



The Oregon Youth Authority



**Ways and Means
Public Safety Subcommittee Presentation
May 2015**

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Summary of Phase I presentation

- Youth Reformation System
- Positive Human Development
- 10-Year Strategic Plan for Facilities

Today's outline

- Highlight the key findings from the 10-year Strategic Plan for Facilities
- Share some examples of best practices from three facilities in other states
- Highlight the difference between the consultants' recommendation and the Governor's Budget
- Share what we need to continue the momentum and deliver outcomes and results

10-Year Strategic Plan for Facilities

Culture of success



What is the optimal design for juvenile correctional facilities that supports our vision that youth who leave OYA go on to lead productive, crime-free lives?

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10-Year Strategic Plan for Facilities

The current state of OYA facilities

“The current mix of facilities within the OYA system does not support the vision, mission, and culture of OYA. Housing and living areas reflect the most serious gap between vision and reality. The majority of youth are housed (with long lengths of stay) in densely populated dormitory living units. Program and treatment space is not adequate to support relief and break-out space.”

DLR Group and Chinn Planning, 2014

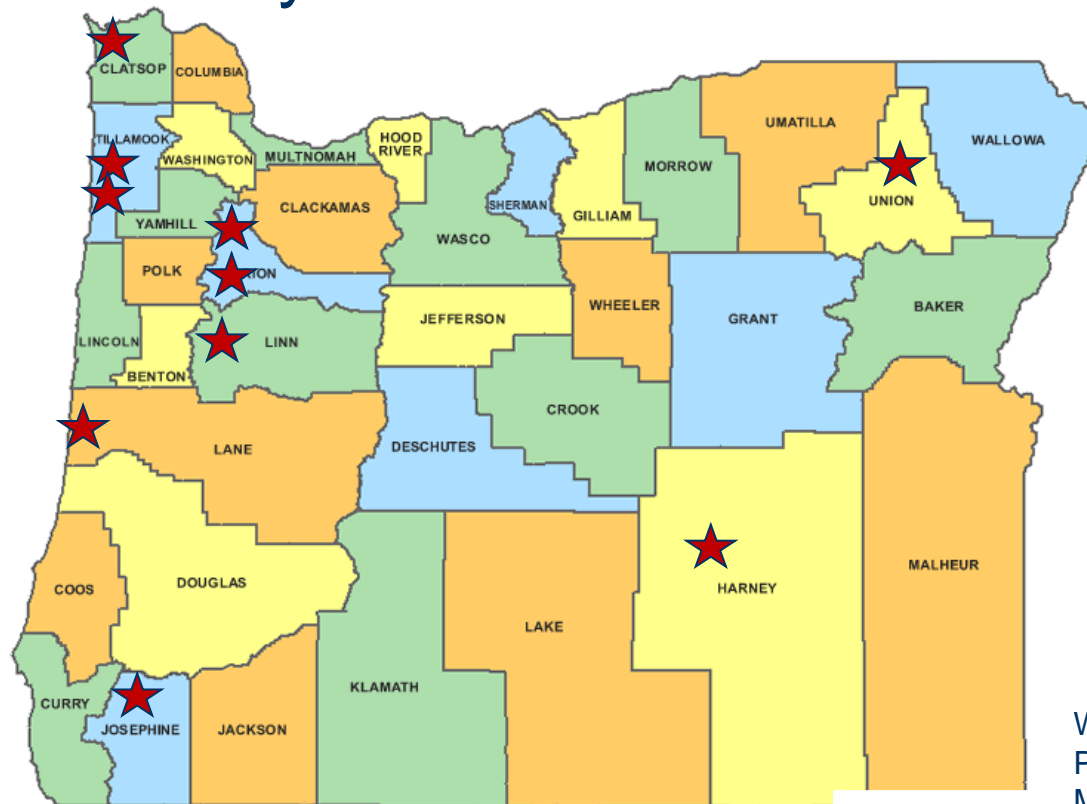
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Key findings

- Inadequate intake units
- High-density living units
- Too few individual rooms, too many dormitories
- A lack of adequate program space
- Buildings not in alignment with YRS and PHD
- Aging facilities with critical deferred maintenance
- Buildings that do not meet seismic standards
- Buildings that do not meet ADA requirements
- Open young women's transitional housing

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Close-custody facilities



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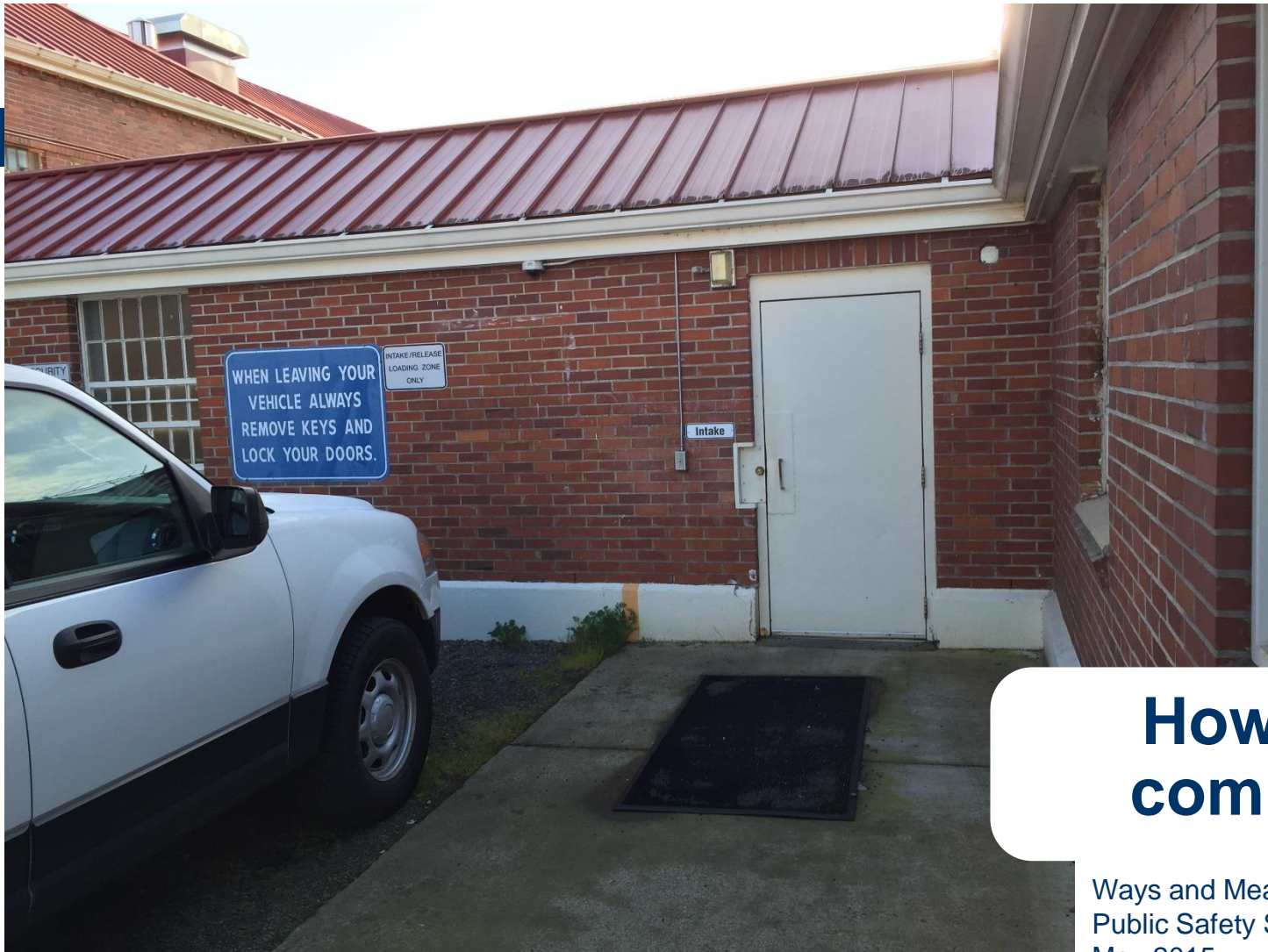
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Best practice

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**How OYA
compares**

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How OYA compares

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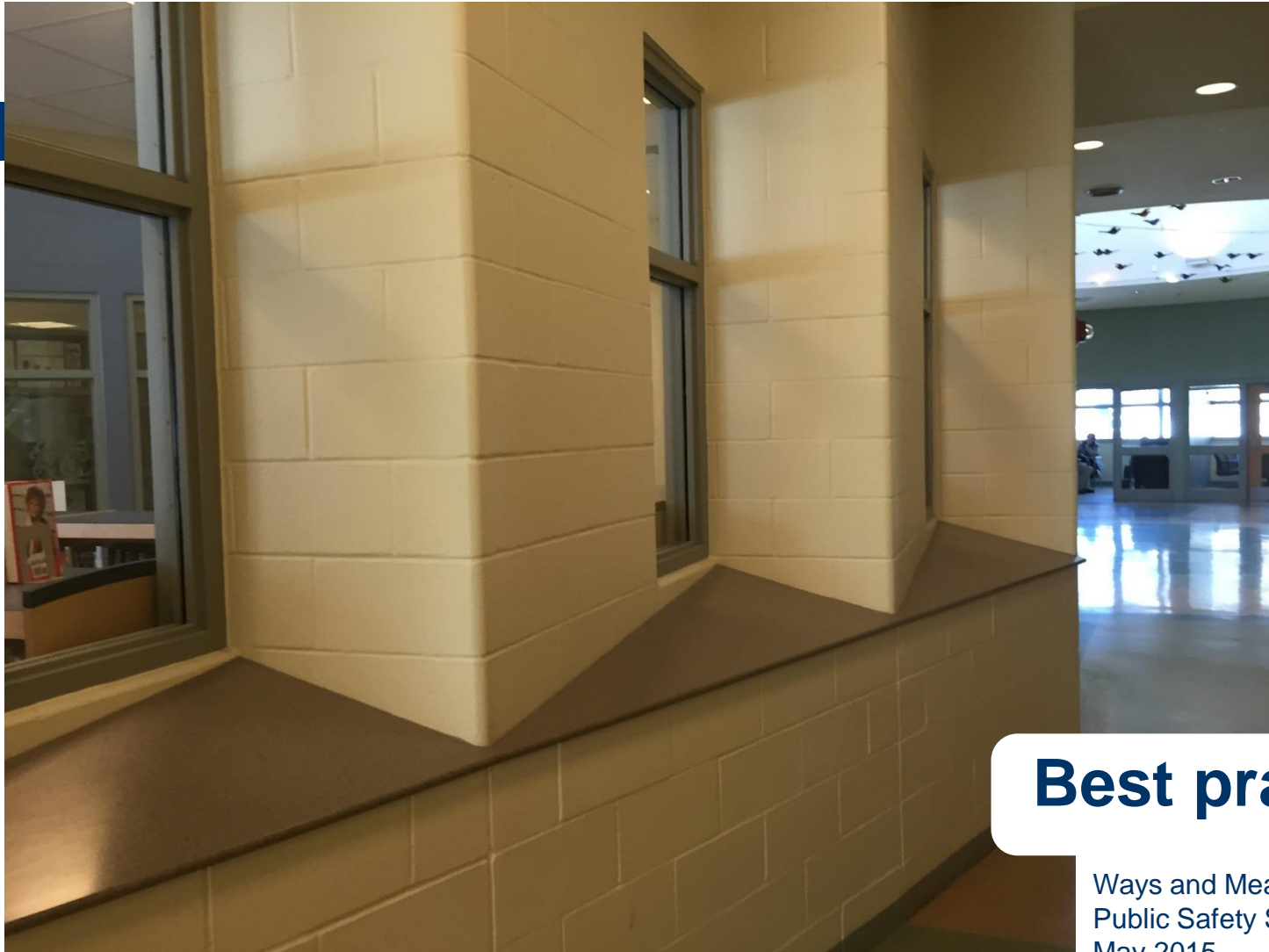
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Best practice

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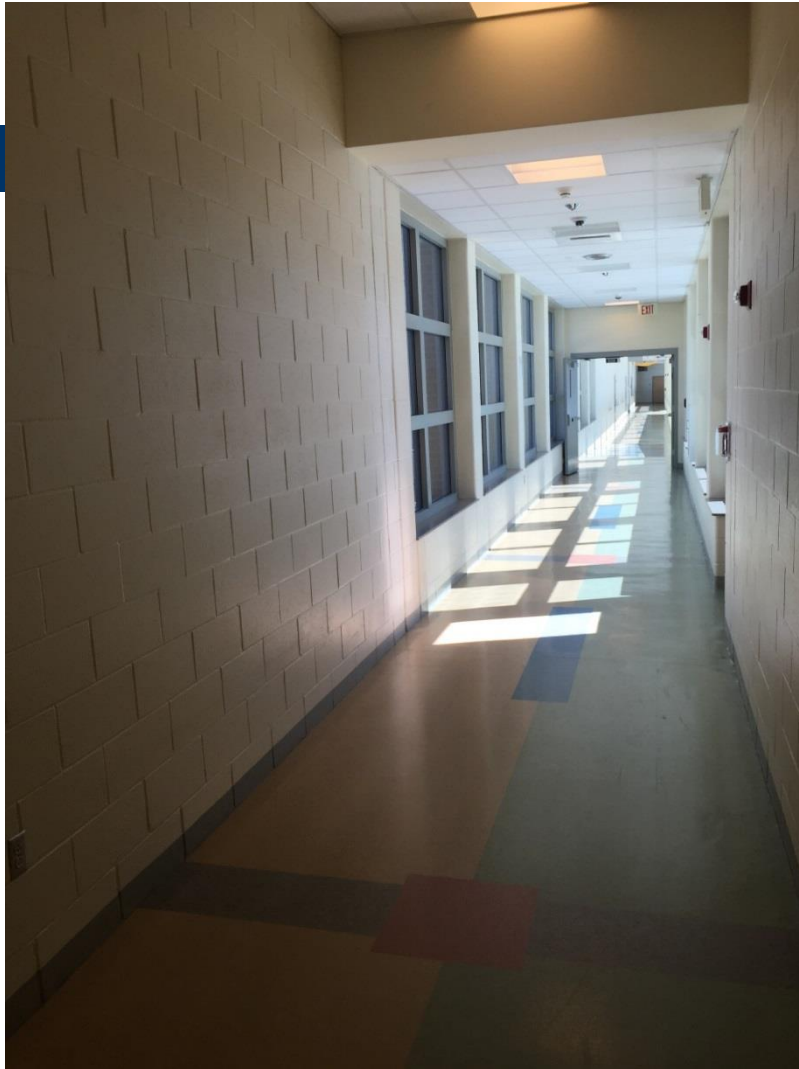
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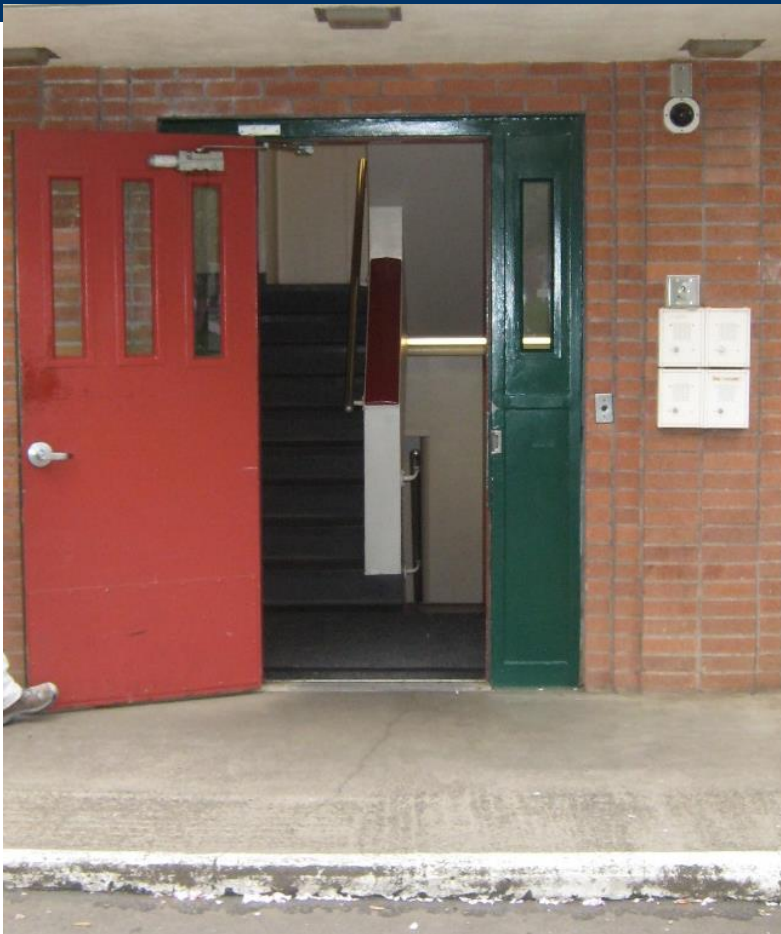
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How OYA compares

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10-Year Strategic Plan for Facilities

Recommendations for implementing research and best practices

- **2015-17 biennium (Phase 1):**
 - **\$47.9 million in construction**

10-Year Strategic Plan for Facilities

Governor's budget for implementing Phase 1 of the 10-year plan

- **2015-17 biennium (Phase 1):**
 - **\$33.3 million in construction**
 - Reduces Phase 1 funding by \$14.6 million

10-Year Strategic Plan for Facilities MacLaren Youth Correctional Facility



10-Year Strategic Plan for Facilities

MacLaren Youth Correctional Facility

\$47.9 million funding for Phase 1 (2015-17)

- Selected deferred maintenance
- Make seismic improvements
- Remove vacant end-of-life buildings
- Create additional treatment space
- Renovate eight front cottages to PHD standards
- Convert Geer dorms to individual rooms
- Renovate control rooms
- Expand dayrooms
- Build new mental health unit for younger youth
- Reduce living unit densities when possible

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MacLaren Youth Correctional Facility

\$33.3 million funding for Phase 1 (2015-17)

- Critical deferred maintenance
- Make seismic improvements
- Remove vacant end-of-life buildings
- Create additional treatment space
- 60% renovation of the eight front cottages to PHD standards
- Convert Geer hallway dorms to individual rooms
- Renovate control rooms
- Expand dayrooms
- ~~Build new mental health unit for younger youth~~
- ~~Reduce living unit densities when possible~~

10-Year Strategic Plan for Facilities Oak Creek Youth Correctional Facility



10-Year Strategic Plan for Facilities

Oak Creek Youth Correctional Facility

\$47.9 million funding for Phase 1 (2015-17)

- Critical deferred maintenance
- Renovate living units to PHD standards
- Renovate control rooms
- Expand medical clinic

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Oak Creek Youth Correctional Facility

\$33.3 million funding for Phase 1 (2015-17)

- Critical deferred maintenance
- Renovate living units to PHD standards
- Renovate control rooms
- Expand medical clinic

10-Year Strategic Plan for Facilities Eastern Oregon Youth Correctional Facility



10-Year Strategic Plan for Facilities

Eastern Oregon Youth Correctional Facility

\$47.9 million funding for Phase 1 (2015-17)

- Critical deferred maintenance
- Renovate control rooms
- Renovate living units to PHD standards
- Expand vocational education center and build machine shop

10-Year Strategic Plan for Facilities

Eastern Oregon Youth Correctional Facility

\$33.3 million funding for Phase 1 (2015-17)

- Critical deferred maintenance
- ~~Renovate control rooms~~
- ~~Renovate living units to PHD standards~~
- ~~Expand vocational education center and build machine shop~~

10-Year Strategic Plan for Facilities Tillamook Youth Correctional Facility and Camp Tillamook



10-Year Strategic Plan for Facilities

Tillamook Youth Correctional Facility and Camp Tillamook Youth Transition Facility

\$47.9 million funding for Phase 1 (2015-17)

- Critical deferred maintenance
- Renovate control room
- Renovate main kitchen and dining room
- Renovate living units to PHD standards

10-Year Strategic Plan for Facilities

Tillamook Youth Correctional Facility and Camp Tillamook Youth Transition Facility

\$33.3 million funding for Phase 1 (2015-17)

- Critical deferred maintenance
- ~~Renovate control rooms~~
- ~~Renovate main kitchen and dining room~~
- ~~Renovate living units to PHD standards~~

10-Year Strategic Plan for Facilities Rogue Valley Youth Correctional Facility



10-Year Strategic Plan for Facilities

Rogue Valley Youth Correctional Facility

\$47.9 million funding for Phase 1 (2015-17)

- Critical deferred maintenance
- Create new recreation field for outdoor program space
- Install new perimeter fence
- Renovate control rooms
- Build new multi-purpose treatment space
- Renovate living units to PHD standards
- Construct a separate school and vocational education center

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Rogue Valley Youth Correctional Facility

\$33.3 million funding for Phase 1 (2015-17)

- Critical deferred maintenance
- Create new recreation field for outdoor program space
- Install new perimeter fence
- Renovate control rooms
- Build new multi-purpose treatment space building
- Renovate living units to PHD standards
- ~~Construct a separate school and vocational education center~~

10-Year Strategic Plan for Facilities North Coast Youth Correctional Facility



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North Coast Youth Correctional Facility

\$47.9 million funding for Phase 1 (2015-17)

- Critical deferred maintenance
- Renovate control rooms
- Renovate living units to PHD standards

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North Coast Youth Correctional Facility

\$33.3 million funding for Phase 1 (2015-17)

- Critical deferred maintenance
- ~~Renovate control rooms~~
- ~~Renovate living units to PHID standards~~

10-Year Strategic Plan for Facilities Camp Riverbend Youth Transition Facility



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Camp Riverbend Youth Transition Facility

\$47.9 million funding for Phase 1 (2015-17)

- Critical deferred maintenance
- Renovate control room
- Renovate living units to PHD standards

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Camp Riverbend Youth Transition Facility

\$33.3 million funding for Phase 1 (2015-17)

- Critical deferred maintenance
- ~~Renovate control room~~
- ~~Renovate living units to PHD standards~~

10-Year Strategic Plan for Facilities Camp Florence Youth Transition Facility



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Camp Florence Youth Transition Facility

\$47.9 million funding for Phase 1 (2015-17)

- Critical deferred maintenance
- Construct new kennels for Project POOCH
- Renovate kitchen and dining room

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Camp Florence Youth Transition Facility

\$33.3 million funding for Phase 1 (2015-17)

- Critical deferred maintenance
- ~~Construct new kennels for Project POOCH~~
- ~~Renovate kitchen and dining~~

10-Year Strategic Plan for Facilities

Steps underway to close Hillcrest Youth Correctional Facility by July 1, 2017

- Currently working with firms on architectural design for MacLaren, Rogue Valley, and Oak Creek youth correctional facilities
- Obtain legislative approval for bond authority to begin Phase 1
- Release an Invitation to Bid for an accelerated timeline for construction work
- Begin construction at MacLaren, Rogue Valley, and Oak Creek
- Finish Phase 1 by June 30, 2017

Continuing the momentum

Opportunities:

- Restore the 1.5%
 - \$2.2 million GF
 - 13 positions

Continuing the momentum

Opportunities:

- Fund the 10-Year Strategic Plan for Facilities (Consultants' recommendations)

Continuing the momentum

Opportunities:

- Fund a transition program for girls

10-Year Strategic Plan for Facilities Corvallis House



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10-Year Strategic Plan for Facilities Corvallis House



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10-Year Strategic Plan for Facilities Young Women's Transition Program



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10-Year Strategic Plan for Facilities Young Women's Transition Program



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Continuing the momentum

The ask:

- Restore the 1.5%
 - \$2.2 million GF
 - 13 FTE
- Fund the \$47.9 million Phase 1 of the 10-Year Strategic Plan for Facilities
(Consultants' recommendations)
- Fund a transition program for girls
 - \$1.1 million GF
 - 7.5 FTE