Overview: Oregon Tax Administration

Joint Committee on Ways & Means Subcommittee on General Government

March 9, 2015



Overview of week's presentations

- Day one:
 - Department of Revenue overview.
 - Enforcement policy option package report.
- Day two:
 - Core systems replacement.
 - Personal income tax fraud.
- Day three:
 - Income tax programs.
- Day four:
 - Property tax programs.
 - Public testimony.



Who we are

Mission

We make revenue systems work to fund the public services that preserve and enhance the quality of life for all citizens.

Vision

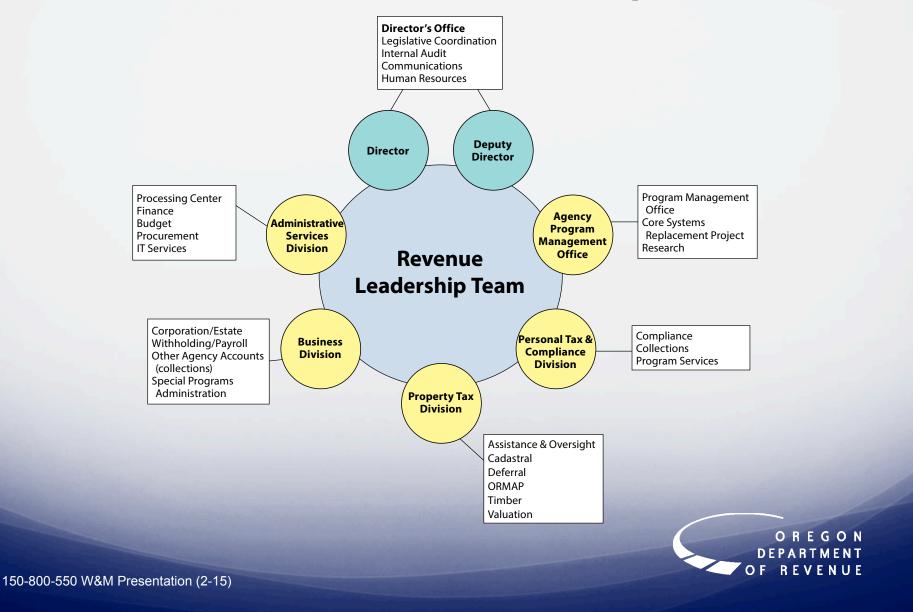
We are a model of revenue administration through the strength of our people, technology, innovation, service and collaboration.

Values

Highly ethical conduct Quality in relationships Accountability Fiscal Responsibility Service and operational excellence Continuous improvement



Revenue's Leadership Team



Revenue's major tax programs

Income taxes-personal, corporate

- Education
- Assistance
- Enforcement

Property tax

- County support, assistance, and oversight.
- Industrial and centrally assessed property valuation.

Cigarette and other tobacco taxes

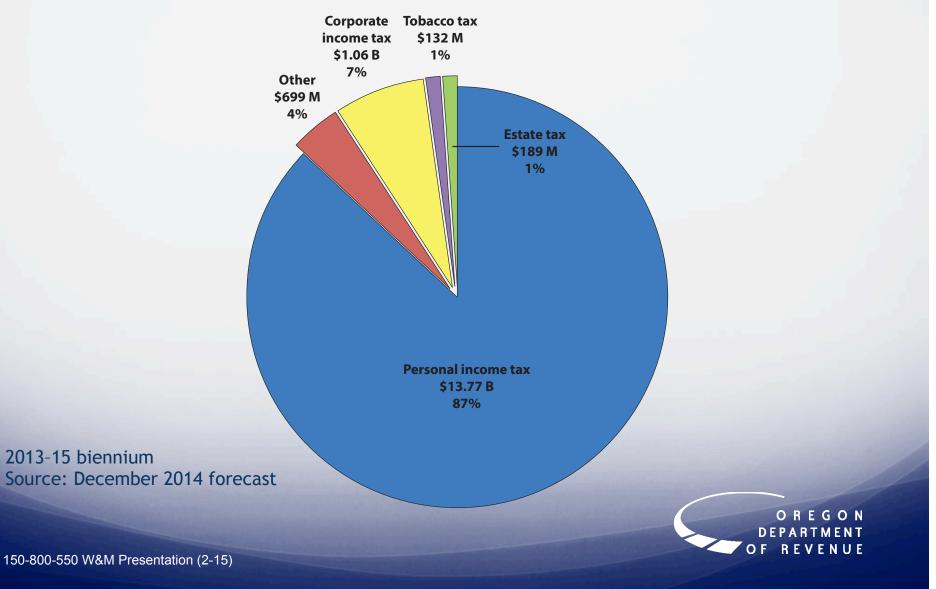
• Distributor, wholesaler, retailer, consumer compliance.



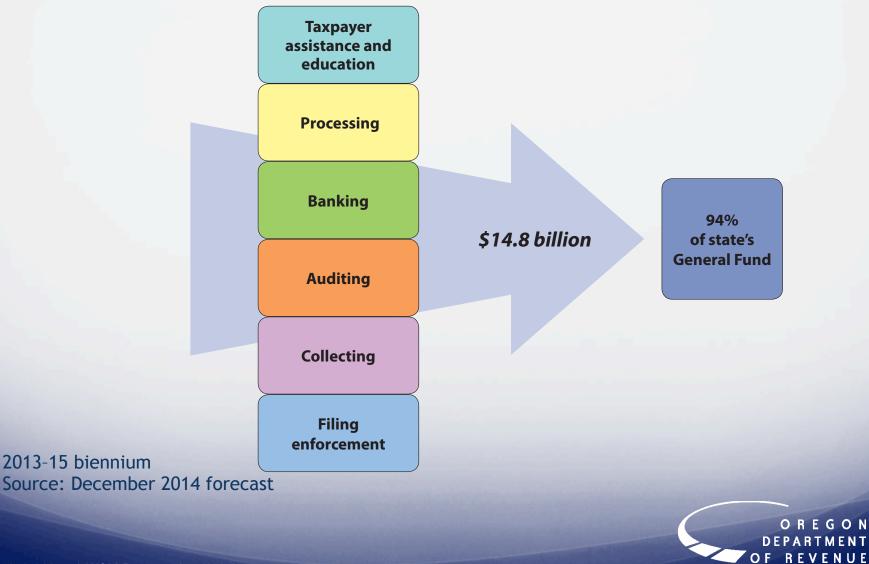
2013-15 General Fund

6

Net General Fund revenues: \$15.85 billion



Income tax programs



150-800-550 W&M Presentation (2-15)

2013-15 biennium

Personal income tax revenues How they're paid

Audit & collections \$188 M 3% Income tax withholding, quarterly estimated payments, and payments with returns Source: DOR Research Section \$6.65 B 97%

OREGON DEPARTMENT OF REVENUE

150-800-550 W&M Presentation (2-15)

Fiscal year 2014

Compliance Continuum

Agency

Taxpayer

Propose tax legislation

Publish forms and instructions

Assist and educate taxpayers

return data and payments

Process

Resolve errors and issue bills

Resolve **Audits** protests

Collections Litigation 9

Voluntary: Less expensive, more efficient

Involuntary: More expensive, less efficient

Learn about tax obligations

Review File returns information and make payments

Answer questions about filing errors

Review Pay taxes bills and pay, or due after protest

found

protest

Undergo audit

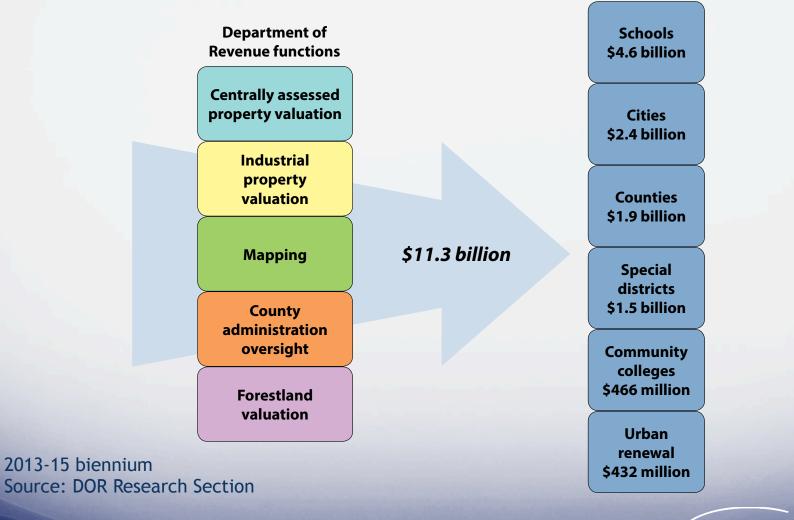
Collection defense



Litigation

defense

Property tax administration



OREGON DEPARTMENT OF REVENUE

Funding of core services State and local levels estimated for 2015-17

15 г 12 \$16.7 B Income tax \$12.4 B Property tax 9 \$ in billions \$29.1 B TOTAL 6 3 0 Education Public Human Other Safety Services Income Taxes Property Taxes Education **Public Safety Human Services** Other Public health K-12 system Sheriff Libraries **ESDs** Seniors Parks & recreation Jail Community colleges Water Police Sewer **District attorney**

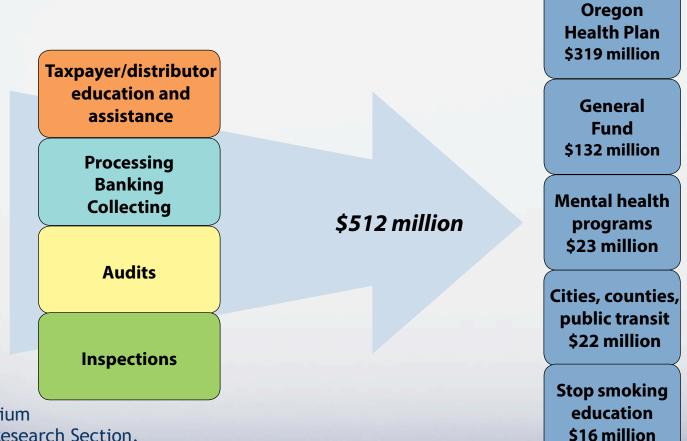
Source: DOR Research Section

Fire

150-800-550 W&M Presentation (2-15)

OREGON DEPARTMENT OF REVENUE 11

Cigarette & tobacco taxes



2013-15 biennium Source: DOR Research Section, Legislative Revenue Office

> OREGON DEPARTMENT OF REVENUE

Other taxes & services DOR administers

Estate tax

Emergency communications (911) tax

State lodging tax

Hazardous substance fee

Amusement device tax

Petroleum load fee

Forest products harvest tax

Small-owner timber tax

Seniors, veterans, disabled deferral programs

Transit taxes

Court fines and assessments

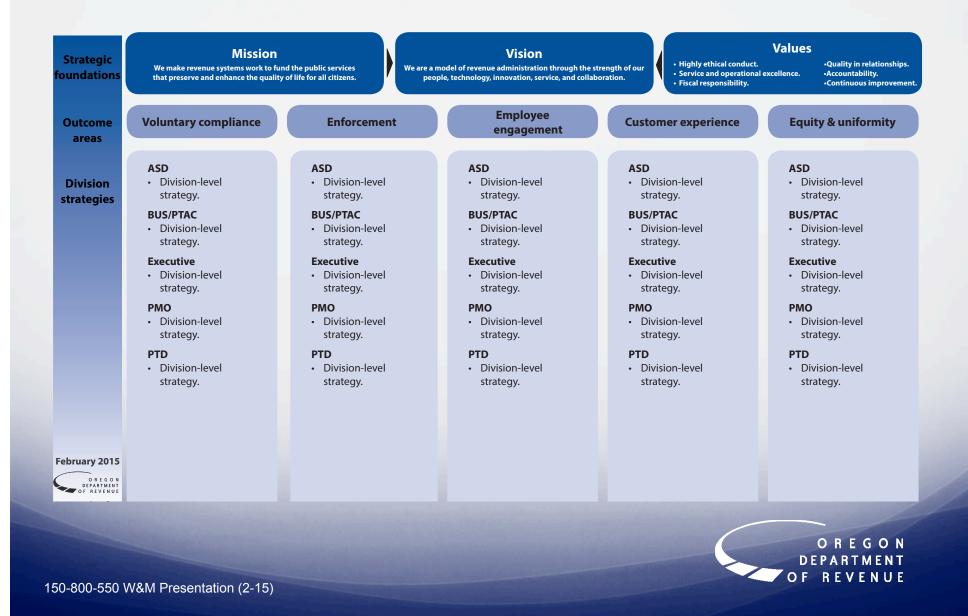
Other agency collections

Elderly Rental Assistance

Nonprofit homes for the elderly

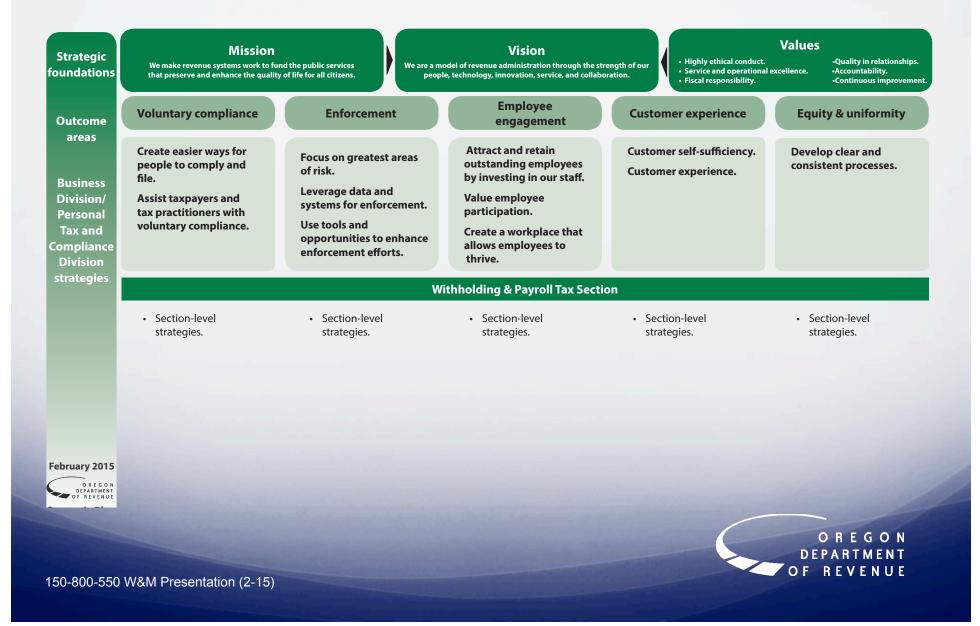


Revenue's strategic plan structure



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Section-level initiatives structure



2013 Tax Compliance Policy Option Package As of December 31, 2014

Cost	Revenue generation (as of December 31, 20	Revenue generation 14) commitment	
\$3.8 million	\$29.4 million	\$33.1 million	
Employees hired	Focus areas		
12 tax auditors	Self-employed inc single issue audits	lividuals, pass-through entities, and s.	
10 revenue agents	Accounts receivab	Accounts receivable clean-up, tax collection.	
6 revenue agents	Tax collection.		
1 public service rep	Additional call cer	Additional call center volume.	
1 audit manager	Supervise auditor	Supervise auditors.	
1 collections manage	ger Supervise collecto	Supervise collectors.	

Source: DOR Personal Income Tax program



Accounts receivable clean-up

Write-off (ORS 293.240)

1. No assets located in three years.

2. No payments received in three years.

3. No correspondence received in three years.

4. Taxpayer not deceased.

5. No liabilities older than seven years.

2,836 liabilities and **\$4.3 million** in debt written off.

Source: DOR Personal Income Tax program

Cancellation (ORS 305.155)

1. No assets located in three years.

2. No payments received in seven years.

3. No correspondence received in three years.

4. Account assigned to a field agent for more than a year.

28,818 liabilities and **\$58.4 million** in debt cancelled.



Major budget drivers

- Package 181—Core systems replacement project.
- Package 151—Personal income tax refund fraud.
- Package 141—Property valuation system.
- Package 142—County Assessment Function Funding Assistance (CAFFA) shortfall.
- Package 143—Property tax deferral for disabled and senior citizens.
- Package 161—Implementation of revised 911 program.
- Potential personal income tax rebate (Kicker).



Major environmental factors

- 2008 recession and statewide accounts receivable management.
- County funding.



Questions?

If you have additional questions after today please contact:

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