



OREGON DEPARTMENT OF AGRICULTURE

2015-17 GOVERNOR'S RECOMMENDED BUDGET PRESENTATION

KATY COBA, DIRECTOR

635 Capitol St. NE, Salem, OR 97301 • (503) 986-4552 • www.oregon.gov/ODA



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- VIII. Agency Key Performance Measure Management Report
- IX. ODA 2015-17 Legislative Fact Sheet
- X. Agency Reduction Options and Long Term Vacancies

Appendix

- Actions to comply with HB 4131
- Results of Secretary of State Audits and Reclassifications
- Agency budget and/or management flexibility description
- Summary of proposed information technology projects
- New hires made during the 2013-15 biennium
- Ending balance form
- 2014 ODA Customer Service Survey Report
- Detail of fee, license, or assessment revenue increase (107BF08)

Budget Note

- Wildlife conflicts responded to by USDA-APHIS Wildlife Services

Oregon Department of Agriculture



2015-2017 Proposed Budget

Ways and Means Subcommittee
on Natural Resources

Key Take-Home Messages

- Achieve goals and desired outcomes through technical expertise and strong relationships with partners, customers, and the agricultural industry
- Fulfill unique niches – regulatory, fee-for-service, technical assistance, marketing – that accomplish desired outcomes
- Adapt to industry trends and budget challenges that have occurred over the last 15 years
- Long-term stable funding will help ODA continue to achieve desired outcomes

Oregon Department of Agriculture

Mission and Core Values

Our three-fold mission

1. Ensure food safety and provide consumer protection
2. Protect the natural resource base for present and future generations of farmers and ranchers
3. Promote economic development and expand marketing opportunities for Oregon agricultural products

Our core values

- Honesty, integrity, and fairness
- Technical and professional competence
- Respect for people and property
- Practical approaches to problem solving
- Quality customer service



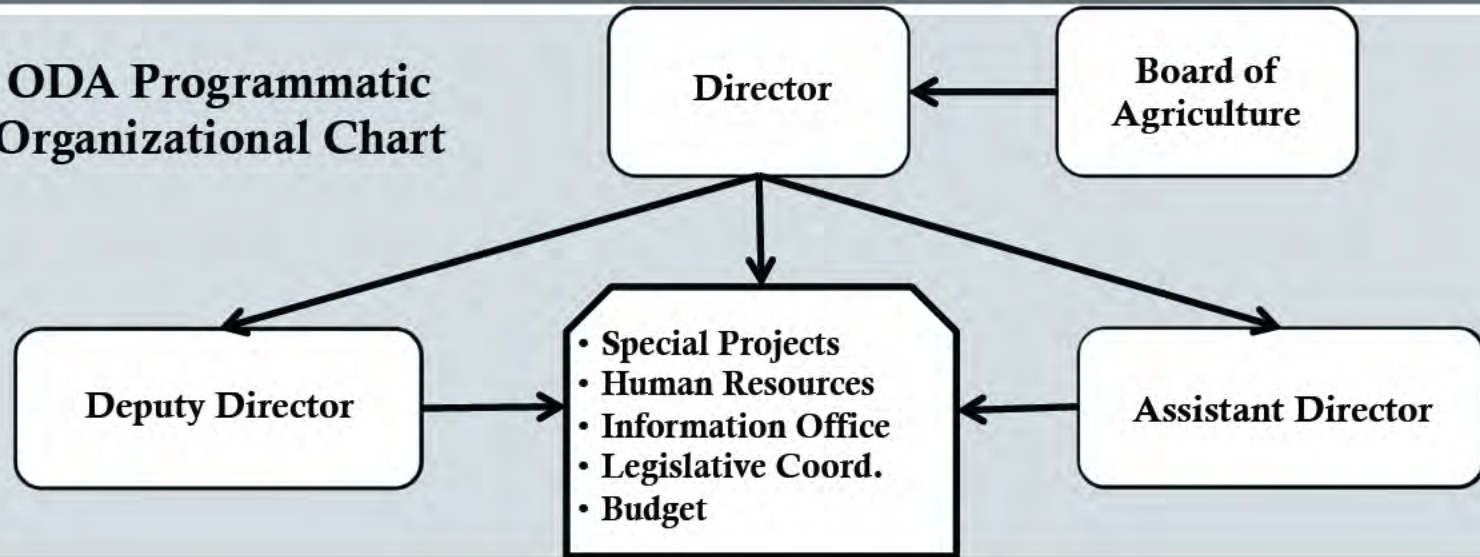
ODA Program Unit Areas

What we do

Desired program outcomes

How we achieve desired outcomes

ODA Programmatic Organizational Chart



Market Access & Certification Programs

- SPI
- Seed
- Hop/Hay/Grain
- Certification
- Marketing
- Commodity Commissions
- Plant Lab

Food Safety & Animal Health & ID Programs

- Food Safety
- Shellfish Sanitation
- State Veterinarian
- Animal Feeds
- Brands
- Predator Control
- Emergency Preparedness
- Shellfish Leasing

Natural Resource Programs

- Water Quality/SWCD
- Smoke
- Pesticide/PARC
- Fertilizer
- CAFO
- Land Use
- GIS

Plant Programs

- IPPM
- Plant Conservation/Weeds/Invasive Species
- Nursery
- Christmas Tree
- Nursery Research
- Sage Grouse/Juniper Working Groups
- Risk Management
- Agency Training

Internal Service & Consumer Protection Programs

- Weights & Measures
- Motor Fuel Quality
- Wolf Compensation
- Caged Hens
- Lab X 4*
- Information Technology*
- Financial Services*
- Licensing*
- Procurement/contracts

* Long term vision



Market Access & Certification Programs

Creating awareness, access and opportunity, and jobs for Oregon

Market Development Program Goals

The Market Development Program works in three major program areas:

1. Foster vibrant local food economies and jobs
2. Create opportunities in local, regional and international markets
3. Inspect, audit and certify Oregon agricultural products to meet marketplace expectations

1. Working from the ground up to create vibrant local food systems

- Growing the Farm to School Program
 - 80 public school districts
 - Participate with Food Corps Program
- Celebrate Oregon Agriculture campaign
- Administer USDA grants
 - Specialty Crop Block Grant Program
 - National Organic Cost Share Reimbursement Program
 - Farm Direct Nutrition Programs
 - Created additional customers for over 700 farmers across the state



2. Create awareness and develop markets for Oregon agricultural products

- Work directly with offshore governments to resolve trade barriers for Oregon products
- Mobilize trade missions and organize trade shows to develop new markets
 - Vietnam, Philippines
- Work with ports, railroads, air and motor carriers to get Oregon products to market
- Provide a safe harbor where growers/fishermen and processors can come together to negotiate price



3. Inspections, audits and certifications provide market access – jobs for growers and shippers

- Inspection services are broad and statewide
 - Inspect and certify nearly all agricultural and livestock products sold inside and outside of Oregon
- Complete timely and efficient inspections and certifications to quickly move live & perishable products from grower to end user
- One of the top states in the nation in terms of number of Phytosanitary Certificates issued
- Used internal expertise and capacity to develop and offer official ODA sampling and testing on products to meet market demand





Natural Resource Programs

Protecting natural resources for future generations

Natural Resource Area Goals

The Natural Resource Area works in three main areas:

1. Work to improve the water, soil and air resources in Oregon
2. Reduce Oregonians' exposure to toxics while ensuring private and commercial use of crop protection tools
3. Protect Oregon agricultural land use so future generations can continue to farm and produce the bounty that drives 15% of Oregon's economy

1. Making a difference in environmental conditions on Oregon agricultural lands

- Agricultural Water Quality Program develops and implements plans to prevent run-off from agricultural lands with coordination from DEQ, ODF, OWEB, ODFW and other natural resource partners
 - Identified and adopted Strategic Implementation Areas
- Work with 45 Soil & Water Conservation Districts to provide local level, site specific solutions to protect Oregon's environment and economy
- Working to extend water reservations to satisfy demand for economic development of agriculture (water quantity)
- Work with permitted animal operations to assess compliance with state water quality rules and regulations



2. Reducing exposure to Pollutants -- *Better for People & Better for the Environment*

- Register and license 12,000 products & 13,000 licensed commercial pesticide applicators, operators and pesticide dealers
- Provide outreach programs to train public and licensed users to comply with federal and state laws
- Conduct on-site pesticide investigations ~ 500 cases annually
 - 250 cases - complaint generated; 250 cases - agency initiated
- Continue to ensure ongoing cooperation with Pesticide Analytical and Response Center (PARC) partners when an incident may involve humans, animals and the environment
- Continued implementation of the Pesticide Stewardship Partnership with DEQ and other stakeholders
- Evaluate testing and training requirements on a regular basis to meet current programmatic challenges



3. Protecting Agricultural Use of Land

One of Oregon's most treasured legacies

- Strongly advocate for the protection of agricultural land-use and appropriate farm practices
- We innovate programs to resolve conflicts of use while protecting land owner rights - a difficult challenge at times
- In every corner of Oregon there are unique production regions and we work to ensure they are more than just memories for future generations





Plant Programs

Keeping invasives out and nursery products and Christmas trees rolling

Plant Program Goals

The Plant Program works in four major program areas:

1. Prevent introduction of invasive insect pests, plant diseases and weeds through early detection
2. Rapid response to invasive species
3. Assist producers with market access
4. Protect threatened and endangered native plants from extinction

1. Keeping invaders out

- Focus on early detection
 - Installed over 16,000 traps, 300 are remote controlled traps
 - 23 Invasive Pests surveys
 - 337 Invasive Noxious weed surveys
- Adopt and enforce plant protection quarantines
- Maintain the noxious weed list and “100-Worst List”
 - Helps prioritize statewide noxious weed control
- Benefits water quality
 - Reducing invasives in riparian areas has a positive impact on water quality



2. Rapid and effective response

- Developed molecular analysis to identify origin of Japanese Beetle at PDX
 - Allows for targeted treatment
- National leader in biocontrol of:
 - Noxious weeds
 - Released 77 species of biological agent against 31 species of noxious weeds
 - Brown Marmorated Stink bug
 - Testing parasitic wasp for release
- Utilize Scanning Electron Microscopy to allow for rapid insect identification
 - 24 hours v. over 6 months



3. Certifying plant products as disease and pest free

- New inspection and certification techniques for nursery products and Christmas trees
- Collaborated on the publication of “*Best Management Practices for Christmas Tree Export*”
- Using polymerase chain reaction (PCR), developed a “recipe” for the genetic identification of Christmas tree invasives
- Helps secure domestic and international market access



4. Protecting rare plants

- Collaborate with agencies, organizations, businesses, and individuals to conserve Oregon's rich native plant diversity
- Develop methods to protect, recover and reintroduce threatened and endangered plants
 - Crater Lake-Klamath Falls Regional Airport Applegate's milkvetch
- Evaluate factors that limit rare species recovery





Food Safety & Animal Health

Protecting Oregon's consumers and keeping animals healthy

Food Safety and Animal Health Goals

The Food and Animal Health area works in three major program areas:

1. Inspect food processors and retailers to prevent food-borne illness in Oregon
2. Protect Oregon animals and people from animal-borne disease and prevent livestock theft
3. Prepare Oregon's producers for implementation of the federal Food Safety Modernization Act

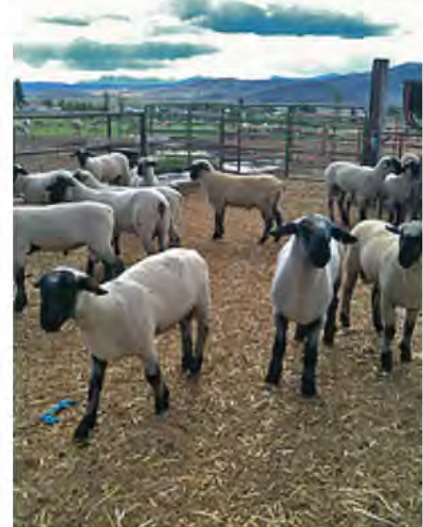
1. Making sure Oregon's food is safe

- Inspect and license food processors and retail establishments to ensure sanitary conditions and prevent foodborne illness
 - “Risked based” inspection program
- Coordinate closely with the Oregon Health Authority and the FDA to investigate foodborne illness and conduct product recalls
- Provide technical assistance to start-up food companies to ensure compliance with food safety regulations and guidelines
 - Increased interest from beginning farming and ranching enterprises
- Operate surveillance and testing programs for dairy products and shellfish to allow for interstate and international shipment



2. Keeping Oregon's animals disease free and preventing livestock theft

- Track the health and movement of livestock and poultry to prevent disease outbreaks in Oregon
 - Most recent serious outbreak was HPAI
 - Currently free of TB, Brucellosis, Scrapies, BSE
- State veterinarians work with federal counterparts to identify emerging disease risks and implement strategies to maintain Oregon's disease free status
 - Creation and implementation of emergency response plans
- Animal Health Laboratory conducts testing to support the work of the state veterinarian
- Register 11,000 brands
- Inspect over one million cattle at the point of sale



3. FSMA Implementation

- FDA Food Safety Modernization Act (FSMA)
 - Ensures safe food supply by shifting focus from responding to contamination to preventing it
 - Covers produce, processed food for humans and animals, imported food and other activities
- Extensively engaged during draft rule review process
 - Collaborated with partners to provide comments to FDA on the multiple draft rules
 - Hosted information tour for federal agencies
- Implementation will involve outreach, education, technical assistance, regulatory work





Consumer Protection Programs

Ensuring Oregonians are getting what they pay for, providing the scientific verification, and administering other critical programs

Consumer Protection Program Goals

The Consumer Protection Program works in four main areas:

1. Assure the accuracy of all licensed commercial weighing and measuring devices
2. Ensure motor fuel purchased in Oregon meets national standards and Oregon's renewable fuel standards
3. Operate accredited laboratories to test food & agricultural products and weighing and measuring standards
4. Administer other key programs including wolf compensation and caged laying hens

1. Ensuring good weight– an essential government service for a level playing field

- ODA Metrology Lab
 - Achieved the highest accreditation from the National Institute of Standards and Technology (NIST) – Echelon One
 - In 2014, received a record number of requests for measurement and calibration services
- Check scales and meters to ensure accuracy and uniformity when commercial transactions are based on physical measurement
- Keep Oregon’s high-technology companies competitive with precision measurement calibration services to the highest international standards (ISO)



2. Ensuring standards for motor fuels

- Test motor fuels to prevent distribution of poor quality fuels
 - 3,400 field screenings of fuel/year
 - 150 official samples sent to private lab and tested/year
 - 3,400 fuel storage tanks tested for water/sediment each year
- Participate in national policy discussions regarding changing quality standards of biofuels and motor fuels
- Respond to customer complaints and industry questions regarding biofuels and fuel standards in Oregon



3. ODA Laboratory - Regulatory Services

- Support ODA's regulatory functions with official state, FDA, EPA, and USDA testing services
- Provide laboratory analysis of samples collected during agency investigations
 - Pesticide residues, water quality, food safety, fertilizer analysis, shellfish
- Improved operational access by having the lab operational six days/week



ODA Laboratory - Regulatory Services (cont'd)

- Recognized and approved by the governments of Japan, Korea and Taiwan to provide pre-shipment inspection, label review and testing for export food and agricultural products
 - *Unique* among the 50 states
- Unique analytical services increase the competitiveness of Oregon businesses and products in export markets
- Working to obtain ISO (third party) accreditation for enhanced quality assurance and acceptance
- Constantly working to keep up to date on the latest scientific methodology while improving the lab scientific equipment infrastructure



4. Administering other valuable programs



- Administer the Wolf Compensation Program
 - Helps livestock producers mitigate livestock losses from wolf depredation
 - 12 counties in Oregon with county wolf program.
 - Two more counties developing a program
- Begin inspection program for egg-laying hens cage size





Agency Performance

Performance measures

Improving delivery

Major changes in the last 10 years

Key Performance Measure Summary

- 8 Key Performance Measures are meeting or exceeding targets
- 5 Key Performance Measures are not meeting targets
- 0 Key Performance Measures were significantly modified in 2013 and have little or no data available.

Proposed KPM Changes

Request to change target:

- Percent of “A” or “T” designated weeds that are not increasing in density due to effective control activities

Improving program delivery

- “Be Food Safe” Inspection System
 - Developed a system to give food safety inspectors mobile inspection capabilities
 - Customers received real-time inspection results
- Lead the development of SOPs to ensure efficient response for PARC agencies
- Updated website
 - Customer focused
 - Mobile user friendly



Improving program delivery (cont'd)

- More Oregon agricultural products to local school children
 - One of eight states selected for USDA's pilot project for Procurement of Unprocessed Fruits and Vegetables
- Systems Approach to Nursery Certification (SANC)
 - National risk based nursery and greenhouse certification system
 - Involved in the development and are part of the pilot phase
- Increased access to Korean blueberry market
 - 500,000 lbs (2013)
 - 1.2 million lbs (2014)



Improving program delivery (cont'd)

- Offer *electronic* Phytosanitary Certificates
- Electronic documentation of brands
 - Efficient tracking of animals and improved disease traceability
- Online License renewals (started December 2013)
 - 23% of December 2014 licenses were renewed online
 - Electronic submission of labels
 - Currently used for feed product registrations
 - Electronic submission of renewals and labels to Pesticide Information Center Online (PICOL)
 - Approximately 1,000 registrants

Improving program delivery (cont'd)

- Interagency Collaboration
 - Clean water partnership - coordinate with sister Natural Resource agencies on water quality efforts
 - Payroll, auditor
 - MOU with OHA ensures that diversified food business is regulated by only one agency
 - MOU with OWRD - ODA CAFO Program completes Dam Safety inspections
 - MOU with ODOT - ODA provides retail motor fuel establishment data for ODOT's Motor Fuels Tax Program
 - US Corps, PSU and counties - Flowering Rush Response
 - ODF and USFS - Gypsy moth traps
 - DEQ - Pesticide Stewardship Partnership
- Program Collaboration
 - Shipping Point Inspectors with Animal Health and ID Program
 - Biosecurity audits of commercial poultry producers
 - Weights and Measures and Food Safety
 - Expanding "Just Checking In" risk assessments
- Statute and administrative rule cleanups

Major agency changes

(Over the past 10 years)

- Increased emphasis on co-existence both within agriculture and growing public interest
- Strategic implementation of Ag water quality plans
- Increased services to beginning farming and ranching enterprises
- Enhanced collaboration and cooperation with other Natural Resource agencies
- Increased cooperation and sharing of resources to address complex, interdisciplinary issues
- Modification of agency organizational structure to address budget challenges, service delivery and maintain core programs and services
- Expansion of local, domestic *and* international marketing efforts
- Budget challenges - Core programs and services
- Offering additional fee-for-service certification opportunities

New Programs & Initiatives

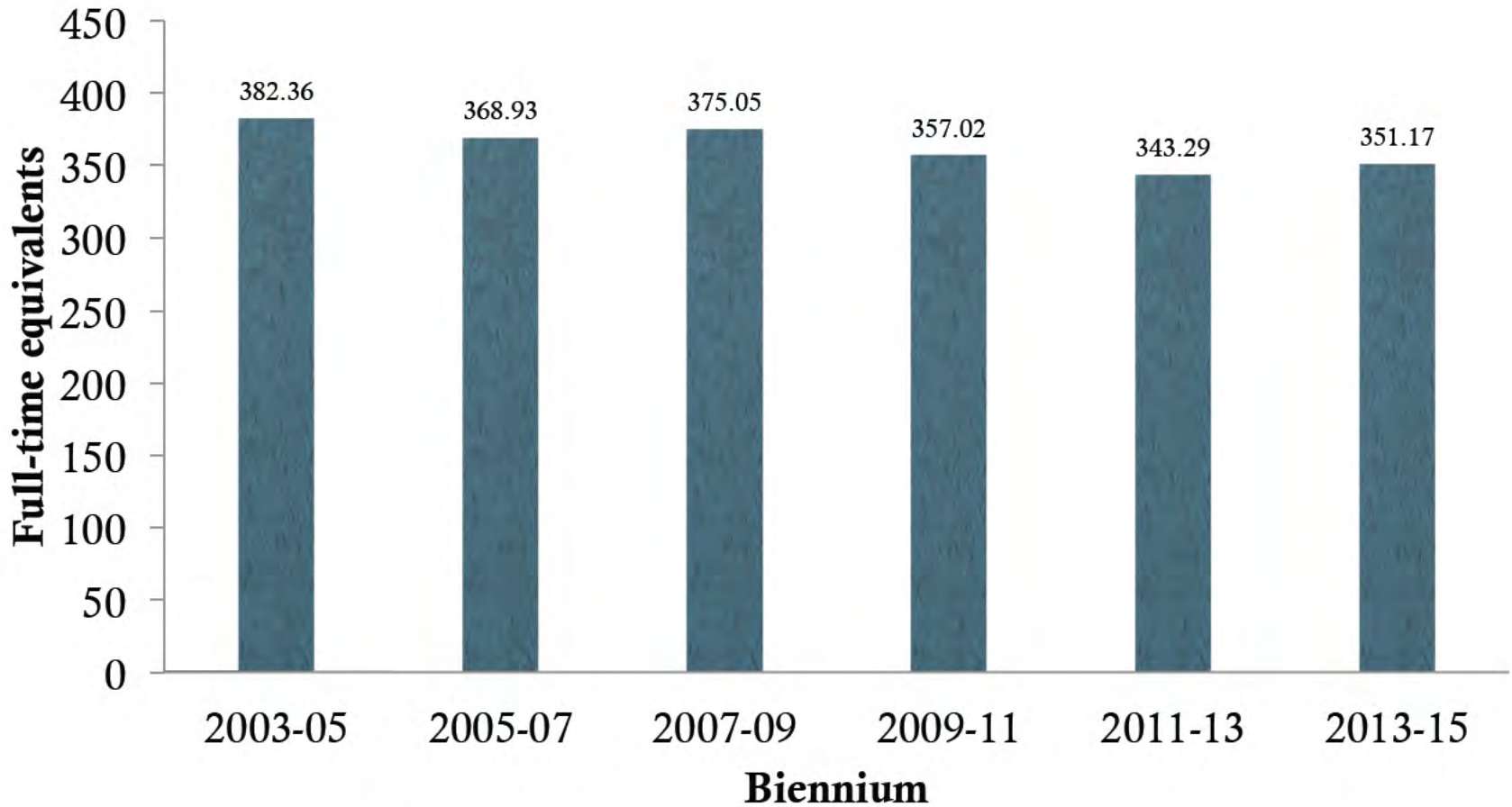
- Enhanced Pesticide Stewardship Partnership
- Specialty Crop Block Grant Program
- Farm to School Program
- Water Quantity
- Wolf Compensation Program
- Oregon Invasive Species Council
- Egg-laying Hen Confinement
- Industrial Hemp

New Programs & Initiatives (cont'd)

- Measure 91 implementation
- Sage Con
- Juniper Workgroup
- Pollinator Health
- FSMA
- Enhanced PARC response
- Shellfish Initiative and Inland Aquaculture opportunities

ODA Staffing

(Over past 10 years)



Source: LFO Legislative Adopted Budgets



Where we are going

Major budgetary issues including caseloads
Further plans for improving program delivery

Budget

	2011-13 Leg Approved	2013-15 Leg Approved	2015-17 Governor's Budget
General fund	\$12,158,804	\$19,460,351	\$23,740,197
Lottery funds	\$7,826,943	\$6,473,272	\$6,346,795
Other funds	\$54,165,502	\$55,589,067	\$58,544,483
Federal funds	\$12,146,069	\$15,320,730	\$15,563,978
Total funds	\$86,297,318	\$96,843,420	\$104,195,453
Full-time equivalent (FTE)	344.42	352.92	373.25

Top Agency Issues for 2015-17

- Complexity of issues have increased legal costs and driven up program costs to meet demands of public records requests and time spent on investigations, outreach, and laboratory analysis
- Increased expectation of program services for public good (PARC, Pollinators)
- Laboratory infrastructure improvements
- Instability of federal funding to support core programs
- Succession planning
- Implementation of new state programs
- Service delivery of statewide programs
- Incident Response
- Co-existence

Budgetary Challenges

- Meeting both core program demands as well as new initiatives
- Continued heavy reliance on Other Funds and potential impact on fees – Parity
- Lottery Fund shortfall
- Stable funding for Animal Health & ID
- Threatened and Endangered Species funding for core program work
- Wolf Compensation
- Pollinator Strategy
- Public Records Requests

Budgetary Enhancements

General and Lottery Funds

- Laboratory Infrastructure
- Administrative Parity
- Water Quality
- Regional Solutions
- Sage Grouse Conservation
 - (\$500,000 for invasive control)
- Alignment Team Coordinator
- Oregon Invasive Species Council

Budgetary Enhancements

Other Funds and Federal Funds

- Weights & Measures Railroad Test Cars
- Food Safety FDA Grant
- Measure 91 Implementation
- Hemp Inspection Program
- Shipping Point Program modifications

Additional plans to improve program delivery

- Full utilization of “Be Food Safe” System
- Development of education strategies for various programs:
 - Avian Influenza
 - Pesticides
 - Spanish speaking educator
 - Robo calls
 - Social media educational campaign for pesticide drift management



Additional plans to improve program delivery (cont'd)

- Identified six additional strategic implementation areas for increased water quality improvement efforts
- Development of identification keys of native bees
- On-going laboratory infrastructure improvements
- Cross utilization of program services



Additional plans to improve program delivery

- Increase use of on-line license renewals
 - Goal for June 2015 renewals is 30%
- Increase use of electronic label registrations
 - Pesticide Program - December 2015
- Accept online payment of brand registrations Fall 2015
 - Approximately 11,000 brands

Proposed Fees & Civil Penalty Increase

- Motor Fuel Quality (SB 254)
- Fertilizer (HB 2443)
- Vet Product Registration (SB 255)
- Nursery & Christmas Tree License (SB 256)
- Pesticide Program Civil Penalty (SB 257)



Fee Ratifications

HB 5003

- Nursery License & Certification Inspection
- Wholesale Seed Dealer License
- Proposed Amendment
 - Industrial Hemp
 - (Rules adopted January 2015)



Thank You !

Katy Coba, Director
Oregon Department of Agriculture
(503) 986-4552
kcoba@oda.state.or.us

PROGRAM PRIORITIZATION FOR 2015-17

Agency Name: Oregon Department of Agriculture																			Agency Number: 60300		
2015-17 Biennium																					
Program/Division Priorities for 2015-17 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request	
Agcy	Prgm/Div																				
1	1	ODA	Food Safety and Animal Health	Food Safety Program/The Food Safety Inspection Program licenses, inspects, and tests all facets of the food distribution system, except restaurants, totaling nearly 8,500 establishments. Also, assists in education of food companies and the public about food quality and safety concerns.	603-1, 13	10	3,957,255	-	6,376,830	-	-	\$ 10,334,085	42	41.58	Y	Y	FM, FO, S	ORS 603, 616, 619, 621, 632, 625, 628, 635	FM - Food & Drug Cosmetic Act FO - Contract Inspection on behalf of FDA - currently at 600/year	Pkg 260 - Requests to continue Federal Funds limitation and limited duration positions for ongoing work for the cooperative agreement with FDA for Manufactured Food Regulatory Program (MFRPS). Pkg 501 - Requests Other Funds limitation and a position for Ballot Measure 91 implementation.	
2	2	ODA	Measurement Stds and Internal Svcs	Regulatory and ESC Lab/This laboratory provides analytical testing services for the department's food safety, pesticide enforcement, natural resource and fertilizer programs ensuring high standards of food safety and product integrity. The Export Service Center (ESC) enhances the department's marketing efforts by providing exporter certification of food and other import requirements for key foreign markets.	603-13	10	1,697,851	-	3,117,916	-	570,469	\$ 5,386,236	19	18.60	Y	Y	FO, S	ORS 561, 576	FO - Food Emergency Response Network - Capability to perform proficiency testing and assist with food emergency assignments.	Pkg 220 - Requests General Fund and positions to establish infrastructure to carry out core analytical functions.	
3	3	ODA	Food Safety and Animal Health	Animal Health/The Animal Health Program's primary activity is to prevent, control and eradicate livestock diseases harmful to humans and animals.	603-13	10	656,879	-	1,337,104	-	684,763	\$ 2,678,746	9	8.28	Y	Y	FO, S	ORS 596, 599, 600, 601, 609, 619	FO - Animal disease surveillance and traceability efforts.	Pkg 210 - Requests General Fund and positions for core program services.	
4	1	ODA	Plant, Pest and Diseases	Insect Pest Prevention and Management/This program include exclusion, detection and eradication of harmful plant pests such as gypsy moth and Japanese beetle. Includes Invasive Species coordinator funding.	603-3, 4, 13	9	1,059,314	1,967,162	128,758	-	2,822,090	\$ 5,977,324	39	22.02	N	Y	FO, S	ORS 570	FO - Participation in exclusion, detection, eradication of target harmful plant pests.	Pkg 090 - Reduces Lottery Funds	
5	1	ODA	Certification and Inspection	Plant Health-SOD/Plant Programs include the exclusion, detection and eradication of harmful plant diseases (e.g. sudden oak death), seed field inspections, laboratory testing of seed, and fruit tree virus certification.	603-3, 13	9	570,971	-	1,218,258	-	1,273,337	\$ 3,062,566	14	12.81	N	Y	FO, S	ORS 570	FO - Participation in exclusion, detection, eradication of target harmful plant diseases.	Pkg 090 - Permanent fund shift of all General Fund to Other Funds.	
6	2	ODA	Agricultural Dev and Mkt	Ag Development and Marketing Projects/These activities support the department's mission to promote economic development in the agricultural industry. The program finds solutions and provides marketing opportunities for Oregon's food and agricultural industry both domestically and internationally.	603-7, 8, 9, 13	6	3,265,628	-	241,577	-	4,906,802	\$ 8,414,007	14	13.50	Y	Y	S	ORS 576	-	Pkg 410 - Requests General Fund and positions to become to Oregon Department of Agriculture's representatives on the regional solutions teams to work on agricultural related strategies and projects. Pkg 450 Adds General Fund and an environmental solutions position.	

Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request	
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7	2	ODA	Natural Resources and Pesticides	Natural Resources/This activity unit provides for the administration of all Natural Resource Division programs and activities.	603-10, 11, 12a, 12b, 12c, 13	9	1,283,037	-	137,478	-	13,434	-	\$ 1,433,949	6	5.00	N	Y	S	561, 568, 468B	-	-
8	3	ODA	Natural Resources and Pesticides	Agriculture Water Quality/Ag Water Quality program provides a mechanism to improve and assure Oregon's Water Quality.	603-12a, 12b, 12c, 13	9	1,710,713	2,303,083	271,662	-	-	-	\$ 4,285,458	15	15.00	Y	Y	S	ORS 561, 568, 468B	-	Pkg 090 - Reduces Lottery Funds. Pkg 310 - Requests General Fund and positions to prioritize resources, assess and report on conditions, and accelerate direct conservation investments to improve water quality, restore riparian areas and watershed health.
9	4	ODA	Natural Resources and Pesticides	Soil and Water Conservation Districts/This activity provides for utilization of Oregon's 45 Soil and Water Conservation Districts to provide technical assistance to landowners and land managers to implement conservation measures and watershed enhancement projects and support of Oregon's Agricultural Water Quality management program, the Oregon Plan for salmon and watersheds.	603-12a, 12b, 12c, 13	9	-	687,642	-	-	-	-	\$ 687,642	2	2.00	N	N	S	ORS 561, 568	-	Pkg 090 - Reduces Lottery Funds
10	5	ODA	Natural Resources and Pesticides	Confined Animal Feeding Operations/CAFO program provides a mechanism to improve and assure Oregon's Water Quality, and ensure compliance with federal regulations.	603-10, 13	9	1,903,610	-	388,862	-	-	-	\$ 2,292,472	10	9.73	N	Y	FM, S	ORS 468B	FM - Adherence to federal regulations related to Confined Animal Feeding Operations (CAFOs).	-
11	6	ODA	Natural Resources and Pesticides	Pesticides/The pesticides program administers state law regulating the distribution and use of pesticide products.	603-6, 13	10	375	-	4,405,346	-	1,184,388	-	\$ 5,590,109	21	21.37	Y	Y	FM, S	ORS 634	FM - Adherence to Federal Insecticide, Fungicide and Rodenticide Act (FIFRA)	Pkg 360 - Requests to increase the base pesticide civil penalties. Pkg 370 - Requests General Fund to provide outreach and education to increase public awareness to protect pollinators.
12	7	ODA	Natural Resources and Pesticides	Pesticide Monitoring Partnership/Identifies potential concerns and improves water quality affected by pesticide use around Oregon.	603-12a, 12b, 12c, 13	9	847,505	-	847,504	-	-	-	\$ 1,695,009	1	1.00	N	Y	-	ORS 561, 568, 634	-	Pkg 090 - Permanent fund shift of \$88,678 General Fund to Other Funds, and reduces Other Funds to keep 50:50 General Fund to Other Funds ratio.
13	4	ODA	Food Safety and Animal Health	Shellfish/The shellfish program assures the safety of Oregon's commercial and recreational shellfish and compliance with the U.S. Food and Drug Administration's (FDA) standards for shipping shellfish interstate.	603-13	10	367,063	-	461,344	-	-	-	\$ 828,407	2	2.00	N	Y	FO, S	ORS 622	FO - Adherence to FDA requirements for interstate shellfish compact. Interstate movement of shellfish.	-
14	5	ODA	Food Safety and Animal Health	Feeds/The Feeds program provides commercial feed registration as well as a testing program to assure consumers that animal feed is safe and in compliance with state and federal regulation and laws.	603-13	3	-	-	407,257	-	-	-	\$ 407,257	2	1.50	N	Y	FO, S	ORS 633	FO - Adherence to federal regulations for feed.	-
15	8	ODA	Natural Resources and Pesticides	Fertilizer/The fertilizer program regulates the composition, labeling, and marketing of fertilizer products.	603-13	3	-	-	1,184,343	-	-	-	\$ 1,184,343	3	3.63	Y	Y	S	ORS 633	-	Pkg 340 - Requests to increase the cap on fertilizer registration fees, increase the waste derived fertilizer evaluation fee, and create new minimum tonnage fees for fertilizer, compost and gypsum products.

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16	9	ODA	Plant, Pest and Diseases	Weed/This programs includes the exclusion, detection, and eradication of exotic weeds, Plant Pests and pathogens. The unit provides grants for local weed control efforts.	603-3, 4, 13	9	607,276	1,494,681	219,465	-	1,519,699	-	\$ 3,841,121	15	11.97	N	Y	S	ORS 570	-	Pkg 090 - Reduces Lottery Funds. Pkg 390 - Requests General Fund for incentive payments to landowners for weed control in sage grouse habitat.
17	10	ODA	Plant, Pest and Diseases	Nursery/The nursery program provides inspection and export certification services to Oregon's nursery industry; imported nursery stock is also inspected.	603-13	6	-	-	3,344,222	-	645,492	-	\$ 3,989,714	15	13.41	Y	Y	S	ORS 571	-	Pkg 070 - Revenue shortfall. Pkg 350 - Requests to ratify an administrative fee increase and restore reductions made to the Nursery program in Pkg 070.
18	11	ODA	Plant, Pest and Diseases	Christmas Tree/Plant Programs include inspection and export certification services to Oregon's Christmas tree industry.	603-13	6	-	-	541,989	-	-	-	\$ 541,989	-	2.12	N	Y	S	ORS 571	-	-
19	12	ODA	Plant, Pest and Diseases	Nursery Research/This activity makes available nursery-related research grants from money collected through the nursery research assessment fund.	603-13	6	-	-	402,734	-	-	-	\$ 402,734	-	-	N	Y	S	ORS 571	-	-
20	13	ODA	Plant, Pest and Diseases	Invasive Species Council/The purpose of the Oregon Invasive Species Council (OISC) shall be to conduct a coordinated and comprehensive effort to keep invasive species out of Oregon and to eliminate, reduce, or mitigate the impacts of invasive species already established in Oregon.	603-3, 4, 13	9	-	51,650	297,504	-	445,125	-	\$ 794,279	-	-	Y	Y	S	ORS 570	-	Pkg 090 - Reduces Lottery Funds. Pkg 320 - Requests Lottery Funds to create stable base funding for the Oregon Invasive Species Council, Governor's Budget included funding as General Fund.
21	3	ODA	Certification and Inspection	Shipping Point Inspection/Provides inspection and certification to a wide range of fruit, vegetable and nut crops. Inspectors certify product for export and domestic markets.	603-7, 13	6	-	-	9,245,370	-	-	-	\$ 9,245,370	93	45.34	Y	Y	FO, S	ORS 632	FO - Adherence to federal programs for various certification and audit programs.	Pkg 430 - Requests to move Other Funds limitation out of temporary appointments and to establish part-time seasonal positions to more accurately track cost and work effort in the Shipping Point Program.
22	4	ODA	Certification and Inspection	Certifications/The certification and audit services program provides voluntary market access certification and validation for processes and attributes of fresh and processed agricultural products. Programs include: National Organic Program certification, Global Food Safety Initiative audits, USDA GAP/GHP Audit Verification Program, Maximum Residue Level Certification and other private and industry driven standards verification and third-party audit services.	603-7, 13	6	-	-	1,356,354	-	-	-	\$ 1,356,354	6	8.31	Y	Y	FO, S	ORS 632	FO - Adherence to federal programs for various certification and audit programs.	Pkg 420 - Requests Other Funds limitation and a position for administration of the industrial hemp growers and handlers program.
23	6	ODA	Food Safety and Animal Health	Livestock ID/The Livestock ID program is to ensure proper ownership of livestock through the brand recording and inspection program, enhance economic production of livestock.	603-13	6	-	-	2,755,813	-	-	-	\$ 2,755,813	71	13.89	N	Y	S	ORS 577, 579, 603, 604, 607, 608, 601, 164, 167	-	-
24	7	ODA	Measurement Stds and Internal Svcs	Weights and Measures/The weights and measures program licenses, inspects, and certifies all commercially used weighing and measuring devices in Oregon and assures scales are used properly through transaction verification.	603-13	3	-	-	6,300,810	-	-	-	\$ 6,300,810	27	24.83	Y	Y	S	ORS 618	-	Pkg 240 - Requests Other Funds limitation to replace two antiquated railroad scale test units.

Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																			
25	5	ODA	Certification and Inspection	Seed/ This program provides inspection and enforcement of regulations of the grass seed industry. It provides a fair and competitive market within the Oregon Seed industry. The activities of the program have been a integral part of developing Oregon's reputation as a high quality seed supplier.	603-13	6	-	-	953,098	-	-	\$ 953,098	4	3.58	Y	Y	S	ORS 633	-	Pkg 070 - Revenue shortfall. Pkg 440 - Requests to ratify an administrative fee increase and restore reductions made to the Seed program in Pkg 070.
26	6	ODA	Certification and Inspection	Hops/Hay/Grain/Apiary/Produce This activity provides inspection and certification for hops, hay,grains, produce and apiary.	603-13	6	-	-	591,847	-	-	\$ 591,847	-	1.60	N	Y	S	ORS 586, 633	-	-
27	7	ODA	Agricultural Dev and Mkt	Commodity Commission Oversight/This activity provides the administrative oversight of Oregon's 28 agricultural commodity commissions.	603-11, 13	4	-	-	527,314	-	-	\$ 527,314	2	2.00	N	Y	S	ORS 576, 577, 578, 579	-	-
28	14	ODA	Natural Resources and Pesticides	Smoke/The program minimizes the impacts on Oregonians through control of agricultural field burning activities.	603-2, 13	10	-	-	948,303	-	-	\$ 948,303	2	1.33	N	Y	S	ORS 468B	-	-
29	8	ODA	Food Safety and Animal Health	Motor Fuel Quality/Licenses/The program inspects motor fuels to ensure that fuels meet national standards for quality and grade.	603-2, 13	3	-	-	507,501	-	-	\$ 507,501	-	2.07	Y	Y	S	ORS 618	-	Pkg 230 - Requests to raise the statutory cap on motor fuel metering device fees to support program costs.
30	1	ODA	Farm Mediation	Farm Mediation/The activities include offering a voluntary and confidential process with trained, professional mediators to assist growers and members of the public in resolving private-party conflicts or issues related to agriculture. Examples include: boundary disputes, contract disputes, Ag. labor/wage concerns, price negotiations etc.	603-13	4	130,328	-	292,840	-	-	\$ 423,168	1	1.00	Y	Y	S	ORS 576	-	-
31	15	ODA	Natural Resources and Pesticides	Pesticides Analytical Response Center/Provides an unbiased review of alleged pesticides poisonings in Oregon.	603-6, 13	10	343,340	-	9,432	-	-	\$ 352,772	-	-	N	Y	S	ORS 634	-	Pkg 090 - One-time fund shift of all General Fund to Other Funds
32	9	ODA	Food Safety and Animal Health	Predator Control/This program is a cooperative activity with USDA Wildlife Services and Oregon counties. It Functions to reduce losses to agricultural producers by predatory animals.	603-13	9	422,712	-	-	-	-	\$ 422,712	-	-	N	Y	S	ORS 610	-	-
33	10	ODA	Measurement Stds and Internal Svcs	Wolf Financial Assistance & Grants/Provides block grants to assist counties in implementing county wolf depredation compensation programs.	603-13	6	-	-	-	-	-	\$ -	-	-	Y	Y	S	ORS 610	-	Pkg 130 - Continues funding for the wolf depredation compensation and financial assistance grant program at the current 2013-15 level (note Policy Pkg resides in Admin).
34	16	ODA	Plant, Pest and Diseases	Plant Conservation Biology/This program focuses on protection of threatened and endangered native plants.	603-5, 13	9	-	-	300,536	-	928,761	\$ 1,229,297	4	3.50	Y	Y	S	ORS 564	-	Pkg 330 - Requests to restore Lottery Funding to allow Threatened and Endangered Plant Program to meet its minimum Statutory obligations. Pkg 250 - Allows receipt of revenue for inspection of egg production facilities.
35	11	ODA	Measurement Stds and Internal Svcs	Egg Laying Caged Hen/Requirements on enclosures for egg laying hens.	603-13	3	-	-	-	-	-	\$ -	-	-	Y	N	S	ORS 632	-	-

Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
36	17	ODA	Natural Resources and Pesticides	Pesticide Use Reporting/This activity provides use reporting for all commercial uses of pesticide products in Oregon. The activity all provides for a survey of household pesticide product use. Data is collected will assist researchers in understanding what pesticides are used when and in what amounts.	603-13	9	-	-	-	-	-	\$ -	-	-	N	N	S	ORS 634	-	-
N/A	N/A	ODA	Admin and Support	Administration/This program unit provides administrative support services to department programs including leadership, policy development, interagency coordination, collaboration with agricultural industries, information systems, accounting, payroll, budgeting, procurement, human resources, public affairs, and staff support for Board of Agriculture.	603-13	4	1,500,957	-	8,565,557	-	-	\$ 10,066,514	36	36.00	Y	Y	-	ORS 561	-	Pkg 110 - Requests a fundshift for additional state support to achieve parity in funding sources in administration with the programs it supports. Pkg 120 - Requests General Fund to fund a Public Records and Administrative Rules Coordinator position. Pkg 130 - Continues funding for the wolf depredation compensation and financial assistance grant program at the current 2013-15 level.
						20,324,814	6,504,218	57,684,928	-	14,994,360	-	\$ 99,508,320	475	348.97						

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

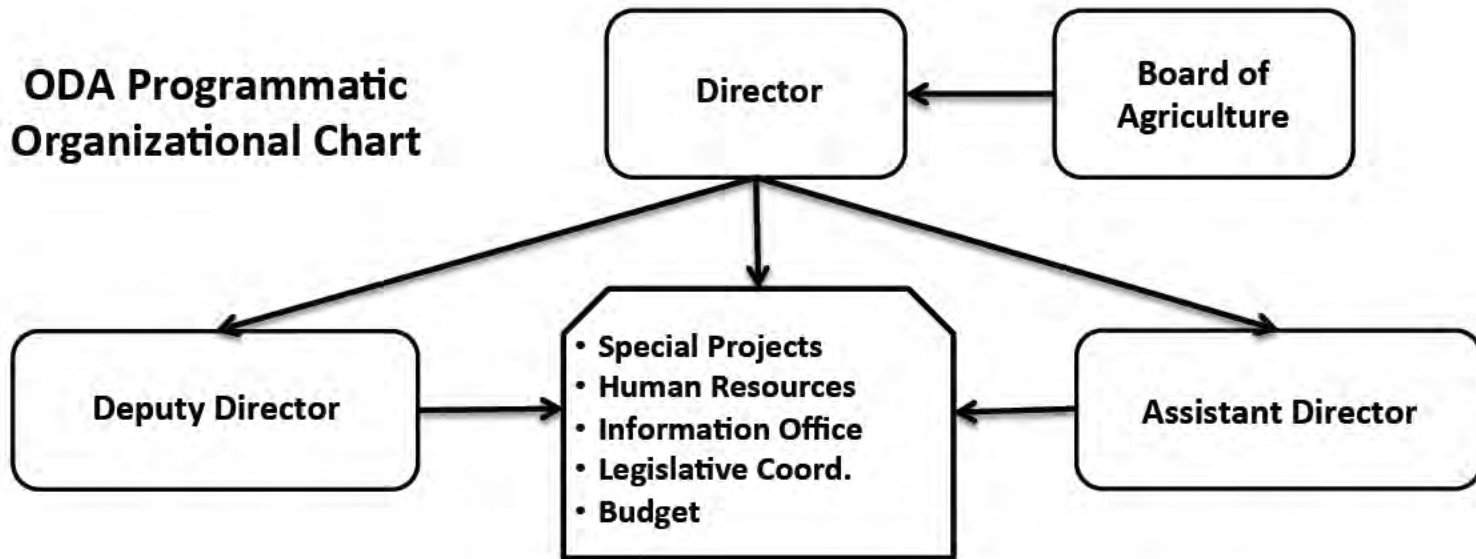
Prioritize each program activity for the Agency as a whole

Document criteria used to prioritize activities:

Programs are prioritized based on the following principles: impacts on public health, potential economic development, environmental protections, agency's core mission, and other ways of meeting the requirements of the agency.

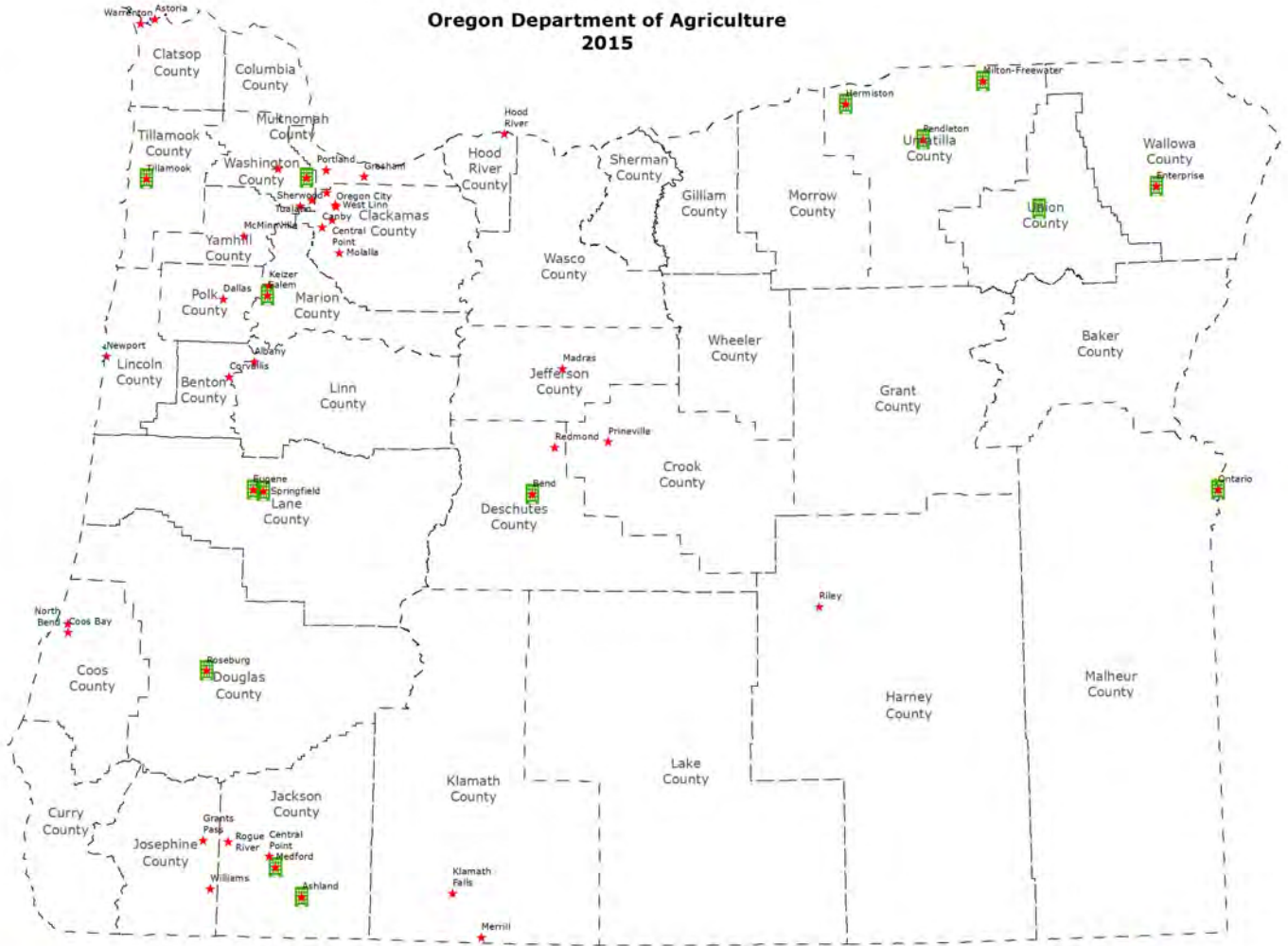
Source: 2015-17 Governor's Budget Current Service Level

ODA Programmatic Organizational Chart



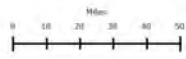
* Long term vision




Oregon Department of Agriculture 2015



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Prepared by: [Name]
Date: [Date]
Scale: [Scale]
Map: [Map Name]



-  Building Location
-  Field Staff Location
-  County Boundary



Oregon Department of Agriculture
2013-2014 Biennial Report



About this report

For more than 80 years, the Oregon Department of Agriculture has provided service and expertise, not just to those whose livelihoods depend on agriculture, but all citizens of the state. There have been many changes over the decades, but some of the same issues and responsibilities for our agency have carried over into a new century.

ODA remains committed to its three-fold mission of food safety and consumer protection, protection of the state's natural resources, and market development for Oregon's agricultural products. Core values guide the actions of ODA employees as they carry out the mission of the agency:

- Honesty, integrity, and fairness
- Technical and professional competence
- Respect for people and property
- Practical approaches to problem solving
- Quality customer service

We are determined and motivated to provide service in an efficient, practical, and friendly manner that meets a high standard of professionalism. We understand the need to be flexible and innovative as we work to solve problems, create opportunities, and offer good customer service.

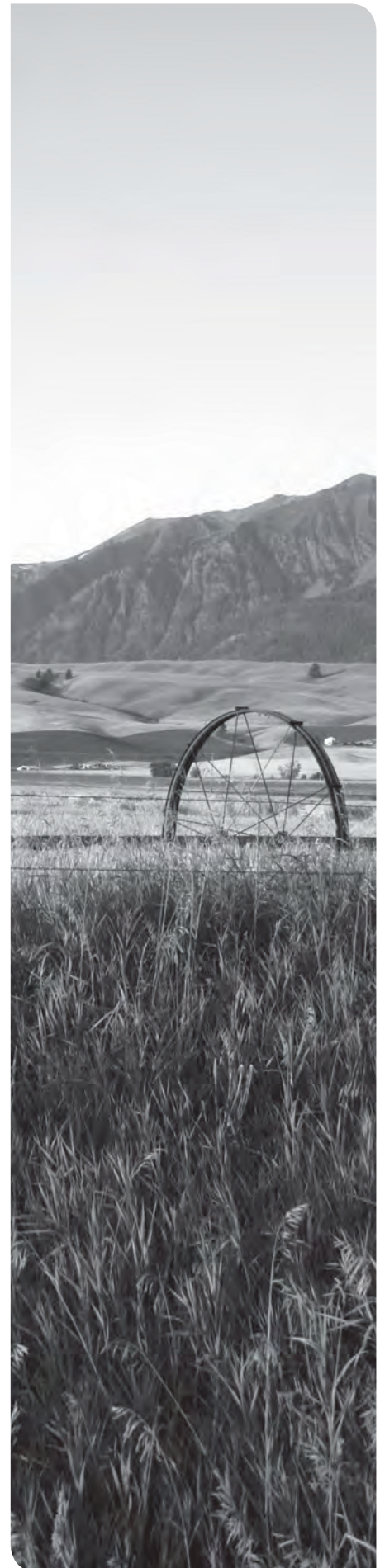
The 2013-14 Biennial Report describes in detail our programs, goals, and accomplishments over the past two years. Behind the text and pictures in this publication, you will find dedicated state employees who understand and deliver the commitment we pledge each day to fulfill our mission.



Katy Coba, ODA Director



Published	January 2015
Contact	Bruce Pokarney Director of Communications Oregon Department of Agriculture 635 Capitol St. NE Salem, OR 97301-2532 503-986-4559
Design	Liz Beeles Publications & Web Coordinator
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