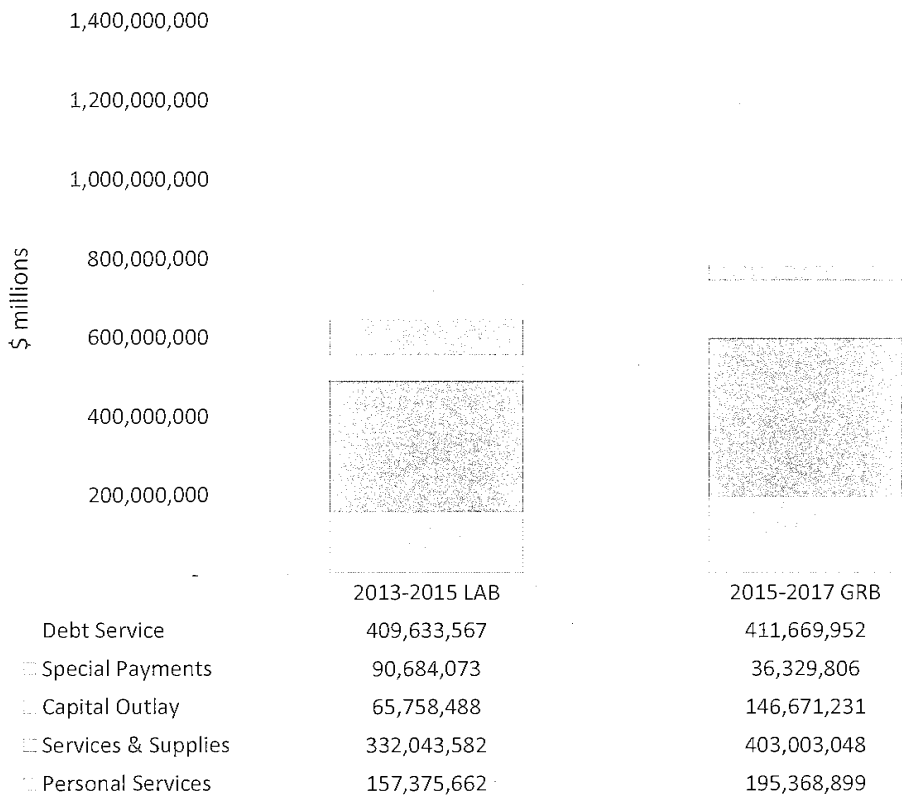
2015-2017 Governor's Budget
Expenditures by Fund Type
\$1,193.0 millions



BUDGET NARRATIVE

Budget Summary Graphic No. 3: Comparison of 2013-2015 Legislatively Approved Budget with the 2015-2017 Governor's Budget

Total Expenditures
2013-2015 LAB vs 2015-2017 GB



BUDGET NARRATIVE

Mission Statement & Statutory Authority

The DAS mission is to serve state government to benefit the people of Oregon.

Oregon Revised Statutes:

ORS	Summary
Chapter 30	Tort Actions Against Public Bodies
Chapter 182	State Administrative Agencies; Information Systems Security; Relationships with Tribes
Chapter 184	Establishes Department of Administrative Services and outlines selected duties
Chapter 190	Cooperation of Governmental Units
Chapter 240	State Personnel Relations
Chapter 270	Public Lands; Disposition of property, proceeds of sale, agreements for management and inventory of state-owned property
Chapter 276	Public Facilities, Contracting and Insurance
Chapter 278	Insurance for Public Bodies
Chapter 279	Public Contracting - Qualified Rehabilitation Facilities
Chapter 279 a, b and c	Public Contracting – General Provisions, Public Procurement and Public Improvement and Related Contracts
Chapter 282	Public Printing
Chapter 283	Interagency Services
Chapter 286 a	State Borrowing - Bonds
Chapter 291	State Financial Administration
Chapter 292	Salaries and Expenses of State Officers and Employees
Chapter 293	Administration of Public Funds

Distributions:

- ORS 291.407 -- State Agency Mass Transit Assessments and Distributions to Transit Districts
- ORS 291.276 -- State Central Government Service Charge
- ORS 221.770 -- City Revenue Sharing of Oregon Liquor Control Commission (OLCC) Earnings
- ORS 323.457 -- Department of Revenue Cigarette Tax Distribution to Cities and Counties
- ORS 320.100 -- Department of Revenue Amusement Device Tax Distribution to Counties
- ORS 293.560 -- 25-percent U.S. Forest Service National Forest Products Sale Proceeds Distributed to Counties
- ORS 293.565 -- Federal Mineral Leases Proceeds Distributed to Counties
- ORS 272.085 -- 5-percent Land Sales Proceeds Distributed to Counties
- ORS 293.575 -- U.S. Taylor Grazing Fees Distributed to Counties
- ORS 293.570 -- Federal Flood Control Proceeds Distributed to Counties
- ORS 461.540 -- Oregon Lottery Proceeds Distributed to State Agencies, the Education Endowment Fund, and Other Entities
- ORS 348.696 -- Education Endowment Fund Earnings Distributed to the State School Fund and the State Scholarship Commission
- ORS 293.537 -- Tobacco Settlement Account Funds
- ORS 286A.573 -- Lottery Bond Administrative Fund
- ORS 285C.639 -- Shared Services Fund
- ORS 291.120 -- Distribution of Agency Savings
- ORS 292.045 -- Deduction for payment of United Fund
- ORS 293.144 -- General Fund interest to the Oregon Rainy Day Fund
- ORS 297.466 -- Withholding State Funds -- Municipal Audit Law

BUDGET NARRATIVE

2015-2017 Agency Two-Year Plan

Early in his new administration, Governor Kitzhaber created the position of Chief Operating Officer (COO) to review outdated systems, streamline departments and create efficiencies and costs savings in state government. The COO reports directly to the Governor and is responsible for leading the day-to-day operations of state government. The COO also serves as the Director of DAS.

DAS restructured on July 1, 2012 to implement a customer-focused entrepreneurial management model. DAS leadership commits to the following strategic directions:

Mission:

We serve state government to benefit the people of Oregon.

- Service means implementing the decisions of the Governor and policy makers.
- Service means taking the lead on behalf of state government.
- Service means partnering with our customers to achieve desired outcomes.
- Service means delivering the best value for every dollar spent in state government.

Vision:

We model value-driven leadership to provide services and develop policy.

- By taking an enterprise view of government operations, we implement cost-effective, efficient and sustainable policies and practices.
- By listening and responding to our employees, customers and stakeholders, we provide the best possible customer service and policy guidance.
- By continuously improving, we lead by example.

Outcome Goals:

We achieve the following goals:

- The right service, at the right time, for the right price.
- Effective, high-quality governance and oversight.
- A knowledgeable, skilled, diverse and engaged workforce.
- Respect among agencies and with the people of Oregon.

Strategies:

- Implement a shared leadership model of governance by engaging stakeholders.
- Advocate effective policies and remove barriers to success.
- Partner on policy and service-delivery decisions.
- Continuously improve everything we do through engaged employees, proven business methods, data-driven decision making and effective technologies.
- Improve our organizational performance through accountability, continual learning and entrepreneurial management.

Over the last two years, DAS focused on bringing agencies together to work on initiatives that affect all of state government. This work was conducted by a number of cross agency groups and over the next two years will continue to include:

- The Enterprise Leadership Team (ELT), which is comprised of directors of a blend of agencies representing all sectors of agencies and representatives of statewide elected officials;
- The Improving Government Steering Committee – a subcommittee of the ELT, which is working to find administrative efficiencies across the executive branch;
- Customer Utility Boards, which have been established to govern the work of the four new DAS Service Enterprises.

BUDGET NARRATIVE

Program Descriptions

DAS has two primary teams, policy teams and service teams. This allows the service side of the agency to focus on providing great customer service while the policy side focuses on over-arching issues that affect all state agencies.

Policy Functions:

- **Chief Operating Office (COO)** manages all executive branch agencies; provides governmental and external communications; coordinates statewide internal audits; coordinates legislative activities; implements enterprise initiatives; and provides analysis of the economy, revenue and population.
- **Chief Financial Office (CFO)** responsible for developing the Governor's Balanced Budget; assists executive branch agencies in the budget development; provides centralized procurement and facilities policy; and oversees statewide accounting and reporting.
- **Chief Information Office (CIO)** responsible for enterprise IT strategic planning; e-government; geospatial information and statewide information security.
- **Chief Human Resources Office (CHRO)** provides direction and services to promote a stable and qualified workforce in Oregon state government by managing the state classification & compensation system; promulgating statewide human resources (HR) policy; providing executive recruitment services; managing statewide labor relations including leading collective bargaining; and implementing a statewide workforce development strategy.
- **Office of Administrative Hearings (OAH)** holds contested case hearings referred by over 80 Oregon agencies, boards and commissions. These hearings are constitutionally required to give

citizens and businesses a chance to dispute action taken against them by the state. This program is new to DAS.

Service Functions:

- **Enterprise Technology Services (ETS)** is the leading supplier in managed computing technology for Oregon state government. The ETS infrastructure is designed to offer the highest availability in Oregon for mainframe, storage and server-based applications. ETS focuses on finding ways technology can enhance the state's business model to create opportunities for state government.
- **Enterprise Asset Management (EAM)** secures facilities that provide a functional work environment for state employees. To meet this goal, the division works collaboratively with customers to competitively deliver services. Key services include: building operations; building maintenance; real estate services; space planning and construction project management; fleet and parking; and surplus property services.
- **Enterprise Goods and Services (EGS)** consists of several key state government programs that serve/support other public agencies. These programs include Risk Management, Procurement Services, Shared Financial Services, Financial Business Systems and Publishing and Distribution.
- **Enterprise Human Resource Services (EHRS)** provides direct HR support to DAS and client agencies as well as maintaining the statewide HR information systems used by most state agencies.
- **DAS Business Services (DBS)** provides budget, business continuity, performance management and data analysis services to DAS. DBS is also responsible for DAS' records management, administrative rules programs, employee

BUDGET NARRATIVE

engagement and survey implementation and analysis. Customer Utility Boards, which govern DAS' service enterprises, are staffed by the DBS team.

Environmental Factors

- **Economic Climate:** As Oregon's economic recovery enters its seventh year, not all parts of the state have bounced back. In particular, many of our rural areas continue to struggle, with high levels of long-term unemployment and an inflated need for state and local government programs. The recovery across Oregon's tax revenue instruments has been uneven as well. Notably, property tax collections and lottery revenues have shown little growth, putting pressure on the state agencies and local government entities that depend on them.
- **Information Technology Investment and Planning (ITIP):** leads statewide IT-related planning, coordination and oversight. ITIP develops and implements state IT management strategies, rules, policies, standards and processes, and is responsible for the state's IT portfolio and asset management initiatives. ITIP provides professional support to a variety of government-wide IT initiatives and major IT-related governance bodies such as the Chief Information Officers Council.

ITIP develops the state's IT related budget instructions and reviews agency IT project requests that meet a policy threshold. In addition, ITIP monitors and oversees the state's major IT projects and reports on the status of those projects to the State CIO, the Chief Operating Officer, the Chief Financial Officer and the Legislative Fiscal Office on a regular basis. Oversight and monitoring is accomplished through third party Quality Assurance (QA) reviews, project reporting, and facilitation of risk mitigation strategies through work with the QA and agency IT project managers. ITIP develops policies, guidelines and

standards, which are designed to help agencies successfully complete major technology projects.

- **Information Security Environment:** Safeguarding computing systems and network infrastructure is critically important. The goal of information security is to protect the confidentiality, integrity, and availability of information assets. Information security management enables data to be shared while ensuring protection of that information and its associated technology assets. Implementing a reasonable set of controls, including policies, procedures, processes, personnel, organizational structures, and technology, helps achieve optimal security. Information security is a business responsibility. Every agency has responsibility for ensuring that appropriate safeguards are in place to protect its information assets, and to ensure that it does not undermine the security of other state entities, business partners or the public.
- **Business Continuity and Disaster Recovery Planning Environment:** Natural disasters, accidents, or purposeful acts of disruption can interrupt operations and impede critical public services. Mitigating the disruptions requires resources (people and dollars) to plan for the maintenance or restoration of critical state services. Business Continuity Plans require periodic review and updating to minimize any potential disruption of business processes, and to ensure that alternative strategies are in place. Though the responsibility of identifying business continuity plans rests with the state agencies, much of the responsibility for enterprise functions, such as computing and network infrastructure, belongs to DAS.
- **E-government:** States use E-government to reduce costs, improve services, and connect systems across jurisdictions. States have begun moving to consolidated infrastructures, central support for common functions (e.g., content-hosting and electronic payments) and connections among agencies to let

BUDGET NARRATIVE

citizens and businesses interact with state government in an efficient and uniform manner.

Oregon has a robust E-government program that has successfully implemented similar programs in more than half the states. We expect this move to allow broader use by state agencies and the public.

DAS' E-Government program was awarded the 2014 National Association of State Chief Information Officers (NASCIO) Open Government Award for the Public Meeting Manager.

- **Geospatial Enterprise Office (GEO):** Serves as a central collection and dissemination point for statewide geographic information. GEO coordinates the statewide development and stewardship of this information which is shared among federal, state, academic, regional, and local groups, as well as the general public. GEO also provides statewide coordination for geographic information activities across the enterprise of state government, including state agencies, local governments and academic institutions, as well as other communities of interest. In order for multiple organizations to access the data, a single agency needs to coordinate the development of the data, make sure it is in a standard format, document it and make it available electronically.

Location is important to nearly every government task, and every government agency relies on locational information to conduct their business in one way or another. Coordination of the development, management and use of that locational information prevents significant duplication of effort, avoids unnecessary costs, and generates additional revenue for government. That means more money is available for social services, economic development, public safety, and natural resource management

- **Solvency of the Insurance Fund:** Risk Management bears the statutory obligation to maintain an actuarially sound insurance fund, which includes several components. Due to the passage of Senate Bill 311 in the 2009 Legislative Session, which increased tort cap limits for state and local governments, the state is experiencing more complex claims and claims with substantial financial exposure. These claims will increase fund costs over time. The implications continue to be analyzed by Risk Management staff and DOJ management. In addition, agencies have to review business practices to ensure that the new liability limits are appropriately applied as they contract with private, public and non-profit partners.
- **Customer Expectations:** Customers expect state government to meet their needs efficiently, quickly, and cost effectively. They expect highly trained and competent staff that communicate effectively and provide quality customer service.

Because DAS' primary customers are state and local governmental agencies, we have established Customer Utility Boards (CUB) to govern our work. These boards include representatives from small, medium and large agencies as well as leaders from local government. The CUBs have responsibility for setting rate methodologies, establishing service offerings, and setting service level agreements.

BUDGET NARRATIVE

Initiatives and Accomplishments

DAS proposed 38 policy option packages in our Agency Request Budget. All packages contributed to achieving the DAS mission and strategic plan. Specifically, 5% are attributed to DAS's operations; 41% focuses on the enterprise as a whole, mainly in IT and 54% are Statewide Projects, including Human Resource Information System (HRIS) replacement.

Package No. 090 – Analyst Adjustments: This package requests pass-through dollars for Oregon Innovative Infrastructure Fund, Agora contract, County Services and Public Infrastructure Commission.

Package No. 101 – Support Enterprise Initiatives Projects: This package will enable the Chief Operating Office to develop, plan and implement Enterprise Initiatives to improve state government operations. In collaboration with the Enterprise Leadership Team (ELT), the Chief Operating Office assigns project managers to coordinate large scale enterprise business projects. Staffing for Enterprise Initiatives requires high-level implementation experience, and deep program research and analysis skills. It also requires project coordination skills.

Package No. 102 – Support Statewide Audit & Budget Reporting: After several years of operating with a reduced staffing level, the Chief Financial Office (CFO) has recognized staffing reductions in the SABRS unit were too deep. This package would restore one of the two positions that were cut in 2011-13 to provide enough staff to adequately review and audit the state's budget information, ensuring accurate information for the CFO and LFO.

Package No. 103 – Strengthen Capital Investment Section: This package will enable the Capital Investment Section to maintain all necessary compliance functions and meet the increasing demands of agencies and policymakers. Over the last several biennia the capital investment workload has been steadily increasing with growth in

outstanding debt. This growth is caused by an increase in both the number of projects and dollar value of those projects. During this same time, the addition of new responsibilities has further taxed existing staff. The new responsibilities include Water Resources Article XI-I (1) bonds, increased activity for Higher Education related to Article XI-F constitutional issues, and the issuance of Seismic Bonds. In some periods, it will be impossible to stage bond sales without overlap.

Package No. 104 – Capital Facility Planning: This package will provide a critical component to more effectively perform capital planning and to evaluate performance against agreed upon standards. The assessments included within this package will allow the state to project future capital needs, such as replacement of major components including roofs, HVAC systems, etc., so that such costs can be properly included in cost-recovery models. Development of benchmarks and analytics will enable management and policymakers to evaluate performance of operations and maintenance functions compared to industry standards, and better ascertain appropriate funding levels. We expect to achieve cost savings over time through operational efficiencies and effective planning.

Package No. 105 – Develop New Governance Structure for IT: Technology has one of the greatest impacts on the state's ability to deliver services to Oregonians. Oregon has historically lacked a functional, modern governance structure for Information Technology (IT). A new approach has been developed to ensure accountability across the enterprise of state government; support successful IT projects and contribute directly to reducing duplication, fragmentation and the inefficient deployment of IT resources. The Governor proposed, and the legislature approved, HB 4135 in the 2014 session, directing the State Chief Information Officer (CIO) to advise state agencies, boards or commissions in developing, acquiring, maintaining or implementing technology resources and to align those activities with a statewide strategic plan and industry best practices to reduce instances of duplication and fragmentation as an initial phase through June 30, 2015. DAS State CIO has been implementing this new governance

BUDGET NARRATIVE

model and assigning responsibilities using vacant budgeted positions and job rotations from other State agencies, which conclude at the end of the 2013-2015 biennium. This Package requests permanent positions to support and augment those activities in the 2015-17 biennium and beyond.

Package No. 106 – Statewide Interoperability Program: HB 4031 transferred the State Interoperability Executive Council (SIEC) from Oregon Department of Transportation (ODOT) to DAS and modified the duties of the executive council. The bill established the position of the Statewide Interoperability Coordinator (SWIC) to support the executive council and to coordinate implementation of the Oregon Statewide Communication Interoperability Plan.

Package No. 107 – Support Second Phase of navigatOR: This package did not move forward in the Governor's Budget.

Package No. 108 – Human Resource Information System: This package includes costs for a vendor implementation team; software licenses; a state implementation team which includes project management, implementation support for conversions and interfaces, change management with training development and delivery, administrative support; and a 20 percent contingency fund. Along with the purchase and configuration of the selected solution, the implementation of new software will require the analysis of affected state policies and process requirements, the development of new or updated procedures, the development of training materials and aids, and the delivery of training to employees.

Package No. 109 – Evaluate Business Processes: The purpose of this package is to assist all functions and agencies statewide in facilitating change by developing the skills of human resource staff, setting up clear expectations regarding human resource strategies, and evaluating processes prior to implementing change. To support the new vision for Human Resources, the Chief Human Resources Office (CHRO) Workforce Management and Collaboration Section will provide

consultation and leadership throughout the organization. The work performed will focus on understanding agency business needs and identifying solutions.

Package No. 110 – Develop Workforce Planning Strategies: The purpose of this package is to improve the utilization of best practices in strategic workforce planning to increase effectiveness. Designing and maintaining workforce planning strategies is critical to maintaining a productive workforce. The State of Oregon has a significant opportunity gap in utilizing best practices in Strategic Workforce Planning.

Package No. 111 – Develop Information Management Capacity: The Department of Administrative Services is actively engaged in performance analysis and opportunities for customer service improvement. The purpose of this package is to improve Human Resources services. As part of this process, CHRO Policy Consultation and Research Section will develop procedures and competencies to deliver data in a timely and consistent matter. Staff will be assigned to consult with agency stakeholders, business leaders, human resources professionals, and leadership to develop information management strategies. Reports will be defined and delivered to meet business needs.

Package No. 112 – Security and IT Operations Audit Support: Both the Secretary of State and independent auditors have made recommendations related to best practices to ensure the confidentiality, integrity and availability of the systems necessary to support agency core business functions. This package includes personnel and better tools to monitor the transactions occurring on the state's systems, to help ensure agency data remains safe, tracking access to state systems is only by authorized personnel, and changes to state systems are logged and approved.

Package No. 113 – Support Growth in Customer Usage of IT: This package request is for Enterprise Technology Services (ETS) to purchase necessary hardware, software, and professional services and

BUDGET NARRATIVE

establish positions which are required to support growth for existing and new services for agencies. This increase in demand results from the modernization of state processes to leverage advances in computing technology and from the public's increased expectation of electronic interaction with government from access points like mobile devices. ETS deploys and supports core infrastructure including computing, storage and network platforms supporting agency operations. ETS' budget does not sufficiently support those applications and functions that are currently in operation and does not contain funding for projected expansion in demand for existing services or delivery of new services.

Package No. 114 – Support Usage Growth for DAS: Enterprise Technology Services (ETS) Application Delivery is currently funded to provide only the most basic application maintenance in support of the daily operational needs of DAS. DAS applications as a whole are written in and reside on aging and in some cases unsupportable program languages and architecture. Current funding does not provide for the long-term care, maintenance or sustainability of these systems; nor does it provide for staffing to meet increasing DAS demands for new applications in support of DAS strategic goals.

Package No. 115 – Support Agency Large IT Projects: This package did not move forward in the Governor's Budget.

Package No. 116 – Support Agency Direct IT Purchases: This package did not move forward in the Governor's Budget.

Package No. 117 – Increase Limitation – Legal & Professional Services: This package did not move forward in the Governor's Budget.

Package No. 118 – Increase Limitation – Contract Services: This package did not move forward in the Governor's Budget.

Package No. 120 – Purchase of Fleet Vehicles: Reestablishing adequate replacement vehicle funding decreases overall lifecycle cost by reducing expenditures to repair aged, high mileage vehicles while also increasing residual sale value of end of life vehicles, which can then be reinvested to reduce the cost to purchase new vehicles. This package will increase capital outlay expenditure limitation by \$2.5 million, bringing the total vehicle replacement budget from \$11,124,241 to \$13,624,241. The increase will allow purchase of approximately 100 additional vehicles and move the program forward in the multi biennial effort to attain an optimal, cost effective replacement structure without significant increases to agency rates or incurring debt. The purchase will focus on replacing older trucks, vans and SUV's with newer, more efficient models.

Package No. 121 – Parking & Alternative Commuting Options: This package will enable DAS Parking Services to offer alternative commuting programs to state employees and improve the wait time of available parking spaces. Over the years, the number of state employees on the DAS Parking Services waitlist grew to over 800 employees. In addition, this package will allow the state to fund for future capital construction/improvements of parking lots and structures and keep the parking rates to customers stable. This position will setup programs to encourage more employees to use public transit to commute to work. The position will research and develop programs such as the free bus pass, offer free bike rooms to store bicycles for commuters, and offer incentives to existing car and vanpool commuters. This position will also work with DAS Real Estate Services to establish an expanded park and ride option for the mall area. Part of the funding request is to look at existing DAS-owned properties for park and ride locations, then explore other options to lease and/or to purchase property for this effort.

Package No. 122 – State Hospital North Campus Maintenance: This package did not move forward in the Governor's Budget.

BUDGET NARRATIVE

Package No. 123 – Transfer Custodial Position to PERS: Through the current job rotation agreement with PERS, this Custodian position is being reimbursed by PERS. As of June 30, 2015, DAS will no longer have a revenue source for this position, nor any need for it. DAS is requesting to transfer this position to PERS. Since they have been funding this position for many years (through an Interagency Agreement) the cost is already included in their budget, and will move from Services & Supplies (S&S) to Personal Services (PS).

Package No. 124 – Governor’s Office Regional Solution Centers: The purpose of this package is to provide a sustainable, permanent funding mechanism for the Governor’s Office Regional Solution Centers program. Currently there are six such teams positioned throughout the state with a fundamental mission of helping to drive economic development in the regions each serves. Real Estate Services (RES), at the request of the Governor’s Office, set up all facets of these offices in the 2011-13 biennium. The most efficient strategy in achieving this goal was for RES to use its own cash and limitation to establish facilities and facilitate operating needs. By method of annual “bill back” to the participating agencies, RES receives a Reduction in Expenses from each invoiced agency. RES will continue to provide administrative support and pass-through costs for the Centers, however, additional expenditure limitation is required to continue this role so it does not impact its own program operations.

Package No. 125 – State Hospital North Campus Disposition: The purpose of this request is to fund continued work toward the disposition of the North Campus of the former Oregon State Hospital.

Package No. 126 – Support Shared Payroll Services and OSPs: This package will enable the Department of Administrative Services (DAS) Shared Payroll Services to provide payroll services to 37 distinct boards, commissions and agencies including DAS, Treasury, and the Governor’s Office. It will also provide agency user support and ensure quality system functionality for the Oregon Statewide Payroll Application (OSPA).

Package No. 127 – Support Workload Centralized PERS Service: This package will enable the Department of Administrative Services (DAS) Centralized PERS Service Team to catch up on the backlog of retirement settlements, retirement data verifications and statewide reconciliation of retirement contributions.

Package No. 128 – Support Variable Data Design Services: This package will provide additional resources to agencies needing complex variable data design. Publishing & Distribution has experienced an increased number of multifaceted variable data projects requiring a high-level knowledge of variable data design techniques. Multiple sourced projects needing manual assembly are merged, printed, inserted and mailed automatically. Mass-volume, intricate data flows are printed and mailed in one process. This saves agencies time and cost, allowing agencies to focus on their core functions.

Package No. 129 – Strengthen Shuttle Delivery Service: Publishing & Distribution's (P&D's) Shuttle Delivery service makes over 550 pickup and delivery stops at state agency locations throughout the Willamette Valley. Over the past four years P&D's Shuttle Delivery service has also developed and grown its secure package tracking service, PacTrac. Over 2,800 individual packages are sent and tracked securely every month. This service saves state agencies over \$15,000 per month when compared to shipping by third-party carrier. P&D's Shuttle Delivery service continues to expand, adding even more stops for our existing customers. Customers continue to ask for more and more of these services. This package will enable P&D to meet customer needs and ensure staffing levels remain adequate to provide for effective balancing of staff leave time and work schedule requirements.

Package No. 130 – Strengthen Risk Management: This package provides additional research, training and analytical capacity for the entire Risk program. In addition, would help support Risk’s strategic plan primarily with agency and community outreach and allow further expansion to assist agencies in all risk matters.

BUDGET NARRATIVE

Package No. 131 – Attorney General to Non-Limited: To reclassify the fund type of DAS Enterprise Goods and Services (EGS) Risk Management program budget for Attorney General (AG) Charges from Other Funds Limited to Other Funds Non-Limited.

Package No. 132 – Support Additional Client Agencies: The purpose of this package is to serve additional client agencies that may come to DAS in 2015-17. The Shared Financial Services team currently serves 23 agencies, boards and commissions, including the Governor's Office. The positions requested here will not be filled unless new agencies use our accounting and budgeting services. It is unknown at this time how many more agencies may seek our services.

Package No. 133 – Strengthen Human Resource Client Services: This package request is to address the additional client agencies workload. The permanent positions are vital in performing and overseeing all contract requirements without dropping the number of clients served while maintaining a high level of customer satisfactions from client managers. The addition of these permanent positions will strengthen the outreach and support to client agencies in regards to investigations, classification and compensation and recruiting.

Package No. 134 – Strengthen DBS Business Support: DAS Business Services (DBS) has experienced an increase of workload due to the support of four Customer Utility Boards (CUB), Employee Engagement, Survey Analysis, and Execution and Performance Measures/Mapping. The foundation of the Business Support section was built on a model that was new to the agency and had no relevant historical data or outside comparatives to get a sense of what services the program would provide or the amount of workload. The work of the CUBs, performance measures, survey analysis and data mining, although began slowly, is now at peak workload with no anticipation of it decreasing. This package will maintain the operational flow and strengthen the foundation and strategies of the Business Support section.

Package No. 135 – Support Increased Budget Workload: DAS Business Services (DBS) is comprised of two program areas: Administration & Business Support Services and Budget Services. Budget Services is responsible for overseeing DAS' finances and budget. Over the last two years, Budget Services has experienced an increased workload due to increased priorities. This package is to request two Fiscal Analyst 1 positions to assist Senior Analysts for DAS's larger divisions: Enterprise Technology Services, Enterprise Asset Management and Enterprise Goods & Services. In addition, request to establish two Fiscal Analyst 2 positions to support the Chief Financial Office, Chief Operating Office, Chief Human Resources Office, Chief Information Office, DAS Business Services, Enterprise Human Resource Services, OHSU, OUS and DAS's related allotment plans, finance plan and miscellaneous distributions unrelated to DAS but prepared and disbursed as pass-through monies.

Package No. 136 – Increase Administrative Support: Request to establish an Executive Support position for DAS Business Services' Administrator and DBS team to assist and coordinate division specific workload, to include calendaring, meeting logistics including preparation of materials and serving as the Designated Personnel Coordinator which includes coordinating division-related personnel and payroll activities. This position would lead the current administrative pool and guide workloads as they present themselves. This package will maintain the operational flow and strengthen the foundation and strategies of DBS.

Package No. 137 – Contract Administration: This package did not move forward in the Governor's Budget.

BUDGET NARRATIVE

Package No. 138 – State Fairgrounds: The purpose of this package is to provide the Oregon State Fair Council with support as the Council assumes responsibility for the Annual State Fair and the state fairgrounds from the Oregon Parks and Recreation Department. DAS serves as the conduit for the distribution of the General Fund dollars associated with start-up costs; operating subsidy; deferred maintenance.

Package No. 139 – Office of Administrative Hearings Transfer from Employment: This package transfers Office of Administrative Hearings to Department of Administrative Services.

Package No. 140 – Move Procurement Office to EGS: This package transfers the Procurement Policy Office that includes four permanent full-time positions (4.00 FTE) and associate Services and Supplies from Chief Financial Office to the Enterprise Goods and Services Procurement. This transfer will recombine the two components of the Procurement Program into a single comprehensive unit.

Package No. 141 – Move ETS GEO to CIO GEO: This package transfers two permanent full-time positions (2.00 FTE) and associated Services and Supplies from the Enterprise Technology Services to the Chief Information Office, Geospatial Program (GEO). This transfer will combine all GEO functions in a single comprehensive unit.

Package No. 142 – Move ETS ASD to CFO: This package transfers the Application Service Delivery staff supporting the Oregon Budget Information Tracking System (ORBITS) from Enterprise Technology Services to the Chief Financial Office, which includes two permanent full-time positions (2.00 FTE) and associated Services and Supplies. This transfer will recombine all the staff and work functions within Statewide Audit and Budget Reporting.

Package No. 143 – Mass Ingenuity Master Contract: This package requests for limitation for the overall statewide management of the Mass Ingenuity Master Contract that implements the NOW Management System offered state agencies. DAS will be responsible for coordinating this contract including making all payments on behalf of state agencies

Package No. 489 – Capital Construction Projects: Establish new capital construction budget for 2015-2017.

Package No. 490 – Capital Renewal and Repair: The budget for Capital Renewal and Repair for the 2015-2017 biennium to support the replacement of major building systems and energy efficiency upgrades. The bond funding debt payment will be made through increased fees of the uniform rent program.

Package No. 491 – Capital Investments/Acquisitions: The budget for Capital Investments / Acquisitions for the 2015-2017 biennium to be used to create long-term savings through the purchase of property the State of Oregon would otherwise be leasing at a higher cost.

BUDGET NARRATIVE

Criteria for 2015-2017 Budget Development

DAS' strategic plan established a framework for selecting policy option packages in the 2015-2017 budget development. Within this framework, the following criteria helped prioritize the initiatives outlined in the policy option packages described above:

1. Federal/State mandate
2. Life/Health/Safety
3. Customer driven/improved customer service
4. Core infrastructure - future positioning of service delivery
5. Fits with Governor's priorities
6. Risk of service delivery failure

Performance Measures

The department's strategic plan goals and strategies are the criteria against which agency key performance measures were developed and improved.

The department's performance on its key performance measures can be found in its Annual Performance Progress Report in the Special Reports Section of this binder.

BUDGET NARRATIVE

Major Information Technology Projects (\$500,000-plus)

The following are IT-related policy option packages over \$500,000. Descriptions of these appear in the program unit section of this budget request:

Package No. 112 – Security and IT Operations Audit Support: Both the Secretary of State and independent auditors have made recommendations related to best practices to ensure the confidentiality, integrity and availability of the systems necessary to support agency core business functions. This package includes personnel and better tools to monitor the transactions occurring on the state's systems, to help ensure agency data remains safe, tracking access to state systems is only by authorized personnel, and changes to state systems are logged and approved.

Package No. 113 – Support Growth in Customer Usage of IT: This package request is for Enterprise Technology Services (ETS) to purchase necessary hardware, software, and professional services and establish positions which are required to support growth for existing and new services for agencies. This increase in demand results from the modernization of state processes to leverage advances in computing technology and from the public's increased expectation of electronic interaction with government from access points like mobile devices.

ETS deploys and supports core infrastructure including computing, storage and network platforms supporting agency operations. ETS' budget does not sufficiently support those applications and functions that are currently in operation and does not contain funding for projected expansion in demand for existing services or delivery of new services.

Package No. 114 – Support Usage Growth for DAS: Enterprise Technology Services (ETS) Application Delivery is currently funded to provide only the most basic application maintenance in support of the daily operational needs of DAS. DAS applications as a whole are written in and reside on aging and in some cases unsupported program languages and architecture. Current funding does not provide for the long-term care, maintenance or sustainability of these systems; nor does it provide for staffing to meet increasing DAS demands for new applications in support of DAS strategic goals.

Package No. 115 – Support Agency Large IT Projects: This package did not move forward in the Governor's Budget.

Package No. 116 – Support Agency Direct IT Purchases: This package did not move forward in the Governor's Budget.

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
 Administrative Svcs, Dept of
 2015-17 Biennium

Governor's Budget
 Cross Reference Number: 10700-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	790	784.68	1,023,829,650	11,148,091	12,561,770	877,567,512	-	122,552,277	-
2013-15 Emergency Boards	20	9.22	31,665,722	566,352	-	31,099,370	-	-	-
2013-15 Leg Approved Budget	810	793.90	1,055,495,372	11,714,443	12,561,770	908,666,882	-	122,552,277	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(25)	(10.19)	1,498,240	(47,918)	-	1,546,158	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(6,839,050)	(11,519)	7,790,431	(14,617,962)	-	-	-
Base Nonlimited Adjustment			3,677,376	-	-	-	-	3,677,376	-
Capital Construction			(17,521,286)	-	-	(17,521,286)	-	-	-
Subtotal 2015-17 Base Budget	785	783.71	1,036,310,652	11,655,006	20,352,201	878,073,792	-	126,229,653	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(429,815)	-	-	(429,815)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	583,080	(2,668)	-	585,748	-	-	-
Subtotal	-	-	153,265	(2,668)	-	155,933	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	11,594,467	-	-	11,594,467	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(71,185,895)	(3,319,607)	(21,380)	(67,844,908)	-	-	-
Subtotal	-	-	(59,591,428)	(3,319,607)	(21,380)	(56,250,441)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	10,664,506	1,428	-	10,663,078	-	-	-
State Gov't & Services Charges Increase/(Decrease)			6,838,786	-	-	6,838,786	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
 Administrative Svcs, Dept of
 2015-17 Biennium

Governor's Budget
 Cross Reference Number: 10700-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	17,503,292	1,428	-	17,501,864	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	785	783.71	994,375,781	8,334,159	20,330,821	839,481,148	-	126,229,653	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
 Administrative Svcs, Dept of
 2015-17 Biennium

Governor's Budget
 Cross Reference Number: 10700-000-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2015-17 Current Service Level	785	783.71	994,375,781	8,334,159	20,330,821	839,481,148	-	126,229,653	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	785	783.71	994,375,781	8,334,159	20,330,821	839,481,148	-	126,229,653	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	1	0.88	7,539,250	7,372,000	-	167,250	-	-	-
101 - Support Enterprise Initiatives Projects	3	3.00	600,975	-	-	600,975	-	-	-
102 - Support Statewide Audit and Budget Reporting	1	0.88	223,911	-	-	223,911	-	-	-
103 - Strengthen Capital Investment Section	1	0.88	219,051	-	-	219,051	-	-	-
104 - Capital Facility Planning	-	-	2,000,000	-	-	2,000,000	-	-	-
105 - Develop New Governance Structure for IT	12	10.56	2,605,096	-	-	2,605,096	-	-	-
106 - Statewide Interoperability Program	1	0.54	173,631	-	-	173,631	-	-	-
107 - Support Second Phase of navigatOR	-	-	-	-	-	-	-	-	-
108 - Human Resource Information System	20	20.00	25,869,159	-	-	25,869,159	-	-	-
109 - Evaluate Business Processes	1	0.88	195,595	-	-	195,595	-	-	-
110 - Develop Workforce Planning Strategies	2	1.76	359,753	-	-	359,753	-	-	-
111 - Develop Information Management Capacity	2	1.76	391,190	-	-	391,190	-	-	-
112 - Security and IT Operations Audit Support	12	10.56	13,211,481	-	-	13,211,481	-	-	-
113 - Support Growth in Customer Usage of IT	6	5.28	8,142,108	-	-	8,142,108	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Administrative Svcs, Dept of
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
114 - Support Usage Growth for DAS	4	3.52	878,072	-	-	878,072	-	-	-
115 - Support Agency Large IT Projects	-	-	-	-	-	-	-	-	-
116 - Support Agency Direct IT Purchases	-	-	-	-	-	-	-	-	-
117 - Increase Limitation-Legal & Prof. Svcs.	-	-	-	-	-	-	-	-	-
118 - Increase Limitation-Contract Services	-	-	-	-	-	-	-	-	-
119 - Renovation - DAS Executive Building	-	-	-	-	-	-	-	-	-
120 - Purchase of Fleet Vehicles	-	-	4,078,304	-	-	4,078,304	-	-	-
121 - Parking and Alternative Commuting Options	1	0.50	1,684,247	-	-	1,684,247	-	-	-
122 - State Hospital North Campus Maintenance	-	-	-	-	-	-	-	-	-
123 - Transfer Custodial Position to PERS	(1)	(1.00)	(121,804)	-	-	(121,804)	-	-	-
124 - Governor's Office Regional Solutions Centers	-	-	432,900	-	-	432,900	-	-	-
125 - State Hospital North Campus Disposition	-	-	8,300,000	8,300,000	-	-	-	-	-
126 - Support Shared Payroll Services and OSPS	1	0.88	130,277	-	-	130,277	-	-	-
127 - Support Workload-Centralized PERS Service	1	0.88	130,277	-	-	130,277	-	-	-
128 - Support Variable Data Design Services	1	0.88	138,037	-	-	138,037	-	-	-
129 - Strengthen Shuttle Delivery Service	2	1.76	198,647	-	-	198,647	-	-	-
130 - Strengthen Risk Management	1	0.88	153,389	-	-	153,389	-	-	-
131 - Attorney General to Non-Limited	-	-	-	-	-	(13,009,812)	-	13,009,812	-
132 - Support Additional Client Agencies	1	0.88	155,294	-	-	155,294	-	-	-
133 - Strengthen Human Resource Client Services	3	3.43	602,249	-	-	602,249	-	-	-
134 - Strengthen DBS Business Support	2	2.00	323,555	-	-	323,555	-	-	-
135 - Support Increased Budget Workload	4	3.76	665,988	-	-	665,988	-	-	-
136 - Increase Administrative Support	1	0.88	115,260	-	-	115,260	-	-	-
137 - Contract Administration	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
 Administrative Svcs, Dept of
 2015-17 Biennium

Governor's Budget
 Cross Reference Number: 10700-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
138 - State Fairgrounds	-	-	1,015,299	1,015,299	-	-	-	-	-
139 - Office of Admin Hearings Transfer from Employment	111	109.79	27,874,653	-	-	27,874,653	-	-	-
140 - Move Procurement Office to EGS	-	-	-	-	-	-	-	-	-
141 - Move ETS GEO to CIO GEO	-	-	-	-	-	-	-	-	-
142 - Move ETS ASD to CFO	-	-	-	-	-	-	-	-	-
143 - Mass Ingenuity Master Contract	-	-	2,000,000	-	-	2,000,000	-	-	-
489 - Cap Construction Projects	3	2.50	38,725,144	-	-	38,725,144	-	-	-
490 - Capital Renewal and Repair	-	-	30,515,000	-	-	30,515,000	-	-	-
491 - Capital Investments/Acquisitions	-	-	19,141,167	1,866,167	-	17,275,000	-	-	-
Subtotal Policy Packages	197	188.52	198,667,155	18,553,466	-	167,103,877	-	13,009,812	-
Total 2015-17 Governor's Budget	982	972.23	1,193,042,936	26,887,625	20,330,821	1,006,585,025	-	139,239,465	-

Percentage Change From 2013-15 Leg Approved Budget	21.23%	22.46%	13.03%	129.53%	61.85%	10.78%	-	13.62%	-
Percentage Change From 2015-17 Current Service Level	25.10%	24.05%	19.98%	222.62%	-	19.91%	-	10.31%	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Chief Operating Office
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	22	21.87	7,614,357	467,746	-	7,146,611	-	-	-
2013-15 Emergency Boards	-	-	859,630	4,887	-	854,743	-	-	-
2013-15 Leg Approved Budget	22	21.87	8,473,987	472,633	-	8,001,354	-	-	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(2)	(1.87)	(189,550)	5,763	-	(195,313)	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	20	20.00	8,284,437	478,396	-	7,806,041	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(31,074)	-	-	(31,074)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	375	118	-	257	-	-	-
Subtotal	-	-	(30,699)	118	-	(30,817)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	358,285	-	-	358,285	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(900,000)	(200,000)	-	(700,000)	-	-	-
Subtotal	-	-	(541,715)	(200,000)	-	(341,715)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	58,984	1,428	-	57,556	-	-	-
State Gov't & Services Charges Increase/(Decrease)	-	-	197,828	-	-	197,828	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Chief Operating Office
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-030-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	256,812	1,428	-	255,384	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	20	20.00	7,968,835	279,942	-	7,688,893	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Chief Operating Office
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	20	20.00	7,968,835	279,942	-	7,688,893	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	20	20.00	7,968,835	279,942	-	7,688,893	-	-	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
101 - Support Enterprise Initiatives Projects	3	3.00	600,975	-	-	600,975	-	-	-
102 - Support Statewide Audit and Budget Reporting	-	-	-	-	-	-	-	-	-
103 - Strengthen Capital Investment Section	-	-	-	-	-	-	-	-	-
104 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
105 - Develop New Governance Structure for IT	-	-	-	-	-	-	-	-	-
106 - Statewide Interoperability Program	-	-	-	-	-	-	-	-	-
107 - Support Second Phase of navigatOR	-	-	-	-	-	-	-	-	-
108 - Human Resource Information System	-	-	-	-	-	-	-	-	-
109 - Evaluate Business Processes	-	-	-	-	-	-	-	-	-
110 - Develop Workforce Planning Strategies	-	-	-	-	-	-	-	-	-
111 - Develop Information Management Capacity	-	-	-	-	-	-	-	-	-
112 - Security and IT Operations Audit Support	-	-	-	-	-	-	-	-	-
113 - Support Growth in Customer Usage of IT	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Chief Operating Office
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
114 - Support Usage Growth for DAS	-	-	-	-	-	-	-	-	-
115 - Support Agency Large IT Projects	-	-	-	-	-	-	-	-	-
116 - Support Agency Direct IT Purchases	-	-	-	-	-	-	-	-	-
117 - Increase Limitation-Legal & Prof. Svcs.	-	-	-	-	-	-	-	-	-
118 - Increase Limitation-Contract Services	-	-	-	-	-	-	-	-	-
119 - Renovation - DAS Executive Building	-	-	-	-	-	-	-	-	-
120 - Purchase of Fleet Vehicles	-	-	-	-	-	-	-	-	-
121 - Parking and Alternative Commuting Options	-	-	-	-	-	-	-	-	-
122 - State Hospital North Campus Maintenance	-	-	-	-	-	-	-	-	-
123 - Transfer Custodial Position to PERS	-	-	-	-	-	-	-	-	-
124 - Governor's Office Regional Solutions Centers	-	-	-	-	-	-	-	-	-
125 - State Hospital North Campus Disposition	-	-	-	-	-	-	-	-	-
126 - Support Shared Payroll Services and OSPS	-	-	-	-	-	-	-	-	-
127 - Support Workload-Centralized PERS Service	-	-	-	-	-	-	-	-	-
128 - Support Variable Data Design Services	-	-	-	-	-	-	-	-	-
129 - Strengthen Shuttle Delivery Service	-	-	-	-	-	-	-	-	-
130 - Strengthen Risk Management	-	-	-	-	-	-	-	-	-
131 - Attorney General to Non-Limited	-	-	-	-	-	-	-	-	-
132 - Support Additional Client Agencies	-	-	-	-	-	-	-	-	-
133 - Strengthen Human Resource Client Services	-	-	-	-	-	-	-	-	-
134 - Strengthen DBS Business Support	-	-	-	-	-	-	-	-	-
135 - Support Increased Budget Workload	-	-	-	-	-	-	-	-	-
136 - Increase Administrative Support	-	-	-	-	-	-	-	-	-
137 - Contract Administration	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Chief Operating Office
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-030-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
138 - State Fairgrounds	-	-	-	-	-	-	-	-	-
139 - Office of Admin Hearings Transfer from Employment	-	-	-	-	-	-	-	-	-
140 - Move Procurement Office to EGS	-	-	-	-	-	-	-	-	-
141 - Move ETS GEO to CIO GEO	-	-	-	-	-	-	-	-	-
142 - Move ETS ASD to CFO	-	-	-	-	-	-	-	-	-
143 - Mass Ingenuity Master Contract	-	-	-	-	-	-	-	-	-
489 - Cap Construction Projects	-	-	-	-	-	-	-	-	-
490 - Capital Renewal and Repair	-	-	-	-	-	-	-	-	-
491 - Capital Investments/Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	3	3.00	600,975	-	-	600,975	-	-	-
Total 2015-17 Governor's Budget	23	23.00	8,569,810	279,942	-	8,289,868	-	-	-
Percentage Change From 2013-15 Leg Approved Budget	4.55%	5.17%	1.13%	-40.77%	-	3.61%	-	-	-
Percentage Change From 2015-17 Current Service Level	15.00%	15.00%	7.54%	-	-	7.82%	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Chief Financial Office
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	40	39.75	14,022,121	-	-	14,022,121	-	-	-
2013-15 Emergency Boards	-	-	341,775	-	-	341,775	-	-	-
2013-15 Leg Approved Budget	40	39.75	14,363,896	-	-	14,363,896	-	-	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	2	2.25	652,365	-	-	652,365	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	42	42.00	15,016,261	-	-	15,016,261	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	14,948	-	-	14,948	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	49,930	-	-	49,930	-	-	-
Subtotal	-	-	64,878	-	-	64,878	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(2,567,986)	-	-	(2,567,986)	-	-	-
Subtotal	-	-	(2,567,986)	-	-	(2,567,986)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	84,837	-	-	84,837	-	-	-
State Gov't & Services Charges Increase/(Decrease)			1,129,635	-	-	1,129,635	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
 Chief Financial Office
 2015-17 Biennium

Governor's Budget
 Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	1,214,472	-	-	1,214,472	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	42	42.00	13,727,625	-	-	13,727,625	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Chief Financial Office
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	42	42.00	13,727,625	-	-	13,727,625	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	42	42.00	13,727,625	-	-	13,727,625	-	-	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
101 - Support Enterprise Initiatives Projects	-	-	-	-	-	-	-	-	-
102 - Support Statewide Audit and Budget Reporting	1	0.88	223,911	-	-	223,911	-	-	-
103 - Strengthen Capital Investment Section	1	0.88	219,051	-	-	219,051	-	-	-
104 - Capital Facility Planning	-	-	2,000,000	-	-	2,000,000	-	-	-
105 - Develop New Governance Structure for IT	-	-	-	-	-	-	-	-	-
106 - Statewide Interoperability Program	-	-	-	-	-	-	-	-	-
107 - Support Second Phase of navigatOR	-	-	-	-	-	-	-	-	-
108 - Human Resource Information System	-	-	-	-	-	-	-	-	-
109 - Evaluate Business Processes	-	-	-	-	-	-	-	-	-
110 - Develop Workforce Planning Strategies	-	-	-	-	-	-	-	-	-
111 - Develop Information Management Capacity	-	-	-	-	-	-	-	-	-
112 - Security and IT Operations Audit Support	-	-	-	-	-	-	-	-	-
113 - Support Growth in Customer Usage of IT	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Chief Financial Office
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-035-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
114 - Support Usage Growth for DAS	-	-	-	-	-	-	-	-	-
115 - Support Agency Large IT Projects	-	-	-	-	-	-	-	-	-
116 - Support Agency Direct IT Purchases	-	-	-	-	-	-	-	-	-
117 - Increase Limitation-Legal & Prof. Svcs.	-	-	-	-	-	-	-	-	-
118 - Increase Limitation-Contract Services	-	-	-	-	-	-	-	-	-
119 - Renovation - DAS Executive Building	-	-	-	-	-	-	-	-	-
120 - Purchase of Fleet Vehicles	-	-	-	-	-	-	-	-	-
121 - Parking and Alternative Commuting Options	-	-	-	-	-	-	-	-	-
122 - State Hospital North Campus Maintenance	-	-	-	-	-	-	-	-	-
123 - Transfer Custodial Position to PERS	-	-	-	-	-	-	-	-	-
124 - Governor's Office Regional Solutions Centers	-	-	-	-	-	-	-	-	-
125 - State Hospital North Campus Disposition	-	-	-	-	-	-	-	-	-
126 - Support Shared Payroll Services and OSPS	-	-	-	-	-	-	-	-	-
127 - Support Workload-Centralized PERS Service	-	-	-	-	-	-	-	-	-
128 - Support Variable Data Design Services	-	-	-	-	-	-	-	-	-
129 - Strengthen Shuttle Delivery Service	-	-	-	-	-	-	-	-	-
130 - Strengthen Risk Management	-	-	-	-	-	-	-	-	-
131 - Attorney General to Non-Limited	-	-	-	-	-	-	-	-	-
132 - Support Additional Client Agencies	-	-	-	-	-	-	-	-	-
133 - Strengthen Human Resource Client Services	-	-	-	-	-	-	-	-	-
134 - Strengthen DBS Business Support	-	-	-	-	-	-	-	-	-
135 - Support Increased Budget Workload	-	-	-	-	-	-	-	-	-
136 - Increase Administrative Support	-	-	-	-	-	-	-	-	-
137 - Contract Administration	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Chief Financial Office
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
138 - State Fairgrounds	-	-	-	-	-	-	-	-	-
139 - Office of Admin Hearings Transfer from Employment	-	-	-	-	-	-	-	-	-
140 - Move Procurement Office to EGS	(4)	(4.00)	(1,595,563)	-	-	(1,595,563)	-	-	-
141 - Move ETS GEO to CIO GEO	-	-	-	-	-	-	-	-	-
142 - Move ETS ASD to CFO	2	2.00	612,269	-	-	612,269	-	-	-
143 - Mass Ingenuity Master Contract	-	-	-	-	-	-	-	-	-
489 - Cap Construction Projects	-	-	-	-	-	-	-	-	-
490 - Capital Renewal and Repair	-	-	-	-	-	-	-	-	-
491 - Capital Investments/Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	(0.24)	1,459,668	-	-	1,459,668	-	-	-
Total 2015-17 Governor's Budget	42	41.76	15,187,293	-	-	15,187,293	-	-	-
Percentage Change From 2013-15 Leg Approved Budget	5.00%	5.06%	5.73%	-	-	5.73%	-	-	-
Percentage Change From 2015-17 Current Service Level	-	-0.57%	10.63%	-	-	10.63%	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Chief Information Office
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-040-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	23	22.00	12,528,553	-	-	12,528,553	-	-	-
2013-15 Emergency Boards	2	0.50	(2,887,571)	-	-	(2,887,571)	-	-	-
2013-15 Leg Approved Budget	25	22.50	9,640,982	-	-	9,640,982	-	-	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(6)	(3.50)	190,223	-	-	190,223	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	19	19.00	9,831,205	-	-	9,831,205	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(51,378)	-	-	(51,378)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	34,525	-	-	34,525	-	-	-
Subtotal	-	-	(16,853)	-	-	(16,853)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	534,831	-	-	534,831	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(21,120)	-	-	(21,120)	-	-	-
Subtotal	-	-	513,711	-	-	513,711	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	131,119	-	-	131,119	-	-	-
State Gov't & Services Charges Increase/(Decrease)			250,596	-	-	250,596	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Chief Information Office
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-040-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	381,715	-	-	381,715	-	-	-
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions	-	-	-	-	-	-	-	-	-
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	19	19.00	10,709,778	-	-	10,709,778	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Chief Information Office
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**Governor's Budget
Cross Reference Number: 10700-040-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	19	19.00	10,709,778	-	-	10,709,778	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	19	19.00	10,709,778	-	-	10,709,778	-	-	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
101 - Support Enterprise Initiatives Projects	-	-	-	-	-	-	-	-	-
102 - Support Statewide Audit and Budget Reporting	-	-	-	-	-	-	-	-	-
103 - Strengthen Capital Investment Section	-	-	-	-	-	-	-	-	-
104 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
105 - Develop New Governance Structure for IT	12	10.56	2,605,096	-	-	2,605,096	-	-	-
106 - Statewide Interoperability Program	1	0.54	173,631	-	-	173,631	-	-	-
107 - Support Second Phase of navigatOR	-	-	-	-	-	-	-	-	-
108 - Human Resource Information System	-	-	-	-	-	-	-	-	-
109 - Evaluate Business Processes	-	-	-	-	-	-	-	-	-
110 - Develop Workforce Planning Strategies	-	-	-	-	-	-	-	-	-
111 - Develop Information Management Capacity	-	-	-	-	-	-	-	-	-
112 - Security and IT Operations Audit Support	-	-	-	-	-	-	-	-	-
113 - Support Growth in Customer Usage of IT	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Chief Information Office
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**Governor's Budget
Cross Reference Number: 10700-040-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
114 - Support Usage Growth for DAS	-	-	-	-	-	-	-	-	-
115 - Support Agency Large IT Projects	-	-	-	-	-	-	-	-	-
116 - Support Agency Direct IT Purchases	-	-	-	-	-	-	-	-	-
117 - Increase Limitation-Legal & Prof. Svcs.	-	-	-	-	-	-	-	-	-
118 - Increase Limitation-Contract Services	-	-	-	-	-	-	-	-	-
119 - Renovation - DAS Executive Building	-	-	-	-	-	-	-	-	-
120 - Purchase of Fleet Vehicles	-	-	-	-	-	-	-	-	-
121 - Parking and Alternative Commuting Options	-	-	-	-	-	-	-	-	-
122 - State Hospital North Campus Maintenance	-	-	-	-	-	-	-	-	-
123 - Transfer Custodial Position to PERS	-	-	-	-	-	-	-	-	-
124 - Governor's Office Regional Solutions Centers	-	-	-	-	-	-	-	-	-
125 - State Hospital North Campus Disposition	-	-	-	-	-	-	-	-	-
126 - Support Shared Payroll Services and OSPS	-	-	-	-	-	-	-	-	-
127 - Support Workload-Centralized PERS Service	-	-	-	-	-	-	-	-	-
128 - Support Variable Data Design Services	-	-	-	-	-	-	-	-	-
129 - Strengthen Shuttle Delivery Service	-	-	-	-	-	-	-	-	-
130 - Strengthen Risk Management	-	-	-	-	-	-	-	-	-
131 - Attorney General to Non-Limited	-	-	-	-	-	-	-	-	-
132 - Support Additional Client Agencies	-	-	-	-	-	-	-	-	-
133 - Strengthen Human Resource Client Services	-	-	-	-	-	-	-	-	-
134 - Strengthen DBS Business Support	-	-	-	-	-	-	-	-	-
135 - Support Increased Budget Workload	-	-	-	-	-	-	-	-	-
136 - Increase Administrative Support	-	-	-	-	-	-	-	-	-
137 - Contract Administration	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Chief Information Office
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-040-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
138 - State Fairgrounds	-	-	-	-	-	-	-	-	-
139 - Office of Admin Hearings Transfer from Employment	-	-	-	-	-	-	-	-	-
140 - Move Procurement Office to EGS	-	-	-	-	-	-	-	-	-
141 - Move ETS GEO to CIO GEO	2	2.00	530,907	-	-	530,907	-	-	-
142 - Move ETS ASD to CFO	-	-	-	-	-	-	-	-	-
143 - Mass Ingenuity Master Contract	-	-	-	-	-	-	-	-	-
489 - Cap Construction Projects	-	-	-	-	-	-	-	-	-
490 - Capital Renewal and Repair	-	-	-	-	-	-	-	-	-
491 - Capital Investments/Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	15	13.10	3,309,634	-	-	3,309,634	-	-	-
Total 2015-17 Governor's Budget	34	32.10	14,019,412	-	-	14,019,412	-	-	-
Percentage Change From 2013-15 Leg Approved Budget	36.00%	42.67%	45.41%	-	-	45.41%	-	-	-
Percentage Change From 2015-17 Current Service Level	78.95%	68.95%	30.90%	-	-	30.90%	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Chief Human Resource Office
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	26	26.00	10,012,960	-	-	10,012,960	-	-	-
2013-15 Emergency Boards	-	-	213,878	-	-	213,878	-	-	-
2013-15 Leg Approved Budget	26	26.00	10,226,838	-	-	10,226,838	-	-	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	150,886	-	-	150,886	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	26	26.00	10,377,724	-	-	10,377,724	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	115,132	-	-	115,132	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	20,711	-	-	20,711	-	-	-
Subtotal	-	-	135,843	-	-	135,843	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(2,000,000)	-	-	(2,000,000)	-	-	-
Subtotal	-	-	(2,000,000)	-	-	(2,000,000)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	65,134	-	-	65,134	-	-	-
State Gov't & Services Charges Increase/(Decrease)	-	-	138,136	-	-	138,136	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
 Chief Human Resource Office
 2015-17 Biennium

Governor's Budget
 Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	203,270	-	-	203,270	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	260,000	-	-	260,000	-	-	-
Subtotal: 2015-17 Current Service Level	26	26.00	8,976,837	-	-	8,976,837	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Chief Human Resource Office
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	26	26.00	8,976,837	-	-	8,976,837	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	26	26.00	8,976,837	-	-	8,976,837	-	-	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
101 - Support Enterprise Initiatives Projects	-	-	-	-	-	-	-	-	-
102 - Support Statewide Audit and Budget Reporting	-	-	-	-	-	-	-	-	-
103 - Strengthen Capital Investment Section	-	-	-	-	-	-	-	-	-
104 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
105 - Develop New Governance Structure for IT	-	-	-	-	-	-	-	-	-
106 - Statewide Interoperability Program	-	-	-	-	-	-	-	-	-
107 - Support Second Phase of navigatOR	-	-	-	-	-	-	-	-	-
108 - Human Resource Information System	20	20.00	20,710,000	-	-	20,710,000	-	-	-
109 - Evaluate Business Processes	1	0.88	195,595	-	-	195,595	-	-	-
110 - Develop Workforce Planning Strategies	2	1.76	359,753	-	-	359,753	-	-	-
111 - Develop Information Management Capacity	2	1.76	391,190	-	-	391,190	-	-	-
112 - Security and IT Operations Audit Support	-	-	-	-	-	-	-	-	-
113 - Support Growth in Customer Usage of IT	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Chief Human Resource Office
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
114 - Support Usage Growth for DAS	-	-	-	-	-	-	-	-	-
115 - Support Agency Large IT Projects	-	-	-	-	-	-	-	-	-
116 - Support Agency Direct IT Purchases	-	-	-	-	-	-	-	-	-
117 - Increase Limitation-Legal & Prof. Svcs.	-	-	-	-	-	-	-	-	-
118 - Increase Limitation-Contract Services	-	-	-	-	-	-	-	-	-
119 - Renovation - DAS Executive Building	-	-	-	-	-	-	-	-	-
120 - Purchase of Fleet Vehicles	-	-	-	-	-	-	-	-	-
121 - Parking and Alternative Commuting Options	-	-	-	-	-	-	-	-	-
122 - State Hospital North Campus Maintenance	-	-	-	-	-	-	-	-	-
123 - Transfer Custodial Position to PERS	-	-	-	-	-	-	-	-	-
124 - Governor's Office Regional Solutions Centers	-	-	-	-	-	-	-	-	-
125 - State Hospital North Campus Disposition	-	-	-	-	-	-	-	-	-
126 - Support Shared Payroll Services and OSPS	-	-	-	-	-	-	-	-	-
127 - Support Workload-Centralized PERS Service	-	-	-	-	-	-	-	-	-
128 - Support Variable Data Design Services	-	-	-	-	-	-	-	-	-
129 - Strengthen Shuttle Delivery Service	-	-	-	-	-	-	-	-	-
130 - Strengthen Risk Management	-	-	-	-	-	-	-	-	-
131 - Attorney General to Non-Limited	-	-	-	-	-	-	-	-	-
132 - Support Additional Client Agencies	-	-	-	-	-	-	-	-	-
133 - Strengthen Human Resource Client Services	-	-	-	-	-	-	-	-	-
134 - Strengthen DBS Business Support	-	-	-	-	-	-	-	-	-
135 - Support Increased Budget Workload	-	-	-	-	-	-	-	-	-
136 - Increase Administrative Support	-	-	-	-	-	-	-	-	-
137 - Contract Administration	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
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Governor's Budget
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
138 - State Fairgrounds	-	-	-	-	-	-	-	-	-
139 - Office of Admin Hearings Transfer from Employment	-	-	-	-	-	-	-	-	-
140 - Move Procurement Office to EGS	-	-	-	-	-	-	-	-	-
141 - Move ETS GEO to CIO GEO	-	-	-	-	-	-	-	-	-
142 - Move ETS ASD to CFO	-	-	-	-	-	-	-	-	-
143 - Mass Ingenuity Master Contract	-	-	-	-	-	-	-	-	-
489 - Cap Construction Projects	-	-	-	-	-	-	-	-	-
490 - Capital Renewal and Repair	-	-	-	-	-	-	-	-	-
491 - Capital Investments/Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	25	24.40	21,656,538	-	-	21,656,538	-	-	-
Total 2015-17 Governor's Budget	51	50.40	30,633,375	-	-	30,633,375	-	-	-
Percentage Change From 2013-15 Leg Approved Budget	96.15%	93.85%	199.54%	-	-	199.54%	-	-	-
Percentage Change From 2015-17 Current Service Level	96.15%	93.85%	241.25%	-	-	241.25%	-	-	-

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Administrative Svcs, Dept of
Office of Administrative Hearings
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-050-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2013-15 Emergency Boards	-	-	-	-	-	-	-	-	-
2013-15 Leg Approved Budget	-	-	-	-	-	-	-	-	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
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2015-17 Biennium**

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<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
101 - Support Enterprise Initiatives Projects	-	-	-	-	-	-	-	-	-
102 - Support Statewide Audit and Budget Reporting	-	-	-	-	-	-	-	-	-
103 - Strengthen Capital Investment Section	-	-	-	-	-	-	-	-	-
104 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
105 - Develop New Governance Structure for IT	-	-	-	-	-	-	-	-	-
106 - Statewide Interoperability Program	-	-	-	-	-	-	-	-	-
107 - Support Second Phase of navigatOR	-	-	-	-	-	-	-	-	-
108 - Human Resource Information System	-	-	-	-	-	-	-	-	-
109 - Evaluate Business Processes	-	-	-	-	-	-	-	-	-
110 - Develop Workforce Planning Strategies	-	-	-	-	-	-	-	-	-
111 - Develop Information Management Capacity	-	-	-	-	-	-	-	-	-
112 - Security and IT Operations Audit Support	-	-	-	-	-	-	-	-	-
113 - Support Growth in Customer Usage of IT	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Office of Administrative Hearings
2015-17 Biennium**

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<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
114 - Support Usage Growth for DAS	-	-	-	-	-	-	-	-	-
115 - Support Agency Large IT Projects	-	-	-	-	-	-	-	-	-
116 - Support Agency Direct IT Purchases	-	-	-	-	-	-	-	-	-
117 - Increase Limitation-Legal & Prof. Svcs.	-	-	-	-	-	-	-	-	-
118 - Increase Limitation-Contract Services	-	-	-	-	-	-	-	-	-
119 - Renovation - DAS Executive Building	-	-	-	-	-	-	-	-	-
120 - Purchase of Fleet Vehicles	-	-	-	-	-	-	-	-	-
121 - Parking and Alternative Commuting Options	-	-	-	-	-	-	-	-	-
122 - State Hospital North Campus Maintenance	-	-	-	-	-	-	-	-	-
123 - Transfer Custodial Position to PERS	-	-	-	-	-	-	-	-	-
124 - Governor's Office Regional Solutions Centers	-	-	-	-	-	-	-	-	-
125 - State Hospital North Campus Disposition	-	-	-	-	-	-	-	-	-
126 - Support Shared Payroll Services and OSPS	-	-	-	-	-	-	-	-	-
127 - Support Workload-Centralized PERS Service	-	-	-	-	-	-	-	-	-
128 - Support Variable Data Design Services	-	-	-	-	-	-	-	-	-
129 - Strengthen Shuttle Delivery Service	-	-	-	-	-	-	-	-	-
130 - Strengthen Risk Management	-	-	-	-	-	-	-	-	-
131 - Attorney General to Non-Limited	-	-	-	-	-	-	-	-	-
132 - Support Additional Client Agencies	-	-	-	-	-	-	-	-	-
133 - Strengthen Human Resource Client Services	-	-	-	-	-	-	-	-	-
134 - Strengthen DBS Business Support	-	-	-	-	-	-	-	-	-
135 - Support Increased Budget Workload	-	-	-	-	-	-	-	-	-
136 - Increase Administrative Support	-	-	-	-	-	-	-	-	-
137 - Contract Administration	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Office of Administrative Hearings
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-050-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
138 - State Fairgrounds	-	-	-	-	-	-	-	-	-
139 - Office of Admin Hearings Transfer from Employment	111	109.79	27,874,653	-	-	27,874,653	-	-	-
140 - Move Procurement Office to EGS	-	-	-	-	-	-	-	-	-
141 - Move ETS GEO to CIO GEO	-	-	-	-	-	-	-	-	-
142 - Move ETS ASD to CFO	-	-	-	-	-	-	-	-	-
143 - Mass Ingenuity Master Contract	-	-	-	-	-	-	-	-	-
489 - Cap Construction Projects	-	-	-	-	-	-	-	-	-
490 - Capital Renewal and Repair	-	-	-	-	-	-	-	-	-
491 - Capital Investments/Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	111	109.79	27,874,653	-	-	27,874,653	-	-	-
Total 2015-17 Governor's Budget	111	109.79	27,874,653	-	-	27,874,653	-	-	-

Percentage Change From 2013-15 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2015-17 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Enterprise Technology Services
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-055-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	219	218.64	179,122,219	-	-	179,122,219	-	-	-
2013-15 Emergency Boards	20	11.22	18,682,708	-	-	18,682,708	-	-	-
2013-15 Leg Approved Budget	239	229.86	197,804,927	-	-	197,804,927	-	-	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(10)	(0.86)	771,193	-	-	771,193	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	229	229.00	198,576,120	-	-	198,576,120	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (increase)/Decrease	-	-	(302,675)	-	-	(302,675)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	264,451	-	-	264,451	-	-	-
Subtotal	-	-	(38,224)	-	-	(38,224)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	10,401,778	-	-	10,401,778	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	10,401,778	-	-	10,401,778	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	5,915,947	-	-	5,915,947	-	-	-
State Gov't & Services Charges Increase/(Decrease)			1,012,208	-	-	1,012,208	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Enterprise Technology Services
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	6,928,155	-	-	6,928,155	-	-	-
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions	-	-	-	-	-	-	-	-	-
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	229	229.00	215,867,829	-	-	215,867,829	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Enterprise Technology Services
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-055-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	229	229.00	215,867,829	-	-	215,867,829	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	229	229.00	215,867,829	-	-	215,867,829	-	-	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
101 - Support Enterprise Initiatives Projects	-	-	-	-	-	-	-	-	-
102 - Support Statewide Audit and Budget Reporting	-	-	-	-	-	-	-	-	-
103 - Strengthen Capital Investment Section	-	-	-	-	-	-	-	-	-
104 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
105 - Develop New Governance Structure for IT	-	-	-	-	-	-	-	-	-
106 - Statewide Interoperability Program	-	-	-	-	-	-	-	-	-
107 - Support Second Phase of navigatOR	-	-	-	-	-	-	-	-	-
108 - Human Resource Information System	-	-	-	-	-	-	-	-	-
109 - Evaluate Business Processes	-	-	-	-	-	-	-	-	-
110 - Develop Workforce Planning Strategies	-	-	-	-	-	-	-	-	-
111 - Develop Information Management Capacity	-	-	-	-	-	-	-	-	-
112 - Security and IT Operations Audit Support	12	10.56	13,211,481	-	-	13,211,481	-	-	-
113 - Support Growth in Customer Usage of IT	6	5.28	8,142,108	-	-	8,142,108	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Enterprise Technology Services
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-055-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
114 - Support Usage Growth for DAS	4	3.52	878,072	-	-	878,072	-	-	-
115 - Support Agency Large IT Projects	-	-	-	-	-	-	-	-	-
116 - Support Agency Direct IT Purchases	-	-	-	-	-	-	-	-	-
117 - Increase Limitation-Legal & Prof. Svcs.	-	-	-	-	-	-	-	-	-
118 - Increase Limitation-Contract Services	-	-	-	-	-	-	-	-	-
119 - Renovation - DAS Executive Building	-	-	-	-	-	-	-	-	-
120 - Purchase of Fleet Vehicles	-	-	-	-	-	-	-	-	-
121 - Parking and Alternative Commuting Options	-	-	-	-	-	-	-	-	-
122 - State Hospital North Campus Maintenance	-	-	-	-	-	-	-	-	-
123 - Transfer Custodial Position to PERS	-	-	-	-	-	-	-	-	-
124 - Governor's Office Regional Solutions Centers	-	-	-	-	-	-	-	-	-
125 - State Hospital North Campus Disposition	-	-	-	-	-	-	-	-	-
126 - Support Shared Payroll Services and OSPS	-	-	-	-	-	-	-	-	-
127 - Support Workload-Centralized PERS Service	-	-	-	-	-	-	-	-	-
128 - Support Variable Data Design Services	-	-	-	-	-	-	-	-	-
129 - Strengthen Shuttle Delivery Service	-	-	-	-	-	-	-	-	-
130 - Strengthen Risk Management	-	-	-	-	-	-	-	-	-
131 - Attorney General to Non-Limited	-	-	-	-	-	-	-	-	-
132 - Support Additional Client Agencies	-	-	-	-	-	-	-	-	-
133 - Strengthen Human Resource Client Services	-	-	-	-	-	-	-	-	-
134 - Strengthen DBS Business Support	-	-	-	-	-	-	-	-	-
135 - Support Increased Budget Workload	-	-	-	-	-	-	-	-	-
136 - Increase Administrative Support	-	-	-	-	-	-	-	-	-
137 - Contract Administration	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Enterprise Technology Services
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-055-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
138 - State Fairgrounds	-	-	-	-	-	-	-	-	-
139 - Office of Admin Hearings Transfer from Employment	-	-	-	-	-	-	-	-	-
140 - Move Procurement Office to EGS	-	-	-	-	-	-	-	-	-
141 - Move ETS GEO to CIO GEO	(2)	(2.00)	(530,907)	-	-	(530,907)	-	-	-
142 - Move ETS ASD to CFO	(2)	(2.00)	(612,269)	-	-	(612,269)	-	-	-
143 - Mass Ingenuity Master Contract	-	-	-	-	-	-	-	-	-
489 - Cap Construction Projects	-	-	-	-	-	-	-	-	-
490 - Capital Renewal and Repair	-	-	-	-	-	-	-	-	-
491 - Capital Investments/Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	18	15.36	21,088,485	-	-	21,088,485	-	-	-
Total 2015-17 Governor's Budget	247	244.36	236,956,314	-	-	236,956,314	-	-	-
Percentage Change From 2013-15 Leg Approved Budget	3.35%	6.31%	19.79%	-	-	19.79%	-	-	-
Percentage Change From 2015-17 Current Service Level	7.86%	6.71%	9.77%	-	-	9.77%	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Enterprise Asset Management
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	199	197.71	93,853,037	1,489,609	-	92,363,428	-	-	-
2013-15 Emergency Boards	(1)	(1.50)	1,811,492	(239,785)	-	2,051,277	-	-	-
2013-15 Leg Approved Budget	198	196.21	95,664,529	1,249,824	-	94,414,705	-	-	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(3)	(1.71)	200,639	(72,431)	-	273,070	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	195	194.50	95,865,168	1,177,393	-	94,687,775	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(22,249)	-	-	(22,249)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	97,409	(2,786)	-	100,195	-	-	-
Subtotal	-	-	75,160	(2,786)	-	77,946	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(1,466,127)	(1,174,607)	-	(291,520)	-	-	-
Subtotal	-	-	(1,466,127)	(1,174,607)	-	(291,520)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,869,241	-	-	1,869,241	-	-	-
State Gov't & Services Charges Increase/(Decrease)	-	-	2,092,402	-	-	2,092,402	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Enterprise Asset Management
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	3,961,643	-	-	3,961,643	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	195	194.50	98,435,844	-	-	98,435,844	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Enterprise Asset Management
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	195	194.50	98,435,844	-	-	98,435,844	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	195	194.50	98,435,844	-	-	98,435,844	-	-	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	1	0.88	167,250	-	-	167,250	-	-	-
101 - Support Enterprise Initiatives Projects	-	-	-	-	-	-	-	-	-
102 - Support Statewide Audit and Budget Reporting	-	-	-	-	-	-	-	-	-
103 - Strengthen Capital Investment Section	-	-	-	-	-	-	-	-	-
104 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
105 - Develop New Governance Structure for IT	-	-	-	-	-	-	-	-	-
106 - Statewide Interoperability Program	-	-	-	-	-	-	-	-	-
107 - Support Second Phase of navigatOR	-	-	-	-	-	-	-	-	-
108 - Human Resource Information System	-	-	-	-	-	-	-	-	-
109 - Evaluate Business Processes	-	-	-	-	-	-	-	-	-
110 - Develop Workforce Planning Strategies	-	-	-	-	-	-	-	-	-
111 - Develop Information Management Capacity	-	-	-	-	-	-	-	-	-
112 - Security and IT Operations Audit Support	-	-	-	-	-	-	-	-	-
113 - Support Growth in Customer Usage of IT	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Enterprise Asset Management
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
114 - Support Usage Growth for DAS	-	-	-	-	-	-	-	-	-
115 - Support Agency Large IT Projects	-	-	-	-	-	-	-	-	-
116 - Support Agency Direct IT Purchases	-	-	-	-	-	-	-	-	-
117 - Increase Limitation-Legal & Prof. Svcs.	-	-	-	-	-	-	-	-	-
118 - Increase Limitation-Contract Services	-	-	-	-	-	-	-	-	-
119 - Renovation - DAS Executive Building	-	-	-	-	-	-	-	-	-
120 - Purchase of Fleet Vehicles	-	-	4,078,304	-	-	4,078,304	-	-	-
121 - Parking and Alternative Commuting Options	1	0.50	1,684,247	-	-	1,684,247	-	-	-
122 - State Hospital North Campus Maintenance	-	-	-	-	-	-	-	-	-
123 - Transfer Custodial Position to PERS	(1)	(1.00)	(121,804)	-	-	(121,804)	-	-	-
124 - Governor's Office Regional Solutions Centers	-	-	432,900	-	-	432,900	-	-	-
125 - State Hospital North Campus Disposition	-	-	8,300,000	8,300,000	-	-	-	-	-
126 - Support Shared Payroll Services and OSPS	-	-	-	-	-	-	-	-	-
127 - Support Workload-Centralized PERS Service	-	-	-	-	-	-	-	-	-
128 - Support Variable Data Design Services	-	-	-	-	-	-	-	-	-
129 - Strengthen Shuttle Delivery Service	-	-	-	-	-	-	-	-	-
130 - Strengthen Risk Management	-	-	-	-	-	-	-	-	-
131 - Attorney General to Non-Limited	-	-	-	-	-	-	-	-	-
132 - Support Additional Client Agencies	-	-	-	-	-	-	-	-	-
133 - Strengthen Human Resource Client Services	-	-	-	-	-	-	-	-	-
134 - Strengthen DBS Business Support	-	-	-	-	-	-	-	-	-
135 - Support Increased Budget Workload	-	-	-	-	-	-	-	-	-
136 - Increase Administrative Support	-	-	-	-	-	-	-	-	-
137 - Contract Administration	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Enterprise Asset Management
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
138 - State Fairgrounds	-	-	-	-	-	-	-	-	-
139 - Office of Admin Hearings Transfer from Employment	-	-	-	-	-	-	-	-	-
140 - Move Procurement Office to EGS	-	-	-	-	-	-	-	-	-
141 - Move ETS GEO to CIO GEO	-	-	-	-	-	-	-	-	-
142 - Move ETS ASD to CFO	-	-	-	-	-	-	-	-	-
143 - Mass Ingenuity Master Contract	-	-	-	-	-	-	-	-	-
489 - Cap Construction Projects	3	2.50	290,000	-	-	290,000	-	-	-
490 - Capital Renewal and Repair	-	-	515,000	-	-	515,000	-	-	-
491 - Capital Investments/Acquisitions	-	-	275,000	-	-	275,000	-	-	-
Subtotal Policy Packages	4	2.88	15,620,897	8,300,000	-	7,320,897	-	-	-
Total 2015-17 Governor's Budget	199	197.38	114,056,741	8,300,000	-	105,756,741	-	-	-

Percentage Change From 2013-15 Leg Approved Budget	0.51%	0.60%	19.23%	564.09%	-	12.01%	-	-	-
Percentage Change From 2015-17 Current Service Level	2.05%	1.48%	15.87%	-	-	7.44%	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Enterprise Goods & Services
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	225	223.50	181,731,209	-	-	83,175,541	-	98,555,668	-
2013-15 Emergency Boards	(1)	(1.00)	1,386,038	-	-	1,386,038	-	-	-
2013-15 Leg Approved Budget	224	222.50	183,117,247	-	-	84,561,579	-	98,555,668	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(5)	(3.50)	(235,395)	-	-	(235,395)	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			2,957,478	-	-	-	-	2,957,478	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	219	219.00	185,839,330	-	-	84,326,184	-	101,513,146	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(136,389)	-	-	(136,389)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	100,656	-	-	100,656	-	-	-
Subtotal	-	-	(35,733)	-	-	(35,733)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	299,573	-	-	299,573	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	299,573	-	-	299,573	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	2,431,661	-	-	2,431,661	-	-	-
State Gov't & Services Charges Increase/(Decrease)			2,407,390	-	-	2,407,390	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Enterprise Goods & Services
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	4,839,051	-	-	4,839,051	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	219	219.00	190,942,221	-	-	89,429,075	-	101,513,146	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Enterprise Goods & Services
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	219	219.00	190,942,221	-	-	89,429,075	-	101,513,146	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	219	219.00	190,942,221	-	-	89,429,075	-	101,513,146	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
101 - Support Enterprise Initiatives Projects	-	-	-	-	-	-	-	-	-
102 - Support Statewide Audit and Budget Reporting	-	-	-	-	-	-	-	-	-
103 - Strengthen Capital Investment Section	-	-	-	-	-	-	-	-	-
104 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
105 - Develop New Governance Structure for IT	-	-	-	-	-	-	-	-	-
106 - Statewide Interoperability Program	-	-	-	-	-	-	-	-	-
107 - Support Second Phase of navigatOR	-	-	-	-	-	-	-	-	-
108 - Human Resource Information System	-	-	-	-	-	-	-	-	-
109 - Evaluate Business Processes	-	-	-	-	-	-	-	-	-
110 - Develop Workforce Planning Strategies	-	-	-	-	-	-	-	-	-
111 - Develop Information Management Capacity	-	-	-	-	-	-	-	-	-
112 - Security and IT Operations Audit Support	-	-	-	-	-	-	-	-	-
113 - Support Growth in Customer Usage of IT	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Enterprise Goods & Services
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
114 - Support Usage Growth for DAS	-	-	-	-	-	-	-	-	-
115 - Support Agency Large IT Projects	-	-	-	-	-	-	-	-	-
116 - Support Agency Direct IT Purchases	-	-	-	-	-	-	-	-	-
117 - Increase Limitation-Legal & Prof. Svcs.	-	-	-	-	-	-	-	-	-
118 - Increase Limitation-Contract Services	-	-	-	-	-	-	-	-	-
119 - Renovation - DAS Executive Building	-	-	-	-	-	-	-	-	-
120 - Purchase of Fleet Vehicles	-	-	-	-	-	-	-	-	-
121 - Parking and Alternative Commuting Options	-	-	-	-	-	-	-	-	-
122 - State Hospital North Campus Maintenance	-	-	-	-	-	-	-	-	-
123 - Transfer Custodial Position to PERS	-	-	-	-	-	-	-	-	-
124 - Governor's Office Regional Solutions Centers	-	-	-	-	-	-	-	-	-
125 - State Hospital North Campus Disposition	-	-	-	-	-	-	-	-	-
126 - Support Shared Payroll Services and OSPS	1	0.88	130,277	-	-	130,277	-	-	-
127 - Support Workload-Centralized PERS Service	1	0.88	130,277	-	-	130,277	-	-	-
128 - Support Variable Data Design Services	1	0.88	138,037	-	-	138,037	-	-	-
129 - Strengthen Shuttle Delivery Service	2	1.76	198,647	-	-	198,647	-	-	-
130 - Strengthen Risk Management	1	0.88	153,389	-	-	153,389	-	-	-
131 - Attorney General to Non-Limited	-	-	-	-	-	(13,009,812)	-	13,009,812	-
132 - Support Additional Client Agencies	1	0.88	155,294	-	-	155,294	-	-	-
133 - Strengthen Human Resource Client Services	-	-	-	-	-	-	-	-	-
134 - Strengthen DBS Business Support	-	-	-	-	-	-	-	-	-
135 - Support Increased Budget Workload	-	-	-	-	-	-	-	-	-
136 - Increase Administrative Support	-	-	-	-	-	-	-	-	-
137 - Contract Administration	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Enterprise Goods & Services
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
138 - State Fairgrounds	-	-	-	-	-	-	-	-	-
139 - Office of Admin Hearings Transfer from Employment	-	-	-	-	-	-	-	-	-
140 - Move Procurement Office to EGS	4	4.00	1,595,563	-	-	1,595,563	-	-	-
141 - Move ETS GEO to CIO GEO	-	-	-	-	-	-	-	-	-
142 - Move ETS ASD to CFO	-	-	-	-	-	-	-	-	-
143 - Mass Ingenuity Master Contract	-	-	-	-	-	-	-	-	-
489 - Cap Construction Projects	-	-	-	-	-	-	-	-	-
490 - Capital Renewal and Repair	-	-	-	-	-	-	-	-	-
491 - Capital Investments/Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	11	10.16	2,501,484	-	-	(10,508,328)	-	13,009,812	-
Total 2015-17 Governor's Budget	230	229.16	193,443,705	-	-	78,920,747	-	114,522,958	-

Percentage Change From 2013-15 Leg Approved Budget	2.68%	2.99%	5.64%	-	-	-6.67%	-	16.20%	-
Percentage Change From 2015-17 Current Service Level	5.02%	4.64%	1.31%	-	-	-11.75%	-	12.82%	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Enterprise Human Resource Services
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-070-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	22	21.21	5,730,187	-	-	5,730,187	-	-	-
2013-15 Emergency Boards	-	-	635,154	-	-	635,154	-	-	-
2013-15 Leg Approved Budget	22	21.21	6,365,341	-	-	6,365,341	-	-	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	209,680	-	-	209,680	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	22	21.21	6,575,021	-	-	6,575,021	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(8,063)	-	-	(8,063)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	23,974	-	-	23,974	-	-	-
Subtotal	-	-	15,911	-	-	15,911	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	71,026	-	-	71,026	-	-	-
State Gov't & Services Charges Increase/(Decrease)	-	-	154,300	-	-	154,300	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Enterprise Human Resource Services
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-070-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	225,326	-	-	225,326	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	(260,000)	-	-	(260,000)	-	-	-
Subtotal: 2015-17 Current Service Level	22	21.21	6,556,258	-	-	6,556,258	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Enterprise Human Resource Services
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-070-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	22	21.21	6,556,258	-	-	6,556,258	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	22	21.21	6,556,258	-	-	6,556,258	-	-	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
101 - Support Enterprise Initiatives Projects	-	-	-	-	-	-	-	-	-
102 - Support Statewide Audit and Budget Reporting	-	-	-	-	-	-	-	-	-
103 - Strengthen Capital Investment Section	-	-	-	-	-	-	-	-	-
104 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
105 - Develop New Governance Structure for IT	-	-	-	-	-	-	-	-	-
106 - Statewide Interoperability Program	-	-	-	-	-	-	-	-	-
107 - Support Second Phase of navigatOR	-	-	-	-	-	-	-	-	-
108 - Human Resource Information System	-	-	-	-	-	-	-	-	-
109 - Evaluate Business Processes	-	-	-	-	-	-	-	-	-
110 - Develop Workforce Planning Strategies	-	-	-	-	-	-	-	-	-
111 - Develop Information Management Capacity	-	-	-	-	-	-	-	-	-
112 - Security and IT Operations Audit Support	-	-	-	-	-	-	-	-	-
113 - Support Growth in Customer Usage of IT	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Enterprise Human Resource Services
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-070-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
114 - Support Usage Growth for DAS	-	-	-	-	-	-	-	-	-
115 - Support Agency Large IT Projects	-	-	-	-	-	-	-	-	-
116 - Support Agency Direct IT Purchases	-	-	-	-	-	-	-	-	-
117 - Increase Limitation-Legal & Prof. Svcs.	-	-	-	-	-	-	-	-	-
118 - Increase Limitation-Contract Services	-	-	-	-	-	-	-	-	-
119 - Renovation - DAS Executive Building	-	-	-	-	-	-	-	-	-
120 - Purchase of Fleet Vehicles	-	-	-	-	-	-	-	-	-
121 - Parking and Alternative Commuting Options	-	-	-	-	-	-	-	-	-
122 - State Hospital North Campus Maintenance	-	-	-	-	-	-	-	-	-
123 - Transfer Custodial Position to PERS	-	-	-	-	-	-	-	-	-
124 - Governor's Office Regional Solutions Centers	-	-	-	-	-	-	-	-	-
125 - State Hospital North Campus Disposition	-	-	-	-	-	-	-	-	-
126 - Support Shared Payroll Services and OSPS	-	-	-	-	-	-	-	-	-
127 - Support Workload-Centralized PERS Service	-	-	-	-	-	-	-	-	-
128 - Support Variable Data Design Services	-	-	-	-	-	-	-	-	-
129 - Strengthen Shuttle Delivery Service	-	-	-	-	-	-	-	-	-
130 - Strengthen Risk Management	-	-	-	-	-	-	-	-	-
131 - Attorney General to Non-Limited	-	-	-	-	-	-	-	-	-
132 - Support Additional Client Agencies	-	-	-	-	-	-	-	-	-
133 - Strengthen Human Resource Client Services	3	3.43	602,249	-	-	602,249	-	-	-
134 - Strengthen DBS Business Support	-	-	-	-	-	-	-	-	-
135 - Support Increased Budget Workload	-	-	-	-	-	-	-	-	-
136 - Increase Administrative Support	-	-	-	-	-	-	-	-	-
137 - Contract Administration	-	-	-	-	-	-	-	-	-

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Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Enterprise Human Resource Services
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-070-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
138 - State Fairgrounds	-	-	-	-	-	-	-	-	-
139 - Office of Admin Hearings Transfer from Employment	-	-	-	-	-	-	-	-	-
140 - Move Procurement Office to EGS	-	-	-	-	-	-	-	-	-
141 - Move ETS GEO to CIO GEO	-	-	-	-	-	-	-	-	-
142 - Move ETS ASD to CFO	-	-	-	-	-	-	-	-	-
143 - Mass Ingenuity Master Contract	-	-	-	-	-	-	-	-	-
489 - Cap Construction Projects	-	-	-	-	-	-	-	-	-
490 - Capital Renewal and Repair	-	-	-	-	-	-	-	-	-
491 - Capital Investments/Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	3	3.43	602,249	-	-	602,249	-	-	-
Total 2015-17 Governor's Budget	25	24.64	7,158,507	-	-	7,158,507	-	-	-
Percentage Change From 2013-15 Leg Approved Budget	13.64%	16.17%	12.46%	-	-	12.46%	-	-	-
Percentage Change From 2015-17 Current Service Level	13.64%	16.17%	9.19%	-	-	9.19%	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
DAS Business Services
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-075-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	14	14.00	4,326,410	-	-	4,326,410	-	-	-
2013-15 Emergency Boards	-	-	87,759	-	-	87,759	-	-	-
2013-15 Leg Approved Budget	14	14.00	4,414,169	-	-	4,414,169	-	-	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(1)	(1.00)	(270,551)	-	-	(270,551)	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	13	13.00	4,143,618	-	-	4,143,618	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(8,067)	-	-	(8,067)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	(8,951)	-	-	(8,951)	-	-	-
Subtotal	-	-	(17,018)	-	-	(17,018)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	36,557	-	-	36,557	-	-	-
State Gov't & Services Charges Increase/(Decrease)	-	-	125,056	-	-	125,056	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
 DAS Business Services
 2015-17 Biennium

Governor's Budget
 Cross Reference Number: 10700-075-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	161,613	-	-	161,613	-	-	-
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions	-	-	-	-	-	-	-	-	-
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	13	13.00	4,288,213	-	-	4,288,213	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
DAS Business Services
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-075-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	13	13.00	4,288,213	-	-	4,288,213	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	13	13.00	4,288,213	-	-	4,288,213	-	-	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
101 - Support Enterprise Initiatives Projects	-	-	-	-	-	-	-	-	-
102 - Support Statewide Audit and Budget Reporting	-	-	-	-	-	-	-	-	-
103 - Strengthen Capital Investment Section	-	-	-	-	-	-	-	-	-
104 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
105 - Develop New Governance Structure for IT	-	-	-	-	-	-	-	-	-
106 - Statewide Interoperability Program	-	-	-	-	-	-	-	-	-
107 - Support Second Phase of navigatOR	-	-	-	-	-	-	-	-	-
108 - Human Resource Information System	-	-	-	-	-	-	-	-	-
109 - Evaluate Business Processes	-	-	-	-	-	-	-	-	-
110 - Develop Workforce Planning Strategies	-	-	-	-	-	-	-	-	-
111 - Develop Information Management Capacity	-	-	-	-	-	-	-	-	-
112 - Security and IT Operations Audit Support	-	-	-	-	-	-	-	-	-
113 - Support Growth in Customer Usage of IT	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
DAS Business Services
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-075-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
114 - Support Usage Growth for DAS	-	-	-	-	-	-	-	-	-
115 - Support Agency Large IT Projects	-	-	-	-	-	-	-	-	-
116 - Support Agency Direct IT Purchases	-	-	-	-	-	-	-	-	-
117 - Increase Limitation-Legal & Prof. Svcs.	-	-	-	-	-	-	-	-	-
118 - Increase Limitation-Contract Services	-	-	-	-	-	-	-	-	-
119 - Renovation - DAS Executive Building	-	-	-	-	-	-	-	-	-
120 - Purchase of Fleet Vehicles	-	-	-	-	-	-	-	-	-
121 - Parking and Alternative Commuting Options	-	-	-	-	-	-	-	-	-
122 - State Hospital North Campus Maintenance	-	-	-	-	-	-	-	-	-
123 - Transfer Custodial Position to PERS	-	-	-	-	-	-	-	-	-
124 - Governor's Office Regional Solutions Centers	-	-	-	-	-	-	-	-	-
125 - State Hospital North Campus Disposition	-	-	-	-	-	-	-	-	-
126 - Support Shared Payroll Services and OSPS	-	-	-	-	-	-	-	-	-
127 - Support Workload-Centralized PERS Service	-	-	-	-	-	-	-	-	-
128 - Support Variable Data Design Services	-	-	-	-	-	-	-	-	-
129 - Strengthen Shuttle Delivery Service	-	-	-	-	-	-	-	-	-
130 - Strengthen Risk Management	-	-	-	-	-	-	-	-	-
131 - Attorney General to Non-Limited	-	-	-	-	-	-	-	-	-
132 - Support Additional Client Agencies	-	-	-	-	-	-	-	-	-
133 - Strengthen Human Resource Client Services	-	-	-	-	-	-	-	-	-
134 - Strengthen DBS Business Support	2	2.00	323,555	-	-	323,555	-	-	-
135 - Support Increased Budget Workload	4	3.76	665,988	-	-	665,988	-	-	-
136 - Increase Administrative Support	1	0.88	115,260	-	-	115,260	-	-	-
137 - Contract Administration	-	-	-	-	-	-	-	-	-

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Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
 DAS Business Services
 2015-17 Biennium

Governor's Budget
 Cross Reference Number: 10700-075-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
138 - State Fairgrounds	-	-	-	-	-	-	-	-	-
139 - Office of Admin Hearings Transfer from Employment	-	-	-	-	-	-	-	-	-
140 - Move Procurement Office to EGS	-	-	-	-	-	-	-	-	-
141 - Move ETS GEO to CIO GEO	-	-	-	-	-	-	-	-	-
142 - Move ETS ASD to CFO	-	-	-	-	-	-	-	-	-
143 - Mass Ingenuity Master Contract	-	-	2,000,000	-	-	2,000,000	-	-	-
489 - Cap Construction Projects	-	-	-	-	-	-	-	-	-
490 - Capital Renewal and Repair	-	-	-	-	-	-	-	-	-
491 - Capital Investments/Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	7	6.64	3,104,803	-	-	3,104,803	-	-	-
Total 2015-17 Governor's Budget	20	19.64	7,393,016	-	-	7,393,016	-	-	-
Percentage Change From 2013-15 Leg Approved Budget	42.86%	40.29%	67.48%	-	-	67.48%	-	-	-
Percentage Change From 2015-17 Current Service Level	53.85%	51.08%	72.40%	-	-	72.40%	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Capital Improvements
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-088-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	-	-	5,992,008	-	-	5,992,008	-	-	-
2013-15 Emergency Boards	-	-	-	-	-	-	-	-	-
2013-15 Leg Approved Budget	-	-	5,992,008	-	-	5,992,008	-	-	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	-	-	5,992,008	-	-	5,992,008	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(1,588,832)	-	-	(1,588,832)	-	-	-
Subtotal	-	-	(1,588,832)	-	-	(1,588,832)	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	-	-	4,403,176	-	-	4,403,176	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Capital Improvements
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-088-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	-	-	4,403,176	-	-	4,403,176	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	-	-	4,403,176	-	-	4,403,176	-	-	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
101 - Support Enterprise Initiatives Projects	-	-	-	-	-	-	-	-	-
102 - Support Statewide Audit and Budget Reporting	-	-	-	-	-	-	-	-	-
103 - Strengthen Capital Investment Section	-	-	-	-	-	-	-	-	-
104 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
105 - Develop New Governance Structure for IT	-	-	-	-	-	-	-	-	-
106 - Statewide Interoperability Program	-	-	-	-	-	-	-	-	-
107 - Support Second Phase of navigatOR	-	-	-	-	-	-	-	-	-
108 - Human Resource Information System	-	-	-	-	-	-	-	-	-
109 - Evaluate Business Processes	-	-	-	-	-	-	-	-	-
110 - Develop Workforce Planning Strategies	-	-	-	-	-	-	-	-	-
111 - Develop Information Management Capacity	-	-	-	-	-	-	-	-	-
112 - Security and IT Operations Audit Support	-	-	-	-	-	-	-	-	-
113 - Support Growth in Customer Usage of IT	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Capital Improvements
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
114 - Support Usage Growth for DAS	-	-	-	-	-	-	-	-	-
115 - Support Agency Large IT Projects	-	-	-	-	-	-	-	-	-
116 - Support Agency Direct IT Purchases	-	-	-	-	-	-	-	-	-
117 - Increase Limitation-Legal & Prof. Svcs.	-	-	-	-	-	-	-	-	-
118 - Increase Limitation-Contract Services	-	-	-	-	-	-	-	-	-
119 - Renovation - DAS Executive Building	-	-	-	-	-	-	-	-	-
120 - Purchase of Fleet Vehicles	-	-	-	-	-	-	-	-	-
121 - Parking and Alternative Commuting Options	-	-	-	-	-	-	-	-	-
122 - State Hospital North Campus Maintenance	-	-	-	-	-	-	-	-	-
123 - Transfer Custodial Position to PERS	-	-	-	-	-	-	-	-	-
124 - Governor's Office Regional Solutions Centers	-	-	-	-	-	-	-	-	-
125 - State Hospital North Campus Disposition	-	-	-	-	-	-	-	-	-
126 - Support Shared Payroll Services and OSPS	-	-	-	-	-	-	-	-	-
127 - Support Workload-Centralized PERS Service	-	-	-	-	-	-	-	-	-
128 - Support Variable Data Design Services	-	-	-	-	-	-	-	-	-
129 - Strengthen Shuttle Delivery Service	-	-	-	-	-	-	-	-	-
130 - Strengthen Risk Management	-	-	-	-	-	-	-	-	-
131 - Attorney General to Non-Limited	-	-	-	-	-	-	-	-	-
132 - Support Additional Client Agencies	-	-	-	-	-	-	-	-	-
133 - Strengthen Human Resource Client Services	-	-	-	-	-	-	-	-	-
134 - Strengthen DBS Business Support	-	-	-	-	-	-	-	-	-
135 - Support Increased Budget Workload	-	-	-	-	-	-	-	-	-
136 - Increase Administrative Support	-	-	-	-	-	-	-	-	-
137 - Contract Administration	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Capital Improvements
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
138 - State Fairgrounds	-	-	-	-	-	-	-	-	-
139 - Office of Admin Hearings Transfer from Employment	-	-	-	-	-	-	-	-	-
140 - Move Procurement Office to EGS	-	-	-	-	-	-	-	-	-
141 - Move ETS GEO to CIO GEO	-	-	-	-	-	-	-	-	-
142 - Move ETS ASD to CFO	-	-	-	-	-	-	-	-	-
143 - Mass Ingenuity Master Contract	-	-	-	-	-	-	-	-	-
489 - Cap Construction Projects	-	-	-	-	-	-	-	-	-
490 - Capital Renewal and Repair	-	-	-	-	-	-	-	-	-
491 - Capital Investments/Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2015-17 Governor's Budget	-	-	4,403,176	-	-	4,403,176	-	-	-
Percentage Change From 2013-15 Leg Approved Budget	-	-	-26.52%	-	-	-26.52%	-	-	-
Percentage Change From 2015-17 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Capital Construction
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-089-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	-	-	16,821,286	-	-	16,821,286	-	-	-
2013-15 Emergency Boards	-	-	700,000	-	-	700,000	-	-	-
2013-15 Leg Approved Budget	-	-	17,521,286	-	-	17,521,286	-	-	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	(17,521,286)	-	-	(17,521,286)	-	-	-
Subtotal 2015-17 Base Budget	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Capital Construction
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
101 - Support Enterprise Initiatives Projects	-	-	-	-	-	-	-	-	-
102 - Support Statewide Audit and Budget Reporting	-	-	-	-	-	-	-	-	-
103 - Strengthen Capital Investment Section	-	-	-	-	-	-	-	-	-
104 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
105 - Develop New Governance Structure for IT	-	-	-	-	-	-	-	-	-
106 - Statewide Interoperability Program	-	-	-	-	-	-	-	-	-
107 - Support Second Phase of navigatOR	-	-	-	-	-	-	-	-	-
108 - Human Resource Information System	-	-	-	-	-	-	-	-	-
109 - Evaluate Business Processes	-	-	-	-	-	-	-	-	-
110 - Develop Workforce Planning Strategies	-	-	-	-	-	-	-	-	-
111 - Develop Information Management Capacity	-	-	-	-	-	-	-	-	-
112 - Security and IT Operations Audit Support	-	-	-	-	-	-	-	-	-
113 - Support Growth in Customer Usage of IT	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Capital Construction
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
114 - Support Usage Growth for DAS	-	-	-	-	-	-	-	-	-
115 - Support Agency Large IT Projects	-	-	-	-	-	-	-	-	-
116 - Support Agency Direct IT Purchases	-	-	-	-	-	-	-	-	-
117 - Increase Limitation-Legal & Prof. Svcs.	-	-	-	-	-	-	-	-	-
118 - Increase Limitation-Contract Services	-	-	-	-	-	-	-	-	-
119 - Renovation - DAS Executive Building	-	-	-	-	-	-	-	-	-
120 - Purchase of Fleet Vehicles	-	-	-	-	-	-	-	-	-
121 - Parking and Alternative Commuting Options	-	-	-	-	-	-	-	-	-
122 - State Hospital North Campus Maintenance	-	-	-	-	-	-	-	-	-
123 - Transfer Custodial Position to PERS	-	-	-	-	-	-	-	-	-
124 - Governor's Office Regional Solutions Centers	-	-	-	-	-	-	-	-	-
125 - State Hospital North Campus Disposition	-	-	-	-	-	-	-	-	-
126 - Support Shared Payroll Services and OSPS	-	-	-	-	-	-	-	-	-
127 - Support Workload-Centralized PERS Service	-	-	-	-	-	-	-	-	-
128 - Support Variable Data Design Services	-	-	-	-	-	-	-	-	-
129 - Strengthen Shuttle Delivery Service	-	-	-	-	-	-	-	-	-
130 - Strengthen Risk Management	-	-	-	-	-	-	-	-	-
131 - Attorney General to Non-Limited	-	-	-	-	-	-	-	-	-
132 - Support Additional Client Agencies	-	-	-	-	-	-	-	-	-
133 - Strengthen Human Resource Client Services	-	-	-	-	-	-	-	-	-
134 - Strengthen DBS Business Support	-	-	-	-	-	-	-	-	-
135 - Support Increased Budget Workload	-	-	-	-	-	-	-	-	-
136 - Increase Administrative Support	-	-	-	-	-	-	-	-	-
137 - Contract Administration	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Capital Construction
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
138 - State Fairgrounds	-	-	-	-	-	-	-	-	-
139 - Office of Admin Hearings Transfer from Employment	-	-	-	-	-	-	-	-	-
140 - Move Procurement Office to EGS	-	-	-	-	-	-	-	-	-
141 - Move ETS GEO to CIO GEO	-	-	-	-	-	-	-	-	-
142 - Move ETS ASD to CFO	-	-	-	-	-	-	-	-	-
143 - Mass Ingenuity Master Contract	-	-	-	-	-	-	-	-	-
489 - Cap Construction Projects	-	-	36,585,035	-	-	36,585,035	-	-	-
490 - Capital Renewal and Repair	-	-	30,000,000	-	-	30,000,000	-	-	-
491 - Capital Investments/Acquisitions	-	-	17,000,000	-	-	17,000,000	-	-	-
Subtotal Policy Packages	-	-	83,585,035	-	-	83,585,035	-	-	-
Total 2015-17 Governor's Budget	-	-	83,585,035	-	-	83,585,035	-	-	-

Percentage Change From 2013-15 Leg Approved Budget	-	-	377.05%	-	-	377.05%	-	-	-
Percentage Change From 2015-17 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Miscellaneous Distributions
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-090-00-00-00000**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2013-15 Leg Adopted Budget	-	-	23,996,609	-	-	-	-	23,996,609	-
2013-15 Emergency Boards	-	-	-	-	-	-	-	-	-
2013-15 Leg Approved Budget	-	-	23,996,609	-	-	-	-	23,996,609	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	719,898	-	-	-	-	719,898	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	-	-	24,716,507	-	-	-	-	24,716,507	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
Miscellaneous Distributions
2015-17 Biennium

Governor's Budget
Cross Reference Number: 10700-090-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	-	-	24,716,507	-	-	-	-	24,716,507	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Miscellaneous Distributions
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-090-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	-	-	24,716,507	-	-	-	-	24,716,507	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	-	-	24,716,507	-	-	-	-	24,716,507	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
101 - Support Enterprise Initiatives Projects	-	-	-	-	-	-	-	-	-
102 - Support Statewide Audit and Budget Reporting	-	-	-	-	-	-	-	-	-
103 - Strengthen Capital Investment Section	-	-	-	-	-	-	-	-	-
104 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
105 - Develop New Governance Structure for IT	-	-	-	-	-	-	-	-	-
106 - Statewide Interoperability Program	-	-	-	-	-	-	-	-	-
107 - Support Second Phase of navigatOR	-	-	-	-	-	-	-	-	-
108 - Human Resource Information System	-	-	-	-	-	-	-	-	-
109 - Evaluate Business Processes	-	-	-	-	-	-	-	-	-
110 - Develop Workforce Planning Strategies	-	-	-	-	-	-	-	-	-
111 - Develop Information Management Capacity	-	-	-	-	-	-	-	-	-
112 - Security and IT Operations Audit Support	-	-	-	-	-	-	-	-	-
113 - Support Growth in Customer Usage of IT	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Miscellaneous Distributions
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-090-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
114 - Support Usage Growth for DAS	-	-	-	-	-	-	-	-	-
115 - Support Agency Large IT Projects	-	-	-	-	-	-	-	-	-
116 - Support Agency Direct IT Purchases	-	-	-	-	-	-	-	-	-
117 - Increase Limitation-Legal & Prof. Svcs.	-	-	-	-	-	-	-	-	-
118 - Increase Limitation-Contract Services	-	-	-	-	-	-	-	-	-
119 - Renovation - DAS Executive Building	-	-	-	-	-	-	-	-	-
120 - Purchase of Fleet Vehicles	-	-	-	-	-	-	-	-	-
121 - Parking and Alternative Commuting Options	-	-	-	-	-	-	-	-	-
122 - State Hospital North Campus Maintenance	-	-	-	-	-	-	-	-	-
123 - Transfer Custodial Position to PERS	-	-	-	-	-	-	-	-	-
124 - Governor's Office Regional Solutions Centers	-	-	-	-	-	-	-	-	-
125 - State Hospital North Campus Disposition	-	-	-	-	-	-	-	-	-
126 - Support Shared Payroll Services and OSPS	-	-	-	-	-	-	-	-	-
127 - Support Workload-Centralized PERS Service	-	-	-	-	-	-	-	-	-
128 - Support Variable Data Design Services	-	-	-	-	-	-	-	-	-
129 - Strengthen Shuttle Delivery Service	-	-	-	-	-	-	-	-	-
130 - Strengthen Risk Management	-	-	-	-	-	-	-	-	-
131 - Attorney General to Non-Limited	-	-	-	-	-	-	-	-	-
132 - Support Additional Client Agencies	-	-	-	-	-	-	-	-	-
133 - Strengthen Human Resource Client Services	-	-	-	-	-	-	-	-	-
134 - Strengthen DBS Business Support	-	-	-	-	-	-	-	-	-
135 - Support Increased Budget Workload	-	-	-	-	-	-	-	-	-
136 - Increase Administrative Support	-	-	-	-	-	-	-	-	-
137 - Contract Administration	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Miscellaneous Distributions
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-090-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
138 - State Fairgrounds	-	-	-	-	-	-	-	-	-
139 - Office of Admin Hearings Transfer from Employment	-	-	-	-	-	-	-	-	-
140 - Move Procurement Office to EGS	-	-	-	-	-	-	-	-	-
141 - Move ETS GEO to CIO GEO	-	-	-	-	-	-	-	-	-
142 - Move ETS ASD to CFO	-	-	-	-	-	-	-	-	-
143 - Mass Ingenuity Master Contract	-	-	-	-	-	-	-	-	-
489 - Cap Construction Projects	-	-	-	-	-	-	-	-	-
490 - Capital Renewal and Repair	-	-	-	-	-	-	-	-	-
491 - Capital Investments/Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2015-17 Governor's Budget	-	-	24,716,507	-	-	-	-	24,716,507	-
Percentage Change From 2013-15 Leg Approved Budget	-	-	3.00%	-	-	-	-	3.00%	-
Percentage Change From 2015-17 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Shared Services Fund
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-091-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg-Adopted Budget	-	-	24,141,834	-	-	24,141,834	-	-	-
2013-15 Emergency Boards	-	-	-	-	-	-	-	-	-
2013-15 Leg Approved Budget	-	-	24,141,834	-	-	24,141,834	-	-	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	-	-	24,141,834	-	-	24,141,834	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(24,141,834)	-	-	(24,141,834)	-	-	-
Subtotal	-	-	(24,141,834)	-	-	(24,141,834)	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Shared Services Fund
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-091-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
101 - Support Enterprise Initiatives Projects	-	-	-	-	-	-	-	-	-
102 - Support Statewide Audit and Budget Reporting	-	-	-	-	-	-	-	-	-
103 - Strengthen Capital Investment Section	-	-	-	-	-	-	-	-	-
104 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
105 - Develop New Governance Structure for IT	-	-	-	-	-	-	-	-	-
106 - Statewide Interoperability Program	-	-	-	-	-	-	-	-	-
107 - Support Second Phase of navigatOR	-	-	-	-	-	-	-	-	-
108 - Human Resource Information System	-	-	-	-	-	-	-	-	-
109 - Evaluate Business Processes	-	-	-	-	-	-	-	-	-
110 - Develop Workforce Planning Strategies	-	-	-	-	-	-	-	-	-
111 - Develop Information Management Capacity	-	-	-	-	-	-	-	-	-
112 - Security and IT Operations Audit Support	-	-	-	-	-	-	-	-	-
113 - Support Growth in Customer Usage of IT	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Shared Services Fund
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-091-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
114 - Support Usage Growth for DAS	-	-	-	-	-	-	-	-	-
115 - Support Agency Large IT Projects	-	-	-	-	-	-	-	-	-
116 - Support Agency Direct IT Purchases	-	-	-	-	-	-	-	-	-
117 - Increase Limitation-Legal & Prof. Svcs.	-	-	-	-	-	-	-	-	-
118 - Increase Limitation-Contract Services	-	-	-	-	-	-	-	-	-
119 - Renovation - DAS Executive Building	-	-	-	-	-	-	-	-	-
120 - Purchase of Fleet Vehicles	-	-	-	-	-	-	-	-	-
121 - Parking and Alternative Commuting Options	-	-	-	-	-	-	-	-	-
122 - State Hospital North Campus Maintenance	-	-	-	-	-	-	-	-	-
123 - Transfer Custodial Position to PERS	-	-	-	-	-	-	-	-	-
124 - Governor's Office Regional Solutions Centers	-	-	-	-	-	-	-	-	-
125 - State Hospital North Campus Disposition	-	-	-	-	-	-	-	-	-
126 - Support Shared Payroll Services and OSPS	-	-	-	-	-	-	-	-	-
127 - Support Workload-Centralized PERS Service	-	-	-	-	-	-	-	-	-
128 - Support Variable Data Design Services	-	-	-	-	-	-	-	-	-
129 - Strengthen Shuttle Delivery Service	-	-	-	-	-	-	-	-	-
130 - Strengthen Risk Management	-	-	-	-	-	-	-	-	-
131 - Attorney General to Non-Limited	-	-	-	-	-	-	-	-	-
132 - Support Additional Client Agencies	-	-	-	-	-	-	-	-	-
133 - Strengthen Human Resource Client Services	-	-	-	-	-	-	-	-	-
134 - Strengthen DBS Business Support	-	-	-	-	-	-	-	-	-
135 - Support Increased Budget Workload	-	-	-	-	-	-	-	-	-
136 - Increase Administrative Support	-	-	-	-	-	-	-	-	-
137 - Contract Administration	-	-	-	-	-	-	-	-	-

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Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
 Shared Services Fund
 2015-17 Biennium

Governor's Budget
 Cross Reference Number: 10700-091-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
138 - State Fairgrounds	-	-	-	-	-	-	-	-	-
139 - Office of Admin Hearings Transfer from Employment	-	-	-	-	-	-	-	-	-
140 - Move Procurement Office to EGS	-	-	-	-	-	-	-	-	-
141 - Move ETS GEO to CIO GEO	-	-	-	-	-	-	-	-	-
142 - Move ETS ASD to CFO	-	-	-	-	-	-	-	-	-
143 - Mass Ingenuity Master Contract	-	-	-	-	-	-	-	-	-
489 - Cap Construction Projects	-	-	-	-	-	-	-	-	-
490 - Capital Renewal and Repair	-	-	-	-	-	-	-	-	-
491 - Capital Investments/Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2015-17 Governor's Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2013-15 Leg Approved Budget	-	-	-100.00%	-	-	-100.00%	-	-	-
Percentage Change From 2015-17 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
DAS Debt Service
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-093-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	-	-	34,797,534	-	-	34,797,534	-	-	-
2013-15 Emergency Boards	-	-	-	-	-	-	-	-	-
2013-15 Leg Approved Budget	-	-	34,797,534	-	-	34,797,534	-	-	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	(14,398,295)	-	-	(14,398,295)	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	-	-	20,399,239	-	-	20,399,239	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	-	-	20,399,239	-	-	20,399,239	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
DAS Debt Service
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-093-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	-	-	20,399,239	-	-	20,399,239	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	-	-	20,399,239	-	-	20,399,239	-	-	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
101 - Support Enterprise Initiatives Projects	-	-	-	-	-	-	-	-	-
102 - Support Statewide Audit and Budget Reporting	-	-	-	-	-	-	-	-	-
103 - Strengthen Capital Investment Section	-	-	-	-	-	-	-	-	-
104 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
105 - Develop New Governance Structure for IT	-	-	-	-	-	-	-	-	-
106 - Statewide Interoperability Program	-	-	-	-	-	-	-	-	-
107 - Support Second Phase of navigatOR	-	-	-	-	-	-	-	-	-
108 - Human Resource Information System	-	-	5,159,159	-	-	5,159,159	-	-	-
109 - Evaluate Business Processes	-	-	-	-	-	-	-	-	-
110 - Develop Workforce Planning Strategies	-	-	-	-	-	-	-	-	-
111 - Develop Information Management Capacity	-	-	-	-	-	-	-	-	-
112 - Security and IT Operations Audit Support	-	-	-	-	-	-	-	-	-
113 - Support Growth in Customer Usage of IT	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
DAS Debt Service
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-093-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
114 - Support Usage Growth for DAS	-	-	-	-	-	-	-	-	-
115 - Support Agency Large IT Projects	-	-	-	-	-	-	-	-	-
116 - Support Agency Direct IT Purchases	-	-	-	-	-	-	-	-	-
117 - Increase Limitation-Legal & Prof. Svcs.	-	-	-	-	-	-	-	-	-
118 - Increase Limitation-Contract Services	-	-	-	-	-	-	-	-	-
119 - Renovation - DAS Executive Building	-	-	-	-	-	-	-	-	-
120 - Purchase of Fleet Vehicles	-	-	-	-	-	-	-	-	-
121 - Parking and Alternative Commuting Options	-	-	-	-	-	-	-	-	-
122 - State Hospital North Campus Maintenance	-	-	-	-	-	-	-	-	-
123 - Transfer Custodial Position to PERS	-	-	-	-	-	-	-	-	-
124 - Governor's Office Regional Solutions Centers	-	-	-	-	-	-	-	-	-
125 - State Hospital North Campus Disposition	-	-	-	-	-	-	-	-	-
126 - Support Shared Payroll Services and OSPS	-	-	-	-	-	-	-	-	-
127 - Support Workload-Centralized PERS Service	-	-	-	-	-	-	-	-	-
128 - Support Variable Data Design Services	-	-	-	-	-	-	-	-	-
129 - Strengthen Shuttle Delivery Service	-	-	-	-	-	-	-	-	-
130 - Strengthen Risk Management	-	-	-	-	-	-	-	-	-
131 - Attorney General to Non-Limited	-	-	-	-	-	-	-	-	-
132 - Support Additional Client Agencies	-	-	-	-	-	-	-	-	-
133 - Strengthen Human Resource Client Services	-	-	-	-	-	-	-	-	-
134 - Strengthen DBS Business Support	-	-	-	-	-	-	-	-	-
135 - Support Increased Budget Workload	-	-	-	-	-	-	-	-	-
136 - Increase Administrative Support	-	-	-	-	-	-	-	-	-
137 - Contract Administration	-	-	-	-	-	-	-	-	-

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Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
 DAS Debt Service
 2015-17 Biennium

Governor's Budget
 Cross Reference Number: 10700-093-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
138 - State Fairgrounds	-	-	-	-	-	-	-	-	-
139 - Office of Admin Hearings Transfer from Employment	-	-	-	-	-	-	-	-	-
140 - Move Procurement Office to EGS	-	-	-	-	-	-	-	-	-
141 - Move ETS GEO to CIO GEO	-	-	-	-	-	-	-	-	-
142 - Move ETS ASD to CFO	-	-	-	-	-	-	-	-	-
143 - Mass Ingenuity Master Contract	-	-	-	-	-	-	-	-	-
489 - Cap Construction Projects	-	-	1,850,109	-	-	1,850,109	-	-	-
490 - Capital Renewal and Repair	-	-	-	-	-	-	-	-	-
491 - Capital Investments/Acquisitions	-	-	1,866,167	1,866,167	-	-	-	-	-
Subtotal Policy Packages	-	-	8,875,435	1,866,167	-	7,009,268	-	-	-
Total 2015-17 Governor's Budget	-	-	29,274,674	1,866,167	-	27,408,507	-	-	-

Percentage Change From 2013-15 Leg Approved Budget	-	-	-15.87%	-	-	-21.23%	-	-	-
Percentage Change From 2015-17 Current Service Level	-	-	43.51%	-	-	34.36%	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Bonds
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-094-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	-	-	359,886,813	-	-	359,886,813	-	-	-
2013-15 Emergency Boards	-	-	-	-	-	-	-	-	-
2013-15 Leg Approved Budget	-	-	359,886,813	-	-	359,886,813	-	-	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	(219,667)	-	-	(219,667)	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	-	-	359,667,146	-	-	359,667,146	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
State Gov't & Services Charges Increase/(Decrease)	-	-	(668,765)	-	-	(668,765)	-	-	-
Subtotal	-	-	(668,765)	-	-	(668,765)	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
 Bonds
 2015-17 Biennium

Governor's Budget
 Cross Reference Number: 10700-094-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	-	-	358,998,381	-	-	358,998,381	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Bonds
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-094-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	-	-	358,998,381	-	-	358,998,381	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	-	-	358,998,381	-	-	358,998,381	-	-	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
101 - Support Enterprise Initiatives Projects	-	-	-	-	-	-	-	-	-
102 - Support Statewide Audit and Budget Reporting	-	-	-	-	-	-	-	-	-
103 - Strengthen Capital Investment Section	-	-	-	-	-	-	-	-	-
104 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
105 - Develop New Governance Structure for IT	-	-	-	-	-	-	-	-	-
106 - Statewide Interoperability Program	-	-	-	-	-	-	-	-	-
107 - Support Second Phase of navigatOR	-	-	-	-	-	-	-	-	-
108 - Human Resource Information System	-	-	-	-	-	-	-	-	-
109 - Evaluate Business Processes	-	-	-	-	-	-	-	-	-
110 - Develop Workforce Planning Strategies	-	-	-	-	-	-	-	-	-
111 - Develop Information Management Capacity	-	-	-	-	-	-	-	-	-
112 - Security and IT Operations Audit Support	-	-	-	-	-	-	-	-	-
113 - Support Growth in Customer Usage of IT	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Bonds
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-094-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
114 - Support Usage Growth for DAS	-	-	-	-	-	-	-	-	-
115 - Support Agency Large IT Projects	-	-	-	-	-	-	-	-	-
116 - Support Agency Direct IT Purchases	-	-	-	-	-	-	-	-	-
117 - Increase Limitation-Legal & Prof. Svcs.	-	-	-	-	-	-	-	-	-
118 - Increase Limitation-Contract Services	-	-	-	-	-	-	-	-	-
119 - Renovation - DAS Executive Building	-	-	-	-	-	-	-	-	-
120 - Purchase of Fleet Vehicles	-	-	-	-	-	-	-	-	-
121 - Parking and Alternative Commuting Options	-	-	-	-	-	-	-	-	-
122 - State Hospital North Campus Maintenance	-	-	-	-	-	-	-	-	-
123 - Transfer Custodial Position to PERS	-	-	-	-	-	-	-	-	-
124 - Governor's Office Regional Solutions Centers	-	-	-	-	-	-	-	-	-
125 - State Hospital North Campus Disposition	-	-	-	-	-	-	-	-	-
126 - Support Shared Payroll Services and OSPS	-	-	-	-	-	-	-	-	-
127 - Support Workload-Centralized PERS Service	-	-	-	-	-	-	-	-	-
128 - Support Variable Data Design Services	-	-	-	-	-	-	-	-	-
129 - Strengthen Shuttle Delivery Service	-	-	-	-	-	-	-	-	-
130 - Strengthen Risk Management	-	-	-	-	-	-	-	-	-
131 - Attorney General to Non-Limited	-	-	-	-	-	-	-	-	-
132 - Support Additional Client Agencies	-	-	-	-	-	-	-	-	-
133 - Strengthen Human Resource Client Services	-	-	-	-	-	-	-	-	-
134 - Strengthen DBS Business Support	-	-	-	-	-	-	-	-	-
135 - Support Increased Budget Workload	-	-	-	-	-	-	-	-	-
136 - Increase Administrative Support	-	-	-	-	-	-	-	-	-
137 - Contract Administration	-	-	-	-	-	-	-	-	-

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Summary of 2015-17 Biennium Budget

Administrative Svcs, Dept of
 Bonds
 2015-17 Biennium

Governor's Budget
 Cross Reference Number: 10700-094-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
138 - State Fairgrounds	-	-	-	-	-	-	-	-	-
139 - Office of Admin Hearings Transfer from Employment	-	-	-	-	-	-	-	-	-
140 - Move Procurement Office to EGS	-	-	-	-	-	-	-	-	-
141 - Move ETS GEO to CIO GEO	-	-	-	-	-	-	-	-	-
142 - Move ETS ASD to CFO	-	-	-	-	-	-	-	-	-
143 - Mass Ingenuity Master Contract	-	-	-	-	-	-	-	-	-
489 - Cap Construction Projects	-	-	-	-	-	-	-	-	-
490 - Capital Renewal and Repair	-	-	-	-	-	-	-	-	-
491 - Capital Investments/Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2015-17 Governor's Budget	-	-	358,998,381	-	-	358,998,381	-	-	-

Percentage Change From 2013-15 Leg Approved Budget	-	-	-0.25%	-	-	-0.25%	-	-	-
Percentage Change From 2015-17 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Special Governmental Payments
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-099-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	-	-	49,252,513	9,190,736	12,561,770	27,500,007	-	-	-
2013-15 Emergency Boards	-	-	9,834,859	801,250	-	9,033,609	-	-	-
2013-15 Leg Approved Budget	-	-	59,087,372	9,991,986	12,561,770	36,533,616	-	-	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	18,750	18,750	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	7,778,912	(11,519)	7,790,431	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	-	-	66,885,034	9,999,217	20,352,201	36,533,616	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(38,499,996)	(1,945,000)	(21,380)	(36,533,616)	-	-	-
Subtotal	-	-	(38,499,996)	(1,945,000)	(21,380)	(36,533,616)	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	-	-	28,385,038	8,054,217	20,330,821	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Special Governmental Payments
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-099-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	-	-	28,385,038	8,054,217	20,330,821	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	-	-	28,385,038	8,054,217	20,330,821	-	-	-	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	7,372,000	7,372,000	-	-	-	-	-
101 - Support Enterprise Initiatives Projects	-	-	-	-	-	-	-	-	-
102 - Support Statewide Audit and Budget Reporting	-	-	-	-	-	-	-	-	-
103 - Strengthen Capital Investment Section	-	-	-	-	-	-	-	-	-
104 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
105 - Develop New Governance Structure for IT	-	-	-	-	-	-	-	-	-
106 - Statewide Interoperability Program	-	-	-	-	-	-	-	-	-
107 - Support Second Phase of navigatOR	-	-	-	-	-	-	-	-	-
108 - Human Resource Information System	-	-	-	-	-	-	-	-	-
109 - Evaluate Business Processes	-	-	-	-	-	-	-	-	-
110 - Develop Workforce Planning Strategies	-	-	-	-	-	-	-	-	-
111 - Develop Information Management Capacity	-	-	-	-	-	-	-	-	-
112 - Security and IT Operations Audit Support	-	-	-	-	-	-	-	-	-
113 - Support Growth in Customer Usage of IT	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Special Governmental Payments
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-099-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
114 - Support Usage Growth for DAS	-	-	-	-	-	-	-	-	-
115 - Support Agency Large IT Projects	-	-	-	-	-	-	-	-	-
116 - Support Agency Direct IT Purchases	-	-	-	-	-	-	-	-	-
117 - Increase Limitation-Legal & Prof. Svcs.	-	-	-	-	-	-	-	-	-
118 - Increase Limitation-Contract Services	-	-	-	-	-	-	-	-	-
119 - Renovation - DAS Executive Building	-	-	-	-	-	-	-	-	-
120 - Purchase of Fleet Vehicles	-	-	-	-	-	-	-	-	-
121 - Parking and Alternative Commuting Options	-	-	-	-	-	-	-	-	-
122 - State Hospital North Campus Maintenance	-	-	-	-	-	-	-	-	-
123 - Transfer Custodial Position to PERS	-	-	-	-	-	-	-	-	-
124 - Governor's Office Regional Solutions Centers	-	-	-	-	-	-	-	-	-
125 - State Hospital North Campus Disposition	-	-	-	-	-	-	-	-	-
126 - Support Shared Payroll Services and OSPS	-	-	-	-	-	-	-	-	-
127 - Support Workload-Centralized PERS Service	-	-	-	-	-	-	-	-	-
128 - Support Variable Data Design Services	-	-	-	-	-	-	-	-	-
129 - Strengthen Shuttle Delivery Service	-	-	-	-	-	-	-	-	-
130 - Strengthen Risk Management	-	-	-	-	-	-	-	-	-
131 - Attorney General to Non-Limited	-	-	-	-	-	-	-	-	-
132 - Support Additional Client Agencies	-	-	-	-	-	-	-	-	-
133 - Strengthen Human Resource Client Services	-	-	-	-	-	-	-	-	-
134 - Strengthen DBS Business Support	-	-	-	-	-	-	-	-	-
135 - Support Increased Budget Workload	-	-	-	-	-	-	-	-	-
136 - Increase Administrative Support	-	-	-	-	-	-	-	-	-
137 - Contract Administration	-	-	-	-	-	-	-	-	-

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Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Special Governmental Payments
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-099-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
138 - State Fairgrounds	-	-	1,015,299	1,015,299	-	-	-	-	-
139 - Office of Admin Hearings Transfer from Employment	-	-	-	-	-	-	-	-	-
140 - Move Procurement Office to EGS	-	-	-	-	-	-	-	-	-
141 - Move ETS GEO to CIO GEO	-	-	-	-	-	-	-	-	-
142 - Move ETS ASD to CFO	-	-	-	-	-	-	-	-	-
143 - Mass Ingenuity Master Contract	-	-	-	-	-	-	-	-	-
489 - Cap Construction Projects	-	-	-	-	-	-	-	-	-
490 - Capital Renewal and Repair	-	-	-	-	-	-	-	-	-
491 - Capital Investments/Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	8,387,299	8,387,299	-	-	-	-	-

Total 2015-17 Governor's Budget	-	-	36,772,337	16,441,516	20,330,821	-	-	-	-
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Percentage Change From 2013-15 Leg Approved Budget	-	-	-37.77%	64.55%	61.85%	-100.00%	-	-	-
Percentage Change From 2015-17 Current Service Level	-	-	29.55%	104.14%	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Cop Issuance Costs - L - CC
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-189-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2013-15 Emergency Boards	-	-	-	-	-	-	-	-	-
2013-15 Leg Approved Budget	-	-	-	-	-	-	-	-	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Cop Issuance Costs - L - CC
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-189-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
101 - Support Enterprise Initiatives Projects	-	-	-	-	-	-	-	-	-
102 - Support Statewide Audit and Budget Reporting	-	-	-	-	-	-	-	-	-
103 - Strengthen Capital Investment Section	-	-	-	-	-	-	-	-	-
104 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
105 - Develop New Governance Structure for IT	-	-	-	-	-	-	-	-	-
106 - Statewide Interoperability Program	-	-	-	-	-	-	-	-	-
107 - Support Second Phase of navigatOR	-	-	-	-	-	-	-	-	-
108 - Human Resource Information System	-	-	-	-	-	-	-	-	-
109 - Evaluate Business Processes	-	-	-	-	-	-	-	-	-
110 - Develop Workforce Planning Strategies	-	-	-	-	-	-	-	-	-
111 - Develop Information Management Capacity	-	-	-	-	-	-	-	-	-
112 - Security and IT Operations Audit Support	-	-	-	-	-	-	-	-	-
113 - Support Growth in Customer Usage of IT	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Cop Issuance Costs - L - CC
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 10700-189-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
114 - Support Usage Growth for DAS	-	-	-	-	-	-	-	-	-
115 - Support Agency Large IT Projects	-	-	-	-	-	-	-	-	-
116 - Support Agency Direct IT Purchases	-	-	-	-	-	-	-	-	-
117 - Increase Limitation-Legal & Prof. Svcs.	-	-	-	-	-	-	-	-	-
118 - Increase Limitation-Contract Services	-	-	-	-	-	-	-	-	-
119 - Renovation - DAS Executive Building	-	-	-	-	-	-	-	-	-
120 - Purchase of Fleet Vehicles	-	-	-	-	-	-	-	-	-
121 - Parking and Alternative Commuting Options	-	-	-	-	-	-	-	-	-
122 - State Hospital North Campus Maintenance	-	-	-	-	-	-	-	-	-
123 - Transfer Custodial Position to PERS	-	-	-	-	-	-	-	-	-
124 - Governor's Office Regional Solutions Centers	-	-	-	-	-	-	-	-	-
125 - State Hospital North Campus Disposition	-	-	-	-	-	-	-	-	-
126 - Support Shared Payroll Services and OSPS	-	-	-	-	-	-	-	-	-
127 - Support Workload-Centralized PERS Service	-	-	-	-	-	-	-	-	-
128 - Support Variable Data Design Services	-	-	-	-	-	-	-	-	-
129 - Strengthen Shuttle Delivery Service	-	-	-	-	-	-	-	-	-
130 - Strengthen Risk Management	-	-	-	-	-	-	-	-	-
131 - Attorney General to Non-Limited	-	-	-	-	-	-	-	-	-
132 - Support Additional Client Agencies	-	-	-	-	-	-	-	-	-
133 - Strengthen Human Resource Client Services	-	-	-	-	-	-	-	-	-
134 - Strengthen DBS Business Support	-	-	-	-	-	-	-	-	-
135 - Support Increased Budget Workload	-	-	-	-	-	-	-	-	-
136 - Increase Administrative Support	-	-	-	-	-	-	-	-	-
137 - Contract Administration	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Administrative Svcs, Dept of
Cop Issuance Costs - L - CC
2015-17 Biennium**

Governor's Budget

Cross Reference Number: 10700-189-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
138 - State Fairgrounds	-	-	-	-	-	-	-	-	-
139 - Office of Admin Hearings Transfer from Employment	-	-	-	-	-	-	-	-	-
140 - Move Procurement Office to EGS	-	-	-	-	-	-	-	-	-
141 - Move ETS GEO to CIO GEO	-	-	-	-	-	-	-	-	-
142 - Move ETS ASD to CFO	-	-	-	-	-	-	-	-	-
143 - Mass Ingenuity Master Contract	-	-	-	-	-	-	-	-	-
489 - Cap Construction Projects	-	-	-	-	-	-	-	-	-
490 - Capital Renewal and Repair	-	-	-	-	-	-	-	-	-
491 - Capital Investments/Acquisitions	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-

Total 2015-17 Governor's Budget - - - - - - - - -

Percentage Change From 2013-15 Leg Approved Budget - - - - - - - - -

Percentage Change From 2015-17 Current Service Level - - - - - - - - -

PROGRAM PRIORITIZATION FOR 2015-2017

Department of Administrative Services															Agency Number:		10700
2015 - 2017 Biennium																	
Priority (ranked with highest priority first)	Dept. Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, F, or D)		
Dept																	
1	DAS	COO	Chief Operating Office	1	4	-	-	6,198,304	-	\$ 6,198,304	18	18.00	N	Y (11, 47)			
2	DAS	CFO	CFO - Budget Policy	1	4	-	-	4,155,930	-	\$ 4,155,930	13	13.00	N	N			
3	DAS	EAM	EAM - Maintenance	1	4	-	-	13,958,270	-	\$ 13,958,270	43	43.00	N	N			
4	DAS	EGS	EGS - Risk Management Services	1,13	4	-	-	7,051,344	114,522,958	\$ 121,574,302	22	21.88	Y	Y (21,31,61,64,65,66,67,69,70)			
5	DAS	CHRO	CHRO - Labor Relations	1,4,5	4	-	-	3,066,586	-	\$ 3,066,586	9	9.00	N	N			
6	DAS	CIO	CIO - Strategic Technology Office		4	-	-	2,605,096	-	\$ 2,605,096	12	10.56	N	N			
7	DAS	EHR	EHR - HR Client Managers	1,6,7	4	-	-	3,467,072	-	\$ 3,467,072	14	13.64	N	N			
8	DAS	DBS	DAS Business Services	1	4	-	-	7,393,016	-	\$ 7,393,016	20	19.64	N	Y (20)			
9	DAS	ETS	ETS - Technology Availability Mgt	1,15	4	-	-	96,510,360	-	\$ 96,510,360	84	83.64	Y	Y (22,32,65)			
10	DAS	EHR	EHR - HR Operations & Systems	1,6,7	4	-	-	2,406,173	-	\$ 2,406,173	7	7.00	N	Y (40)			
11	DAS	EGS	EGS - Procurement Services	1,12	4	-	-	15,489,332	-	\$ 15,489,332	55	55.00	Y	Y (15,55,56,59,60,62,63)			
12	DAS	CHRO	CHRO - HR Policy	1,4,5	4	-	-	2,108,433	-	\$ 2,108,433	8	7.76	N	N			
13	DAS	CHRO	CHRO - HRIS Replacement	1,4,5	4	-	-	20,710,000	-	\$ 20,710,000	20	20.00	N	N			
14	DAS	ETS	ETS - Service Delivery	1,15	4	-	-	87,677,174	-	\$ 87,677,174	65	63.68	Y	Y (1,25)			
15	DAS	EGS	EGS - Shared Financial Services	1	4	-	-	6,731,706	-	\$ 6,731,706	30	29.88	Y	Y (47,48,57,71)			
16	DAS	CIO	CIO - Administration	1	4	-	-	937,689	-	\$ 937,689	2	2.00	N	N			
17	DAS	CFO	CFO - SW Accounting & Reporting	1,3	4	-	-	2,836,243	-	\$ 2,836,243	10	10.00	N	N			
18	DAS	CFO	CFO - Capitol Planning & Finance	1	4	-	-	4,373,189	-	\$ 4,373,189	7	6.88	N	N			
19	DAS	COO	COO - Office of Economic Analysis	1,2	4	279,942	-	2,091,564	-	\$ 2,371,506	5	5.00	N	N			
20	DAS	CIO	CIO - IT Planning and Oversight	1,10	4	-	-	3,122,431	-	\$ 3,122,431	7	7.00	N	N			
21	DAS	CIO	CIO - Enterprise Security	1,11	4	-	-	2,204,669	-	\$ 2,204,669	5	5.00	N	N			
22	DAS	EAM	EAM - Operations	1	4	-	-	27,351,879	-	\$ 27,351,879	65	65.00	N	Y (2, 8, 9, 10, 23, 50)			
23	DAS	EAM	EAM - Real Estate Services	1,9	4	8,300,000	-	3,851,860	-	\$ 12,151,860	11	11.00	N	N			
24	DAS	ETS	ETS - Service Solutions	1,15	4	-	-	8,285,502	-	\$ 8,285,502	23	23.00	N	N			
25	DAS	EAM	EAM - Fleet & Parking Services	1,8	4	-	-	47,906,964	-	\$ 47,906,964	33	32.00	N	Y (4, 24, 30)			
26	DAS	CFO	CFO - Administration	1	4	-	-	1,856,033	-	\$ 1,856,033	6	6.00	N	N			
27	DAS	CHRO	CHRO - Workforce Development	1,4,5	4	-	-	1,193,602	-	\$ 1,193,602	3	2.88	N	N			
28	DAS	CC	Capital Construction	1	4	-	-	83,585,035	-	\$ 83,585,035	-	-	N	N	D		
29	DAS	EGS	EGS - Financial Business Systems	1,3	4	-	-	13,305,626	-	\$ 13,305,626	35	34.76	Y	Y (18,20,34,46,54)	D		
30	DAS	CFO	CFO - SW Audit & Reporting	1	4	-	-	1,965,898	-	\$ 1,965,898	6	5.88	N	N			
31	DAS	ETS	ETS - Engineering	1,15	4	-	-	18,140,329	-	\$ 18,140,329	26	25.76	Y	N			
32	DAS	ETS	ETS - Application Delivery	1,15	4	-	-	13,609,351	-	\$ 13,609,351	22	21.52	Y	N	D		
33	DAS	EGS	EGS - Publishing & Distribution	1	4	-	-	34,795,199	-	\$ 34,795,199	85	84.64	Y	Y (7,23,28,30,32,52,58)			
34	DAS	EHR	EHR - Administration	1,6,7	4	-	-	793,709	-	\$ 793,709	3	3.00	N	Y (37)			
35	DAS	CI	Capital Improvements	1	4	-	-	4,403,176	-	\$ 4,403,176	-	-	N	N	C,F		
36	DAS	CHRO	CHRO - Class and Compensation	1,4,5	4	-	-	1,759,434	-	\$ 1,759,434	5	5.00	N	N			
37	DAS	CIO	CIO - Geospatial Enterprise Office	1	4	-	-	3,639,110	-	\$ 3,639,110	5	5.00	N	N			
38	DAS	EAM	EAM - P&CM	1	4	-	-	6,481,232	-	\$ 6,481,232	26	25.38	N	N			
39	DAS	CHRO	CHRO - Strategic Planning and Innovation	1,4,5	4	-	-	1,059,838	-	\$ 1,059,838	4	3.76	Y	N			
40	DAS	EAM	EAM - Administration	1	4	-	-	1,287,713	-	\$ 1,287,713	5	5.00	N	N			
41	DAS	ETS	ETS - Plans & Controls	1,15	4	-	-	9,587,808	-	\$ 9,587,808	25	24.76	N	N			
42	DAS	EHR	EHR - Training & Development	1,6,7	4	-	-	491,553	-	\$ 491,553	1	1.00	N	N			
43	DAS	EGS	EGS - Administration	1	4	-	-	1,547,540	-	\$ 1,547,540	3	3.00	Y	N			
44	DAS	ETS	ETS - Administration	1,15	4	-	-	3,145,790	-	\$ 3,145,790	2	2.00	N	N			
45	DAS	CHRO	CHRO - Administration	1,4,5	4	-	-	735,482	-	\$ 735,482	2	2.00	N	N			
46	DAS	EAM	EAM - Surplus Property	1	4	-	-	4,918,823	-	\$ 4,918,823	16	16.00	N	Y (3, 12)			
47	DAS	TDP	DAS DS - Enterprise Asset Mgt	1	4	1,866,167	-	22,249,348	-	\$ 24,115,515	-	-	N	N			
48	DAS	TDP	DAS DS - Chief Human Resource Office	1	4	-	-	5,159,159	-	\$ 5,159,159	-	-	N	N			
49	DAS	CIO	CIO - Statewide Interoperability Program		4	-	-	1,510,417	-	\$ 1,510,417	3	2.54	N	N			
50	DAS	OAH	Office of Administrative Hearings	N/A	1,4	-	-	27,874,653	-	\$ 27,874,653	111	109.79	Y	M	C		
51	DAS	SGP	SGP - Article XI-O Bonds	N/A	4	-	-	358,934,266	-	\$ 358,934,266	-	-	N	N	D		

PROGRAM PRIORITIZATION FOR 2015-2017

Department of Administrative Services															
2015 - 2017 Biennium											Agency Number:		10700		
Priority (ranked with highest priority first)	Dept. Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, F, or D)
52	DAS	SGP	SGP - Lottery Bonds	N/A	4	-	-	64,115	-	\$ 64,115	-	-	N	N	D
53	DAS	SGP	SGP - Mill Creek	N/A	11	837,042	-	-	-	\$ 837,042	-	-	N	N	D
54	DAS	SGP	SGP - Go! Oregon	N/A	11	5,967,175	-	-	-	\$ 5,967,175	-	-	N	N	D
55	DAS	TDP	Transit District Payments	N/A	4	-	-	-	24,716,507	\$ 24,716,507	-	-	N	N	D
56	DAS	SGP	SGP- Lottery Revenue Bond Debt Svc.	N/A	11	-	14,459,411	-	-	\$ 14,459,411	-	-	N	N	D
57	DAS	SGP	SGP - Oregon Public Broadcasting	N/A	4	500,000	2,013,018	-	-	\$ 2,513,018	-	-	N	Y	D
58	DAS	SGP	SGP - County Fair Account	N/A	11	-	3,648,000	-	-	\$ 3,648,000	-	-	N	N	D
59	DAS	SGP	SGP - Oregon Historical Project	N/A	11	750,000	210,392	-	-	\$ 960,392	-	-	N	Y	D
60	DAS	SGP	SGP- One time GF Distributions	N/A	11	8,387,299	-	-	-	\$ 8,387,299	-	-	N	N	D
						26,887,625	20,330,821	1,006,585,025	139,239,465	1,193,042,936	982	972.23			

BUDGET NARRATIVE

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2015-17 AND 2017-19)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
1. Enterprise Technology Services	Eliminate Voice pass-through due to contract with Century Link. Agencies will be responsible for their own billing process, communications with the vendor and decisions on purchased services.	\$8,409,638 – OF	1
2. Enterprise Asset Management	Self-Support building tenants would contract directly with vendor. Agency tenants in self-support buildings will have their rent reduced by the amount of the utilities, then pay utility costs directly to providers. Impact of this reduction will require: 1) investment to install meters at several power sources to delineate usage per building; 2) DAS rental agreements to be updated to eliminate utility costs; 3) additional effort for each agency tenant to process their own utility payment; and 4) for buildings with multiple tenants, one agency will need to take the lead within that structure to delineate costs appropriately to other agency tenants.	\$4,625,959 – OF	2
3. Enterprise Asset Management	Eliminate auction sales expense. Surplus no longer uses the vendor eBay for online auction sales which resulted in a reduction in fees paid to that vendor. Instead, the new vendors charges a buyer premium to the auction winners. This reduction in services and supplies is currently implemented and will carry over to the next biennium.	\$281,282 – OF	3
4. Enterprise Asset Management	Reduce preventative maintenance schedules for fleet vehicles. Fleet has extended Preventative Maintenance (PM) schedules this biennium from 5000 miles to 7500. This is estimated to reduce the volume of PM services by 2500 visits with a corresponding reduction in services and	\$250,000 – OF	4

BUDGET NARRATIVE

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
	supplies expenditures for these services. This reduction is currently implemented and will carry-over to the next biennium.		
5. OPB	Reduce special payment to external recipient.	\$49,250 – GF	5
6. Enterprise Goods & Services	Reduce postage in production mail. This reduction will require additional agencies to pre-pay for postage and could possibly delay production mail jobs due to the processing of postage payment. Additional accounting resources will be needed to facilitate pre-pay.	\$2,883,890 – OF	6
7. Historical	Reduce special payment to external recipient.	\$73,875 – GF	7
8. Enterprise Asset Management	Self-Support building tenants would contract directly with vendor. Agency tenants in self-support buildings will have their rent reduced by the amount of the landscape contract. Impact of this reduction will require 1) landscape services to be contracted directly by the agency and 2) DAS rental agreements to be updated to eliminate landscape services.	\$153,393 – OF	8
9. Enterprise Asset Management	Transfer custodian position (1 FTE) and personal services limitation to Public Employees Retirement System (PERS). There is a policy option package to transfer this position to PERS, which will permanently reduce services and supplies and personal services.	\$121,804	9
10. Enterprise Asset Management	Self-Support building tenants would contract directly with vendor. Agency tenants in self-support buildings will have their rent reduced by the amount of the custodial contract. Impact of this reduction will require 1) custodial services to be contracted directly by the agency and 2) DAS rental agreements to be updated to eliminate custodial services.	\$339,628 – OF	10

BUDGET NARRATIVE

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
11. Chief Operating Office	Reduce professional services. Reduces the ability for the Chief Operating Office to hire trained external professionals to provide strategic guidance, change management expertise and other specialized skills to assist in managing and transforming the operation of state government.	\$264,255 – OF	11
12. Enterprise Asset Management	Eliminate Program Analyst position (1.00 FTE). Elimination of this position was made permanent this biennium. Even with an increased workload for remaining employees the program expects minimal delays in service to customers.	\$165,997 – OF	12
13. Enterprise Goods & Services	Reduce DOJ/training costs. This reduction will result in less consultation with Department of Justice (DOJ) on moderate risk issues. In addition, elimination of training except that related to professional certification.	\$60,000 – OF	13
14. Enterprise Goods & Services	Reduce agency related services and supplies.	\$350,000 – OF	14
15. Chief Operating Office	Eliminate Economist position (1.00 FTE). Reduces ability for the Office of Economic Analysis to conduct economic and demographic research, analysis and forecasts outside the current reports required by statute. Eliminating this position will reduce the availability of data and analysis for policymakers and the public.	\$268,292 – OF	15
16. Enterprise Goods & Services	Reduce various services and supplies. This reduction resulted from a savings realized from lower than anticipated costs. The impact could cause a budget shortfall from unexpected rate increases from other state services.	\$325,000 – OF	16

BUDGET NARRATIVE

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
17. Country Fair	Reduce special payment to external recipient.	\$366,938 – GF	17
18. Enterprise Goods & Services	Reduce various services and supplies. This reduction resulted from a savings realized from lower than anticipated costs. The impact could cause a budget shortfall from unexpected rate increases from other state services.	\$375,000 – OF	18
19. Enterprise Goods & Services	Reduce vendor related services and supplies. This reduction eliminates our ability to add enhanced features to our existing vendor Risk Management Information System. These features include tracking locations, self-insurance and commercial policies and improved reserve analysis. The result is inability to maximize use of technology to manage claims and underwrite risk exposures.	\$500,000 – OF	19
20. DAS Business Services	Reduces agency related services and supplies for desktop replacement. Reduces ability to replace hardware/software in 2015-2017. Lifecycle of desktops will be extended for another biennium.	\$180,945 – OF	20
21. Enterprise Goods & Services	Production Print - Operating Leases. This reduction has potential for long-term harm to the business and would reduce Publishing and Distribution's ability to meet the changing requirements of customers. Funds for operating leases are supported in rates charged to our customers.	\$200,000 – OF	21
22. Enterprise Technology Services	Reduce Network Pass-through. Requested agency projects would have to be prioritized or not be implemented or agency network usage would likely be reduced to compensate for this reduction.	\$2,678,849 – OF	22

BUDGET NARRATIVE

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
23. Enterprise Asset Management	Eliminate custodial services; Self Support building tenants would contract directly with vendor Eliminates five positions (5 FTE) at the Albina, OSP Crime Lab and OR-OSHA offices in Portland. The impact of the reduction will require these tenants to contract custodial services at a Qualified Rehabilitation Center (QRF) at a lower cost and at a lower level of service.	\$266,848 – OF	23
24. Enterprise Asset Management	Reduce the number of permanently assigned vehicles. Reduces services and supplies and capital outlay expenditures by discontinuing Interagency Agreements (IGAs) with local government and university customers of permanently assigned vehicles. Most vehicles from these customers would be used to replace aged and high mileage vehicles for state agencies leading to a reduced need for replacement vehicle capital outlay funds. Customers would be required to seek vehicle rentals and/or leasing from a private vendor, which is estimated at a higher cost than DAS rates.	\$2,825,000 – OF	24
25. Enterprise Technology Services	Reduces the ability to hire outside contractors for IT related projects. Contractors are hired because Enterprise Technology Services does not have the skill-set or a full-time employee to support all requests - reducing the professional services will decrease efficiency and timeliness in delivering services to our customers.	\$5,021,967 – OF	25
26. Enterprise Goods & Services	Eliminate Secure Print/Production (Night team lead). Elimination of this position (1 FTE) would not only increase workload but would also eliminate the supervision of the 10 full-time night shift employees.	\$155,320 – OF	26
27. Enterprise Goods & Services	Production Print - Professional Services. Professional Services is necessary when technical projects are beyond the scope of Publishing and Distribution's staff. Elimination of these funds would cause P&D to not perform certain customer related projects.	\$40,000 – OF	27

BUDGET NARRATIVE

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
28. Enterprise Goods & Services	Reduces Customer Utility Board (CUB) related opportunities. Unable to fulfill Service Level Agreement (SLA) training obligations and will need to address with the CUB and customers. Negative impact on technical expertise.	\$35,916 – OF	28
29. Enterprise Goods & Services	Secure Print - Operating Leases. This reduction has potential for long-term harm to the business and would reduce Publishing and Distribution's ability to meet the changing requirements of our customers. Funds for operating leases are supported in rates charged to our customers.	\$200,000 – OF	29
30. Enterprise Asset Management	Reduces services and supplies expenditure of the seasonally assigned vehicle pool, primarily used by the Department of Fish and Wildlife, Oregon State Parks, and the Oregon Department of Transportation, by 75%. This reduction is used to maintain and fuel the seasonal vehicle pool. This would require agencies to acquire seasonal vehicles through a private vendor, which is estimated to cost twice to three times the amount of DAS rates.	\$519,463 – OF	30
31. Enterprise Goods & Services	Eliminates ability to perform new/updated systems projects (1 FTE). Reduces ability to complete financial systems projects at the pace required; every year the system must be updated with new tax tables, PEBB insurance changes, and enterprise-wide system improvement projects; this could lead to incorrect paychecks for employees.	\$210,628 – OF	31
32. Enterprise Technology Services	Reduces the ability to hire outside contractors for IT related projects. Contractors are hired because Enterprise Technology Services does not have the skill-set or a full-time employee to support all requests - reducing the professional services will decrease efficiency and timeliness	\$2,462,295 – OF	32

BUDGET NARRATIVE

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
	in delivering services to our customers.		
33. Chief Financial Office	Eliminate state oversight of the Qualified Rehabilitation Facility Program. Eliminates a position (1 FTE) responsible for managing the state QRF program.	\$229,481 – OF	33
34. Chief Information Office	Eliminate enterprise oversight and reporting position (1 FTE). This reduction will eliminate dedicated Enterprise project management, performance reporting, road map development, and enterprise information technology coordination (e.g., Transparency reporting and website updates, enterprise software licenses, and IT opportunity assessments for future enterprise and shared services initiatives). The division's capacity will be diminished and workload will have to be absorbed by remaining staff on a best effort basis.	\$227,452 – OF	34
35. Chief Human Resources Office	Reduces position (1 FTE) in Labor Relations. This position is responsible for negotiating labor agreements, participating in issue resolution, and assisting in arbitrations. The elimination of the position results in increased risk and we will need to obtain additional services from Department of Justice (DOJ) to perform a larger portion of these duties.	\$228,995 – OF	35
36. Chief Information Office	Eliminates ability to conduct special IT projects. Eliminating this position (1 FTE) will result in the loss of ability to coordinate with agency work groups on special projects such as e-discovery, national organizations (e.g., National Association of State Chief Information Officers (NASCIO) Workgroups and Awards programs) and coordination of Chief Information Office activities.	\$259,857 – OF	36
37. Enterprise Human Resource	Eliminates office administration capability. The loss of one position (1	\$123,193 – OF	37

BUDGET NARRATIVE

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
Services	FTE) will reduce Enterprise Human Resource Services' capability to provide timely input of personnel actions (i.e., pay raises, position management, new hire paperwork, etc.).		
38. Chief Financial Office	Eliminate CFO support for Long Range Facility Planning. Eliminates three positions (3 FTE) that provide support for the Capital Planning Commission, the Capital Planning Advisory Board and all Chief Financial Office capacity for long-range facility planning.	\$689,958 – OF	38
39. Chief Human Resources Office	Eliminate Class & Comp studies. The elimination of this position (1 FTE) will result in the inability to continue with classification and compensation studies, and will greatly reduce our ability to accurately cost labor contracts. Timelines for current initiatives will need to be evaluated and adjusted due to reduced resources, and quality assurance and research regarding equitable compensation will be reduced. Agencies will have to wait longer for classification reviews and compensation requests, which may impact budget development timelines and recruitment activities.	\$228,995 – OF	39
40. Enterprise Human Resource Services	Eliminates Administration and record/data reporting (3 FTE). The loss of two positions would reduce all basic, but necessary human resource data entry for all of DAS and multitude of state agencies. The elimination would require, at a minimum, reduction of 50 percent of the state agencies we serve as clients and a reduction in performance expectations as dictated by the Customer Utility Board (CUB). The impact of the third position would eliminate almost 50% of Enterprise Human Resource Services' capability to provide reporting and data analysis for all state agencies including the Governor's Office. This would require a reduction in performance expectations for EHRS as dictated by the CUB.	\$536,166 – OF	40

BUDGET NARRATIVE

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
41. Chief Financial Office	Eliminate most procurement policy functions. Eliminates two policy positions (2 FTE) and shifts most responsibilities to Enterprise Goods and Services (EGS). Retains one position for statewide coordination activities with EGS.	\$497,423 – OF	41
42. Chief Human Resources Office	Eliminate Class & Comp studies. The elimination of this position (1 FTE) will result in the inability to continue with classification and compensation studies, and will greatly reduce our ability to accurately cost labor contracts. Timelines for current initiatives will need to be evaluated and adjusted due to reduced resources, and quality assurance and research regarding equitable compensation will be reduced. Agencies will have to wait longer for classification reviews and compensation requests, which may impact budget development timelines and recruitment activities.	\$259,897 – OF	42
43. Enterprise Goods & Services	Eliminates customer service performance & possible increase in errors. Eliminating this position (1 FTE) could cause reduced customer service and longer wait times when staff are absent.	\$162,907 – OF	43
44. Enterprise Goods & Services	Eliminates the ability for public outreach. Elimination of this position (1 FTE) could cause reduced customer service and longer wait time for invoicing.	\$138,702 – OF	44
45. Enterprise Goods & Services	Eliminates customer service performance. Elimination of this position (1 FTE) could cause reduced customer service and longer wait time for payment processing, & possible increase in errors	\$154,301 – OF	45
46. Chief Information Office	Eliminate oversight in the ITIP program. Reduction of this position (1 FTE) will impact the following:	\$259,857 – OF	46

BUDGET NARRATIVE

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
	<ul style="list-style-type: none"> ◦ Reduced Chief Information Office (CIO) capacity to review and provide recommendations on agency IT related budget requests to the State Chief Information Officer, the Department of Administrative Services (DAS) Chief Financial Officer (CFO) or Legislative Fiscal Office (LFO) as part of the biennial budgeting process. ◦ Reduced CIO capacity to conduct Information Technology (IT) project reviews and provide recommendations to the State CIO, DAS Director, CFO, or LFO as required by the Statewide IT Investment Review and Approval Policy (which provides the State CIO with a gate review capability prior to IT projects moving to procurement). ◦ Elimination of the IT oversight coordinator position eliminates dedicated major IT projects oversight and shifts the administration of the statewide Quality Assurance Services price agreement to the DAS Procurement Services office. 		
47. Chief Operating Office	Eliminate ability to conduct cross-agency transformations. Reduces ability of the Chief Operating Office to conduct large, cross-agency transformation/business improvement projects. Higher level project staff are critical to ensuring the success of statewide projects. This position helps provide strategic project coordination skills and is a key position for maintaining a career ladder within the office and for succession planning. Eliminating this position (1 FTE) will leave only one higher level, permanent position in the project management arena.	\$268,292 – OF	47
48. Chief Human Resources Office	Eliminate the function of executive recruitment. The elimination of this position (1 FTE) will remove the function of executive recruitment for agency directors, boards and commissions and the Governor’s Office. This position is also responsible for developing retention and succession planning strategies in collaboration with agencies and Chief Human Resources Office staff. Executive recruitment activities will need to be	\$202,233 – OF	48

BUDGET NARRATIVE

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
	conducted through contracted services and an overall strategy for succession planning and recruitment will be delayed.		
49. Enterprise Goods & Services	Eliminates customer service performance & possible increase in errors (1 FTE). With the reduction of staff over the past few years, this position is scheduled to be re-classed into the operations area of Publishing and Distribution. This position will be responsible for bridging the Services and Production areas, streamlining the flow of work.	\$146,650 – OF	49
50. Enterprise Asset Management	Transfer custodial positions to ODOT. Transfers three custodian positions (3 FTE) to the Oregon Department of Transportation (ODOT). This impact will 1) require DAS to eliminate the service level agreement with ODOT for Custodial Services at the Headquarters building in Salem and 2) permanently reduce the personal services budget.	\$375,294 – OF	50
51. Enterprise Goods & Services	Eliminates customer service performance & possible increase in errors. With fewer analysts' positions, this position elimination (1 FTE) could cause a reactive versus proactive approach to problem solving, and some agency questions may go unanswered or not be answered timely.	\$175,054 – OF	51
52. Enterprise Goods & Services	Eliminates ability to collect data for various projects. Elimination of this position (1 FTE) will result in the ability to collect data for rate model, and reduced ability to offer training to enterprise as the trainers would have to absorb the work of material preparation, registration, and iLearn updates.	\$114,470 – OF	52
53. Enterprise Goods & Services	Eliminates position (1 FTE) for improvement projects. Statewide procurement improvement projects would need to locate a replacement resource for Forms & Templates project team as well as a resource for sustaining project outcomes. In addition, Procurement Services would be	\$219,023 – OF	53

BUDGET NARRATIVE

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
	unable to further its work in providing tools & information to procurement offices throughout the enterprise.		
54. Enterprise Goods & Services	Eliminates the ability to fully automate claims. Elimination of this position (1 FTE) could cause reduced customer service and disrupt cash flow for agencies.	\$143,376 – OF	54
55. Enterprise Goods & Services	Abolish specialist position (1 FTE) in Shipping and Receiving area. This would eliminate the only dedicated position to Shipping and Receiving. With the elimination of this position, duties would be shared among remaining staff in the bindery unit, resulting in increased turnaround time for customers' bindery jobs.	\$111,552 – OF	55
56. Enterprise Goods & Services	Eliminates customer service performance & possible increase in errors. Elimination of this position (1 FTE) reduces capacity to obtain quotes on outsourced print work at Publishing and Distribution (P&D), and a 50% reduction in the ability to consult with P&D customers on printing specifications.	\$211,758 – OF	56
57. Enterprise Goods & Services	Eliminates enterprise training opportunities. Elimination of this position (1 FTE) reduces procurement course offerings by 30%, inability to continue migration to e-learning, eliminates customer training, and new/advanced offerings.	\$181,662 – OF	57
58. Enterprise Goods & Services	Eliminates customer service performance & possible increase in errors (1 FTE). Lose ability to move forward with fully automating claims process and having paperless files. Accounts payable duties would move to administrative specialist position and all other duties would move to higher level position.	\$143,376 – OF	58

BUDGET NARRATIVE

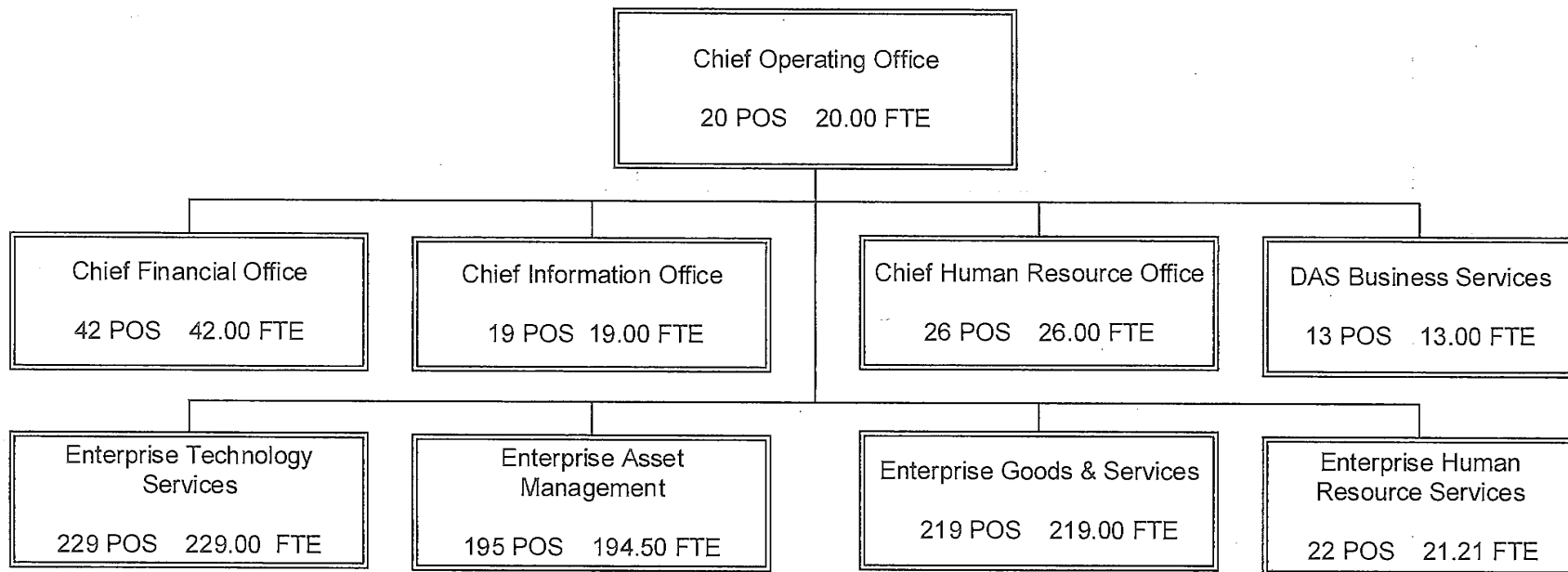
ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
59. Enterprise Goods & Services	Eliminates customer service performance & possible increase in errors. Elimination of this position (1 FTE) reduces the ability to respond to agency and enterprise procurement requests related to IT procurement in a timely manner, and will also reduce procurement leadership of high risk/high dollar information technology procurements.	\$203,632 – OF	59
60. Enterprise Goods & Services	Eliminates customer service performance & possible increase in errors. Elimination of this position (1 FTE) will increase Procurement Services' supervisor to staff ratio to 1 to 16. This will impact oversight of high-risk, high-dollar procurements, and the ability to further the cultural and programmatic transformation of the unit as the remaining three managers would need to manage the day-to-day operations in addition to extra workload.	\$210,628 – OF	60
61. Enterprise Goods & Services	Eliminates customer service performance & possible increase in errors (1 FTE). Risk will no longer be able to handle citizen complaints. If both administrative positions are cut, higher paid staff will be doing more administrative work such as scheduling and planning meetings, etc.	\$138,702 – OF	61
62. Enterprise Goods & Services	Eliminates expertise in Risk arena while increasing DOJ costs (1 FTE). Litigated employment claims will be handled by the Department of Justice (DOJ) with very little input from Risk. Expect increased defense costs and settlement costs - all of which will be passed onto agencies.	\$237,390 – OF	62
63. Enterprise Goods & Services	Eliminates opportunity for financial recovery of claims (1 FTE). Adjusters will handle their own subrogation, resulting in reduced financial recovery due to increased workload and fewer resources focused on recovery.	\$172,015 – OF	63

BUDGET NARRATIVE

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
64. Enterprise Goods & Services	Eliminates expertise in Risk arena while increasing DOJ costs (1 FTE). Agencies will need to utilize the Department of Justice (DOJ) for contract reviews resulting in increased cost to agencies. Agency outreach activities will be minimized - no Risk Connection, no Risk Notes, no ergonomic assessments.	\$210,628 – OF	64
65. Enterprise Technology Services	Reduces the ability to meet on-demand customer requests. This reduction would reduce the ability of Enterprise Technology Services to adapt to on-demand requests by customers. This will likely force customers down information technology paths that may not be optimal for their situation.	\$2,818,915 – OF	65
66. Enterprise Goods & Services	Shifts Risk management responsibilities to Administrator (1 FTE). Move duties of the Finance Analyst and Insurance Manager to EGS Administrator; lead worker for risk claims unit and one for claims. Claims Manager is sole manager. Supervisor to staff ratio could be as high as 1 to 20 and hinders leadership for complex risk work.	\$304,492 – OF	66
67. Enterprise Goods & Services	Eliminates IT expertise while increasing cost to the program. Administration of the Risk Management Information System would move to an Administrative Assistant position. Certificates of Insurance would be handled by an administrative assistant with an operations and policy analyst oversight. With this position elimination (1 FTE), Risk loses technological expertise, resulting in a greater cost to the Risk program.	\$159,868 – OF	67
68. Enterprise Goods & Services	Eliminates customer service performance & possible increase in errors (1 FTE). This is the only administrative position in Shared Financial Services (SFS) supporting a team of 28; eliminating this position could cause reduced customer service and support for the SFS program while moving clerical functions to higher level accounting positions.	\$129,444 – OF	68

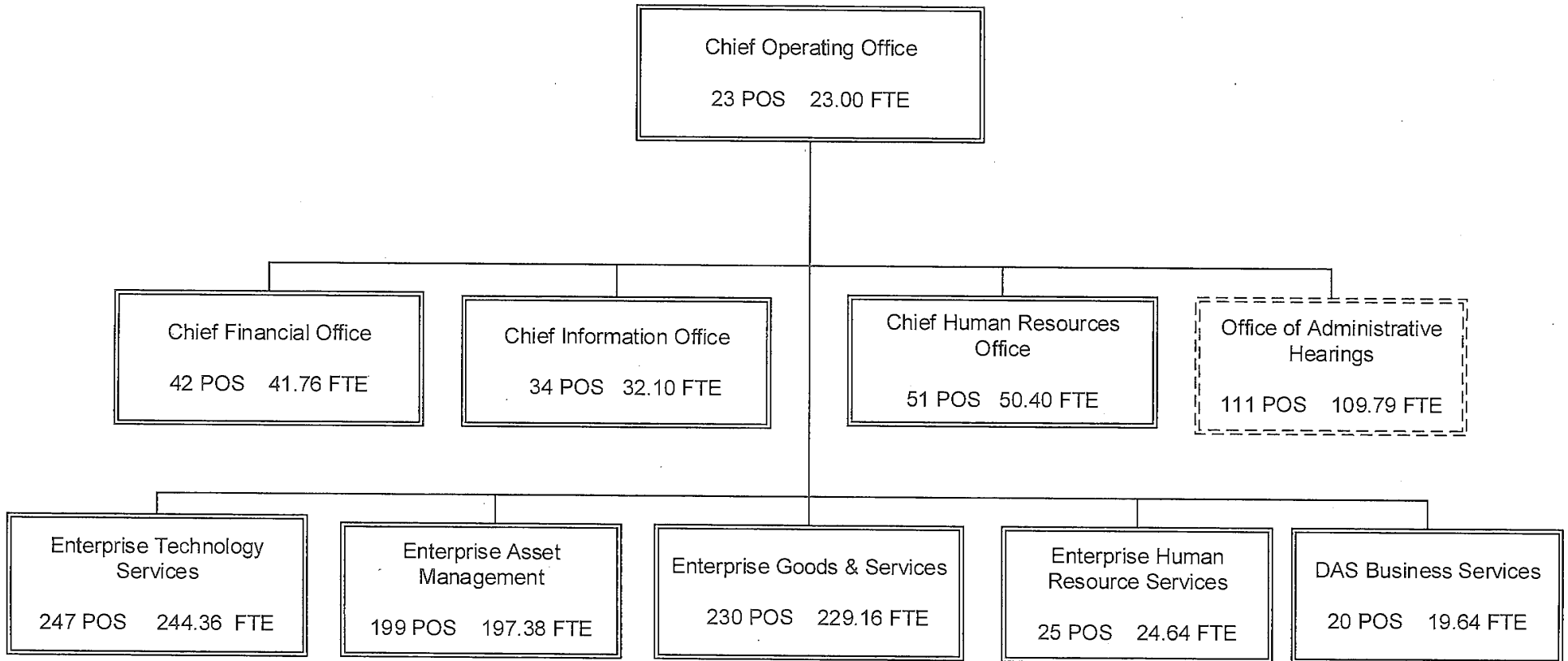
BUDGET NARRATIVE

**Department of Administrative Services
Organization Chart
2013-2015
785 POS 783.71 FTE**



BUDGET NARRATIVE

**Department of Administrative Services
Organization Chart
2015-2017
982 POS 972.23 FTE**



Summary Cross Reference Number	Cross Reference Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
001-00-00-00000	Office of the Director						
	General Fund	7,017	-	-	-	-	-
	Other Funds	3,050,593	-	-	-	-	-
	All Funds	3,057,610	-	-	-	-	-
002-00-00-00000	Budget and Management Division						
	Other Funds	3,298,448	-	-	-	-	-
003-00-00-00000	State Controllers Division						
	Other Funds	6,724,553	-	-	-	-	-
004-00-00-00000	EISPD						
	Other Funds	8,194,029	-	-	-	-	-
006-00-00-00000	Human Resource Services Div						
	Other Funds	5,692,144	-	-	-	-	-
011-00-00-00000	Facilities Division						
	Other Funds	46,726,965	-	-	-	-	-
013-00-00-00000	State Services Division						
	Other Funds	99,393,353	-	-	-	-	-
022-00-00-00000	Operations Division						
	Other Funds	8,918,721	-	-	-	-	-

Summary Cross Reference Number	Cross Reference Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
025-00-00-00000	State Data Center						
	Other Funds	75,044,080	-	-	-	-	-
030-00-00-00000	Chief Operating Office						
	General Fund	62,778	467,746	472,633	279,942	279,942	-
	Other Funds	3,759,741	7,146,611	8,001,354	8,329,544	8,289,868	-
	All Funds	3,822,519	7,614,357	8,473,987	8,609,486	8,569,810	-
035-00-00-00000	Chief Financial Office						
	Other Funds	4,703,559	14,022,121	14,363,896	16,260,320	15,187,293	-
040-00-00-00000	Chief Information Office						
	Other Funds	5,795,077	12,528,553	9,640,982	20,207,879	14,019,412	-
045-00-00-00000	Chief Human Resource Office						
	Other Funds	3,767,752	10,012,960	10,226,838	30,806,986	30,633,375	-
050-00-00-00000	Office of Administrative Hearings						
	Other Funds	-	-	-	-	27,874,653	-
055-00-00-00000	Enterprise Technology Services						
	Other Funds	86,731,272	179,122,219	197,804,927	258,500,364	236,956,314	-
060-00-00-00000	Enterprise Asset Management						
	General Fund	-	1,489,609	1,249,824	9,647,427	8,300,000	-
	Other Funds	58,899,549	92,363,428	94,414,705	105,352,590	105,756,741	-

Summary Cross Reference Number	Cross Reference Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
060-00-00-00000	Enterprise Asset Management						
	All Funds	58,899,549	93,853,037	95,664,529	115,000,017	114,056,741	-
065-00-00-00000	Enterprise Goods & Services						
	Other Funds	57,420,976	181,731,209	183,117,247	193,305,909	193,443,705	-
070-00-00-00000	Enterprise Human Resouce Services						
	Other Funds	2,186,580	5,730,187	6,365,341	7,253,502	7,158,507	-
075-00-00-00000	DAS Business Services						
	Other Funds	1,753,575	4,326,410	4,414,169	5,721,068	7,393,016	-
088-00-00-00000	Capital Improvements						
	Other Funds	3,202,002	5,992,008	5,992,008	4,403,176	4,403,176	-
089-00-00-00000	Capital Construction						
	Other Funds	7,945,041	16,821,286	17,521,286	36,585,035	83,585,035	-
090-00-00-00000	Miscellaneous Distributions						
	Other Funds	20,541,481	23,996,609	23,996,609	24,716,507	24,716,507	-
091-00-00-00000	Shared Services Fund						
	Other Funds	-	24,141,834	24,141,834	-	-	-
093-00-00-00000	DAS Debt Service						
	General Fund	-	-	-	-	1,866,167	-
	Other Funds	-	34,797,534	34,797,534	27,408,475	27,408,507	-

Summary Cross Reference Number	Cross Reference Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
093-00-00-00000	DAS Debt Service						
	All Funds	-	34,797,534	34,797,534	27,408,475	29,274,674	-
094-00-00-00000	Bonds						
	Other Funds	503,685,498	359,886,813	359,886,813	358,968,700	358,998,381	-
099-00-00-00000	Special Governmental Payments						
	General Fund	8,938,954	9,190,736	9,991,986	9,069,516	16,441,516	-
	Lottery Funds	11,852,384	12,561,770	12,561,770	20,330,821	20,330,821	-
	Other Funds	37,806,959	27,500,007	36,533,616	-	-	-
	All Funds	58,598,297	49,252,513	59,087,372	29,400,337	36,772,337	-
189-00-00-00000	Cop Issuance Costs - L - CC						
	Other Funds	141,619	-	-	-	-	-
TOTAL AGENCY							
	General Fund	9,008,749	11,148,091	11,714,443	18,996,885	26,887,625	-
	Lottery Funds	11,852,384	12,561,770	12,561,770	20,330,821	20,330,821	-
	Other Funds	1,055,383,567	1,000,119,789	1,031,219,159	1,097,820,055	1,145,824,490	-
	All Funds	1,076,244,700	1,023,829,650	1,055,495,372	1,137,147,761	1,193,042,936	-

BUDGET NARRATIVE

DETAIL OF FEE, LICENSE OR ASSESSMENT REVENUE						
CHIEF OPERATING OFFICE						
Purpose or Type of Fee, License or Assessment	Who Pays?	2013-2015 Legislatively Adopted	2015-2017 Agency Request	2015-2017 Governor's Budget	2015-2017 Legislatively Adopted	Explanation
Admin and Service Charges	State Agencies	5,117,307	11,148,085	7,779,761		This program leads the Department of Administrative Services and provides statewide operations and policy leadership. Governor's Budget also includes Policy Option Package #101, Support Enterprise Initiatives Projects. Agency Request includes increase in 2013-15 revenue granted in HB 5201.
Charges for Services: Highway Cost Allocation	State Agencies	467,207	467,207	467,207		Highway Cost Allocation study, Office of Economic Analysis agreements with outside entities.

BUDGET NARRATIVE

DETAIL OF FEE, LICENSE OR ASSESSMENT REVENUE						
CHIEF FINANCIAL OFFICE						
Purpose or Type of Fee, License or Assessment	Who Pays?	2013-2015 Estimated Revenue	2015-2017 Agency Request	2015-2017 Governor's Budget	2015-2017 Legislatively Adopted	Explanation
Admin and Service Charges	State Agencies	13,947,740	20,362,018	14,288,741		This program is responsible for enterprise-wide fiscal policy leadership, compliance and statewide reporting. Governor's Budget also includes Policy Option Packages #102, Support Statewide Audit and Budget Reporting, #103, Strengthen Capital Investment Section, #104, Capital Facility Planning, #140, Move Procurement Office to EGS and #142, Move ETS ASD to CFO.
Charges for Services	State Agencies	266,577	0	0		Captiol Planning & Finance charge for service. Included in assessment.

BUDGET NARRATIVE

DETAIL OF FEE, LICENSE OR ASSESSMENT REVENUE						
CHIEF INFORMATION OFFICE						
Purpose or Type of Fee, License or Assessment	Who Pays?	2013-2015 Estimated Revenue	2015-2017 Agency Request	2015-2017 Governor's Budget	2015-2017 Legislatively Adopted	Explanation
Admin and Service Charges: IT Investment and Planning	State Agencies	1,968,126	4,544,047	4,348,657		This program leads statewide IT planning and budget process. Assessment includes administrative costs for all programs.
Admin and Service Charges: Enterprise Security Office	State Agencies	1,927,708	2,585,162	2,149,543		This program coordinates state agency efforts to ensure the integrity and security of the state's information assets.
Admin and Service Charges: Geospatial Enterprise Office	State Agencies	1,850,632	9,712,806	3,125,131		This program coordinates state agencies' development and stewardship of geographic data. Governor's Budget also includes Policy Option Package #141, Move ETS GEO to CIO GEO.
Admin and Service Charges: Statewide Interoperability Program	State Agencies		380,542	116,851		This new program implements the FirstNet public sector broadband network. Governor's Budget also includes Policy Option Package #106, Statewide Interoperability Program.
Admin and Service Charges: Strategic Technology Office	State Agencies		2,657,184	2,775,180		This new program facilitates the strategic, coordinated investment, acquisition and deployment of information technology resources. Governor's Budget also includes Policy Option Package #105, Develop New Governance Structure for IT.
Charges for Services	State Agencies	4,810,090	1,294,752	0		IT Investment and Planning and Geospatial Enterprise Office charges for services. Reduction due to 2013-15 administrative savings reduction.

BUDGET NARRATIVE

DETAIL OF FEE, LICENSE OR ASSESSMENT REVENUE						
CHIEF HUMAN RESOURCES OFFICE						
Purpose or Type of Fee, License or Assessment	Who Pays?	2013-2015 Estimated Revenue	2015-2017 Agency Request	2015-2017 Governor's Budget	2015-2017 Legislatively Adopted	Explanation
Admin and Service Charges	State Agencies	6,592,773	16,214,777	17,309,772		The program provides leadership and services to maintain a reliable and qualified workforce for state agencies. Assessment includes Policy Option Packages #108 Human Resource Information System, #109 Evaluate Business Processes, #110 Develop Workforce Planning Strategies and #111 Develop Information Management Capacity.

BUDGET NARRATIVE

DETAIL OF FEE, LICENSE OR ASSESSMENT REVENUE						
OFFICE OF ADMINISTRATIVE HEARINGS						
Purpose or Type of Fee, License or Assessment	Who Pays?	2013-2015 Estimated Revenue	2015-2017 Agency Request	2015-2017 Governor's Budget	2015-2017 Legislatively Adopted	Explanation
Charges for Services	State Agencies and other Government Entities			27,969,741		Includes estimated Administrative Hearings Services

BUDGET NARRATIVE

DETAIL OF FEE, LICENSE OR ASSESSMENT REVENUE						
ENTERPRISE TECHNOLOGY SERVICES						
Purpose or Type of Fee, License or Assessment	Who Pays?	2013-2015 Estimated Revenue	2015-2017 Agency Request	2015-2017 Governor's Budget	2015-2017 Legislatively Adopted	Explanation
Charges for Services	State Agencies and other Government Entities	98,331,857	130,301,492	121,376,328		Includes computing services, desktop services and billable hours.
Other Revenue: Passthrough revenue	State Agencies and other Government Entities	63,744,960	45,490,549	35,964,621		This is revenue that comes from customers that is directly related to a vendor's cost, ie software purchases and voice services.
Admin and Service Charges	State Agencies and other Government Entities	10,891,978	82,778,712	81,000,638		Assessments for 2013-15 include LINUS and embedded employees. 2015-17 assessments will be for LINUS as well as fixed costs of ETS such as core network, fixed capital outlay costs and administrative/support overhead.

BUDGET NARRATIVE

DETAIL OF FEE, LICENSE OR ASSESSMENT REVENUE						
ENTERPRISE ASSET MANAGEMENT						
Purpose or Type of Fee, License or Assessment	Who Pays?	2013-2015 Estimated Revenue	2015-2017 Agency Request	2015-2017 Governor's Budget	2015-2017 Legislatively Adopted	Explanation
Rents & Royalties: Uniform Rent	State Agencies	60,981,498	62,411,916	62,411,916		The Uniform Rent for state-owned buildings.
Rents & Royalties: Service Agreements and Self Support Fees	State Agencies	32,170,422	30,396,837	14,647,951		Charges to agencies for self support buildings and service agreements.
Charges for Services: Service Agreements and Self Support Fees	State Agencies	0	0	15,748,886		Charges to agencies for self support buildings and service agreements.
Admin and Service Charges: Capital Mall Security	State Agencies	0	879,132	879,132		DAS administrative fee paid by agencies located on the Capital Mall.
Charges for Services: Leasing Fees	State Agencies	1,756,108	2,189,533	2,046,009		Leasehold management charges to state agencies.
Charges for Services: Project Management Fees	State Agencies	3,490,670	4,610,727	4,692,977		Charges to agencies requiring project management services.
Charges for Services: Key Card Fees	State Agencies	128,750	135,000	135,000		Charges for state agency for key card services.
Charges for Services : Monthly Parking Fees	State Agencies	6,086,265	4,640,806	6,325,053		Monthly revenues from state parking facilities.
Other Revenues: Fines and Forfeitures	State Agencies	18,400	18,400	18,400		Monthly revenues from state parking facilities.
Admin and Service Charges: Mall Plaza Debt Service	State Agencies	777,794	0	0		Charges to agencies to cover common area Mall Plaza debt service. Discontinued in 2015-17 biennium.

BUDGET NARRATIVE

DETAIL OF FEE, LICENSE OR ASSESSMENT REVENUE						
ENTERPRISE ASSET MANAGEMENT						
Purpose or Type of Fee, License or Assessment	Who Pays?	2013-2015 Estimated Revenue	2015-2017 Agency Request	2015-2017 Governor's Budget	2015-2017 Legislatively Adopted	Explanation
Admin and Service Charges: Property Management Fees	Purchasers of State Property	762,767	1,251,133	1,251,133		Charges for state agency management of state real estate sales.
Admin and Service Charges: Statewide Facilities Coordination	State Government	0	381,063	381,063		Assessment for real property development and planning services.
Charges for Services: State Motor Pool	State & Local Government	35,246,730	43,167,137	41,482,890		Decrease due to 2009-11 reductions and closure of motor pools. Includes \$3,500,000 for POP #113 EAM Fleet Vehicle Purchase.
Charges for Services State Surplus Property	State & Local Government	2,700,829	1,784,000	1,784,000		Decrease due to reductions in vehicle sales.
Charges for Services: Federal Surplus Property	State & Local Government	2,122,462	1,100,000	1,100,000		Increased sales volume of Federal excess.
Admin and Service Charges: Surplus Property Statewide Coordination	State Government	0	250,000	250,000		New base assessment for 2015-17 approved by Customer Utility Board
Admin and Service Charges: Surplus Personal Property Transactions	State Government	0	950,000	950,000		New base assessment for 2015-17 approved by Customer Utility Board

BUDGET NARRATIVE

DETAIL OF FEE, LICENSE OR ASSESSMENT REVENUE						
ENTERPRISE GOODS AND SERVICES						
Purpose or Type of Fee, License or Assessment	Who Pays?	2013-2015 Estimated Revenue	2015-2017 Agency Request	2015-2017 Governor's Budget	2015-2017 Legislatively Adopted	Explanation
Charges for Services: Financial Business Systems	State & Local Government	11,315,023	14,152,894	14,119,674		Charge for services and controls in the management of statewide accounting, receivables, financial reporting, PERS and payroll functions.
Charges for Services: Procurement Services	State & Local Government	11,095,235	14,204,100	14,004,100		Charge for procurement services, vendor fees, training, and ORCPP rates.
Admin and Service Charges: Procurement	State & Local Government			1,795,563		Charge for Procurement Services and Procurement Policy activities.
Charges for Services: Shared Financial Services	Internal DAS Divisions & Client Agencies	6,076,295	7,466,750	7,126,128		Charge for accounting services and shared client service program.
Admin and Service Charges: Property Insurance	State Agencies	19,817,837	10,668,675	10,703,423		Charge for property coverage.
Admin and Service Charges: Liability Insurance	State Agencies	41,127,268	44,632,338	44,624,650		Charge for liability coverage.
Admin and Service Charges: Worker's Compensation	State Agencies	44,706,927	47,730,948	47,684,652		Charge for workers' compensation.
Admin and Service Charges: Commercial Insurance	State Agencies	2,604,881	8,634,863	8,634,863		Charge to agencies that elect certain commercial insurance coverages.
Charges for Services: Mail & Postage Services	State Agencies	6,511,597	6,500,000	6,500,000		Charges for mail processing and postage services.

BUDGET NARRATIVE

DETAIL OF FEE, LICENSE OR ASSESSMENT REVENUE

ENTERPRISE GOODS AND SERVICES

Purpose or Type of Fee, License or Assessment	Who Pays?	2013-2015 Estimated Revenue	2015-2017 Agency Request	2015-2017 Governor's Budget	2015-2017 Legislatively Adopted	Explanation
Charges for Services: Printing & Delivery Services	State & Local Government	27,211,688	26,397,144	26,327,016		Charges for design, delivery, bindery and printing services.

BUDGET NARRATIVE

DETAIL OF FEE, LICENSE OR ASSESSMENT REVENUE						
ENTERPRISE HUMAN RESOURCE SERVICES						
Purpose or Type of Fee, License or Assessment	Who Pays?	2013-2015 Estimated Revenue	2015-2017 Agency Request	2015-2017 Governor's Budget	2015-2017 Legislatively Adopted	Explanation
Charges for Services	State Agencies	4,143,763	6,808,171	7,253,502		The program provides HR services and data systems to agencies, boards, and commissions to attract, select and maintain a reliable and qualified workforce for the state enterprise.

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

Department of Administrative Services		Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
							Agency Request	Governor's Recommended	Legislatively Adopted
Beginning Balance	LF - L	4400	0025 / 0030	44,137,590	64,463,249	250,885,829	246,372,865	-	
	LF - DS	4430		4,575,363	1,456,447	602,366	2,171,256	-	
	OF - CI	3010		305,546	368,838	-	-	-	
	OF - CC	3020		8,065,359	2,051,737	-	-	-	
	OF - NL	3200		386,381,870	97,518,360	87,721,931	87,721,931	-	
	OF - NL - DS	3230		(110,226,164)	-	-	-	-	
	OF - L	3400		197,023,065	113,043,041	63,502,948	73,928,059	-	
	OF - DS	3430		56,042,717	60,527,061	-	-	-	
	GF	8800		13,300,000	-	-	-	-	
General Fund Appropriation	GF	8000	0050	2,397,060	4,898,707	12,192,668	18,217,241	-	
	GF DS	8030		6,813,954	6,815,736	6,804,217	8,670,384	-	
Non-Business Lic & Fees	OF - L	3400	0210	5,936,454	-	-	-	-	
Central Service Charges	OF - L	3400	0405	-	3,000,000	-	-	-	
	GF	8800		11,595,624	8,151,514	10,673,682	10,673,682	-	
Charges for Services	OF - NL	3200	0410	119,117,574	108,256,913	111,666,824	111,647,588	-	
	OF - L	3400		268,858,687	355,064,800	320,709,148	293,958,511	-	
Admin and Service Charges	OF - N L	3200	0415	20,561,359	23,996,609	24,716,507	24,716,507	-	
	OF - L	3400		65,206,340	51,208,215	165,641,375	150,697,879	-	
	OF - DS	3430		-	303,859,959	-	-	-	
Fines & Forfeitures	OF - L	3400	0505	35,579	18,400	18,400	18,400	-	
Rents & Royalties	OF - L	3400	0510	77,643,289	93,151,920	77,059,867	77,059,867	-	
GF Obligation Bonds	OF - CC	3020	0555	-	-	19,000,000	66,000,000	-	
	OF - L	3400		-	-	-	21,790,000	-	
Dedicated Fund Obligation Bonds	OF - L	3400	0560	-	9,033,609	-	-	-	
Lottery Bonds	OF - L	3400	0565	-	-	-	-	-	
Revenue Bonds	OF - NL - DS	3230	0570	-	-	-	-	-	
	OF - L	3400		18,195,855	-	-	-	-	
	OF - DS	3430		-	-	-	-	-	

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

Department of Administrative Services		Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
							Agency Request	Governor's Recommended	Legislatively Adopted
Refunding Bonds	OF - NL - DS	3230	0575	77,470,250	-	-	-	-	
	OF - DS	3430		543,964,739	-	-	-	-	
Certificate of Participation	OF - CC	3020	0580	-	-	-	-	-	
	OF - L	3400		-	27,100,007	-	-	-	
Interest Income	LF - L	4400	0605	1,345,954	1,473,399	17,102,925	14,243,485	-	
	LF - DS	4430		21,972	960,565	-	-	-	
	OF - NL	3200		6,218,601	4,330,277	4,400,000	4,400,000	-	
	OF - NL - DS	3230		1,754,333	-	-	-	-	
	OF - L	3400		4,071,074	1,654,217	694,319	694,319	-	
	OF - DS	3430		923,928	-	-	-	-	
Sales Income	OF - NL	3200	0705	260,003	-	-	-	-	
	OF - L	3400		8,964,966	6,511,597	6,500,000	6,500,000	-	
Cost of Goods Sold	OF - L	3400	0760	1,479,870	-	-	-	-	
Loan Repayments	OF - L	3400	0925	69,620	-	-	-	-	
Other Revenues	OF - CI	3010	0975	408	-	-	-	-	
	OF - NL	3200		2,009,803	-	-	-	-	
	OF - L	3400		17,012,136	34,273,066	3,627,498	170,875,280	-	
	OF - DS	3430		458,064,367	145,627,524	521,432,192	390,177,090	-	
Federal Funds	FF - DS	6230	0995	-	-	-	-	-	
	FF - L	6400		33,576,913	331,535,719	333,478,311	333,478,311	-	
Transfer IN - Intrafund	LF - L	4400	1010	360,260,528	351,462,755	379,770,362	362,859,290	-	
	LF - DS	4430		8,262,627	9,504,475	28,010,015	24,342,733	-	
	OF - CI	3010		4,681,401	5,992,008	4,403,176	4,403,176	-	
	OF - CC	3020		13,243,854	17,521,286	17,585,035	17,585,035	-	
	OF - NL	3200		494,334	-	-	-	-	
	OF - NL - DS	3230		75,938,114	-	-	-	-	
	OF - L	3400		89,805,177	77,506,595	145,633,467	147,397,592	-	
	OF - DS	3430		177,974,742	63,688,438	27,408,475	27,408,507	-	
Tsfr From Agy-Res Equity	LF - L	4400	1030	-	2,222	-	-	-	
Tsfr IN - Other	OF - L	3400	1050	-	350,000	-	-	-	

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

Department of Administrative Services			ORBITS	2011-2013	2013-2015	2015-2017		
	Source	Fund	Revenue Account	Actuals	Legislatively Approved	Agency Request	Governor's Recommended	Legislatively Adopted
	OF - DS	3430						
	OF - NL - DS	3230						
Tsfr from Governor's Office	OF - L	3400	1121	421,503	-	-	-	-
Tsfr from OR Business Development	OF - NL - DS	3230	1123	29,084,379	-	-	-	-
Tsfr from Dept of Revenue	OF - L	3400	1150	18,373,975	15,892,078	14,319,663	14,319,663	-
Tsfr from Lottery Commission	LF - L	4400	1177	833,345,662	796,458,047	886,235,705	831,738,005	-
	LF - DS	4430		246,296,982	251,703,696	253,529,026	251,023,479	-
Tsfr from Judicial Department	OF - L	3400	1198	-	-	-	-	-
Tsfr from Dept. of Energy	FF - L	6400	1330	941,357	-	-	-	-
	OF - NL - DS	3230		416,052	-	-	-	-
Tsfr from OYA	OF - DS	3430	1415	57,259	-	-	-	-
Tsfr from Student Access Comm	OF - L	3400	1575	405,123	-	-	-	-
Tsfr from OUS	OF - DS	3430	1580	970	-	-	-	-
	OF - NL - DS	3230		5,977,375	-	-	-	-
Tsfr from Education	OF - NL - DS	3230	1581	29,029,243	-	-	-	-
Tsfr from Comm Coll/Wkfrc Dev	OF - NL - DS	3230	1586	4,637,550	-	-	-	-
Tsfr from Forestry	OF - NL - DS	3230	1629	1,184,231	-	-	-	-
Tsfr from Parks & Rec	OF - NL - DS	3230	1634	2,141,843	-	-	-	-
Tsfr from Water Resources	OF - NL - DS	3230	1690	265,410	-	-	-	-
Tsfr from ODOT	OF - L	3400	1730	-	654,298	-	1,234,122	-
	OF - NL - DS	3230		40,253,911	-	-	-	-
Tsfr from OR Liquor Control Comm	OF - L	3400	1845	49,075,163	54,796,144	58,411,871	58,457,336	-
Tsfr from Public Utility Comm	OF - L	3400	1860	742,039	885,000	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

Department of Administrative Services		Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
							Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr from Housing & Comm Svcs	OF - NL - DS	3230	1914	4,055,965	-	-	-	-	
Transfer OUT - Intrafund	LF - L	4400	2010	(360,260,528)	(352,238,206)	(391,097,556)	(372,041,904)	-	
	LF - DS	4430		(8,262,627)	(8,729,024)	(16,682,821)	(15,160,119)	-	
	OF - CI	3010		-	-	-	-	-	
	OF - CC	3020		(9,960,554)	-	-	-	-	
	OF - NL	3200		(18,033,981)	(19,661,732)	(7,710,155)	(8,331,104)	-	
	OF - NL - DS	3230		-	-	-	-	-	
	OF - L	3400		(123,207,101)	(116,155,690)	(187,319,998)	(188,463,206)	-	
	OF - DS	3430		(211,638,847)	(28,890,905)	-	-	-	
Tsfr to Other	LF - L	4400	2050	(1,364,938)	-	-	-	-	
Tsfr to General Fund	GF	8800	2060	(24,895,624)	(8,151,514)	(10,673,682)	(10,673,682)	-	
Tsfr to Cities	OF - L	3400	2070	(56,099,058)	(61,952,183)	(64,781,703)	(64,781,703)	-	
Tsfr to Counties	LF - L	4400	2080	(36,309,783)	(33,849,166)	(40,058,687)	(37,417,009)	-	
	OF - L	3400		(9,580,058)	(8,736,039)	(7,949,831)	(7,949,831)	-	
	FF - L	6400		-	(331,535,719)	(333,478,311)	(333,478,311)	-	
Tsfr to Governor's Office	LF - L	4400	2121	(1,815,295)	(3,261,204)	(2,730,536)	(3,665,969)	-	
	OF - L	3400		(1,110,416)	(975,000)	(975,000)	(975,000)	-	
Tsfr to OR Business Development	LF - L	4400	2123	(51,890,159)	(64,782,314)	(41,041,648)	(80,548,385)	-	
	LF - DS	4430		(81,826,724)	(47,292,951)	(47,607,194)	(55,256,951)	-	
	OF - NL - DS	3230		(2,682,435)	-	-	-	-	
	OF - L	3400		(1,178,663)	(1,361,675)	(1,198,550)	(1,198,550)	-	
	OF - DS	3430		-	(5,000,000)	(400,000)	(400,000)	-	
Tsfr to Dept of Justice	OF - L	3400	2137	(1,165,593)	(1,263,249)	(1,356,365)	(1,356,365)	-	
Tsfr to Leg Fiscal Officer	OF - L	3400	2145	-	(3,000,000)	(3,500,000)	(3,500,000)	-	
Tsfr to Judicial Dept	OF - L	3400	2198	(2,324,212)	(2,392,804)	(2,368,040)	(2,368,040)	-	
Tsfr to Govt Ethics Comm	OF - L	3400	2199	(770,199)	(1,300,000)	-	-	-	
Tsfr to State Police	OF - L	3400	2257	(3,157,008)	(3,341,813)	(3,516,526)	(3,516,526)	-	

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

Department of Administrative Services		Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
							Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to Veteran's Affairs	LF - DS	4430	2274	-	-	(2,093,963)	-	-	
Tsfr to Dept of Energy	LF - DS	4430	2330	(2,155,073)	(2,162,153)	(3,282,990)	(3,829,962)	-	
Tsfr to Oregon Health Authority	LF - L	4400	2443	(10,350,984)	(10,592,542)	(11,397,648)	(10,827,615)	-	
	OF - NL	3200		(276,895,022)	-	-	-	-	
	OF - L	3400		(36,411,765)	-	-	(137,000,000)	-	
	OF-DS	3430		(500)	-	-	-	-	
Tsfr to Dept Post-Secondary Education	LF - L	4400	2523	-	-	-	-	-	
	LF - DS	4430		-	-	-	-	-	
	OF - L	3400		-	-	-	-	-	
	OF-DS	3430		-	-	-	-	-	
Tsfr to HECC	LF - L	4400	2525	-	-	-	(13,888,486)	-	
	LF - DS	4430		-	-	-	(42,594,435)	-	
	OF - L	3400		-	-	-	(41,038)	-	
	OF-DS	3430		-	-	-	(30,868,850)	-	
Tsfr to State Library	OF - L	3400	2543	(5,335,191)	(5,349,662)	(5,213,598)	(5,199,357)	-	
Tsfr to Student Access Comm	LF - L	4400	2575	(148,806)	(258,484)	(3,775,731)	-	-	
Tsfr to OR University System	OF - NL	3200	2580	(9,943,779)	-	-	-	-	
	OF - NL - DS	3230		(207,030)	-	-	-	-	
	LF - L	4400		(8,405,488)	(8,000,000)	(11,397,647)	-	-	
	LF - DS	4430		(12,634,371)	(25,445,980)	(32,086,935)	-	-	
Tsfr to Dept of Education	LF - L	4400	2581	(545,904,513)	(327,374,109)	(327,374,109)	(311,639,006)	-	
	LF - DS	4430		(53,620,364)	(41,373,517)	(1,434,927)	(1,392,125)	-	
	FF - L	6400		(33,576,913)	-	-	-	-	
Tsfr to Comm Coll/Wkfr Dev	LF - DS	4430	2586	(7,058,962)	(9,380,970)	(10,694,235)	-	-	
Tsfr to OR Health & Science Univ	OF - L	3400	2590	(405,123)	(67,604)	(67,038)	-	-	
	OF - DS	3430		(18,649,275)	(31,572,788)	(30,868,850)	-	-	
	OF - NL - DS	3230		-	-	-	-	-	
	LF - DS	4430		-	-	(6,669,787)	-	-	

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

Department of Administrative Services		Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
							Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to Dept of Agriculture	LF - L	4400	2603	(17,954)	-	-	-	-	
Tsfr to Dept of Forestry	LF - L	4400	2629	-	(2,885,000)	-	(6,050,000)	-	
	LF - DS	4430		(2,419,050)	(2,519,440)	(2,524,885)	(2,521,657)	-	
Tsfr to Parks and Rec	LF - L	4400	2634	(80,973,199)	(78,612,130)	(85,482,354)	(81,207,111)	-	
	LF- DS	4430		-	-	(912,495)	(912,495)	-	
	OF - NL - DS	3230		(174,429)	-	-	-	-	
Tsfr to Fish & Wildlife	LF- DS	4430	2635	-	-	-	-	-	
Tsfr to Water Resources	LF - DS	4430	2690	(583,833)	(573,172)	(3,404,416)	(4,440,425)	-	
Tsfr to Watershed Enhancement Board	LF - L	4400	2691	(80,973,198)	(78,612,131)	(85,482,355)	(81,207,112)	-	
Tsfr to Dept of Transportation	LF - DS	4430	2730	(71,927,819)	(93,754,992)	(114,855,749)	(113,702,171)	-	
	OF - L	3400		-	-	-	-	-	
	OF - NL - DS	3230		(308,961)	-	-	-	-	
Tsfr to Housing & Comm Svcs	LF - DS	4430	2914	(10,248,981)	(9,411,695)	(11,937,489)	(11,918,189)	-	
	OF - NL - DS	3230		(101,772)	-	-	-	-	
General Fund		8000		2,397,060	4,898,707	12,192,668	18,217,241	-	

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-000-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Lottery Funds						
Interest Income	1,364,549	2,384,920	2,433,964	17,102,925	14,243,485	-
Transfer In - Intrafund	368,523,155	363,128,508	360,967,230	407,780,377	387,202,023	-
Transfer from Agy-Res Equity	-	2,222	2,222	-	-	-
Tsfr From Lottery Comm	1,079,642,644	1,054,583,137	1,048,161,743	1,139,764,731	1,082,761,484	-
Transfer Out - Intrafund	(368,523,155)	(363,128,508)	(360,967,230)	(407,780,377)	(387,202,023)	-
Transfer to Counties	(36,309,783)	(33,849,166)	(33,849,166)	(40,058,687)	(37,417,009)	-
Tsfr To Governor, Office of the	(1,815,295)	(3,261,204)	(3,261,204)	(2,730,536)	(3,665,969)	-
Tsfr To OR Business Development	(133,716,883)	(111,240,265)	(112,075,265)	(88,648,842)	(135,805,336)	-
Tsfr To Veterans' Affairs	-	-	-	(2,093,963)	-	-
Tsfr To Energy, Dept of	(2,155,073)	(2,162,153)	(2,162,153)	(3,282,990)	(3,829,962)	-
Tsfr To Oregon Health Authority	(10,350,984)	(10,545,832)	(10,592,542)	(11,397,648)	(10,827,615)	-
Tsfr To HECC	-	-	-	-	(56,482,921)	-
Tsfr To Student Access Comm	(148,806)	(246,222)	(258,484)	(3,775,731)	-	-
Tsfr To OR University System	(21,039,859)	(33,550,980)	(33,445,980)	(43,484,582)	-	-
Tsfr To Education, Dept of	(599,524,877)	(369,290,626)	(368,747,626)	(328,809,036)	(313,031,131)	-
Tsfr To Comm Coll/Wkfr Dev	(7,058,962)	(9,380,970)	(9,380,970)	(10,694,235)	-	-
Tsfr To Or Health & Science U	-	-	-	(6,669,787)	-	-
Tsfr To Agriculture, Dept of	(17,954)	-	-	-	-	-
Tsfr To Forestry, Dept of	(2,419,050)	(5,404,440)	(5,404,440)	(2,524,885)	(8,571,657)	-
Tsfr To Parks and Rec Dept	(80,973,199)	(79,093,735)	(78,612,130)	(86,394,849)	(82,119,606)	-
Tsfr To Water Resources Dept	(583,833)	(573,172)	(573,172)	(3,404,416)	(4,440,425)	-
Tsfr To Watershd Enhance Bd	(80,973,198)	(79,093,736)	(78,612,131)	(85,482,355)	(81,207,112)	-
Tsfr To Transportation, Dept	(71,927,819)	(93,841,992)	(93,754,992)	(114,855,749)	(113,702,171)	-

Agency Request
2015-17 Biennium

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Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-000-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Lottery Funds						
Tsfr To Housing and Com Svcs	(10,248,981)	(9,411,695)	(9,411,695)	(11,937,489)	(11,918,189)	-
Total Lottery Funds	\$21,742,637	\$216,024,091	\$210,455,979	\$310,621,876	\$233,985,866	-
Other Funds						
Non-business Lic. and Fees	2,691,741	-	-	-	-	-
Central Service Charges	11,595,624	11,151,514	11,151,514	10,673,682	10,673,682	-
Charges for Services	116,853,244	308,051,806	328,305,062	320,709,148	293,958,511	-
Admin and Service Charges	34,329,057	351,330,994	355,068,174	165,641,375	150,697,879	-
Fines and Forfeitures	18,922	18,400	18,400	18,400	18,400	-
Rents and Royalties	39,444,735	93,151,920	93,151,920	77,059,867	77,059,867	-
General Fund Obligation Bonds	-	-	-	40,000,000	87,790,000	-
Dedicated Fund Oblig Bonds	-	-	9,033,609	-	-	-
Revenue Bonds	18,195,855	-	-	-	-	-
Refunding Bonds	32,007,063	-	-	-	-	-
Cert of Participation	-	27,100,007	27,100,007	-	-	-
Interest Income	4,648,213	1,654,217	1,654,217	694,319	694,319	-
Sales Income	6,811,653	6,511,597	6,511,597	6,500,000	6,500,000	-
Cost of Goods Sold	690,724	-	-	-	-	-
Loan Repayments	35,942	-	-	-	-	-
Other Revenues	471,943,192	179,900,590	179,900,590	525,059,690	561,052,370	-
Transfer In - Intrafund	232,098,314	164,008,327	164,708,327	195,030,153	196,794,310	-
Transfer In Other	31,876	-	350,000	-	-	-
Tsfr From Revenue, Dept of	18,373,975	15,892,078	15,892,078	14,319,663	14,319,663	-
Tsfr From Or Youth Authority	57,259	-	-	-	-	-
Tsfr From OR University System	970	-	-	-	-	-

Agency Request
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Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700
Cross Reference Number: 10700-000-00-00-00000

Source	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Tsfr From Transportation, Dept	-	-	654,298	-	1,234,122	-
Tsfr From Or Liquor Cntrl Comm	49,075,163	54,796,144	54,796,144	58,411,871	58,457,336	-
Tsfr From Public Utility Comm	483,068	885,000	885,000	-	-	-
Transfer Out - Intrafund	(249,786,098)	(144,346,595)	(145,046,595)	(187,319,998)	(188,463,206)	-
Transfer to General Fund	(11,595,624)	(8,151,514)	(8,151,514)	(10,673,682)	(10,673,682)	-
Transfer to Cities	(56,099,058)	(61,952,183)	(61,952,183)	(64,781,703)	(64,781,703)	-
Transfer to Counties	(9,580,058)	(8,736,039)	(8,736,039)	(7,949,831)	(7,949,831)	-
Tsfr To Governor, Office of the	(555,208)	(975,000)	(975,000)	(975,000)	(975,000)	-
Tsfr To OR Business Development	(1,178,663)	(6,361,675)	(6,361,675)	(1,598,550)	(1,598,550)	-
Tsfr To Justice, Dept of	(1,165,593)	(1,263,249)	(1,263,249)	(1,356,365)	(1,356,365)	-
Tsfr To Leg Fiscal Officer	-	(3,000,000)	(3,000,000)	(3,500,000)	(3,500,000)	-
Tsfr To Judicial Dept	(2,324,212)	(2,392,804)	(2,392,804)	(2,368,040)	(2,368,040)	-
Tsfr To Govt Ethics Comm	(770,199)	(1,300,000)	(1,300,000)	-	-	-
Tsfr To Police, Dept of State	(1,578,504)	(3,341,813)	(3,341,813)	(3,516,526)	(3,516,526)	-
Tsfr To Oregon Health Authority	(30,000,000)	-	-	-	(137,000,000)	-
Tsfr To HECC	-	-	-	-	(30,909,888)	-
Tsfr To State Library	(5,335,191)	(5,349,662)	(5,349,662)	(5,213,598)	(5,199,357)	-
Tsfr To Or Health & Science U	(18,649,275)	(31,640,392)	(31,640,392)	(30,935,888)	-	-
Total Other Funds	\$650,768,907	\$935,641,668	\$969,670,011	\$1,093,928,987	\$1,000,958,311	-
Federal Funds						
Federal Funds	33,576,913	331,535,719	331,535,719	333,478,311	333,478,311	-
Tsfr From Energy, Dept of	941,357	-	-	-	-	-
Transfer to Counties	-	(331,535,719)	(331,535,719)	(333,478,311)	(333,478,311)	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-000-00-00-00000

Source	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Federal Funds						
Tsfr To Education, Dept of	(33,576,913)	-	-	-	-	-
Total Federal Funds	\$941,357	-	-	-	-	-
Nonlimited Other Funds						
Charges for Services	36,274,731	108,256,913	108,256,913	111,666,824	111,647,588	-
Admin and Service Charges	20,561,359	23,996,609	23,996,609	24,716,507	24,716,507	-
Refunding Bonds	2,862,769	-	-	-	-	-
Interest Income	4,463,658	4,330,277	4,330,277	4,400,000	4,400,000	-
Other Revenues	1,116,653	-	-	-	-	-
Transfer In - Intrafund	55,112,661	-	-	-	-	-
Transfer In Other	170,601	-	-	-	-	-
Tsfr From OR Business Development	187,225	-	-	-	-	-
Tsfr From OR University System	1,960,965	-	-	-	-	-
Tsfr From Transportation, Dept	587,150	-	-	-	-	-
Tsfr From Housing and Com Svcs	93,612	-	-	-	-	-
Transfer Out - Intrafund	(8,665,560)	(19,661,732)	(19,661,732)	(7,710,155)	(8,331,104)	-
Tsfr To OR Business Development	(27,007)	-	-	-	-	-
Tsfr To OR University System	(9,943,779)	-	-	-	-	-
Total Nonlimited Other Funds	\$104,755,038	\$116,922,067	\$116,922,067	\$133,073,176	\$132,432,991	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-030-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Charges for Services	1,299	467,207	817,207	467,207	467,207	-
Admin and Service Charges	1,945,820	5,117,307	6,617,307	11,148,085	7,779,761	-
Interest Income	7,642	-	-	-	-	-
Other Revenues	388,088	-	-	-	-	-
Transfer In - Intrafund	1,681,604	513,876	513,876	536,741	536,741	-
Transfer In Other	-	-	350,000	-	-	-
Transfer Out - Intrafund	(254,168)	(232,408)	(232,408)	(207,132)	(207,132)	-
Tsfr To Governor, Office of the	(212,708)	(330,000)	(330,000)	(330,000)	(330,000)	-
Total Other Funds	\$3,557,577	\$5,535,982	\$7,735,982	\$11,614,901	\$8,246,577	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-035-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Charges for Services	2,670	266,577	266,577	-	-	-
Admin and Service Charges	3,565,435	13,947,740	13,947,740	20,362,018	14,288,741	-
Interest Income	77,380	-	-	-	-	-
Other Revenues	390,425	-	-	-	-	-
Transfer In - Intrafund	1,376,729	-	-	-	612,269	-
Transfer Out - Intrafund	(1,020,943)	(324,242)	(324,242)	(362,480)	(362,480)	-
Total Other Funds	\$4,391,696	\$13,890,075	\$13,890,075	\$19,999,538	\$14,538,530	-
Nonlimited Other Funds						
Interest Income	2,769	-	-	-	-	-
Total Nonlimited Other Funds	\$2,769	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-040-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Charges for Services	608,687	4,810,090	4,810,090	1,294,752	-	-
Admin and Service Charges	3,059,134	5,746,466	6,183,646	19,879,741	12,515,362	-
Interest Income	32,284	-	-	-	-	-
Other Revenues	79,665	-	-	-	-	-
Transfer In - Intrafund	1,686,072	902,897	902,897	-	530,907	-
Tsfr From Transportation, Dept	-	-	654,298	-	1,234,122	-
Tsfr From Public Utility Comm	483,068	885,000	885,000	-	-	-
Transfer Out - Intrafund	(2,046,348)	(1,043,196)	(1,043,196)	(251,517)	(251,517)	-
Total Other Funds	\$3,902,562	\$11,301,257	\$12,392,735	\$20,922,976	\$14,028,874	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-045-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Charges for Services	77,000	-	-	-	-	-
Admin and Service Charges	5,919,198	6,592,773	6,592,773	16,214,777	17,309,772	-
General Fund Obligation Bonds	-	-	-	20,710,000	20,710,000	-
Interest Income	32,819	284,319	284,319	284,319	284,319	-
Transfer In - Intrafund	881,849	-	-	-	-	-
Transfer Out - Intrafund	(2,069,522)	(187,364)	(187,364)	(5,536,436)	(5,536,436)	-
Tsfr To Governor, Office of the	(342,500)	(645,000)	(645,000)	(645,000)	(645,000)	-
Total Other Funds	\$4,498,844	\$6,044,728	\$6,044,728	\$31,027,660	\$32,122,655	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-050-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Charges for Services	-	-	-	-	27,969,741	-
Total Other Funds	-	-	-	-	\$27,969,741	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-055-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Charges for Services	74,943,615	178,564,003	197,246,711	175,792,041	121,376,328	-
Admin and Service Charges	3,683,824	-	-	82,778,712	81,000,638	-
Rents and Royalties	14,885	-	-	-	-	-
Interest Income	31,065	-	-	-	-	-
Sales Income	268	-	-	-	-	-
Other Revenues	56,354	-	-	-	35,964,621	-
Transfer In - Intrafund	19,426,434	42,789,286	42,789,286	120,224,319	120,224,319	-
Transfer Out - Intrafund	(12,980,155)	(44,276,281)	(44,276,281)	(122,155,081)	(123,298,257)	-
Total Other Funds	\$85,176,290	\$177,077,008	\$195,759,716	\$256,639,991	\$235,267,649	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-060-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Non-business Lic. and Fees	2,691,741	-	-	-	-	-
Charges for Services	23,023,737	66,035,611	67,256,159	74,326,089	73,314,815	-
Admin and Service Charges	490,861	1,633,084	1,633,084	2,761,328	3,711,328	-
Fines and Forfeitures	18,922	18,400	18,400	18,400	18,400	-
Rents and Royalties	39,429,850	93,151,920	93,151,920	77,059,867	77,059,867	-
General Fund Obligation Bonds	-	-	-	290,000	1,080,000	-
Refunding Bonds	32,007,063	-	-	-	-	-
Interest Income	155,354	410,000	410,000	410,000	410,000	-
Sales Income	1,850	-	-	-	-	-
Loan Repayments	35,942	-	-	-	-	-
Other Revenues	693,029	-	-	-	-	-
Transfer In - Intrafund	21,014,925	1,432,643	1,432,643	1,378,308	1,378,308	-
Transfer In Other	31,876	-	-	-	-	-
Tsfr From Or Youth Authority	57,259	-	-	-	-	-
Tsfr From OR University System	970	-	-	-	-	-
Transfer Out - Intrafund	(72,888,220)	(58,767,335)	(59,467,335)	(47,073,153)	(47,073,185)	-
Tsfr To Police, Dept of State	(1,578,504)	-	-	-	-	-
Total Other Funds	\$45,186,655	\$103,914,323	\$104,434,871	\$109,170,839	\$109,899,533	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-065-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Charges for Services	18,106,732	53,764,555	53,764,555	62,020,888	61,576,918	-
Admin and Service Charges	8,841,084	-	-	200,000	1,795,563	-
Interest Income	46,356	-	-	-	-	-
Sales Income	1,955,806	6,511,597	6,511,597	6,500,000	6,500,000	-
Cost of Goods Sold	690,724	-	-	-	-	-
Other Revenues	123,844	-	-	-	-	-
Transfer In - Intrafund	17,997,151	28,151,383	28,151,383	16,792,306	17,413,255	-
Transfer Out - Intrafund	(8,311,882)	(9,875,896)	(9,875,896)	(10,753,999)	(10,753,999)	-
Total Other Funds	\$39,449,815	\$78,551,639	\$78,551,639	\$74,759,195	\$76,531,737	-
Nonlimited Other Funds						
Charges for Services	36,274,731	108,256,913	108,256,913	111,666,824	111,647,588	-
Interest Income	2,925,924	4,330,277	4,330,277	4,400,000	4,400,000	-
Other Revenues	1,116,653	-	-	-	-	-
Transfer Out - Intrafund	(8,665,560)	(19,661,732)	(19,661,732)	(7,710,155)	(8,331,104)	-
Tsfr To OR University System	(9,943,779)	-	-	-	-	-
Total Nonlimited Other Funds	\$21,707,969	\$92,925,458	\$92,925,458	\$108,356,669	\$107,716,484	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-070-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Charges for Services	89,504	4,143,763	4,143,763	6,808,171	7,253,502	-
Admin and Service Charges	1,450,366	-	1,800,000	-	-	-
Interest Income	6,384	-	-	-	-	-
Other Revenues	23,688	-	-	-	-	-
Transfer In - Intrafund	1,654,576	576,619	576,619	793,709	793,709	-
Transfer Out - Intrafund	(472,572)	(733,968)	(733,968)	(980,200)	(980,200)	-
Total Other Funds	\$2,751,946	\$3,986,414	\$5,786,414	\$6,621,680	\$7,067,011	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-075-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Charges for Services	-	-	-	-	2,000,000	-
Admin and Service Charges	77,879	-	-	-	-	-
Interest Income	19,466	-	-	-	-	-
Other Revenues	43,320	-	-	-	-	-
Transfer In - Intrafund	3,648,426	3,124,891	3,124,891	5,908,084	5,908,084	-
Transfer Out - Intrafund	(260,776)	-	-	-	-	-
Total Other Funds	\$3,528,315	\$3,124,891	\$3,124,891	\$5,908,084	\$7,908,084	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-088-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Other Revenues	408	-	-	-	-	-
Transfer In - Intrafund	4,681,401	5,992,008	5,992,008	4,403,176	4,403,176	-
Total Other Funds	\$4,681,809	\$5,992,008	\$5,992,008	\$4,403,176	\$4,403,176	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-089-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
General Fund Obligation Bonds	-	-	-	19,000,000	66,000,000	-
Transfer In - Intrafund	13,243,854	16,821,286	17,521,286	17,585,035	17,585,035	-
Transfer Out - Intrafund	(9,960,554)	-	-	-	-	-
Total Other Funds	\$3,283,300	\$16,821,286	\$17,521,286	\$36,585,035	\$83,585,035	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-090-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Central Service Charges	11,595,624	11,151,514	11,151,514	10,673,682	10,673,682	-
Other Revenues	-	-	-	3,500,000	3,500,000	-
Tsfr From Revenue, Dept of	18,373,975	15,892,078	15,892,078	14,319,663	14,319,663	-
Tsfr From Or Liquor Cntrl Comm	49,075,163	54,796,144	54,796,144	58,411,871	58,457,336	-
Transfer to General Fund	(11,595,624)	(8,151,514)	(8,151,514)	(10,673,682)	(10,673,682)	-
Transfer to Cities	(56,099,058)	(61,952,183)	(61,952,183)	(64,781,703)	(64,781,703)	-
Transfer to Counties	(9,580,058)	(8,736,039)	(8,736,039)	(7,949,831)	(7,949,831)	-
Tsfr To Leg Fiscal Officer	-	(3,000,000)	(3,000,000)	(3,500,000)	(3,500,000)	-
Total Other Funds	\$1,770,022	-	-	-	\$45,465	-
Federal Funds						
Federal Funds	-	331,535,719	331,535,719	333,478,311	333,478,311	-
Transfer to Counties	-	(331,535,719)	(331,535,719)	(333,478,311)	(333,478,311)	-
Total Federal Funds	-	-	-	-	-	-
Nonlimited Other Funds						
Admin and Service Charges	20,561,359	23,996,609	23,996,609	24,716,507	24,716,507	-
Total Nonlimited Other Funds	\$20,561,359	\$23,996,609	\$23,996,609	\$24,716,507	\$24,716,507	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-091-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Other Revenues	-	24,141,834	24,141,834	-	-	-
Total Other Funds	-	\$24,141,834	\$24,141,834	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-092-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Other Revenues	157,848,842	155,358,756	155,358,756	162,190,990	162,189,368	-
Transfer Out - Intrafund	(139,199,567)	(28,905,905)	(28,905,905)	-	-	-
Tsfr To Justice, Dept of	(1,165,593)	(1,263,249)	(1,263,249)	(1,356,365)	(1,356,365)	-
Tsfr To Oregon Health Authority	(30,000,000)	-	-	-	(137,000,000)	-
Tsfr To HECC	-	-	-	-	(30,909,888)	-
Tsfr To Or Health & Science U	(18,649,275)	(31,640,392)	(31,640,392)	(30,935,888)	-	-
Total Other Funds	(\$31,165,593)	\$93,549,210	\$93,549,210	\$129,898,737	(\$7,076,885)	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-093-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Transfer In - Intrafund	-	34,797,533	34,797,533	27,408,475	27,408,507	-
Total Other Funds	-	\$34,797,533	\$34,797,533	\$27,408,475	\$27,408,507	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700
Cross Reference Number: 10700-094-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Admin and Service Charges	-	304,547,670	304,547,670	-	-	-
Interest Income	952,163	959,898	959,898	-	-	-
Other Revenues	300,215,525	-	-	358,968,700	358,998,381	-
Transfer In - Intrafund	144,805,183	28,905,905	28,905,905	-	-	-
Transfer Out - Intrafund	(206,271)	-	-	-	-	-
Total Other Funds	\$445,766,600	\$334,413,473	\$334,413,473	\$358,968,700	\$358,998,381	-
Nonlimited Other Funds						
Transfer In - Intrafund	54,964,156	-	-	-	-	-
Total Nonlimited Other Funds	\$54,964,156	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-095-00-00-00000

Source	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Lottery Funds						
Interest Income	808,757	1,400,000	1,400,000	2,000,000	2,000,000	-
Tsfr From Lottery Comm	1,079,642,644	1,054,583,137	1,048,161,743	1,139,764,731	1,082,761,484	-
Transfer Out - Intrafund	(368,076,738)	(362,389,840)	(360,191,779)	(396,453,183)	(378,019,409)	-
Transfer to Counties	(36,309,783)	(33,849,166)	(33,849,166)	(40,058,687)	(37,417,009)	-
Tsfr To Governor, Office of the	(1,815,295)	(3,261,204)	(3,261,204)	(2,730,536)	(3,665,969)	-
Tsfr To OR Business Development	(133,716,883)	(111,240,265)	(112,075,265)	(88,648,842)	(135,805,336)	-
Tsfr To Veterans' Affairs	-	-	-	(2,093,963)	-	-
Tsfr To Energy, Dept of	(2,155,073)	(2,162,153)	(2,162,153)	(3,282,990)	(3,829,962)	-
Tsfr To Oregon Health Authority	(10,350,984)	(10,545,832)	(10,592,542)	(11,397,648)	(10,827,615)	-
Tsfr To HECC	-	-	-	-	(53,422,050)	-
Tsfr To OR University System	(21,039,859)	(33,550,980)	(33,445,980)	(43,484,582)	-	-
Tsfr To Education, Dept of	(412,845,055)	(368,862,515)	(368,319,515)	(328,150,176)	(312,326,081)	-
Tsfr To Comm Coll/Wkfrc Dev	(7,058,962)	(9,380,970)	(9,380,970)	(10,694,235)	-	-
Tsfr To Or Health & Science U	-	-	-	(6,669,787)	-	-
Tsfr To Agriculture, Dept of	(17,954)	-	-	-	-	-
Tsfr To Forestry, Dept of	(2,419,050)	(5,404,440)	(5,404,440)	(2,524,885)	(8,571,657)	-
Tsfr To Parks and Rec Dept	-	-	-	(912,495)	(912,495)	-
Tsfr To Water Resources Dept	(583,833)	(573,172)	(573,172)	(3,404,416)	(4,440,425)	-
Tsfr To Transportation, Dept	(71,927,819)	(93,841,992)	(93,754,992)	(114,855,749)	(113,702,171)	-
Tsfr To Housing and Com Svcs	(10,248,981)	(9,411,695)	(9,411,695)	(11,937,489)	(11,918,189)	-
Total Lottery Funds	\$1,885,132	\$11,508,913	\$7,138,870	\$74,465,068	\$9,903,116	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-096-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Lottery Funds						
Interest Income	530,569	984,890	1,033,934	15,102,925	12,243,485	-
Transfer In - Intrafund	194,335,676	191,724,965	190,569,114	205,157,652	196,797,067	-
Transfer Out - Intrafund	(446,417)	(738,668)	(775,451)	(11,327,194)	(9,182,614)	-
Tsfr To HECC	-	-	-	-	(3,060,871)	-
Tsfr To Student Access Comm	(148,806)	(246,222)	(258,484)	(3,775,731)	-	-
Tsfr To Education, Dept of	(182,239,000)	-	-	-	-	-
Total Lottery Funds	\$12,032,022	\$191,724,965	\$190,569,113	\$205,157,652	\$196,797,067	-
Other Funds						
Interest Income	3,241,818	-	-	-	-	-
Total Other Funds	\$3,241,818	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-097-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Lottery Funds						
Interest Income	3,111	-	-	-	-	-
Transfer In - Intrafund	446,417	738,668	775,451	11,327,194	9,182,614	-
Tsfr To Education, Dept of	(4,440,822)	(428,111)	(428,111)	(658,860)	(705,050)	-
Total Lottery Funds	(\$3,991,294)	\$310,557	\$347,340	\$10,668,334	\$8,477,564	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700
Cross Reference Number: 10700-098-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Lottery Funds						
Interest Income	140	-	-	-	-	-
Transfer In - Intrafund	161,946,397	158,187,471	157,224,261	170,964,710	162,414,223	-
Tsfr To Parks and Rec Dept	(80,973,199)	(79,093,735)	(78,612,130)	(85,482,354)	(81,207,111)	-
Tsfr To Watershd Enhance Bd	(80,973,198)	(79,093,736)	(78,612,131)	(85,482,355)	(81,207,112)	-
Total Lottery Funds	\$140	-	-	\$1	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-099-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Lottery Funds						
Interest Income	21,972	30	30	-	-	-
Transfer In - Intrafund	11,794,665	12,477,404	12,398,404	20,330,821	18,808,119	-
Transfer from Agy-Res Equity	-	2,222	2,222	-	-	-
Total Lottery Funds	\$11,816,637	\$12,479,656	\$12,400,656	\$20,330,821	\$18,808,119	-
Other Funds						
Admin and Service Charges	5,295,456	13,745,954	13,745,954	12,296,714	12,296,714	-
Dedicated Fund Oblig Bonds	-	-	9,033,609	-	-	-
Revenue Bonds	18,195,855	-	-	-	-	-
Cert of Participation	-	27,100,007	27,100,007	-	-	-
Interest Income	45,482	-	-	-	-	-
Sales Income	4,853,729	-	-	-	-	-
Other Revenues	12,080,004	400,000	400,000	400,000	400,000	-
Transfer In - Intrafund	110	-	-	-	-	-
Transfer Out - Intrafund	(115,120)	-	-	-	-	-
Tsfr To OR Business Development	(1,178,663)	(6,361,675)	(6,361,675)	(1,598,550)	(1,598,550)	-
Tsfr To Judicial Dept	(2,324,212)	(2,392,804)	(2,392,804)	(2,368,040)	(2,368,040)	-
Tsfr To Govt Ethics Comm	(770,199)	(1,300,000)	(1,300,000)	-	-	-
Tsfr To Police, Dept of State	-	(3,341,813)	(3,341,813)	(3,516,526)	(3,516,526)	-
Tsfr To State Library	(5,335,191)	(5,349,662)	(5,349,662)	(5,213,598)	(5,199,357)	-
Total Other Funds	\$30,747,251	\$22,500,007	\$31,533,616	-	\$14,241	-
Federal Funds						
Federal Funds	33,576,913	-	-	-	-	-
Tsfr From Energy, Dept of	941,357	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700
Cross Reference Number: 10700-099-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Federal Funds						
Tsfr To Education, Dept of	(33,576,913)	-	-	-	-	-
Total Federal Funds	\$941,357	-	-	-	-	-
Nonlimited Other Funds						
Refunding Bonds	2,862,769	-	-	-	-	-
Interest Income	1,534,965	-	-	-	-	-
Transfer In Other	170,601	-	-	-	-	-
Tsfr From OR Business Development	187,225	-	-	-	-	-
Tsfr From OR University System	1,960,965	-	-	-	-	-
Tsfr From Transportation, Dept	587,150	-	-	-	-	-
Tsfr From Housing and Com Svcs	93,612	-	-	-	-	-
Tsfr To OR Business Development	(27,007)	-	-	-	-	-
Total Nonlimited Other Funds	\$7,370,280	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

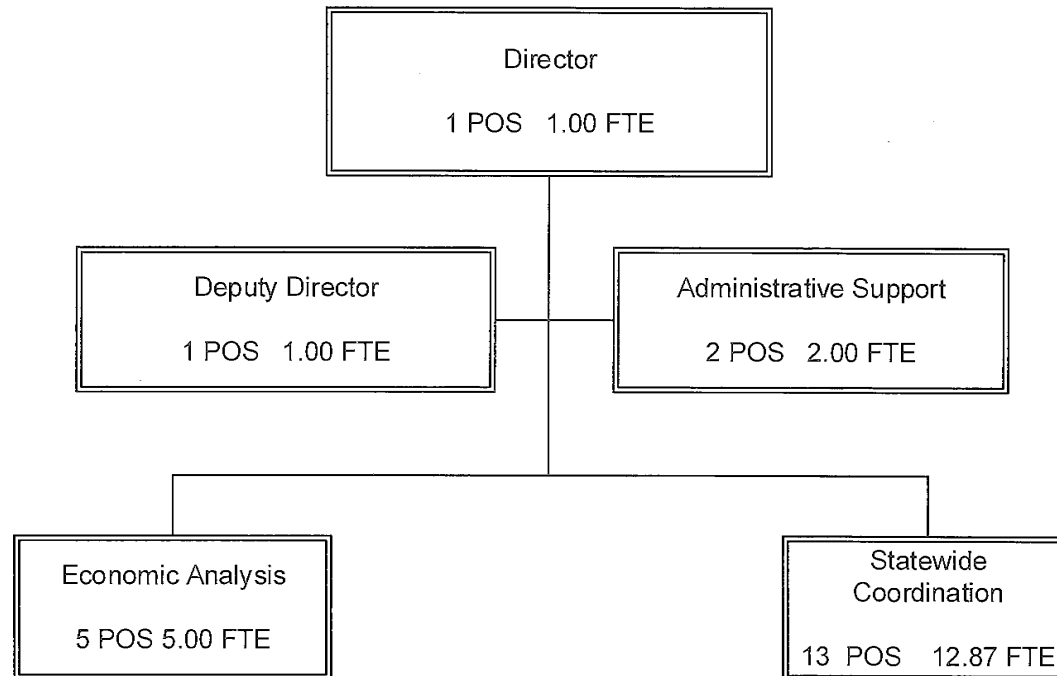
Agency Number: 10700

Cross Reference Number: 10700-189-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Nonlimited Other Funds						
Transfer In - Intrafund	148,505	-	-	-	-	-
Total Nonlimited Other Funds	\$148,505	-	-	-	-	-

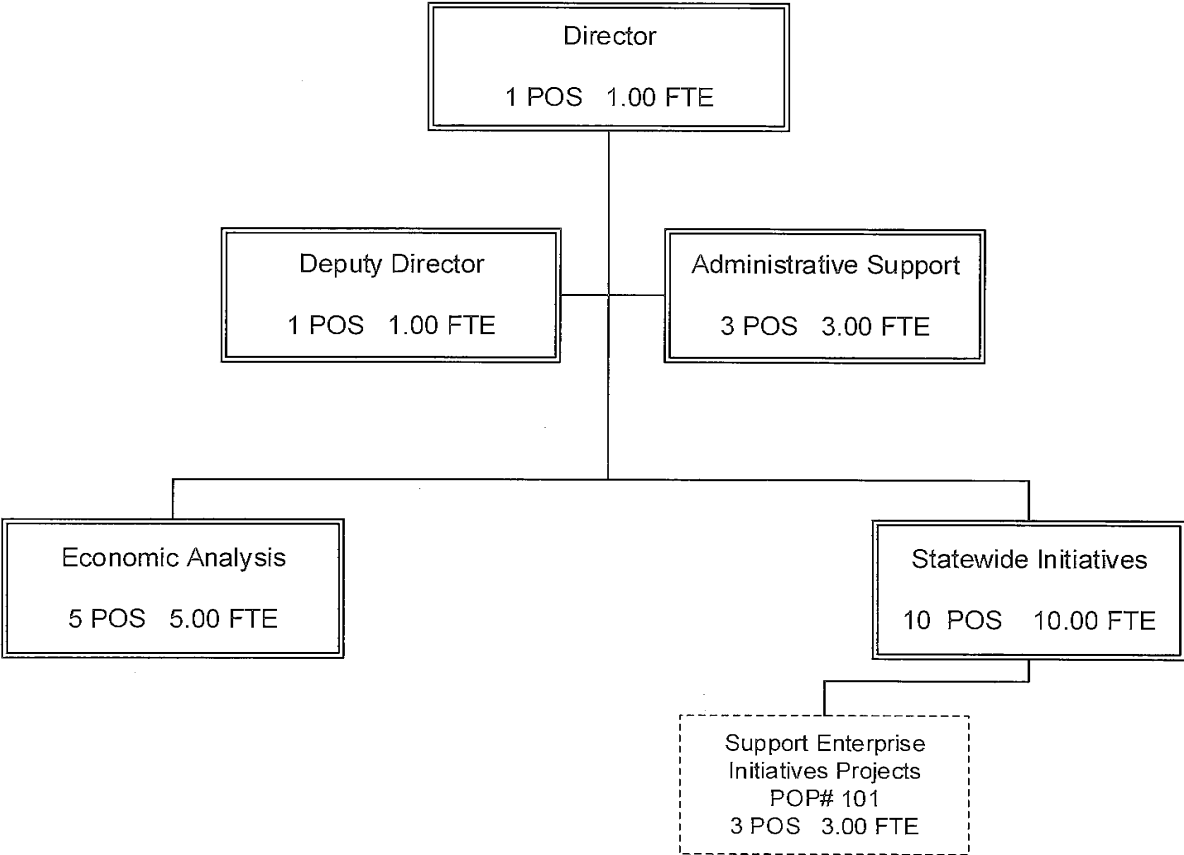
BUDGET NARRATIVE

Chief Operating Office
Organization Chart
2013-2015
22 POS 21.87 FTE



BUDGET NARRATIVE

Chief Operating Office
Organization Chart
2015-2017
23 POS 23.00 FTE



BUDGET NARRATIVE

CHIEF OPERATING OFFICE (COO)

Mission Statement and Statutory Authority:

ORS 184.305 to 184.351 and Chapters 283 and 291 establish the Department of Administrative Services (DAS) and authorize its general activities. Other chapters authorize specific programs.

The Department of Administrative Services (DAS) is the central administrative agency of Oregon state government and home to Oregon's Chief Operating Officer. DAS exists to effectively implement the policy and financial decisions made by the Governor and the Oregon Legislature.

The Office of the Chief Operating Officer (COO), a central leadership component of DAS, initiates statewide solutions through team leadership. The Office of the COO:

- Oversees and provides administrative guidance to DAS and to state agencies;
- Assists the Governor and Legislators in making decisions with timely and accurate information;
- Maintains a consistent management framework for agencies and holds agencies accountable for managing within the framework;
- Manages and coordinates projects involving multiple state agencies, and serves as a catalyst for innovation and improvement across all of state government.

The Chief Operating Officer reports directly to the Governor and works closely with the Governor and Chief of Staff to implement the Governor's direction for the Executive Branch of state government.

Division Plans:

Chief Operating Office plans link to the goals and strategies in the *DAS Strategic Plan* (see agency summary).

Program Unit Narratives:

The **Chief Operating Office** leads the Department of Administrative Services and provides statewide operations and policy leadership. The COO coordinates work teams and initiatives that cross jurisdictional and agency boundaries with a goal of achieving transformative, long-term change and developing an agile organization that is able to meet current and future challenges.

The COO convenes the Enterprise Leadership Team, consisting of agency directors from twenty state agencies and representatives of the four statewide elected officials, to identify and resolve operational issues across the enterprise of state government in order to support more efficient and effective operations.

The Chief Operating Office serves state agencies with the following functions:

Leadership of the Department of Administrative Services – Ensures the delivery of quality services to state agencies and the excellence, effectiveness and diversity of the Department's workforce.

Statewide Coordination – Coordinates implementation of enterprise initiatives; coordination of communication and public affairs; and coordination of statewide legislative activity.

BUDGET NARRATIVE

Office of Economic Analysis (OEA) - Provides the state's economic, demographic and revenue forecast each quarter and the criminal justice population forecasts twice a year. OEA is also responsible for the Highway Cost Allocation Study, which allocates the costs of

constructing and maintaining the state highway system among different vehicle weights and classes.

Revenue Forecast Narrative:

A portion of the OEA program is funded through service charges to other agencies, based on a flat rate per full-time equivalent position. The Oregon Department of Transportation pays for the Highway Cost Allocation Study. A General Fund appropriation finances costs associated with prison population forecasting.

Program Justification and Link to 10-Year Outcome:

The COO plays a crucial role in developing statewide solutions and providing policy leadership to move the entire state towards achievement of 10-year plan outcomes. The COO brings together state agencies to develop long term strategic policies, statewide initiatives, performance management, communication and budget processes through the convening of the Enterprise Leadership Team. This shared leadership model creates a mechanism for governance and management of state government as an enterprise.

The COO directly contributes to the long-term improvement of government operations and public engagement strategies specifically through internal service delivery improvements at DAS and leadership of the Improving Government Steering Team.

2015-2021 Six-Year Plan Goals:

- Implement the 10-Year Plan for Oregon.
- Maintain effective, high-quality governance and oversight for state government operations.
- Improve alignment between Governor's Office and Agency Directors in support of implementation of policy direction.

2015-17 Two-Year Plan Strategies:

- Continue encouraging and utilizing a shared leadership model of decision making for addressing statewide operational issues through the work of the Enterprise Leadership Team and the Improving Government Steering Committee.
- Implement enterprise initiatives in support of Improving Government (currently scoping projects related to Human Resource process improvements, internal audit service delivery and provision of licensing services).
- Support statewide service delivery redesign initiatives.
- Develop a performance management framework for tracking accountability to the success metrics of the 10-Year Plan.
- Continue utilizing modern forecasting techniques to provide accurate economic analysis for policy-makers.

BUDGET NARRATIVE

2013-15 Accomplishments:

- Convened the Enterprise Leadership Team and the Improving Government Steering Committee to identify and resolve issues that impact state government operations.
- Completed a number of Improving Government projects to improve the operations of state government including:
 - ◊ Designed a new model to govern, invest in, and deploy information technology resources throughout state government;
 - ◊ Moved away from paper paystubs for state employees into an electronic format, saving agency time and resources;
 - ◊ Consolidated data storage and moved from tape-based archiving to a fully digital format in partnership with the State of Montana;
 - ◊ Developed and deployed an Enterprise Email system with nearly 9,000 users;
 - ◊ Aligned our facilities leasing strategy with current industry best practices to leverage the state's leasing power, decreasing costs for agencies;
 - ◊ and developed a business case to replace the state's outdated HR systems.
- Increased active involvement by multiple agencies in statewide improvement projects.

BUDGET NARRATIVE

Essential Packages:

Purpose: The essential packages present budget adjustments needed to bring the base budget to Current Service Level (CSL), the calculated cost of continuing legislatively approved programs into the 2015-2017 biennium.

How Achieved: See explanations under captions "Vacancy Factor and Non-PICS Personal Services", "Cost of Phased-in and Phased-out Programs and One-time Costs," "Inflation and Price List Adjustments" and "Technical Adjustments".

Staffing Impact: None

Revenue Sources: The revenue sources are the same as for the program unit as a whole, unless described differently within an individual package.

010 Non-PICS Personal Services / Vacancy Factor **Package Description**

Package 010 includes standard inflation of 3.00% on such non-PICS items as temporaries, overtime, shift differential, all other differentials, and unemployment compensation, including the OPE associated with them, such as Mass Transit, Vacancy Savings and Pension Obligation Bond Debt Service.

The total amount of this package is (\$30,699); (\$30,817) Other Funds Limited and \$118 General Fund.

021 Phase-in Programs & One-time Costs **Package Description**

This package restores Services &Supplies reduced in Pkg 101 from 2013-2015, HB 5002 that offset Personal Services costs, Project Managers.

The total amount of the phase-in package is \$358,285, Other Funds Limited.

022 Phase-out Programs & One-time Costs **Package Description**

Package 022 phases out costs attributed to the following packages from the 2013-2015 biennium. HB 5201, Special Projects, and HB 2620, State Economic & Community Development.

The total amount of this phase-out package is (\$900,000); (\$700,000) Other Funds Limited and (\$200,000) General Fund.

031 Standard Inflation & Price List Adjustments **Package Description**

This package is based on the standard 3.00% inflation factor for Services & Supplies and Capital Outlay items, except for State Government Service Charges, Facilities Rent, and Attorney General Charges, which are based on the 2015-2017 Price List of Goods and Services.

The total amount of this package is \$254,877; \$253,497 Other Funds Limited and \$1,380 General Fund.

BUDGET NARRATIVE

032 Above Standard Inflation Package Description

This package includes the amount above standard inflation from Package 031 for a limited set of factors set out in the budget instructions. DAS has obtained CFO analyst approval and provided detailed documentation of these exceptions.

The total amount of this package is \$1,935; \$1,887 Other Funds Limited and \$48 General Fund.

060 Technical Adjustments Package Description

This package is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts that do not fit into the other standard essential packages. Use of this package requires prior approval by the CFO analyst and SABRS manager.

Beginning in 2015-17 the 12 primary customer agencies of Enterprise Technology Services, including the Department of Administrative Services, will begin budgeting for these services in a manner consistent with other state agencies. The charges for ETS Data and Telecomm in ORBITS account 4225 will be transferred to account 4200, Telecommunications, and account 4250, Data Processing. This transfer of budget amounts is a net-zero action that is offset by an equal transfer from account 4225, State Government Service Charges, from where these agencies had been required to budget these charges in the past.

The total amount of this package is \$0.

BUDGET NARRATIVE

Policy Option Package #101: Support Enterprise Initiatives Projects **(APPROVED)**

Companion Package: None

Purpose: This package will enable the Chief Operating Office to develop, plan and implement Enterprise Initiatives to improve state government operations.

In collaboration with the Enterprise Leadership Team (ELT), the Chief Operating Office assigns project managers to coordinate large scale enterprise business projects. Currently the Office is staffed with a Principle Executive Manager F leading the statewide initiatives team, with two Operations and Policy Analyst 4 positions, two permanent Project Manager 1 positions, two limited duration Project Manager 1 positions, and a limited duration Policy and Budget Analyst. This team currently manages large projects including facilities leasing improvements, IT Governance implementation, payroll consolidation, procurement improvements and supports the 10 Year Plan for Oregon. In addition it provides staffing to the Improving Government Steering Committee and any associated operational improvement projects. While agency staff actively participate in the projects, having dedicated high skilled technical staff is critical to having a consistent approach to these Enterprise Initiatives.

In the 2015-2017 biennium, Enterprise Initiatives are expected to continue to increase in response to the demands for improvements in state government operations from the Enterprise Leadership Team, the Governor and the Legislature. In order to successfully deliver these projects within the 2015-17 biennium current dedicated project management resources need to be made permanent and maintained.

How Achieved: Staffing for Enterprise Initiatives requires high-level implementation experience, and deep program research and analysis skills. It also requires project coordination skills. A combination of entry-level Project Manager 1 and Policy and Budget Analyst positions provides the two skill-sets. Having two Operations and Policy Analyst positions also helps create a career ladder to foster development of talented project managers. This package request is to establish two Project Managers and one Policy and Budget Analyst positions to the Chief Operating Office. All three positions are currently in the 2013-15 budget as Limited Duration.

Staffing Impact:

Establish two permanent, full-time, Project Manager 1, UA C0854 AA, SR 26 (2.00 FTE)

Establish one permanent, full-time, Policy and Budget Analyst, MMN X1143 AA, SR 35 (1.00 FTE)

Revenue Source:

\$600,975 - Other Funds Limited, Admin & Service Charges

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	118	-	-	-	-	-	118
Total Revenues	\$118	-	-	-	-	-	\$118
Personal Services							
Pension Obligation Bond	77	-	956	-	-	-	1,033
Mass Transit Tax	41	-	(699)	-	-	-	(658)
Vacancy Savings	-	-	(31,074)	-	-	-	(31,074)
Total Personal Services	\$118	-	(\$30,817)	-	-	-	(\$30,699)
Total Expenditures							
Total Expenditures	118	-	(30,817)	-	-	-	(30,699)
Total Expenditures	\$118	-	(\$30,817)	-	-	-	(\$30,699)
Ending Balance							
Ending Balance	-	-	30,817	-	-	-	30,817
Total Ending Balance	-	-	\$30,817	-	-	-	\$30,817

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 021 - Phase-in

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	2,939	-	-	-	2,939
Employee Training	-	-	715	-	-	-	715
Office Expenses	-	-	2,012	-	-	-	2,012
Telecommunications	-	-	2,423	-	-	-	2,423
Data Processing	-	-	80,920	-	-	-	80,920
Publicity and Publications	-	-	1,083	-	-	-	1,083
Professional Services	-	-	9,951	-	-	-	9,951
Attorney General	-	-	75,980	-	-	-	75,980
Dues and Subscriptions	-	-	267	-	-	-	267
Other Services and Supplies	-	-	132,328	-	-	-	132,328
Expendable Prop 250 - 5000	-	-	39,107	-	-	-	39,107
IT Expendable Property	-	-	10,560	-	-	-	10,560
Total Services & Supplies	-	-	\$358,285	-	-	-	\$358,285
Total Expenditures							
Total Expenditures	-	-	358,285	-	-	-	358,285
Total Expenditures	-	-	\$358,285	-	-	-	\$358,285
Ending Balance							
Ending Balance	-	-	(358,285)	-	-	-	(358,285)
Total Ending Balance	-	-	(\$358,285)	-	-	-	(\$358,285)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(200,000)	-	-	-	-	-	(200,000)
Total Revenues	(\$200,000)	-	-	-	-	-	(\$200,000)
Services & Supplies							
Professional Services	(200,000)	-	-	-	-	-	(200,000)
IT Professional Services	-	-	(700,000)	-	-	-	(700,000)
Total Services & Supplies	(\$200,000)	-	(\$700,000)	-	-	-	(\$900,000)
Total Expenditures							
Total Expenditures	(200,000)	-	(700,000)	-	-	-	(900,000)
Total Expenditures	(\$200,000)	-	(\$700,000)	-	-	-	(\$900,000)
Ending Balance							
Ending Balance	-	-	700,000	-	-	-	700,000
Total Ending Balance	-	-	\$700,000	-	-	-	\$700,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,380	-	-	-	-	-	1,380
Total Revenues	\$1,380	-	-	-	-	-	\$1,380
Services & Supplies							
Instate Travel	30	-	565	-	-	-	595
Out of State Travel	11	-	-	-	-	-	11
Employee Training	56	-	1,421	-	-	-	1,477
Office Expenses	70	-	1,751	-	-	-	1,821
Telecommunications	64	-	1,277	-	-	-	1,341
State Gov. Service Charges	-	-	197,828	-	-	-	197,828
Data Processing	40	-	4,478	-	-	-	4,518
Publicity and Publications	94	-	693	-	-	-	787
Professional Services	479	-	18,870	-	-	-	19,349
Attorney General	-	-	14,599	-	-	-	14,599
Employee Recruitment and Develop	20	-	3	-	-	-	23
Dues and Subscriptions	43	-	609	-	-	-	652
Facilities Rental and Taxes	299	-	5,418	-	-	-	5,717
Other Services and Supplies	51	-	5,969	-	-	-	6,020
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	123	-	16	-	-	-	139
Total Services & Supplies	\$1,380	-	\$253,497	-	-	-	\$254,877

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	1,380	-	253,497	-	-	-	254,877
Total Expenditures	\$1,380	-	\$253,497	-	-	-	\$254,877
Ending Balance							
Ending Balance	-	-	(253,497)	-	-	-	(253,497)
Total Ending Balance	-	-	(\$253,497)	-	-	-	(\$253,497)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	48	-	-	-	-	-	48
Total Revenues	\$48	-	-	-	-	-	\$48
Services & Supplies							
Professional Services	48	-	1,887	-	-	-	1,935
Total Services & Supplies	\$48	-	\$1,887	-	-	-	\$1,935
Total Expenditures							
Total Expenditures	48	-	1,887	-	-	-	1,935
Total Expenditures	\$48	-	\$1,887	-	-	-	\$1,935
Ending Balance							
Ending Balance	-	-	(1,887)	-	-	-	(1,887)
Total Ending Balance	-	-	(\$1,887)	-	-	-	(\$1,887)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Telecommunications	-	-	22,779	-	-	-	22,779
State Gov. Service Charges	-	-	(489,210)	-	-	-	(489,210)
Data Processing	-	-	466,431	-	-	-	466,431
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 101 - Support Enterprise Initiatives Projects

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	600,975	-	-	-	600,975
Total Revenues	-	-	\$600,975	-	-	-	\$600,975
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	350,616	-	-	-	350,616
Empl. Rel. Bd. Assessments	-	-	132	-	-	-	132
Public Employees' Retire Cont	-	-	55,362	-	-	-	55,362
Social Security Taxes	-	-	26,821	-	-	-	26,821
Worker's Comp. Assess. (WCD)	-	-	207	-	-	-	207
Mass Transit Tax	-	-	2,104	-	-	-	2,104
Flexible Benefits	-	-	91,584	-	-	-	91,584
Total Personal Services	-	-	\$526,826	-	-	-	\$526,826
Services & Supplies							
Instate Travel	-	-	1,243	-	-	-	1,243
Employee Training	-	-	6,348	-	-	-	6,348
Office Expenses	-	-	5,530	-	-	-	5,530
Telecommunications	-	-	4,608	-	-	-	4,608
Data Processing	-	-	1,450	-	-	-	1,450
Publicity and Publications	-	-	922	-	-	-	922
Professional Services	-	-	46,388	-	-	-	46,388
Employee Recruitment and Develop	-	-	820	-	-	-	820
Dues and Subscriptions	-	-	900	-	-	-	900
Other Services and Supplies	-	-	1,024	-	-	-	1,024

Agency Request
2015-17 Biennium

Governor's Budget
Page _____

Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 101 - Support Enterprise Initiatives Projects

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	4,916	-	-	-	4,916
Total Services & Supplies	-	-	\$74,149	-	-	-	\$74,149
Total Expenditures							
Total Expenditures	-	-	600,975	-	-	-	600,975
Total Expenditures	-	-	\$600,975	-	-	-	\$600,975
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							3
Total Positions	-	-	-	-	-	-	3
Total FTE							
Total FTE							3.00
Total FTE	-	-	-	-	-	-	3.00

BUDGET NARRATIVE

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12/22/14 REPORT NO.: PPDFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:030-00-00 Chief Operating Office

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE
 PROD FILE

2015-17
 PICS SYSTEM: BUDGET PREPARATION

PACKAGE: 101 - Support Enterprise Initiatives

POSITION		POS	FTE	MOS	STEP	RATE	GF	OF	FF	LF	AF
NUMBER	CLASS COMP	CNT					SAL/OPE	SAL/OPE	SAL/OPE	SAL/OPE	SAL/OPE
3008543	UA C0854 AA PROJECT MANAGER 1	1	1.00	24.00	02	3,973.00		95,352 52,991			95,352 52,991
3008544	UA C0854 AA PROJECT MANAGER 1	1	1.00	24.00	02	3,973.00		95,352 52,991			95,352 52,991
3011431	MMN X1143 AA POLICY AND BUDGET ANALYST	1	1.00	24.00	02	6,663.00		159,912 68,124			159,912 68,124
TOTAL PICS SALARY								350,616			350,616
TOTAL PICS OPE								174,106			174,106
TOTAL PICS PERSONAL SERVICES =		3	3.00	72.00				524,722			524,722

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-030-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Charges for Services	1,299	467,207	817,207	467,207	467,207	-
Admin and Service Charges	1,945,820	5,117,307	6,617,307	11,148,085	7,779,761	-
Interest Income	7,642	-	-	-	-	-
Other Revenues	388,088	-	-	-	-	-
Transfer In - Intrafund	1,681,604	513,876	513,876	536,741	536,741	-
Transfer In Other	-	-	350,000	-	-	-
Transfer Out - Intrafund	(254,168)	(232,408)	(232,408)	(207,132)	(207,132)	-
Tsfr To Governor, Office of the	(212,708)	(330,000)	(330,000)	(330,000)	(330,000)	-
Total Other Funds	\$3,557,577	\$5,535,982	\$7,735,982	\$11,614,901	\$8,246,577	-

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF OPERATING OFFICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Beginning Balance	Source							
	LF - L	4400	0025 / 0030	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		2,850,648	2,192,565	516,033	938,351	-
OF - DS	3430		-	-	-	-	-	
GF	8800		-	-	-	-	-	
General Fund Appropriation	GF	8000	0050	62,778	472,633	279,942	279,942	-
	GF DS	8030		-	-	-	-	-
Non-Business Lic & Fees	OF - L	3400	0210	-	-	-	-	-
Central Service Charges	OF - L	3400	0405	-	-	-	-	-
	GF	8800		-	-	-	-	-
Charges for Services	OF - NL	3200	0410	-	-	-	-	-
	OF - L	3400		1,299	817,207	467,207	467,207	-
Admin and Service Charges	OF - N L	3200	0415	-	-	-	-	-
	OF - L	3400		1,945,820	6,617,307	11,148,085	7,779,761	-
	OF - DS	3430		-	-	-	-	-
Fines & Forfeitures	OF - L	3400	0505	-	-	-	-	-
Rents & Royalties	OF - L	3400	0510	-	-	-	-	-
GF Obligation Bonds	OF - CC	3020	0555	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Dedicated Fund Obligation Bonds	OF - L	3400	0560	-	-	-	-	-
Lottery Bonds	OF - L	3400	0565	-	-	-	-	-
Revenue Bonds	OF - NL - DS	3230	0570	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF OPERATING OFFICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Refunding Bonds	OF - NL - DS	3230	0575	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Certificate of Participation	OF - CC	3020	0580	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Interest Income	LF - L	4400	0605	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		7,642	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Sales Income	OF - NL	3200	0705	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Cost of Goods Sold	OF - L	3400	0760	-	-	-	-	-
Loan Repayments	OF - L	3400	0925	-	-	-	-	-
Other Revenues	OF - CI	3010	0975	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - L	3400		388,088	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Federal Funds	FF - DS	6230	0995	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Transfer IN - Intrafund	LF - L	4400	1010	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF OPERATING OFFICE		Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
							Agency Request	Governor's Recommended	Legislatively Adopted
		OF - L	3400		1,681,604	513,876	536,741	536,741	-
		OF - DS	3430		-	-	-	-	-
Tsfr From Agy-Res Equity		LF - L	4400	1030	-	-	-	-	-
Tsfr IN - Other		OF - L	3400	1050		350,000		-	-
		OF - DS	3430						
		OF - NL - DS	3230						
Tsfr from Governor's Office		OF - L	3400	1121	-			-	-
Tsfr from OR Business Development		OF - NL - DS	3230	1123				-	-
Tsfr from Dept of Revenue		OF - L	3400	1150	-	-	-	-	-
Tsfr from Lottery Commission		LF - L	4400	1177	-	-	-	-	-
		LF - DS	4430		-	-	-	-	-
Tsfr from Judicial Department		OF - L	3400	1198	-	-	-	-	-
Tsfr from Dept. of Energy		FF - L	6400	1330				-	-
		OF - NL - DS	3230						
Tsfr from OYA		OF - DS	3430	1415				-	-
Tsfr from Student Access Comm		OF - L	3400	1575	-	-	-	-	-
Tsfr from OUS		OF - DS	3430	1580				-	-
		OF - NL - DS	3230					-	-
Tsfr from Education		OF - NL - DS	3230	1581				-	-
Tsfr from Comm Coll/Wkfrc Dev		OF - NL - DS	3230	1586				-	-
Tsfr from Forestry		OF - NL - DS	3230	1629				-	-
Tsfr from Parks & Rec		OF - NL - DS	3230	1634				-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF OPERATING OFFICE		Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
							Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr from Water Resources	OF - NL - DS	3230	1690					-	-
Tsfr from ODOT	OF - L	3400	1730					-	-
	OF - NL - DS	3230						-	-
Tsfr from OR Liquor Control Comm	OF - L	3400	1845	-	-	-	-	-	-
Tsfr from Public Utility Comm	OF - L	3400	1860	-	-	-	-	-	-
Tsfr from Housing & Comm Svcs	OF - NL - DS	3230	1914					-	-
Transfer OUT - Intrafund	LF - L	4400	2010	-	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-	-
	OF - CI	3010		-	-	-	-	-	-
	OF - CC	3020		-	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-	-
	OF - L	3400		(254,168)	(232,408)	(207,132)	(207,132)	-	-
	OF - DS	3430		-	-	-	-	-	-
Tsfr to Other	LF - L	4400	2050	-	-	-	-	-	-
Tsfr to General Fund	GF	8800	2060	-	-	-	-	-	-
Tsfr to Cities	OF - L	3400	2070	-	-	-	-	-	-
Tsfr to Counties	LF - L	4400	2080	-	-	-	-	-	-
	OF - L	3400		-	-	-	-	-	-
	FF - L	6400		-	-	-	-	-	-
Tsfr to Governor's Office	LF - L	4400	2121	-	-	-	-	-	-
	OF - L	3400		(212,708)	(330,000)	(330,000)	(330,000)	-	-
Tsfr to OR Business Development	LF - L	4400	2123	-	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-	-
	OF - NL - DS	3230						-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF OPERATING OFFICE		Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
							Agency Request	Governor's Recommended	Legislatively Adopted
		OF - L	3400		-	-	-	-	-
		OF - DS	3430		-	-	-	-	-
Tsfr to Dept of Justice		OF - L	3400	2137	-	-	-	-	-
Tsfr to Leg Fiscal Officer		OF - L	3400	2145	-	-	-	-	-
Tsfr to Judicial Dept		OF - L	3400	2198	-	-	-	-	-
Tsfr to Govt Ethics Comm		OF - L	3400	2199	-	-	-	-	-
Tsfr to State Police		OF - L	3400	2257	-	-	-	-	-
Tsfr to Veteran's Affairs		LF - DS	4430	2274	-	-	-	-	-
Tsfr to Dept of Energy		LF - DS	4430	2330	-	-	-	-	-
Tsfr to Oregon Health Authority		LF - L	4400	2443	-	-	-	-	-
		OF - NL	3200		-	-	-	-	-
		OF - L	3400		-	-	-	-	-
		OF-DS	3430		-	-	-	-	-
Tsfr to Dept Post-Secondary Education		LF - L	4400	2523	-	-	-	-	-
		LF - DS	4430		-	-	-	-	-
		OF - L	3400		-	-	-	-	-
		OF-DS	3430		-	-	-	-	-
Tsfr to HECC		LF - L	4400	2525	-	-	-	-	-
		LF - DS	4430		-	-	-	-	-
		OF - L	3400		-	-	-	-	-
		OF-DS	3430		-	-	-	-	-
Tsfr to State Library		OF - L	3400	2543	-	-	-	-	-
Tsfr to Student Access Comm		LF - L	4400	2575	-	-	-	-	-
Tsfr to OR University System		OF - NL	3200	2580					

107BF07

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF OPERATING OFFICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	Source							
	OF - NL - DS	3230						
	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Dept of Education	LF - L	4400	2581	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	FF - L	6400						
Tsfr to Comm Coll/Wkfrc Dev	LF - DS	4430	2586	-	-	-	-	-
Tsfr to OR Health & Science Univ	OF - L	3400	2590	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
	OF - NL - DS	3230						
	LF - DS	4430						
Tsfr to Dept of Agriculture	LF - L	4400	2603					
Tsfr to Dept of Forestry	LF - L	4400	2629	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Parks and Rec	LF - L	4400	2634	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL - DS	3230						
Tsfr to Fish & Wildlife	LF - DS	4430	2635	-	-	-	-	-
Tsfr to Water Resources	LF - DS	4430	2690	-	-	-	-	-
Tsfr to Watershed Enhancement Board	LF - L	4400	2691	-	-	-	-	-
Tsfr to Dept of Transportation	LF - DS	4430	2730	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - NL - DS	3230						
Tsfr to Housing & Comm Svcs	LF - DS	4430	2914	-	-	-	-	-
	OF - NL - DS	3230						

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

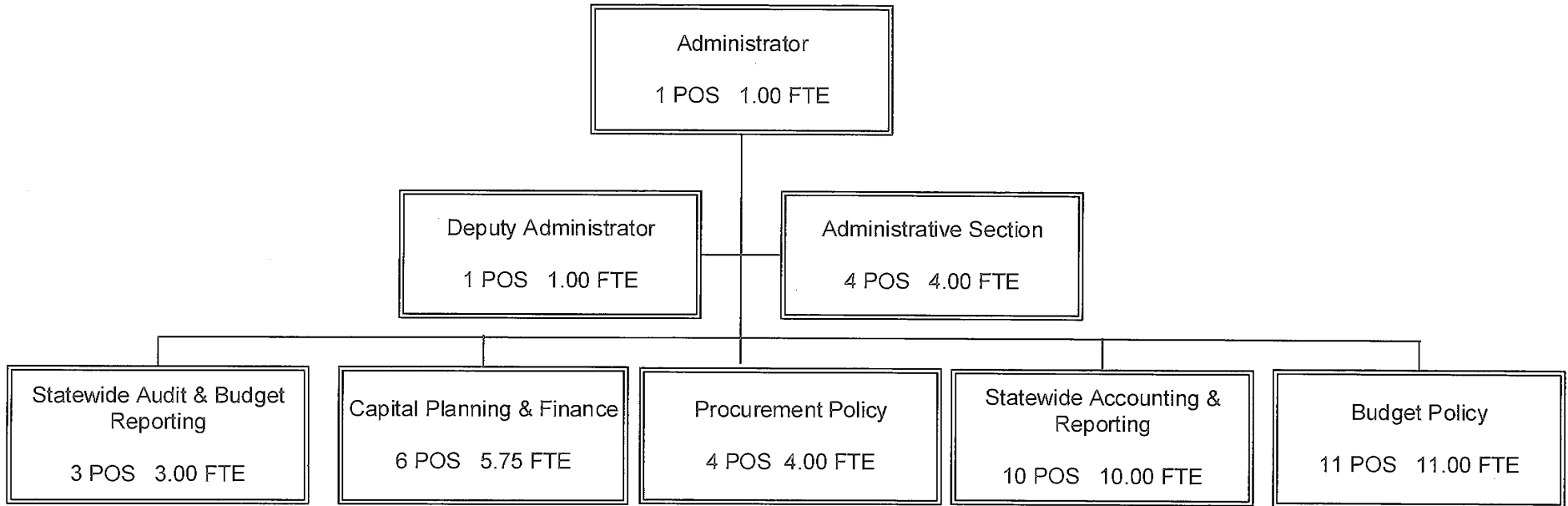
CHIEF OPERATING OFFICE		ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Fund				Agency Request	Governor's Recommended	Legislatively Adopted
General Fund	8000		62,778	472,633	279,942	279,942	-
General Fund Debt Service	8030		-	-	-	-	-
General Fund Revenue	8800		-	-	-	-	-
Lottery Funds Limited	4400		-	-	-	-	-
Lottery Funds Debt Service Limited	4430		-	-	-	-	-
Other Funds Cap Improvement	3010		-	-	-	-	-
Other Funds Cap Construction	3020		-	-	-	-	-
Other Funds Non-Limited	3200		-	-	-	-	-
Other Funds Non-Limited Debt Service	3230		-	-	-	-	-
Other Funds Limited	3400		6,408,225	9,928,547	12,130,934	9,184,928	-
Other Funds Debt Service Limited	3430		-	-	-	-	-
Federal Funds Debt Service Non-Limited	6230		-	-	-	-	-
Federal Funds Limited	6400		-	-	-	-	-
			6,471,003	10,401,180	12,410,876	9,464,870	-

BUDGET NARRATIVE

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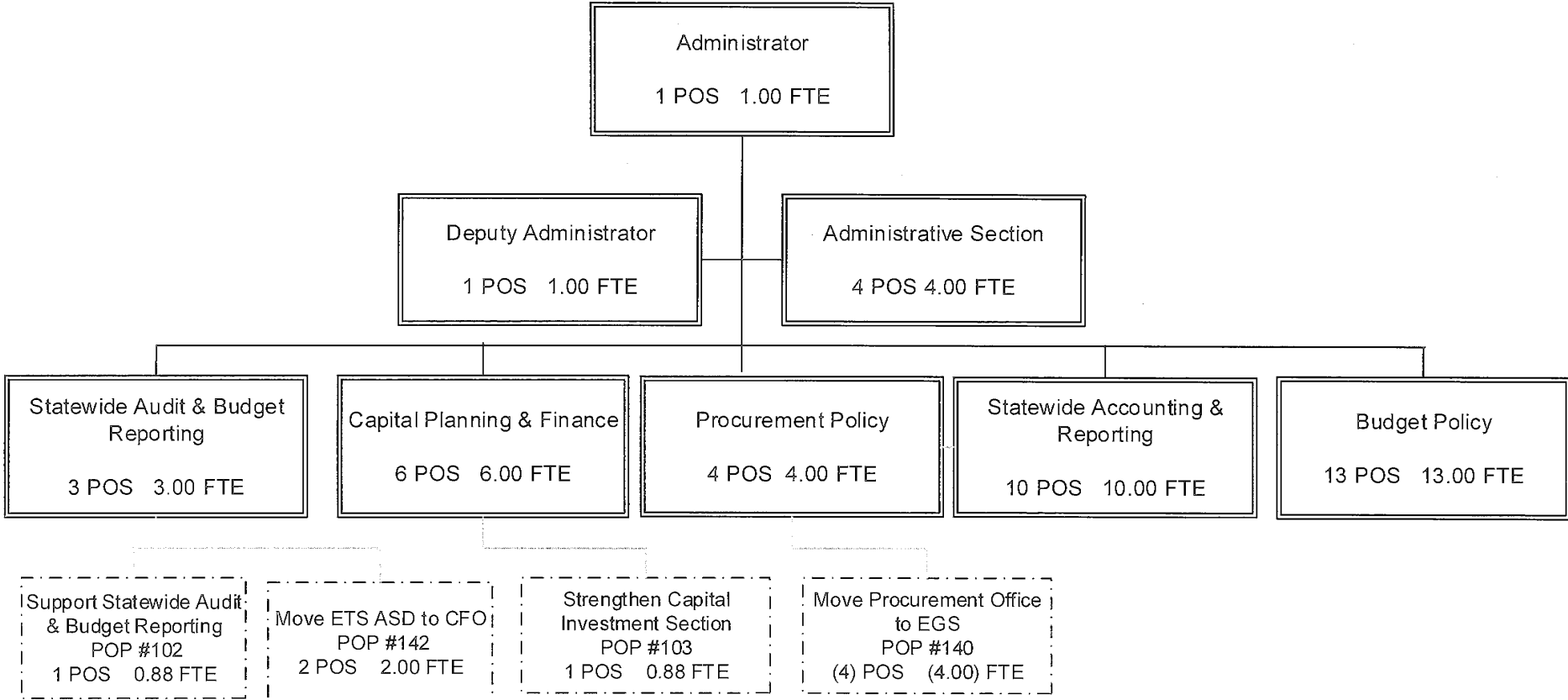
BUDGET NARRATIVE

**Chief Financial Office
Organization Chart
2013-2015
40 POS 39.75 FTE**



BUDGET NARRATIVE

**Chief Financial Office
Organization Chart
2015-2017
42 POS 41.76 FTE**



BUDGET NARRATIVE

CHIEF FINANCIAL OFFICE (CFO)

Statutory Authority:

ORS Chapters 270, 276, 279, 286, 291, 293

Program Unit Narratives:

The Chief Financial Office (CFO) is responsible for enterprise-wide fiscal policy leadership, compliance and statewide reporting. The CFO provides guidance, training and direction to ensure fiscal integrity and consistency across state agencies. The Office routinely represents the Governor with other elected officials, political subdivisions, other states and investment houses. Specific policy sections within the Office include Budget Policy, Capital Finance and Planning, Procurement Policy, Statewide Accounting and Reporting (SARS), and Statewide Audit and Budget Reporting (SABRS).

The Office accomplishes its mission by coordinating with agencies to develop standard reporting frameworks, identify emerging policy trends, describe common assumptions on statewide issues and analyze the impacts of policy decisions.

The Office prepares the biennial budget that the Governor gives to the Legislature every two years and also compiles the Combined Annual Financial Report (CAFR). The Office also maintains the state's central budget system, monitors agency spending for compliance with applicable budgetary laws and legislative intent, and works with agencies to resolve issues during the interim, including, where necessary, appearances before the Emergency Board.

The Office helps coordinate and budget for major capital construction projects, issuing Article XI-Q bonds, Tax Anticipation Notes (TANs) and Lottery Revenue Bonds to finance capital and infrastructure projects.

The Office also coordinates the statewide bonded debt process in cooperation with the Oregon State Treasury. The Office also provides policy leadership for statewide procurements and facilities planning.

The CFO serves its customers with the following centralized functions:

Budget Policy: This unit provides budget and program review and analysis for the state's multi-billion dollar budget. Analysts work with the Governor's Office to identify and conceptualize strategies for state government's fiscal policy direction. They act in an advisory capacity to the Governor, Legislature, Department Director, and Program Funding Teams in the development of agency budgets. They work with agencies' leadership teams and fiscal staff to ensure consistent application of budget policy and practice across state agencies.

The Budget Policy Unit instructs agencies on how to prepare budget requests. Analysts then make recommendations to reflect the Governor's priorities, balance the budget to tax and lottery revenues, and convey the Governor's decisions to agencies during the development of the Governor's budget. They help explain the Governor's budget proposals to the Legislature and others.

The Budget Policy Unit analyzes agency requests to the Emergency Board and work with agencies to resolve budget and management issues in the execution of their budgets.

Capital Finance and Planning (CFP): CFP is responsible for the administration of various statewide financing programs including Article XI-Q bonds (for state-owned real and personal property), Lottery Revenue Bonds, Tax Anticipation Notes, Seismic Rehabilitation Bonds, Pension Obligation Bonds, and others. The section also develops the state capital construction budget request. CFP assists agencies in preparing budgets for debt service, and, in cooperation with the Office

BUDGET NARRATIVE

of the State Treasurer, coordinates development of the biennial bill authorizing new debt.

CFP takes a leadership role in coordination and development of the Statewide Facilities Plan, including the four-year and six-year construction budgets. As a part of this effort, CFP provides administrative support to various statutory committees including the Capital Projects Advisory Board, the Capitol Planning Commission and the Public Lands Advisory Committee. CFP ensures that the statewide capital planning process considers current condition of facilities, future projected needs and funding options to meet state objectives. This involves planning and direction of a comprehensive capital utilization program that promotes and enables agencies to complete timely, cost-effective capital improvements, renovations, and new construction projects and achieve optimal utilization of owned and leased space.

Procurement Policy: This unit assists in the implementation of the Public Contracting Code and related procurement statutes and rules. It provides objective and accurate information for the wise use of state resources through procurement to the Governor, Legislature, and state agencies. The section also fulfills the duties of DAS under ORS 279.845, Products and Services of Individuals with Disabilities Law.

Statewide Accounting and Reporting Services: This unit is responsible for statewide year end closing coordination, preparing the Oregon CAFR, the Schedule of Expenditures of Federal Awards, statewide accounting policy and the Oregon Accounting Manual. Section staff provides agency consultation and guidance, federal fiscal compliance related to OMB A-87, OMB A-133 and CMIA as well as system security administration.

Statewide Budget and Reporting (SABR) Section: This section maintains the systems used to budget money and positions. This includes the system used to project the cost of future wage increases. The section also manages the allotment process used to release funds for agency spending.

2015-2021 Six-Year Plan Goals:

- Deliver timely and accurate information.
- Provide appropriate oversight and cost containment processes.
- Optimize performance.

2015-2017 Two-Year Plan Strategies:

The Office has planned the following actions to deliver timely and accurate information:

- Identify emerging policy trends and provide relevant data to policymakers.
- Respond to agency requests for information in a timely manner.
- Continue to use advisory groups for ways to improve the budget development process.

The division will take the following actions to provide appropriate oversight and cost containment processes:

- Coordinate with the Governor's Office to ensure that the Governor's budget strategies and priorities are communicated to agencies.
- Guide agency budget development by issuing formal budget instructions. Audit agency budget submittals to ensure that agencies have complied with the budget guidelines.
- Assist agencies with the technical aspects of developing their operating and capital budget requests.

BUDGET NARRATIVE

The division has planned the following actions to optimize performance:

- Provide fiscal advice within the context of long term objectives.
- Increase the integration of performance information into the budget development process.
- Increase integration with other statewide systems.

2013-15 Accomplishments:

Deliver timely and accurate information:

- During 2013-15, CFO staff worked with agencies and the Governor's Office to develop options for balancing the current biennial budget.
- CFO has continued working with state agencies to improve the budget development process. These improvements have included moving more processes from paper-based submittals to electronic transmissions.
- CFO has continued improvement of the statewide budget system. During the last two years, CFO staff has used the state budget system to enable policy-makers to look at agency programs based on outcome objectives, augmenting the existing view of agency programs based solely on agency structures.
- Received the *GFOA Certificate of Achievement for Excellence in Financial Accounting* for FY 2010 CAFR (19th consecutive year).
- Successfully implemented GASB Statement No. 54, *Fund Balance Reporting and Government Fund Type Definitions*.

Provide appropriate oversight and cost containment processes:

- During the past several biennia, CFO and LFO worked with agencies to plan for potential reductions in the state's revenue picture. The state's revenue picture has dominated conversations during the last several years. Based on the work of CFO and LFO staff, the Governor and Legislature have balanced the state budget providing greater long term stability for citizens served by state programs.

- CFO coordinated with the Governor's Office to ensure that the Governor's budget strategies and priorities were communicated to agencies.
- CFO developed the Governor's Recommended Budget for 2013-2015.

Optimize performance:

- During 2013-15, Governor's Policy Advisors, COO staff and CFO staff have jointly been responsible for implementing the Governor's vision of developing a 10 year plan for Oregon. This 10 year plan focuses the budget development process on achieving strategic objectives over the next decade, and uses that focus in developing shorter term budget proposals.

Trends:

Government leaders increasingly demand more and better information to help them make policy decisions. These needs include both better financial and performance information.

For financial information, the state budget system integrates better alignment between the budget and accounting systems. With this better alignment, the budget system is able to integrate accounting information into budget development, providing CFO and LFO analysts with more real-time information from which to make recommendations. Both CFO and LFO are developing new ways to use this information to provide better information to decision-makers.

The past several years have brought an increased emphasis on performance information and the results generated by public sector investments. Oregon's budget development process has responded to these demands by incorporating greater performance information into agency budgets. During 2013-15, CFO staff has worked with agencies to better align agency budget proposals with long term outcome objectives.

BUDGET NARRATIVE

Finally, as Oregon has moved to annual legislative sessions, there have been increasing demands for budget-related information. This has been true during the last two biennia with legislative sessions beginning during February of each year and multiple meetings of an Interim Joint Committee on Ways and Means. More frequent meetings of the Legislature have helped decision-makers stay in step with rapidly changing situations, and allow for more deliberation on important public policy issues. While both of these are important benefits, CFO and LFO need to adjust their business models to ensure that analysts have sufficient time to fully understand agency operations and emerging policy issues.

Revenue Sources:

The Office receives funding mostly through an assessment to state agencies. The service charge is based on both approved full-time equivalent (FTE) positions and budget amounts. There is a minimum charge per agency. The Capital Financing and Planning section is partially supported by fees from the sale of Article XI-Q bonds. Expected revenue plus the ending balance from the current biennium cover the costs of the proposed program level for the division.

BUDGET NARRATIVE

Essential Packages:

Purpose: The essential packages present budget adjustments needed to bring the base budget to Current Service Level (CSL), the calculated cost of continuing legislatively approved programs into the 2015-2017 biennium.

How Achieved: See explanations under captions "Vacancy Factor and Non-PICS Personal Services", "Cost of Phased-in and Phased-out Programs and One-time Costs," "Inflation and Price List Adjustments" and "Technical Adjustments".

Staffing Impact: None

Revenue Sources: The revenue sources are the same as for the program unit as a whole, unless described differently within an individual package.

010 Non-PICS Personal Services / Vacancy Factor Package Description

Package 010 includes standard inflation of 3.0% on such non-PICS items as temporaries, overtime, shift differential, all other differentials, and unemployment compensation, including the OPE associated with them, such as Mass Transit, Vacancy Savings and Pension Obligation Bond Debt Service.

The total amount of this package is \$64,878, Other Funds Limited.

022 Phase-out Programs & One-time Costs Package Description

Package 022 phases out costs attributed to the following packages from the 2013-2015 biennium. HB 5002 Professional Services in Pkg 117; Capital Planning, and HB 5002 Professional Services as approved in Pkg 102; TRIREGA

The total amount of these phase-out packages is (\$2,567,986) Other Funds Limited.

031 Standard Inflation & Price List Adjustments Package Description

This package is based on the standard 3.00% inflation factor for Services & Supplies and Capital Outlay items, except for State Government Service Charges, Facilities Rent, and Attorney General Charges, which are based on the 2015-2017 Price List of Goods and Services.

The total amount of this package is \$1,213,468, Other Funds Limited.

032 Above Standard Inflation Package Description

This package includes the amount above standard inflation from Package 031 for a limited set of factors set out in the budget instructions. DAS has obtained CFO analyst approval and provided detailed documentation of these exceptions.

The total amount of this package is \$1,004, Other Funds Limited.

BUDGET NARRATIVE

060 Technical Adjustments Package Description

This package is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts that do not fit into the other standard essential packages. Use of this package requires prior approval by the CFO analyst and SABRS manager.

Beginning in 2015-17 the 12 primary customer agencies of Enterprise Technology Services, including the Department of Administrative Services, will begin budgeting for these services in a manner consistent with other state agencies. The charges for ETS Data and Telecomm in ORBITS account 4225 will be transferred to account 4200, Telecommunications, and account 4250, Data Processing. This transfer of budget amounts is a net-zero action that is offset by an equal transfer from account 4225, State Government Service Charges, from where these agencies had been required to budget these charges in the past.

The total amount of this package is \$0.

BUDGET NARRATIVE

Policy Option Package #102: Support Statewide Audit and Budget Reporting (REDUCED/APPROVED)

Purpose: Over the past six years, the Chief Financial Office (CFO) has worked with the Legislative Fiscal Office (LFO) and state agencies to streamline the budget development process. These efforts included staging the budget development process to eliminate concurrent peak workload times for agencies, eliminating process steps that were redundant and using the better functionality of the Oregon Budget Information Tracking System (ORBITS) to eliminate manual tracking processes. These changes allowed agencies to use less overtime, and provide a better product for decision-makers.

In anticipation of the streamlining efforts, the Chief Financial Office eliminated two positions from the Statewide Audit and Budget Reporting Section (SABRS) as part of the 2011-13 budget development process. These two positions were part of the team that audit agency budget information to ensure the budget practices established by the CFO and LFO are followed by agency budget staff and the budget information is reliable and accurate.

After three years of operating with the reduced staffing level, the CFO has recognized the staffing reductions in the SABRS unit were too deep. This package would restore one of the two positions that were cut in 2011-13 to provide enough staff to adequately review and audit the state's budget information, ensuring accurate information for the CFO and LFO.

How Achieved: Establish one Policy and Budget Analyst position to the Statewide Audit Budget and Reporting Section to address workload demand.

Staffing Impact:

Establish one permanent, full-time, Policy and Budget Analyst, MMN X1143 AA, SR 35 (0.88 FTE)

Revenue Source:

\$223,911 – Other Funds Limited, Admin & Service Charges

BUDGET NARRATIVE

Policy Option Package #103: Strengthen Capital Investment Section (REDUCED/APPROVED)

Companion Package: None

Purpose: This package will enable the Capital Investment Section to maintain all necessary compliance functions and meet the increasing demands of agencies and policymakers. Over the last several biennia the capital investment workload has been steadily increasing with growth in outstanding debt. This growth is caused by an increase in both the number of projects and the dollar value of those projects.

During this same time, the addition of new responsibilities has further taxed existing staff. The new responsibilities include Water Resources Article XI-I (1) bonds, increased activity for Higher Education related to Article XI-F constitutional issues, and the issuance of Seismic Bonds. In some periods, it will be impossible to stage bond sales without overlap. Without adding additional assistance, the Capital Investment Section may not have the capacity to perform all of the necessary functions. Furthermore, unplanned events, such as IRS audits, have contributed to backlogs that could lead to compliance concerns if left unaddressed.

How Achieved: Establish one permanent position to the Capital Investment Section to address workload increases that have occurred over the last several biennia.

Staffing Impact:

Establish one permanent, full-time, Policy and Budget Analyst, MMN X1143 AA, SR 35 (0.88 FTE)

Revenue Source:

\$219,051 – Other Funds Limited, Admin & Service Charges

BUDGET NARRATIVE

Policy Option Package #104: Capital Facility Planning **(APPROVED)**

Purpose: This package will provide a critical component to more effectively perform capital planning and to evaluate performance against agreed upon standards. The assessments included within this package will allow the state to project future capital needs, such as replacement of major components including roofs, HVAC systems, etc. so that such costs can be properly included in cost-recovery models. Development of benchmarks and analytics will enable management and policymakers to evaluate performance of operations and maintenance functions compared to industry standards, and better ascertain appropriate funding levels.

We expect agencies to achieve cost savings and program efficiencies over time through operational efficiencies and effective planning. For example, software and analytics will provide tools to optimize space utilization and reduce leasing costs through analysis of market data and planned migration to the most cost-effective options.

How Achieved: During the 2013-15 biennium, the Legislature authorized the Chief Financial Office (CFO) to begin developing a long range facility plan for the State of Oregon. The Legislature established two positions within the CFO and approved sufficient funding to set up the initial data systems and begin the process of evaluating state-owned buildings to project life cycle needs. During the current biennium, the CFO has used these resources to establish the underlying data requirements, build the data analysis tools and begin the process of assessing the status of state owned facilities. The CFO hired enough professional services to do a high level assessment of facilities owned by DAS, the Oregon Youth Authority and the Oregon Liquor Control Commission.

The CFO is requesting the continuation of these resources in 2015-17 to extend these facility assessments to other state-owned facilities and significant state leased space. Although initial assessments were made for DAS, the CFO would like to make the assessments available enterprise-wide for agencies that would benefit from their integration into agency facility management systems. This information will provide better tools to enhance real estate management, space management, facility maintenance, and energy management. This investment will increase the operational, financial, and environmental performance allowing the state to monitor and integrate tasks such as the rehabilitation of facilities or replacement of major components.

Contract assistance would be provided to agency staff in making initial condition assessments of facility components. These contractors would then provide training to agency staff in assessment techniques so that ongoing work will be performed by agency personnel.

Staffing Impact:

None

Revenue Source:

\$2,000,000 – Other Funds Limited, Admin & Service Charges

BUDGET NARRATIVE

Policy Option Package #140: Move Procurement Office to Enterprise Goods & Services (APPROVED)

Companion Package: None

Purpose:

The purpose of the package is to realign personnel within the Department of Administrative Services (DAS) in order to gain operational efficiencies.

How Achieved:

This package transfers the Procurement Policy Office that includes four permanent full-time positions (4.00 FTE) and associate Services and Supplies from Chief Financial Office to the Enterprise Goods and Services Procurement. This transfer will recombine the two components of the Procurement Program into a single comprehensive unit.

Staffing Impact:

Add one permanent, full-time, State Procurement Analyst (MMN X0770 IA), SR 30 (1.00 FTE)
Add one permanent, full-time, State Procurement Analyst (MMN X0770 AA), SR 30 (1.00 FTE)
Add one permanent, full-time, Policy and Budget Analyst (MMS X1143 AA), SR 35 (1.00 FTE)
Add one permanent, full-time, State Procurement Analyst (OA C0770 AA), SR 30 (1.00 FTE)

Revenue Source:

(\$1,595,563) Other Funds Limited, Admin and Service Charges

Policy Option Package #142: Move ETS ASD to CFO (APPROVED)

Companion Package: None

Purpose: The purpose of this package is to realign personnel within the Department of Administrative Services (DAS) in order to gain operational efficiencies.

How Achieved: This package transfers the Application Service Delivery staff supporting the Oregon Budget Information Tracking System (ORBITS) from Enterprise Technology Services to the Chief Financial Office, which includes two permanent full-time positions (2.00 FTE) and associated Services and Supplies. This transfer will recombine all the staff and work functions within Statewide Audit and Budget Reporting.

Staffing Impact:

Transfers one permanent full time, Information Systems Specialist 8, OA C1488 IA, SR 33, and one permanent full time, Information Systems Specialist 8, MMN X1488 SR 33 (2.00 FTE)

Revenue Source:

\$612,269 - Other Funds Limited, Transfer-in from ETS

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	160	-	-	-	160
Overtime Payments	-	-	216	-	-	-	216
Shift Differential	-	-	1	-	-	-	1
All Other Differential	-	-	734	-	-	-	734
Public Employees' Retire Cont	-	-	150	-	-	-	150
Pension Obligation Bond	-	-	45,948	-	-	-	45,948
Social Security Taxes	-	-	84	-	-	-	84
Mass Transit Tax	-	-	2,637	-	-	-	2,637
Vacancy Savings	-	-	14,948	-	-	-	14,948
Total Personal Services	-	-	\$64,878	-	-	-	\$64,878
Total Expenditures							
Total Expenditures	-	-	64,878	-	-	-	64,878
Total Expenditures	-	-	\$64,878	-	-	-	\$64,878
Ending Balance							
Ending Balance	-	-	(64,878)	-	-	-	(64,878)
Total Ending Balance	-	-	(\$64,878)	-	-	-	(\$64,878)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	-	(1,954,036)	-	-	-	(1,954,036)
Facilities Rental and Taxes	-	-	(13,950)	-	-	-	(13,950)
Total Services & Supplies	-	-	(\$1,967,986)	-	-	-	(\$1,967,986)
Capital Outlay							
Data Processing Software	-	-	(600,000)	-	-	-	(600,000)
Total Capital Outlay	-	-	(\$600,000)	-	-	-	(\$600,000)
Total Expenditures							
Total Expenditures	-	-	(2,567,986)	-	-	-	(2,567,986)
Total Expenditures	-	-	(\$2,567,986)	-	-	-	(\$2,567,986)
Ending Balance							
Ending Balance	-	-	2,567,986	-	-	-	2,567,986
Total Ending Balance	-	-	\$2,567,986	-	-	-	\$2,567,986

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	376	-	-	-	376
Out of State Travel	-	-	217	-	-	-	217
Employee Training	-	-	1,877	-	-	-	1,877
Office Expenses	-	-	2,082	-	-	-	2,082
Telecommunications	-	-	1,891	-	-	-	1,891
State Gov. Service Charges	-	-	1,129,635	-	-	-	1,129,635
Data Processing	-	-	5,839	-	-	-	5,839
Publicity and Publications	-	-	4,391	-	-	-	4,391
Professional Services	-	-	3,610	-	-	-	3,610
IT Professional Services	-	-	6,420	-	-	-	6,420
Attorney General	-	-	33,723	-	-	-	33,723
Employee Recruitment and Develop	-	-	212	-	-	-	212
Dues and Subscriptions	-	-	541	-	-	-	541
Facilities Rental and Taxes	-	-	9,789	-	-	-	9,789
Fuels and Utilities	-	-	136	-	-	-	136
Other Services and Supplies	-	-	10,059	-	-	-	10,059
Expendable Prop 250 - 5000	-	-	1,037	-	-	-	1,037
IT Expendable Property	-	-	1,633	-	-	-	1,633
Total Services & Supplies	-	-	\$1,213,468	-	-	-	\$1,213,468
Total Expenditures							
Total Expenditures	-	-	1,213,468	-	-	-	1,213,468
Total Expenditures	-	-	\$1,213,468	-	-	-	\$1,213,468

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(1,213,468)	-	-	-	(1,213,468)
Total Ending Balance	-	-	(\$1,213,468)	-	-	-	(\$1,213,468)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	-	362	-	-	-	362
IT Professional Services	-	-	642	-	-	-	642
Total Services & Supplies	-	-	\$1,004	-	-	-	\$1,004
Total Expenditures							
Total Expenditures	-	-	1,004	-	-	-	1,004
Total Expenditures	-	-	\$1,004	-	-	-	\$1,004
Ending Balance							
Ending Balance	-	-	(1,004)	-	-	-	(1,004)
Total Ending Balance	-	-	(\$1,004)	-	-	-	(\$1,004)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Telecommunications	-	-	41,403	-	-	-	41,403
State Gov. Service Charges	-	-	(889,169)	-	-	-	(889,169)
Data Processing	-	-	847,766	-	-	-	847,766
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 102 - Support Statewide Audit and Budget Reporting

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	223,911	-	-	-	223,911
Total Revenues	-	-	\$223,911	-	-	-	\$223,911
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	139,923	-	-	-	139,923
Empl. Rel. Bd. Assessments	-	-	39	-	-	-	39
Public Employees' Retire Cont	-	-	22,094	-	-	-	22,094
Social Security Taxes	-	-	10,704	-	-	-	10,704
Worker's Comp. Assess. (WCD)	-	-	60	-	-	-	60
Mass Transit Tax	-	-	840	-	-	-	840
Flexible Benefits	-	-	26,712	-	-	-	26,712
Reconciliation Adjustment	-	-	105	-	-	-	105
Total Personal Services	-	-	\$200,477	-	-	-	\$200,477
Services & Supplies							
Instate Travel	-	-	691	-	-	-	691
Employee Training	-	-	3,584	-	-	-	3,584
Office Expenses	-	-	2,048	-	-	-	2,048
Telecommunications	-	-	1,536	-	-	-	1,536
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	650	-	-	-	650
Publicity and Publications	-	-	512	-	-	-	512
Employee Recruitment and Develop	-	-	410	-	-	-	410
Dues and Subscriptions	-	-	500	-	-	-	500

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 102 - Support Statewide Audit and Budget Reporting

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	-	-	3,904	-	-	-	3,904
Agency Program Related S and S	-	-	3,378	-	-	-	3,378
Other Services and Supplies	-	-	3,763	-	-	-	3,763
Expendable Prop 250 - 5000	-	-	2,458	-	-	-	2,458
Total Services & Supplies	-	-	\$23,434	-	-	-	\$23,434
Total Expenditures							
Total Expenditures	-	-	223,911	-	-	-	223,911
Total Expenditures	-	-	\$223,911	-	-	-	\$223,911
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE	-	-	-	-	-	-	0.88
Total FTE	-	-	-	-	-	-	0.88

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 103 - Strengthen Capital Investment Section

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	219,051	-	-	-	219,051
Total Revenues	-	-	\$219,051	-	-	-	\$219,051
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	139,923	-	-	-	139,923
Empl. Rel. Bd. Assessments	-	-	39	-	-	-	39
Public Employees' Retire Cont	-	-	22,094	-	-	-	22,094
Social Security Taxes	-	-	10,704	-	-	-	10,704
Worker's Comp. Assess. (WCD)	-	-	60	-	-	-	60
Mass Transit Tax	-	-	840	-	-	-	840
Flexible Benefits	-	-	26,712	-	-	-	26,712
Reconciliation Adjustment	-	-	(840)	-	-	-	(840)
Total Personal Services	-	-	\$199,532	-	-	-	\$199,532
Services & Supplies							
Instate Travel	-	-	691	-	-	-	691
Employee Training	-	-	3,584	-	-	-	3,584
Office Expenses	-	-	2,048	-	-	-	2,048
Telecommunications	-	-	1,536	-	-	-	1,536
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	650	-	-	-	650
Publicity and Publications	-	-	512	-	-	-	512
Employee Recruitment and Develop	-	-	410	-	-	-	410
Dues and Subscriptions	-	-	500	-	-	-	500

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 103 - Strengthen Capital Investment Section

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	-	-	7,282	-	-	-	7,282
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	2,306	-	-	-	2,306
Total Services & Supplies	-	-	\$19,519	-	-	-	\$19,519
Total Expenditures							
Total Expenditures	-	-	219,051	-	-	-	219,051
Total Expenditures	-	-	\$219,051	-	-	-	\$219,051
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							0.88
Total FTE	-	-	-	-	-	-	0.88

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 104 - Capital Facility Planning

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Beginning Balance							
Beginning Balance Adjustment	-	-	600,000	-	-	-	600,000
Total Beginning Balance	-	-	\$600,000	-	-	-	\$600,000
Revenues							
Admin and Service Charges	-	-	1,400,000	-	-	-	1,400,000
Total Revenues	-	-	\$1,400,000	-	-	-	\$1,400,000
Services & Supplies							
Professional Services	-	-	2,000,000	-	-	-	2,000,000
Total Services & Supplies	-	-	\$2,000,000	-	-	-	\$2,000,000
Total Expenditures							
Total Expenditures	-	-	2,000,000	-	-	-	2,000,000
Total Expenditures	-	-	\$2,000,000	-	-	-	\$2,000,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 140 - Move Procurement Office to EGS

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	(1,595,563)	-	-	-	(1,595,563)
Total Revenues	-	-	(\$1,595,563)	-	-	-	(\$1,595,563)
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(704,376)	-	-	-	(704,376)
Empl. Rel. Bd. Assessments	-	-	(176)	-	-	-	(176)
Public Employees' Retire Cont	-	-	(111,222)	-	-	-	(111,222)
Pension Obligation Bond	-	-	(34,649)	-	-	-	(34,649)
Social Security Taxes	-	-	(53,885)	-	-	-	(53,885)
Worker's Comp. Assess. (WCD)	-	-	(276)	-	-	-	(276)
Mass Transit Tax	-	-	(4,226)	-	-	-	(4,226)
Flexible Benefits	-	-	(122,112)	-	-	-	(122,112)
Total Personal Services	-	-	(\$1,030,922)	-	-	-	(\$1,030,922)
Services & Supplies							
Employee Training	-	-	(11,159)	-	-	-	(11,159)
Office Expenses	-	-	(6,328)	-	-	-	(6,328)
Telecommunications	-	-	(9,020)	-	-	-	(9,020)
State Gov. Service Charges	-	-	(35,784)	-	-	-	(35,784)
Data Processing	-	-	(87,367)	-	-	-	(87,367)
Publicity and Publications	-	-	(2,077)	-	-	-	(2,077)
Professional Services	-	-	(20,660)	-	-	-	(20,660)
IT Professional Services	-	-	(74,376)	-	-	-	(74,376)
Attorney General	-	-	(231,342)	-	-	-	(231,342)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 140 - Move Procurement Office to EGS

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Employee Recruitment and Develop	-	-	(13)	-	-	-	(13)
Facilities Rental and Taxes	-	-	(54,186)	-	-	-	(54,186)
Other Services and Supplies	-	-	(32,328)	-	-	-	(32,328)
IT Expendable Property	-	-	(1)	-	-	-	(1)
Total Services & Supplies	-	-	(\$564,641)	-	-	-	(\$564,641)
Total Expenditures							
Total Expenditures	-	-	(1,595,563)	-	-	-	(1,595,563)
Total Expenditures	-	-	(\$1,595,563)	-	-	-	(\$1,595,563)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	(4)
Total Positions	-	-	-	-	-	-	(4)
Total FTE							
Total FTE	-	-	-	-	-	-	(4.00)
Total FTE	-	-	-	-	-	-	(4.00)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 142 - Move ETS ASD to CFO

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	-	-	-	-	-
Transfer In - Intrafund	-	-	612,269	-	-	-	612,269
Total Revenues	-	-	\$612,269	-	-	-	\$612,269
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	380,472	-	-	-	380,472
Empl. Rel. Bd. Assessments	-	-	88	-	-	-	88
Public Employees' Retire Cont	-	-	60,076	-	-	-	60,076
Pension Obligation Bond	-	-	25,491	-	-	-	25,491
Social Security Taxes	-	-	29,107	-	-	-	29,107
Worker's Comp. Assess. (WCD)	-	-	138	-	-	-	138
Mass Transit Tax	-	-	2,283	-	-	-	2,283
Flexible Benefits	-	-	61,056	-	-	-	61,056
Total Personal Services	-	-	\$558,711	-	-	-	\$558,711
Services & Supplies							
Instate Travel	-	-	1,658	-	-	-	1,658
Employee Training	-	-	9,216	-	-	-	9,216
Office Expenses	-	-	4,096	-	-	-	4,096
Telecommunications	-	-	4,096	-	-	-	4,096
State Gov. Service Charges	-	-	6,502	-	-	-	6,502
Data Processing	-	-	2,800	-	-	-	2,800
Publicity and Publications	-	-	1,024	-	-	-	1,024
Professional Services	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 142 - Move ETS ASD to CFO

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	820	-	-	-	820
Dues and Subscriptions	-	-	1,000	-	-	-	1,000
Facilities Rental and Taxes	-	-	14,564	-	-	-	14,564
Other Services and Supplies	-	-	2,048	-	-	-	2,048
Expendable Prop 250 - 5000	-	-	5,734	-	-	-	5,734
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	\$53,558	-	-	-	\$53,558
Total Expenditures							
Total Expenditures	-	-	612,269	-	-	-	612,269
Total Expenditures	-	-	\$612,269	-	-	-	\$612,269
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	2
Total Positions	-	-	-	-	-	-	2

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 142 - Move ETS ASD to CFO

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							2.00
Total FTE	-	-	-	-	-	-	2.00

2/22/14 REPORT NO.: PDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:035-00-00 Chief Financial Office

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE
 PROD FILE

2015-17
 PICS SYSTEM: BUDGET PREPARATION

PACKAGE: 102 - Support Statewide Audit and Bu

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
508731	MMN	X1143	AA POLICY AND BUDGET ANALYST	1	.88	21.00	02	6,663.00		139,923 59,609			139,923 59,609
TOTAL PICS SALARY										139,923			139,923
TOTAL PICS OPE										59,609			59,609
TOTAL PICS PERSONAL SERVICES =				1	.88	21.00				199,532			199,532

12/22/14 REPORT NO.: PDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:035-00-00 Chief Financial Office

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2015-17
 PICS SYSTEM: BUDGET PREPARATION

PACKAGE: 103 - Strengthen Capital Investment

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
3511431	MMN	X1143	AA POLICY AND BUDGET ANALYST	1	.88	21.00	02	6,663.00		139,923 59,609			139,923 59,609
TOTAL PICS SALARY										139,923			139,923
TOTAL PICS OPE										59,609			59,609
TOTAL PICS PERSONAL SERVICES =				1	.88	21.00				199,532			199,532

2/22/14 REPORT NO.: PDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:035-00-00 Chief Financial Office

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2015-17
 PICS SYSTEM: BUDGET PREPARATION

PACKAGE: 140 - Move Procurement Office to EGS

POSITION NUMBER CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE	
880201 OA C0770 AA	STATE PROCUREMENT ANALYST	1-	1.00-	24.00-	08	6,380.00		153,120-			153,120-	
								66,533-			66,533-	
908171 MMN X0873 AA	OPERATIONS & POLICY ANALYST 4	1-	1.00-	24.00-	08	7,701.00		184,824-			184,824-	
								73,964-			73,964-	
908511 MMN X0873 AA	OPERATIONS & POLICY ANALYST 4	1-	1.00-	24.00-	04	6,351.00		152,424-			152,424-	
								66,369-			66,369-	
970101 MMN X1143 AA	POLICY AND BUDGET ANALYST	1-	1.00-	24.00-	08	8,917.00		214,008-			214,008-	
								80,805-			80,805-	
TOTAL PICS SALARY												
TOTAL PICS OPE									704,376-			704,376-
									287,671-			287,671-
TOTAL PICS PERSONAL SERVICES =												
									992,047-			992,047-

12/22/14 REPORT NO.: PPDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:035-00-00 Chief Financial Office

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2015-17
 PICS SYSTEM: BUDGET PREPARATION

PACKAGE: 142 - Move ETS ASD to CFO

POSITION NUMBER CLASS COMP CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0214862 OA C1488 IA INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	09	7,850.00		188,400 74,802			188,400 74,802
0260012 MMN X1488 IA INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	8,003.00		192,072 75,663			192,072 75,663
TOTAL PICS SALARY							380,472			380,472
TOTAL PICS OPE							150,465			150,465
TOTAL PICS PERSONAL SERVICES =	2	2.00	48.00				530,937			530,937

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-035-00-00-00000

Source	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Charges for Services	2,670	266,577	266,577	-	-	-
Admin and Service Charges	3,565,435	13,947,740	13,947,740	20,362,018	14,288,741	-
Interest Income	77,380	-	-	-	-	-
Other Revenues	390,425	-	-	-	-	-
Transfer In - Intrafund	1,376,729	-	-	-	612,269	-
Transfer Out - Intrafund	(1,020,943)	(324,242)	(324,242)	(362,480)	(362,480)	-
Total Other Funds	\$4,391,696	\$13,890,075	\$13,890,075	\$19,999,538	\$14,538,530	-
Nonlimited Other Funds						
Interest Income	2,769	-	-	-	-	-
Total Nonlimited Other Funds	\$2,769	-	-	-	-	-

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF FINANCIAL OFFICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Beginning Balance	LF - L	4400		1,039,298	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200	0025 / 0030	14,698	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		12,096,278	6,148,201	(1,026,806)	2,136,023	-
	OF - DS	3430		195	-	-	-	-
	GF	8800		-	-	-	-	-
General Fund Appropriation	GF	8000	0050	-	-	-	-	-
	GF DS	8030		-	-	-	-	-
Non-Business Lic & Fees	OF - L	3400	0210	-	-	-	-	-
Central Service Charges	OF - L	3400	0405	-	-	-	-	-
	GF	8800		-	-	-	-	-
Charges for Services	OF - NL	3200	0410	-	-	-	-	-
	OF - L	3400		2,670	266,577	-	-	-
Admin and Service Charges	OF - N L	3200		-	-	-	-	-
	OF - L	3400	0415	3,565,435	13,947,740	20,362,018	14,288,741	-
	OF - DS	3430		-	-	-	-	-
Fines & Forfeitures	OF - L	3400	0505	-	-	-	-	-
Rents & Royalties	OF - L	3400	0510	-	-	-	-	-
GF Obligation Bonds	OF - CC	3020	0555	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Dedicated Fund Obligation Bonds	OF - L	3400	0560	-	-	-	-	-
Lottery Bonds	OF - L	3400	0565	-	-	-	-	-
Revenue Bonds	OF - NL - DS	3230	0570	-	-	-	-	-

107BF07

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF FINANCIAL OFFICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	OF - L	3400	0570	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Refunding Bonds	OF - NL - DS	3230	0575	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Certificate of Participation	OF - CC	3020	0580	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Interest Income	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL	3200	0605	2,769	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		77,380	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Sales Income	OF - NL	3200	0705	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Cost of Goods Sold	OF - L	3400	0760	-	-	-	-	-
Loan Repayments	OF - L	3400	0925	-	-	-	-	-
Other Revenues	OF - CI	3010		-	-	-	-	-
	OF - NL	3200	0975		-	-	-	-
	OF - L	3400		390,425	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Federal Funds	FF - DS	6230	0995	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Transfer IN - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020	1010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF FINANCIAL OFFICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	OF - L	3400		1,376,729	-	-	612,269	-
	OF - DS	3430		-	-	-	-	-
Tsfr From Agy-Res Equity	LF - L	4400	1030	-	-	-	-	-
Tsfr IN - Other	OF - L	3400					-	-
	OF - DS	3430	1050					
	OF - NL - DS	3230						
Tsfr from Governor's Office	OF - L	3400	1121	-			-	-
Tsfr from OR Business Development	OF - NL - DS	3230	1123				-	-
Tsfr from Dept of Revenue	OF - L	3400	1150	-	-	-	-	-
Tsfr from Lottery Commission	LF - L	4400		-	-	-	-	-
	LF - DS	4430	1177	-	-	-	-	-
Tsfr from Judicial Department	OF - L	3400	1198	-	-	-	-	-
Tsfr from Dept. of Energy	FF - L	6400					-	-
	OF - NL - DS	3230	1330					
Tsfr from OYA	OF - DS	3430	1415				-	-
Tsfr from Student Access Comm	OF - L	3400	1575	-	-	-	-	-
Tsfr from OUS	OF - DS	3430					-	-
	OF - NL - DS	3230	1580				-	-
Tsfr from Education	OF - NL - DS	3230					-	-
			1581				-	-
Tsfr from Comm Coll/Wkfrc Dev	OF - NL - DS	3230					-	-
			1586				-	-
Tsfr from Forestry	OF - NL - DS	3230					-	-
			1629				-	-
Tsfr from Parks & Rec	OF - NL - DS	3230					-	-
			1634				-	-

107BF07

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF FINANCIAL OFFICE			ORBITS	2011-2013	2013-2015	2015-2017		
	Source	Fund	Revenue Account	Actuals	Legislatively Approved	Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr from Water Resources	OF - NL - DS	3230	1690				-	-
Tsfr from ODOT	OF - L	3400	1730				-	-
	OF - NL - DS	3230					-	-
Tsfr from OR Liquor Control Comm	OF - L	3400	1845	-	-	-	-	-
Tsfr from Public Utility Comm	OF - L	3400	1860	-	-	-	-	-
Tsfr from Housing & Comm Svcs	OF - NL - DS	3230	1914				-	-
Transfer OUT - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020	2010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		(1,020,943)	(324,242)	(362,480)	(362,480)	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Other	LF - L	4400	2050	-	-	-	-	-
Tsfr to General Fund	GF	8800	2060	-	-	-	-	-
Tsfr to Cities	OF - L	3400	2070	-	-	-	-	-
Tsfr to Counties	LF - L	4400		-	-	-	-	-
	OF - L	3400	2080	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Tsfr to Governor's Office	LF - L	4400	2121	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Tsfr to OR Business Development	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL - DS	3230	2123				-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF FINANCIAL OFFICE		Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
							Agency Request	Governor's Recommended	Legislatively Adopted
		OF - L	3400		-	-	-	-	-
		OF - DS	3430		-	-	-	-	-
Tsfr to Dept of Justice		OF - L	3400	2137	-	-	-	-	-
Tsfr to Leg Fiscal Officer		OF - L	3400	2145	-	-	-	-	-
Tsfr to Judicial Dept		OF - L	3400	2198	-	-	-	-	-
Tsfr to Govt Ethics Comm		OF - L	3400	2199	-	-	-	-	-
Tsfr to State Police		OF - L	3400	2257	-	-	-	-	-
Tsfr to Veteran's Affairs		LF - DS	4430	2274	-	-	-	-	-
Tsfr to Dept of Energy		LF - DS	4430	2330	-	-	-	-	-
Tsfr to Oregon Health Authority		LF - L	4400		-	-	-	-	-
		OF - NL	3200	2443					
		OF - L	3400		-	-	-	-	-
		OF-DS	3430		-	-	-	-	-
Tsfr to Dept Post-Secondary Education		LF - L	4400		-	-	-	-	-
		LF - DS	4430	2523	-	-	-	-	-
		OF - L	3400		-	-	-	-	-
		OF-DS	3430		-	-	-	-	-
Tsfr to HECC		LF - L	4400		-	-	-	-	-
		LF - DS	4430	2525	-	-	-	-	-
		OF - L	3400		-	-	-	-	-
		OF-DS	3430		-	-	-	-	-
Tsfr to State Library		OF - L	3400	2543	-	-	-	-	-
Tsfr to Student Access Comm		LF - L	4400	2575	-	-	-	-	-
Tsfr to OR University System		OF - NL	3200						

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF FINANCIAL OFFICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	OF - NL - DS	3230	2580					
	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Dept of Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2581	-	-	-	-	-
	FF - L	6400						
Tsfr to Comm Coll/Wkfr Dev	LF - DS	4430	2586	-	-	-	-	-
Tsfr to OR Health & Science Univ	OF - L	3400		-	-	-	-	-
	OF - DS	3430	2590	-	-	-	-	-
	OF - NL - DS	3230						
	LF - DS	4430						
Tsfr to Dept of Agriculture	LF - L	4400	2603					
Tsfr to Dept of Forestry	LF - L	4400	2629	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Parks and Rec	LF - L	4400	2634	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL - DS	3230						
Tsfr to Fish & Wildlife	LF - DS	4430	2635	-	-	-	-	-
Tsfr to Water Resources	LF - DS	4430	2690	-	-	-	-	-
Tsfr to Watershed Enhancement Board	LF - L	4400	2691	-	-	-	-	-
Tsfr to Dept of Transportation	LF - DS	4430	2730	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - NL - DS	3230						
Tsfr to Housing & Comm Svcs	LF - DS	4430	2914	-	-	-	-	-
	OF - NL - DS	3230						

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

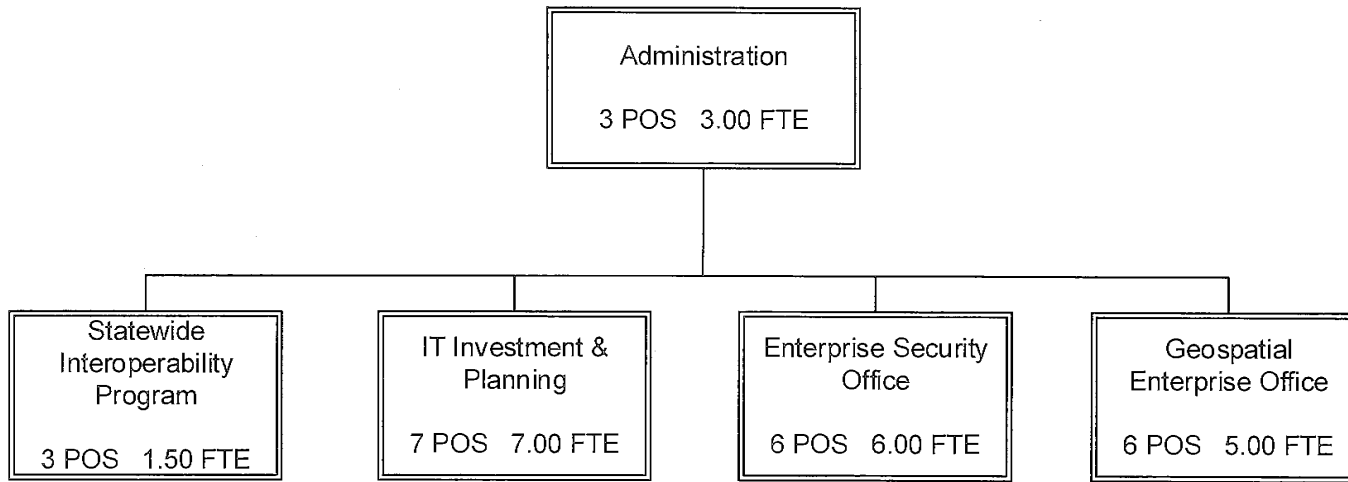
CHIEF FINANCIAL OFFICE	Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	General Fund	8000		-	-	-	-	-
	General Fund Debt Service	8030		-	-	-	-	-
	General Fund Revenue	8800		-	-	-	-	-
	Lottery Funds Limited	4400		1,039,298	-	-	-	-
	Lottery Funds Debt Service Limited	4430		-	-	-	-	-
	Other Funds Cap Improvement	3010		-	-	-	-	-
	Other Funds Cap Construction	3020		-	-	-	-	-
	Other Funds Non-Limited	3200		17,467	-	-	-	-
	Other Funds Non-Limited Debt Service	3230		-	-	-	-	-
	Other Funds Limited	3400		16,487,974	20,038,276	18,972,732	16,674,553	-
	Other Funds Debt Service Limited	3430		195	-	-	-	-
	Federal Funds Debt Service Non-Limited	6230		-	-	-	-	-
	Federal Funds Limited	6400		-	-	-	-	-
				17,544,934	20,038,276	18,972,732	16,674,553	-

BUDGET NARRATIVE

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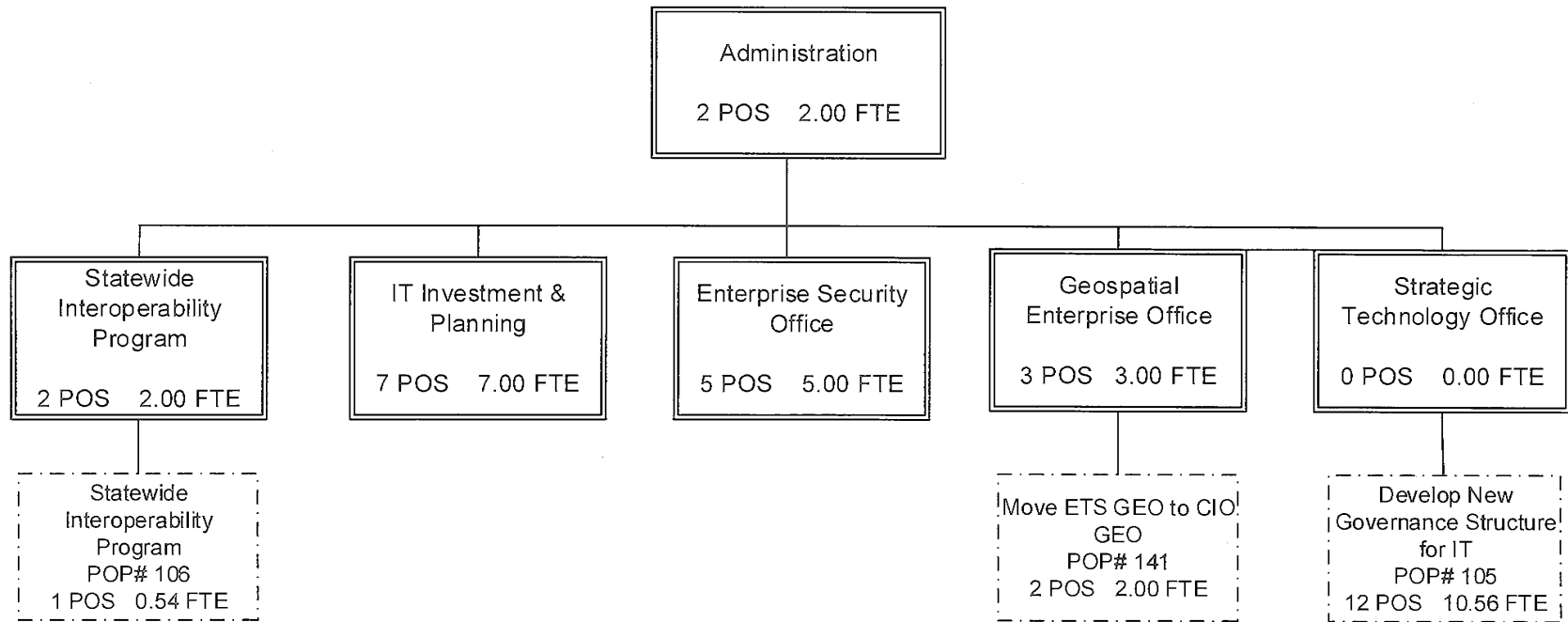
BUDGET NARRATIVE

**Chief Information Office
Organization Chart
2013-2015
25 POS 22.50 FTE**



BUDGET NARRATIVE

Chief Information Office Organization Chart 2015-2017 34 POS 32.10 FTE



BUDGET NARRATIVE

CHIEF INFORMATION OFFICE (CIO)

Statutory Authority:

ORS 84.064, 184.305, 184.475, 184.477, 182.122, , 291.018, 291.037, 291.038

Program Unit Narratives:

The Chief Information Office (CIO) leads state government in enterprise information resource management, oversight, strategic planning and policy. The CIO works collaboratively with other policy offices within the Chief Operating Office, and with other governance bodies and agencies to lead Oregon's Information Technology (IT) Enterprise and to set the strategic direction for Oregon Government's current and future use of IT. The State Chief Information Officer (State CIO) serves as the Chief Information Office Divisional Administrator. New Legislation passed in 2013 has the CIO reporting directly to the Governor beginning 1/1/2014.

The Chief Information Office (CIO) is comprised of the following three programs:

- 1) **Information Technology Investment and Planning (ITIP)** – leads statewide IT-related planning, coordination and oversight. ITIP develops and implements state IT management strategies, rules, policies, standards and processes, and is responsible for the state's IT portfolio and asset management initiatives. ITIP provides professional support to a variety of government-wide IT initiatives and major IT-related governance bodies such as the Chief Information Officers Council.

ITIP develops the state's IT related budget instructions and reviews agency IT project requests that meet a policy threshold. In addition, ITIP monitors and oversees the state's major IT projects and reports on the status of those projects to the State CIO, the Chief Operating Officer, the Chief Financial Officer and the Legislative Fiscal Office on a regular basis. Oversight and monitoring is

accomplished through third party Quality Assurance (QA) reviews, project reporting, and facilitation of risk mitigation strategies through work with the QA and agency IT project managers. ITIP develops policies, guidelines and standards, which are designed to help agencies successfully complete major technology projects.

- 2) **The Geospatial Enterprise Office (GEO)** serves as a central collection and dissemination point for statewide geographic information. GEO coordinates the statewide development and stewardship of this information which is shared among federal, state, academic, regional, and local groups, as well as the general public. GEO also provides statewide coordination for geographic information activities across the enterprise of state government, including state agencies, local governments and academic institutions, as well as other communities of interest. In order for multiple organizations to access the data, a single agency needs to coordinate the development of the data, make sure it is in a standard format, document it and make it available electronically.

Location is important to nearly every government task, and every government agency relies on locational information to conduct their business in one way or another. Coordination of the development, management and use of that locational information prevents significant duplication of effort, avoids unnecessary costs, and generates additional revenue for government. That means more money is available for social services, economic development, public safety, and natural resource management

- 3) **The Enterprise Security Office (ESO)** provides statewide information security planning, coordination, training and consulting. ESO acts as a business and technology information security resource to state agencies. The Information Security Council, comprised of agency information security officers meets on a regular basis to discuss issues affecting the agencies and initiatives for collaboration. ESO is responsible for leadership, planning,

BUDGET NARRATIVE

development, and governance of the state information security program that includes the following work:

- Leads development of the statewide Information Security Plan which outlines the roles and responsibilities of the Department of Administrative Services and agencies
- Develops enterprise information security standards, plans, strategies and policies, standards and guidelines
- Evaluates risk exposure and uses the results to foster a strategy to improve information risk management thereby increasing protection and awareness
- Conducts technical vulnerability assessments and provides reports to track and mitigate them
- Develops and manages the statewide incident response program and responds to incidents that potentially impact agencies
- Trains state employees on information security

2015-21 Six-Year Plan Goals:

The Enterprise Information Resource Management Strategy adopted in January of 2010 continues to provide overarching guidance and direction for statewide IT operations and initiatives through 2015. The three high level goals contained within the strategy are outlined below. More detail can be found in the Strategy document on the CIO website.

Goal 1 Strengthen Strategic Governance - Establish an IT governance model that engages top level executives to better utilize information technology to support statewide business through improved planning, management, oversight and utilization of existing and future assets.

Goal 2 Optimize Information Resource Investments - Identify and plan potential opportunities for consolidations such as e-mail systems. Reduce the complexity of IT infrastructure and processes through increased adoption of common architectures, standards and data interoperability. Optimize DAS enterprise level IT resources to better meet customer and stakeholder needs.

Goal 3 Innovate Service Delivery - Create the capacity to innovate and test systems and potential innovative solutions in an environment that leads to sharing and less replication of system development. Enable centers of excellence to facilitate shared use of resources and data. Deploy effective statewide administrative systems.

Goal 4 Improve Security Measures - The IT Asset and Inventory Scanning Project will address the replacement or modernization status of information systems and create an IT inventory. The objectives include addressing the budget note items and aiming for a long term scanning capability. It will help identify the vulnerabilities and strengths of the IT assets of state agencies.

The Enterprise Information Resource Management Strategy will be updated during the 2013-15 biennium and will guide statewide information technology efforts and investments in alignment with the Governor's 10-year plan for Oregon.

2015-2017 Two-Year Plan Strategies:

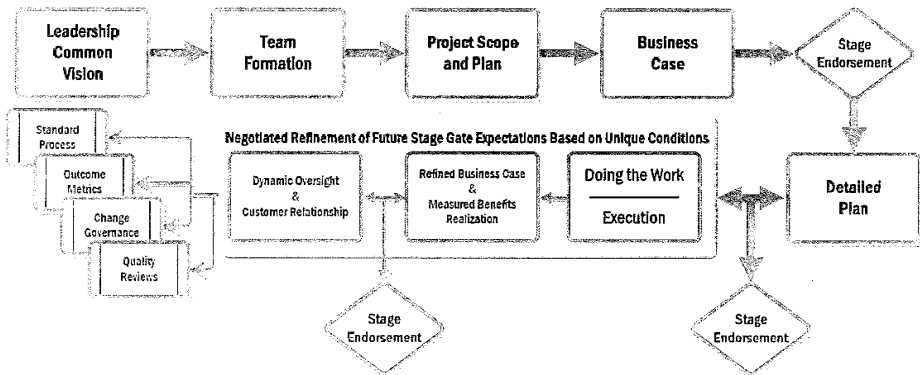
- Fully implement and institutionalize Stage Gate process to ensure greater likelihood of IT project success across state government.
- Accelerate development of navigatOR enterprise geospatial initiative to improve coordination and reduce duplicated effort across the government enterprise.
- Complete the IT Asset and Inventory Scanning Project to identify the vulnerabilities and strengths of the State's IT assets.

2013-15 Accomplishments:

- As possible, supported Improving Government efforts coordinating with agencies on the development, planning and execution of cost saving and efficiency concepts.
- Developed a strategy and roadmap for agencies that administer licensing programs to obtain licensing services through either a center of excellence or shared licensing service model.

BUDGET NARRATIVE

- Conducted a legacy system inventory and developing a strategy and roadmap for the replacement or modification of legacy systems over the next 10 years.
- Assessed potential opportunities to consolidate IT infrastructure, systems and functions to better enable agency business needs.
- Creating a clearinghouse of agency IT applications and identifying potential centers of excellence for agencies to use or share.
- Strengthened IT Governance for enterprise by forming a prototypical Strategic Plan, updating relevant statewide strategies and plans, statewide policies and standards.
- Initiated Stage Gate IT oversight model and conducted inventory of all \$1 million-plus IT projects.

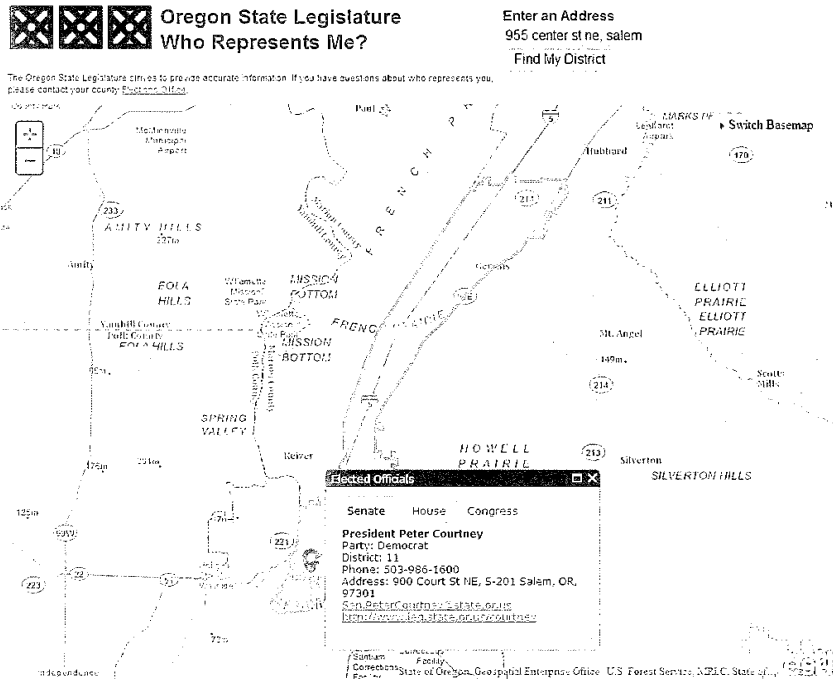


Stage Gate IT Oversight Model

- Transitioned the cloud-based Imagery Explorer to the State Data Center, including the web-based user interface that averages 1.5M hits per month, and 30+TB of aerial imagery and lidar data.
- Secured statewide endorsement of several geospatial data standards, including addresses, zoning, and water wells, and coordinated updates of several existing data standards.
- Worked with ODOT to transition FirstNet public safety broadband program and support for the Statewide Interoperability Executive Team from ODOT to the Office of the State CIO per HB4031.
- Initiated implementation of ArcGIS Online in multiple state agencies and local governments to reduce reliance on expensive desktop GIS software and increase use of geospatial technology.
- Developed/hosted a number of location based tools, including 'Find Your Legislator' & 'Voter Drop Box' apps & Enterprise Zone map.

- Developed and implemented a Mobile Computing Strategy.
- Developed Cloud Computing Strategy for Oregon that incorporates the Software as a Service (SaaS) Strategy developed in 2010.

BUDGET NARRATIVE



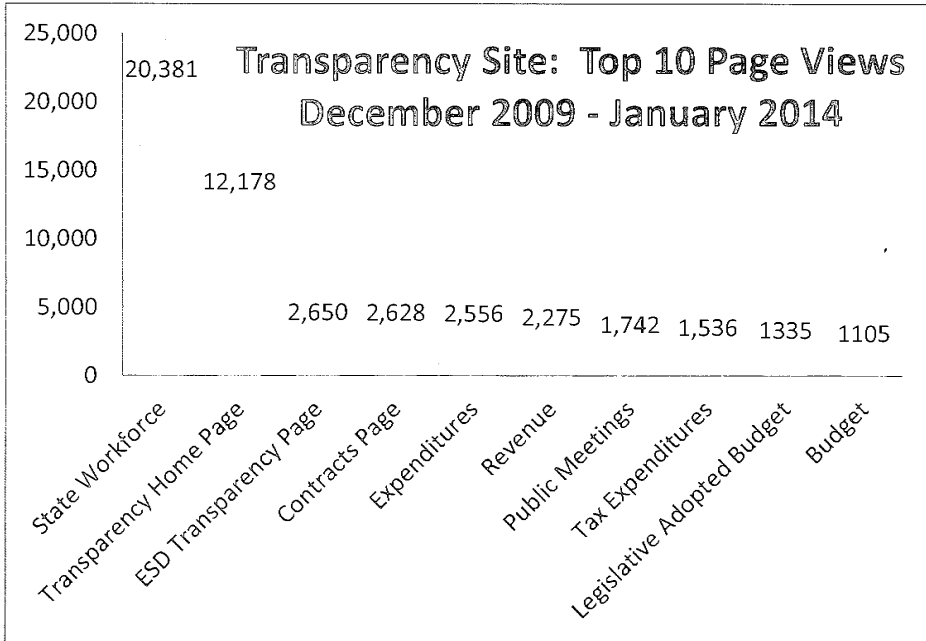
- With no additional staff resources or funding and per the requirements outlined in: HB 2500 (passed in 2009); HB 2788, HB 2825, HB3188 and SB 250 (passed in 2011), the CIO staff have been responsible for the creation and progressively expanded annual update of Oregon's Transparency Website.
- Increased enterprise guidance for architecture and standards.
- Renewed the Enterprise License Agreement for GIS software.
- Continued to implement email system consolidation roadmap and reduced the number of state e-mail systems in partnership with the Enterprise Technology Services division and customer agencies.

- Operated the Broadband data collection effort under federal grant from NTIA, submitting all ten mandated data reports on-time.
- Developed legislative concept to increase data sharing between government agencies across Oregon; endorsed by OGIC.
- Hosted statewide tax lot map for Department of Revenue.
- Helped OHA develop health network interactive web map.
- Assisted CFO to develop interactive performance metrics webmap.
- Participated in planning for Student Longitudinal Data System.
- Worked closely with OEM & LFO on pre-planning for NextGen 911.
- Reviewed, approved and provided project oversight for at least 23 agency IT projects with a total value of \$53.6 million.
- Initiated the IT Asset Inventory and Scanning Project to identify the vulnerabilities and strengths of the IT assets of state agencies.
- Continued the multiagency task force to coordinate compliance with IRS Federal Tax Information regulations.
- Conducted Information Security Business Risk Assessment with twenty agencies.
- Commenced the Incident Response Planning workgroup, first draft document has been reviewed and is in the process of updating.
- Developed the Cyber Annex for Oregon's Emergency Operations Plan in conjunction with a multi-agency committee.
- Established a qualified vendors list for government agencies to procure security services.
- Signed disaster recovery/business continuity agreement with MT, established 10 Mbps connection.
- Assisted in establishing cloud-based e-permitting website.

Trends:

Open Government: Citizens are expecting more information and data about government and government services. They want access to data in ways that allow them to gather the information and use it in ways that they want. The [Oregon Transparency Website](#), [Oregon Geospatial Data Library](#) and [Data.oregon.gov](#) were created and deployed to give citizens better access to public information.

BUDGET NARRATIVE

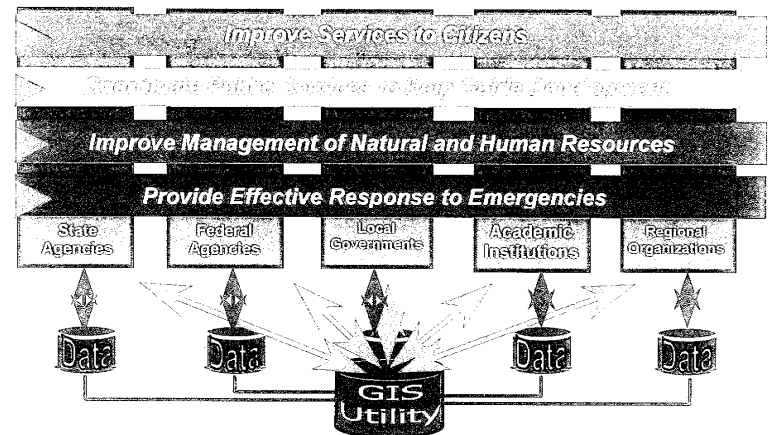


Information Security: Targeted attacks are increasing as criminal activity becomes more organized and nation states develop cyber intelligence gathering capabilities. Performing risk assessments to identify and protect high profile systems becomes increasingly important as the sophistication of security attacks evolves.

Risk assessment: ISBRA Average



GIS Usage: Government usage of geographic information for decision-

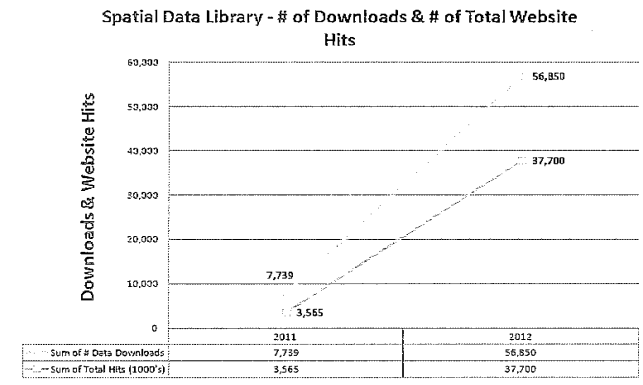


BUDGET NARRATIVE

making support and system applications is increasing. Updates of GIS imagery continue to increase GIS data storage needs and costs. The demand from citizens, businesses and government agencies for on-line access to location based data through web portals is increasing.

Potential impacts of trends on GEO include:

- Increasing storage costs for data intensive imagery
- Increasing demand for imagery
- Increasing demand for access to common GIS data
- Increasing need to consolidate data and avoid data duplication
- Increased demand for web based tools using GIS data



NOTE: 2011 and 2012 data represent fiscal years. Government organizations (Federal, tribal, regional, state, and local government) and citizens have significantly increased their use of geospatial data and data services made available by the CIO GEO. This increase is partially due to the deployment of new technology acquired through Oregon's Esri enterprise license agreement. The CIO GEO has made the data much more easily accessible on the web, which has resulted in a dramatic increase in use of the data in support of business processes at every level of government, private sector, academia and the public.

navigatOR GIS Utility Enterprise Business Model

Revenue Sources:

All sections within the CIO receive funding through assessments to state agencies. Most assessments are based on an allocation of section cost divided by agency FTE count. The Geospatial Enterprise Office's assessment model uses a weighted FTE calculation to account for the importance of geospatial location to the mission of each agency.

To fund cooperative aerial imagery purchases and joint data development activities, the division may receive revenues from local and federal government participants, public utilities and private businesses. Broadband data collection, mapping, and planning efforts are funded through Other Funds Inter-agency transfer from the Department of Transportation.

BUDGET NARRATIVE

Essential Packages:

Purpose: The essential packages present budget adjustments needed to bring the base budget to Current Service Level (CSL), the calculated cost of continuing legislatively approved programs into the 2015-2017 biennium.

How Achieved: See explanations under captions "Vacancy Factor and Non-PICS Personal Services", "Cost of Phased-in and Phased-out Programs and One-time Costs," "Inflation and Price List Adjustments" and "Technical Adjustments".

Staffing Impact: None

Revenue Sources: The revenue source(s) are the same as for the program unit as a whole, unless described differently within an individual package.

010 Non-PICS Personal Services / Vacancy Factor Package Description

Package 010 includes standard inflation of 3.0% on such non-PICS items as temporaries, overtime, shift differential, all other differentials, and unemployment compensation, including the OPE associated with them, such as Mass Transit, Vacancy Savings and Pension Obligation Bond Debt Service.

The total amount of this package is (\$16,853), Other Funds Limited.

021 Phase-in Programs & One-time Costs Package Description

This package restores Services and Supplies from HB 5002 that offset Personal Services for Limited Duration positions, Pkg 810, from 2013-2015.

The total phase-in package is \$206,842, Other Funds Limited.

022 Phase-out Programs & One-time Costs Package Description

This package phases out Package 810, HB 3035, from 2013-2015.

The total amount of this phase-out package is (\$21,120), Other Funds Limited.

031 Standard Inflation & Price List Adjustments Package Description

This package is based on the standard 3.00% inflation factor for Services & Supplies and Capital Outlay items, except for State Government Service Charges, Facilities Rent, and Attorney General Charges, which are based on the 2015-2017 Price List of Goods and Services.

The total amount of this package is \$375,467, Other Funds Limited.

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032 Above Standard Inflation Package Description

This package includes the amount above standard inflation from Package 031 for a limited set of factors set out in the budget instructions. DAS has obtained CFO analyst approval and provided detailed documentation of these exceptions.

The total amount of this package is \$6,248, Other Funds Limited.

060 Technical Adjustments Package Description

This package is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts that do not fit into the other standard essential packages. Use of this

package requires prior approval by the CFO analyst and SABRS manager.

Beginning in 2015-17 the 12 primary customer agencies of Enterprise Technology Services, including the Department of Administrative Services, will begin budgeting for these services in a manner consistent with other state agencies. The charges for ETS Data and Telecomm in ORBITS account 4225 will be transferred to account 4200, Telecommunications, and account 4250, Data Processing. This transfer of budget amounts is a net-zero action that is offset by an equal transfer from account 4225, State Government Service Charges, from where these agencies had been required to budget these charges in the past.

The total amount of this packages is \$0.

BUDGET NARRATIVE

Policy Option Package #105: Develop New Governance Structure for IT (REVISED/APPROVED)

Companion Package: None

Purpose: Technology has one of the greatest impacts on the state's ability to deliver services to Oregonians. Oregon has historically lacked a functional, modern governance structure for Information Technology (IT). A new approach has been developed to ensure accountability across the enterprise of state government, support successful IT projects and contribute directly to reducing duplication, fragmentation and the inefficient deployment of IT resources. The Governor proposed, and the legislature approved, HB 4135 in the 2014 session, directing the State Chief Information Officer (CIO) to advise state agencies, boards or commissions in developing, acquiring, maintaining or implementing technology resources and to align those activities with a statewide strategic plan and industry best practices to reduce instances of duplication and fragmentation as an initial phase through June 30, 2015. DAS State CIO has been implementing this new governance model and assigning responsibilities using vacant budgeted positions and job rotations from other State agencies, which conclude at the end of the 2013-2015 biennium. This Package requests permanent positions to support and augment those activities in the 2015-17 biennium and beyond.

How Achieved:

In order to meet the balanced governance approach of IT resource coordination and project oversight, this package provides 12 permanent full-time positions to supplement current staffing in the office of the State CIO. These positions will facilitate the strategic, coordinated investment, acquisition and deployment of information technology resources to meet the business needs of state agencies providing critical services to Oregonians. This package also provides for increased oversight

and quality assurance compliance. The positions will institutionalize a modern governance structure for information technology that meets the needs of state agencies, including the specific needs of small agencies, boards and commissions. The positions are split between three working teams: Strategic Planning and Investment Team, Policy and QA Oversight Team, and Enterprise Architecture and Design Team.

The Policy and QA Oversight Team is comprised of 8 Policy Analysts (3 new requested OPA4s). One new position serves as an additional Policy Analyst who, along with the current Policy Analysts will align with the Strategic Technology Officers providing oversight and policy enforcement for all major IT projects. Two of the new positions will serve as Quality Assurance Analysts to provide oversight of all major IT QA contracts.

The Strategic Technology Team is comprised of 6 Strategic Technology Officers (5 new positions requested), currently classified at PEM F, two ISS7 Enterprise Business Analyst (new request) and an Enterprise Project Manager (currently in base budget)). The Strategic Technology Officers are assigned a portfolio of agencies to collaborate with to maximize efficiency, effectiveness, economy, value, and benefit derived from information technology investments. This is achieved by working closely with the assigned state agencies, policy advisors and other stakeholders to understand business objectives and strategic technology direction and assist them in identifying and successfully implementing effective technology solutions. These positions will help manage the project portfolios for the assigned agencies and educate them in oversight policies and processes. These positions will help identify and lead opportunities for shared services across agencies with common business needs and/or infrastructure. These positions serve as senior-level, operational consultants, coordinators and advisors on emerging technologies, business

BUDGET NARRATIVE

trends, current and future agency technology issues and opportunities, and strategies related to maximizing the ROI of enterprise and shared services technology efforts.

Working in partnership with the Strategic Technology Officers, the Enterprise Business Analysts and Enterprise Project Manager assist agencies with unique skill sets often not available in all agencies. The Enterprise Business Analysts assists agencies with recommended shared services by reviewing current business processes and systems, evaluating the effectiveness and efficiency of processes and recommending appropriate changes and integration with proposed technology solutions. The requested Enterprise Project Manager will provide professional project management support to guide partnering agencies with origination, initiation, planning, and execution, monitoring and close-out of targeted information technology projects.

The Enterprise Architecture and Design Team is composed of an Enterprise Architect (current position OPA4) and a System Architect (new requested ISS7). This new position will help build a holistic view of the Enterprise strategy, processes, information, and information technology assets. The role of the enterprise architect is to take this knowledge and ensure that the business and IT are in alignment. Working with the STOs, the enterprise architect links the business mission, strategy, and processes of an organization to its IT strategy, and documents using architectural models or views that show how the current and future needs of the organization will be met in an efficient, sustainable, agile, and adaptable manner.

Enterprise architects operate across organizational and computing "silos" to drive common approaches and expose information assets and processes across the enterprise. Their goal is to deliver an architecture that supports the most efficient

and secure IT environment meeting the Enterprise business needs. Effective enterprise architecture is a key means to achieving effective business strategy through information technology.

This package also requests a new Executive Support Specialist to provide administrative and committee support to the Strategic Technology, Policy and QA Oversight and Enterprise Architecture and Design teams.

In order to support the management and oversight of major projects submitted by the agencies a Project Portfolio Management (PPM) solution must be implemented. This solution will be used by the Office of the State CIO, Legislative Fiscal Office and agencies. The recurring license and support costs are included in this package.

Staffing Impact:

Establish five permanent, full-time, Principle Executive Manager F, MMN X7010 IA, SR 35X (5.0 FTE)

Establish one permanent, full time, Information Systems Specialist 8, MMN X1488 IA, SR 32 (1.0 FTE)

Establish two permanent, full-time, Information Systems Specialist 7, UA C1487 IA, SR 31 (1.0 FTE)

Establish one permanent, full-time, Executive Support Specialist 1, UA C0118 AA, SR 17 (1.0 FTE)

Establish three permanent, full-time Operations and Policy Analyst 4, SR 32, MMN X0873 AA 2.64 FTE

Revenue Source:

\$2,605,096 – Other Funds Limited, Admin & Service Charges

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Policy Option Package #106: Statewide Interoperability Program (APPROVED)

Companion Package: None

Purpose: Request to continue a limited duration position, Principle Executive Manager F, transferred from Oregon Department of Transportation (ODOT) to the Department of Administrative Services (DAS) as part of HB 4031-A, enrolled during the February 2014 Session. Under HB 4031, the Subcommittee recommendation requires DAS to implement FirstNet, which is defined as a public sector broadband network designed to facilitate public safety data communications.

How Achieved: HB 4031 transferred the State Interoperability Executive Council (SIEC) from ODOT to DAS and modified the duties of the executive council. The bill established the position of the Statewide Interoperability Coordinator (SWIC) to support the executive council and to coordinate implementation of the Oregon Statewide Communication Interoperability Plan. HB 4031 takes effect on July 1, 2014.

HB 4031 places all duties, functions and powers of the SIEC, the Oregon Statewide Communication Interoperability Plan, and ORS 403.450, 403.455 and 403.460 for which ODOT was responsible to DAS.

The Subcommittee, transferred two permanent positions and one limited duration position from ODOT to DAS to coordinate the implementation of the Oregon Statewide Communication Interoperability Plan. The SWIC position transferred from ODOT to DAS is a Limited Duration position for the 2013-15 biennium.

This package request is to continue the limited duration position for the 2015-17 biennium. The Other Funds portion for the SWIC position will be partially paid (60%) by a transfer of federal grant funds (FirstNet) from ODOT which is scheduled to end in August of 2016. The remaining 40% of the position will be paid from Other Fund Admin & Services Charges.

Staffing Impact:

Establish one Limited Duration, full-time, Principle Executive Manager F, MMN X7010 IA, SR 35X (0.54 FTE)

Revenue Source:

\$69,453 – Other Funds Limited, Admin & Service Charges
\$104,178 – Transfer from ODOT of FirstNet grant funds

BUDGET NARRATIVE

Policy Option Package #107: Support Second Phase of navigatOR (DID NOT MOVE FORWARD)

Companion Package: None

Purpose: This package will enable the Geospatial Enterprise Office (GEO) to support Oregon government with high-quality and reliable information as it collaboratively, securely, and efficiently accomplishes its missions related to emergency response, public safety, public health, land use management, economic development, critical infrastructure development/protection, natural resource management, education, transportation, and health.

Government agencies collect location-based data using a variety of methodologies that result in inconsistent, conflicting or duplicate information. As a result, much of the base data used to inform government planning and decision-making are incomplete, inconsistent, inaccurate, improperly maintained, or inaccessible. This situation leads to poorly informed and conflicting decisions, inefficient expenditures, and higher overall risk for the citizens of Oregon. In addition, the ineffective management of data makes it difficult, and sometimes impossible, for government to share information with potential non-governmental partners. This package provides the resources to (a) complete and maintain the most critical, authoritative, statewide data sets that are essential to the accomplishment of virtually all the primary government missions, (b) enable data and technology access in underserved rural areas of the state for local government partners, (c) greatly enhance access to base data for Oregon government, and (d) provide much of the data needed to meet the outcome-based performance management needs of the public safety, natural resources, education, health, transportation, and economic development communities.

A business case prepared for the Oregon Geographic Information Council in 2006 and updated in 2008 indicated that lack of complete, current data and poor information management is costing the State and local governments over \$200 million each year in lost productivity, lost revenue, and unrealized cost savings. This investment in navigatOR will convert these losses to realized benefits that will then accrue annually during and after full implementation of navigatOR. The State investment requested in this package enables the State and local governments to begin to capture and reallocate some of those benefits. This investment also provides the collaborative opportunity to bring together private sector and non-governmental organizations with government agencies to combine resources and solve shared problems. GEO operates the navigatOR program to provide policy level oversight and enterprise functionality to support the distributed business processes of government at all levels.

How Achieved: navigatOR is a comprehensive, cross-jurisdictional, collaborative initiative to assure the wide applicability of, and appropriate access to, location-based information that is vital to making decisions, both inside and outside government. Local and federal governments and the private sector are currently making in-kind contributions to navigatOR, primarily consisting of data development and maintenance activities. This request is part of the State's contribution to navigatOR for the second phase of the project. navigatOR's multi-year, five-phase initiative is based on a system design, risk analysis, and implementation plan sponsored by the Governor's Oregon Geographic Information Council (OGIC) and culminates in (1) professionally managed statewide data and services, (2) enterprise technology infrastructure sufficiently robust to deliver those data and services to users, (3) sustainable partnerships assuring collaboration and inclusion, and (4) multi-organization

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governance, with core administrative and operational support and coordination. In more detail, the requested funding will:

(a) Complete very high-priority, statewide data layers that represent the essential building blocks for many subsequent data and application development efforts by many government agencies at all levels. Data that are essential for decision-making and performance management will be available to inform the core team of agencies responsible for public safety, natural resource management, economic development, education, transportation, and health. GEO will continue to work collaboratively with government agencies and non-governmental partners to develop, maintain, and distribute the necessary shared base data.

(b) Establish one regional data and services resource center in northeast Oregon. This semi-independent center will be run under an agreement with Blue Mountain Community College with system resources that support users in that region of the state. This Regional Center, and others to be established in the future, will have a manager and staff subject to existing policies and standards, and their activities will be coordinated by GEO. The center will ultimately be self-supporting by charging local governments and other partners for services performed.

(c) Develop a Web-based portal and analytical applications to distribute data resources and the decision making enhancements that those resources represent across government agencies and to Oregon citizens. This activity will build upon existing information technology investments at GEO, the Institute for Natural Resources' (INR) Oregon Explorer program, and other state agencies (e.g., OUS, OEM, ODOT, DEQ, and ODF). This activity will be led by INR, in collaboration with GEO.

(d) Expand the existing coordination activities and organizational infrastructure of OGIC and GEO to reflect the growing and important role being played by location-based information in governmental agencies at the local, regional, tribal, and federal levels and in the non-profit and private sectors. This effort will require extensive outreach through a slightly-expanded staff within the Geospatial Enterprise Office.

GEO's existing staff of four will be augmented by six positions. An OPA4 will manage relationships with local/regional/non-governmental data partners and coordinate data development activities and data sharing with those partners, ensuring authoritative, consistent, complete and maintained information is available for all partners. Two ISS-8, one ISS-7 and one ISS-6 positions will perform complex data stewardship tasks, such as integrating data from multiple providers; and customize Web-based applications using existing web mapping services developed by GEO and Oregon Explorer to meet user needs. An AS-2 will perform logistical support, budget tracking, and help deploy multi-dimensional communication strategies on behalf of the state/regional/local/non-governmental partnership network.

Phases 3, 4, and 5 of navigatOR, planned for FY 2017-19 and FY 2019-21, focus on developing other base data essential for key cross-organizational government services; enhancing information access, services and applications; establishing three additional regional hubs in rural areas; and maturing the governance and operational structure necessary to ensure authoritative, consistent, complete data is available and maintained in support of critical government business processes.

BUDGET NARRATIVE

Staffing Impact:

Establish one permanent, full-time, Operations and Policy Analyst 4, MMN X0873 AA, SR 32 (1.00 FTE)
Establish two permanent, full-time, Information Systems Specialists 8, UA C1488 IA, SR 33 (2.00 FTE)
Establish one permanent, full-time, Information Systems Specialist 7, UA C1487 IA, SR 31 (1.00 FTE)
Establish one permanent, full-time, Information Systems Specialist 6, UA C1486 IA, SR 29 (1.00 FTE)
Establish one permanent, full-time, Administrative Specialist 2, MMN X0108 AA, SR 19 (1.00 FTE)

Revenue Source:

\$6,760,840 – Other Funds Limited, Admin & Service Charges

Policy Option Package #141: Move ETS GEO to CIO GEO (APPROVED)

Companion Package: None

Purpose: The purpose of the package is to realign personnel within the Department of Administrative Services (DAS) in order to gain operational efficiencies.

How Achieved: This package transfers two permanent full-time positions (2.00 FTE) and associated Services and Supplies from the Enterprise Technology Services to the Chief Information Office, Geospatial Program (GEO). This transfer will combine all GEO functions in a single comprehensive unit.

Staffing Impact:

Transfers one permanent full time, Information Systems Specialist 8, OA C1488 IA, SR 33, and one permanent full time, Information Systems Specialist 6, OA C1488 IA SR 29 (2.00 FTE)

Revenue Source:

\$530,907 - Other Funds Limited, Transfer-in from ETS

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Chief Information Office
Cross Reference Number: 10700-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Pension Obligation Bond	-	-	32,804	-	-	-	32,804
Mass Transit Tax	-	-	1,721	-	-	-	1,721
Vacancy Savings	-	-	(51,378)	-	-	-	(51,378)
Total Personal Services	-	-	(\$16,853)	-	-	-	(\$16,853)
Total Expenditures							
Total Expenditures	-	-	(16,853)	-	-	-	(16,853)
Total Expenditures	-	-	(\$16,853)	-	-	-	(\$16,853)
Ending Balance							
Ending Balance	-	-	16,853	-	-	-	16,853
Total Ending Balance	-	-	\$16,853	-	-	-	\$16,853

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 021 - Phase-in

Cross Reference Name: Chief Information Office
Cross Reference Number: 10700-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Transportation, Dept	-	-	327,989	-	-	-	327,989
Total Revenues	-	-	\$327,989	-	-	-	\$327,989
Services & Supplies							
Professional Services	-	-	327,989	-	-	-	327,989
Agency Program Related S and S	-	-	206,842	-	-	-	206,842
Total Services & Supplies	-	-	\$534,831	-	-	-	\$534,831
Total Expenditures							
Total Expenditures	-	-	534,831	-	-	-	534,831
Total Expenditures	-	-	\$534,831	-	-	-	\$534,831
Ending Balance							
Ending Balance	-	-	(206,842)	-	-	-	(206,842)
Total Ending Balance	-	-	(\$206,842)	-	-	-	(\$206,842)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Chief Information Office
Cross Reference Number: 10700-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	(21,120)	-	-	-	(21,120)
Total Services & Supplies	-	-	(\$21,120)	-	-	-	(\$21,120)
Total Expenditures							
Total Expenditures	-	-	(21,120)	-	-	-	(21,120)
Total Expenditures	-	-	(\$21,120)	-	-	-	(\$21,120)
Ending Balance							
Ending Balance	-	-	21,120	-	-	-	21,120
Total Ending Balance	-	-	\$21,120	-	-	-	\$21,120

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Chief Information Office
Cross Reference Number: 10700-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	587	-	-	-	587
Out of State Travel	-	-	102	-	-	-	102
Employee Training	-	-	4,509	-	-	-	4,509
Office Expenses	-	-	2,383	-	-	-	2,383
Telecommunications	-	-	2,552	-	-	-	2,552
State Gov. Service Charges	-	-	250,596	-	-	-	250,596
Data Processing	-	-	9,645	-	-	-	9,645
Publicity and Publications	-	-	738	-	-	-	738
Professional Services	-	-	40,016	-	-	-	40,016
IT Professional Services	-	-	22,475	-	-	-	22,475
Attorney General	-	-	2,061	-	-	-	2,061
Employee Recruitment and Develop	-	-	753	-	-	-	753
Dues and Subscriptions	-	-	383	-	-	-	383
Facilities Rental and Taxes	-	-	8,091	-	-	-	8,091
Agency Program Related S and S	-	-	15,814	-	-	-	15,814
Other Services and Supplies	-	-	11,747	-	-	-	11,747
Expendable Prop 250 - 5000	-	-	3,015	-	-	-	3,015
Total Services & Supplies	-	-	\$375,467	-	-	-	\$375,467
Total Expenditures							
Total Expenditures	-	-	375,467	-	-	-	375,467
Total Expenditures	-	-	\$375,467	-	-	-	\$375,467

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Chief Information Office
Cross Reference Number: 10700-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(375,467)	-	-	-	(375,467)
Total Ending Balance	-	-	(\$375,467)	-	-	-	(\$375,467)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Chief Information Office
Cross Reference Number: 10700-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	-	4,001	-	-	-	4,001
IT Professional Services	-	-	2,247	-	-	-	2,247
Total Services & Supplies	-	-	\$6,248	-	-	-	\$6,248
Total Expenditures							
Total Expenditures	-	-	6,248	-	-	-	6,248
Total Expenditures	-	-	\$6,248	-	-	-	\$6,248
Ending Balance							
Ending Balance	-	-	(6,248)	-	-	-	(6,248)
Total Ending Balance	-	-	(\$6,248)	-	-	-	(\$6,248)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Chief Information Office
Cross Reference Number: 10700-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Telecommunications	-	-	22,915	-	-	-	22,915
State Gov. Service Charges	-	-	(492,119)	-	-	-	(492,119)
Data Processing	-	-	469,204	-	-	-	469,204
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 105 - Develop New Governance Structure for IT

Cross Reference Name: Chief Information Office
Cross Reference Number: 10700-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	2,605,096	-	-	-	2,605,096
Total Revenues	-	-	\$2,605,096	-	-	-	\$2,605,096
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	1,536,066	-	-	-	1,536,066
Empl. Rel. Bd. Assessments	-	-	468	-	-	-	468
Public Employees' Retire Cont	-	-	242,546	-	-	-	242,546
Social Security Taxes	-	-	117,512	-	-	-	117,512
Worker's Comp. Assess. (WCD)	-	-	720	-	-	-	720
Mass Transit Tax	-	-	9,216	-	-	-	9,216
Flexible Benefits	-	-	320,544	-	-	-	320,544
Reconciliation Adjustment	-	-	(1,105)	-	-	-	(1,105)
Total Personal Services	-	-	\$2,225,967	-	-	-	\$2,225,967
Services & Supplies							
Instate Travel	-	-	5,394	-	-	-	5,394
Employee Training	-	-	28,518	-	-	-	28,518
Office Expenses	-	-	16,077	-	-	-	16,077
Telecommunications	-	-	13,312	-	-	-	13,312
Data Processing	-	-	6,605	-	-	-	6,605
Publicity and Publications	-	-	3,789	-	-	-	3,789
Attorney General	-	-	95,310	-	-	-	95,310
Employee Recruitment and Develop	-	-	3,072	-	-	-	3,072
Dues and Subscriptions	-	-	3,789	-	-	-	3,789

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 105 - Develop New Governance Structure for IT

Cross Reference Name: Chief Information Office
Cross Reference Number: 10700-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	-	-	57,139	-	-	-	57,139
Agency Program Related S and S	-	-	122,009	-	-	-	122,009
Other Services and Supplies	-	-	4,864	-	-	-	4,864
Expendable Prop 250 - 5000	-	-	19,251	-	-	-	19,251
Total Services & Supplies	-	-	\$379,129	-	-	-	\$379,129
Total Expenditures							
Total Expenditures	-	-	2,605,096	-	-	-	2,605,096
Total Expenditures	-	-	\$2,605,096	-	-	-	\$2,605,096
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	12
Total Positions	-	-	-	-	-	-	12
Total FTE							
Total FTE	-	-	-	-	-	-	10.56
Total FTE	-	-	-	-	-	-	10.56

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 106 - Statewide Interoperability Program

Cross Reference Name: Chief Information Office
Cross Reference Number: 10700-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	69,453	-	-	-	69,453
Tsfr From Transportation, Dept	-	-	104,178	-	-	-	104,178
Total Revenues	-	-	\$173,631	-	-	-	\$173,631
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	115,921	-	-	-	115,921
Empl. Rel. Bd. Assessments	-	-	26	-	-	-	26
Public Employees' Retire Cont	-	-	18,304	-	-	-	18,304
Social Security Taxes	-	-	8,868	-	-	-	8,868
Worker's Comp. Assess. (WCD)	-	-	40	-	-	-	40
Mass Transit Tax	-	-	696	-	-	-	696
Flexible Benefits	-	-	17,808	-	-	-	17,808
Reconciliation Adjustment	-	-	(626)	-	-	-	(626)
Total Personal Services	-	-	\$161,037	-	-	-	\$161,037
Services & Supplies							
Instate Travel	-	-	373	-	-	-	373
Employee Training	-	-	1,935	-	-	-	1,935
Office Expenses	-	-	1,106	-	-	-	1,106
Telecommunications	-	-	829	-	-	-	829
Data Processing	-	-	359	-	-	-	359
Publicity and Publications	-	-	276	-	-	-	276
Employee Recruitment and Develop	-	-	221	-	-	-	221
Dues and Subscriptions	-	-	276	-	-	-	276

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 106 - Statewide Interoperability Program

Cross Reference Name: Chief Information Office
Cross Reference Number: 10700-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	-	-	3,857	-	-	-	3,857
Agency Program Related S and S	-	-	1,759	-	-	-	1,759
Other Services and Supplies	-	-	276	-	-	-	276
Expendable Prop 250 - 5000	-	-	1,327	-	-	-	1,327
Total Services & Supplies	-	-	\$12,594	-	-	-	\$12,594
Total Expenditures							
Total Expenditures	-	-	173,631	-	-	-	173,631
Total Expenditures	-	-	\$173,631	-	-	-	\$173,631
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE	-	-	-	-	-	-	0.54
Total FTE	-	-	-	-	-	-	0.54

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 107 - Support Second Phase of navigatOR

Cross Reference Name: Chief Information Office
Cross Reference Number: 10700-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 107 - Support Second Phase of navigator

Cross Reference Name: Chief Information Office
Cross Reference Number: 10700-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE	-	-	-	-	-	-	-
Total FTE	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 141 - Move ETS GEO to CIO GEO

Cross Reference Name: Chief Information Office
Cross Reference Number: 10700-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	530,907	-	-	-	530,907
Total Revenues	-	-	\$530,907	-	-	-	\$530,907
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	318,240	-	-	-	318,240
Empl. Rel. Bd. Assessments	-	-	88	-	-	-	88
Public Employees' Retire Cont	-	-	50,250	-	-	-	50,250
Pension Obligation Bond	-	-	21,322	-	-	-	21,322
Social Security Taxes	-	-	24,346	-	-	-	24,346
Worker's Comp. Assess. (WCD)	-	-	138	-	-	-	138
Mass Transit Tax	-	-	1,909	-	-	-	1,909
Flexible Benefits	-	-	61,056	-	-	-	61,056
Total Personal Services	-	-	\$477,349	-	-	-	\$477,349
Services & Supplies							
Instate Travel	-	-	1,658	-	-	-	1,658
Employee Training	-	-	9,216	-	-	-	9,216
Office Expenses	-	-	4,096	-	-	-	4,096
Telecommunications	-	-	4,096	-	-	-	4,096
State Gov. Service Charges	-	-	6,502	-	-	-	6,502
Data Processing	-	-	2,800	-	-	-	2,800
Publicity and Publications	-	-	1,024	-	-	-	1,024
Employee Recruitment and Develop	-	-	820	-	-	-	820
Dues and Subscriptions	-	-	1,000	-	-	-	1,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 141 - Move ETS GEO to CIO GEO

Cross Reference Name: Chief Information Office
Cross Reference Number: 10700-040-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	-	-	14,564	-	-	-	14,564
Other Services and Supplies	-	-	2,048	-	-	-	2,048
Expendable Prop 250 - 5000	-	-	5,734	-	-	-	5,734
Total Services & Supplies	-	-	\$53,558	-	-	-	\$53,558
Total Expenditures							
Total Expenditures	-	-	530,907	-	-	-	530,907
Total Expenditures	-	-	\$530,907	-	-	-	\$530,907
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							2
Total Positions							2
Total FTE							
Total FTE							2.00
Total FTE							2.00

PACKAGE: 105 - Develop New Governance Structu

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
001181	UA C0118	AA EXECUTIVE SUPPORT SPECIALIST	1	.88	21.00	02	2,635.00		55,335 39,781			55,335 39,781
008733	MMN X0873	AA OPERATIONS & POLICY ANALYST	4	.88	21.00	02	5,764.00		121,044 55,184			121,044 55,184
008734	MMN X0873	AA OPERATIONS & POLICY ANALYST	4	.88	21.00	02	5,764.00		121,044 55,184			121,044 55,184
008735	MMN X0873	AA OPERATIONS & POLICY ANALYST	4	.88	21.00	02	5,764.00		121,044 55,184			121,044 55,184
014871	UA C1487	IA INFO SYSTEMS SPECIALIST	7	.88	21.00	02	5,217.00		109,557 52,491			109,557 52,491
014873	UA C1487	IA INFO SYSTEMS SPECIALIST	7	.88	21.00	02	5,217.00		109,557 52,491			109,557 52,491
014881	MMN X1488	IA INFO SYSTEMS SPECIALIST	8	.88	21.00	02	6,070.00		127,470 56,690			127,470 56,690
070102	MMN X7010	IA PRINCIPAL EXECUTIVE/MANAGER	F	.88	21.00	02	7,343.00		154,203 62,957			154,203 62,957
070103	MMN X7010	IA PRINCIPAL EXECUTIVE/MANAGER	F	.88	21.00	02	7,343.00		154,203 62,957			154,203 62,957
070104	MMN X7010	IA PRINCIPAL EXECUTIVE/MANAGER	F	.88	21.00	02	7,343.00		154,203 62,957			154,203 62,957
070105	MMN X7010	IA PRINCIPAL EXECUTIVE/MANAGER	F	.88	21.00	02	7,343.00		154,203 62,957			154,203 62,957
070106	MMN X7010	IA PRINCIPAL EXECUTIVE/MANAGER	F	.88	21.00	02	7,343.00		154,203 62,957			154,203 62,957
TOTAL PICS SALARY												
TOTAL PICS OPE										1,536,066		1,536,066
TOTAL PICS PERSONAL SERVICES =										681,790		681,790
										2,217,856		2,217,856

L2/22/14 REPORT NO.: PDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:040-00-00 Chief Information Office

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2015-17
 PICS SYSTEM: BUDGET PREPARATION

PAGE
 PROD FILE

PACKAGE: 106 - Statewide Interoperability Pro

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
9970101	MMN	X7010	AA PRINCIPAL EXECUTIVE/MANAGER F	1	.54	13.00	09	8,917.00		115,921 45,046			115,921 45,046
TOTAL PICS SALARY										115,921			115,921
TOTAL PICS OPE										45,046			45,046
TOTAL PICS PERSONAL SERVICES =				1	.54	13.00				160,967			160,967

2/22/14 REPORT NO.: PPDFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:040-00-00 Chief Information Office

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2015-17
 PICS SYSTEM: BUDGET PREPARATION

PAGE
 PROD FILE

PACKAGE: 141 - Move ETS GEO to CIO GEO

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
414073	OA	C1486	IA INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	05	5,410.00		129,840 61,076			129,840 61,076
414401	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	09	7,850.00		188,400 74,802			188,400 74,802
TOTAL PICS SALARY										318,240			318,240
TOTAL PICS OPE										135,878			135,878
TOTAL PICS PERSONAL SERVICES =				2	2.00	48.00				454,118			454,118

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700
Cross Reference Number: 10700-040-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Charges for Services	608,687	4,810,090	4,810,090	1,294,752	-	-
Admin and Service Charges	3,059,134	5,746,466	6,183,646	19,879,741	12,515,362	-
Interest Income	32,284	-	-	-	-	-
Other Revenues	79,665	-	-	-	-	-
Transfer In - Intrafund	1,686,072	902,897	902,897	-	530,907	-
Tsfr From Transportation, Dept	-	-	654,298	-	1,234,122	-
Tsfr From Public Utility Comm	483,068	885,000	885,000	-	-	-
Transfer Out - Intrafund	(2,046,348)	(1,043,196)	(1,043,196)	(251,517)	(251,517)	-
Total Other Funds	\$3,902,562	\$11,301,257	\$12,392,735	\$20,922,976	\$14,028,874	-

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF INFORMATION OFFICE		Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
							Agency Request	Governor's Recommended	Legislatively Adopted
Beginning Balance	LF - L	4400			-	-	-	-	-
	LF - DS	4430			-	-	-	-	-
	OF - CI	3010			-	-	-	-	-
	OF - CC	3020			-	-	-	-	-
	OF - NL	3200	0025 / 0030		-	-	-	-	-
	OF - NL - DS	3230			-	-	-	-	-
	OF - L	3400			5,603,458	1,233,522	1,538,306	1,062,905	-
	OF - DS	3430			-	-	-	-	-
	GF	8800			-	-	-	-	-
General Fund Appropriation	GF	8000	0050		-	-	-	-	-
	GF DS	8030			-	-	-	-	-
Non-Business Lic & Fees	OF - L	3400	0210		-	-	-	-	-
Central Service Charges	OF - L	3400	0405		-	-	-	-	-
	GF	8800			-	-	-	-	-
Charges for Services	OF - NL	3200	0410		-	-	-	-	-
	OF - L	3400			608,687	4,810,090	1,294,752	-	-
Admin and Service Charges	OF - N L	3200			-	-	-	-	-
	OF - L	3400	0415		3,059,134	6,183,646	19,879,741	12,515,362	-
	OF - DS	3430			-	-	-	-	-
Fines & Forfeitures	OF - L	3400	0505		-	-	-	-	-
Rents & Royalties	OF - L	3400	0510		-	-	-	-	-
GF Obligation Bonds	OF - CC	3020	0555		-	-	-	-	-
	OF - L	3400			-	-	-	-	-
Dedicated Fund Obligation Bonds	OF - L	3400	0560		-	-	-	-	-
Lottery Bonds	OF - L	3400	0565		-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF INFORMATION OFFICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Source								
Revenue Bonds	OF - NL - DS	3230	0570	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Refunding Bonds	OF - NL - DS	3230	0575	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Certificate of Participation	OF - CC	3020	0580	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Interest Income	LF - L	4400	0605	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		32,284	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Sales Income	OF - NL	3200	0705	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Cost of Goods Sold	OF - L	3400	0760	-	-	-	-	-
Loan Repayments	OF - L	3400	0925	-	-	-	-	-
Other Revenues	OF - CI	3010	0975	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - L	3400		79,665	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Federal Funds	FF - DS	6230	0995	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Transfer IN - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF INFORMATION OFFICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	OF - CI	3010	1010	-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		1,686,072	902,897	-	530,907	-
	OF - DS	3430		-	-	-	-	-
Tsfr From Agy-Res Equity	LF - L	4400	1030	-	-	-	-	-
Tsfr IN - Other	OF - L	3400					-	-
	OF - DS	3430	1050					
	OF - NL - DS	3230						
Tsfr from Governor's Office	OF - L	3400	1121	-	-	-	-	-
Tsfr from OR Business Development	OF - NL - DS	3230	1123				-	-
Tsfr from Dept of Revenue	OF - L	3400	1150	-	-	-	-	-
Tsfr from Lottery Commission	LF - L	4400	1177	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr from Judicial Department	OF - L	3400	1198	-	-	-	-	-
Tsfr from Dept. of Energy	FF - L	6400	1330				-	-
	OF - NL - DS	3230						
Tsfr from OYA	OF - DS	3430	1415				-	-
Tsfr from Student Access Comm	OF - L	3400	1575	-	-	-	-	-
Tsfr from OUS	OF - DS	3430	1580				-	-
	OF - NL - DS	3230					-	-
Tsfr from Education	OF - NL - DS	3230	1581				-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF INFORMATION OFFICE		Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
							Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr from Comm Coll/Wkfrc Dev	OF - NL - DS	3230	1586					-	-
Tsfr from Forestry	OF - NL - DS	3230	1629					-	-
Tsfr from Parks & Rec	OF - NL - DS	3230	1634					-	-
Tsfr from Water Resources	OF - NL - DS	3230	1690					-	-
Tsfr from ODOT	OF - L	3400	1730			654,298	-	1,234,122	-
	OF - NL - DS	3230						-	-
Tsfr from OR Liquor Control Comm	OF - L	3400	1845	-	-	-	-	-	-
Tsfr from Public Utility Comm	OF - L	3400	1860	483,068	885,000	-	-	-	-
Tsfr from Housing & Comm Svcs	OF - NL - DS	3230	1914					-	-
Transfer OUT - Intrafund	LF - L	4400		-	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-	-
	OF - CI	3010		-	-	-	-	-	-
	OF - CC	3020	2010	-	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-	-
	OF - L	3400		(2,046,348)	(1,043,196)	(251,517)	(251,517)	-	-
	OF - DS	3430		-	-	-	-	-	-
Tsfr to Other	LF - L	4400	2050	-	-	-	-	-	-
Tsfr to General Fund	GF	8800	2060	-	-	-	-	-	-
Tsfr to Cities	OF - L	3400	2070	-	-	-	-	-	-
Tsfr to Counties	LF - L	4400		-	-	-	-	-	-
	OF - L	3400	2080	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF INFORMATION OFFICE			ORBITS	2011-2013	2013-2015	2015-2017		
	Source	Fund	Revenue Account	Actuals	Legislatively Approved	Agency Request	Governor's Recommended	Legislatively Adopted
	FF - L	6400		-	-	-	-	-
Tsfr to Governor's Office	LF - L	4400	2121	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Tsfr to OR Business Development	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL - DS	3230	2123	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Dept of Justice	OF - L	3400	2137	-	-	-	-	-
Tsfr to Leg Fiscal Officer	OF - L	3400	2145	-	-	-	-	-
Tsfr to Judicial Dept	OF - L	3400	2198	-	-	-	-	-
Tsfr to Govt Ethics Comm	OF - L	3400	2199	-	-	-	-	-
Tsfr to State Police	OF - L	3400	2257	-	-	-	-	-
Tsfr to Veteran's Affairs	LF - DS	4430	2274	-	-	-	-	-
Tsfr to Dept of Energy	LF - DS	4430	2330	-	-	-	-	-
Tsfr to Oregon Health Authority	LF - L	4400		-	-	-	-	-
	OF - NL	3200	2443	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to Dept Post-Secondary Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2523	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF INFORMATION OFFICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to HECC	Source LF - L	4400		-	-	-	-	-
	LF - DS	4430	2525	-	-	-	-	-
	OF- L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to State Library	OF - L	3400	2543	-	-	-	-	-
Tsfr to Student Access Comm	LF - L	4400	2575	-	-	-	-	-
Tsfr to OR University System	OF - NL	3200					-	-
	OF - NL - DS	3230	2580					
	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Dept of Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2581	-	-	-	-	-
	FF - L	6400					-	-
Tsfr to Comm Coll/Wkfrc Dev	LF - DS	4430	2586	-	-	-	-	-
Tsfr to OR Health & Science Univ	OF - L	3400		-	-	-	-	-
	OF - DS	3430	2590	-	-	-	-	-
	OF - NL - DS	3230						
	LF - DS	4430					-	-
Tsfr to Dept of Agriculture	LF - L	4400	2603					
Tsfr to Dept of Forestry	LF - L	4400	2629	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Parks and Rec	LF - L	4400	2634	-	-	-	-	-
	LF- DS	4430		-	-	-	-	-
	OF - NL - DS	3230						
Tsfr to Fish & Wildlife	LF- DS	4430	2635	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

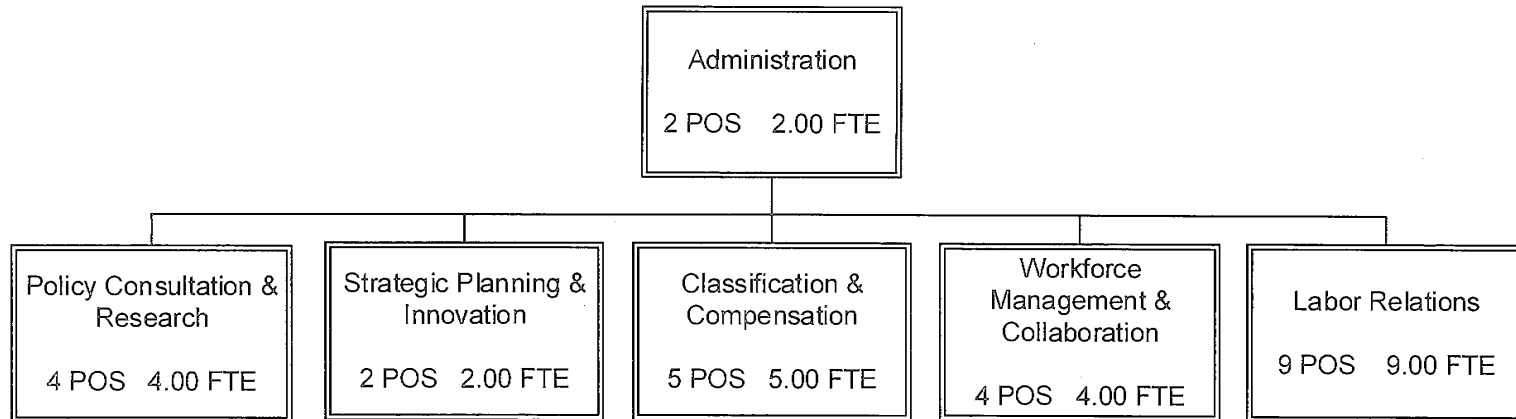
CHIEF INFORMATION OFFICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Source	Agency Request	Governor's Recommended
Tsfr to Water Resources	LF - DS	4430	2690	-	-	-	-	-
Tsfr to Watershed Enhancement Board	LF - L	4400	2691	-	-	-	-	-
Tsfr to Dept of Transportation	LF - DS	4430	2730	-	-	-	-	-
	OF - L	3400		-	-	-	-	
	OF - NL - DS	3230		-	-	-	-	
Tsfr to Housing & Comm Svcs	LF - DS	4430	2914	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	
General Fund		8000		-	-	-	-	-
General Fund Debt Service		8030		-	-	-	-	-
General Fund Revenue		8800		-	-	-	-	-
Lottery Funds Limited		4400		-	-	-	-	-
Lottery Funds Debt Service Limited		4430		-	-	-	-	-
Other Funds Cap Improvement		3010		-	-	-	-	-
Other Funds Cap Construction		3020		-	-	-	-	-
Other Funds Non-Limited		3200		-	-	-	-	-
Other Funds Non-Limited Debt Service		3230		-	-	-	-	-
Other Funds Limited		3400		9,506,020	13,626,257	22,461,282	15,091,779	-
Other Funds Debt Service Limited		3430		-	-	-	-	-
Federal Funds Debt Service Non-Limited		6230		-	-	-	-	-
Federal Funds Limited		6400		-	-	-	-	-
				9,506,020	13,626,257	22,461,282	15,091,779	-

BUDGET NARRATIVE

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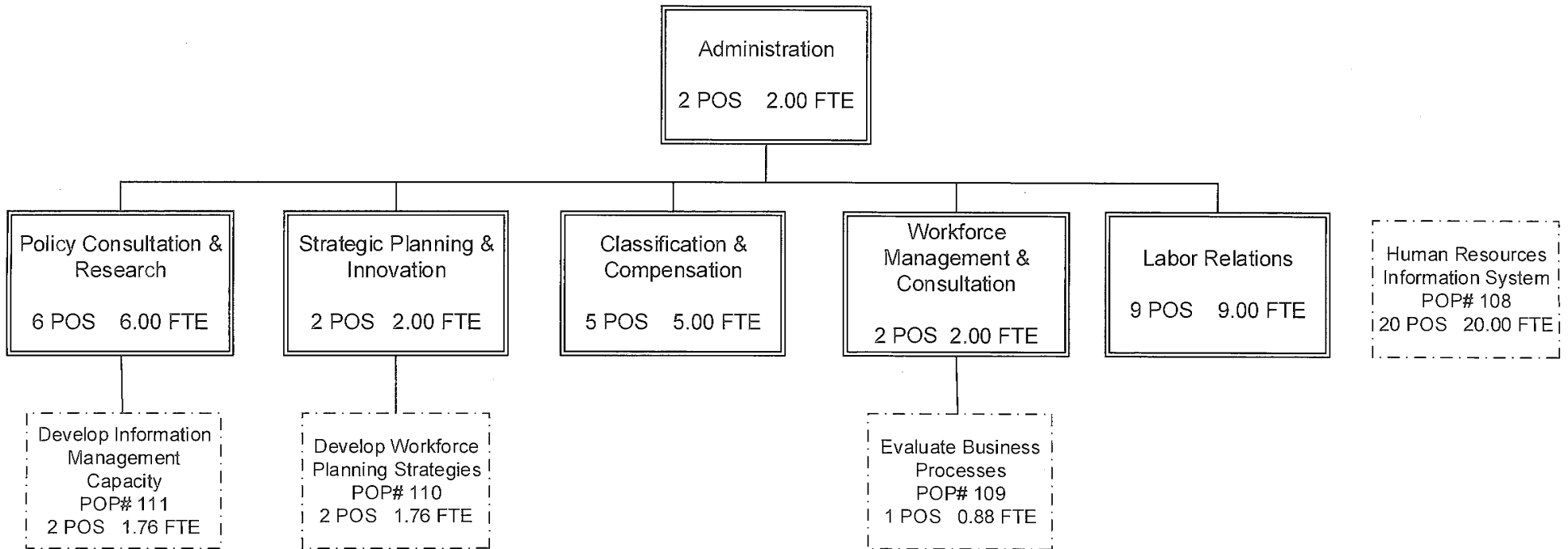
BUDGET NARRATIVE

**Chief Human Resources Office
Organization Chart
2013-2015
26 POS 26.00 FTE**



BUDGET NARRATIVE

**Chief Human Resources Office
Organization Chart
2015-2017
51 POS 50.40 FTE**



BUDGET NARRATIVE

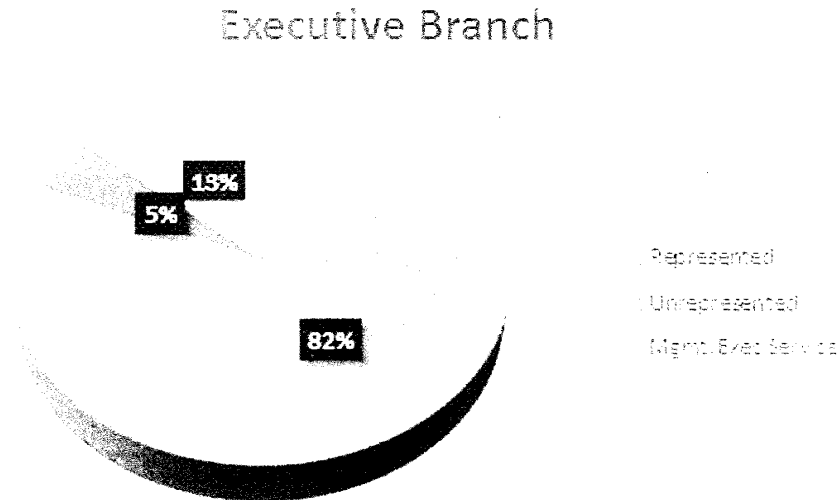
CHIEF HUMAN RESOURCES OFFICE (CHRO)

Statutory Authority:

ORS Chapters 240, 243
OAR 105

Program Unit Narratives:

The Chief Human Resources Office (CHRO) consists of five units providing leadership and guidance for complex human resource issues, talent management and growth with impact to all state agencies. The division oversees a broad range of issues focusing on maintaining a high standard of operation, administering statewide programs through legislative mandates, outreach and training. The focus of these programs is on the Executive Branch which has the majority of the state employees. The breakdown is represented in the chart below.



The division serves its customers with the following central functions:

Policy and Information Management:

In order to achieve consistency in the state's workforce, this unit maintains the statewide human resource policies with a focus on the non-represented employees. The policies guide agencies on issues such as salary, protected leave and the disciplinary process. When legislation affecting the state's workforce, executive level investigations or reports on employee statistical information is needed, this unit oversees the central function and oversight. The unit has been responsible for the administration of the Span of Control legislation, updating all compensation plans and being actively involved in assisting veteran workforce reintegration. Information Management includes the analysis of data and the development and evaluation of reports for planning purposes.

HR Strategic Planning:

Succession planning is a critical issue with statewide impact. Over the next five years, one-third of the workforce is eligible to retire. Training new managers is the first step in ensuring success. This unit is responsible for creating and piloting the new Management Development Series (MDS). This unit further updates current trainings and creates new trainings to educate the state's workforce.

Classification and Compensation:

The state has a wide and varied list of classification and compensation plans necessary to carry out agency business enterprise-wide. The plans are market-based. To ensure employees are properly classed and compensated, the unit is concurrently running three major initiatives to align the state with the current market: (1) a review of the total compensation plan; (2) review groups of classified represented employees' classifications. If not done in a timely manner, per the union contracts, penalties may be assessed at the rate of 1 to 2 salary steps; and (3) review all management and executive service classification and compensation structures to implement a shift to market match. These

BUDGET NARRATIVE

initiatives will identify where the workforce should be in relation to the market, propose changes to simplify the classification system, address issues of compression, and provide greater choice for agencies and managers.

Workforce Development:

In order to provide a statewide framework for a variety of management development systems, processes, resources and tools to support management effectiveness and ensure a diverse, well-qualified, adaptable workforce, the unit oversees strategic investment in talent acquisition, executive leadership orientation and support, leadership development, retention and exiting. As part of this framework, the unit oversees the Chief Operating Officer sponsored executive leadership development program, Leadership Oregon. Currently 750 managers have completed the program over the last 25 years. This unit further assists with or facilitates the recruitment of executive level positions on a statewide basis. This includes working with agencies to determine recruitment needs and talent assessment, reference checks and on boarding executives into positions of responsibility.

Labor Relations:

Eighty two percent of the state's workforce is covered by 32 different collective bargaining contracts. The focus of this unit is managing the collective bargaining agreements and handling the contract negotiations for 28,600 state employees, more than 12,000 home care workers, 7,000 child care providers and 3,300 providers of adult foster care and relative care to ensure consistent labor practices statewide. As a result of these agreements, the unit manages the contract-related grievances, demands to bargain the Unfair Labor Practices which are heard before the Employment Relations Board.

Action	2011-2013	2013-Current
Grievances	351	180
Demands to Bargain	25	7
Unfair Labor Practices	27	3

2015-2021 Six-Year Plan Goals:

- Complete workforce planning by developing clear goals on succession planning, transition planning and workforce analysis.
- Promote enterprise-wide growth with employee development and career path options.
- Successful on-boarding by creating a welcoming, diverse and inclusive organization and knowledge of standards and expectations.
- Focus on performance management with evaluation strategies, skill assessments, goal reviews, and supportive feedback.
- Identify strategies and trainings for retention and succession planning.
- Work on key issues for organizational development such as provide enterprise-wide career paths and focusing on employee development.
- Focus on advancement and growth to lower the exiting numbers of high potential employees.

2015-2017 Two-Year Plan Strategies:

- Complete implementation of Health Care Reform (Affordable Care Act)
- Complete implementation plan for management solutions work
- Maximize and implement technology through the HRIS
- Have succession plan strategies in place for the enterprise
- Implement executive onboarding program

BUDGET NARRATIVE

2013-2015 Accomplishments:

Policies:

- Major revisions to both federal and state protected family leave policy, the domestic violence policy and employee training, relocation policies, the divisions webpage and the On-line HR Reference Guide to comply with recently passed legislation
- Participated in statewide groups related to veterans' preference in employment, Affordable Care Act and Donated Leave

Customer Engagement:

- Established a work group on the Affordable Care Act. The division will work closely with agencies and Statewide Payroll to implement changes, educate agency staff by training and outreach,
- Completed the bargaining cycle with no contracts going through to interest arbitrations or strike
- Began the Classification and Compensation unit's three major initiatives referenced above, part of which with the assistance of inter-agency evaluation teams
- Successfully recruited for and hired 8 agency directors
- Worked closely with Portland State University to establish a statewide training program to reintegrate veterans into the workforce
- 25th Anniversary of Leadership Oregon
- Overhaul of exit interview survey to provide enterprise-wide perspective on performance and employee satisfaction

Initiatives:

- Implementation of criminal records legislation passed in the 2013 Session
- Facilitated an inter-agency evaluation team to group and rank the positions in order to develop a new classification and compensation structure
- Redesigned the methodology and procedures to improve the biennial Total Compensation Study

Trends:

- Increasingly complex legal environment and changes to laws influencing employee rights (i.e., implementation of the Patient Protection and Affordable Care Act - health reform).
- Aging workforce; retirements impacting replacement, succession planning and talent management.
- Establishing the State of Oregon as a model employer of people with disabilities. Initiatives to actively recruit individuals with disabilities and create an inclusive work environment.
- Working to standardize the application of state policies across agencies.

Revenue Sources:

The division receives its funding mainly through an assessment to agencies which is based on agency total budgeted FTE.

Debt Service:

The state's HR information systems are outdated. The position personnel database (PPDB), and the position Information Control System (PICS) are over 22 years old. The HRIS Business Case Study will evaluate the state's HR business needs and recommend a plan to the Legislature for moving forward on acquiring a statewide HRIS. There is positive momentum across the state for pursuing this project, from the executive leadership team, to front line HR staff. The momentum and support will aid this project, and help it overcome budget and other issues that have stalled similar efforts in the past. An updated, modern HRIS would free human resource professionals to do meaningful work, and will give decision makers the tools and information necessary to best manage the state's workforce.

BUDGET NARRATIVE

Essential Packages:

Purpose: The essential packages present budget adjustments needed to bring the base budget to Current Service Level (CSL), the calculated cost of continuing legislatively approved programs into the 2015-2017 biennium.

How Achieved: See explanations under captions "Vacancy Factor and Non-PICS Personal Services", "Cost of Phased-in and Phased-out Programs and One-time Costs," "Inflation and Price List Adjustments" and "Technical Adjustments".

Staffing Impact: None

Revenue Sources: The revenue source(s) are the same as for the program unit as a whole, unless described differently within an individual package.

010 Non-PICS Personal Services / Vacancy Factor Package Description

Package 010 includes standard inflation of 3.00% on such non-PICS items as temporaries, overtime, shift differential, all other differentials, and unemployment compensation, including the OPE associated with them, such as Mass Transit, Vacancy Savings and Pension Obligation Bond Debt Service.

The total amount of this package is \$135,843, Other Funds Limited.

022 Phase-out Programs & One-time Costs Package Description

This package phases out one-time expenditures attributed to HB 5002 for Human Resources Information Systems project.

The total amount of this phase-out package is (\$2,000,000), Other Funds Limited.

031 Standard Inflation & Price List Adjustments Package Description

This package is based on the standard 3.00% inflation factor for Services & Supplies and Capital Outlay items, except for State Government Service Charges, Facilities Rent, and Attorney General Charges, which are based on the 2015-2017 Price List of Goods and Services.

The total amount of this package is \$203,130, Other Funds Limited.

032 Above Standard Inflation Package Description

This package includes the amount above standard inflation from Package 031 for a limited set of factors set out in the budget instructions. DAS has obtained CFO analyst approval and provided detailed documentation of these exceptions.

The total amount of this package is \$140, Other Funds Limited.

BUDGET NARRATIVE

060 Technical Adjustments Package Description

This package is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts that do not fit into the other standard essential packages. Use of this package requires prior approval by the CFO analyst and SABRS manager.

Beginning in 2015-17 the 12 primary customer agencies of Enterprise Technology Services, including the Department of Administrative Services, will begin budgeting for these services in a manner consistent with other state agencies. The charges for ETS Data and Telecomm in ORBITS account 4225 will be transferred to account 4200, Telecommunications, and account 4250, Data Processing. This transfer of budget amounts is a net-zero action that is offset by an equal transfer from account 4225, State Government Service Charges, from where these agencies had been required to budget these charges in the past.

Additionally, during the Department of Administrative Services reorganization in 2011-13, DCR 10700-006 (Human Resources Service Division and Employee Services) was abolished and split into 10700-045 (Chief Human Resource Office, CHRO) and 10700-070 (Enterprise Human Resource Services, EHRS). The budget for Rent and Professional Services was split between them with the majority of Rent being assigned to CHRO and the majority of Professional Services to EHRS.

The total amount of this package is \$260,000, Other Funds Limited

BUDGET NARRATIVE

Policy Option Package #108: Human Resource Information System **(APPROVED)**

Companion Package: None

Purpose: The Oregon Department of Administrative Services (DAS) strives to provide excellent and efficient service to its employees; the executive, judicial, and legislative branches; and the citizens of Oregon. DAS is disadvantaged in its ability to meet these business objectives due to the outdated and inflexible human resource information system (HRIS) used to manage state human resource business processes. In response to these challenges with its current human resource systems, DAS initiated a project to plan for the modernization of its human resource systems. It is anticipated that the proposed HRIS will be a major improvement for Oregon state government because it will provide an integrated human resource information system that is scalable, maintainable, and upgradeable in order to serve the state for years to come. This package requests 20 limited duration positions to support the implementation and business process re-engineering activities in the 2015-17 biennium.

How Achieved: This package includes costs for a vendor implementation team; software licenses; a state implementation team which includes project management, implementation support for conversions and interfaces, change management with training development and delivery, administrative support; and a 20 percent contingency fund. Along with the purchase and configuration of the selected solution, the implementation of new software will require the analysis of affected state policies and process requirements, the development of new or updated procedures, the development of training materials and aids, and the delivery of training to employees.

This package provides 20 limited duration, full-time positions to supplement current staffing in the Chief Operating Office to facilitate the deployment of a modern HRIS and the required business process changes needed to take advantage of the efficiencies it can provide.

The Policy and Budget Analyst position is currently in the 2013-15 budget and Limited Duration. This package does not reflect the total project costs. Costs for the HRIS vendor are being developed in partnership with the legislature.

This package also requests funding for the Independent Quality Assurance vendor required for large State information technology projects as well as the services of a Change Management company to assist agencies with the business process re-engineering.

Staffing Impact:

Establish one limited duration, full time, Policy and Budget Analyst, MMN X1143 AA, SR 35 (1.00 FTE)

Establish two limited duration, full time, Operations & Policy Analyst 4, MMN X0873 AA, SR 32 (2.00 FTE)

Establish one limited duration, full time, Training and Development Specialist 2, MMN X1339 AA, SR 27 (1.00 FTE)

Establish five limited duration, full time, Training and Development Specialist 1, MMN X1338 AA, SR 23 (5.00 FTE)

Establish six limited duration, full time, Human Resource Analyst 3, MMN X1322 AA, SR 29 (6.00 FTE)

Establish three limited duration, full time, Info Systems Spec 6, OA C1486 IA, SR 29 (3.00 FTE)

Establish one limited duration, full time, Info Systems Spec 8, OA C1488 IA, SR 33 (1.00 FTE)

Establish one limited duration, full time, Administrative Specialist 2, OA C0108 AA, SR 19 (1.00 FTE)

Professional Services:

Independent QA services

Change Management services

Revenue Source:

\$20,710,000 – Other Funds Limited, Article XI-Q Bonds

\$5,159,159 – Other Funds Limited, Admin & Service Charges (093-00)

BUDGET NARRATIVE

**Policy Option Package #109: Evaluate Business Processes
(REDUCED/APPROVED)**

Companion Package: None

Purpose: The Department of Administrative Services is actively engaged in performance analysis and opportunities for customer service improvement. As part of that process, Human Resources services were evaluated to obtain a comprehensive view of performance. In February of 2013 the Hackett Group delivered an Administrative Baseline and benchmarks to the State of Oregon. This baseline report identified targeted areas for improvement. The report was presented to key decision makers, and the next step is to begin to implement the recommendations in the baseline. The purpose of this package is to assist all functions and agencies in facilitating change (Hackett Group #1, page 24).

To support the recommendations and the new vision for Human Resources, the Chief Human Resources Office (CHRO) will provide consultation and leadership throughout the enterprise. The work performed will focus on understanding agency business needs and identifying solutions. Activities will include developing the skills of human resource staff statewide to enable them to drive change, setting up clear expectations regarding human resource strategies, and evaluating processes prior to implementing change. The CHRO is requesting the addition of one position to evaluate and document the human resource needs of agencies, and to assist in reducing inconsistencies and risk.

Documented process improvement timelines and strategies will be developed through cross agency collaboration and by leveraging the skills of the human resource community. Processes identified for improvement will be included in project plans for completion after prioritization and metrics for measuring success will be developed. This position will also be responsible for delivering a formal communication

plan to support regular communication about best practices and strategies for improvements in human resource management.

How Achieved: Add one permanent Operations and Policy Analyst to implement the recommendations in the Hackett Group Benchmark.

Staffing Impact:

Establish one permanent, full-time, Operations and Policy Analyst 4, MMN X0873 AA, SR 32 (0.88 FTE)

Revenue Source:

\$195,595 - Other Funds Limited, Admin & Service Charges

BUDGET NARRATIVE

**Policy Option Package #110: Develop Workforce Planning Strategies
(REDUCED/APPROVED)**

Companion Package: None

Purpose: The Department of Administrative Services is actively engaged in performance analysis and opportunities for customer service improvement. As part of that process, Human Resources services were evaluated to obtain a comprehensive view of performance. In February of 2013, the Hackett Group delivered an Administrative Baseline and Benchmarks report to the State of Oregon. This baseline report identified targeted areas for improvement. This report was presented to key decision makers, and the next step is to begin to implement the suggestions in the baseline. The purpose of this package is to improve the utilization of best practices in strategic workforce planning to increase effectiveness. (Hackett Group #5, page 28).

Designing and maintaining workforce planning strategies is critical to maintaining a productive workforce. The Hackett Group reported that the State of Oregon has a significant opportunity gap in utilizing best practices in Strategic Workforce Planning. They recommend that the State develop an explicit workforce strategy to drive State of Oregon hiring and training needs, with a focus on decreasing complexity. The State does not have a formal succession planning strategy, which places programs at risk when key staff leave State service.

These activities will include strategies related to: 1) establishing career development programs in collaboration with agency personnel, 2) exploring internships and placements, 3) developing strategic partnerships, 4) enhancing employee skill development and building programs, 5) improving staff recruitment and retention, and 6) succession planning. A portion of this work will include the evaluation and implementation of performance management and compensation strategies to support effective workforce development.

How Achieved: Establish two permanent Operations and Policy Analyst positions to implement the recommendations in the Hackett Group Benchmark.

Staffing Impact:

Establish one permanent, full-time, Operations and Policy Analyst 4, MMN X0873 AA, SR 32 (0.88 FTE)
Establish one permanent, full-time, Operations and Policy Analyst 2, MMN X0871 AA , SR 27 (0.88 FTE)

Revenue Source:

\$359,753 - Other Funds Limited, Admin & Service Charges

BUDGET NARRATIVE

Policy Option Package #111: Develop Information Management Capacity (REDUCED/APPROVED)

Companion Package: None

Purpose: The Department of Administrative Services is actively engaged in performance analysis and opportunities for customer service improvement. As part of that process, Human Resources services were evaluated to obtain a comprehensive view of performance. In February of 2013, the Hackett Group delivered an Administrative Baseline and Benchmarks report to the State of Oregon. This baseline report identified targeted areas for improvement. This report was presented to key decision makers, and the next step is to begin to implement the suggestions in the baseline. The purpose of this package is to review and enhance the delivery model (Hackett Group #2, page 25).

One of the primary areas for improvement is in the area of managing information to identify current and future human resource needs and trends. This work will include the development of consistent reporting formats, data specifications, and accurate information for decision making and reporting. The Chief Human Resources Office (CHRO) does not currently have an information management framework or a quality assurance function regarding data requests. The lack of this function increases the risk of reporting errors and does not support data quality assurance.

The current Human Resource Information System is approximately 24 years old, and is now beyond its useful life. A Business Case has been developed to begin the process of replacing our legacy Human Resource Systems.

The CHRO will develop procedures and competencies to deliver data in a timely and consistent matter. Staff will be assigned to consult with agency stakeholders, business leaders, human resources professionals,

and leadership to develop information management strategies. Reports will be defined and delivered to meet business needs.

The addition of two Operation and Policy Analyst 4 positions will support decision making and report design and integrate the use of data into human resource practice and planning. The incumbents will provide coordinated responses to requests for data and develop a consistent framework for data management using best practices.

How Achieved: Add two permanent Operations and Policy Analysts to implement the recommendations in the Hackett Group Benchmark.

Staffing Impact:

Establish two permanent, full-time, Operations & Policy Analyst 4, MMN X0873 AA, SR 32 (1.76 FTE)

Revenue Source:

\$391,190 - Other Funds Limited, Admin & Service Charges

BUDGET NARRATIVE

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Pension Obligation Bond	-	-	19,537	-	-	-	19,537
Unemployment Assessments	-	-	235	-	-	-	235
Mass Transit Tax	-	-	939	-	-	-	939
Vacancy Savings	-	-	115,132	-	-	-	115,132
Total Personal Services	-	-	\$135,843	-	-	-	\$135,843
Total Expenditures							
Total Expenditures	-	-	135,843	-	-	-	135,843
Total Expenditures	-	-	\$135,843	-	-	-	\$135,843
Ending Balance							
Ending Balance	-	-	(135,843)	-	-	-	(135,843)
Total Ending Balance	-	-	(\$135,843)	-	-	-	(\$135,843)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Telecommunications	-	-	(29,497)	-	-	-	(29,497)
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	(98,074)	-	-	-	(98,074)
IT Professional Services	-	-	(1,501,002)	-	-	-	(1,501,002)
Attorney General	-	-	(247,629)	-	-	-	(247,629)
Facilities Rental and Taxes	-	-	(90,000)	-	-	-	(90,000)
Expendable Prop 250 - 5000	-	-	(10,737)	-	-	-	(10,737)
IT Expendable Property	-	-	(23,061)	-	-	-	(23,061)
Total Services & Supplies	-	-	(\$2,000,000)	-	-	-	(\$2,000,000)
Total Expenditures							
Total Expenditures	-	-	(2,000,000)	-	-	-	(2,000,000)
Total Expenditures	-	-	(\$2,000,000)	-	-	-	(\$2,000,000)
Ending Balance							
Ending Balance	-	-	2,000,000	-	-	-	2,000,000
Total Ending Balance	-	-	\$2,000,000	-	-	-	\$2,000,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	705	-	-	-	705
Out of State Travel	-	-	141	-	-	-	141
Employee Training	-	-	1,706	-	-	-	1,706
Office Expenses	-	-	1,997	-	-	-	1,997
Telecommunications	-	-	1,083	-	-	-	1,083
State Gov. Service Charges	-	-	138,136	-	-	-	138,136
Data Processing	-	-	2,771	-	-	-	2,771
Publicity and Publications	-	-	1,329	-	-	-	1,329
Professional Services	-	-	1,402	-	-	-	1,402
Attorney General	-	-	33,727	-	-	-	33,727
Employee Recruitment and Develop	-	-	490	-	-	-	490
Dues and Subscriptions	-	-	816	-	-	-	816
Facilities Rental and Taxes	-	-	9,589	-	-	-	9,589
Other Services and Supplies	-	-	8,224	-	-	-	8,224
Expendable Prop 250 - 5000	-	-	323	-	-	-	323
IT Expendable Property	-	-	691	-	-	-	691
Total Services & Supplies	-	-	\$203,130	-	-	-	\$203,130
Total Expenditures							
Total Expenditures	-	-	203,130	-	-	-	203,130
Total Expenditures	-	-	\$203,130	-	-	-	\$203,130

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Chief Human Resource Office

Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(203,130)	-	-	-	(203,130)
Total Ending Balance	-	-	(\$203,130)	-	-	-	(\$203,130)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	-	140	-	-	-	140
Total Services & Supplies	-	-	\$140	-	-	-	\$140
Total Expenditures							
Total Expenditures	-	-	140	-	-	-	140
Total Expenditures	-	-	\$140	-	-	-	\$140
Ending Balance							
Ending Balance	-	-	(140)	-	-	-	(140)
Total Ending Balance	-	-	(\$140)	-	-	-	(\$140)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Telecommunications	-	-	27,081	-	-	-	27,081
State Gov. Service Charges	-	-	(581,595)	-	-	-	(581,595)
Data Processing	-	-	554,514	-	-	-	554,514
Professional Services	-	-	350,000	-	-	-	350,000
Facilities Rental and Taxes	-	-	(90,000)	-	-	-	(90,000)
Total Services & Supplies	-	-	\$260,000	-	-	-	\$260,000
Total Expenditures							
Total Expenditures	-	-	260,000	-	-	-	260,000
Total Expenditures	-	-	\$260,000	-	-	-	\$260,000
Ending Balance							
Ending Balance	-	-	(260,000)	-	-	-	(260,000)
Total Ending Balance	-	-	(\$260,000)	-	-	-	(\$260,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 108 - Human Resource Information System

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	5,159,159	-	-	-	5,159,159
General Fund Obligation Bonds	-	-	20,710,000	-	-	-	20,710,000
Total Revenues	-	-	\$25,869,159	-	-	-	\$25,869,159
Transfers Out							
Transfer Out - Intrafund	-	-	(5,159,159)	-	-	-	(5,159,159)
Total Transfers Out	-	-	(\$5,159,159)	-	-	-	(\$5,159,159)
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	2,252,592	-	-	-	2,252,592
Empl. Rel. Bd. Assessments	-	-	880	-	-	-	880
Public Employees' Retire Cont	-	-	355,682	-	-	-	355,682
Social Security Taxes	-	-	172,318	-	-	-	172,318
Worker's Comp. Assess. (WCD)	-	-	1,380	-	-	-	1,380
Mass Transit Tax	-	-	13,516	-	-	-	13,516
Flexible Benefits	-	-	610,560	-	-	-	610,560
Reconciliation Adjustment	-	-	54,649	-	-	-	54,649
Total Personal Services	-	-	\$3,461,577	-	-	-	\$3,461,577
Services & Supplies							
Instate Travel	-	-	11,882	-	-	-	11,882
Employee Training	-	-	62,564	-	-	-	62,564
Office Expenses	-	-	39,118	-	-	-	39,118
Telecommunications	-	-	32,768	-	-	-	32,768

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 108 - Human Resource Information System

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	-	-	3,926,852	-	-	-	3,926,852
Publicity and Publications	-	-	8,398	-	-	-	8,398
IT Professional Services	-	-	8,307,267	-	-	-	8,307,267
Employee Recruitment and Develop	-	-	6,970	-	-	-	6,970
Dues and Subscriptions	-	-	8,200	-	-	-	8,200
Agency Program Related S and S	-	-	1,187,932	-	-	-	1,187,932
Other COP Costs	-	-	344,396	-	-	-	344,396
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	43,422	-	-	-	43,422
Total Services & Supplies	-	-	\$13,979,769	-	-	-	\$13,979,769
Capital Outlay							
Data Processing Software	-	-	2,768,654	-	-	-	2,768,654
Data Processing Hardware	-	-	500,000	-	-	-	500,000
Total Capital Outlay	-	-	\$3,268,654	-	-	-	\$3,268,654
Total Expenditures							
Total Expenditures	-	-	20,710,000	-	-	-	20,710,000
Total Expenditures	-	-	\$20,710,000	-	-	-	\$20,710,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 108 - Human Resource Information System

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							20
Total Positions	-	-	-	-	-	-	20
Total FTE							
Total FTE							20.00
Total FTE	-	-	-	-	-	-	20.00

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 109 - Evaluate Business Processes

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	195,595	-	-	-	195,595
Total Revenues	-	-	\$195,595	-	-	-	\$195,595
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	121,044	-	-	-	121,044
Empl. Rel. Bd. Assessments	-	-	39	-	-	-	39
Public Employees' Retire Cont	-	-	19,113	-	-	-	19,113
Social Security Taxes	-	-	9,260	-	-	-	9,260
Worker's Comp. Assess. (WCD)	-	-	60	-	-	-	60
Mass Transit Tax	-	-	726	-	-	-	726
Flexible Benefits	-	-	26,712	-	-	-	26,712
Reconciliation Adjustment	-	-	104	-	-	-	104
Total Personal Services	-	-	\$177,058	-	-	-	\$177,058
Services & Supplies							
Instate Travel	-	-	691	-	-	-	691
Employee Training	-	-	3,584	-	-	-	3,584
Office Expenses	-	-	2,048	-	-	-	2,048
Telecommunications	-	-	1,536	-	-	-	1,536
Data Processing	-	-	650	-	-	-	650
Publicity and Publications	-	-	512	-	-	-	512
Employee Recruitment and Develop	-	-	410	-	-	-	410
Dues and Subscriptions	-	-	500	-	-	-	500
Other Services and Supplies	-	-	6,148	-	-	-	6,148

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 109 - Evaluate Business Processes

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	2,458	-	-	-	2,458
Total Services & Supplies	-	-	\$18,537	-	-	-	\$18,537
Total Expenditures							
Total Expenditures	-	-	195,595	-	-	-	195,595
Total Expenditures	-	-	\$195,595	-	-	-	\$195,595
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE	-	-	-	-	-	-	0.88
Total FTE	-	-	-	-	-	-	0.88

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 110 - Develop Workforce Planning Strategies

Cross Reference Name: Chief Human Resource Office

Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	359,753	-	-	-	359,753
Total Revenues	-	-	\$359,753	-	-	-	\$359,753
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	215,922	-	-	-	215,922
Empl. Rel. Bd. Assessments	-	-	78	-	-	-	78
Public Employees' Retire Cont	-	-	34,094	-	-	-	34,094
Social Security Taxes	-	-	16,518	-	-	-	16,518
Worker's Comp. Assess. (WCD)	-	-	120	-	-	-	120
Mass Transit Tax	-	-	1,296	-	-	-	1,296
Flexible Benefits	-	-	53,424	-	-	-	53,424
Reconciliation Adjustment	-	-	183	-	-	-	183
Total Personal Services	-	-	\$321,635	-	-	-	\$321,635
Services & Supplies							
Instate Travel	-	-	1,382	-	-	-	1,382
Employee Training	-	-	7,168	-	-	-	7,168
Office Expenses	-	-	4,096	-	-	-	4,096
Telecommunications	-	-	3,072	-	-	-	3,072
Data Processing	-	-	1,300	-	-	-	1,300
Publicity and Publications	-	-	1,024	-	-	-	1,024
Employee Recruitment and Develop	-	-	820	-	-	-	820
Dues and Subscriptions	-	-	1,000	-	-	-	1,000
Other Services and Supplies	-	-	13,340	-	-	-	13,340

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 110 - Develop Workforce Planning Strategies

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	4,916	-	-	-	4,916
Total Services & Supplies	-	-	\$38,118	-	-	-	\$38,118
Total Expenditures							
Total Expenditures	-	-	359,753	-	-	-	359,753
Total Expenditures	-	-	\$359,753	-	-	-	\$359,753
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	2
Total Positions	-	-	-	-	-	-	2
Total FTE							
Total FTE	-	-	-	-	-	-	1.76
Total FTE	-	-	-	-	-	-	1.76

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 111 - Develop Information Management Capacity

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	391,190	-	-	-	391,190
Total Revenues	-	-	\$391,190	-	-	-	\$391,190
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	242,088	-	-	-	242,088
Empl. Rel. Bd. Assessments	-	-	78	-	-	-	78
Public Employees' Retire Cont	-	-	38,226	-	-	-	38,226
Social Security Taxes	-	-	18,520	-	-	-	18,520
Worker's Comp. Assess. (WCD)	-	-	120	-	-	-	120
Mass Transit Tax	-	-	1,453	-	-	-	1,453
Flexible Benefits	-	-	53,424	-	-	-	53,424
Reconciliation Adjustment	-	-	207	-	-	-	207
Total Personal Services	-	-	\$354,116	-	-	-	\$354,116
Services & Supplies							
Instate Travel	-	-	1,382	-	-	-	1,382
Employee Training	-	-	7,168	-	-	-	7,168
Office Expenses	-	-	4,096	-	-	-	4,096
Telecommunications	-	-	3,072	-	-	-	3,072
Data Processing	-	-	1,300	-	-	-	1,300
Publicity and Publications	-	-	1,024	-	-	-	1,024
Employee Recruitment and Develop	-	-	820	-	-	-	820
Dues and Subscriptions	-	-	1,000	-	-	-	1,000
Agency Program Related S and S	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 111 - Develop Information Management Capacity

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	12,296	-	-	-	12,296
Expendable Prop 250 - 5000	-	-	4,916	-	-	-	4,916
Total Services & Supplies	-	-	\$37,074	-	-	-	\$37,074
Total Expenditures							
Total Expenditures	-	-	391,190	-	-	-	391,190
Total Expenditures	-	-	\$391,190	-	-	-	\$391,190
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							2
Total Positions	-	-	-	-	-	-	2
Total FTE							
Total FTE							1.76
Total FTE	-	-	-	-	-	-	1.76

PACKAGE: 108 - Human Resource Information Sys

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
9901081	OA	C0108	AA ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	02	2,873.00		68,952 46,804			68,952 46,804
9908731	MMN	X0873	AA OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	02	5,764.00		138,336 63,067			138,336 63,067
9911432	MMN	X1143	AA POLICY AND BUDGET ANALYST	1	1.00	24.00	02	6,663.00		159,912 68,124			159,912 68,124
9913221	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1	1.00	24.00	02	4,979.00		119,496 58,650			119,496 58,650
9913222	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1	1.00	24.00	02	4,979.00		119,496 58,650			119,496 58,650
9913223	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1	1.00	24.00	02	4,979.00		119,496 58,650			119,496 58,650
9913224	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1	1.00	24.00	02	4,979.00		119,496 58,650			119,496 58,650
9913225	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1	1.00	24.00	02	4,979.00		119,496 58,650			119,496 58,650
9913226	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1	1.00	24.00	02	4,979.00		119,496 58,650			119,496 58,650
9913381	MMN	X1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,717.00		89,208 51,551			89,208 51,551
9913382	MMN	X1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,717.00		89,208 51,551			89,208 51,551
9913383	MMN	X1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,717.00		89,208 51,551			89,208 51,551
9913384	MMN	X1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,717.00		89,208 51,551			89,208 51,551
9913385	MMN	X1338	AA TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,717.00		89,208 51,551			89,208 51,551
9913392	MMN	X1339	AA TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	02	4,518.00		108,432 56,057			108,432 56,057
9914861	OA	C1486	IA INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	02	4,711.00		113,064 57,143			113,064 57,143

2/22/14 REPORT NO.: PDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:045-00-00 Chief Human Resource Office

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2015-17
 PICS SYSTEM: BUDGET PREPARATION
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PACKAGE: 108 - Human Resource Information Sys

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
914862	OA C1486	IA INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	02	4,711.00		113,064 57,143			113,064 57,143
914863	OA C1486	IA INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	02	4,711.00		113,064 57,143			113,064 57,143
914881	OA C1488	IA INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	02	5,684.00		136,416 62,617			136,416 62,617
970041	MMN X0873	AA OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	02	5,764.00		138,336 63,067			138,336 63,067
TOTAL PICS SALARY									2,252,592			2,252,592
TOTAL PICS OPE									1,140,820			1,140,820
TOTAL PICS PERSONAL SERVICES =									-----	-----	-----	-----
									20	20.00	480.00	3,393,412

12/22/14 REPORT NO.: PDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:045-00-00 Chief Human Resource Office

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2015-17
 PICS SYSTEM: BUDGET PREPARATION

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PACKAGE: 109 - Evaluate Business Processes

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1508731	MMN	X0873	AA OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	5,764.00		121,044 55,184			121,044 55,184
TOTAL PICS SALARY										121,044			121,044
TOTAL PICS OPE										55,184			55,184
TOTAL PICS PERSONAL SERVICES =				1	.88	21.00				176,228			176,228

2/22/14 REPORT NO.: PDDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:045-00-00 Chief Human Resource Office

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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 PICS SYSTEM: BUDGET PREPARATION

PACKAGE: 110 - Develop Workforce Planning Str

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
508711	MMN	X0871	AA OPERATIONS & POLICY ANALYST 2	1	.88	21.00	02	4,518.00		94,878 49,050			94,878 49,050
508734	MMN	X0873	AA OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	5,764.00		121,044 55,184			121,044 55,184
TOTAL PICS SALARY										215,922			215,922
TOTAL PICS OPE										104,234			104,234
TOTAL PICS PERSONAL SERVICES =				2	1.76	42.00				320,156			320,156

12/22/14 REPORT NO.: PDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:045-00-00 Chief Human Resource Office

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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 PICS SYSTEM: BUDGET PREPARATION

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PACKAGE: 111 - Develop Information Management

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1508732	MMN	X0873	AA OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	5,764.00		121,044 55,184			121,044 55,184
1508733	MMN	X0873	AA OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	5,764.00		121,044 55,184			121,044 55,184
TOTAL PICS SALARY										242,088			242,088
TOTAL PICS OPE										110,368			110,368
TOTAL PICS PERSONAL SERVICES =				2	1.76	42.00				352,456			352,456

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-045-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Charges for Services	77,000	-	-	-	-	-
Admin and Service Charges	5,919,198	6,592,773	6,592,773	16,214,777	17,309,772	-
General Fund Obligation Bonds	-	-	-	20,710,000	20,710,000	-
Interest Income	32,819	284,319	284,319	284,319	284,319	-
Transfer In - Intrafund	881,849	-	-	-	-	-
Transfer Out - Intrafund	(2,069,522)	(187,364)	(187,364)	(5,536,436)	(5,536,436)	-
Tsfr To Governor, Office of the	(342,500)	(645,000)	(645,000)	(645,000)	(645,000)	-
Total Other Funds	\$4,498,844	\$6,044,728	\$6,044,728	\$31,027,660	\$32,122,655	-

____ Agency Request
2015-17 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF HUMAN RESOURCES OFFICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Beginning Balance	LF - L	4400	0025 / 0030	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		4,387,664	4,847,367	229,033	193,828	-
	OF - DS	3430		489	-	-	-	-
	GF	8800		-	-	-	-	-
General Fund Appropriation	GF	8000	0050	-	-	-	-	-
	GF DS	8030		-	-	-	-	-
Non-Business Lic & Fees	OF - L	3400	0210	-	-	-	-	-
Central Service Charges	OF - L	3400	0405	-	-	-	-	-
	GF	8800		-	-	-	-	-
Charges for Services	OF - NL	3200	0410	-	-	-	-	-
	OF - L	3400		77,000	-	-	-	-
Admin and Service Charges	OF - NL	3200	0415	-	-	-	-	-
	OF - L	3400		5,919,198	6,592,773	16,214,777	17,309,772	-
	OF - DS	3430		-	-	-	-	-
Fines & Forfeitures	OF - L	3400	0505	-	-	-	-	-
Rents & Royalties	OF - L	3400	0510	-	-	-	-	-
GF Obligation Bonds	OF - CC	3020	0555	-	-	-	-	-
	OF - L	3400		-	-	20,710,000	20,710,000	-
Dedicated Fund Obligation Bonds	OF - L	3400	0560	-	-	-	-	-
Lottery Bonds	OF - L	3400	0565	-	-	-	-	-

107BF07

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF HUMAN RESOURCES OFFICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Source	Agency Request	Governor's Recommended
Revenue Bonds	OF - NL - DS	3230	0570	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Refunding Bonds	OF - NL - DS	3230	0575	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Certificate of Participation	OF - CC	3020	0580	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Interest Income	LF - L	4400	0605	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		32,819	284,319	284,319	284,319	-
	OF - DS	3430		-	-	-	-	-
Sales Income	OF - NL	3200	0705	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Cost of Goods Sold	OF - L	3400	0760	-	-	-	-	-
Loan Repayments	OF - L	3400	0925	-	-	-	-	-
Other Revenues	OF - CI	3010	0975	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Federal Funds	FF - DS	6230	0995	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Transfer IN - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF HUMAN RESOURCES OFFICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Source								
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020	1010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		614,631	-	-	-	-
	OF - DS	3430		267,218	-	-	-	-
Tsfr From Agy-Res Equity	LF - L	4400	1030	-	-	-	-	-
Tsfr IN - Other	OF - L	3400					-	-
	OF - DS	3430	1050					
	OF - NL - DS	3230						
Tsfr from Governor's Office	OF - L	3400	1121	-			-	-
Tsfr from OR Business Development	OF - NL - DS	3230	1123				-	-
Tsfr from Dept of Revenue	OF - L	3400	1150	-	-	-	-	-
Tsfr from Lottery Commission	LF - L	4400	1177	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr from Judicial Department	OF - L	3400	1198	-	-	-	-	-
Tsfr from Dept. of Energy	FF - L	6400	1330				-	-
	OF - NL - DS	3230						
Tsfr from OYA	OF - DS	3430	1415				-	-
Tsfr from Student Access Comm	OF - L	3400	1575	-	-	-	-	-
Tsfr from OUS	OF - DS	3430	1580				-	-
	OF - NL - DS	3230					-	-
Tsfr from Education	OF - NL - DS	3230	1581				-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF HUMAN RESOURCES OFFICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Agency Request					Governor's Recommended	Legislatively Adopted	
Tsfr from Comm Coll/Wkfrc Dev	OF - NL - DS	3230	1586				-	-
Tsfr from Forestry	OF - NL - DS	3230	1629				-	-
Tsfr from Parks & Rec	OF - NL - DS	3230	1634				-	-
Tsfr from Water Resources	OF - NL - DS	3230	1690				-	-
Tsfr from ODOT	OF - L	3400	1730				-	-
	OF - NL - DS	3230					-	-
Tsfr from OR Liquor Control Comm	OF - L	3400	1845	-	-	-	-	-
Tsfr from Public Utility Comm	OF - L	3400	1860	-	-	-	-	-
Tsfr from Housing & Comm Svcs	OF - NL - DS	3230	1914				-	-
Transfer OUT - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020	2010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		(2,069,522)	(187,364)	(5,536,436)	(5,536,436)	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Other	LF - L	4400	2050	-	-	-	-	-
Tsfr to General Fund	GF	8800	2060	-	-	-	-	-
Tsfr to Cities	OF - L	3400	2070	-	-	-	-	-
Tsfr to Counties	LF - L	4400		-	-	-	-	-
	OF - L	3400	2080	-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF HUMAN RESOURCES OFFICE		ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017			
					Agency Request	Governor's Recommended	Legislatively Adopted	
Source	Fund							
	FF - L	6400		-	-	-	-	-
Tsfr to Governor's Office	LF - L	4400	2121	-	-	-	-	-
	OF - L	3400		(342,500)	(645,000)	(645,000)	(645,000)	-
Tsfr to OR Business Development	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL - DS	3230	2123	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Dept of Justice	OF - L	3400	2137	-	-	-	-	-
Tsfr to Leg Fiscal Officer	OF - L	3400	2145	-	-	-	-	-
Tsfr to Judicial Dept	OF - L	3400	2198	-	-	-	-	-
Tsfr to Govt Ethics Comm	OF - L	3400	2199	-	-	-	-	-
Tsfr to State Police	OF - L	3400	2257	-	-	-	-	-
Tsfr to Veteran's Affairs	LF - DS	4430	2274	-	-	-	-	-
Tsfr to Dept of Energy	LF - DS	4430	2330	-	-	-	-	-
Tsfr to Oregon Health Authority	LF - L	4400		-	-	-	-	-
	OF - NL	3200	2443	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to Dept Post-Secondary Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2523	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

CHIEF HUMAN RESOURCES OFFICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to HECC	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2525	-	-	-	-	-
	OF- L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to State Library	OF - L	3400	2543	-	-	-	-	-
Tsfr to Student Access Comm	LF - L	4400	2575	-	-	-	-	-
Tsfr to OR University System	OF - NL	3200					-	-
	OF - NL - DS	3230	2580					
	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Dept of Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2581	-	-	-	-	-
	FF - L	6400					-	-
Tsfr to Comm Coll/Wkfrc Dev	LF - DS	4430	2586	-	-	-	-	-
Tsfr to OR Health & Science Univ	OF - L	3400		-	-	-	-	-
	OF - DS	3430	2590	-	-	-	-	-
	OF - NL - DS	3230						
	LF - DS	4430					-	-
Tsfr to Dept of Agriculture	LF - L	4400	2603					
Tsfr to Dept of Forestry	LF - L	4400	2629	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Parks and Rec	LF - L	4400	2634	-	-	-	-	-
	LF- DS	4430		-	-	-	-	-
	OF - NL - DS	3230						
Tsfr to Fish & Wildlife	LF- DS	4430	2635	-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

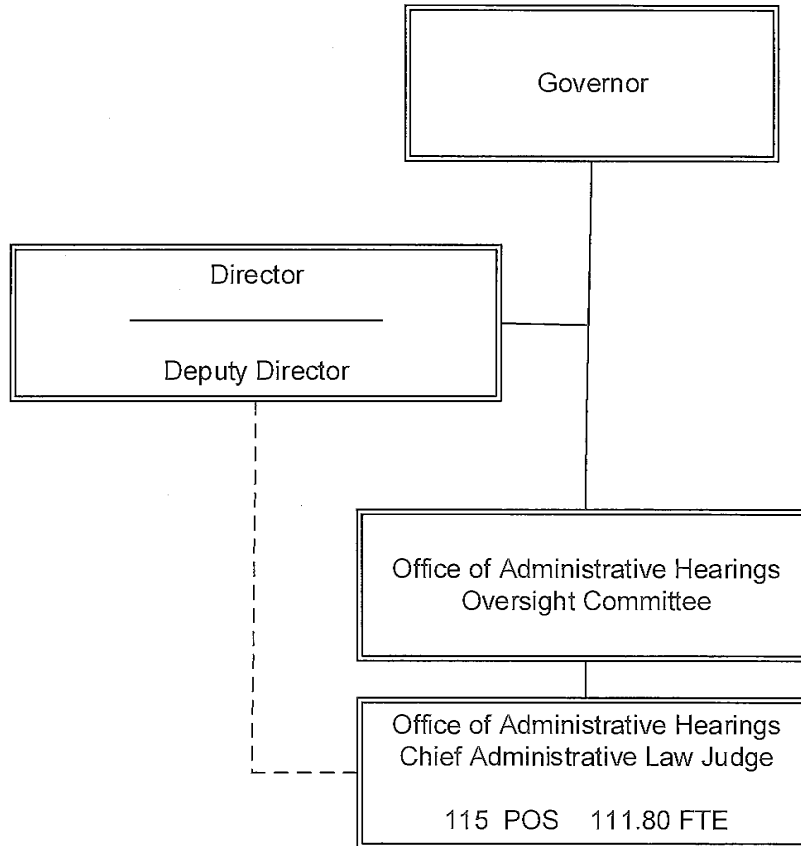
CHIEF HUMAN RESOURCES OFFICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to Water Resources	LF - DS	4430	2690	-	-	-	-	-
Tsfr to Watershed Enhancement Board	LF - L	4400	2691	-	-	-	-	-
Tsfr to Dept of Transportation	LF - DS	4430	2730	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
Tsfr to Housing & Comm Svcs	LF - DS	4430	2914	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
General Fund		8000		-	-	-	-	-
General Fund Debt Service		8030		-	-	-	-	-
General Fund Revenue		8800		-	-	-	-	-
Lottery Funds Limited		4400		-	-	-	-	-
Lottery Funds Debt Service Limited		4430		-	-	-	-	-
Other Funds Cap Improvement		3010		-	-	-	-	-
Other Funds Cap Construction		3020		-	-	-	-	-
Other Funds Non-Limited		3200		-	-	-	-	-
Other Funds Non-Limited Debt Service		3230		-	-	-	-	-
Other Funds Limited		3400		8,619,290	10,892,095	31,256,693	32,316,483	-
Other Funds Debt Service Limited		3430		267,707	-	-	-	-
Federal Funds Debt Service Non-Limited		6230		-	-	-	-	-
Federal Funds Limited		6400		-	-	-	-	-
				8,886,997	10,892,095	31,256,693	32,316,483	-

BUDGET NARRATIVE

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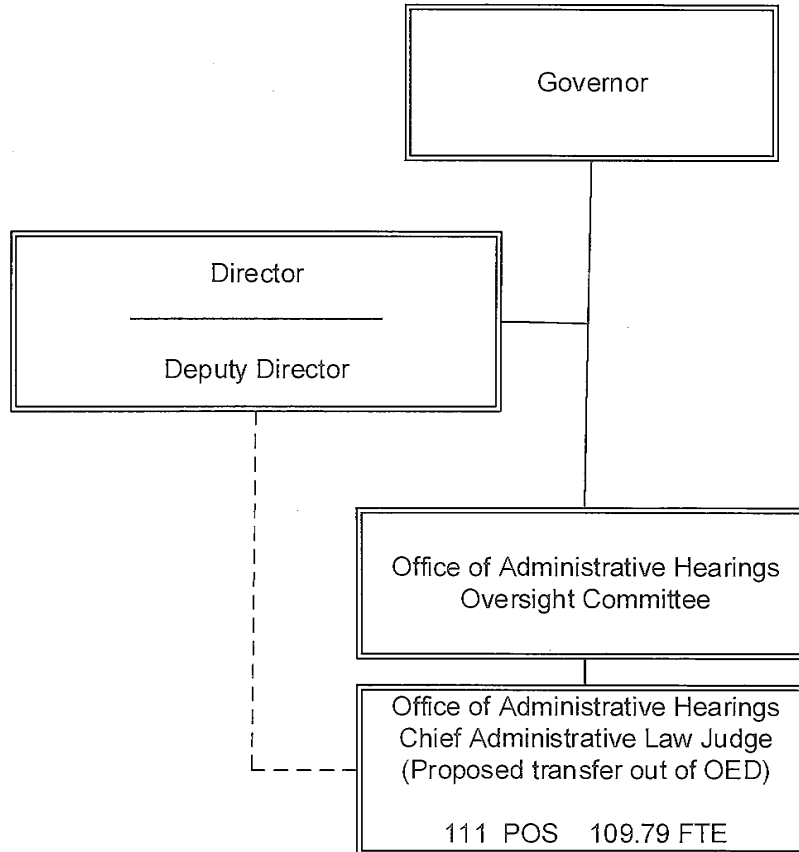
BUDGET NARRATIVE

Office of Administrative Hearings
Organization Chart
2013-2015
115 POS 111.80 FTE



BUDGET NARRATIVE

Office of Administrative Hearings
Organization Chart
2015-2017
111 POS 109.79 FTE



BUDGET NARRATIVE

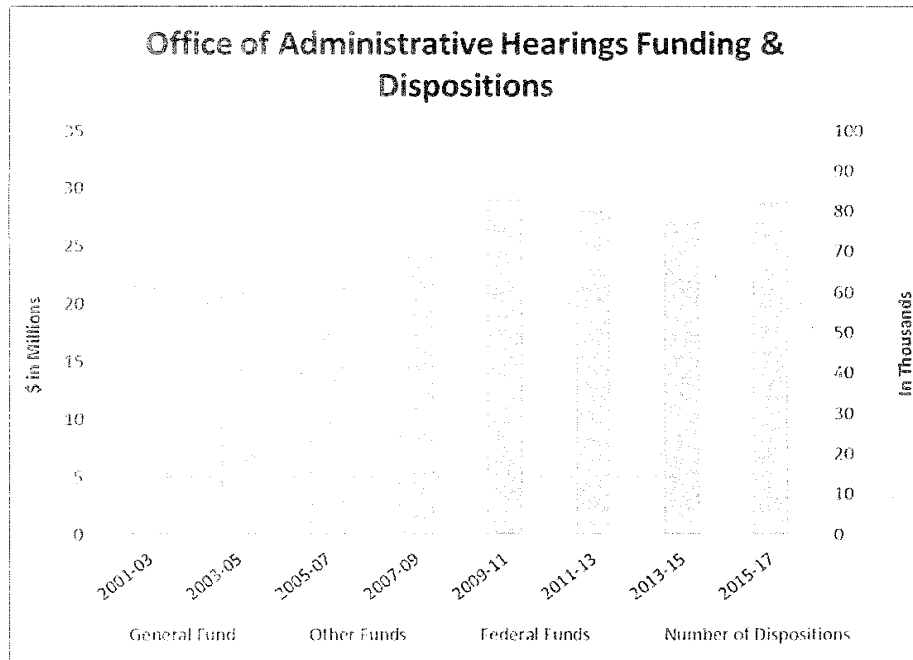
OFFICE OF ADMINISTRATIVE HEARINGS (OAH)

Mission Statement:

The mission of the Office of Administrative Hearings (OAH) is to serve the public with courtesy and to act with integrity, providing an impartial forum in which to resolve administrative disputes.

Program Unit Executive Summary:

Primary Outcome Area: Improving Government
Primary Program Contact: Gary Tyler, (503) 947-1516



Program Overview

The Office of Administrative Hearings (OAH) holds contested case hearings referred by over 80 Oregon agencies, boards and commissions. These hearings are constitutionally required to give citizens and businesses a chance to dispute action taken against them by the state.

Program Funding Request

The OAH is requesting budget authority for 2015-17 biennium of:

\$	0	General Funds
\$	837,380	Other Funds
\$	0	Federal Funds

This is a 97% decrease from the 2015-2017 legislatively approved budget, and reflects a decrease of 109.3 full time equivalent positions. The decrease is due to a proposed package to transfer OAH to the Department of Administrative Services. The 2015-17 request includes additional funds of \$837,380 to build a case management system which remains in the Employment Department request, pending a decision on the transfer package.

The ultimate amount charged to each agency depends on each agency's actual usage of OAH services; it is not based on the budgeted amount. Agencies are charged based on all costs associated with hearings, as required under ORS 183.655. Given that, OAH remains flexible in its management of the hearings process so that many costs, included staff costs, can be adjusted based on the actual workload from agencies. Permanent staffing at OAH cannot meet the peak demand for services. Workload peaks are managed through the use of limited duration staff, temporary staff, overtime and by changes in the backlog of cases. Using this method, permanent staff costs are not incurred during periods of relatively low workload, reducing the total amount that needs to be billed to agencies.

The requested funding authority (including the package to transfer the costs to DAS) allows OAH to continue to provide services without major changes in service delivery.

BUDGET NARRATIVE

Program Description

OAH Administrative Law Judges (ALJs) conduct the hearings and make decisions separately from the agencies which took the initiating action. In 2011, the OAH received 47,177 hearing requests. The Oregon Employment Department referred 68% of the hearings, the Division of Motor Vehicles referred 13%, the Child Support Program referred 9%, and the Department of Human Services referred 8%. The majority of hearings are heard over the telephone with citizens representing themselves.

The Attorney General writes the rules of procedure and also represents state agencies in contested case hearings. The OAH Oversight Committee reviews OAH effectiveness, fairness, and efficiency.

Costs are driven by the volume of hearings referred by agencies and the complexity of the issues involved.

Program Justification and Link to 10-Year Outcome

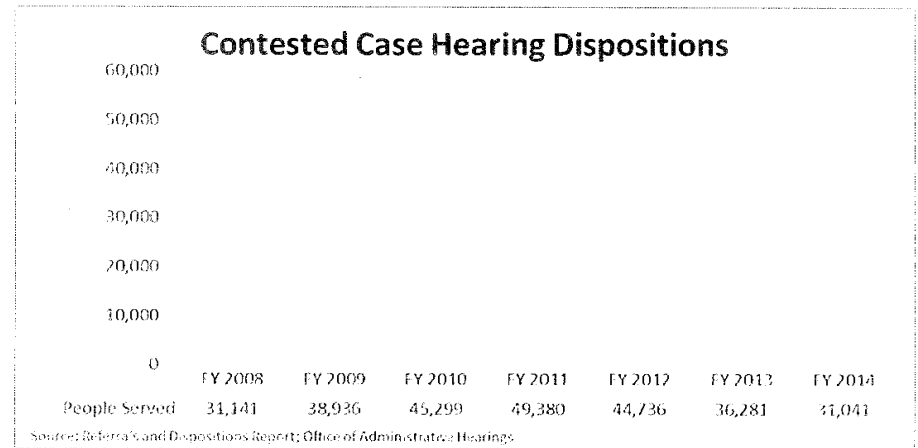
The outcome statement for Improving Government states: "Oregon state government will be trustworthy, responsive, and solve problems in a financially sustainable way". The OAH provides a core governmental function: to provide citizens a forum to dispute decisions made by their government impacting their lives.

Contested case hearings give Oregonians a voice in responding to decisions made by state agencies. Citizens and businesses are more likely to trust the basis for the state's actions if the contested case decision-making process is separate from the agency which took the action.

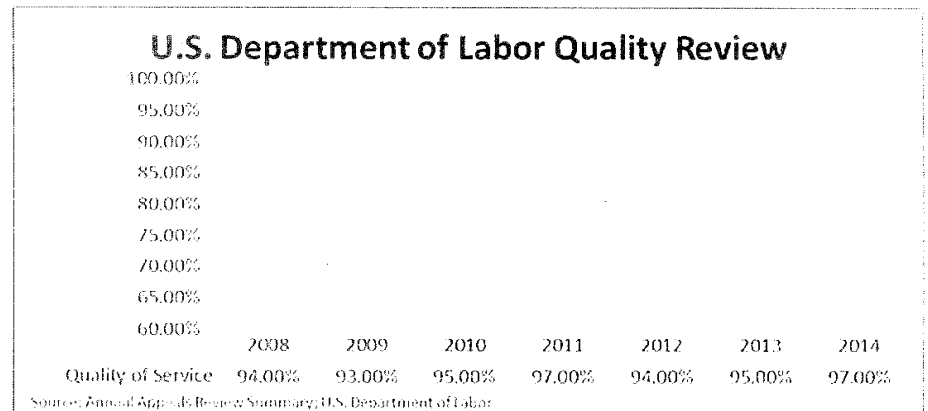
The administrative law judges who conduct these hearings make decisions that are independent from the agencies which refer the disputes. They are required by law to be impartial. A separate Office of Administrative Hearings gives the public confidence that hearings are not

a rubber stamp of agency action, and provides transparency into the agency decision-making process.

Program Performance



The increase in cases is due to more Oregonians requesting hearings about unemployment insurance claims and social services benefits. Cases have declined as the economy continues to improve.



BUDGET NARRATIVE

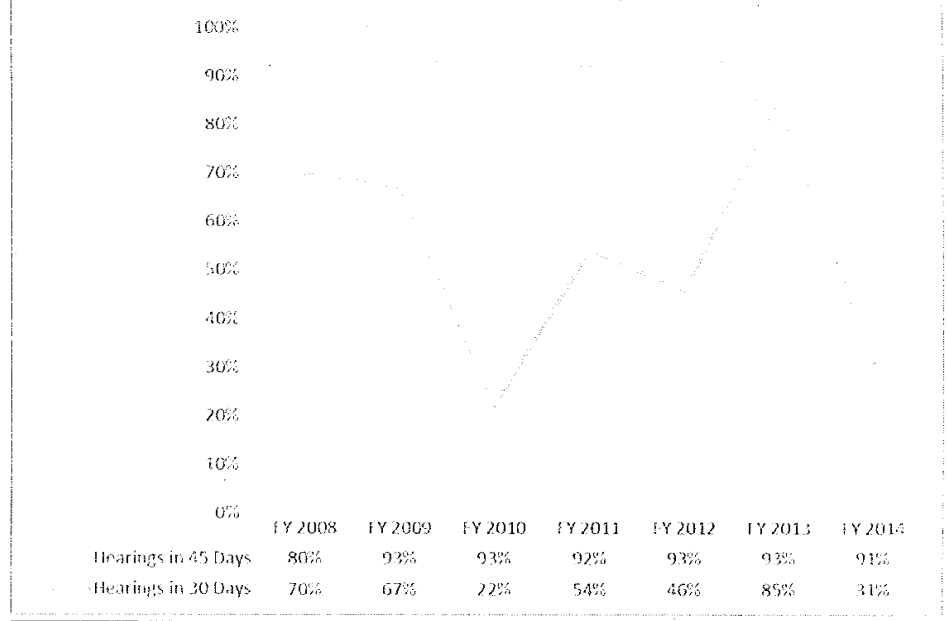
The U.S. Department of Labor reviews the quality of unemployment hearings based on a top score of 100%. The quality standards are based on a sampling of data by a team of states, led by DOL staff, that reviews decisions and hearings for accuracy. DOL standards are set at 85% for Hearings and 75% for Benefit Decisions.

Average Age of Open Unemployment Department Appeals



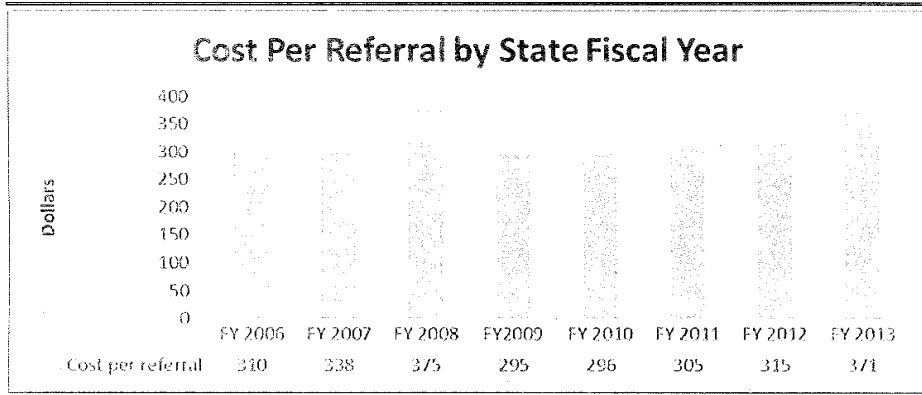
Timeliness of unemployment hearings can be measured by the age of the claim in the system, calculated on a monthly basis. The average age of an appeal rose during the economic downturn as the number of cases rose significantly. We have adjusted our UI hearing processes and standards to accommodate the higher workloads which brought the average age back down.

Timeliness of Hearings



For cases other than UI cases, timeliness is defined as the percent of cases requesting a hearing that are heard or otherwise resolved within a given period of time. The State has established a goal of resolving hearing within 30 days. While OED often makes this goal, it has even greater success with the federal requirement of resolving hearings in 45 days.

BUDGET NARRATIVE



As Oregon recovers from the recession, OAH will perform fewer Social Services and Unemployment hearings which are typically more costly than other hearing performed by OAH. As result, the cost per referral increases during an economic recovery.

Enabling Legislation/Program Authorization

The 1970 U. S. Supreme Court case of Goldberg v. Kelly held that due process requires an evidentiary hearing when a recipient is being denied certain government benefits, and that an impartial decision maker is essential to administrative due process. Under ORS 183.605-.690, almost all agencies are required to use the OAH to conduct these hearings.

Funding Streams

The OAH is funded by the agencies which refer cases for hearing. Under ORS 183.655, the OAH charges fees in an amount calculated to recover the cost of providing the administrative law judge, the cost of conducting the hearing and all associated administrative costs.

Significant Proposed Program Changes from 2013-15

The most significant change is the proposal to move the entire OAH from the Oregon Employment Department to the Department of Administrative Services. OAH has been a program within the Employment Department

since the consolidation of seven independent and separate hearing units into a single Hearing Officer Panel in 2003. In 2009, the Oregon Legislature amended ORS 183.610 to make the Chief Administrative Law Judge, the person who manages the OAH, appointed by the Governor and no longer by the Director of the Employment Department. The OAH now conducts contested case hearings for more than 80 boards, commissions and agencies.

The Governor's Office, DAS, and the state workforce agencies are working to implement governance improvements to Oregon's workforce system. In 2013, Public Financial Management, a consulting firm, recommended that the OAH not be included in a new single state workforce agency. The OAH, which provides services to many agencies, may be better located within an agency that provides other types of support services for multiple agencies. Other agency locations have been considered, but most have possible administrative law conflicts, or at least the perception of such. The OAH hears a very small number of cases for DAS each year, so the move should improve the appearance of impartiality for the Office. The multi-agency service model of the OAH is better suited to DAS, especially in the development of cost-recovery based budgets and reliance on price lists between the OAH and various state agencies.

In addition, the OAH plans to continue consolidating its multiple databases, through a new case management system. The system is now operational for the largest agencies and the majority of cases. Efforts are underway to expand the system so it can be available for use by the remaining agencies, boards and commissions.

OFFICE OF ADMINISTRATIVE HEARINGS NARRATIVE

The Office of Administrative Hearings (OAH) is established under ORS 183.605 to conduct contested case proceedings on behalf of agencies.

Contested case proceedings are conducted by administrative law judges (ALJs) who are employed by OAH. ALJs are required by law to be

BUDGET NARRATIVE

impartial in the performance of their duties and to remain fair in all hearings. The majority of hearings are conducted by telephone. Most participants are not represented by counsel.

The OAH has 109 permanent positions. Offices are located in Tualatin, Salem, Eugene, Medford and Bend.

During fiscal year 2013, sixty-six agencies, boards and commissions referred nearly 30,000 contested cases to the OAH. Pursuant to ORS 183.655, agencies reimburse OAH for all costs associated with conducting hearings.

OAH is operationally a program within OED who provides administrative support.

KEY ISSUES

OAH has consolidated 75% of its databases into a single case management system, and plans to complete the remaining consolidation in the next biennium. This system will result in more efficient internal case processing, as well as electronic storage of documents. This consolidation will provide a platform for access to OAH data for external agency customers and the public, which is a key initiative for 2015-2017.

The number of cases being referred to OAH has decreased as the recession has ended. However, there is a continuing need for service efficiently, while maintaining a high level of service quality. In order to improve the quality and efficiency of service to its agency customers and the public, OAH will focus on the following strategies:

- Expand electronic access for agencies and the public to information about hearings status and to related documents.
- Provide a process for direct transmission of unemployment insurance appeals files from Unemployment Insurance staff to OAH.

- Provide a process for direct transmission of information from additional agencies to OAH in contested cases.
- Automate the system for assigning and tracking work by interpreters.
- Consolidate OAH staff time tracking into one automated system.

In addition, the budget proposes a significant organization transfer for OAH to DAS. Although OAH has been well-supported by OED, the office does fit well given the focus of OED. DAS, with its multi-agency expertise, may be better able to support OAH administratively.

PERFORMANCE RESULTS

During the economic downturn, the workload increased dramatically and has not fully dropped to pre-recession levels. During this time, OAH staff worked directly with their customers to maintain timeliness and to triage the workload. As the workload has dropped, timeliness and other performance measures have improved.

PROPOSED LEGISLATION

The OAH has proposed legislation to transfer the office from the Employment Department to the Department of Administrative Services.

BUDGET NARRATIVE

Office of Administrative Hearings

010 Non-PICS Personal Service / Vacancy Factor

Package Description

Non-PICS Personal Services and Vacancy Factor have increased the budget by \$13,127 in Other Funds.

2017-19 Fiscal Impact

There is no projected fiscal impact change from 2015-17 to 2017-19.

021 Phase-In

Package Description

This program has phase-in costs of \$564,571; all in Other Funds.

2017-19 Fiscal Impact

There is no projected fiscal impact change from 2015-17 to 2017-19.

022 Phase-Out Programs & One-time Costs

Package Description

Program phase-out costs have decreased the budget by \$525,121 in Other Funds.

2017-19 Fiscal Impact

There is no projected fiscal impact change from 2015-17 to 2017-19.

031 Inflation & Price List Adjustments

Package Description

The cost of goods and services increased the budget by \$946,859 in Other Funds.

2017-19 Fiscal Impact

There is no projected fiscal impact change from 2015-17 to 2017-19.

040 Mandated Caseload

Package Description

This program has no mandated caseload packages.

2017-19 Fiscal Impact

There is no projected fiscal impact change from 2015-17 to 2017-19.

050 Fund Shifts

Package Description

This program has no fund shifts.

2017-19 Fiscal Impact

There is no projected fiscal impact change from 2015-17 to 2017-19.

060 Technical Adjustments

Package Description

This program has no technical adjustments.

2017-19 Fiscal Impact

There is no projected fiscal impact change from 2015-17 to 2017-19.

070 Revenue Shortfalls

Package Description

This program has no revenue shortfalls.

2017-19 Fiscal Impact

There is no projected fiscal impact change from 2015-17 to 2017-19.

BUDGET NARRATIVE

081 May 2014 E-Board

Package Description

This program has no E-Board adjustments.

2017-19 Fiscal Impact

There is no projected fiscal impact change from 2015-17 to 2017-19.

112 – Move Office of Administrative Hearings to Department of Administrative Services

Package Description

This package proposes to move the Office of Administrative Hearings (OAH) to the Department of Administrative Services (DAS). OAH has been operated within the Employment Department since the consolidation of seven independent and separate hearing units into a single Hearing Officer Panel became permanent in 2003. In 2009, the Oregon Legislature amended ORS 183.610 to make the Chief Administrative Law Judge, the person who manages the OAH, appointed by the Governor and no longer by the Director of the Employment Department. The OAH now conducts contested case hearings for more than 50 boards, commissions and agencies.

The Governor's Office, DAS, and the state workforce agencies are working to implement governance improvements to Oregon's workforce system. In 2013, Public Financial Management, a consulting firm, recommended that the OAH not be included in a new single state workforce agency. The OAH, which provides services to many agencies, may be better located within an agency that provides other types of support services for multiple agencies. Other agency locations have been considered, but most have possible administrative law conflicts, or at least the perception of such. The OAH hears a very small number of cases for DAS each year, so the move should improve the appearance of impartiality for the Office. The multi-agency service model of the OAH is better suited to DAS, especially the development of cost-recovery

based budgets and reliance on price lists between the OAH and various state agencies.

2015-2017 Fiscal Impact

The fiscal impact to Employment of the move of OAH to DAS would be an estimated decrease of \$27,969,742 Other Fund, 111 positions and 109.79 FTE. This is based on the 2015-17 Current Service Level.

Other Funds (\$27,969,742)

Staffing Impact

Transfer of permanent positions to DAS: 111 (109.79 FTE)

Revenue Source

OAH is funded by charges to agencies for their services.

2017-2019 Fiscal Impact

Other Funds (\$27,969,742)

139 - OAH Case Management

Package Description

The Office of Administrative Hearings (OAH) was created in 1999 by the Oregon State Legislature to provide an independent and impartial forum for citizens and businesses to dispute state agency action against them. The OAH provides both impartial administrative law judges who conduct hearings and issue orders, and operational staff who track case status and manage case documents. Over 65 state agencies, boards and commissions refer contested cases to the OAH. The OAH receives and disposes of over 50,000 hearing requests per biennium. Agencies are charged for the cost of the hearings.

OAH provides services to a host of programs, including Unemployment Insurance, Motor Vehicles (i.e. driving under the influence) Hearings, Social Services (DHS) Hearings, and a wide range of licensing boards. When these hearings functions were brought under the OAH umbrella,

BUDGET NARRATIVE

the Office inherited a number of segregated tracking and case management systems. They did not provide comprehensive case management information or a related hearing scheduling system.

Recognizing this shortcoming, a case management system project for the OAH was approved for the 2009-2011 biennium and has continued into the 2013-15 biennium. The purpose of this package is to complete the development and implementation of a single, integrated case management system for the entire OAH that will collect accurate data for reporting and managing hearing operations and enable operational staff to schedule hearings for administrative law judges across divisional lines. Both functions will promote operational efficiencies for approximately 111 OAH staff members. When completed, the system will reduce costs to agencies by streamlining hearing processes, allowing accurate, real-time reporting and by consolidating multiple outdated databases into one modern central system. The OAH tracks hearings data and provides reports to the Oregon Employment Department, who has administrative oversight responsibilities for OAH, and to various agencies including the U.S. Department of Labor.

Case management has already been implemented for several major programs within the OAH, making up about 75% of the total OAH caseload. This phase is nearing final acceptance by the OAH. However, case management has not been implemented for the remaining agencies. Once the initial project is fully accepted by the OAH, the second project will need to begin. Project 2 is the next phase of the OAH case management system for the remaining agencies served by the OAH. The requested staff and expenditure authority is to complete Project 2 of the OAH case management system. To the extent that this project can be started during the remaining 2013-2015 biennium, the staff and cost impact on the 2015-2017 biennium may be reduced.

Without the approval of this package OAH would continue to operate & maintain several different case management systems. Efficiencies of one system, electronic delivery of documents and easier access to hearings data would not be achieved.

2015-2017 Fiscal Impact

Staffing Impact

Limited duration staffing is needed for project management and to help train OAH and agency/board/commission staff and develop training & workload materials related to the new OAH case management system. These trainers are anticipated to be Administrative Law Judges who understand both the case management system and the legal environment in which it operates.

Limited Duration Positions/FTE: 3 positions / 2.50 FTE
1.50 FTE – Trainers (Administrative Law Judge 2)
(18 months ea.)
1.00 FTE – Project Manager 3 (24 mos.)

Revenue Source

Other Funds \$837,380

The revenue source for the Office of Administrative Hearings is derived from charges for services to agencies, boards and commissions that use OAH services.

Summary of estimated costs

Staff costs	\$535,380
Vendor costs	<u>\$302,000</u>
Total estimated costs	\$837,380

2017-2019 Fiscal Impact

Licensing and maintenance costs are estimated at \$717,000 for 2017-2019.

This is the ongoing maintenance and licensing cost for both phases of the project.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 139 - Office of Admin Hearings Transfer from Employment

Cross Reference Name: Office of Administrative Hearings
Cross Reference Number: 10700-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	27,969,741	-	-	-	27,969,741
Total Revenues	-	-	\$27,969,741	-	-	-	\$27,969,741
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	14,550,739	-	-	-	14,550,739
Temporary Appointments	-	-	36,399	-	-	-	36,399
Overtime Payments	-	-	7,402	-	-	-	7,402
All Other Differential	-	-	159,563	-	-	-	159,563
Empl. Rel. Bd. Assessments	-	-	4,884	-	-	-	4,884
Public Employees' Retire Cont	-	-	2,323,932	-	-	-	2,323,932
Pension Obligation Bond	-	-	917,588	-	-	-	917,588
Social Security Taxes	-	-	1,128,702	-	-	-	1,128,702
Worker's Comp. Assess. (WCD)	-	-	7,659	-	-	-	7,659
Mass Transit Tax	-	-	87,304	-	-	-	87,304
Flexible Benefits	-	-	3,358,080	-	-	-	3,358,080
Vacancy Savings	-	-	(185,185)	-	-	-	(185,185)
Reconciliation Adjustment	-	-	66,682	-	-	-	66,682
Total Personal Services	-	-	\$22,463,749	-	-	-	\$22,463,749
Services & Supplies							
Instate Travel	-	-	153,978	-	-	-	153,978
Out of State Travel	-	-	16,929	-	-	-	16,929
Employee Training	-	-	12,897	-	-	-	12,897
Office Expenses	-	-	427,190	-	-	-	427,190

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
 Pkg: 139 - Office of Admin Hearings Transfer from Employment

Cross Reference Name: Office of Administrative Hearings
 Cross Reference Number: 10700-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Telecommunications	-	-	576,701	-	-	-	576,701
State Gov. Service Charges	-	-	579,347	-	-	-	579,347
Data Processing	-	-	1,059,156	-	-	-	1,059,156
Publicity and Publications	-	-	10,120	-	-	-	10,120
Professional Services	-	-	328,113	-	-	-	328,113
IT Professional Services	-	-	587,212	-	-	-	587,212
Attorney General	-	-	14,859	-	-	-	14,859
Employee Recruitment and Develop	-	-	10,010	-	-	-	10,010
Dues and Subscriptions	-	-	17,719	-	-	-	17,719
Facilities Rental and Taxes	-	-	1,180,685	-	-	-	1,180,685
Fuels and Utilities	-	-	12,677	-	-	-	12,677
Facilities Maintenance	-	-	56,939	-	-	-	56,939
Medical Services and Supplies	-	-	6	-	-	-	6
Other Services and Supplies	-	-	63,936	-	-	-	63,936
Expendable Prop 250 - 5000	-	-	11,612	-	-	-	11,612
IT Expendable Property	-	-	290,541	-	-	-	290,541
Total Services & Supplies	-	-	\$5,410,627	-	-	-	\$5,410,627

Capital Outlay							
Data Processing Software	-	-	130	-	-	-	130
Data Processing Hardware	-	-	3	-	-	-	3
Building Structures	-	-	1	-	-	-	1

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 139 - Office of Admin Hearings Transfer from Employment

Cross Reference Name: Office of Administrative Hearings
Cross Reference Number: 10700-050-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	143	-	-	-	143
Total Capital Outlay	-	-	\$277	-	-	-	\$277
Total Expenditures							
Total Expenditures	-	-	27,874,653	-	-	-	27,874,653
Total Expenditures	-	-	\$27,874,653	-	-	-	\$27,874,653
Ending Balance							
Ending Balance	-	-	95,088	-	-	-	95,088
Total Ending Balance	-	-	\$95,088	-	-	-	\$95,088
Total Positions							
Total Positions							111
Total Positions	-	-	-	-	-	-	111
Total FTE							
Total FTE							109.79
Total FTE	-	-	-	-	-	-	109.79

SUMMARY XREF:050-00-00 Office of Administrative Heari

PACKAGE: 139 - Office of Admin Hearings Trans

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
001031	OA	C0103	AA OFFICE SPECIALIST 1	1	1.00	24.00	06	2,538.00		60,912 44,919			60,912 44,919
001032	OA	C0103	AA OFFICE SPECIALIST 1	1	1.00	24.00	09	2,873.00		68,952 46,804			68,952 46,804
010401	OA	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	09	3,290.00		78,960 49,150			78,960 49,150
010402	OA	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	09	3,290.00		78,960 49,150			78,960 49,150
010403	OA	C0110	AA LEGAL SECRETARY	1	1.00	24.00	01	2,538.00		60,912 44,919			60,912 44,919
010404	OA	C0110	AA LEGAL SECRETARY	1	1.00	24.00	07	3,290.00		78,960 49,150			78,960 49,150
010405	OA	C0110	AA LEGAL SECRETARY	1	1.00	24.00	03	2,756.00		66,144 46,145			66,144 46,145
010406	OA	C0110	AA LEGAL SECRETARY	1	1.00	24.00	07	3,290.00		78,960 49,150			78,960 49,150
010407	OA	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	09	3,290.00		78,960 49,150			78,960 49,150
010408	OA	C0110	AA LEGAL SECRETARY	1	1.00	24.00	07	3,290.00		78,960 49,150			78,960 49,150
010409	OA	C0110	AA LEGAL SECRETARY	1	1.00	24.00	01	2,538.00		60,912 44,919			60,912 44,919
010410	OA	C0104	AA OFFICE SPECIALIST 2	1	.21	5.00	02	2,435.00		12,175 2,966			12,175 2,966
010411	OA	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	02	2,435.00		58,440 44,340			58,440 44,340
010412	OA	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	09	3,290.00		78,960 49,150			78,960 49,150
010413	OA	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	09	3,290.00		78,960 49,150			78,960 49,150
010414	OA	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	09	3,290.00		78,960 49,150			78,960 49,150

PACKAGE: 139 - Office of Admin Hearings Trans

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5010415	OA	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	02	2,435.00		58,440 44,340			58,440 44,340
5010416	OA	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	02	2,435.00		58,440 44,340			58,440 44,340
5010417	OA	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	02	2,435.00		58,440 44,340			58,440 44,340
5010418	OA	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	04	2,636.00		63,264 45,470			63,264 45,470
5010701	OA	C0107	AA ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	03	2,756.00		66,144 46,145			66,144 46,145
5010702	OA	C0107	AA ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	05	3,001.00		72,024 47,524			72,024 47,524
5010703	AW	C0107	AA ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	09	3,615.00		86,760 50,977			86,760 50,977
5010704	OA	C0107	AA ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	09	3,607.00		86,568 50,933			86,568 50,933
5010705	AW	C0107	AA ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	06	3,139.00		75,336 48,300			75,336 48,300
5010801	OA	C0108	AA ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	09	3,974.00		95,376 52,997			95,376 52,997
5011001	OA	C0110	AA LEGAL SECRETARY	1	1.00	24.00	04	2,873.00		68,952 46,804			68,952 46,804
5011002	OA	C0110	AA LEGAL SECRETARY	1	1.00	24.00	02	2,636.00		63,264 45,470			63,264 45,470
5011003	OA	C0110	AA LEGAL SECRETARY	1	1.00	24.00	07	3,290.00		78,960 49,150			78,960 49,150
5011901	OA	C0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	09	3,974.00		95,376 52,997			95,376 52,997
5012171	OA	C1217	AA ACCOUNTANT 3	1	1.00	24.00	09	5,802.00		139,248 63,280			139,248 63,280
5013221	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1	1.00	24.00	05	5,764.00		138,336 63,067			138,336 63,067

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POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
014875	OA	C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	09	6,691.00		160,584 68,282			160,584 68,282
014881	OA	C1488 IA	INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	09	7,850.00		188,400 74,802			188,400 74,802
014884	AW	C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	03	5,028.00		120,672 58,926			120,672 58,926
014893	OA	C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	03	5,028.00		120,672 58,926			120,672 58,926
014902	OA	C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	09	6,691.00		160,584 68,282			160,584 68,282
014911	OA	C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	06	5,802.00		139,248 63,280			139,248 63,280
014920	OA	C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	03	5,028.00		120,672 58,926			120,672 58,926
014929	OA	C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	09	6,691.00		160,584 68,282			160,584 68,282
014938	OA	C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	08	6,380.00		153,120 66,533			153,120 66,533
014947	OA	C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	07	6,080.00		145,920 64,845			145,920 64,845
014956	OA	C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	09	6,691.00		160,584 68,282			160,584 68,282
014965	OA	C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	09	6,691.00		160,584 68,282			160,584 68,282
014974	OA	C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	09	6,691.00		160,584 68,282			160,584 68,282
014983	OA	C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	09	6,691.00		160,584 68,282			160,584 68,282
014992	OA	C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	09	6,691.00		160,584 68,282			160,584 68,282
015001	OA	C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	03	5,028.00		120,672 58,926			120,672 58,926

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POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5015010	OA C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	08	6,380.00		153,120 66,533			153,120 66,533
5015019	OA C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	09	6,691.00		160,584 68,282			160,584 68,282
5015028	OA C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	07	6,080.00		145,920 64,845			145,920 64,845
5015037	OA C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	02	4,791.00		114,984 57,593			114,984 57,593
5015046	OA C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	09	6,691.00		160,584 68,282			160,584 68,282
5015055	OA C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	07	6,080.00		145,920 64,845			145,920 64,845
5015064	OA C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	05	5,529.00		132,696 61,745			132,696 61,745
5015073	OA C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	09	6,691.00		160,584 68,282			160,584 68,282
5015082	OA C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	09	6,691.00		160,584 68,282			160,584 68,282
5015091	OA C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	09	6,691.00		160,584 68,282			160,584 68,282
5015100	OA C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	08	6,380.00		153,120 66,533			153,120 66,533
5015101	OA C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	02	4,791.00		114,984 57,593			114,984 57,593
5015102	OA C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	08	6,380.00		153,120 66,533			153,120 66,533
5015103	OA C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	05	5,529.00		132,696 61,745			132,696 61,745
5015104	OA C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	09	6,691.00		160,584 68,282			160,584 68,282
5015105	OA C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	09	6,691.00		160,584 68,282			160,584 68,282

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2015-17
 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
015106	OA	C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	09	6,691.00		160,584 68,282			160,584 68,282
015107	OA	C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	09	6,691.00		160,584 68,282			160,584 68,282
015108	AW	C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	02	4,791.00		114,984 57,593			114,984 57,593
015109	OA	C1510 AA	ADMINISTRATIVE LAW JUDGE 1	1	1.00	24.00	07	6,080.00		145,920 64,845			145,920 64,845
015111	OA	C1511 AA	ADMINISTRATIVE LAW JUDGE 2	1	1.00	24.00	04	5,802.00		139,248 63,280			139,248 63,280
015112	OA	C1511 AA	ADMINISTRATIVE LAW JUDGE 2	1	1.00	24.00	02	5,277.00		126,648 60,328			126,648 60,328
015113	OA	C1511 AA	ADMINISTRATIVE LAW JUDGE 2	1	1.00	24.00	08	7,023.00		168,552 70,149			168,552 70,149
015114	OA	C1511 AA	ADMINISTRATIVE LAW JUDGE 2	1	.50	12.00	06	6,380.00		76,560 48,587			76,560 48,587
015115	OA	C1511 AA	ADMINISTRATIVE LAW JUDGE 2	1	1.00	24.00	08	7,023.00		168,552 70,149			168,552 70,149
015116	OA	C1511 AA	ADMINISTRATIVE LAW JUDGE 2	1	1.00	24.00	05	6,080.00		145,920 64,845			145,920 64,845
015117	OA	C1511 AA	ADMINISTRATIVE LAW JUDGE 2	1	1.00	24.00	02	5,277.00		126,648 60,328			126,648 60,328
015118	AW	C1511 AA	ADMINISTRATIVE LAW JUDGE 2	1	1.00	24.00	06	6,380.00		153,120 66,533			153,120 66,533
015119	OA	C1511 AA	ADMINISTRATIVE LAW JUDGE 2	1	1.00	24.00	06	6,380.00		153,120 66,533			153,120 66,533
015120	OA	C1511 AA	ADMINISTRATIVE LAW JUDGE 2	1	1.00	24.00	09	7,358.00		176,592 72,034			176,592 72,034
015121	OA	C1511 AA	ADMINISTRATIVE LAW JUDGE 2	1	1.00	24.00	09	7,358.00		176,592 72,034			176,592 72,034
015122	MMS	X1512 AA	ADMINISTRATIVE LAW JUDGE 3	1	1.00	24.00	06	8,917.00		214,008 80,805			214,008 80,805

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POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5015123	OA	C1512	AA ADMINISTRATIVE LAW JUDGE 3	1	1.00	24.00	05	7,721.00		185,304 74,077			185,304 74,077
5015124	OA	C1511	AA ADMINISTRATIVE LAW JUDGE 2	1	1.00	24.00	05	6,080.00		145,920 64,845			145,920 64,845
5015125	MMS	X1512	AA ADMINISTRATIVE LAW JUDGE 3	1	1.00	24.00	05	8,496.00		203,904 78,436			203,904 78,436
5015126	OA	C1512	AA ADMINISTRATIVE LAW JUDGE 3	1	1.00	24.00	03	7,023.00		168,552 70,149			168,552 70,149
5015127	OA	C1511	AA ADMINISTRATIVE LAW JUDGE 2	1	1.00	24.00	09	7,358.00		176,592 72,034			176,592 72,034
5015128	MMS	X1512	AA ADMINISTRATIVE LAW JUDGE 3	1	1.00	24.00	05	8,496.00		203,904 78,436			203,904 78,436
5015129	OA	C1512	AA ADMINISTRATIVE LAW JUDGE 3	1	1.00	24.00	05	7,721.00		185,304 74,077			185,304 74,077
5015130	OA	C1511	AA ADMINISTRATIVE LAW JUDGE 2	1	1.00	24.00	06	6,380.00		153,120 66,533			153,120 66,533
5015131	MMS	X1512	AA ADMINISTRATIVE LAW JUDGE 3	1	1.00	24.00	06	8,917.00		214,008 80,805			214,008 80,805
5015132	OA	C1512	AA ADMINISTRATIVE LAW JUDGE 3	1	1.00	24.00	05	7,721.00		185,304 74,077			185,304 74,077
5015133	OA	C1511	AA ADMINISTRATIVE LAW JUDGE 2	1	1.00	24.00	09	7,358.00		176,592 72,034			176,592 72,034
5015134	OA	C1512	AA ADMINISTRATIVE LAW JUDGE 3	1	1.00	24.00	05	7,721.00		185,304 74,077			185,304 74,077
5015135	OA	C1511	AA ADMINISTRATIVE LAW JUDGE 2	1	1.00	24.00	09	7,358.00		176,592 72,034			176,592 72,034
5015136	OA	C1512	AA ADMINISTRATIVE LAW JUDGE 3	1	1.00	24.00	05	7,721.00		185,304 74,077			185,304 74,077
5015137	OA	C1512	AA ADMINISTRATIVE LAW JUDGE 3	1	1.00	24.00	05	7,721.00		185,304 74,077			185,304 74,077
5015138	OA	C1511	AA ADMINISTRATIVE LAW JUDGE 2	1	1.00	24.00	09	7,358.00		176,592 72,034			176,592 72,034

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POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	PF SAL/OPE	LF SAL/OPE	AF SAL/OPE
015139	AW C1512 AA	ADMINISTRATIVE LAW JUDGE 3	1	1.00	24.00	07	8,504.00		204,096 78,481			204,096 78,481
015140	OA C1511 AA	ADMINISTRATIVE LAW JUDGE 2	1	1.00	24.00	05	6,080.00		145,920 64,845			145,920 64,845
015141	OA C1512 AA	ADMINISTRATIVE LAW JUDGE 3	1	1.00	24.00	02	6,691.00		160,584 68,282			160,584 68,282
070021	MMS X7002 AA	PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	09	5,764.00		138,336 63,067			138,336 63,067
070041	MMS X7004 AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	08	6,046.00		145,104 64,653			145,104 64,653
070061	MMS X7006 AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	04	5,764.00		138,336 63,067			138,336 63,067
070101	MMS X7010 AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	02	6,351.00		152,424 66,369			152,424 66,369
070121	MESNZ7012 AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	02	7,343.00		176,232 71,950			176,232 71,950
080101	AW C0801 AA	OFFICE COORDINATOR	1	.50	12.00	02	2,435.00		29,220 37,490			29,220 37,490
087001	OA C0870 AA	OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	09	4,791.00		114,984 57,593			114,984 57,593
087002	OA C0870 AA	OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	09	4,791.00		114,984 57,593			114,984 57,593
087101	OA C0871 AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	08	5,529.00		132,696 61,745			132,696 61,745
087102	OA C0871 AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	08	5,529.00		132,696 61,745			132,696 61,745
087103	OA C0871 AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	03	4,358.00		104,592 55,157			104,592 55,157
087301	OA C0873 AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	09	7,358.00		176,592 72,034			176,592 72,034

TOTAL PICS SALARY
 TOTAL PICS OPE

14,550,739
 6,781,335

14,550,739
 6,781,335

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-050-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Charges for Services	-	-	-	-	27,969,741	-
Total Other Funds	-	-	-	-	\$27,969,741	-

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

OFFICE OF ADMINISTRATIVE HEARINGS		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Beginning Balance	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200	0025 / 0030	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
	GF	8800		-	-	-	-	-
General Fund Appropriation	GF	8000	0050	-	-	-	-	-
	GF DS	8030		-	-	-	-	-
Non-Business Lic & Fees	OF - L	3400	0210	-	-	-	-	-
Central Service Charges	OF - L	3400	0405	-	-	-	-	-
	GF	8800		-	-	-	-	-
Charges for Services	OF - NL	3200	0410	-	-	-	-	-
	OF - L	3400		29,506,417	26,759,738	-	27,969,741	-
Admin and Service Charges	OF - N L	3200		-	-	-	-	-
	OF - L	3400	0415	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Fines & Forfeitures	OF - L	3400	0505	-	-	-	-	-
Rents & Royalties	OF - L	3400	0510	-	-	-	-	-
GF Obligation Bonds	OF - CC	3020	0555	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Dedicated Fund Obligation Bonds	OF - L	3400	0560	-	-	-	-	-
Lottery Bonds	OF - L	3400	0565	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

OFFICE OF ADMINISTRATIVE HEARINGS		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Revenue Bonds	OF - NL - DS	3230	0570	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Refunding Bonds	OF - NL - DS	3230	0575	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Certificate of Participation	OF - CC	3020	0580	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Interest Income	LF - L	4400	0605	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Sales Income	OF - NL	3200	0705	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Cost of Goods Sold	OF - L	3400	0760	-	-	-	-	-
Loan Repayments	OF - L	3400	0925	-	-	-	-	-
Other Revenues	OF - CI	3010	0975	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - L	3400		1,968	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Federal Funds	FF - DS	6230	0995	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Transfer IN - Intrafund	LF - L	4400	1010	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

OFFICE OF ADMINISTRATIVE HEARINGS		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Agency Request					Governor's Recommended	Legislatively Adopted	
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr From Agy-Res Equity	LF - L	4400	1030	-	-	-	-	-
Tsfr IN - Other	OF - L	3400					-	-
	OF - DS	3430	1050					
	OF - NL - DS	3230						
Tsfr from Governor's Office	OF - L	3400	1121	-	-	-	-	-
Tsfr from OR Business Development	OF - NL - DS	3230	1123				-	-
Tsfr from Dept of Revenue	OF - L	3400	1150	-	-	-	-	-
Tsfr from Lottery Commission	LF - L	4400	1177	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr from Judicial Department	OF - L	3400	1198	-	-	-	-	-
Tsfr from Dept. of Energy	FF - L	6400	1330				-	-
	OF - NL - DS	3230						
Tsfr from OYA	OF - DS	3430	1415				-	-
Tsfr from Student Access Comm	OF - L	3400	1575	-	-	-	-	-
Tsfr from OUS	OF - DS	3430	1580				-	-
	OF - NL - DS	3230					-	-
Tsfr from Education	OF - NL - DS	3230	1581				-	-
Tsfr from Comm Coll/Wkfr Dev	OF - NL - DS	3230	1586				-	-
Tsfr from Forestry	OF - NL - DS	3230	1629				-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

OFFICE OF ADMINISTRATIVE HEARINGS		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr from Parks & Rec	OF - NL - DS	3230	1634				-	-
Tsfr from Water Resources	OF - NL - DS	3230	1690				-	-
Tsfr from ODOT	OF - L	3400	1730				-	-
	OF - NL - DS	3230					-	-
Tsfr from OR Liquor Control Comm	OF - L	3400	1845	-	-	-	-	-
Tsfr from Public Utility Comm	OF - L	3400	1860	-	-	-	-	-
Tsfr from Housing & Comm Svcs	OF - NL - DS	3230	1914				-	-
Transfer OUT - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020	2010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Other	LF - L	4400	2050	-	-	-	-	-
Tsfr to General Fund	GF	8800	2060	-	-	-	-	-
Tsfr to Cities	OF - L	3400	2070	-	-	-	-	-
Tsfr to Counties	LF - L	4400		-	-	-	-	-
	OF - L	3400	2080	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Tsfr to Governor's Office	LF - L	4400	2121	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Tsfr to OR Business Development	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

OFFICE OF ADMINISTRATIVE HEARINGS		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	OF - NL - DS	3230	2123				-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Dept of Justice	OF - L	3400	2137	-	-	-	-	-
Tsfr to Leg Fiscal Officer	OF - L	3400	2145	-	-	-	-	-
Tsfr to Judicial Dept	OF - L	3400	2198	-	-	-	-	-
Tsfr to Govt Ethics Comm	OF - L	3400	2199	-	-	-	-	-
Tsfr to State Police	OF - L	3400	2257	-	-	-	-	-
Tsfr to Veteran's Affairs	LF - DS	4430	2274	-	-	-	-	-
Tsfr to Dept of Energy	LF - DS	4430	2330	-	-	-	-	-
Tsfr to Oregon Health Authority	LF - L	4400		-	-	-	-	-
	OF - NL	3200	2443	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to Dept Post-Secondary Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2523	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to HECC	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2525	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to State Library	OF - L	3400	2543	-	-	-	-	-
Tsfr to Student Access Comm	LF - L	4400	2575	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

OFFICE OF ADMINISTRATIVE HEARINGS		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Source	Agency Request	Governor's Recommended
Tsfr to OR University System	OF - NL	3200						
	OF - NL - DS	3230	2580				-	-
	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Dept of Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2581	-	-	-	-	-
	FF - L	6400						
Tsfr to Comm Coll/Wkfrc Dev	LF - DS	4430	2586	-	-	-	-	-
Tsfr to OR Health & Science Univ	OF - L	3400		-	-	-	-	-
	OF - DS	3430	2590	-	-	-	-	-
	OF - NL - DS	3230						
	LF - DS	4430						
Tsfr to Dept of Agriculture	LF - L	4400	2603					
Tsfr to Dept of Forestry	LF - L	4400	2629	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Parks and Rec	LF - L	4400	2634	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL - DS	3230						
Tsfr to Fish & Wildlife	LF - DS	4430	2635	-	-	-	-	-
Tsfr to Water Resources	LF - DS	4430	2690	-	-	-	-	-
Tsfr to Watershed Enhancement Board	LF - L	4400	2691	-	-	-	-	-
Tsfr to Dept of Transportation	LF - DS	4430	2730	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - NL - DS	3230						
Tsfr to Housing & Comm Svcs	LF - DS	4430	2914	-	-	-	-	-
	OF - NL - DS	3230						

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

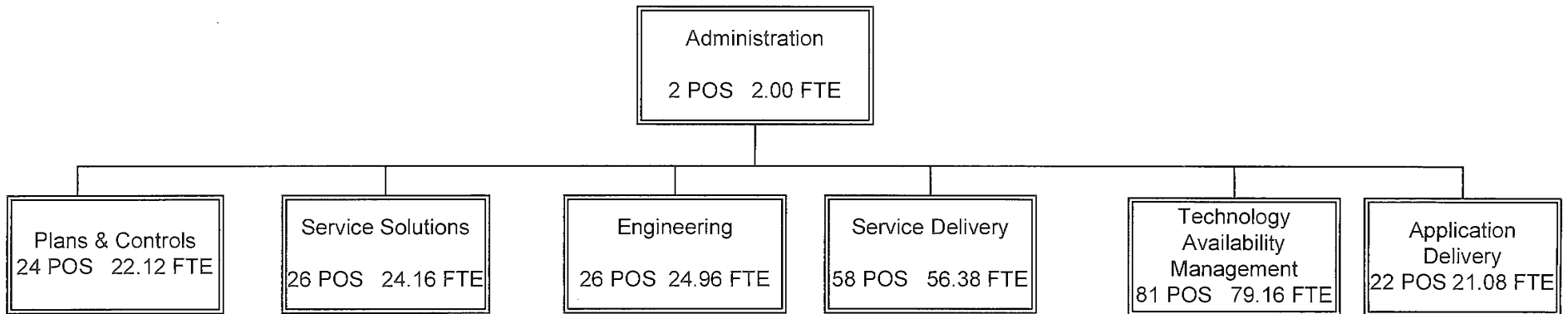
OFFICE OF ADMINISTRATIVE HEARINGS		ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
					Agency Request	Governor's Recommended	Legislatively Adopted
Source	Fund						
General Fund	8000		-	-	-	-	-
General Fund Debt Service	8030		-	-	-	-	-
General Fund Revenue	8800		-	-	-	-	-
Lottery Funds Limited	4400		-	-	-	-	-
Lottery Funds Debt Service Limited	4430		-	-	-	-	-
Other Funds Cap Improvement	3010		-	-	-	-	-
Other Funds Cap Construction	3020		-	-	-	-	-
Other Funds Non-Limited	3200		-	-	-	-	-
Other Funds Non-Limited Debt Service	3230		-	-	-	-	-
Other Funds Limited	3400		29,508,385	26,759,738	-	27,969,741	-
Other Funds Debt Service Limited	3430		-	-	-	-	-
Federal Funds Debt Service Non-Limited	6230		-	-	-	-	-
Federal Funds Limited	6400		-	-	-	-	-
			29,508,385	26,759,738	-	27,969,741	-

BUDGET NARRATIVE

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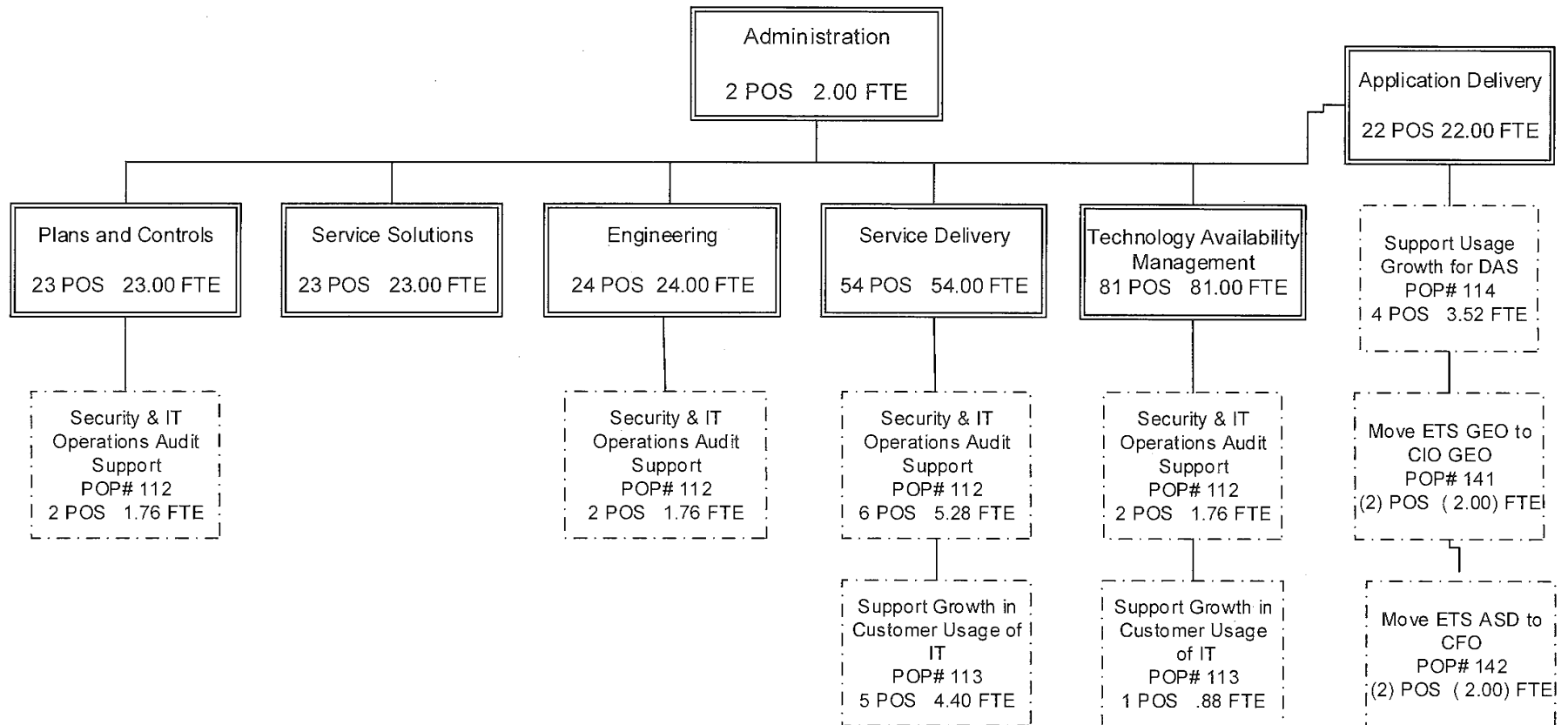
BUDGET NARRATIVE

Enterprise Technology Services Organization Chart 2013-2015 239 POS 229.86 FTE



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Enterprise Technology Services Organization Chart 2015-2017 247 POS 244.36 FTE



BUDGET NARRATIVE

ENTERPRISE TECHNOLOGY SERVICES (ETS)

Statutory Authority:

ORS 184.305, 184.475, 190.240, 190.250, 276.212, 276.218, 276.224, 283.140, 283.143, 283.500-283.524, 291.032-291.038, 291.042 and 293.595.

Program Unit Narratives:

Enterprise Technology Services (ETS) focuses on maximizing the value of the state's technology investments so the business of government runs efficiently, securely, and reliably. Modern and standardized technology enables numerous business operations within and across government. This facilitates the use of new and existing IT assets to leverage standard solutions and services, providing alternatives for the state to obtain multiple returns on each dollar invested.

Enterprise Technology Services (ETS) is structured to deliver computing and application services to its customers. This core function is delivered by the Service Delivery section of ETS. Primarily, Plans and Controls (P&C), Service Solutions, Engineering, Technology Availability Management (TAM), and Application Delivery support the function of delivering technology services to customers.

Plans and Controls Section:

Plans and Controls supplies supporting products and services to meet customer needs. Plans and Controls staff facilitate budgeting, strategic technology planning, financial management, human resources management, and project

management. They provide business controls for running the operation.

Service Solutions Section:

Service Solutions aligns customers' business needs and ETS products and services, including services for new customer transitions and internal services to ETS. Service Solutions leads the architectural process and works with customers to translate their business requirements into solution options that may be built in-house or brokered. Service Solutions' staff has a broad knowledge of ETS technology and customer business needs.

Engineering Section:

Engineering designs and builds the products and services to be delivered and supported by ETS. Engineering staff maintain a high level of expertise in specific technologies, disciplines or product lines. They use their expertise to design, build, and install solutions. Engineering staff tune, upgrade and support their products.

Service Delivery Section:

Service Delivery owns and operates the shared ETS environment which includes computing hardware (mainframe, midrange, and distributed), operating systems, storage and backup solutions, security, production control, help-desk and desktop support functions, and enterprise and contracted applications. Services are determined by customer demand, funding and their computing environment needs, and are defined in the ETS service catalog. Service Delivery staff are there to ensure that systems are delivered and meet defined customer requirements.

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Technology Availability Management Section:

Technology Availability Management (TAM) monitors, maintains and supports the shared ETS environment which includes computing hardware, operating systems and enterprise and contracted applications. TAM staff is there to ensure that systems are highly available and they are experts in maintaining the equipment, systems and services offered. TAM staff also manages help-desk, specific agency desktop support functions, and agency production control functions (24x7 support).

Application Delivery Section:

Application Delivery owns and operates the Enterprise Applications and Internal DAS Applications which enables state government to deliver on its business goals, mission and drivers. Services are determined by customer demand, funding and their computing environment needs. Applications Delivery staff is there to ensure that applications are delivered, maintained and meet defined customer requirements. They are experts in the application environment and specific languages and technologies that provide these services from conception to operation.

Service Portfolio - ETS is the leading expert and supplier of managed computing technology for Oregon state government. Our telecommunication services provide secure and reliable connection to the people, computers and data necessary to conduct business in or with state government. The State Data Center (SDC) was the original service operation that the new ETS has been built upon. The SDC operation expanded to include other enterprise technology services (ETS) such as statewide application support of Finance, Payroll, E-Gov, Email, iLearn, and desktop support for DAS and other small agencies.

Services Provided:

Managed Computing Services - Provides hosting for mainframe and server based applications. ETS offers competitive computing platforms with flexibility and choice to meet the varying needs of state and local governments. This enables us to meet any computing need, small or large, that our customers may have. All platforms are built using best practices and state security standards, and are maintained and monitored to ensure a reliable computing experience.

Data Storage Services - Provides highly available disk storage for all server platforms at an extremely competitive cost per unit. ETS offers customer businesses a wide range of storage and backup choices for all computing platforms and locations depending on customer requirements. ETS also provides options for safeguarding customer data such as skilled staff and tools to self-manage and analyze customer storage costs.

Telecommunications Services - Provides secure and reliable access to the data and technology customers need to do their business. ETS offers scalable and flexible communication technologies to customer's individual business environments. Our network is also designed for flexibility to meet customer federal and state requirements for secure transport of data. All of the hosted systems and their private/public data are secured consistently to ensure that they are protected at the state's highest security standards.

IT Professional Services - Offers a broad range of skilled IT professionals to assist customers with their technology needs. When a specific IT skill set is not readily available within a customer's organization ETS' technical expertise can assist

BUDGET NARRATIVE

with troubleshooting applications, improving systems or configuring complicated network and infrastructure. We also offer expertise in computing, network, telecommunication, storage, infrastructure, planning and security. Our professional services can help address temporary, short-term needs as an extension of the customer organization, as needed.

Application Services - Manages and distributes enterprise shared software solutions to customers across the state network from a central data center. ETS provides the shared business model and infrastructure to acquire, support and maintain enterprise-class applications, such as email, to allow all state agencies to share a common business application.

Workplace Productivity Services - Offers resources to securely and reliably connect people to information. These include desktop and mobile computing, telephones, SmartPhones, email and other workplace technologies that support customer business. The combination of flexible technology choices and standard deployments enables ETS to meet the varying needs of government customers.

Program Justification and Link to 10-Year Outcome:

Value to State Government - Oregon citizens, businesses and local governments benefit significantly when they conduct business with the state through modern, safe, and reliable technology. This is accomplished by continually leveraging the state's IT investments and resources to meet policy goals and agencies' mission requirements. ETS partners with customers and vendors to choose and implement the best value IT solutions for all stakeholders. This approach allows all stakeholders from individual citizens to large agencies to benefit

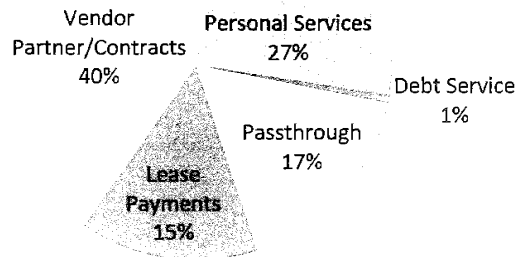
from the same technology solutions as Fortune 500 companies while driving unit costs down significantly.

Financial Stability & Market Competitive Prices - A 2011 findings report from the Legislature stated "The ROI on the state data center strongly supports the state's decision to build a single consolidated center." And "the service costs and rates are within or far below industry standards." If state government is to meet the growing demand for services, executives must think of technology spending as an investment, not an expense. The right investments in technology will help the state save money, save time, do more with less and grow the capability of the state. Technology consolidation is one of the most frequently recommended opportunities for savings in enterprises due to cost reduction, increased service availability, improved security and regulatory compliance and greater ability to benefit from new technologies.

BUDGET NARRATIVE

Major Cost Drivers – The following chart shows that 72% of the budget goes directly to the vendors to procure hardware, software, and vendor support including lease payments and pass-through. Reduced spending in these areas has been realized through consolidation and standardization, which have enabled the state to achieve a savings of \$38M dollars over 5 years which was then returned to the legislature as budget reductions and significantly reduced rates. Continued budget reductions without further consolidation/standardization of other government technologies will directly eliminate technology critical to the agencies providing services.

2013-15 ETS Operating Budget Total Other Funds Request \$197.8 million



Sustainability:

Across the nation, the annual growth in energy consumption in data centers tops seven percent. Ever-greater processing power drives the growth in utilization of existing applications, but the increases in processing come with higher energy consumption. Moreover, users always add more devices to support new applications.

The migration of agency computing assets into the SDC facility created an opportunity to consolidate existing computing resources into fewer devices. Focus on virtualizing the computing and data storage environment – running multiple unrelated pieces of work on the same physical machines – is a key strategy. Doing so not only reduces complexity and cost but also reduces the need for additional energy.

The finite amount of available power and cooling infrastructure within the facility has required the SDC to look for ways to reduce total energy consumption. Expediting consolidation of hardware is part of the answer. The SDC will procure devices that meet established energy star ratings, and will participate in such programs as the Climate Savers initiative. The Energy Trust of Oregon has been advising the SDC on energy saving practices, and as a result the SDC recently received energy incentive rebates for its computing virtualization efforts. The SDC recently joined the ranks of Marion County's "EarthWISE" - a designation for organizations who commit to observe environmentally-friendly practices in their facilities.

BUDGET NARRATIVE

2015-2021 Six-Year Plan Goals:

- *Expand Statewide IT Service* – Achieve greater cost savings and mitigate rising costs by expanding our statewide IT service offerings and bringing in new customers. Expansion allows the state to further realize cost savings through efficiencies and volume discounts.
- *Optimize and Protect IT Resources* – Provide a well-designed and architected secure computing and communications environment to ensure optimal service delivery to business. Architecture and process will be optimized to support agile, reliable and secure computing and communication services.
- *Maintain Competitive Business Model* – Maintain a competitive business model that ensures organizational efficiencies, competitive and flexible rate structure, continuous scanning of future opportunities and knowledge of client business needs.
- *Provide Proactive Customer Service* – Proactive customer service improves the overall customer service experience. Service interruptions will be detected and resolved prior to customer awareness. Simple mechanisms will enable customers to self-help or obtain assisted help. These practices will free technical resources to assist with more complex customer issues.
- *Leverage Multi-Sourcing* - Multi-sourcing allows Enterprise Technology Services to efficiently meet the needs of customers by providing scalable solutions in a timely and cost effective manner. By multi-sourcing IT Services ETS can improve service levels and enable access to specialized vendors and emerging technologies.

2015-17 Two-Year Plan Strategies:

- Implement Long-Term Backup Service – provide customers the ability to selectively move files to an archive storage tier with low usage/low media cost profile.
- Architect and implement a new Shared Application Platform for DAS Business Lines and for any ETS Customers.
- Implement Automated Provisioning – technician-driven or self-service tools that automate the process of provisioning standard infrastructure services, e.g., servers.
- Identify and implement software consolidation for shared services.
- Implement capability to maintain information about configuration items required for delivering an IT service, including their relationships.
- Implement tool to automatically migrate agency data to the most efficient storage tiers based on customer usage
- Identify and Implement Software Consolidation opportunities for Shared Services, e.g., mainframe emulation tools, standard desktop images.
- Implement a Cloud Switching Service that seamlessly and securely connects the state network to a private or public cloud provider's network enabling mixes of technology capabilities.
- Implement billing system enhancements – mature the billing system to better support the variety of technology services and options for billing to customers.
- Identify and create business cases for approval to replace DAS Legacy Systems.

BUDGET NARRATIVE

2013-15 Accomplishments:

- Implemented new enterprise Email service
- Implemented technologies to permit mobile access to applications.
- Implemented technology to allow new applications to access and interoperate with legacy systems and data.
- Secured funding to replace antiquated technology equipment causing serious statewide outages.
- Implemented E-government to provide web delivery of state agency services.
- Created a full service catalog and associated service levels for every service offered.
- Implemented state technical standards – documented standards for technical platforms i.e. security, computing, databases.
- Retired the Automated Tape System and replaced with high speed disk storage.
- Implemented multi-sourcing options for agencies - brokered contracts for vendors to provides hardware and software services, hosting of applications, etc.
- Rolled out Voice Over IP phone capability statewide, and brokered voice services to vendor provided service.
- Implemented a State-to-State partnership with the State of Montana to reduce disaster recovery technology costs.
- Completed a new ETS 5-year strategic plan to provide IT direction and focus on clear outcomes.
- Added numerous new customers including local government entities such as Salem-Keizer School District, City of Albany, and Salem Keizer Transit.
- Created and implemented a cost transparency model to share the cost elements of the services rates.
- Modernized older technology to reduce the total of ownership. Examples include the replacement of the very old "GTD5"

analog phone switch and a highly virtualized computing and storage environment.

- Implemented a new enterprise backup and recovery infrastructure.
- Increased network resiliency and bandwidth capacity at no additional costs.
- Responded to and mitigated the impact of service disruptions due to aging infrastructure and equipment.

Revenue Sources:

ETS obtains funding through usage-based fees charged to agencies and other authorized customers, as well as an assessment to cover fixed costs. ETS works with representatives from client agencies to review the rate methodology and to ensure an equitable billing model. This collaboration ensures that costs for each service are paid for by the users of that service, and that the rate model meets the compliance requirements established by OMB Circular A-87.

BUDGET NARRATIVE

Essential Packages:

Purpose: The essential packages present budget adjustments needed to bring the base budget to Current Service Level (CSL), the calculated cost of continuing legislatively approved programs into the 2015-2017 biennium.

How Achieved: See explanations under captions "Vacancy Factor and Non-PICS Personal Services", "Cost of Phased-in and Phased-out Programs and One-time Costs," "Inflation and Price List Adjustments" and "Technical Adjustments".

Staffing Impact: None

Revenue Sources: The revenue sources are the same as for the program unit as a whole, unless described differently within an individual package.

010 Non-PICS Personal Services / Vacancy Factor Package Description

Package 010 includes standard inflation of 3.0% on such non-PICS items as temporaries, overtime, shift differential, all other differentials, and unemployment compensation, including the OPE associated with them, such as Mass Transit, Vacancy Savings and Pension Obligation Bond Debt Service.

The total amount of this package is (\$38,224), Other Funds Limited.

021 Phase-in Programs & One-time Costs Package Description

This package phases in the costs from HB 5201, Lifecycle Replacement.

The total amount of this package is \$10,401,778, Other Funds Limited.

031 Standard Inflation & Price List Adjustments Package Description

This package is based on the standard 3.00% inflation factor for Services & Supplies and Capital Outlay items, except for State Government Service Charges, Facilities Rent, and Attorney General Charges, which are based on the 2015-2017 Price List of Goods and Services.

The total amount of this package is \$5,195,781, Other Funds Limited.

032 Above Standard Inflation Package Description

This package includes the amount above standard inflation from Package 031 for a limited set of factors set out in the budget instructions. DAS has obtained CFO analyst approval and provided detailed documentation of these exceptions.

The total amount of this package is (\$1,209,259), Other Funds Limited.

BUDGET NARRATIVE

033 Exceptional Inflation & Price List Adjustments **Package Description**

This package includes the amount above standard inflation and CFO analyst approved inflation amounts in packages 031 and 032. These charges are above established maximums, such as medical inflation, and are limited to extraordinary factors as determined by the CFO Exceptions Committee.

The total amount of this package is \$2,941,633, Other Funds Limited.

060 Technical Adjustments **Package Description**

This package is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts that do not fit into the other standard essential packages. Use of this package requires prior approval by the CFO analyst and SABRS manager.

Beginning in 2015-17 the 12 primary customer agencies of Enterprise Technology Services, including the Department of Administrative Services, will begin budgeting for these services in a manner consistent with other state agencies. The charges for ETS Data and Telecomm in ORBITS account 4225 will be transferred to account 4200, Telecommunications, and account 4250, Data Processing.

This transfer of budget amounts is a net-zero action that is offset by an equal transfer from account 4225, State Government Service Charges, from where these agencies had been required to budget these charges in the past.

The total amount of this package is \$0

BUDGET NARRATIVE

Policy Option Package #112: Security and IT Operations Audit Support (REDUCED/APPROVED)

Companion Package: None

Purpose: The purpose of the package is to implement recent audit recommendations to ensure that Enterprise Technology Services (ETS) can provide stable and reliable computing, storage, network and telephone services to state agencies and local governments.

How Achieved: Establish sufficient funding to implement industry best practices recommended by recent Secretary of State audit findings. Both ETS and agencies have been audited by the Secretary of State and by Federal agencies. These audits have identified issues and mitigation strategies. In some cases findings have been identified in multiple audit reports. Addressing these issues will increase the efficiency, effectiveness and functionality required by state agencies and local government including hardware, software, maintenance and support services that ETS uses to provide networking, storage and computing services.

ETS is responsible for the management of over 2300 UNIX, Windows and Linux servers, a mainframe computer which is larger than that used by the New York Stock Exchange, over

3600 networking devices and firewalls, and enough data storage capacity for 700 copies of the Library of Congress. These devices are not only located in the ETS facility but at over 600 statewide agency locations. In addition, ETS is responsible for the software that runs agency applications on each of these computing platforms.

Both the Secretary of State and independent auditors have made recommendations related to best practices in order to ensure the confidentiality, integrity and availability of the systems necessary to support agency core business functions. These include personnel and better tools to monitor the transactions occurring on the state's systems, to help ensure agency data remains safe, tracking access to state systems is only by authorized personnel, and changes to state systems are logged and approved. Several of these functions are being fulfilled today by temporary or limited duration staff and this work will need to continue to be performed into the future. Due to the complexity of this work, the most highly skilled IT positions are required.

Staffing Impact:

Establish twelve permanent, full-time, Information Systems Specialist 8, OA C1488 IA, SR 33 (10.56 FTE)

Revenue Source:

\$13,211,481 - Other Funds Limited, Charges for Services

BUDGET NARRATIVE

Policy Option Package #113: Support Growth in Customer Usage of IT (REDUCED/APPROVED)

Companion Package: None

Purpose: Support projected customer growth in use of technology and existing ETS services. This growth also includes the funding to support the ongoing technology of new agency projects once they move from development to operational in the 2015-17 biennium.

How Achieved: This package request is for Enterprise Technology Services (ETS) to purchase necessary hardware, software, and professional services and establish positions which are required to support growth for existing and new services for agencies. This increase in demand results from the modernization of state processes to leverage advances in computing technology and from the public's increased expectation of electronic interaction with government from access points like mobile devices. ETS deploys and supports core infrastructure including computing, storage and network platforms supporting agency operations. ETS' budget does not sufficiently support those applications and functions that are currently in operation and does not contain funding for projected expansion in demand for existing services or delivery of new services. ETS deploys and supports the infrastructure necessary for new agency applications and charges for those applications. Additional limitation is needed to allow for the recovery of incurred costs under the applicable rate recovery methodology.

Additional permanent staff is needed in order to implement the new projects and to support the increased workload that results from continuing demand for new services. The current workload is being supported by limited duration employees as well as costly professional services. As ETS deploys advanced and complex technology, the staff required to implement and support this technology must have the highest level skill sets available.

The additional limitation, which would be created through the approval of this package, does not result in a direct increase in the rates charged by ETS to client agencies except for the additional cost for the additional services an agency experiences through growth in usage of services or with the completion of an information technology project to deploy a new or improved application.

Staffing Impact:

Establish six permanent, full-time, Information Systems Specialist 8, OA C1488 IA, SR 33 (5.28 FTE)

Revenue Source:

\$8,142,108 - Other Funds Limited, Charges for Services

BUDGET NARRATIVE

Policy Option Package #114: Support Usage Growth for DAS (REDUCED/APPROVED)

Companion Package: None

Purpose: Support the Department of Administrative Services (DAS) growth in technology usage and existing services. This growth also includes the funding to support the ongoing technology of new DAS projects once they move from development to operations in the 2015-17 biennium.

How Achieved: Enterprise Technology Services (ETS) Application Delivery is currently funded to provide only the most basic application maintenance in support of the daily operational needs of DAS. DAS applications as a whole are written in and reside on aging and in some cases unsupported program languages and architecture. Current funding does not provide for the long-term care, maintenance or sustainability of these systems; nor does it provide for staffing to meet increasing DAS demands for new applications in support of DAS strategic goals.

We must manage for long-term sustainability of our applications. Sustainability from the standpoint of ETS Application Delivery means that software applications are robust, long lasting, efficient, and easy to maintain. In order to provide such applications additional positions are required to repair and remediate old, end of life, and unsupported applications as well as to implement a preventative maintenance program for supported software applications.

Additional positions are also needed to meet increasing DAS demands for new applications. These additional positions will ensure that the existing daily operational support will not be jeopardized and will maintain the support that DAS business units rely on every day. Currently, the personnel resources are stretched thin and are being supplemented with limited duration employees and professional services.

Staffing Impact:

Establish four permanent, full-time, Information Systems Specialist 8, OA C1488 IA, SR 33 (3.52 FTE)

Revenue Source:

\$878,072 – Other Funds Limited, Charges for Services

BUDGET NARRATIVE

Policy Option Package #115: Support Agency Large IT Projects (DID NOT MOVE FORWARD)

Companion Package: None

Purpose: The purpose of the package is to establish a placeholder for additional limitation in the Enterprise Technology Services' (ETS) budget to support client agency information technology projects that will be proposed as a part of agency 2015-17 budget packages.

How Achieved: This package request is to purchase necessary hardware, software and other components that are required for ETS to support agency information technology projects. Enterprise Technology Services provides core infrastructure including computing, storage and network platforms supporting agency operations.

The ETS budget does not sufficiently support those applications and functions that are currently in operation and does not contain funding which would allow for the completion of the proposed agency projects in 2015-17. New agency information technology projects require additional servers, storage, networking equipment, software and labor to provide the base on which new applications are developed and deployed. The ten positions being requested are crucial to the support, maintenance and installation of the equipment that will need to be implemented.

As ETS deploys the infrastructure necessary for new agency applications and charges for those applications, additional limitation is needed to allow for the recovery of incurred costs under the applicable rate recovery methodology and for the procurement of new hardware, software and professional

services costs needed to implement the infrastructure to support the agency projects.

The additional limitation which would be created through the approval of this package does not result in a direct increase in rates charged by ETS to client agencies except for the cost for additional services an agency receives with the completion of an information technology project to deploy a new or improved application.

If the package is not funded, requests for agency large IT projects will not be completed or will be outsourced at a higher cost to the state.

Staffing Impact:

Establish ten permanent, full-time, Information Systems Specialist 8, OA C1488 IA, SR 33 (10.00 FTE)

Revenue Source:

\$12,193,950 - Other Funds Limited, Charges for Services

BUDGET NARRATIVE

Policy Option Package #116: Support Agency Direct IT Purchases (DID NOT MOVE FORWARD)

Companion Package: None

Purpose: Support agency information technology purchases in 2015-17

How Achieved: Enterprise Technology Services (ETS) provides core infrastructure including computing, storage and network platforms supporting client agency operations. In addition to charging rates for most services, some services, hardware and software that will be owned by the agency is billed by the vendor to ETS and then ETS bills the agency on a dollar for dollar basis with a minimal surcharge for covering the direct cost of providing the goods and services.

Examples of this include long distance telephone services, data network connections going to agency field offices and specialized software that is only used by a single agency. ETS has no control over agency purchases of these goods and services and needs additional limitation to cover projected increases in agency spend during the 2015-17 biennia.

The additional limitation which would be created through the approval of this package does not result in a direct increase in the rates charged by ETS to client agencies except for the additional cost for the additional services an agency experiences through growth in usage of services or with the completion of an information technology project to deploy a new or improved application.

Staffing Impact: None

Revenue Source:
\$7,512,805 - Other Funds Limited, Charges for Service

BUDGET NARRATIVE

Policy Option Package #141: Move ETS GEO to CIO GEO
(APPROVED)

Companion Package: None

Purpose: The purpose of the package is to realign personnel within the Department of Administrative Services (DAS) in order to gain operational efficiencies.

How Achieved: This package transfers two permanent full-time positions (2.00 FTE) and associated Services and Supplies from the Enterprise Technology Services to the Chief Information Office, Geospatial Program (GEO). This transfer will combine all GEO functions in a single comprehensive unit.

Staffing Impact:

Transfers one permanent full time, Information Systems Specialist 8, OA C1488 IA, SR 33, and one permanent full time, Information Systems Specialist 6, OA C1488 IA SR 29 (2.00 FTE)

Reduction in Revenue Source:

(\$530,907) - Other Funds Limited, Charges for Services

BUDGET NARRATIVE

Policy Option Package #142: Move ETS ASD to CFO
(APPROVED)

Companion Package: None

Purpose: The purpose of this package is to realign personnel within the Department of Administrative Services (DAS) in order to gain operational efficiencies.

How Achieved: This package transfers the Application Service Delivery staff supporting the Oregon Budget Information Tracking System (ORBITS) from Enterprise Technology Services to the Chief Financial Office, which includes two permanent full-time positions (2.00 FTE) and associated Services and Supplies. This transfer will recombine all the staff and work functions within Statewide Audit and Budget Reporting.

Staffing Impact:

Transfers one permanent full time, Information Systems Specialist 8, OA C1488 IA, SR 33, and one permanent full time, Information Systems Specialist 8, MMN X1488 SR 32 (2.00 FTE)

Reduction in Revenue Source:

(\$612,269) - Other Funds Limited, Charges for Services

BUDGET NARRATIVE

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Enterprise Technology Services
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	11,419	-	-	-	11,419
Overtime Payments	-	-	1,105	-	-	-	1,105
Shift Differential	-	-	6,053	-	-	-	6,053
All Other Differential	-	-	25,795	-	-	-	25,795
Public Employees' Retire Cont	-	-	5,202	-	-	-	5,202
Pension Obligation Bond	-	-	222,050	-	-	-	222,050
Social Security Taxes	-	-	3,395	-	-	-	3,395
Unemployment Assessments	-	-	336	-	-	-	336
Mass Transit Tax	-	-	(10,904)	-	-	-	(10,904)
Vacancy Savings	-	-	(302,675)	-	-	-	(302,675)
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	-	-	(\$38,224)	-	-	-	(\$38,224)
Services & Supplies							
Fuels and Utilities	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	> (38,224)	-	-	-	(38,224)
Total Expenditures	-	-	(\$38,224)	-	-	-	(\$38,224)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Enterprise Technology Services
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	38,224	-	-	-	38,224
Total Ending Balance	-	-	\$38,224	-	-	-	\$38,224

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 021 - Phase-in

Cross Reference Name: Enterprise Technology Services
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Telecommunications	-	-	-	-	-	-	-
IT Professional Services	-	-	3,182,240	-	-	-	3,182,240
Total Services & Supplies	-	-	\$3,182,240	-	-	-	\$3,182,240
Capital Outlay							
Telecommunications Equipment	-	-	6,016,282	-	-	-	6,016,282
Other Capital Outlay	-	-	1,203,256	-	-	-	1,203,256
Total Capital Outlay	-	-	\$7,219,538	-	-	-	\$7,219,538
Total Expenditures							
Total Expenditures	-	-	10,401,778	-	-	-	10,401,778
Total Expenditures	-	-	\$10,401,778	-	-	-	\$10,401,778
Ending Balance							
Ending Balance	-	-	(10,401,778)	-	-	-	(10,401,778)
Total Ending Balance	-	-	(\$10,401,778)	-	-	-	(\$10,401,778)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Enterprise Technology Services
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	2,380	-	-	-	2,380
Out of State Travel	-	-	758	-	-	-	758
Employee Training	-	-	7,053	-	-	-	7,053
Office Expenses	-	-	9,316	-	-	-	9,316
Telecommunications	-	-	365,740	-	-	-	365,740
State Gov. Service Charges	-	-	1,012,208	-	-	-	1,012,208
Data Processing	-	-	777,427	-	-	-	777,427
Publicity and Publications	-	-	9,954	-	-	-	9,954
Professional Services	-	-	82,588	-	-	-	82,588
IT Professional Services	-	-	447,869	-	-	-	447,869
Attorney General	-	-	44,238	-	-	-	44,238
Employee Recruitment and Develop	-	-	1,086	-	-	-	1,086
Dues and Subscriptions	-	-	988	-	-	-	988
Facilities Rental and Taxes	-	-	282,113	-	-	-	282,113
Fuels and Utilities	-	-	45	-	-	-	45
Facilities Maintenance	-	-	2,587	-	-	-	2,587
Other Services and Supplies	-	-	1,063,058	-	-	-	1,063,058
Expendable Prop 250 - 5000	-	-	8,233	-	-	-	8,233
IT Expendable Property	-	-	194,414	-	-	-	194,414
Total Services & Supplies	-	-	\$4,312,055	-	-	-	\$4,312,055

Capital Outlay							
Telecommunications Equipment	-	-	259,413	-	-	-	259,413
Data Processing Software	-	-	85,090	-	-	-	85,090
Data Processing Hardware	-	-	287,179	-	-	-	287,179

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Governor's Budget
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Legislatively Adopted
Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Enterprise Technology Services
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	252,044	-	-	-	252,044
Total Capital Outlay	-	-	\$883,726	-	-	-	\$883,726
Total Expenditures							
Total Expenditures	-	-	5,195,781	-	-	-	5,195,781
Total Expenditures	-	-	\$5,195,781	-	-	-	\$5,195,781
Ending Balance							
Ending Balance	-	-	(5,195,781)	-	-	-	(5,195,781)
Total Ending Balance	-	-	(\$5,195,781)	-	-	-	(\$5,195,781)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Enterprise Technology Services
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	-	8,259	-	-	-	8,259
IT Professional Services	-	-	44,787	-	-	-	44,787
Facilities Rental and Taxes	-	-	(1,262,305)	-	-	-	(1,262,305)
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	-	-	(\$1,209,259)	-	-	-	(\$1,209,259)
Total Expenditures							
Total Expenditures	-	-	(1,209,259)	-	-	-	(1,209,259)
Total Expenditures	-	-	(\$1,209,259)	-	-	-	(\$1,209,259)
Ending Balance							
Ending Balance	-	-	1,209,259	-	-	-	1,209,259
Total Ending Balance	-	-	\$1,209,259	-	-	-	\$1,209,259

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Enterprise Technology Services

Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Telecommunications	-	-	487,655	-	-	-	487,655
Data Processing	-	-	1,036,568	-	-	-	1,036,568
Other Services and Supplies	-	-	1,417,410	-	-	-	1,417,410
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	-	-	\$2,941,633	-	-	-	\$2,941,633
Total Expenditures							
Total Expenditures	-	-	2,941,633	-	-	-	2,941,633
Total Expenditures	-	-	\$2,941,633	-	-	-	\$2,941,633
Ending Balance							
Ending Balance	-	-	(2,941,633)	-	-	-	(2,941,633)
Total Ending Balance	-	-	(\$2,941,633)	-	-	-	(\$2,941,633)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Enterprise Technology Services
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Telecommunications	-	-	227,731	-	-	-	227,731
State Gov. Service Charges	-	-	(4,890,764)	-	-	-	(4,890,764)
Data Processing	-	-	4,663,033	-	-	-	4,663,033
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 112 - Security and IT Operations Audit Support

Cross Reference Name: Enterprise Technology Services
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	13,211,481	-	-	-	13,211,481
Admin and Service Charges	-	-	-	-	-	-	-
Total Revenues	-	-	\$13,211,481	-	-	-	\$13,211,481
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	1,432,368	-	-	-	1,432,368
Empl. Rel. Bd. Assessments	-	-	468	-	-	-	468
Public Employees' Retire Cont	-	-	226,176	-	-	-	226,176
Social Security Taxes	-	-	109,572	-	-	-	109,572
Worker's Comp. Assess. (WCD)	-	-	720	-	-	-	720
Mass Transit Tax	-	-	8,594	-	-	-	8,594
Flexible Benefits	-	-	320,544	-	-	-	320,544
Reconciliation Adjustment	-	-	26,140	-	-	-	26,140
Total Personal Services	-	-	\$2,124,582	-	-	-	\$2,124,582
Services & Supplies							
Instate Travel	-	-	9,947	-	-	-	9,947
Employee Training	-	-	55,296	-	-	-	55,296
Office Expenses	-	-	24,576	-	-	-	24,576
Telecommunications	-	-	24,576	-	-	-	24,576
Data Processing	-	-	16,800	-	-	-	16,800
Publicity and Publications	-	-	6,144	-	-	-	6,144
Employee Recruitment and Develop	-	-	4,920	-	-	-	4,920
Dues and Subscriptions	-	-	6,000	-	-	-	6,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 112 - Security and IT Operations Audit Support

Cross Reference Name: Enterprise Technology Services
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	-	-	87,384	-	-	-	87,384
Agency Program Related S and S	-	-	10,791,560	-	-	-	10,791,560
Other Services and Supplies	-	-	25,292	-	-	-	25,292
IT Expendable Property	-	-	34,404	-	-	-	34,404
Total Services & Supplies	-	-	\$11,086,899	-	-	-	\$11,086,899
Total Expenditures							
Total Expenditures	-	-	13,211,481	-	-	-	13,211,481
Total Expenditures	-	-	\$13,211,481	-	-	-	\$13,211,481
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	12
Total Positions	-	-	-	-	-	-	12
Total FTE							
Total FTE	-	-	-	-	-	-	10.56
Total FTE	-	-	-	-	-	-	10.56

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 113 - Support Growth in Customer Usage of IT

Cross Reference Name: Enterprise Technology Services
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	8,142,108	-	-	-	8,142,108
Total Revenues	-	-	\$8,142,108	-	-	-	\$8,142,108
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	716,184	-	-	-	716,184
Empl. Rel. Bd. Assessments	-	-	234	-	-	-	234
Public Employees' Retire Cont	-	-	113,088	-	-	-	113,088
Social Security Taxes	-	-	54,786	-	-	-	54,786
Worker's Comp. Assess. (WCD)	-	-	360	-	-	-	360
Mass Transit Tax	-	-	4,297	-	-	-	4,297
Flexible Benefits	-	-	160,272	-	-	-	160,272
Reconciliation Adjustment	-	-	625	-	-	-	625
Total Personal Services	-	-	\$1,049,846	-	-	-	\$1,049,846
Services & Supplies							
Instate Travel	-	-	4,976	-	-	-	4,976
Employee Training	-	-	27,648	-	-	-	27,648
Office Expenses	-	-	12,288	-	-	-	12,288
Telecommunications	-	-	12,288	-	-	-	12,288
Data Processing	-	-	8,400	-	-	-	8,400
Publicity and Publications	-	-	512	-	-	-	512
Professional Services	-	-	2,560	-	-	-	2,560
Employee Recruitment and Develop	-	-	2,460	-	-	-	2,460
Dues and Subscriptions	-	-	3,000	-	-	-	3,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 113 - Support Growth in Customer Usage of IT

Cross Reference Name: Enterprise Technology Services
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	-	-	43,692	-	-	-	43,692
Agency Program Related S and S	-	-	6,934,837	-	-	-	6,934,837
Other Services and Supplies	-	-	22,399	-	-	-	22,399
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	17,202	-	-	-	17,202
Total Services & Supplies	-	-	\$7,092,262	-	-	-	\$7,092,262
Total Expenditures							
Total Expenditures	-	-	8,142,108	-	-	-	8,142,108
Total Expenditures	-	-	\$8,142,108	-	-	-	\$8,142,108
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	6
Total Positions	-	-	-	-	-	-	6
Total FTE							
Total FTE	-	-	-	-	-	-	5.28
Total FTE	-	-	-	-	-	-	5.28

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
 Pkg: 114 - Support Usage Growth for DAS

Cross Reference Name: Enterprise Technology Services
 Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	878,072	-	-	-	878,072
Total Revenues	-	-	\$878,072	-	-	-	\$878,072
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	477,456	-	-	-	477,456
Empl. Rel. Bd. Assessments	-	-	156	-	-	-	156
Public Employees' Retire Cont	-	-	75,392	-	-	-	75,392
Social Security Taxes	-	-	36,524	-	-	-	36,524
Worker's Comp. Assess. (WCD)	-	-	240	-	-	-	240
Mass Transit Tax	-	-	2,865	-	-	-	2,865
Flexible Benefits	-	-	106,848	-	-	-	106,848
Reconciliation Adjustment	-	-	417	-	-	-	417
Total Personal Services	-	-	\$699,898	-	-	-	\$699,898
Services & Supplies							
Instate Travel	-	-	3,317	-	-	-	3,317
Employee Training	-	-	18,432	-	-	-	18,432
Office Expenses	-	-	8,192	-	-	-	8,192
Telecommunications	-	-	8,192	-	-	-	8,192
Data Processing	-	-	5,600	-	-	-	5,600
Publicity and Publications	-	-	2,048	-	-	-	2,048
Employee Recruitment and Develop	-	-	1,640	-	-	-	1,640
Dues and Subscriptions	-	-	2,000	-	-	-	2,000
Facilities Rental and Taxes	-	-	29,128	-	-	-	29,128

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 114 - Support Usage Growth for DAS

Cross Reference Name: Enterprise Technology Services
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	84,061	-	-	-	84,061
Other Services and Supplies	-	-	4,096	-	-	-	4,096
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	11,468	-	-	-	11,468
Total Services & Supplies	-	-	\$178,174	-	-	-	\$178,174
Total Expenditures							
Total Expenditures	-	-	878,072	-	-	-	878,072
Total Expenditures	-	-	\$878,072	-	-	-	\$878,072
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	4
Total Positions	-	-	-	-	-	-	4
Total FTE							
Total FTE	-	-	-	-	-	-	3.52
Total FTE	-	-	-	-	-	-	3.52

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
 Pkg: 115 - Support Agency Large IT Projects

Cross Reference Name: Enterprise Technology Services
 Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
 Pkg: 115 - Support Agency Large IT Projects

Cross Reference Name: Enterprise Technology Services
 Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE	-	-	-	-	-	-	-
Total FTE	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
 Pkg: 116 - Support Agency Direct IT Purchases

Cross Reference Name: Enterprise Technology Services
 Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 141 - Move ETS GEO to CIO GEO

Cross Reference Name: Enterprise Technology Services
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	(530,907)	-	-	-	(530,907)
Total Transfers Out	-	-	(\$530,907)	-	-	-	(\$530,907)
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(318,240)	-	-	-	(318,240)
Empl. Rel. Bd. Assessments	-	-	(88)	-	-	-	(88)
Public Employees' Retire Cont	-	-	(50,250)	-	-	-	(50,250)
Pension Obligation Bond	-	-	(21,322)	-	-	-	(21,322)
Social Security Taxes	-	-	(24,346)	-	-	-	(24,346)
Worker's Comp. Assess. (WCD)	-	-	(138)	-	-	-	(138)
Mass Transit Tax	-	-	(1,909)	-	-	-	(1,909)
Flexible Benefits	-	-	(61,056)	-	-	-	(61,056)
Total Personal Services	-	-	(\$477,349)	-	-	-	(\$477,349)
Services & Supplies							
Agency-Program Related S and S	-	-	(53,558)	-	-	-	(53,558)
Total Services & Supplies	-	-	(\$53,558)	-	-	-	(\$53,558)
Total Expenditures							
Total Expenditures	-	-	(530,907)	-	-	-	(530,907)
Total Expenditures	-	-	(\$530,907)	-	-	-	(\$530,907)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 141 - Move ETS GEO to CIO GEO

Cross Reference Name: Enterprise Technology Services
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							(2)
Total Positions	-	-	-	-	-	-	(2)
Total FTE							
Total FTE							(2.00)
Total FTE	-	-	-	-	-	-	(2.00)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 142 - Move ETS ASD to CFO

Cross Reference Name: Enterprise Technology Services
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	(612,269)	-	-	-	(612,269)
Total Transfers Out	-	-	(\$612,269)	-	-	-	(\$612,269)
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(380,472)	-	-	-	(380,472)
Empl. Rel. Bd. Assessments	-	-	(88)	-	-	-	(88)
Public Employees' Retire Cont	-	-	(60,076)	-	-	-	(60,076)
Pension Obligation Bond	-	-	(25,491)	-	-	-	(25,491)
Social Security Taxes	-	-	(29,107)	-	-	-	(29,107)
Worker's Comp. Assess. (WCD)	-	-	(138)	-	-	-	(138)
Mass Transit Tax	-	-	(2,283)	-	-	-	(2,283)
Flexible Benefits	-	-	(61,056)	-	-	-	(61,056)
Total Personal Services	-	-	(\$558,711)	-	-	-	(\$558,711)
Services & Supplies							
Agency Program Related S and S	-	-	(53,558)	-	-	-	(53,558)
Total Services & Supplies	-	-	(\$53,558)	-	-	-	(\$53,558)
Total Expenditures							
Total Expenditures	-	-	(612,269)	-	-	-	(612,269)
Total Expenditures	-	-	(\$612,269)	-	-	-	(\$612,269)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 142 - Move ETS ASD to CFO

Cross Reference Name: Enterprise Technology Services
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							(2)
Total Positions	-	-	-	-	-	-	(2)
Total FTE							
Total FTE							(2.00)
Total FTE	-	-	-	-	-	-	(2.00)

PACKAGE: 112 - Security and IT Operations Aud

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5514897	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
5514898	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
5514899	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
5514900	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
5514901	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
5514902	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
5514903	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
5514904	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
5514905	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
5514906	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
5514907	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
5514908	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
TOTAL PICS SALARY										1,432,368		1,432,368	
TOTAL PICS OPE										657,480		657,480	
TOTAL PICS PERSONAL SERVICES =				12	10.56	252.00			2,089,848		2,089,848		

2/22/14 REPORT NO.: PDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:055-00-00 Enterprise Technology Services

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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 PICS SYSTEM: BUDGET PREPARATION

PACKAGE: 113 - Support Growth in Customer Usa

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
514880	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
514881	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
514883	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
514890	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
514891	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
514892	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
TOTAL PICS SALARY										716,184			716,184
TOTAL PICS OPE										328,740			328,740
TOTAL PICS PERSONAL SERVICES =				6	5.28	126.00				1,044,924			1,044,924

PACKAGE: 114 - Support Usage Growth for DAS

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5514893	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
5514894	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
5514895	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
5514896	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	5,684.00		119,364 54,790			119,364 54,790
TOTAL PICS SALARY										477,456			477,456
TOTAL PICS OPE										219,160			219,160
TOTAL PICS PERSONAL SERVICES =				4	3.52	84.00				696,616			696,616

2/22/14 REPORT NO.: PDPFISCAL
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 AGENCY:10700 DEPT OF ADMIN SERVICES
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DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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PACKAGE: 141 - Move ETS GEO to CIO GEO

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
414073	OA	CL486	IA INFO SYSTEMS SPECIALIST 6	1-	1.00-	24.00-	05	5,410.00		129,840-			129,840-
										61,076-			61,076-
414401	OA	CL488	IA INFO SYSTEMS SPECIALIST 8	1-	1.00-	24.00-	09	7,850.00		188,400-			188,400-
										74,802-			74,802-
TOTAL PICS SALARY										318,240-			318,240-
TOTAL PICS OPE										135,878-			135,878-
TOTAL PICS PERSONAL SERVICES =				2-	2.00-	48.00-				454,118-			454,118-

2/22/14 REPORT NO.: PDPFISCAL
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PACKAGE: 142 - Move ETS ASD to CFO

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
214862	OA	CI488 IA	INFO SYSTEMS SPECIALIST 8	1-	1.00-	24.00-	09	7,850.00		188,400-			188,400-
										74,802-			74,802-
260012	MMN	XI488 IA	INFO SYSTEMS SPECIALIST 8	1-	1.00-	24.00-	08	8,003.00		192,072-			192,072-
										75,663-			75,663-
TOTAL PICS SALARY										380,472-			380,472-
TOTAL PICS OPE										150,465-			150,465-
TOTAL PICS PERSONAL SERVICES =				2-	2.00-	48.00-				530,937-			530,937-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-055-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Charges for Services	74,943,615	178,564,003	197,246,711	175,792,041	121,376,328	-
Admin and Service Charges	3,683,824	-	-	82,778,712	81,000,638	-
Rents and Royalties	14,885	-	-	-	-	-
Interest Income	31,065	-	-	-	-	-
Sales Income	268	-	-	-	-	-
Other Revenues	56,354	-	-	-	35,964,621	-
Transfer In - Intrafund	19,426,434	42,789,286	42,789,286	120,224,319	120,224,319	-
Transfer Out - Intrafund	(12,980,155)	(44,276,281)	(44,276,281)	(122,155,081)	(123,298,257)	-
Total Other Funds	\$85,176,290	\$177,077,008	\$195,759,716	\$256,639,991	\$235,267,649	-

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE TECHNOLOGY SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Beginning Balance	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200	0025 / 0030	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		21,815,965	6,931,861	1,860,373	8,532,031	-
	OF - DS	3430		4,031	-	-	-	-
	GF	8800		-	-	-	-	-
General Fund Appropriation	GF	8000	0050	-	-	-	-	-
	GF DS	8030		-	-	-	-	-
Non-Business Lic & Fees	OF - L	3400	0210	-	-	-	-	-
Central Service Charges	OF - L	3400	0405	-	-	-	-	-
	GF	8800		-	-	-	-	-
Charges for Services	OF - NL	3200	0410	-	-	-	-	-
	OF - L	3400		74,943,615	197,246,711	175,792,041	121,376,328	-
Admin and Service Charges	OF - NL	3200		-	-	-	-	-
	OF - L	3400	0415	3,683,824	-	82,778,712	81,000,638	-
	OF - DS	3430		-	-	-	-	-
Fines & Forfeitures	OF - L	3400	0505	-	-	-	-	-
Rents & Royalties	OF - L	3400	0510	14,885	-	-	-	-
GF Obligation Bonds	OF - CC	3020	0555	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Dedicated Fund Obligation Bonds	OF - L	3400	0560	-	-	-	-	-
Lottery Bonds	OF - L	3400	0565	-	-	-	-	-
Revenue Bonds	OF - NL - DS	3230	0570	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE TECHNOLOGY SERVICES		Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
							Agency Request	Governor's Recommended	Legislatively Adopted
		OF - L	3400	0570	-	-	-	-	-
		OF - DS	3430		-	-	-	-	-
Refunding Bonds		OF - NL - DS	3230	0575	-	-	-	-	-
		OF - DS	3430		-	-	-	-	-
Certificate of Participation		OF - CC	3020	0580	-	-	-	-	-
		OF - L	3400		-	-	-	-	-
Interest Income		LF - L	4400		-	-	-	-	-
		LF - DS	4430		-	-	-	-	-
		OF - NL	3200	0605	-	-	-	-	-
		OF - NL - DS	3230		-	-	-	-	-
		OF - L	3400		31,065	-	-	-	-
		OF - DS	3430		-	-	-	-	-
Sales Income		OF - NL	3200	0705	-	-	-	-	-
		OF - L	3400		268	-	-	-	-
Cost of Goods Sold		OF - L	3400	0760	-	-	-	-	-
Loan Repayments		OF - L	3400	0925	-	-	-	-	-
Other Revenues		OF - CI	3010		-	-	-	-	-
		OF - NL	3200	0975	-	-	-	-	-
		OF - L	3400		56,354	-	-	35,964,621	-
		OF - DS	3430		-	-	-	-	-
Federal Funds		FF - DS	6230	0995	-	-	-	-	-
		FF - L	6400		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE TECHNOLOGY SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Transfer IN - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020	1010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		18,118,987	42,789,286	120,224,319	120,224,319	-
	OF - DS	3430		1,307,447	-	-	-	-
Tsfr From Agy-Res Equity	LF - L	4400	1030	-	-	-	-	-
Tsfr IN - Other	OF - L	3400						
	OF - DS	3430	1050					
	OF - NL - DS	3230						
Tsfr from Governor's Office	OF - L	3400	1121	-	-	-	-	-
Tsfr from OR Business Development	OF - NL - DS	3230	1123					
Tsfr from Dept of Revenue	OF - L	3400	1150	-	-	-	-	-
Tsfr from Lottery Commission	LF - L	4400	1177	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr from Judicial Department	OF - L	3400	1198	-	-	-	-	-
Tsfr from Dept. of Energy	FF - L	6400	1330					
	OF - NL - DS	3230						
Tsfr from OYA	OF - DS	3430	1415					
Tsfr from Student Access Comm	OF - L	3400	1575	-	-	-	-	-
Tsfr from OUS	OF - DS	3430	1580					
	OF - NL - DS	3230						
Tsfr from Education	OF - NL - DS	3230	1581					

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE TECHNOLOGY SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Agency Request					Governor's Recommended	Legislatively Adopted	
Tsfr from Comm Coll/Wkfrc Dev	OF - NL - DS	3230	1586				-	-
Tsfr from Forestry	OF - NL - DS	3230	1629				-	-
Tsfr from Parks & Rec	OF - NL - DS	3230	1634				-	-
Tsfr from Water Resources	OF - NL - DS	3230	1690				-	-
Tsfr from ODOT	OF - L	3400	1730				-	-
	OF - NL - DS	3230					-	-
Tsfr from OR Liquor Control Comm	OF - L	3400	1845	-	-	-	-	-
Tsfr from Public Utility Comm	OF - L	3400	1860	-	-	-	-	-
Tsfr from Housing & Comm Svcs	OF - NL - DS	3230	1914				-	-
Transfer OUT - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200	2010	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		(12,980,155)	(44,276,281)	(122,155,081)	(123,298,257)	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Other	LF - L	4400	2050	-	-	-	-	-
Tsfr to General Fund	GF	8800	2060	-	-	-	-	-
Tsfr to Cities	OF - L	3400	2070	-	-	-	-	-
Tsfr to Counties	LF - L	4400		-	-	-	-	-
	OF - L	3400	2080	-	-	-	-	-
	FF - L	6400		-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE TECHNOLOGY SERVICES		ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
					Agency Request	Governor's Recommended	Legislatively Adopted
Source	Fund						
Tsfr to Governor's Office	LF - L 4400	2121	-	-	-	-	-
	OF - L 3400		-	-	-	-	-
Tsfr to OR Business Development	LF - L 4400		-	-	-	-	-
	LF - DS 4430		-	-	-	-	-
	OF - NL - DS 3230	2123	-	-	-	-	-
	OF - L 3400		-	-	-	-	-
	OF - DS 3430		-	-	-	-	-
Tsfr to Dept of Justice	OF - L 3400	2137	-	-	-	-	-
Tsfr to Leg Fiscal Officer	OF - L 3400	2145	-	-	-	-	-
Tsfr to Judicial Dept	OF - L 3400	2198	-	-	-	-	-
Tsfr to Govt Ethics Comm	OF - L 3400	2199	-	-	-	-	-
Tsfr to State Police	OF - L 3400	2257	-	-	-	-	-
Tsfr to Veteran's Affairs	LF - DS 4430	2274	-	-	-	-	-
Tsfr to Dept of Energy	LF - DS 4430	2330	-	-	-	-	-
Tsfr to Oregon Health Authority	LF - L 4400		-	-	-	-	-
	OF - NL 3200	2443	-	-	-	-	-
	OF - L 3400		-	-	-	-	-
	OF-DS 3430		-	-	-	-	-
Tsfr to Dept Post-Secondary Education	LF - L 4400		-	-	-	-	-
	LF - DS 4430		-	-	-	-	-
	OF- L 3400	2523	-	-	-	-	-
	OF-DS 3430		-	-	-	-	-
Tsfr to HECC	LF - L 4400		-	-	-	-	-
	LF - DS 4430		-	-	-	-	-
	OF- L 3400	2525	-	-	-	-	-
	OF-DS 3430		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE TECHNOLOGY SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to State Library	OF - L	3400	2543	-	-	-	-	-
Tsfr to Student Access Comm	LF - L	4400	2575	-	-	-	-	-
Tsfr to OR University System	OF - NL	3200	2580	-	-	-	-	-
	OF - NL - DS	3230						
	LF - L	4400						
	LF - DS	4430						
Tsfr to Dept of Education	LF - L	4400	2581	-	-	-	-	-
	LF - DS	4430						
	FF - L	6400						
Tsfr to Comm Coll/Wkfrc Dev	LF - DS	4430	2586	-	-	-	-	-
Tsfr to OR Health & Science Univ	OF - L	3400	2590	-	-	-	-	-
	OF - DS	3430						
	OF - NL - DS	3230						
	LF - DS	4430						
Tsfr to Dept of Agriculture	LF - L	4400	2603	-	-	-	-	-
Tsfr to Dept of Forestry	LF - L	4400	2629	-	-	-	-	-
	LF - DS	4430						
Tsfr to Parks and Rec	LF - L	4400	2634	-	-	-	-	-
	LF- DS	4430						
	OF - NL - DS	3230						
Tsfr to Fish & Wildlife	LF- DS	4430	2635	-	-	-	-	-
Tsfr to Water Resources	LF - DS	4430	2690	-	-	-	-	-
Tsfr to Watershed Enhancement Board	LF - L	4400	2691	-	-	-	-	-
Tsfr to Dept of Transportation	LF - DS	4430	2720	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

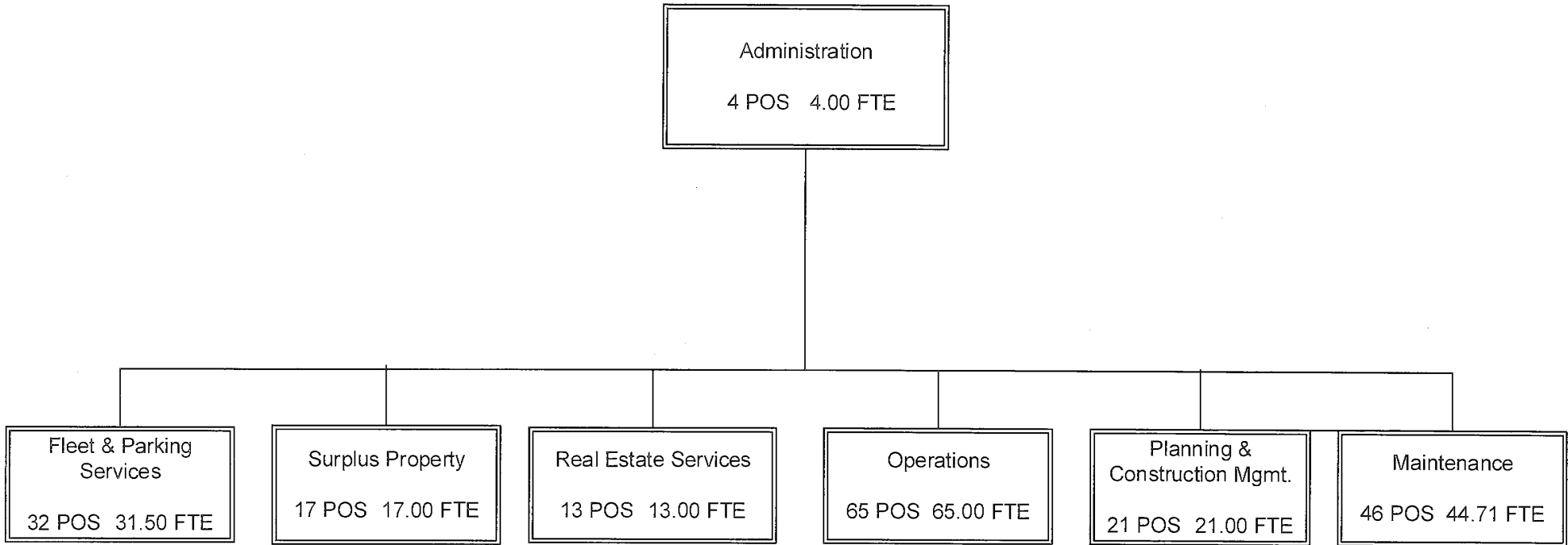
ENTERPRISE TECHNOLOGY SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	Source							
	OF - L	3400	2750	-	-	-	-	-
	OF - NL - DS	3230						
Tsfr to Housing & Comm Svcs	LF - DS	4430	2914	-	-	-	-	-
	OF - NL - DS	3230						
	General Fund	8000		-	-	-	-	-
	General Fund Debt Service	8030		-	-	-	-	-
	General Fund Revenue	8800		-	-	-	-	-
	Lottery Funds Limited	4400		-	-	-	-	-
	Lottery Funds Debt Service Limited	4430		-	-	-	-	-
	Other Funds Cap Improvement	3010		-	-	-	-	-
	Other Funds Cap Construction	3020		-	-	-	-	-
	Other Funds Non-Limited	3200		-	-	-	-	-
	Other Funds Non-Limited Debt Service	3230		-	-	-	-	-
	Other Funds Limited	3400		105,684,808	202,691,577	258,500,364	243,799,680	-
	Other Funds Debt Service Limited	3430		1,311,478	-	-	-	-
	Federal Funds Debt Service Non-Limited	6230		-	-	-	-	-
	Federal Funds Limited	6400		-	-	-	-	-
				106,996,286	202,691,577	258,500,364	243,799,680	-

BUDGET NARRATIVE

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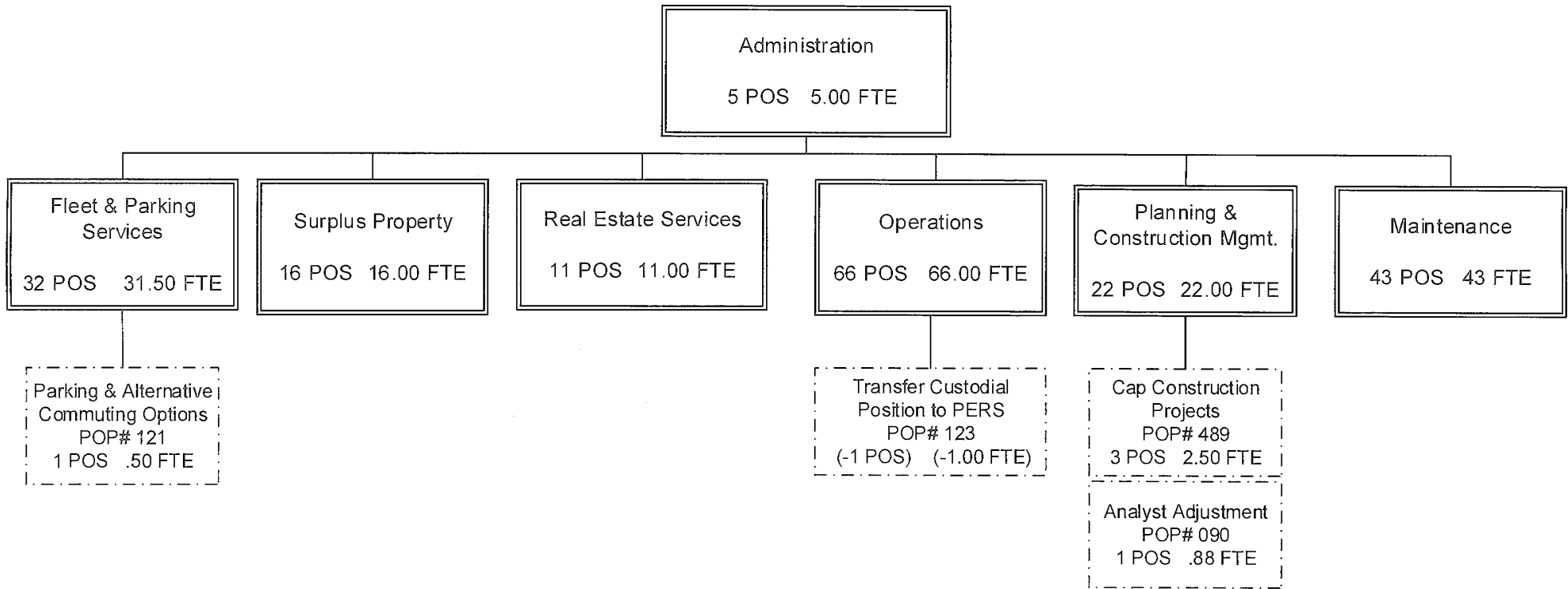
BUDGET NARRATIVE

Enterprise Asset Management Organization Chart 2013-2015 198 POS 196.21 FTE



BUDGET NARRATIVE

**Enterprise Asset Management
Organization Chart
2015-2017
199 POS 197.38 FTE**



BUDGET NARRATIVE

ENTERPRISE ASSET MANAGEMENT (EAM)

Statutory Authority:

ORS Chapter 184.305, ORS 279 A-C, ORS 283, and OAR 125-35 and 125-50, OAR 125-155, ORS 276, OAR 270, OAR 125-45, OAR 125-75, OAR 125-80, OAR 125-85, and OAR 125-90.

Program Unit Narratives:

Enterprise Asset Management is comprised of Facilities Services (Operations, Maintenance, Planning and Construction Management, and Real Estate Services Programs); the Statewide Fleet Administration and Parking Services Program, and the Oregon Surplus Property Program. The core focus of these programs is property management, both real and personal, for the benefit and optimal use of state government enterprise-wide to support agencies' work space, travel, and operational needs. The division's centralized services provide agency customers with cost effective, quality, and efficient asset life cycle management; including acquisition, operation, maintenance, and disposal. These are value-added services that allow agencies and some local government customers to focus on their primary missions. EAM supports its customers by providing vehicles from the state fleet, disposition of surplus property, facility space needs, and maintaining a safe and sanitary work environment.

The division focuses on responsive customer service, with particular attention to the following goals:

- Provide clear and consistent guidelines and policies.
- Seek input and collaboration through stakeholder groups.
- Lead state government in sustainability projects and practices.
- Respond promptly to customer requests.

The Enterprise Asset Management Division serves its customers with the following central-service programs:

Facilities Services (FAC) consists of the Operations, Maintenance, Planning and Construction Management, and Real Estate Services Programs. Together these programs comprehensively provide and maintain spaces for state agencies so that each may focus on its respective mission. Facilities Services is dedicated to continual improvement of state-owned assets with a particular focus on healthy work places. DAS owns 53 buildings (includes office, special use, parking structures, restrooms, and storage) 25 parking lots, 3 fountains, and 3 parks.

Operations and Maintenance Programs: These two programs provide clean, sanitary and well maintained building space so other state agencies can focus on their missions. They operate and maintain 49 DAS-owned buildings and service 9 other state agency- owned buildings, with over 3 million square feet throughout Oregon. These facilities include general government offices, forensic crime and health labs, computer data centers, printing operations and the Executive Residence. These programs:

- Provide professional, technical, maintenance services and expert consulting to provide a safe, reliable and efficient work place for employees.
- Maintain building systems and structures properly to prevent failures, and respond to intermittent operating system needs. Proper preventative maintenance of systems and fast response to problems as they arise ensure state employees have healthy and safe work environments needed to effectively deliver government services to citizens.
- Provide expertise including HVAC mechanics, electricians, refrigeration mechanics, plumbers, security technicians, locksmiths,

BUDGET NARRATIVE

maintenance technicians, painters and carpenters. All of the maintenance technicians maintain the appropriate licenses for their trade, ensuring that all work meets present code.

- Provide expertise including general landscapers, arborist, pesticide applicators and custodians so buildings and grounds are safe, clean and sanitary so other state agencies can provide the services within their mission and not worry about the building they occupy.

Planning and Construction Management Program:

Consists of construction project management, interior design project management and interior design services. Located in Salem, the program manages \$20 million in construction projects for DAS owned buildings as well as providing project management services to other agencies who own buildings. These assets are used daily by state agency employees as well as the citizens of Oregon. All of these construction and interior projects keep the State of Oregon buildings functioning and upgraded so that all of the State Agencies can provide the critical services to the citizens of Oregon.

- Serve as the state's expert resource for new construction, building renovation, building system upgrades, and space design. Our primary focus is with maintaining the 49 buildings that DAS owns as well as parking structures.
- When possible, assist agencies with their construction and interior projects in buildings they own.
- Manage all projects to minimize agency downtime, exceed construction standards, implement energy savings, meet timelines, stay on scope, and stay within budget.
- Research ways where we can upgrade and install energy saving systems from simple things like insulation and energy efficient windows to LED lighting and frictionless magnetic chillers.
- Provide agencies with interior design services to assist them in utilizing their space more efficiently and effectively, thereby saving the State of Oregon money.

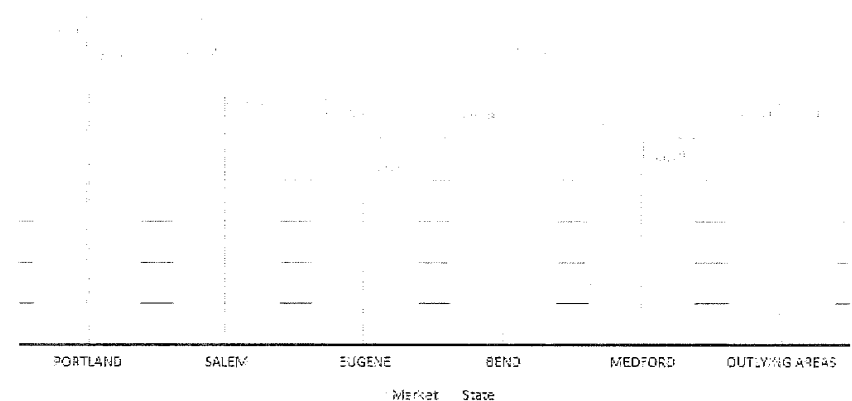
Real Estate Services Program: Provides comprehensive, value-driven commercial lease brokerage, land acquisition and sales, asset strategies and real estate development services for client agencies. Freeing the client agency from the burden of navigating the real estate industry, this

Program is integral to client agencies' core need of solving the "space" dilemma. DAS' team of cross functional professionals represent client agencies with the unwavering resolve to drive the best deal at the highest value for the State. This group also carries out real estate-based Enterprise wide and legislative efforts and initiatives. Specifically, this group's work encompasses the following:

- Manage the state's overall lease portfolio with the end goal of leveraging its market presence, economizing its private-sector footprint while creating efficiencies in both current and future state-owned assets.
- Negotiate approximately 250 leases annually in the private market. Our staff's focus is on driving the highest value for the client agency results in, at, or below market lease rates.

The chart below reflects the rates DAS negotiated on behalf of the state in six geographical locations over the 2013 calendar year.

DAS Lease rate chart (\$ Per square foot) - QTR. 4



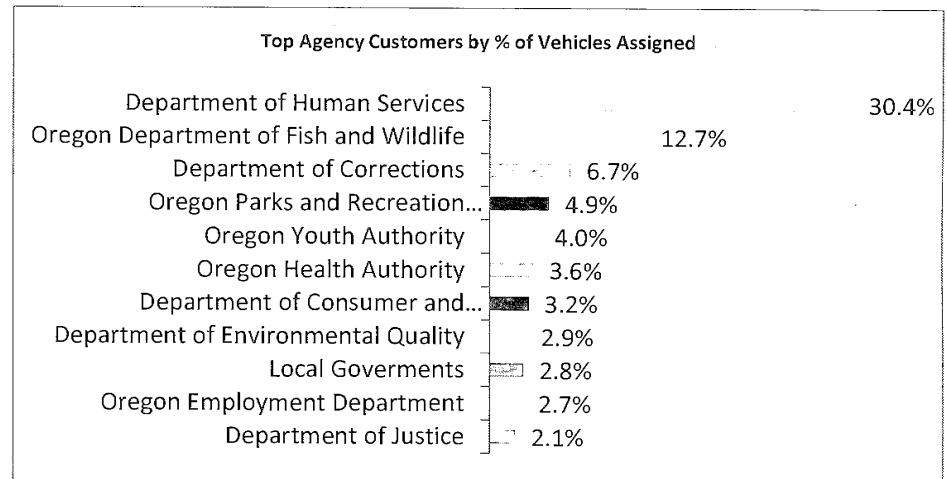
BUDGET NARRATIVE

- Maintain a portfolio of 650 private sector leases covering 4.6 million square feet of office, storage and special use facilities as well as 300 DAS controlled state leases covering 2.4 million square feet of office and storage space. By managing the portfolio centrally, DAS can better make value propositions to its clients via proposed co-locations, back-fill opportunities if an agency needs to downsize, share relevant market information important for agency's decision-making, and generally act as the information clearinghouse and broker of collaboration.
- Actively engage the industry through networking and professional affiliations so that it can continually position itself to deliver relevant, contemporary real estate options for client agencies.
- Provide lease administration guidance and services to client agencies ensuring their contract rights are upheld and enforced. It also resolves contract disputes with the land owners, protecting agencies financial and operational interests.
- Improving Government initiative project lead challenging the enterprise to holistically re-think its approach to real estate transactions, space needs and at the root, its culture. This effort has yielded millions of dollars in savings to date.
- Facilitate the surplus real estate process for the state, transacting an average of 60 per biennium. This service is important particularly to the other 18 land-owning agencies, counties and local municipalities that can benefit from repurposing real estate no longer needed for its original intent.
- Maintain an inventory of state lands and buildings that are owned or leased. In that regard, the section provides analysis and technical reports for the activities and public review process of the Public Lands Advisory Committee on state land acquisitions and sales.
- Provide full and partial cycle land transaction services e.g. disposition strategy, appraisals, surveys, environmental studies, lot line adjustments among others for any state agency with a conveyance or real estate analysis need. This service largely works on initiatives that benefit the entire state and its taxpayers, however, represents

agencies in myriad situations helping them reach a solution for the highest and best value.

Statewide Fleet Administration and Parking Services Program: Consists of the Fleet Administration and the Parking Services sections. Located in Salem, the program owns and operates 4,000 vehicles used by 120 state agencies and local government customers. The program also manages 4,600 parking spaces located in Salem, Portland and Eugene. These assets are used daily by state agency employees and, with regard to parking spaces, the public customers they serve. The programs:

- Provide centralized acquisition, maintenance and regulation of vehicles for use by state agencies.



- Set uniform rental fees while taking advantage of economies of scale. Centralized purchasing management and bulk buying of vehicles, parts and fuel reduce agency transportation costs.
- Rather than buy vehicles of their own, local governments also may rent vehicles from Fleet and spread the cost over many budget cycles, which allows limited local funding resources to be used for other needs.

BUDGET NARRATIVE

- Conducts Annual Minimum Mileage review of vehicles to promote strong management of low usage vehicles. This state statute and policy driven review ensures investment in vehicles is monitored and keeping low use ones is a justified expense of taxpayer money.
- Manages reserved parking space within the Capitol Mall, striving to maintain one space per two employees. The program promotes and coordinates with carpool, vanpool, and other mass transit commuter programs to reduce traffic congestion, greenhouse gas emissions, and to reduce the need for additional parking spaces for state employee use.
- Coordinate data collection for alternative fuel use, alternative fuel vehicle purchases, and vehicle related greenhouse gas emissions and submits report on behalf of agencies.

Surplus Property Program: Facilitates the reuse of surplus personal property for state, local and federal government entities:

- Minimize items entering the waste stream. Less than 2% of all items turned-in to the Surplus Property Program are placed in the garbage.
- Provide a transparent audit trail, fair and equitable distribution of property.
- Provides significant money savings for state & local governments, eligible non-profits and small businesses by providing access to federal surplus property at a significant savings compared to buying retail.
- Return over \$3.5M annually in sale proceeds to the agencies which have turned items into the Surplus Property program for sale/disposal. (2006 through 2013)
- Sell to the public and small businesses, prior to recycling or disposing of items. This supports many small business by providing them access to inexpensive items to establish their business and/or items that they resell as part of their business.
- Provide a central distribution point for inventory, and conduct marketing through online auctions and store sales.
- Manage the E-waste disposal program for use by state agencies, counties and cities through Garten Services, a Qualified Rehabilitation Facility. This program ensures environmentally safe

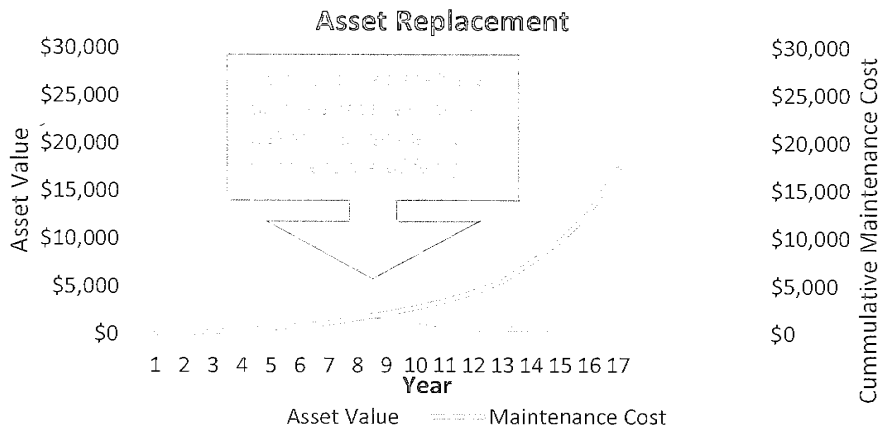
disposal and proper security and destruction of confidential or sensitive data.

- Administer the federal Law Enforcement Support Office (LESO) program, which enables state and local law enforcement agencies to acquire equipment and supplies from federal sources for free or at substantial savings – over \$1.5M annually.

2015-2021 Six-Year Plan Strategies:

- Promote an entrepreneurial program culture to support efficient and effective government infrastructure.
- Refine the entrepreneurial rate models where customers receive transparent data and each agency pays actual, appropriate costs for the operation and maintenance of their buildings, vehicles, and for the services provided by the Division.
- Provide relevant, well-informed professional expertise and leadership to other state agencies through collaborative partnerships rooted in transparency and industry best practices.
- Intelligently implement new technologies, methodologies and promote behavior changes that will support the enterprises' sustainability goals.
- Invest in IT systems to remove and streamline manual processes, collect data, and monitor asset conditions which are key elements to reduce long term operational costs.
- Continue investment in high efficiency lighting, heating and vehicles to reduce agency costs and decrease the environmental impact of state business. LED lighting and higher efficiency vehicles yield savings that can stretch out a decade or more as those assets continue to be used over multiple biennia.
- Implement space consolidation and better utilization strategies to maximize the efficient use of State owned buildings.
- Implement optimal maintenance and replacement strategies across the state buildings and fleets as a long term cost reduction and investment strategy that minimizes lifecycle operating costs for agencies.

BUDGET NARRATIVE



- Expand services to local governments. This is highly dependent on workload capacity and budget availability
- Strategically plan systematic restack of the state's private lease portfolio with the goal of shrinking the State's overall private sector footprint in favor of siting agencies in state-owned facilities.
 - ◊ In combination, these two efforts maximize use of taxpayer investments for state buildings and, possibly, frees up leasable space in the private sector for businesses to use, creating jobs and tax revenues.
- Conduct outreach and promote the Project Management program to other agencies and local governments so that we can provide state expertise, efficient and cost effective construction project managers and interior project managers.
- EAM experts know the numerous state requirements and processes, agency customers can reduce project time and cost by working with Project Management rather than a consultant.
- Collaborate with private sector and other governmental partners as well as state agencies to promote and thoughtfully pursue capital investment in strategically situated state-owned facilities or campuses.

- Combine government operations in one site will help mobility challenged and other citizens access needed multiple services in one stop rather than navigate through several locations and agencies.

2015-17 Two-Year Plan Goals:

- Develop Succession Plan. Approximately 30% of staff will be eligible to retire creating a potential knowledge gap when they leave.
- Implement Service Level Agreements with all customers.
- Ongoing development of employees to enhance the way we currently operate with emphasis on training, education, communication, certification and support.
- Implement a performance management system.
- Conduct active outreach to increase utilization of Surplus Property Program.
- Monitor Surplus rate structure to ensure it is adequate to cover operational needs and that it is competitive with similar market services.
- Continue to input facilities data into the upgraded Facility Software system to support comprehensive reporting capabilities, data analysis, work order efficiency, and enhanced customer services.
- Implement the Facilities Software Condition Assessment Module.
- Update the state-owned facilities plan for the City of Salem, on the Capitol Mall, and in all other areas of the state; coordinate with lease expiration dates and agency program needs.
- Develop new facility standards, guidelines, and practices to provide maximum facility life cycles.
- Establish a facilities-oriented, interactive website wherein agencies can interact, communicate, and share.
- Conduct quarterly sessions with key building tenants to discuss policy issues and obtain feedback.
- Actively solicit feedback after completing a requested service; expand on transactional customer satisfaction surveys.

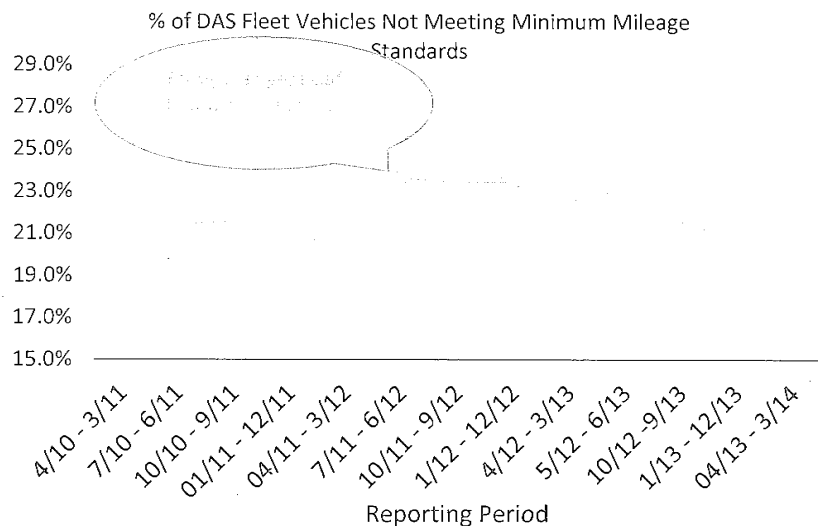
BUDGET NARRATIVE

- Review division processes for streamlining, cost reduction, and efficiency opportunities.
- Enhance Fleet and Parking services, including paying for vehicles and parking on one invoice, online parking space payment and vehicle reservations, and remote vehicle rentals in the Capitol Mall area. These service enhancements will help reduce agency staff time and associated cost spent obtaining program services.
- Install EV charging in multiple parking lots and structures for state agency, employee, and public use. Purchase EV's for agency use.
- Complete upgrade of Yellow Lot and painting of most parking lots and structures.
- Reestablish bus pass program to promote alternatives to employees commuting to work and needing parking.
- Complete the detailed CAD drawings of all DAS owned buildings and structures. Including the building measurements and grounds.
- Create a centralized electronic repository of all of the DAS owned building drawings. Have these drawings available via a website to all tenant agencies.
- Promote the Construction Project Management program to other state agencies and local government.
- Implement new service line in lease administration offering agencies an option to enforce contracts with private Landlords which bears the propensity of saving client agencies tens of thousands of dollars.
- Utilize technology for leasing analytics, customer interface and enhanced productivity as well as automating the "clearinghouse" function of real estate surplus disposition.

2013-15 Accomplishments:

- Surplus has returned an average of \$3.5 million per year to participating state and local agencies.
- The Federal surplus program has saved agencies and qualifying non-profits more than \$3M per year.
- Implemented greener chemicals in our custodial mixing stations.
- Implemented microfiber rags and mops in our custodial program that pick up debris and bacteria better and are less expensive over their useful life.
- Implement a bark dust strategy to install bark dust in 25% of our grounds each year. This reduces the amount of weeds without using chemicals and saves labor.
- Collaborate with state agencies and continue to promote strong management of low usage vehicles and to assist agencies in better vehicle management, reduce the number of vehicles that do not meet Minimum Mileage standards. The number of DAS Fleet vehicles that did not meet the minimum standards dropped from 29% of vehicles in fall of 2010 to 19.1% in the quarterly reporting period ending March 2014. This demonstrates effectiveness of the active, collaborative effort DAS and our state agency customers are making to reduce the low use vehicles across state enterprise.
- Implement higher minimum mileage standards for hybrid vehicles resulted in placement of these higher efficiency cars to usages where their greater fuel economy reduced fuel costs and emissions. This collaborative policy decision was made by the multi-agency represented Fleet Management Advisory council to ensure the state's investment in hybrids yields optimal results.

BUDGET NARRATIVE

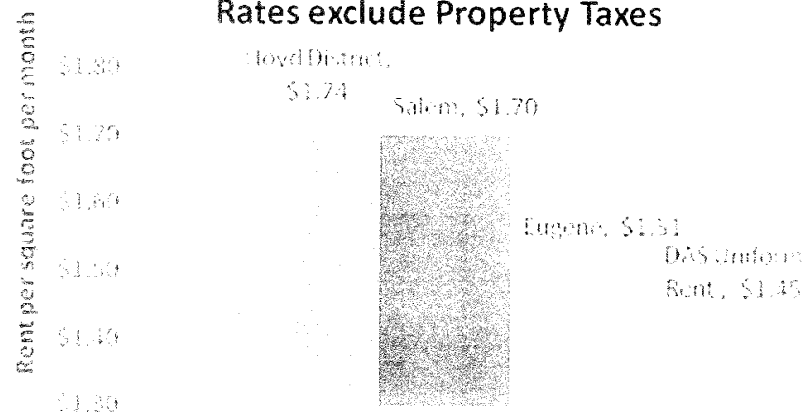


- Streamline processes and invoicing in the Project Management Program in order to increase efficiency and reduce costs.
- Launched the Improving Government initiative around Leasing Practices, an enterprise wide effort that effects wholesale change to the State's approach to leasing in the private sector. This effort is up and running and saved \$2 million for the biennium just one year into it.
- Planning and Construction Management continued to install energy efficient equipment that reduces the State's energy consumption. The program continues to receive Energy Trust of Oregon rebates for our energy efficient equipment.
- Trend in Lease Rates; The Uniform rent is paid by agencies in office space owned by DAS. The rents fund the buildings' costs, including construction management, depreciation, insurance, operation, maintenance, repair, utilities, and custodial services. Over the past six years, this rate has remained below or competitive with market rates.

Chart below depicts that comparison for this biennium:

Market Rent vs. DAS Uniform Rent

Rates exclude Property Taxes



Notes:

1. One office building in Portland in DAS Uniform Rent Pool (Portland State Office Building).
2. One office building in Eugene in DAS Uniform Rent Pool (Eugene State Office Building).
3. 24 office buildings in Salem in DAS Uniform Rent Pool.
4. Market Data in all markets derived from CoStar. CoStar Group, Inc. (NASDAQ — CSGP) is commercial real estate's leading provider of information and analytic services. Founded in 1987, CoStar conducts expansive, ongoing research to produce and maintain the largest and most comprehensive database of commercial real estate information. Our suite of online services enables clients to analyze, interpret and gain unmatched insight on commercial property values, market conditions and current availabilities.

BUDGET NARRATIVE

Sustainability:

- Continued administration of contract with QRF - Garten Services for electronic waste to ensure a centralized process for secure e-waste data destruction, maximum reuse and responsible downstream recycling. The contract facilitates environmentally sound and secure handling of state IT assets while providing meaningful employment opportunities for people with disabilities.
- Renewed the Marion County EarthWISE certification for 20 DAS owned buildings. The certifications are one measure of EAM's successful efforts to control and reduce impact of state operations on the environment.

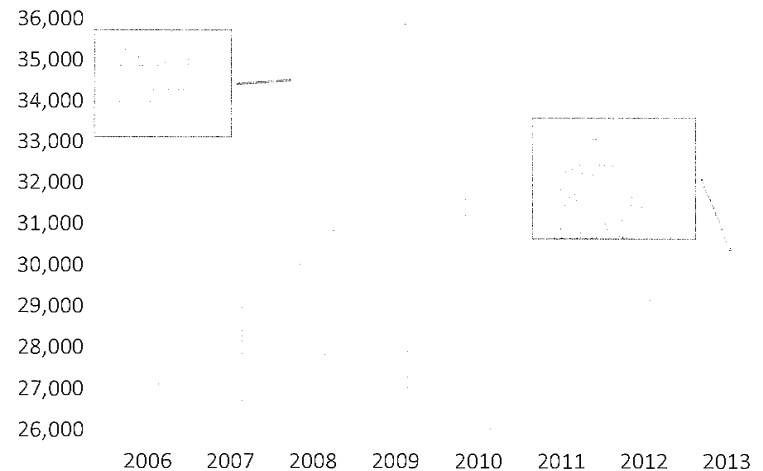


Striving to operate sustainably, 20 Department of Administrative Services (DAS) buildings have met the criteria to become EarthWISE Certified. Some of the environmental practices they follow include: comprehensive recycling in all buildings; switch to green cleaning products, upgraded lighting and HVAC systems; extensive water and energy conservation policies; and developed green teams and outreach for building occupants.

- Exchanged the four primary custodial cleaning chemicals with ones that are greener.
- Continued operation of Surplus Property Program that ensures that less than 2% of all property turned into the program enters the waste stream.

- Fleet was able to continue increasing overall fuel efficiency by strategic replacement of older vehicles with new, more fuel efficient models. Increased efficiency lowers agency fuel costs across the lifetime of the vehicles and also reduces the tail pipe emissions generated by state vehicle travel.
- Continued to reduce Greenhouse Gas emissions generated through heating of buildings and fuel use in vehicles. This effort is also tracked in the Legislative KPM for DAS Sustainability and important to meet goals to reduce emissions statewide.

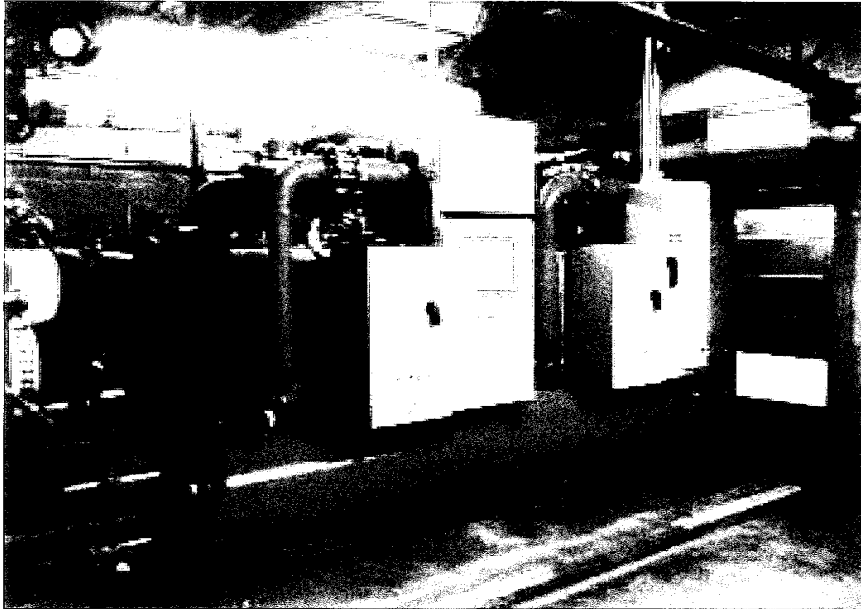
GHG Emissions in Tons of CO2



- Despite budget limitations, the Fleet program was able to continue increasing overall fuel efficiency by strategic replacement of older vehicles with newer, more fuel efficient models. An increase in the fleet's fuel efficiency of just 2 MPG saves about \$1,000,000 in fuel cost per year. This increased efficiency also means an approximate reduction of 700,000 pounds of CO2 versus 2006 levels.

BUDGET NARRATIVE

- Chiller replacement at the Revenue Building to properly align plant with the new building loads and improve energy efficiency of the chiller plant. HVAC program is doing all the control programming for the new chiller plant.



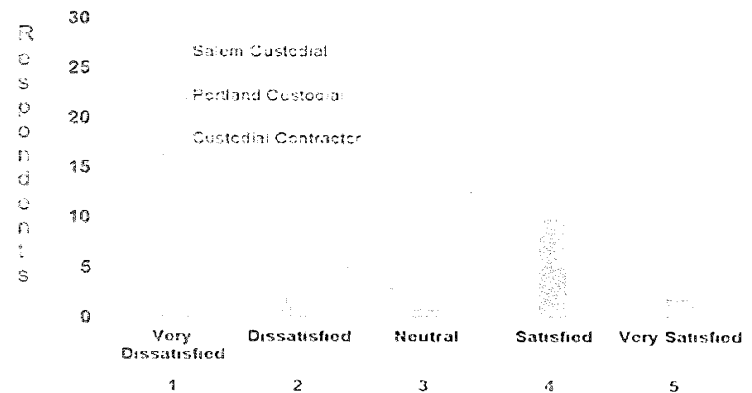
- The Revenue chiller was replaced with a top of the line new technology magnetic bearing chiller (above). The magnetic bearing chiller runs friction free with the shaft turning in a magnetic field rather than on roller bearings. Making for a very quiet and efficient chiller operation.
- Made further progress with the Mill Creek Corporate Center development with the sale of a 52.6 acre lot for the development of a Home Depot distribution center.
- Completed Phase I and II of the Infrastructure project adding street, storm sewer, water and sewer line improvements to a portion of the Mill Creek property.

- Through extensive client reach-out, rebuilt rapport with client agencies within the leasing section.
- Introduced flexible service delivery methodologies in Real Estate Services, better serving the client agency by tailoring services to fit the specific need.
- Consistently negotiated lease rates at or below market rates for client agencies throughout the state.

Customer Engagement:

- Improved customer communications through Continuation of the Operations and Maintenance Voice of the Customer meetings and quarterly leasing business meetings with stakeholders.
- Implemented three customer satisfaction transaction surveys where customers can rate and comment on services recently completed. The survey for Custodial Services and Fleet Maintenance and Repairs also compares DAS service to contracted vendors providing the same services. In both cases agency customers rate the DAS services significantly higher.

What is your overall satisfaction with the regular/scheduled cleaning services provided by custodial staff?



BUDGET NARRATIVE

- Improved customer satisfaction and the condition of their buildings by implementing a detailed quality control inspection system that provides clear feedback to custodians so they
 - ◊ Continually meet our service level standards.
- In a collaborative effort with the top ten Fleet customers, agencies have turned in 80 vehicles and reassigned over 150 to increase efficiency. The goal is to stay below 20% while meeting low use needs for Correctional Facilities, State Parks, inner city Child Welfare work and others.
- Revamped its leasing section by streamlining processes, culture shift, agency outreach, development of partnerships with private, local and other governmental agencies yielding higher productivity and positive client agency feedback.
- Close collaboration of all state fleets through the Fleet Management Advisory Council drove innovative policy changes for effective management of vehicle resources across state enterprise.

- Successfully merged Fleet and Parking services into one program with very minimal impact to customers.
- Entered into Intergovernmental Agreements with 12 Counties and began 32 capital improvement projects in county courthouses to improve facilities housing state courts.
- Managed airport projects for the Department of Aviation throughout the State.
- Worked with the Department of State Lands to complete the first phase of the State Lands Inventory System for tracking state owned land.
- Completed a Memorandum of Understanding with 17 other state agencies that own land to begin the process of gathering all of the needed land data.

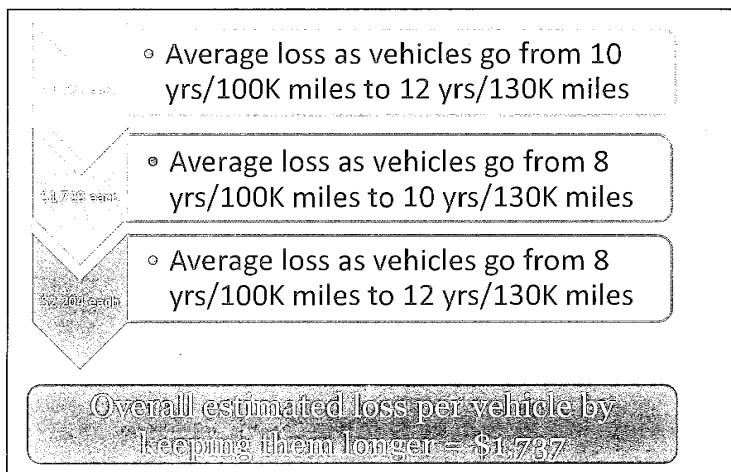
Revenue Sources:

The division receives funding through service charges and rents to agencies and local governments. Rates receive review and updating each biennium. In proposing rates, the division strives to ensure that charges are 1) fair to all customers, 2) based on actual costs, and 3) easily understood. All rates were reviewed and approved by the Rates and Assessment Review Committee.

Fleet Administration and Parking Services: Receives funding through vehicle user and vehicle related service fees. Parking Services is funded through rental of spaces, parking meters, and enforcement citation fees.

Surplus Property: Receives funding through commissions on sales and service fees.

Facilities Services: Funding sources are rents, service agreements, leasing fees, and fees for service with some variation depending on the program.



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Operations and Maintenance Program: Funding received from other state agencies occupying our facilities and paying rent:

- “Uniform Rent” is the main revenue source from a combined pool of 28 office buildings; tenants pay a fixed amount per square foot that is determined by the average cost of all buildings combined.
- “Self-Support” (13 DAS owned buildings) and “Service Agreement” (9-DAS owned) rent constitute the second-largest revenue sources. Tenants pay actual costs of the buildings they occupy for Self Support buildings and contract for specific services in Service Agreement buildings.
- “Other Services” account for the remainder of the revenue. These include operating and maintaining buildings owned by other state agencies, providing tenant requested services and specialty services, such as issuing key cards.

Real Estate Services Program: Funding for the program comes from fees paid for services provided by the represented state agencies:

- The Leasing Services fees are a percentage of the first two years of net rent. This fee structure mirrors that of the private sector but yields a significantly lower cost in that the fee is not calculated on the entire lease term.
- Funding sources for Statewide Property Management include an agency-wide assessment from the State of Oregon 2013-2015 Price List of Goods and Services, revenue transfers from agencies being served based on hourly rates and a portion of sale proceeds from selling surplus real property.

Planning and Construction Management Program: Funding sources for this program include the following:

- Direct service fees based on hourly rates.
- Bonding is used for larger projects as necessary.
- Depreciation Revenue for projects come through the Capital Projects Fund to be used on our projects

- Depreciation is included in rent and is used to pay repair, upgrades and replacement of DAS owned building Assets. As a result, DAS owned building construction projects have a stable funding source.
- Funding is also received for projects that are managed by the program for other state agencies and local government.

BUDGET NARRATIVE

Essential Packages:

Purpose: The essential packages present budget adjustments needed to bring the base budget to Current Service Level (CSL), the calculated cost of continuing legislatively approved programs into the 2015-2017 biennium.

How Achieved: See explanations under captions "Vacancy Factor and Non-PICS Personal Services", "Cost of Phased-in and Phased-out Programs and One-time Costs," "Inflation and Price List Adjustments" and "Technical Adjustments".

Staffing Impact: None

Revenue Sources: The revenue sources are the same as for the program unit as a whole, unless described differently within an individual package.

010 Non-PICS Personal Services / Vacancy Factor Package Description

Package 010 includes standard inflation of 3.0% on such non-PICS items as temporaries, overtime, shift differential, all other differentials, and unemployment compensation, including the OPE associated with them, such as Mass Transit, Vacancy Savings and Pension Obligation Bond Debt Service.

The total amount of this package is \$75,160; \$77,946 Other Funds Limited and (\$2,786) General Fund.

022 Phase-out Programs & One –Time Costs Package Description

This package phases out costs attributed to HB 5002 from the 2013-2015 biennium, Package 813, North Campus of the State Hospital.

The total amount of this package is (\$1,466,127); (\$291,520) Other Funds Limited and (\$1,174,607) General Fund.

031 Standard Inflation & Price List Adjustments Package Description

This package is based on the standard 3.00% inflation factor for Services & Supplies and Capital Outlay items, except for State Government Service Charges, Facilities Rent, and Attorney General Charges, which are based on the 2015-2017 Price List of Goods and Services.

The total amount of this package is \$3,862,682, Other Funds Limited.

032 Above Standard Inflation Package Description

This package includes the amount above standard inflation from Package 031 for a limited set of factors set out in the budget instructions. DAS has obtained CFO analyst approval and provided detailed documentation of these exceptions.

The total amount of this package is \$98,961, Other Funds Limited.

BUDGET NARRATIVE

060 Technical Adjustments Package Description

This package is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts that do not fit into the other standard essential packages. Use of this package requires prior approval by the CFO analyst and SABRS manager.

Beginning in 2015-17 the 12 primary customer agencies of Enterprise Technology Services, including the Department of Administrative Services, will begin budgeting for these services in a manner consistent with other state agencies. The charges for ETS Data and Telecomm in ORBITS account 4225 will be transferred to account 4200, Telecommunications, and account 4250, Data Processing. This transfer of budget amounts is a net-zero action that is offset by an equal transfer from account 4225, State Government Service Charges, from where these agencies had been required to budget these charges in the past.

The total amount of this package is \$0.

BUDGET NARRATIVE

Policy Option Package #090: Analyst Adjustments

Companion Package: None

Purpose: Assist with statewide space planning needs

How Achieved: This package adds a permanent full-time Project Manager 2 position (.88 FTE) with a phase-in date of October 1, 2015 and associated Services and Supplies. This position will assist with statewide planning needs.

Staffing Impact:

Establish one permanent, full-time, Project Manager 2, SR 29, C0855 (.88 FTE)

Revenue Source:

\$167,250 - Other Funds Limited, Charges for Services

BUDGET NARRATIVE

Policy Option Package #117: Increase Limitation - Legal and Professional Services (DID NOT MOVE FORWARD)

Companion Package: None

Purpose: The purpose of this request is to expand budget and limitation for Enterprise Asset Management Real Estate Services (RES). This group has experienced a substantial increase in fees for legal and professional services. Several factors have contributed to the increased demand for these services as follows: (1) The Improving Government Initiative has catalyzed myriad bodies of work and new business approaches that both necessitate Attorney General counsel and work product; (2) This same initiative has generated the need for outside resources to contribute to specific aspects of this initiative specifically in the realm of architectural, design and consultative services; (3) Land sales activity is projected to increase with the disposition of Mill Creek Corporate Center and other state property surplus through RES. Sales and acquisition activity is forecast to increase in alignment with the State's long-term strategic facilities plan; and (4) RES is responsible for the ultimate disposition strategy for the State Fair Grounds which is expected to be a complex, multi-phased project mandating both professional and legal services beyond the scope of standard work.

How Achieved: Increase limitation for Real Estate Services' legal and professional services in Service and Supplies to enable RES to pay for the fees. RES has three funding mechanisms to recoup the fees for legal and professional services: two of the three, the lease fee and statewide real property assessment, can be adjusted to balance these costs, the third, in land sales, recoups costs at the closing of a real estate transaction. Funding sources will be derived from the aforementioned revenue streams.

As a result of current leasing practices due to Improving Government projects, agencies are realizing long-term savings and the Department would like to continue this work.

Staffing Impact:

None

Revenue Source:

\$143,524 – Other Funds Limited, Charges for Service

BUDGET NARRATIVE

**Policy Option Package #118: Increase Limitation - Contract Services
(DID NOT MOVE FORWARD)**

Companion Package: None

Purpose: Enterprise Asset Management Planning and Construction Management (P&CM) has experienced an increased demand in funding contracting services on projects. Several factors have contributed to this request: (1) In 2011-13 the full implementation of the new facilities software, Tririga, was completed. The prior facilities software did not include project management, so this fee was not part of the P&CM base budget. The ongoing annual Tririga contract maintenance fee of \$16,000 for P&CM will cover software updates, license renewal, and technical support; (2) Historically, we have experienced an increased demand for project management services for non-DAS owned buildings with significant contract costs. Some examples include upgrade projects to county courthouses at the request of the Judicial Department and an HVAC upgrade project at the request of State Lands. To meet these additional agency requests for project management services, requires more funding for contract services. In 2011-13 we were unable to provide project management services for Judicial, Department of Aviation, and PERS. This would allow us to serve not only DAS owned buildings, but non-DAS owned building customers. DAS Planning and Construction Management staff is in demand because of the complexity of managing large construction projects, including managing the budgets, contracting necessary services, working through building code issues, and the necessary documentation for State projects.

How Achieved: Increase limitation for Planning and Construction Management Contract Services. P&CM has two funding mechanisms to recoup Contract Services; project manager billable hours on construction projects and the administration overhead charge on projects. Funding sources will be derived from the aforementioned revenue streams and does not change the rate structure.

Staffing Impact:

None

Revenue Source:

\$85,000 – Other Funds Limited, Charges for Services

BUDGET NARRATIVE

Policy Option Package #120: Purchase of Fleet Vehicles (APPROVED)

Companion Package: None

Purpose: The 4000 vehicles managed by the Department and Administrative Services (DAS) Fleet and Parking Services program are used by 140 state agency and local government customers. The current 130,000 mile replacement for gas vehicles and 175,000 for hybrids criterion resulted from the 2009-11 budget reduction of \$10 million. It does not account for vehicle age and is outside of industry practice for economical fleet replacement strategy. This has resulted in a current average vehicle age of 6.5 years versus an industry optimum of 4.5 years and the continual increase of repair costs, which exceeded \$6 million for 2011-13. Reestablishing adequate replacement vehicle funding decreases overall lifecycle cost by reducing expenditures to repair aged, high mileage vehicles while also increasing residual sale value of end of life vehicles, which can then be reinvested to reduce the cost to purchase new vehicles.

The current service level budget is sufficient only to replace the projected 560 vehicles in 2015-17 reaching 130,000 miles and above. This funding level does not allow DAS Fleet to begin reversing the aging trend of vehicles used by our customers and invest in more efficient vehicles for long term cost savings.

To bring the fleet to optimal replacement levels with the proposed funding increase (100 vehicles) will take several biennia to achieve and also allows:

- Investment in more hybrid and alternative fuel vehicles that have a higher initial capital outlay but lower overall life cycle cost and lower fuel cost.
- Increased replacement of older vehicles to meet customer demand for reliable, cost effective seasonal vehicles.

Additionally, an anticipated increase in the Current Service Level budget for the Department of Human Services (DHS) will require provision of 40 additional vehicles for use by that agency, and an anticipated increase in the Current Service Level budget for the Department of Consumer and Business Services (DCBS) will require provision of 12 additional vehicles for use by that agency.

How Achieved: Increase capital outlay expenditure limitation by \$3.8 million, bringing the total vehicle replacement budget from \$11,124,241 to \$13,924,241. The increase will allow purchase of approximately 152 additional vehicles and move the program forward in the multi biennial effort to attain an optimal, cost effective replacement structure without significant increases to agency rates or incurring debt. The purchase will focus on replacing older trucks, vans and SUV's with newer, more efficient models.

Operating costs for the additional DHS vehicles are not in DAS fleet Current Service Level budget. These costs are projected to be \$73,632 and \$204,672 for maintenance and fuel, respectively.

Additional cash will be raised this biennium from sale of vehicles and, with approval from the Customer Utility Board, DAS Fleet proposes to carry over enough cash to cover the \$4,078,304 expenditure in 2015-17.

The Customer Utility Board considered refunds and lower 2015-17 rates but instead opted to invest in the fleet to ensure a healthy, cost effective, and sustainable fleet business that will meet the needs of our state agencies as they deliver services to citizens over the next 10 years.

Staffing Impact:

None

Revenue Source:

\$4,078,304 - Other Funds Limited, Charges for Services

BUDGET NARRATIVE

Policy Option Package #121: Parking and Alternative Commuting Options (APPROVED)

Companion Package: None

Purpose: This package will enable DAS Parking Services to offer alternative commuting programs to state employees and improve the wait time of available parking spaces. The number of state employees on the DAS Parking Services waitlist grew from 535 employees in January of 2013 to 782 employees as of January 2014. For the Green Lot, the wait for a parking space exceeds 10 years. In addition, this package will allow the state to fund for future capital construction/improvements of parking lots and structures and keep the parking rates to customers stable.

How Achieved: This package requests a Project Manager 2 to implement the park and ride efforts. This position will setup programs to encourage more employees to use public transit to commute to work. The position will research and develop programs such as the free bus pass, offer free bike rooms to store bicycles for commuters, and offer incentives to existing car and vanpool commuters. This position will also work with DAS Real Estate Services to establish an expanded park and ride option for the mall area. Part of the funding request is to look at existing DAS-owned properties for park and ride locations, then explore other options to lease and/or to purchase property for this effort.

A newly established revolving fund account will be setup to build cash for these anticipated future expenses. Parking Services will use revenue from the 2015-17 parking rates reviewed and approved by the Customer Utility Board to fund the expenditures.

Staffing Impact:

Establish one limited duration, half-time, Project Manager 2, OA C0855 AA, SR 29 (.50 FTE)

Revenue Source:

\$1,684,247 – Other Funds Limited, Charges for Services

BUDGET NARRATIVE

Policy Option Package #122: State Hospital North Campus Maintenance (DID NOT MOVE FORWARD)

Companion Package: None

Purpose: This package will enable Enterprise Asset Management (EAM), Maintenance and Operations Programs to continue our responsibility to operate and maintain, the State Hospital - North Campus (NC) property until sold.

The State Hospital on the North Campus property was operated for about 100 years by the entity now known as the Oregon Health Authority (OHA). The property is approximately 47.31 acres of land with approximately 500,000 square feet of space in six buildings. OHA currently occupies approximately 30,000 square feet of office space in building 33. The Department of Corrections occupies the Dome Building, approximately 70,000 square feet. The remaining buildings (approx. 400,000 sf) are vacant, having housed patients until April, 2012. The site is listed on the National Register of Historic Places. The buildings are in major disrepair and all but the Dome building are expected to be demolished.

OHA transferred all aspects of responsibility for the property to DAS on July 1, 2013. Since that time DAS has maintained the property to the degree required by code and public safety.

How Achieved: This package request includes funding for ongoing maintenance for the one occupied building and the four unoccupied buildings. EAM also requests staffing for one half-time additional position to maintain, operate, and manage this workload. EAM does not have the manpower, revenue, or expenditure limitation to do the ongoing required maintenance of the property.

Maintaining the property until it sells includes the following: asset protection for building envelopes, elevator maintenance, HVAC for ventilation to prevent mold, freeze protection for the fire sprinkler systems, fire alarm monitoring, fire sprinkler testing, landscaping maintenance, and walking the grounds for security inspections.

Staffing Impact:

Establish one limited duration, half-time, Facility Energy Technician 3, OA C4034 AA, SR 24 (.50 FTE)

Revenue Source:

\$1,347,427 - General Fund

BUDGET NARRATIVE

Policy Option Package #123: Transfer Custodial Position to PERS **(APPROVED)**

Companion Package: None

Purpose: The purpose of this request is to transfer one full-time custodian position from DAS Enterprise Asset Management (EAM) to the Public Employees Retirement System (PERS). Since the opening of the PERS Headquarters building in Tigard, the Department of Administrative Services (DAS) has provided custodial services through an interagency service agreement. Two positions provided after hours cleaning and one position provided day shift custodial support and general facilities maintenance services. In July of 2013, DAS made a change in their service delivery model eliminating after hours custodial services for the few remaining buildings not currently serviced during the day. This was a strategic change to improve efficiency, flexibility, and quality across all DAS-owned and service agreement buildings. With two shifts it was often challenging to move staff around during both planned and unplanned leave to ensure all buildings were cleaned sufficiently. And, due to the span of control requirement, DAS could not add a supervisor to manage the small night crew. PERS decided to best meet their business needs to end the service agreement with DAS and contract for after hour's services through a Qualified Rehabilitation Facility (QRF). DAS and PERS entered into a job rotation agreement for the day shift custodial/general facilities maintenance position to be assigned directly to PERS through the rest of the 2013-15 biennium, with the understanding DAS would transfer the permanent custodial position to PERS for the 2015-17 biennium.

How Achieved: Through the current job rotation agreement with PERS, this Custodian position is being reimbursed by PERS. However, as of June 30, 2015, DAS will no longer have a revenue source for this position, nor any need for it. DAS is requesting to transfer this position to PERS.

Since they have been funding this position for many years (through an Interagency Agreement) the cost is already included in their budget, and will move from Services & Supplies (S&S) to Personal Services (PS).

Staffing Impact:

Transfer one permanent, full-time, Custodian, OA C4101 AA, SR 10 (1.00 FTE)

Revenue Source:

(\$121,804) - Other Funds Limited, Charges for Services

BUDGET NARRATIVE

Policy Option Package #124: Governor's Office Regional Solutions Centers (APPROVED)

Companion Package: None

Purpose: The Regional Solutions Centers (RSC) are an extension of the Governor's Office and comprised of one or two representatives from the Oregon Department of Transportation, Department of Environmental Quality, Department of Land Conservation and Development, Oregon Housing & Community Services, Business Oregon and the Governor's Office. Currently there are six such teams positioned throughout the state with a fundamental mission of helping to drive economic development in the regions each serves. The purpose of this Package is to provide a sustainable, permanent funding mechanism for this program.

Real Estate Services (RES), at the request of the Governor's Office, set up all facets of these offices in the 2011-13 biennium. The most efficient strategy in achieving this goal was for RES to use its own cash and limitation to establish facilities and facilitate operating needs. By method of annual "bill back" to the participating agencies, RES receives a Reduction in Expenses from each invoiced agency. RES will continue to provide administrative support and pass through costs for the centers, however, requires additional expenditure limitation to continue this role so it does not impact its own program operations.

How Achieved: RES is requesting limitation sufficient to cover the operating costs of this program. These costs include, but are not limited to rent, office supplies, furniture, equipment, subscriptions, car rentals, information technology needs, phones and office alterations/tenant improvements. RES recovers the expenditures by quarterly billing to the agencies participating in the Regional Solutions Centers. Each agency pays for its pro-rata share of the program expense calculated per participating full-time employee (FTE).

With increased limitation, supporting this program will allow RES to continue optimally supporting this program so that it can carry out its mission while retaining the limitation it needs to run its own programs.

Staffing Impact:

None

Revenue Source:

\$432,900 - Other Funds Limited, Charges for Services

BUDGET NARRATIVE

Policy Option Package #125: State Hospital North Campus Disposition (APPROVED)

Companion Package: #122 - State Hospital North Campus Maintenance

Purpose: The purpose of this request is to fund continued work toward the disposition of the North Campus of the former Oregon State Hospital. The initial work to dispose of the Oregon State Hospital campus took place over the 2013-15 biennium. During that time pre-sale due diligence took place including but not limited to an American Land Title Association (ALTA) property survey, Phase I and II environmental studies, community outreach, soliciting and vetting potential developers, commercial real estate appraisal, research around zoning and historical restrictions and projections of transactional issues and opportunities.

How Achieved: The findings of that work included an as-is appraised value of \$1.6 million or an improved site condition appraised value of \$13 million. The cost estimate to improve the site included: remediate the hazardous materials, \$2.4 million; demolition of five buildings (leaving the Dome building), \$4.9 million; and other costs (tunnels, utilities, etc.), \$1 million. Total estimated cost to improve the site for sale: \$8.3 million.

DAS Real Estate Services (RES) tested the real estate market for interested developers through a Request for Pre-qualifications Proposals. No qualified developers responded. It is unlikely a suitable developer will show interest until the remediation and demolition work is completed due to the risks, time, and cost to do this necessary work. Also, the surrounding neighbors, city, and interested legislators have raised concerns about this property and finding the right developer.

Staffing Impact:
None

Revenue Source:
\$8,300,000 – General Fund

BUDGET NARRATIVE

Policy Option Package #489: Cap Construction Projects
(APPROVED)

Companion Package: None

Purpose: A major renovation of the Department of Administrative Services (DAS) Executive building in the 2015-17 biennium. The Executive building is roughly 63,000 square feet and is comprised of a three story structure built in 1936 and a five story addition constructed in 1978. No major upgrades have been made to the building since the construction of the addition. Many of the building systems are at the end of their useful life and are difficult to maintain.

Over the past eight years, the Executive building has undergone a series of assessments to evaluate building performance, comfort and safety. Each of these assessments has identified the need for major systems improvements throughout the building. The most recent assessment of the building was presented in 2008. This assessment recommended refurbishment or replacement of the entire HVAC system, refurbishment or replacement of the lighting system, elevator upgrades, seismic upgrades and multiple fire safety, life safety and ADA upgrades. Recommendations in the 2008 Executive Building Assessment presumed that the building would be vacant during improvements and that DAS would retain the building long-term.

The recommendation in all of the assessments was that if the existing building will remain operational for 10 to 15 more years, then improvements to the HVAC and electrical systems, replacement of the fire alarm system, replacement of the emergency generator, and construction of a code compliant egress stair enclosure should be done immediately. Additional fire/life safety upgrades have also been recommended. These improvements will reduce the risk of failure of the mechanical system and will significantly improve life safety.

How Achieved: Obtain \$19 million in bonds in order to renovate the building. This bonding will allow for the complete renovation of the DAS Executive building. The cost to replace the building would be significantly higher. These upgrades and replacements will have to be done in the near future or risk a system failure in the building. Obtaining this bond money allows for the project to be conducted in an efficient, proactive, planned way; instead of a much more costly emergency response.

This request is for funds to cover the cost of issuing the bonds.

Staffing Impact: Establish two limited duration, full-time, Project Manager 2, SR 29, C0855 (2.00 FTE) and one limited duration, full-time, Administrative Specialist 2, SR 19, C0108, (.50 FTE). The funding for these positions will be expended against the Capital Construction expenditure limitation request.

Revenue Sources:
\$290,000, Other Funds Limited

BUDGET NARRATIVE

Policy Option Package #490: Capital Renewal and Repair

Companion Package: None

Purpose: This project requests \$20-25 million in bonding to support the replacement of major building systems and \$5-10 million in energy efficiency upgrades. The bond funding debt payment will be made through increased fees of the uniform rent program. This package was added post appeal.

How Achieved:

DAS has over 3.4 million gross square feet (GSF) in 46 buildings with a current replacement value of almost \$700 million dollars. Almost 60 percent of DAS's buildings are over 35 years old. A strong maintenance program has extended the building system's useful life beyond industry standards. However, many buildings have reached the stage where their major subsystems (roofing, HVAC, plumbing, electrical) are wearing out and must be replaced. With limited funding to address periodic renewal of building subsystems, critical work needed for major system renewal projects is expected to reach approximately \$36 million by 2017. This estimate does not include hazardous material abatement, earthquake-proofing, infrastructure or significant functional upgrades.

The State of Oregon was one of the first to develop a comprehensive plan to address deferred maintenance needs, establishing a "best-in-class" program to focus on critical life safety, code compliance and substantial renewal needs within its university system. The same approach is being brought to the state agencies facilities deferred maintenance and capital renewal challenges.

Oregon faces a serious statewide risk from earthquake hazards. Not only does Oregon have the Cascadia Subduction Zone fault that looms offshore along the entire state coastline, but most of the buildings in Oregon were built long before a 1993 statewide building code revision that specifically mandated seismic (earthquake) design standards.

To address this natural hazard risk, DAS has partnered with the Oregon Department of Geology and Mineral Industries (DOGAMI) and Portland State University to assess our exposure to earthquake and flood hazards. The work will build on current best practices and state of the art methodologies to weigh the risk of damage to critical facilities and operations. It will identify and prioritize buildings at risk of significant structural deficiencies during the next earthquake or flood event and quantify the remediation cost for the most critical and compromised facilities.

This request is for funds to cover the cost of issuing the bonds in the estimated amount of \$30,000,000.

Staffing Impact:

None

Revenue Sources:

\$515,000, Other Funds Limited

BUDGET NARRATIVE

Policy Option Package #491: Capital Investments / Acquisitions

Companion Package: None

Purpose: Funds will be used to create long term savings through the purchase of property that the State of Oregon would otherwise be leasing at a higher cost. This package was added post appeal.

How Achieved: This request is for funds to cover the cost of issuing the bonds in the estimated amount of \$17,000,000.

Staffing Impact:

None

Revenue Sources:

\$275,000, Other Funds Limited

BUDGET NARRATIVE

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(2,786)	-	-	-	-	-	(2,786)
Total Revenues	(\$2,786)	-	-	-	-	-	(\$2,786)
Personal Services							
Temporary Appointments	-	-	5,769	-	-	-	5,769
Overtime Payments	-	-	4,533	-	-	-	4,533
Shift Differential	-	-	4,616	-	-	-	4,616
All Other Differential	-	-	113	-	-	-	113
Public Employees' Retire Cont	-	-	1,462	-	-	-	1,462
Pension Obligation Bond	(2,535)	-	76,693	-	-	-	74,158
Social Security Taxes	-	-	1,150	-	-	-	1,150
Unemployment Assessments	-	-	362	-	-	-	362
Mass Transit Tax	(251)	-	5,497	-	-	-	5,246
Vacancy Savings	-	-	(22,249)	-	-	-	(22,249)
Total Personal Services	(\$2,786)	-	\$77,946	-	-	-	\$75,160
Total Expenditures							
Total Expenditures	(2,786)	-	77,946	-	-	-	75,160
Total Expenditures	(\$2,786)	-	\$77,946	-	-	-	\$75,160
Ending Balance							
Ending Balance	-	-	(77,946)	-	-	-	(77,946)
Total Ending Balance	-	-	(\$77,946)	-	-	-	(\$77,946)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Enterprise Asset Management

Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,174,607)	-	-	-	-	-	(1,174,607)
Total Revenues	(\$1,174,607)	-	-	-	-	-	(\$1,174,607)
Services & Supplies							
Instate Travel	(134)	-	-	-	-	-	(134)
Employee Training	(675)	-	-	-	-	-	(675)
Office Expenses	(850)	-	-	-	-	-	(850)
Telecommunications	(3,911)	-	-	-	-	-	(3,911)
State Gov. Service Charges	(4,191)	-	-	-	-	-	(4,191)
Data Processing	(200)	-	-	-	-	-	(200)
Publicity and Publications	(100)	-	-	-	-	-	(100)
Professional Services	(155,000)	-	-	-	-	-	(155,000)
Employee Recruitment and Develop	(100)	-	-	-	-	-	(100)
Dues and Subscriptions	(100)	-	-	-	-	-	(100)
Facilities Rental and Taxes	(3,488)	-	-	-	-	-	(3,488)
Fuels and Utilities	(455,760)	-	-	-	-	-	(455,760)
Agency Program Related S and S	(549,373)	-	(291,520)	-	-	-	(840,893)
Other Services and Supplies	(125)	-	-	-	-	-	(125)
Expendable Prop 250 - 5000	(600)	-	-	-	-	-	(600)
Total Services & Supplies	(\$1,174,607)	-	(\$291,520)	-	-	-	(\$1,466,127)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	(1,174,607)	-	(291,520)	-	-	-	(1,466,127)
Total Expenditures	(\$1,174,607)	-	(\$291,520)	-	-	-	(\$1,466,127)
Ending Balance							
Ending Balance	-	-	291,520	-	-	-	291,520
Total Ending Balance	-	-	\$291,520	-	-	-	\$291,520

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	9,547	-	-	-	9,547
Out of State Travel	-	-	162	-	-	-	162
Employee Training	-	-	5,069	-	-	-	5,069
Office Expenses	-	-	15,147	-	-	-	15,147
Telecommunications	-	-	22,127	-	-	-	22,127
State Gov. Service Charges	-	-	2,092,402	-	-	-	2,092,402
Data Processing	-	-	16,976	-	-	-	16,976
Publicity and Publications	-	-	2,463	-	-	-	2,463
Professional Services	-	-	9,980	-	-	-	9,980
IT Professional Services	-	-	1,272	-	-	-	1,272
Attorney General	-	-	38,804	-	-	-	38,804
Employee Recruitment and Develop	-	-	112	-	-	-	112
Dues and Subscriptions	-	-	920	-	-	-	920
Facilities Rental and Taxes	-	-	58,835	-	-	-	58,835
Fuels and Utilities	-	-	806,524	-	-	-	806,524
Facilities Maintenance	-	-	716	-	-	-	716
Agency Program Related S and S	-	-	152,650	-	-	-	152,650
Other Services and Supplies	-	-	258,971	-	-	-	258,971
Expendable Prop 250 - 5000	-	-	2,539	-	-	-	2,539
IT Expendable Property	-	-	1,835	-	-	-	1,835
Total Services & Supplies	-	-	\$3,497,051	-	-	-	\$3,497,051

Capital Outlay							
Automotive and Aircraft	-	-	362,357	-	-	-	362,357

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Data Processing Hardware	-	-	3,274	-	-	-	3,274
Total Capital Outlay	-	-	\$365,631	-	-	-	\$365,631
Total Expenditures							
Total Expenditures	-	-	3,862,682	-	-	-	3,862,682
Total Expenditures	-	-	\$3,862,682	-	-	-	\$3,862,682
Ending Balance							
Ending Balance	-	-	(3,862,682)	-	-	-	(3,862,682)
Total Ending Balance	-	-	(\$3,862,682)	-	-	-	(\$3,862,682)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Enterprise Asset Management

Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	-	999	-	-	-	999
IT Professional Services	-	-	127	-	-	-	127
Facilities Rental and Taxes	-	-	97,835	-	-	-	97,835
Total Services & Supplies	-	-	\$98,961	-	-	-	\$98,961
Total Expenditures							
Total Expenditures	-	-	98,961	-	-	-	98,961
Total Expenditures	-	-	\$98,961	-	-	-	\$98,961
Ending Balance							
Ending Balance	-	-	(98,961)	-	-	-	(98,961)
Total Ending Balance	-	-	(\$98,961)	-	-	-	(\$98,961)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Telecommunications	-	-	205,931	-	-	-	205,931
State Gov. Service Charges	-	-	(4,422,580)	-	-	-	(4,422,580)
Data Processing	-	-	4,216,649	-	-	-	4,216,649
Fuels and Utilities	-	-	(14,769,759)	-	-	-	(14,769,759)
Agency Program Related S and S	-	-	14,769,759	-	-	-	14,769,759
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Enterprise Asset Management

Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	167,250	-	-	-	167,250
Total Revenues	-	-	\$167,250	-	-	-	\$167,250
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	95,949	-	-	-	95,949
Empl. Rel. Bd. Assessments	-	-	39	-	-	-	39
Public Employees' Retire Cont	-	-	15,150	-	-	-	15,150
Social Security Taxes	-	-	7,340	-	-	-	7,340
Worker's Comp. Assess. (WCD)	-	-	60	-	-	-	60
Flexible Benefits	-	-	26,712	-	-	-	26,712
Total Personal Services	-	-	\$145,250	-	-	-	\$145,250
Services & Supplies							
Instate Travel	-	-	691	-	-	-	691
Employee Training	-	-	3,584	-	-	-	3,584
Office Expenses	-	-	2,048	-	-	-	2,048
Telecommunications	-	-	1,536	-	-	-	1,536
Data Processing	-	-	650	-	-	-	650
Publicity and Publications	-	-	512	-	-	-	512
Employee Recruitment and Develop	-	-	410	-	-	-	410
Dues and Subscriptions	-	-	500	-	-	-	500
Facilities Rental and Taxes	-	-	7,282	-	-	-	7,282
Other Services and Supplies	-	-	2,329	-	-	-	2,329

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	2,458	-	-	-	2,458
Total Services & Supplies	-	-	\$22,000	-	-	-	\$22,000
Total Expenditures							
Total Expenditures	-	-	167,250	-	-	-	167,250
Total Expenditures	-	-	\$167,250	-	-	-	\$167,250
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE	-	-	-	-	-	-	0.88
Total FTE	-	-	-	-	-	-	0.88

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 117.- Increase Limitation-Legal & Prof. Svcs.

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Services & Supplies							
Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 118 - Increase Limitation-Contract Services

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Services & Supplies							
Agency Program Related S and S	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
 Pkg: 119 - Renovation - DAS Executive Building

Cross Reference Name: Enterprise Asset Management
 Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	-	-	-	-	-
Cert of Participation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Transfers Out							
Transfer Out - Intrafund	-	-	-	-	-	-	-
Total Transfers Out	-	-	-	-	-	-	-
Personal Services							
Mass Transit Tax	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 119 - Renovation - DAS Executive Building

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Debt Service							
Principal - Bonds	-	-	-	-	-	-	-
Interest - Bonds	-	-	-	-	-	-	-
Total Debt Service	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	-
Total Positions	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 119 - Renovation - DAS Executive Building

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 120 - Purchase of Fleet Vehicles

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	4,078,304	-	-	-	4,078,304
Total Revenues	-	-	\$4,078,304	-	-	-	\$4,078,304
Services & Supplies							
Facilities Maintenance	-	-	73,632	-	-	-	73,632
Agency Program Related S and S	-	-	204,672	-	-	-	204,672
Total Services & Supplies	-	-	\$278,304	-	-	-	\$278,304
Capital Outlay							
Automotive and Aircraft	-	-	3,800,000	-	-	-	3,800,000
Total Capital Outlay	-	-	\$3,800,000	-	-	-	\$3,800,000
Total Expenditures							
Total Expenditures	-	-	4,078,304	-	-	-	4,078,304
Total Expenditures	-	-	\$4,078,304	-	-	-	\$4,078,304
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
 Pkg: 121 - Parking and Alternative Commuting Options

Cross Reference Name: Enterprise Asset Management
 Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	1,684,247	-	-	-	1,684,247
Total Revenues	-	-	\$1,684,247	-	-	-	\$1,684,247
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	54,828	-	-	-	54,828
Empl. Rel. Bd. Assessments	-	-	22	-	-	-	22
Public Employees' Retire Cont	-	-	8,657	-	-	-	8,657
Social Security Taxes	-	-	4,194	-	-	-	4,194
Worker's Comp. Assess. (WCD)	-	-	34	-	-	-	34
Mass Transit Tax	-	-	329	-	-	-	329
Flexible Benefits	-	-	15,264	-	-	-	15,264
Total Personal Services	-	-	\$83,328	-	-	-	\$83,328
Services & Supplies							
Instate Travel	-	-	691	-	-	-	691
Employee Training	-	-	3,584	-	-	-	3,584
Office Expenses	-	-	2,048	-	-	-	2,048
Telecommunications	-	-	1,536	-	-	-	1,536
Data Processing	-	-	650	-	-	-	650
Publicity and Publications	-	-	512	-	-	-	512
Employee Recruitment and Develop	-	-	410	-	-	-	410
Dues and Subscriptions	-	-	500	-	-	-	500
Facilities Rental and Taxes	-	-	7,282	-	-	-	7,282
Agency Program Related S and S	-	-	80,736	-	-	-	80,736

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 121 - Parking and Alternative Commuting Options

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	512	-	-	-	512
Expendable Prop 250 - 5000	-	-	2,458	-	-	-	2,458
Total Services & Supplies	-	-	\$100,919	-	-	-	\$100,919
Capital Outlay							
Other Capital Outlay	-	-	1,500,000	-	-	-	1,500,000
Total Capital Outlay	-	-	\$1,500,000	-	-	-	\$1,500,000
Total Expenditures							
Total Expenditures	-	-	1,684,247	-	-	-	1,684,247
Total Expenditures	-	-	\$1,684,247	-	-	-	\$1,684,247
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	1
Total Positions	-	-	-	-	-	-	1

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
 Pkg: 121 - Parking and Alternative Commuting Options

Cross Reference Name: Enterprise Asset Management
 Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							0.50
Total FTE	-	-	-	-	-	-	0.50

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 122 - State Hospital North Campus Maintenance

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 122 - State Hospital North Campus Maintenance

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE	-	-	-	-	-	-	-
Total FTE	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 123 - Transfer Custodial Position to PERS

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	-	-	-	-	-
Rents and Royalties	-	-	(121,804)	-	-	-	(121,804)
Total Revenues	-	-	(\$121,804)	-	-	-	(\$121,804)
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(63,264)	-	-	-	(63,264)
Empl. Rel. Bd. Assessments	-	-	(44)	-	-	-	(44)
Public Employees' Retire Cont	-	-	(9,989)	-	-	-	(9,989)
Social Security Taxes	-	-	(4,840)	-	-	-	(4,840)
Worker's Comp. Assess. (WCD)	-	-	(69)	-	-	-	(69)
Mass Transit Tax	-	-	(380)	-	-	-	(380)
Flexible Benefits	-	-	(30,528)	-	-	-	(30,528)
Total Personal Services	-	-	(\$109,114)	-	-	-	(\$109,114)
Services & Supplies							
Instate Travel	-	-	(138)	-	-	-	(138)
Employee Training	-	-	(1,382)	-	-	-	(1,382)
Office Expenses	-	-	(870)	-	-	-	(870)
Telecommunications	-	-	(737)	-	-	-	(737)
Employee Recruitment and Develop	-	-	(205)	-	-	-	(205)
Facilities Rental and Taxes	-	-	(5,800)	-	-	-	(5,800)
Other Services and Supplies	-	-	(3,353)	-	-	-	(3,353)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 123 - Transfer Custodial Position to PERS

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	(205)	-	-	-	(205)
Total Services & Supplies	-	-	(\$12,690)	-	-	-	(\$12,690)
Total Expenditures							
Total Expenditures	-	-	(121,804)	-	-	-	(121,804)
Total Expenditures	-	-	(\$121,804)	-	-	-	(\$121,804)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	(1)
Total Positions	-	-	-	-	-	-	(1)
Total FTE							
Total FTE	-	-	-	-	-	-	(1.00)
Total FTE	-	-	-	-	-	-	(1.00)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 124 - Governor's Office Regional Solutions Centers

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	432,900	-	-	-	432,900
Total Revenues	-	-	\$432,900	-	-	-	\$432,900
Services & Supplies							
Agency Program Related S and S	-	-	432,900	-	-	-	432,900
Total Services & Supplies	-	-	\$432,900	-	-	-	\$432,900
Total Expenditures							
Total Expenditures	-	-	432,900	-	-	-	432,900
Total Expenditures	-	-	\$432,900	-	-	-	\$432,900
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 125 - State Hospital North Campus Disposition

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	8,300,000	-	-	-	-	-	8,300,000
Total Revenues	\$8,300,000	-	-	-	-	-	\$8,300,000
Services & Supplies							
Professional Services	8,300,000	-	-	-	-	-	8,300,000
Total Services & Supplies	\$8,300,000	-	-	-	-	-	\$8,300,000
Total Expenditures							
Total Expenditures	8,300,000	-	-	-	-	-	8,300,000
Total Expenditures	\$8,300,000	-	-	-	-	-	\$8,300,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 489 - Cap Construction Projects

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	290,000	-	-	-	290,000
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	-	-	\$290,000	-	-	-	\$290,000
Services & Supplies							
Other COP Costs	-	-	290,000	-	-	-	290,000
Total Services & Supplies	-	-	\$290,000	-	-	-	\$290,000
Total Expenditures							
Total Expenditures	-	-	290,000	-	-	-	290,000
Total Expenditures	-	-	\$290,000	-	-	-	\$290,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	3
Total Positions	-	-	-	-	-	-	3

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 489 - Cap Construction Projects

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							2.50
Total FTE	-	-	-	-	-	-	2.50

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 490 - Capital Renewal and Repair

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	515,000	-	-	-	515,000
Total Revenues	-	-	\$515,000	-	-	-	\$515,000
Services & Supplies							
Other COP Costs	-	-	515,000	-	-	-	515,000
Total Services & Supplies	-	-	\$515,000	-	-	-	\$515,000
Total Expenditures							
Total Expenditures	-	-	515,000	-	-	-	515,000
Total Expenditures	-	-	\$515,000	-	-	-	\$515,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 491 - Capital Investments/Acquisitions

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	275,000	-	-	-	275,000
Total Revenues	-	-	\$275,000	-	-	-	\$275,000
Services & Supplies							
Other COP Costs	-	-	275,000	-	-	-	275,000
Total Services & Supplies	-	-	\$275,000	-	-	-	\$275,000
Total Expenditures							
Total Expenditures	-	-	275,000	-	-	-	275,000
Total Expenditures	-	-	\$275,000	-	-	-	\$275,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

2/22/14 REPORT NO.: PDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:060-00-00 Enterprise Asset Management

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2015-17
 PICS SYSTEM: BUDGET PREPARATION
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 PROD FILE

PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
008551	OA	C0855	AA PROJECT MANAGER 2	1	.88	21.00	02	4,569.00		95,949 49,301			95,949 49,301
TOTAL PICS SALARY										95,949			95,949
TOTAL PICS OPE										49,301			49,301
TOTAL PICS PERSONAL SERVICES =				1	.88	21.00				145,250			145,250

12/22/14 REPORT NO.: PPDFFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:060-00-00 Enterprise Asset Management

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE
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2015-17

PICS SYSTEM: BUDGET PREPARATION

PACKAGE: 121 - Parking and Alternative Commut

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
9908553	OA	C0855	AA PROJECT MANAGER 2	1	.50	12.00	02	4,569.00		54,828 28,171			54,828 28,171
TOTAL PICS SALARY										54,828			54,828
TOTAL PICS OPE										28,171			28,171
TOTAL PICS PERSONAL SERVICES =				1	.50	12.00				82,999			82,999

2/22/14 REPORT NO.: PDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:060-00-00 Enterprise Asset Management

DEPT. OF ADMIN. SVCS. -- PEDB PICS SYSTEM

2015-17
 PICS SYSTEM: BUDGET PREPARATION
 PAGE
 PROD FILE

PACKAGE: 123 - Transfer Custodial Position to

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
141013	OA	C4101	AA CUSTODIAN	1-	1.00-	24.00-	09	2,636.00		63,264-			63,264-
										45,470-			45,470-
TOTAL PICS SALARY										63,264-			63,264-
TOTAL PICS OPE										45,470-			45,470-
TOTAL PICS PERSONAL SERVICES =				1-	1.00-	24.00-				108,734-			108,734-

12/22/14 REPORT NO.: PPDFFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:060-00-00 Enterprise Asset Management

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2015-17
 PICS SYSTEM: BUDGET PREPARATION

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PACKAGE: 489 - Cap Construction Projects

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
9901082	OA	C0108	AA ADMINISTRATIVE SPECIALIST 2	1	.50	12.00	00	0.00					
9908551	OA	C0855	AA PROJECT MANAGER 2	1	1.00	24.00	00	0.00					
9908552	OA	C0855	AA PROJECT MANAGER 2	1	1.00	24.00	00	0.00					
TOTAL PICS SALARY													
TOTAL PICS OPE													
TOTAL PICS PERSONAL SERVICES =				3	2.50	60.00							

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-060-00-00-00000

Source	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Non-business Lic. and Fees	2,691,741	-	-	-	-	-
Charges for Services	23,023,737	66,035,611	67,256,159	74,326,089	73,314,815	-
Admin and Service Charges	490,861	1,633,084	1,633,084	2,761,328	3,711,328	-
Fines and Forfeitures	18,922	18,400	18,400	18,400	18,400	-
Rents and Royalties	39,429,850	93,151,920	93,151,920	77,059,867	77,059,867	-
General Fund Obligation Bonds	-	-	-	290,000	1,080,000	-
Refunding Bonds	32,007,063	-	-	-	-	-
Interest Income	155,354	410,000	410,000	410,000	410,000	-
Sales Income	1,850	-	-	-	-	-
Loan Repayments	35,942	-	-	-	-	-
Other Revenues	693,029	-	-	-	-	-
Transfer In - Intrafund	21,014,925	1,432,643	1,432,643	1,378,308	1,378,308	-
Transfer In Other	31,876	-	-	-	-	-
Tsfr From Or Youth Authority	57,259	-	-	-	-	-
Tsfr From OR University System	970	-	-	-	-	-
Transfer Out - Intrafund	(72,888,220)	(58,767,335)	(59,467,335)	(47,073,153)	(47,073,185)	-
Tsfr To Police, Dept of State	(1,578,504)	-	-	-	-	-
Total Other Funds	\$45,186,655	\$103,914,323	\$104,434,871	\$109,170,839	\$109,899,533	-

Agency Request
2015-17 Biennium

Governor's Budget
Page _____

Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE ASSET MANAGEMENT		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Beginning Balance	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200	0025 / 0030	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		13,434,488	8,484,361	10,719,491	11,035,947	-
	OF - DS	3430		6,211,270	-	-	-	-
	GF	8800		-	-	-	-	-
General Fund Appropriation	GF	8000	0050	-	1,249,824	9,647,427	8,300,000	-
	GF DS	8030		-	-	-	-	-
Non-Business Lic & Fees	OF - L	3400	0210	2,691,741	-	-	-	-
Central Service Charges	OF - L	3400	0405	-	-	-	-	-
	GF	8800		-	-	-	-	-
Charges for Services	OF - NL	3200	0410	-	-	-	-	-
	OF - L	3400		23,023,737	67,256,159	74,326,089	73,314,815	-
Admin and Service Charges	OF - N L	3200		-	-	-	-	-
	OF - L	3400	0415	490,861	1,633,084	2,761,328	3,711,328	-
	OF - DS	3430		-	-	-	-	-
Fines & Forfeitures	OF - L	3400	0505	18,922	18,400	18,400	18,400	-
Rents & Royalties	OF - L	3400	0510	39,429,850	93,151,920	77,059,867	77,059,867	-
GF Obligation Bonds	OF - CC	3020	0555	-	-	-	-	-
	OF - L	3400		-	-	290,000	1,080,000	-
Dedicated Fund Obligation Bonds	OF - L	3400	0560	-	-	-	-	-
Lottery Bonds	OF - L	3400	0565	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE ASSET MANAGEMENT		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Revenue Bonds	OF - NL - DS	3230	0570	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Refunding Bonds	OF - NL - DS	3230	0575	-	-	-	-	-
	OF - DS	3430		32,007,063	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE ASSET MANAGEMENT		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Agency Request					Governor's Recommended	Legislatively Adopted	
Certificate of Participation	OF - CC	3020	0580	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Interest Income	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL	3200	0605	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		146,393	410,000	410,000	410,000	-
	OF - DS	3430		8,961	-	-	-	-
Sales Income	OF - NL	3200	0705	-	-	-	-	-
	OF - L	3400		1,850	-	-	-	-
Cost of Goods Sold	OF - L	3400	0760	-	-	-	-	-
Loan Repayments	OF - L	3400	0925	35,942	-	-	-	-
Other Revenues	OF - CI	3010		-	-	-	-	-
	OF - NL	3200	0975	-	-	-	-	-
	OF - L	3400		693,029	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Federal Funds	FF - DS	6230	0995	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Transfer IN - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020	1010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		2,764,110	1,432,643	1,378,308	1,378,308	-
	OF - DS	3430		18,250,815	-	-	-	-
Tsfr From Agy-Res Equity	LF - L	4400	1030	-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE ASSET MANAGEMENT		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Agency Request					Governor's Recommended	Legislatively Adopted	
Tsfr IN - Other	OF - L	3400					-	-
	OF - DS	3430	1050	31,876				
	OF - NL - DS	3230						
Tsfr from Governor's Office	OF - L	3400	1121	-			-	-
Tsfr from OR Business Development	OF - NL - DS	3230	1123				-	-
Tsfr from Dept of Revenue	OF - L	3400	1150	-	-	-	-	-
Tsfr from Lottery Commission	LF - L	4400	1177	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr from Judicial Department	OF - L	3400	1198	-	-	-	-	-
Tsfr from Dept. of Energy	FF - L	6400	1330				-	-
	OF - NL - DS	3230						
Tsfr from OYA	OF - DS	3430	1415	57,259			-	-
Tsfr from Student Access Comm	OF - L	3400	1575	-	-	-	-	-
Tsfr from OUS	OF - DS	3430	1580	970			-	-
	OF - NL - DS	3230					-	-
Tsfr from Education	OF - NL - DS	3230	1581	-			-	-
Tsfr from Comm Coll/Wkfrcc Dev	OF - NL - DS	3230	1586	-			-	-
Tsfr from Forestry	OF - NL - DS	3230	1629	-			-	-
Tsfr from Parks & Rec	OF - NL - DS	3230	1634	-			-	-
Tsfr from Water Resources	OF - NL - DS	3230	1690	-			-	-
Tsfr from ODOT	OF - L	3400	1730				-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE ASSET MANAGEMENT		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Agency Request					Governor's Recommended	Legislatively Adopted	
	OF - NL - DS	3230	1750				-	-
Tsfr from OR Liquor Control Comm	OF - L	3400	1845	-	-	-	-	-
Tsfr from Public Utility Comm	OF - L	3400	1860	-	-	-	-	-
Tsfr from Housing & Comm Svcs	OF - NL - DS	3230	1914				-	-
Transfer OUT - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020	2010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		(34,636,353)	(59,467,335)	(47,073,153)	(47,073,185)	-
	OF - DS	3430		(38,251,867)	-	-	-	-
Tsfr to Other	LF - L	4400	2050	-	-	-	-	-
Tsfr to General Fund	GF	8800	2060	-	-	-	-	-
Tsfr to Cities	OF - L	3400	2070	-	-	-	-	-
Tsfr to Counties	LF - L	4400		-	-	-	-	-
	OF - L	3400	2080	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Tsfr to Governor's Office	LF - L	4400	2121	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Tsfr to OR Business Development	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL - DS	3230	2123				-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE ASSET MANAGEMENT		Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
							Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to Dept of Justice	OF - L	3400	2137	-	-	-	-	-	
Tsfr to Leg Fiscal Officer	OF - L	3400	2145	-	-	-	-	-	
Tsfr to Judicial Dept	OF - L	3400	2198	-	-	-	-	-	
Tsfr to Govt Ethics Comm	OF - L	3400	2199	-	-	-	-	-	
Tsfr to State Police	OF - L	3400	2257	(1,578,504)	-	-	-	-	
Tsfr to Veteran's Affairs	LF - DS	4430	2274	-	-	-	-	-	
Tsfr to Dept of Energy	LF - DS	4430	2330	-	-	-	-	-	
Tsfr to Oregon Health Authority	LF - L	4400	-	-	-	-	-	-	
	OF - NL	3200	2443	-	-	-	-	-	
	OF - L	3400	-	-	-	-	-	-	
	OF-DS	3430	-	-	-	-	-	-	
Tsfr to Dept Post-Secondary Education	LF - L	4400	-	-	-	-	-	-	
	LF - DS	4430	2523	-	-	-	-	-	
	OF - L	3400	-	-	-	-	-	-	
	OF-DS	3430	-	-	-	-	-	-	
Tsfr to HECC	LF - L	4400	-	-	-	-	-	-	
	LF - DS	4430	2525	-	-	-	-	-	
	OF - L	3400	-	-	-	-	-	-	
	OF-DS	3430	-	-	-	-	-	-	
Tsfr to State Library	OF - L	3400	2543	-	-	-	-	-	
Tsfr to Student Access Comm	LF - L	4400	2575	-	-	-	-	-	
Tsfr to OR University System	OF - NL	3200	-	-	-	-	-	-	
	OF - NL - DS	3230	2580	-	-	-	-	-	
	LF - L	4400	-	-	-	-	-	-	

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

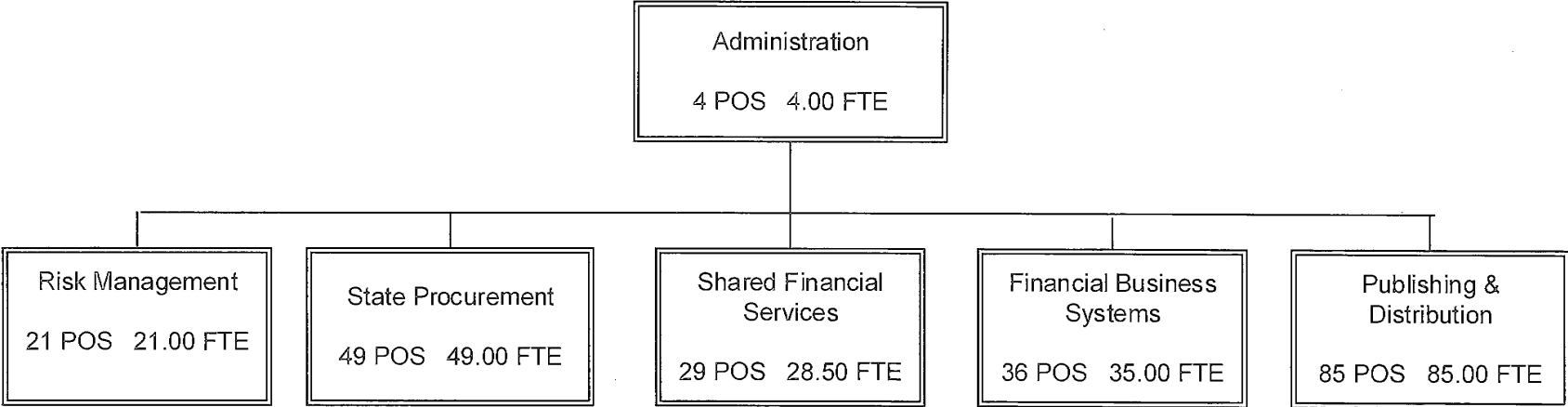
ENTERPRISE ASSET MANAGEMENT		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	Source							
	LF - DS	4430		-	-	-	-	-
Tsfr to Dept of Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2581	-	-	-	-	-
	FF - L	6400						
Tsfr to Comm Coll/Wkfr Dev	LF - DS	4430	2586	-	-	-	-	-
Tsfr to OR Health & Science Univ	OF - L	3400		-	-	-	-	-
	OF - DS	3430	2590	-	-	-	-	-
	OF - NL - DS	3230						
	LF - DS	4430						
Tsfr to Dept of Agriculture	LF - L	4400	2603					
Tsfr to Dept of Forestry	LF - L	4400	2629	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Parks and Rec	LF - L	4400	2634	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL - DS	3230						
Tsfr to Fish & Wildlife	LF - DS	4430	2635	-	-	-	-	-
Tsfr to Water Resources	LF - DS	4430	2690	-	-	-	-	-
Tsfr to Watershed Enhancement Board	LF - L	4400	2691	-	-	-	-	-
Tsfr to Dept of Transportation	LF - DS	4430	2730	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - NL - DS	3230						
Tsfr to Housing & Comm Svcs	LF - DS	4430	2914	-	-	-	-	-
	OF - NL - DS	3230						
	General Fund	8000		-	1,249,824	9,647,427	8,300,000	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE ASSET MANAGEMENT		ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Fund				Agency Request	Governor's Recommended	Legislatively Adopted
General Fund Debt Service	8030		-	-	-	-	-
General Fund Revenue	8800		-	-	-	-	-
Lottery Funds Limited	4400		-	-	-	-	-
Lottery Funds Debt Service Limited	4430		-	-	-	-	-
Other Funds Cap Improvement	3010		-	-	-	-	-
Other Funds Cap Construction	3020		-	-	-	-	-
Other Funds Non-Limited	3200		-	-	-	-	-
Other Funds Non-Limited Debt Service	3230		-	-	-	-	-
Other Funds Limited	3400		46,516,066	112,919,232	119,890,330	120,935,480	-
Other Funds Debt Service Limited	3430		18,316,347	-	-	-	-
Federal Funds Debt Service Non-Limited	6230		-	-	-	-	-
Federal Funds Limited	6400		-	-	-	-	-
			64,832,413	114,169,056	129,537,757	129,235,480	-

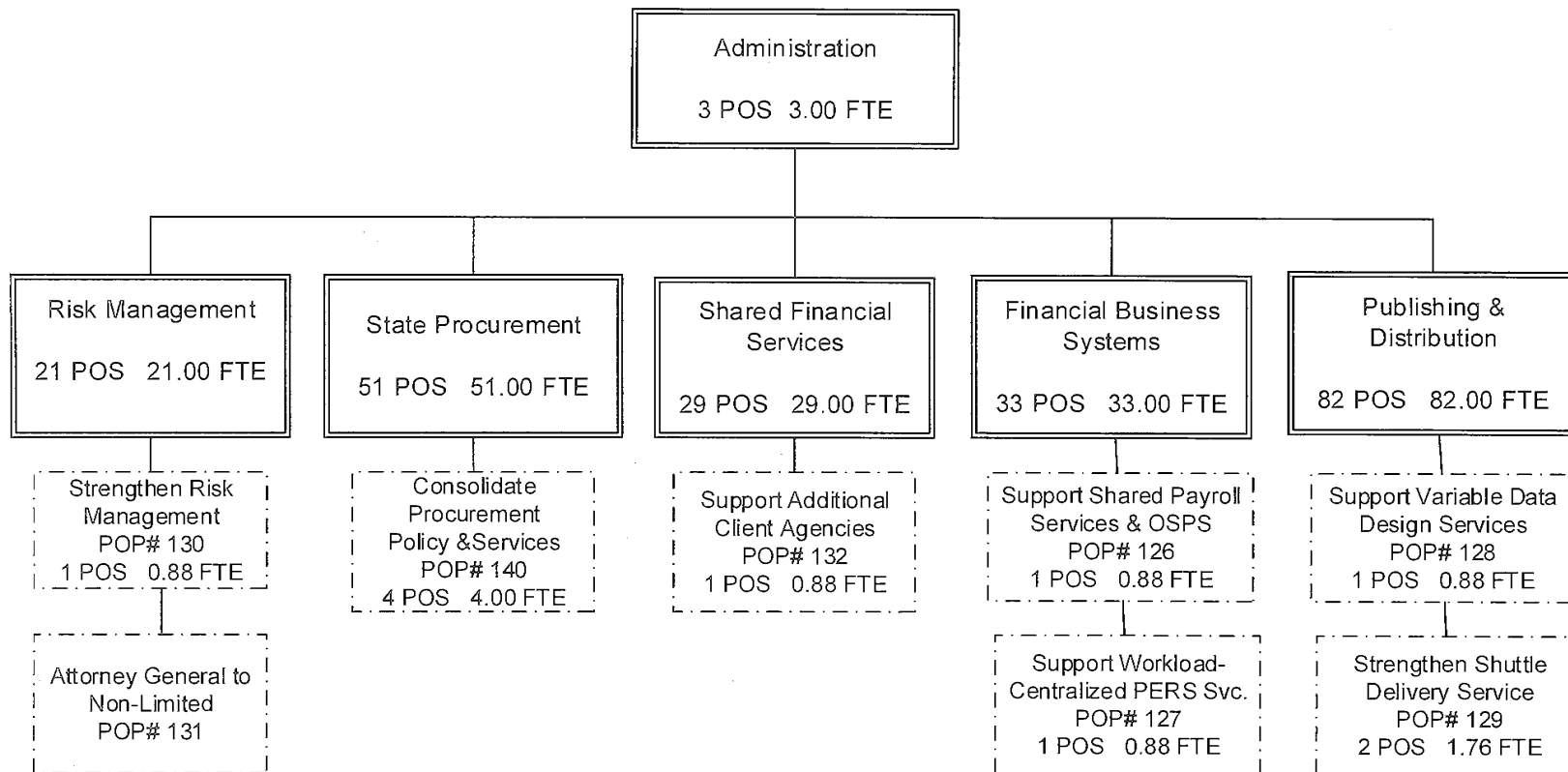
BUDGET NARRATIVE

Enterprise Goods & Services
Organization Chart
2013-15
224 POS 222.50 FTE



BUDGET NARRATIVE

**Enterprise Goods & Services
Organization Chart
2015-2017
230 POS 229.16 FTE**



BUDGET NARRATIVE

ENTERPRISE GOODS AND SERVICES (EGS)

Statutory Authority:

- ORS 30.260-30.300, Tort Actions Against Public Bodies
- ORS 184.305, Oregon Dept. of Administrative Services
- ORS 190, Intergovernmental Cooperation
- ORS 221.760, Distribution of Revenues from Cigarette, Gas and Liquor taxes
- ORS 221.770, Revenue Sharing to Cities
- ORS Chapters 238 and 238A, Public Employees' Retirement System, Oregon Public Service Retirement Plan
- ORS 272.085, Five Percent U.S. Land Sales Fund
- ORS Chapter 278, Insurance for Public Bodies
- ORS Chapters 279 A, B, and C, State Procurement Code
- ORS Chapter 282, Public Printing
- ORS 283.100, DAS to Provide Administrative Functions to State Agencies
- ORS Chapter 291, State Financial Administration
- ORS Chapter 292, Salaries and Expenses of State Officers and Employees
- ORS Chapter 293, Administration of Public Funds
- ORS 320.100, Distribution of Tax Receipts
- ORS 323.455, Distribution of Certain Cigarette Tax Revenues
- ORS 430.380, Mental Health Alcoholism and Drug Services Account
- ORS 461.547, Distribution of Certain Video Lottery Revenues to Counties for Economic Development
- ORS 471.810, Distribution of Available Moneys in Oregon Liquor Control Commission Account
- ORS Chapter 655, Benefits for Injured Trainees and Inmates
- OAR 125-015-0200, Payroll Administration
- OAR 125 Division 40, Mail/Delivery Services
- OAR 125 Division 55, State Purchasing
- OAR 125, Division 150, Risk Management

- OAR 125-170-0010, Economic Development Fund Process
- OAR 125, Division 180, Shared Services Fund
- OAR 125, Division 246, 247, 248 and 249, Procurement

Activities and Programs:

Enterprise Goods and Services (EGS) provides cost-effective services to state agencies and to some local governments. These are value-added services that allow agencies to focus on their primary missions and core business. Specifically, EGS supports its customers by providing services in publishing and distribution, risk management, procurement services, budgeting and accounting services, and financial business systems.

The division focuses on providing assistance through responsive customer service, operational efficiency, flexible delivery and continuous performance improvement with particular attention to the following goals:

- Seeking input and collaboration through stakeholder partnerships.
- Leveraging the buying power of the state to get the best value.
- Responding promptly to customer requests and meeting deadlines.
- Establishing systems and processes to allow data and decision making transparency.
- Developing employees individually and as a collective workforce.

The Enterprise Goods and Services Division serves its customers with the following central-service programs:

Risk Management

Risk Management (RM) insures and protects the people, property, and activities of state government. RM works daily with state agencies and their employees on claim management and risk control services. RM insures the diverse and often hazardous business of state government. The program covers \$7.1 billion in state property, 38,000 employees and all state agencies, boards, and commissions, except the Oregon University System.

BUDGET NARRATIVE

Risk Management manages tort, property, and Workers' Compensation claims and works proactively to mitigate the occurrence of risk by implementing various strategies with agencies to minimize or prevent loss, from minor to catastrophic. The program strives to improve government by providing a one-stop shop for management and coordination of all claims of negligence and damage involving the people, places, and actions of state government.

Procurement Services

Procurement Services is the central procurement authority for state government. It combines Oregon's state and local government buying power to provide the cost-effective acquisition of commodities and services needed to support government at all levels. Procurement Services also provides and supports the state's eProcurement system and the state's Procurement Training and Certification Program.

Shared Financial Services

Shared Financial Services (SFS) provides Accounting, Accounts Payable, and Accounts Receivable services to DAS, client agencies and the Governor's Office. SFS also provides budget preparation and execution services to client agencies and the Governor's Office.

Services include setting up accounting structures, providing appropriate and reliable financial information to managers and decision-makers, preparing financial reports for statewide year-end reporting, preparing cost allocation financial statements, maintaining fixed-asset records, accounting for Certificates of Participation and bonds, timely invoicing for DAS and client agency services and recording receipt information, daily processing of disbursements, distributions to cities and counties, and reconciling Treasury statements. SFS prepares quarterly budget plans, financial plans and reports, and projects future cash and expenditure needs for client agencies and the Governor's Office. These services allow agencies to focus on their mission by providing necessary internal controls and process improvement efforts for DAS and client agencies.

Financial Business Systems

Financial Business Systems (FBS) is responsible for maintenance, improvements, quality assurance, training and agency assistance for the statewide payroll system (which pays 38,000 employees monthly with 32 collective bargaining agreements and numerous benefit packages), the statewide financial management system which is the accounting system for about 85 state agencies, and the financial datamart which houses information for reporting purposes for both systems.

In addition, FBS provides shared payroll services for DAS and 31 client agencies as well as the DAS Centralized PERS Services team that reconciles payroll and personnel data reported to the PERS retirement system for 38,000 current employees, acts as a liaison between all state agencies and PERS staff and ensures consistent administration of retirement accounts for state employees. Without the FBS program, there would be no centralized payroll processing, financial system, datamart for ad hoc reporting and expenditure transparency website reporting or PERS reporting for all state agencies.

FBS provides the essential accounting and payroll systems with built-in controls, checks and balances needed to effectively implement the decisions of the Governor, the Legislature, and state and federal regulations. FBS links to other DAS Divisions through systems such as the connection between the payroll system and the human resources system and the connections between the budget system and the accounting system. FBS is closely connected to DAS services such as Purchasing, Publishing & Distribution, Enterprise Technology Service's State Data Center, and more. FBS also links to the Oregon State Treasury, the Audits Division, and the Public Employees Retirement System.

BUDGET NARRATIVE

Publishing & Distribution

P&D provides integrated document publishing and distribution solutions for state agencies and local governments. Through its in-plant facility and two satellite centers (Public Service Building & Commerce Building), P&D provides digital and traditional printing solutions, variable data and secure document printing, copying, design, consultation and other related services. P&D also supplies state government with mail inserting, metering, addressing, tracking, and presorting services that result in increased security and reduced postage rates for all classes of mail (as compared to standard postal rates). In addition, P&D's interagency Shuttle Mail Service stops at more than 550 Willamette Valley locations daily, giving agencies the best rate available for next or same day delivery of documents and packages.

P&D operates two shifts, Monday through Friday for traditional printing and 24 hours per day Monday to Saturday for Data Center Print. Over a decade ago, state agencies gave up control of their own printing and mailing operations and trusted P&D to provide timely, efficient and effective print and mail services that meet the agencies' needs and save money for the state.

2015-2021 Six-Year Plan Goals:

- Promote an entrepreneurial program culture to support efficient and effective government infrastructure.
- Refine the entrepreneurial rate models to provide customers transparent data and to ensure that each customer pays actual and appropriate costs for the services they receive.
- Work closely with the Public Employees' Benefits Board and the DAS Labor Relations Unit to ensure that payroll changes are implemented accurately and timely.
- Continue to build a productive relationship with the EGS Customer Utility Board.

- Maintain the stability, integrity and reliability of the state payroll system, the state accounting system and the datamart until new applications replace them.
- Enhance the current ORPIN system to be efficient and usable until a new system replaces it.
- Continue to implement process improvement efforts aimed at reducing costs and increasing efficiency.
- Implement a Supplier Management Program within Procurement Services.
- Minimize risk costs by actively engaging other agencies in best practices, training, and awareness.
- Engage stakeholders so we can achieve excellence in customer service.
- Provide workforce development opportunities for professional growth and succession planning.
- Continue working with agencies to successfully post all employee retirement benefits wages and contributions timely.

2015-17 Two-Year Plan Strategies

- Expand training and technical support to customers.
- Complete LEAN Process Improvement efforts and continue to increase the use of technology to enhance delivery of service.
- Continued implementation of the Sheltered Market Program to increase procurement opportunities for Oregon's certified small businesses.
- Fully implement paperless risk claims handling to reduce use of paper, storage space and resources spent on document management.
- Achieve statewide sustainable purchasing goals set by the Governor and legislature in contracts through cooperative agreements.
- Archive data from financial systems for efficient processing and less costly data storage.
- Implement financial system enhancements based on customer feedback and for compliance with regulations.

BUDGET NARRATIVE

- Continue collaboration with the Customer Utility Board (CUB).
- Establish detailed performance baselines and targets for all critical product and service functions and create action plans for continuous improvement.
- Conduct and follow up on customer service surveys and continue to gather ongoing feedback from customers through email contacts, customer comment cards and advisory groups.
- Improve the use of technology including consolidating multiple billing systems, electronic invoices, interface payments with Statewide Financial Management Application, new functionality for datamart query tool, and scanning external documents to move to paperless claim files for risk management.
- Collaborate with Oregon Correction Enterprises Printing for a one stop web portal for ordering print material.

BUDGET NARRATIVE

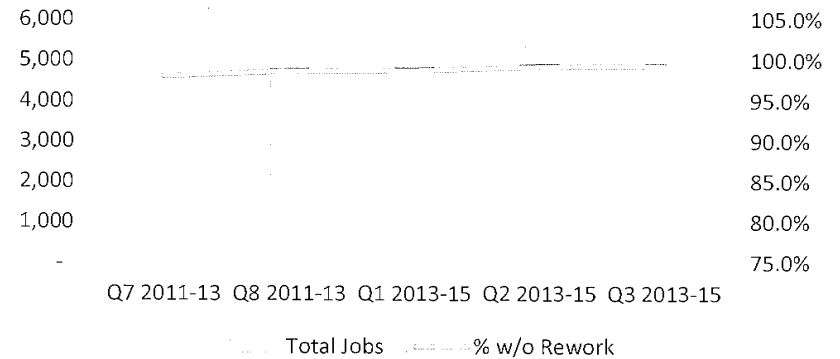
2013 - 15 Accomplishments:

Publishing & Distribution

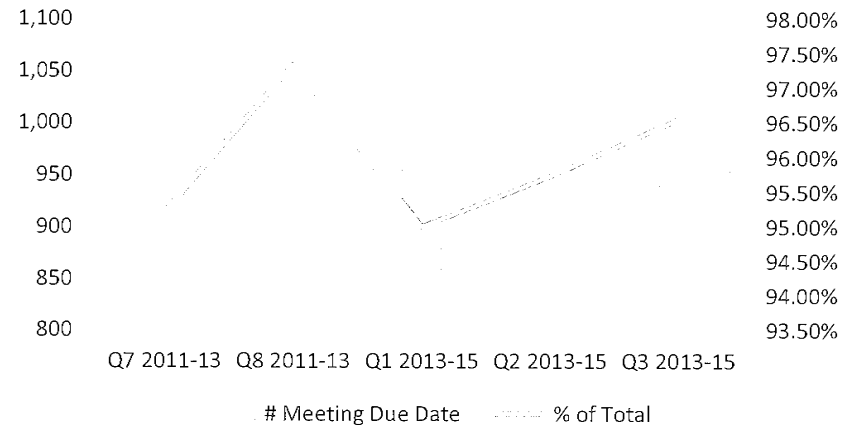
- Implemented phase 2 of the end-to-end mail piece tracking, allowing us to track sensitive mail pieces from print to insertion.
- Production incidents, defined as the number of jobs that require rework due to P&D error, dropped from 9% in 2009 to less than 1% in 2014.
- Security Incidents (defined as an incident that compromises security or personal information – the majority are “double stuffed” envelopes) dropped from 4.5 per month to less than 1 per month in 2013-14.
- Consolidated the printing of checks produced in courts around the state. Currently P&D produces and mails over 2,000 checks per week to Oregon citizens on behalf of 30 court systems.
- Automated the preparation and printing of multiple DHS and OHA ongoing print and mail streams.
- Added SAIF, a semi-independent agency, as a customer producing and mailing their claim checks and notices.

- Converted DMV vehicle titles from costly impact printing to efficient and secure high-speed laser printing.
- P&D has three measures included in DAS’ Quarterly Target Reporting:

Print Jobs Requiring no Rework

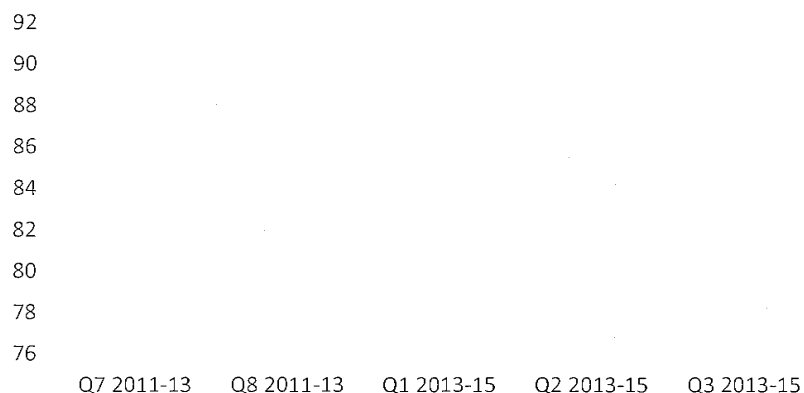


Percent of Printing Produced on Time

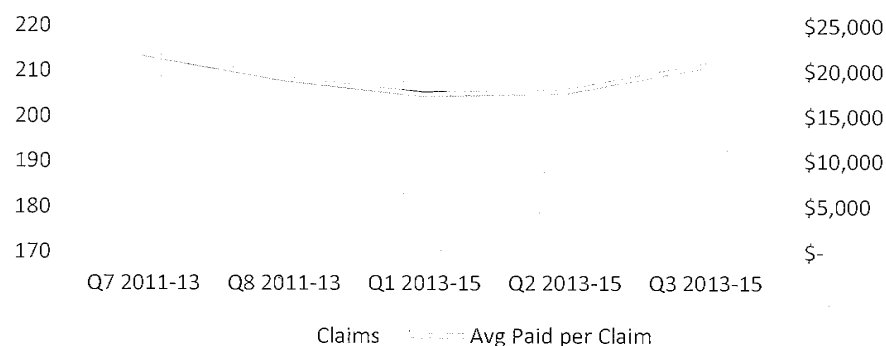


BUDGET NARRATIVE

Printing Customer Satisfaction: Net Promoter Score



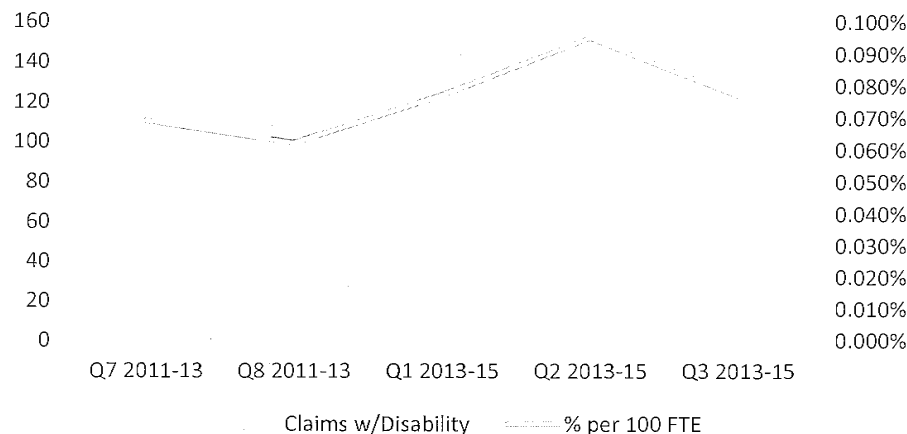
Avg. Capped \$ Amount Paid per Bodily Injury/Personal Injury



Risk Management

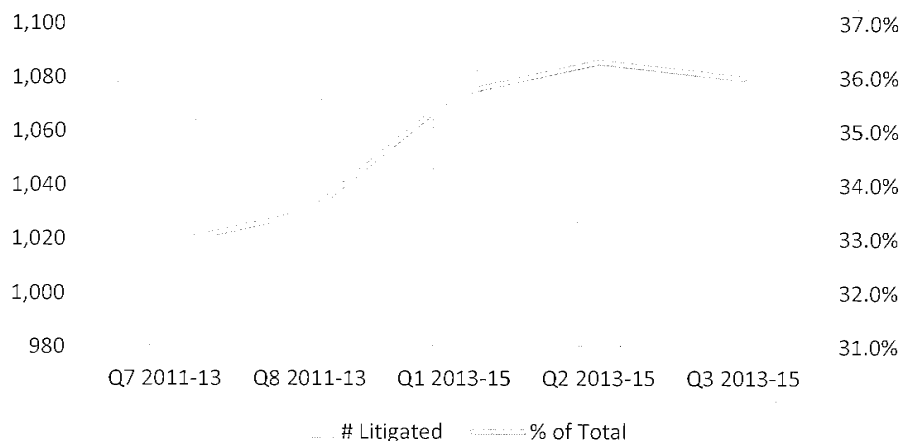
- Engaged customers in the development of a revised Risk Charge Allocation Methodology which more accurately reflects the true cost of risk and exposure of agencies.
- Agency Outreach: Provided quarterly loss analysis reports to agencies to identify loss trends, provided on-demand reports at agency request, presented Claims 101 to agency Risk Coordinators, successfully managed approximately \$4 million in claimed damages arising from January 2012 flood which was declared a disaster area by FEMA including coordination with our excess insurance carrier, FEMA and affected state agencies.
- Successfully separated the Oregon University System from the Insurance Fund and Risk claims management
- Risk Management has three measures included in DAS' Quarterly Target Reporting:

Workers Comp Claims w/Disability per 100 FTE



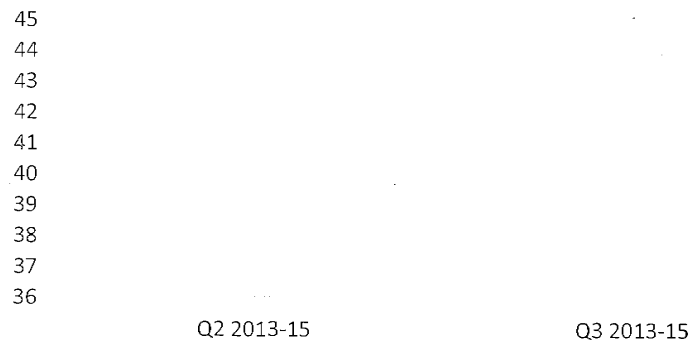
BUDGET NARRATIVE

% of Liability Claims Litigated

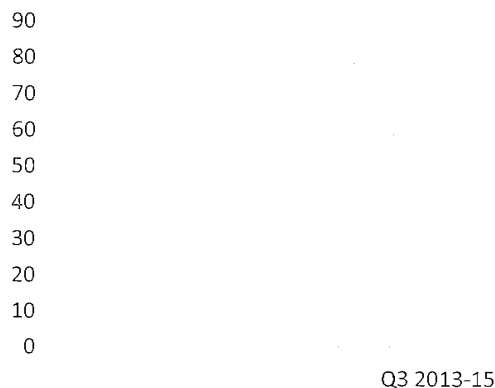


- Procurement Services has two newly developed measures included in DAS' Quarterly Target Reporting:

Procurement Services Customer Satisfaction: Net Promoter Score



Days to complete Procurement Cycle



Shared Financial Services

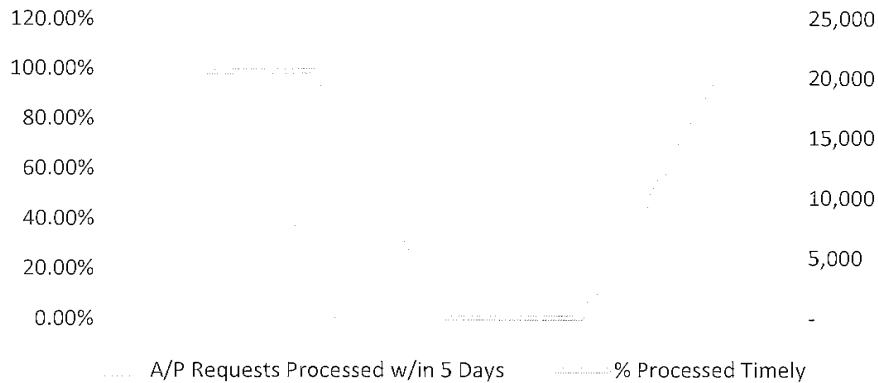
Procurement Services

- DAS was recognized as the Agency of the Year by the Oregon Association of Minority Enterprises, the result of extensive outreach and marketing of contracting opportunities by staff.
- Over 78% of Procurement Services staff completed national certification.
- Expanded the number of Oregon Cooperative Purchasing Program members to 642; these are primarily local governments who can take advantage of statewide price agreements because of their membership in ORCPP.
- Renegotiated a statewide price agreement with Cisco (a major manufacturer and seller of network equipment), providing maximum savings to users of the agreement. We estimate that, at a minimum, the State of Oregon will save in excess of \$600,000 over the next 12 months.
- Implemented a new grocery contract, quarterly sales exceeding \$3.4 million; this contract has been used extensively by Oregon school districts.

BUDGET NARRATIVE

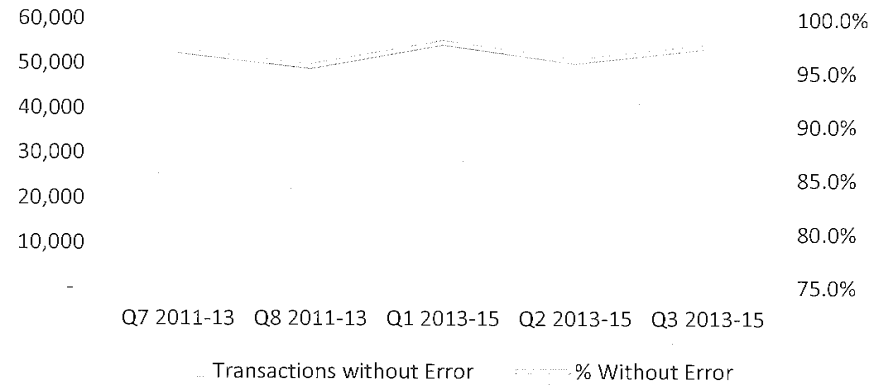
- Earned the State Controller's Division Gold Star certificate for achieving accounting goals every year since 2003.
- Reduced the amount of outstanding and delinquent DAS accounts receivable.
- Implemented electronic cash receipts technology, which allows DAS to process incoming cash receipts more efficiently and for less cost as well as a number of other process improvement efforts.
- Worked with DAS and client agencies to ensure adequate internal controls are in place.
- Shared Financial Services has two measures included in DAS' Quarterly Target Reporting:

**% of Accounts Payable Requests Processed
w/in 5 Days**



Note: because of staff turnover, we were unable to measure 2 quarters worth of data.

**Accounting Transactions Posted Without
Error**



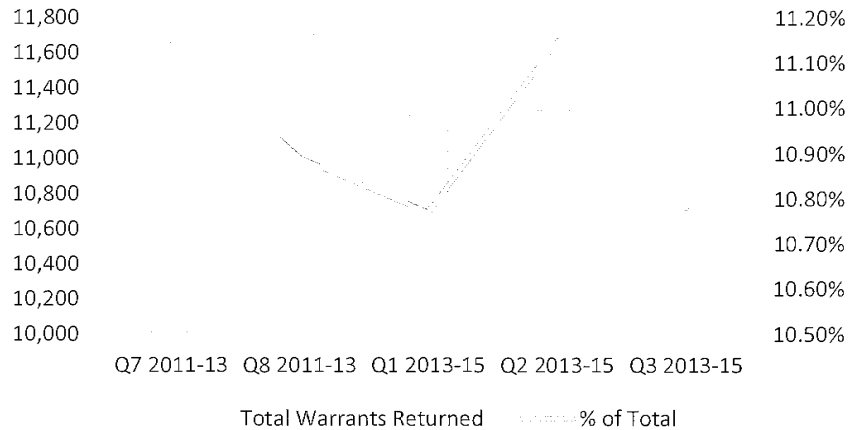
Financial Business Systems

- Created and managed legislatively mandated financial transparency documents for agencies to review and removed sensitive information prior to publishing.
- Implemented ePaystub project on payroll system, allowing all state employees to view payroll information online along with implementing daily ACH pre-note which allows for faster initial direct deposit of pay.
- Substantially reduced the backlog of PERS unposted benefit records and increased communication and collaboration between DAS staff and PERS staff.
- Substantially increased cost savings over the past several years for microfiche and printing charges.
- Created and implemented training for payroll specific datamart class.
- Implemented many customer enhancements and regulation requirements on financial systems.

BUDGET NARRATIVE

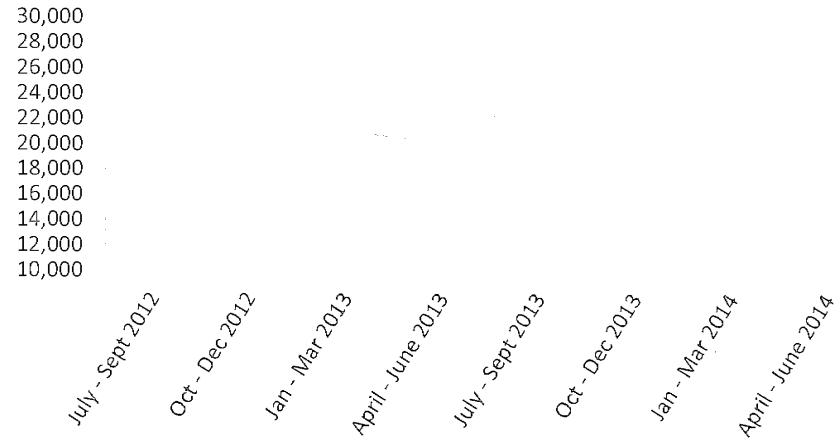
- Increased Shared Payroll Service clients by 19% with a 20% staffing reduction while moving many of these clients away from paper timesheets.
- Financial Business Systems has one measure included in DAS' Quarterly Target Reporting:

Warrants Returned to Agencies

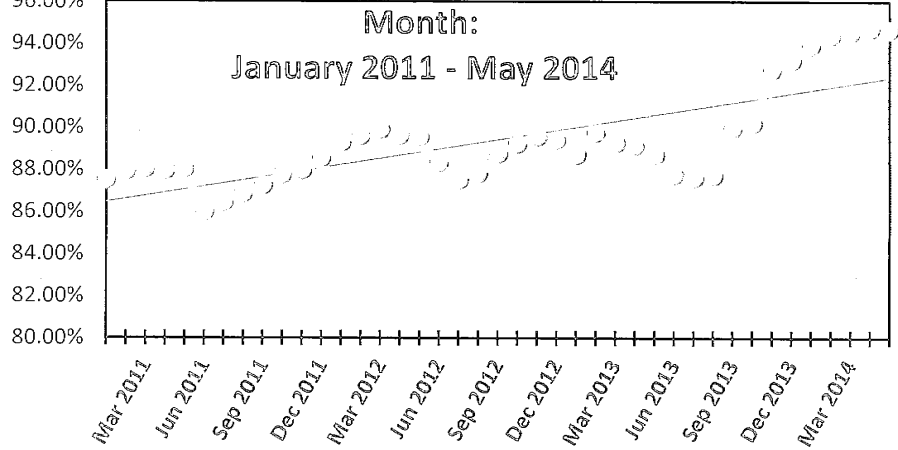


In addition to the QTR measure, FBS tracks many other metrics. Two important ones are shown on the charts to the right:

Number of Unposted Retirement Records



Employee Direct Deposit Percentage by



- In addition to the QTR measures reported on above, all EGS programs have begun, or completed, work on measures for CUB-approved Service Level Agreements.

BUDGET NARRATIVE

Environmental Factors:

- Limited Expenditure Budgeting Structure issues - DAS does not have direct control over certain expenditures, such as:
 - ◊ The amount of paper needed for agency-driven projects and the amount of toner our large print jobs require.
 - ◊ The time and cost of Attorney General charges for litigation against the state.
 - ◊ Using non-limited expenditure authority for these types of items would allow for flexibility in dealing with our customers' needs.
- Attorney General costs continue to rise as the tort limit caps increase (by statute). Attorney General costs for the Risk program in 2013-15 are projected to be \$15.4 million.
- Oregon Tort Claim Act:
 - ◊ SB 311, passed by the 2009 Legislature, significantly increased tort cap limits for claims arising in state venue. As of July 1, 2014, the state cap becomes \$2.0M per claimant and \$4.0M per occurrence. There is a separate cap for property claims. These limits will continue to increase annually. Claims falling under federal jurisdiction (such as some employment and civil rights claims) are not subject to the OTCA and have no cap.
 - ◊ The result of increased tort caps from 2009 limits of \$200K per claimant and \$500K per occurrence to the current \$2.0/\$4.0M has resulted in plaintiffs' bar submitting claims and filing lawsuits that previously Risk rarely received, such as severe injury claims arising out of alleged faulty road design.
 - ◊ State tort caps increase annually –increasing the state's overall financial exposure.
 - ◊ Risk Management staff meet regularly with DOJ staff to triage cases more efficiently
- Increased desire to promote Economic and Business Equity (MWESB).
- Annual changes to benefits and regulations requires constant financial system upgrades.

Support to budget-strained local governments:

EGS serves local governments with programs that are especially valuable when budgets are shrinking. Here are examples of those programs:

- Publishing and Distribution provides printing and mailing services to local governments. For example, P&D currently prepares and mails 1.5 million county property tax statements at discounted rates, prints and mails jury summons for 32 Judicial Districts. Prints on-demand 15 publications for county health organizations.
- Procurement Services Strategic Sourcing program uses the statewide purchasing volume to reduce costs for state agencies and over 642 local governments, educational and nonprofit agencies through the Oregon Cooperative Procurement Program (ORCPP).
- Distributes state and federal funds to cities, counties and 911 districts.
- Sends notices and ensures cities certify that they are in compliance with the statute in order to receive cigarette, liquor, and fuel taxes.
- Works with Portland State University to update our state population files on an annual basis with quarterly updates to reflect the ongoing changes; this ensures that the cities and counties are getting appropriate funds for their respective shares of the state population.
- Responds to requests from CPA firms asking for information related to payments made through SFMA to various political subdivisions within the state. This information is critical to the audits they perform for cities, counties and other political subdivisions.

BUDGET NARRATIVE

Works with the League of Cities, the Association of Oregon Counties and the OR/CA County Association to facilitate the revenue payments and assist cities and counties as requested.

- Monitors county sub recipients of federal financial assistance in accordance with OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations.
- Tracks the sale of Lottery Revenue Bonds and the debt service payments for non-state entities, including Oregon Public Broadcasting, Port of Newport, Pendleton Round-Up, Port of Morrow-Education Center, County Court Facilities, Coos Bay Railroad, Tillamook FEMA project, West Eugene EMX Extension (Lane Transit), Willow Creek Sage Improvements, Eastern Oregon Trade Center, Milton Freewater Flood Control, and Oregon Historical Society.

Revenue Sources:

The division receives funding through charges for services and a limited set of assessments to agencies and local governments. Rates are reviewed and updated each biennium. In proposing rates, the division strives to ensure that charges are 1) fair to all customers, 2) based on actual costs and 3) easily understood. All rates for 2015-17 were reviewed and approved by the EGS Customer Utility Board.

Publishing and Distribution: The program receives funding through charges for services. Charges are based on per piece rates for printing and mail delivery; hourly rates are established for delivery services and Production/Design services.

Risk Management: The program receives funding through charges for services. Charges to agencies are based upon the relative risk, the value of owned property and the frequency and severity of agencies' loss experience.

Procurement Services: The program has a small portion of revenues coming from an assessment (about 1% of total revenues); the primary sources of funding come from the Vendor Collected Administrative fee, ORCCP memberships and charges for services.

Financial Business Systems: The program receives funding through charges for services.

Shared Financial Services: The program receives funding through charges for services.

Non-Limited Expenditures:

Approximately 54 percent of division expenditures are non-limited for buying insurance and paying losses from the Risk Management Insurance Fund. Non-limited expenditures fall or rise with the number and severity of claims and are driven by claims against state agencies, rather than by administrative decisions. Substantial increases in state tort cap limits and subsequent increased interest by plaintiffs' bar impact cost of liability claims. Expenditures occur in five specific areas:

- Commercial insurance directly billed to agencies for their unique risks
- Property program
- Liability program
- Workers' compensation
- Inmate injury

BUDGET NARRATIVE

Essential Packages:

Purpose: The essential packages present budget adjustments needed to bring the base budget to Current Service Level (CSL), the calculated cost of continuing legislatively approved programs into the 2015-2017 biennium.

How Achieved: See explanations under captions "Vacancy Factor and Non-PICS Personal Services", "Cost of Phased-in and Phased-out Programs and One-time Costs," "Inflation and Price List Adjustments" and "Technical Adjustments".

Staffing Impact: None

Revenue Sources: The revenue sources are the same as the program unit as a whole, unless described differently within an individual package.

010 Non-PICS Personal Services / Vacancy Factor **Package Description**

Package 010 includes standard inflation of 3.0% on such non-PICS items as temporaries, overtime, shift differential, all other differentials, and unemployment compensation, including the OPE associated with them, such as Mass Transit, Vacancy Savings and Pension Obligation Bond Debt Service.

The total amount of this package is (\$35,733), Other Funds Limited

021 Phase-in Programs & One-time Costs **Package Description**

This package restores Services and Supplies from HB 5002 that offset ePayroll and Web online timekeeping, Pkg 810, from 2013-2015.

The total amount of this package is \$299,573, Other Funds Limited

031 Standard Inflation & Price List Adjustments **Package Description**

This package includes the amount above standard inflation from Package 031 for a limited set of factors set out in the budget instructions. DAS has obtained CFO analyst approval and provided detailed documentation of these exceptions.

The total amount of this package is \$4,895,191 Other Funds Limited

032 Above Standard Inflation **Package Description**

This package includes the amount above, not including standard inflation for a limited set of factors set out in the budget instructions. DAS has obtained CFO analyst approval and provided detailed documentation of these exceptions.

The total amount of this package is (\$56,140), Other Funds Limited

BUDGET NARRATIVE

60 Technical Adjustments

Package Description

This package is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts that do not fit into the other standard essential packages. Use of this package requires prior approval by the CFO analyst and SABRS manager.

Beginning in 2015-17 the 12 primary customer agencies of Enterprise Technology Services, including the Department of Administrative services, will begin budgeting for these services in a manner consistent with other state agencies. The charges for ETS Data and Telecomm in ORBITS account 4225 will be transferred to account 4200, Telecommunications, and account 4250, Data Processing. This transfer of budget amounts is a net-zero action that is offset by an equal transfer from account 4225, State Government Service Charges, from where these agencies had been required to budget these charges in the past.

The total amount of this package is \$0.

BUDGET NARRATIVE

Policy Option Package #126: Support Shared Payroll Services and OSPS (REDUCED/APPROVED)

Companion Package: None

Purpose: The number of agencies using Department of Administrative Services (DAS) Shared Payroll Services continues to grow and staffing has not kept pace, placing pressure on the staff performing this critical function. This package will enable the DAS Shared Payroll Services team to continue to provide excellent payroll services to 37 distinct boards, commissions and agencies including DAS, Treasury, and the Governor's Office. It will also provide agency user support and ensure quality system functionality for the Oregon Statewide Payroll Application (OSPA).

How Achieved: The Operations and Policy Analyst 1 position will provide services for both Shared Payroll Services (SPS) 60%, and Oregon Statewide Payroll Services (OSPS) 40%.

For SPS, the position will collaborate with client agencies to formulate long-range objectives, short-term operations goals and implement plans for more efficient business processes. It will consult with client agencies and management in the development of goals and objectives for process enhancements; provide oversight and operational coordination to ensure that payroll client services are performed timely and accurately; be the primary source for communicating policy and procedures to agency and client agency staff and management and be responsible for facilitating new client agency agreements for payroll services; and be the first point of contact for client agency, auditor, or Executive Branch requests for information, complaints, and other sensitive issues.

For OSPS, the position will provide comprehensive system and payroll information to agency payroll clerks; and will interpret, analyze and apply payroll regulations, labor laws, withholding tax regulations, and negotiated labor agreements. It will provide agency user support in regard to payroll

system functionality, payroll process, and central processing of employee off-cycle payments (manual checks); will respond to requests for information from internal and external stakeholders including media, unions and the Legislature; and will create testing protocols, perform system and data testing, and evaluate the results for changes to the OSPA that include, but are not limited to, PEBB plan year, withholding tax, PERS benefits, and union labor negotiated collective bargaining pay practice requirements.

Staffing Impact:

Establish one permanent, full-time, Operations and Policy Analyst 1, OA C0870 AA, SR 23 (0.88 FTE)

Revenue Source:

\$130,227 - Other Funds Limited, Charges for Services

BUDGET NARRATIVE

Policy Option Package #127: Support Workload - Centralized PERS Service (REDUCED/APPROVED)

Companion Package: None

Purpose: This package will enable the Department of Administrative Services (DAS) Centralized PERS Service Team to stay current on retirement settlements, retirement data verifications and statewide reconciliation of retirement contributions.

How Achieved: This position will act as a liaison between state agencies, Public Employee Retirement System (PERS) staff and employees to resolve retirement account discrepancies and ensure consistent administration of retirement accounts for more than 40,000 current State of Oregon employees, terminated employees and retirees. It will provide leadership, administrative, analytical and technical advice and support in implementation and ongoing administration of the statewide PERS pension plan and other special project assignments. It is a staffing resource needed to meet the requirements of the PERS Data Verification process (ORS 238.235). State agency employees account for 29% of all data verification requests received by PERS. Existing staffing levels are not sufficient to absorb the additional workload associated with processing the backlog requests. Since July 2011, less than 1% of the requests submitted by state employees have been actively worked. The state has not reconciled the retirement contributions to employee earnings since 2004 due to resource constraints. This reconciliation is required by PERS.

Staffing Impact:

Establish one permanent, full-time, Operations and Policy Analyst 1, OA C0870 AA, SR 23 (0.88 FTE)

Revenue Source:

\$130,277 - Other Funds Limited, Charges for Services

BUDGET NARRATIVE

**Policy Option Package #128: Support Variable Data Design Services
(REDUCED/APPROVED)**

Companion Package: None

Purpose: Publishing & Distribution (P&D) needs adequate resources to meet customers' demand for complex variable data design services. Creating those documents requires a high level knowledge of variable data design techniques. P&D does not have enough of those highly skilled staff to meet customers' need for multifaceted projects. Agencies find more uses for the variable data projects as they use the service and realize the cost and time savings associated with creating such documents. Approximately 400 of these automated jobs are run daily, weekly, and monthly. As customers ask for more and more of these services, current resources are insufficient to meet their needs in a timely manner.

How Achieved: P&D requests an additional position with the variable data design skills needed to create sophisticated multi-sourced variable data projects. The position will create documents that incorporate personalized and customized information, as well as instructions for printing and inserting. It will use knowledge and skills to automate time-consuming mass-volume, intricate, data-flow processes that typically require manual assembly. Automating the processes and making the documents ready for mailing will reduce postage costs and save time by freeing agencies to focus on their core functions.

Staffing Impact:

Establish one permanent, full-time, Information Systems Specialist 5, OA C1485 IA, SR 28 (0.88 FTE)

Revenue Source:

\$138,037 - Other Funds Limited, Charges for Services

BUDGET NARRATIVE

Policy Option Package #129: Strengthen Shuttle Delivery Service
(REDUCED/APPROVED)

Companion Package: None

Purpose: Publishing & Distribution's (P&D's) Shuttle Service makes over 550 pickup and delivery stops at state agency locations throughout the Willamette Valley. Currently, 15 drivers cover the routes starting at 6 a.m., Monday through Friday. Over the past four years P&D's Shuttle Service has also developed and grown its secure package tracking service, PacTrac. Over 2,800 individual packages are sent and tracked securely every month. This service saves state agencies over \$15,000 per month when compared to shipping by third-party carrier. In order to meet the current workload, we have also hired a full-time, temporary mail delivery driver position.

P&D's Shuttle Service continues to expand, adding even more stops for our existing customers. Customers continue to ask for additional stops outside of our current routes. Without these positions staff resources are insufficient to meet the needs of our customers.

Adding additional positions will also ensure that staffing levels remain adequate to provide for effective balancing of staff leave time requirements (vacation, sick, and Family Medical Leave Act) and work time.

How Achieved: This package request is to establish two permanent Mail Delivery Driver positions with the Shuttle Service. One Mail Delivery Driver position is currently in the 2013-15 budget as Limited Duration. Establishing these two positions as permanent, will ease the constant pressure to serve our existing routes, give us the opportunity to expand our services, and to better serve our customers.

Staffing Impact:

Establish two permanent, full-time, Mail Delivery Driver positions, OA C4404 AA, SR 14 (1.76 FTE)

Revenue Source:

\$198,647 - Other Funds Limited, Charges for Services

BUDGET NARRATIVE

Policy Option Package #130: Strengthen Risk Management **(REDUCED/APPROVED)**

Companion Package: None

Purpose: Risk Management's primary mission is to reduce the total cost of risk to the state of Oregon. This package will allow Risk Management to enhance and strengthen partnerships with agencies, boards and commissions resulting in improved mitigation and management of risk exposures.

How Achieved: Establishing one Operations & Policy Analyst 2 position will provide additional research, training, claims management and analytical capacity. Risk Management's strategic plan has three initiatives: Workforce Development, Identification and Development of Best Practices, and Agency Outreach.

Agency Outreach will be the primary focus of this position. Key functions and responsibilities of this position include:

- Training: one-on-one, small group, web-based and large group. Identification of issues most important and pertinent to agencies and other stakeholders to ensure appropriate and timely training content. Responsible for developing and delivering content.
- Claims management expertise and use of Risk Management Information System (RMIS) to effectively manage restoration, liability and/or workers' compensation claims.
- Analysis of processes, including claims management, and recommendation of enhancements or changes to expedite work processes without compromising quality. Includes detailed analysis of available technology and how to maximize effectiveness of technology in work processes.

- Legislative bill review, research and analysis to include identification of any risk issues that may impact the Department of Administrative Services, Risk Management or other state agencies.
- Policy and rules review, research, analysis and drafting of revisions or new policies and rules.

Staffing Impact:

Establish one permanent, full-time, Operations & Policy Analyst 2, OA C0871 AA, SR 27 (0.88 FTE)

Revenue Source:

\$153,389 - Other Funds Limited, Charges for Services

BUDGET NARRATIVE

Policy Option Package #131: Attorney General Charges to Non-Limited Funds (REDUCED/APPROVED)

Companion Package: None

Purpose: To reclassify the fund type of Enterprise Goods and Services (EGS) Risk Management program budget for Attorney General (AG) Charges from Other Funds Limited to Other Funds Non-Limited.

Department of Justice (DOJ) AG charges for the Special Litigation Unit and the Civil Litigation Unit are not predictable; they are currently significant and continue to increase. Budgeting these costs within the EGS Risk Management program as an Other Funds Limited expenditure results in the program using cash and limitation budgeted to pay for critical, normal operating costs (personal services and services and supplies) to pay for the unbudgeted AG litigation costs. This negatively impacts the effectiveness of the Risk Management program. An alternative, submitting requests for additional funding to the Emergency Board exists. Emergency Board requests follow a specific timeline, which likely would not be consistent with the timing needed to pay the AG fees. Waiting for Emergency Board approval could still result in cash flow problems for Risk Management, even with a high confidence level that approval will be granted. Either action, increasing a Risk Management Non-Limited budget item, or increasing the Risk Management Limited budget through an Emergency Board request, results in a justified budget increase for the program. Utilizing Non-Limited funding provides the flexibility needed to more effectively deal with the unpredictable nature of litigation; while at the same time enabling the Risk Management operating program activities to remain as stable as possible.

How Achieved:

Reduce – Other Funds Limited: Fund 4710 Operations -\$13,009,812 OF Limited Attorney General Legal Fees (4325);

Increase – Other Funds Non-Limited: Fund 5720 Property +\$1,300,981 OF Non-Limited Attorney General Legal Fees (4325)

Increase – Other Funds Non-Limited: Fund 5730 Liability +\$11,708,831 OF Non-Limited Attorney General Legal Fees (4325)

Staffing Impact:

None

Revenue Source:

\$13,009,812 - Other Funds Non-Limited, Charges for Services
(\$13,009,812) - Other Funds Limited, Charges for Services

BUDGET NARRATIVE

Policy Option Package #132: Support Additional Client Agencies **(REDUCED/APPROVED)**

Companion Package: None

Purpose: This package will enable the Enterprise Goods and Services (EGS) Shared Financial Services (SFS) to support additional Client agencies with their accounting and budgeting needs to achieve cost savings, quality, and best value. During 2013-15 the State Treasurer's Office transferred all their accounting\budgeting workload to SFS. Although this work is an ongoing workload, it is currently being done by a Limited Duration position. We are requesting a permanent full-time position to replace the Limited Duration position, in order to meet this ongoing workload. At Governor's Budget, the Chief Financial Office Analyst recommends to fund only the permanent full-time Accountant 3 position at 21 months (phase in date of October 1, 2015); reducing the package from Agency Request by \$340,622.

How Achieved: To provide the additional accounting and budgeting services, Shared Financial Services is requesting one dedicated staff position to support our Client agencies. The service provided includes:

- Assisting agencies with budget development, recording, execution and allotments;
- Acting as ORBITS/PICS coordinator for the agencies, including the preparation of quarterly allotments;
- Monitoring and advising agencies on their cash flow and maintaining accounting system profiles;
- Reconciling accounts receivable details for Legislative Fiscal Office reporting;

- General accounting activities such as year-end closing of agency books, recording of investment and long-term liabilities, preparing the Comprehensive Annual Financial Reporting (CAFR) disclosures and notes to satisfy the requirements of the Chief Financial Officer and Statewide Accounting and Reporting Section (SARS);
 - ◇ Cash receipts functions such as depositing to agency accounts and posting to general and subsidiary ledgers;
 - ◇ Reviewing invoices for payments for proper accounting codes;
 - ◇ Developing ad hoc reports for the agencies;
 - ◇ Federal financial reporting for grants;
 - ◇ Advising agencies on matters for internal control, Oregon Accounting manual, and other rules and principles of internal controls; and,
 - ◇ Reconciling fixed assets acquisitions and dispositions to the accounting system.

Staffing Impact:

Establish one permanent, full-time, Accountant 3, OA C1217 AA, SR 27 (0.88 FTE)

Revenue Source:

\$155,294 - Other Funds Limited, Charges for Services

BUDGET NARRATIVE

Policy Option Package #140: - Move Procurement Office to Enterprise Goods & Services (APPROVED)

Companion Package: None

Purpose:

The purpose of the package is to realign personnel within the Department of Administrative Services (DAS) in order to gain operational efficiencies.

How Achieved:

This package transfers the Procurement Policy Office that includes four permanent full-time positions (4.00 FTE) and associate Services and Supplies from Chief Financial Office to the Enterprise Goods and Services Procurement. This transfer will recombine the two components of the Procurement Program into a single comprehensive unit.

Staffing Impact:

Add one permanent, full-time, State Procurement Analyst (MMN X0770 IA), SR 30 (1.00 FTE)

Add one permanent, full-time, State Procurement Analyst (MMN X0770 AA), SR 30 (1.00 FTE)

Add one permanent, full-time, Policy and Budget Analyst (MMS X1143 AA), SR 35 (1.00 FTE)

Add one permanent, full-time, State Procurement Analyst (OA C0770 AA), SR 30 (1.00 FTE)

Revenue Source:

\$1,595,653 Other Funds Limited, Admin and Service Charges (065-03)

BUDGET NARRATIVE

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	6,410	-	-	-	6,410
Overtime Payments	-	-	689	-	-	-	689
Shift Differential	-	-	2	-	-	-	2
All Other Differential	-	-	294	-	-	-	294
Public Employees' Retire Cont	-	-	155	-	-	-	155
Pension Obligation Bond	-	-	88,223	-	-	-	88,223
Social Security Taxes	-	-	564	-	-	-	564
Unemployment Assessments	-	-	336	-	-	-	336
Mass Transit Tax	-	-	3,983	-	-	-	3,983
Vacancy Savings	-	-	(136,389)	-	-	-	(136,389)
Total Personal Services	-	-	(\$35,733)	-	-	-	(\$35,733)
Total Expenditures							
Total Expenditures	-	-	(35,733)	-	-	-	(35,733)
Total Expenditures	-	-	(\$35,733)	-	-	-	(\$35,733)
Ending Balance							
Ending Balance	-	-	35,733	-	-	-	35,733
Total Ending Balance	-	-	\$35,733	-	-	-	\$35,733

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 021 - Phase-in

Cross Reference Name: Enterprise Goods & Services

Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	299,573	-	-	-	299,573
Total Services & Supplies	-	-	\$299,573	-	-	-	\$299,573
Total Expenditures							
Total Expenditures	-	-	299,573	-	-	-	299,573
Total Expenditures	-	-	\$299,573	-	-	-	\$299,573
Ending Balance							
Ending Balance	-	-	(299,573)	-	-	-	(299,573)
Total Ending Balance	-	-	(\$299,573)	-	-	-	(\$299,573)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	979	-	-	-	979
Out of State Travel	-	-	375	-	-	-	375
Employee Training	-	-	5,843	-	-	-	5,843
Office Expenses	-	-	22,075	-	-	-	22,075
Telecommunications	-	-	14,651	-	-	-	14,651
State Gov. Service Charges	-	-	2,407,390	-	-	-	2,407,390
Data Processing	-	-	49,364	-	-	-	49,364
Publicity and Publications	-	-	19,275	-	-	-	19,275
Professional Services	-	-	12,079	-	-	-	12,079
IT Professional Services	-	-	64,749	-	-	-	64,749
Attorney General	-	-	1,645,931	-	-	-	1,645,931
Employee Recruitment and Develop	-	-	329	-	-	-	329
Dues and Subscriptions	-	-	1,364	-	-	-	1,364
Facilities Rental and Taxes	-	-	93,272	-	-	-	93,272
Facilities Maintenance	-	-	4,272	-	-	-	4,272
Agency Program Related S and S	-	-	450,723	-	-	-	450,723
Other Services and Supplies	-	-	93,459	-	-	-	93,459
Expendable Prop 250 - 5000	-	-	6,191	-	-	-	6,191
IT Expendable Property	-	-	2,870	-	-	-	2,870
Total Services & Supplies	-	-	\$4,895,191	-	-	-	\$4,895,191

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	4,895,191	-	-	-	4,895,191
Total Expenditures	-	-	\$4,895,191	-	-	-	\$4,895,191
Ending Balance							
Ending Balance	-	-	(4,895,191)	-	-	-	(4,895,191)
Total Ending Balance	-	-	(\$4,895,191)	-	-	-	(\$4,895,191)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	-	1,207	-	-	-	1,207
IT Professional Services	-	-	6,475	-	-	-	6,475
Facilities Rental and Taxes	-	-	(63,822)	-	-	-	(63,822)
Total Services & Supplies	-	-	(\$56,140)	-	-	-	(\$56,140)
Total Expenditures							
Total Expenditures	-	-	(56,140)	-	-	-	(56,140)
Total Expenditures	-	-	(\$56,140)	-	-	-	(\$56,140)
Ending Balance							
Ending Balance	-	-	56,140	-	-	-	56,140
Total Ending Balance	-	-	\$56,140	-	-	-	\$56,140

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Telecommunications	-	-	232,793	-	-	-	232,793
State Gov. Service Charges	-	-	(4,999,477)	-	-	-	(4,999,477)
Data Processing	-	-	4,766,684	-	-	-	4,766,684
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 126 - Support Shared Payroll Services and OSPS

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	130,277	-	-	-	130,277
Total Revenues	-	-	\$130,277	-	-	-	\$130,277
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	72,450	-	-	-	72,450
Empl. Rel. Bd. Assessments	-	-	39	-	-	-	39
Public Employees' Retire Cont	-	-	11,440	-	-	-	11,440
Social Security Taxes	-	-	5,543	-	-	-	5,543
Worker's Comp. Assess. (WCD)	-	-	60	-	-	-	60
Mass Transit Tax	-	-	435	-	-	-	435
Flexible Benefits	-	-	26,712	-	-	-	26,712
Reconciliation Adjustment	-	-	57	-	-	-	57
Total Personal Services	-	-	\$116,736	-	-	-	\$116,736
Services & Supplies							
Instate Travel	-	-	276	-	-	-	276
Employee Training	-	-	382	-	-	-	382
Office Expenses	-	-	530	-	-	-	530
Telecommunications	-	-	325	-	-	-	325
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	400	-	-	-	400
Publicity and Publications	-	-	205	-	-	-	205
Employee Recruitment and Develop	-	-	205	-	-	-	205
Dues and Subscriptions	-	-	200	-	-	-	200

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 126 - Support Shared Payroll Services and OSPS

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	-	-	7,282	-	-	-	7,282
Other Services and Supplies	-	-	3,507	-	-	-	3,507
Expendable Prop 250 - 5000	-	-	229	-	-	-	229
Total Services & Supplies	-	-	\$13,541	-	-	-	\$13,541
Total Expenditures							
Total Expenditures	-	-	130,277	-	-	-	130,277
Total Expenditures	-	-	\$130,277	-	-	-	\$130,277
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							0.88
Total FTE	-	-	-	-	-	-	0.88

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 127 - Support Workload-Centralized PERS Service

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	130,277	-	-	-	130,277
Total Revenues	-	-	\$130,277	-	-	-	\$130,277
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	72,450	-	-	-	72,450
Empl. Rel. Bd. Assessments	-	-	39	-	-	-	39
Public Employees' Retire Cont	-	-	11,440	-	-	-	11,440
Social Security Taxes	-	-	5,543	-	-	-	5,543
Worker's Comp. Assess. (WCD)	-	-	60	-	-	-	60
Mass Transit Tax	-	-	435	-	-	-	435
Flexible Benefits	-	-	26,712	-	-	-	26,712
Reconciliation Adjustment	-	-	57	-	-	-	57
Total Personal Services	-	-	\$116,736	-	-	-	\$116,736
Services & Supplies							
Instate Travel	-	-	276	-	-	-	276
Employee Training	-	-	382	-	-	-	382
Office Expenses	-	-	530	-	-	-	530
Telecommunications	-	-	325	-	-	-	325
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	400	-	-	-	400
Publicity and Publications	-	-	205	-	-	-	205
Employee Recruitment and Develop	-	-	205	-	-	-	205
Dues and Subscriptions	-	-	200	-	-	-	200

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 127 - Support Workload-Centralized PERS Service

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	-	-	7,282	-	-	-	7,282
Other Services and Supplies	-	-	3,507	-	-	-	3,507
Expendable Prop 250 - 5000	-	-	229	-	-	-	229
Total Services & Supplies	-	-	\$13,541	-	-	-	\$13,541
Total Expenditures							
Total Expenditures	-	-	130,277	-	-	-	130,277
Total Expenditures	-	-	\$130,277	-	-	-	\$130,277
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							0.88
Total FTE	-	-	-	-	-	-	0.88

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 128 - Support Variable Data Design Services

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	138,037	-	-	-	138,037
Total Revenues	-	-	\$138,037	-	-	-	\$138,037
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	92,568	-	-	-	92,568
Empl. Rel. Bd. Assessments	-	-	39	-	-	-	39
Public Employees' Retire Cont	-	-	14,616	-	-	-	14,616
Social Security Taxes	-	-	7,081	-	-	-	7,081
Worker's Comp. Assess. (WCD)	-	-	60	-	-	-	60
Mass Transit Tax	-	-	555	-	-	-	555
Flexible Benefits	-	-	26,712	-	-	-	26,712
Reconciliation Adjustment	-	-	(24,750)	-	-	-	(24,750)
Total Personal Services	-	-	\$116,881	-	-	-	\$116,881
Services & Supplies							
Instate Travel	-	-	829	-	-	-	829
Employee Training	-	-	1,608	-	-	-	1,608
Office Expenses	-	-	1,048	-	-	-	1,048
Telecommunications	-	-	2,048	-	-	-	2,048
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	1,400	-	-	-	1,400
Publicity and Publications	-	-	512	-	-	-	512
Employee Recruitment and Develop	-	-	410	-	-	-	410
Dues and Subscriptions	-	-	500	-	-	-	500

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
 Pkg: 128 - Support Variable Data Design Services

Cross Reference Name: Enterprise Goods & Services
 Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	-	-	7,282	-	-	-	7,282
Other Services and Supplies	-	-	4,275	-	-	-	4,275
Expendable Prop 250 - 5000	-	-	1,244	-	-	-	1,244
Total Services & Supplies	-	-	\$21,156	-	-	-	\$21,156
Total Expenditures							
Total Expenditures	-	-	138,037	-	-	-	138,037
Total Expenditures	-	-	\$138,037	-	-	-	\$138,037
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE	-	-	-	-	-	-	0.88
Total FTE	-	-	-	-	-	-	0.88

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 129 - Strengthen Shuttle Delivery Service

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	198,647	-	-	-	198,647
Total Revenues	-	-	\$198,647	-	-	-	\$198,647
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	99,120	-	-	-	99,120
Empl. Rel. Bd. Assessments	-	-	78	-	-	-	78
Public Employees' Retire Cont	-	-	15,650	-	-	-	15,650
Social Security Taxes	-	-	7,582	-	-	-	7,582
Worker's Comp. Assess. (WCD)	-	-	120	-	-	-	120
Mass Transit Tax	-	-	595	-	-	-	595
Flexible Benefits	-	-	53,424	-	-	-	53,424
Reconciliation Adjustment	-	-	81	-	-	-	81
Total Personal Services	-	-	\$176,650	-	-	-	\$176,650
Services & Supplies							
Instate Travel	-	-	276	-	-	-	276
Employee Training	-	-	286	-	-	-	286
Office Expenses	-	-	140	-	-	-	140
Telecommunications	-	-	229	-	-	-	229
State Gov. Service Charges	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	14,564	-	-	-	14,564
Other Services and Supplies	-	-	6,502	-	-	-	6,502
Total Services & Supplies	-	-	\$21,997	-	-	-	\$21,997

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 129 - Strengthen Shuttle Delivery Service

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	198,647	-	-	-	198,647
Total Expenditures	-	-	\$198,647	-	-	-	\$198,647
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							2
Total Positions	-	-	-	-	-	-	2
Total FTE							
Total FTE							1.76
Total FTE	-	-	-	-	-	-	1.76

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 130 - Strengthen Risk Management

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	-	-	153,389	-	153,389
Transfer In - Intrafund	-	-	153,389	-	-	-	153,389
Total Revenues	-	-	\$153,389	-	\$153,389	-	\$306,778
Transfers Out							
Transfer Out - Intrafund	-	-	-	-	(153,389)	-	(153,389)
Total Transfers Out	-	-	-	-	(\$153,389)	-	(\$153,389)
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	87,381	-	-	-	87,381
Empl. Rel. Bd. Assessments	-	-	39	-	-	-	39
Public Employees' Retire Cont	-	-	13,797	-	-	-	13,797
Social Security Taxes	-	-	6,685	-	-	-	6,685
Worker's Comp. Assess. (WCD)	-	-	60	-	-	-	60
Mass Transit Tax	-	-	524	-	-	-	524
Flexible Benefits	-	-	26,712	-	-	-	26,712
Reconciliation Adjustment	-	-	78	-	-	-	78
Total Personal Services	-	-	\$135,276	-	-	-	\$135,276
Services & Supplies							
Instate Travel	-	-	691	-	-	-	691
Employee Training	-	-	1,084	-	-	-	1,084
Office Expenses	-	-	1,048	-	-	-	1,048
Telecommunications	-	-	536	-	-	-	536

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 130 - Strengthen Risk Management

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	650	-	-	-	650
Publicity and Publications	-	-	512	-	-	-	512
Employee Recruitment and Develop	-	-	410	-	-	-	410
Dues and Subscriptions	-	-	500	-	-	-	500
Facilities Rental and Taxes	-	-	7,282	-	-	-	7,282
Other Services and Supplies	-	-	3,763	-	-	-	3,763
Expendable Prop 250 - 5000	-	-	1,637	-	-	-	1,637
Total Services & Supplies	-	-	\$18,113	-	-	-	\$18,113
Total Expenditures							
Total Expenditures	-	-	153,389	-	-	-	153,389
Total Expenditures	-	-	\$153,389	-	-	-	\$153,389
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	1
Total Positions	-	-	-	-	-	-	1

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 130 - Strengthen Risk Management

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							0.88
Total FTE	-	-	-	-	-	-	0.88

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
 Pkg: 131 - Attorney General to Non-Limited

Cross Reference Name: Enterprise Goods & Services
 Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	(13,009,812)	-	-	-	(13,009,812)
Total Revenues	-	-	(\$13,009,812)	-	-	-	(\$13,009,812)
Transfers Out							
Transfer Out - Intrafund	-	-	-	-	13,009,812	-	13,009,812
Total Transfers Out	-	-	-	-	\$13,009,812	-	\$13,009,812
Services & Supplies							
Attorney General	-	-	(13,009,812)	-	13,009,812	-	-
Total Services & Supplies	-	-	(\$13,009,812)	-	\$13,009,812	-	-
Total Expenditures							
Total Expenditures	-	-	(13,009,812)	-	13,009,812	-	-
Total Expenditures	-	-	(\$13,009,812)	-	\$13,009,812	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 132 - Support Additional Client Agencies

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	155,294	-	-	-	155,294
Total Revenues	-	-	\$155,294	-	-	-	\$155,294
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	87,381	-	-	-	87,381
Empl. Rel. Bd. Assessments	-	-	39	-	-	-	39
Public Employees' Retire Cont	-	-	13,797	-	-	-	13,797
Social Security Taxes	-	-	6,685	-	-	-	6,685
Worker's Comp. Assess. (WCD)	-	-	60	-	-	-	60
Mass Transit Tax	-	-	524	-	-	-	524
Flexible Benefits	-	-	26,712	-	-	-	26,712
Reconciliation Adjustment	-	-	(3,888)	-	-	-	(3,888)
Total Personal Services	-	-	\$131,310	-	-	-	\$131,310
Services & Supplies							
Instate Travel	-	-	691	-	-	-	691
Employee Training	-	-	3,584	-	-	-	3,584
Office Expenses	-	-	2,048	-	-	-	2,048
Telecommunications	-	-	1,536	-	-	-	1,536
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	1,200	-	-	-	1,200
Publicity and Publications	-	-	512	-	-	-	512
Employee Recruitment and Develop	-	-	410	-	-	-	410
Dues and Subscriptions	-	-	500	-	-	-	500

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Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 132 - Support Additional Client Agencies

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	-	-	7,282	-	-	-	7,282
Other Services and Supplies	-	-	3,763	-	-	-	3,763
Expendable Prop 250 - 5000	-	-	2,458	-	-	-	2,458
Total Services & Supplies	-	-	\$23,984	-	-	-	\$23,984
Total Expenditures							
Total Expenditures	-	-	155,294	-	-	-	155,294
Total Expenditures	-	-	\$155,294	-	-	-	\$155,294
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE	-	-	-	-	-	-	0.88
Total FTE	-	-	-	-	-	-	0.88

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 140 - Move Procurement Office to EGS

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	1,595,563	-	-	-	1,595,563
Total Revenues	-	-	\$1,595,563	-	-	-	\$1,595,563
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	704,376	-	-	-	704,376
Empl. Rel. Bd. Assessments	-	-	176	-	-	-	176
Public Employees' Retire Cont	-	-	111,222	-	-	-	111,222
Pension Obligation Bond	-	-	34,649	-	-	-	34,649
Social Security Taxes	-	-	53,885	-	-	-	53,885
Worker's Comp. Assess. (WCD)	-	-	276	-	-	-	276
Mass Transit Tax	-	-	4,226	-	-	-	4,226
Flexible Benefits	-	-	122,112	-	-	-	122,112
Total Personal Services	-	-	\$1,030,922	-	-	-	\$1,030,922
Services & Supplies							
Employee Training	-	-	11,159	-	-	-	11,159
Office Expenses	-	-	6,328	-	-	-	6,328
Telecommunications	-	-	9,020	-	-	-	9,020
State Gov. Service Charges	-	-	35,784	-	-	-	35,784
Data Processing	-	-	87,367	-	-	-	87,367
Publicity and Publications	-	-	2,077	-	-	-	2,077
Professional Services	-	-	20,660	-	-	-	20,660
IT Professional Services	-	-	74,376	-	-	-	74,376
Attorney General	-	-	231,342	-	-	-	231,342

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 140 - Move Procurement Office to EGS

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Employee Recruitment and Develop	-	-	13	-	-	-	13
Dues and Subscriptions	-	-	54,186	-	-	-	54,186
Other Services and Supplies	-	-	32,329	-	-	-	32,329
Total Services & Supplies	-	-	\$564,641	-	-	-	\$564,641
Total Expenditures							
Total Expenditures	-	-	1,595,563	-	-	-	1,595,563
Total Expenditures	-	-	\$1,595,563	-	-	-	\$1,595,563
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	4
Total Positions	-	-	-	-	-	-	4
Total FTE							
Total FTE	-	-	-	-	-	-	4.00
Total FTE	-	-	-	-	-	-	4.00

2/22/14 REPORT NO.: PDPFFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:065-00-00 Enterprise Goods & Services

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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 PICS SYSTEM: BUDGET PREPARATION

PACKAGE: 126 - Support Shared Payroll Service

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
508701	OA	C0870 AA OPERATIONS & POLICY ANALYST 1	1	.88	21.00	02	3,450.00		72,450 43,794			72,450 43,794
TOTAL PICS SALARY									72,450			72,450
TOTAL PICS OPE									43,794			43,794
TOTAL PICS PERSONAL SERVICES =			1	.88	21.00				116,244			116,244

12/22/14 REPORT NO.: PDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
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DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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 PICS SYSTEM: BUDGET PREPARATION

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PACKAGE: 127 - Support Workload-Centralized P

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5508702	OA	C0870	AA OPERATIONS & POLICY ANALYST	1	.88	21.00	02	3,450.00		72,450 43,794			72,450 43,794
TOTAL PICS SALARY										72,450			72,450
TOTAL PICS OPE										43,794			43,794
TOTAL PICS PERSONAL SERVICES =				1	.88	21.00				116,244			116,244

2/22/14 REPORT NO.: PDPFFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:065-00-00 Enterprise Goods & Services

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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 PICS SYSTEM: BUDGET PREPARATION

PACKAGE: 128 - Support Variable Data Design S

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
514851	OA	CI485	IA INFO SYSTEMS SPECIALIST 5	1	.88	21.00	02	4,408.00		92,568 48,508			92,568 48,508
TOTAL PICS SALARY										92,568			92,568
TOTAL PICS OPE										48,508			48,508
TOTAL PICS PERSONAL SERVICES =				1	.88	21.00				141,076			141,076

12/22/14 REPORT NO.: PDPFISCAL
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DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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 PICS SYSTEM: BUDGET PREPARATION
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PACKAGE: 129 - Strengthen Shuttle Delivery Se

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5544041	OA	C4404	AA MAIL DELIVERY DRIVER	1	.88	21.00	02	2,360.00		49,560 38,427			49,560 38,427
5544042	OA	C4404	AA MAIL DELIVERY DRIVER	1	.88	21.00	02	2,360.00		49,560 38,427			49,560 38,427
TOTAL PICS SALARY										99,120			99,120
TOTAL PICS OPE										76,854			76,854
TOTAL PICS PERSONAL SERVICES =				2	1.76	42.00				175,974			175,974

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PACKAGE: 130 - Strengthen Risk Management

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
508711	OA	C0871	AA OPERATIONS & POLICY ANALYST 2	1	.88	21.00	02	4,161.00		87,381 47,293			87,381 47,293
TOTAL PICS SALARY										87,381			87,381
TOTAL PICS OPE										47,293			47,293
TOTAL PICS PERSONAL SERVICES =				1	.88	21.00				134,674			134,674

12/22/14 REPORT NO.: PDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
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PACKAGE: 132 - Support Additional Client Agen

POSITION NUMBER CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5512171 OA C1217 AA	ACCOUNTANT 3	1	.88	21.00	02	4,161.00		87,381 47,293			87,381 47,293
TOTAL PICS SALARY								87,381			87,381
TOTAL PICS OPE								47,293			47,293
TOTAL PICS PERSONAL SERVICES =		1	.88	21.00				134,674			134,674

1/22/14 REPORT NO.: PDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:065-00-00 Enterprise Goods & Services

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2015-17
 PICS SYSTEM: BUDGET PREPARATION

PACKAGE: 140 - Move Procurement Office to EGS

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
380201	CA	C0770	AA STATE PROCUREMENT ANALYST	1	1.00	24.00	08	6,380.00		153,120 66,533			153,120 66,533
308171	MMN	X0873	AA OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	08	7,701.00		184,824 73,964			184,824 73,964
308511	MMN	X0873	AA OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	04	6,351.00		152,424 66,369			152,424 66,369
370101	MMN	X1143	AA POLICY AND BUDGET ANALYST	1	1.00	24.00	08	8,917.00		214,008 80,805			214,008 80,805
TOTAL PICS SALARY										704,376			704,376
TOTAL PICS OPE										287,671			287,671
TOTAL PICS PERSONAL SERVICES =				4	4.00	96.00				992,047			992,047

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-065-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Charges for Services	18,106,732	53,764,555	53,764,555	62,020,888	61,576,918	-
Admin and Service Charges	8,841,084	-	-	200,000	1,795,563	-
Interest Income	46,356	-	-	-	-	-
Sales Income	1,955,806	6,511,597	6,511,597	6,500,000	6,500,000	-
Cost of Goods Sold	690,724	-	-	-	-	-
Other Revenues	123,844	-	-	-	-	-
Transfer In - Intrafund	17,997,151	28,151,383	28,151,383	16,792,306	17,413,255	-
Transfer Out - Intrafund	(8,311,882)	(9,875,896)	(9,875,896)	(10,753,999)	(10,753,999)	-
Total Other Funds	\$39,449,815	\$78,551,639	\$78,551,639	\$74,759,195	\$76,531,737	-
Nonlimited Other Funds						
Charges for Services	36,274,731	108,256,913	108,256,913	111,666,824	111,647,588	-
Interest Income	2,925,924	4,330,277	4,330,277	4,400,000	4,400,000	-
Other Revenues	1,116,653	-	-	-	-	-
Transfer Out - Intrafund	(8,665,560)	(19,661,732)	(19,661,732)	(7,710,155)	(8,331,104)	-
Tsfr To OR University System	(9,943,779)	-	-	-	-	-
Total Nonlimited Other Funds	\$21,707,969	\$92,925,458	\$92,925,458	\$108,356,669	\$107,716,484	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE GOODS & SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Beginning Balance	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200	0025 / 0030	138,132,598	96,814,077	87,721,931	87,721,931	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		5,042,283	12,455,889	12,919,152	14,412,700	-
	OF - DS	3430		-	-	-	-	-
	GF	8800		-	-	-	-	-
General Fund Appropriation	GF	8000	0050	-	-	-	-	-
	GF DS	8030		-	-	-	-	-
Non-Business Lic & Fees	OF - L	3400	0210	-	-	-	-	-
Central Service Charges	OF - L	3400	0405	-	-	-	-	-
	GF	8800		-	-	-	-	-
Charges for Services	OF - NL	3200	0410	36,274,731	108,256,913	111,666,824	111,647,588	-
	OF - L	3400		18,106,732	53,764,555	62,020,888	61,576,918	-
Admin and Service Charges	OF - N L	3200		-	-	-	-	-
	OF - L	3400	0415	8,841,084	-	200,000	1,795,563	-
	OF - DS	3430		-	-	-	-	-
Fines & Forfeitures	OF - L	3400	0505	-	-	-	-	-
Rents & Royalties	OF - L	3400	0510	-	-	-	-	-
GF Obligation Bonds	OF - CC	3020	0555	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Dedicated Fund Obligation Bonds	OF - L	3400	0560	-	-	-	-	-
Lottery Bonds	OF - L	3400	0565	-	-	-	-	-
Revenue Bonds	OF - NL - DS	3230	0570	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE GOODS & SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	Source							
	OF - L	3400	0570	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Refunding Bonds	OF - NL - DS	3230	0575	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Certificate of Participation	OF - CC	3020	0580	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Interest Income	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL	3200	0605	2,925,924	4,330,277	4,400,000	4,400,000	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		46,356	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Sales Income	OF - NL	3200	0705	-	-	-	-	-
	OF - L	3400		1,955,806	6,511,597	6,500,000	6,500,000	-
Cost of Goods Sold	OF - L	3400	0760	690,724	-	-	-	-
Loan Repayments	OF - L	3400	0925	-	-	-	-	-
Other Revenues	OF - CI	3010		-				
	OF - NL	3200	0975	1,116,653				
	OF - L	3400		123,844	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Federal Funds	FF - DS	6230	0995	-	-	-	-	-
	FF - L	6400		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE GOODS & SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Agency Request					Governor's Recommended	Legislatively Adopted	
Transfer IN - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020	1010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		17,997,151	28,151,383	16,792,306	17,413,255	-
	OF - DS	3430		-	-	-	-	-
Tsfr From Agy-Res Equity	LF - L	4400	1030	-	-	-	-	-
Tsfr IN - Other	OF - L	3400					-	-
	OF - DS	3430	1050					
	OF - NL - DS	3230						
Tsfr from Governor's Office	OF - L	3400	1121	-	-	-	-	-
Tsfr from OR Business Development	OF - NL - DS	3230	1123				-	-
Tsfr from Dept of Revenue	OF - L	3400	1150	-	-	-	-	-
Tsfr from Lottery Commission	LF - L	4400	1177	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr from Judicial Department	OF - L	3400	1198	-	-	-	-	-
Tsfr from Dept. of Energy	FF - L	6400	1330				-	-
	OF - NL - DS	3230						
Tsfr from OYA	OF - DS	3430	1415				-	-
Tsfr from Student Access Comm	OF - L	3400	1575	-	-	-	-	-
Tsfr from OUS	OF - DS	3430	1580				-	-
	OF - NL - DS	3230					-	-
Tsfr from Education	OF - NL - DS	3230	1581				-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE GOODS & SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	Source							
Tsfr from Comm Coll/Wkfrc Dev	OF - NL - DS	3230	1586				-	-
Tsfr from Forestry	OF - NL - DS	3230	1629				-	-
Tsfr from Parks & Rec	OF - NL - DS	3230	1634				-	-
Tsfr from Water Resources	OF - NL - DS	3230	1690				-	-
Tsfr from ODOT	OF - L	3400	1730				-	-
	OF - NL - DS	3230					-	-
Tsfr from OR Liquor Control Comm	OF - L	3400	1845	-	-	-	-	-
Tsfr from Public Utility Comm	OF - L	3400	1860	-	-	-	-	-
Tsfr from Housing & Comm Svcs	OF - NL - DS	3230	1914				-	-
Transfer OUT - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010					-	-
	OF - CC	3020					-	-
	OF - NL	3200	2010	(8,665,560)	(19,661,732)	(7,710,155)	(8,331,104)	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		(8,311,882)	(9,875,896)	(10,753,999)	(10,753,999)	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Other	LF - L	4400	2050	-	-	-	-	-
Tsfr to General Fund	GF	8800	2060	-	-	-	-	-
Tsfr to Cities	OF - L	3400	2070	-	-	-	-	-
Tsfr to Counties	LF - L	4400		-	-	-	-	-
	OF - L	3400	2080	-	-	-	-	-
	FF - L	6400		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE GOODS & SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to Governor's Office	LF - L	4400	2121	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Tsfr to OR Business Development	LF - L	4400	2123	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Dept of Justice	OF - L	3400	2137	-	-	-	-	-
Tsfr to Leg Fiscal Officer	OF - L	3400	2145	-	-	-	-	-
Tsfr to Judicial Dept	OF - L	3400	2198	-	-	-	-	-
Tsfr to Govt Ethics Comm	OF - L	3400	2199	-	-	-	-	-
Tsfr to State Police	OF - L	3400	2257	-	-	-	-	-
Tsfr to Veteran's Affairs	LF - DS	4430	2274	-	-	-	-	-
Tsfr to Dept of Energy	LF - DS	4430	2330	-	-	-	-	-
Tsfr to Oregon Health Authority	LF - L	4400	2443	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to Dept Post-Secondary Education	LF - L	4400	2523	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF- L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to HECC	LF - L	4400	2525	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF- L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE GOODS & SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Agency Request					Governor's Recommended	Legislatively Adopted	
Tsfr to State Library	OF - L	3400	2543	-	-	-	-	-
Tsfr to Student Access Comm	LF - L	4400	2575	-	-	-	-	-
Tsfr to OR University System	OF - NL	3200		(9,943,779)				
	OF - NL - DS	3230	2580					
	LF - L	4400			-	-	-	-
	LF - DS	4430			-	-	-	-
Tsfr to Dept of Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2581	-	-	-	-	-
	FF - L	6400						
Tsfr to Comm Coll/Wkfrc Dev	LF - DS	4430	2586	-	-	-	-	-
Tsfr to OR Health & Science Univ	OF - L	3400		-	-	-	-	-
	OF - DS	3430	2590	-	-	-	-	-
	OF - NL - DS	3230						
	LF - DS	4430						
Tsfr to Dept of Agriculture	LF - L	4400	2603					
Tsfr to Dept of Forestry	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2629	-	-	-	-	-
Tsfr to Parks and Rec	LF - L	4400		-	-	-	-	-
	LF- DS	4430	2634	-	-	-	-	-
	OF - NL - DS	3230						
Tsfr to Fish & Wildlife	LF- DS	4430	2635	-	-	-	-	-
Tsfr to Water Resources	LF - DS	4430	2690	-	-	-	-	-
Tsfr to Watershed Enhancement Board	LF - L	4400	2691	-	-	-	-	-
Tsfr to Dept of Transportation	LF - DS	4430	2720	-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

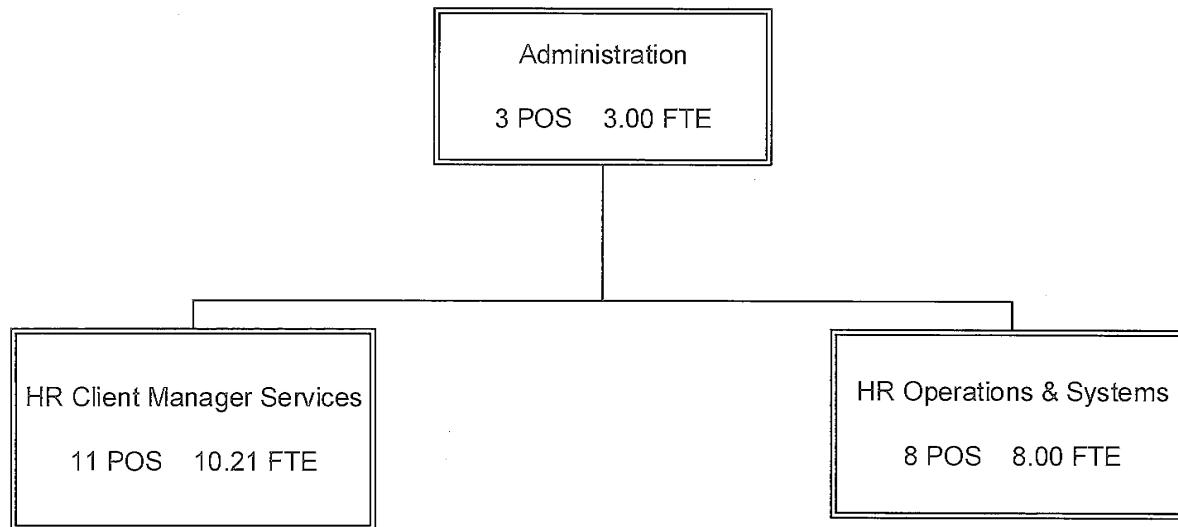
ENTERPRISE GOODS & SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	Source							
	OF - L	3400	2750	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
Tsfr to Housing & Comm Svcs	LF - DS	4430	2914	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	General Fund	8000		-	-	-	-	-
	General Fund Debt Service	8030		-	-	-	-	-
	General Fund Revenue	8800		-	-	-	-	-
	Lottery Funds Limited	4400		-	-	-	-	-
	Lottery Funds Debt Service Limited	4430		-	-	-	-	-
	Other Funds Cap Improvement	3010		-	-	-	-	-
	Other Funds Cap Construction	3020		-	-	-	-	-
	Other Funds Non-Limited	3200		159,840,567	189,739,535	196,078,600	195,438,415	-
	Other Funds Non-Limited Debt Service	3230		-	-	-	-	-
	Other Funds Limited	3400		44,492,098	91,007,528	87,678,347	90,944,437	-
	Other Funds Debt Service Limited	3430		-	-	-	-	-
	Federal Funds Debt Service Non-Limited	6230		-	-	-	-	-
	Federal Funds Limited	6400		-	-	-	-	-
				204,332,665	280,747,063	283,756,947	286,382,852	-

BUDGET NARRATIVE

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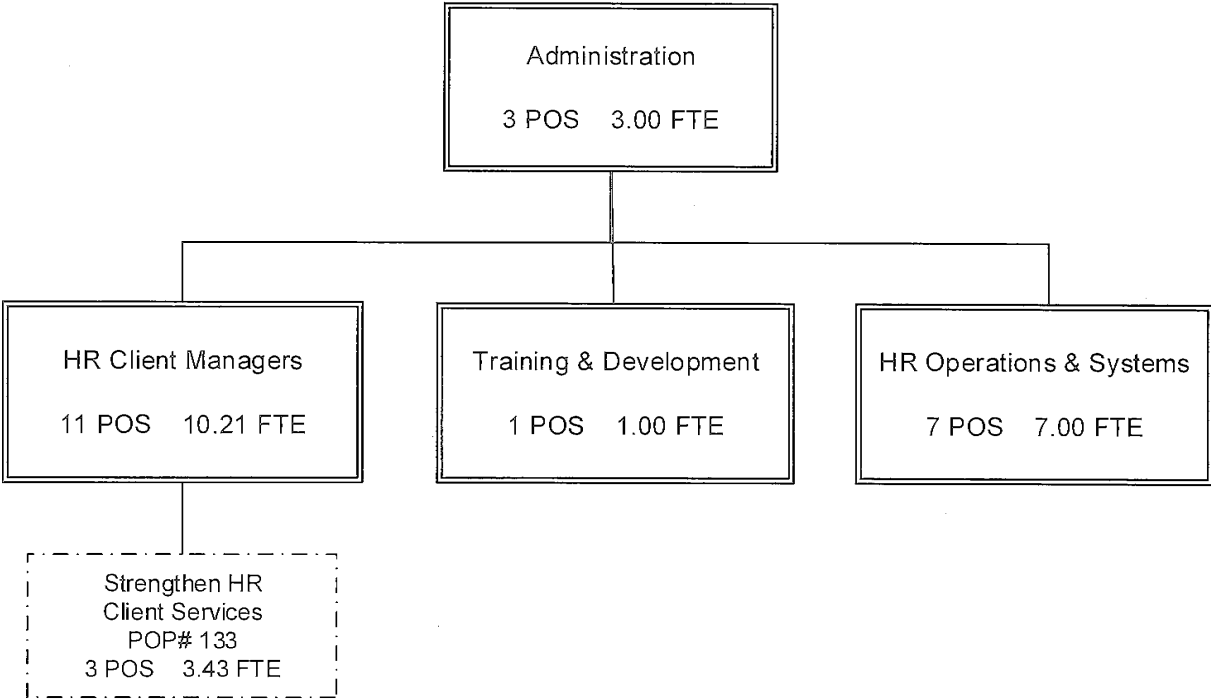
BUDGET NARRATIVE

**Enterprise Human Resource Services
Organization Chart
2013-2015
22 POS 21.21 FTE**



BUDGET NARRATIVE

Enterprise Human Resource Services
Organization Chart
2015-2017
25 POS 24.64 FTE



BUDGET NARRATIVE

ENTERPRISE HUMAN RESOURCE SERVICES (EHRS)

Statutory Authority:

ORS 240, 243

OAR 105

Program Unit Narratives:

Enterprise Human Resource Services (EHRS) provides HR services and data systems to agencies to attract, select and maintain a reliable and qualified workforce for the state enterprise. The program promotes effective and efficient use of the workforce, and; reduces employment litigation risk while ensuring accountability to workplace conduct and performance standards.

The enterprise's centralized human resource functions enable executive branch agencies to share resources and expertise. These functions also give agencies flexibility to manage their human capital in a cost-effective way, producing the following tangible benefits:

- The enterprise learning management system (iLearn Oregon) brings employee training to the desktop thereby saving time, travel, and reducing paperwork associated with training.
- The electronic recruitment system (e-Recruit) uses an online application process that reduces paperwork for agencies and applicants. The system automates agencies' manual screening processes for minimum qualifications, and provides timely responses to applicants. It reduces the time to fill vacancies and give managers easy online access to their applicant pools.
- The position and personnel database (PPDB) securely maintains the official and confidential employment records and drives other

state systems such as the state payroll system and Public Employees Retirement System.

- Client Agency Human Resource Services provides full service HR services to state agencies using a shared service model. Client Services is a cost effective alternative for small agencies that might otherwise create their own HR management office or contemplate going without HR functionality within their agency. Additionally, this group provides the internal HR support functions for the Department of Administrative Services and all of its divisions.
- The Client Agency HR Services program will also provide agencies with "ad hoc" services in the areas of workforce training, recruitment, position allocation, personnel investigation and general consultative services. With the addition of requested personnel strength that has been recommended by the Customer Utility Board, EHRS provides the above services with a 0.83 FTE for every 100 state employees served. Industry standards (as stated by the Society of Human Resources Management, and based on the same size customer base) states that EHRS should be utilizing closer to a ratio of 1.13 FTE per 100 employees served, thereby demonstrating our further cost savings to the state.

2015-2021 Six-Year Plan Strategies:

EHRS objective is to accomplish the following tasks over the next six years:

- Depending on funding, implement a comprehensive human resource information system in conjunction with the Chief Human Resource Office, agency stakeholders and technology services partners.
- Increase the number of HR client managers (by 100% over current service level) to more efficiently meet the administrative service needs of state agencies.
- Refine service level agreements and improve rate methodologies in collaboration with the Customer Utility Board.

BUDGET NARRATIVE

- Obtain flexibility to quickly expand and contract EHRS staffing levels to meet service level demands.

2015-17 Two-Year Plan:

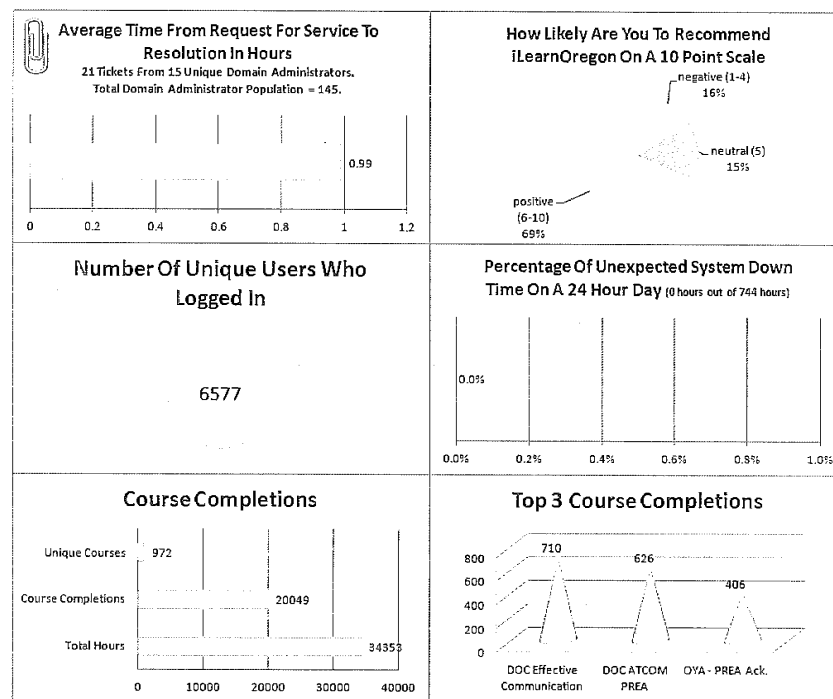
EHRS plans the following short-term actions to meet the information needs of our customers:

- Participate in the exploration of a comprehensive human resource information system for the state enterprise to replace the existing legacy personnel database (PPDB).
- Expand client agency HR services to reduce the administrative “back office” costs within small agencies.
- Provide training and human resource mentorship that improves management’s ability to hire, train and retain a high performance workforce.
- Develop a referral list of human resource services to state agencies.
- Create a monthly human resources newsletter for our employee/customers who receive our services.
- Continue to focus on process improvement and develop enterprise methods of providing human resource services which improve customer satisfaction, improves the quality of our workforce and saves the tax payer money.

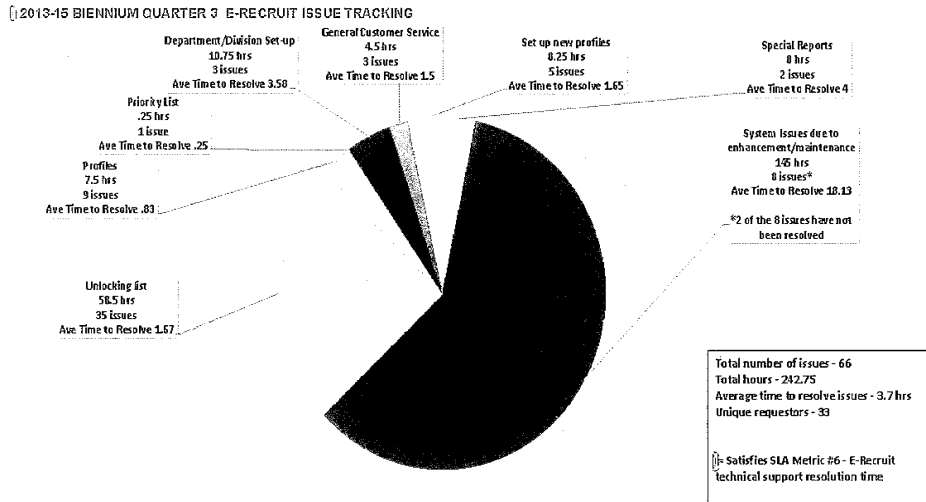
2013-15 Accomplishments:

- Developed a professional workplace conduct course that all DAS employees will attend. Streamlined the process in which state employees register and interact with Willamette University for the OPMCP (Oregon Project Management Certification Program). Created numerous online courses while assisting outside agencies with placing their own training on iLearn for improved tracking of training programs.
- Conducted 314 recruitments.

- Evaluated almost 400 job positions for proper classification and compensation.
- Created and executed our first customer satisfaction survey for recruiting and client agency services.
- Provided extensive proactive coaching and development to avoid employee grievances, as well as tort and litigation claims.
- Conducted numerous employee investigations, and performance management counseling.
- iLearnOregon, available to all state agencies and other public partners, has nearly 90,000 users resulting in almost 5000 customer service calls over the last biennium. Not only to satisfy Customer Utility Board expectations, but to also improve our performance EHRS started tracking iLearn performance monthly.

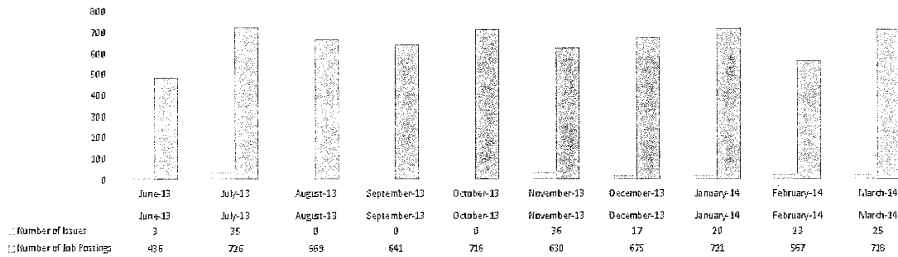


BUDGET NARRATIVE



NOTE: 2-week pilot started June 28, 2013 and tracking started November 1, 2013

Additional E-Recruit Data

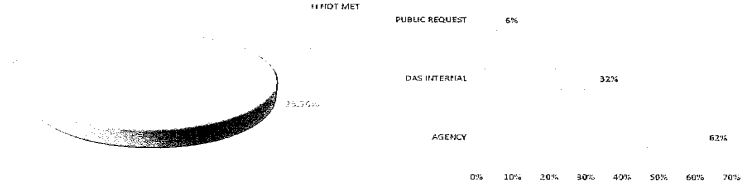


- Developed metrics to start leveraging lean process improvement in order to reduce throughput time and improve candidate quality for recruiting.
- Added the ability to capture veteran status of employees to enable reporting on the state's employment of veterans.
- Reduced cost by converting paper reports to electronic reports while providing real time access on PPDB's web report site to agencies.

- Currently tracking PPDB utilization and monthly trends.

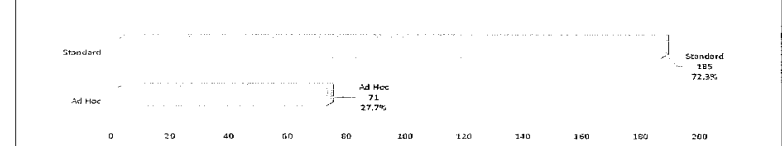
EHRIS Quarterly Metrics-SLA Performance Measure #2- PPDB AdHoc Reporting	
1/1/2014 - 3/31/2014	EHRIS PPDB AD HOC TOTAL
AD-HOC REQUESTS	71
DAYS TO COMPLETE	180
AVERAGE TAT DAYS	2.5

ACTUAL TURN AROUND TIME GOAL (2.5 DAYS)



Monitor & Maintain	
Standard Reports	185
Agency Extracts	33
Discrete Customers	22

Standard vs. Ad Hoc Comparison



Category	Count	Percentage
Ad Hoc	71	27.7%
Standard	185	72.3%
Total PPDB Report Jobs	256	100.0%

BUDGET NARRATIVE

Trends:

Client Agencies

The number of state employees EHRS serves continues to grow. Supporting 29 various agencies and 9 divisions of DAS the number of employees EHRS is supporting has grown from approximately 750 FTE's over the biennium to now approximately 1400 FTE's.

Revenue Sources:

For a large portion of the 2013-15 fiscal year EHRS had their rates subsidized. This allowed smaller agencies the entry in to Entrepreneurial Management and the purchasing of human resource services with less initial shock to their budget process. For the 2013-2015 biennium the cost per unit of service charges covered approximately 30% of the full cost of providing the services. The subsidy covered the remaining 70%.

Enterprise Human Resource Services is now funded completely through the demand for its human resource, online training, and recruiting services through rates set by the Customer Utility Board. Starting in the 2015-17 biennium, all agencies that utilize EHRS services will pay the same rate for those services either through the number of FTE (Full Time Equivalents) within their organization or per the number of job postings they do in E-recruit. For those agencies that are not EHRS clients, but need Human Resource support, EHRS has developed some a-la-carte pricing for one-time and limited support services.

BUDGET NARRATIVE

Essential Packages:

Purpose: The essential packages present budget adjustments needed to bring the base budget to Current Service Level (CSL), the calculated cost of continuing legislatively approved programs into the 2015-2017 biennium.

How Achieved: See explanations under captions "Vacancy Factor and Non-PICS Personal Services", "Cost of Phased-in and Phased-out Programs and One-time Costs," "Inflation and Price List Adjustments" and "Technical Adjustments".

Staffing Impact: None

Revenue Sources: The revenue source(s) are the same as for the program unit as a whole, unless described differently within an individual package.

010 Non-PICS Personal Services / Vacancy Factor Package Description

Package 010 includes standard inflation of 3.0% on such non-PICS items as temporaries, overtime, shift differential, all other differentials, and unemployment compensation, including the OPE associated with them, such as Mass Transit, Vacancy Savings and Pension Obligation Bond Debt Service.

The total amount of this package is \$15,911, Other Funds Limited.

031 Standard Inflation & Price List Adjustments Package Description

This package is based on the standard 3.00% inflation factor for Services & Supplies and Capital Outlay items, except for State Government Service Charges, Facilities Rent, and Attorney General Charges, which are based on the 2015-2017 Price List of Goods and Services.

The total amount of this package is \$ 223,279, Other Funds Limited.

032 Above Standard Inflation Package Description

This package includes the amount above standard inflation from Package 031 for a limited set of factors set out in the budget instructions. DAS has obtained CFO analyst approval and provided detailed documentation of these exceptions.

The total amount of this package is \$2,047, Other Funds Limited.

BUDGET NARRATIVE

060 Technical Adjustments Package Description

This package is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts that do not fit into the other standard essential packages. Use of this package requires prior approval by the CFO analyst and SABRS manager.

Beginning in 2015-17 the 12 primary customer agencies of Enterprise Technology Services, including the Department of Administrative Services, will begin budgeting for these services in a manner consistent with other state agencies. The charges for ETS Data and Telecomm in ORBITS account 4225 will be transferred to account 4200, Telecommunications, and account 4250, Data Processing. This transfer of budget amounts is a net-zero action that is offset by an equal transfer from account 4225, State Government Service Charges, from where these agencies had been required to budget these charges in the past.

Additionally, during the Department of Administrative Services reorganization in 2011-13, DCR 10700-006 (Human Resources Service Division and Employee Services) was abolished and split into 10700-045 (Chief Human Resource Office, CHRO) and 10700-070 (Enterprise Human Resource Services, EHRS). The budget for Rent and Professional Services was split between them with the majority of Rent being assigned to CHRO and the majority of Professional Services to EHRS.

The total amount of this package is (\$260,000), Other Funds Limited.

BUDGET NARRATIVE

Policy Option Package #133: Strengthen Human Resource Client Services (REDUCED/APPROVED)

Companion Package: None

Purpose: Over the last two years, Enterprise Human Resource Services (EHRS) has experienced an increase in Client Agency workload. In part, this workload is due to the administration of deliverables agreed upon by the Service Level Agreement (SLA) established by the EHRS Customer Utility Board (CUB). Through the increase in the number of deliverables and the addition of new clients, EHRS has been challenged to meet these human resource requirement needs while maintaining a high level of customer satisfaction. Until now, these requirements have been satisfied by the addition of two Human Resource Consultant (HRC) 1 positions as rotations, one limited duration, Human Resource Analyst (HRA) 2 position, and one limited duration, Human Resource Assistant position. While these rotations and limited duration positions satisfy a temporary need, the lack of client satisfaction due to a rotating and uncertain workforce does not provide them with the best customer service or support.

The Society for Human Resource Management (SHRM) Human Capital Benchmark Study states that 75% of all agencies with a Full-Time-Equivalent (FTE) of 1,000-2,499 employees (similar to the number EHRS is currently supporting), had an HR-to-Employee Ratio of 1.13:100, that ratio would require EHRS to have a personnel structure of 20.34 FTE to handle the current HR demand. This permanent funding request will bring the total personnel count to 15 (.83 FTE:100 employees) for the Client Agencies portion of the EHRS team, which is well below the industry standard and therefore would provide a great service to the State at a reduced cost.

Due to the demands of having to understand the many different needs of our client agencies and the experience that requires, there is no other viable method to maintain the current work level, or grow our services, without hiring additional staff. The only other alternative would be to reduce the number of client agencies we assist.

How Achieved: This package request is to establish a combination of five permanent Human Resource positions that will address the additional client agency's workload. The permanent positions are vital in performing and overseeing all contract requirements without dropping the number of clients served while maintaining a high level of customer satisfaction. The addition of these permanent positions will strengthen the outreach and support to client agencies in regards to investigations, classification and compensation and recruiting.

Staffing Impact:

Establish one permanent, full-time, Human Resource Assistant, MMN X1319 AA, SR 18 (0.88 FTE)
Establish one permanent, full-time, Human Resource Analyst 2, MMN X1321 AA, SR 26 (0.88 FTE)
Establish one permanent, full-time, Human Resource Consultant 1, MMN X1326 AA, SR 30 (0.88FTE)
Increase FTE of one formerly established permanent position, Human Resource Analyst 2, MMN X1321 AA, SR 26 (0.50 FTE)
Increase FTE of one formerly established permanent position, Human Resource Consultant 1, MMN X1326 AA, SR 30 (0.29 FTE)

Revenue Source:

\$ 602,249– Other Funds Limited

BUDGET NARRATIVE

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Enterprise Human Resource Services
Cross Reference Number: 10700-070-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Pension Obligation Bond	-	-	22,175	-	-	-	22,175
Mass Transit Tax	-	-	1,799	-	-	-	1,799
Vacancy Savings	-	-	(8,063)	-	-	-	(8,063)
Total Personal Services	-	-	\$15,911	-	-	-	\$15,911
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	15,911	-	-	-	15,911
Total Expenditures	-	-	\$15,911	-	-	-	\$15,911
Ending Balance							
Ending Balance	-	-	(15,911)	-	-	-	(15,911)
Total Ending Balance	-	-	(\$15,911)	-	-	-	(\$15,911)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Enterprise Human Resource Services
Cross Reference Number: 10700-070-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	207	-	-	-	207
Out of State Travel	-	-	18	-	-	-	18
Employee Training	-	-	1,007	-	-	-	1,007
Office Expenses	-	-	1,727	-	-	-	1,727
Telecommunications	-	-	728	-	-	-	728
State Gov. Service Charges	-	-	154,300	-	-	-	154,300
Data Processing	-	-	13,533	-	-	-	13,533
Publicity and Publications	-	-	680	-	-	-	680
Professional Services	-	-	17,566	-	-	-	17,566
IT Professional Services	-	-	2,909	-	-	-	2,909
Attorney General	-	-	18,281	-	-	-	18,281
Employee Recruitment and Develop	-	-	138	-	-	-	138
Dues and Subscriptions	-	-	245	-	-	-	245
Facilities Rental and Taxes	-	-	3,639	-	-	-	3,639
Other Services and Supplies	-	-	6,798	-	-	-	6,798
Expendable Prop 250 - 5000	-	-	248	-	-	-	248
IT Expendable Property	-	-	1,255	-	-	-	1,255
Total Services & Supplies	-	-	\$223,279	-	-	-	\$223,279

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Enterprise Human Resouce Services
Cross Reference Number: 10700-070-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	223,279	-	-	-	223,279
Total Expenditures	-	-	\$223,279	-	-	-	\$223,279
Ending Balance							
Ending Balance	-	-	(223,279)	-	-	-	(223,279)
Total Ending Balance	-	-	(\$223,279)	-	-	-	(\$223,279)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Enterprise Human Resouce Services
Cross Reference Number: 10700-070-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	-	1,756	-	-	-	1,756
IT Professional Services	-	-	291	-	-	-	291
Total Services & Supplies	-	-	\$2,047	-	-	-	\$2,047
Total Expenditures							
Total Expenditures	-	-	2,047	-	-	-	2,047
Total Expenditures	-	-	\$2,047	-	-	-	\$2,047
Ending Balance							
Ending Balance	-	-	(2,047)	-	-	-	(2,047)
Total Ending Balance	-	-	(\$2,047)	-	-	-	(\$2,047)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Enterprise Human Resouce Services
Cross Reference Number: 10700-070-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Telecommunications	-	-	22,092	-	-	-	22,092
State Gov. Service Charges	-	-	(474,447)	-	-	-	(474,447)
Data Processing	-	-	452,355	-	-	-	452,355
Professional Services	-	-	(350,000)	-	-	-	(350,000)
Facilities Rental and Taxes	-	-	90,000	-	-	-	90,000
Total Services & Supplies	-	-	(\$260,000)	-	-	-	(\$260,000)
Total Expenditures							
Total Expenditures	-	-	(260,000)	-	-	-	(260,000)
Total Expenditures	-	-	(\$260,000)	-	-	-	(\$260,000)
Ending Balance							
Ending Balance	-	-	260,000	-	-	-	260,000
Total Ending Balance	-	-	\$260,000	-	-	-	\$260,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 133 - Strengthen Human Resource Client Services

Cross Reference Name: Enterprise Human Resource Services
Cross Reference Number: 10700-070-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	602,249	-	-	-	602,249
Total Revenues	-	-	\$602,249	-	-	-	\$602,249
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	363,835	-	-	-	363,835
Empl. Rel. Bd. Assessments	-	-	117	-	-	-	117
Public Employees' Retire Cont	-	-	57,449	-	-	-	57,449
Social Security Taxes	-	-	27,832	-	-	-	27,832
Worker's Comp. Assess. (WCD)	-	-	180	-	-	-	180
Mass Transit Tax	-	-	2,407	-	-	-	2,407
Flexible Benefits	-	-	80,136	-	-	-	80,136
Reconciliation Adjustment	-	-	(9)	-	-	-	(9)
Total Personal Services	-	-	\$531,947	-	-	-	\$531,947
Services & Supplies							
Instate Travel	-	-	2,073	-	-	-	2,073
Employee Training	-	-	10,752	-	-	-	10,752
Office Expenses	-	-	6,144	-	-	-	6,144
Telecommunications	-	-	4,608	-	-	-	4,608
Data Processing	-	-	1,950	-	-	-	1,950
Publicity and Publications	-	-	1,536	-	-	-	1,536
Employee Recruitment and Develop	-	-	1,230	-	-	-	1,230
Dues and Subscriptions	-	-	1,500	-	-	-	1,500
Facilities Rental and Taxes	-	-	21,846	-	-	-	21,846

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 133 - Strengthen Human Resource Client Services

Cross Reference Name: Enterprise Human Resouce Services
Cross Reference Number: 10700-070-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	9,753	-	-	-	9,753
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	1,536	-	-	-	1,536
Expendable Prop 250 - 5000	-	-	7,374	-	-	-	7,374
Total Services & Supplies	-	-	\$70,302	-	-	-	\$70,302
Total Expenditures							
Total Expenditures	-	-	602,249	-	-	-	602,249
Total Expenditures	-	-	\$602,249	-	-	-	\$602,249
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	3
Total Positions	-	-	-	-	-	-	3
Total FTE							
Total FTE	-	-	-	-	-	-	3.43
Total FTE	-	-	-	-	-	-	3.43

12/22/14 REPORT NO.: PDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:070-00-00 Enterprise Human Resouce Servi

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2015-17
 PICS SYSTEM: BUDGET PREPARATION

PAGE
 PROD FILE

PACKAGE: 133 - Strengthen Human Resource Clie

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0392501	MMN X1321 AA	HUMAN RESOURCE ANALYST 2	1-	.50-	12.00-	05	4,979.00		59,748-			59,748-
									44,646-			44,646-
0392501	MMN X1321 AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	05	4,979.00		119,496			119,496
									58,650			58,650
0530030	MMN X1326 AA	HR CONSULTANT 1	1-	.71-	17.00-	05	6,046.00		102,782-			102,782-
									54,733-			54,733-
0530030	MMN X1326 AA	HR CONSULTANT 1	1	1.00	24.00	05	6,046.00		145,104			145,104
									64,653			64,653
7013191	MMN X1319 AA	HUMAN RESOURCE ASSISTANT	1	.88	21.00	02	2,929.00		61,509			61,509
									41,228			41,228
7013211	MMN X1321 AA	HUMAN RESOURCE ANALYST 2	1	.88	21.00	02	4,305.00		90,405			90,405
									48,002			48,002
9013261	MMN X1326 AA	HR CONSULTANT 1	1	.88	21.00	02	5,231.00		109,851			109,851
									52,560			52,560
TOTAL PICS SALARY									363,835			363,835
TOTAL PICS OPE									165,714			165,714
TOTAL PICS PERSONAL SERVICES =			3	3.43	82.00				529,549			529,549

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-070-00-00-00000

Source	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Charges for Services	89,504	4,143,763	4,143,763			-
Admin and Service Charges	1,450,366	-	1,800,000	6,808,171	7,253,502	-
Interest Income	6,384	-	-	-	-	-
Other Revenues	23,688	-	-	-	-	-
Transfer In - Intrafund	1,654,576	576,619	576,619	793,709	793,709	-
Transfer Out - Intrafund	(472,572)	(733,968)	(733,968)	(980,200)	(980,200)	-
Total Other Funds	\$2,751,946	\$3,986,414	\$5,786,414	\$6,621,680	\$7,067,011	-

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE HUMAN RESOURCE SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Beginning Balance	Source							
	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200	0025 / 0030	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	2,362,641	755,615	417,476	-
OF - DS	3430		-	-	-	-	-	
GF	8800		-	-	-	-	-	
General Fund Appropriation	GF	8000	0050	-	-	-	-	-
	GF DS	8030		-	-	-	-	-
Non-Business Lic & Fees	OF - L	3400	0210	-	-	-	-	-
Central Service Charges	OF - L	3400	0405	-	-	-	-	-
	GF	8800		-	-	-	-	-
Charges for Services	OF - NL	3200	0410	-	-	-	-	-
	OF - L	3400		89,504	4,143,763	6,808,171	7,253,502	-
Admin and Service Charges	OF - N L	3200		-	-	-	-	-
	OF - L	3400	0415	1,450,366	1,800,000	-	-	-
	OF - DS	3430		-	-	-	-	-
Fines & Forfeitures	OF - L	3400	0505	-	-	-	-	-
Rents & Royalties	OF - L	3400	0510	-	-	-	-	-
GF Obligation Bonds	OF - CC	3020	0555	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Dedicated Fund Obligation Bonds	OF - L	3400	0560	-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE HUMAN RESOURCE SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Lottery Bonds	OF - L	3400	0565	-	-	-	-	-
Revenue Bonds	OF - NL - DS	3230	0570	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Refunding Bonds	OF - NL - DS	3230	0575	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Certificate of Participation	OF - CC	3020	0580	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Interest Income	LF - L	4400	0605	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		6,384	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Sales Income	OF - NL	3200	0705	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Cost of Goods Sold	OF - L	3400	0760	-	-	-	-	-
Loan Repayments	OF - L	3400	0925	-	-	-	-	-
Other Revenues	OF - CI	3010	0975	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - L	3400		23,688	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Federal Funds	FF - DS	6230	0995	-	-	-	-	-
	FF - L	6400		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE HUMAN RESOURCE SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Transfer IN - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020	1010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		1,654,576	576,619	793,709	793,709	-
	OF - DS	3430		-	-	-	-	-
Tsfr From Agy-Res Equity	LF - L	4400	1030	-	-	-	-	-
Tsfr IN - Other	OF - L	3400					-	-
	OF - DS	3430	1050					
	OF - NL - DS	3230						
Tsfr from Governor's Office	OF - L	3400	1121	-			-	-
Tsfr from OR Business Development	OF - NL - DS	3230	1123				-	-
Tsfr from Dept of Revenue	OF - L	3400	1150	-	-	-	-	-
Tsfr from Lottery Commission	LF - L	4400	1177	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr from Judicial Department	OF - L	3400	1198	-	-	-	-	-
Tsfr from Dept. of Energy	FF - L	6400	1330				-	-
	OF - NL - DS	3230						
Tsfr from OYA	OF - DS	3430	1415				-	-
Tsfr from Student Access Comm	OF - L	3400	1575	-	-	-	-	-
Tsfr from OUS	OF - DS	3430	1580				-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE HUMAN RESOURCE SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	Source							
	OF - NL - DS	3230	1388				-	-
Tsfr from Education	OF - NL - DS	3230	1581				-	-
Tsfr from Comm Coll/Wkfr Dev	OF - NL - DS	3230	1586				-	-
Tsfr from Forestry	OF - NL - DS	3230	1629				-	-
Tsfr from Parks & Rec	OF - NL - DS	3230	1634				-	-
Tsfr from Water Resources	OF - NL - DS	3230	1690				-	-
Tsfr from ODOT	OF - L	3400	1730				-	-
	OF - NL - DS	3230					-	-
Tsfr from OR Liquor Control Comm	OF - L	3400	1845	-	-	-	-	-
Tsfr from Public Utility Comm	OF - L	3400	1860	-	-	-	-	-
Tsfr from Housing & Comm Svcs	OF - NL - DS	3230	1914				-	-
Transfer OUT - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200	2010	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		(472,572)	(733,968)	(980,200)	(980,200)	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Other	LF - L	4400	2050	-	-	-	-	-
Tsfr to General Fund	GF	8800	2060	-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE HUMAN RESOURCE SERVICES		ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017			
					Agency Request	Governor's Recommended	Legislatively Adopted	
Source	Fund							
Tsfr to Cities	OF - L	3400	2070	-	-	-	-	-
Tsfr to Counties	LF - L	4400		-	-	-	-	-
	OF - L	3400	2080	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Tsfr to Governor's Office	LF - L	4400		-	-	-	-	-
	OF - L	3400	2121	-	-	-	-	-
Tsfr to OR Business Development	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL - DS	3230	2123	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Dept of Justice	OF - L	3400	2137	-	-	-	-	-
Tsfr to Leg Fiscal Officer	OF - L	3400	2145	-	-	-	-	-
Tsfr to Judicial Dept	OF - L	3400	2198	-	-	-	-	-
Tsfr to Govt Ethics Comm	OF - L	3400	2199	-	-	-	-	-
Tsfr to State Police	OF - L	3400	2257	-	-	-	-	-
Tsfr to Veteran's Affairs	LF - DS	4430	2274	-	-	-	-	-
Tsfr to Dept of Energy	LF - DS	4430	2330	-	-	-	-	-
Tsfr to Oregon Health Authority	LF - L	4400		-	-	-	-	-
	OF - NL	3200	2443	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

ENTERPRISE HUMAN RESOURCE SERVICES		ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
					Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to Dept Post-Secondary Education	LF - L	4400		-	-	-	-
	LF - DS	4430	2523	-	-	-	-
	OF- L	3400		-	-	-	-
	OF-DS	3430		-	-	-	-
Tsfr to HECC	LF - L	4400		-	-	-	-
	LF - DS	4430	2525	-	-	-	-
	OF- L	3400		-	-	-	-
	OF-DS	3430		-	-	-	-
Tsfr to State Library	OF - L	3400	2543	-	-	-	-
Tsfr to Student Access Comm	LF - L	4400	2575	-	-	-	-
Tsfr to OR University System	OF - NL	3200				-	-
	OF - NL - DS	3230	2580			-	-
	LF - L	4400		-	-	-	-
	LF - DS	4430		-	-	-	-
Tsfr to Dept of Education	LF - L	4400		-	-	-	-
	LF - DS	4430	2581	-	-	-	-
	FF - L	6400				-	-
Tsfr to Comm Coll/Wkfrc Dev	LF - DS	4430	2586	-	-	-	-
Tsfr to OR Health & Science Univ	OF - L	3400		-	-	-	-
	OF - DS	3430		-	-	-	-
	OF - NL - DS	3230	2590			-	-
	LF - DS	4430				-	-
Tsfr to Dept of Agriculture	LF - L	4400	2603				
Tsfr to Dept of Forestry	LF - L	4400		-	-	-	-
	LF - DS	4430	2629	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

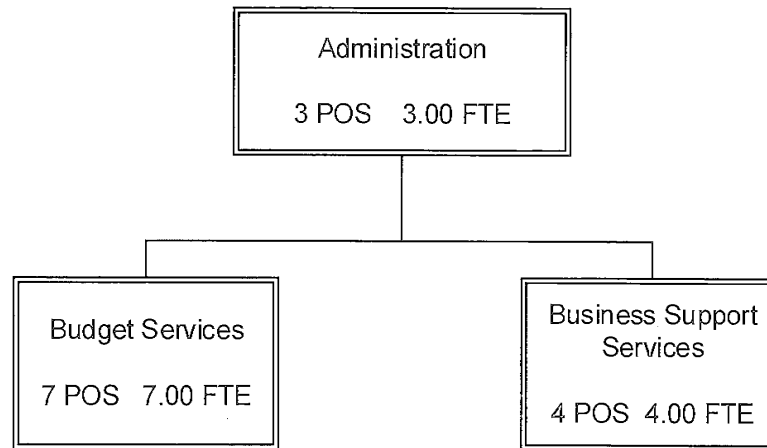
ENTERPRISE HUMAN RESOURCE SERVICES		ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
					Agency Request	Governor's Recommended	Legislatively Adopted
Source	Fund						
Tsfr to Parks and Rec	LF - L 4400	2634	-	-	-	-	-
	LF- DS 4430		-	-	-	-	-
	OF - NL - DS 3230						
Tsfr to Fish & Wildlife	LF- DS 4430	2635	-	-	-	-	-
Tsfr to Water Resources	LF - DS 4430	2690	-	-	-	-	-
Tsfr to Watershed Enhancement Board	LF - L 4400	2691	-	-	-	-	-
Tsfr to Dept of Transportation	LF - DS 4430	2730	-	-	-	-	-
	OF - L 3400		-	-	-	-	-
	OF - NL - DS 3230						
Tsfr to Housing & Comm Svcs	LF - DS 4430	2914	-	-	-	-	-
	OF - NL - DS 3230						
General Fund	8000		-	-	-	-	-
General Fund Debt Service	8030		-	-	-	-	-
General Fund Revenue	8800		-	-	-	-	-
Lottery Funds Limited	4400		-	-	-	-	-
Lottery Funds Debt Service Limited	4430		-	-	-	-	-
Other Funds Cap Improvement	3010		-	-	-	-	-
Other Funds Cap Construction	3020		-	-	-	-	-
Other Funds Non-Limited	3200		-	-	-	-	-
Other Funds Non-Limited Debt Service	3230		-	-	-	-	-
Other Funds Limited	3400		2,751,946	8,149,055	7,377,295	7,484,487	-
Other Funds Debt Service Limited	3430		-	-	-	-	-
Federal Funds Debt Service Non-Limited	6230		-	-	-	-	-
Federal Funds Limited	6400		-	-	-	-	-
			2,751,946	8,149,055	7,377,295	7,484,487	-

BUDGET NARRATIVE

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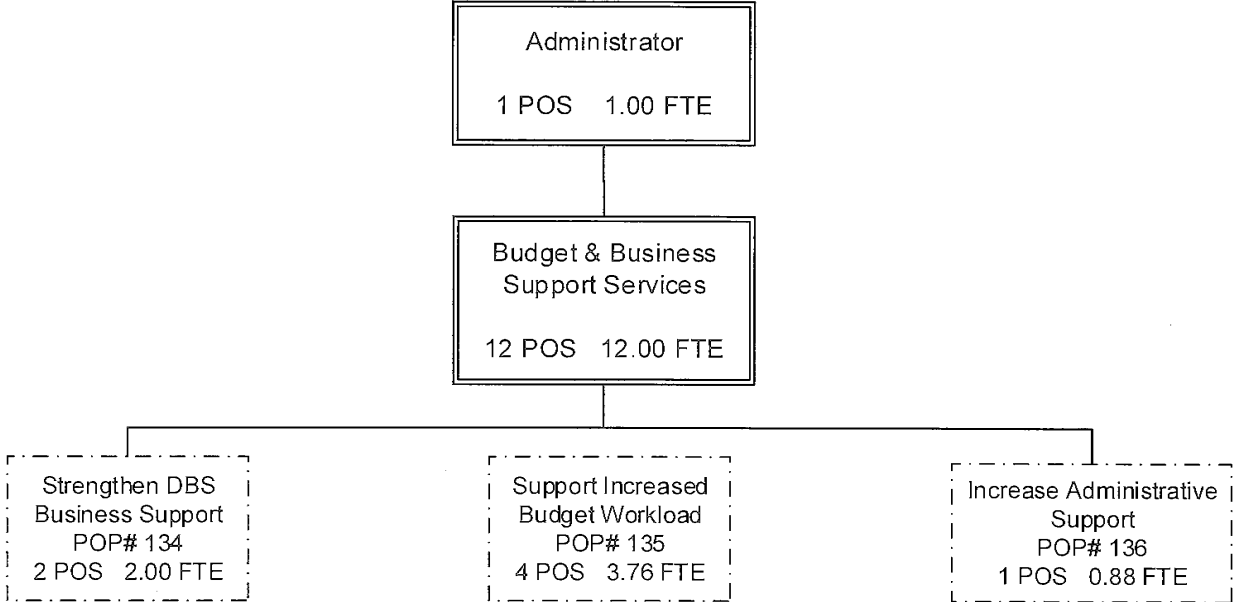
BUDGET NARRATIVE

**DAS Business Services
Organization Chart
2013-15
14 POS 14.00 FTE**



BUDGET NARRATIVE

DAS Business Services
Organization Chart
2015-2017
20 POS 19.64 FTE



BUDGET NARRATIVE

DAS BUSINESS SERVICES (DBS)

Statutory Authority:

ORS 184

Program Unit Narratives:

DAS Business Services (DBS) provides budget, business continuity, performance management, employee engagement and data analysis services to DAS. DBS is also responsible for DAS' records management, administrative rules program, and support to Customer Utility Boards. The division is comprised of the following program areas:

Budget Services

- Provide enhanced budget analysis in response to increased reporting needs from CUBs, Enterprise Leadership Team, Improving Government Committee, Legislative Fiscal Office and all DAS Divisions.
- Develop assessment and service rate methodologies aligned with the Entrepreneurial Management philosophy and methodologies.
- Develop the State of Oregon Price List of Goods and Services.
- Monitor budget implementation.
- Coordinate Emergency Board and Ways & Means requests and presentations.
- Prepare DAS' biennial budget.
- Prepare the budget for the Oregon Health Sciences University and the Oregon University System mainly for debt service and special payments.
- Prepare disbursement of funds, to include allotment plans and customer contact, of all Miscellaneous Payments to external entities granted one-time or on-going funding for projects as established through legislative action.

Customer Utility Boards (CUB) Support

- Support CUB decision-making and operations on a continuous basis.
- Maintain a CUB website for use as a key communication tool between our agency, CUB members and all other agency and local government customers of DAS.
- Develop Service Level Agreements (SLAs) for all service-side Programs and Divisions, specifying the elements and structure of the agreements.
- Support CUB rate development in partnership with CUB members and other customer agency representatives.

Performance Management

- Launched the DAS Fundamentals Map as part of the plan for DAS' Continual Process Improvement and data-driven decision making.
- Developed an excel-based tool to support the reporting of performance metrics that are measured and tracked at agency, division and program levels.
- Manage data collection and facilitate Quarterly Target Review (QTR) of the 77 strategic and performance measures on the DAS Fundamentals Map scorecard.
- Support all DAS divisions with gathering and reporting important data pertaining to performance management.
- Update and maintain DAS Key Performance Measures (KPMs) reported to legislature.

Survey and Data Analysis Services

- Develop and provide insight into customer satisfaction transactional surveys for DAS divisions, to gather regular customer feedback in order to improve the customer's experience.
- Facilitate Employee Engagement surveys for DAS and other agencies to gather and report employee feedback of their overall engagement with their agency.
- Provide data analysis and reporting of information gathered through surveys.

BUDGET NARRATIVE

- Support the Allegiance Survey platform which is available for use by DAS and other state entities.

Emergency Planning / Business Continuity Planning (BCP)

- Provide DAS' business continuity planning function and lead DAS divisions in the development and maintenance of their Business Continuity Plans.
- Develop, coordinate and update DAS' Emergency Operations Plan (EOP) which outlines a comprehensive, all-hazards approach to incident management across a spectrum of activities.
- Build incident command awareness across DAS by providing emergency training and tabletop simulations on an ongoing basis.

DAS Oregon Administrative Rules (OAR) Coordination

- Assist DAS divisions with the rulemaking process, providing information to the general public and our staff about DAS' rulemaking proceedings and the status of its rules.
- Manage the filing of rules with the Secretary of State and Legislative Counsel and maintain the permanent file of DAS' rules and the mailing list required by Oregon Revised Statute 183.335(7).

Employee Engagement

- Provide activities, challenges and education on Employee Engagement agency-wide through DASH, DAS message boards and email.
- Develop environmental survey to establish benchmark measures enterprise-wide across the four drivers of Employee Engagement.
- Provide coaching and support to managers/supervisors on their unit's personal Employee Engagement Action Plan.
- Implement pulse surveys to check progress on specific initiatives.
- Track percentage of involvement and participation in action plan activities and agency-wide events/challenges.

2015-2021 Six-Year Plan Goals:

Continued efforts for the next six years are:

- Meet operational needs of our internal and external customers.
- Develop and implement effective operational policies with clear direction.
- Continue Emergency Management training for DAS.
- Support the agency with the coordination of statewide and internal policy development.
- Continue support of CUB and DAS performance measures.

2015-2017 Two-Year Plan Strategies:

Actions planned for the coming biennium are:

- Support the agency with their Business Continuity Plans.
- Develop strategies to implement Emergency Management tools and training for DAS.
- Increase agency awareness of records retention laws.
- Review and refine DAS service rates methodologies.
- Develop DAS Division Budgets.
- Continuation of reviewing internal performance measures.
- On-board trainees.
- Complete residual restructure of DAS.
- Review rate methodologies.
- Launch Customer Utility Boards for DAS Policy divisions and any incoming merges from other agencies.

BUDGET NARRATIVE

2013-2015 Accomplishments:

The division met the operational needs of our internal and external customers by:

Customer Utility Boards (CUBs)

- Launched 4 CUBs in concert with the Chief Operating Office
- Created a CUB website for use as a key communication tool between our agency, CUB members and all other agency and local government customers of DAS. This website includes all published SLA performance reports as well as all information related the pricelist/ rate development work.

Performance Measures

- Identified more than 300 performance measures and developed performance measures scorecard for all DAS divisions and their programs in order to assist managers in reporting and conducting a continual improvement process across all aspects of their programs.
- Launched the DAS fundamentals map as part of the plan for DAS's Continual Process Improvement and data-driven decision making.
- Developed an excel-based tool to support the reporting of all performance metrics measured and tracked at agency, division and program levels.
- Led efforts to align DAS KPMs with DAS strategic performance measures and supported the calculation and reporting of the DAS KPM report to the Legislature.

Service Level Agreements

- Established CUB standards for service level agreements (SLAs) across the service enterprise specifying the elements and structure of the agreements.
- Led the development and approval of Service Level Agreement documents for 13 DAS Programs/ Divisions.
- Developed common SLA reports and managed the quarterly collection and publishing of SLA reports covering over 90

performance measures for all DAS programs with an approved SLA document.

Employee Engagement

- Designed and implemented DAS' employee engagement action plan for all DAS divisions.
- Created a DAS baseline for Employee Engagement.
- Created a DAS pulse survey for all DAS divisions as follow-up to action plans and baseline metrics.

Business Continuity/Records Retention/Administrative Rules

- During this biennium, the DAS Executive staff determined, through Tabletop Exercises, and review of a draft DAS Emergency Operations Plan (EOP), that the Incident Command System (ICS) is the type of emergency structure to use for all types of emergencies; small day-to-day emergency situations as well as large and complex disaster incidents. The DAS Executive Staff signed the Emergency Operations Plan in October, 2013.
- Also, it was determined that there was no process in place to establish Division priorities; coordinate needs, requests, or use of resources; or communicate objectives up and down through the organization in an efficient and effective way. It was DAS' objectives to build upon existing Business Continuity Plans using a template that defines roles and responsibilities, communication, and critical business functions.
- There also needs to be an alignment with Division BCPs and DAS' Emergency Operations Plan. The goal is to complete division BCP plans for this biennium.
- Worked with the Secretary of State and Divisions to finalize DAS' Special Records Retention Schedule. The schedule was signed January 2014.
- Worked to update DBS' assigned Statewide and Internal Policies: OAR Internal Procedure, Position Reclassification Internal Procedure, Archiving and Records Management Internal Procedure.

BUDGET NARRATIVE

- The agency reorganized on July 1, 2012, implementing a new structure focused on Entrepreneurial Management.
- With this new structure, DAS' Oregon Administrative Rules needed a certain amount of clean-up with regard to program areas moving from one division to another and also changing the name of the Division or program area. This project was completed early in the biennium.

Budget Services

- Successfully transitioned DAS to the Entrepreneurial model in concert with Shared Financial Services and Chief Financial Office.
- Streamlined operational processes between Shared Financial Services and Budget.
- Led budget execution.
- Continued support of the Customer Utility Boards and Improving Government.
- Led the rate development process with all Customer Utility Boards and our customers by creating customer groups to discuss and create methodologies and rate setting for the enterprise.
- Presented all rate methodologies at an enterprise Rate "Road-Show" Forum, Improving Government and CUB members.
- Assisted in the calculation of ETS \$40m Lifecycle Replacement.

Environmental Assessments & Trends:

DAS has been challenged to deliver services and maintain effectiveness with fewer resources. Although this has been difficult for DAS Business Services we have faced the challenges and developed a new approach allowing us to focus on process improvements across the unit. The following are the primary trends influencing our strategies and practices:

Entrepreneurial Management (EM):

The implementation of EM and Customer Boards at DAS has prompted DAS Business Services to view our processes differently in order to better assist and support our customer divisions in implementing the new EM models, rates, service levels and performance measures. We are more engaged with our stakeholders and use their feedback to provide for more proactive planning and collaboration with our customers, thereby more effectively meeting their needs. This approach is more customer-centric and demands that data be easily retrieved and analyzed to help make data driven decisions. To accomplish this, DAS Business Services looks at DAS from an enterprise perspective, analyzes the mined data and provides recommendations for decision making based on data driven facts. This new approach requires a different set of new and diverse skill sets that complements our existing analytical skills.

Legislative Decisions: At times legislative decisions affect our workload, partly due to external factors that are non-operational to DAS. For example, Lottery distributions to state agencies and pass-through of Special Government payments to local and state entities are considered non-operational to DAS. DAS Business Services is typically not affected by legislative action that requires us to do business differently. However, we are cognizant of the mandates that affect our divisions and accommodate timelines that may come with these mandates. For example, during the 2011-2013 Legislative sessions, both House Bill 4131 and House Bill 2020 were introduced; these bills focus on management and staffing levels within DAS and across state government. Implementation of these decisions will occur over the coming years and will change the design of the organization and foster the need for greater collaboration. Business Services will be responsible for calculating this change and providing analysis for much of the framework which implements both bills.

BUDGET NARRATIVE

Do More with Less: The work to provide government services is becoming increasingly complex. This also impacts the workload and work-leveling for DAS Business Services. New technical skills and expert-level analysis will be required to accomplish the requests of our stakeholders, including gathering data, verifying its accuracy and reliability and ease of data mining and management over the course of biennium's. To accomplish this, training plans will be developed to enhance the team's skills to meet our customer's request for service.

Partnerships: It has become more obvious in recent years that federal, state and local governments need greater collaboration due to their myriad of services provided to citizens. DAS Business Services serves as the provider of detailed information to assist with requests from all government entities. We will align and streamline our processes and outcomes with direct requests from all entities, whether external or internal.

Knowledge Management: Training has been reduced and in some cases eliminated. This effect coupled with retirements and natural attrition is highlighting the need for greater efforts associated with knowledge management. Solid individualized training plans will be prepared and reviewed at least twice during a fiscal year; the first at the annual review of the employee and the second six months later to determine if the training schedule is on track.

The environmental assessment and trends highlight the constant change within our business and across government. In response to these trends we recognize the following call to action:

Revenue Sources:

DAS Business Services' funding comes primarily through charges to other DAS divisions. Using a formula for each unit, the division allocates costs among the programs by FTE.

DAS Business Services also serves as the primary coordinator for service charges assessed by the Office of Minority, Women and Emerging Small Businesses, the Oregon State Library, and the State of Oregon Law Library, by collecting these assessments and transferring the money to other agencies.

DAS Business Services is also responsible for collecting and distributing such miscellaneous funding streams as the following:

- State Agency Mass Transit Assessments to Transit Districts
- City Revenue sharing of Oregon Liquor Control Commission earnings
- Department of Revenue Cigarette Tax Distribution to Cities
- Department of Revenue Amusement Device Tax Distribution to Counties
- Federal forest, mineral lease, land sale, grazing, and flood control revenues
- Oregon Lottery proceeds for state agencies, the Education Stability Fund, County Fair account and other entities
- Education Stability Fund earnings
- Tobacco Settlement funds
- Lottery Bond proceeds and debt service
- Oregon Opportunity Fund
- Pension Fund Bonds and debt service
- Oregon Appropriation Bonds debt service

BUDGET NARRATIVE

Essential Packages:

Purpose: The essential packages present budget adjustments needed to bring the base budget to Current Service Level (CSL), the calculated cost of continuing legislatively approved programs into the 2015-2017 biennium.

How Achieved: See explanations under captions "Vacancy Factor and Non-PICS Personal Services", "Cost of Phased-in and Phased-out Programs and One-time Costs," "Inflation and Price List Adjustments" and "Technical Adjustments".

Staffing Impact: None

Revenue Sources: The revenue sources are the same as for the program unit as a whole, unless described differently within an individual package.

010 Non-PICS Personal Services / Vacancy Factor Package Description

Package 010 includes standard inflation of 3.0% on such non-PICS items as temporaries, overtime, shift differential, all other differentials, and unemployment compensation, including the OPE associated with them, such as Mass Transit, Vacancy Savings and Pension Obligation Bond Debt Service.

The total amount of this package is (\$17,018), Other Funds Limited.

031 Standard Inflation & Price List Adjustments Package Description

This package is based on the standard 3.00% inflation factor for Services & Supplies and Capital Outlay items, except for State Government Service Charges, Facilities Rent, and Attorney General Charges, which are based on the 2015-2017 Price List of Goods and Services.

The total amount of this package is \$159,918, Other Funds Limited.

032 Above Standard Inflation Package Description

This package includes the amount above standard inflation from Package 031 for a limited set of factors set out in the budget instructions. DAS has obtained CFO analyst approval and provided detailed documentation of these exceptions.

The total amount of this package is \$1,695, Other Funds Limited.

060 Technical Adjustments Package Description

This package is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts that do not fit into the other standard essential packages. Use of this package requires prior approval by the CFO analyst and SABRS manager.

Beginning in 2015-17 the 12 primary customer agencies of Enterprise Technology Services, including the Department of Administrative Services, will begin budgeting for these services in a manner consistent with other state agencies. The charges for ETS Data and Telecomm in ORBITS account 4225 will be transferred to account 4200, Telecommunications, and account 4250, Data Processing.

This transfer of budget amounts is a net-zero action that is offset by an equal transfer from account 4225, State Government Service Charges, from where these agencies had been required to budget these charges in the past.

The total amount of this package is \$0.

BUDGET NARRATIVE

Policy Option Package #134: Strengthen DBS Business Support (REDUCED/APPROVED)

Companion Package: None

Purpose: DAS Business Services has experienced a huge increase in their workload due to the support of the four Customer Utility Boards (CUBs), Employee Engagement, Survey Analysis, and Execution and Performance Measures and Mapping. The foundation of the Business Support Group was built on a model that was new to the agency and had no relevant historical data or outside comparatives to give a sense of what services the group would provide or the amount of workload that would require. The work of the CUBs; performance measures, survey analysis and data mining; which began slowly, is now at peak workload with no anticipation of it decreasing.

The Business Support Group plans, implements, executes and presents to a myriad of audiences, both external and internal to DAS, the following:

Performance Management

- Launched the DAS Fundamentals Map as part of the plan for DAS' Continual Process Improvement and data-driven decision making.
- Developed an excel-based tool to support the reporting of performance metrics measured and tracked at agency, division and program levels.
- Manage data collection and facilitate Quarterly Target Review (QTR) of the 77 strategic and performance measures on the DAS Fundamentals Map scorecard.
- Support all DAS divisions with gathering and reporting important data pertaining to performance management.
- Update and maintain DAS Key Performance Measures (KPMs) reported to legislature.

Survey and Data Analysis Services

- Develop and provide insight into customer satisfaction transactional surveys for DAS divisions, to gather regular customer feedback in order improve the customer's experience.
- Facilitate Employee Engagement surveys for DAS and other agencies to gather and report employee feedback of their overall engagement with their agency.
- Provide data analysis and reporting of information gathered through surveys.
- Support the Allegiance Survey platform which is available for use by DAS and other state entities.

Emergency Operations Planning / Business Continuity Planning (BCP)

- Provide DAS' business continuity planning function and lead DAS divisions in the development and maintenance of their Business Continuity Plans.
- Develop, coordinate and update DAS' Emergency Operations Plan (EOP) which outlines a comprehensive, all-hazards approach to incident management across a spectrum of activities.
- Build incident command awareness across DAS by providing emergency training and tabletop simulations on an ongoing basis.

DAS Oregon Administrative Rules (OARs) Coordination

- Assist DAS divisions with the rulemaking process, providing information to the general public and our staff about DAS' rulemaking proceedings and the status of its rules.
- Manage the filing of rules with the Secretary of State and Legislative Counsel and maintain the permanent file of DAS' rules and the mailing list required by Oregon Revised Statute 183.335(7).

BUDGET NARRATIVE

Employee Engagement

- Provide activities, challenges and education on Employee Engagement agency-wide through DASH, DAS message boards and email.
- Develop environmental surveys to establish benchmark measures enterprise-wide across the four drivers of Employee Engagement.
- Provide coaching and support to managers/ supervisors on their unit's personal Employee Engagement Action Plan.
- Implement pulse surveys to check progress on specific initiatives.
- Track percentage of involvement and participation in action plan activities and agency-wide events/challenges.

How Achieved: Request to establish two permanent Operations & Policy Analyst positions to continue the duties of their current limited duration positions. The creation of these positions is vital in maintaining the operational flow of the unit and will strengthen the foundation and strategies of the unit.

Staffing Impact:

Establish one permanent, full-time, Operations & Policy Analyst 2, MMN X0871 AA, SR 27 (1.00 FTE)

Establish one permanent, full-time, Operations & Policy Analyst 1, OA C0870 AA, SR 23 (1.00 FTE)

Revenue Source:

\$ 323,555 – Other Funds Limited

BUDGET NARRATIVE

Policy Option Package #135: Support Increased Budget Workload (REDUCED/APPROVED)

Companion Package: None

Purpose: DAS Business Services (DBS) is comprised of two program areas: Administration & Business Support Services and Budget Services. Business Support is responsible for the four Customer Utility Boards (CUBs), Business Continuity Planning (BCP), Oregon Administrative Rules (OARs), DAS's records management, data analysis services, performance management, employee engagement, and supporting the daily operations of DBS. Budget Services is responsible for overseeing DAS' finances and budget. Over the last two years, Budget Services has experienced a huge increase in the workload due to the following, inclusive priorities below:

- Provide enhanced budget analysis in response to increased reporting needs from CUBs, Enterprise Leadership Team, Improving Government Committee, Legislative Fiscal Office and all DAS divisions.
- Develop assessment and service rate methodologies aligned with the Entrepreneurial Management philosophy, and methodologies.
- Develop the State of Oregon Price List of Goods and Services.
- Monitor budget implementation.
- Coordinate Emergency Board and Ways & Means requests and presentations.
- Prepare DAS' biennial budget.
- Prepare the budget for OUS and OHSU

How Achieved: Request to establish two Fiscal Analyst 1 positions to assist Senior Analysts for DAS's larger divisions: Enterprise Technology Services, Enterprise Asset Management and Enterprise Goods & Services. In addition, request to establish two Fiscal Analyst 2 positions to support the Chief Financial Office, Chief Operating Office, Chief Human Resources Office, Chief Information Office, DAS Business Services, Enterprise Human Resource Services, OHSU,

OUS and DAS's related allotment plans, finance plan and miscellaneous distributions unrelated to DAS but prepared and disbursed as pass-through monies.

Staffing Impact:

Establish two permanent, full-time, Fiscal Analyst 1, MMN X1243 AA, SR 23 (2.00 FTE)

Establish two permanent, full-time, Fiscal Analyst 2, MMN X1244 AA, SR 27 (1.76 FTE)

Revenue Source:

\$ 665,988 – Other Funds Limited

BUDGET NARRATIVE

Policy Option Package #136: Increase Administrative Support (REDUCED/APPROVED)

Companion Package: None

Purpose: Request to establish an Executive Support position for DAS Business Services (DBS) Administrator. DAS Business Services has experienced a heightened increase in workload due to Customer Utility Boards and administrative functions that are external to the unit. DBS currently has two dedicated administrative staff.

The first position, Office Specialist 1, focuses their day to day duties on maintaining the DAS Executive Building Reception Desk. On average the Executive Building receives 108 visitors a day which includes non-state and state employees. About 30% of the time, we are redirecting visitors/vendors either by phone or in person, to other state agencies, the Marion County Courthouse, accepting Public Records Requests or visitors who have external meetings at the Executive Building, i.e., Toastmasters. The remaining 70% of the time is dedicated to occupants of the Executive Building to include the Chief Operating Office, Chief Information Office, Chief Financial Office, Chief Human Resources Office, Enterprise Human Resource Services, Enterprise Goods and Services (Shared Financial Services, Financial Business Systems, and Payroll) and Enterprise Technology Services.

The second position, Administrative Specialist 1, is 100% dedicated and focused on support of the four Customer Utility Boards (CUBs), for which DBS has experienced a tremendous increase in workload to include rate setting, service level agreements, performance measures and support of Employee Engagement. Rate setting alone clocked at almost 4,000 collective hours of preparation, presentation, recommendation and execution for which this position supported all documentation. Meetings for each CUB recur each month, every Wednesday, and the attendance of this position is required in order to memorialize each meeting via minutes, agenda setting and the like.

How Achieved: Request to establish an Executive Support position for the DAS Business Services Administrator and DBS team to assist and coordinate unit specific workload, to include calendaring, meeting logistics including preparation of materials and serving as the Designated Personnel Coordinator which includes coordinating division-related personnel and payroll activities. This position would lead the current administrative pool and guide workloads as they present themselves. The creation of this position is vital in maintaining the operational flow of the unit and will strengthen the foundation and strategies of the unit.

Staffing Impact:

Establish one permanent, full-time, Executive Support Specialist 1, OA C0118 AA, SR 17 (0.88FTE)

Revenue Source:

\$ 115,260– Other Funds Limited

BUDGET NARRATIVE

Policy Option Package #137: Contract Administration
(DID NOT MOVE FORWARD)

Companion Package: None

Purpose: DAS Business Services (DBS) is comprised of two program areas: Administration & Business Support Services and Budget Services. Business Support is responsible for the four Customer Utility Boards (CUBs), Business Continuity Planning (BCP), Oregon Administrative Rules (OARs), DAS' records management, data analysis services, performance management, employee engagement, and supporting the daily operations of DBS. Budget Services is responsible for overseeing DAS' budget and finances.

Many of DAS contracts will have an enterprise focus requiring a dedicated position to manage the administration for those statewide contracts and agreements.

This position will perform contract administration responsibilities such as: renew contracts after review from agency, as needed, and attain mutual agreement between client agency and supplier; evaluate contractor performance or quality of services; prepare contract amendments, extensions or change orders ensuring compliance with original solicitation and contract requirements; review supplier complaints relating to specific procurement and/or contract problems; collaborate with management and customers to decide corrective action; resolve conflicts between supplier and client agencies as needed; research alleged contract violations and assist with their resolution; represent state agencies with supplier problems; access, determine, and prepare recommendations on the validity of primary contractors; evaluate whether contract terms have been met at the end of the contract period; audit and substantiate contractor's costs; develop and maintain contract tracking or reporting procedures; compile contracts and process status reports and maintain good relationships with both agency and supplier.

In addition, this position will research and advise the agency on program direction, policy and organizational issues, budgeting considerations, etc., as they relate to implementation of state and federal grant funded programs and projects. Perform data collection, data compilation, data analysis, and reporting processes required to fulfill the State's obligations under federal grant requirements. Ensure participating agencies and private customers and contributors are aware of the full scope of the project and its relation to federal and state objectives and to the benefits of the project.

How Achieved: Request to establish one Operations & Policy Analyst 3 position

Staffing Impact:

Establish one permanent, full-time, Operations & Policy Analyst 3, MMN X0872 AA, SR 30 (1.00 FTE)

Revenue Source:

\$213,475 – Other Funds Limited

BUDGET NARRATIVE

Policy Option Package #143: Mass Ingenuity Master Contract
(APPROVED)

Companion Package: None

Purpose: This package requests for continuation of the Mass Ingenuity Master Contract for the 2015-2017 biennium.

How Achieved: Request for limitation for the overall statewide management of the Mass Ingenuity Master Contract that implements the NOW Management System offered state agencies. DAS will be responsible for coordinating this contract including making all payments on behalf of state agencies.

Staffing Impact:

None.

Revenue Source:

\$2,000,000 – Other Funds Limited

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: DAS Business Services
Cross Reference Number: 10700-075-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Pension Obligation Bond	-	-	(7,897)	-	-	-	(7,897)
Mass Transit Tax	-	-	(1,054)	-	-	-	(1,054)
Vacancy Savings	-	-	(8,067)	-	-	-	(8,067)
Total Personal Services	-	-	(\$17,018)	-	-	-	(\$17,018)
Total Expenditures							
Total Expenditures	-	-	(17,018)	-	-	-	(17,018)
Total Expenditures	-	-	(\$17,018)	-	-	-	(\$17,018)
Ending Balance							
Ending Balance	-	-	17,018	-	-	-	17,018
Total Ending Balance	-	-	\$17,018	-	-	-	\$17,018

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: DAS Business Services
Cross Reference Number: 10700-075-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	207	-	-	-	207
Employee Training	-	-	1,552	-	-	-	1,552
Office Expenses	-	-	1,345	-	-	-	1,345
Telecommunications	-	-	1,972	-	-	-	1,972
State Gov. Service Charges	-	-	125,056	-	-	-	125,056
Data Processing	-	-	980	-	-	-	980
Publicity and Publications	-	-	31	-	-	-	31
Professional Services	-	-	12,396	-	-	-	12,396
IT Professional Services	-	-	4,545	-	-	-	4,545
Attorney General	-	-	1,921	-	-	-	1,921
Employee Recruitment and Develop	-	-	614	-	-	-	614
Dues and Subscriptions	-	-	130	-	-	-	130
Facilities Rental and Taxes	-	-	3,537	-	-	-	3,537
Other Services and Supplies	-	-	5,632	-	-	-	5,632
Total Services & Supplies	-	-	\$159,918	-	-	-	\$159,918
Total Expenditures							
Total Expenditures	-	-	159,918	-	-	-	159,918
Total Expenditures	-	-	\$159,918	-	-	-	\$159,918
Ending Balance							
Ending Balance	-	-	(159,918)	-	-	-	(159,918)
Total Ending Balance	-	-	(\$159,918)	-	-	-	(\$159,918)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 032 - Above Standard Inflation

Cross Reference Name: DAS Business Services
Cross Reference Number: 10700-075-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	-	1,240	-	-	-	1,240
IT Professional Services	-	-	455	-	-	-	455
Total Services & Supplies	-	-	\$1,695	-	-	-	\$1,695
Total Expenditures							
Total Expenditures	-	-	1,695	-	-	-	1,695
Total Expenditures	-	-	\$1,695	-	-	-	\$1,695
Ending Balance							
Ending Balance	-	-	(1,695)	-	-	-	(1,695)
Total Ending Balance	-	-	(\$1,695)	-	-	-	(\$1,695)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: DAS Business Services
Cross Reference Number: 10700-075-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Telecommunications	-	-	14,582	-	-	-	14,582
State Gov. Service Charges	-	-	(313,166)	-	-	-	(313,166)
Data Processing	-	-	298,584	-	-	-	298,584
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 134 - Strengthen DBS Business Support

Cross Reference Name: DAS Business Services
Cross Reference Number: 10700-075-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	191,232	-	-	-	191,232
Empl. Rel. Bd. Assessments	-	-	88	-	-	-	88
Public Employees' Retire Cont	-	-	30,195	-	-	-	30,195
Social Security Taxes	-	-	14,629	-	-	-	14,629
Worker's Comp. Assess. (WCD)	-	-	138	-	-	-	138
Mass Transit Tax	-	-	1,147	-	-	-	1,147
Flexible Benefits	-	-	61,056	-	-	-	61,056
Reconciliation Adjustment	-	-	(16,569)	-	-	-	(16,569)
Total Personal Services	-	-	\$281,916	-	-	-	\$281,916
Services & Supplies							
Instate Travel	-	-	553	-	-	-	553
Employee Training	-	-	2,765	-	-	-	2,765
Office Expenses	-	-	3,482	-	-	-	3,482
Telecommunications	-	-	3,072	-	-	-	3,072
Data Processing	-	-	819	-	-	-	819
Publicity and Publications	-	-	410	-	-	-	410
Employee Recruitment and Develop	-	-	410	-	-	-	410
Dues and Subscriptions	-	-	410	-	-	-	410
Facilities Rental and Taxes	-	-	14,285	-	-	-	14,285

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 134 - Strengthen DBS Business Support

Cross Reference Name: DAS Business Services
Cross Reference Number: 10700-075-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	12,463	-	-	-	12,463
Other Services and Supplies	-	-	512	-	-	-	512
Expendable Prop 250 - 5000	-	-	2,458	-	-	-	2,458
Total Services & Supplies	-	-	\$41,639	-	-	-	\$41,639
Total Expenditures							
Total Expenditures	-	-	323,555	-	-	-	323,555
Total Expenditures	-	-	\$323,555	-	-	-	\$323,555
Ending Balance							
Ending Balance	-	-	(323,555)	-	-	-	(323,555)
Total Ending Balance	-	-	(\$323,555)	-	-	-	(\$323,555)
Total Positions							
Total Positions	-	-	-	-	-	-	2
Total Positions	-	-	-	-	-	-	2
Total FTE							
Total FTE	-	-	-	-	-	-	2.00
Total FTE	-	-	-	-	-	-	2.00

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 135 - Support Increased Budget Workload

Cross Reference Name: DAS Business Services
Cross Reference Number: 10700-075-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	368,172	-	-	-	368,172
Empl. Rel. Bd. Assessments	-	-	166	-	-	-	166
Public Employees' Retire Cont	-	-	58,134	-	-	-	58,134
Social Security Taxes	-	-	28,164	-	-	-	28,164
Worker's Comp. Assess. (WCD)	-	-	258	-	-	-	258
Mass Transit Tax	-	-	2,209	-	-	-	2,209
Flexible Benefits	-	-	114,480	-	-	-	114,480
Reconciliation Adjustment	-	-	159	-	-	-	159
Total Personal Services	-	-	\$571,742	-	-	-	\$571,742
Services & Supplies							
Instate Travel	-	-	1,936	-	-	-	1,936
Employee Training	-	-	9,933	-	-	-	9,933
Office Expenses	-	-	7,578	-	-	-	7,578
Telecommunications	-	-	6,144	-	-	-	6,144
Data Processing	-	-	2,150	-	-	-	2,150
Publicity and Publications	-	-	1,434	-	-	-	1,434
Employee Recruitment and Develop	-	-	1,229	-	-	-	1,229
Dues and Subscriptions	-	-	1,434	-	-	-	1,434
Facilities Rental and Taxes	-	-	28,570	-	-	-	28,570

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 135 - Support Increased Budget Workload

Cross Reference Name: DAS Business Services
Cross Reference Number: 10700-075-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	24,929	-	-	-	24,929
Other Services and Supplies	-	-	1,536	-	-	-	1,536
Expendable Prop 250 - 5000	-	-	7,373	-	-	-	7,373
Total Services & Supplies	-	-	\$94,246	-	-	-	\$94,246
Total Expenditures							
Total Expenditures	-	-	665,988	-	-	-	665,988
Total Expenditures	-	-	\$665,988	-	-	-	\$665,988
Ending Balance							
Ending Balance	-	-	(665,988)	-	-	-	(665,988)
Total Ending Balance	-	-	(\$665,988)	-	-	-	(\$665,988)
Total Positions							
Total Positions							4
Total Positions	-	-	-	-	-	-	4
Total FTE							
Total FTE							3.76
Total FTE	-	-	-	-	-	-	3.76

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 136 - Increase Administrative Support

Cross Reference Name: DAS Business Services
Cross Reference Number: 10700-075-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	55,356	-	-	-	55,356
Empl. Rel. Bd. Assessments	-	-	39	-	-	-	39
Public Employees' Retire Cont	-	-	8,741	-	-	-	8,741
Social Security Taxes	-	-	4,235	-	-	-	4,235
Worker's Comp. Assess. (WCD)	-	-	60	-	-	-	60
Mass Transit Tax	-	-	332	-	-	-	332
Flexible Benefits	-	-	26,712	-	-	-	26,712
Reconciliation Adjustment	-	-	49	-	-	-	49
Total Personal Services	-	-	\$95,524	-	-	-	\$95,524
Services & Supplies							
Instate Travel	-	-	277	-	-	-	277
Employee Training	-	-	1,382	-	-	-	1,382
Office Expenses	-	-	1,741	-	-	-	1,741
Telecommunications	-	-	1,536	-	-	-	1,536
Data Processing	-	-	410	-	-	-	410
Publicity and Publications	-	-	205	-	-	-	205
Employee Recruitment and Develop	-	-	205	-	-	-	205
Dues and Subscriptions	-	-	205	-	-	-	205
Facilities Rental and Taxes	-	-	7,142	-	-	-	7,142

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 136 - Increase Administrative Support

Cross Reference Name: DAS Business Services
Cross Reference Number: 10700-075-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	5,404	-	-	-	5,404
Other Services and Supplies	-	-	1,229	-	-	-	1,229
Total Services & Supplies	-	-	\$19,736	-	-	-	\$19,736
Total Expenditures							
Total Expenditures	-	-	115,260	-	-	-	115,260
Total Expenditures	-	-	\$115,260	-	-	-	\$115,260
Ending Balance							
Ending Balance	-	-	(115,260)	-	-	-	(115,260)
Total Ending Balance	-	-	(\$115,260)	-	-	-	(\$115,260)
Total Positions							
Total Positions	-	-	-	-	-	-	1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE	-	-	-	-	-	-	0.88
Total FTE	-	-	-	-	-	-	0.88

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 137 - Contract Administration

Cross Reference Name: DAS Business Services
Cross Reference Number: 10700-075-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 137 - Contract Administration

Cross Reference Name: DAS Business Services
Cross Reference Number: 10700-075-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE	-	-	-	-	-	-	-
Total FTE	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 143 - Mass Ingenuity Master Contract

Cross Reference Name: DAS Business Services
Cross Reference Number: 10700-075-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	2,000,000	-	-	-	2,000,000
Total Revenues	-	-	\$2,000,000	-	-	-	\$2,000,000
Services & Supplies							
Professional Services	-	-	2,000,000	-	-	-	2,000,000
Total Services & Supplies	-	-	\$2,000,000	-	-	-	\$2,000,000
Total Expenditures							
Total Expenditures	-	-	2,000,000	-	-	-	2,000,000
Total Expenditures	-	-	\$2,000,000	-	-	-	\$2,000,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

/22/14 REPORT NO.: PDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY: 10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF: 075-00-00 DAS Business Services

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2015-17
 PICS SYSTEM: BUDGET PREPARATION
 PAGE
 PROD FILE

PACKAGE: 134 - Strengthen DBS Business Support

POSITION	NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
	08701	OA	C0870	AA OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	02	3,450.00		82,800			82,800
											50,049			50,049
	08711	MMN	X0871	AA OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	4,518.00		108,432			108,432
											56,057			56,057
TOTAL PICS SALARY											191,232			191,232
TOTAL PICS OPE											106,106			106,106
TOTAL PICS PERSONAL SERVICES =					2	2.00	48.00				297,338			297,338

2/22/14 REPORT NO.: PPDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:075-00-00 DAS Business Services

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2015-17
 PICS SYSTEM: BUDGET PREPARATION

PACKAGE: 135 - Support Increased Budget Workl

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
512431	MMN	X1243	AA FISCAL ANALYST 1	1	1.00	24.00	02	3,717.00		89,208 51,551			89,208 51,551
512432	MMN	X1243	AA FISCAL ANALYST 1	1	1.00	24.00	02	3,717.00		89,208 51,551			89,208 51,551
512441	MMN	X1244	AA FISCAL ANALYST 2	1	.88	21.00	02	4,518.00		94,878 49,050			94,878 49,050
512442	MMN	X1244	AA FISCAL ANALYST 2	1	.88	21.00	02	4,518.00		94,878 49,050			94,878 49,050
TOTAL PICS SALARY										368,172			368,172
TOTAL PICS OPE										201,202			201,202
TOTAL PICS PERSONAL SERVICES =				4	3.76	90.00				569,374			569,374

2/22/14 REPORT NO.: PDPFISCAL
 REPORT: PACKAGE FISCAL IMPACT REPORT
 AGENCY:10700 DEPT OF ADMIN SERVICES
 SUMMARY XREF:075-00-00 DAS Business Services

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PAGE
 PROD FILE

2015-17
 PICS SYSTEM: BUDGET PREPARATION

PACKAGE: 136 - Increase Administrative Support

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
501181	OA	C0118	AA EXECUTIVE SUPPORT SPECIALIST	1	.88	21.00	02	2,636.00		55,356 39,787			55,356 39,787
TOTAL PICS SALARY										55,356			55,356
TOTAL PICS OPE										39,787			39,787
TOTAL PICS PERSONAL SERVICES =				1	.88	21.00				95,143			95,143

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-075-00-00-00000

Source	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Charges for Services	-	-	-	-	2,000,000	-
Admin and Service Charges	77,879	-	-	-	-	-
Interest Income	19,466	-	-	-	-	-
Other Revenues	43,320	-	-	-	-	-
Transfer In - Intrafund	3,648,426	3,124,891	3,124,891	5,908,084	5,908,084	-
Transfer Out - Intrafund	(260,776)	-	-	-	-	-
Total Other Funds	\$3,528,315	\$3,124,891	\$3,124,891	\$5,908,084	\$7,908,084	-

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

DAS BUSINESS SERVICES		Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
							Agency Request	Governor's Recommended	Legislatively Adopted
Beginning Balance	LF - L	4400		-	-	-	-	-	
	LF - DS	4430		-	-	-	-	-	
	OF - CI	3010		-	-	-	-	-	
	OF - CC	3020		-	-	-	-	-	
	OF - NL	3200	0025 / 0030	-	-	-	-	-	
	OF - NL - DS	3230		-	-	-	-	-	
	OF - L	3400		-	1,708,906	754,430	(38,523)	-	
	OF - DS	3430		-	-	-	-	-	
	GF	8800		-	-	-	-	-	
General Fund Appropriation	GF	8000	0050	-	-	-	-	-	
	GF DS	8030		-	-	-	-	-	
Non-Business Lic & Fees	OF - L	3400	0210	-	-	-	-	-	
Central Service Charges	OF - L	3400	0405	-	-	-	-	-	
	GF	8800		-	-	-	-	-	
Charges for Services	OF - NL	3200	0410	-	-	-	-	-	
	OF - L	3400		-	-	-	2,000,000	-	
Admin and Service Charges	OF - N L	3200		-	-	-	-	-	
	OF - L	3400	0415	77,879	-	-	-	-	
	OF - DS	3430		-	-	-	-	-	
Fines & Forfeitures	OF - L	3400	0505	-	-	-	-	-	
Rents & Royalties	OF - L	3400	0510	-	-	-	-	-	
GF Obligation Bonds	OF - CC	3020	0555	-	-	-	-	-	
	OF - L	3400		-	-	-	-	-	
Dedicated Fund Obligation Bonds	OF - L	3400	0560	-	-	-	-	-	
Lottery Bonds	OF - L	3400	0565	-	-	-	-	-	

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

DAS BUSINESS SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Revenue Bonds	OF - NL - DS	3230	0570	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Refunding Bonds	OF - NL - DS	3230	0575	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Certificate of Participation	OF - CC	3020	0580	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Interest Income	LF - L	4400	0605	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		19,466	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Sales Income	OF - NL	3200	0705	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Cost of Goods Sold	OF - L	3400	0760	-	-	-	-	-
Loan Repayments	OF - L	3400	0925	-	-	-	-	-
Other Revenues	OF - CI	3010	0975	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - L	3400		43,320	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Federal Funds	FF - DS	6230	0995	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Transfer IN - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

DAS BUSINESS SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020	1010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		3,648,426	3,124,891	5,908,084	5,908,084	-
	OF - DS	3430		-	-	-	-	-
Tsfr From Agy-Res Equity	LF - L	4400	1030	-	-	-	-	-
Tsfr IN - Other	OF - L	3400					-	-
	OF - DS	3430	1050					
	OF - NL - DS	3230						
Tsfr from Governor's Office	OF - L	3400	1121	-	-	-	-	-
Tsfr from OR Business Development	OF - NL - DS	3230	1123				-	-
Tsfr from Dept of Revenue	OF - L	3400	1150	-	-	-	-	-
Tsfr from Lottery Commission	LF - L	4400	1177	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr from Judicial Department	OF - L	3400	1198	-	-	-	-	-
Tsfr from Dept. of Energy	FF - L	6400	1330				-	-
	OF - NL - DS	3230						
Tsfr from OYA	OF - DS	3430	1415				-	-
Tsfr from Student Access Comm	OF - L	3400	1575	-	-	-	-	-
Tsfr from OUS	OF - DS	3430	1580				-	-
	OF - NL - DS	3230					-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

DAS BUSINESS SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr from Education	OF - NL - DS	3230	1581				-	-
Tsfr from Comm Coll/Wkfrc Dev	OF - NL - DS	3230	1586				-	-
Tsfr from Forestry	OF - NL - DS	3230	1629				-	-
Tsfr from Parks & Rec	OF - NL - DS	3230	1634				-	-
Tsfr from Water Resources	OF - NL - DS	3230	1690				-	-
Tsfr from ODOT	OF - L	3400	1730				-	-
	OF - NL - DS	3230					-	-
Tsfr from OR Liquor Control Comm	OF - L	3400	1845	-	-	-	-	-
Tsfr from Public Utility Comm	OF - L	3400	1860	-	-	-	-	-
Tsfr from Housing & Comm Svcs	OF - NL - DS	3230	1914				-	-
Transfer OUT - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010					-	-
	OF - CC	3020	2010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		(260,776)	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Other	LF - L	4400	2050	-	-	-	-	-
Tsfr to General Fund	GF	8800	2060	-	-	-	-	-
Tsfr to Cities	OF - L	3400	2070	-	-	-	-	-
Tsfr to Counties	LF - L	4400		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

DAS BUSINESS SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	OF - L	3400	2080	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Tsfr to Governor's Office	LF - L	4400	2121	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Tsfr to OR Business Development	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL - DS	3230	2123	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Dept of Justice	OF - L	3400	2137	-	-	-	-	-
Tsfr to Leg Fiscal Officer	OF - L	3400	2145	-	-	-	-	-
Tsfr to Judicial Dept	OF - L	3400	2198	-	-	-	-	-
Tsfr to Govt Ethics Comm	OF - L	3400	2199	-	-	-	-	-
Tsfr to State Police	OF - L	3400	2257	-	-	-	-	-
Tsfr to Veteran's Affairs	LF - DS	4430	2274	-	-	-	-	-
Tsfr to Dept of Energy	LF - DS	4430	2330	-	-	-	-	-
Tsfr to Oregon Health Authority	LF - L	4400		-	-	-	-	-
	OF - NL	3200	2443	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to Dept Post-Secondary Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2523	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

DAS BUSINESS SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to HECC	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2525	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to State Library	OF - L	3400	2543	-	-	-	-	-
Tsfr to Student Access Comm	LF - L	4400	2575	-	-	-	-	-
Tsfr to OR University System	OF - NL	3200					-	-
	OF - NL - DS	3230	2580					
	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Dept of Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2581	-	-	-	-	-
	FF - L	6400					-	-
Tsfr to Comm Coll/Wkfrc Dev	LF - DS	4430	2586	-	-	-	-	-
Tsfr to OR Health & Science Univ	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
	OF - NL - DS	3230	2590					
	LF - DS	4430					-	-
Tsfr to Dept of Agriculture	LF - L	4400	2603					
Tsfr to Dept of Forestry	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2629	-	-	-	-	-
Tsfr to Parks and Rec	LF - L	4400		-	-	-	-	-
	LF- DS	4430	2634	-	-	-	-	-
	OF - NL - DS	3230						

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

DAS BUSINESS SERVICES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to Fish & Wildlife	LF- DS	4430	2635	-	-	-	-	-
Tsfr to Water Resources	LF - DS	4430	2690	-	-	-	-	-
Tsfr to Watershed Enhancement Board	LF - L	4400	2691	-	-	-	-	-
Tsfr to Dept of Transportation	LF - DS	4430	2730	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
Tsfr to Housing & Comm Svcs	LF - DS	4430	2914	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
General Fund		8000		-	-	-	-	-
General Fund Debt Service		8030		-	-	-	-	-
General Fund Revenue		8800		-	-	-	-	-
Lottery Funds Limited		4400		-	-	-	-	-
Lottery Funds Debt Service Limited		4430		-	-	-	-	-
Other Funds Cap Improvement		3010		-	-	-	-	-
Other Funds Cap Construction		3020		-	-	-	-	-
Other Funds Non-Limited		3200		-	-	-	-	-
Other Funds Non-Limited Debt Service		3230		-	-	-	-	-
Other Funds Limited		3400		3,528,315	4,833,797	6,662,514	7,869,561	-
Other Funds Debt Service Limited		3430		-	-	-	-	-
Federal Funds Debt Service Non-Limited		6230		-	-	-	-	-
Federal Funds Limited		6400		-	-	-	-	-
				3,528,315	4,833,797	6,662,514	7,869,561	-

BUDGET NARRATIVE

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BUDGET NARRATIVE

MISCELLANEOUS DISTRIBUTIONS

Program Description

Mission Statement and Statutory Authority:

In accordance with legislative directives, the Department of Administrative Services receives and distributes certain federal, lottery and state moneys to state agencies, local governments.

Distributions include:

- ORS 291.407 -- State Agency Mass Transit Assessments and Distributions to Transit Districts
- ORS 291.276 -- State Central Government Service Charge
- ORS 221.770 -- City Revenue Sharing of Oregon Liquor Control Commission (OLCC) Earnings
- ORS 323.455 -- Department of Revenue Cigarette Tax Distribution to Cities
- ORS 320.100 -- Department of Revenue Amusement Device Tax Distribution to Counties
- ORS 293.560 -- 25% U.S. Forest Service National Forest Products Sale Proceeds Distributed to Counties
- ORS 293.565 -- Federal Mineral Leases Proceeds Distributed to Counties
- ORS 272.085 -- 5% Land Sales Proceeds Distributed to Counties
- ORS 293.575 -- U.S. Taylor Grazing Fees Distributed to Counties
- ORS 293.570 -- Federal Flood Control Proceeds Distributed to Counties
- ORS 461.540 -- Oregon Lottery Proceeds Distributed to State Agencies, the Education Stability Fund, County Fair Account and Other Entities

- ORS 348.696 -- Education Stability Fund Earnings Distributed to the State School Fund and the State Scholarship Commission
- ORS 293.285 Tobacco Settlement Account Funds
- Lottery Bond Proceeds
- Oregon Opportunity Fund
- Lottery Bond Debt Service
- Pension Fund Bonds and Debt Service
- Shared Services Fund

BUDGET NARRATIVE

Program Unit Narratives:

The Department of Administrative Services (DAS) receives federal, lottery and state moneys from several sources. The department receives the money and records it as revenue, then spends it or transfers it to state agencies, cities, counties, transit districts and other entities. These entities spend the amounts as the law directs.

This section of the narrative describes nine distinct program units. They are:

- 1) **Program Unit 090 (Miscellaneous Distributions):** This program unit includes payment of Mass Transit Taxes. It also includes transfers of revenue from the State Central Government Service Charge, from the Oregon Liquor Control Commission, from the Department of Revenue, and from the Federal Government.
- 2) **Program Unit 091 (Shared Services Fund):** This program unit provides state support to local taxing districts affected by participation in the Strategic Investment Program (SIP).
- 3) **Program Unit 092 (Tobacco Settlement Funds):** This program unit includes proposed distributions of Tobacco Settlement funds.
- 4) **Program Unit 094 (Bonds):** This program unit includes Lottery Revenue Bonds and Article XI-O Bonds.
- 5) **Program Unit 095 (Statewide Lottery Distributions):** With this program unit, revenue transfers in from the Oregon State Lottery Fund to the Administrative Services Economic Development Fund (ORS 461.540). Revenue transfers out as directed by Constitution and statutes.
- 6) **Program Unit 096 (Education Stability Fund):** With this program unit, revenue transfers in from Program Unit 095 (15 percent of net lottery proceeds). Revenue transfers out for public education purposes (section 4 (4) (d), Article XV, Oregon Constitution; ORS 348.696).
- 7) **Program Unit 097 (Oregon Education Fund):** With this program unit, revenue transfers in from Program Unit 096 (75 percent of Program Unit 096 interest earnings) to be used for public education purposes.
- 8) **Program Unit 098 (Parks & Natural Resources Fund):** With this program unit, revenue transfers in from Program Unit 095 (15 percent of net lottery proceeds). Revenue transfers out for parks and natural resources purposes (section 4 (5), Article XV, Oregon Constitution).
- 9) **Program Unit 099 (Special Governmental Payments):** This program unit handles payments and transfers of specific amounts from the General Fund and from other sources as directed by law.

BUDGET NARRATIVE

PROGRAM UNIT 090 - MISCELLANEOUS DISTRIBUTIONS

Revenue Transfers In and Out (Other Funds)

State Central Government Service Charge (090-01): State agencies, whose personal services expenditures are financed from funds other than federal government sources or from State General Fund Appropriations, are retroactively assessed a portion of the 2007-09 biennium costs of the following agencies. Each agency is charged a proportional share of 60 percent of the Legislative Assembly, 60 percent of the Emergency Board, 60 percent of the Legislative Counsel Committee and 75 percent of the Governor's Office.

- The 2015-2017 assessment is \$14,173,682.

City Revenue Sharing of OLCC Earnings (090-05): Quarterly, OLCC earnings are distributed to Oregon cities. Fourteen percent of the quarter's earnings are distributed to cities, based upon the city's percent of population compared to all cities in the state.

- The 2015-2017 forecast is \$58,411,871.

Revenue Sharing of Cigarette Tax Proceeds (090-06): Every month, 3.45 percent of Department of Revenue cigarette tax proceeds is distributed to cities and counties. The individual amounts distributed are based upon the percentage of the state's population living within the boundaries of the each entity.

- The 2015-2017 forecast is \$12,739,663.

Amusement Tax Distributed to Counties (090-07): Quarterly, 35.325 percent of the Department of Revenue Amusement Device Tax is distributed to counties. The amount distributed to each county is based upon the percentage of the state's population living within the boundaries of the county.

- The 2015-2017 forecast is \$1,580,000.

Administrative and Service Charges Revenue In: Nonlimited Special Payment to Other Governmental Units

Mass Transit Assessment and Distribution (090-03): The Mass Transit Assessment charges state agencies at 0.6 percent of salaries and wages paid to employees working within a transit district boundary. This assessment is paid to the Department of Administrative Services (DAS). Quarterly, DAS distributes each transit district's share. The money is distributed to mass transit districts established under ORS 267.010 to 267.390, and transportation districts established under ORS 267.510 to 267.650. Districts receiving the assessment are: Tri-County Metro Transit District; Lane Transit District; Salem Area Transit; Rogue Valley Transit District; Basin Transit District; South Clackamas Transportation District; Hood River County Transportation District; Tillamook County Transit; Sunset Empire Transportation District; and Lincoln County Transit.

- The 2015-2017 forecast is \$24,716,507.

Revenue Transfers In and Out (Federal Funds)

Federal Government Forest Reserves (090-08): 25 percent of all moneys received from the sale of National Forest products within each county's boundaries is distributed to counties yearly. The state passes through both Title I and Title III funds. Oregon counties are required to spend 75 percent of Title I money on roads and 25 percent on schools. Title III funds may be spent on projects at the counties' discretion.

- The total 2015-2017 forecast is \$333,478,311. 75 percent of the federal roads distribution is \$124,762,084, 25 percent of the federal schools distribution is \$41,587,361 and \$166,793,155 are transferred to Counties.

BUDGET NARRATIVE

Federal Mineral Lease Proceeds (090-08): The federal government distributes a portion of mineral lease proceeds from federal lands to the state. DAS passes on the proceeds to the counties where the leased land is located. Counties are required to spend this money on schools and roads.

- The 2015-2017 forecast is \$78,983.

Five Percent of Federal Government Land and Material Sales (090-08): Each month, the federal government distributes to the state five percent of proceeds from the sale of public land and materials. These moneys are distributed to counties to be used for roads and bridges.

- The 2015-2017 forecast is \$886.

U.S. Taylor Grazing Act Fees (090-08): A portion of Taylor Grazing Act fees are distributed to the state. The state passes on these moneys to the county where the leased land is located. The money is used for grazing and range improvements.

- The 2015-2017 forecast is \$277,655.

Federal Flood Moneys (090-08): The State receives a portion of lease fees paid by the federal government under the Federal Flood Control Act. These moneys are distributed to those is where the lease is located. Counties are to spend the money on schools and roads.

- The 2015-2017 forecast is \$32,187.

Essential Packages:

Purpose: The essential packages present budget adjustments needed to bring the base budget to Current Service Level (CSL), the calculated cost of continuing legislatively approved programs into the 2015-2017 biennium.

How Achieved: See explanations under captions "Vacancy Factor and Non-PICS Personal Services", "Cost of Phased-in and Phased-out Programs and One-time Costs," "Inflation and Price List Adjustments" and "Technical Adjustments".

Staffing Impact: None

Revenue Sources: The revenue source(s) are the same as for the program unit as a whole, unless described differently within an individual package.

There are no essential packages for Federal Distributions.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Miscellaneous Distributions
Cross Reference Number: 10700-090-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Other Gov Unit	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-090-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Central Service Charges	11,595,624	11,151,514	11,151,514	10,673,682	10,673,682	-
Other Revenues	-	-	-	3,500,000	3,500,000	-
Tsfr From Revenue, Dept of	18,373,975	15,892,078	15,892,078	14,319,663	14,319,663	-
Tsfr From Or Liquor Cntrl Comm	49,075,163	54,796,144	54,796,144	58,411,871	58,457,336	-
Transfer to General Fund	(11,595,624)	(8,151,514)	(8,151,514)	(10,673,682)	(10,673,682)	-
Transfer to Cities	(56,099,058)	(61,952,183)	(61,952,183)	(64,781,703)	(64,781,703)	-
Transfer to Counties	(9,580,058)	(8,736,039)	(8,736,039)	(7,949,831)	(7,949,831)	-
Tsfr To Leg Fiscal Officer	-	(3,000,000)	(3,000,000)	(3,500,000)	(3,500,000)	-
Total Other Funds	\$1,770,022	-	-	-	\$45,465	-
Federal Funds						
Federal Funds	-	331,535,719	331,535,719	333,478,311	333,478,311	-
Transfer to Counties	-	(331,535,719)	(331,535,719)	(333,478,311)	(333,478,311)	-
Total Federal Funds	-	-	-	-	-	-
Nonlimited Other Funds						
Admin and Service Charges	20,561,359	23,996,609	23,996,609	24,716,507	24,716,507	-
Total Nonlimited Other Funds	\$20,561,359	\$23,996,609	\$23,996,609	\$24,716,507	\$24,716,507	-

Agency Request
2015-17 Biennium

Governor's Budget
Page _____

Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

MISCELLANEOUS DISTRIBUTIONS	Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Beginning Balance	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200	0025 / 0030	736,573	704,283	-	-	-
	OF - NL - DS	3230						
	OF - L	3400		19,233,777	19,093,941	-	-	-
	OF - DS	3430		-	-	-	-	-
	GF	8800		-	-	-	-	-
General Fund Appropriation	GF	8000	0050	-	-	-	-	-
	GF DS	8030		-	-	-	-	-
Non-Business Lic & Fees	OF - L	3400	0210	-	-	-	-	-
Central Service Charges	OF - L	3400	0405	-	3,000,000	-	-	-
	GF	8800		11,595,624	8,151,514	10,673,682	10,673,682	-
Charges for Services	OF - NL	3200	0410	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Admin and Service Charges	OF - N L	3200		20,561,359	23,996,609	24,716,507	24,716,507	-
	OF - L	3400	0415	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Fines & Forfeitures	OF - L	3400	0505	-	-	-	-	-
Rents & Royalties	OF - L	3400	0510	-	-	-	-	-
GF Obligation Bonds	OF - CC	3020	0555					
	OF - L	3400						
Dedicated Fund Obligation Bonds	OF - L	3400	0560					
Lottery Bonds	OF - L	3400	0565	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

MISCELLANEOUS DISTRIBUTIONS		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Revenue Bonds	OF - NL - DS	3230	0570	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Refunding Bonds	OF - NL - DS	3230	0575	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Certificate of Participation	OF - CC	3020	0580	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Interest Income	LF - L	4400	0605	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Sales Income	OF - NL	3200	0705	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Cost of Goods Sold	OF - L	3400	0760	-	-	-	-	-
Loan Repayments	OF - L	3400	0925	-	-	-	-	-
Other Revenues	OF - CI	3010	0975	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - L	3400		-	-	3,500,000	3,500,000	-
	OF - DS	3430		-	-	-	-	-
Federal Funds	FF - DS	6230	0995	-	-	-	-	-
	FF - L	6400		-	331,535,719	333,478,311	333,478,311	-
Transfer IN - Intrafund	LF - L	4400	1010	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

MISCELLANEOUS DISTRIBUTIONS		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	Source							
	OF - NL	3200	1010	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr From Agy-Res Equity	LF - L	4400	1030	-	-	-	-	-
Tsfr IN - Other	OF - L	3400					-	-
	OF - DS	3430	1050					
	OF - NL - DS	3230						
Tsfr from Governor's Office	OF - L	3400	1121	-			-	-
Tsfr from OR Business Development	OF - NL - DS	3230	1123				-	-
Tsfr from Dept of Revenue	OF - L	3400	1150	18,373,975	15,892,078	14,319,663	14,319,663	-
Tsfr from Lottery Commission	LF - L	4400	1177	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr from Judicial Department	OF - L	3400	1198	-	-	-	-	-
Tsfr from Dept. of Energy	FF - L	6400	1330				-	-
	OF - NL - DS	3230						
Tsfr from OYA	OF - DS	3430	1415				-	-
Tsfr from Student Access Comm	OF - L	3400	1575	-	-	-	-	-
Tsfr from OUS	OF - DS	3430	1580				-	-
	OF - NL - DS	3230					-	-
Tsfr from Education	OF - NL - DS	3230	1581				-	-
							-	-
Tsfr from Comm Coll/Wkfr Dev	OF - NL - DS	3230	1586				-	-
							-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

MISCELLANEOUS DISTRIBUTIONS		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr from Forestry	OF - NL - DS	3230	1629				-	-
Tsfr from Parks & Rec	OF - NL - DS	3230	1634				-	-
Tsfr from Water Resources	OF - NL - DS	3230	1690				-	-
Tsfr from ODOT	OF - L	3400	1730				-	-
	OF - NL - DS	3230					-	-
Tsfr from OR Liquor Control Comm	OF - L	3400	1845	49,075,163	54,796,144	58,411,871	58,457,336	-
Tsfr from Public Utility Comm	OF - L	3400	1860	-	-	-	-	-
Tsfr from Housing & Comm Svcs	OF - NL - DS	3230	1914				-	-
Transfer OUT - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020	2010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Other	LF - L	4400	2050	-	-	-	-	-
Tsfr to General Fund	GF	8800	2060	(11,595,624)	(8,151,514)	(10,673,682)	(10,673,682)	-
Tsfr to Cities	OF - L	3400	2070	(56,099,058)	(61,952,183)	(64,781,703)	(64,781,703)	-
Tsfr to Counties	LF - L	4400		-	-	-	-	-
	OF - L	3400	2080	(9,580,058)	(8,736,039)	(7,949,831)	(7,949,831)	-
	FF - L	6400		-	(331,535,719)	(333,478,311)	(333,478,311)	-
Tsfr to Governor's Office	LF - L	4400	2121	-	-	-	-	-
	OF - L	3400		-	-	-	-	-

107BF07

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

MISCELLANEOUS DISTRIBUTIONS		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to OR Business Development	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL - DS	3230	2123					
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Dept of Justice	OF - L	3400	2137	-	-	-	-	-
Tsfr to Leg Fiscal Officer	OF - L	3400	2145	-	(3,000,000)	(3,500,000)	(3,500,000)	-
Tsfr to Judicial Dept	OF - L	3400	2198	-	-	-	-	-
Tsfr to Govt Ethics Comm	OF - L	3400	2199	-	-	-	-	-
Tsfr to State Police	OF - L	3400	2257	-	-	-	-	-
Tsfr to Veteran's Affairs	LF - DS	4430	2274	-	-	-	-	-
Tsfr to Dept of Energy	LF - DS	4430	2330	-	-	-	-	-
Tsfr to Oregon Health Authority	LF - L	4400		-	-	-	-	-
	OF - NL	3200	2443					
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to Dept Post-Secondary Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2523					
	OF- L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to HECC	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2525					
	OF- L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

MISCELLANEOUS DISTRIBUTIONS		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to State Library	OF - L	3400	2543	-	-	-	-	-
Tsfr to Student Access Comm	LF - L	4400	2575	-	-	-	-	-
Tsfr to OR University System	OF - NL	3200					-	-
	OF - NL - DS	3230	2580				-	-
	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Dept of Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2581	-	-	-	-	-
	FF - L	6400					-	-
Tsfr to Comm Coll/Wkfrc Dev	LF - DS	4430	2586	-	-	-	-	-
Tsfr to OR Health & Science Univ	OF - L	3400		-	-	-	-	-
	OF - DS	3430	2590	-	-	-	-	-
	OF - NL - DS	3230					-	-
	LF - DS	4430					-	-
Tsfr to Dept of Agriculture	LF - L	4400	2603					
Tsfr to Dept of Forestry	LF - L	4400	2629	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Parks and Rec	LF - L	4400	2634	-	-	-	-	-
	LF- DS	4430		-	-	-	-	-
	OF - NL - DS	3230					-	-
Tsfr to Fish & Wildlife	LF- DS	4430	2635	-	-	-	-	-
Tsfr to Water Resources	LF - DS	4430	2690	-	-	-	-	-
Tsfr to Watershed Enhancement Board	LF - L	4400	2691	-	-	-	-	-
Tsfr to Dept of Transportation	LF - DS	4430	2720	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

MISCELLANEOUS DISTRIBUTIONS		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to Housing & Comm Svcs	OF - L	3400	2730	-	-	-	-	-
	OF - NL - DS	3230						
	LF - DS	4430	2914	-	-	-	-	-
	OF - NL - DS	3230						
General Fund	8000		-	-	-	-	-	
General Fund Debt Service	8030		-	-	-	-	-	
General Fund Revenue	8800		-	-	-	-	-	
Lottery Funds Limited	4400		-	-	-	-	-	
Lottery Funds Debt Service Limited	4430		-	-	-	-	-	
Other Funds Cap Improvement	3010		-	-	-	-	-	
Other Funds Cap Construction	3020		-	-	-	-	-	
Other Funds Non-Limited	3200		21,297,932	24,700,892	24,716,507	24,716,507	-	
Other Funds Non-Limited Debt Service	3230		-	-	-	-	-	
Other Funds Limited	3400		21,003,799	19,093,941	-	45,465	-	
Other Funds Debt Service Limited	3430		-	-	-	-	-	
Federal Funds Debt Service Non-Limited	6230		-	-	-	-	-	
Federal Funds Limited	6400		-	-	-	-	-	
				42,301,731	43,794,833	24,716,507	24,761,972	-

BUDGET NARRATIVE

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BUDGET NARRATIVE

PROGRAM UNIT 091 – SHARED SERVICES FUND

Program Description:

In 2007 the Legislature established a new program, the Shared Services Fund, to provide state support to local taxing districts affected by participation in the Strategic Investment Program (SIP). Local taxing districts are now eligible to receive payments from the state that are calculated to equal 50% of the personal income tax revenue attributable to the earnings of the persons hired or retained as result of a SIP property tax exemption. These payments would otherwise have gone to the state General Fund.

Requests for the Shared Services Fund is generally approved through an Emergency Board appearance.

Essential Packages:

022 Phase-out Programs & One –Time Costs Package Description

This package phases out one-time costs of \$24,141,834.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Shared Services Fund
Cross Reference Number: 10700-091-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	-	-	(24,141,834)	-	-	-	(24,141,834)
Total Special Payments	-	-	(\$24,141,834)	-	-	-	(\$24,141,834)
Total Expenditures							
Total Expenditures	-	-	(24,141,834)	-	-	-	(24,141,834)
Total Expenditures	-	-	(\$24,141,834)	-	-	-	(\$24,141,834)
Ending Balance							
Ending Balance	-	-	24,141,834	-	-	-	24,141,834
Total Ending Balance	-	-	\$24,141,834	-	-	-	\$24,141,834

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-091-00-00-00000

Source	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Other Revenues	-	24,141,834	24,141,834	-	-	-
Total Other Funds	-	\$24,141,834	\$24,141,834	-	-	-

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

SHARED SERVICES FUND		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Beginning Balance	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200	0025 / 0030	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
	GF	8800		-	-	-	-	-
General Fund Appropriation	GF	8000		-	-	-	-	-
	GF DS	8030	0050	-	-	-	-	-
Non-Business Lic & Fees	OF - L	3400	0210	-	-	-	-	-
Central Service Charges	OF - L	3400	0405	-	-	-	-	-
	GF	8800		-	-	-	-	-
Charges for Services	OF - NL	3200	0410	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Admin and Service Charges	OF - N L	3200		-	-	-	-	-
	OF - L	3400	0415	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Fines & Forfeitures	OF - L	3400	0505	-	-	-	-	-
Rents & Royalties	OF - L	3400	0510	-	-	-	-	-
GF Obligation Bonds	OF - CC	3020	0555	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Dedicated Fund Obligation Bonds	OF - L	3400	0560	-	-	-	-	-
Lottery Bonds	OF - L	3400	0565	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

SHARED SERVICES FUND		Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
							Agency Request	Governor's Recommended	Legislatively Adopted
Revenue Bonds	OF - NL - DS	3230	0570	-	-	-	-	-	
	OF - L	3400		-	-	-	-	-	
	OF - DS	3430		-	-	-	-	-	
Refunding Bonds	OF - NL - DS	3230	0575	-	-	-	-	-	
	OF - DS	3430		-	-	-	-	-	
Certificate of Participation	OF - CC	3020	0580	-	-	-	-	-	
	OF - L	3400		-	-	-	-	-	
Interest Income	LF - L	4400	0605	-	-	-	-	-	
	LF - DS	4430		-	-	-	-	-	
	OF - NL	3200		-	-	-	-	-	
	OF - NL - DS	3230		-	-	-	-	-	
	OF - L	3400		-	-	-	-	-	
	OF - DS	3430		-	-	-	-	-	
Sales Income	OF - NL	3200	0705	-	-	-	-	-	
	OF - L	3400		-	-	-	-	-	
Cost of Goods Sold	OF - L	3400	0760	-	-	-	-	-	
Loan Repayments	OF - L	3400	0925	-	-	-	-	-	
Other Revenues	OF - CI	3010	0975	-	24,141,834	-	-	-	
	OF - NL	3200		-		-	-	-	
	OF - L	3400		-		-	-	-	
	OF - DS	3430		-		-	-	-	
Federal Funds	FF - DS	6230	0995	-	-	-	-	-	
	FF - L	6400		-	-	-	-	-	
Transfer IN - Intrafund	LF - L	4400		-	-	-	-	-	
	LF - DS	4430		-	-	-	-	-	

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

SHARED SERVICES FUND			ORBITS	2011-2013	2013-2015	2015-2017		
	Source	Fund	Revenue Account	Actuals	Legislatively Approved	Agency Request	Governor's Recommended	Legislatively Adopted
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020	1010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr From Agy-Res Equity	LF - L	4400	1030	-	-	-	-	-
Tsfr IN - Other	OF - L	3400					-	-
	OF - DS	3430	1050					
	OF - NL - DS	3230						
Tsfr from Governor's Office	OF - L	3400	1121	-			-	-
Tsfr from OR Business Development	OF - NL - DS	3230	1123				-	-
Tsfr from Dept of Revenue	OF - L	3400	1150	-	-	-	-	-
Tsfr from Lottery Commission	LF - L	4400	1177	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr from Judicial Department	OF - L	3400	1198	-	-	-	-	-
Tsfr from Dept. of Energy	FF - L	6400	1330				-	-
	OF - NL - DS	3230						
Tsfr from OYA	OF - DS	3430	1415				-	-
Tsfr from Student Access Comm	OF - L	3400	1575	-	-	-	-	-
Tsfr from OUS	OF - DS	3430	1580				-	-
	OF - NL - DS	3230					-	-
Tsfr from Education	OF - NL - DS	3230	1581				-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

SHARED SERVICES FUND		Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
							Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr from Comm Coll/Wkfrc Dev	OF - NL - DS	3230	1586				-	-	-
Tsfr from Forestry	OF - NL - DS	3230	1629				-	-	-
Tsfr from Parks & Rec	OF - NL - DS	3230	1634				-	-	-
Tsfr from Water Resources	OF - NL - DS	3230	1690				-	-	-
Tsfr from ODOT	OF - L	3400	1730				-	-	-
	OF - NL - DS	3230					-	-	-
Tsfr from OR Liquor Control Comm	OF - L	3400	1845	-	-	-	-	-	-
Tsfr from Public Utility Comm	OF - L	3400	1860	-	-	-	-	-	-
Tsfr from Housing & Comm Svcs	OF - NL - DS	3230	1914				-	-	-
Transfer OUT - Intrafund	LF - L	4400		-	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-	-
	OF - CI	3010		-	-	-	-	-	-
	OF - CC	3020	2010	-	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-	-
	OF - L	3400		-	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-	-
Tsfr to Other	LF - L	4400	2050	-	-	-	-	-	-
Tsfr to General Fund	GF	8800	2060	-	-	-	-	-	-
Tsfr to Cities	OF - L	3400	2070	-	-	-	-	-	-
Tsfr to Counties	LF - L	4400		-	-	-	-	-	-
	OF - L	3400	2080	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

SHARED SERVICES FUND		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	FF - L	6400		-	-	-	-	-
Tsfr to Governor's Office	LF - L	4400	2121	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Tsfr to OR Business Development	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL - DS	3230	2123	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Dept of Justice	OF - L	3400	2137	-	-	-	-	-
Tsfr to Leg Fiscal Officer	OF - L	3400	2145	-	-	-	-	-
Tsfr to Judicial Dept	OF - L	3400	2198	-	-	-	-	-
Tsfr to Govt Ethics Comm	OF - L	3400	2199	-	-	-	-	-
Tsfr to State Police	OF - L	3400	2257	-	-	-	-	-
Tsfr to Veteran's Affairs	LF - DS	4430	2274	-	-	-	-	-
Tsfr to Dept of Energy	LF - DS	4430	2330	-	-	-	-	-
Tsfr to Oregon Health Authority	LF - L	4400		-	-	-	-	-
	OF - NL	3200	2443	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to Dept Post-Secondary Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2523	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

SHARED SERVICES FUND		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to HECC	Source LF - L	4400		-	-	-	-	-
	LF - DS	4430	2525	-	-	-	-	-
	OF- L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to State Library	OF - L	3400	2543	-	-	-	-	-
Tsfr to Student Access Comm	LF - L	4400	2575	-	-	-	-	-
Tsfr to OR University System	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230	2580	-	-	-	-	-
	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Dept of Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2581	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Tsfr to Comm Coll/Wkfrc Dev	LF - DS	4430	2586	-	-	-	-	-
Tsfr to OR Health & Science Univ	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
	OF - NL - DS	3230	2590	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Dept of Agriculture	LF - L	4400	2603	-	-	-	-	-
Tsfr to Dept of Forestry	LF - L	4400	2629	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Parks and Rec	LF - L	4400	2634	-	-	-	-	-
	LF- DS	4430		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
Tsfr to Fish & Wildlife	LF- DS	4430	2635	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

SHARED SERVICES FUND		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to Water Resources	LF - DS	4430	2690	-	-	-	-	-
Tsfr to Watershed Enhancement Board	LF - L	4400	2691	-	-	-	-	-
Tsfr to Dept of Transportation	LF - DS	4430	2730	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
Tsfr to Housing & Comm Svcs	LF - DS	4430	2914	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
General Fund		8000		-	-	-	-	-
General Fund Debt Service		8030		-	-	-	-	-
General Fund Revenue		8800		-	-	-	-	-
Lottery Funds Limited		4400		-	-	-	-	-
Lottery Funds Debt Service Limited		4430		-	-	-	-	-
Other Funds Cap Improvement		3010		-	-	-	-	-
Other Funds Cap Construction		3020		-	-	-	-	-
Other Funds Non-Limited		3200		-	-	-	-	-
Other Funds Non-Limited Debt Service		3230		-	-	-	-	-
Other Funds Limited		3400		-	24,141,834	-	-	-
Other Funds Debt Service Limited		3430		-	-	-	-	-
Federal Funds Debt Service Non-Limited		6230		-	-	-	-	-
Federal Funds Limited		6400		-	-	-	-	-
				-	24,141,834	-	-	-

BUDGET NARRATIVE

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BUDGET NARRATIVE

PROGRAM UNIT 092 - TOBACCO SETTLEMENT FUND

Program Description:

The Department of Administrative Services (DAS) will likely receive Tobacco Settlement funds during the 2015-2017 biennium.

- \$1,356,365 transfers to Department of Justice for staff to use in enforcing Oregon's non-participating manufacturer's laws.
- \$137,000,000 transfers to Oregon Health Authority.
- \$30,909,888 transfers to HECC for the OHSU Opportunity Bond payment of \$30,868,850 and its related Treasury bond fees of \$41,038.

Essential Packages:

There are no essential packages for Tobacco Settlement Fund.

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700
Cross Reference Number: 10700-092-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Other Revenues	157,848,842	155,358,756	155,358,756	162,190,990	162,189,368	-
Transfer Out - Intrafund	(139,199,567)	(28,905,905)	(28,905,905)	-	-	-
Tsfr To Justice, Dept of	(1,165,593)	(1,263,249)	(1,263,249)	(1,356,365)	(1,356,365)	-
Tsfr To Oregon Health Authority	(30,000,000)	-	-	-	(137,000,000)	-
Tsfr To HECC	-	-	-	-	(30,909,888)	-
Tsfr To Or Health & Science U	(18,649,275)	(31,640,392)	(31,640,392)	(30,935,888)	-	-
Total Other Funds	(\$31,165,593)	\$93,549,210	\$93,549,210	\$129,898,737	(\$7,076,885)	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

TOBACCO SETTLEMENT		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Beginning Balance	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200	0025 / 0030	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		92,883,456	41,295,971	23,017,618	23,017,618	-
	OF - DS	3430		-	-	-	-	-
	GF	8800		-	-	-	-	-
General Fund Appropriation	GF	8000	0050	-	-	-	-	-
	GF DS	8030		-	-	-	-	-
Non-Business Lic & Fees	OF - L	3400	0210	-	-	-	-	-
Central Service Charges	OF - L	3400	0405	-	-	-	-	-
	GF	8800		-	-	-	-	-
Charges for Services	OF - NL	3200	0410	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Admin and Service Charges	OF - N L	3200		-	-	-	-	-
	OF - L	3400	0415	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Fines & Forfeitures	OF - L	3400	0505	-	-	-	-	-
Rents & Royalties	OF - L	3400	0510	-	-	-	-	-
GF Obligation Bonds	OF - CC	3020	0555	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Dedicated Fund Obligation Bonds	OF - L	3400	0560	-	-	-	-	-
Lottery Bonds	OF - L	3400	0565	-	-	-	-	-
Revenue Bonds	OF - NL - DS	3230	0570	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

TOBACCO SETTLEMENT		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	OF - L	3400	0570	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Refunding Bonds	OF - NL - DS	3230	0575	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Certificate of Participation	OF - CC	3020	0580	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Interest Income	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL	3200	0605	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Sales Income	OF - NL	3200	0705	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Cost of Goods Sold	OF - L	3400	0760	-	-	-	-	-
Loan Repayments	OF - L	3400	0925	-	-	-	-	-
Other Revenues	OF - CI	3010		-				
	OF - NL	3200	0975					
	OF - L	3400		-	9,731,232	67,038	131,320,518	-
	OF - DS	3430		157,848,842	145,627,524	162,123,952	30,868,850	-
Federal Funds	FF - DS	6230	0995	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Transfer IN - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020	1010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

TOBACCO SETTLEMENT		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr From Agy-Res Equity	LF - L	4400	1030	-	-	-	-	-
Tsfr IN - Other	OF - L	3400					-	-
	OF - DS	3430	1050					
	OF - NL - DS	3230						
Tsfr from Governor's Office	OF - L	3400	1121	-			-	-
Tsfr from OR Business Development	OF - NL - DS	3230	1123				-	-
Tsfr from Dept of Revenue	OF - L	3400	1150	-	-	-	-	-
Tsfr from Lottery Commission	LF - L	4400	1177	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr from Judicial Department	OF - L	3400	1198	-	-	-	-	-
Tsfr from Dept. of Energy	FF - L	6400	1330				-	-
	OF - NL - DS	3230						
Tsfr from OYA	OF - DS	3430	1415				-	-
Tsfr from Student Access Comm	OF - L	3400	1575	-	-	-	-	-
Tsfr from OUS	OF - DS	3430	1580				-	-
	OF - NL - DS	3230					-	-
Tsfr from Education	OF - NL - DS	3230	1581				-	-
							-	-
Tsfr from Comm Coll/Wkfrc Dev	OF - NL - DS	3230	1586				-	-
							-	-
Tsfr from Forestry	OF - NL - DS	3230	1629				-	-
							-	-
Tsfr from Parks & Rec	OF - NL - DS	3230	1634				-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

TOBACCO SETTLEMENT		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	Source							
Tsfr from Water Resources	OF - NL - DS	3230	1690				-	-
Tsfr from ODOT	OF - L	3400	1730				-	-
	OF - NL - DS	3230					-	-
Tsfr from OR Liquor Control Comm	OF - L	3400	1845	-	-	-	-	-
Tsfr from Public Utility Comm	OF - L	3400	1860	-	-	-	-	-
Tsfr from Housing & Comm Svcs	OF - NL - DS	3230	1914				-	-
Transfer OUT - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200	2010	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	(15,000)	-	-	-
	OF - DS	3430		(139,199,567)	(28,890,905)	-	-	-
Tsfr to Other	LF - L	4400	2050	-	-	-	-	-
Tsfr to General Fund	GF	8800	2060	-	-	-	-	-
Tsfr to Cities	OF - L	3400	2070	-	-	-	-	-
Tsfr to Counties	LF - L	4400		-	-	-	-	-
	OF - L	3400	2080	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Tsfr to Governor's Office	LF - L	4400	2121	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Tsfr to OR Business Development	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL - DS	3230	2123				-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

TOBACCO SETTLEMENT		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Dept of Justice	OF - L	3400	2137	(1,165,593)	(1,263,249)	(1,356,365)	(1,356,365)	-
Tsfr to Leg Fiscal Officer	OF - L	3400	2145	-	-	-	-	-
Tsfr to Judicial Dept	OF - L	3400	2198	-	-	-	-	-
Tsfr to Govt Ethics Comm	OF - L	3400	2199	-	-	-	-	-
Tsfr to State Police	OF - L	3400	2257	-	-	-	-	-
Tsfr to Veteran's Affairs	LF - DS	4430	2274	-	-	-	-	-
Tsfr to Dept of Energy	LF - DS	4430	2330	-	-	-	-	-
Tsfr to Oregon Health Authority	LF - L	4400		-	-	-	-	-
	OF - NL	3200	2443					
	OF - L	3400		(30,000,000)	-	-	(137,000,000)	-
	OF-DS	3430		-	-	-	-	-
Tsfr to Dept Post-Secondary Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - L	3400	2523	-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to HECC	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - L	3400	2525	-	-	-	(41,038)	-
	OF-DS	3430		-	-	-	(30,868,850)	-
Tsfr to State Library	OF - L	3400	2543	-	-	-	-	-
Tsfr to Student Access Comm	LF - L	4400	2575	-	-	-	-	-
Tsfr to OR University System	OF - NL	3200						

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

TOBACCO SETTLEMENT		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	OF - NL - DS	3230	2580					
	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Dept of Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2581	-	-	-	-	-
	FF - L	6400						
Tsfr to Comm Coll/Wkfr Dev	LF - DS	4430	2586	-	-	-	-	-
Tsfr to OR Health & Science Univ	OF - L	3400		-	(67,604)	(67,038)	-	-
	OF - DS	3430	2590	(18,649,275)	(31,572,788)	(30,868,850)	-	-
	OF - NL - DS	3230						
	LF - DS	4430						
Tsfr to Dept of Agriculture	LF - L	4400	2603					
Tsfr to Dept of Forestry	LF - L	4400	2629	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Parks and Rec	LF - L	4400	2634	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL - DS	3230						
Tsfr to Fish & Wildlife	LF - DS	4430	2635	-	-	-	-	-
Tsfr to Water Resources	LF - DS	4430	2690	-	-	-	-	-
Tsfr to Watershed Enhancement Board	LF - L	4400	2691	-	-	-	-	-
Tsfr to Dept of Transportation	LF - DS	4430	2730	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - NL - DS	3230						
Tsfr to Housing & Comm Svcs	LF - DS	4430	2914	-	-	-	-	-
	OF - NL - DS	3230						

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

TOBACCO SETTLEMENT	Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	General Fund	8000		-	-	-	-	-
	General Fund Debt Service	8030		-	-	-	-	-
	General Fund Revenue	8800		-	-	-	-	-
	Lottery Funds Limited	4400		-	-	-	-	-
	Lottery Funds Debt Service Limited	4430		-	-	-	-	-
	Other Funds Cap Improvement	3010		-	-	-	-	-
	Other Funds Cap Construction	3020		-	-	-	-	-
	Other Funds Non-Limited	3200		-	-	-	-	-
	Other Funds Non-Limited Debt Service	3230		-	-	-	-	-
	Other Funds Limited	3400		61,717,863	49,681,350	21,661,253	15,940,733	-
	Other Funds Debt Service Limited	3430		-	85,163,831	131,255,102	-	-
	Federal Funds Debt Service Non-Limited	6230		-	-	-	-	-
	Federal Funds Limited	6400		-	-	-	-	-
				61,717,863	134,845,181	152,916,355	15,940,733	-

BUDGET NARRATIVE

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PROGRAM UNIT 093 – DAS DEBT SERVICE

Program Description:

This Program Unit includes debt service payments that are specific to DAS Operational.

Enterprise Asset Management (093-01) The Facilities Division pays debt service on Certificates of Participation (COPs) that pay for the construction and improvements of many state buildings. The Facilities Division occasionally refinances COP's to take advantage of lower interest rates. Revenue for the debt payments comes from rents, service agreements, service charges, parking fees, and earnings on funds. The Facilities Division will incur additional COP debt if and when future projects receive approval for financing.

In addition to COPs the state utilizes Energy Loan Program funds (also known as SELP). The purpose of SELP funding is to promote energy conservation and renewable energy resource development. The program offers low-interest loans for projects.

The 2015-2017 total amount of debt service is \$24,115,515; this includes debt service for two Policy option packages; 489, Capital Construction projects in the amount of \$1,850,109 – Other Funds and 491, Capital Investments/Acquisition projects in the amount of \$1,866,167 - General Fund.

Chief Human Resource Office (093-04)

Policy option package 108, Human Resource Information System (HRIS System) Selection and Implementation is to provide the State of Oregon with a single, comprehensive Human Resource Information System to replace the 24 year old, state-developed system that is beyond its useful life.

The current HRIS no longer adequately supports the state functions it was originally designed to process and has been modified since implementation to accommodate changes to HR policy, statute, and other business process changes.

The system is not capable of being upgraded to meet the modern HR system needs with complex human resource requirements faced by roughly 90 executive branch state agencies and 130 boards and commissions.

The total amount of this debt service package is \$5,159,159.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 108 - Human Resource Information System

Cross Reference Name: DAS Debt Service
Cross Reference Number: 10700-093-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	5,159,159	-	-	-	5,159,159
Total Revenues	-	-	\$5,159,159	-	-	-	\$5,159,159
Debt Service							
Principal - Bonds	-	-	3,785,000	-	-	-	3,785,000
Interest - Bonds	-	-	1,374,159	-	-	-	1,374,159
Total Debt Service	-	-	\$5,159,159	-	-	-	\$5,159,159
Total Expenditures							
Total Expenditures	-	-	5,159,159	-	-	-	5,159,159
Total Expenditures	-	-	\$5,159,159	-	-	-	\$5,159,159
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
 Pkg: 119 - Renovation - DAS Executive Building

Cross Reference Name: DAS Debt Service
 Cross Reference Number: 10700-093-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Debt Service							
Principal - Bonds	-	-	-	-	-	-	-
Interest - Bonds	-	-	-	-	-	-	-
Total Debt Service	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 489 - Cap Construction Projects

Cross Reference Name: DAS Debt Service
Cross Reference Number: 10700-093-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	1,850,109	-	-	-	1,850,109
Total Revenues	-	-	\$1,850,109	-	-	-	\$1,850,109
Debt Service							
Principal - Bonds	-	-	915,000	-	-	-	915,000
Interest - Bonds	-	-	935,109	-	-	-	935,109
Total Debt Service	-	-	\$1,850,109	-	-	-	\$1,850,109
Total Expenditures							
Total Expenditures	-	-	1,850,109	-	-	-	1,850,109
Total Expenditures	-	-	\$1,850,109	-	-	-	\$1,850,109
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 491 - Capital Investments/Acquisitions

Cross Reference Name: DAS Debt Service
Cross Reference Number: 10700-093-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,866,167	-	-	-	-	-	1,866,167
Total Revenues	\$1,866,167	-	-	-	-	-	\$1,866,167
Debt Service							
Principal - Bonds	525,000	-	-	-	-	-	525,000
Interest - Bonds	1,341,167	-	-	-	-	-	1,341,167
Total Debt Service	\$1,866,167	-	-	-	-	-	\$1,866,167
Total Expenditures							
Total Expenditures	1,866,167	-	-	-	-	-	1,866,167
Total Expenditures	\$1,866,167	-	-	-	-	-	\$1,866,167
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-093-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Transfer In - Intrafund	-	34,797,533	34,797,533	27,408,475	27,408,507	-
Total Other Funds	-	\$34,797,533	\$34,797,533	\$27,408,475	\$27,408,507	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

DAS DEBT SERVICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Beginning Balance	Source							
	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200	0025 / 0030	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	1	-	-	-
	GF	8800		-	-	-	-	-
General Fund Appropriation	GF	8000	0050	-	-	-	-	-
	GF DS	8030		-	-	-	1,866,167	-
Non-Business Lic & Fees	OF - L	3400	0210	-	-	-	-	-
Central Service Charges	OF - L	3400	0405	-	-	-	-	-
	GF	8800		-	-	-	-	-
Charges for Services	OF - NL	3200	0410	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Admin and Service Charges	OF - N L	3200		-	-	-	-	-
	OF - L	3400	0415	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Fines & Forfeitures	OF - L	3400	0505	-	-	-	-	-
Rents & Royalties	OF - L	3400	0510	-	-	-	-	-
GF Obligation Bonds	OF - CC	3020	0555	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Dedicated Fund Obligation Bonds	OF - L	3400	0560	-	-	-	-	-
Lottery Bonds	OF - L	3400	0565	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

DAS DEBT SERVICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Revenue Bonds	OF - NL - DS	3230	0570	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Refunding Bonds	OF - NL - DS	3230	0575	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Certificate of Participation	OF - CC	3020	0580	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Interest Income	LF - L	4400	0605	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Sales Income	OF - NL	3200	0705	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Cost of Goods Sold	OF - L	3400	0760	-	-	-	-	-
Loan Repayments	OF - L	3400	0925	-	-	-	-	-
Other Revenues	OF - CI	3010	0975	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Federal Funds	FF - DS	6230	0995	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Transfer IN - Intrafund	LF - L	4400	1010	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

DAS DEBT SERVICE		Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
							Agency Request	Governor's Recommended	Legislatively Adopted
		OF - NL	3200	1010	-	-	-	-	-
		OF - NL - DS	3230		-	-	-	-	-
		OF - L	3400		-	-	-	-	-
		OF - DS	3430		-	34,797,533	27,408,475	27,408,507	-
Tsfr From Agy-Res Equity		LF - L	4400	1030	-	-	-	-	-
Tsfr IN - Other		OF - L	3400						
		OF - DS	3430	1050					
		OF - NL - DS	3230						
Tsfr from Governor's Office		OF - L	3400	1121	-				-
Tsfr from OR Business Development		OF - NL - DS	3230	1123					-
Tsfr from Dept of Revenue		OF - L	3400	1150	-	-	-	-	-
Tsfr from Lottery Commission		LF - L	4400	1177	-	-	-	-	-
		LF - DS	4430		-	-	-	-	-
Tsfr from Judicial Department		OF - L	3400	1198	-	-	-	-	-
Tsfr from Dept. of Energy		FF - L	6400	1330					-
		OF - NL - DS	3230						-
Tsfr from OYA		OF - DS	3430	1415					-
Tsfr from Student Access Comm		OF - L	3400	1575	-	-	-	-	-
Tsfr from OUS		OF - DS	3430	1580					-
		OF - NL - DS	3230						-
Tsfr from Education		OF - NL - DS	3230	1581					-
									-
Tsfr from Comm Coll/Wkfr Dev		OF - NL - DS	3230	1586					-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

DAS DEBT SERVICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Source	Agency Request	Governor's Recommended
Tsfr from Forestry	OF - NL - DS	3230	1629				-	-
Tsfr from Parks & Rec	OF - NL - DS	3230	1634				-	-
Tsfr from Water Resources	OF - NL - DS	3230	1690				-	-
Tsfr from ODOT	OF - L	3400	1730				-	-
	OF - NL - DS	3230					-	-
Tsfr from OR Liquor Control Comm	OF - L	3400	1845	-	-	-	-	-
Tsfr from Public Utility Comm	OF - L	3400	1860	-	-	-	-	-
Tsfr from Housing & Comm Svcs	OF - NL - DS	3230	1914				-	-
Transfer OUT - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010					-	-
	OF - CC	3020	2010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Other	LF - L	4400	2050	-	-	-	-	-
Tsfr to General Fund	GF	8800	2060	-	-	-	-	-
Tsfr to Cities	OF - L	3400	2070	-	-	-	-	-
Tsfr to Counties	LF - L	4400		-	-	-	-	-
	OF - L	3400	2080	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Tsfr to Governor's Office	LF - L	4400	2121	-	-	-	-	-
	OF - L	3400		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

DAS DEBT SERVICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Source	Agency Request	Governor's Recommended
Tsfr to OR Business Development	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL - DS	3230	2123					
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Dept of Justice	OF - L	3400	2137	-	-	-	-	-
Tsfr to Leg Fiscal Officer	OF - L	3400	2145	-	-	-	-	-
Tsfr to Judicial Dept	OF - L	3400	2198	-	-	-	-	-
Tsfr to Govt Ethics Comm	OF - L	3400	2199	-	-	-	-	-
Tsfr to State Police	OF - L	3400	2257	-	-	-	-	-
Tsfr to Veteran's Affairs	LF - DS	4430	2274	-	-	-	-	-
Tsfr to Dept of Energy	LF - DS	4430	2330	-	-	-	-	-
Tsfr to Oregon Health Authority	LF - L	4400		-	-	-	-	-
	OF - NL	3200	2443					
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to Dept Post-Secondary Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2523	-	-	-	-	-
	OF- L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to HECC	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2525	-	-	-	-	-
	OF- L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

DAS DEBT SERVICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Source	Agency Request	Governor's Recommended
Tsfr to State Library	OF - L	3400	2543	-	-	-	-	-
Tsfr to Student Access Comm	LF - L	4400	2575	-	-	-	-	-
Tsfr to OR University System	OF - NL	3200	2580	-	-	-	-	-
	OF - NL - DS	3230						
	LF - L	4400						
	LF - DS	4430						
Tsfr to Dept of Education	LF - L	4400	2581	-	-	-	-	-
	LF - DS	4430						
	FF - L	6400						
Tsfr to Comm Coll/Wkfr Dev	LF - DS	4430	2586	-	-	-	-	-
Tsfr to OR Health & Science Univ	OF - L	3400	2590	-	-	-	-	-
	OF - DS	3430						
	OF - NL - DS	3230						
	LF - DS	4430						
Tsfr to Dept of Agriculture	LF - L	4400	2603	-	-	-	-	-
Tsfr to Dept of Forestry	LF - L	4400	2629	-	-	-	-	-
	LF - DS	4430						
Tsfr to Parks and Rec	LF - L	4400	2634	-	-	-	-	-
	LF - DS	4430						
	OF - NL - DS	3230						
Tsfr to Fish & Wildlife	LF - DS	4430	2635	-	-	-	-	-
Tsfr to Water Resources	LF - DS	4430	2690	-	-	-	-	-
Tsfr to Watershed Enhancement Board	LF - L	4400	2691	-	-	-	-	-
Tsfr to Dept of Transportation	LF - DS	4430	2720	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

DAS DEBT SERVICE		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	Source							
	OF - L	3400	2730	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
Tsfr to Housing & Comm Svcs	LF - DS	4430	2914	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	General Fund	8000		-	-	-	-	-
	General Fund Debt Service	8030		-	-	-	1,866,167	-
	General Fund Revenue	8800		-	-	-	-	-
	Lottery Funds Limited	4400		-	-	-	-	-
	Lottery Funds Debt Service Limited	4430		-	-	-	-	-
	Other Funds Cap Improvement	3010		-	-	-	-	-
	Other Funds Cap Construction	3020		-	-	-	-	-
	Other Funds Non-Limited	3200		-	-	-	-	-
	Other Funds Non-Limited Debt Service	3230		-	-	-	-	-
	Other Funds Limited	3400		-	-	-	-	-
	Other Funds Debt Service Limited	3430		-	34,797,534	27,408,475	27,408,507	-
	Federal Funds Debt Service Non-Limited	6230		-	-	-	-	-
	Federal Funds Limited	6400		-	-	-	-	-
				-	34,797,534	27,408,475	29,274,674	-

BUDGET NARRATIVE

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PROGRAM UNIT 094 - BONDS

Program Description:

This Program Unit includes payments of specific amounts as directed by law.

Lottery Bonds (094-01) Total amount of State Government Service Charges of \$64,115 to pay for State Treasury Fees associated with this account.

Article XI – O Bonds (094-02) during the 2003 Legislative session, HB 3659 authorized the sale of bonds, and subsequent debt service payments, to help cope with the shortfall created in the Public Employees Retirement System (PERS) fund during the 2001-2003 biennium. In October 2003, \$20 billion in general obligation bonds were sold. These funds allowed PERS to reduce the rate that is charged against payroll by 6.6%. The Department of Administrative Services (DAS) collects funds from participating agencies to pay for debt service charges and Treasury Department service fees related to this debt. Funds are collected through the Oregon State Payroll System (OSPS) and through self-assessment for participating agencies that do not use OSPS. The amount of \$358,908,240 for debt service is transferred to this Program Unit from Program Unit 095 and an additional \$26,026 for State Government Service Charges – Treasury Fees.

Essential Packages:

Purpose: The essential packages present budget adjustments needed to bring the base budget to Current Service Level (CSL), the calculated cost of continuing legislatively approved programs into the 2015-17 biennium.

How Achieved: See explanations under captions “Vacancy Factor and Non-PICS Personal Services”, “Cost of Phased-in and Phased-out Programs and One-time Costs,” and “Inflation and Price List Adjustments”.

Staffing Impact: None.

Revenue Sources: The revenue source(s) are the same as for the program unit as a whole, unless described differently within an individual package.

031 Inflation & Price List Adjustments

Package Description

This package is based on the standard 3.0% inflation factor for Services & Supplies and Capital Outlay items, except for State Government Service Charges, Facilities Rent, and Attorney General Charges, which are based on the 2015-2017 Price List of Goods and Services.

The total amount of this package is (\$668,765), Other Funds Limited.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Bonds
Cross Reference Number: 10700-094-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	(668,765)	-	-	-	(668,765)
Total Services & Supplies	-	-	(\$668,765)	-	-	-	(\$668,765)
Total Expenditures							
Total Expenditures	-	-	(668,765)	-	-	-	(668,765)
Total Expenditures	-	-	(\$668,765)	-	-	-	(\$668,765)
Ending Balance							
Ending Balance	-	-	668,765	-	-	-	668,765
Total Ending Balance	-	-	\$668,765	-	-	-	\$668,765

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-094-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Admin and Service Charges	-	304,547,670	304,547,670	-	-	-
Interest Income	952,163	959,898	959,898	-	-	-
Other Revenues	300,215,525	-	-	358,968,700	358,998,381	-
Transfer In - Intrafund	144,805,183	28,905,905	28,905,905	-	-	-
Transfer Out - Intrafund	(206,271)	-	-	-	-	-
Total Other Funds	\$445,766,600	\$334,413,473	\$334,413,473	\$358,968,700	\$358,998,381	-
Nonlimited Other Funds						
Transfer In - Intrafund	54,964,156	-	-	-	-	-
Total Nonlimited Other Funds	\$54,964,156	-	-	-	-	-

____ Agency Request
2015-17 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

BUDGET NARRATIVE

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

BONDS	Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Beginning Balance	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200	0025 / 0030	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		46,494	1,099,461	-	-	-
	OF - DS	3430		47,341,647	55,527,060	-	-	-
	GF	8800		-	-	-	-	-
General Fund Appropriation	GF	8000	0050	-	-	-	-	-
	GF DS	8030		-	-	-	-	-
Non-Business Lic & Fees	OF - L	3400	0210	-	-	-	-	-
Central Service Charges	OF - L	3400	0405	-	-	-	-	-
	GF	8800		-	-	-	-	-
Charges for Services	OF - NL	3200	0410	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Admin and Service Charges	OF - N L	3200		-	-	-	-	-
	OF - L	3400	0415	-	687,711	-	-	-
	OF - DS	3430		-	303,859,959	-	-	-
Fines & Forfeitures	OF - L	3400	0505	-	-	-	-	-
Rents & Royalties	OF - L	3400	0510	-	-	-	-	-
GF Obligation Bonds	OF - CC	3020	0555	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Dedicated Fund Obligation Bonds	OF - L	3400	0560	-	-	-	-	-
Lottery Bonds	OF - L	3400	0565	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

BONDS	Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Revenue Bonds	OF - NL - DS	3230	0570	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Refunding Bonds	OF - NL - DS	3230	0575	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Certificate of Participation	OF - CC	3020	0580	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Interest Income	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL	3200	0605	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		60,478	959,898	-	-	-
	OF - DS	3430		891,685	-	-	-	-
Sales Income	OF - NL	3200	0705	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Cost of Goods Sold	OF - L	3400	0760	-	-	-	-	-
Loan Repayments	OF - L	3400	0925	-	-	-	-	-
Other Revenues	OF - CI	3010		-	-	-	-	-
	OF - NL	3200	0975	-	-	-	-	-
	OF - L	3400		-	-	60,460	90,141	-
	OF - DS	3430		300,215,525	-	358,908,240	358,908,240	-
Federal Funds	FF - DS	6230	0995	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Transfer IN - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020	1010	-	-	-	-	-
	OF - NL	3200		345,829	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

BONDS	Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	OF - NL - DS	3230		54,618,327	-	-	-	-
	OF - L	3400		222,183	15,000	-	-	-
	OF - DS	3430		144,583,000	28,890,905	-	-	-
Tsfr From Agy-Res Equity	LF - L	4400	1030	-	-	-	-	-
Tsfr IN - Other	OF - L	3400					-	-
	OF - DS	3430	1050					
	OF - NL - DS	3230						
Tsfr from Governor's Office	OF - L	3400	1121	-			-	-
Tsfr from OR Business Development	OF - NL - DS	3230	1123				-	-
Tsfr from Dept of Revenue	OF - L	3400	1150	-	-	-	-	-
Tsfr from Lottery Commission	LF - L	4400	1177	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr from Judicial Department	OF - L	3400	1198	-	-	-	-	-
Tsfr from Dept. of Energy	FF - L	6400	1330				-	-
	OF - NL - DS	3230						
Tsfr from OYA	OF - DS	3430	1415				-	-
Tsfr from Student Access Comm	OF - L	3400	1575	-	-	-	-	-
Tsfr from OUS	OF - DS	3430	1580				-	-
	OF - NL - DS	3230					-	-
Tsfr from Education	OF - NL - DS	3230	1581				-	-
Tsfr from Comm Coll/Wkfrc Dev	OF - NL - DS	3230	1586				-	-
Tsfr from Forestry	OF - NL - DS	3230	1629				-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

BONDS		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Source	Agency Request	Governor's Recommended
Tsfr from Parks & Rec	OF - NL - DS	3230	1634				-	-
Tsfr from Water Resources	OF - NL - DS	3230	1690				-	-
Tsfr from ODOT	OF - L	3400	1730				-	-
	OF - NL - DS	3230					-	-
Tsfr from OR Liquor Control Comm	OF - L	3400	1845	-	-	-	-	-
Tsfr from Public Utility Comm	OF - L	3400	1860	-	-	-	-	-
Tsfr from Housing & Comm Svcs	OF - NL - DS	3230	1914				-	-
Transfer OUT - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020	2010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		(206,271)	-	-	-	-
Tsfr to Other	LF - L	4400	2050	-	-	-	-	-
Tsfr to General Fund	GF	8800	2060	-	-	-	-	-
Tsfr to Cities	OF - L	3400	2070	-	-	-	-	-
Tsfr to Counties	LF - L	4400		-	-	-	-	-
	OF - L	3400	2080	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Tsfr to Governor's Office	LF - L	4400	2121	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Tsfr to OR Business Development	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

BONDS		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	OF - NL - DS	3230	2123				-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Dept of Justice	OF - L	3400	2137	-	-	-	-	-
Tsfr to Leg Fiscal Officer	OF - L	3400	2145	-	-	-	-	-
Tsfr to Judicial Dept	OF - L	3400	2198	-	-	-	-	-
Tsfr to Govt Ethics Comm	OF - L	3400	2199	-	-	-	-	-
Tsfr to State Police	OF - L	3400	2257	-	-	-	-	-
Tsfr to Veteran's Affairs	LF - DS	4430	2274	-	-	-	-	-
Tsfr to Dept of Energy	LF - DS	4430	2330	-	-	-	-	-
Tsfr to Oregon Health Authority	LF - L	4400		-	-	-	-	-
	OF - NL	3200	2443				-	-
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to Dept Post-Secondary Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF- L	3400	2523	-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to HECC	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF- L	3400	2525	-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to State Library	OF - L	3400	2543	-	-	-	-	-
Tsfr to Student Access Comm	LF - L	4400	2575	-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

BONDS	Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to OR University System	OF - NL	3200					-	-
	OF - NL - DS	3230	2580				-	-
	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Dept of Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2581	-	-	-	-	-
	FF - L	6400					-	-
Tsfr to Comm Coll/Wkfrc Dev	LF - DS	4430	2586	-	-	-	-	-
Tsfr to OR Health & Science Univ	OF - L	3400		-	-	-	-	-
	OF - DS	3430	2590	-	-	-	-	-
	OF - NL - DS	3230					-	-
	LF - DS	4430					-	-
Tsfr to Dept of Agriculture	LF - L	4400	2603					
Tsfr to Dept of Forestry	LF - L	4400	2629	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Parks and Rec	LF - L	4400	2634	-	-	-	-	-
	LF- DS	4430		-	-	-	-	-
	OF - NL - DS	3230					-	-
Tsfr to Fish & Wildlife	LF- DS	4430	2635	-	-	-	-	-
Tsfr to Water Resources	LF - DS	4430	2690	-	-	-	-	-
Tsfr to Watershed Enhancement Board	LF - L	4400	2691	-	-	-	-	-
Tsfr to Dept of Transportation	LF - DS	4430	2730	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Tsfr to Housing & Comm Svcs	OF - NL - DS	3230						
	LF - DS	4430	2914	-	-	-	-	-
	OF - NL - DS	3230						

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

BONDS	Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	General Fund	8000		-	-	-	-	-
	General Fund Debt Service	8030		-	-	-	-	-
	General Fund Revenue	8800		-	-	-	-	-
	Lottery Funds Limited	4400		-	-	-	-	-
	Lottery Funds Debt Service Limited	4430		-	-	-	-	-
	Other Funds Cap Improvement	3010		-	-	-	-	-
	Other Funds Cap Construction	3020		-	-	-	-	-
	Other Funds Non-Limited	3200		345,829	-	-	-	-
	Other Funds Non-Limited Debt Service	3230		54,618,327	-	-	-	-
	Other Funds Limited	3400		329,155	2,762,070	60,460	90,141	-
	Other Funds Debt Service Limited	3430		492,825,586	388,277,924	358,908,240	358,908,240	-
	Federal Funds Debt Service Non-Limited	6230		-	-	-	-	-
	Federal Funds Limited	6400		-	-	-	-	-
				548,118,897	391,039,994	358,968,700	358,998,381	-

BUDGET NARRATIVE

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BUDGET NARRATIVE

PROGRAM UNIT 095 - LOTTERY PROCEEDS

Program Description:

Administrative Services Economic Development Fund Distributions: Quarterly, proceeds from the Oregon Lottery are paid into the Department of Administrative Services Economic Development Fund. The Department of Administrative Services distributes these moneys, as directed by the Legislature, to the Education Stability Fund, to governments, nonprofit organizations, and others for education, economic development and natural resources.

- The 2015-2017 revenue forecast is \$1,084,761,484.

Essential Packages:

There are no essential packages for Lottery Proceeds.

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-095-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Lottery Funds						
Interest Income	808,757	1,400,000	1,400,000	2,000,000	2,000,000	-
Tsfr From Lottery Comm	1,079,642,644	1,054,583,137	1,048,161,743	1,139,764,731	1,082,761,484	-
Transfer Out - Intrafund	(368,076,738)	(362,389,840)	(360,191,779)	(396,453,183)	(378,019,409)	-
Transfer to Counties	(36,309,783)	(33,849,166)	(33,849,166)	(40,058,687)	(37,417,009)	-
Tsfr To Governor, Office of the	(1,815,295)	(3,261,204)	(3,261,204)	(2,730,536)	(3,665,969)	-
Tsfr To OR Business Development	(133,716,883)	(111,240,265)	(112,075,265)	(88,648,842)	(135,805,336)	-
Tsfr To Veterans' Affairs	-	-	-	(2,093,963)	-	-
Tsfr To Energy, Dept of	(2,155,073)	(2,162,153)	(2,162,153)	(3,282,990)	(3,829,962)	-
Tsfr To Oregon Health Authority	(10,350,984)	(10,545,832)	(10,592,542)	(11,397,648)	(10,827,615)	-
Tsfr To HECC	-	-	-	-	(53,422,050)	-
Tsfr To OR University System	(21,039,859)	(33,550,980)	(33,445,980)	(43,484,582)	-	-
Tsfr To Education, Dept of	(412,845,055)	(368,862,515)	(368,319,515)	(328,150,176)	(312,326,081)	-
Tsfr To Comm Coll/Wkfric Dev	(7,058,962)	(9,380,970)	(9,380,970)	(10,694,235)	-	-
Tsfr To Or Health & Science U	-	-	-	(6,669,787)	-	-
Tsfr To Agriculture, Dept of	(17,954)	-	-	-	-	-
Tsfr To Forestry, Dept of	(2,419,050)	(5,404,440)	(5,404,440)	(2,524,885)	(8,571,657)	-
Tsfr To Parks and Rec Dept	-	-	-	(912,495)	(912,495)	-
Tsfr To Water Resources Dept	(583,833)	(573,172)	(573,172)	(3,404,416)	(4,440,425)	-
Tsfr To Transportation, Dept	(71,927,819)	(93,841,992)	(93,754,992)	(114,855,749)	(113,702,171)	-
Tsfr To Housing and Com Svcs	(10,248,981)	(9,411,695)	(9,411,695)	(11,937,489)	(11,918,189)	-
Total Lottery Funds	\$1,885,132	\$11,508,913	\$7,138,870	\$74,465,068	\$9,903,116	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

LOTTERY DISTRIBUTION		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Beginning Balance	Source							
	LF - L	4400		1,605,955	3,491,087	11,929,605	7,678,204	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200	0025 / 0030	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
	GF	8800		-	-	-	-	-
General Fund Appropriation	GF	8000	0050	-	-	-	-	-
	GF DS	8030		-	-	-	-	-
Non-Business Lic & Fees	OF - L	3400	0210	-	-	-	-	-
Central Service Charges	OF - L	3400	0405	-	-	-	-	-
	GF	8800		-	-	-	-	-
Charges for Services	OF - NL	3200	0410	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Admin and Service Charges	OF - N L	3200		-	-	-	-	-
	OF - L	3400	0415	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Fines & Forfeitures	OF - L	3400	0505	-	-	-	-	-
Rents & Royalties	OF - L	3400	0510	-	-	-	-	-
GF Obligation Bonds	OF - CC	3020	0555	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Dedicated Fund Obligation Bonds	OF - L	3400	0560	-	-	-	-	-
Lottery Bonds	OF - L	3400	0565	-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

LOTTERY DISTRIBUTION		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Revenue Bonds	Source							
	OF - NL - DS	3230	0570	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Refunding Bonds	OF - NL - DS	3230	0575	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Certificate of Participation	OF - CC	3020	0580	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Interest Income	LF - L	4400		808,757	1,400,000	2,000,000	2,000,000	-
	LF - DS	4430		-	-	-	-	-
	OF - NL	3200	0605	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Sales Income	OF - NL	3200	0705	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Cost of Goods Sold	OF - L	3400	0760	-	-	-	-	-
Loan Repayments	OF - L	3400	0925	-	-	-	-	-
Other Revenues	OF - CI	3010		-	-	-	-	-
	OF - NL	3200	0975	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Federal Funds	FF - DS	6230	0995	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Transfer IN - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020	1010	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

LOTTERY DISTRIBUTION			ORBITS	2011-2013	2013-2015	2015-2017		
	Source	Fund	Revenue Account	Actuals	Legislatively Approved	Agency Request	Governor's Recommended	Legislatively Adopted
	OF - NL	3200	1010	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr From Agy-Res Equity	LF - L	4400	1030	-	-	-	-	-
Tsfr IN - Other	OF - L	3400					-	-
	OF - DS	3430	1050					
	OF - NL - DS	3230						
Tsfr from Governor's Office	OF - L	3400	1121	-			-	-
Tsfr from OR Business Development	OF - NL - DS	3230	1123				-	-
Tsfr from Dept of Revenue	OF - L	3400	1150	-	-	-	-	-
Tsfr from Lottery Commission	LF - L	4400	1177	833,345,662	796,458,047	886,235,705	831,738,005	-
	LF - DS	4430		246,296,982	251,703,696	253,529,026	251,023,479	-
Tsfr from Judicial Department	OF - L	3400	1198	-	-	-	-	-
Tsfr from Dept. of Energy	FF - L	6400	1330				-	-
	OF - NL - DS	3230						
Tsfr from OYA	OF - DS	3430	1415				-	-
Tsfr from Student Access Comm	OF - L	3400	1575	-	-	-	-	-
Tsfr from OUS	OF - DS	3430	1580				-	-
	OF - NL - DS	3230					-	-
Tsfr from Education	OF - NL - DS	3230	1581				-	-
							-	-
Tsfr from Comm Coll/Wkfrc Dev	OF - NL - DS	3230	1586				-	-
							-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

LOTTERY DISTRIBUTION		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Agency Request					Governor's Recommended	Legislatively Adopted	
Tsfr from Forestry	OF - NL - DS	3230	1629				-	-
Tsfr from Parks & Rec	OF - NL - DS	3230	1634				-	-
Tsfr from Water Resources	OF - NL - DS	3230	1690				-	-
Tsfr from ODOT	OF - L	3400	1730				-	-
	OF - NL - DS	3230					-	-
Tsfr from OR Liquor Control Comm	OF - L	3400	1845	-	-	-	-	-
Tsfr from Public Utility Comm	OF - L	3400	1860	-	-	-	-	-
Tsfr from Housing & Comm Svcs	OF - NL - DS	3230	1914				-	-
Transfer OUT - Intrafund	LF - L	4400		(359,814,111)	(351,462,755)	(379,770,362)	(362,859,290)	-
	LF - DS	4430		(8,262,627)	(8,729,024)	(16,682,821)	(15,160,119)	-
	OF - CI	3010					-	-
	OF - CC	3020	2010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Other	LF - L	4400	2050	-	-	-	-	-
Tsfr to General Fund	GF	8800	2060	-	-	-	-	-
Tsfr to Cities	OF - L	3400	2070	-	-	-	-	-
Tsfr to Counties	LF - L	4400		(36,309,783)	(33,849,166)	(40,058,687)	(37,417,009)	-
	OF - L	3400	2080	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Tsfr to Governor's Office	LF - L	4400	2121	(1,815,295)	(3,261,204)	(2,730,536)	(3,665,969)	-
	OF - L	3400		-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

LOTTERY DISTRIBUTION		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to OR Business Development	LF - L	4400		(51,890,159)	(64,782,314)	(41,041,648)	(80,548,385)	-
	LF - DS	4430		(81,826,724)	(47,292,951)	(47,607,194)	(55,256,951)	-
	OF - NL - DS	3230	2123				-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Dept of Justice	OF - L	3400	2137	-	-	-	-	-
Tsfr to Leg Fiscal Officer	OF - L	3400	2145	-	-	-	-	-
Tsfr to Judicial Dept	OF - L	3400	2198	-	-	-	-	-
Tsfr to Govt Ethics Comm	OF - L	3400	2199	-	-	-	-	-
Tsfr to State Police	OF - L	3400	2257	-	-	-	-	-
Tsfr to Veteran's Affairs	LF - DS	4430	2274	-	-	(2,093,963)	-	-
Tsfr to Dept of Energy	LF - DS	4430	2330	(2,155,073)	(2,162,153)	(3,282,990)	(3,829,962)	-
Tsfr to Oregon Health Authority	LF - L	4400		(10,350,984)	(10,592,542)	(11,397,648)	(10,827,615)	-
	OF - NL	3200	2443					
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to Dept Post-Secondary Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF- L	3400	2523	-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to HECC	LF - L	4400		-	-	-	(10,827,615)	-
	LF - DS	4430		-	-	-	(42,594,435)	-
	OF- L	3400	2525	-	-	-	-	-
	OF-DS	3430		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

LOTTERY DISTRIBUTION		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to State Library	OF - L	3400	2543	-	-	-	-	-
Tsfr to Student Access Comm	LF - L	4400	2575	-	-	-	-	-
Tsfr to OR University System	OF - NL	3200						
	OF - NL - DS	3230						
	LF - L	4400	2580	(8,405,488)	(8,000,000)	(11,397,647)	-	-
	LF - DS	4430		(12,634,371)	(25,445,980)	(32,086,935)	-	-
Tsfr to Dept of Education	LF - L	4400		(363,665,513)	(327,374,109)	(327,374,109)	(311,639,006)	-
	LF - DS	4430	2581	(49,179,542)	(40,945,406)	(776,067)	(687,075)	-
	FF - L	6400					-	-
Tsfr to Comm Coll/Wkfr Dev	LF - DS	4430	2586	(7,058,962)	(9,380,970)	(10,694,235)	-	-
Tsfr to OR Health & Science Univ	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
	OF - NL - DS	3230	2590					
	LF - DS	4430				(6,669,787)	-	-
Tsfr to Dept of Agriculture	LF - L	4400	2603	(17,954)				

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

LOTTERY DISTRIBUTION		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to Dept of Forestry	LF - L	4400		-	(2,885,000)	-	(6,050,000)	-
	LF - DS	4430	2629	(2,419,050)	(2,519,440)	(2,524,885)	(2,521,657)	-
Tsfr to Parks and Rec	LF - L	4400		-	-	-	-	-
	LF- DS	4430	2634	-	-	(912,495)	(912,495)	-
	OF - NL - DS	3230		-	-	-	-	-
Tsfr to Fish & Wildlife	LF- DS	4430	2635	-	-	-	-	-
Tsfr to Water Resources	LF - DS	4430	2690	(583,833)	(573,172)	(3,404,416)	(4,440,425)	-
Tsfr to Watershed Enhancement Board	LF - L	4400	2691	-	-	-	-	-
Tsfr to Dept of Transportation	LF - DS	4430		(71,927,819)	(93,754,992)	(114,855,749)	(113,702,171)	-
	OF - L	3400	2730	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
Tsfr to Housing & Comm Svcs	LF - DS	4430	2914	(10,248,981)	(9,411,695)	(11,937,489)	(11,918,189)	-
	OF - NL - DS	3230		-	-	-	-	-
General Fund		8000		-	-	-	-	-
General Fund Debt Service		8030		-	-	-	-	-
General Fund Revenue		8800		-	-	-	-	-
Lottery Funds Limited		4400		3,491,087	(857,956)	86,394,673	17,581,320	-
Lottery Funds Debt Service Limited		4430		-	11,487,913	-	-	-
Other Funds Cap Improvement		3010		-	-	-	-	-
Other Funds Cap Construction		3020		-	-	-	-	-
Other Funds Non-Limited		3200		-	-	-	-	-
Other Funds Non-Limited Debt Service		3230		-	-	-	-	-
Other Funds Limited		3400		-	-	-	-	-
Other Funds Debt Service Limited		3430		-	-	-	-	-
Federal Funds Debt Service Non-Limited		6230		-	-	-	-	-
Federal Funds Limited		6400		-	-	-	-	-
				3,491,087	10,629,957	86,394,673	17,581,320	-

BUDGET NARRATIVE

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BUDGET NARRATIVE

PROGRAM UNIT 096 - EDUCATION STABILITY FUND

Program Description:

Education Stability Fund Distribution: Each quarter, the Department of Administrative Services (DAS) transfers money to the Education Stability Fund (096) from the DAS Economic Development Fund (095).

- The 2015-2017 revenue forecast is \$447,711,431.

Education Stability Fund (096-01): The Education Stability Fund (ESF) receives 18 percent of the net Lottery proceeds. The state may spend only the interest earnings from the fund. The law gives 75 percent of the interest earned to Department of Education (through Program Unit 097). The Student Access Commission receives the remaining 25 percent.

- The 2015-2017 revenue forecast is \$351,823,177.

Oregon Growth Account (096-02): As a sub-account of the ESF, the Oregon Growth Account (OGA) receives 10 percent of the Lottery proceeds transferred to the ESF (ORS.348.702). All declared earnings from this account are dedicated to the Higher Education Technology Transfer Fund.

- The 2015-2017 revenue forecast is \$78,042,212.

Oregon Growth Account (096-03): As a sub-account of the ESF, the ORTD Subaccount maintains a revenue balance.

- The 2015-2017 revenue forecast is \$15,946,042.

Oregon Growth Account (096-04): As a sub-account of the ESF, the Oregon Growth Fund maintains a revenue balance.

- The 2015-2017 revenue forecast is \$1,900,000.

Essential Packages:

There are no essential packages for the Education Stability Fund.

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700
Cross Reference Number: 10700-096-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Lottery Funds						
Interest Income	530,569	984,890	1,033,934	15,102,925	12,243,485	-
Transfer In - Intrafund	194,335,676	191,724,965	190,569,114	205,157,652	196,797,067	-
Transfer Out - Intrafund	(446,417)	(738,668)	(775,451)	(11,327,194)	(9,182,614)	-
Tsfr To HECC	-	-	-	-	(3,060,871)	-
Tsfr To Student Access Comm	(148,806)	(246,222)	(258,484)	(3,775,731)	-	-
Tsfr To Education, Dept of	(182,239,000)	-	-	-	-	-
Total Lottery Funds	\$12,032,022	\$191,724,965	\$190,569,113	\$205,157,652	\$196,797,067	-
Other Funds						
Interest Income	3,241,818	-	-	-	-	-
Total Other Funds	\$3,241,818	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

EDUCATION STABILITY FUND		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Agency Request					Governor's Recommended	Legislatively Adopted	
Beginning Balance	LF - L	4400		40,313,692	60,946,215	238,956,224	238,694,661	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200	0025 / 0030	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		8,856,103	5,188,355	12,219,703	12,219,703	-
	OF - DS	3430		-	-	-	-	-
	GF	8800		-	-	-	-	-
General Fund Appropriation	GF	8000	0050	-	-	-	-	-
	GF DS	8030		-	-	-	-	-
Non-Business Lic & Fees	OF - L	3400	0210	-	-	-	-	-
Central Service Charges	OF - L	3400	0405	-	-	-	-	-
	GF	8800		-	-	-	-	-
Charges for Services	OF - NL	3200	0410	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Admin and Service Charges	OF - N L	3200		-	-	-	-	-
	OF - L	3400	0415	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Fines & Forfeitures	OF - L	3400	0505	-	-	-	-	-
Rents & Royalties	OF - L	3400	0510	-	-	-	-	-
GF Obligation Bonds	OF - CC	3020	0555	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Dedicated Fund Obligation Bonds	OF - L	3400	0560	-	-	-	-	-
Lottery Bonds	OF - L	3400	0565	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

EDUCATION STABILITY FUND			ORBITS	2011-2013	2013-2015	2015-2017		
	Source	Fund	Revenue Account	Actuals	Legislatively Approved	Agency Request	Governor's Recommended	Legislatively Adopted
Revenue Bonds	OF - NL - DS	3230	0570	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Refunding Bonds	OF - NL - DS	3230	0575	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Certificate of Participation	OF - CC	3020	0580	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Interest Income	LF - L	4400		530,569	73,399	15,102,925	12,243,485	-
	LF - DS	4430		-	960,535	-	-	-
	OF - NL	3200	0605	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		3,241,818	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Sales Income	OF - NL	3200	0705	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Cost of Goods Sold	OF - L	3400	0760	-	-	-	-	-
Loan Repayments	OF - L	3400	0925	-	-	-	-	-
Other Revenues	OF - CI	3010		-	-	-	-	-
	OF - NL	3200	0975	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Federal Funds	FF - DS	6230	0995	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Transfer IN - Intrafund	LF - L	4400		194,335,676	190,569,114	205,157,652	196,797,067	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020	1010	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

EDUCATION STABILITY FUND		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Agency Request					Governor's Recommended	Legislatively Adopted	
	OF - NL	3200	1010	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr From Agy-Res Equity	LF - L	4400	1030	-	-	-	-	-
Tsfr IN - Other	OF - L	3400					-	-
	OF - DS	3430	1050					
	OF - NL - DS	3230						
Tsfr from Governor's Office	OF - L	3400	1121	-			-	-
Tsfr from OR Business Development	OF - NL - DS	3230	1123				-	-
Tsfr from Dept of Revenue	OF - L	3400	1150	-	-	-	-	-
Tsfr from Lottery Commission	LF - L	4400	1177	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr from Judicial Department	OF - L	3400	1198	-	-	-	-	-
Tsfr from Dept. of Energy	FF - L	6400	1330				-	-
	OF - NL - DS	3230						
Tsfr from OYA	OF - DS	3430	1415				-	-
Tsfr from Student Access Comm	OF - L	3400	1575	-	-	-	-	-
Tsfr from OUS	OF - DS	3430	1580				-	-
	OF - NL - DS	3230					-	-
Tsfr from Education	OF - NL - DS	3230	1581				-	-
							-	-
Tsfr from Comm Coll/Wkfr Dev	OF - NL - DS	3230	1586				-	-
							-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

EDUCATION STABILITY FUND			ORBITS	2011-2013	2013-2015	2015-2017		
	Source	Fund	Revenue Account	Actuals	Legislatively Approved	Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr from Forestry	OF - NL - DS	3230	1629				-	-
Tsfr from Parks & Rec	OF - NL - DS	3230	1634				-	-
Tsfr from Water Resources	OF - NL - DS	3230	1690				-	-
Tsfr from ODOT	OF - L	3400	1730				-	-
	OF - NL - DS	3230					-	-
Tsfr from OR Liquor Control Comm	OF - L	3400	1845	-	-	-	-	-
Tsfr from Public Utility Comm	OF - L	3400	1860	-	-	-	-	-
Tsfr from Housing & Comm Svcs	OF - NL - DS	3230	1914				-	-
Transfer OUT - Intrafund	LF - L	4400		(446,417)	(775,451)	(11,327,194)	(9,182,614)	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010					-	-
	OF - CC	3020	2010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Other	LF - L	4400	2050	-	-	-	-	-
Tsfr to General Fund	GF	8800	2060	-	-	-	-	-
Tsfr to Cities	OF - L	3400	2070	-	-	-	-	-
Tsfr to Counties	LF - L	4400		-	-	-	-	-
	OF - L	3400	2080	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Tsfr to Governor's Office	LF - L	4400	2121	-	-	-	-	-
	OF - L	3400		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

EDUCATION STABILITY FUND		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Agency Request					Governor's Recommended	Legislatively Adopted	
Tsfr to OR Business Development	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL - DS	3230	2123	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Dept of Justice	OF - L	3400	2137	-	-	-	-	-
Tsfr to Leg Fiscal Officer	OF - L	3400	2145	-	-	-	-	-
Tsfr to Judicial Dept	OF - L	3400	2198	-	-	-	-	-
Tsfr to Govt Ethics Comm	OF - L	3400	2199	-	-	-	-	-
Tsfr to State Police	OF - L	3400	2257	-	-	-	-	-
Tsfr to Veteran's Affairs	LF - DS	4430	2274	-	-	-	-	-
Tsfr to Dept of Energy	LF - DS	4430	2330	-	-	-	-	-
Tsfr to Oregon Health Authority	LF - L	4400		-	-	-	-	-
	OF - NL	3200	2443	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to Dept Post-Secondary Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2523	-	-	-	-	-
	OF- L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to HECC	LF - L	4400		-	-	-	(3,060,871)	-
	LF - DS	4430	2525	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

EDUCATION STABILITY FUND		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Agency Request					Governor's Recommended	Legislatively Adopted	
Tsfr to State Library	OF - L	3400	2543	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

EDUCATION STABILITY FUND		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Agency Request					Governor's Recommended	Legislatively Adopted	
Tsfr to Student Access Comm	LF - L	4400	2575	(148,806)	(258,484)	(3,775,731)	-	-
Tsfr to OR University System	OF - NL	3200					-	-
	OF - NL - DS	3230	2580	-	-	-	-	-
	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Dept of Education	LF - L	4400		(182,239,000)	-	-	-	-
	LF - DS	4430	2581	-	-	-	-	-
	FF - L	6400					-	-
Tsfr to Comm Coll/Wkfrc Dev	LF - DS	4430	2586	-	-	-	-	-
Tsfr to OR Health & Science Univ	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
	OF - NL - DS	3230	2590				-	-
	LF - DS	4430						
Tsfr to Dept of Agriculture	LF - L	4400	2603					
Tsfr to Dept of Forestry	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2629	-	-	-	-	-
Tsfr to Parks and Rec	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2634	-	-	-	-	-
	OF - NL - DS	3230						
Tsfr to Fish & Wildlife	LF - DS	4430	2635	-	-	-	-	-
Tsfr to Water Resources	LF - DS	4430	2690	-	-	-	-	-
Tsfr to Watershed Enhancement Board	LF - L	4400	2691	-	-	-	-	-
Tsfr to Dept of Transportation	LF - DS	4430		-	-	-	-	-
	OF - L	3400	2730	-	-	-	-	-
	OF - NL - DS	3230						

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

EDUCATION STABILITY FUND		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to Housing & Comm Svcs	LF - DS	4430	2914	-	-	-	-	-
	OF - NL - DS	3230						
	General Fund	8000		-	-	-	-	-
	General Fund Debt Service	8030		-	-	-	-	-
	General Fund Revenue	8800		-	-	-	-	-
	Lottery Funds Limited	4400		52,345,714	250,554,793	444,113,876	435,491,728	-
	Lottery Funds Debt Service Limited	4430		-	960,535	-	-	-
	Other Funds Cap Improvement	3010		-	-	-	-	-
	Other Funds Cap Construction	3020		-	-	-	-	-
	Other Funds Non-Limited	3200		-	-	-	-	-
	Other Funds Non-Limited Debt Service	3230		-	-	-	-	-
	Other Funds Limited	3400		12,097,921	5,188,355	12,219,703	12,219,703	-
	Other Funds Debt Service Limited	3430		-	-	-	-	-
	Federal Funds Debt Service Non-Limited	6230		-	-	-	-	-
	Federal Funds Limited	6400		-	-	-	-	-
				64,443,635	256,703,683	456,333,579	447,711,431	-

BUDGET NARRATIVE

PROGRAM UNIT 097 – OREGON EDUCATION FUND

Program Description

Oregon Education Fund Distribution: Funds transferred from the Education Stability Fund (096) are transferred through this Program Unit (097) to the Department of Education.

- The 2015-2017 forecast is \$705,050.

Essential Packages:

There are no essential packages for the Oregon Education Fund.

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700

Cross Reference Number: 10700-097-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Lottery Funds						
Interest Income	-3,111	-	-	-	-	-
Transfer In - Intrafund	446,417	738,668	775,451	11,327,194	9,182,614	-
Tsfr To Education, Dept of	(4,440,822)	(428,111)	(428,111)	(658,860)	(705,050)	-
Total Lottery Funds	(\$3,991,294)	\$310,557	\$347,340	\$10,668,334	\$8,477,564	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

OREGON EDUCATION FUND		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Agency Request					Governor's Recommended	Legislatively Adopted	
Beginning Balance	LF - L	4400		(182,776)	-	-	-	-
	LF - DS	4430		4,443,395	269,325	602,366	648,554	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200	0025 / 0030	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
	GF	8800		-	-	-	-	-
General Fund Appropriation	GF	8000	0050	-	-	-	-	-
	GF DS	8030		-	-	-	-	-
Non-Business Lic & Fees	OF - L	3400	0210	-	-	-	-	-
Central Service Charges	OF - L	3400	0405	-	-	-	-	-
	GF	8800		-	-	-	-	-
Charges for Services	OF - NL	3200	0410	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Admin and Service Charges	OF - N L	3200		-	-	-	-	-
	OF - L	3400	0415	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Fines & Forfeitures	OF - L	3400	0505	-	-	-	-	-
Rents & Royalties	OF - L	3400	0510	-	-	-	-	-
GF Obligation Bonds	OF - CC	3020	0555	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Dedicated Fund Obligation Bonds	OF - L	3400	0560	-	-	-	-	-
Lottery Bonds	OF - L	3400	0565	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

OREGON EDUCATION FUND			ORBITS	2011-2013	2013-2015	2015-2017		
	Source	Fund	Revenue Account	Actuals	Legislatively Approved	Agency Request	Governor's Recommended	Legislatively Adopted
Revenue Bonds	OF - NL - DS	3230	0570	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Refunding Bonds	OF - NL - DS	3230	0575	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Certificate of Participation	OF - CC	3020	0580	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Interest Income	LF - L	4400		3,111	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL	3200	0605	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Sales Income	OF - NL	3200	0705	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Cost of Goods Sold	OF - L	3400	0760	-	-	-	-	-
Loan Repayments	OF - L	3400	0925	-	-	-	-	-
Other Revenues	OF - CI	3010		-	-	-	-	-
	OF - NL	3200	0975	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Federal Funds	FF - DS	6230	0995	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Transfer IN - Intrafund	LF - L	4400		446,417	-	-	-	-
	LF - DS	4430		-	775,451	11,327,194	9,182,614	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

OREGON EDUCATION FUND		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Agency Request					Governor's Recommended	Legislatively Adopted	
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020	1010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr From Agy-Res Equity	LF - L	4400	1030	-	-	-	-	-
Tsfr IN - Other	OF - L	3400					-	-
	OF - DS	3430	1050					
	OF - NL - DS	3230						
Tsfr from Governor's Office	OF - L	3400	1121	-			-	-
Tsfr from OR Business Development	OF - NL - DS	3230	1123				-	-
Tsfr from Dept of Revenue	OF - L	3400	1150	-	-	-	-	-
Tsfr from Lottery Commission	LF - L	4400	1177	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr from Judicial Department	OF - L	3400	1198	-	-	-	-	-
Tsfr from Dept. of Energy	FF - L	6400	1330				-	-
	OF - NL - DS	3230						
Tsfr from OYA	OF - DS	3430	1415				-	-
Tsfr from Student Access Comm	OF - L	3400	1575	-	-	-	-	-
Tsfr from OUS	OF - DS	3430	1580				-	-
	OF - NL - DS	3230					-	-
Tsfr from Education	OF - NL - DS	3230	1581				-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

OREGON EDUCATION FUND			ORBITS	2011-2013	2013-2015	2015-2017		
	Source	Fund	Revenue Account	Actuals	Legislatively Approved	Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr from Comm Coll/Wkfr Dev	OF - NL - DS	3230	1586				-	-
Tsfr from Forestry	OF - NL - DS	3230	1629				-	-
Tsfr from Parks & Rec	OF - NL - DS	3230	1634				-	-
Tsfr from Water Resources	OF - NL - DS	3230	1690				-	-
Tsfr from ODOT	OF - L	3400	1730				-	-
	OF - NL - DS	3230					-	-
Tsfr from OR Liquor Control Comm	OF - L	3400	1845	-	-	-	-	-
Tsfr from Public Utility Comm	OF - L	3400	1860	-	-	-	-	-
Tsfr from Housing & Comm Svcs	OF - NL - DS	3230	1914				-	-
Transfer OUT - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020	2010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Other	LF - L	4400	2050	-	-	-	-	-
Tsfr to General Fund	GF	8800	2060	-	-	-	-	-
Tsfr to Cities	OF - L	3400	2070	-	-	-	-	-
Tsfr to Counties	LF - L	4400		-	-	-	-	-
	OF - L	3400	2080	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

OREGON EDUCATION FUND		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Agency Request					Governor's Recommended	Legislatively Adopted	
	FF - L	6400		-	-	-	-	-
Tsfr to Governor's Office	LF - L	4400	2121	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Tsfr to OR Business Development	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL - DS	3230	2123	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Dept of Justice	OF - L	3400	2137	-	-	-	-	-
Tsfr to Leg Fiscal Officer	OF - L	3400	2145	-	-	-	-	-
Tsfr to Judicial Dept	OF - L	3400	2198	-	-	-	-	-
Tsfr to Govt Ethics Comm	OF - L	3400	2199	-	-	-	-	-
Tsfr to State Police	OF - L	3400	2257	-	-	-	-	-
Tsfr to Veteran's Affairs	LF - DS	4430	2274	-	-	-	-	-
Tsfr to Dept of Energy	LF - DS	4430	2330	-	-	-	-	-
Tsfr to Oregon Health Authority	LF - L	4400		-	-	-	-	-
	OF - NL	3200	2443	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to Dept Post-Secondary Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2523	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

OREGON EDUCATION FUND		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Agency Request					Governor's Recommended	Legislatively Adopted	
Tsfr to HECC	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2525	-	-	-	-	-
	OF- L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to State Library	OF - L	3400	2543	-	-	-	-	-
Tsfr to Student Access Comm	LF - L	4400	2575	-	-	-	-	-
Tsfr to OR University System	OF - NL	3200					-	-
	OF - NL - DS	3230	2580				-	-
	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Dept of Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2581	(4,440,822)	(428,111)	(658,860)	(705,050)	-
	FF - L	6400					-	-
Tsfr to Comm Coll/Wkfr Dev	LF - DS	4430	2586	-	-	-	-	-
Tsfr to OR Health & Science Univ	OF - L	3400		-	-	-	-	-
	OF - DS	3430	2590	-	-	-	-	-
	OF - NL - DS	3230						-
	LF - DS	4430						-
Tsfr to Dept of Agriculture	LF - L	4400	2603					
Tsfr to Dept of Forestry	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2629	-	-	-	-	-
Tsfr to Parks and Rec	LF - L	4400		-	-	-	-	-
	LF- DS	4430	2634	-	-	-	-	-
	OF - NL - DS	3230						-
Tsfr to Fish & Wildlife	LF- DS	4430	2635	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

OREGON EDUCATION FUND		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Agency Request					Governor's Recommended	Legislatively Adopted	
Tsfr to Water Resources	LF - DS	4430	2690	-	-	-	-	-
Tsfr to Watershed Enhancement Board	LF - L	4400	2691	-	-	-	-	-
Tsfr to Dept of Transportation	LF - DS	4430	2730	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
Tsfr to Housing & Comm Svcs	LF - DS	4430	2914	-	-	-	-	-
	OF - NL - DS	3230						

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

OREGON EDUCATION FUND		ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
Source	Fund				Agency Request	Governor's Recommended	Legislatively Adopted
General Fund	8000		-	-	-	-	-
General Fund Debt Service	8030		-	-	-	-	-
General Fund Revenue	8800		-	-	-	-	-
Lottery Funds Limited	4400		266,752	-	-	-	-
Lottery Funds Debt Service Limited	4430		2,573	616,665	11,270,700	9,126,118	-
Other Funds Cap Improvement	3010		-	-	-	-	-
Other Funds Cap Construction	3020		-	-	-	-	-
Other Funds Non-Limited	3200		-	-	-	-	-
Other Funds Non-Limited Debt Service	3230		-	-	-	-	-
Other Funds Limited	3400		-	-	-	-	-
Other Funds Debt Service Limited	3430		-	-	-	-	-
Federal Funds Debt Service Non-Limited	6230		-	-	-	-	-
Federal Funds Limited	6400		-	-	-	-	-
			269,325	616,665	11,270,700	9,126,118	-

BUDGET NARRATIVE

PROGRAM UNIT 098 - PARKS & NATURAL RESOURCES FUND

Program Description:

Parks and Natural Resources Fund distribution: Quarterly, moneys are transferred to the Parks and Natural Resources Fund (098) from the Department of Administrative Services Economic Development Fund (095). The Parks and Natural Resources Fund receives fifteen percent of net Lottery proceeds. These funds are divided equally between the Oregon Watershed Enhancement Board and Parks and Recreation Department.

- The 2015-2017 forecast is \$162,414,223.

Essential Packages:

There are no essential packages for the Parks & Natural Resources Fund.

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2015-17 Biennium

Agency Number: 10700
Cross Reference Number: 10700-098-00-00-00000

Source	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Lottery Funds						
Interest Income	140	-	-	-	-	-
Transfer In - Intrafund	161,946,397	158,187,471	157,224,261	170,964,710	162,414,223	-
Tsfr To Parks and Rec Dept	(80,973,199)	(79,093,735)	(78,612,130)	(85,482,354)	(81,207,111)	-
Tsfr To Watershid Enhance Bd	(80,973,198)	(79,093,736)	(78,612,131)	(85,482,355)	(81,207,112)	-
Total Lottery Funds	\$140	-	-	\$1	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

PARKS & NATURAL RESOURCES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Beginning Balance	LF - L	4400	0025 / 0030	(140)	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-
	OF - CC	3020		-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
	GF	8800		-	-	-	-	-
General Fund Appropriation	GF	8000	0050	-	-	-	-	-
	GF DS	8030		-	-	-	-	-
Non-Business Lic & Fees	OF - L	3400	0210	-	-	-	-	-
Central Service Charges	OF - L	3400	0405	-	-	-	-	-
	GF	8800		-	-	-	-	-
Charges for Services	OF - NL	3200	0410	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Admin and Service Charges	OF - N L	3200	0415	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Fines & Forfeitures	OF - L	3400	0505	-	-	-	-	-
Rents & Royalties	OF - L	3400	0510	-	-	-	-	-
GF Obligation Bonds	OF - CC	3020	0555	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Dedicated Fund Obligation Bonds	OF - L	3400	0560	-	-	-	-	-
Lottery Bonds	OF - L	3400	0565	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

PARKS & NATURAL RESOURCES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Source								
Revenue Bonds	OF - NL - DS	3230	0570	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Refunding Bonds	OF - NL - DS	3230	0575	-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Certificate of Participation	OF - CC	3020	0580	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Interest Income	LF - L	4400		140	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL	3200	0605	-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Sales Income	OF - NL	3200	0705	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Cost of Goods Sold	OF - L	3400	0760	-	-	-	-	-
Loan Repayments	OF - L	3400	0925	-	-	-	-	-
Other Revenues	OF - CI	3010		-	-	-	-	-
	OF - NL	3200	0975	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Federal Funds	FF - DS	6230	0995	-	-	-	-	-
	FF - L	6400		-	-	-	-	-
Transfer IN - Intrafund	LF - L	4400		161,946,397	157,224,261	170,964,710	162,414,223	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010		-	-	-	-	-

107BF07

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

PARKS & NATURAL RESOURCES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	OF - CC	3020	1010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr From Agy-Res Equity	LF - L	4400	1030	-	-	-	-	-
Tsfr IN - Other	OF - L	3400					-	-
	OF - DS	3430	1050					
	OF - NL - DS	3230						
Tsfr from Governor's Office	OF - L	3400	1121	-			-	-
Tsfr from OR Business Development	OF - NL - DS	3230	1123				-	-
Tsfr from Dept of Revenue	OF - L	3400	1150	-	-	-	-	-
Tsfr from Lottery Commission	LF - L	4400	1177	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr from Judicial Department	OF - L	3400	1198	-	-	-	-	-
Tsfr from Dept. of Energy	FF - L	6400	1330				-	-
	OF - NL - DS	3230						
Tsfr from OYA	OF - DS	3430	1415				-	-
Tsfr from Student Access Comm	OF - L	3400	1575	-	-	-	-	-
Tsfr from OUS	OF - DS	3430	1580				-	-
	OF - NL - DS	3230					-	-
Tsfr from Education	OF - NL - DS	3230	1581				-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

PARKS & NATURAL RESOURCES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr from Comm Coll/Wkfrc Dev	OF - NL - DS	3230	1586				-	-
Tsfr from Forestry	OF - NL - DS	3230	1629				-	-
Tsfr from Parks & Rec	OF - NL - DS	3230	1634				-	-
Tsfr from Water Resources	OF - NL - DS	3230	1690				-	-
Tsfr from ODOT	OF - L	3400	1730				-	-
	OF - NL - DS	3230					-	-
Tsfr from OR Liquor Control Comm	OF - L	3400	1845	-	-	-	-	-
Tsfr from Public Utility Comm	OF - L	3400	1860	-	-	-	-	-
Tsfr from Housing & Comm Svcs	OF - NL - DS	3230	1914				-	-
Transfer OUT - Intrafund	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - CI	3010					-	-
	OF - CC	3020	2010	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Other	LF - L	4400	2050	-	-	-	-	-
Tsfr to General Fund	GF	8800	2060	-	-	-	-	-
Tsfr to Cities	OF - L	3400	2070	-	-	-	-	-
Tsfr to Counties	LF - L	4400		-	-	-	-	-
	OF - L	3400	2080	-	-	-	-	-
	FF - L	6400		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

PARKS & NATURAL RESOURCES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to Governor's Office	LF - L	4400	2121	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
Tsfr to OR Business Development	LF - L	4400	2123	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - NL - DS	3230		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - DS	3430		-	-	-	-	-
Tsfr to Dept of Justice	OF - L	3400	2137	-	-	-	-	-
Tsfr to Leg Fiscal Officer	OF - L	3400	2145	-	-	-	-	-
Tsfr to Judicial Dept	OF - L	3400	2198	-	-	-	-	-
Tsfr to Govt Ethics Comm	OF - L	3400	2199	-	-	-	-	-
Tsfr to State Police	OF - L	3400	2257	-	-	-	-	-
Tsfr to Veteran's Affairs	LF - DS	4430	2274	-	-	-	-	-
Tsfr to Dept of Energy	LF - DS	4430	2330	-	-	-	-	-
Tsfr to Oregon Health Authority	LF - L	4400	2443	-	-	-	-	-
	OF - NL	3200		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to Dept Post-Secondary Education	LF - L	4400	2523	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to HECC	LF - L	4400	2525	-	-	-	-	-
	LF - DS	4430		-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

PARKS & NATURAL RESOURCES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
	OF- L	3400	2525	-	-	-	-	-
	OF-DS	3430		-	-	-	-	-
Tsfr to State Library	OF - L	3400	2543	-	-	-	-	-
Tsfr to Student Access Comm	LF - L	4400	2575	-	-	-	-	-
Tsfr to OR University System	OF - NL	3200					-	-
	OF - NL - DS	3230	2580					
	LF - L	4400		-	-	-	-	-
	LF - DS	4430		-	-	-	-	-
Tsfr to Dept of Education	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2581	-	-	-	-	-
	FF - L	6400					-	-
Tsfr to Comm Coll/Wkfrc Dev	LF - DS	4430	2586	-	-	-	-	-
Tsfr to OR Health & Science Univ	OF - L	3400		-	-	-	-	-
	OF - DS	3430	2590	-	-	-	-	-
	OF - NL - DS	3230						
	LF - DS	4430					-	-
Tsfr to Dept of Agriculture	LF - L	4400	2603					
Tsfr to Dept of Forestry	LF - L	4400		-	-	-	-	-
	LF - DS	4430	2629	-	-	-	-	-
Tsfr to Parks and Rec	LF - L	4400	2634	(80,973,199)	(78,612,130)	(85,482,354)	(81,207,111)	-
	LF- DS	4430		-	-	-	-	-
	OF - NL - DS	3230						
Tsfr to Fish & Wildlife	LF- DS	4430	2635	-	-	-	-	-
Tsfr to Water Resources	LF - DS	4430	2690	-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

PARKS & NATURAL RESOURCES		Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
						Agency Request	Governor's Recommended	Legislatively Adopted
Tsfr to Watershed Enhancement Board	LF - L	4400	2691	(80,973,198)	(78,612,131)	(85,482,355)	(81,207,112)	-
Tsfr to Dept of Transportation	LF - DS	4430	2730	-	-	-	-	-
	OF - L	3400		-	-	-	-	-
	OF - NL - DS	3230						
Tsfr to Housing & Comm Svcs	LF - DS	4430	2914	-	-	-	-	-
	OF - NL - DS	3230						

DETAIL OF LOTTERY FUNDS, OTHER FUNDS and FEDERAL FUNDS REVENUE

PARKS & NATURAL RESOURCES Source	Fund	ORBITS Revenue Account	2011-2013 Actuals	2013-2015 Legislatively Approved	2015-2017		
					Agency Request	Governor's Recommended	Legislatively Adopted
General Fund	8000		-	-	-	-	-
General Fund Debt Service	8030		-	-	-	-	-
General Fund Revenue	8800		-	-	-	-	-
Lottery Funds Limited	4400		-	-	1	-	-
Lottery Funds Debt Service Limited	4430		-	-	-	-	-
Other Funds Cap Improvement	3010		-	-	-	-	-
Other Funds Cap Construction	3020		-	-	-	-	-
Other Funds Non-Limited	3200		-	-	-	-	-
Other Funds Non-Limited Debt Service	3230		-	-	-	-	-
Other Funds Limited	3400		-	-	-	-	-
Other Funds Debt Service Limited	3430		-	-	-	-	-
Federal Funds Debt Service Non-Limited	6230		-	-	-	-	-
Federal Funds Limited	6400		-	-	-	-	-
			-	-	1	-	-

BUDGET NARRATIVE

PROGRAM UNIT 099 - SPECIAL GOVERNMENTAL PAYMENTS

Program Description:

This Program Unit includes payments of specific amounts from the General Fund and from other sources as directed by law.

Other Distributions (099-01): Transfer to Oregon Business Development.

- The 2015-2017 total distribution is \$400,000.

Statewide Services (099-02): Assessments that are invoiced and collected by DAS and transferred in full to Oregon Law Library, Oregon State Library, Office of Minority, Women and Emerging Small Businesses, Oregon Government Ethics Commission and Oregon State Police.

- The 2015-2017 budget continues this distribution in the amount of \$12,282,473, Other Funds Limited, Transfers Out.

KSYS/So. Oregon Public Television (099-03): Lottery-backed bonds are authorized for Southern Oregon Public Television (KSYS) distributed through 099-03. Amounts to pay debt service on these bonds and state government related charges are included here.

- The 2015-2017 budget continues this distribution in the amount of \$2,013,018 Lottery Funds, Debt Service Limited, and \$500,000, General Funds.

County Fair Account (099-07): Yearly lottery funded distributions are made from this account to support county fair programs across the state.

- The 2015-2017 budget continues this distribution in the amount of \$3,648,000, Lottery Funds Limited, and a phase-out amount of (\$21,380), Lottery Funds Limited.

Oregon Historical Society (099-11): During the 2011-2013 session, Senate Bill 5508, Package 819, approved funds for payment of mortgage costs associated with the society's storage facility in Gresham.

- The 2015-2017 budget continues this distribution in the amount of \$210,392, Lottery Funds Debt Service Limited, and \$750,000, General Fund.

Mill Creek Debt Service (099-25):

- The 2015-2017 budget continues this distribution in the amount of \$837,042, General Fund Debt Service Limited.

Go! Oregon (099-26):

- The 2015-2017 budget continues this distribution in the amount of \$5,967,175, General Fund, Debt Service Limited.

BUDGET NARRATIVE

Lottery Revenue Bond Debt Service (099-97): This cross reference is for projects funded with Lottery Funds, Debt Service.

- For the 2015-2017 the debt service total is \$14,459,411 and includes the following:

Project	DS Amount
CHAMIPS - Pendleton Round-Up	135,827
Port of Morrow Education Ctr.	271,652
Port of Newport	3,110,750
OJD Court	1,530,981
Tillamook FEMA	837,566
Lane Transit	515,472
Coos Bay	482,508
Eastern Oregon Trade	538,604
Milton Freewater	244,056
Willow Creek/Sage Ctr	269,304
Portland Convention Center	1,835,741
Lane Transit EMX	2,193,283
Tribal Industrial Development	637,464
Wheeler County / Frontier Digital Network	216,157
Beaverton Community Health Collaborative - Health Facility	176,765
Mid-Columbia Medical Center	176,765
City of Cornelius - Public Library	427,723
City of Stayton - Storm Water Infrastructure	270,707
Port of Morrow - Revolving Loan TAXABLE	588,086
Total	14,459,411

One time Other Funds Distributions (099-98):

These cross references are for one-time distributions for Other Funds Limited.

- The 2015-2017 budget is in the amount of \$0. The Province of British Columbia was phased out in the amount of (\$400,000).

One time General Funds Distributions (099-99):

These cross references are for one-time distributions for General Fund.

- The 2015-2017 budget is in the amount of \$8,387,299.
 - Package 090 for Oregon Innovative Infrastructure Fund for \$3,700,000; Agora contract \$572,000; County Services for \$2,000,000; and Public Infrastructure Commission for \$1,100,000, all General Fund.
 - Policy Option Package 138 State Fairgrounds, in the amount of \$1,015,299, General Fund

Essential Packages:

Purpose: The essential packages present budget adjustments needed to bring the base budget to Essential Budget Level (EBL), the calculated cost of continuing legislatively approved programs into the 2015-2017 biennium.

How Achieved: See explanations under captions "Vacancy Factor and Non-PICS Personal Services", "Cost of Phased-in and Phased-out Programs and One-time Costs," and "Inflation and Price List Adjustments".

Staffing Impact: None.

Revenue Sources: The revenue sources are the same as the program unit as a whole, unless described differently within an individual package.

**022 Phase-out Program & One-time Costs
Package Description**

This package phases-out one time expenditures for the following: County Fair Account (\$21,380); Portland Convention Center (\$10,239,248); Confederated Tribe of Umatilla (\$3,562,986); Lottery

BUDGET NARRATIVE

Revenue Bond Debt Service (\$22,331,382), One-Time OF Distributions (\$400,000); One Time GF Distributions (\$1,945,000).

Total amount of this package is (\$38,499,996).

BUDGET NARRATIVE

Policy Option Packages:

Policy Option Package 090: Miscellaneous Special Payments (APPROVED)

Companion Package: None.

Purpose: The purpose of this package is to request pass-through dollars for Miscellaneous Special Payments.

Oregon Innovative Infrastructure Fund, Agora contract, County Services and Public Infrastructure Commission.

How Achieved: The Governor's Budget includes disbursements for the following entities:

- Oregon Innovative Infrastructure Fund - \$3,700,000
- Agora Contract - \$572,000
- County Services - \$2,000,000
- Public Infrastructure Commission - \$1,100,000

Staffing Impact: None

Revenue Source:

\$7,372,000 – General Fund

Policy Option Package 138: Oregon State Fair & Exposition Center (APPROVED)

Companion Package: 138, Oregon State Fair & Exposition Center, Oregon Parks and Recreation Department.

Purpose: The purpose of this package is to provide the Oregon State Fair Council with support as the Council assumes responsibility for the

Annual State Fair and the state fairgrounds from the Oregon Parks and Recreation Department.

How Achieved: This package would provide funds for the following activities that are necessary for operation of the Annual State Fair and the year-round exposition center; start-up costs; operating subsidy; deferred maintenance. DAS serves as the conduit for the distribution of General Fund dollars for a portion of these costs.

The Oregon State Fair Council is a new entity, created by Senate Bill 7, passed during the 2013 legislative session. As a new entity, the Council has startup costs such as: hiring a Chief Executive Officer; creating policies and procedures, putting an accounting system in place; and for legal services. The funding request for operations is based on historical costs over the last three biennia. The State Fair Council will be working toward financial stability; the operating subsidy will allow the council the opportunity to maintain critical services while building a new business model. The deferred maintenance represents a significant backlog of projects that due to a lack of resources have not been completed. Without additional funding deferred maintenance threatens existing operations and is causing serious deterioration of some facilities.

Staffing Impact: None

Revenue Source:

\$1,015,299 – General Fund