

Enterprise Asset Management (EAM) Roster:

Marc Williams, Chair Department of Justice
Ryan Vogt, Vice-chair Department of Human Services
Jason Barber, Department of Agriculture
Gene Bentley, Real Estate Agency G
Fabiola Flores, Secretary of State
Christian Grorud, Marine Board
Jim Hough, Local Government Representative
Teddy Leland, DLCD
Lori LeVeaux, Fish and Wildlife
David Moon, Judicial Department
Clyde Saiki, Oregon Department of Transportation
Rick Willis, Oregon State Police

Enterprise Goods & Services (EGS) Roster:

Ray Brixey, Chair Department of Corrections
Bob Baxter, Vice-chair Judicial Department
Victoria Chamberlain, Teacher Standards and Practices Commission
Karl Jorgenson, Military Department
Merle Lindsey, Liquor Control Commission
Lori Makinen, Veterinary Medical Examining Board
Clyde Saiki, Oregon Department of Transportation
Shawn Waite, Oregon Youth Authority
Cyndi Wickham, Department of State Lands
Terrence Woods, Department of Revenue
Caleb Yant, Oregon Housing & Community

Enterprise Human Resource Services (EHRS) Roster:

Jean Straight, Chair Department of Consumer & Business Services
Kerri Nelson, Vice-chair Department of Environmental Quality
Bob Brew, Oregon Student Access Commission
Dacia Johnson, Oregon Commission for the Blind
Jane Lee, Oregon Department of Transportation
Cheryl Miller, Oregon Health Authority
Pam Nass, Department of Corrections
Juril Stover, Employment Relations Board
Mitch Swecker, Department of Aviation
Marcus Watt, Oregon Board of Pharmacy
David Zerbe, Community Colleges and Workforce Development

Enterprise Technology Services (ETS) Roster:

Clyde Saiki, Chair Oregon Department of Transportation

Scott Harra, Vice-chair Oregon State Treasury

David Alamein, State Police

Jim Conlin, Judicial Department

MaryKay Dahlgreen, Oregon State Library

Larry Harker, Association of Oregon Counties

Brian Henson, Department of Public Safety Standards & Training

Kyle Knoll, PERS

Eric Moore, Department of Human Services

Jean Straight, Department of Consumer & Business Services

Satish Upadhyay, Oregon Department of Forestry

Larry Warren, Parks and Recreation

DAS ORGANIZATION CHART

Michael Jordan

DAS Director | Chief Operating Officer

Service Delivery Office

Sarah Jo Chaplen, Deputy Director



Enterprise Asset Management

Mike Stencel, Administrator

- Planning and Construction Management Services
- Fleet and Parking Services
- Maintenance
- Operations
- Real Estate Services
- Surplus Property

Enterprise Goods & Services

Bret West, Administrator

- Financial Business Systems
- Procurement Services
- Publishing and Distribution
- Risk Management
- Shared Financial Services

Enterprise Human Resource Services

Darrin Kazlauskas, Administrator

- HR Client Managers
- HR Operations and Systems
- Training & Development
- Recruitment
- Position Management
- Safety

Enterprise Technology Services

Mike Rodgers, Interim Administrator

- Application Delivery
- Engineering
- Service Delivery
- Technology Availability Management
- Plans & Controls

Office of the Chief Operating Officer

Barry Pack, Deputy COO

- Communications
- Internal Audit
- Legislative Affairs
- Office of Economic Analysis
- Statewide Initiatives

Chief Financial Office

George Naughton, CFO

- Budget Policy
- Capital Planning and Finance
- Performance Measures (KPMs)
- Procurement Policy
- Statewide Accounting and Reporting Services
- Statewide Audit and Budget Reporting Section

Chief Human Resources Office

Madilyn Zike, CHRO

- Classification and Compensation
- Executive Recruitment
- HR Policy Consultation & Research
- Labor Relations
- Workforce Management & Collaboration
- Strategic Planning & Innovation

Chief Information Office

Alex Pettit, CIO

- Enterprise Security Office
- Geospatial Enterprise Office
- IT Investment, Planning and Oversight
- Statewide Interoperability Program
- IT Governance

DAS Business Services

Donna Haole-Valenzuela, Administrator

- Budgeting
- Rate Development
- Office of Performance Management
- Planning & Policies
- Customer Utility Boards
- Employee Engagement





Oregon

John A. Kitzhaber, MD, Governor

Department of Administrative Services
Chief Operating Office
155 Cottage Street NE, U20
Salem, OR 97301
PHONE: 503-378-3104
FAX: 503-373-7643

February 10, 2015

Senator Steiner Hayward, Co-Chair
Representative Smith, Co-Chair
Ways & Means General Government Subcommittee
900 Court Street NE
Salem, OR 97301

Dear Senator Steiner Hayward, Representative Smith, and the Ways & Means General Government Subcommittee;

Below, please find follow-up information as requested during the February 9, 2015 subcommittee meeting.

Senator Johnson asked for a listing of the functions of each of DAS' policy and service divisions, along with the administrator of each division.

Attached is an organizational chart that breaks out the functions in each policy and service area as well as the corresponding manager.

Senator Whitsett asked about ODOT properties, the value of those assets and whether or not DAS would be evaluating those properties and the ongoing need for them.

As part of the long range facility planning, DAS did obtain a listing of ODOT's facilities; however ODOT owns more property than just facilities (right of way) and those properties are not part of the facility plan. That list is included with this response.

In addition, ODOT provided this information: "ODOT routinely reviews properties to determine whether the parcel is surplus to future needs; the agency is required by law to sell property that is surplus to its needs. The agency generates on average more than \$9 million per biennium in revenue from sales and leases of property that is returned to the state highway fund. ODOT leases properties that will be needed for future transportation uses until such time as they are needed."

Senator Johnson asked to see the report that was behind the facility condition assessment project.

We erroneously said that there was no report. However, upon returning from the hearing, staff informed us that a report was indeed in the drafting stage. Attached is that draft report. It should be noted that this is an initial draft and work continues on it.

February 10, 2015

Page 2

Co-Chair Smith asked for additional information about the various advisory bodies that were discussed in the agency's presentation.

Included with this response are the rosters, charters and guiding principles for the Enterprise Leadership Team, the Improving Government Steering team, the Enterprise IT Governance Steering Committee and the Customer Utility Boards.

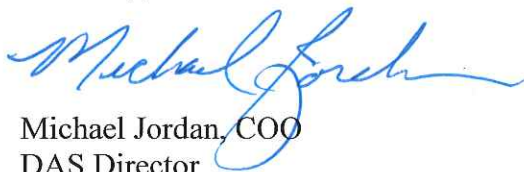
Representative Taylor asked whether projects were given specific deadlines with appropriate follow-up and accountability.

Included with this response are two closing reports and two status reports from our Statewide Initiative Team on projects completed or in progress that demonstrate the rigor we apply to our work.

Finally, many members of the committee asked a variety of questions related to the DAS assessments.

We are compiling a comprehensive response to all the inquiries and will provide that to you by the end of our testimony this week.

Sincerely,

A handwritten signature in blue ink, appearing to read "Michael Jordan".

Michael Jordan, COO
DAS Director

CC: Paul Siebert, Legislative Fiscal Office

Attachments



2015-17

CAPITAL PROGRAM

STATE OF OREGON

DEPARTMENT OF ADMINISTRATIVE SERVICES

Chief Financial Office | Facilities Planning Unit



ACKNOWLEDGMENTS

OREGON LEGISLATURE

House of Representatives

Hon. Rep. Tina Kotek, House Speaker

Senate

Hon. Sen. Peter Courtney, Senate President

GOVERNOR'S OFFICE

Governor

Hon. John A. Kitzhaber, MD

DEPARTMENT OF ADMINISTRATIVE SERVICES

Management Staff

Michael Jordan, Chief Operating Officer

George Naughton, Chief Financial Officer

Jean Gabriel, CPA, Capital Finance and Planning Manager

Facilities Planning Unit

Alice Wiewel, AIA, MBA, State Architect

Daniel Christensen, AICP, Senior Planner

Keith Johnston, Facilities Planning Specialist

Denver Peterson, Budget and Systems Analyst

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OVERVIEW

CAPITAL PLANNING

Introduction

This 2015-17 Capital Program summarizes the State of Oregon's statewide facilities portfolio. Capital facilities encompass both state-owned and privately-leased buildings. These buildings support the programs and services delivered by state agencies. Our facilities range dramatically in size, use, and complexity depending on the occupying agency. And while much of our state portfolio is located in the capital city of Salem, facilities are dispersed across every part of the state to meet the needs of Oregonians.

The Role of Capital Assets

State public agencies have an uncommon commitment to place. This is particularly true in our diverse, geographically and culturally distinct state. The quality and character of state buildings help to define regional identity. Oregon's public agency buildings are one of the most enduring assets in the state. These institutional facilities receive use over generations of Oregonians. The investments made in these real estate assets are often permanent, and the state stewards those investments in perpetuity for the region and its community.

An Investment Approach to Planning

In 2012, Governor Kitzhaber signed Executive Order 12-17, which lays out a systematic, "investment" approach to future planning of those infrastructure and capital projects around the state that rely on General Fund and Lottery Fund debt capacity for funding. The Governor's four proposed categories for bonding "investment" include education infrastructure, state infrastructure, regional and community infrastructure, and projects that offer innovation and/or other emergent opportunities or partnerships.



OVERVIEW

PLANNING PRINCIPLES

Design for Quality

Good building design contributes to higher employee productivity and better public service. Aspire for the highest feasible level of environmental and architectural design.

Steward our Investments

Public investments must be properly maintained to ensure safety and reduce long-term cost. Design high-performance buildings with the lowest total cost of ownership.

Right-Size our Portfolio

Buildings have large environmental footprints, and are costly to build, operate and maintain. Prioritize adaptive reuse of buildings and projects that maximize efficiency and long-term utility.

Contribute to the Whole

Our buildings serve key roles across the state and represent sizable community investments. Consider how a project impacts the community and helps achieve statewide priorities.

Convey our Identity

Our buildings represent the aspirations, integrity, and legacy of Oregonians. Ensure buildings contribute to an “image of accessibility and responsiveness of government”.

Be Resilient

We build for resilience using science, data and community wisdom to protect against and adapt to risks, thereby making people, communities and systems better prepared to withstand catastrophic events—both natural and man-made—and able to bounce back more quickly and emerge stronger from these shocks and stresses.



OVERVIEW

THE 10-YEAR PLAN

Facilities Planning Unit (FPU)

The Facilities Planning Unit (FPU) was established during the 2013-15 legislative session under the approved DAS budget (POP 102). FPU is located within the Chief Financial Office (CFO) under the leadership of the State Architect & Director of Facilities Planning. FPU has a charter to establish policy and provide facilities planning oversight in support of the Governor's 10-year Plan for Oregon, outlined in Executive Order 12-17: Infrastructure Planning and Investment.

FPU is charged with developing a 10-year strategic investment plan for the state. This plan will focus on key initiatives that identify strategic opportunities, leverage resources, and strengthen our portfolio to best support agency missions while maximizing fiscal responsibility and long-term return on investment.

Revising the Process

Consistency with the Governor's 10-year Plan will require a realignment of the current 6-year capital planning process followed by state agencies. The revised process, to be implemented in preparation for the 2017-19 legislative session, will require agencies to submit a 10-year capital plan, and integrate more holistic project prioritization criteria that examine how proposed capital investments best align with the Plan's five strategic outcome priorities: Education, Jobs and Innovation, Healthy People, Safety, Healthy Environment.



10-YEAR STRATEGIC PLANNING

GOVERNOR'S
10-YEAR PLAN

STRATEGIC
OUTCOMES

PLANNING, POLICY &
STANDARDS

10-YEAR
AGENCY PLANS

BIENNIAL CAPITAL
PROJECTS

PRIORITIZATION

10-YEAR
CAPITAL INVESTMENT
STRATEGY

INITIATIVES

INSIGHT AND UNDERSTANDING

Facilities Condition Assessment (FCA)

FPU launched an initiative to collect detailed conditions information on state-owned facilities. Using a statewide, programmatic approach, FCA services were offered to agencies in an effort to ensure a consistent assessment methodology and uniform measure of our facilities condition. Three agencies participated in the pilot program: DAS, Oregon Youth Authority (OYA), and Oregon Liquor Control Commission (OLCC). FCA information is stored in a software service using a standard industry data format. The web-based software allows agencies to easily report and track their facilities condition information over time, and reconcile maintenance efforts that improve a facility's condition. Stored as a database, the information is readily-accessible by FPU for analysis and reporting.

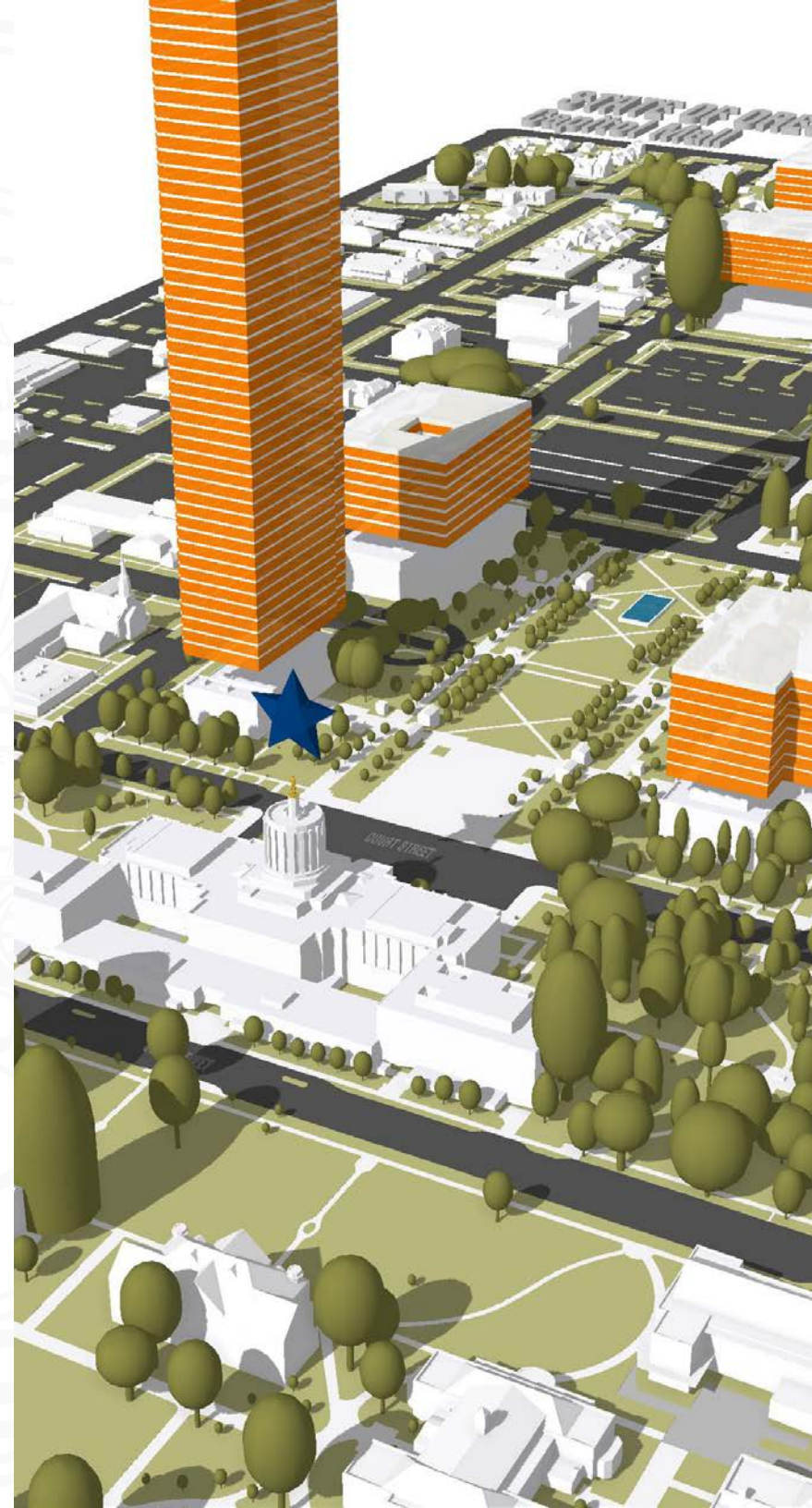
Data Integration and Visualization

FPU has embarked on an effort to integrate state agency facility and other data into a CFO-owned data mart to ensure a consistent, uniform aggregation of statewide data for long-range planning purposes. The database will allow FPU to conduct extensive analysis and provide an array of key performance measures through a suite of dynamic, consumer-focused visualization tools, such as executive dashboards.

FPU also launched a pilot project to construct a 3D Geographic Information System (GIS) map of the Capitol Mall using detailed building models that convey interior and exterior dimensions of our state-owned facilities. By utilizing a cutting edge, web-based user interface, FPU will be able to visualize dynamic building attribute information in multiple dimensions, as well and integrate a range of important statewide datasets and information layers. The 3D GIS map will serve as a collaborative planning and analysis tool that will allow FPU to analyze our portfolio on a “room to region” level and serve as an interactive platform to enhance public engagement.

Natural Hazard Risk Analysis (Earthquake and Flooding)

FPU, in partnership with Portland State University (PSU) and the Department of Geology and Mineral Industries (DOGAMI) initiated a pilot program to evaluate 61 buildings for seismic and flood risks. The goal is to develop a targeted prioritized plan for remediation of the “worst offenders”. The work will include a best-in-class, science-based approach to cost benefit analysis for investment prioritization.



INTRODUCTION

STATE-OWNED AND LEASED FACILITIES

What is a Facility?

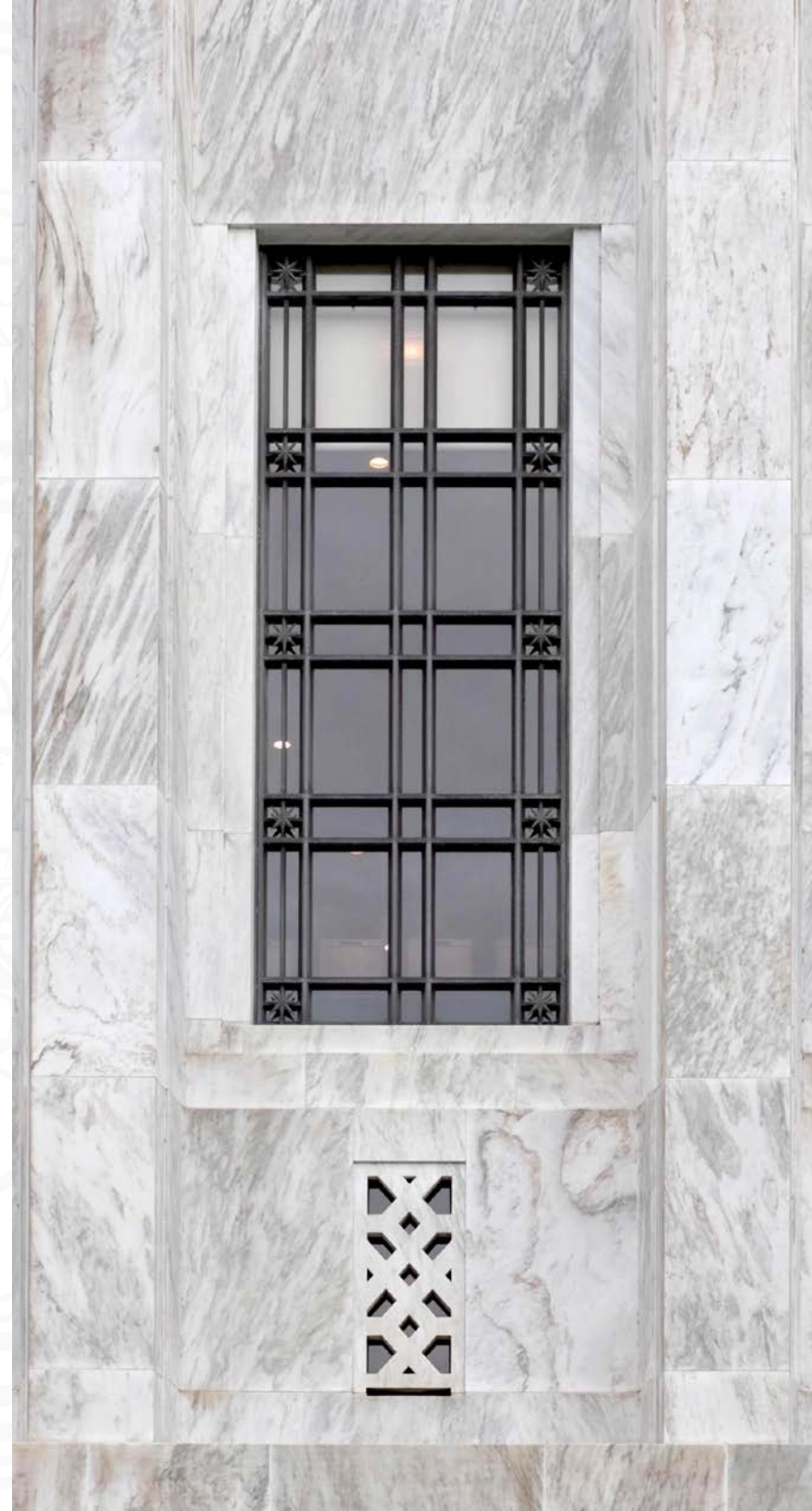
ORS 276.280 defines a “facility” as a building, structure, utility and other support systems, or other improvement upon real property.

Statewide Databases

In accordance with ORS 276.227, DAS maintains a central database of information on state-owned and leased facilities. The database establishes a \$1,000,000 (\$1M) replacement value threshold for requiring detailed facility information. Facilities with a replacement value under \$1M are summarized in aggregate. Due to this distinction, a complete understanding of the state’s entire owned portfolio is challenging, at best. The summary data presented in this Capital Program may only include facilities with a \$1M or greater replacement cost, or when appropriate data exists. In addition, data from DAS Risk Management, which requests and compiles data on all insurable assets, provides some basic information on facilities under \$1M.

Facility Terminology

- *Current Replacement Value (CRV)*: The current escalated cost to replace a facility in-kind (in its current state)
- *Facility Condition Index (FCI)*: Expressed as a percentage, an FCI is the ratio of total accumulated cost (deferred maintenance + capital renewal) to the CRV
- *Gross Square Feet (GSF)*: The total square footage of the entire facility
- *Rentable Square Feet (RSF)*: The net tenant assignable square footage used in facility leases



SUMMARY: STATEWIDE FACILITIES

STATEWIDE FACILITIES SNAPSHOT

Fact	Facilities	GSF
Total Facilities (Including Higher-Education)	6,698	54,175,063
Total Higher Education Facilities	1,320	28,018,285
Total Facilities (Non-Higher Education, Owned and Leased)	5,378	26,156,778
Total State-Owned Facilities	4,783	21,466,566
Total State-Owned Facilities > \$1M Value	507	16,079,395
Total State-Owned Facilities < \$1M Value	4,276	5,301,175
Total Leased Facilities ¹	595	4,690,212
Largest Agency by GSF (Corrections)	336	5,020,174
Largest Agency by Facility Count (Parks and Recreation)	1,861	1,138,835
Largest Lease Tenant (Human Services)	126	1,843,767

OWNED FACILITIES BY MAJOR USE TYPE*

MAJOR USE TYPES BY OWNED GSF | PERCENTAGE OF TOTAL GSF



Other	9,468,991 59%
Office + Administrative	4,251,289 26%
Correctional Facilities + Housing	3,119,913 19%
Armory	1,484,555 9%
Hospital	874,560 5%

21.5
MILLION

OWNED GSF

\$5.1
BILLION

TOTAL REPLACEMENT VALUE

5,378
FACILITIES

OWNED AND LEASED STATEWIDE

40,314
EMPLOYEES

BUDGETED POSITIONS STATEWIDE

SUMMARY: STATEWIDE FACILITIES

TOTAL FACILITIES BY AGENCY

AGENCIES BY TOTAL GSF

Rank	Agency	<i>Facilities Above \$1 Million CRV</i>			<i>Facilities Below \$1 Million CRV</i>			<i>Total</i>		
		Count	GSF	CRV	Count	GSF	CRV	Count	GSF	CRV
1.	Corrections	153	4,557,285	\$1,252,816,893	183	462,889	\$47,651,110	336	5,020,174	\$1,300,468,002
2.	Administrative Services (DAS)	51	4,096,865	\$753,052,994	57	144,558	\$7,860,416	108	4,327,419	\$760,913,410
3.	Transportation	83	1,325,391	\$322,056,062	1,170	1,835,700	\$151,142,338	1253	3,161,091	\$473,198,400
4.	Military	105	2,654,485	\$658,165,659	187	312,612	\$43,702,885	292	2,967,097	\$701,868,544
5.	Health Authority	13	1,178,818	\$967,691,138	29	68,137	\$8,041,426	42	1,246,955	\$975,732,564
6.	Parks and Recreation	17	96,663	\$52,420,237	1,844	1,042,172	\$162,061,532	1861	1,138,835	\$214,481,769
7.	Forestry	14	204,252	\$61,792,031	394	667,980	\$41,632,239	408	872,232	\$103,424,270
8.	Youth Authority	35	622,480	\$178,385,320	53	94,432	\$9,840,941	88	716,912	\$188,226,261
9.	Fish and Wildlife	5	68,328	\$8,318,631	293	523,592	\$55,223,238	298	591,920	\$63,541,869
10.	Public Safety	9	318,329	\$70,774,915	24	64,537	\$5,373,329	33	382,866	\$76,148,244
11.	Liquor Control Commission	2	281,605	\$30,403,364	NA	NA	NA	2	281,605	\$30,403,364
12.	Education	11	268,945	\$39,456,657	7	6,136	\$752,933	18	275,081	\$40,209,590
13.	Veterans Affairs	2	196,782	\$35,218,277	NA	NA	NA	2	196,782	\$35,218,277
14.	State Lands	2	76,396	\$22,724,439	12	11,389	\$1,857,814	14	87,785	\$24,582,253
15.	Aviation	1	8,375	\$1,901,125	23	67,041	\$4,777,907	24	75,416	\$6,679,032
16.	Employment	3	64,176	\$9,581,701	NA	NA	NA	3	64,176	\$9,581,701
17.	Public Employees Retirement System	1	60,220	\$8,586,898	NA	NA	NA	1	60,220	\$8,586,898
<i>T</i>	Grand Total	507	16,079,395	\$4,473,346,341	4,276	5,301,175	\$539,918,107	4783	21,466,566	\$5,013,264,448



SUMMARY: STATEWIDE FACILITIES

TOP TEN OWNED FACILITIES BY GSF

Rank	Facility	Owning Agency	GSF	CRV
1.	Capitol Mall Parking Structure	DAS	420,000	\$33,516,000
2.	EOCI - Utility Tunnels	Corrections	362,534	\$58,954,552
3.	Revenue	DAS	360,679	\$73,802,137
4.	Medium Security Correctional Facility	Corrections	306,000	\$137,672,864
5.	Human Services Building	DAS	285,461	\$72,213,069
6.	Distribution Center	Corrections	279,208	\$45,438,123
7.	Portland State Office Building	DAS	252,105	\$57,948,855
8.	Camp Withycombe Armory	Military	215,382	\$49,135,728
9.	Oregon State Hospital - Trails Building	Health Authority	183,344	\$666,789,938
10.	Labor and Industries Building	DAS	181,565	\$37,789,123



TOP TEN OWNED FACILITIES BY CRV

Rank	Facility	Owning Agency	GSF	CRV
1.	OSH - Trails Building	Health Authority	183,344	\$666,789,938
2.	Medium Security Correctional Facility	Corrections	306,000	\$137,672,864
3.	Revenue Building	DAS	360,679	\$73,802,137
4.	Human Services Building	DAS	285,461	\$72,213,069
5.	OSH - Kirkbride Building	Health Authority	120,396	\$59,925,334
6.	EOCI - Utility Tunnels	Corrections	362,534	\$58,954,552
7.	Portland State Office Building	DAS	252,105	\$57,948,855
8.	OSH - Yaquina Hall	Health Authority	51,720	\$56,547,547
9.	OSH - ABC	Health Authority	135,578	\$55,363,958
10.	Camp Withycombe Armory	Military	215,382	\$49,135,728



TOP FIVE LOCATIONS BY OWNED GSF*

CITIES BY TOTAL GSF | FACILITY COUNT | % OF TOTAL GSF

1.	Salem		7,882,049 165 49%
2.	Portland		1,060,032 17 7%
3.	Ontario		939,039 25 6%
4.	Pendleton		745,407 14 5%
5.	Umatilla		669,887 27 4%

TOP FIVE LOCATIONS BY OWNED FACILITY COUNT*

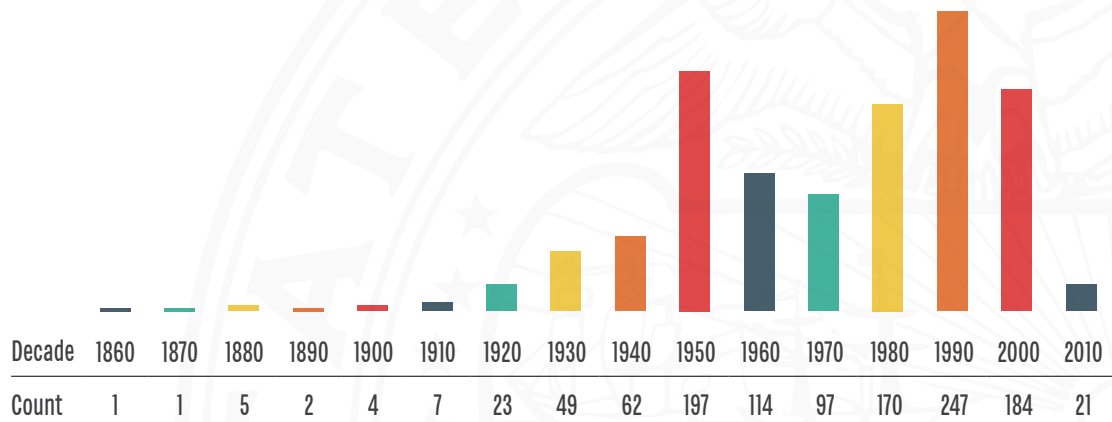
CITIES BY FACILITY COUNT | TOTAL GSF | % OF TOTAL FACILITIES

1.	Salem		165 7,882,049 33%
2.	Umatilla		27 669,887 5%
3.	Ontario		125 939,039 5%
4.	Madras		24 467,952 5%
5.	Warrenton		23 365,847 5%

SUMMARY: STATEWIDE FACILITIES

FACILITY AGE DISTRIBUTION BY DECADE*

TOTAL FACILITY COUNT BY DECADE OF CONSTRUCTION



1862

THOMPSON'S MILL
STATE HERITAGE SITE



1962

MEAN CONSTRUCTION YEAR

53

MEAN FACILITY AGE (YEARS)

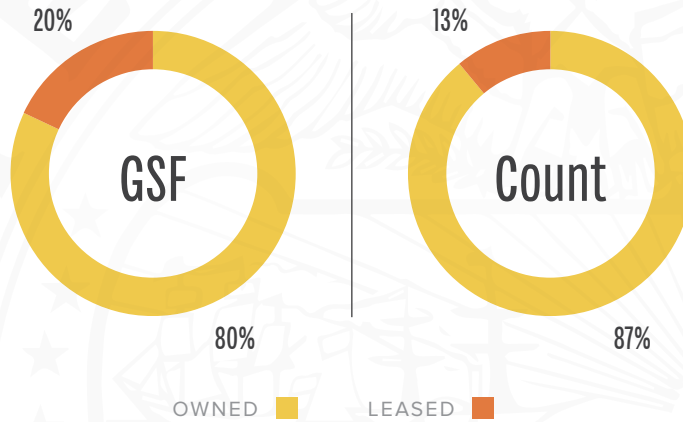


SUMMARY: STATEWIDE FACILITIES

LEASED FACILITIES SNAPSHOT

OWNED VS. LEASED FACILITIES BY GSF | FACILITY COUNT

4.6
MILLION
LEASED SF



TOP TEN LESSEES (AGENCIES)

AGENCY BY TOTAL LEASED SF

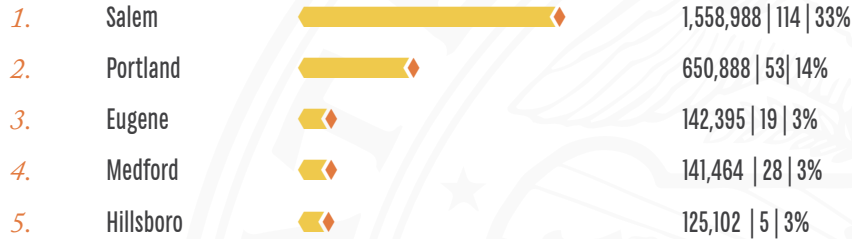
Rank	Lessee (Agency)	Leases	Leased SF	Monthly Rent	Average \$/SF
1.	Human Services	139	2,007,478	\$2,540,215	\$1.27
2.	Transportation	77	387,234	\$457,072	\$1.18
3.	State Police	44	378,970	\$424,601	\$1.12
4.	Justice	23	356,522	\$464,924	\$1.30
5.	Employment	31	228,288	\$263,568	\$1.15
6.	Environmental Quality	19	190,172	\$300,301	\$1.58
7.	Consumer & Business Services	20	112,554	\$141,716	\$1.26
8.	Fish & Wildlife	29	80,789	\$150,831	\$1.87
9.	Judicial	7	72,419	\$96,864	\$1.34
10.	Youth Authority	26	61,954	\$89,254	\$1.44



SUMMARY: STATEWIDE FACILITIES

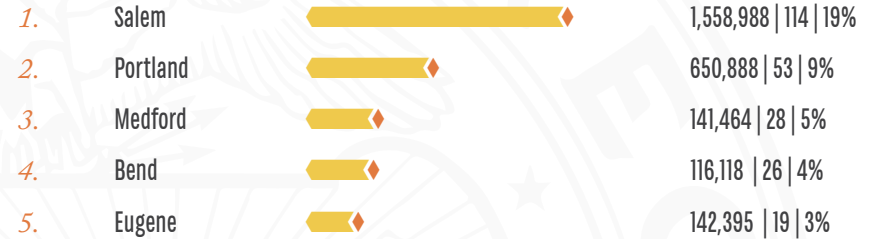
TOP FIVE LOCATIONS BY LEASED SF

CITIES BY TOTAL LEASED SF | LEASE COUNT | % OF TOTAL LEASED SF



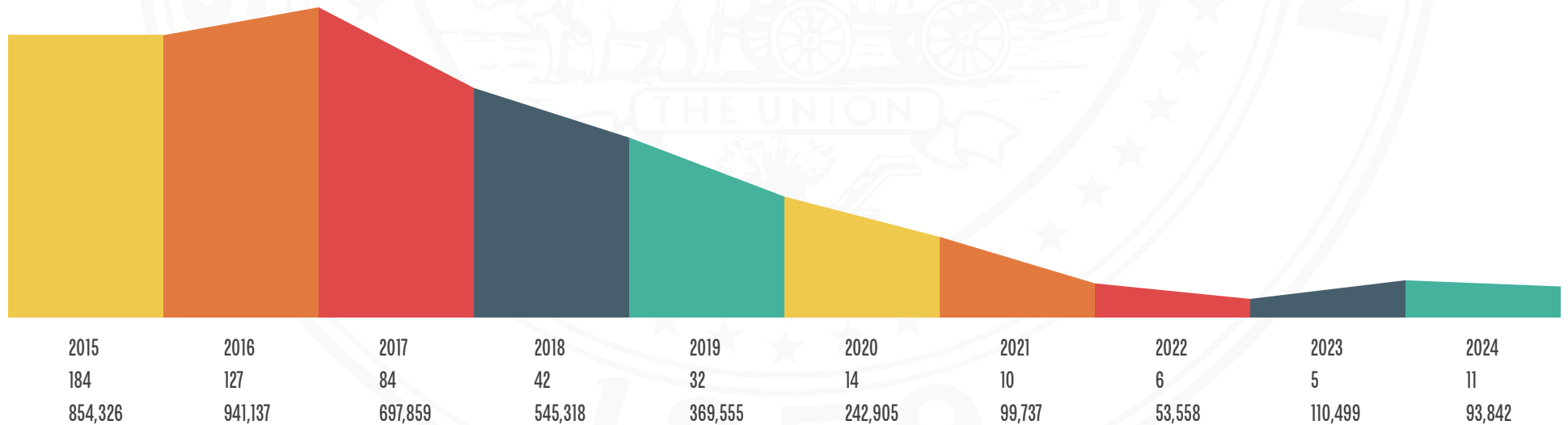
TOP FIVE LOCATIONS BY TOTAL LEASE COUNT

CITIES BY LEASE COUNT | TOTAL LEASED SF | % OF TOTAL LEASES



TEN YEAR LEASE EXPIRATION OUTLOOK

LEASE EXPIRATION YEAR | TOTAL EXPIRING LEASES | TOTAL LEASED SF







SUMMARY: DAS FACILITIES

DAS AGENCY PROFILE

Fact	Name	Facilities	GSF
Total DAS Facility Holdings		119	4,353,207
Total DAS-Owned Facilities		45	3,397,396
Agency Transferred Holdings*		74	955,811
DAS-Leased Facilities (as Agency)		15	21,517
Uniform Rent Facilities		27	2,253,829
Self Support Facilities		10	549,157
Non-Revenue Facilities		8	594,410
Largest Facility	Capitol Mall Parking Structure		420,000
Largest Uniform Rent Facility	Portland State Office Building		252,105
Largest Tenant	Human Services	22	375,559
FTE in DAS Facilities**			8,214

DAS FACILITY LOCATIONS RANKED BY OWNED GSF

CITIES BY TOTAL GSF | FACILITY COUNT | % OF TOTAL GSF

1.	Salem		2,792,574 35 82%
2.	Portland		341,132 3 10%
3.	Hillsboro		85,630 1 3%
4.	Clackamas		67,379 1 2%
5.	Pendleton		51,741 2 2%
6.	Eugene		29,420 1 1%
7.	Central Point		24,867 1 1%

54
YEARS

AVERAGE FACILITY AGE

0.91%

2014 FCI

FACILITY CONDITION INDEX

0.85

\$/RSF

AVERAGE MONTHLY OPERATING COST***

* Facilities transferred from another agency to DAS for future disposition

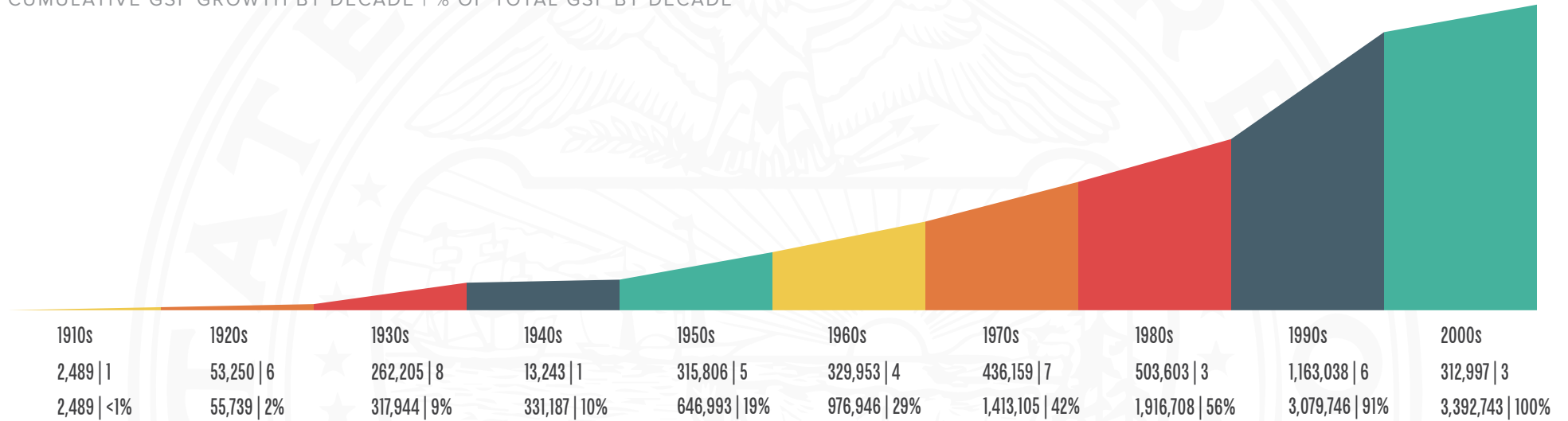
** Uniform Rent Facilities Only

*** Average monthly operating cost per RSF; include administration, custodial, landscaping, energy analyst, building security, HVAC, electricity, service and repair, utility costs, state police security, contracts and inventory

SUMMARY: DAS FACILITIES

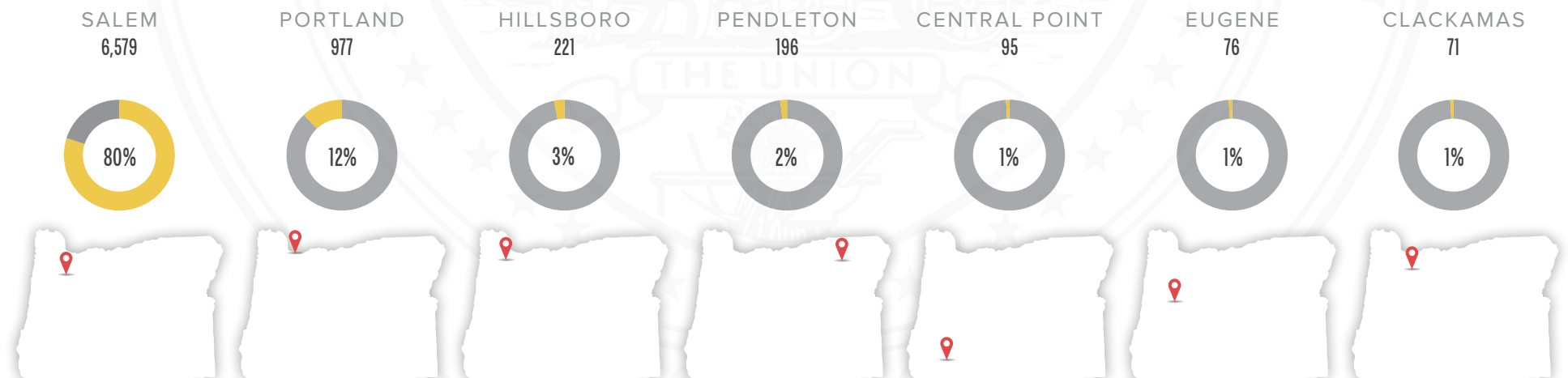
DAS NET¹ FACILITY GROWTH TREND 1910-2000

TOTAL GSF BY DECADE | FACILITY COUNT BY DECADE
 CUMULATIVE GSF GROWTH BY DECADE | % OF TOTAL GSF BY DECADE



EMPLOYEES (FTE) IN DAS UNIFORM RENT FACILITIES BY CITY

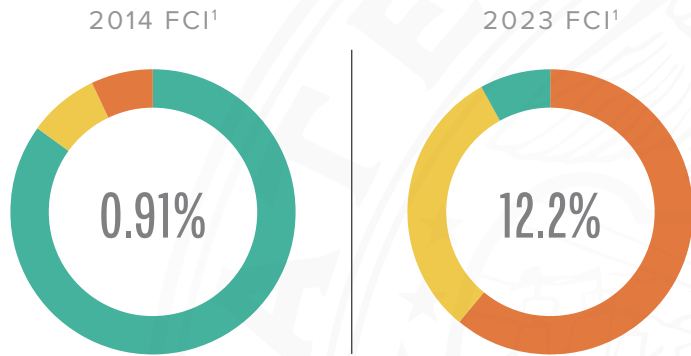
TOTAL FTE | PERCENTAGE OF TOTAL FTE



SUMMARY: DAS FACILITIES

DAS FACILITY CONDITION ASSESSMENT SUMMARY

CURRENT (2014) AND 10-YEAR FCI | PERCENT OF TOTAL DAS BUILDINGS BY FCI¹ CONDITION



DEFINITIONS

Condition	FCI Range	Description
Good	0 - 5%	In new or well-maintained condition with no visual evidence of wear, soiling or other deficiencies.
Fair	5 - 10%	Subject to wear and soiling, but is still in a serviceable and functioning condition.
Poor	10 - 60%	Subjected to hard or long-term wear. Nearing the end of its useful or serviceable life.
Very Poor	>60%	Has reached the end of its useful or serviceable life. Renewal now necessary.

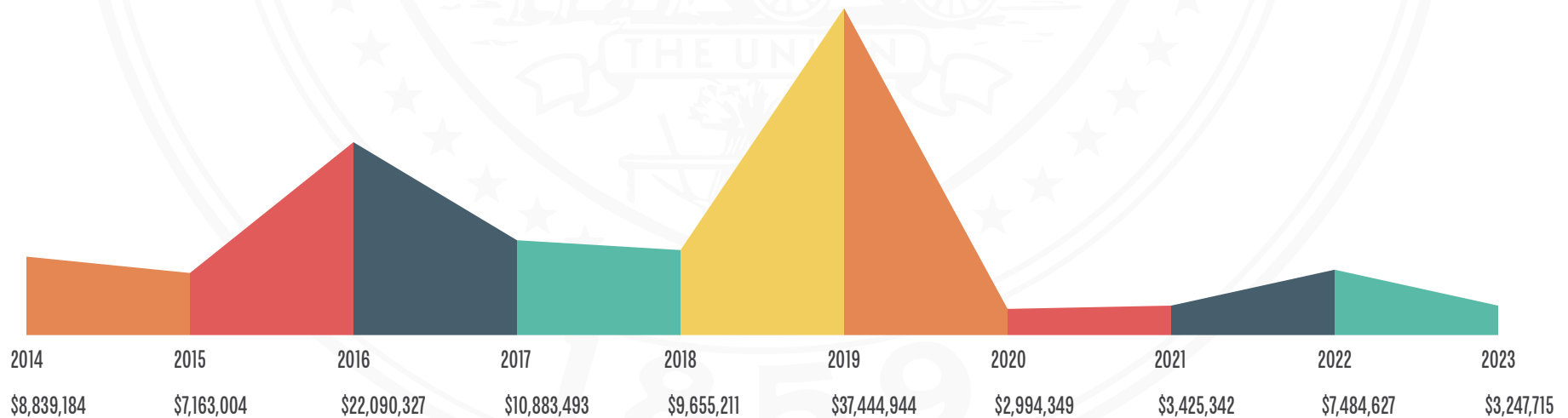
Year/Condition	Good	Fair	Poor	Total FCI
2014	85%	8%	8%	0.91%
2023	8%	31%	61%	21.2%

¹FCI

DEFERRED MAINTENANCE + CAPITAL RENEWAL
CURRENT REPLACEMENT VALUE

DAS FCI 10-YEAR INVESTMENT OUTLOOK

TOTAL ANNUAL INVESTMENT TO NEEDED TO MAINTAIN 2014 FCI



SUMMARY: DAS FACILITIES

DAS UNIFORM RENT FACILITIES

Facility	Year Built	CRV	GSF	RSF	FTE	RSF/FTE	Average Cost*	FCI
Adolphson House	1936	\$327,554	1,975	1,965	0	NA	\$0.64	0.00%
Agriculture	1966	\$24,719,825	102,368	76,817	419	183	\$0.70	0.05%
Archives	1991	\$19,868,955	71,605	47,046	35	1,344	\$0.92	2.75%
Commerce	1928	\$6,941,968	33,354	30,673	107	287	\$0.58	0.35%
Eugene State Office Building	1962	\$6,226,743	29,420	26,352	76	347	\$0.78	4.14%
Executive Building	1937	\$16,776,209	63,691	57,337	219	262	\$0.89	1.54%
Ford House	1926	\$375,952	2,708	2,708	0	NA	\$0.55	0.00%
General Services Building	1954	\$536,169	73,525	68,920	134	514	\$0.67	3.30%
Human Services Building	1992	\$47,628,333	285,461	271,189	1,671	162	\$0.56	0.30%
Huntington House	1920	\$306,323	1,975	1,975	0	NA	\$0.92	0.00%
Irwin House	1935	\$307,951	2,050	2,050	0	NA	\$1.27	0.00%
Irwin House Garage	1935	\$28,955	500	NA	0	NA	ND	0.00%
Justice	1930	\$19,156,223	96,690	94,644	152	623	\$0.65	0.52%
Labor & Industries Building	1961	\$37,789,123	181,565	165,129	705	234	\$0.68	0.18%
McGilchrist House	1917	\$388,956	2,489	2,489	7	356	\$0.90	0.00%
North Mall Office Building	2003	\$44,312,493	181,497	105,876	410	258	\$0.79	0.15%
Pendleton SOB (Old)	1963	\$3,503,596	16,600	15,641	27	579	\$2.22	1.58%
Pendleton State Office Building	1979	\$7,416,859	35,141	33,384	169	198	\$0.80	0.00%
Perry House	1922	\$246,519	2,187	2,187	8	273	\$1.07	0.38%
Portland Office Building (New)	1992	\$57,948,855	252,105	239,501	767	312	\$0.70	0.16%
Print Plant	1980	\$16,184,005	75,545	73,398	136	540	\$0.68	0.00%
Public Service Building	1950	\$30,453,660	169,187	161,541	663	244	\$0.59	0.45%

SUMMARY: DAS FACILITIES

DAS UNIFORM RENT FACILITIES

CONTINUED

Facility	Year Built	CRV	GSF	RSF	FTE	RSF/FTE	Average Cost*	FCI
Public Utility Building	1992	\$23,351,070	109,000	97,433	290	336	\$0.71	1.04%
Real Estate Building	1942	\$2,310,632	13,243	12,752	30	429	\$0.75	13.16%
Revenue Building	1981	\$73,802,137	360,679	219,351	838	262	\$0.73	0.15%
State Library	1939	\$19,447,135	85,996	75,791	38	1,995	\$0.48	1.37%
Stiff-Jarmin House	1933	\$449,350	3,273	3,273	9	364	\$0.60	1.62%

DAS SELF SUPPORT FACILITIES

Facility	Year Built	CRV	GSF	RSF	FTE	RSF/FTE	Average Cost*	FCI
Albina Office	1970	\$8,176,384	51,534	48,747	174	280	\$1.01	0.21%
Burns Data Warehouse	1999	2,290,799	4,653	4,420	NA	NA	\$1.05	0.00%
Central Point Crime Laboratory	1997	\$5,082,317	24,867	23,624	95	249	\$1.12	0.45%
DEQ Health Laboratory	2004	\$44,955,750	85,630	84,312	221	382	\$1.16	0.09%
Employment Building	1974	\$24,290,674	148,150	82,561	451	183	\$1.11	0.23%
OSP Portland Facility & Crime Laboratory	1981	\$15,522,774	67,379	50,449	71	711	\$1.02	0.09%
Portland Blind Commission Building	1977	\$7,813,541	37,493	26,098	36	725	\$0.65	0.85%
Property Distribution Center	1974	\$4,344,501	70,050	66,547	15	4,436	\$0.15	6.35%
Salem Motor Pool	1979	\$3,509,130	13,531	12,854	33	396	\$1.37	13.91%
State Data Center	2005	\$29,953,110	45,870	43,477	143	304	\$2.00	2.45%

SUMMARY: DAS FACILITIES

DAS OTHER FACILITIES

Facility	Year Built	CRV	GSF	RSF	FTE	RSF/FTE	Average Cost*	FCI
Executive Residence (Governor's Mansion)	1924	\$2,697,202	11,409	NA	3	NA	ND	4.47%
Garden Pride	1928	\$355,352	1,617	NA	6	NA	ND	2.25%
General Services Annex	1954	\$12,672,033	3,380	NA	10	NA	ND	8.26%
Maintenance Shop	1954	\$474,273	3,634	NA	34	NA	ND	9.12%
Steam Plant	1939	\$1,968,073	8,030	NA	8	NA	ND	0.50%
Parking	1975	\$41,504,992	566,340	NA	6	NA	ND	10.67%
Capitol Mall Parking Structure	1992	\$33,516,000	420,000	NA	NA	NA	ND	1.71%
Executive Parking Structure	1979	\$4,603,714	80,260	NA	NA	NA	ND	1.00%
Ferry Street Parking	1954	\$3,385,278	66,080	NA	6	NA	ND	10.67%

*Net = Total Facility Growth - Dispositions

** Average operating costs include administration, custodial, landscaping, energy analyst, building security, HVAC, electricity, service and repair, utility costs, state police security,



Enterprise Asset Management Customer Utility Board Charter

Executive Summary:

The Customer Utility Board (CUB) exists to provide DAS' customers with a meaningful voice in the cost, type, quality, and quantity of utility services delivered. This CUB acts as a governing board for those services provided by Enterprise Asset Management that have been designated as utility services. The Board serves as a forum to recognize and respond to customers' needs as well as a communication channel to keep the exchange of information flowing between customers and provider. This takes its shape in the form of four primary responsibilities:

- Approving rate-setting methodologies and resulting rates.
- Approving general service level agreements and monitoring service delivery performance.
- Reviewing business plans and annual financial statements.
- Settling unresolved service complaints.

Effective CUB members will be well informed of the utility services provided and make decisions on the basis of overall value and not just service quality or cost. This ability means being enough of a "numbers" person to understand costs and rates and their impact on customers and providers and also consider the "big picture" to see how different cost and rate structures will affect other customers and Oregon state government as a whole.

The CUB members will:

- Work for the common good of the state government enterprise, striving to make decisions in the best interest of utility service customers.
- Represent not just one's own agency, but also other agencies of similar size and customers in general.
- Furnish expertise to solve service issues collaboratively, thus facilitating the success of the Service Enterprise.
- Respect the boundaries and separation existing between the CUB and the management or administration of the Service Enterprise and its different programs.

The CUB consists of voting members and non-voting members representing different areas of the government. DAS and the CUB chair and vice-chair will ensure there will be a proper mix of large, medium sized, small agencies and local government representatives on the Board. This mix will be reviewed periodically.

Note: For definition of size of customers, see the definitions section at the close of this charter.

There will be regular CUB meetings scheduled at least quarterly, with duration to be determined by the Board. However, the chair may cancel a regular meeting due to lack of agenda topics. Alternatively, additional meetings of the Board may be scheduled by the chair as needed (e.g., to make urgent decisions during the budget cycle or when the rates are actively being changed).

Enterprise Asset Management Customer Utility Board | Charter

<p>Program Overview</p>	<p>In 2012 DAS implemented Entrepreneurial Management (see definitions) as a business model. At the model’s core is the customer’s voice. For DAS utility services (see definitions), this voice is expressed through the Customer Utility Board that governs the services. Also integral to the model is customer choice. Choice for utility services comes through the unbundling of previously aggregated services and the creation of discrete rates and service level agreements that provide greater choice for customers. This Board exists to provide DAS’ customers with a meaningful voice in the cost, type, quality, and quantity of utility services delivered. The Board serves as a forum to recognize and respond to customers’ needs as well as a communication channel to keep the exchange of information flowing between customer and provider.</p>
<p>Group Purpose</p>	<p>The Service Enterprise (see definitions) Enterprise Asset Management Customer Utility Board will be referred to with the acronym of CUB throughout the remainder of this charter.</p> <p>This CUB acts as a governing board for those services provided by Enterprise Asset Management that have been designated as utility services, according to the service slotting categorization used in the implementation of Entrepreneurial Management in Oregon state government.</p> <p>In its capacity as a governing board, the CUB will ensure that utility services provide effective and efficient quality service that benefits customer agencies and the citizens they serve.</p>
<p>Charter Authority and Anticipated Duration</p>	<p>This CUB came to be created by the authority of the Chief Operating Officer (COO) / Director of DAS. The duration of the Board will coincide with the duration of the utility sector of DAS’ Entrepreneurial Management business model. The COO / DAS Director retains the right to disband the Board as is merited by DAS business strategies.</p> <p>Ultimate accountability for DAS’ service provision statutorily falls to the Director of DAS. As such, the COO / DAS Director retains the right to modify or over turn CUB decisions. If the COO / DAS Director were to exercise this right, s/he will be responsible to report back to the CUB on the reasons why a change was deemed necessary.</p>
<p>Group Sponsor</p>	<p>The CUB is sponsored by the Chief Operating Officer. The day-to-day performance of the Board is overseen by the DAS Deputy Director.</p>

Enterprise Asset Management

Customer Utility Board | Charter

<p>Responsibilities and Expectations</p>	<p>1. Approving rate-setting methodologies and resulting rates The CUB approves the process and the methodology for setting rates for the utility services that the CUB oversees, as well as the resulting rates according to the approved methodologies.</p> <p>Review of the rate methodologies and approval of rates will be done according to the calendar of activities set by the CUB, allowing enough time for DAS customers to provide input and develop their agency budgets for the next biennium.</p> <p>In any case, the final rates will be established no later than four weeks in advance of the publication of the rates for the next biennium. Established rates may be amended after the date they are published upon recommendation by the Service Enterprise Administrator and affirmative vote by the CUB.</p> <p>2. Approving general service level agreements (SLAs) and monitoring service delivery performance</p> <p>The CUB will participate in the development of general service level agreement documents for each one of the utility services that it oversees, negotiating the contents of each service level agreement with the Service Enterprise.</p> <p>The CUB will also be responsible for reviewing and approving the final terms of each service level agreement document, ensuring that defined service levels are commensurate with the rates charged for each service.</p> <p>Service level agreement documents will include a service catalog describing base service terms, offerings and options available to customers, and responsibilities of both parties. SLAs will also identify metrics that will be used to measure performance and agreed service levels, and will describe key service management processes including incident management and redress mechanisms.</p> <p>A single service level agreement could be created for multiple related services within a Service Enterprise. Service Enterprise Administrators (see definitions) will make this decision.</p> <p>To this end, the CUB also approves the process to be followed for the development of service level agreements, as well as the specific ad-hoc committees and/or task-forces responsible for overseeing this work, ensuring that participating representatives from customer agencies can clearly articulate the outcomes that customers need.</p>
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Enterprise Asset Management

Customer Utility Board | Charter

<p>Responsibilities and Expectations (Con't)</p>	<p>The CUB will also monitor and review service performance and compliance with agreed service levels/ performance targets, based on performance data provided by each Program or Service Enterprise. To this end, every Program or Division with an approved SLA will publish performance reports at least once per quarter and submit them to CUB review. At a minimum, performance reports will include:</p> <ul style="list-style-type: none"> • A comparison of actual performance results versus performance targets for the reporting period. • As needed, a proposed action plan for each performance measure not in compliance with the agreed service level/ performance target. • A report on customer-specific performance complaints received by the service provider over the previous quarter. <p>3. Reviewing business plans and annual financial statements</p> <p>The CUB reviews and comments on the business plans submitted by the DAS Service Enterprise Administrator for the performance of the services the CUB oversees prior to the beginning of each budgeting cycle.</p> <p>The Service Enterprise Administrator, in coordination with the Program Managers within the Service Enterprise, will decide on whether to present one Business Plan for each utility service the CUB oversees, one business plan per program or one aggregate business plan for the whole Service Enterprise.</p> <p>Business plans will include information on:</p> <ul style="list-style-type: none"> • Strategic direction, goals and strategies of the Service Enterprise. • Performance objectives along with new objectives for the upcoming biennium. • Service rates. • Levels of service and service packages. • Capital and investment plans. • New or existing projects and plans to be executed by the Service Enterprise for improving customer service or efficiency of operations. • Other relevant information. <p>In addition, the Service Enterprise Administrator will submit annually updated financial statements for each of the utility services that the Board oversees. The CUB will review the updated financial statements, and make recommendations to the Service Enterprise Administrator on decisions bearing an impact on the profit and loss statement for each utility service, such as 1) adjusting service rates, operating expenses or personnel expenses, 2) launching or delaying new or approved investments and projects, 3) Emergency Board submissions and requests</p>
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Enterprise Asset Management Customer Utility Board | Charter

<p>Responsibilities and Expectations (Con't)</p>	<p>for increases to program-specific expenditure limitations, 4) policy option packages, etc.</p> <p>The Service Enterprise Administrator will have the final authority regarding whether to make the changes recommended by the CUB.</p> <p>4. Settling unresolved service complaints Service complaints should be resolved at the lowest common level, collaboratively between customer and provider. For those unresolved service complaints, the CUB will provide a resolution forum. The CUB is responsible for settling unresolved service complaints concerning the utility services the Board oversees, as well as for approving the complaint resolution process.</p> <p>The complaint resolution process will include, at a minimum, the following provisions:</p> <ul style="list-style-type: none"> • A definition of formal complaint. • Identification of a mechanism for the receipt of formal complaints specific for each utility service provider. • Standards for prompt, timely complaint resolution. • Provisions to aggregate analyze and communicate issues and outcomes in a manner that contributes to overall organizational development. • Description of an escalation path for complaint resolution, identifying the Service Enterprise Administrator and the DAS Deputy Director as steps in the process. The procedure will contemplate the possibility for customers to appeal DAS's decision to the CUB for ultimate resolution. <p>The chair will be the point of contact to raise any complaint to be discussed during CUB meetings.</p> <p>5. Supporting the Office of the COO on leadership policies As requested by the Office of the COO, the CUB will provide input on statewide laws, rules, policies, standards and practices, as well as on related statewide initiatives, policy impact assessments and issues, in a manner that increases value for agency customers and the public.</p> <p>6. Participating in service side policy development At the request of the Service Enterprise Administrator, the CUB will be responsible for providing customer input as well as reviewing and providing comments on the final terms of Service Enterprise policies.</p>
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Enterprise Asset Management Customer Utility Board | Charter

<p>Responsibilities and Expectations (Con't)</p>	<p>Service Enterprises, with the participation of the CUB, will be responsible for setting their own policies within this operational framework in alignment with strategic and policy direction set by the Office of the COO.</p> <p>7. Participating in the prioritization of limited resources The CUB will work with Service Enterprise Administrators to develop criteria by which limited resources will be prioritized in the establishment of service levels and/or the delivery of services.</p> <p>8. Promoting innovation The CUB will promote innovation in service delivery, identifying new services or service packages that DAS could offer, proposing alternative rate methodologies, and generally thinking creatively about different ways to conduct business and deliver administrative services to continuously improve value.</p>
<p>Membership</p>	<p>Members: The CUB consists of voting and non-voting members represented from different areas of the government.</p> <p>A) Voting members</p> <ul style="list-style-type: none"> • The Deputy Director of DAS and the CUB chair and vice-chair will ensure there will be a proper mix of large, medium sized, small agencies and local representatives on the Board. This mix will be reviewed periodically. • The Board may have a judicial branch member if services are provided to the judicial branch and a legislative branch member if services are provided to the legislative branch. <p>Note: For definition of size of customers, see the definitions section at the close of this charter.</p> <p>In selecting agencies to become members of the CUB, the Deputy Director of DAS and the CUB chair and vice-chair will strive to have a mix of agencies that includes General Fund, Lottery Fund, Federal Fund and Other Fund agencies representing all the outcome areas of the 10-Year Plan.</p> <p>Additionally, in order to create the synergy needed for a highly effective Board, the Deputy Director of DAS and the CUB chair and vice-chair will aim for a mix of Board members with a blend of executive level staff with decision making authority and program level staff with deep operational knowledge of the services offered by the Enterprise.</p> <p>B) Ex-officio non-voting members</p> <ul style="list-style-type: none"> • The permanent non-voting members will mainly be comprised of the Service Enterprise Administrator and CUB staff.

Enterprise Asset Management Customer Utility Board | Charter

<p>Membership (Con't)</p>	<ul style="list-style-type: none"> • Other non-voting Board attendees can include the DAS Deputy Director, representatives from the Office of the COO or other members of DAS. • The non-voting members may attend meetings according to the topics being discussed during each meeting. <p>Types of officers and duties:</p> <ul style="list-style-type: none"> • The officers of the CUB will be the chair and the vice-chair. • Any CUB voting member can be nominated for the role of chair or vice-chair. • Members can nominate themselves to compete for the role of chair or vice-chair. In case no one volunteers, the positions will be appointed by luck of the draw. • Board officers will be elected by a simple majority (50-percent+ 1) of the voting members present in the CUB in the case where more than one member volunteers for a position. • The chair will preside over all CUB meetings. • The chair, in collaboration with the Service Enterprise Administrator, will create, review and approve the agendas before they are distributed to the members. • The chair will maintain order in the meetings and make sure everyone acts according to the guidelines established within the CUB charter. • The vice-chair will assist the chair in the discharge of the chair's duties stated above as requested, and will perform the chair's duties in the absence or inability of the chair to act. <p>Appointments and terms of membership In order to maximize continuity of Board activity, the Deputy Director of DAS will ask CUB members to serve four-year terms or terms equivalent to two full budgeting and rate-setting cycles. Upon mutual agreement between the Board member and the Deputy Director of DAS, terms may be extended.</p> <p>Initial appointment of members The Deputy Director of DAS will conduct the initial selection of agencies to be represented in the CUB, and will also select the local government representative. The appointment of the employees designated as members for the CUB within the selected agencies will be done by each agency director.</p> <p>Replacement of members The Deputy Director of DAS and the CUB chair and vice-chair will replace the CUB members once their term is over or if they leave before the completion of their term. For this purpose, the Deputy Director of DAS and the CUB chair and vice-chair will select the agencies that ensure the proper mix of representation is maintained on the Board.</p>
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Enterprise Asset Management Customer Utility Board | Charter

<p>Membership (Con't)</p>	<p>The appointment of the employee or employees designated as replacement member(s) for the CUB within the selected agencies will be done by each agency director.</p> <p>If an agency employee who serves as a Board member leaves before the completion of their term, the Deputy Director of DAS will ask the agency director to appoint a replacement member to complete that term. If the agency director is unable to do so, the Deputy Director of DAS and the CUB chair and vice-chair will designate a replacement agency, ensuring the proper mix of representation is maintained on the Board.</p> <p>Removal of members Board members can be removed from the CUB by the approval of the chair of the Board or the Deputy Director of DAS before the end of their actual term for any of the following reasons:</p> <ul style="list-style-type: none"> • If the Board member misses three consecutive Board meetings. • If the member does not follow the guidelines as established in the CUB charter. <p>Guiding principles and standards of conduct of CUB members: The CUB members will:</p> <ul style="list-style-type: none"> • Work for the common good of the state government enterprise, striving to make decisions in the best interest of utility service customers. • Represent not just one's own agency, but also other agencies of similar size and customers in general. • Furnish expertise to solve service issues collaboratively, thus facilitating the success of the Service Enterprise. • Conduct professionally and treat one another with mutual respect and trust. • Strive for quality decisions within the timeframes provided. • Respect the boundaries and separation existing between the CUB and the management of the Service Enterprise and its different programs. • Review and observe the requirements of the state ethics law (ORS 244.010 to ORS 244.390) dealing with use of public office for private financial gain. <p>CUB Staff: CUB staff will be comprised of employees of DAS who will be present in the Board meetings, and will facilitate the administration and operations of the CUB and its interaction with DAS and the rest of state agencies.</p> <p>A) CUB staff provided by DAS' Business Support Services will be responsible for:</p>
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Enterprise Asset Management Customer Utility Board | Charter

<p>Membership (Con't)</p>	<ul style="list-style-type: none"> • Developing management and financial analyses and reports requested by the CUB that need to be explored through communication with specific programs of the Service Enterprise. These reports may require working together with Service Enterprise staff or other areas within DAS to develop analyses on existing or new rate methodologies, service performance, service level agreements, etc. • Providing logistic support to Board meetings, including setting up meeting rooms and taking minutes. • Keeping the official, current records of the decisions, members, actions, meeting minutes, and obligations of the CUB. • Establishing clear communication mechanisms for Board members to place requests for materials and analyses, express opinions on topics not covered during Board meetings, raise complaints, make suggestions, etc. • Providing new Board member orientation. <p>B) CUB staff provided by the Service Enterprise:</p> <ul style="list-style-type: none"> • Each Service Enterprise Administrator can appoint one or more employees from among its staff to provide specialized support to Board operations. • All CUB staff members will be approved by the Service Enterprise Administrator.
<p>Convening Information</p>	<p>Ad-hoc committees and workgroups</p> <p>The CUB may form ad-hoc committees and workgroups:</p> <ul style="list-style-type: none"> • The CUB chair will authorize or dissolve ad-hoc committees and workgroups in support of the needs that arise during the regular CUB operations. • These ad-hoc committees and workgroups will be appointed by the Board to advise and make recommendations to the Board regarding topics as specified in the Board’s enabling provision. • DAS Service Enterprise ad-hoc committee and workgroup members may consist of anyone including CUB voting members, CUB ex-officio non-voting members, CUB staff or anyone recommended by any of the above. • All ad-hoc committees and workgroups will be chaired by a Board member. <p>Frequency of meetings</p> <ul style="list-style-type: none"> • There will be regular CUB meetings scheduled at least quarterly, with duration to be determined by the Board. • However, the chair may cancel a regular meeting due to lack of agenda topics. Alternatively, additional meetings of the Board may be scheduled by the chair as needed (e.g., to make any urgent decisions

Enterprise Asset Management Customer Utility Board | Charter

<p>Convening Information (Con't)</p>	<p>during the budget cycle or when the rates are actively being changed).</p> <p>Agenda The agenda for each CUB meeting will be set by the chair. Members or staff who would like to discuss specific topics may communicate those to the chair at least five business days before the actual date of the meeting to be included in the agenda.</p> <p>Agendas will include a list of the principal subjects anticipated to be considered at each CUB meeting, but this requirement does not limit the ability of the CUB to consider additional subjects.</p> <p>Agendas and attachments will be posted electronically and through that posting made available to all Service Enterprise customers at least three business days before any CUB meeting.</p> <p>Minutes and other meeting materials The minutes of all the CUB meetings will be recorded by a member of the CUB staff from DAS, who will submit them to the chair for his or her review.</p> <p>All meeting materials will be posted electronically and made available to all Service Enterprise customers within a reasonable time after each CUB meeting.</p> <p>Voting Voting will be conducted according to the following provisions:</p> <ul style="list-style-type: none"> • Each member of the CUB has one vote on any issue. • Members can participate in voting: <ul style="list-style-type: none"> ○ If they are present at the meeting or attending the meeting by phone or other electronic means. ○ If they submit their votes in writing to CUB staff before any CUB meeting vote, or after the CUB meeting vote if the vote is submitted within the timeframe set by the CUB chair. • A quorum of 66-percent Board members, excluding vacant seats, is required to be present and vote on the approval or modification of rates. • A quorum of at least (50-percent + 1) Board members, excluding vacant seats, is required to vote on any other decision. • If absence of a quorum prevents the CUB from making decisions (such as approving rates during the budget cycle), the COO will make the final decision on behalf of the CUB. • A simple majority of the members voting will determine the outcome of any issue that is being voted upon. • “No” votes will be recorded for the minutes.
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Enterprise Asset Management Customer Utility Board | Charter

	<ul style="list-style-type: none"> • For rate-setting methodologies and resulting rates, voting will be done by roll call voice vote. • All other voting may be done by a group voice vote. If the chair is in doubt or if a member requests a show of hands, then the vote can be retaken in that fashion.
<p>Amendments to Charter</p> <p>Amendments to Charter (Con't)</p>	<p>Amendments to the CUB charter might be necessary to conform to statewide overall organization or governance, improve Board organizational efficiency, or in case it is warranted by changes to the Entrepreneurial Management model implemented in Oregon state government.</p> <p>Amendments to the CUB charter will be proposed to the Deputy Director of DAS. Changes can be proposed by any Board member, any customer agency or any of the DAS staff present at the CUB.</p> <p>The Deputy Director of DAS will review any proposed changes to the content of the CUB charter. The final amendment decision will be at the discretion of the COO.</p> <p>Amendments to the CUB charter will apply to all of DAS Customer Utility Boards.</p>
<p>Definitions</p>	<p>Agency Size:</p> <ul style="list-style-type: none"> • Large customer: A state agency, board or commission whose aggregate spend in the utility services delivered by all the programs of a given Service Enterprise ranks amongst the top 10 of that Enterprise. • Medium sized customer: A state agency, board or commission whose aggregate spend in the utility services delivered by all the programs of a given Service Enterprise ranks between the 11th and 30th of that Enterprise. • Small customer: A state agency, board or commission whose aggregate spend in the utility services delivered by all the programs of a given Service Enterprise ranks amongst the 31st and below of that Enterprise. <p>DAS Utility services: DAS Utility services are those most efficiently provided through DAS in order to maximize efficiency or capture economies of scale— where it makes economic sense to have a single supplier for all users for any of the following reasons: economies of scale; policy reasons; the need for one integrated system; or a strong need for uniformity.</p> <p>Customers of utility services are local government entities, individual state agencies and other public entities that may choose how much to purchase,</p>

Enterprise Asset Management Customer Utility Board | Charter

<p>Definitions (Con't)</p>	<p>but for any of the reasons cited above the choice of supplier is limited to a single designated source.</p> <p>Entrepreneurial Management (EM): Innovative public management model that uses customer choice, competition, and policy/service separation to increase service satisfaction.</p> <p>The dictionary defines the word “entrepreneur” as “one who organizes, operates and assumes the risk for a business venture”. DAS defines “entrepreneurial management” as a customer-focused approach to delivering services in a competitive marketplace, where business decisions are motivated by the desire to meet customer needs and by rewards or consequences for financial performance. This means:</p> <ul style="list-style-type: none"> • We “risk” success or failure based on whether customers buy our products and services; • We must put customers first; • We must listen to customers in order to find out what we can provide that meets their needs; • We must focus on both activities and results. <p>According to the entrepreneurial management model, DAS services are divided into three categories:</p> <ul style="list-style-type: none"> • Utility services: see definition above. • Policy Services: Services encompassing the following functions: <ul style="list-style-type: none"> ○ Development, modification and sun-setting of statewide codified statutes, rules and policies, as well as technical standards and other policies that affect all state employees or all state agencies. ○ Statewide compliance and policy enforcement activities, including a) audits, b) compliance coordination activities, including coordinating and ensuring compliance with statewide codified policy, federal policies and external standards (such as generally accepted accounting principles). ○ Statewide policy consultation and information. ○ Other functions delivered by the Office of the COO on behalf of Oregon state government, such as strategic planning, IT planning, workforce development planning, management of statewide projects, economic forecasting, executive recruitment, etc. • Marketplace services: Services for which the customer agencies may select a vendor (either DAS or some other entity inside or outside state government). For a service to be designated “marketplace,” there must be an active and competitive marketplace in these services so customers have effective choices in quality, quantity, and
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Enterprise Asset Management Customer Utility Board | Charter

<p>Definitions (Con't)</p>	<p>prices, and can switch providers if the current one proves unsatisfactory.</p> <p>Local government representative: any representative from any Oregon city, county, district or other municipal or public board, commission, council, office, authority or entity, organized for public purposes and existing under statute, city or county charter.</p> <p>Service Enterprise: Each one of the four service delivery organizational areas of DAS: Enterprise Technology Services, Enterprise Goods and Services, Enterprise Asset Management and Enterprise Human Resource Services. Under the Entrepreneurial Management public management model, a service provider becomes an “enterprise,” dependent on earned revenue for its budget from the “sale” of utility and/or marketplace services to its customers.</p> <p>Service Enterprise Administrator: Head of any of the Service Enterprises established by DAS to deliver administrative services to its customers.</p> <p>State agency: All state officers, boards, commissions, departments, institutions, branches, divisions, agencies and other entities that are within the executive, legislative or judicial branch of state government.</p> <p>Outcome Areas of 10-Year Plan:</p> <ul style="list-style-type: none"> • 1: Education • 2: Healthy people • 3: Economy and jobs • 4: Healthy environment • 5: Safety • 6: Improving government
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MARCH 2014

PROBLEM

Oregonians experience fragmented and sometimes duplicative service for economic and community development programs due to the lack of program alignment, coordination and integration of the state economic and community development programs with the priorities identified in each region.

APPROACH

The Enterprise Leadership Team led the response to House Bill 2620 (2013), which mandated the Governor and DAS Director to create a plan to align economic and community development programs with regional priorities. Conceiving the plan involved:

- Creating a large steering team to involve an array of stakeholders and provide multiple perspectives.
- Conducting a statewide survey and holding regional meetings to understand how Oregonians experience services.
- Developing and vetting alignment scenarios with both users and managers of programs in communities across Oregon.
- Synthesizing the scenarios into an action plan with recommendations for review by the Governor and delivery to the 2014 Legislature.

SCOPE

- ✓ Timeline: 7 months.
- ✓ Engage Oregonians in all five state regions, as established by the Governor's Office.
- ✓ Deliver alignment recommendations to the Governor and the 2014 Legislature.



RESOURCES

- A budget appropriated by the 2013 Legislature HB 2620 (2013) using the General Fund.
- Facilitation services from DHM Research Inc.
- Project management from COO's Statewide Initiatives Team and the Oregon Department of Transportation.

OUTCOME

- Gathered input from nearly 2,200 Oregonians across the state, using a statewide survey and 5 regional meetings.
- Collaborated with stakeholders to integrate their perspective into the final plan, including the importance of Oregon's natural resources to all Oregonians.
- Delivered 3 short-term and 3 long-term recommendations to the Governor and 2014 Legislature in the [Economic and Community Development Alignment Plan for State Services](#).

NEXT STEPS

[House Bill 4015 \(2014\)](#) proposes the implementation of Recommendation 2 in the action plan and requires that natural resource agencies develop a plan to describe how they will participate on regional solutions teams.

LESSONS LEARNED

Engaging key stakeholders was essential to arriving at consensus on 6 recommendations and delivering the implementation on-time, within scope, and under budget.

Project Staff

Sponsors: [Michael Jordan](#), Chief Operating Officer; [Matthew Garrett](#), Director of the Department of Transportation
Project Manager: [Nathan Rix](#), Strategic Initiatives Project Manager; [Eryca McCartin](#), ODOT Intermodal Manager

EXECUTIVE SUMMARY

Introduction

Oregon state government is changing the way it supports community and economic development in local communities. The state is moving from a system where local communities adjust priorities to fit within existing bureaucratic structures to one where state government adjusts its structure to support and address local priorities. The findings and recommendations in the plan will serve as a springboard for both short- and medium- term alignment work as the state seeks to better serve Oregonians.

HB 2620

HB 2620 directed the Governor, in coordination with the Director of the Oregon Department of Administrative Services (“DAS”), to develop a plan to align state economic and community development programs with regional priorities to present to the 2014 Legislature. A diverse project steering team ensured multiple perspectives from local, regional and state government, as well as two advocacy groups. Natural resource agencies also participated in the project work and will be holding additional discussions in the coming weeks.

Public Engagement

Nearly 2,200 Oregonians participated in an interactive, statewide survey to identify barriers that prevent growth and prosperity on a regional level, and to help envision new ways of delivering services.

Survey Findings

1. At least three in four participants felt the priorities established by the Regional Solutions Committee in their area match their own.
2. A majority of all regions felt the state is effective in helping regions and industries meet their priorities.
3. One in four participants experienced duplication of services.
4. Respondents in the Southern and Eastern regions feel likely to experience service gaps.

The project team analyzed the responses thematically and constructed three alignment scenarios – addressing several key issues that were common across the state.

Regional Meetings

Regional meetings in Bend, Eugene, La Grande, Medford, and Portland provided Oregonians an opportunity to review, rate, and comment on alignment scenarios pertaining to: industrial land site development, flexible funding to seize immediate opportunities, and a common application for site certification.

Regional Meeting Findings

1. Many participants saw community and economic development as a competitive process vis-à-vis other regions and states, and felt a sense of urgency to make sensible reforms.
2. Participants emphasized the importance of the state coordinating its efforts with local authorities and agencies in support of locally-established objectives.
3. Some had concerns that changing rules and processes could undermine existing land-use and environmental regulations.

Overall, participants received all three scenarios positively, appreciating the state’s desire to better align its efforts with local objectives and resources and to attract and pursue development opportunities more effectively. The ability to be more flexible and act more quickly and efficiently is important across all regions. Participants would like to see more scenarios which, by region, develop the region’s workforce, increase community capacity, develop small businesses more robustly—all while preserving the natural resources that make Oregon’s regions livable and enjoyable.

Proposed Recommendations

Short-term proposed recommendations:

- Aligning grant, loan and technical assistance resources for industrial site readiness, from the identification of land through the finalization of development-ready sites.
- In awarding grant, loan, and incentive funds to projects, agencies will consider and prioritize projects that advance regional priorities.
- Create a common application through Business Oregon that acts as a “one stop shop” for permitting.

Medium-term proposed recommendations:

- Increase staffing for Regional Solutions Centers.
- Identify synergies between workforce re-design efforts and regional priorities.
- Improve communication and integration of state and local Business Services.

Though regulatory streamlining is a theme that permeates the recommendations, no recommendation will lower existing regulatory standards or law. Public input will continue to be central in the next steps of the alignment process.



Enterprise Goods and Services Customer Utility Board Charter

Executive Summary:

The Customer Utility Board (CUB) exists to provide DAS' customers with a meaningful voice in the cost, type, quality, and quantity of utility services delivered. This CUB acts as a governing board for those services provided by Enterprise Goods and Services that have been designated as utility services. The Board serves as a forum to recognize and respond to customers' needs as well as a communication channel to keep the exchange of information flowing between customers and provider. This takes its shape in the form of four primary responsibilities:

- Approving rate-setting methodologies and resulting rates.
- Approving general service level agreements and monitoring service delivery performance.
- Reviewing business plans and annual financial statements.
- Settling unresolved service complaints.

Effective CUB members will be well informed of the utility services provided and make decisions on the basis of overall value and not just service quality or cost. This ability means being enough of a "numbers" person to understand costs and rates and their impact on customers and providers and also consider the "big picture" to see how different cost and rate structures will affect other customers and Oregon state government as a whole.

The CUB members will:

- Work for the common good of the state government enterprise, striving to make decisions in the best interest of utility service customers.
- Represent not just one's own agency, but also other agencies of similar size and customers in general.
- Furnish expertise to solve service issues collaboratively, thus facilitating the success of the Service Enterprise.
- Respect the boundaries and separation existing between the CUB and the management or administration of the Service Enterprise and its different programs.

The CUB consists of voting members and non-voting members representing different areas of the government. DAS and the CUB chair and vice-chair will ensure there will be a proper mix of large, medium sized, small agencies and local government representatives on the Board. This mix will be reviewed periodically.

Note: For definition of size of customers, see the definitions section at the close of this charter.

There will be regular CUB meetings scheduled at least quarterly, with duration to be determined by the Board. However, the chair may cancel a regular meeting due to lack of agenda topics. Alternatively, additional meetings of the Board may be scheduled by the chair as needed (e.g., to make urgent decisions during the budget cycle or when the rates are actively being changed).

Enterprise Goods and Services Customer Utility Board | Charter

<p>Program Overview</p>	<p>In 2012 DAS implemented Entrepreneurial Management (see definitions) as a business model. At the model’s core is the customer’s voice. For DAS utility services (see definitions), this voice is expressed through the Customer Utility Board that governs the services. Also integral to the model is customer choice. Choice for utility services comes through the unbundling of previously aggregated services and the creation of discrete rates and service level agreements that provide greater choice for customers. This Board exists to provide DAS’ customers with a meaningful voice in the cost, type, quality, and quantity of utility services delivered. The Board serves as a forum to recognize and respond to customers’ needs as well as a communication channel to keep the exchange of information flowing between customer and provider.</p>
<p>Group Purpose</p>	<p>The Service Enterprise (see definitions) Enterprise Goods and Services Customer Utility Board will be referred to with the acronym of CUB throughout the remainder of this charter.</p> <p>This CUB acts as a governing board for those services provided by Enterprise Goods and Services that have been designated as utility services, according to the service slotting categorization used in the implementation of Entrepreneurial Management in Oregon state government.</p> <p>In its capacity as a governing board, the CUB will ensure that utility services provide effective and efficient quality service that benefits customer agencies and the citizens they serve.</p>
<p>Charter Authority and Anticipated Duration</p>	<p>This CUB came to be created by the authority of the Chief Operating Officer (COO) / Director of DAS. The duration of the Board will coincide with the duration of the utility sector of DAS’ Entrepreneurial Management business model. The COO / DAS Director retains the right to disband the Board as is merited by DAS business strategies.</p> <p>Ultimate accountability for DAS’ service provision statutorily falls to the Director of DAS. As such, the COO / DAS Director retains the right to modify or over turn CUB decisions. If the COO / DAS Director were to exercise this right, s/he will be responsible to report back to the CUB on the reasons why a change was deemed necessary.</p>
<p>Group Sponsor</p>	<p>The CUB is sponsored by the Chief Operating Officer. The day-to-day performance of the Board is overseen by the DAS Deputy Director.</p>

Enterprise Goods and Services Customer Utility Board | Charter

<p>Responsibilities and Expectations</p>	<p>1. Approving rate-setting methodologies and resulting rates The CUB approves the process and the methodology for setting rates for the utility services that the CUB oversees, as well as the resulting rates according to the approved methodologies.</p> <p>Review of the rate methodologies and approval of rates will be done according to the calendar of activities set by the CUB, allowing enough time for DAS customers to provide input and develop their agency budgets for the next biennium.</p> <p>In any case, the final rates will be established no later than four weeks in advance of the publication of the rates for the next biennium. Established rates may be amended after the date they are published upon recommendation by the Service Enterprise Administrator and affirmative vote by the CUB.</p> <p>2. Approving general service level agreements (SLAs) and monitoring service delivery performance</p> <p>The CUB will participate in the development of general service level agreement documents for each one of the utility services that it oversees, negotiating the contents of each service level agreement with the Service Enterprise.</p> <p>The CUB will also be responsible for reviewing and approving the final terms of each service level agreement document, ensuring that defined service levels are commensurate with the rates charged for each service.</p> <p>Service level agreement documents will include a service catalog describing base service terms, offerings and options available to customers, and responsibilities of both parties. SLAs will also identify metrics that will be used to measure performance and agreed service levels, and will describe key service management processes including incident management and redress mechanisms.</p> <p>A single service level agreement could be created for multiple related services within a Service Enterprise. Service Enterprise Administrators (see definitions) will make this decision.</p> <p>To this end, the CUB also approves the process to be followed for the development of service level agreements, as well as the specific ad-hoc committees and/or task-forces responsible for overseeing this work, ensuring that participating representatives from customer agencies can clearly articulate the outcomes that customers need.</p>
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Enterprise Goods and Services Customer Utility Board | Charter

<p>Responsibilities and Expectations (Con't)</p>	<p>The CUB will also monitor and review service performance and compliance with agreed service levels/ performance targets, based on performance data provided by each Program or Service Enterprise. To this end, every Program or Division with an approved SLA will publish performance reports at least once per quarter and submit them to CUB review. At a minimum, performance reports will include:</p> <ul style="list-style-type: none"> • A comparison of actual performance results versus performance targets for the reporting period. • As needed, a proposed action plan for each performance measure not in compliance with the agreed service level/ performance target. • A report on customer-specific performance complaints received by the service provider over the previous quarter. <p>3. Reviewing business plans and annual financial statements</p> <p>The CUB reviews and comments on the business plans submitted by the DAS Service Enterprise Administrator for the performance of the services the CUB oversees prior to the beginning of each budgeting cycle.</p> <p>The Service Enterprise Administrator, in coordination with the Program Managers within the Service Enterprise, will decide on whether to present one Business Plan for each utility service the CUB oversees, one business plan per program or one aggregate business plan for the whole Service Enterprise.</p> <p>Business plans will include information on:</p> <ul style="list-style-type: none"> • Strategic direction, goals and strategies of the Service Enterprise. • Performance objectives along with new objectives for the upcoming biennium. • Service rates. • Levels of service and service packages. • Capital and investment plans. • New or existing projects and plans to be executed by the Service Enterprise for improving customer service or efficiency of operations. • Other relevant information. <p>In addition, the Service Enterprise Administrator will submit annually updated financial statements for each of the utility services that the Board oversees. The CUB will review the updated financial statements, and make recommendations to the Service Enterprise Administrator on decisions bearing an impact on the profit and loss statement for each utility service, such as 1) adjusting service rates, operating expenses or personnel expenses, 2) launching or delaying new or approved investments and projects, 3) Emergency Board submissions and requests</p>
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Enterprise Goods and Services Customer Utility Board | Charter

<p>Responsibilities and Expectations (Con't)</p>	<p>for increases to program-specific expenditure limitations, 4) policy option packages, etc.</p> <p>The Service Enterprise Administrator will have the final authority regarding whether to make the changes recommended by the CUB.</p> <p>4. Settling unresolved service complaints Service complaints should be resolved at the lowest common level, collaboratively between customer and provider. For those unresolved service complaints, the CUB will provide a resolution forum. The CUB is responsible for settling unresolved service complaints concerning the utility services the Board oversees, as well as for approving the complaint resolution process.</p> <p>The complaint resolution process will include, at a minimum, the following provisions:</p> <ul style="list-style-type: none"> • A definition of formal complaint. • Identification of a mechanism for the receipt of formal complaints specific for each utility service provider. • Standards for prompt, timely complaint resolution. • Provisions to aggregate analyze and communicate issues and outcomes in a manner that contributes to overall organizational development. • Description of an escalation path for complaint resolution, identifying the Service Enterprise Administrator and the DAS Deputy Director as steps in the process. The procedure will contemplate the possibility for customers to appeal DAS's decision to the CUB for ultimate resolution. <p>The chair will be the point of contact to raise any complaint to be discussed during CUB meetings.</p> <p>5. Supporting the Office of the COO on leadership policies As requested by the Office of the COO, the CUB will provide input on statewide laws, rules, policies, standards and practices, as well as on related statewide initiatives, policy impact assessments and issues, in a manner that increases value for agency customers and the public.</p> <p>6. Participating in service side policy development At the request of the Service Enterprise Administrator, the CUB will be responsible for providing customer input as well as reviewing and providing comments on the final terms of Service Enterprise policies.</p> <p>Service Enterprises, with the participation of the CUB, will be responsible for setting their own policies within this operational framework in alignment with strategic and policy direction set by the Office of the COO.</p>
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Enterprise Goods and Services Customer Utility Board | Charter

<p>Responsibilities and Expectations (Con't)</p>	<p>7. Participating in the prioritization of limited resources The CUB will work with Service Enterprise Administrators to develop criteria by which limited resources will be prioritized in the establishment of service levels and/or the delivery of services.</p> <p>8. Promoting innovation The CUB will promote innovation in service delivery, identifying new services or service packages that DAS could offer, proposing alternative rate methodologies, and generally thinking creatively about different ways to conduct business and deliver administrative services to continuously improve value.</p>
<p>Membership</p>	<p>Members: The CUB consists of voting and non-voting members represented from different areas of the government.</p> <p>A) Voting members</p> <ul style="list-style-type: none"> • The Deputy Director of DAS and the CUB chair and vice-chair will ensure there will be a proper mix of large, medium sized, small agencies and local representatives on the Board. This mix will be reviewed periodically. • The Board may have a judicial branch member if services are provided to the judicial branch and a legislative branch member if services are provided to the legislative branch. <p>Note: For definition of size of customers, see the definitions section at the close of this charter.</p> <p>In selecting agencies to become members of the CUB, the Deputy Director of DAS and the CUB chair and vice-chair will strive to have a mix of agencies that includes General Fund, Lottery Fund, Federal Fund and Other Fund agencies representing all the outcome areas of the 10-Year Plan.</p> <p>Additionally, in order to create the synergy needed for a highly effective Board, the Deputy Director of DAS and the CUB chair and vice-chair will aim for a mix of Board members with a blend of executive level staff with decision making authority and program level staff with deep operational knowledge of the services offered by the Enterprise.</p> <p>B) Ex-officio non-voting members</p> <ul style="list-style-type: none"> • The permanent non-voting members will mainly be comprised of the Service Enterprise Administrator and CUB staff. • Other non-voting Board attendees can include the DAS Deputy Director, representatives from the Office of the COO or other members of DAS. • The non-voting members may attend meetings according to the topics being discussed during each meeting.

Enterprise Goods and Services Customer Utility Board | Charter

<p>Membership (Con't)</p>	<p>Types of officers and duties:</p> <ul style="list-style-type: none"> • The officers of the CUB will be the chair and the vice-chair. • Any CUB voting member can be nominated for the role of chair or vice-chair. • Members can nominate themselves to compete for the role of chair or vice-chair. In case no one volunteers, the positions will be appointed by luck of the draw. • Board officers will be elected by a simple majority (50-percent+ 1) of the voting members present in the CUB in the case where more than one member volunteers for a position. • The chair will preside over all CUB meetings. • The chair, in collaboration with the Service Enterprise Administrator, will create, review and approve the agendas before they are distributed to the members. • The chair will maintain order in the meetings and make sure everyone acts according to the guidelines established within the CUB charter. • The vice-chair will assist the chair in the discharge of the chair's duties stated above as requested, and will perform the chair's duties in the absence or inability of the chair to act. <p>Appointments and terms of membership</p> <p>In order to maximize continuity of Board activity, the Deputy Director of DAS will ask CUB members to serve four-year terms or terms equivalent to two full budgeting and rate-setting cycles. Upon mutual agreement between the Board member and the Deputy Director of DAS, terms may be extended.</p> <p>Initial appointment of members</p> <p>The Deputy Director of DAS will conduct the initial selection of agencies to be represented in the CUB, and will also select the local government representative. The appointment of the employees designated as members for the CUB within the selected agencies will be done by each agency director.</p> <p>Replacement of members</p> <p>The Deputy Director of DAS and the CUB chair and vice-chair will replace the CUB members once their term is over or if they leave before the completion of their term. For this purpose, the Deputy Director of DAS and the CUB chair and vice-chair will select the agencies that ensure the proper mix of representation is maintained on the Board.</p> <p>The appointment of the employee or employees designated as replacement member(s) for the CUB within the selected agencies will be done by each agency director.</p> <p>If an agency employee who serves as a Board member leaves before the completion of their term, the Deputy Director of DAS will ask the agency</p>
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Enterprise Goods and Services Customer Utility Board | Charter

<p>Membership (Con't)</p>	<p>director to appoint a replacement member to complete that term. If the agency director is unable to do so, the Deputy Director of DAS and the CUB chair and vice-chair will designate a replacement agency, ensuring the proper mix of representation is maintained on the Board.</p> <p>Removal of members Board members can be removed from the CUB by the approval of the chair of the Board or the Deputy Director of DAS before the end of their actual term for any of the following reasons:</p> <ul style="list-style-type: none"> • If the Board member misses three consecutive Board meetings. • If the member does not follow the guidelines as established in the CUB charter. <p>Guiding principles and standards of conduct of CUB members: The CUB members will:</p> <ul style="list-style-type: none"> • Work for the common good of the state government enterprise, striving to make decisions in the best interest of utility service customers. • Represent not just one's own agency, but also other agencies of similar size and customers in general. • Furnish expertise to solve service issues collaboratively, thus facilitating the success of the Service Enterprise. • Conduct professionally and treat one another with mutual respect and trust. • Strive for quality decisions within the timeframes provided. • Respect the boundaries and separation existing between the CUB and the management of the Service Enterprise and its different programs. • Review and observe the requirements of the state ethics law (ORS 244.010 to ORS 244.390) dealing with use of public office for private financial gain. <p>CUB Staff: CUB staff will be comprised of employees of DAS who will be present in the Board meetings, and will facilitate the administration and operations of the CUB and its interaction with DAS and the rest of state agencies.</p> <p>A) CUB staff provided by DAS' Business Support Services will be responsible for:</p> <ul style="list-style-type: none"> • Developing management and financial analyses and reports requested by the CUB that need to be explored through communication with specific programs of the Service Enterprise. These reports may require working together with Service Enterprise staff or other areas within DAS to develop analyses on existing or new rate methodologies, service performance, service level agreements, etc.
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Enterprise Goods and Services Customer Utility Board | Charter

<p>Membership (Con't)</p>	<ul style="list-style-type: none"> • Providing logistic support to Board meetings, including setting up meeting rooms and taking minutes. • Keeping the official, current records of the decisions, members, actions, meeting minutes, and obligations of the CUB. • Establishing clear communication mechanisms for Board members to place requests for materials and analyses, express opinions on topics not covered during Board meetings, raise complaints, make suggestions, etc. • Providing new Board member orientation. <p>B) CUB staff provided by the Service Enterprise:</p> <ul style="list-style-type: none"> • Each Service Enterprise Administrator can appoint one or more employees from among its staff to provide specialized support to Board operations. • All CUB staff members will be approved by the Service Enterprise Administrator.
<p>Convening Information</p>	<p>Ad-hoc committees and workgroups The CUB may form ad-hoc committees and workgroups:</p> <ul style="list-style-type: none"> • The CUB chair will authorize or dissolve ad-hoc committees and workgroups in support of the needs that arise during the regular CUB operations. • These ad-hoc committees and workgroups will be appointed by the Board to advise and make recommendations to the Board regarding topics as specified in the Board’s enabling provision. • DAS Service Enterprise ad-hoc committee and workgroup members may consist of anyone including CUB voting members, CUB ex-officio non-voting members, CUB staff or anyone recommended by any of the above. • All ad-hoc committees and workgroups will be chaired by a Board member. <p>Frequency of meetings</p> <ul style="list-style-type: none"> • There will be regular CUB meetings scheduled at least quarterly, with duration to be determined by the Board. • However, the chair may cancel a regular meeting due to lack of agenda topics. Alternatively, additional meetings of the Board may be scheduled by the chair as needed (e.g., to make any urgent decisions during the budget cycle or when the rates are actively being changed). <p>Agenda The agenda for each CUB meeting will be set by the chair. Members or staff who would like to discuss specific topics may communicate those to the chair at least five business days before the actual date of the meeting to be included in the agenda.</p>

Enterprise Goods and Services Customer Utility Board | Charter

<p>Convening Information (Con't)</p>	<p>Agendas will include a list of the principal subjects anticipated to be considered at each CUB meeting, but this requirement does not limit the ability of the CUB to consider additional subjects.</p> <p>Agendas and attachments will be posted electronically and through that posting made available to all Service Enterprise customers at least three business days before any CUB meeting.</p> <p>Minutes and other meeting materials</p> <p>The minutes of all the CUB meetings will be recorded by a member of the CUB staff from DAS, who will submit them to the chair for his or her review.</p> <p>All meeting materials will be posted electronically and made available to all Service Enterprise customers within a reasonable time after each CUB meeting.</p> <p>Voting</p> <p>Voting will be conducted according to the following provisions:</p> <ul style="list-style-type: none"> • Each member of the CUB has one vote on any issue. • Members can participate in voting: <ul style="list-style-type: none"> ○ If they are present at the meeting or attending the meeting by phone or other electronic means. ○ If they submit their votes in writing to CUB staff before any CUB meeting vote, or after the CUB meeting vote if the vote is submitted within the timeframe set by the CUB chair. • A quorum of 66-percent Board members, excluding vacant seats, is required to be present and vote on the approval or modification of rates. • A quorum of at least (50-percent + 1) Board members, excluding vacant seats, is required to vote on any other decision. • If absence of a quorum prevents the CUB from making decisions (such as approving rates during the budget cycle), the COO will make the final decision on behalf of the CUB. • A simple majority of the members voting will determine the outcome of any issue that is being voted upon. • “No” votes will be recorded for the minutes. • For rate-setting methodologies and resulting rates, voting will be done by roll call voice vote. • All other voting may be done by a group voice vote. If the chair is in doubt or if a member requests a show of hands, then the vote can be retaken in that fashion.
<p>Amendments to Charter</p>	<p>Amendments to the CUB charter might be necessary to conform to statewide overall organization or governance, improve Board organizational efficiency, or in case it is warranted by changes to the Entrepreneurial Management model implemented in Oregon state government.</p>

Enterprise Goods and Services Customer Utility Board | Charter

<p>Amendments to Charter (Con't)</p>	<p>Amendments to the CUB charter will be proposed to the Deputy Director of DAS. Changes can be proposed by any Board member, any customer agency or any of the DAS staff present at the CUB.</p> <p>The Deputy Director of DAS will review any proposed changes to the content of the CUB charter. The final amendment decision will be at the discretion of the COO.</p> <p>Amendments to the CUB charter will apply to all of DAS Customer Utility Boards.</p>
<p>Definitions</p>	<p>Agency Size:</p> <ul style="list-style-type: none"> • Large customer: A state agency, board or commission whose aggregate spend in the utility services delivered by all the programs of a given Service Enterprise ranks amongst the top 10 of that Enterprise. • Medium sized customer: A state agency, board or commission whose aggregate spend in the utility services delivered by all the programs of a given Service Enterprise ranks between the 11th and 30th of that Enterprise. • Small customer: A state agency, board or commission whose aggregate spend in the utility services delivered by all the programs of a given Service Enterprise ranks amongst the 31st and below of that Enterprise. <p>DAS Utility services: DAS Utility services are those most efficiently provided through DAS in order to maximize efficiency or capture economies of scale— where it makes economic sense to have a single supplier for all users for any of the following reasons: economies of scale; policy reasons; the need for one integrated system; or a strong need for uniformity.</p> <p>Customers of utility services are local government entities, individual state agencies and other public entities that may choose how much to purchase, but for any of the reasons cited above the choice of supplier is limited to a single designated source.</p> <p>Entrepreneurial Management (EM): Innovative public management model that uses customer choice, competition, and policy/service separation to increase service satisfaction.</p> <p>The dictionary defines the word “entrepreneur” as “one who organizes, operates and assumes the risk for a business venture”. DAS defines “entrepreneurial management” as a customer-focused approach to delivering services in a competitive marketplace, where business decisions are</p>

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<p>Definitions (Con't)</p>	<p>motivated by the desire to meet customer needs and by rewards or consequences for financial performance. This means:</p> <ul style="list-style-type: none"> • We “risk” success or failure based on whether customers buy our products and services; • We must put customers first; • We must listen to customers in order to find out what we can provide that meets their needs; • We must focus on both activities and results. <p>According to the entrepreneurial management model, DAS services are divided into three categories:</p> <ul style="list-style-type: none"> • Utility services: see definition above. • Policy Services: Services encompassing the following functions: <ul style="list-style-type: none"> ○ Development, modification and sun-setting of statewide codified statutes, rules and policies, as well as technical standards and other policies that affect all state employees or all state agencies. ○ Statewide compliance and policy enforcement activities, including a) audits, b) compliance coordination activities, including coordinating and ensuring compliance with statewide codified policy, federal policies and external standards (such as generally accepted accounting principles). ○ Statewide policy consultation and information. ○ Other functions delivered by the Office of the COO on behalf of Oregon state government, such as strategic planning, IT planning, workforce development planning, management of statewide projects, economic forecasting, executive recruitment, etc. • Marketplace services: Services for which the customer agencies may select a vendor (either DAS or some other entity inside or outside state government). For a service to be designated “marketplace,” there must be an active and competitive marketplace in these services so customers have effective choices in quality, quantity, and prices, and can switch providers if the current one proves unsatisfactory. <p>Local government representative: any representative from any Oregon city, county, district or other municipal or public board, commission, council, office, authority or entity, organized for public purposes and existing under statute, city or county charter.</p> <p>Service Enterprise: Each one of the four service delivery organizational areas of DAS: Enterprise Technology Services, Enterprise Goods and Services, Enterprise Asset Management and Enterprise Human Resource Services. Under the Entrepreneurial Management public management model, a service</p>
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Definitions (Con't)	<p>provider becomes an “enterprise,” dependent on earned revenue for its budget from the “sale” of utility and/or marketplace services to its customers.</p> <p>Service Enterprise Administrator: Head of any of the Service Enterprises established by DAS to deliver administrative services to its customers.</p> <p>State agency: All state officers, boards, commissions, departments, institutions, branches, divisions, agencies and other entities that are within the executive, legislative or judicial branch of state government.</p> <p>Outcome Areas of 10-Year Plan:</p> <ul style="list-style-type: none">• 1: Education• 2: Healthy people• 3: Economy and jobs• 4: Healthy environment• 5: Safety• 6: Improving government
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Enterprise Human Resource Services Customer Utility Board Charter

Executive Summary:

The Customer Utility Board (CUB) exists to provide DAS' customers with a meaningful voice in the cost, type, quality, and quantity of utility services delivered. This CUB acts as a governing board for those services provided by Enterprise Human Resource Services that have been designated as utility services. The Board serves as a forum to recognize and respond to customers' needs as well as a communication channel to keep the exchange of information flowing between customers and provider. This takes its shape in the form of four primary responsibilities:

- Approving rate-setting methodologies and resulting rates.
- Approving general service level agreements and monitoring service delivery performance.
- Reviewing business plans and annual financial statements.
- Settling unresolved service complaints.

Effective CUB members will be well informed of the utility services provided and make decisions on the basis of overall value and not just service quality or cost. This ability means being enough of a "numbers" person to understand costs and rates and their impact on customers and providers and also consider the "big picture" to see how different cost and rate structures will affect other customers and Oregon state government as a whole.

The CUB members will:

- Work for the common good of the state government enterprise, striving to make decisions in the best interest of utility service customers.
- Represent not just one's own agency, but also other agencies of similar size and customers in general.
- Furnish expertise to solve service issues collaboratively, thus facilitating the success of the Service Enterprise.
- Respect the boundaries and separation existing between the CUB and the management or administration of the Service Enterprise and its different programs.

The CUB consists of voting members and non-voting members representing different areas of the government. DAS and the CUB chair and vice-chair will ensure there will be a proper mix of large, medium sized, small agencies and local government representatives on the Board. This mix will be reviewed periodically.

Note: For definition of size of customers, see the definitions section at the close of this charter.

There will be regular CUB meetings scheduled at least quarterly, with duration to be determined by the Board. However, the chair may cancel a regular meeting due to lack of agenda topics. Alternatively, additional meetings of the Board may be scheduled by the chair as needed (e.g., to make urgent decisions during the budget cycle or when the rates are actively being changed).

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<p>Program Overview</p>	<p>In 2012 DAS implemented Entrepreneurial Management (see definitions) as a business model. At the model’s core is the customer’s voice. For DAS utility services (see definitions), this voice is expressed through the Customer Utility Board that governs the services. Also integral to the model is customer choice. Choice for utility services comes through the unbundling of previously aggregated services and the creation of discrete rates and service level agreements that provide greater choice for customers. This Board exists to provide DAS’ customers with a meaningful voice in the cost, type, quality, and quantity of utility services delivered. The Board serves as a forum to recognize and respond to customers’ needs as well as a communication channel to keep the exchange of information flowing between customer and provider.</p>
<p>Group Purpose</p>	<p>The Service Enterprise (see definitions) Enterprise Human Resource Services Customer Utility Board will be referred to with the acronym of CUB throughout the remainder of this charter.</p> <p>This CUB acts as a governing board for those services provided by Enterprise Human Resource Services that have been designated as utility services, according to the service slotting categorization used in the implementation of Entrepreneurial Management in Oregon state government.</p> <p>In its capacity as a governing board, the CUB will ensure that utility services provide effective and efficient quality service that benefits customer agencies and the citizens they serve.</p>
<p>Charter Authority and Anticipated Duration</p>	<p>This CUB came to be created by the authority of the Chief Operating Officer (COO) / Director of DAS. The duration of the Board will coincide with the duration of the utility sector of DAS’ Entrepreneurial Management business model. The COO / DAS Director retains the right to disband the Board as is merited by DAS business strategies.</p> <p>Ultimate accountability for DAS’ service provision statutorily falls to the Director of DAS. As such, the COO / DAS Director retains the right to modify or over turn CUB decisions. If the COO / DAS Director were to exercise this right, s/he will be responsible to report back to the CUB on the reasons why a change was deemed necessary.</p>
<p>Group Sponsor</p>	<p>The CUB is sponsored by the Chief Operating Officer. The day-to-day performance of the Board is overseen by the DAS Deputy Director.</p>

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<p>Responsibilities and Expectations</p>	<p>1. Approving rate-setting methodologies and resulting rates The CUB approves the process and the methodology for setting rates for the utility services that the CUB oversees, as well as the resulting rates according to the approved methodologies.</p> <p>Review of the rate methodologies and approval of rates will be done according to the calendar of activities set by the CUB, allowing enough time for DAS customers to provide input and develop their agency budgets for the next biennium.</p> <p>In any case, the final rates will be established no later than four weeks in advance of the publication of the rates for the next biennium. Established rates may be amended after the date they are published upon recommendation by the Service Enterprise Administrator and affirmative vote by the CUB.</p> <p>2. Approving general service level agreements (SLAs) and monitoring service delivery performance</p> <p>The CUB will participate in the development of general service level agreement documents for each one of the utility services that it oversees, negotiating the contents of each service level agreement with the Service Enterprise.</p> <p>The CUB will also be responsible for reviewing and approving the final terms of each service level agreement document, ensuring that defined service levels are commensurate with the rates charged for each service.</p> <p>Service level agreement documents will include a service catalog describing base service terms, offerings and options available to customers, and responsibilities of both parties. SLAs will also identify metrics that will be used to measure performance and agreed service levels, and will describe key service management processes including incident management and redress mechanisms.</p> <p>A single service level agreement could be created for multiple related services within a Service Enterprise. Service Enterprise Administrators (see definitions) will make this decision.</p> <p>To this end, the CUB also approves the process to be followed for the development of service level agreements, as well as the specific ad-hoc committees and/or task-forces responsible for overseeing this work, ensuring that participating representatives from customer agencies can clearly articulate the outcomes that customers need.</p>
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<p>Responsibilities and Expectations (Con't)</p>	<p>The CUB will also monitor and review service performance and compliance with agreed service levels/ performance targets, based on performance data provided by each Program or Service Enterprise. To this end, every Program or Division with an approved SLA will publish performance reports at least once per quarter and submit them to CUB review. At a minimum, performance reports will include:</p> <ul style="list-style-type: none"> • A comparison of actual performance results versus performance targets for the reporting period. • As needed, a proposed action plan for each performance measure not in compliance with the agreed service level/ performance target. • A report on customer-specific performance complaints received by the service provider over the previous quarter. <p>3. Reviewing business plans and annual financial statements</p> <p>The CUB reviews and comments on the business plans submitted by the DAS Service Enterprise Administrator for the performance of the services the CUB oversees prior to the beginning of each budgeting cycle.</p> <p>The Service Enterprise Administrator, in coordination with the Program Managers within the Service Enterprise, will decide on whether to present one Business Plan for each utility service the CUB oversees, one business plan per program or one aggregate business plan for the whole Service Enterprise.</p> <p>Business plans will include information on:</p> <ul style="list-style-type: none"> • Strategic direction, goals and strategies of the Service Enterprise. • Performance objectives along with new objectives for the upcoming biennium. • Service rates. • Levels of service and service packages. • Capital and investment plans. • New or existing projects and plans to be executed by the Service Enterprise for improving customer service or efficiency of operations. • Other relevant information. <p>In addition, the Service Enterprise Administrator will submit annually updated financial statements for each of the utility services that the Board oversees. The CUB will review the updated financial statements, and make recommendations to the Service Enterprise Administrator on decisions bearing an impact on the profit and loss statement for each utility service, such as 1) adjusting service rates, operating expenses or personnel expenses, 2) launching or delaying new or approved investments and projects, 3) Emergency Board submissions and requests</p>
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<p>Responsibilities and Expectations (Con't)</p>	<p>for increases to program-specific expenditure limitations, 4) policy option packages, etc.</p> <p>The Service Enterprise Administrator will have the final authority regarding whether to make the changes recommended by the CUB.</p> <p>4. Settling unresolved service complaints Service complaints should be resolved at the lowest common level, collaboratively between customer and provider. For those unresolved service complaints, the CUB will provide a resolution forum. The CUB is responsible for settling unresolved service complaints concerning the utility services the Board oversees, as well as for approving the complaint resolution process.</p> <p>The complaint resolution process will include, at a minimum, the following provisions:</p> <ul style="list-style-type: none"> • A definition of formal complaint. • Identification of a mechanism for the receipt of formal complaints specific for each utility service provider. • Standards for prompt, timely complaint resolution. • Provisions to aggregate analyze and communicate issues and outcomes in a manner that contributes to overall organizational development. • Description of an escalation path for complaint resolution, identifying the Service Enterprise Administrator and the DAS Deputy Director as steps in the process. The procedure will contemplate the possibility for customers to appeal DAS's decision to the CUB for ultimate resolution. <p>The chair will be the point of contact to raise any complaint to be discussed during CUB meetings.</p> <p>5. Supporting the Office of the COO on leadership policies As requested by the Office of the COO, the CUB will provide input on statewide laws, rules, policies, standards and practices, as well as on related statewide initiatives, policy impact assessments and issues, in a manner that increases value for agency customers and the public.</p> <p>6. Participating in service side policy development At the request of the Service Enterprise Administrator, the CUB will be responsible for providing customer input as well as reviewing and providing comments on the final terms of Service Enterprise policies.</p> <p>Service Enterprises, with the participation of the CUB, will be responsible for setting their own policies within this operational framework in alignment with strategic and policy direction set by the Office of the COO.</p>
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<p>Responsibilities and Expectations (Con't)</p>	<p>7. Participating in the prioritization of limited resources The CUB will work with Service Enterprise Administrators to develop criteria by which limited resources will be prioritized in the establishment of service levels and/or the delivery of services.</p> <p>8. Promoting innovation The CUB will promote innovation in service delivery, identifying new services or service packages that DAS could offer, proposing alternative rate methodologies, and generally thinking creatively about different ways to conduct business and deliver administrative services to continuously improve value.</p>
<p>Membership</p>	<p>Members: The CUB consists of voting and non-voting members represented from different areas of the government.</p> <p>A) Voting members</p> <ul style="list-style-type: none"> • The Deputy Director of DAS and the CUB chair and vice-chair will ensure there will be a proper mix of large, medium sized, small agencies and local representatives on the Board. This mix will be reviewed periodically. • The Board may have a judicial branch member if services are provided to the judicial branch and a legislative branch member if services are provided to the legislative branch. <p>Note: For definition of size of customers, see the definitions section at the close of this charter.</p> <p>In selecting agencies to become members of the CUB, the Deputy Director of DAS and the CUB chair and vice-chair will strive to have a mix of agencies that includes General Fund, Lottery Fund, Federal Fund and Other Fund agencies representing all the outcome areas of the 10-Year Plan.</p> <p>Additionally, in order to create the synergy needed for a highly effective Board, the Deputy Director of DAS and the CUB chair and vice-chair will aim for a mix of Board members with a blend of executive level staff with decision making authority and program level staff with deep operational knowledge of the services offered by the Enterprise.</p> <p>B) Ex-officio non-voting members</p> <ul style="list-style-type: none"> • The permanent non-voting members will mainly be comprised of the Service Enterprise Administrator and CUB staff. • Other non-voting Board attendees can include the DAS Deputy Director, representatives from the Office of the COO or other members of DAS. • The non-voting members may attend meetings according to the topics being discussed during each meeting.

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<p>Membership (Con't)</p>	<p>Types of officers and duties:</p> <ul style="list-style-type: none"> • The officers of the CUB will be the chair and the vice-chair. • Any CUB voting member can be nominated for the role of chair or vice-chair. • Members can nominate themselves to compete for the role of chair or vice-chair. In case no one volunteers, the positions will be appointed by luck of the draw. • Board officers will be elected by a simple majority (50-percent+ 1) of the voting members present in the CUB in the case where more than one member volunteers for a position. • The chair will preside over all CUB meetings. • The chair, in collaboration with the Service Enterprise Administrator, will create, review and approve the agendas before they are distributed to the members. • The chair will maintain order in the meetings and make sure everyone acts according to the guidelines established within the CUB charter. • The vice-chair will assist the chair in the discharge of the chair's duties stated above as requested, and will perform the chair's duties in the absence or inability of the chair to act. <p>Appointments and terms of membership</p> <p>In order to maximize continuity of Board activity, the Deputy Director of DAS will ask CUB members to serve four-year terms or terms equivalent to two full budgeting and rate-setting cycles. Upon mutual agreement between the Board member and the Deputy Director of DAS, terms may be extended.</p> <p>Initial appointment of members</p> <p>The Deputy Director of DAS will conduct the initial selection of agencies to be represented in the CUB, and will also select the local government representative. The appointment of the employees designated as members for the CUB within the selected agencies will be done by each agency director.</p> <p>Replacement of members</p> <p>The Deputy Director of DAS and the CUB chair and vice-chair will replace the CUB members once their term is over or if they leave before the completion of their term. For this purpose, the Deputy Director of DAS and the CUB chair and vice-chair will select the agencies that ensure the proper mix of representation is maintained on the Board.</p> <p>The appointment of the employee or employees designated as replacement member(s) for the CUB within the selected agencies will be done by each agency director.</p> <p>If an agency employee who serves as a Board member leaves before the completion of their term, the Deputy Director of DAS will ask the agency</p>
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<p>Membership (Con't)</p>	<p>director to appoint a replacement member to complete that term. If the agency director is unable to do so, the Deputy Director of DAS and the CUB chair and vice-chair will designate a replacement agency, ensuring the proper mix of representation is maintained on the Board.</p> <p>Removal of members Board members can be removed from the CUB by the approval of the chair of the Board or the Deputy Director of DAS before the end of their actual term for any of the following reasons:</p> <ul style="list-style-type: none"> • If the Board member misses three consecutive Board meetings. • If the member does not follow the guidelines as established in the CUB charter. <p>Guiding principles and standards of conduct of CUB members: The CUB members will:</p> <ul style="list-style-type: none"> • Work for the common good of the state government enterprise, striving to make decisions in the best interest of utility service customers. • Represent not just one's own agency, but also other agencies of similar size and customers in general. • Furnish expertise to solve service issues collaboratively, thus facilitating the success of the Service Enterprise. • Conduct professionally and treat one another with mutual respect and trust. • Strive for quality decisions within the timeframes provided. • Respect the boundaries and separation existing between the CUB and the management of the Service Enterprise and its different programs. • Review and observe the requirements of the state ethics law (ORS 244.010 to ORS 244.390) dealing with use of public office for private financial gain. <p>CUB Staff: CUB staff will be comprised of employees of DAS who will be present in the Board meetings, and will facilitate the administration and operations of the CUB and its interaction with DAS and the rest of state agencies.</p> <p>A) CUB staff provided by DAS' Business Support Services will be responsible for:</p> <ul style="list-style-type: none"> • Developing management and financial analyses and reports requested by the CUB that need to be explored through communication with specific programs of the Service Enterprise. These reports may require working together with Service Enterprise staff or other areas within DAS to develop analyses on existing or new rate methodologies, service performance, service level agreements, etc.
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<p>Membership (Con't)</p>	<ul style="list-style-type: none"> • Providing logistic support to Board meetings, including setting up meeting rooms and taking minutes. • Keeping the official, current records of the decisions, members, actions, meeting minutes, and obligations of the CUB. • Establishing clear communication mechanisms for Board members to place requests for materials and analyses, express opinions on topics not covered during Board meetings, raise complaints, make suggestions, etc. • Providing new Board member orientation. <p>B) CUB staff provided by the Service Enterprise:</p> <ul style="list-style-type: none"> • Each Service Enterprise Administrator can appoint one or more employees from among its staff to provide specialized support to Board operations. • All CUB staff members will be approved by the Service Enterprise Administrator.
<p>Convening Information</p>	<p>Ad-hoc committees and workgroups</p> <p>The CUB may form ad-hoc committees and workgroups:</p> <ul style="list-style-type: none"> • The CUB chair will authorize or dissolve ad-hoc committees and workgroups in support of the needs that arise during the regular CUB operations. • These ad-hoc committees and workgroups will be appointed by the Board to advise and make recommendations to the Board regarding topics as specified in the Board’s enabling provision. • DAS Service Enterprise ad-hoc committee and workgroup members may consist of anyone including CUB voting members, CUB ex-officio non-voting members, CUB staff or anyone recommended by any of the above. • All ad-hoc committees and workgroups will be chaired by a Board member. <p>Frequency of meetings</p> <ul style="list-style-type: none"> • There will be regular CUB meetings scheduled at least quarterly, with duration to be determined by the Board. • However, the chair may cancel a regular meeting due to lack of agenda topics. Alternatively, additional meetings of the Board may be scheduled by the chair as needed (e.g., to make any urgent decisions during the budget cycle or when the rates are actively being changed). <p>Agenda</p> <p>The agenda for each CUB meeting will be set by the chair. Members or staff who would like to discuss specific topics may communicate those to the chair at least five business days before the actual date of the meeting to be included in the agenda.</p>

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<p>Convening Information (Con't)</p>	<p>Agendas will include a list of the principal subjects anticipated to be considered at each CUB meeting, but this requirement does not limit the ability of the CUB to consider additional subjects.</p> <p>Agendas and attachments will be posted electronically and through that posting made available to all Service Enterprise customers at least three business days before any CUB meeting.</p> <p>Minutes and other meeting materials</p> <p>The minutes of all the CUB meetings will be recorded by a member of the CUB staff from DAS, who will submit them to the chair for his or her review.</p> <p>All meeting materials will be posted electronically and made available to all Service Enterprise customers within a reasonable time after each CUB meeting.</p> <p>Voting</p> <p>Voting will be conducted according to the following provisions:</p> <ul style="list-style-type: none"> • Each member of the CUB has one vote on any issue. • Members can participate in voting: <ul style="list-style-type: none"> ○ If they are present at the meeting or attending the meeting by phone or other electronic means. ○ If they submit their votes in writing to CUB staff before any CUB meeting vote, or after the CUB meeting vote if the vote is submitted within the timeframe set by the CUB chair. • A quorum of 66-percent Board members, excluding vacant seats, is required to be present and vote on the approval or modification of rates. • A quorum of at least (50-percent + 1) Board members, excluding vacant seats, is required to vote on any other decision. • If absence of a quorum prevents the CUB from making decisions (such as approving rates during the budget cycle), the COO will make the final decision on behalf of the CUB. • A simple majority of the members voting will determine the outcome of any issue that is being voted upon. • “No” votes will be recorded for the minutes. • For rate-setting methodologies and resulting rates, voting will be done by roll call voice vote. • All other voting may be done by a group voice vote. If the chair is in doubt or if a member requests a show of hands, then the vote can be retaken in that fashion.
<p>Amendments to Charter</p>	<p>Amendments to the CUB charter might be necessary to conform to statewide overall organization or governance, improve Board organizational efficiency, or in case it is warranted by changes to the Entrepreneurial Management model implemented in Oregon state government.</p>

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Characteristics of a Future State
Where are we going?

The needs of Oregonians and the customers of State government are at the center of both policy and service delivery.

All of State government is following the same high-level policy agenda, and that agenda will change as the needs of Oregonians change.

State government's people and money are pushed as close to its customers and the local community where it makes the most sense, and those communities are fully prepared to innovate and solve problems with collaboration and accountability.

State government has reduced duplication and utilizes a shared base of operations to free up resources for program delivery, and shares data across agency programs to improve outcomes for Oregonians.

Oregonians have easy access to government, traditionally and through technology advancements.

All Oregonians share the benefits and burdens of state government's services; historic inequities are reduced.

State government is organized to track outcomes so that it can continuously improve its service delivery.

State government knows where to invest future resources for the most benefit.

Guiding Principles
How will we choose
between competing values?

We will focus on service delivery to maximize value to Oregonians, increasing impact by delivering services differently rather than simply trying to do the same things better/cheaper/faster.

We will innovate to deliver the best service within resources we have, assuming continued constrained resources.

We will use performance data to drive our decision making and investment strategies – developing business plans for change.

We will seek to balance our decision making, evaluating long-term goods with short-term needs, enterprise values with agency-specific needs, and we will value flexibility and collaboration over regulation and compliance.

We will challenge our risk tolerance in the change environment.

Processes
What strategies will we use to transform?

Call for change from the top and cascade that message throughout the organization/agencies.

Attract/retain high quality employees, and engage employees and labor in decision making.

Gather perspective from our front line workers, customers and end-users.

Engage in clear, concise, and honest communication with our elected officials, civic, business, community leaders, media and our employees.

Partner with all branches and levels of government.

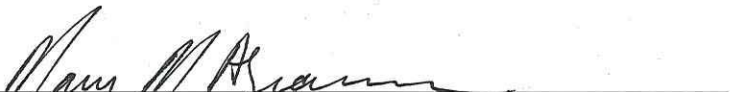
Rapidly pilot test ideas to advance progress; don't try to boil the ocean.

Consider equity impacts in our decisions (urban/rural/socioeconomic).


Do not let the rules of any particular source of money dictate our approach.

Invest limited resources in technology to support innovation, efficiency and long-term savings.

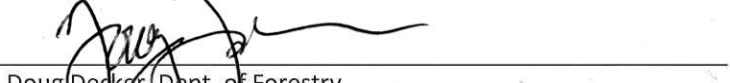
Utilize rigorous project management to increase likelihood of success.



Mary Abrams, Dept. of State Lands

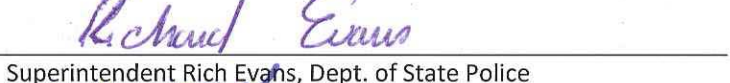

Patrick Allen, Dept. of Consumer & Business Services


Jim Bucholz, Dept. of Revenue

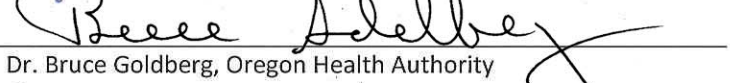

Katy Coba, Dept. of Agriculture

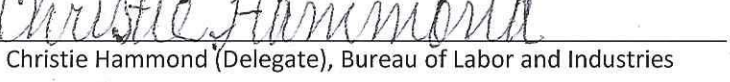

Doug Decker, Dept. of Forestry



Roy Elicker, Dept. of Fish and Wildlife



Superintendent Rich Evans, Dept. of State Police


Matt Garrett, Dept. of Transportation


Dr. Bruce Goldberg, Oregon Health Authority


Christie Hammond (Delegate), Bureau of Labor and Industries

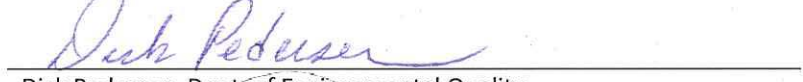

Scott Harra (Delegate), Oregon State Treasury



Michael Jordan, Dept. of Administrative Services

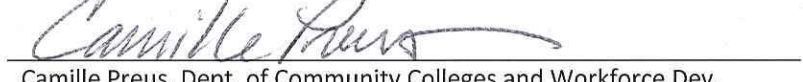

Erin Kelley-Siel, Dept. of Human Services



Tim McCabe, Business Development Department



Fariborz Pakseresht, Oregon Youth Authority

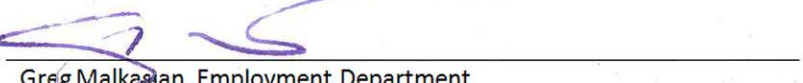

Dick Pedersen, Dept. of Environmental Quality



Colette Peters, Dept. of Corrections

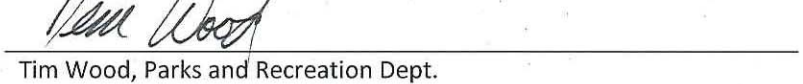

Camille Preus, Dept. of Community Colleges and Workforce Dev.


Rob Saxton, Dept. of Education


Margaret Van Vliet, Oregon Housing and Community Services


Greg Malkasian, Employment Department


Mary Williams (Delegate), Dept. of Justice


Tim Wood, Parks and Recreation Dept.



State of Oregon Enterprise Leadership Team Charter

Program Background

In 2011, there was not a forum in which State Executive branch leadership could work together under singular, common goals and outcomes to provide shared leadership for the management of State government. Each Department was **primarily** focused on its own delivery of service to citizens. While this program-centric responsibility and service delivery emphasis must continue, Governor Kitzhaber recognized that it must also be balanced by the creation and formalization of a shared, cohesive leadership responsibility with a common long-term vision. Governor Kitzhaber created the position of Chief Operating Officer to coordinate and oversee the execution of this model.

The Chief Operating Officer (COO) in turn established the Enterprise Leadership Team (ELT) to provide shared, strategic leadership in service to the Governor, through development of policy and operational management for the State of Oregon's executive branch.

Group Purpose

The ELT will transform state government to deliver high value programs and services to Oregonians in a fiscally sustainable way.

The Team will provide enterprise leadership by:

- Setting the overall vision and strategies to achieve long-term outcomes;
 - Determining appropriate initiatives and requisite resources;
 - Setting general parameters for implementation as well as thresholds and benchmarks for performance;
 - Reviewing organizational performance results and identifying corrective action;
 - Balancing any tension between a specific Department charge and the Enterprise objectives; and;
 - Ensuring effective communications with all stakeholders.
-

Charter Authority & Anticipated Duration

The Governor has constitutional authority to define the management of the Executive branch, and has established the role of Chief Operating Officer. Members of the Enterprise Leadership Team, appointed by the COO, to provide governance and management of state government as an enterprise, using a shared leadership model.

The ELT is expected to be an ongoing body within the current model of operational governance. The COO, in partnership with ELT, will evaluate the ELT charter regularly within the first year, as well as at least annually on a go-forward basis.

Group Sponsor

Michael Jordan, COO

The Assistant to the COO is responsible for maintaining the official charter documents, and for scheduling a review on an annual basis, or more frequently as needed.



State of Oregon Enterprise Leadership Team Charter

Responsibilities & Expectations

Shared Responsibilities:

As we develop a shared leadership enterprise management model, we will all work to make state government better. To that end, as a team we will:

- Commit to delivering the best public service possible.
- Share the drive to becoming more efficient.
- Work together to turn policy priorities into operational priorities across government.
- Communicate clearly how what we propose furthers the goal.
- Trust each other and the shared leadership process.
- Acknowledge that there will be conflicts when balancing Department and Enterprise needs, and commit to follow the group's conflict resolution process (process needs to be identified).
- Maintain confidentiality when appropriate.

Individual Roles and Responsibilities:

In addition to my regular assignments in accomplishing the mission and objectives of a single Department, as an individual member of ELT, I will:

- Contribute to the development and management of all Department programs within the context of larger outcome areas, and consistent with overall statewide desired outcomes and measures.
- Acknowledge that there will be conflicts when balancing Department and Enterprise needs, and commit to follow the group's conflict resolution process (process needs to be identified).
- Provide leadership and planning expertise, as well as outreach to employees and community members within my Departmental scope of programs, with stakeholders in the broader outcome area clusters, as well as by representing the Executive Leadership Team as a whole.
- Work to create allegiance to my peer ELT members, to the Enterprise, and to the end goals. This means if I see an issue of concern, I will freely share it with the group.
- Deliver on my commitments, and hold my peers accountable for delivering on their commitments.
- Communicate and collaborate effectively with leadership from other agencies, boards and commissions as well as policy advisor staff in the development of outcomes and policy.



State of Oregon Enterprise Leadership Team Charter

Decision-Making Approach:

The team will identify from the outset what our decision-making authority is on each role and issue--before we start specific work--identifying at least who is making the ultimate decision and the overall timing of the decision-making process.

One model of decision-making that the team uses as a reference is the following scale:

- a. **Collaborative** – Whenever possible, the ELT and COO work together and jointly agree on best approach. Implementation is identified and shared by all parties.
- b. **Consultative** – In this instance, the COO is the final decision-maker on best approach, but the ELT discusses and informs the decision; the COO will communicate the final decision back to ELT in a timely manner and before implementation. The team will then discuss and develop specific implementation and communication of result.
- c. **Directive (Authoritative)** – Occasionally, the Governor or other body—or the COO—may need to make a decision without prior consultation with the ELT due to time pressure or other factors. In such instances, the COO will determine or convey the decision, and will share that decision with ELT as soon as practical. The ELT then helps with implementation.

Membership

Members:

The Enterprise Leadership Team is comprised of members representing all the outcome areas within the Executive Branch. Currently, the ELT includes the directors of the largest state agencies, the COO Policy team members. The COO may also invite representatives of the other constitutionally elected state-wide officials to participate.

Qualification and Appointment Criteria:

Members are appointed by the COO. Qualification for appointment is based on position held (eg. Department Director), ability to fulfill group and individual roles and responsibilities, as well as ability to represent other departments, agencies, boards or commissions in an identified service or outcome area.

Duration of Term: Ongoing.

Leadership: The COO acts as chair. COO may appoint sub-committee leads with specific responsibilities based on oversight for a given project, work product, or outcome.

Key Staff Support:

Assistant to the COO--Scheduling, Meeting Coordination, Document Management.
COO Policy Staff---Facilitation, Policy Support, Organizational Design and Project Management.



State of Oregon Enterprise Leadership Team Charter

Convening Information

Governance Rules:

The ELT will meet at a frequency sufficient to accomplish work at hand, and will establish a regular meeting time and duration. Meeting agendas and materials are distributed typically one week in advance, with a draft agenda and work plan maintained on a minimum of a rolling 90 day window.

Meetings are not subject to public notice requirements.

Subcommittees will be convened that work on other schedules.

Operational Structure Alignment (Governance)

This helps evaluate the relationship and linkages of this group to others, so when things change, you can evaluate if this group needs to be adjusted as well.

THIS WILL BE ADDED later in 2012.

Amendments to Charter

<i>Version #</i>	<i>Short Description</i>	<i>Date Amended</i>
0.4	Final Review Draft	1/27/12
1.0	Final Draft	2/27/12
1.1	Final	3/20/12

Definitions

This section defines words that are necessary to fully understand the charter

Our Working Definition of Shared Leadership: If individual leadership is looking within one's own sphere of direct oversight (individual agencies) and making sure it accomplishes the desired outcomes set forth, then **shared leadership** is about looking out and across the total landscape, and actively contributing to the success of the whole.

Signature of Sponsor



Group Sponsor, Michael Jordan, COO

NOTE: Please see attached page for signatures of ELT group members.

Appendix A

Current Work Plan (will be added after APRIL 2012)



State of Oregon Enterprise Leadership Team Charter | **Signature Page**

As members of the Enterprise Leadership Team, we sign as an indication of our commitment to work together.

Pat Allen, Dept. of Consumer & Business Services

Doug McKean (Delegate), Bureau of Labor and Industries

for Darren Bond (Delegate), Oregon State Treasury

Barry Pack (Delegate), Secretary of State

Jim Bucholz, Dept. of Revenue

Fariborz Pakseresht, Oregon Youth Authority

Katy Coba, Dept. of Agriculture

Dick Pedersen, Dept. of Environmental Quality

Ed Dennis, Dept. of Education

Colette Peters, Dept. of Corrections

Doug Desker, Dept. of Forestry

Camille Preus, Dept. of Community Colleges and Workforce Dev.

Roy Elicker, Dept. of Fish and Wildlife

Louise Solliday, Dept. of State Lands

Superintendent Rich Evans, Dept. of State Police

Margaret Van Vliet, Oregon Housing and Community Services

Matt Garrett, Dept. of Transportation

Laurie Warner, Employment Department

Dr. Bruce Goldberg, Oregon Health Authority

Mary Williams (Delegate), Dept. of Justice

Erin Kelley-Stiel, Dept. of Human Services

Tim Wood, Parks and Recreation Dept.

Tim McCabe, Business Development Department

Enterprise Leadership Team | 2015

Team member (alpha by last name)	Agency
Mary Abrams	Dept. of State Lands
Patrick Allen	Dept. of Consumer & Business Services
Jim Bucholz	Dept. of Revenue
Katy Coba	Dept. of Agriculture
Doug Decker	Dept. of Forestry
Superintendent Rich Evans	Dept. of State Police
Matt Garrett	Dept. of Transportation
Gerald Hamilton	Dept. of Community Colleges and Workforce Dev.
Christie Hammond	Bureau of Labor and Industries
Scott Harra	State Treasury
Michael Jordan	COO Dept. of Administrative Services
Erinn Kelley-Siel	Dept. of Human Services
Curt Melcher (Interim)	Dept. of Fish and Wildlife
Lisa Nisenfeld	Employment Department
Fariborz Pakseresht	Oregon Youth Authority
Dick Pedersen	Dept. of Environmental Quality
Colette Peters	Dept. of Corrections
Sean Robbins	Business Development Department
Lynne Saxton	Oregon Health Authority
Rob Saxton	Dept. of Education
Robert Taylor	Secretary of State
Margaret Van Vliet	Oregon Housing and Community Services
Fred Boss	Dept. of Justice
Lisa VanLaanen	Parks and Recreation Dept.

Staff

Sarah Jo Chaplen	Deputy Director DAS
George Naughton	CFO DAS
Barry Pack	Deputy COO DAS
Alex Pettit	CIO DAS
Madilyn Zike	CHRO DAS
Richelle Borden	COO Exec Assist. DAS

February 2014

PROBLEM

The Oregon Statewide Payroll Application (OSPA) is the enterprise system that provides payroll functionality to more than 80 state agencies. The distribution of paystubs from OSPA has always been a manual process – paper paystubs are printed and delivered to over 36,000 employees each month. Regardless of how efficient agencies have become in accomplishing the task, it has remained a time-consuming process.

SCOPE

Provide an electronic, web-based, and secure paystub to over 36,000 state employees.



APPROACH

In 2012, the Improving Government Steering Committee identified paper paystubs as an inefficiency and an area for improvement and potential cost benefit. In 2013, the Legislature approved HB 2207 which provided authority for the state to pursue efficiency implementing ePaystubs.

The project approach included identifying and implementing the electronic distribution of pay stubs to align with this mandate for efficiency, change and continuous improvement.

The project team partnered with Labor and stakeholders to get mitigate concerns and gather input.

OUTCOMES

Project outcomes include reducing the reliance on paper. Having electronic paystubs also moves the state to a contemporary technological approach. The ePaystub project satisfied the following identified metrics:

- Developed online employee paystubs available for state of Oregon employees through a Web browser
- Automated enrollment for employees receiving direct deposit with a manual opt-out process
 - 2537 additional employees enrolled in direct deposit and ePaystub, including approximately 800 employees who dropped direct deposit and chose to receive a paper check
- Use of self-service password resets
- Creation of a system for agency payroll staff to manage user information and creation of paper paystubs
- Employee paystub viewable on mobile devices and available for download as a PDF document; online paystubs printed as needed
- Up to 13 months of ePaystubs retained for employee use
- Employees receive their pay information several days before payday
- Employees who work from home or on leave have access to pay information
- Annual benefits of \$140,433 on cost of production and distribution.

RESOURCES

Project Team: Project manager, steering team, and subject matter experts

Timeline: 8 Months

Budget: Delivered within approved budget of \$75,000



NEXT STEPS

Now that the project's complete and successfully implemented, the team will look for opportunities to improve ePaystub processes and identify enhancements to provide increased employee satisfaction:

- Implement system for email notifications that paystub is available
- Add detail to online version giving more information on pay and deductions
- Offer real-time leave balances after monthly accrual is finalized

Project sponsors will also review policy decisions and temporary rule change to provide the option of paper paystub with electronic deposit.

Project Staff

Sponsors: Bret West, Julie Bozzi – DAS, Debbie Colbert – ODFW

Team Members: Gary Kreiger, Sandy Ridderbusch, Steve Schafer, Trudy Vidal – DAS



Enterprise Technology Services Customer Utility Board Charter

Executive Summary:

The Customer Utility Board (CUB) exists to provide DAS' customers with a meaningful voice in the cost, type, quality, and quantity of utility services delivered. This CUB acts as a governing board for those services provided by Enterprise Technology Services that have been designated as utility services. The Board serves as a forum to recognize and respond to customers' needs as well as a communication channel to keep the exchange of information flowing between customers and provider. This takes its shape in the form of four primary responsibilities:

- Approving rate-setting methodologies and resulting rates.
- Approving general service level agreements and monitoring service delivery performance.
- Reviewing business plans and annual financial statements.
- Settling unresolved service complaints.

Effective CUB members will be well informed of the utility services provided and make decisions on the basis of overall value and not just service quality or cost. This ability means being enough of a "numbers" person to understand costs and rates and their impact on customers and providers and also consider the "big picture" to see how different cost and rate structures will affect other customers and Oregon state government as a whole.

The CUB members will:

- Work for the common good of the state government enterprise, striving to make decisions in the best interest of utility service customers.
- Represent not just one's own agency, but also other agencies of similar size and customers in general.
- Furnish expertise to solve service issues collaboratively, thus facilitating the success of the Service Enterprise.
- Respect the boundaries and separation existing between the CUB and the management or administration of the Service Enterprise and its different programs.

The CUB consists of voting members and non-voting members representing different areas of the government. DAS and the CUB chair and vice-chair will ensure there will be a proper mix of large, medium sized, small agencies and local government representatives on the Board. This mix will be reviewed periodically.

Note: For definition of size of customers, see the definitions section at the close of this charter.

There will be regular CUB meetings scheduled at least quarterly, with duration to be determined by the Board. However, the chair may cancel a regular meeting due to lack of agenda topics. Alternatively, additional meetings of the Board may be scheduled by the chair as needed (e.g., to make urgent decisions during the budget cycle or when the rates are actively being changed).

Enterprise Technology Services Customer Utility Board | Charter

Program Overview	<p>In 2012 DAS implemented Entrepreneurial Management (see definitions) as a business model. At the model's core is the customer's voice. For DAS utility services (see definitions), this voice is expressed through the Customer Utility Board that governs the services. Also integral to the model is customer choice. Choice for utility services comes through the unbundling of previously aggregated services and the creation of discrete rates and service level agreements that provide greater choice for customers. This Board exists to provide DAS' customers with a meaningful voice in the cost, type, quality, and quantity of utility services delivered. The Board serves as a forum to recognize and respond to customers' needs as well as a communication channel to keep the exchange of information flowing between customer and provider.</p>
Group Purpose	<p>The Service Enterprise (see definitions) Enterprise Technology Services Customer Utility Board will be referred to with the acronym of CUB throughout the remainder of this charter.</p> <p>This CUB acts as a governing board for those services provided by Enterprise Technology Services that have been designated as utility services, according to the service slotting categorization used in the implementation of Entrepreneurial Management in Oregon state government.</p> <p>In its capacity as a governing board, the CUB will ensure that utility services provide effective and efficient quality service that benefits customer agencies and the citizens they serve.</p>
Charter Authority and Anticipated Duration	<p>This CUB came to be created by the authority of the Chief Operating Officer (COO) / Director of DAS. The duration of the Board will coincide with the duration of the utility sector of DAS' Entrepreneurial Management business model. The COO / DAS Director retains the right to disband the Board as is merited by DAS business strategies.</p> <p>Ultimate accountability for DAS' service provision statutorily falls to the Director of DAS. As such, the COO / DAS Director retains the right to modify or over turn CUB decisions. If the COO / DAS Director were to exercise this right, s/he will be responsible to report back to the CUB on the reasons why a change was deemed necessary.</p>
Group Sponsor	<p>The CUB is sponsored by the Chief Operating Officer. The day-to-day performance of the Board is overseen by the DAS Deputy Director.</p>

Enterprise Technology Services Customer Utility Board | Charter

<p>Responsibilities and Expectations</p>	<p>1. Approving rate-setting methodologies and resulting rates The CUB approves the process and the methodology for setting rates for the utility services that the CUB oversees, as well as the resulting rates according to the approved methodologies.</p> <p>Review of the rate methodologies and approval of rates will be done according to the calendar of activities set by the CUB, allowing enough time for DAS customers to provide input and develop their agency budgets for the next biennium.</p> <p>In any case, the final rates will be established no later than four weeks in advance of the publication of the rates for the next biennium. Established rates may be amended after the date they are published upon recommendation by the Service Enterprise Administrator and affirmative vote by the CUB.</p> <p>2. Approving general service level agreements (SLAs) and monitoring service delivery performance</p> <p>The CUB will participate in the development of general service level agreement documents for each one of the utility services that it oversees, negotiating the contents of each service level agreement with the Service Enterprise.</p> <p>The CUB will also be responsible for reviewing and approving the final terms of each service level agreement document, ensuring that defined service levels are commensurate with the rates charged for each service.</p> <p>Service level agreement documents will include a service catalog describing base service terms, offerings and options available to customers, and responsibilities of both parties. SLAs will also identify metrics that will be used to measure performance and agreed service levels, and will describe key service management processes including incident management and redress mechanisms.</p> <p>A single service level agreement could be created for multiple related services within a Service Enterprise. Service Enterprise Administrators (see definitions) will make this decision.</p> <p>To this end, the CUB also approves the process to be followed for the development of service level agreements, as well as the specific ad-hoc committees and/or task-forces responsible for overseeing this work, ensuring that participating representatives from customer agencies can clearly articulate the outcomes that customers need.</p>
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Enterprise Technology Services

Customer Utility Board | Charter

<p>Responsibilities and Expectations (Con't)</p>	<p>The CUB will also monitor and review service performance and compliance with agreed service levels/ performance targets, based on performance data provided by each Program or Service Enterprise. To this end, every Program or Division with an approved SLA will publish performance reports at least once per quarter and submit them to CUB review. At a minimum, performance reports will include:</p> <ul style="list-style-type: none"> • A comparison of actual performance results versus performance targets for the reporting period. • As needed, a proposed action plan for each performance measure not in compliance with the agreed service level/ performance target. • A report on customer-specific performance complaints received by the service provider over the previous quarter. <p>3. Reviewing business plans and annual financial statements</p> <p>The CUB reviews and comments on the business plans submitted by the DAS Service Enterprise Administrator for the performance of the services the CUB oversees prior to the beginning of each budgeting cycle.</p> <p>The Service Enterprise Administrator, in coordination with the Program Managers within the Service Enterprise, will decide on whether to present one Business Plan for each utility service the CUB oversees, one business plan per program or one aggregate business plan for the whole Service Enterprise.</p> <p>Business plans will include information on:</p> <ul style="list-style-type: none"> • Strategic direction, goals and strategies of the Service Enterprise. • Performance objectives along with new objectives for the upcoming biennium. • Service rates. • Levels of service and service packages. • Capital and investment plans. • New or existing projects and plans to be executed by the Service Enterprise for improving customer service or efficiency of operations. • Other relevant information. <p>In addition, the Service Enterprise Administrator will submit annually updated financial statements for each of the utility services that the Board oversees. The CUB will review the updated financial statements, and make recommendations to the Service Enterprise Administrator on decisions bearing an impact on the profit and loss statement for each utility service, such as 1) adjusting service rates, operating expenses or personnel expenses, 2) launching or delaying new or approved investments and projects, 3) Emergency Board submissions and requests</p>
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Enterprise Technology Services Customer Utility Board | Charter

<p>Responsibilities and Expectations (Con't)</p>	<p>for increases to program-specific expenditure limitations, 4) policy option packages, etc.</p> <p>The Service Enterprise Administrator will have the final authority regarding whether to make the changes recommended by the CUB.</p> <p>4. Settling unresolved service complaints Service complaints should be resolved at the lowest common level, collaboratively between customer and provider. For those unresolved service complaints, the CUB will provide a resolution forum. The CUB is responsible for settling unresolved service complaints concerning the utility services the Board oversees, as well as for approving the complaint resolution process.</p> <p>The complaint resolution process will include, at a minimum, the following provisions:</p> <ul style="list-style-type: none"> • A definition of formal complaint. • Identification of a mechanism for the receipt of formal complaints specific for each utility service provider. • Standards for prompt, timely complaint resolution. • Provisions to aggregate analyze and communicate issues and outcomes in a manner that contributes to overall organizational development. • Description of an escalation path for complaint resolution, identifying the Service Enterprise Administrator and the DAS Deputy Director as steps in the process. The procedure will contemplate the possibility for customers to appeal DAS's decision to the CUB for ultimate resolution. <p>The chair will be the point of contact to raise any complaint to be discussed during CUB meetings.</p> <p>5. Supporting the Office of the COO on leadership policies As requested by the Office of the COO, the CUB will provide input on statewide laws, rules, policies, standards and practices, as well as on related statewide initiatives, policy impact assessments and issues, in a manner that increases value for agency customers and the public.</p> <p>6. Participating in service side policy development At the request of the Service Enterprise Administrator, the CUB will be responsible for providing customer input as well as reviewing and providing comments on the final terms of Service Enterprise policies.</p> <p>Service Enterprises, with the participation of the CUB, will be responsible for setting their own policies within this operational framework in alignment with strategic and policy direction set by the Office of the COO.</p>
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Enterprise Technology Services Customer Utility Board | Charter

<p>Responsibilities and Expectations (Con't)</p>	<p>7. Participating in the prioritization of limited resources The CUB will work with Service Enterprise Administrators to develop criteria by which limited resources will be prioritized in the establishment of service levels and/or the delivery of services.</p> <p>8. Promoting innovation The CUB will promote innovation in service delivery, identifying new services or service packages that DAS could offer, proposing alternative rate methodologies, and generally thinking creatively about different ways to conduct business and deliver administrative services to continuously improve value.</p>
<p>Membership</p>	<p>Members: The CUB consists of voting and non-voting members represented from different areas of the government.</p> <p>A) Voting members</p> <ul style="list-style-type: none"> • The Deputy Director of DAS and the CUB chair and vice-chair will ensure there will be a proper mix of large, medium sized, small agencies and local representatives on the Board. This mix will be reviewed periodically. • The Board may have a judicial branch member if services are provided to the judicial branch and a legislative branch member if services are provided to the legislative branch. <p>Note: For definition of size of customers, see the definitions section at the close of this charter.</p> <p>In selecting agencies to become members of the CUB, the Deputy Director of DAS and the CUB chair and vice-chair will strive to have a mix of agencies that includes General Fund, Lottery Fund, Federal Fund and Other Fund agencies representing all the outcome areas of the 10-Year Plan.</p> <p>Additionally, in order to create the synergy needed for a highly effective Board, the Deputy Director of DAS and the CUB chair and vice-chair will aim for a mix of Board members with a blend of executive level staff with decision making authority and program level staff with deep operational knowledge of the services offered by the Enterprise.</p> <p>B) Ex-officio non-voting members</p> <ul style="list-style-type: none"> • The permanent non-voting members will mainly be comprised of the Service Enterprise Administrator and CUB staff. • Other non-voting Board attendees can include the DAS Deputy Director, representatives from the Office of the COO or other members of DAS. • The non-voting members may attend meetings according to the topics being discussed during each meeting.

Enterprise Technology Services Customer Utility Board | Charter

<p>Membership (Con't)</p>	<p>Types of officers and duties:</p> <ul style="list-style-type: none"> • The officers of the CUB will be the chair and the vice-chair. • Any CUB voting member can be nominated for the role of chair or vice-chair. • Members can nominate themselves to compete for the role of chair or vice-chair. In case no one volunteers, the positions will be appointed by luck of the draw. • Board officers will be elected by a simple majority (50-percent+ 1) of the voting members present in the CUB in the case where more than one member volunteers for a position. • The chair will preside over all CUB meetings. • The chair, in collaboration with the Service Enterprise Administrator, will create, review and approve the agendas before they are distributed to the members. • The chair will maintain order in the meetings and make sure everyone acts according to the guidelines established within the CUB charter. • The vice-chair will assist the chair in the discharge of the chair's duties stated above as requested, and will perform the chair's duties in the absence or inability of the chair to act. <p>Appointments and terms of membership</p> <p>In order to maximize continuity of Board activity, the Deputy Director of DAS will ask CUB members to serve four-year terms or terms equivalent to two full budgeting and rate-setting cycles. Upon mutual agreement between the Board member and the Deputy Director of DAS, terms may be extended.</p> <p>Initial appointment of members</p> <p>The Deputy Director of DAS will conduct the initial selection of agencies to be represented in the CUB, and will also select the local government representative. The appointment of the employees designated as members for the CUB within the selected agencies will be done by each agency director.</p> <p>Replacement of members</p> <p>The Deputy Director of DAS and the CUB chair and vice-chair will replace the CUB members once their term is over or if they leave before the completion of their term. For this purpose, the Deputy Director of DAS and the CUB chair and vice-chair will select the agencies that ensure the proper mix of representation is maintained on the Board.</p> <p>The appointment of the employee or employees designated as replacement member(s) for the CUB within the selected agencies will be done by each agency director.</p> <p>If an agency employee who serves as a Board member leaves before the completion of their term, the Deputy Director of DAS will ask the agency</p>
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Enterprise Technology Services

Customer Utility Board | Charter

<p>Membership (Con't)</p>	<p>director to appoint a replacement member to complete that term. If the agency director is unable to do so, the Deputy Director of DAS and the CUB chair and vice-chair will designate a replacement agency, ensuring the proper mix of representation is maintained on the Board.</p> <p>Removal of members Board members can be removed from the CUB by the approval of the chair of the Board or the Deputy Director of DAS before the end of their actual term for any of the following reasons:</p> <ul style="list-style-type: none"> • If the Board member misses three consecutive Board meetings. • If the member does not follow the guidelines as established in the CUB charter. <p>Guiding principles and standards of conduct of CUB members: The CUB members will:</p> <ul style="list-style-type: none"> • Work for the common good of the state government enterprise, striving to make decisions in the best interest of utility service customers. • Represent not just one's own agency, but also other agencies of similar size and customers in general. • Furnish expertise to solve service issues collaboratively, thus facilitating the success of the Service Enterprise. • Conduct professionally and treat one another with mutual respect and trust. • Strive for quality decisions within the timeframes provided. • Respect the boundaries and separation existing between the CUB and the management of the Service Enterprise and its different programs. • Review and observe the requirements of the state ethics law (ORS 244.010 to ORS 244.390) dealing with use of public office for private financial gain. <p>CUB Staff: CUB staff will be comprised of employees of DAS who will be present in the Board meetings, and will facilitate the administration and operations of the CUB and its interaction with DAS and the rest of state agencies.</p> <p>A) CUB staff provided by DAS' Business Support Services will be responsible for:</p> <ul style="list-style-type: none"> • Developing management and financial analyses and reports requested by the CUB that need to be explored through communication with specific programs of the Service Enterprise. These reports may require working together with Service Enterprise staff or other areas within DAS to develop analyses on existing or new rate methodologies, service performance, service level agreements, etc.
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Enterprise Technology Services Customer Utility Board | Charter

<p>Membership (Con't)</p>	<ul style="list-style-type: none"> • Providing logistic support to Board meetings, including setting up meeting rooms and taking minutes. • Keeping the official, current records of the decisions, members, actions, meeting minutes, and obligations of the CUB. • Establishing clear communication mechanisms for Board members to place requests for materials and analyses, express opinions on topics not covered during Board meetings, raise complaints, make suggestions, etc. • Providing new Board member orientation. <p>B) CUB staff provided by the Service Enterprise:</p> <ul style="list-style-type: none"> • Each Service Enterprise Administrator can appoint one or more employees from among its staff to provide specialized support to Board operations. • All CUB staff members will be approved by the Service Enterprise Administrator.
<p>Convening Information</p>	<p>Ad-hoc committees and workgroups The CUB may form ad-hoc committees and workgroups:</p> <ul style="list-style-type: none"> • The CUB chair will authorize or dissolve ad-hoc committees and workgroups in support of the needs that arise during the regular CUB operations. • These ad-hoc committees and workgroups will be appointed by the Board to advise and make recommendations to the Board regarding topics as specified in the Board’s enabling provision. • DAS Service Enterprise ad-hoc committee and workgroup members may consist of anyone including CUB voting members, CUB ex-officio non-voting members, CUB staff or anyone recommended by any of the above. • All ad-hoc committees and workgroups will be chaired by a Board member. <p>Frequency of meetings</p> <ul style="list-style-type: none"> • There will be regular CUB meetings scheduled at least quarterly, with duration to be determined by the Board. • However, the chair may cancel a regular meeting due to lack of agenda topics. Alternatively, additional meetings of the Board may be scheduled by the chair as needed (e.g., to make any urgent decisions during the budget cycle or when the rates are actively being changed). <p>Agenda The agenda for each CUB meeting will be set by the chair. Members or staff who would like to discuss specific topics may communicate those to the chair at least five business days before the actual date of the meeting to be included in the agenda.</p>

Enterprise Technology Services Customer Utility Board | Charter

<p>Convening Information (Con't)</p>	<p>Agendas will include a list of the principal subjects anticipated to be considered at each CUB meeting, but this requirement does not limit the ability of the CUB to consider additional subjects.</p> <p>Agendas and attachments will be posted electronically and through that posting made available to all Service Enterprise customers at least three business days before any CUB meeting.</p> <p>Minutes and other meeting materials The minutes of all the CUB meetings will be recorded by a member of the CUB staff from DAS, who will submit them to the chair for his or her review.</p> <p>All meeting materials will be posted electronically and made available to all Service Enterprise customers within a reasonable time after each CUB meeting.</p> <p>Voting Voting will be conducted according to the following provisions:</p> <ul style="list-style-type: none"> • Each member of the CUB has one vote on any issue. • Members can participate in voting: <ul style="list-style-type: none"> ○ If they are present at the meeting or attending the meeting by phone or other electronic means. ○ If they submit their votes in writing to CUB staff before any CUB meeting vote, or after the CUB meeting vote if the vote is submitted within the timeframe set by the CUB chair. • A quorum of 66-percent Board members, excluding vacant seats, is required to be present and vote on the approval or modification of rates. • A quorum of at least (50-percent + 1) Board members, excluding vacant seats, is required to vote on any other decision. • If absence of a quorum prevents the CUB from making decisions (such as approving rates during the budget cycle), the COO will make the final decision on behalf of the CUB. • A simple majority of the members voting will determine the outcome of any issue that is being voted upon. • “No” votes will be recorded for the minutes. • For rate-setting methodologies and resulting rates, voting will be done by roll call voice vote. • All other voting may be done by a group voice vote. If the chair is in doubt or if a member requests a show of hands, then the vote can be retaken in that fashion.
<p>Amendments to Charter</p>	<p>Amendments to the CUB charter might be necessary to conform to statewide overall organization or governance, improve Board organizational efficiency, or in case it is warranted by changes to the Entrepreneurial Management model implemented in Oregon state government.</p>

Enterprise Technology Services Customer Utility Board | Charter

<p>Amendments to Charter (Con't)</p>	<p>Amendments to the CUB charter will be proposed to the Deputy Director of DAS. Changes can be proposed by any Board member, any customer agency or any of the DAS staff present at the CUB.</p> <p>The Deputy Director of DAS will review any proposed changes to the content of the CUB charter. The final amendment decision will be at the discretion of the COO.</p> <p>Amendments to the CUB charter will apply to all of DAS Customer Utility Boards.</p>
<p>Definitions</p>	<p>Agency Size:</p> <ul style="list-style-type: none"> • Large customer: A state agency, board or commission whose aggregate spend in the utility services delivered by all the programs of a given Service Enterprise ranks amongst the top 10 of that Enterprise. • Medium sized customer: A state agency, board or commission whose aggregate spend in the utility services delivered by all the programs of a given Service Enterprise ranks between the 11th and 30th of that Enterprise. • Small customer: A state agency, board or commission whose aggregate spend in the utility services delivered by all the programs of a given Service Enterprise ranks amongst the 31st and below of that Enterprise. <p>DAS Utility services: DAS Utility services are those most efficiently provided through DAS in order to maximize efficiency or capture economies of scale— where it makes economic sense to have a single supplier for all users for any of the following reasons: economies of scale; policy reasons; the need for one integrated system; or a strong need for uniformity.</p> <p>Customers of utility services are local government entities, individual state agencies and other public entities that may choose how much to purchase, but for any of the reasons cited above the choice of supplier is limited to a single designated source.</p> <p>Entrepreneurial Management (EM): Innovative public management model that uses customer choice, competition, and policy/service separation to increase service satisfaction.</p> <p>The dictionary defines the word “entrepreneur” as “one who organizes, operates and assumes the risk for a business venture”. DAS defines “entrepreneurial management” as a customer-focused approach to delivering services in a competitive marketplace, where business decisions are</p>

Enterprise Technology Services Customer Utility Board | Charter

<p>Definitions (Con't)</p>	<p>motivated by the desire to meet customer needs and by rewards or consequences for financial performance. This means:</p> <ul style="list-style-type: none"> • We “risk” success or failure based on whether customers buy our products and services; • We must put customers first; • We must listen to customers in order to find out what we can provide that meets their needs; • We must focus on both activities and results. <p>According to the entrepreneurial management model, DAS services are divided into three categories:</p> <ul style="list-style-type: none"> • Utility services: see definition above. • Policy Services: Services encompassing the following functions: <ul style="list-style-type: none"> ○ Development, modification and sun-setting of statewide codified statutes, rules and policies, as well as technical standards and other policies that affect all state employees or all state agencies. ○ Statewide compliance and policy enforcement activities, including a) audits, b) compliance coordination activities, including coordinating and ensuring compliance with statewide codified policy, federal policies and external standards (such as generally accepted accounting principles). ○ Statewide policy consultation and information. ○ Other functions delivered by the Office of the COO on behalf of Oregon state government, such as strategic planning, IT planning, workforce development planning, management of statewide projects, economic forecasting, executive recruitment, etc. • Marketplace services: Services for which the customer agencies may select a vendor (either DAS or some other entity inside or outside state government). For a service to be designated “marketplace,” there must be an active and competitive marketplace in these services so customers have effective choices in quality, quantity, and prices, and can switch providers if the current one proves unsatisfactory. <p>Local government representative: any representative from any Oregon city, county, district or other municipal or public board, commission, council, office, authority or entity, organized for public purposes and existing under statute, city or county charter.</p> <p>Service Enterprise: Each one of the four service delivery organizational areas of DAS: Enterprise Technology Services, Enterprise Goods and Services, Enterprise Asset Management and Enterprise Human Resource Services. Under the Entrepreneurial Management public management model, a service</p>
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Enterprise Technology Services Customer Utility Board | Charter

Definitions (Con't)	<p>provider becomes an “enterprise,” dependent on earned revenue for its budget from the “sale” of utility and/or marketplace services to its customers.</p> <p>Service Enterprise Administrator: Head of any of the Service Enterprises established by DAS to deliver administrative services to its customers.</p> <p>State agency: All state officers, boards, commissions, departments, institutions, branches, divisions, agencies and other entities that are within the executive, legislative or judicial branch of state government.</p> <p>Outcome Areas of 10-Year Plan:</p> <ul style="list-style-type: none">• 1: Education• 2: Healthy people• 3: Economy and jobs• 4: Healthy environment• 5: Safety• 6: Improving government
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HRIS Business Case		<i>Joyce Martinez</i>	Proj. Manager	Phase	Closing
		<i>Debbie Colbert</i>	<i>I.G. Sponsor</i>	Percent Complete	98.0%
Status as of	12/15/14	<i>Madilyn Zike</i>	<i>DAS Sponsor</i>	Project Status	On Schedule
Project Start Date:	06/01/13				
Planned Project Completion Date:	12/31/14			Project Score	4.00
Project Work (Milestones) Met or Missed This Month					Status
December JCLAIMT Presentation (12/9)					Complete
Delivery of Final Business Case to State CIO's office (12/8)					Complete
Final Deliverables received from Dye and accepted - Contract closed (12/11)					Complete
Planned Work (Milestones) for Next Month					Status
Development of RFI					In Process
Development of RFP continues					In Process
Awaiting approval of Stage Gate 2 from CIO's office					In Process
Open Issues		Impact	Recommended Action		Assigned To
1			1		
2			2		
Primary Purpose of Project or Initiative			Primary Focus of Quarter		
The HRIS Business Case project will develop a business case for seeking an enterprise Human Resources Information System (HRIS) to replace PPDB and PICS. The business case will be presented to the 2014 Legislature with a request for funding approval to go forward with the solitation and implementation of an HRIS.			Focus of quarter 4 2014 is to: 1) finalize the Business Case, 2) develop the RFP, 3) develop presentation to Legislature, 4) support State CIO with development of Legacy Systems Upgrade Plan.		



State of Oregon

Improving Government Steering Team Charter

Program Background

In February 2012, the Enterprise Leadership Team (ELT) created a steering team that serves as a sub-team to the full ELT body, for the primary purposes of fulfilling the role of advising several Enterprise-wide Strategic Initiatives.

Group Purpose

The Improving Government Steering Team will monitor the performance of statewide operations and play a leadership role in improving its overall efficiency and effectiveness based on the outcomes and strategies established in the 10 year plan.

The team will provide leadership in statewide operations by:

- Setting the overall vision and strategies to achieve long-term outcomes for the Improving Government Outcome Area;
- Recommending (to ELT) appropriate initiatives and requisite resources;
- Recommending general parameters for implementation as well as thresholds and benchmarks for performance;
- Ensuring projects and initiatives adhere to the agreed upon scope and resources;
- Reviewing organizational performance results and recommending corrective action;
- Balancing any tension between a specific Department charge and the Enterprise objectives;
- Ensuring effective communications with all stakeholders.

Charter Authority & Anticipated Duration

The ELT has the authority to create the steering team and set the charter.

The Improving Government Steering Team is expected to be an ongoing body, and its charter will be reviewed by the ELT no less than annually.

Group Sponsor

Michael Jordan, COO, on behalf of the Enterprise Leadership Team

The Assistant to the COO is responsible for maintaining the official charter documents, and for scheduling a review on an annual basis, or more frequently as needed.

Responsibilities & Expectations

Shared Responsibilities:

As a sub-team of the ELT, the Steering Team is committed to following the same shared responsibilities. To that end, the team will:

- Commit to delivering the best public service possible.
- Share the drive to becoming more efficient.
- Work together to turn policy priorities into operational priorities across government.
- Communicate clearly how proposals further the goals.
- Trust each other and the shared leadership process.
- Acknowledge there will be conflicts when balancing Department and Enterprise needs, and commit to follow the group's conflict resolution process (to be identified).
- Maintain confidentiality of materials and discussions when appropriate.



State of Oregon

Improving Government Steering Team Charter

Individual Roles and Responsibilities:

As individuals, each person brings broad administrative services understanding and experience. In addition, each member will:

- Act as a representative of all outcomes areas, as well as any specific groups they've been specifically assigned to represent-- not only their own Department.
- Have the individual capacity to participate on the team, including attending meetings, reviewing materials, and communicating with others where and when needed.
- Acknowledge that there will be conflicts when balancing Department and Enterprise needs, and commit to follow the group's conflict resolution process (to be identified).
- Work to create allegiance to peer team members, to the Enterprise, and to the end goals. This means if an issue of concern is noticed, I will freely share it with the group.
- Deliver on commitments, and hold peers accountable for delivering on their commitments.
- Communicate and collaborate effectively with leadership and key staff from other agencies, boards and commissions as well as policy advisor staff in the development of outcomes and policy.
- Within their agency, promote statewide improvement initiatives and act as a catalyst for positive culture change.
- Serve as a sponsor of enterprise projects chartered by the Improving Government Steering Team.

Decision-Making Approach:

The steering team will have specific decision-making authority in the following areas:

- Setting steering team agendas and scheduling presentations from various sources.
- Requesting additional detail or work for the steering team's review before making recommendation.
- Make recommendations to ELT, including project proposals, resourcing, etc. to bring to ELT for review, potential approval.
- Directing and monitoring approved activities within the scope established by the ELT. If scope is exceeded, the steering team must elevate the matter to ELT for direction on actions to be taken.

Discussion Items:

- Discussion items are expected to originate via the prescribed budget process, or;
- Discussion items (proposals, information, etc) related to enterprise operations may be generated from other sources, and will be previewed by the steering team prior to elevation to full ELT. These proposals may come from:
 - Program Funding Teams or outcome cluster recommendations
 - COO Policy Team
 - Functional area groups—DAS Customer Boards, CIO Council, etc.
 - Governor's Office
 - Individual Agencies



State of Oregon

Improving Government Steering Team Charter

Membership

Members:

Members for this steering team will be selected by the COO with input from the ELT, and will be chosen from members of the ELT team (four members) and from the pool of Deputies or Administrative Business Services Directors (four members). The COO will also be a member of the group. No agency shall have more than one representative on the Steering Team.

Qualification and Appointment Criteria:

Members are appointed by the COO. Qualification for appointment is based on position held (eg. ELT Member, etc), ability to fulfill group and individual roles and responsibilities, as well as ability to represent other departments, agencies, boards or commissions in an identified service or outcome area.

Duration of Term: Members commit to a two-year term, renewable by mutual agreement of member and COO. Terms will be staggered annually, 2 director and 2 deputy spots expiring annually. See Appendix A for current membership and term expirations.

Leadership: The COO functions as sponsor. The Improving Government Steering Team shall select a Chair and other officers as necessary. The chair may appoint sub-committee leads with specific responsibilities based on oversight for a given project, work product, or outcome.

Key Staff Support:

Assistant to the COO--Scheduling, Meeting Coordination, Document Management.
COO Policy Staff---Facilitation, Policy Support, Organizational Design and Project Management.

Convening Information

Preliminary Meeting Logistics:

- Biweekly meetings for 90 minutes –alternating in the ELT meeting timeslot or at the call of the Chair. Meetings will be staffed to provide logistical, organizational support and linkage into all related project or program activity.
 - Meetings *are not* subject to public notice requirements.
 - Subcommittees may be convened that work on other schedules.
-

Operational Structure Alignment (Governance)

The Improving Government Steering Team plays a central role in the gathering of recommendations for improvement and reform projects from employees, agencies, peer-group associations, advisory groups, the legislature and the Governor's Office. It acts as a central coordinating place, with oversight by the Enterprise Leadership Team. As the state matures in its governance of enterprise projects, the relationships, roles and responsibilities may change. The current working structure for operational alignment is contained in Appendix C.



State of Oregon Improving Government Steering Team Charter

Amendments to Charter

Version #	Short Description	Date Amended
1.1	Review Draft	1/27/12
1.2	Final Draft	3/29/12
1.3	Final Approved by ELT	4/24/12
2.0	First annual update of charter	8/20/13

Definitions

This section defines words that are necessary to fully understand the charter

Shared Leadership: If individual leadership is looking within one's own sphere of direct oversight (individual agencies) and making sure it accomplishes the desired outcomes set forth, then **shared leadership** is about looking out and across the total landscape, and actively contributing to the success of the whole.

Project Governance: The alignment of project objectives with the strategy of the larger organization by the project sponsor and project team. A project's governance is defined by and is required to fit within the larger context of the organization sponsoring it, but is separate from organizational governance.

Project Sponsorship: A person or group who provides resources and support for the project, program or portfolio and is accountable for enabling success. As a sponsoring organization, Improving Government is responsible for establishing project scope, providing a project sponsor, monitoring project progress, and identifying funding or other resources necessary to remove barriers to success. Improving Government sponsored projects will have an Improving Government Sponsor and a DAS Sponsor. See Appendix B for roles and responsibilities of DAS and Improving Government Sponsors.

Signature of Sponsor

Group Sponsor, Michael Jordan, COO

NOTE: Please see attached page for signatures of Steering Team members.



State of Oregon Improving Government Steering Team Charter

Appendix A	<i>Current Membership and Terms of Service</i>
Appendix B	<i>Sponsorship Roles and Responsibilities</i>
Appendix C	<i>Project Governance Diagram</i>



State of Oregon Improving Government Steering Team Charter

As members of the Improving Government Steering team, we sign as an indication of our commitment to work together.

Mary Abrams, Department of State Lands

Patrick Allen, Dept. of Consumer & Business Service

Debbie Colbert, Department of Fish and Wildlife

Tami Dohrman, Department of Corrections

Kris Kautz, Department of Revenue

Jim Scherzinger, Department of Human Services

Margaret Van Vilet , Oregon Housing and Community Services

(Position currently vacant)



State of Oregon

Improving Government Steering Team Charter | Appendix A

Current Membership and Term of Service

Member	Position	Term Expires
Mary Abrams, DSL	ELT Agency Director	12/31/2014
Pat Allen, DCBS	ELT Agency Director	12/31/2013
Vacant	Deputy/ABSD	12/31/2014
Holly Mercer, OHA	Deputy/ABSD	12/31/2013
Kris Kautz, DOR	Deputy/ABSD	12/31/2014
Jim Scherzinger, DHS	Deputy/ABSD	12/31/2013
Margaret Van Vliet, OHCS	ELT Agency Director	12/31/2013
Lisa VanLaanen, OPRD	ELT Agency Director	12/31/2014



State of Oregon

Improving Government Steering Team Charter | Appendix B

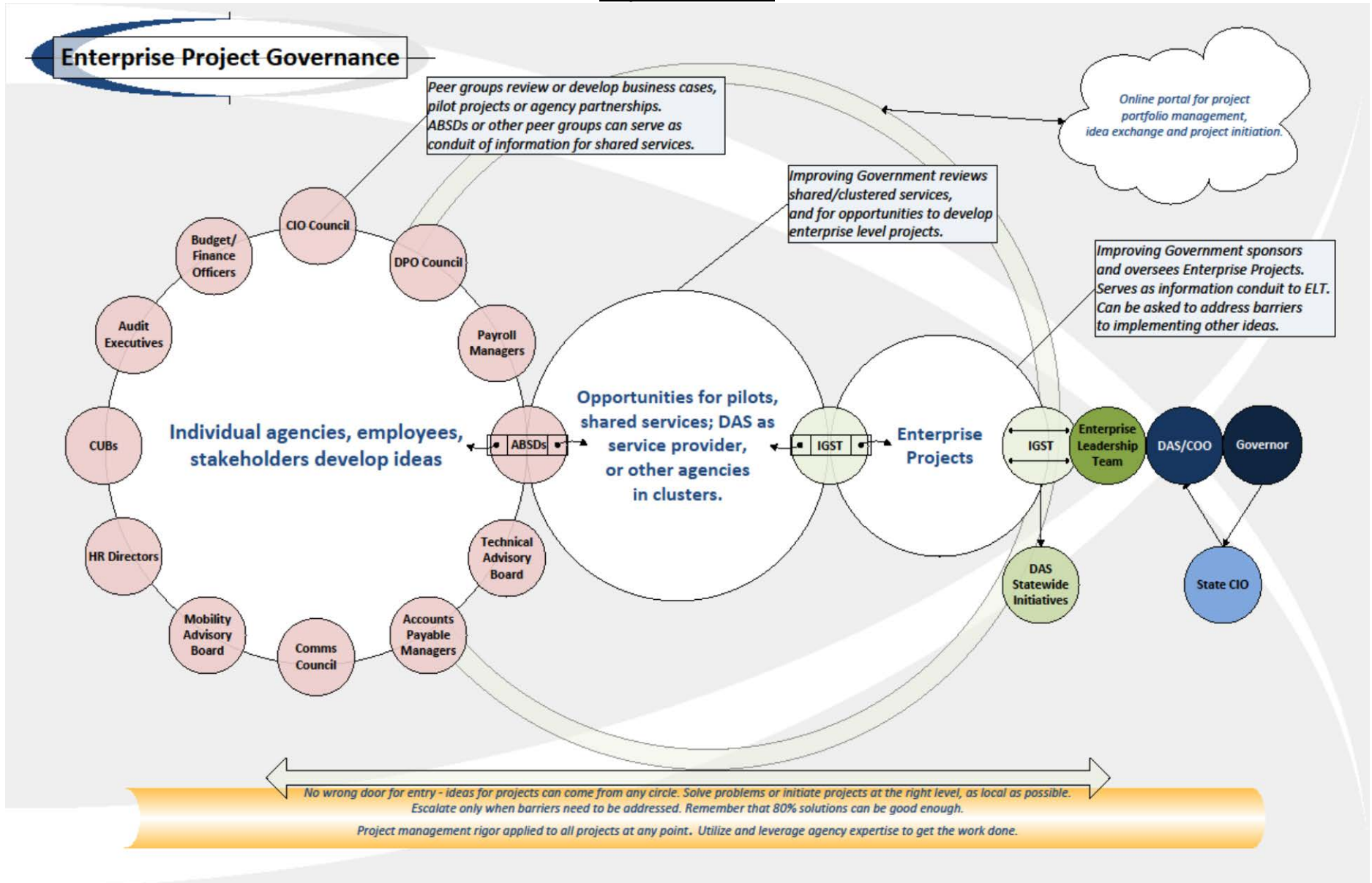
DAS and Improving Government Sponsor Roles and Responsibilities

DAS Sponsor	Improving Government Sponsor
Champion and project representative internally to DAS, support the enterprise change environment as established by COO/ELT	Champion and project representative externally to agencies, support the enterprise change environment as established by COO/ELT
Monitors and manages scope inside DAS	Monitors and manages project scope
Identifies internal resources available to support the project	Identifies external resources in agencies to support the project
Ensures DAS subject matter experts have an opportunity to engage with the project	Ensures agency subject matter experts have an opportunity to engage with the project
Maintains DAS leadership and employee focus on enterprise project activities	Maintains Improving Government/ELT focus on enterprise project activities, not DAS-specific service delivery
Identify and remove internal DAS barriers to project success	Identify and remove barriers to project success in agencies
Escalates unresolved issues to DAS leadership	Escalates unresolved issues to IGST/ELT



State of Oregon Improving Government Steering Team Charter | Appendix C

Project Governance





Enterprise Leadership Team Improving Government Sub-Committee Project Charter

Title	Enterprise IT Governance Implementation Project Phase I
Sponsors	Patrick Allen, DCBS Director (on behalf of Enterprise Leadership Team) Alex Pettit, DAS Co-Sponsor, State Chief Information Officer Julie Pearson, DAS Co-Sponsor, Strategic Technology Director
Project Manager & Business Leads	Allyson Ford, Statewide Initiatives, DAS Office of the COO Jennifer Bjerke, DAS CIO, Strategic Technology Officer – Public Safety Tony Black, DAS CIO, Strategic Technology Officer – Transportation and Economic Development David Soloos, DAS CIO, Strategic Technology Officer – Human Services
Problem Statement	<p>Technology has one of the greatest impacts on the state’s ability to deliver services to Oregonians. Currently, Information Technology (IT) in state government lacks a functional, modern governance structure. This contributes to duplication, fragmentation, ineffective deployment and transparency of IT projects and resources. The implementation of the new enterprise-wide framework is needed to ensure coordination and accountability across the state government enterprise.</p> <p>Smaller state agencies, boards and commissions lack the necessary resources to research, develop, manage, implement and maintain IT projects. These organizations also report they are not receiving the appropriate level of communication related to IT and enterprise direction.</p>
Project Purpose	<p>Purpose: Implementation of phase one of the Enterprise IT Governance framework and development of a legislative package and staffing plan for complete program implementation.</p> <p>Expected Results: Implementation of the first phase of the Enterprise IT Governance framework and creation of plans to increase enterprise IT compliance and coordination, reduce system duplication, align technology solutions and streamline IT portfolio management.</p>
Scope	<p>The scope of this project is to implement the initial phase of the Enterprise IT Governance framework and prepare for 2015 legislative approval of the complete model. This phase includes the following business segments: Human Services, Transportation and Economic Development, and Public Safety. If approved by the legislature and the Steering Team, a separate project will begin to implement the full Enterprise IT Governance model encompassing all Executive Branch agencies, boards and commissions.</p> <p>The framework does not govern non-DAS Executive Branch agencies, local municipalities, private sector entities and the public.</p>
Project Approach & Duration	The Enterprise IT Governance full implementation plan will be collaboratively developed by the Project Team with input from business leaders, existing IT work bodies and other policy offices. The Enterprise IT Governance Steering Committee will



Project Charter

Enterprise IT Governance Implementation Project Phase I

review and approve the plan to move forward to the Enterprise Leadership Team for final approval.

The first phase of implementation creates a Strategic Technology Office within the State CIOs office, resources a project team, and designs and implements a project plan including a communication plan, roles and responsibilities, and process mapping. The project team will be testing the effectiveness of the Enterprise IT Governance model through June 2015.

Regular review sessions will occur with key stakeholders to ensure the plan is comprehensive and representative of the enterprise. Once the second phase of the implementation plan is endorsed by ELT, it will be presented to the legislature in the 2015 session, and utilized during the 2015-17 biennium.

Expected Outcomes

- The Enterprise IT Governance Structures will be well known, accepted and supported.
- A budget package for full project implementation has been created for the 2015 session.
- A project portfolio management tool has been implemented and ready for enterprise-wide production deployment and use.
- Standard processes and policies are adopted and being utilized by Executive Branch stakeholders.
- Oversight and compliance requirements, including risk management strategies, are well known and understood.
- Reduced duplication and fragmentation.
- Successful implementation of information technology projects.
- The STO's are effectively operating as liaisons between agencies, LFO and DAS.
- External roles and responsibilities, including decisions points, are clear and operational.
- The phase one of implementation plan is fully staffed.
- STOs are providing outreach and training for all stakeholders.
- A Communication Plan is developed and implemented.

Customer Impact

- Increased stakeholder involvement in Enterprise IT decisions and accountability.
- Faster deployment and more proactive conflict resolution related to Enterprise IT Projects.
- Lower project risk and greater overall operational effectiveness.
- Information technology solutions are driven by Enterprise and Agency business needs.
- Greater consistency, predictability and accountability in the IT decision making process.
- Potential impact to State employees as IT priorities and job roles shift.

Key Stakeholders

- Agency Business Owners
- Agency CIOs
- Agency Directors



Project Charter

Enterprise IT Governance Implementation Project Phase I

- CIO Council
 - Enterprise IT Governance Project Advisory Team
 - Enterprise Leadership Team/ Improving Government Steering Team
 - Enterprise Technology Services Customer Utility Board (CUB)
 - Governor's Office
 - Legislature and the Legislative Fiscal Office (LFO)
 - State IT Procurement
 - State Chief Financial Office (CFO)
 - State Chief Information Office (CIO)
 - Technology Advisory Board (TAB)
-

Engagement Planning

The project team will build stakeholder engagement opportunities into the project plan and will provide regular communication and opportunities for feedback.

Funding & Resources

Three agencies, ODOT, OHA and DOC are funding the STO positions, and the Enterprise Architect is being funded by DCBS. The CIO's Office will provide funding for the Strategic Technology Office implementer, Business Analyst and Executive Support Specialist positions and will cover incidental costs of the Strategic Technology Office with existing budget authority.

Major Project Risks

- Agencies may perceive their business is too unique to utilize a common framework.
 - Stakeholders may superficially support the governance model while undermining enterprise objectives.
 - Lack of ongoing Enterprise Leadership support may impact the success of this project.
 - A large number of stakeholders may negatively impact the ability to gain support and could impact the project timeline.
 - The outcome of the 2014 fall elections may impact this project's scope.
 - Failure to consider lessons learned from previous projects with similar goals could impact the success of this project.
 - Full project implementation will require additional funding. Lack of appropriate funding may impact the quality or longevity of the selected Governance model.
 - Current policy groups may not agree on implementation strategy, which may impact the success of the project.
 - Stakeholder skepticism around the ability to fully implement the plan effectively may impact the success of this project.
-

Risks of not doing the project

- Higher costs caused by continued duplication and fragmentation of IT processes, projects and systems.
 - An inability to effectively invest in new technologies to benefit the enterprise.
 - No "enterprise" view for IT in the State.
 - Missed opportunities to improve service to citizens and leverage IT investments.
 - Resources spent on poorly planned or ineffective projects.
-



Project Charter

Enterprise IT Governance Implementation Project Phase I

- Continued lack of credibility.
-

**Sponsor
Approval
Signature**

Name

Date

Name

Date

Approved Project Change Requests:

<i>Change #</i>	<i>Date</i>	<i>Person</i>	<i>Change Description</i>
###-###	Mm/dd/yy	<requestor>	<Leave this table blank for future project change requests>

Enterprise IT Governance Implementation Project



The Problem:

In today's hyper-connected world, it is nearly impossible for a state agency to deliver a service to Oregonians without the use of information technology. Yet our state lacks a functional Enterprise IT governance framework - contributing to fragmentation and the inefficient use of IT resources. Historically, agencies have had access to two ends of an oversight spectrum: go it alone, or work through an overly-rigid central process. The space between is an under-defined gray area fraught with pitfalls.

The Solution:

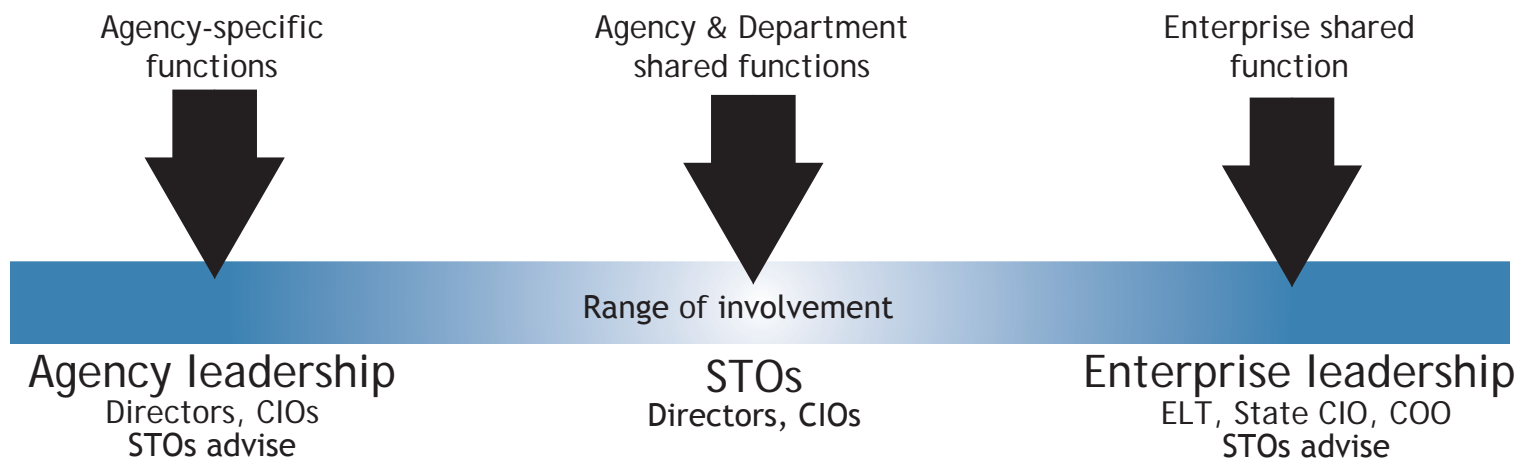
Balance. Transparency. Collaboration.

Appropriately manage risks and prevent large IT project failures by implementing a common framework to identify, approve and monitor IT investments across all state agencies, and thereby increasing transparency of information, supporting decision making and increasing cross-agency collaboration.

The State CIO's Office - using the standard framework and statewide policies - will work with agencies to broker resources, identify and resolve IT project issues and strike the balance between central service delivery and agency flexibility.

Strategic Technology Officers, or STOs, will play a keystone role in implementing and using the new statewide framework. They will serve as advisors, making recommendations for agency alignment with enterprise strategies as well as agency strategic business goals. STOs will look for solutions and cost-sharing opportunities across multiple agencies and offer alternative solutions to business problems. They will help facilitate efficient decision-making within a statewide context, and provide tools and training to assist with project process and resource needs.

Strategic Technology Officers will serve as operational strategists, consultants, coordinators and advisors - increasing communication among state agencies and with the Office of the State CIO.



IT Governance Implementation Steering Team Roster

Team member	Title	Team Roll	Agency
Mary Abrams	Director	Member	Department of State Lands
Pat Allen	Director	Sponsor, Chair	Department of Consumer & Business Services
Tony Black	Strategic Technology Officer	Business Lead	Department of Administrative Services
Jennifer Bjerke	Strategic Technology Officer	Business Lead	Department of Administrative Services
Brian DeForest	Deputy Chief Financial Officer	Member	Department of Administrative Services
Allyson Ford	Strategic Initiative Project Coordinator	Project Manager	Department of Administrative Services
Steven Hoffert	Chief Information Officer	Member	Oregon Department of Forestry
Michael Jordan	State Chief Operating Officer, Director	Member	Department of Administrative Services
Kris Kautz	Deputy Director	Member	Department of Revenue
Elizabeth Meuse	Governor's Policy Advisor	Member	Governor's Office
Kerri Nelson	Management Services Division Administrator	Member	Department of Environmental Quality
Barry Pack	Deputy State Chief Operating Officer (interim)	Member	Department of Administrative Services
Julie Pearson	Strategic Technology Office, Director	Sponsor	Department of Administrative Services
Alex Pettit	State Chief Information Officer	Sponsor	Department of Administrative Services
Scott Robinson	Deputy Chief Operating Officer	Member	Metro
Clyde Saiki	Human Resource Director	Member	Oregon Department of Transportation
Jim Scherzinger	Chief Operating Officer	Member	Department of Human Services
David Soloos	Strategic Technology Officer	Business Lead	Department of Administrative Services
Ben Tate	Chief Information Officer	Member	Department of Education
Margaret VanVliet	Director	Member	Oregon Housing and Community Services
Tom Worthy	Captain	Member	Oregon State Police
<i>1 vacancy</i>			

Building_Num	Risk_ID	Agency Name	Agency Number	Agency Owned	Agency Leased	Replacement Building_GSF	Replacement Value	Address	City	State	Zip	X	Y	Use Code	ODOT - Bldg Name
L8340501	L8340501	ODOT	73000		X	6,000		14240 SW Galbreath Dr	Sherwood	OR	97140			Office	DMV Sherwood Office
L8150201	L8150201	ODOT	73000		X	6,452		1174 Progress Drive, Suite 103	Medford	OR	97501			Office	DMV Medford Drive Test Center
L8010101	L8010101	ODOT	73000		X	2,520		3370 10th St	Baker City	OR	97814			Office	DMV Baker City Office
L8300301	L8300301	ODOT	73000		X	1,027		295 N Columbia	Milton-Freewater	OR	97862			Office	DMV Milton-Freewater
L8090201	L8090201	ODOT	73000		X	600		51515 Hunington Road	LaPine	OR	97339			Office	DMV LaPine
L8060101	L8060101	ODOT	73000		X	930		749 Riverside Drive Suite B	Coquille	OR	97423			Office	DMV Coquille Office
L8360101	L8360101	ODOT	73000		X	4,400		2260 NE McDaniel Lane	McMinnville	OR	97128			Office	DMV McMinnville Office
L8200201	L8200201	ODOT	73000		X	6,148		204 N. 30th Street	Springfield	OR	97478			Office	DMV Springfield
L8340601	L8340601	ODOT	73000		X	9,000		10280 SW Park Way	Portland	OR	97225			Office	DMV Beaverton
L8241801	L8241801	ODOT	73000		X	8,926		3809 Center Street NE	Salem	OR	97301			Office	DMV North Salem
L8170201	L8170201	ODOT	73000		X	6,338		162 NE Beacon, Ste 127	Grants Pass	OR	97526			Office	DMV Grants Pass
L8020101	L8020101	ODOT	73000		X	4,950		870 NE Circle Blvd.	Corvallis	OR	97330			Office	DMV Corvallis
L7241901	L7241901	ODOT	73000		X	17,352		3210 Dell Webb Ave NE	Salem	OR	97301			Office	Major Projects
L4242001	L4242001	ODOT	73000		X	82,644		4040 Fairview Industrial Dr SE	Salem	OR	97302			Office	Technical Leadership Center
L8320101	L8320101	ODOT	73000		X	800		200 W. North Street	Enterprise	OR	97828			Office	DMV Enterprise
L4210101	L4210101	ODOT	73000		X	2,542		20362 Hwy 20, Bldg 2	Eddyville	OR	97343			Office	Eddyville Hwy Reg 2
L4242301	L4242301	ODOT	73000		X	9,945		3501 Fairview Industrial Dr SE	Salem	OR	97302			Office	3501 Fairview Bldg
L5241701	L5241701	ODOT	73000		X	32,437		3930 Fairview Industrial Dr SE	Salem	OR	97302			Office	ODOT Services Bldg
L8200801	L8200801	ODOT	73000		X	778		47660 HWY 58	Oakridge	OR	97463			Office	DMV Oakridge Office
L8200601	L8200601	ODOT	73000		X	960		235 W 4th Ave	Junction City	OR	97448			Office	DMV Junction City Office
L8170101	L8170101	ODOT	73000		X	1,000		103 S Kerby Ave	Cave Junction	OR	97523			Office	DMV Cave Junction Office
L8240301	L8240301	ODOT	73000		X	2,520		1550 Industrial Ave	Woodburn	OR	97071			Office	DMV Woodburn Office
L8230101	L8230101	ODOT	73000		X	2,090		787 SW 7th Place	Ontario	OR	97914			Office	DMV Ontario Office
L8100101	L8100101	ODOT	73000		X	2,772		1331 NE Cedar	Roseburg	OR	97470			Office	DMV Roseburg Office
L8200301	L8200301	ODOT	73000		X	4,250		2870 W 10th Place	Eugene	OR	97402			Office	DMV West Eugene Office
L8210101	L8210101	ODOT	73000		X	1,772		158 NE 5th	Newport	OR	97365			Office	DMV Newport Office
L8260201	L8260201	ODOT	73000		X	5,253		2222 E Powell Blvd	Gresham	OR	97080			Office	DMV Gresham Office
L8260301	L8260301	ODOT	73000		X	4,362		1836 NE 82nd Ave	Portland	OR	97220			Office	DMV NE Portland Office
L8270101	L8270101	ODOT	73000		X	1,950		514 E Ellendale	Dallas	OR	97338			Office	DMV Dallas Office
L8300101	L8300101	ODOT	73000		X	3,000		1736 SW Court	Pendleton	OR	97801			Office	DMV Pendleton Office
L8200401	L8200401	ODOT	73000		X	1,740		142 Gateway Blvd	Cottage Grove	OR	97424			Office	DMV Cottage Grove Office
L8260401	L8260401	ODOT	73000		X	2,880		8260 N. Interstate	Portland	OR	97201			Office	DMV North Portland Office
L8190101	L8190101	ODOT	73000		X	960		855 South "F" St	Lakeview	OR	97630			Office	DMV Lakeview Office
L8090101	L8090101	ODOT	73000		X	1,890		1649 SW Odem Medo Rd	Redmond	OR	97756			Office	DMV Redmond Office
L8150101	L8150101	ODOT	73000		X	2,750		600 Tollman Creek Rd	Ashland	OR	97520			Office	DMV Ashland Office
L8180101	L8180101	ODOT	73000		X	3,092		1909 Austin St	Klamath Falls	OR	97603			Office	DMV Klamath Falls Office
L8030301	L8030301	ODOT	73000		X	4,750		10 82nd Dr.	Gladstone	OR				Office	DMV Gladstone Office
L8300201	L8300201	ODOT	73000		X	2,250		945 SE 4th	Hermiston	OR	97838			Office	DMV Hermiston Office
L8260501	L8260501	ODOT	73000		X	2,308		1520 SW Sixth	Portland	OR	97201			Office	DMV Downtown Portland Office
L8210201	L8210201	ODOT	73000		X	1,316		4422 NE Devils Lake Blvd Suite 1	Lincoln City	OR	97367			Office	DMV Lincoln City Office
L8030101	L8030101	ODOT	73000		X	2,811		3 Monroe Parkway Suite V	Lake Oswego	OR	97034			Office	DMV Lake Oswego Office

Building_Num	Risk_ID	Agency Name	Agency Number	Agency Owned	Agency Leased	Replacement Building_GSF	Replacement Value	Address	City	State	Zip	X	Y	Use Code	ODOT - Bldg Name
L8220101	L8220101	ODOT	73000		X	1,899		2485 S 2nd St	Lebanon	OR	97355			Office	DMV Lebanon Office
L4030101	L4030101	ODOT	73000		X	1,800		11514 SE 37th Avenue	Milwaukie	OR	97222			Office	Portland Materials Crew
L8160101	L8160101	ODOT	73000		X	144		249 SW 3rd St	Madras	OR	97741			Office	DMV Madras Office
L8200701	L8200701	ODOT	73000		X	1,200		2056 Highway 101 N	Florence	OR	97439			Office	DMV Florence Office
L8080101	L8080101	ODOT	73000		X	1,790		Shopping Center Ave Suite 1	Harbor	OR	97415			Office	DMV Brookings Office
L8220201	L8220201	ODOT	73000		X	3,000		2242 Santiam Hwy SE	Albany	OR	97321			Office	DMV Albany Office
L8070101	L8070101	ODOT	73000		X	1,200		1595 E Third, Suite A-3	Prineville	OR	97754			Office	DMV Prineville Office
L8340301	L8340301	ODOT	73000		X	5,093		1300 SW Oak Street, Suite H	Hillsboro	OR	97123			Office	DMV Hillsboro Office
L4060101	L4060101	ODOT	73000		X	5,750		307 Hwy 42 East	Coquille	OR	97432			Office	Coquille District 7 Office
L4340101	L4340101	ODOT	73000		X	6,276		5681 SW Arctic Drive	Beaverton	OR	97005			Office	Arctic Business Park
L8240201	L8240201	ODOT	73000		X	3,722		4555 Liberty Rd S Suite 300	Salem	OR	97302			Office	DMV South Salem Office
L8050101	L8050101	ODOT	73000		X	2,767		500 N Columbia Hwy	St Helens	OR	97051			Office	DMV St Helens Office
L5090101	L5090101	ODOT	73000		X	1,190		20340 Empire Avenue	Bend	OR	97701			Office	Bend - Mtr Carrier Audit
L8100201	L8100201	ODOT	73000		X	1,250		241 N Main	Canyonville	OR	97417			Office	DMV Canyonville Office
L4240701	L4240701	ODOT	73000		X	4,965		200 Hawthorne Ave. SE	Salem	OR	97301			Office	Facilities Mngmt, Suite B240
L8120101	L8120101	ODOT	73000		X	1,920		193 N Canyon Blvd	John Day	OR	97845			Office	DMV John Day Office
L8030201	L8030201	ODOT	73000		X	2,100		37395 Hwy 26	Sandy	OR	97055			Office	DMV Sandy Office
L4242201	L4242201	ODOT	73000		X	350		101 Sorbin Ave	Gates	OR	97346			Storage, Cold	Gates Storage Bldg
L4241601	L4241601	ODOT	73000		X	9,000		2460 Turner Rd. SE	Salem	OR	97301			Storage, Miscellaneous	2460 Turner Rd. Striping Crew
L6242401	L6242401	ODOT	73000		X	6,668		1454A-1456 McDonald St NE	Salem	OR	97301			Storage, Miscellaneous	Facilities Storage

STATE, GOVERNMENT OWNED BUILDINGS

Building_Num	Risk_ID	Agency Name	Agency Number	Agency Owned	Agency Leased	Replacement Building_GSF	Replacement Value	Address	City	State	Zip	X	Y	Use Code	ODOT - Bldg Name
L4241201	L4241201	ODOT	73000		X	2,400		3225 State St	Salem	OR	97301			Communications	Emergency Coordination Center
L4260101	L4260101	ODOT	73000		X	4,561		800 NE Oregon St	Portland	OR	97232			Office	Portland State Office Building
L4200101	L4200101	ODOT	73000		X	25,057		644 A Street	Springfield	OR	97477			Office	Eugene Project Manager
L4040101	L4040101	ODOT	73000		X	3,407		1 Portway Street	Astoria	OR	97103			Office	Pier 2 Office #2
L4100101	L4100101	ODOT	73000		X	4,000		433 Rifle Range Rd.	Roseburg	OR	97470			Office	Roseburg QA Lab
L4150202	L4150202	ODOT	73000		X	8,520		200 Antelope Road	White City	OR	97503			Office	Jackson County Bldg 916B
L7242001	L7242001	ODOT	73000		X	6,922		2600 State St.	Salem	OR	97301			Office	ODF Bldg E State Radio Project
L8240601	L8240601	ODOT	73000		X	3,272		11656 Sublimity Road SE #400	Sublimity	OR	97385			Office	DMV Stayton Office
L8130101	L8130101	ODOT	73000		X	1,200		Port Marine Park	Hood River	OR	97031			Office	DMV Hood River Office
L4260201	L4260201	ODOT	73000		X	23,042		999 NW Frontage Rd # 250	Troutdale	OR	97208-3529			Office	Troutdale Suite #250-Dist 2C Off
L8110101	L8110101	ODOT	73000		X	210		221 S Oregon Street	Condon	OR	97823			Office	DMV Condon Office

Building_Num	Risk_ID	Agency Name	Agency Number	Agency Owned	Agency Leased	Replacement Building_GSF	Value	Address	City	State	Zip	X	Y	Use Code	ODOT - Bldg Name
L4150201	L4150201	ODOT	73000		X	7,495		200 Antelope Road	White City	OR	97503			Office	Jackson County Bldg 915B
L8250101	L8250101	ODOT	73000		X	311		54173 Hwy 74	Heppner	OR	97836			Office	DMV Heppner Office

Building_Num	Risk_ID	Agency_Name	Agency			Building_GSF	Replacement		City	State	Zip	X	Y	Use Code	ODOT - Bldg Name
			Number	Owned	Leased		Value	Address							
F4302007	F4302007	ODOT	73000	X		160	\$609	1840 S. Hwy. 395	Hermiston	OR	97838	45.4921N	-119.1609W	Storage, Miscellaneous	Hermiston MS Closed Storage
F4302008	F4302008	ODOT	73000	X		48	\$609	1840 S. Hwy. 395	Hermiston	OR	97838	45.4921N	-119.1609W	Storage, Miscellaneous	Hermiston MS Closed Storage
F4302208	F4302208	ODOT	73000	X		24	\$633	1327 SE Third St.	Pendleton	OR	97801	45.6606N	-118.7820W	Storage, Miscellaneous	Pendleton MS Adopt Hwy Bldg J
F9203123	F9203123	ODOT	73000	X		25	\$974	Interstate 5, 14 Miles South	Eugene	OR	97401	43.5108N	-123.0113W	Storage, Miscellaneous	NB Gettings Creek RA Storage
F7160201	F7160201	ODOT	73000	X		80	\$1,019	15 Miles SE of Ashwood	Ashwood	OR	97441	44.58975N	120.501444W	Communications	Stephenson Mtn M/W Bldg
F2425302	F2425302	ODOT	73000	X		80	\$1,219	Hwy 67 MP .60	Pendleton	Oregon	97801	45.6717N	-118.8476W	Storage, Miscellaneous	Reith Stockpile Storage Shed
F4041206	F4041206	ODOT	73000	X		36	\$1,219	36455 Highway 26 MP 6.5	Seaside	OR	97138	45.9106N	-123.8166W	Support Building	Humbug MS Well pump House
F4032704	F4032704	ODOT	73000	X		1,000	\$1,500	9200 SE Lawnfield Rd.	Clackamas	OR	97015-8685	45.4193N	-122.5681W	Greenhouse	Lawnfield Green House
F4320209	F4320209	ODOT	73000	X		50	\$1,541	80359 Lewiston Hwy	Flora	OR	97828	45.8028N	-117.2625W	Support Building	Flora Pump House
F2407403	F2407403	ODOT	73000	X		294	\$1,974	1050 S. Bridge Street	Baker City	OR	97814	44.5725N	-117.8392W	Storage, Miscellaneous	Dooley Mtn Scoop Shed
F5240905	F5240905	ODOT	73000	X		60	\$2,049	2 mi N of Woodburn	Woodburn	OR	97071	45.1768N	-122.8560W	Storage, Miscellaneous	Woodburn POE Storage Shed
F2408701	F2408701	ODOT	73000	X		312	\$2,095	220981 Ochoco Hwy.	Prineville	OR	97754	44.2679N	-121.1569W	Storage, Miscellaneous	Redmond MP 1 Equip Shed
F9101327	F9101327	ODOT	73000	X		24	\$2,355	Interstate 5, 20 Miles North	Roseburg	OR	97470	43.4692N	-123.3156W	Support Building	Cabin Creek Pump Support Bldg
F4050710	F4050710	ODOT	73000	X		80	\$2,383	21660 Hwy 30	Clatskanie	OR	97016	46.0931N	-123.1211W	Support Building	Clatskanie MS Wash Slab Pmp Hs
F4032706	F4032706	ODOT	73000	X		438	\$2,404	9200 SE Lawnfield Rd.	Clackamas	OR	97015-8685	45.4193N	-122.5681W	Storage, Miscellaneous	Lawnfield MS Motorcycle cover
F4261906	F4261906	ODOT	73000	X		144	\$2,437	3700 SE 92nd	Portland	OR	97266-1951	45.4950N	-122.5672W	Storage, Miscellaneous	Barlow Closed Storage
F4220431	F4220431	ODOT	73000	X		31	\$2,437	13000 Hwy 20	Sisters	OR	97759	44.4359N	-121.9410W	Support Building	Santiam Jct. Well House
F4200706	F4200706	ODOT	73000	X		240	\$2,457	15th St. E and HWY 101	Florence	OR	97439	43.9795N	-124.1005W	Storage, Miscellaneous	Florence MS Storage South of MS
F4090511	F4090511	ODOT	73000	X		32	\$2,466	Hwy 20 MP 42.3	Brothers	OR	97712	43.8115N	-120.5997W	Storage, Miscellaneous	Brothers MS Storage
F4050707	F4050707	ODOT	73000	X		40	\$2,532	21660 Hwy 30	Clatskanie	OR	97016	46.0931N	-123.1211W	Support Building	Clatskanie MS Pump House
F2406604	F2406604	ODOT	73000	X		80	\$2,573	184 EB MP 224	Meacham	OR	97859	45.2209N	-118.1728W	Support Building	Poverty Flats Pump House
F7300701	F7300701	ODOT	73000	X		120	\$2,939	HWY 395 M.P 71.55	Ukiah	OR		45.00190N	-119.00465W	Communications	Bone Point M/W Building
F4020607	F4020607	ODOT	73000	X		640	\$3,194	3700 SW Philomath Hwy.	Corvallis	OR	97333-1147	44.5532N	-123.2933W	Storage, Hazardous Materials	Corvallis MS Chemical Storage
F9250312	F9250312	ODOT	73000	X		240	\$3,203	Interstate 84, 2 Miles West	Boardman	OR	97818	45.4954N	-119.4601W	Support Building	Boardman RA EB Pump House
F2404002	F2404002	ODOT	73000	X		96	\$3,219	Hwy 1 M.P. 71	Grants Pass	OR	97526	42.5651N	-123.3742W	Storage, Miscellaneous	Hugo Intrchg Storage

F9203124	F9203124	ODOT	73000	X			100	\$3,444	Interstate 5, 14 Miles South	Eugene	OR	97401	43.5108N	-123.0113W	Storage, Miscellaneous	NB Gettings Cr RA Encl. Storage
F4350504	F4350504	ODOT	73000	X			150	\$3,545	OR 19 M.P. 93.7	Spray	OR	97874	44.8261N	-119.7761W	Storage, Miscellaneous	Spray MS Sign Storage Shed
F4300217	F4300217	ODOT	73000	X			192	\$3,690	64462 Old Oregon Trail Road	Meacham	OR	97859	45.5064N	-118.4287W	Storage, Miscellaneous	Meacham MS Storage Shed
F9310510	F9310510	ODOT	73000	X			96	\$3,736	Interstate 84, 9 Miles East	LaGrande	OR	97850	45.2352N	-118.0139W	Picnic Shelter	Charles Reynolds SRA WB Table
F9310511	F9310511	ODOT	73000	X			96	\$3,736	Interstate 84, 9 Miles East	LaGrande	OR	97850	45.2352N	-118.0139W	Picnic Shelter	Charles Reynolds SRA EB Table
F9310512	F9310512	ODOT	73000	X			96	\$3,736	Interstate 84, 9 Miles East	LaGrande	OR	97850	45.2352N	-118.0139W	Picnic Shelter	Charles Reynolds SRA WB Table
F9310513	F9310513	ODOT	73000	X			96	\$3,736	Interstate 84, 9 Miles East	LaGrande	OR	97850	45.2352N	-118.0139W	Picnic Shelter	Charles Reynolds SRA EB Table
F9310514	F9310514	ODOT	73000	X			96	\$3,736	Interstate 84, 9 Miles East	LaGrande	OR	97850	45.2352N	-118.0139W	Picnic Shelter	Charles Reynolds SRA WB Table
F9310515	F9310515	ODOT	73000	X			96	\$3,736	Interstate 84, 9 Miles East	LaGrande	OR	97850	45.2352N	-118.0139W	Picnic Shelter	Charles Reynolds SRA EB Table
F9310517	F9310517	ODOT	73000	X			140	\$3,736	Interstate 84, 9 Miles East	LaGrande	OR	97850	45.2352N	-118.0139W	Picnic Shelter	Charles Reynolds SRA EB Table
F4261605	F4261605	ODOT	73000	X			45	\$3,761	1100 N. Columbia Blvd.	Portland	OR	97217	45.5838N	-122.6776W	Support Building	N. Portland MS Deicer Pump House
F5240906	F5240906	ODOT	73000	X			120	\$3,769	2 mi N of Woodburn	Woodburn	OR	97071	45.1768N	-122.8560W	Storage, Miscellaneous	Woodburn POE Storage Shed
F4320211	F4320211	ODOT	73000	X			108	\$3,844	80359 Lewiston Hwy	Flora	OR	97828	45.8028N	-117.2625W	Fueling Station	Flora MS Gen. Fuel Tank Building
F2401103	F2401103	ODOT	73000	X			384	\$4,009	60 NE Forest Lane (NE Wanapa)	Cascade Locks	OR	97014	45.4019N	-121.5246W	Storage, Miscellaneous	Cascade Lks Cold Patch Stor
F9011309	F9011309	ODOT	73000	X			100	\$4,077	Interstate 84, 10 Miles West	Baker City	OR	97814	44.9143N	-117.8199W	Picnic Shelter	Baker Valley RA WB Pic Shelter
F9011310	F9011310	ODOT	73000	X			121	\$4,077	Interstate 84, 10 Miles West	Baker City	OR	97814	44.9143N	-117.8199W	Picnic Shelter	Baker Valley RA EB Pic Shelter
F9011311	F9011311	ODOT	73000	X			100	\$4,077	Interstate 84, 10 Miles West	Baker City	OR	97814	44.9143N	-117.8199W	Picnic Shelter	Baker Valley RA WB Pic Shelter
F9011312	F9011312	ODOT	73000	X			121	\$4,077	Interstate 84, 10 Miles West	Baker City	OR	97814	44.9143N	-117.8199W	Picnic Shelter	Baker Valley RA EB Pic Shelter
F9011313	F9011313	ODOT	73000	X			100	\$4,077	Interstate 84, 10 Miles West	Baker City	OR	97814	44.9143N	-117.8199W	Picnic Shelter	Baker Valley RA WB Pic Shelter
F9011314	F9011314	ODOT	73000	X			121	\$4,077	Interstate 84, 10 Miles West	Baker City	OR	97814	44.9143N	-117.8199W	Picnic Shelter	Baker Valley RA EB Pic Shelter
F9011315	F9011315	ODOT	73000	X			100	\$4,077	Interstate 84, 10 Miles West	Baker City	OR	97814	44.9143N	-117.8199W	Picnic Shelter	Baker Valley RA WB Pic Shelter
F9011316	F9011316	ODOT	73000	X			121	\$4,077	Interstate 84, 10 Miles West	Baker City	OR	97814	44.9143N	-117.8199W	Picnic Shelter	Baker Valley RA EB Pic Shelter
F9011318	F9011318	ODOT	73000	X			121	\$4,077	Interstate 84, 10 Miles West	Baker City	OR	97814	44.9143N	-117.8199W	Picnic Shelter	Baker Valley RA EB Pic Shelter
F4302005	F4302005	ODOT	73000	X			330	\$4,190	1840 S. Hwy. 395	Hermiston	OR	97838	45.4921N	-119.1609W	Storage, Miscellaneous	Hermiston MS Landscape Storage
F4191204	F4191204	ODOT	73000	X			60	\$4,239	1269 South G Street	Lakeview	OR	97630-1841	42.1020N	-120.2045W	Storage, Miscellaneous	Lakeview Enclosed Storage
F9130207	F9130207	ODOT	73000	X			180	\$4,273	US 20, 18 Miles West	Burns	OR	97720	43.531976N	119.321259W	Storage, Miscellaneous	Sagehen Hill Tractor Garage
F4261609	F4261609	ODOT	73000	X			96	\$4,361	1100 N. Columbia Blvd.	Portland	OR	97217	45.5838N	-122.6776W	Storage, Hazardous Materials	North Ptld MS Herbicide Storage

F2424002	F2424002	ODOT	73000	X		72	\$4,361	92nd and Powell	Portland	OR		45.4970N	-122.5641W	Support Building	Powell Blvd. De-icer Pump House
F2400102	F2400102	ODOT	73000	X		288	\$4,386	I-5 SB Exit 283. W	Portland	OR	97219	45.3499N	-122.6373W	Storage, Miscellaneous	Wilsonville Scoop Shed
F2400201	F2400201	ODOT	73000	X		288	\$4,386	Hwy 217 MP 3.83	Portland	OR	97221	45.5081N	-122.7375W	Storage, Miscellaneous	Fanno Crk Scoop Shed
F2400101	F2400101	ODOT	73000	X		448	\$4,405	I 205 Stockpile Site M.P. 7.8	Portland	OR	97219	45.3499N	-122.6373W	Storage, Miscellaneous	Willamette Falls Scoop Shed
F4032707	F4032707	ODOT	73000	X		1,000	\$4,469	9200 SE Lawnfield Rd.	Clackamas	OR	97015-8685	45.4193N	-122.5681W	Greenhouse	Lawnfield MS Greenhouse
F4032708	F4032708	ODOT	73000	X		1,000	\$4,469	9200 SE Lawnfield Rd.	Clackamas	OR	97015-8685	45.4193N	-122.5681W	Greenhouse	Lawnfield MS Greenhouse
F9301311	F9301311	ODOT	73000	X		100	\$4,678	Interstate 84, MP 229	Pendleton	OR	97801	45.3606N	-118.3026W	Kiosk - Visitor Information Distribution	Deadman Pass SRA WB OR Trail
F9301312	F9301312	ODOT	73000	X		100	\$4,678	Interstate 84, MP 229	Pendleton	OR	97801	45.3606N	-118.3026W	Kiosk - Visitor Information Distribution	Deadman Pass SRA EB OR Trail
F4221705	F4221705	ODOT	73000	X		120	\$4,874	1100 SE Goldfish Farm Rd.	Albany	OR	97321-5143	44.6319N	-123.0481W	Storage, Miscellaneous	Albany MS Storage
F4221706	F4221706	ODOT	73000	X		120	\$4,874	1100 SE Goldfish Farm Rd.	Albany	OR	97321-5143	44.6319N	-123.0481W	Storage, Miscellaneous	Albany MS Storage
F9090515	F9090515	ODOT	73000	X		120	\$5,000	Hwy 20, 41 Miles East	Brothers	OR	97701	43.8132N	-120.5994W	Storage, Miscellaneous	Brothers Oasis Strg Bldg
F4261806	F4261806	ODOT	73000	X		953	\$5,024	5315 NE 101st	Portland	OR	97220	45.3344N	-122.3329W	Storage, Hazardous Materials	E Portland MS Deicer Bldg
F4150108	F4150108	ODOT	73000	X		56	\$5,043	7150 Siskiyou Hwy	Ashland	OR	97520	42.0727N	-122.6028W	Support Building	Siskiyou MS Water Tank Shed
F4180812	F4180812	ODOT	73000	X		36	\$5,064	24401 Highway 58 MP 64.3	Oakridge	OR	97463	43.5850N	-122.0000W	Storage, Miscellaneous	Odell Lake MS Valve Shelter
F4120108	F4120108	ODOT	73000	X		400	\$5,070	76030 Highway 26	Bates	OR	97817	44.5729N	-118.4924W	Residence, House	Austin MS Garage
F4120109	F4120109	ODOT	73000	X		750	\$5,070	76030 Highway 26	Bates	OR	97817	44.5729N	-118.4924W	Residence, House	Austin MS Garage
F7231501	F7231501	ODOT	73000	X		200	\$5,094	2 mi W of Oregon/Idaho Border	Jordan Valley	OR	97910			Communications	Mahogany Mtn M/W Bldg
F9203133	F9203133	ODOT	73000	X		175	\$5,238	Interstate 5, 14 Miles South	Eugene	OR	97401	43.5108N	-123.0113W	Picnic Shelter	SB Gettings Creek RA Shelter
F9242007	F9242007	ODOT	73000	X		48	\$5,263	Interstate 5, 8 Miles North	Jefferson	OR	97352	44.7348N	-123.0559W	Support Building	Santiam SRA SB Sewage Treatment
F4090520	F4090520	ODOT	73000	X		120	\$5,311	Hwy 20 MP 42.3	Brothers	OR	97712	43.8115N	-120.5997W	Storage, Miscellaneous	Brothers MS Enclosed Storage
F4090521	F4090521	ODOT	73000	X		120	\$5,311	Hwy 20 MP 42.3	Brothers	OR	97712	43.8115N	-120.5997W	Storage, Miscellaneous	Brothers MS Enclosed Storage
F4050709	F4050709	ODOT	73000	X		80	\$5,452	21660 Hwy 30	Clatskanie	OR	97016	46.0931N	-123.1211W	Support Building	Clatskanie MS Deicer Pump House
F4261805	F4261805	ODOT	73000	X		1,470	\$5,542	5315 NE 101st	Portland	OR	97220	45.3344N	-122.3329W	Vehicle Wash Station	E Portland MS Veh Wash
F4040403	F4040403	ODOT	73000	X		105	\$5,555	836 Avenue "S"	Seaside	OR	97138	45.9840N	-123.9219W	Storage, Hazardous Materials	Seaside MS Haz Mat Storage
F9090511	F9090511	ODOT	73000	X		196	\$5,581	Hwy 20, 41 Miles East	Brothers	OR	97701	43.8132N	-120.5994W	Picnic Shelter	Brothers Oasis RA Picnic Shelter
F9090512	F9090512	ODOT	73000	X		196	\$5,581	Hwy 20, 41 Miles East	Brothers	OR	97701	43.8132N	-120.5994W	Picnic Shelter	Brothers Oasis RA Picnic Shelter

F4340313	F4340313	ODOT	73000	X			120	\$5,581	48400 NW Sunset Hwy.	Banks	OR	97106	45.6706N	-123.1746W	Support Building	Manning MS Generator Building
F4090512	F4090512	ODOT	73000	X			618	\$5,615	Hwy 20 MP 42.3	Brothers	OR	97712	43.8115N	-120.5997W	Residence, House	Brothers MS 3-Car Garage
F4020303	F4020303	ODOT	73000	X			64	\$5,687	27343 Alsea Deadwood Hwy	Alsea	OR	97324	44.3739N	-123.5983W	Support Building	Alsea MS Pump Well House
F4211103	F4211103	ODOT	73000	X			60	\$5,818	109 N. Rush Lane	Otis	OR	97368-9773	45.0219N	-123.85571W	Support Building	Rose Lodge Pump House
F2422702	F2422702	ODOT	73000	X			45	\$5,878	18402 S. Hwy 99E	Oregon City	OR		45.3419N	-122.6342W	Support Building	Canemah De-Icer Pump House
F4300503	F4300503	ODOT	73000	X			230	\$5,958	306 West State Street	Ukiah	OR	97880	45.1333N	-118.9352W	Storage, Miscellaneous	Ukiah MS Enclosed Storage
F4221703	F4221703	ODOT	73000	X			120	\$5,959	1100 SE Goldfish Farm Rd.	Albany	OR	97321-5143	44.6319N	-123.0481W	Storage, Miscellaneous	Albany MS Storage
F4221704	F4221704	ODOT	73000	X			120	\$5,959	1100 SE Goldfish Farm Rd.	Albany	OR	97321-5143	44.6319N	-123.0481W	Storage, Miscellaneous	Albany MS Storage
F4230606	F4230606	ODOT	73000	X			96	\$5,959	5825 4th Street	Juntura	OR	97911	43.7458N	-118.0838W	Support Building	Juntura MS Water Treatment Bldg
F4151906	F4151906	ODOT	73000	X			120	\$6,055	706 Tolman Creek Rd.	Ashland	OR	97520	42.181049N	-122.670204W	Storage, Miscellaneous	Ashland MS Enclosed Stor
F4260307	F4260307	ODOT	73000	X			64	\$6,084	620 W Columbia River Hwy	Troutdale	OR	97060	45.5404N	-122.3940W	Support Building	Troutdale MS Pump House
F4140606	F4140606	ODOT	73000	X			100	\$6,093	7285 Hwy 35	Parkdale	OR	97028	45.5184N	-121.5636W	Support Building	Parkdale MS Wash Building
F5300603	F5300603	ODOT	73000	X			600	\$6,150	1801 Hlghway 730 E	Umatilla	OR	97882	45.9186N	-119.3261W	Storage, Miscellaneous	Umatilla POE storage shed
F4030511	F4030511	ODOT	73000	X			40	\$6,280	2440 SE Stubb St.	Milwaukie	OR	97222-7312	45.4580N	-122.6378W	Fueling Station	Milwaukie MS Fuel Station
F2425202	F2425202	ODOT	73000	X			100	\$6,331	Hwy 52 MP 83	Pilot Rock	Oregon	97868	45.4606N	-118.8813W	Storage, Miscellaneous	Nye Jct Scoop Shed
F4240804	F4240804	ODOT	73000	X			576	\$6,368	600 N. Santiam Hwy.	Detroit	OR	97342	44.7273N	-122.1355W	Storage, Miscellaneous	Detroit MS Storage Open
F9243702	F9243702	ODOT	73000	X			220	\$6,373	Highway 22 MP 34.5	Gates	OR	97346	44.4500N	-122.2028W	Storage, Miscellaneous	The Maples RA pumphouse/Storage
F4260907	F4260907	ODOT	73000	X			894	\$6,405	9637 SW 35th Drive	Portland	OR	97051	45.4549N	-122.7125W	Storage, Hazardous Materials	Baldock MS Herb Stor
F4180503	F4180503	ODOT	73000	X			30	\$6,557	2557 Altamont Dr.	Klamath Falls	OR	97603	42.2049N	-121.7454W	Support Building	Klamath Falls Pump House
F7060601	F7060601	ODOT	73000	X			96	\$6,682	Dean Mountain Rd	North Bend	OR	97459	43.478167N	-124.107889W	Communications	Baldy Butte M/W Bldg
F9090510	F9090510	ODOT	73000	X			100	\$6,682	Hwy 20, 41 Miles East	Brothers	OR	97701	43.8132N	-120.5994W	Kiosk - Visitor Information Distribution	Brothers Oasis RA Info Shelter
F5240301	F5240301	ODOT	73000	X			120	\$6,726	1 mi W of Gates	Gates	OR	97346	44.7571N	-122.4370W	Inspection Scale, Weigh Station, Ports of Entry	Gates Scale House
F9301207	F9301207	ODOT	73000	X			200	\$6,757	Interstate 84, MP 186	Stanfield	OR	97875	45.7719N	-119.2509W	Picnic Shelter	Stanfield SRA WB Picnic Shelter
F9301208	F9301208	ODOT	73000	X			200	\$6,757	Interstate 84, MP 186	Stanfield	OR	97875	45.7719N	-119.2509W	Picnic Shelter	Stanfield SRA EB Picnic Shelter
F9301209	F9301209	ODOT	73000	X			100	\$6,757	Interstate 84, MP 186	Stanfield	OR	97875	45.7719N	-119.2509W	Picnic Shelter	Stanfield SRA WB Picnic Shelter

F9301210	F9301210	ODOT	73000	X			200	\$6,757	Interstate 84, MP 186	Stanfield	OR	97875	45.7719N	-119.2509W	Picnic Shelter	Stanfield SRA WB Picnic Shelter
F9301211	F9301211	ODOT	73000	X			200	\$6,757	Interstate 84, MP 186	Stanfield	OR	97875	45.7719N	-119.2509W	Picnic Shelter	Stanfield SRA EB Picnic Shelter
F9301212	F9301212	ODOT	73000	X			200	\$6,757	Interstate 84, MP 186	Stanfield	OR	97875	45.7719N	-119.2509W	Picnic Shelter	Stanfield SRA EB Picnic Shelter
F4150806	F4150806	ODOT	73000	X			426	\$6,892	120 Mill Creek Drive	Prospect	OR	97536	42.7547N	-122.4888W	Storage, Miscellaneous	Prospect MS Old Storage
F9130101	F9130101	ODOT	73000	X			160	\$6,959	US 20, 24 Miles East	Juntura	OR	97911	43.3853N	-118.3638W	Picnic Shelter	Buchanan Springs RA Shelter
F4300206	F4300206	ODOT	73000	X			420	\$7,143	64462 Old Oregon Trail Road	Meacham	OR	97859	45.5064N	-118.4287W	Residence, House	Meacham MS Garage
F4191104	F4191104	ODOT	73000	X			96	\$7,312	95732 Highway 140 W	Lakeview	OR	97630	42.1134N	-120.2157W	Storage, Miscellaneous	Lakeview Old MS Closed Storage
F2425004	F2425004	ODOT	73000	X			128	\$7,312	South Side of I 84 Exit 216	Pendleton	OR	97801	45.64288 N	-118.69234W	Support Building	Mission Stkpl De-icer Pump House
F7320901	F7320901	ODOT	73000	X			36	\$7,368	80359 Lewiston Hwy	Flora	OR	97828	45.8028N	-117.2625W	Communications	Flora Fill Sta Bldg
F4280302	F4280302	ODOT	73000	X			3,000	\$7,495	68708 Hwy. 97	Moro	OR	97039	45.2920N	-120.4315W	Storage, Miscellaneous	Moro MS Nw Pole Storage
F2401006	F2401006	ODOT	73000	X			80	\$7,522	Sandy Stockpile Hwy 26 MP 25.32	Sandy	OR	97009	45.3937N	-122.2472W	Support Building	Sandy Stockpile De-icer Pump Hse
F4260906	F4260906	ODOT	73000	X			492	\$7,541	9637 SW 35th Drive	Portland	OR	97051	45.4549N	-122.7125W	Storage, Hazardous Materials	Baldock MS Herb Stor
F4041205	F4041205	ODOT	73000	X			48	\$7,597	36455 Highway 26 MP 6.5	Seaside	OR	97138	45.9106N	-123.8166W	Support Building	Humbug MS De-icer Pump House
F5260101	F5260101	ODOT	73000	X			140	\$7,869	M.P. 16.5 Hwy 30	Scappoose	OR	97056	45.6949N	-122.8709W	Inspection Scale, Weigh Station, Ports of Entry	Rocky Point Scale House
F4350503	F4350503	ODOT	73000	X			128	\$8,000	OR 19 M.P. 93.7	Spray	OR	97874	44.8261N	-119.7761W	Fueling Station	Spray MS Fuel Station
F4350508	F4350508	ODOT	73000	X			120	\$8,044	OR 19 M.P. 93.7	Spray	OR	97874	44.8261N	-119.7761W	Storage, Miscellaneous	Spray MS Enclosed Storage
F4300208	F4300208	ODOT	73000	X			360	\$8,153	64462 Old Oregon Trail Road	Meacham	OR	97859	45.5064N	-118.4287W	Storage, Miscellaneous	Meacham MS Garage
F2405202	F2405202	ODOT	73000	X			336	\$8,499	Hwy 20 PM 78.3	Brothers Summer Lake	OR	97712	43.8115N	-120.5997W	Storage, Miscellaneous	Brothers Scoop Shed
F9190605	F9190605	ODOT	73000	X			96	\$8,577	OR 31, M.P. 69	Summer Lake	OR	97640	42.5823N	-120.4635W	Support Building	Summer Lake SRA Pump House
F9301304	F9301304	ODOT	73000	X			100	\$8,632	Interstate 84, MP 229	Pendleton	OR	97801	45.3606N	-118.3026W	Picnic Shelter	Deadman Pass SRA EB Picnic Shltr
F9301305	F9301305	ODOT	73000	X			150	\$8,632	Interstate 84, MP 229	Pendleton	OR	97801	45.3606N	-118.3026W	Picnic Shelter	Deadman Pass SRA EB Picnic Shltr
F4230813	F4230813	ODOT	73000	X			70	\$8,837	6745 Hwy 95 S	Jordan Valley	OR	97910-9400	42.2442N	-117.5143W	Storage, Miscellaneous	Basque MS Utility Bldg
F7331703	F7331703	ODOT	73000	X			119	\$9,000	4.5 Miles West of Shaniko	Shaniko	OR	97057	45.0258N	-120.8373	Communications	Shaniko Tanager Gen Shltr
F4090902	F4090902	ODOT	73000	X			422	\$9,144	51591 N Hwy 97	LaPine	OR	97739	43.6742N	-121.5017W	Storage, Miscellaneous	LaPine MS Sign Storage
F4320204	F4320204	ODOT	73000	X			120	\$9,373	80359 Lewiston Hwy	Flora	OR	97828	45.8028N	-117.2625W	Storage, Miscellaneous	Flora MS Power Plant
F2401206	F2401206	ODOT	73000	X			240	\$9,451	Mt. Hood Loop Hwy.M.P. 83.67,	Parkdale	OR	97041	45.3212N	-121.6281W	Picnic Shelter	Bennett Pass Propane Shelter

F2425003	F2425003	ODOT	73000	X		400	\$9,496	South Side of I 84 Exit 216	Pendleton	OR	97801	45.64288 N	- 118.69234W	Storage, Miscellaneous	Mission Stkpl Eq Storage
F4102508	F4102508	ODOT	73000	X		480	\$9,496	3339 Old Hwy. 99S	Roseburg	OR	97470	43.16637 N	- 123.36717W	Storage, Miscellaneous	Shady MS Open Storage Pole Bldg
F4090502	F4090502	ODOT	73000	X		80	\$9,586	Hwy 20 MP 42.3	Brothers	OR	97712	43.8115N	-120.5997W	Storage, Miscellaneous	Brothers MS Storage
F4200309	F4200309	ODOT	73000	X		100	\$9,676	56377 North Bank Rd.	McKenzie Bridge	OR	97413	44.1758N	-122.1619W	Storage, Miscellaneous	Mckenzie Br Open Stor Single Bay
F2400205	F2400205	ODOT	73000	X		192	\$9,749	Hwy 217 MP 3.83	Portland	OR	97221	45.5081N	-122.7375W	Storage, Miscellaneous	Fanno Creek Elec Parts Bldg
F4020612	F4020612	ODOT	73000	X		120	\$9,749	3700 SW Philomath Hwy.	Corvallis	OR	97333- 1147	44.5532N	-123.2933W	Storage, Miscellaneous	Corvallis MS Storage Shed
F4070304	F4070304	ODOT	73000	X		160	\$9,749	3571 NE 3rd St (Hwy 26)	Prineville	OR	97754	44.3051N	-120.8041W	Storage, Miscellaneous	Prineville MS Open Storage
F4221707	F4221707	ODOT	73000	X		500	\$9,749	1100 SE Goldfish Farm Rd.	Albany	OR	97321- 5143	44.6319N	-123.0481W	Storage, Miscellaneous	Albany MS Pole Building
F2400204	F2400204	ODOT	73000	X		600	\$9,749	Hwy 217 MP 3.83	Portland	OR	97221	45.5081N	-122.7375W	Support Building	Fanno Ck De-icer Pump House
F9120801	F9120801	ODOT	73000	X		96	\$9,782	US 395, 3 Miles South -- MP 92	Long Creek	OR	97856	44.6840N	-119.0987W	Restrooms, Showers	Carter RA Restroom
F4182310	F4182310	ODOT	73000	X		720	\$9,829	37851 State Hwy 140 W	Lake of the Woods	OR	97601	42.3980N	-122.2033W	Storage, Miscellaneous	Lake of the Woods Support Bldg
F9203108	F9203108	ODOT	73000	X		145	\$9,875	Interstate 5, 14 Miles South Hwy 140 MP 5.6 (Route 219)	Eugene	OR	97401	43.5108N	-123.0113W	Kiosk - Visitor Information Distribution	Gettings Cr RA SB UR Here Shelte
F2401901	F2401901	ODOT	73000	X		288	\$9,988	9637 SW 35th Drive	Portland	OR	97221	45.4408N	-122.9850	Storage, Miscellaneous	Campbell Br Equip Storage
F4260913	F4260913	ODOT	73000	X		480	\$10,129	9637 SW 35th Drive	Portland	OR	97051	45.4549N	-122.7125W	Storage, Miscellaneous	Baldock MS Masonry Sand Storage
F2401801	F2401801	ODOT	73000	X		260	\$10,149	Hwy 162, MP 21.7	Mehama	OR	97384	44.4731N	-122.3751W	Storage, Miscellaneous	Mehama Equip Storage
F9011015	F9011015	ODOT	73000	X		50	\$10,160	Interstate 84, 38 Miles West	Ontario	OR	97914	44.2944N	-117.2153W	Kiosk - Visitor Information Distribution	Weatherby RA UR Here Shelter
F7202201	F7202201	ODOT	73000	X		288	\$10,188	5 Miles E of Springfield	Springfield	OR	97475	44.03458 6N	-122.867861 W	Communications	Wallace Butte M/W Bldg
F7202301	F7202301	ODOT	73000	X		207	\$10,188	7.5 Miles NE of Cottage Grove	Cottage Grove	OR	97426	43.8427N	-122.8916W	Communications	Bear Mtn/Castle Rock M/W Bldg
F7210301	F7210301	ODOT	73000	X		242	\$10,188	6 Miles E of Rose Lodge	Rose Lodge	OR	97368	45.00960 6N	-123.773725 W	Communications	Saddlebag M/W Bldg
F7270201	F7270201	ODOT	73000	X		400	\$10,188	5 Miles SW of Falls City	Falls City	OR	97344	44.79705 6N	-123.542889 W	Communications	Bald Mtn M/W Bldg
F7290501	F7290501	ODOT	73000	X		60	\$10,188	6 Miles SW of Tillamook	Tillamook	OR	97141	45.36222 2N	-123.93025W	Communications	Cape Lookout M/W Bldg
F7350501	F7350501	ODOT	73000	X		96	\$10,188	7 Miles SE of Fossil	Fossil	OR	97830	45.8981N	-120.1376W	Communications	Rancheria Rock M/W Bldg
F9030218	F9030218	ODOT	73000	X		200	\$10,191	Interstate 5, M.P. 282	Wilsonvill e	OR	97070	45.2721N	-122.7761W	Picnic Shelter	Baldock RA SB Pic Shelter

F7061001	F7061001	ODOT	73000	X		160	\$10,307	87505 Upper Fourmile Lane	Bandon	Oregon		43.00893 3N	- 124.397183 W	Communications	Four Mile M/W Bldg
F4151604	F4151604	ODOT	73000	X		390	\$10,338	4141 Hamrick Road	Central Point	OR	97502	42.1107N	-122.3941W	Storage, Miscellaneous	Central Point MS Storage
F4200905	F4200905	ODOT	73000	X		936	\$10,517	25171 Luther Way	Veneta	OR	97487	44.0534N	-123.3463W	Storage, Miscellaneous	Veneta MS Storage Op
F4150104	F4150104	ODOT	73000	X		48	\$10,524	7150 Old Hwy 99 South	Ashland	OR	97520	42.0727N	-122.6028W	Support Building	Siskiyou MS Pump House
F4240808	F4240808	ODOT	73000	X		240	\$10,580	600 N. Santiam Hwy.	Detroit	OR	97342	44.7273N	-122.1355W	Fueling Station	Detroit MS Fuel Sta
F4200708	F4200708	ODOT	73000	X		192	\$10,648	15th St. E and HWY 101	Florence	OR	97439	43.9795N	-124.1005W	Storage, Hazardous Materials	Florence MS Hgmt and Oil Storage
F4320205	F4320205	ODOT	73000	X		140	\$10,715	80359 Lewiston Hwy	Flora	OR	97828	45.8028N	-117.2625W	Storage, Miscellaneous	Flora MS Old Garage
F9231103	F9231103	ODOT	73000	X		100	\$10,732	Interstate 84, 1 Mile East	Ontario	OR	97914	44.0058N	-116.5635W	Picnic Shelter	Ontario RA Shelter
F9231104	F9231104	ODOT	73000	X		100	\$10,732	Interstate 84, 1 Mile East	Ontario	OR	97914	44.0058N	-116.5635W	Picnic Shelter	Ontario RA Shelter
F9231105	F9231105	ODOT	73000	X		100	\$10,732	Interstate 84, 1 Mile East	Ontario	OR	97914	44.0058N	-116.5635W	Picnic Shelter	Ontario RA Shelter
F9231106	F9231106	ODOT	73000	X		100	\$10,732	Interstate 84, 1 Mile East	Ontario	OR	97914	44.0058N	-116.5635W	Picnic Shelter	Ontario RA Shelter
F9231107	F9231107	ODOT	73000	X		100	\$10,732	Interstate 84, 1 Mile East	Ontario	OR	97914	44.0058N	-116.5635W	Picnic Shelter	Ontario RA Shelter
F9231108	F9231108	ODOT	73000	X		100	\$10,732	Interstate 84, 1 Mile East	Ontario	OR	97914	44.0058N	-116.5635W	Picnic Shelter	Ontario RA Shelter
F9231109	F9231109	ODOT	73000	X		100	\$10,732	Interstate 84, 1 Mile East	Ontario	OR	97914	44.0058N	-116.5635W	Picnic Shelter	Ontario RA Shelter
F9231110	F9231110	ODOT	73000	X		100	\$10,732	Interstate 84, 1 Mile East	Ontario	OR	97914	44.0058N	-116.5635W	Picnic Shelter	Ontario RA Shelter
F9130203	F9130203	ODOT	73000	X		144	\$10,737	US 20, 18 Miles West	Burns	OR	97720	43.53197 6N	- 119.321259 W	Picnic Shelter	Sagehen Hill RA Picnic Shelter
F9130204	F9130204	ODOT	73000	X		144	\$10,737	US 20, 18 Miles West	Burns	OR	97720	43.53197 6N	- 119.321259 W	Picnic Shelter	Sagehen Hill RA Picnic Shelter
F9130205	F9130205	ODOT	73000	X		144	\$10,737	US 20, 18 Miles West	Burns	OR	97720	43.53197 6N	- 119.321259 W	Picnic Shelter	Sagehen Hill RA Picnic Shelter
F9130206	F9130206	ODOT	73000	X		150	\$10,737	US 20, 18 Miles West	Burns	OR	97720	43.53197 6N	- 119.321259 W	Picnic Shelter	Sagehen Hill RA Picnic Shelter
F4182318	F4182318	ODOT	73000	X		340	\$10,776	37851 State Hwy 140 W	Lake of the Woods	OR	97601	42.3980N	-122.2033W	Picnic Shelter	Lake of the Woods Propane Cover
F4280301	F4280301	ODOT	73000	X		5,000	\$10,929	68708 Hwy. 97	Moro	OR	97039	45.2920N	-120.4315W	Maintenance Station	Moro Maint Station Bldg
F2409401	F2409401	ODOT	73000	X		290	\$10,960	Hwy 47 Just North of City	Yamhill	OR	97132	45.3418N	-123.1871W	Storage, Miscellaneous	Yamhill Scoop Shed
F4091612	F4091612	ODOT	73000	X		360	\$10,967	63055 N. Hwy. 97	Bend	OR	97701- 5765	44.0897N	-121.3068W	Storage, Miscellaneous	Bend MS Open Storage Bldg
F9220611	F9220611	ODOT	73000	X		208	\$10,979	Interstate 5, 13 Miles North	Eugene	OR	97401	44.1417N	-123.0338W	Picnic Shelter	Oak Grove RA SB Shelter

F9220612	F9220612	ODOT	73000	X			208	\$10,979	Interstate 5, 13 Miles North	Eugene	OR	97401	44.1417N	-123.0338W	Picnic Shelter	Oak Grove RA NB Shelter
F9220613	F9220613	ODOT	73000	X			208	\$10,979	Interstate 5, 13 Miles North	Eugene	OR	97401	44.1417N	-123.0338W	Picnic Shelter	Oak Grove RA NB Shelter
F9220614	F9220614	ODOT	73000	X			208	\$10,979	Interstate 5, 13 Miles North	Eugene	OR	97401	44.1417N	-123.0338W	Picnic Shelter	Oak Grove RA NB Shelter
F9220615	F9220615	ODOT	73000	X			208	\$10,979	Interstate 5, 13 Miles North	Eugene	OR	97401	44.1417N	-123.0338W	Picnic Shelter	Oak Grove RA SB Shelter
F9220618	F9220618	ODOT	73000	X			208	\$10,979	Interstate 5, 26 Miles South	Eugene	OR	97401	44.1417N	-123.0338W	Picnic Shelter	Oak Grove RA SB Shelter
F4262001	F4262001	ODOT	73000	X			45	\$11,014	1100 N. Columbia Blvd.	Portland	OR	97217	45.3503N	-122.4034W	Support Building	Fremont Bridge Ice Detection
F4261607	F4261607	ODOT	73000	X			280	\$11,161	1100 N. Columbia Blvd.	Portland	OR	97217	45.5838N	-122.6776W	Storage, Miscellaneous	N. Portland MS Asphalt Storage
F4261608	F4261608	ODOT	73000	X			280	\$11,161	1100 N. Columbia Blvd. Highway 58& 97	Portland	OR	97217	45.5838N	-122.6776W	Storage, Miscellaneous	N. Portland MS Mason Sand Storage
F2405705	F2405705	ODOT	73000	X			378	\$11,461	Intersection	Chemult Cascade Locks	OR	97731	43.2009N	-121.4542W	Storage, Miscellaneous	Chemult Scoop Shed
F4140107	F4140107	ODOT	73000	X			870	\$11,651	60 SE Forest Lane	Coquille	OR	97014	45.6720N	-121.8854W	Fueling Station	Cascade Locks MS Fuel
F7060701	F7060701	ODOT	73000	X			72	\$11,706	340 Main St.	Coquille	OR	97423	43.1030N	-124.1130W	Communications	Coquille M/W Bldg
F4061307	F4061307	ODOT	73000	X			100	\$11,756	61036 Hwy. 101 S.	Coos Bay	OR	97420	43.3067N	-124.2115W	Support Building	Davis Slough MS Well House
F2405303	F2405303	ODOT	73000	X			378	\$11,775	MP 16.8 Hwy 31	LaPine	OR	97739	43.4511N	-121.3572W	Storage, Miscellaneous	LaPine MS Scoop Shed
F4250203	F4250203	ODOT	73000	X			240	\$11,917	273 W. Linden Way	Heppner	OR	97836	45.2142N	-119.3314W	Office	Heppner MS Field Mechanic Office
F2402203	F2402203	ODOT	73000	X			504	\$11,917	MP 51 Hwy 20	Sweet Home	OR	97386	44.4041N	122.299053 W	Storage, Miscellaneous	Upper Soda Equipment Shed
F9301309	F9301309	ODOT	73000	X			100	\$12,009	Interstate 84, MP 229	Pendleton	OR	97801	45.3606N	-118.3026W	Kiosk - Visitor Information Distribution	Deadman Pass SRA WB U R Here
F9301310	F9301310	ODOT	73000	X			100	\$12,009	Interstate 84, MP 229	Pendleton	OR	97801	45.3606N	-118.3026W	Kiosk - Visitor Information Distribution	Deadman Pass SRA EB U R Here
F4230508	F4230508	ODOT	73000	X			384	\$12,035	701 Bassett Street	Jordan Valley	OR	97910	42.5846N	-117.0310W	Office	Jordan Valley MS Office
F4120903	F4120903	ODOT	73000	X			192	\$12,035	315 N Canyon Blvd	Canyon City	OR	97845	44.3996N	-118.9469W	Storage, Hazardous Materials	Canyon City Herbicide Storage
F2406001	F2406001	ODOT	73000	X			630	\$12,089	Hwy 31 MP 95	Silver Lake	OR	97638	42.7167N	-120.5830W	Storage, Miscellaneous	Silver Lake Scoop Shed
F4190502	F4190502	ODOT	73000	X			150	\$12,116	46331 Hwy 395 North	Riley	OR	97758	42.9673N	-119.9919W	Storage, Miscellaneous	Alkali Lake MS Storage
F9181306	F9181306	ODOT	73000	X			100	\$12,186	US 97, 8 Miles South	Klamath Falls	OR	97603	42.1263N	-121.8238W	Kiosk - Visitor Information Distribution	Midland R A Volcanic Road Info
F4030512	F4030512	ODOT	73000	X			160	\$12,186	2440 SE Stubb St.	Milwaukie	OR	97222- 7312	45.4580N	-122.6378W	Support Building	Milwaukie MS Generator Bldg
F4041402	F4041402	ODOT	73000	X			170	\$12,186	Hwy 26 MP 25.5	Banks	OR		45.8379N	-123.5233W	Support Building	Quartz Cr Br Generator Bldg
F9030216	F9030216	ODOT	73000	X			30	\$12,230	Interstate 5, M.P. 282	Wilsonvill e	OR	97070	45.2721N	-122.7761W	Support Building	Baldock RA SB Pump House

F2425102	F2425102	ODOT	73000	X		1,800	\$12,286	Hwy 330 MP 10	Weston	Oregon	97886	45.7898N	-118.2465W	Storage, Miscellaneous	Weston Stockpile Eq Storage
F9301206	F9301206	ODOT	73000	X		100	\$12,302	Interstate 84, MP 186	Stanfield	OR	97875	45.7719N	-119.2509W	Kiosk - Visitor Information Distribution	Stanfield SRA EB U R Here Shelt
F4241002	F4241002	ODOT	73000	X		1,500	\$12,324	500 13th St. SE	Salem	OR	97301-4025	44.9279N	-123.0329W	Train Station	Passenger Rail Freight Shed
F9301205	F9301205	ODOT	73000	X		100	\$12,381	Interstate 84, MP 186	Stanfield	OR	97875	45.7719N	-119.2509W	Kiosk - Visitor Information Distribution	Stanfield SRA WB U R Here Shelt
F7070202	F7070202	ODOT	73000	X		99	\$12,661	2517 km NW of Lakeview	Lakeview	OR	97630	42.1504N	-120.3821W	Communications	Grizzly Peak M/W Gen Bldg
F4290311	F4290311	ODOT	73000	X		336	\$12,661	3313 3rd Street	Tillamook	OR	97141	45.4550N	-123.8294W	Storage, Miscellaneous	Tillamook MS Dist Building
F7331702	F7331702	ODOT	73000	X		213	\$13,000	4.5 Miles West of Shaniko	Shaniko	OR	97057	45.0258N	-120.8373	Communications	Shaniko Tanager Eqmnt Shltr
F4302004	F4302004	ODOT	73000	X		2,100	\$13,294	1840 S. Hwy. 395	Hermiston	OR	97838	45.4921N	-119.1609W	Storage, Miscellaneous	Hermiston 4 Bay Closed Storage
F9090509	F9090509	ODOT	73000	X		180	\$13,363	Hwy 20, 41 Miles East	Brothers	OR	97701	43.8132N	-120.5994W	Support Building	Brothers Oasis RA Pump House
F9030203	F9030203	ODOT	73000	X		224	\$13,376	Interstate 5, M.P. 282	Wilsonville	OR	97070	45.2721N	-122.7761W	Kiosk - Visitor Information Distribution	Baldock RA NB Info Booth
F9030204	F9030204	ODOT	73000	X		224	\$13,376	Interstate 5, M.P. 282	Wilsonville	OR	97070	45.2721N	-122.7761W	Kiosk - Visitor Information Distribution	Baldock RA SB Info Booth
F7180202	F7180202	ODOT	73000	X		80	\$13,399	1 Mi. West of Keno on Hwy 66	Keno	OR	97627	42.0776N	-121.9737W	Communications	Hamaker M/W Gen Bldg.
F4300215	F4300215	ODOT	73000	X		100	\$13,402	64462 Old Oregon Trail Road	Meacham	OR	97859	45.5064N	-118.4287W	Fueling Station	Meacham MS Fuel House
F4310403	F4310403	ODOT	73000	X		200	\$13,444	1800 Division Street	Elgin	OR	97827	45.5648N	-117.9279W	Storage, Miscellaneous	Elgin MS storage
F9242006	F9242006	ODOT	73000	X		91	\$13,531	Interstate 5, 8 Miles North	Jefferson	OR	97352	44.7348N	-123.0559W	Support Building	Santiam SRA NB Chlorinator Bldg
F9220607	F9220607	ODOT	73000	X		400	\$13,597	Interstate 5, 13 Miles North	Eugene	OR	97401	44.1417N	-123.0338W	Kiosk - Visitor Information Distribution	Oak Grove RA NB Info Booth
F4030515	F4030515	ODOT	73000	X		224	\$13,619	2440 SE Stubb St.	Milwaukie	OR	97222-7312	45.4580N	-122.6378W	Storage, Miscellaneous	Milwaukie MS Open Storage
F4030516	F4030516	ODOT	73000	X		224	\$13,619	2440 SE Stubb St.	Milwaukie	OR	97222-7312	45.4580N	-122.6378W	Storage, Miscellaneous	Milwaukie MS Open Storage
F2401002	F2401002	ODOT	73000	X		760	\$13,691	Salmon River Rd Zig Zag MP42.11	Sandy	OR	97009	45.3937N	-122.2472W	Storage, Miscellaneous	Salmon Rv Rd Equip Enclosed Stor
F9040904	F9040904	ODOT	73000	X		224	\$13,709	US Hwy 26, MP 28.7	Seaside	OR	97106	45.7954N	-123.4582W	Picnic Shelter	Sunset Springs RA Pic Shelter
F9040905	F9040905	ODOT	73000	X		224	\$13,709	US Hwy 26, MP 28.7	Seaside	OR	97106	45.7954N	-123.4582W	Picnic Shelter	Sunset Springs RA Pic Shelter
F4170703	F4170703	ODOT	73000	X		84	\$13,784	345 Agness Avenue	Grants Pass	OR	97526	42.4334722N	123.297016W	Support Building	Grants Pass MS Pump
F5300501	F5300501	ODOT	73000	X		120	\$13,906	18 mi E of Pendleton	Pendleton	OR	97801	45.5908N	-118.5451W	Inspection Scale, Weigh Station, Ports of Entry	Emigrant Hill Scales
F9310516	F9310516	ODOT	73000	X		350	\$14,035	Interstate 84, 9 Miles East	LaGrande	OR	97850	45.2352N	-118.0139W	Support Building	Chs Reynolds SRA EB Storage/Pump

F5090601	F5090601	ODOT	73000	X			225	\$14,416	Hwy 97, NB, MP 145.5	Bend	OR		43.9565N	-121.3480W	Inspection Scale, Weigh Station, Ports of Entry	Bend Scale House
F9203106	F9203106	ODOT	73000	X			145	\$14,444	Interstate 5, 14 Miles South	Eugene	OR	97401	43.5108N	-123.0113W	Kiosk - Visitor Information Distribution	NB Gettings Creek RA Info Cntrl
F4230814	F4230814	ODOT	73000	X			1,200	\$14,462	6745 Hwy 95 S	Jordan Valley	OR	97910-9400	42.2442N	-117.5143W	Storage, Miscellaneous	Basque MS Carport
F4260908	F4260908	ODOT	73000	X			1,800	\$14,571	9637 SW 35th Drive	Portland	OR	97051	45.4549N	-122.7125W	Storage, Miscellaneous	Baldock MS Storg Bldg
F4020610	F4020610	ODOT	73000	X			100	\$14,695	3700 SW Philomath Hwy.	Corvallis	OR	97333-1147	44.5532N	-123.2933W	Support Building	Corvallis MS Generator Building
F2400801	F2400801	ODOT	73000	X			720	\$14,786	Hwy 224 MP 21.66 & Rivermill Rd	Estacada	OR	97023	45.1816N	-122.2032W	Storage, Miscellaneous	Rivermill Pole Bldg
F9330704	F9330704	ODOT	73000	X			208	\$14,806	Interstate 84, 11 Miles West	The Dalles	OR	97058	45.4142N	-121.2031W	Support Building	Memaloose EB SRA Filter House
F2423301	F2423301	ODOT	73000	X			288	\$14,896	Hwy 95 & Rome Rd	Rome	OR		42.8379N	-117.6323W	Storage, Miscellaneous	Rome Scoop Shed
F5230604	F5230604	ODOT	73000	X			200	\$14,896	5920 Hwy 30	Huntington	OR	97907-5000	44.29183 N	-117.22225W	Storage, Miscellaneous	Farewell Bend POE Enclosed Stor
F4091608	F4091608	ODOT	73000	X			541	\$14,916	63055 N. Hwy. 97	Bend	OR	97701-5765	44.0897N	-121.3068W	Storage, Miscellaneous	Bend MS Sign Post Shed Bldg F
F7231001	F7231001	ODOT	73000	X			112	\$14,929	1 mi north of Hwy 20 mp 205.4	Juntura	OR	97911	43.7895N	-1178009W	Communications	Coyne Point Radio Building
F9310509	F9310509	ODOT	73000	X			52	\$14,945	Interstate 84, 9 Miles East	LaGrande	OR	97850	45.2352N	-118.0139W	Kiosk - Visitor Information Distribution	Charles Reynolds EB SRA UR Here
F7190501	F7190501	ODOT	73000	X			200	\$14,995	1.6 MI NW Adel	Adel	OR	97620	42.1897N	-119.9211W	Communications	Adel Remote Radio (Fish Rim)
F7160102	F7160102	ODOT	73000	X			232	\$15,000	3370 NW Ivy Lane	Warm Springs	OR	97741	44.7551N	-121.2193W	Communications	Agency Plains M/W Bldg 2
F4090524	F4090524	ODOT	73000	X			192	\$15,044	Hwy 20 MP 42.3	Brothers	OR	97712	43.8115N	-120.5997W	Storage, Miscellaneous	Brothers MS Closed Storage
F2408202	F2408202	ODOT	73000	X			648	\$15,193	Hwy 20 MP 165 - East of Burns	Juntura	OR	97911	43.7387N	-118.4954W	Storage, Miscellaneous	Stinking Water Scoop Shed
F2408603	F2408603	ODOT	73000	X			648	\$15,193	Hwy 7 MP 20 - Before Sumpter Jct	Austin	OR	97817	44.6631N	-118.2967W	Storage, Miscellaneous	Whitney Scoop Shed
F4182317	F4182317	ODOT	73000	X			432	\$15,213	37851 State Hwy 140 W	Lake of the Woods	OR	97601	42.3980N	-122.2033W	Picnic Shelter	Lake of the Woods Propane Cover
F4230604	F4230604	ODOT	73000	X			64	\$15,252	5825 4th Street	Juntura	OR	97911	43.7458N	-118.0838W	Support Building	Juntura MS Pump House
F7100201	F7100201	ODOT	73000	X			160	\$15,281	1.5 Miles N of Roseburg	Roseburg	OR	97471	43.23544 70N	-123.322539 0W	Communications	Rose Hill M/W Bldg
F7101401	F7101401	ODOT	73000	X			288	\$15,281	Roman Nose Rd	Walton	OR		43.91222 2N	-123.738611 W	Communications	Roman Nose M/W Bldg
F7151202	F7151202	ODOT	73000	X			336	\$15,281	4500 Rogue Valley Hwy	Central Point	OR	97502	42.3829N	-122.9263W	Communications	SCC M/W Generator Bldg
F7151901	F7151901	ODOT	73000	X			324	\$15,281	15 Miles E of Ashland	Ashland	OR	97520	42.19828 05N	-122.493552 7W	Communications	Table Mountain M/W Bldg

F7160101	F7160101	ODOT	73000	X		180	\$15,281	3370 NW Ivy Lane	Warm Springs	OR	97741	44.7551N	-121.2193W	Communications	Agency Plains M/W Bldg
F2400304	F2400304	ODOT	73000	X		480	\$15,289	48400 NW Sunset Hwy.	Banks	OR	97106	45.6706N	-123.1746W	Storage, Miscellaneous	Sunset Summit Scoop Shed
F2400305	F2400305	ODOT	73000	X		480	\$15,386	Hwy 6 MP 32.48	Banks	OR	97106	45.6706N	-123.1746W	Storage, Miscellaneous	Wilson River Scoop Shed
F4010104	F4010104	ODOT	73000	X		216	\$15,575	1150 S. Bridge Street	Baker City	OR	97814	44.4622N	-117.4946W	Storage, Miscellaneous	OLD Baker MS Enclosed Storage
F4102704	F4102704	ODOT	73000	X		495	\$15,700	5443 Eagle Valley Rd.	Yoncalla	OR	97499	43.3803N	-123.1750W	Storage, Miscellaneous	Boswell Springs Open Storage
F5270101	F5270101	ODOT	73000	X		120	\$15,931	4 mi W of Salem	Salem	OR	97310	44.9315N	-123.1227W	Inspection Scale, Weigh Station, Ports of Entry	Eola Scale House
F9101312	F9101312	ODOT	73000	X		224	\$15,939	Interstate 5, 20 Miles North	Roseburg	OR	97470	43.4692N	-123.3156W	Kiosk - Visitor Information Distribution	Cabin Creek RA NB Info Booth
F4151104	F4151104	ODOT	73000	X		64	\$16,034	Hwy 66, 21 Miles East	Ashland	OR	97520	42.1091N	-122.4012W	Support Building	Lincoln MS Pump House Water
F4300205	F4300205	ODOT	73000	X		4,000	\$16,096	64462 Old Oregon Trail Road	Meacham	OR	97859	45.5064N	-118.4287W	Storage, Miscellaneous	Meacham MS Dormitory (School)
F9101313	F9101313	ODOT	73000	X		224	\$16,185	Interstate 5, 20 Miles North	Roseburg	OR	97470	43.4692N	-123.3156W	Kiosk - Visitor Information Distribution	Cabin Creek RA SB Info Booth
F9011307	F9011307	ODOT	73000	X		100	\$16,306	Interstate 84, 10 Miles West	Baker City	OR	97814	44.9143N	-117.8199W	Picnic Shelter	Baker Valley RA WB Shelter
F9011308	F9011308	ODOT	73000	X		121	\$16,306	Interstate 84, 10 Miles West	Baker City	OR	97814	44.9143N	-117.8199W	Picnic Shelter	Baker Valley RA EB Shelter
F9180803	F9180803	ODOT	73000	X		144	\$16,355	US 97 5 miles South of Chemult	Chemult	OR	97731	43.1777N	-121.7851W	Kiosk - Visitor Information Distribution	Beaver Marsh SRA Info Cabin
F4182312	F4182312	ODOT	73000	X		365	\$16,382	37851 State Hwy 140 W	Lake of the Woods	OR	97601	42.3980N	-122.2033W	Storage, Miscellaneous	Lake of the Woods Support Bldg
F9203125	F9203125	ODOT	73000	X		148	\$16,510	Interstate 5, 14 Miles South	Eugene	OR	97401	43.5108N	-123.0113W	Storage, Miscellaneous	SB Gettings Crk RA Housekeeping
F9203126	F9203126	ODOT	73000	X		148	\$16,510	Interstate 5, 14 Miles South	Eugene	OR	97401	43.5108N	-123.0113W	Storage, Miscellaneous	NB Gettings Crk RA Housekeeping
F4151905	F4151905	ODOT	73000	X		400	\$16,622	706 Tolman Creek Rd.	Ashland	OR	97520	42.181049N	-122.670204W	Storage, Miscellaneous	Ashland MS Open Tire Storage
F2406902	F2406902	ODOT	73000	X		336	\$16,646	Hwy 300 MP 75.5	Heppner	OR	97836	45.3619N	-119.5560W	Storage, Miscellaneous	Cason Canyon Scoop Shed
F7100901	F7100901	ODOT	73000	X		80	\$16,804	7 Mi SW of Scottsburg	Scottsburg	OR	97473	43.6145N	-123.9798W	Communications	Dean Mtn Bldg
F9040906	F9040906	ODOT	73000	X		90	\$16,848	US Hwy 26, MP 28.7	Seaside	OR	97106	45.7954N	-123.4582W	Kiosk - Visitor Information Distribution	Sunset Spgs RA Travel Info Kiosk
F9011323	F9011323	ODOT	73000	X		234	\$16,911	Interstate 84, 10 Miles West	Baker City	OR	97814	44.9143N	-117.8199W	Storage, Miscellaneous	Baker Valley SRA Mower Shed
F4070303	F4070303	ODOT	73000	X		256	\$17,087	3571 NE 3rd St (Hwy 26)	Prineville	OR	97754	44.3051N	-120.8041W	Storage, Miscellaneous	Prineville MS Enclosed Storage
F2405606	F2405606	ODOT	73000	X		378	\$17,270	Vandevort Road	Bend	OR	97701-5765	43.9828N	-121.5792W	Storage, Miscellaneous	Fall River Scoop Shed
F6095213	F6095213	ODOT	73000	X		134	\$17,270	63055 N. Hwy. 97	Bend	OR	97701-5765	44.0889N	-121.3072W	Support Building	Bend EQ Water Treatment Bldg

F9011005	F9011005	ODOT	73000	X		144	\$17,273	Interstate 84, 38 Miles West	Ontario	OR	97914	44.2944N	-117.2153W	Picnic Shelter	Weatherby RA Shelter
F9011006	F9011006	ODOT	73000	X		144	\$17,273	Interstate 84, 38 Miles West	Ontario	OR	97914	44.2944N	-117.2153W	Picnic Shelter	Weatherby RA Shelter
F9011007	F9011007	ODOT	73000	X		144	\$17,273	Interstate 84, 38 Miles West	Ontario	OR	97914	44.2944N	-117.2153W	Picnic Shelter	Weatherby RA Shelter
F9011008	F9011008	ODOT	73000	X		144	\$17,273	Interstate 84, 38 Miles West	Ontario	OR	97914	44.2944N	-117.2153W	Picnic Shelter	Weatherby RA Shelter
F9011009	F9011009	ODOT	73000	X		144	\$17,273	Interstate 84, 38 Miles West	Ontario	OR	97914	44.2944N	-117.2153W	Picnic Shelter	Weatherby RA Shelter
F9301202	F9301202	ODOT	73000	X		115	\$17,421	Interstate 84, MP 186	Stanfield	OR	97875	45.7719N	-119.2509W	Support Building	Stanfield SRA EB Chlorinator Bld
F2404801	F2404801	ODOT	73000	X		336	\$17,542	Jct Hwy 97 and 197 MP 68	Maupin	OR	97037	45.1707N	-121.0794W	Storage, Miscellaneous	South Jct Scoop Shed
F7070201	F7070201	ODOT	73000	X		135	\$17,584	2517 km NW of Lakeview 64462 Old Oregon Trail	Lakeview	OR	97630	42.1504N	-120.3821W	Communications	Grizzly Peak M/W Building
F4300216	F4300216	ODOT	73000	X		256	\$17,770	Road	Meacham	OR	97859	45.5064N	-118.4287W	Office	Meacham MS Office Bldg
F4261808	F4261808	ODOT	73000	X		192	\$17,858	5315 NE 101st	Portland	OR	97220	45.3344N	-122.3329W	Storage, Miscellaneous	E Portland MS Mason Sand Storage
F4261809	F4261809	ODOT	73000	X		192	\$17,858	5315 NE 101st	Portland	OR	97220	45.3344N	-122.3329W	Storage, Miscellaneous	E Portland MS Cold Mix Storage
F4261610	F4261610	ODOT	73000	X		72	\$18,019	1100 N. Columbia Blvd.	Portland	OR	97217	45.5838N	-122.6776W	Shed	North Portland Shed
F4180805	F4180805	ODOT	73000	X		583	\$18,044	24401 Highway 58 MP 64.3	Oakridge	OR	97463	43.5850N	-122.0000W	Residence, House	Odell Lake MS Garage
F4180521	F4180521	ODOT	73000	X		900	\$18,053	2557 Altamont Dr.	Klamath Falls	OR	97603	42.2049N	-121.7454W	Storage, Hazardous Materials	Klamath Falls Deicer Bldg
F2424001	F2424001	ODOT	73000	X		360	\$18,165	92nd and Powell	Portland	OR		45.4970N	-122.5641W	Storage, Miscellaneous	Powell Blvd. Scoop Shed
F4200709	F4200709	ODOT	73000	X		1,152	\$18,190	15th St. E and HWY 101	Florence	OR	97439	43.9795N	-124.1005W	Storage, Miscellaneous	Florence MS West Open Storage
F4070305	F4070305	ODOT	73000	X		640	\$18,279	3571 NE 3rd St (Hwy 26)	Prineville	OR	97754	44.3051N	-120.8041W	Storage, Miscellaneous	Prineville MS Cold Mix Bldg
F4180210	F4180210	ODOT	73000	X		576	\$18,279	11031 North Hwy 97	Chemult	OR	97731	43.22458 3N	-121.786278	Storage, Miscellaneous	Chemult MS Closed Storage
F5060301	F5060301	ODOT	73000	X		120	\$18,315	Hwy 42 MP 22	Myrtle Point	OR	97458	43.0499N	-124.1290W	Inspection Scale, Weigh Station, Ports of Entry	Myrtle Point Scale House
F4330513	F4330513	ODOT	73000	X		240	\$18,484	71739 Highway 216	Maupin	OR	97037	45.1315N	-121.5969W	Fueling Station	Warm Springs MS Fuel Station
F9301307	F9301307	ODOT	73000	X		180	\$18,714	Interstate 84, MP 229	Pendleton	OR	97801	45.3606N	-118.3026W	Picnic Shelter	Deadman Pass SRA EB Pic Shelter
F2405607	F2405607	ODOT	73000	X		378	\$18,840	Baker Road East Side	Bend	OR	97701- 5765	43.9828N	-121.5792W	Storage, Miscellaneous	Baker Road Scoop Shed
F4230806	F4230806	ODOT	73000	X		1,200	\$18,936	6745 Hwy 95 S	Jordan Valley	OR	97910- 9400	42.2442N	-117.5143W	Residence, House	Basque MS Garage
F4230807	F4230807	ODOT	73000	X		1,200	\$18,936	6745 Hwy 95 S	Jordan Valley	OR	97910- 9400	42.2442N	-117.5143W	Residence, House	Basque MS Garage
F4340309	F4340309	ODOT	73000	X		48	\$18,970	48400 NW Sunset Hwy.	Banks	OR	97106	45.6706N	-123.1746W	Support Building	Manning MS Chlorinator Bldg.
F7331701	F7331701	ODOT	73000	X		330	\$19,000	4.5 Miles West of Shaniko	Shaniko	OR	97057	45.0258N	-120.8373	Communications	Shaniko Tanager Eqpmnt Shltr
F4302206	F4302206	ODOT	73000	X		864	\$19,144	1327 SE Third St.	Pendleton	OR	97801	45.6606N	-118.7820W	Storage, Miscellaneous	Pendleton MS Stor Bldg F

F4170706	F4170706	ODOT	73000	X		570	\$19,148	345 Agness Avenue	Grants Pass	OR	97526	42.43347 22N	-123.297016 W	Storage, Miscellaneous	Grants Pass MS Pole Bldg
F4020608	F4020608	ODOT	73000	X		960	\$19,343	3700 SW Philomath Hwy.	Corvallis	OR	97333-1147	44.5532N	-123.2933W	Vehicle Wash Station	Corvallis MS Wash Bldg
F4020609	F4020609	ODOT	73000	X		1,272	\$19,351	3700 SW Philomath Hwy.	Corvallis	OR	97333-1147	44.5532N	-123.2933W	Storage, Miscellaneous	Corvallis MS Pole Building
F2402402	F2402402	ODOT	73000	X		420	\$19,365	7150 NE Avery Street	Newport	OR	97365	44.6898N	-124.0607W	Storage, Miscellaneous	Iron Mountain Scoop Shed
F2422902	F2422902	ODOT	73000	X		392	\$19,365	Hwy 33, MP 27.3 -- Left Side	Eddyville	OR	97343	44.6234N	-123.7207W	Storage, Miscellaneous	Wakefield Road Scoop Shed
F9011304	F9011304	ODOT	73000	X		52	\$19,379	Interstate 84, 10 Miles West	Baker City	OR	97814	44.9143N	-117.8199W	Kiosk - Visitor Information Distribution	Baker Valley WB UR Here Shelter
F9011322	F9011322	ODOT	73000	X		52	\$19,379	Interstate 84, 10 Miles West	Baker City	OR	97814	44.9143N	-117.8199W	Kiosk - Visitor Information Distribution	Baker Valley EB UR Here Shelter
F4080405	F4080405	ODOT	73000	X		256	\$19,414	1219 Arizona	Port Orford	OR	97465	42.7484N	-124.5011W	Storage, Hazardous Materials	Port Orford MS Herb
F4030514	F4030514	ODOT	73000	X		64	\$19,497	2440 SE Stubb St.	Milwaukie	OR	97222-7312	45.4580N	-122.6378W	Support Building	Milwaukie MS Deicer Pump House
F2401005	F2401005	ODOT	73000	X		63	\$19,557	Sandy Stockpile Hwy 26 MP 25.32	Sandy	OR	97009	45.3937N	-122.2472W	Storage, Hazardous Materials	Sandy Stockpile Herbicide Storage
F7230501	F7230501	ODOT	73000	X		200	\$19,658	Jordan Valley	Jordan Valley	OR	97910	42.9802N	-117.0613W	Communications	Pharmacy Hill Radio
F9170706	F9170706	ODOT	73000	X		105	\$19,735	M.P. 62.79 Interstate 5	Grants Pass	OR	97526	42.3101N	-123.2152W	Kiosk - Visitor Information Distribution	Manzanita RA NB U R here Shelter
F4261804	F4261804	ODOT	73000	X		184	\$19,768	5315 NE 101st	Portland	OR	97220	45.3344N	-122.3329W	Support Building	E Portland MS De-icer Pump House
F4151606	F4151606	ODOT	73000	X		1,800	\$19,777	4141 Hamrick Road	Central Point	OR	97502	42.1107N	-122.3941W	Storage, Miscellaneous	Central Point MS Storage
F2403202	F2403202	ODOT	73000	X		600	\$19,785	SE Elliott Street	Wolf Creek	OR	97497	42.6863N	-123.3881W	Storage, Miscellaneous	Wolf Creek Stockpile Pole Stor
F9310508	F9310508	ODOT	73000	X		52	\$19,858	Interstate 84, 9 Miles East	LaGrande	OR	97850	45.2352N	-118.0139W	Kiosk - Visitor Information Distribution	Charles Reynolds WB SRA UR Here
F7301901	F7301901	ODOT	73000	X		80	\$19,936	Jct US 730 and OR 37	Umitilla	OR	97882			Communications	Cold Springs M/W Bldg
F7090701	F7090701	ODOT	73000	X		322	\$20,000	8 Miles NW Sisters	Sisters	OR	97759	44.3513N	-121.6915W	Communications	Five Mile Butte M/W Bldg
F7300201	F7300201	ODOT	73000	X		220	\$20,167	15 MI SE of Pendleton	Pendleton	OR	97801	45.3520N	-118.3454W	Communications	Cabbage Hill MW Bldg
F4230812	F4230812	ODOT	73000	X		150	\$20,218	6745 Hwy 95 S	Jordan Valley	OR	97910-9400	42.2442N	-117.5143W	Support Building	Basque MS Pump House
F7130101	F7130101	ODOT	73000	X		120	\$20,375	18 Miles N of Burns	Burns	OR	97720	43.8106N	-118.8692W	Communications	King Mountain M/W Bldg
F7130102	F7130102	ODOT	73000	X		36	\$20,375	18 Miles N of Burns	Burns	OR	97720	43.8106N	-118.8692W	Communications	King Mtn M/W Battery Bldg
F7151201	F7151201	ODOT	73000	X		336	\$20,375	4500 Rogue Valley Hwy	Central Point	OR	97502	42.3829N	-122.9263W	Communications	SCC M/W Equipment Bldg
F7181001	F7181001	ODOT	73000	X		608	\$20,375	NF Road 220	Chiloquin	OR	97624	42.70776 4N	-121.717444 W	Communications	Applegate Butte M/W Bldg

F7201701	F7201701	ODOT	73000	X		400	\$20,375	6 Miles S of Dorena	Dorena	OR	97434	43.6276N	-122.8442W	Communications	Table Rock M/W Bldg
F7221201	F7221201	ODOT	73000	X		368	\$20,375	McCully Mtn Rd	Lyons	OR	97358	44.763297N	122.631103W	Communications	McCully Mtn M/W Bldg
F7240901	F7240901	ODOT	73000	X		120	\$20,375	3784 Portland Rd NE	Salem	OR	97301	44.973531N	123.000739W	Communications	Portland Road M/W Bldg
F7370401	F7370401	ODOT	73000	X		200	\$20,375	16 Miles S of Kennewick	Kennewick	WA	99336	45.9797N	-119.2970W	Communications	Sillusi Butte M/W Bldg
F4206301	F4206301	ODOT	73000	X		116	\$20,409	MP 49.3 Hwy. 126	Veneta	OR	97487	44.0315N	-123.2031W	Storage, Miscellaneous	Veneta MS Powder Mag
F7190502	F7190502	ODOT	73000	X		80	\$20,536	1.6 MI NW Adel	Adel	OR	97620	42.1897N	-119.9211W	Communications	Adel Remote/Fish Rim Gen Bldg
F4191308	F4191308	ODOT	73000	X		1,150	\$20,536	20958 Hwy 140	Adel	OR	97620	42.176917N	119.895694W	Storage, Miscellaneous	Adel MS Pole Building
F9242003	F9242003	ODOT	73000	X		120	\$20,690	Interstate 5, 8 Miles North	Jefferson	OR	97352	44.7348N	-123.0559W	Kiosk - Visitor Information Distribution	Santiam SRA SB UR Here Shelter
F7190601	F7190601	ODOT	73000	X		160	\$20,838	Hwy 395, 50 Miles South 2500 Block Area of SW	Riley	OR	97758	42.5806N	-119.5933W	Communications	Alkali Lake M/W Building
F2423001	F2423001	ODOT	73000	X		300	\$20,952	Moody St.	Portland	OR		45.5022N	-122.6720W	Storage, Miscellaneous	Marquam Stockpile Scoop Shed
F7060402	F7060402	ODOT	73000	X		200	\$21,052	Catchig Creek Rd	Myrtle Point	OR	97423	42.958693N	-124.272237W	Communications	Bennett Butte M/W Bldg
F7350201	F7350201	ODOT	73000	X		118	\$21,058	Hwy 41 @ Keyes Creek Summit	Mitchell	OR		44.5511N	-120.0419W	Communications	Mitchell MW Remote Bldg
F9030207	F9030207	ODOT	73000	X		168	\$21,111	Interstate 5, M.P. 282	Wilsonville	OR	97070	45.2721N	-122.7761W	Storage, Miscellaneous	Baldock RA NB Enclosed Storage
F7360101	F7360101	ODOT	73000	X		270	\$21,257	11.3 KM N of Newberg	Newberg	OR	97132	45.3503N	-122.9947W	Communications	Chehalem M/W Bldg
F9180802	F9180802	ODOT	73000	X		500	\$21,288	US 97 5 miles South of Chemult	Chemult	OR	97731	43.1777N	-121.7851W	Kiosk - Visitor Information Distribution	Beaver Marsh SRA SB Info Booth
F2409202	F2409202	ODOT	73000	X		288	\$21,355	Hwy 22, 19.2 Miles West of Salem	Buell	OR	97128	45.01978N	-123.42077W	Storage, Miscellaneous	Buell Equipment Storage Shed
F4320206	F4320206	ODOT	73000	X		120	\$21,760	80359 Lewiston Hwy	Flora	OR	97828	45.8028N	-117.2625W	Support Building	Flora MS New Generat
F2404003	F2404003	ODOT	73000	X		35	\$21,806	Hwy 1 M.P. 71	Grants Pass	OR	97526	42.5651N	-123.3742W	Support Building	Hugo Intchg De-icer Pump House
F4151903	F4151903	ODOT	73000	X		1,860	\$21,845	706 Tolman Creek Rd.	Ashland	OR	97520	42.181049N	122.670204W	Storage, Miscellaneous	Ashland MS Enclosed Storage
F5340202	F5340202	ODOT	73000	X		130	\$21,863	Hwy 26, MP 54.03	North Plains	OR	97133	45.6114N	-123.0527W	Inspection Scale, Weigh Station, Ports of Entry	North Plains Scale House
F4041203	F4041203	ODOT	73000	X		400	\$21,981	36455 Highway 26	Seaside	OR	97138	45.9106N	-123.8166W	Storage, Miscellaneous	Humbug Scoop Shed
F4140603	F4140603	ODOT	73000	X		192	\$22,091	7285 Hwy 35	Parkdale	OR	97028	45.5184N	-121.5636W	Support Building	Parkdale MS Generator Bldg
F4230809	F4230809	ODOT	73000	X		500	\$22,185	6745 Hwy 95 S	Jordan Valley	OR	97910-9400	42.2442N	-117.5143W	Residence, House	Basque MS Garage

F4160203	F4160203	ODOT	73000	X			384	\$22,340	201 NE Cherry Lane	Madras	OR	97741	44.5983N	-121.1378W	Storage, Miscellaneous	Madras New Scoop Shed
F9170712	F9170712	ODOT	73000	X			90	\$22,345	M.P. 62.79 Interstate 5	Grants Pass	OR	97526	42.3101N	-123.2152W	Support Building	Manzanita RA NB Pump House
F9170713	F9170713	ODOT	73000	X			90	\$22,345	M.P. 62.79 Interstate 5	Grants Pass	OR	97526	42.3101N	-123.2152W	Support Building	Manzanita RA NB Pump House
F5030801	F5030801	ODOT	73000	X			150	\$22,348	MP 27 on Hwy 26	Sandy	OR	97055	45.3762N	-122.0350W	Inspection Scale, Weigh Station, Ports of Entry	EB Brightwood Scale House
F4010204	F4010204	ODOT	73000	X			120	\$22,551	First and Walnut Streets	Richland	OR	97870	44.7681N	-117.1679W	Storage, Miscellaneous	Richland MS Enclosed Storage
F7080101	F7080101	ODOT	73000	X			400	\$22,699	Summit Ridge Rd. 7 mi. South	Carpenterville	OR		42.2305N	-124.3436W	Communications	Carpenterville Bldg
F7150101	F7150101	ODOT	73000	X			80	\$22,733	110900 Old Hwy 99 SE of Ashland	Ashland	OR	97520	42.0555N	-122.6038W	Communications	Siskiyou Radio Bldg
F7220202	F7220202	ODOT	73000	X			36	\$22,790	13000 Hwy 20	Sisters	OR	97759	44.2608N	-121.5635W	Communications	Santiam M/W Bldg B
F4261502	F4261502	ODOT	73000	X			106	\$22,871	12348 N. Center Avenue	Portland	OR	97220	45.6093N	-122.6829W	Storage, Miscellaneous	Jantzen Beach Storage Bldg
F4170707	F4170707	ODOT	73000	X			819	\$22,978	345 Agness Avenue	Grants Pass	OR	97526	42.4334722N	123.297016W	Storage, Miscellaneous	Grants Pass MS Pole Bldg
F4100606	F4100606	ODOT	73000	X			1,350	\$23,182	SE Elliott Street	Canyonville	OR	97417	42.9256N	-123.2750W	Storage, Miscellaneous	Canyonville MS Open Storage
F4061304	F4061304	ODOT	73000	X			1,440	\$23,428	61036 Hwy. 101 S.	Coos Bay	OR	97420	43.3067N	-124.2115W	Storage, Miscellaneous	Davis Slough Pole Bldg
F5230602	F5230602	ODOT	73000	X			50	\$23,460	5920 Hwy 30	Huntington	OR	97907-5000	44.29183N	-117.22225W	Support Building	Farewell Bend POE Pump House
F9250303	F9250303	ODOT	73000	X			100	\$23,775	Interstate 84, 2 Miles West	Boardman	OR	97818	45.4954N	-119.4601W	Support Building	Boardman RA WB Pump House
F9101324	F9101324	ODOT	73000	X			380	\$24,021	Interstate 5, 20 Miles North	Roseburg	OR	97470	43.4692N	-123.3156W	Support Building	Cabin Ck RA SB Water Tank
F7220201	F7220201	ODOT	73000	X			36	\$24,165	13000 Hwy 20	Sisters	OR	97759	44.2608N	-121.5635W	Communications	Santiam M/W Bldg A
F9203127	F9203127	ODOT	73000	X			270	\$24,179	Interstate 5, 14 Miles South	Eugene	OR	97401	43.5108N	-123.0113W	Storage, Miscellaneous	SB Gettings Creek RA Trash Encl
F9203128	F9203128	ODOT	73000	X			270	\$24,179	Interstate 5, 14 Miles South	Eugene	OR	97401	43.5108N	-123.0113W	Storage, Miscellaneous	NB Gettings Creek RA Trash Encl
F9220616	F9220616	ODOT	73000	X			270	\$24,179	Interstate 5, 13 Miles North	Eugene	OR	97401	44.1417N	-123.0338W	Storage, Miscellaneous	Oak Grove RA SB Trash Encl
F9220617	F9220617	ODOT	73000	X			270	\$24,179	Interstate 5, 13 Miles North	Eugene	OR	97401	44.1417N	-123.0338W	Storage, Miscellaneous	Oak Grove RA NB Trash Encl
F4350403	F4350403	ODOT	73000	X			480	\$24,220	17655 Highway 26	Mitchell	OR	97750	44.5819N	-120.1805W	Storage, Miscellaneous	Mitchell Premix Storage
F2400602	F2400602	ODOT	73000	X			336	\$24,372	MP 8.10, Hwy 213, 8 Miles South	Milwaukie	OR	97015	45.2562N	-122.5753W	Storage, Miscellaneous	Carus Scoop Shed
F4110507	F4110507	ODOT	73000	X			640	\$24,372	1520 Highway 19	Arlington	OR	97812	45.7083N	-120.1819W	Storage, Miscellaneous	Arlington MS Closed Storage
F4041401	F4041401	ODOT	73000	X			95	\$24,372	Hwy 26 MP 25.5	Banks			45.8379N	-123.5233W	Support Building	Quartz Cr Br De-icer Pmp Hs Vlt
F2423201	F2423201	ODOT	73000	X			840	\$24,579	Hwy 101, MP 85	Hebo	OR	97122	45.2294N	-123.8633W	Storage, Miscellaneous	Hebo Scoop Shed

F9152603	F9152603	ODOT	73000	X		102	\$24,588	Interstate 5, 5 Miles South	Talent	OR	97501	42.25616 7N	- 122.787611 W	Support Building	Suncrest RA Pump House
F4320210	F4320210	ODOT	73000	X		78	\$24,607	80359 Lewiston Hwy	Flora	OR	97828	45.8028N	-117.2625W	Storage, Miscellaneous	Flora MS Storage
F7350101	F7350101	ODOT	73000	X		200	\$24,671	Off Hwy 207 10-12 Mi N of Spray	Spray	OR	97874	44.8738N	-119.6616W	Communications Storage, Hazardous	Tamarack M/W Building
F4340307	F4340307	ODOT	73000	X		96	\$24,763	48400 NW Sunset Hwy.	Banks	OR	97106	45.6706N	-123.1746W	Materials	Manning MS Powder Magazine
F4280304	F4280304	ODOT	73000	X		180	\$24,811	68708 Hwy. 97	Moro	OR	97039	45.2920N	-120.4315W	Support Building	Moro MS Water Treatment Bldg
F4180811	F4180811	ODOT	73000	X		480	\$24,898	24401 Highway 58 MP 64.3	Oakridge	OR	97463	43.5850N	-122.0000W	Residence, House	Odell Lake MS Garage
F5140202	F5140202	ODOT	73000	X		120	\$24,905	10 mi E of Cascade Locks	Cascade Locks	OR	97014	45.4117N	-121.4206W	Inspection Scale, Weigh Station, Ports of Entry	WB Wyeth Scale House
F9181301	F9181301	ODOT	73000	X		336	\$25,060	US 97, 8 Miles South	Klamath Falls	OR	97603	42.1263N	-121.8238W	Support Building	Midland RA Pump House
F4230608	F4230608	ODOT	73000	X		720	\$25,322	5825 4th Street	Juntura	OR	97911	43.7458N	-118.0838W	Residence, House	Juntura MS Garage
F4230610	F4230610	ODOT	73000	X		720	\$25,322	5825 4th Street	Juntura	OR	97911	43.7458N	-118.0838W	Residence, House	Juntura MS Garage
F4230821	F4230821	ODOT	73000	X		1,296	\$25,322	6745 Hwy 95 S	Jordan Valley	OR	97910- 9400	42.2442N	-117.5143W	Storage, Miscellaneous	Basque MS Open Storage
F4330516	F4330516	ODOT	73000	X		416	\$25,322	71739 Highway 216	Maupin	OR	97037	45.1315N	-121.5969W	Storage, Miscellaneous	Wm Springs Jct CMA Building
F4231704	F4231704	ODOT	73000	X		2,000	\$25,397	1077 Barkley Drive	Vale	OR	97918	43.9828N	-117.2507W	Storage, Miscellaneous	Vale MS Storage
F7030102	F7030102	ODOT	73000	X		262	\$25,469	SE Ridgeway	Portland	OR		45.4544N	-122.5511W	Communications	Mt Scott M/W Bldg 2
F9030211	F9030211	ODOT	73000	X		350	\$25,590	Interstate 5, M.P. 282	Wilsonvill e	OR	97070	45.2721N	-122.7761W	Storage, Miscellaneous	Baldock RA NB Enclosed Storage
F5060501	F5060501	ODOT	73000	X		120	\$25,638	5 mi N of Coquille	Coquille	OR	97423	43.2280N	-124.2354W	Inspection Scale, Weigh Station, Ports of Entry	Coaledo Scale House
F4100901	F4100901	ODOT	73000	X		1,369	\$25,643	M.P. 72 Hwy 138	Idlelyd Park	OR	97747	43.2566N	-122.1748W	Storage, Miscellaneous	Lemolo MS Enclosed Storage
F4200902	F4200902	ODOT	73000	X		72	\$25,645	25171 Luther Way	Veneta	OR	97487	44.0534N	-123.3463W	Storage, Miscellaneous	Veneta MS Storage
F7190202	F7190202	ODOT	73000	X		200	\$25,670	Near Hampton	Brothers	OR	97712	43.3324N	-120.0420W	Communications	Glass Butte Powrplnt Bldg
F4120115	F4120115	ODOT	73000	X		72	\$25,798	76030 Highway 26	Bates	OR	97817	44.5729N	-118.4924W	Residence, House	Austin MS Garage
F4120114	F4120114	ODOT	73000	X		54	\$25,919	76030 Highway 26	Bates	OR	97817	44.5729N	-118.4924W	Residence, House	Austin MS Garage
F4202303	F4202303	ODOT	73000	X		360	\$26,290	47828 Berry St	Oakridge	OR	97463	43.7425N	-122.4762W	Fueling Station	Oakridge MS New Fuel Station
F4350502	F4350502	ODOT	73000	X		168	\$26,343	OR 19 M.P. 93.7	Spray	OR	97874	44.8261N	-119.7761W	Support Building	Spray MS Pump House
F7190401	F7190401	ODOT	73000	X		200	\$26,407	1.5 Miles NE Lakeview	Lakeview	OR	97630	42.2044N	-120.3272W	Communications	Blackcap MW Building
F9301313	F9301313	ODOT	73000	X		80	\$26,433	Interstate 84, MP 229	Pendleton	OR	97801	45.3606N	-118.3026W	Support Building	Deadman Pass SRA WB Sewage Pump

F4041301	F4041301	ODOT	73000	X		375	\$26,494	34119 Old Bridge Lane	Astoria	OR	97103	See Bldg notes for Lat	See Bldg Notes for Long	Storage, Miscellaneous	Lewis & Clark Draw Br Bldg
F9250311	F9250311	ODOT	73000	X		240	\$26,697	Interstate 84, 2 Miles West	Boardman	OR	97818	45.4954N	-119.4601W	Support Building	Boardman RA EB Sewage Pump Bldg
F4090905	F4090905	ODOT	73000	X		1,800	\$26,727	51591 N Hwy 97	LaPine	OR	97739	43.6742N	-121.5017W	Office	LaPine MS Modular Office
F4100305	F4100305	ODOT	73000	X		2,304	\$26,848	1200 Hwy. 101	Reedsport	OR	97467	43.7008N	-124.1077W	Storage, Miscellaneous	Reedsport MS Pole Building
F9030215	F9030215	ODOT	73000	X		200	\$26,848	Interstate 5, M.P. 282	Wilsonville	OR	97070	45.2721N	-122.7761W	Picnic Shelter	Baldock RA NB Pic Shelter
F4120124	F4120124	ODOT	73000	X		1,500	\$26,957	76030 Highway 26	Bates	OR	97817	44.5729N	-118.4924W	Storage, Miscellaneous	Austin MS Covered Shelter
F7330401	F7330401	ODOT	73000	X		192	\$26,976	E City Limits	The Dalles	OR	97058	45.3620N	-121.0755W	Communications	The Dalles MS M/W Bldg
F4220412	F4220412	ODOT	73000	X		392	\$27,098	Jct. ORE22 and US20	Sisters	OR	97759	44.4359N	-121.9410W	Support Building	Santiam Jct MS Power Plant
F9130104	F9130104	ODOT	73000	X		108	\$27,102	US 20, 24 Miles East	Juntura	OR	97911	43.3853N	-118.3638W	Restrooms, Showers	Buchanan Springs RA Restroom
F9011014	F9011014	ODOT	73000	X		60	\$27,729	Interstate 84, 38 Miles West	Ontario	OR	97914	44.2944N	-117.2153W	Support Building	Weatherby RA Chlorinator Bldg
F4350404	F4350404	ODOT	73000	X		1,728	\$27,904	17655 Highway 26	Mitchell	OR	97750	44.5819N	-120.1805W	Storage, Miscellaneous	Mitchell MS Pole Bldg
F9231112	F9231112	ODOT	73000	X		144	\$28,080	Interstate 84, 1 Mile East	Ontario	OR	97914	44.0058N	-116.5635W	Kiosk - Visitor Information Distribution	Ontario RA Travel Info Kiosk
F4190507	F4190507	ODOT	73000	X		96	\$28,171	46331 Hwy 395 North	Riley	OR	97758	42.9673N	-119.9919W	Fueling Station	Alkali Lake MS Service
F9080301	F9080301	ODOT	73000	X		420	\$28,215	Hwy 101 MP 361.17 NB	Brookings	OR	97415	42.0227N	-124.2251W	Storage, Miscellaneous	Brookings Garden Wayside Buildg
F4191202	F4191202	ODOT	73000	X		400	\$28,261	1269 South G Street	Lakeview	OR	97630-1841	42.1020N	-120.2045W	Storage, Miscellaneous	Lakeview Enclosed Storage
F4191203	F4191203	ODOT	73000	X		400	\$28,261	1269 South G Street	Lakeview	OR	97630-1841	42.1020N	-120.2045W	Storage, Miscellaneous	Lakeview OSP Enclosed Storage
F4331215	F4331215	ODOT	73000	X		722	\$28,373	3313 NE Bret Clodfelter Way	The Dalles	OR	97058-9736	45.60726N	121.130525W	Storage, Hazardous Materials	The Dalles MS Deicer Bldg
F4182316	F4182316	ODOT	73000	X		768	\$28,519	37851 State Hwy 140 W	Lake of the Woods	OR	97601	42.3980N	-122.2033W	Picnic Shelter	Lake of the Woods Propane Cover
F4302205	F4302205	ODOT	73000	X		120	\$28,572	1327 SE Third St.	Pendleton	OR	97801	45.6606N	-118.7820W	Storage, Miscellaneous	Pendleton MS Bridge Bldg E
F2423701	F2423701	ODOT	73000	X		576	\$28,833	Hwy 97	Madras	OR		44.9220N	-120.9446W	Storage, Miscellaneous	Willowdale Scoop Shed
F4220305	F4220305	ODOT	73000	X		1,176	\$28,869	205 Main Street	Sweet Home	OR	97386	44.399472N	122.741778W	Storage, Miscellaneous	Sweet Home MS Storag
F4050705	F4050705	ODOT	73000	X		600	\$29,145	21660 Hwy 30	Clatskanie	OR	97016	46.0931N	-123.1211W	Storage, Hazardous Materials	Clatskanie MS Herb Storage
F4091507	F4091507	ODOT	73000	X		310	\$29,364		Bend	OR	97701-5765	44.0897N	-121.3068W	Picnic Shelter	Bend Region 4 Bike Shelter
F4020611	F4020611	ODOT	73000	X		2,000	\$29,390	3700 SW Philomath Hwy.	Corvallis	OR	97333-1147	44.5532N	-123.2933W	Office	Corvallis MS Modular Office
F4103002	F4103002	ODOT	73000	X		2,000	\$29,498	3500 NW Stewart Parkway	Roseburg	OR	97470-1687	43.2350N	-123.3589W	Storage, Miscellaneous	Region 3 Geology Bldg

F4311102	F4311102	ODOT	73000	X		480	\$29,556	3012 Island Avenue	LaGrande	OR	97850-9497	45.3369N	-118.0606W	Laboratory, Research, Science	Reg 5 Materials Testing Lab
F6095215	F6095215	ODOT	73000	X		120	\$29,793	63055 N. Hwy. 97	Bend	OR	97701-5765	44.0889N	-121.3072W	Support Building	Bend Shop Generator Bldg
F4260904	F4260904	ODOT	73000	X		675	\$29,988	9637 SW 35th Drive	Portland	OR	97051	45.4549N	-122.7125W	Office	Baldock MS Office Bldg
F7101101	F7101101	ODOT	73000	X		80	\$30,000	12 miles N of Sutherlin	Sutherlin	OR	97479			Communications	Yellow Butte M/W Bldg 1
F7101102	F7101102	ODOT	73000	X		80	\$30,000	12 miles N of Sutherlin	Sutherlin	OR	97479			Communications	Yellow Butte Gen Bldg
F4090523	F4090523	ODOT	73000	X		576	\$30,088	Hwy 20 MP 42.3	Brothers	OR	97712	43.8115N	-120.5997W	Residence, House	Brothers MS Garage
F4110506	F4110506	ODOT	73000	X		1,440	\$30,088	1520 Highway 19	Arlington	OR	97812	45.7083N	-120.1819W	Storage, Miscellaneous	Arlington MS Open Storage
F4280305	F4280305	ODOT	73000	X		1,440	\$30,088	68708 Hwy. 97	Moro	OR	97039	45.2920N	-120.4315W	Storage, Miscellaneous	Moro MS Open Storage
F4060903	F4060903	ODOT	73000	X		1,891	\$30,129	1155 S. 5th Street	Coos Bay	OR	97420	43.3561N	-124.2185W	Storage, Miscellaneous	Coos Bay Bridge Crew Building
F5030701	F5030701	ODOT	73000	X		150	\$30,435	12 mi E of Sandy	Sandy	OR	97055	45.3778N	-122.0391W	Inspection Scale, Weigh Station, Ports of Entry	WB Brightwood Scale House
F9250305	F9250305	ODOT	73000	X		200	\$30,445	Interstate 84, 2 Miles West	Boardman	OR	97818	45.4954N	-119.4601W	Picnic Shelter	Boardman RA WB Shelter
F9250306	F9250306	ODOT	73000	X		600	\$30,445	Interstate 84, 2 Miles West	Boardman	OR	97818	45.4954N	-119.4601W	Picnic Shelter	Boardman RA EB Shelter
F9250307	F9250307	ODOT	73000	X		600	\$30,445	Interstate 84, 2 Miles West	Boardman	OR	97818	45.4954N	-119.4601W	Picnic Shelter	Boardman RA EB Shelter
F7202101	F7202101	ODOT	73000	X		384	\$30,563	3 miles N of Walton	Walton	OR	97490	44.06662N	123.629133W	Communications	Walker Point M/W Bldg
F7250401	F7250401	ODOT	73000	X		384	\$30,563	3.8 Miles S of lone	lone	OR	97843	45.471817N	119.810014W	Communications	Jordan Butte M/W Bldg
F7301101	F7301101	ODOT	73000	X		360	\$30,563	Coombs Canyon Rd & Mud Springs Rd	Pendleton	OR	97801	45.58944N	118.998889W	Communications	Coombs Canyon M/W Bldg
F7350701	F7350701	ODOT	73000	X		120	\$30,563	9 miles SW of Mitchell	Mitchell	OR	97750	44.4570N	-120.2365W	Communications	Mt Pisgah M/W Eqp Shltr
F7371201	F7371201	ODOT	73000	X		4,320	\$30,563	Kelso Hwy	Chinook	WA		46.263306N	123.884972W	Communications	Megler Mtn M/W Bldg
F7371301	F7371301	ODOT	73000	X		384	\$30,563	China Garden Rd, see coordinates	Kalama	WA		46.016217N	122.776083W	Communications	Green Mtn M/W Bldg
F4340306	F4340306	ODOT	73000	X		112	\$30,583	48400 NW Sunset Hwy.	Banks	OR	97106	45.6706N	-123.1746W	Fueling Station	Manning MS Fuel Station
F4202302	F4202302	ODOT	73000	X		128	\$30,615	47828 Berry St	Oakridge	OR	97463	43.7425N	-122.4762W	Storage, Miscellaneous	Oakridge MS Old Fuel House
F4102506	F4102506	ODOT	73000	X		864	\$30,708	3339 Old Hwy. 99S	Roseburg	OR	97470	43.16637N	123.36717W	Storage, Miscellaneous	Shady MS Enclosed Storage
F7040601	F7040601	ODOT	73000	X		800	\$30,810		Westport	Or	97016	46.086333N	123.452194W	Communications	Nicolai Mountain MW Bldg

F2405608	F2405608	ODOT	73000	X		120	\$30,810	Hwy 372 MP 17	Bend	OR	97701-5765	43.9828N	-121.5792W	Fueling Station	Bachelor Butte Fuel Station
F4031005	F4031005	ODOT	73000	X		1,440	\$30,900	325 SW Second (& Wade) St.	Estacada	OR	97023	45.2889N	-122.3378W	Storage, Hazardous Materials	Estacada MS Deicer Bldg
F2424502	F2424502	ODOT	73000	X		400	\$31,273	MP 169 Hwy 26	Prairie City		97869	44.4351N	-118.8265W	Storage, Miscellaneous	Smith Pit Stkpl St Storage Bldg
F4331209	F4331209	ODOT	73000	X		3,050	\$31,304	3313 NE Bret Clodfelter Way	The Dalles	OR	97058-9736	45.60726N	121.130525W	Storage, Miscellaneous	The Dalles MS Bridge Bldg
F7010801	F7010801	ODOT	73000	X		120	\$31,401	9 Miles SE of Halfway	Halfway	OR	97834	44.98294N	-117.2387W	Communications	Summit Point M/W Bldg
F4031002	F4031002	ODOT	73000	X		1,750	\$31,478	325 SW Second (& Wade) St.	Estacada	OR	97023	45.2889N	-122.3378W	Storage, Miscellaneous	Estacada MS Enclosed Storage
F4090509	F4090509	ODOT	73000	X		80	\$31,503	Hwy 20 MP 42.3	Brothers	OR	97712	43.8115N	-120.5997W	Storage, Miscellaneous	Brothers MS Enclosed Storage
F4070306	F4070306	ODOT	73000	X		1,726	\$31,578	3571 NE 3rd St (Hwy 26)	Prineville	OR	97754	44.3051N	-120.8041W	Storage, Miscellaneous	Prineville MS 4 Bay Open Storage
F4230605	F4230605	ODOT	73000	X		720	\$31,653	5825 4th Street	Juntura	OR	97911	43.7458N	-118.0838W	Fueling Station	Juntura MS Service Station
F4040404	F4040404	ODOT	73000	X		2,000	\$31,653	836 Avenue "S"	Seaside	OR	97138	45.9840N	-123.9219W	Storage, Miscellaneous	Seaside MS Enclosed Storage
F4261504	F4261504	ODOT	73000	X		96	\$32,027	12348 N. Center Avenue	Portland	OR	97220	45.6093N	-122.6829W	Kiosk - Visitor Information Distribution	Jantzen Beach Travel Info Kiosk
F7090202	F7090202	ODOT	73000	X		240	\$32,141	63055 N. Hwy. 97	Bend	OR	97701	44.0894N	-121.3070W	Communications	Bend M/W Bldg, Building 2
F5060602	F5060602	ODOT	73000	X		216	\$32,161	US 101MP 227.89	North Bend	OR	97459	43.5126N	-124.2175W	Inspection Scale, Weigh Station, Ports of Entry	Hauser Scale House
F9250304	F9250304	ODOT	73000	X		200	\$32,335	Interstate 84, 2 Miles West	Boardman	OR	97818	45.4954N	-119.4601W	Picnic Shelter	Boardman RA WB Shelter
F7130502	F7130502	ODOT	73000	X		200	\$32,516	29.4 MI East of Frenchglen	Frenchglen	OR	97736	42.6355N	-118.5762W	Communications	Steens Radio Bldg
F7230801	F7230801	ODOT	73000	X		200	\$32,516	26 KM North of Jordan Valley	Jordan Valley	OR	97910	43.2296N	-117.0486W	Communications	Succor Creek Radio Bldg
F7330601	F7330601	ODOT	73000	X		110	\$32,516	Warm Springs Junction	Maupin	OR	97761	45.1807N	-121.5035W	Communications	Warm Springs Radio Bldg
F4140604	F4140604	ODOT	73000	X		1,200	\$32,672	7285 Hwy 35	Parkdale	OR	97028	45.5184N	-121.5636W	Storage, Miscellaneous	Parkdale MS Garage
F4181402	F4181402	ODOT	73000	X		1,152	\$32,728	606 Chocktoot	Chiloquin	OR	97624-0518	42.5794N	-121.8684W	Storage, Miscellaneous	Chiloquin MS Open Storage
F4211203	F4211203	ODOT	73000	X		600	\$32,772	12735 NW Pacific Coast Hwy	Seal Rock	OR	97376	44.3052N	-124.0421W	Storage, Miscellaneous	Ona Beach MS Pole Storage
F5101101	F5101101	ODOT	73000	X		200	\$32,891	1 mi W of Glide	Glide	OR	97443	43.3035N	-123.1201W	Inspection Scale, Weigh Station, Ports of Entry	Glide Scale House
F4041102	F4041102	ODOT	73000	X		90	\$32,891	350 W. Marine Drive	Astoria	OR	97103	46.1875N	-123.8536W	Storage, Miscellaneous	Astoria District 1 Storage
F4181403	F4181403	ODOT	73000	X		85	\$33,214	606 Chocktoot	Chiloquin	OR	97624-0518	42.5794N	-121.8684W	Storage, Miscellaneous	Chiloquin MS Closed Storage
F7250601	F7250601	ODOT	73000	X		168	\$33,244	16 Miles SE of Heppner	Heppner	OR	97836	45.2128N	-1192961W	Communications	Wilkinson Hill M/W Bldg 1
F7250602	F7250602	ODOT	73000	X		80	\$33,244	16 Miles SE of Heppner	Heppner	OR	97836	45.2128N	-1192961W	Communications	Wilkinson Hill M/W Bldg 2

F4170202	F4170202	ODOT	73000	X		560	\$33,255	202 Caves Hwy.	Cave Junction	OR	97523	42.1626N	-123.6449W	Storage, Miscellaneous	Cave Junction MS Enclosed Storage
F4090504	F4090504	ODOT	73000	X		280	\$33,349	Hwy 20 MP 42.3	Brothers	OR	97712	43.8115N	-120.5997W	Residence, House	Brothers MS Garage for House 03
F4220407	F4220407	ODOT	73000	X		360	\$33,457	Jct. ORE22 and US20	Sisters	OR	97759	44.4359N	-121.9410W	Residence, House	Santiam Jct MS Garage
F4220408	F4220408	ODOT	73000	X		360	\$33,457	Jct. ORE22 and US20	Sisters	OR	97759	44.4359N	-121.9410W	Storage, Miscellaneous	Santiam Jct MS Garage
F4181404	F4181404	ODOT	73000	X		576	\$33,484	606 Chocktoot	Chiloquin	OR	97624-0518	42.5794N	-121.8684W	Storage, Hazardous Materials	Chiloquin MS Deicer Bldg
F2400702	F2400702	ODOT	73000	X		1,072	\$33,484	Hwy 30 M.P. 13.5	Linnton	OR		45.6553N	-122.8556W	Support Building	Cornelius Pass De-icer Pump Hse
F4120123	F4120123	ODOT	73000	X		196	\$33,484	76030 Highway 26	Bates	OR	97817	44.5729N	-118.4924W	Support Building	Austin MS Water Sys Pump House
F4240806	F4240806	ODOT	73000	X		300	\$33,696	600 N. Santiam Hwy.	Detroit	OR	97342	44.7273N	-122.1355W	RV / Mobile home port / pad	Detroit MS Laundry /Trailer Spc
F7150203	F7150203	ODOT	73000	X		76	\$33,729	12 Mi SE of Azalea	Azalea	OR	97410	42.4300N	-123.1157W	Communications	Starveout Generator Building
F7040201	F7040201	ODOT	73000	X		70	\$33,798	North Main Avenue	Warrenton	OR	97146	46.1650N	-123.9217W	Communications	Warrenton M/W Bldg
F4190519	F4190519	ODOT	73000	X		676	\$33,881	46331 Hwy 395 North	Riley	OR	97758	42.9673N	-119.9919W	Residence, House	Alkali Lake MS Res Garage
F4120119	F4120119	ODOT	73000	X		65	\$33,903	76030 Highway 26	Bates	OR	97817	44.5729N	-118.4924W	Support Building	Austin MS Pump House
F4190520	F4190520	ODOT	73000	X		676	\$33,923	46331 Hwy 395 North	Riley	OR	97758	42.9673N	-119.9919W	Residence, House	Alkali Lake MS Res Garage
F4320208	F4320208	ODOT	73000	X		1,440	\$33,964	80359 Lewiston Hwy	Flora	OR	97828	45.8028N	-117.2625W	Storage, Miscellaneous	Flora MS Storage
F9220609	F9220609	ODOT	73000	X		325	\$33,969	Interstate 5, 13 Miles North	Eugene	OR	97401	44.1417N	-123.0338W	Support Building	Oak Grove RA NB Pump House
F9220610	F9220610	ODOT	73000	X		325	\$33,969	Interstate 5, 13 Miles North	Eugene	OR	97401	44.1417N	-123.0338W	Support Building	Oak Grove RA SB Pump House
F2409901	F2409901	ODOT	73000	X		360	\$34,048	MP 109 Interstate 84	Rufus Hood River	OR	97050	45.6923N	-120.7476W	Storage, Hazardous Materials	Rufus Stkpl Grnds Deicer Bldg
F4140701	F4140701	ODOT	73000	X		144	\$34,048	I84 and Hwy 35		OR	97031	45.7108N	-121.5022W	Support Building	Hood River Pump Station
F7330201	F7330201	ODOT	73000	X		210	\$34,186	Hwy 97, MP 62.5	Maupin	OR	97037	44.5859N	-120.5920W	Communications	Criterion M/W Bldg
F4090505	F4090505	ODOT	73000	X		280	\$34,295	Hwy 20 MP 42.3	Brothers	OR	97712	43.8115N	-120.5997W	Residence, House	Brothers MS Garage for House 06
F4120120	F4120120	ODOT	73000	X		1,530	\$34,491	76030 Highway 26	Bates	OR	97817	44.5729N	-118.4924W	Storage, Miscellaneous	Austin MS Equip Shed
F9190604	F9190604	ODOT	73000	X		100	\$34,526	OR 31, M.P. 69	Summer Lake	OR	97640	42.5823N	-120.4635W	Restrooms, Showers	Summer Lake RA Restroom
F9250309	F9250309	ODOT	73000	X		446	\$34,797	Interstate 84, 2 Miles West	Boardman	OR	97818	45.4954N	-119.4601W	Restrooms, Showers	Boardman RA WB Restroom
F4191205	F4191205	ODOT	73000	X		1,600	\$34,883	1269 South G Street	Lakeview	OR	97630-1841	42.1020N	-120.2045W	Storage, Miscellaneous	Lakeview Open Storage
F4061306	F4061306	ODOT	73000	X		2,240	\$35,215	61036 Hwy. 101 S.	Coos Bay	OR	97420	43.3067N	-124.2115W	Storage, Hazardous Materials	Davis Slough MS Closed Storage
F9203109	F9203109	ODOT	73000	X		84	\$35,253	Interstate 5, 14 Miles South	Eugene	OR	97401	43.5108N	-123.0113W	Support Building	SB Gettings Creek RA Pump House
F4080406	F4080406	ODOT	73000	X		780	\$35,399	1219 Arizona	Port Orford	OR	97465	42.7484N	-124.5011W	Fueling Station	Port Orford Fuel Station

F4260303	F4260303	ODOT	73000	X		1,350	\$35,625	620 W Columbia River Hwy	Troutdale	OR	97060	45.5404N	-122.3940W	Storage, Miscellaneous	Troutdale MS Storage
F4211104	F4211104	ODOT	73000	X		288	\$35,752	109 N. Rush Lane	Otis	OR	97368-9773	45.0219N	-123.85571W	Fueling Station	Rose Lodge MS Fuel Station
F4230505	F4230505	ODOT	73000	X		80	\$35,830	701 Bassett Street	Jordan Valley	OR	97910	42.5846N	-117.0310W	Fueling Station	Jordan Valley MS Fuel House
F5170301	F5170301	ODOT	73000	X		144	\$36,041	Hwy 199 M. P. 9	Cave Junction	OR		42.3834N	-123.4760W	Inspection Scale, Weigh Station, Ports of Entry	Wilderville Scale House
F2426102	F2426102	ODOT	73000	X		1,100	\$36,183	I-84 MP 268.6 Left side		Oregon		45.2462N	-118.0111W	Storage, Miscellaneous	Ladd Canyon Loader Shed
F2409203	F2409203	ODOT	73000	X		750	\$36,295	Hwy 22, 19.2 Miles West of Salem	Buell	OR	97128	45.01978N	-123.42077W	Storage, Miscellaneous	Buell Scoop Shed
F4020605	F4020605	ODOT	73000	X		720	\$36,303	3700 SW Philomath Hwy.	Corvallis	OR	97333-1147	44.5532N	-123.2933W	Storage, Miscellaneous	Corvallis MS Enclosed Storage
F4191102	F4191102	ODOT	73000	X		500	\$36,345	95732 Highway 140 W	Lakeview	OR	97630	42.1134N	-120.2157W	Storage, Miscellaneous	Lakeview Old MS Storage
F4331214	F4331214	ODOT	73000	X		112	\$36,717	3313 NE Bret Clodfelter Way	The Dalles	OR	97058-9736	45.60726N	121.130525W	Storage, Miscellaneous	The Dalles MS Landscape Storage
F2422601	F2422601	ODOT	73000	X		870	\$36,738	Highway 30 MP 82 See Note:	Astoria	OR	97103	46.1681N	-123.5871W	Storage, Miscellaneous	Knappa Scoop Shed
F4262401	F4262401	ODOT	73000	X		160	\$36,738	I-84 MP 17.61	Troutdale	OR		45.5452N	-122.3864W	Support Building	Troutdale Stormwater Pump Station
F4230502	F4230502	ODOT	73000	X		1,128	\$36,903	701 Bassett Street	Jordan Valley	OR	97910	42.5846N	-117.0310W	Storage, Miscellaneous	Jordan Valley MS Enclose Storage
F4230603	F4230603	ODOT	73000	X		1,188	\$36,970	5825 4th Street	Juntura	OR	97911	43.7458N	-118.0838W	Storage, Miscellaneous	Juntura MS Storage O
F7330801	F7330801	ODOT	73000	X		288	\$37,241	See Map	The Dalles	OR		45.6202N	-121.3335W	Communications	Wasco Butte M/W Bldg
F7060301	F7060301	ODOT	73000	X		200	\$37,400	Hwy 42 MP 52-53 Signal Tree Rd	Camas Valley	OR		43.0019N	-123.7771W	Communications	Signal Tree M/W Bldg
F4180205	F4180205	ODOT	73000	X		130	\$37,572	11031 North Hwy 97	Chemult	OR	97731	43.224583N	-121.786278W	Fueling Station	Chemult MS Fuel Station
F4180809	F4180809	ODOT	73000	X		80	\$37,572	24401 Highway 58 MP 64.3	Oakridge	OR	97463	43.5850N	-122.0000W	Fueling Station	Odell Lake MS Service
F4040507	F4040507	ODOT	73000	X		960	\$37,609	1960 SE Dolphin Ave.	Warrenton	OR	97146	46.1423N	-123.9192W	Storage, Miscellaneous	Warrenton MS Bead Storage
F4200305	F4200305	ODOT	73000	X		1,152	\$37,917	56377 North Bank Rd.	McKenzie Bridge	OR	97413	44.1758N	-122.1619W	Storage, Miscellaneous	McKenzie Bridge Open Storage
F4150102	F4150102	ODOT	73000	X		128	\$37,956	7150 Old Hwy 99 South	Ashland	OR	97520	42.0727N	-122.6028W	Fueling Station	Siskiyou MS Fuel House
F2407701	F2407701	ODOT	73000	X		648	\$38,161	I-84 Old Oregon Trail	Durkee	OR	97905	44.5821N	-117.4644W	Storage, Miscellaneous	Durkee Stockpile Scoop Shed
F4260903	F4260903	ODOT	73000	X		2,000	\$38,266	9637 SW 35th Drive	Portland	OR	97051	45.4549N	-122.7125W	Storage, Miscellaneous	Baldock MS Storage Open
F9301201	F9301201	ODOT	73000	X		98	\$38,331	Interstate 84, MP 186	Stanfield	OR	97875	45.7719N	-119.2509W	Support Building	Stanfield SRA WB Chlorinator Bld
F9070205	F9070205	ODOT	73000	X		75	\$38,351	Hwy 26, 40 Miles East	Mitchell	OR	97750	44.4865N	-120.3973W	Restrooms, Showers	Bandit Spring RA Restroom
F9070206	F9070206	ODOT	73000	X		75	\$38,351	Hwy 26, 40 Miles East	Mitchell	OR	97750	44.4865N	-120.3973W	Restrooms, Showers	Bandit Spring RA Restroom

F4190511	F4190511	ODOT	73000	X		480	\$38,724	46331 Hwy 395 North	Riley	OR	97758	42.9673N	-119.9919W	Storage, Miscellaneous	Alkali Lake MS Storage
F9330706	F9330706	ODOT	73000	X		305	\$38,935	Interstate 84, 11 Miles West	The Dalles	OR	97058	45.4142N	-121.2031W	Support Building	Memaloose WB SRA Pump House
F5200502	F5200502	ODOT	73000	X		230	\$39,061	E of Lowell Jct Hwy 58 MP 17.1	Lowell	OR	97452	43.88583N	122.716667W	Inspection Scale, Weigh Station, Ports of Entry	Lowell Scale House
F4211105	F4211105	ODOT	73000	X		676	\$39,065	109 N. Rush Lane	Otis	OR	97368-9773	45.0219N	-123.85571W	Storage, Hazardous Materials	Rose Lodge MS Deicer Bldg
F4160201	F4160201	ODOT	73000	X		5,196	\$39,096	201 NE Cherry Lane	Madras	OR	97741	44.5983N	-121.1378W	Maintenance Station	Madras New Maint Station Bldg
F9101311	F9101311	ODOT	73000	X		104	\$39,111	Interstate 5, 20 Miles North	Roseburg	OR	97470	43.4692N	-123.3156W	Support Building	Cabin Cr RA NB Chlorinator Bldg
F4100607	F4100607	ODOT	73000	X		1,008	\$39,408	MP 6, Hwy 1	Canyonville	OR	97417	42.9256N	-123.2750W	Storage, Miscellaneous	Tiller Trail Enclosed Storage
F9090514	F9090514	ODOT	73000	X		114	\$39,475	Hwy 20, 41 Miles East	Brothers	OR	97701	43.8132N	-120.5994W	Restrooms, Showers	Brothers Oasis double vault toil
F7230201	F7230201	ODOT	73000	X		72	\$39,948	Off Hwy 20 20 Mi S-SW of Juntura	Juntura	OR	97911	43.7285N	-118.2085W	Communications	Black Butte Bldg
F2426801	F2426801	ODOT	73000	X		4,800	\$40,099	Hwy 395 MP 90.8	Long Creek	OR	97856	44.7061N	-119.1078W	Maintenance Station	Long Creek Stkpl Sand Shed
F7010101	F7010101	ODOT	73000	X		200	\$40,115	40 Miles SE of Baker City	Lime	OR	97912	44.4316N	-117.2494W	Communications	Lime Hill Bldg
F4310906	F4310906	ODOT	73000	X		2,700	\$40,213	3014 Island Ave.	LaGrande	OR	97850	45.3346N	-118.0644W	Storage, Miscellaneous	LaGrande MS Sign Shop
F4110102	F4110102	ODOT	73000	X		1,152	\$40,371	406 E. Frazier	Condon	OR	97823	45.2380N	-120.1816W	Storage, Miscellaneous	Condon MS Storage Open
F4080407	F4080407	ODOT	73000	X		1,440	\$40,451	1219 Arizona	Port Orford	OR	97465	42.7484N	-124.5011W	Storage, Miscellaneous	Port Orford Pole Bldg
F9101318	F9101318	ODOT	73000	X		100	\$40,480	Interstate 5, 20 Miles North	Roseburg	OR	97470	43.4692N	-123.3156W	Support Building	Cabin Creek RA SB Pump House
F9181304	F9181304	ODOT	73000	X		50	\$40,546	US 97, 8 Miles South	Klamath Falls	OR	97603	42.1263N	-121.8238W	Support Building	Midland RA Pump House
F7310101	F7310101	ODOT	73000	X		500	\$40,690	12 Mi NW of LaGrande	LaGrande	OR	97850	45.2616N	-118.0525W	Communications	Mt Emily MW Building
F5150602	F5150602	ODOT	73000	X		168	\$40,755	3.5 mi N of Ashland	Ashland	OR	97520	42.1320N	-122.4330W	Inspection Scale, Weigh Station, Ports of Entry	SB Ashland Scale House
F2402501	F2402501	ODOT	73000	X		2,520	\$40,813	Hwy 18 MP 6.5	Otis	OR	97368	45.02111N	-123.85962W	Maintenance Station	Hideaway (Rose Lodge) Sand Shed
F2409204	F2409204	ODOT	73000	X		960	\$41,051	Hwy 22, 19.2 Miles West of Salem	Buell	OR	97128	45.01978N	-123.42077W	Storage, Hazardous Materials	Buell Stkpl Deicer Bldg
F5010102	F5010102	ODOT	73000	X		160	\$41,512	1 mi S of Baker	Baker City	OR	97814	44.4433N	-117.5004W	Inspection Scale, Weigh Station, Ports of Entry	Baker Scale House
F4080203	F4080203	ODOT	73000	X		1,450	\$41,512	28294 Hunter Creek Rd.	Gold Beach	OR	97444	42.3747N	-124.4152W	Storage, Miscellaneous	Hunter Creek MS Pole Bldg
F4211204	F4211204	ODOT	73000	X		480	\$41,710	12735 NW Pacific Coast Hwy	Seal Rock	OR	97376	44.3052N	-124.0421W	Storage, Miscellaneous	Ona Beach MS Open Storage Premix
F4310902	F4310902	ODOT	73000	X		216	\$42,194	3014 Island Ave.	LaGrande	OR	97850	45.3346N	-118.0644W	Support Building	LaGrande MS Generator Bldg

F4060904	F4060904	ODOT	73000	X		1,798	\$42,309	1155 S. 5th Street	Coos Bay	OR	97420	43.3561N	-124.2185W	Storage, Miscellaneous	Coos Bay Sign Storage
F5150901	F5150901	ODOT	73000	X		130	\$42,762	20 mi E of Medford	White City	OR	97503	42.4322N	-122.6203W	Inspection Scale, Weigh Station, Ports of Entry	Lake Creek Scale House
F7180201	F7180201	ODOT	73000	X		214	\$42,813	1 Mi. West of Keno on Hwy 66 6.	Keno	OR	97627	42.0776N	-121.9737W	Communications	Hamaker M/W Bldg
F4102507	F4102507	ODOT	73000	X		3,200	\$42,887	3339 Old Hwy. 99S	Roseburg	OR	97470	43.16637 N	- 123.36717W	Storage, Miscellaneous	Shady MS Closed Storage
F4300212	F4300212	ODOT	73000	X		180	\$42,897	64462 Old Oregon Trail Road	Meacham	OR	97859	45.5064N	-118.4287W	Support Building	Meacham MS Pump Hous
F2400703	F2400703	ODOT	73000	X		800	\$43,093	18138 NW St Helens Rd	Linnton	OR		45.6553N	-122.8556W	Storage, Miscellaneous	Cornelius Pass Stockpile Scp Shd
F4360209	F4360209	ODOT	73000	X		729	\$43,128	730 Deskins	Newberg	OR	97132	45.1822N	-122.5817W	Storage, Hazardous Materials	Newberg MS Deicer Bldg
F7300101	F7300101	ODOT	73000	X		200	\$43,131	1327 SE 3rd St.	Pendleton	OR	97801	45.6606N	-118.7820W	Communications	Indian Hills MW Bldg H
F2402102	F2402102	ODOT	73000	X		810	\$43,249	Jct I 5 Hwy 228	Albany	OR	97321	44.3901N	-123.0599W	Storage, Miscellaneous	I5 Hwy 228 Scoop Shed
F2423601	F2423601	ODOT	73000	X		840	\$43,249	Hwy 33, M.P. 45.30	Wren	Or		44.58863 05N	- 123.429619 4W	Storage, Miscellaneous	Wren Scoop Shed
F4151608	F4151608	ODOT	73000	X		625	\$43,249	4141 Hamrick Road	Central Point	OR	97502	42.1107N	-122.3941W	Storage, Miscellaneous	Central Point MS Open Storage
F4300213	F4300213	ODOT	73000	X		952	\$43,544	64462 Old Oregon Trail Road	Meacham	OR	97859	45.5064N	-118.4287W	Residence, House	Meacham MS Residence
F9190603	F9190603	ODOT	73000	X		100	\$43,563	OR 31, M.P. 69	Summer Lake	OR	97640	42.5823N	-120.4635W	Restrooms, Showers	Summer Lake RA Restroom
F4232104	F4232104	ODOT	73000	X		120	\$43,697	541 Stanton Blvd.	Ontario	OR	97914- 8437	44.0815N	-117.0121W	Support Building	Ontario MS Pump House
F7040301	F7040301	ODOT	73000	X		64	\$43,770	350 West Marine Drive	Astoria	OR	97013	46.1117N	-123.5109W	Communications	Astoria M/W Bldg
F4010202	F4010202	ODOT	73000	X		200	\$43,855	First and Walnut Streets	Richland	OR	97870	44.7681N	-117.1679W	Fueling Station	Richland MS Service Sta
F5220505	F5220505	ODOT	73000	X		120	\$44,214	1 mi E of Sweet Home	Sweet Home	OR	97386	44.2442N	-122.3807W	Inspection Scale, Weigh Station, Ports of Entry	Foster Scale House
F4182315	F4182315	ODOT	73000	X		144	\$44,314	37851 State Hwy 140 W	Lake of the Woods	OR	97601	42.3980N	-122.2033W	Support Building	Lake of the Woods Gen Bldg
F5100802	F5100802	ODOT	73000	X		175	\$44,337	3 mi N of Myrtle Creek	Myrtle Creek	OR	97457	43.0481N	-123.3311W	Inspection Scale, Weigh Station, Ports of Entry	Booth Ranch Scale House
F4240304	F4240304	ODOT	73000	X		2,250	\$44,426	1375 Blaine Street	Woodbur n	OR	97071	45.14161 N	- 122.84053W	Storage, Miscellaneous	Woodburn MS Storage
F4240441	F4240441	ODOT	73000	X		1,050	\$44,521	885 Airport Rd. SE	Salem	OR	97301- 5397	44.9243N	-123.0095W	Storage, Miscellaneous	Salem MS Utility Shed Building S
F4182309	F4182309	ODOT	73000	X		960	\$44,681	37851 State Hwy 140 W	Lake of the Woods	OR	97601	42.3980N	-122.2033W	RV / Mobile home port / pad	Lake O Woods Trlr Shltr
F4140605	F4140605	ODOT	73000	X		800	\$44,689	7285 Hwy 35	Parkdale	OR	97028	45.5184N	-121.5636W	Fueling Station	Parkdale MS Fuel Station

F4102511	F4102511	ODOT	73000	X		800	\$44,715	3339 Old Hwy. 99S	Roseburg	OR	97470	43.16637 N	- 123.36717W	Storage, Miscellaneous	Shady Landscape Enclosed Storage
F9301302	F9301302	ODOT	73000	X		350	\$44,873	Interstate 84, MP 229	Pendleton	OR	97801	45.3606N	-118.3026W	Support Building	Deadman Pass SRA WB Pump House
F4200703	F4200703	ODOT	73000	X		1,152	\$44,995	15th St. E and HWY 101	Florence	OR	97439	43.9795N	-124.1005W	Storage, Miscellaneous	Florence MS Storage South
F5150706	F5150706	ODOT	73000	X		550	\$45,118	3.5 mi N of OR 66 Exit	Ashland	OR	97520	42.2228N	-122.7247W	Office	Ashland POE Office Bldg
F4090525	F4090525	ODOT	73000	X		64	\$45,131	Hwy 20 MP 42.3	Brothers	OR	97712	43.8115N	-120.5997W	Fueling Station	Brothers MS New Fuel Station
F9330708	F9330708	ODOT	73000	X		400	\$45,625	Interstate 84, 11 Miles West	The Dalles	OR	97058	45.4142N	-121.2031W	Kiosk - Visitor Information Distribution	Memaloose EB SRA Or Trail Kiosk
F4330514	F4330514	ODOT	73000	X		3,700	\$45,679	71739 Highway 216	Maupin	OR	97037	45.1315N	-121.5969W	Storage, Miscellaneous	Warm Springs MS Pole Bldg
F5200601	F5200601	ODOT	73000	X		175	\$45,740	1.2 mi E of Noti	Noti	OR	97461	44.05424 16N	- 123.429416 W	Inspection Scale, Weigh Station, Ports of Entry	Noti Scale House
F9101323	F9101323	ODOT	73000	X		104	\$45,780	Interstate 5, 20 Miles North	Roseburg	OR	97470	43.4692N	-123.3156W	Support Building	Cabin Ck RA SB Chlorinator Bldg
F4220414	F4220414	ODOT	73000	X		720	\$45,950	Jct. ORE22 and US20	Sisters	OR	97759	44.4359N	-121.9410W	Residence, Manufactured	Santiam Jct MS Residence
F9250308	F9250308	ODOT	73000	X		100	\$45,957	Interstate 84, 2 Miles West	Boardman	OR	97818	45.4954N	-119.4601W	Support Building	Boardman RA WB Irrigation Pump
F5150704	F5150704	ODOT	73000	X		112	\$46,179	3.5 mi N of OR 66 Exit	Ashland	OR	97520	42.2228N	-122.7247W	Support Building	Ashland POE Pump House
F5060202	F5060202	ODOT	73000	X		216	\$46,615	Hwy 101 MP 276	Bandon	OR	97411	43.0896N	-124.4149W	Inspection Scale, Weigh Station, Ports of Entry	Bandon Scale House
F2402101	F2402101	ODOT	73000	X		2,204	\$46,708	Jct I 5 Hwy 228	Albany	OR	97321	44.3901N	-123.0599W	Maintenance Station	I5 Hwy 228 Sand Shed
F4331213	F4331213	ODOT	73000	X		3,650	\$46,777	3313 NE Bret Clodfelter Way	The Dalles	OR	97058- 9736	45.60726 N	- 121.130525 W	Storage, Miscellaneous	The Dalles MS Pole Bldg
F2409201	F2409201	ODOT	73000	X		2,400	\$46,815	Hwy 22, 19.2 Miles West of Salem	Buell	OR	97128	45.01978 N	- 123.42077W	Maintenance Station	Buell Stockpile Site Sand Shed
F4310908	F4310908	ODOT	73000	X		2,800	\$46,825	3014 Island Ave.	LaGrande	OR	97850	45.3346N	-118.0644W	Storage, Miscellaneous	LaGrande MS Pole Bldg
F4230611	F4230611	ODOT	73000	X		80	\$46,846	5825 4th Street	Juntura	OR	97911	43.7458N	-118.0838W	Support Building	Juntura MS Pump House
F4310903	F4310903	ODOT	73000	X		144	\$47,018	3014 Island Ave.	LaGrande	OR	97850	45.3346N	-118.0644W	Storage, Miscellaneous	LaGrande MS Storage
F4350505	F4350505	ODOT	73000	X		617	\$47,221	OR 19 M.P. 93.7	Spray	OR	97874	44.8261N	-119.7761W	Storage, Miscellaneous	Spray MS Pole Barn
F4230817	F4230817	ODOT	73000	X		1,728	\$47,479	6745 Hwy 95 S	Jordan Valley	OR	97910- 9400	42.2442N	-117.5143W	Storage, Miscellaneous	Basque MS Equipment Storage
F4202704	F4202704	ODOT	73000	X		1,375	\$47,479	1920 Henderson Blvd.	Springfield	OR	97403- 2331	44.0400N	-123.0383W	Storage, Hazardous Materials	Glenwood MS Deicer Bldg
F2402601	F2402601	ODOT	73000	X		3,400	\$47,541	Hwy 34, City Limits	Alesia	OR	97324	44.3736N	-123.5985W	Maintenance Station	Alesia Yard Sand Shed
F7210201	F7210201	ODOT	73000	X		195	\$47,694	South of Yachats	Yachats	OR	97498	44.2876N	-124.1052W	Communications	Cape Perpetua Radio

F2402001	F2402001	ODOT	73000	X		3,360	\$47,875	3700 SW Philomath Hwy.	Corvallis	OR	97330	44.5532N	-123.2933W	Maintenance Station	Corvallis Yd Sand Shed
F4290309	F4290309	ODOT	73000	X		1,381	\$47,964	3313 3rd Street	Tillamook	OR	97141	45.4550N	-123.8294W	Storage, Miscellaneous	Tillamook MS Enclosed Storage
F4182308	F4182308	ODOT	73000	X		960	\$48,678	37851 State Hwy 140 W	Lake of the Woods	OR	97601	42.3980N	-122.2033W	RV / Mobile home port / pad	Lake O Woods Trlr Shltr
F4360205	F4360205	ODOT	73000	X		2,325	\$48,868	730 Deskins	Newberg	OR	97132	45.1822N	-122.5817W	Storage, Miscellaneous	Newberg MS Utility Shed
F4191314	F4191314	ODOT	73000	X		576	\$49,104	20958 Hwy 140	Adel	OR	97620	42.176917N	119.895694W	Storage, Hazardous Materials	Adel MS Deicer Bldg
F4151605	F4151605	ODOT	73000	X		240	\$49,374	4141 Hamrick Road	Central Point	OR	97502	42.1107N	-122.3941W	Storage, Miscellaneous	Central Point MS Storage
F4190704	F4190704	ODOT	73000	X		120	\$49,767	65573 Highway 31 (395)	Silver Lake	OR	97638	43.1287N	-121.0521W	Fueling Station	Silver Lake MS Service Sta
F4151106	F4151106	ODOT	73000	X		72	\$49,866	Hwy 66, 21 Miles East	Ashland	OR	97520	42.1091N	-122.4012W	Fueling Station	Lincoln MS Fuel Station
F9090513	F9090513	ODOT	73000	X		114	\$50,277	Hwy 20, 41 Miles East	Brothers	OR	97701	43.8132N	-120.5994W	Restrooms, Showers	Brothers Oasis double vault toil Pendleton MS Sign Crew Storage
F4302209	F4302209	ODOT	73000	X		1,500	\$50,761	1327 SE 3rd Street	Pendleton	OR	97801	45.6606N	-118.7820W	Storage, Miscellaneous	
F4150106	F4150106	ODOT	73000	X		2,240	\$50,800	7150 Old Hwy 99 South	Ashland	OR	97520	42.0727N	-122.6028W	Storage, Miscellaneous	Siskiyou MS Pole Building Weatherby RA Pump House/Storage
F9011013	F9011013	ODOT	73000	X		364	\$50,802	Interstate 84, 38 Miles West	Ontario	OR	97914	44.2944N	-117.2153W	Support Building	
F5090202	F5090202	ODOT	73000	X		120	\$50,848	Junction US20 and OR 126	Sisters	OR	97759	44.2876N	-121.5400W	Inspection Scale, Weigh Station, Ports of Entry	Sisters Scale House
F7290302	F7290302	ODOT	73000	X		336	\$50,938	10 Miles E of Tillamook	Tillamook	OR	97141	45.5233	-123.6527	Communications	Wilson River M/W Bldg 2
F4220432	F4220432	ODOT	73000	X		540	\$51,072	13000 Hwy 20	Sisters	OR	97759	44.4359N	-121.9410W	Residence, Manufactured	Santiam Jct. MS Residence
F4220433	F4220433	ODOT	73000	X		540	\$51,072	13000 Hwy 20	Sisters	OR	97759	44.4359N	-121.9410W	Residence, Manufactured	Santiam Jct. MS Residence
F4041207	F4041207	ODOT	73000	X		1,700	\$51,072	36455 Highway 26	Seaside	OR	97138	45.9106N	-123.8166W	Storage, Hazardous Materials	Humbug MS Deicer Bldg
F4103003	F4103003	ODOT	73000	X		1,050	\$51,340	3500 NW Stewart Parkway	Roseburg	OR	97470-1687	43.2350N	-123.3589W	Storage, Miscellaneous	Region 3 Metal Outbuilding
F4320402	F4320402	ODOT	73000	X		3,360	\$51,340	715 Golf Course Rd.	Enterprise	OR	97828	45.4308N	-117.2879W	Storage, Miscellaneous	Enterprise MS Closed Storage
F4310404	F4310404	ODOT	73000	X		1,800	\$52,155	1800 Division Street	Elgin	OR	97827	45.5648N	-117.9279W	Storage, Miscellaneous	Elgin MS Closed Storage Bldg
F4191310	F4191310	ODOT	73000	X		1,100	\$52,381	20958 Hwy 140	Adel	OR	97620	42.176917N	119.895694W	Residence, Manufactured	Adel MS Residence
F2406605	F2406605	ODOT	73000	X		120	\$52,568	I-84 EB MP 249	Meacham	OR	97859	45.2209N	-118.1728W	Support Building	Spring Creek Stockpile Gen Bldg
F4090530	F4090530	ODOT	73000	X		680	\$52,629	Hwy 20 MP 42.3	Brothers	OR	97712	43.8115N	-120.5997W	Residence, House	Brother MS Res Garage
F7190201	F7190201	ODOT	73000	X		200	\$53,153	Near Hampton	Brothers	OR	97712	43.3324N	-120.0420W	Communications	Glass Butte M/W Bldg
F2400303	F2400303	ODOT	73000	X		3,000	\$53,158	Wilson River Hwy	Banks	OR	97106	45.6706N	-123.1746W	Maintenance Station	Wilson River Sand Shed

F9170707	F9170707	ODOT	73000	X		325	\$53,175	M.P. 62.79 Interstate 5	Grants Pass	OR	97526	42.3101N	-123.2152W	Support Building	Manzanita RA NB Pump House
F9030220	F9030220	ODOT	73000	X		1,584	\$53,575	Interstate 5, M.P. 282	Wilsonville	OR	97070	45.2721N	-122.7761W	Storage, Miscellaneous	Baldock RA SB Equip Storage
F4360202	F4360202	ODOT	73000	X		1,560	\$53,611	730 Deskins	Newberg	OR	97132	45.1822N	-122.5817W	Storage, Miscellaneous	Newberg MS Storgage Shed
F4182304	F4182304	ODOT	73000	X		1,560	\$53,826	37851 State Hwy 140 W	Lake of the Woods	OR	97601	42.3980N	-122.2033W	RV / Mobile home port / pad	Lake O Woods Trlr Shltr
F4330507	F4330507	ODOT	73000	X		2,700	\$53,904	71739 Highway 216	Maupin	OR	97037	45.1315N	-121.5969W	RV / Mobile home port / pad	Warm Springs MS RV Shed
F7100401	F7100401	ODOT	73000	X		400	\$53,938	17 Mi S of Cottage Grove	Cottage Grove	OR	97424	43.522338N	123.1067694W	Communications	Harness M/W Bldg
F4140106	F4140106	ODOT	73000	X		3,360	\$54,211	60 SE Forest Lane	Cascade Locks	OR	97014	45.6720N	-121.8854W	Storage, Miscellaneous	Cascade Locks MS Pole
F4230820	F4230820	ODOT	73000	X		1,173	\$54,372	6745 Hwy 95 S	Jordan Valley	OR	97910-9400	42.2442N	-117.5143W	Residence, Manufactured	Basque MS Residence
F9242005	F9242005	ODOT	73000	X		364	\$54,429	Interstate 5, 8 Miles North	Jefferson	OR	97352	44.7348N	-123.0559W	Support Building	Santiam SRA SB Chlorinator Bldg
F9220602	F9220602	ODOT	73000	X		240	\$54,501	Interstate 5, 13 Miles North	Eugene	OR	97401	44.1417N	-123.0338W	Restrooms, Showers	Oak Grove RA SB Restroom
F4200307	F4200307	ODOT	73000	X		128	\$54,703	56377 North Bank Rd.	McKenzie Bridge	OR	97413	44.1758N	-122.1619W	Fueling Station	Mckenzie Br Fuel Station
F4230819	F4230819	ODOT	73000	X		1,296	\$54,910	6745 Hwy 95 S	Jordan Valley	OR	97910-9400	42.2442N	-117.5143W	Residence, Manufactured	Basque MS Residence
F4290312	F4290312	ODOT	73000	X		3,000	\$54,951	3313 3rd Street	Tillamook	OR	97141	45.4550N	-123.8294W	Storage, Miscellaneous	Tillamook Pole Building
F5230701	F5230701	ODOT	73000	X		150	\$55,068	Junction OR78 and US95	Rome	OR	97910	42.7760N	-117.8519W	Inspection Scale, Weigh Station, Ports of Entry	Burns Junction Scale House
F4091602	F4091602	ODOT	73000	X		160	\$55,210	63055 N. Hwy. 97	Bend	OR	97701-5765	44.0897N	-121.3068W	Fueling Station	Bend MS Service Station
F4221709	F4221709	ODOT	73000	X		1,750	\$55,807	1100 SE Goldfish Farm Rd.	Albany	OR	97321-5143	44.6319N	-123.0481W	Storage, Hazardous Materials	Albany MS Deicer Bldg
F9301401	F9301401	ODOT	73000	X		500	\$57,072	Interstate 84, MP 221	Pendleton	OR	97801	45.5820N	-118.6434W	Picnic Shelter	Cabbage Hill Viewpt EB Gazebo
F9301402	F9301402	ODOT	73000	X		500	\$57,072	Interstate 84, MP 221	Pendleton	OR	97801	45.5820N	-118.6434W	Picnic Shelter	Cabbage Hill Viewpt WB Gazebo
F4262101	F4262101	ODOT	73000	X		160	\$57,107	Between School and I 205	Portland	OR	97220	45.5619N	-122.5586W	Support Building	96th SE Schiller Air Monitor
F4262102	F4262102	ODOT	73000	X		180	\$57,107	5315 NE 101st	Portland	OR	97220	45.5619N	-122.5586W	Support Building	93rd SE Yamhill Air Monitor
F4331205	F4331205	ODOT	73000	X		1,056	\$57,335	3313 NE Bret Clodfelter Way	The Dalles	OR	97058-9736	45.60726N	121.130525W	Storage, Hazardous Materials	The Dalles MS Chemical Storage
F5030401	F5030401	ODOT	73000	X		188	\$57,356	2 mi E of Clackamas	Clackamas	OR	97015	45.4101N	-122.5120W	Inspection Scale, Weigh Station, Ports of Entry	Rock Creek Scale House
F4300507	F4300507	ODOT	73000	X		480	\$57,576	203 Camas Street	Ukiah	OR	97880	45.1333N	-118.9352W	Residence, House	Ukiah MS Storage
F4040402	F4040402	ODOT	73000	X		2,060	\$58,878	836 Avenue "S"	Seaside	OR	97138	45.9840N	-123.9219W	Storage, Miscellaneous	Seaside MS Enclosed Storage
F2407201	F2407201	ODOT	73000	X		6,210	\$58,984	John Day Hwy.	Spray	OR	97874	44.8260N	-119.7758W	Maintenance Station	Spray New Sand Shed

F9181303	F9181303	ODOT	73000	X		884	\$59,418	US 97, 8 Miles South	Klamath Falls	OR	97603	42.1263N	-121.8238W	Kiosk - Visitor Information Distribution	Midland RA Tourism Bldg
F7150301	F7150301	ODOT	73000	X		200	\$59,455	10 Mi SE of Ashland	Ashland	OR	97520	42.0352N	-122.2840W	Communications	Soda Mtn MW Bldg
F5310303	F5310303	ODOT	73000	X		200	\$59,579	2 mi W of LaGrande	LaGrande	OR	97850	45.2042N	-118.0751W	Inspection Scale, Weigh Station, Ports of Entry	Lagrande Scale House
F9331403	F9331403	ODOT	73000	X		1,080	\$59,586	Hwy 197, 21 Miles S of Maupin	Madras	OR	97037	44.5341N	-120.5604W	Storage, Miscellaneous	Cow Canyon SRA Garage
F7290301	F7290301	ODOT	73000	X		80	\$60,175	10 Miles E of Tillamook	Tillamook	OR	97141	45.5233	-123.6527	Communications	Wilson River M/W Bldg
F2424601	F2424601	ODOT	73000	X		150	\$60,929	MP 83.9 Highway 1	Roseburg			42.7630N	-123.3315W	Support Building	Barton Road De-Icer Pump House
F4202304	F4202304	ODOT	73000	X		4,000	\$61,620	47828 Berry St	Oakridge	OR	97463	43.7425N	-122.4762W	Storage, Miscellaneous	Oakridge Pole Building
F4302002	F4302002	ODOT	73000	X		200	\$62,296	1840 S. Hwy. 395	Hermiston	OR	97838	45.4921N	-119.1609W	Fueling Station	Hermiston MS Fuel Station
F4041204	F4041204	ODOT	73000	X		1,404	\$62,565	36455 Highway 26	Seaside	OR	97138	45.9106N	-123.8166W	Storage, Miscellaneous	Humbug MS Enclosed 3 Bay Storage
F4190517	F4190517	ODOT	73000	X		1,344	\$62,857	46331 Hwy 395 North	Riley	OR	97758	42.9673N	-119.9919W	Residence, Manufactured	Alkali Lake MS Mobile Home 17
F4191311	F4191311	ODOT	73000	X		1,372	\$62,857	20958 Hwy 140	Adel	OR	97620	42.176917N	119.895694W	Residence, Manufactured	Adel MS Residence
F4191313	F4191313	ODOT	73000	X		1,344	\$62,857	20958 Hwy 140	Adel	OR	97620	42.176917N	119.895694W	Residence, Manufactured	Adel MS Residence
F4360107	F4360107	ODOT	73000	X		3,456	\$63,184	1502 N. Highway 99W	McMinnville	OR	97128	45.1334N	-123.1054W	Storage, Miscellaneous	McMinnville MS Pole Building
F4100903	F4100903	ODOT	73000	X		1,000	\$63,306	M.P. 72 Hwy 138	Idlewild Park	OR	97747	43.2566N	-122.1748W	Fueling Station	Lemolo MS Fuel Station
F4280303	F4280303	ODOT	73000	X		840	\$63,440	68708 Hwy. 97	Moro	OR	97039	45.2920N	-120.4315W	Fueling Station	Moro MS Nw Gas House
F4330503	F4330503	ODOT	73000	X		231	\$63,531	71739 Highway 216	Maupin	OR	97037	45.1315N	-121.5969W	Support Building	Warm Springs MS Generator Bldg
F4331207	F4331207	ODOT	73000	X		1,990	\$63,896	3313 NE Bret Clodfelter Way	The Dalles	OR	97058-9736	45.60726N	121.130525W	Office	The Dalles MS AMM Office/Storage
F2422901	F2422901	ODOT	73000	X		2,800	\$64,055	Hwy 33, MP 27.3 -- Left Side	Eddyville	OR	97343	44.6234N	-123.7207W	Maintenance Station	Wakefield Road Sand Shed
F7190301	F7190301	ODOT	73000	X		200	\$64,172	Near Summer Lake	Silver Lake	OR	97638	42.5901N	-120.4941W	Communications	Dead Indian M/W Bldg
F2402401	F2402401	ODOT	73000	X		2,280	\$64,310	7150 NE Avery Street	Newport	OR	97365	44.6898N	-124.0607W	Maintenance Station	Iron Mtn Sand Shed
F4190516	F4190516	ODOT	73000	X		1,372	\$64,659	46331 Hwy 395 North	Riley	OR	97758	42.9673N	-119.9919W	Residence, Manufactured	Alkali Lake MS Mobile Home 16
F7340101	F7340101	ODOT	73000	X		300	\$64,697	7.3 KM N of Buxton	Buxton	OR	97109	45.743889N	123.135222W	Communications	Buxton Mtn Bldg
F4262103	F4262103	ODOT	73000	X		173	\$64,825	Next to Providence Hospital	Portland	OR	97220	45.5619N	-122.5586W	Support Building	52nd NE Hoyt Air Monitor Mai
F7010201	F7010201	ODOT	73000	X		120	\$65,145	15 Mi. N. of Richland	Richland	OR	97870	44.8554N	-117.1573W	Communications	Halfway Radio Bldg

F4170702	F4170702	ODOT	73000	X		87	\$65,642	345 Agness Avenue	Grants Pass	OR	97526	42.43347 22N	- 123.297016 W	Fueling Station	Grants Pass MS Servi
F4110505	F4110505	ODOT	73000	X		3,000	\$66,277	1520 Highway 19	Arlington	OR	97812	45.7083N	-120.1819W	Storage, Miscellaneous	Arlington MS Pole Bldg
F4040501	F4040501	ODOT	73000	X		98	\$66,523	1960 SE Dolphin Ave.	Warrenton	OR	97146	46.1423N	-123.9192W	Storage, Miscellaneous Storage, Hazardous	Warrenton MS Strg (old fuel)
F4340311	F4340311	ODOT	73000	X		600	\$66,933	48400 NW Sunset Hwy.	Banks	OR	97106	45.6706N	-123.1746W	Materials	Manning MS Spray Bldg
F4100603	F4100603	ODOT	73000	X		1,152	\$66,941	SE Elliott Street	Canyonville	OR	97417	42.9256N	-123.2750W	Storage, Miscellaneous Storage, Hazardous	Canyonville MS Enclosed Storage
F4190518	F4190518	ODOT	73000	X		576	\$66,969	46331 Hwy 395 North	Riley	OR	97758	42.9673N	-119.9919W	Materials	Alkali Lake MS Deicer Bldg
F4190508	F4190508	ODOT	73000	X		384	\$67,279	46331 Hwy 395 North	Riley	OR	97758	42.9673N	-119.9919W	Support Building	Alkali Lake MS Power
F4340310	F4340310	ODOT	73000	X		4,800	\$67,754	48400 NW Sunset Hwy.	Banks	OR	97106	45.6706N	-123.1746W	Storage, Miscellaneous	Manning MS Enclosed Storage Shop
F4330604	F4330604	ODOT	73000	X		1,900	\$68,096	MP 43 US 197	Maupin	OR	97037	45.1702N	-121.0990W	Storage, Miscellaneous	Maupin MS Storage Bldg
F4102510	F4102510	ODOT	73000	X		4,900	\$68,097	3339 Old Hwy. 99S	Roseburg	OR	97470	43.16637 N	- 123.36717W	Storage, Miscellaneous	Shady MS Pole Bldg
F5360201	F5360201	ODOT	73000	X		120	\$68,110	Hwy 99W MP 29	Dayton	OR	97114	45.2432N	- 123.05173W	Inspection Scale, Weigh Station, Ports of Entry	Dayton Scale House
F4360204	F4360204	ODOT	73000	X		1,525	\$68,265	730 Deskins	Newberg	OR	97132	45.1822N	-122.5817W	Vehicle Wash Station	Newberg MS Wash Station
F5230401	F5230401	ODOT	73000	X		150	\$68,415	1.5 mi E of Vale	Vale	OR	97918	43.5853N	-117.1124W	Inspection Scale, Weigh Station, Ports of Entry	Vale Scale House
F4180519	F4180519	ODOT	73000	X		900	\$68,454	2557 Altamont Dr.	Klamath Falls	OR	97603	42.2049N	-121.7454W	Vehicle Wash Station	Klamath Falls MS Wash Rack
F4061303	F4061303	ODOT	73000	X		3,500	\$68,608	61036 Hwy. 101 S.	Coos Bay	OR	97420	43.3067N	-124.2115W	Storage, Miscellaneous	Davis Slough MS Storage Op
F7020101	F7020101	ODOT	73000	X		110	\$68,845	Corvallis	Corvallis	OR	97333	44.5532N	-123.2933W	Communications	Corvallis MS M/W Bldg
F5100701	F5100701	ODOT	73000	X		240	\$69,576	3 Mi N of Myrtle Creek	Myrtle Creek	Oregon	97457	43.0549N	-123.3338W	Inspection Scale, Weigh Station, Ports of Entry	Booth Ranch SB Scale House
F9250310	F9250310	ODOT	73000	X		446	\$69,595	Interstate 84, 2 Miles West	Boardman	OR	97818	45.4954N	-119.4601W	Restrooms, Showers	Boardman RA EB Restroom
F4100705	F4100705	ODOT	73000	X		2,560	\$70,301	2026 Steelhead Caddis Road	Idleyld Park	OR	97447	43.3433N	-122.7385W	Office	Steamboat Maint Station Office
F4230808	F4230808	ODOT	73000	X		160	\$70,513	6745 Hwy 95 S	Jordan Valley	OR	97910- 9400	42.2442N	-117.5143W	Storage, Miscellaneous	Basque MS Power Plant
F2407604	F2407604	ODOT	73000	X		1,800	\$70,714	First and Walnut Streets	Richland	OR	97870	44.4711N	-117.0812W	Storage, Miscellaneous	Richland Stockpile Scoop Shed
F4350507	F4350507	ODOT	73000	X		112	\$70,809	OR 19 M.P. 93.7	Spray	OR	97874	44.8261N	-119.7761W	Storage, Miscellaneous	Spray MS Enclosed Storage
F5080401	F5080401	ODOT	73000	X		252	\$70,870	MP 261.26 HWY 101 South	Brookings	Oregon		42.0204N	-124.2236W	Inspection Scale, Weigh Station, Ports of Entry	Brookings Scale House
F4300214	F4300214	ODOT	73000	X		2,880	\$71,437	64462 Old Oregon Trail Road	Meacham	OR	97859	45.5064N	-118.4287W	Storage, Miscellaneous	Meacham Pole Building

F9030201	F9030201	ODOT	73000	X			100	\$71,538	Interstate 5, M.P. 282	Wilsonville	OR	97070	45.2721N	-122.7761W	Support Building	Baldock RA NB Chlorinator Bldg
F4151902	F4151902	ODOT	73000	X			128	\$71,997	706 Tolman Creek Rd.	Ashland	OR	97520	42.181049N	122.670204W	Storage, Miscellaneous	Ashland MS Service Sta
F7201002	F7201002	ODOT	73000	X			30	\$72,082	1920 Henderson Blvd.	Springfield	OR		44.0388N	-123.0394W	Communications	Glenwood MW Gen Building
F4190705	F4190705	ODOT	73000	X			3,200	\$72,082	65573 Highway 31 (395)	Silver Lake	OR	97638	43.1287N	-121.0521W	Storage, Miscellaneous	Silver Lake MS Open Storage
F4060908	F4060908	ODOT	73000	X			3,928	\$72,118	1155 S. 5th Street 1 Mi. East of Beatty on Hwy	Coos Bay	OR	97420	43.3561N	-124.2185W	Storage, Miscellaneous	Coos Bay Closed Storage
F7180301	F7180301	ODOT	73000	X			200	\$72,883	140	Bly	OR	97622	42.2518N	-121.1315W	Communications	Medicine M/W Bldg
F9030217	F9030217	ODOT	73000	X			300	\$73,378	Interstate 5, M.P. 282	Wilsonville	OR	97070	45.2721N	-122.7761W	Support Building	Baldock RA NB Water Tank
F7040101	F7040101	ODOT	73000	X			140	\$73,831	8.7 Mi E of Olney	Westport	OR	97016	46.1057N	-123.5851W	Communications	Wickiup M/W Bldg
F7330901	F7330901	ODOT	73000	X			288	\$74,482		Maupin	OR		45.2976N	-121.1045W	Communications	Hulse Ranch M/W Bldg
F9011305	F9011305	ODOT	73000	X			196	\$74,622	Interstate 84, 10 Miles West	Baker City	OR	97814	44.9143N	-117.8199W	Kiosk - Visitor Information Distribution	Baker Valley EB OR Trail Kiosk
F9011306	F9011306	ODOT	73000	X			144	\$74,622	Interstate 84, 10 Miles West	Baker City	OR	97814	44.9143N	-117.8199W	Kiosk - Visitor Information Distribution	Baker Valley WB OR Trail Kiosk
F7010501	F7010501	ODOT	73000	X			200	\$74,929	1050 Bridge St Hwy 20 @ Pine Mountain	Baker City	OR	97814	44.769461N	117.823848W	Communications	Baker M/W Bldg (Vista Heights)
F7090101	F7090101	ODOT	73000	X			200	\$75,277	Road	Brothers	OR		43.4841N	-120.5220W	Communications	Pine Mtn Bldg
F4230818	F4230818	ODOT	73000	X			756	\$75,576	6745 Hwy 95 S	Jordan Valley	OR	97910-9400	42.2442N	-117.5143W	Fueling Station	Basque MS Fuel Station
F4300506	F4300506	ODOT	73000	X			180	\$75,967	306 West State Street	Ukiah	OR	97880	45.1333N	-118.9352W	Fueling Station	Ukiah MS Fuel Station
F2404802	F2404802	ODOT	73000	X			5,250	\$76,797	54773 Highway 197 Ogilvie Field - John Day	Maupin	OR	97037	45.1707N	-121.0794W	Maintenance Station	Maupin Stockpile Sand Shed
F7120101	F7120101	ODOT	73000	X			200	\$76,836	Airport	John Day	OR	97845	44.4091N	-118.9609W	Communications	John Day M/W Bldg
F4182307	F4182307	ODOT	73000	X			960	\$77,313	37851 State Hwy 140 W	Lake of the Woods	OR	97601	42.3980N	-122.2033W	RV / Mobile home port / pad	Lake O Woods Trlr Shltr
F5290301	F5290301	ODOT	73000	X			140	\$77,486	2 mi E of Tillamook	Tillamook	OR	97141	45.4619N	-123.7952W	Inspection Scale, Weigh Station, Ports of Entry	Tillamook Scale House
F2420301	F2420301	ODOT	73000	X			4,000	\$77,849	36455 Highway 26	Seaside	OR		45.9104N	-123.8162W	Maintenance Station	Humbug Sand Shed
F9330710	F9330710	ODOT	73000	X			70	\$77,867	Interstate 84, 11 Miles West	The Dalles	OR	97058	45.4142N	-121.2031W	Kiosk - Visitor Information Distribution	Memaloose EB SRA U R Here Shltr
F7350702	F7350702	ODOT	73000	X			278	\$78,075	9 miles SW of Mitchell	Mitchell	OR	97750	44.4570N	-120.2365W	Communications	Mt Pisgah M/W Eqp Bldg
F4191302	F4191302	ODOT	73000	X			1,440	\$78,318	20958 Hwy 140	Adel	OR	97620	42.176917N	119.895694W	Storage, Miscellaneous	Adel MS Old Maint Bldg

F4041202	F4041202	ODOT	73000	X		2,880	\$78,502	36455 Highway 26	Seaside	OR	97138	45.9106N	-123.8166W	Storage, Miscellaneous	Humbug Enclosed 5 Bay Storage
F9030202	F9030202	ODOT	73000	X		100	\$78,705	Interstate 5, M.P. 282	Wilsonville	OR	97070	45.2721N	-122.7761W	Support Building	Baldock RA SB Chlorinator Bldg
F4180808	F4180808	ODOT	73000	X		1,440	\$78,917	24401 Highway 58 MP 64.3	Oakridge	OR	97463	43.5850N	-122.0000W	Storage, Miscellaneous	Odell Lake MS Storage
F4040510	F4040510	ODOT	73000	X		1,440	\$79,246	1960 SE Dolphin Ave.	Warrenton	OR	97146	46.1423N	-123.9192W	Office	Warrenton Modular Office Bldg
F7030201	F7030201	ODOT	73000	X		280	\$79,336	2 MI South of Lake Oswego	Lake Oswego	OR	97034	45.2300N	-122.3929W	Communications	Suncrest Bldg
F4190514	F4190514	ODOT	73000	X		1,344	\$79,854	46331 Hwy 395 North	Riley	OR	97758	42.9673N	-119.9919W	Residence, Manufactured	Alkali Lake MS Mobile Home
F2401205	F2401205	ODOT	73000	X		224	\$80,181	Mt. Hood Loop Hwy.M.P. 83.67,	Parkdale	OR	97041	45.3212N	-121.6281W	Fueling Station	Bennett Pass Fuel House
F9330711	F9330711	ODOT	73000	X		70	\$80,231	Interstate 84, 11 Miles West	The Dalles	OR	97058	45.4142N	-121.2031W	Kiosk - Visitor Information Distribution	Memaloose WB SRA U R Here Shltr
F4100304	F4100304	ODOT	73000	X		130	\$80,830	1200 Hwy. 101	Reedsport	OR	97467	43.7008N	-124.1077W	Storage, Miscellaneous	Reedsport Old Serv Stat Bldg
F7170101	F7170101	ODOT	73000	X		165	\$81,128	Grants Pass	Grants Pass	OR	97526	42.6001N	-123.3653W	Communications	Sexton Mtn MW Bldg
F7230401	F7230401	ODOT	73000	X		200	\$81,546	1 MI SE of Vale	Vale	OR	97918	43.5835N	-117.1327W	Communications	Vale Butte Bldg
F4232106	F4232106	ODOT	73000	X		1,232	\$82,662	541 Stanton Blvd.	Ontario	OR	97914-8437	44.0815N	-117.0121W	Storage, Hazardous Materials	Ontario MS Deicer Bldg
F9220601	F9220601	ODOT	73000	X		504	\$84,018	Interstate 5, 13 Miles North	Eugene	OR	97401	44.1417N	-123.0338W	Restrooms, Showers	Oak Grove RA NB Restroom
F2422701	F2422701	ODOT	73000	X		2,200	\$84,245	18402 S. Hwy 99E	Oregon City	OR		45.3419N	-122.6342W	Storage, Miscellaneous	Canemah Scoop Shed
F4320207	F4320207	ODOT	73000	X		1,334	\$84,728	80359 Lewiston Hwy	Flora	OR	97828	45.8028N	-117.2625W	Residence, Manufactured	Flora MS Residence
F5240701	F5240701	ODOT	73000	X		125	\$84,743	1 mi N of Hubbard	Hubbard	OR	97032	45.1929N	-122.7912W	Inspection Scale, Weigh Station, Ports of Entry	NB Hubbard Scale House
F7140301	F7140301	ODOT	73000	X		240	\$85,175	4.5 Miles N of Parkdale	Parkdale	OR	97041	45.5793N	-121.5972W	Communications	Middle Mtn M/W Bldg 1
F9310506	F9310506	ODOT	73000	X		196	\$85,638	Interstate 84, 9 Miles East	LaGrande	OR	97850	45.2352N	-118.0139W	Kiosk - Visitor Information Distribution	Charles Reynolds SRA Kiosk WB
F9310507	F9310507	ODOT	73000	X		196	\$85,638	Interstate 84, 9 Miles East	LaGrande	OR	97850	45.2352N	-118.0139W	Kiosk - Visitor Information Distribution	Charles Reynolds SRA Kiosk EB
F4090904	F4090904	ODOT	73000	X		4,800	\$86,499	51591 N Hwy 97	LaPine	OR	97739	43.6742N	-121.5017W	Storage, Miscellaneous	LaPine Truck Storage
F9330701	F9330701	ODOT	73000	X		286	\$86,819	Interstate 84, 11 Miles West	The Dalles	OR	97058	45.4142N	-121.2031W	Restrooms, Showers	Memaloose WB RA Restroom
F9330702	F9330702	ODOT	73000	X		312	\$86,819	Interstate 84, 11 Miles West	The Dalles	OR	97058	45.4142N	-121.2031W	Restrooms, Showers	Memaloose EB RA Restroom
F4200906	F4200906	ODOT	73000	X		4,000	\$86,846	25171 Luther Way	Veneta	OR	97487	44.0534N	-123.3463W	Storage, Miscellaneous	Veneta MS Pole Building
F4231706	F4231706	ODOT	73000	X		1,600	\$88,199	1077 Barkley Drive	Vale	OR	97918	43.9828N	-117.2507W	Fueling Station	Vale MS Fuel Station
F5020102	F5020102	ODOT	73000	X		144	\$88,464	2532 Hwy 34	Philomath	OR	97370	44.51663N	-123.3475472W	Inspection Scale, Weigh Station, Ports of Entry	Philomath Scale House

F7150202	F7150202	ODOT	73000	X		336	\$88,469	12 Mi SE of Azalea	Azalea	OR	97410	42.4300N	-123.1157W	Communications	Starveout Radio Building
F4091613	F4091613	ODOT	73000	X		1,001	\$88,944	63055 N. Hwy. 97	Bend	OR	97701-5765	44.0897N	-121.3068W	Storage, Hazardous Materials	Bend MS Deicer Bldg
F2426301	F2426301	ODOT	73000	X		1,820	\$89,379	64185 Columbia River Hwy MP 34	Deer Island	Oregon		45.9270N	-122.8394W	Storage, Miscellaneous	Deer Island Stockpile Strg Bldg
F5300202	F5300202	ODOT	73000	X		120	\$89,468	WCL of Pilot Rock	Pilot Rock	OR	97868	45.2840N	-118.5015W	Inspection Scale, Weigh Station, Ports of Entry	Pilot Rock Scale House
F9130202	F9130202	ODOT	73000	X		100	\$89,776	US 20, 18 Miles West	Burns	OR	97720	43.531976N	119.321259W	Support Building	Sagehen Hill RA Chlorinator Bldg
F2400402	F2400402	ODOT	73000	X		5,000	\$90,263	21660 Hwy 30	Clatskanie	OR	97016	46.0931N	-123.1211W	Maintenance Station	Clatskanie MS Sand Shed
F4182305	F4182305	ODOT	73000	X		1,560	\$91,434	37851 State Hwy 140 W	Lake of the Woods	OR	97601	42.3980N	-122.2033W	RV / Mobile home port / pad	Lake O Woods Trlr Shltr
F9011002	F9011002	ODOT	73000	X		150	\$91,443	Interstate 84, 38 Miles West	Ontario	OR	97914	44.2944N	-117.2153W	Kiosk - Visitor Information Distribution	Weatherby OR Trail Kiosk
F9301213	F9301213	ODOT	73000	X		180	\$91,443	Interstate 84, MP 186	Stanfield	OR	97875	45.7719N	-119.2509W	Kiosk - Visitor Information Distribution	Stanfield SRA WB OR Trail Kiosk
F9301214	F9301214	ODOT	73000	X		180	\$91,443	Interstate 84, MP 186	Stanfield	OR	97875	45.7719N	-119.2509W	Kiosk - Visitor Information Distribution	Stanfield SRA EB OR Trail Kiosk
F7100301	F7100301	ODOT	73000	X		280	\$92,213	8 Mi SE of Roseburg	Roseburg	OR	97470	43.0709N	-123.1434W	Communications	Dodson M/W Bldg
F7331201	F7331201	ODOT	73000	X		264	\$92,574	2 Miles SW of Pine Grove	Pine Grove	OR	97037	45.0870N	-121.4007W	Communications	Foremans Point M/W Bldg
F4261802	F4261802	ODOT	73000	X		3,084	\$92,674	5315 NE 101st	Portland	OR	97220	45.3344N	-122.3329W	Office	E Portland MS Office
F4130103	F4130103	ODOT	73000	X		1,100	\$92,967	252 S. Date	Burns	OR	97720	43.3502N	-119.0258W	Storage, Miscellaneous	Burns MS Enclosed Storage
F7201001	F7201001	ODOT	73000	X		80	\$94,202	1920 Henderson Blvd.	Springfield	OR		44.0388N	-123.0394W	Communications	Glenwood MW Building
F4220422	F4220422	ODOT	73000	X		3,025	\$94,286	Jct. ORE22 and US20	Sisters	OR	97759	44.4359N	-121.9410W	RV / Mobile home port / pad	Santiam Jct MS MH Shelter
F4220425	F4220425	ODOT	73000	X		3,025	\$94,286	Jct. ORE22 and US20	Sisters	OR	97759	44.4359N	-121.9410W	RV / Mobile home port / pad	Santiam Jct MS MH Shelter
F4220426	F4220426	ODOT	73000	X		3,025	\$94,286	Jct. ORE22 and US20	Sisters	OR	97759	44.4359N	-121.9410W	RV / Mobile home port / pad	Santiam Jct MS MH Shelter
F2426201	F2426201	ODOT	73000	X		3,840	\$94,293	69281 Hwy 47	Mist	Oregon	97016	46.0014N	-123.2476W	Maintenance Station	Mist Sand Shed
F2426001	F2426001	ODOT	73000	X		800	\$94,860	18951 SE Bakers Ferry Rd	Boring	Oregon	97009	45.38698N	-122.409333W	Storage, Miscellaneous	Barton Stockpile Scoop Shed
F4151607	F4151607	ODOT	73000	X		4,200	\$95,050	4141 Hamrick Road	Central Point	OR	97502	42.1107N	-122.3941W	Storage, Miscellaneous	Central Point MS Pole Building
F5150401	F5150401	ODOT	73000	X		120	\$95,526	2 mi N of Ashland	Ashland	OR	97520	42.1319N	-122.4420W	Inspection Scale, Weigh Station, Ports of Entry	NB Ashland Scale House
F5130101	F5130101	ODOT	73000	X		120	\$95,704	1 mi E of Burns	Burns	OR	97720	43.6088N	-119.0321W	Inspection Scale, Weigh Station, Ports of Entry	Burns Scale House

F2406601	F2406601	ODOT	73000	X		7,700	\$95,959	64462 Old Oregon Trail Road	Meacham	OR	97859	45.2209N	-118.1728W	Maintenance Station	Meacham Sand Shed
F2407702	F2407702	ODOT	73000	X		4,800	\$96,498	I-84 Old Oregon Trail	Durkee	OR	97905	44.5821N	-117.4644W	Maintenance Station	Durkee Stockpile Sand Shed
F4090903	F4090903	ODOT	73000	X		110	\$96,521	51591 N Hwy 97	LaPine	OR	97739	43.6742N	-121.5017W	Fueling Station	LaPine MS Service Sta
F2425301	F2425301	ODOT	73000	X		2,400	\$96,673	Hwy 67 MP .60	Pendelton	Oreg	97801	45.6717N	-118.8476W	Storage, Miscellaneous	Reith Stockpile Pole Bldg
F4110105	F4110105	ODOT	73000	X		120	\$96,827	406 E. Frazier	Condon	OR	97823	45.2380N	-120.1816W	Support Building	Condon MS Vehicle Wash Station
F4231707	F4231707	ODOT	73000	X		2,250	\$96,829	1077 Barkley Drive	Vale	OR	97918	43.9828N	-117.2507W	Storage, Miscellaneous	Vale MS Bridge Cr Storage
F9030219	F9030219	ODOT	73000	X		300	\$97,615	Interstate 5, M.P. 282	Wilsonville	OR	97070	45.2721N	-122.7761W	Support Building	Baldock RA SB Water Tank
F2408101	F2408101	ODOT	73000	X		1,500	\$98,128	6745 Hwy 95 South	Jordan Valley	OR	97910	42.4851N	-114.8838W	Maintenance Station	Basque Stockpile Sand Shed
F4050708	F4050708	ODOT	73000	X		3,600	\$98,376	21660 Hwy 30	Clatskanie	OR	97016	46.0931N	-123.1211W	Storage, Miscellaneous	Clatskanie Storage Building
F4032504	F4032504	ODOT	73000	X		4,800	\$98,574	34250 SE Hwy. 26 -- MP 21.60	Boring	OR	97009	45.4136N	-122.3103W	Storage, Miscellaneous	Sandy Pole Bldg
F2400302	F2400302	ODOT	73000	X		4,100	\$99,169	48400 NW Sunset Hwy.	Banks	OR	97106	45.6706N	-123.1746W	Maintenance Station	Manning MS Sand Shed
F2400301	F2400301	ODOT	73000	X		2,990	\$99,244	Hwy 26 MP 33.5	Banks	OR	97106	45.6706N	-123.1746W	Maintenance Station	Sunset Summit Sand Shed
F7070101	F7070101	ODOT	73000	X		480	\$99,340	US 26 MP 19	Prineville	OR		44.4377N	-120.9542W	Communications	Grizzly Mtn M/W Bldg
F4211207	F4211207	ODOT	73000	X		3,200	\$99,996	12735 NW Pacific Coast Hwy	Seal Rock	OR	97376	44.3052N	-124.0421W	Storage, Miscellaneous	Ona Beach MS 4-Bay Strg
F4070302	F4070302	ODOT	73000	X		128	\$100,063	3571 NE 3rd St (Hwy 26)	Prineville	OR	97754	44.3051N	-120.8041W	Fueling Station	Prineville MS Fuel Station
F4262309	F4262309	ODOT	73000	X		576	\$100,453	6000 SW Raab Rd	Portland	OR	97221-1365	45.5081N	-122.7375W	Storage, Miscellaneous	Sylvan MS Mason Sand Storage
F4032507	F4032507	ODOT	73000	X		2,500	\$100,797	34250 SE Hwy. 26 -- MP 21.60	Boring	OR	97009	45.4136N	-122.3103W	Storage, Hazardous Materials	Sandy Maintenance Deicer Storage
F4080204	F4080204	ODOT	73000	X		4,600	\$100,993	28294 Hunter Creek Rd.	Gold Beach	OR	97444	42.3747N	-124.4152W	Storage, Miscellaneous	Hunter Creek MS Pole Bldg
F9231111	F9231111	ODOT	73000	X		196	\$101,089	Interstate 84, 1 Mile East	Ontario	OR	97914	44.0058N	-116.5635W	Kiosk - Visitor Information Distribution	Ontario RA OR Trail Kiosk
F4040405	F4040405	ODOT	73000	X		3,000	\$101,289	836 Avenue "S"	Seaside	OR	97138	45.9840N	-123.9219W	Storage, Miscellaneous	Seaside Storage Bldg.
F4102705	F4102705	ODOT	73000	X		2,364	\$101,296	5443 Eagle Valley Rd.	Yoncalla	OR	97499	43.3803N	-123.1750W	Storage, Hazardous Materials	Boswell Springs Haz Mat Storage
F9180801	F9180801	ODOT	73000	X		519	\$101,657	US 97 5 miles South of Chemult	Chemult	OR	97731	43.1777N	-121.7851W	Restrooms, Showers	Beaver Marsh RA SB Restroom
F4040509	F4040509	ODOT	73000	X		4,000	\$102,227	1960 SE Dolphin Ave.	Warrenton	OR	97146	46.1423N	-123.9192W	Storage, Miscellaneous	Warrenton MS Storage Building
F9030210	F9030210	ODOT	73000	X		950	\$102,391	Interstate 5, M.P. 282	Wilsonville	OR	97070	45.2721N	-122.7761W	Storage, Miscellaneous	Baldock RA SB Enclosed Storage
F5120101	F5120101	ODOT	73000	X		120	\$102,721	1 mi W of John Day	John Day	OR	97845	44.4202N	-118.9756W	Inspection Scale, Weigh Station, Ports of Entry	John Day Scale House
F7140302	F7140302	ODOT	73000	X		240	\$103,161	4.5 Miles N of Parkdale	Parkdale	OR	97041	45.5793N	-121.5972W	Communications	Middle Mtn M/W Bldg 2

F5270402	F5270402	ODOT	73000	X		242	\$103,279	E of Valley Junction	Valley Junction Canyon City	OR	97396	45.05059 N	-123.52518W	Inspection Scale, Weigh Station, Ports of Entry	New Fort Hill Scale House
F2425901	F2425901	ODOT	73000	X		6,000	\$103,379	315 North Canyon Blvd	Canyon City	OR	97820	44.3996N	-118.9469W	Maintenance Station	Canyon City Sand Shed
F7120201	F7120201	ODOT	73000	X		200	\$103,763	13 Mi SW Austin Junction	Austin	OR		44.4401N	-118.4202W	Communications	Elkhorn M/W Bldg
F2401001	F2401001	ODOT	73000	X		4,960	\$103,985	40450 SE Hwy 26 MP 25.32 East	Sandy	OR	97009	45.3937N	-122.2472W	Maintenance Station	Sandy Sand Shed
F4040505	F4040505	ODOT	73000	X		1,800	\$104,513	1960 SE Dolphin Ave.	Warrenton	OR	97146	46.1423N	-123.9192W	Storage, Miscellaneous	Warrenton MS Open Storage
F9242001	F9242001	ODOT	73000	X		500	\$104,590	Interstate 5, 8 Miles North	Jefferson	OR	97352	44.7348N	-123.0559W	Restrooms, Showers	Santiam SRA SB Restroom
F2401202	F2401202	ODOT	73000	X		7,500	\$104,751	7285 Hwy 35	Parkdale	OR	97041	45.3212N	-121.6281W	Maintenance Station	Parkdale Sand Shed
F2405603	F2405603	ODOT	73000	X		1,800	\$105,515	Hwy 372 MP 17	Bend	OR	97701-5765	43.9828N	-121.5792W	Storage, Miscellaneous	Bachelor Butte Equip Storg
F4191309	F4191309	ODOT	73000	X		480	\$106,104	20958 Hwy 140	Adel	OR	97620	42.17691 7N	119.895694 W	Restrooms, Showers	Adel MS Utility Building
F2406301	F2406301	ODOT	73000	X		5,760	\$106,324	37851 State Hwy 270	Klamath Falls	OR	97601	42.3980N	-122.2033W	Maintenance Station	Lake of the Woods Sand Shed
F4150811	F4150811	ODOT	73000	X		100	\$106,908	120 Mill Creek Drive	Prospect	OR	97536	42.7547N	-122.4888W	Fueling Station	Prospect MS Fuel Station
F4230607	F4230607	ODOT	73000	X		1,200	\$107,209	5825 4th Street	Juntura	OR	97911	43.7458N	-118.0838W	Residence, Manufactured	Juntura MS Residence
F4200311	F4200311	ODOT	73000	X		1,232	\$107,307	56377 North Bank Rd.	McKenzie Bridge	OR	97413	44.1758N	-122.1619W	Storage, Hazardous Materials	McKenzie Bridge Deicer Bldg
F4230810	F4230810	ODOT	73000	X		100	\$107,512	6745 Hwy 95 S	Jordan Valley	OR	97910-9400	42.2442N	-117.5143W	Fueling Station	Basque MS Service Sta
F4180208	F4180208	ODOT	73000	X		4,800	\$108,123	11031 North Hwy 97	Chemult	OR	97731	43.22458 3N	-121.786278	Storage, Miscellaneous	Chemult Truck Storage
F4220413	F4220413	ODOT	73000	X		3,500	\$108,469	Jct. ORE22 and US20	Sisters	OR	97759	44.4359N	-121.9410W	Garage, Service	Santiam Jct MS Maint Shop
F9203107	F9203107	ODOT	73000	X		447	\$108,628	Interstate 5, 14 Miles South	Eugene	OR	97401	43.5108N	-123.0113W	Restrooms, Showers	SB Gettings Creek RA Restroom
F4230822	F4230822	ODOT	73000	X		1,200	\$109,031	6745 Hwy 95 S	Jordan Valley	OR	97910-9400	42.2442N	-117.5143W	Residence, House	Basque MS Residence
F4060902	F4060902	ODOT	73000	X		216	\$110,448	1155 S. 5th Street	Coos Bay	OR	97420	43.3561N	-124.2185W	Support Building	Coos Bay Generator Bldg
F2405401	F2405401	ODOT	73000	X		1,500	\$110,936	10.5 Miles W of Mitchell	Mitchell	OR	97750	44.5533N	-120.3255W	Maintenance Station	Ochoco Sand Shed
F2407402	F2407402	ODOT	73000	X		5,760	\$111,663	Hwy 86 MP 2.78	Baker City	OR	97814	44.5725N	-117.8392W	Maintenance Station	Baker City Sand Shed
F2408501	F2408501	ODOT	73000	X		3,500	\$111,725	I.O.N. Highway US95	Jordan Valley	OR	97910	42.5846N	-117.0310W	Maintenance Station	Jordan Valley Sand Shed
F2407901	F2407901	ODOT	73000	X		4,800	\$111,997	1800 Division Street	Elgin	OR	97827	45.5648N	-117.9279W	Maintenance Station	Elgin Sand Shed
F7030501	F7030501	ODOT	73000	X		132	\$112,031	9002 SE McLoughlin Blvd.	Milwaukie	OR	97222	45.2735N	-122.3814W	Communications	Milwaukie M/W Bldg
F9291204	F9291204	ODOT	73000	X		600	\$112,060	Highway 101, 5 Miles South	Tillamook	OR	97141	45.2387N	-132.4838W	Restrooms, Showers	Tillamook River RA Restroom
F9170708	F9170708	ODOT	73000	X		315	\$112,517	M.P. 62.79 Interstate 5	Grants Pass	OR	97526	42.3101N	-123.2152W	Support Building	Manzanita RA SB Water Tank

F2406401	F2406401	ODOT	73000	X		3,600	\$113,463	2557 Altamont Dr.	Klamath Falls	OR	97603	42.2049N	-121.7454W	Maintenance Station	Klamath Falls Sand Shed
F2420501	F2420501	ODOT	73000	X		2,046	\$113,494	MP 18.1 Hwy 20	Lebanon	OR				Storage, Miscellaneous	Shirley Stockpile Storage
F5070101	F5070101	ODOT	73000	X		140	\$113,657	1 mi E of Prineville	Prineville	OR	97754	44.3052N	-120.7972W	Inspection Scale, Weigh Station, Ports of Entry	Prineville Scale House
F9203105	F9203105	ODOT	73000	X		447	\$114,054	Interstate 5, 14 Miles South	Eugene	OR	97401	43.5108N	-123.0113W	Restrooms, Showers	NB Gettings Creek RA Restroom
F2405801	F2405801	ODOT	73000	X		3,960	\$114,920	No. City Limits	Chiloquin	OR	97624	42.6170N	-121.8777W	Maintenance Station	Chiloquin Sand Shed
F2405301	F2405301	ODOT	73000	X		6,000	\$115,028	51591 Hwy 97	LaPine	OR	97739	43.4511N	-121.3572W	Maintenance Station	LaPine MS Sand Shed
F4261603	F4261603	ODOT	73000	X		4,000	\$115,538	1100 N. Columbia Blvd.	Portland	OR	97217	45.5838N	-122.6776W	Storage, Miscellaneous	N Portland Pole Building
F5200201	F5200201	ODOT	73000	X		120	\$116,210	10 mi E of Springfield	Walterville	OR	97489	44.06814 N	122.804972 W	Inspection Scale, Weigh Station, Ports of Entry	Walterville Scale House
F4230609	F4230609	ODOT	73000	X		1,200	\$116,353	5825 4th Street	Juntura	OR	97911	43.7458N	-118.0838W	Residence, Manufactured	Juntura MS Residence
F4300202	F4300202	ODOT	73000	X		480	\$116,610	64462 Old Oregon Trail Road	Meacham	OR	97859	45.5064N	-118.4287W	Residence, House	Meacham MS Garage
F2408301	F2408301	ODOT	73000	X		4,800	\$117,625	1077 Barkley Drive	Vale	OR	97918	43.9857N	-117.2462W	Maintenance Station	Vale Sand Shed
F2405601	F2405601	ODOT	73000	X		3,840	\$119,926	63055 N. Hwy. 97	Bend	OR	97701-5765	43.9828N	-121.5792W	Maintenance Station	Bend Sand Shed
F9011303	F9011303	ODOT	73000	X		364	\$120,198	Interstate 84, 10 Miles West	Baker City	OR	97814	44.9143N	-117.8199W	Support Building	Baker Valley RA WB Chlor Bldg
F4290310	F4290310	ODOT	73000	X		5,600	\$120,612	3313 3rd Street	Tillamook	OR	97141	45.4550N	-123.8294W	Storage, Miscellaneous	Tillamook MS Enclosed Storage
F4010205	F4010205	ODOT	73000	X		1,800	\$120,728	First and Walnut Streets	Richland	OR	97870	44.7681N	-117.1679W	Storage, Miscellaneous	Richland MS Storage
F7010301	F7010301	ODOT	73000	X		200	\$120,865	5 Miles SE Baker City	Baker City	OR	97814	44.4419N	-117.4447W	Communications	Lone Pine M/W Bldg
F4232105	F4232105	ODOT	73000	X		5,500	\$121,783	541 Stanton Blvd.	Ontario	OR	97914-8437	44.0815N	-117.0121W	Storage, Miscellaneous	Ontario MS Closed Storage
F4331216	F4331216	ODOT	73000	X		1,352	\$122,776	3313 Bret Clodfelter Way	The Dalles	OR	97058-9736	45.60726 N	121.130525 W	Storage, Miscellaneous	The Dalles MS Mech Shop
F5240801	F5240801	ODOT	73000	X		120	\$122,787	2 mi N of Woodburn	Woodburn	OR	97071	45.18136 N	-122.85133W	Inspection Scale, Weigh Station, Ports of Entry	NB Woodburn Scale House
F4240807	F4240807	ODOT	73000	X		3,000	\$122,883	600 N. Santiam Hwy.	Detroit	OR	97342	44.7273N	-122.1355W	Storage, Miscellaneous	Detroit MS Enclosed Storage
F4120125	F4120125	ODOT	73000	X		1,500	\$123,268	76030 Highway 26	Bates	OR	97817	44.5729N	-118.4924W	Residence, House	Austin MS Residence
F4090526	F4090526	ODOT	73000	X		1,404	\$124,843	Hwy 20 MP 42.3	Brothers	OR	97712	43.8115N	-120.5997W	Residence, Manufactured	Brothers MS Residence
F4090527	F4090527	ODOT	73000	X		1,404	\$124,843	Hwy 20 MP 42.3	Brothers	OR	97712	43.8115N	-120.5997W	Residence, Manufactured	Brothers MS Residence
F4330403	F4330403	ODOT	73000	X		2,400	\$125,273	US 97, City Limits	Shaniko	OR	97057	45.0023N	-120.4517W	Storage, Miscellaneous	Shaniko MS Storage Building
F4260912	F4260912	ODOT	73000	X		150	\$125,603	9637 SW 35th Drive	Portland	OR	97051	45.4549N	-122.7125W	Support Building	Baldock Vehicle Wash Station

F2401702	F2401702	ODOT	73000	X		896	\$125,845	600 N. Santiam Hwy.	Idanha	OR	97350	44.6293N	-121.9425W	Storage, Miscellaneous	Minto Creek Scoop Shed
F5240201	F5240201	ODOT	73000	X		125	\$126,023	1 mi N of Hubbard	Hubbard	OR	97032	45.1972N	122.78629W	Inspection Scale, Weigh Station, Ports of Entry	SB Hubbard Scale House
F9242002	F9242002	ODOT	73000	X		500	\$126,051	Interstate 5, 8 Miles North	Jefferson	OR	97352	44.7348N	-123.0559W	Restrooms, Showers	Santiam SRA NB Restroom
F5180502	F5180502	ODOT	73000	X		120	\$126,153	1 mi N of Klamath Falls	Klamath Falls	OR	97601	42.2671N	-121.8110W	Inspection Scale, Weigh Station, Ports of Entry	SB Klamath Falls Scale House
F4100801	F4100801	ODOT	73000	X		1,512	\$126,706	M.P. 56 Hwy 138	Idleyld Park	OR	97747	43.2953N	-122.4780W	Storage, Miscellaneous	Slide Creek Storage Bldg
F4200308	F4200308	ODOT	73000	X		3,000	\$126,865	56377 North Bank Rd.	McKenzie Bridge	OR	97413	44.1758N	-122.1619W	Storage, Miscellaneous	Mckenzie Br Pole Building Closed
F4270103	F4270103	ODOT	73000	X		1,232	\$128,193	28795 Salmon River Highway	Grand Ronde	OR	97347	45.0545N	-123.6220W	Storage, Hazardous Materials	Grand Ronde MS Deicer Bldg
F4091002	F4091002	ODOT	73000	X		5,376	\$129,129	16415 HWY 126	Sisters		97759	44.2863N	-121.5117W	Storage, Miscellaneous	Sisters MS Storage Building
F7010401	F7010401	ODOT	73000	X		220	\$129,215	30 MI SW of Baker City	Baker City	OR	97814	43.2124N	-124.0810W	Communications	Beaver Mtn Bldg
F2407803	F2407803	ODOT	73000	X		4,560	\$130,274	3014 Island Ave.	LaGrande	OR	97850	45.1447N	-118.0038W	Maintenance Station	LaGrande Maint Sand Shed
F2405901	F2405901	ODOT	73000	X		5,400	\$130,470	1269 S. "G" St. No. 1, 2149 W. Cascade -- Hood	Lakeview	OR	97630	42.1732N	-120.3476W	Maintenance Station	Lakeview Sand Shed
F2401201	F2401201	ODOT	73000	X		4,880	\$131,454	River	Parkdale	OR	97041	45.3212N	-121.6281W	Maintenance Station	Hood River Sand Shed
F4120126	F4120126	ODOT	73000	X		1,500	\$132,916	76030 Highway 26	Bates	OR	97817	44.5729N	-118.4924W	Residence, House	Austin Jct Residence 26
F2407001	F2407001	ODOT	73000	X		4,640	\$134,225	Brownell Blvd & W 3rd Street	Umatilla	OR	97838	45.9233N	-119.3251W	Maintenance Station	Umatilla Sand Shed
F9331402	F9331402	ODOT	73000	X		300	\$134,254	Hwy 197, 21 Miles S of Maupin	Madras	OR	97037	44.5341N	-120.5604W	Support Building	Cow Canyon RA Pump House
F5230501	F5230501	ODOT	73000	X		150	\$136,389	I-84 MP 354.38	Ontario	OR	97914	44.2754N	-117.2071W	Inspection Scale, Weigh Station, Ports of Entry	Olds Ferry Scale House
F4240809	F4240809	ODOT	73000	X		729	\$136,908	600 N. Santiam Hwy.	Detroit	OR	97342	44.7273N	-122.1355W	Storage, Hazardous Materials	Detroit MS Deicer Bldg
F4040506	F4040506	ODOT	73000	X		900	\$137,691	1960 SE Dolphin Ave.	Warrenton	OR	97146	46.1423N	-123.9192W	Vehicle Wash Station	Warrenton MS Wash Station
F6241803	F6241803	ODOT	73000	X		640	\$138,667	800 Airport Rd. SE	Salem	OR	97301- 4798	44.9237N	-123.001369	Storage, Hazardous Materials	Salem Matrl Lab Shed
F2423901	F2423901	ODOT	73000	X		4,000	\$139,272	620 W Columbia River Hwy	Troutdale	OR	97201	45.3225N	-122.2334W	Maintenance Station	Troutdale MS Sand Shed
F2408201	F2408201	ODOT	73000	X		5,500	\$139,826	Hwy 20 MP 165 - East of Burns	Juntura	OR	97911	43.7387N	-118.4954W	Maintenance Station	Stnkgwtr Mt Sand Shed
F5160301	F5160301	ODOT	73000	X		192	\$139,901	Route 97 MP 106.9	Culver	OR	97734	44.4759N	-121.1936W	Inspection Scale, Weigh Station, Ports of Entry	Juniper Butte NB Scale House
F5160401	F5160401	ODOT	73000	X		192	\$139,901	Route 97 MP 108.2	Culver	OR	97734	44.4569N	-121.1998W	Inspection Scale, Weigh Station, Ports of Entry	Juniper Butte SB Scale House
F9243703	F9243703	ODOT	73000	X		560	\$142,086	Highway 22 MP 34.5	Gates	OR	97346	44.4500N	-122.2028W	Restrooms, Showers	The Maples RA New Restroom
F2403401	F2403401	ODOT	73000	X		3,000	\$142,163	5443 Eagle Valley Road	Yoncalla	OR	97499	43.6326N	-123.2994W	Maintenance Station	Boswell Springs Sand Shed

F4290307	F4290307	ODOT	73000	X		270	\$142,543	3313 3rd Street	Tillamook	OR	97141	45.4550N	-123.8294W	Storage, Miscellaneous	Tillamook MS Storage
F4170201	F4170201	ODOT	73000	X		1,862	\$144,922	202 Caves Hwy.	Cave Junction	OR	97523	42.1626N	-123.6449W	Maintenance Station	Cave Junction Maint Station Bldg
F4230613	F4230613	ODOT	73000	X		1,500	\$145,363	5825 4th Street	Juntura	OR	97911	43.7458N	-118.0838W	Residence, House	Juntura MS Residence
F2401701	F2401701	ODOT	73000	X		5,760	\$145,886	600 N. Santiam wy.	Idanha	OR	97350	44.6293N	-121.9425W	Maintenance Station	Minto Creek Sand Shed
F4160202	F4160202	ODOT	73000	X		7,400	\$147,603	201 NE Cherry Lane	Madras	OR	97741	44.5983N	-121.1378W	Storage, Miscellaneous	Madras New Pole Bldg
F4311103	F4311103	ODOT	73000	X		4,480	\$147,779	3012 Island Avenue	LaGrande	OR	97850-9497	45.3369N	-118.0606W	Storage, Miscellaneous	Reg 5 Matl Lab Strg
F2406602	F2406602	ODOT	73000	X		5,640	\$147,999	I-84 EB MP 249	Meacham	OR	97859	45.2209N	-118.1728W	Maintenance Station	Spring Creek Sand Shed
F5040301	F5040301	ODOT	73000	X		150	\$148,534	7 mi N of Seaside	Seaside	OR	97138	46.0881N	-123.9161W	Inspection Scale, Weigh Station, Ports of Entry	Seaside Scale House
F5300401	F5300401	ODOT	73000	X		120	\$148,962	Junct US730 US395 and OR37	Umatilla	OR	97801	45.9143N	-119.1382W	Inspection Scale, Weigh Station, Ports of Entry	Cold Springs Scale House
F4050706	F4050706	ODOT	73000	X		300	\$148,965	21660 Hwy 30	Clatskanie	OR	97016	46.0931N	-123.1211W	Fueling Station	Clatskanie MS Fuel Canopy
F2400103	F2400103	ODOT	73000	X		7,000	\$150,801	9637 SW 35th Dr.	Portland Grants	OR	97219	45.3499N	-122.6373W	Maintenance Station	Baldock MS Sand Shed
F9170703	F9170703	ODOT	73000	X		2,000	\$150,883	M.P. 62.79 Interstate 5	Pass	OR	97526	42.3101N	-123.2152W	Storage, Miscellaneous	Manzanita RA SB Strg (old sewer)
F5100901	F5100901	ODOT	73000	X		153	\$152,520	2 mi W of Winston	Winston	OR	97496	43.1090N	-123.4508W	Inspection Scale, Weigh Station, Ports of Entry	Brockway Scale House
F4270102	F4270102	ODOT	73000	X		1,100	\$152,963	Highway 18, City Limits	Grand Ronde	OR	97347	45.0545N	-123.6220W	Maintenance Station	Grande Ronde Maint Station Bldg
F6240519	F6240519	ODOT	73000	X		4,700	\$153,234	2800 State Street	Salem	OR	97310	44.9282N	-123.0061W	Storage, Miscellaneous	Salem Open Parking Bldg H
F2402201	F2402201	ODOT	73000	X		7,620	\$153,498	MP 51 Hwy 20	Sweet Home	OR	97386	44.4041N	-122.299053W	Maintenance Station	Upper Soda Sand Shed
F9220605	F9220605	ODOT	73000	X		560	\$153,906	Interstate 5, 13 Miles North	Eugene	OR	97401	44.1417N	-123.0338W	Restrooms, Showers	Oak Grove RA SB Restroom
F9220606	F9220606	ODOT	73000	X		532	\$153,906	Interstate 5, 13 Miles North	Eugene	OR	97401	44.1417N	-123.0338W	Restrooms, Showers	Oak Grove RA NB Restroom
F2401802	F2401802	ODOT	73000	X		1,736	\$155,959	Hwy 162, MP 21.7	Mehama	OR	97384	44.4731N	-122.3751W	Storage, Hazardous Materials	Mehama Stkpl Site Deicer Pmp Hse
F2400206	F2400206	ODOT	73000	X		4,800	\$156,260	Hwy 26 MP 58.7 & Jackson Rd	Portland	OR	97221	45.5081N	-122.7375W	Storage, Miscellaneous	Jackson Rd Sand/Scoop Shed
F4340308	F4340308	ODOT	73000	X		1,152	\$156,896	48400 NW Sunset Hwy.	Banks	OR	97106	45.6706N	-123.1746W	Storage, Miscellaneous	Manning MS Stor Bldg
F4330515	F4330515	ODOT	73000	X		1,765	\$158,581	71739 Highway 216	Maupin	OR	97037	45.1315N	-121.5969W	Residence, House	Warm Springs Jct. Residence
F2406701	F2406701	ODOT	73000	X		5,452	\$158,663	MP 48.8 HWY 395	Ukiah	OR	97880	45.0850N	-118.5712W	Maintenance Station	Ukiah Sand Shed
F4330517	F4330517	ODOT	73000	X		1,300	\$158,744	71745 Highway 216	Maupin	OR	97037	45.1315N	-121.5969W	Residence, House	Wm Springs Jct Res House
F4090528	F4090528	ODOT	73000	X		2,212	\$159,660	Hwy 20 MP 42.3	Brothers	OR	97712	43.8115N	-120.5997W	Residence, House	Brothers MS Residence 28

F4090529	F4090529	ODOT	73000	X		2,212	\$160,526	Hwy 20 MP 42.3	Brothers	OR	97712	43.8115N	-120.5997W	Residence, House	Brothers MS Residence 29
F4032505	F4032505	ODOT	73000	X		300	\$162,062	34250 SE Hwy. 26 -- MP 21.60	Boring	OR	97009	45.4136N	-122.3103W	Fueling Station	Sandy MS Fuel Canopy
F4080410	F4080410	ODOT	73000	X		2,700	\$162,479	1219 Arizona	Port Orford	OR	97465	42.7484N	-124.5011W	Storage, Miscellaneous	Port Orford MS Storage Building
F9330712	F9330712	ODOT	73000	X		600	\$163,063	Interstate 84, 11 Miles West	The Dalles	OR	97058	45.4142N	-121.2031W	Support Building	Memaloose EB Water Tank
F4080409	F4080409	ODOT	73000	X		6,000	\$163,861	1219 Arizona	Port Orford	OR	97465	42.7484N	-124.5011W	Storage, Miscellaneous	Port Orford Hazmat Bldg
F9250302	F9250302	ODOT	73000	X		446	\$165,923	Interstate 84, 2 Miles West	Boardman	OR	97818	45.4954N	-119.4601W	Restrooms, Showers	Boardman RA EB Restroom
F4220419	F4220419	ODOT	73000	X		1,248	\$167,619	Jct. ORE22 and US20	Sisters	OR	97759	44.4359N	-121.9410W	Residence, Manufactured	Santiam Jct MS Residence
F4220420	F4220420	ODOT	73000	X		1,248	\$167,619	Jct. ORE22 and US20	Sisters	OR	97759	44.4359N	-121.9410W	Residence, Manufactured	Santiam Jct MS Residence
F9250301	F9250301	ODOT	73000	X		446	\$170,986	Interstate 84, 2 Miles West	Boardman	OR	97818	45.4954N	-119.4601W	Restrooms, Showers	Boardman RA WB Restroom
F4220416	F4220416	ODOT	73000	X		1,248	\$171,534	Jct. ORE22 and US20	Sisters	OR	97759	44.4359N	-121.9410W	Residence, Manufactured	Santiam Jct MS Residence
F2426101	F2426101	ODOT	73000	X		7,680	\$171,872	Highway 006 MP 268.6 Left side		Oreg on		45.2462N	-118.0111W	Maintenance Station	Ladd Canyon Sand Shed
F2425201	F2425201	ODOT	73000	X		4,800	\$172,403	Hwy 52 MP 83	Pilot Rock	Oreg on	97868	45.4606N	-118.8813W	Maintenance Station	Nye Jct Sand Shed
F4190703	F4190703	ODOT	73000	X		1,100	\$172,678	65575 Highway 31 (395)	Silver Lake	OR	97638	43.1287N	-121.0521W	Residence, House	Silver Lake MS Residence
F5150702	F5150702	ODOT	73000	X		320	\$173,213	3.5 mi N of OR 66 Exit	Ashland	OR	97520	42.2228N	-122.7247W	Office	Ashland POE Scalehouse
F2404401	F2404401	ODOT	73000	X		5,760	\$173,676	3313 N Bret Clodfelter Way	The Dalles	OR	97058	45.3621N	-121.0730W	Maintenance Station	The Dalles Sand Shed
F4240410	F4240410	ODOT	73000	X		7,400	\$173,815	885 Airport Rd. SE, Bldg W Top of Mountain on Gun Club Road	Salem	OR	97301-5397	44.9243N	-123.0095W	Storage, Miscellaneous	Salem MS Bridge, Bldg W
F7200201	F7200201	ODOT	73000	X		312	\$173,856		Marcola	OR	97454	44.0510N	-123.0234W	Communications	Buck Mtn Bldg
F2407401	F2407401	ODOT	73000	X		4,536	\$175,645	Hwy 245 MP 29.7	Baker City	OR	97814	44.5725N	-117.8392W	Maintenance Station	Dooley Mtn Sand Shed
F4261505	F4261505	ODOT	73000	X		2,400	\$176,340	12348 N. Center Avenue	Portland	OR	97220	45.6093N	-122.6829W	Maintenance Station	Jantzen Beach Shop Bldg
F4320201	F4320201	ODOT	73000	X		2,340	\$177,140	80359 Lewiston Hwy	Flora	OR	97828	45.8028N	-117.2625W	Maintenance Station	Flora Maint Station Bldg
F2408602	F2408602	ODOT	73000	X		7,200	\$177,534	Hwy 7 MP 20 - Before Sumpter Jct	Austin	OR	97817	44.6631N	-118.2967W	Maintenance Station	Whitney Sand Shed
F4190506	F4190506	ODOT	73000	X		462	\$180,221	46331 Hwy 395 North	Riley	OR	97758	42.9673N	-119.9919W	Residence, House	Alkali Lake MS Garage
F9301306	F9301306	ODOT	73000	X		700	\$181,049	Interstate 84, MP 229	Pendleton	OR	97801	45.3606N	-118.3026W	Restrooms, Showers	Deadman Pass SRA EB Restroom
F4230823	F4230823	ODOT	73000	X		6,200	\$181,690	6725 Hwy 95 S	Jordan Valley	OR	97910-9400	42.2442N	-117.5143W	Maintenance Station	Basque MS Salt Storage
F2404101	F2404101	ODOT	73000	X		6,600	\$181,856	7150 Old Hwy 99 South	Ashland	OR	97520	42.0735N	-122.6006W	Maintenance Station	Siskiyou Sand Shed
F4170708	F4170708	ODOT	73000	X		1,180	\$182,841	345 Agness Avenue	Grants Pass	OR	97526	42.4334722N	123.297016W	Vehicle Wash Station	Grants Pass MS Veh Wsh
F4120106	F4120106	ODOT	73000	X		1,257	\$182,989	76030 Highway 26	Bates	OR	97817	44.5729N	-118.4924W	Residence, House	Austin MS Residence

F2405602	F2405602	ODOT	73000	X		7,800	\$183,213	Hwy 372 MP 17	Bend	OR	97701-5765	43.9828N	-121.5792W	Maintenance Station	Bachelor Butte Sand Shed
F2408001	F2408001	ODOT	73000	X		7,200	\$184,081	252 South Date Street	Burns	OR	97720	43.3502N	-119.0258W	Maintenance Station	Burns Sand Shed
F4100704	F4100704	ODOT	73000	X		144	\$184,826	2026 Steelhead Caddis Road	Idleyld Park	OR	97447	43.3433N	-122.7385W	Fueling Station	Steamboat MS Fuel Tank & Shed
F9301204	F9301204	ODOT	73000	X		1,250	\$185,214	Interstate 84, MP 186	Stanfield	OR	97875	45.7719N	-119.2509W	Restrooms, Showers	Stanfield SRA EB Restroom
F2400902	F2400902	ODOT	73000	X		7,400	\$187,182	US 30	Government Camp	OR	97028	45.1803N	-121.4430W	Maintenance Station	Govt Camp Sand Shed
F6241310	F6241310	ODOT	73000	X		10,566	\$187,289	885 Airport Rd. SE Building V	Salem	OR	97301	44.9282N	-123.0061W	Warehouse	Support Services Str, Building V
F4340312	F4340312	ODOT	73000	X		4,048	\$187,414	48400 NW Sunset Hwy.	Banks	OR	97106	45.6706N	-123.1746W	Storage, Miscellaneous	Manning MS Equipment Storage
F2400203	F2400203	ODOT	73000	X		5,400	\$188,405	6000 SW Raab Rd	Portland	OR	97221	45.5081N	-122.7375W	Maintenance Station	Sylvan Sand Shed
F4031303	F4031303	ODOT	73000	X		1,350	\$189,659	90300 E. Hwy 26, Building 3	Government Camp	OR	97028-9700	45.3009N	-121.7422W	Residence, House	Govt Camp MS Residence
F4031304	F4031304	ODOT	73000	X		1,350	\$189,659	90300 E. Hwy 26, Building 4	Government Camp	OR	97028-9700	45.3009N	-121.7422W	Residence, House	Govt Camp MS Residence
F4211205	F4211205	ODOT	73000	X		7,200	\$191,035	12735 NW Pacific Coast Hwy	Seal Rock	OR	97376	44.3052N	-124.0421W	Storage, Miscellaneous	Ona Beach Open Storage Bldg C
F5190101	F5190101	ODOT	73000	X		120	\$191,192	W City Limits of Lakeview	Lakeview	OR	97630	42.1928N	-120.3691W	Inspection Scale, Weigh Station, Ports of Entry	W Lakeview Scale House
F4031305	F4031305	ODOT	73000	X		1,350	\$191,425	90300 E. Hwy 26, Building 5	Government Camp	OR	97028-9700	45.3009N	-121.7422W	Residence, House	Govt Camp MS Residence
F4110104	F4110104	ODOT	73000	X		3,500	\$193,654	406 E. Frazier	Condon	OR	97823	45.2380N	-120.1816W	Storage, Miscellaneous	Condon MS Closed Storage
F2403001	F2403001	ODOT	73000	X		11,400	\$193,909	Highway 58 Summit MP 62.42	Oakridge	OR	97478	43.5974N	-122.0322W	Maintenance Station	Odell Lake Sand Shed
F2404301	F2404301	ODOT	73000	X		6,600	\$194,581	120 Mill Creek Drive	Prospect	OR	97536	42.7551N	-122.2881W	Maintenance Station	Prospect Sand Shed
F9030208	F9030208	ODOT	73000	X		640	\$194,668	Interstate 5, M.P. 282	Wilsonville	OR	97070	45.2721N	-122.7761W	Restrooms, Showers	Baldock RA SB Middle Restroom
F9030209	F9030209	ODOT	73000	X		640	\$194,668	Interstate 5, M.P. 282	Wilsonville	OR	97070	45.2721N	-122.7761W	Restrooms, Showers	Baldock RA NB Middle Restroom
F9030212	F9030212	ODOT	73000	X		640	\$194,668	Interstate 5, M.P. 282	Wilsonville	OR	97070	45.2721N	-122.7761W	Restrooms, Showers	Baldock RA SB Back Restroom
F9030213	F9030213	ODOT	73000	X		640	\$194,668	Interstate 5, M.P. 282	Wilsonville	OR	97070	45.2721N	-122.7761W	Restrooms, Showers	Baldock RA NB Back Restroom
F7030101	F7030101	ODOT	73000	X		221	\$195,410	SE Ridgeway	Portland	OR		45.4544N	-122.5511W	Communications	Mt Scott Bldg
F4230301	F4230301	ODOT	73000	X		2,528	\$195,568	1077 Barkley Drive	Vale	OR	97918	44.2450N	-117.2767W	Maintenance Station	Brogan Maint Station Bldg
F4230510	F4230510	ODOT	73000	X		6,200	\$195,853	701 Bassett Street	Jordan Valley	OR	97910	42.5846N	-117.0310W	Maintenance Station	Jordan Valley MS Salt Storage
F4031306	F4031306	ODOT	73000	X		1,350	\$196,138	90300 E. Hwy 26, Building 6	Government Camp	OR	97028-9700	45.3009N	-121.7422W	Residence, House	Govt Camp MS Residence
F4032703	F4032703	ODOT	73000	X		132	\$197,240	9200 SE Lawnfield Rd.	Clackamas	OR	97015-8685	45.4193N	-122.5681W	Fueling Station	Lawnfield MS Fuel St
F4320202	F4320202	ODOT	73000	X		816	\$198,289	80359 Lewiston Hwy	Flora	OR	97828	45.8028N	-117.2625W	Residence, House	Flora MS Residence

F7250101	F7250101	ODOT	73000	X		600	\$198,556	16 Mi SE of Heppner	Heppner	OR	97836	45.21315 N	- 119.29643W	Communications	Black Mtn MW Bldg
F7090201	F7090201	ODOT	73000	X		200	\$199,152	63055 N. Hwy 97	Bend	OR	97701	44..0894 N	-121.3070W	Communications	Bend M/W Bldg, Building I
F4032701	F4032701	ODOT	73000	X		1,600	\$199,975	9200 SE Lawnfield Rd.	Clackamas	OR	97015- 8685	45.4193N	-122.5681W	Office	Lawnfield MS Off Bldg
F9301203	F9301203	ODOT	73000	X		1,150	\$200,099	Interstate 84, MP 186	Stanfield	OR	97875	45.7719N	-119.2509W	Restrooms, Showers	Stanfield SRA WB Restroom
F4221702	F4221702	ODOT	73000	X		10,625	\$201,363	1100 SE Goldfish Farm Rd.	Albany	OR	97321- 5143	44.6319N	-123.0481W	Storage, Hazardous Materials	Albany MS NW Pole Bldg (herbicide)
F9301301	F9301301	ODOT	73000	X		1,100	\$202,378	Interstate 84, MP 229	Pendleton Gold Beach	OR	97801	45.3606N	-118.3026W	Restrooms, Showers	Deadman Pass SRA WB Restroom
F4080201	F4080201	ODOT	73000	X		128	\$202,484	28294 Hunter Creek Rd.	Bend	OR	97444	42.3747N	-124.4152W	Fueling Station	Hunter Creek MS Fuel Station
F6241227	F6241227	ODOT	73000	X		2,200	\$202,853	455 Airport Rd SE, Bldg O	Salem	OR	97301- 5343	44.9282N	-123.0061W	Storage, Miscellaneous	Salem Equip Wash Rack Bldg O
F9330705	F9330705	ODOT	73000	X		640	\$203,775	Interstate 84, 11 Miles West	The Dalles	OR	97058	45.4142N	-121.2031W	Restrooms, Showers	Memaloose WB RA Restroom
F9330707	F9330707	ODOT	73000	X		640	\$203,775	Interstate 84, 11 Miles West	The Dalles	OR	97058	45.4142N	-121.2031W	Restrooms, Showers	Memaloose EB RA Restroom
F4181501	F4181501	ODOT	73000	X		2,048	\$203,865	Hwy 140, City Limits	Bly	OR	97622	42.4028N	-121.0447W	Maintenance Station	Bly Maint Station Bldg
F4120801	F4120801	ODOT	73000	X		1,800	\$205,851	US 395, City Limits N. of town	Long Creek	OR	97856	44.7174N	-119.1041W	Storage, Miscellaneous	Long Creek MS Storage
F9231102	F9231102	ODOT	73000	X		1,000	\$206,923	Interstate 84, 1 Mile East	Ontario	OR	97914	44.0058N	-116.5635W	Restrooms, Showers	Ontario RA Restroom
F4240433	F4240433	ODOT	73000	X		2,145	\$207,160	885 Airport Road SE	Salem	OR	97301- 5397	44.9243N	-123.0095W	Office	District 3 Modular Office Bldg Y
F7240201	F7240201	ODOT	73000	X		200	\$207,809	Cole Rd off Skyline Rd	Salem	OR	97306	44.84674 3N	123.110789 W	Communications	Prospect M/W Bldg
F4010703	F4010703	ODOT	73000	X		1,500	\$208,560	MP 2.78 Hwy 86	Baker City	OR	97814	44.80219 9N	117.806163 W	Storage, Hazardous Materials	Baker City MS Deicer Bldg
F9180702	F9180702	ODOT	73000	X		500	\$210,861	Hwy 97, 5 Miles South	Chemult	OR	97731	43.1724N	-121.7856W	Restrooms, Showers	Beaver Marsh RA NB Restroom
F4140201	F4140201	ODOT	73000	X		2,400	\$210,930	2020 W. Cascade Ave.	Parkdale	OR	97031	45.7100N	-121.5331W	Maintenance Station	Hood River Maint Station Bldg
F6240520	F6240520	ODOT	73000	X		4,700	\$211,607	2800 State Street	Salem	OR	97310	44.9282N	-123.0061W	Storage, Miscellaneous	Salem Open Parking Bldg G
F2406603	F2406603	ODOT	73000	X		5,820	\$211,632	I 84 EB MP 224	Meacham	OR	97859	45.2209N	-118.1728W	Maintenance Station	Poverty Flats Sand Shed
F2425001	F2425001	ODOT	73000	X		7,020	\$212,244	South Side of I 84 Exit 216	Pendleton	OR	97801	45.64288 N	- 118.69234W	Maintenance Station	Mission Sand Shed
F4240403	F4240403	ODOT	73000	X		3,075	\$215,288	885 Airport Rd. SE, Building T	Salem	OR	97301- 5397	44.9243N	-123.0095W	Storage, Miscellaneous	Electrical Crew, Dist 3, Bldg T
F2401203	F2401203	ODOT	73000	X		7,800	\$216,441	Hwy 35 M.P. 63.76	Parkdale	OR	97041	45.3212N	-121.6281W	Maintenance Station	Bennett Pass Sand Shed
F2408601	F2408601	ODOT	73000	X		6,900	\$216,482	Hwy 26 MP 191 - East of John Day	Austin	OR	97817	44.6631N	-118.2967W	Maintenance Station	Austin Sand Shed
F2408402	F2408402	ODOT	73000	X		5,500	\$216,514	Hwy 449 MP 3.5	Ontario	OR	97914	44.0827N	-117.0135W	Maintenance Station	Huntington Sand Shed

F7130201	F7130201	ODOT	73000	X			300	\$217,407	252 S. Date St.	Burns	OR	97720	43.58321 1N	- 119.050091 W	Communications	Burns Butte M/W Bldg
F9170704	F9170704	ODOT	73000	X			640	\$218,059	M.P. 62.79 Interstate 5	Grants Pass	OR	97526	42.3101N	-123.2152W	Restrooms, Showers	Manzanita RA NB Restroom
F9170705	F9170705	ODOT	73000	X			640	\$218,059	M.P. 62.79 Interstate 5	Grants Pass	OR	97526	42.3101N	-123.2152W	Restrooms, Showers	Manzanita RA SB Restroom
F2402303	F2402303	ODOT	73000	X			12,900	\$219,982	13000 Hwy. 20	Sisters	OR	97759	44.4355N	-121.9428W	Maintenance Station	Santiam Jct Sand Shed
F4261807	F4261807	ODOT	73000	X			1,400	\$220,606	5315 NE 101st	Portland McKenzie Bridge	OR	97220	45.3344N	-122.3329W	Fueling Station	E Portland Maint Fuel Station
F2402701	F2402701	ODOT	73000	X			7,000	\$221,469	MP 54.1 on US 126	McKenzie Bridge	OR	97413	44.1758N	-122.1619W	Maintenance Station	McKenzie Br Sand Shed
F4260902	F4260902	ODOT	73000	X			15	\$221,570	9637 SW 35th Drive	Portland	OR	97051	45.4549N	-122.7125W	Fueling Station	Baldock MS Fuel Station
F4120104	F4120104	ODOT	73000	X			1,180	\$226,177	76030 Highway 26	Bates	OR	97817	44.5729N	-118.4924W	Residence, House	Austin MS Residence
F4220429	F4220429	ODOT	73000	X			2,071	\$227,161	Jct. ORE22 and US20	Sisters	OR	97759	44.4359N	-121.9410W	Residence, House	Santiam Jct MS Residence
F4230509	F4230509	ODOT	73000	X			3,000	\$227,692	701 Bassett Street	Jordan Valley	OR	97910	42.5846N	-117.0310W	Storage, Miscellaneous	Jordan Valley MS Storage Bldg
F2403701	F2403701	ODOT	73000	X			7,200	\$230,159	M.P. 72 Hwy 138	Idleyld	OR	97747	43.2565N	-122.1762W	Maintenance Station	Lemolo Sand Shed
F4220428	F4220428	ODOT	73000	X			780	\$231,032	Jct. ORE22 and US20	Sisters	OR	97759	44.4359N	-121.9410W	Fueling Station	Santiam MS Fuel Station
F2407101	F2407101	ODOT	73000	X			5,000	\$232,461	Hwy 395, City Limits N side	Seneca	OR	97873	44.1383N	-118.9715W	Maintenance Station	Seneca Sand Shed
F9101314	F9101314	ODOT	73000	X			468	\$232,913	Interstate 5, 20 Miles North	Roseburg	OR	97470	43.4692N	-123.3156W	Restrooms, Showers	Cabin Creek RA NB Restroom
F9101315	F9101315	ODOT	73000	X			468	\$232,913	Interstate 5, 20 Miles North	Roseburg	OR	97470	43.4692N	-123.3156W	Restrooms, Showers	Cabin Creek RA SB Restroom
F4182302	F4182302	ODOT	73000	X			1,800	\$235,054	37851 State Hwy 140 W	Lake of the Woods	OR	97601	42.3980N	-122.2033W	Residence, House	Lake Of The Woods Res
F4262302	F4262302	ODOT	73000	X			1,500	\$235,506	6000 SW Raab Rd	Portland	OR	97221- 1365	45.5081N	-122.7375W	Vehicle Wash Station	Sylvan Fuel/Wash Station
F7180601	F7180601	ODOT	73000	X			192	\$237,891	2557 Altamont Drive	Klamath Falls	OR	97601	42.1220N	-121.4421W	Communications	Klamath Falls M/W Bldg
F4140607	F4140607	ODOT	73000	X			5,000	\$242,203	7285 Hwy 35	Parkdale	OR	97028	45.5184N	-121.5636W	Storage, Miscellaneous	Parkdale MS 5-Bay Storage
F9330709	F9330709	ODOT	73000	X			400	\$242,405	Interstate 84, 11 Miles West	The Dalles	OR	97058	45.4142N	-121.2031W	Kiosk - Visitor Information Distribution	Memaloose WB SRA Or Trail Kiosk
F2404901	F2404901	ODOT	73000	X			6,500	\$243,247	71739 Highway 216	Maupin	OR	97037	45.0786N	-121.3550W	Maintenance Station	Warm Springs Sand Shed
F2402205	F2402205	ODOT	73000	X			2,000	\$245,000	MP 51 Hwy 20	Sweet Home	OR	97386	44.4041N 4N	-122.299053 W	Storage, Miscellaneous	Upper Soda Stockpile Storage
F4030513	F4030513	ODOT	73000	X			1,560	\$245,551	2440 SE Stubb St.	Milwaukie	OR	97222- 7312	45.4580N	-122.6378W	Vehicle Wash Station	Milwaukie MS Vehicle Wash Statio
F4360105	F4360105	ODOT	73000	X			1,464	\$246,478	1502 N. Highway 99W	McMinnvil le	OR	97128	45.1334N	-123.1054W	Vehicle Wash Station	McMinnville MS Trk Wash
F9310503	F9310503	ODOT	73000	X			325	\$246,596	Interstate 84, 9 Miles East	LaGrande	OR	97850	45.2352N	-118.0139W	Restrooms, Showers	Charles Reynolds SRA EB Restroom

F2408404	F2408404	ODOT	73000	X		6,272	\$247,221	541 Stanton Blvd.	Ontario	OR	97914	44.0827N 43.22458 3N	-117.0135W	Maintenance Station	Ontario MS Sand Shed
F4180204	F4180204	ODOT	73000	X		528	\$247,247	11031 North Hwy 97	Chemult	OR	97731		-121.786278	Storage, Miscellaneous	Chemult MS Garage
F4330603	F4330603	ODOT	73000	X		5,600	\$247,294	MP 43 US 197	Maupin	OR	97037	45.1702N	-121.0990W	Maintenance Station	Maupin Maint Station Bldg
F4120117	F4120117	ODOT	73000	X		3,600	\$247,769	76030 Highway 26	Bates	OR	97817	44.5729N	-118.4924W	Maintenance Station	Austin Maint Station Bldg
F4150801	F4150801	ODOT	73000	X		2,496	\$249,518	120 Mill Creek Drive	Prospect	OR	97536	42.7547N	-122.4888W	Storage, Miscellaneous	Prospect MS Maint Bldg
F2407501	F2407501	ODOT	73000	X		6,200	\$250,437	715 Golf Course Rd.	Enterprise	OR	97828	45.2556N	-117.1709W	Maintenance Station	Enterprise Sand Shed
F4030503	F4030503	ODOT	73000	X		4,675	\$252,088	2440 SE Stubb St.	Milwaukie	OR	97222- 7312	45.4580N	-122.6378W	Storage, Miscellaneous	Milwaukie MS Sign/Strp Bldg Charles Reynolds SRA WB Restroom
F9310501	F9310501	ODOT	73000	X		600	\$252,344	Interstate 84, 9 Miles East	LaGrande	OR	97850	45.2352N	-118.0139W	Restrooms, Showers	Restroom
F4220401	F4220401	ODOT	73000	X		6,030	\$252,633	Jct. ORE22 and US20	Sisters	OR	97759	44.4359N	-121.9410W	Maintenance Station	Santiam Jct Maint Station Bldg N Portland MS Vehicle Wash Bldg.
F4261604	F4261604	ODOT	73000	X		600	\$253,222	1100 N. Columbia Blvd.	Portland	OR	97217	45.5838N	-122.6776W	Support Building	
F4102701	F4102701	ODOT	73000	X		4,008	\$257,497	5443 Eagle Valley Rd.	Yoncalla	OR	97499	43.3803N	-123.1750W	Maintenance Station	Boswell Springs Maint Sta Bldg
F9040903	F9040903	ODOT	73000	X		1,260	\$260,023	US Hwy 26, MP 28.7	Seaside	OR	97106	45.7954N	-123.4582W	Restrooms, Showers	Sunset Springs RA Restroom
F4150107	F4150107	ODOT	73000	X		4,000	\$263,147	7150 Old Hwy 99 South	Ashland	OR	97520	42.0727N	-122.6028W	Storage, Miscellaneous	Siskiyou MS Storage Building
F4010704	F4010704	ODOT	73000	X		121	\$263,147	19775 Hwy 86	Baker City	OR	97814	44.80219 9N	117.806163 W	Support Building	Baker City MS Pump House
F4151101	F4151101	ODOT	73000	X		2,496	\$264,600	Hwy 66, 21 Miles East	Ashland	OR	97520	42.1091N	-122.4012W	Maintenance Station	Lincoln Maint Station Bldg
F9011302	F9011302	ODOT	73000	X		560	\$266,436	Interstate 84, 10 Miles West	Baker City	OR	97814	44.9143N	-117.8199W	Restrooms, Showers	Baker Valley RA EB Restroom
F9011301	F9011301	ODOT	73000	X		560	\$266,575	Interstate 84, 10 Miles West	Baker City	OR	97814	44.9143N	-117.8199W	Restrooms, Showers	Baker Valley RA WB Restroom
F4230803	F4230803	ODOT	73000	X		915	\$266,672	6745 Hwy 95 S	Jordan Valley	OR	97910- 9400	42.2442N	-117.5143W	Residence, House	Basque MS Residence NB Gettings Creek RA Toilet Bldg
F9203129	F9203129	ODOT	73000	X		500	\$267,269	Interstate 5, 14 Miles South	Eugene	OR	97401	43.5108N	-123.0113W	Restrooms, Showers	SB Gettings Creek RA Toilet Bldg
F9203130	F9203130	ODOT	73000	X		500	\$267,269	Interstate 5, 14 Miles South	Eugene	OR	97401	43.5108N	-123.0113W	Restrooms, Showers	SB Gettings Creek RA Toilet Bldg
F4031309	F4031309	ODOT	73000	X		6,800	\$270,252	90300 E. Hwy 26	Governme nt Camp	OR	97028- 9700	45.3009N	-121.7422W	Storage, Miscellaneous	Govt Camp MS 9-Bay Storage
F6246736	F6246736	ODOT	73000	X		10,219	\$272,330	2445 Liberty St. NE	Salem	OR	97303- 6738	44.9638N	-123.0320W	Storage, Miscellaneous	Salem Traffic Signal
F4102501	F4102501	ODOT	73000	X		2,400	\$273,017	3339 Old Hwy. 99S	Roseburg	OR	97470	43.16637 N	-123.36717W	Office	Shady MS District 7 Office
F9231101	F9231101	ODOT	73000	X		1,000	\$273,562	Interstate 84, 1 Mile East	Ontario	OR	97914	44.0058N	-116.5635W	Kiosk - Visitor Information Distribution	Ontario RA Info Tour Wel Ctr
F2425101	F2425101	ODOT	73000	X		5,500	\$277,938	Hwy 330 MP 10	Weston	Oreg on	97886	45.7898N	-118.2465W	Maintenance Station	Weston Skpl Sand Shed

F4331210	F4331210	ODOT	73000	X		1,500	\$279,251	3313 NE Bret Clodfelter Way	The Dalles	OR	97058-9736	45.60726 N 43.22458	121.130525 W	Storage, Miscellaneous	The Dalles OSP Cold Storage
F4180203	F4180203	ODOT	73000	X		8,000	\$280,088	11031 North Hwy 97	Chemult	OR	97731	3N	-121.786278	Maintenance Station	Chemult Maint Station Bldg
F2401102	F2401102	ODOT	73000	X		6,800	\$281,629	60 NE Forest Lane (NE Wanapa)	Cascade Locks	OR	97014	45.4019N	-121.5246W	Maintenance Station	Cascade Lks Sand Shed
F4230802	F4230802	ODOT	73000	X		915	\$282,670	6745 Hwy 95 S	Jordan Valley	OR	97910-9400	42.2442N	-117.5143W	Residence, House	Basque MS Residence
F4202703	F4202703	ODOT	73000	X		10,600	\$288,329	1920 Henderson Blvd.	Springfield	OR	97403-2331	44.0400N	-123.0383W	Storage, Miscellaneous	Glenwood MS Storage
F4260301	F4260301	ODOT	73000	X		2,673	\$288,755	620 W Columbia River Hwy	Troutdale Governme	OR	97060	45.5404N	-122.3940W	Maintenance Station	Troutdale Maint Station Bldg
F4031312	F4031312	ODOT	73000	X		1,150	\$290,345	90300 E. Hwy 26	nt Camp	OR	97028-9700	45.3009N	-121.7422W	Fueling Station	Govt Camp Fuel Station
F5180701	F5180701	ODOT	73000	X		1,512	\$296,857	4647 N Hwy 97	Klamath Falls	OR	97601	42.2635N	-121.80877W	Office	Klamath Falls POE
F4261905	F4261905	ODOT	73000	X		1,400	\$297,929	3700 SE 92nd	Portland	OR	97266-1951	45.4950N	-122.5672W	Laboratory, Research, Science	Barlow QA Lab Building
F5240101	F5240101	ODOT	73000	X		48	\$303,206	455 Airport Rd SE	Salem	OR	97310	44.9234N	-123.0127W	Inspection Scale, Weigh Station, Ports of Entry	Salem Shop Scale House
F4220406	F4220406	ODOT	73000	X		1,282	\$306,957	Jct. ORE22 and US20	Sisters	OR	97759	44.4359N	-121.9410W	Residence, House	Santiam Jct MS Residence
F4231705	F4231705	ODOT	73000	X		3,100	\$308,576	1077 Barkley Drive	Vale	OR	97918	43.9828N	-117.2507W	Maintenance Station	Vale Maint Station Bldg
F4150810	F4150810	ODOT	73000	X		3,328	\$310,717	120 Mill Creek Drive	Prospect	OR	97536	42.7547N	-122.4888W	Maintenance Station	Prospect Maint Station Bldg
F4090503	F4090503	ODOT	73000	X		800	\$313,116	Hwy 20 MP 42.3	Brothers	OR	97712	43.8115N	-120.5997W	Residence, House	Brothers MS Residence
F2405701	F2405701	ODOT	73000	X		3,500	\$314,116	PO Box 130, US 97	Chemult	OR	97731	43.2009N	-121.4542W	Maintenance Station	Chemult Sand Shed
F9152601	F9152601	ODOT	73000	X		700	\$316,928	Interstate 5, 5 Miles South	Talent	OR	97501	42.25616 N 7N	122.787611 W	Restrooms, Showers	Suncrest RA Restroom Boswell Springs Enclosed Storage
F4102702	F4102702	ODOT	73000	X		9,115	\$319,866	5443 Eagle Valley Rd.	Yoncalla Idleyld Park	OR	97499	43.3803N	-123.1750W	Storage, Miscellaneous	Lemolo MS Enclosed Storage
F4100902	F4100902	ODOT	73000	X		3,500	\$330,964	M.P. 72 Hwy 138	Richland	OR	97747	43.2566N	-122.1748W	Storage, Miscellaneous	Richland Sand Shed
F2407601	F2407601	ODOT	73000	X		5,000	\$331,920	First and Walnut Streets	Klamath Falls	OR	97870	44.4711N	-117.0812W	Maintenance Station	Klamath Falls MS Maint
F4180504	F4180504	ODOT	73000	X		4,224	\$334,337	2557 Altamont Dr.	Falls	OR	97603	42.2049N	-121.7454W	Storage, Miscellaneous	Weatherby RA Restroom
F9011012	F9011012	ODOT	73000	X		600	\$335,290	Interstate 84, 38 Miles West	Ontario	OR	97914	44.2944N	-117.2153W	Restrooms, Showers	Ashland POE Safety Offc Bldg
F5150707	F5150707	ODOT	73000	X		2,138	\$337,597	3.5 mi N of OR 66 Exit	Ashland	OR	97520	42.2228N	-122.7247W	Office	Seaside Maint Station Bldg
F4040401	F4040401	ODOT	73000	X		1,510	\$341,734	836 Avenue "S"	Seaside	OR	97138	45.9840N	-123.9219W	Maintenance Station	Seaside Maint Station Bldg
F4261902	F4261902	ODOT	73000	X		4,500	\$349,768	3700 SE 92nd	Portland	OR	97266-1951	45.4950N	-122.5672W	Storage, Miscellaneous	Barlow School Storage
F4182301	F4182301	ODOT	73000	X		2,600	\$356,674	37851 State Hwy 140 W	Lake of the Woods	OR	97601	42.3980N	-122.2033W	Maintenance Station	Lake Of The Woods Maint Sta Bldg

F4130104	F4130104	ODOT	73000	X			2,380	\$357,012	252 S. Date	Burns	OR	97720	43.3502N	-119.0258W	Storage, Miscellaneous	Burns MS Maint Bldg
F4200701	F4200701	ODOT	73000	X			3,700	\$357,661	15th St. E and HWY 101	Florence	OR	97439	43.9795N	-124.1005W	Maintenance Station	Florence Maint Station Bldg
F4191307	F4191307	ODOT	73000	X			3,000	\$360,012	20958 Hwy 140	Adel	OR	97620	42.17691 7N	119.895694 W	Maintenance Station	Adel New Maint Station Bldg
F4150812	F4150812	ODOT	73000	X			6,400	\$363,862	120 Mill Creek Drive	Prospect	OR	97536	42.7547N	-122.4888W	Storage, Miscellaneous	Prospect MS Storage Bldg
F4041302	F4041302	ODOT	73000	X			2,700	\$364,964	753 W. Marine Drive	Astoria	OR	97103			Office	Drawbridge Headquarters
F4202402	F4202402	ODOT	73000	X			1,960	\$368,334	3620 Gateway St.	Springfield	OR	97477- 6007	44.08623 N	123.043427 W	Storage, Miscellaneous	Gateway OSP Storage
F4190501	F4190501	ODOT	73000	X			2,350	\$368,627	46331 Hwy 395 North	Riley	OR	97758	42.9673N	-119.9919W	Storage, Miscellaneous	Alkali Lake MS Old
F4200901	F4200901	ODOT	73000	X			3,256	\$369,358	25171 Luther Way	Veneta	OR	97487	44.0534N	-123.3463W	Maintenance Station	Veneta Maint Station Bldg
F4180802	F4180802	ODOT	73000	X			1,100	\$370,556	24401 Highway 58 MP 64.3	Oakridge	OR	97463	43.5850N	-122.0000W	Residence, House	Odell Lake MS Residence
F4151901	F4151901	ODOT	73000	X			5,112	\$371,585	706 Tolman Creek Rd.	Ashland	OR	97520	42.18104 9N	122.670204 W	Maintenance Station	Ashland Maint Station Bldg
F4220405	F4220405	ODOT	73000	X			1,282	\$376,193	Jct. ORE22 and US20	Sisters	OR	97759	44.4359N	-121.9410W	Residence, House	Santiam Jct MS Residence
F4020301	F4020301	ODOT	73000	X			2,400	\$377,853	27343 Alsea Deadwood Hwy	Alsea	OR	97324	44.3739N	-123.5983W	Maintenance Station	Alsea Maint Station Bldg
F4091611	F4091611	ODOT	73000	X			5,600	\$379,012	63055 N. Hwy. 97	Bend	OR	97701- 5765	44.0897N	-121.3068W	Storage, Miscellaneous	Bend Enclosed Storage Bldg C
F2402302	F2402302	ODOT	73000	X			8,640	\$380,580	13000 Hwy. 20	Sisters	OR	97759	44.4355N	-121.9428W	Maintenance Station	Santiam Summit Sand Shed
F4220434	F4220434	ODOT	73000	X			3,196	\$381,610	13000 Hwy 20	Sisters	OR	97759	44.4359N	-121.9410W	Residence, House	Santiam Jct MS Residence
F4220435	F4220435	ODOT	73000	X			1,616	\$381,610	13000 Hwy 20	Sisters	OR	97759	44.4359N	-121.9410W	Residence, House	Santiam Jct MS Residence
F4180803	F4180803	ODOT	73000	X			1,100	\$383,302	24401 Highway 58 MP 64.3	Oakridge	OR	97463	43.5850N	-122.0000W	Residence, House	Odell Lake MS Residence
F4310909	F4310909	ODOT	73000	X			6,250	\$383,342	3014 Island Ave.	LaGrande	OR	97850	45.3346N	-118.0644W	Storage, Miscellaneous	LaGrande MS Strp Crw
F4261801	F4261801	ODOT	73000	X			9,781	\$383,466	5315 NE 101st	Portland	OR	97220	45.3344N	-122.3329W	Maintenance Station	E Portland MS Shop Building
F2406901	F2406901	ODOT	73000	X			7,200	\$383,840	Hwy 74 1 block south of MS	Heppner	OR	97836	45.3619N	-119.5560W	Maintenance Station	Heppner Sand Shed / Equip
F4320401	F4320401	ODOT	73000	X			6,400	\$384,365	715 Golf Course Rd.	Enterprise	OR	97828	45.4308N	-117.2879W	Maintenance Station	Enterprise Maint Station Bldg
F4221710	F4221710	ODOT	73000	X			2,750	\$386,666	1100 SE Goldfish Farm Rd.	Albany	OR	97321- 5143	44.6319N	-123.0481W	Fueling Station	Albany MS Fuel Station
F4150105	F4150105	ODOT	73000	X			3,300	\$386,668	7150 Old Hwy 99 South	Ashland	OR	97520	42.0727N	-122.6028W	Maintenance Station	Siskiyou Maint Station Building
F4130107	F4130107	ODOT	73000	X			3,250	\$386,861	252 S. Date	Burns	OR	97720	43.3502N	-119.0258W	Maintenance Station	Burns New Maint Station Bldg
F4102503	F4102503	ODOT	73000	X			2,000	\$388,231	3339 Old Hwy. 99S	Roseburg	OR	97470	43.16637 N	- 123.36717W	Storage, Miscellaneous	Shady MS Maint Bldg

F4302204	F4302204	ODOT	73000	X		9,600	\$394,403	1327 SE Third St.	Pendleton	OR	97801	45.6606N	-118.7820W	Storage, Miscellaneous	Pendleton Open Stor Bldg C
F7210101	F7210101	ODOT	73000	X		160	\$398,304	1 MI North of Newport	Newport	OR	97365	44.6750N	-124.0669W	Communications	Yaquina Head M/W Bldg
F4061308	F4061308	ODOT	73000	X		2,200	\$405,237	61036 Hwy. 101 S.	Coos Bay	OR	97420	43.3067N	-124.2115W	Office	Davis Slough Office
F4232103	F4232103	ODOT	73000	X		7,400	\$413,613	541 Stanton Blvd.	Ontario	OR	97914-8437	44.0815N	-117.0121W	Storage, Miscellaneous	Ontario MS Storage
F4090506	F4090506	ODOT	73000	X		800	\$416,812	Hwy 20 MP 42.3	Brothers	OR	97712	43.8115N	-120.5997W	Residence, House	Brothers MS Residence
F4302202	F4302202	ODOT	73000	X		8,500	\$423,654	1327 SE Third St.	Pendleton	OR	97801	45.6606N	-118.7820W	Storage, Miscellaneous	Pendleton Encl Stor Bldg A
F4340305	F4340305	ODOT	73000	X		3,400	\$423,746	48400 NW Sunset Hwy.	Banks	OR	97106	45.6706N	-123.1746W	Maintenance Station	Manning MS Maint Bldg
F4041201	F4041201	ODOT	73000	X		3,400	\$427,313	36455 Highway 26	Seaside	OR	97138	45.9106N	-123.8166W	Maintenance Station	Humbug Maint Station Bldg
F4260910	F4260910	ODOT	73000	X		1,400	\$427,313	9637 SW 35th Drive	Portland	OR	97051	45.4549N	-122.7125W	Office	Baldock MS Landscape Office
F4191201	F4191201	ODOT	73000	X		15,950	\$427,837	1269 South G Street	Lakeview	OR	97630-1841	42.1020N	-120.2045W	Maintenance Station	Lakeview New Maint Station Bldg
F2400903	F2400903	ODOT	73000	X		14,160	\$432,494	Jct Hwy 26 and Hwy 35	Government Camp	OR	97028	45.1803N	-121.4430W	Maintenance Station	Mt. Hood Jct Sand Shed
F4180807	F4180807	ODOT	73000	X		2,000	\$432,751	24401 Highway 58 MP 64.3	Oakridge	OR	97463	43.5850N	-122.0000W	Residence Hall, Dormitory	Odell Lake MS Dormitory
F4302203	F4302203	ODOT	73000	X		6,400	\$440,454	1327 SE Third St.	Pendleton	OR	97801	45.6606N	-118.7820W	Maintenance Station	Pendleton Veh Wash Bldg B
F4190513	F4190513	ODOT	73000	X		3,000	\$452,827	46331 Hwy 395 North	Riley	OR	97758	42.9673N	-119.9919W	Maintenance Station	Alkali Lake New Maint Sta Bldg
F5240903	F5240903	ODOT	73000	X		6,500	\$454,746	2 mi N of Woodburn	Woodburn	OR	97071	45.1768N	-122.8560W	Inspection Scale, Weigh Station, Ports of Entry	Woodburn POE Truck Insp Bldg
F4090518	F4090518	ODOT	73000	X		4,000	\$456,502	Hwy 20 MP 42.3	Brothers	OR	97712	43.8115N	-120.5997W	Storage, Miscellaneous	Brothers Maint Station Shop Bld
F4180801	F4180801	ODOT	73000	X		7,080	\$462,233	24401 Highway 58 MP 64.3	Oakridge	OR	97463	43.5850N	-122.0000W	Maintenance Station	Odell Lake Maint Station Bldg
F5230601	F5230601	ODOT	73000	X		2,000	\$470,154	5920 Hwy 30	Huntington	OR	97907-5000	44.29183 N	-117.22225W	Office	Farewell Bend POE
F9101325	F9101325	ODOT	73000	X		1,134	\$471,012	Interstate 5, 20 Miles North	Roseburg	OR	97470	43.4692N	-123.3156W	Restrooms, Showers	Cabin Creek RA SB Restroom
F9101326	F9101326	ODOT	73000	X		1,134	\$471,012	Interstate 5, 20 Miles North	Roseburg	OR	97470	43.4692N	-123.3156W	Restrooms, Showers	Cabin Creek RA NB Restroom
F4240402	F4240402	ODOT	73000	X		3,000	\$475,021	885 Airport Rd. SE, Building U	Salem	OR	97301-5397	44.9243N	-123.0095W	Storage, Miscellaneous	Dist 3 Landscape & Sign, Bldg U
F4120501	F4120501	ODOT	73000	X		2,625	\$475,956	Hwy 395, City Limits N side	Seneca	OR	97873	44.1383N	-118.9715W	Maintenance Station	Seneca Maint Station Bldg
F9152613	F9152613	ODOT	73000	X		1,410	\$478,393	Interstate 5, MP 23	Talent	OR	97501	42.25616 7N	-122.787611 W	Restrooms, Showers	Suncrest SRA Restroom
F5240904	F5240904	ODOT	73000	X		2,320	\$486,710	2 mi N of Woodburn	Woodburn	OR	97071	45.1768N	-122.8560W	Office	Woodburn POE Operations Bldg
F4262307	F4262307	ODOT	73000	X		3,600	\$494,366	6000 SW Raab Rd	Portland	OR	97221-1365	45.5081N	-122.7375W	Storage, Miscellaneous	Sylvan MS Truck Storage

F4211102	F4211102	ODOT	73000	X		6,400	\$498,658	109 N. Rush Lane	Otis	OR	97368-9773	45.0219N	-123.85571W	Storage, Miscellaneous	Rose Lodge Storage
F4350401	F4350401	ODOT	73000	X		5,300	\$501,468	17655 Highway 26	Mitchell	OR	97750	44.5819N	-120.1805W	Maintenance Station	Mitchell New Maint Station Bldg
F4030504	F4030504	ODOT	73000	X		11,042	\$508,248	2440 SE Stubb St.	Milwaukie	OR	97222-7312	45.4580N	-122.6378W	Maintenance Station	Milwaukie MS Main Shop
F7290101	F7290101	ODOT	73000	X		700	\$508,942	17 Mi. SE of Tillamook	Hebo	OR	97122	45.2091N	-123.7600W	Communications	Mt Hebo New Bldg
F4202301	F4202301	ODOT	73000	X		4,040	\$515,757	47828 Berry St	Oakridge	OR	97463	43.7425N	-122.4762W	Maintenance Station	Oakridge Maint Station Bldg
F4120101	F4120101	ODOT	73000	X		2,760	\$518,874	76030 Highway 26	Bates	OR	97817	44.5729N	-118.4924W	Storage, Miscellaneous	Austin MS Maint Bldg
F4030502	F4030502	ODOT	73000	X		2,250	\$524,170	2440 SE Stubb St.	Milwaukie	OR	97222-7312	45.4580N	-122.6378W	Storage, Miscellaneous	Milwaukie MS Mech Shed
F4262308	F4262308	ODOT	73000	X		3,600	\$525,502	6000 SW Raab Rd	Portland	OR	97221-1365	45.5081N	-122.7375W	Storage, Miscellaneous	Sylvan MS Truck Storage
F4262306	F4262306	ODOT	73000	X		3,600	\$527,185	6000 SW Raab Rd	Portland	OR	97221-1365	45.5081N	-122.7375W	Storage, Miscellaneous	Sylvan MS Truck Storage
F9030501	F9030501	ODOT	73000	X		1,200	\$528,757	Highway 26, 4 Miles East	Government Camp	OR	97028	45.1809N	-121.4437W	Restrooms, Showers	Govt Camp RA Rest Sta
F9030206	F9030206	ODOT	73000	X		1,375	\$531,761	Interstate 5, M.P. 282	Wilsonville	OR	97070	45.2721N	-122.7761W	Restrooms, Showers	Baldock RA SB Front Restroom
F4091601	F4091601	ODOT	73000	X		8,280	\$532,406	63055 N. Hwy. 97	Bend	OR	97701-5765	44.0897N	-121.3068W	Storage, Miscellaneous	Bend MS Maint Bldg D
F4331202	F4331202	ODOT	73000	X		8,400	\$535,135	3313 NE Bret Clodfelter Way	The Dalles	OR	97058-9736	45.60726N	121.130525W	Maintenance Station	The Dalles MS Shop Building
F4300201	F4300201	ODOT	73000	X		1,200	\$541,675	64462 Old Oregon Trail Road	Meacham	OR	97859	45.5064N	-118.4287W	Residence, House	Meacham MS Residence
F9030205	F9030205	ODOT	73000	X		1,375	\$542,950	Interstate 5, M.P. 282	Wilsonville	OR	97070	45.2721N	-122.7761W	Restrooms, Showers	Baldock RA NB Front Restroom
F4240432	F4240432	ODOT	73000	X		3,920	\$544,669	885 Airport Rd. SE, Building P	Salem	OR	97301-5397	44.9243N	-123.0095W	Office	District 3 Office, Building P
F4050701	F4050701	ODOT	73000	X		5,000	\$549,864	21660 Hwy 30	Clatskanie	OR	97016	46.0931N	-123.1211W	Maintenance Station	Clatskanie Maint Station Bldg
F4180501	F4180501	ODOT	73000	X		6,240	\$560,430	2557 Altamont Dr.	Klamath Falls	OR	97603	42.2049N	-121.7454W	Storage, Miscellaneous	Klamath Falls MS Storage
F4330505	F4330505	ODOT	73000	X		6,500	\$564,463	71739 Highway 216	Maupin	OR	97037	45.1315N	-121.5969W	Maintenance Station	Warm Springs Maint Station Bldg
F4120901	F4120901	ODOT	73000	X		7,200	\$568,754	315 N Canyon Blvd	Canyon City	OR	97845	44.3996N	-118.9469W	Maintenance Station	Canyon City Maintenance Station
F4220430	F4220430	ODOT	73000	X		4,900	\$569,750	Jct. ORE22 and US20	Sisters	OR	97759	44.4359N	-121.9410W	Storage, Miscellaneous	Santiam Jct. Equip Storage
F4202701	F4202701	ODOT	73000	X		6,853	\$576,659	1920 Henderson Blvd.	Springfield	OR	97403-2331	44.0400N	-123.0383W	Office	Glenwood MS Office
F4102502	F4102502	ODOT	73000	X		7,100	\$594,983	3339 Old Hwy. 99S	Roseburg	OR	97470	43.16637N	-123.36717W	Maintenance Station	Shady Maint Station Bldg
F9242008	F9242008	ODOT	73000	X		1,276	\$597,107	Pacific Hwy 1 (Interstate 5) MP	Jefferson	OR	97352	44.7348N	-123.0559W	Restrooms, Showers	Santiam River RA SB Toilet Bldg
F9242009	F9242009	ODOT	73000	X		1,276	\$597,107	Pacific Hwy 1 (Interstate 5) MP	Jefferson	OR	97352	44.7348N	-123.0559W	Restrooms, Showers	Santiam River RA NB Toilet Bldg
F4220410	F4220410	ODOT	73000	X		7,060	\$599,321	Jct. ORE22 and US20	Sisters	OR	97759	44.4359N	-121.9410W	RV / Mobile home port / pad	Santiam Jct MS Trailer Shed

F4140104	F4140104	ODOT	73000	X		7,750	\$603,453	60 SE Forest Lane	Cascade Locks	OR	97014	45.6720N	-121.8854W	Maintenance Station	Cascade Locks Maint Station Bldg
F4211202	F4211202	ODOT	73000	X		9,000	\$606,287	12735 NW Pacific Coast Hwy	Seal Rock	OR	97376	44.3052N	-124.0421W	Maintenance Station	Ona Beach MS Main Maint Bldg
F4261501	F4261501	ODOT	73000	X		4,734	\$618,231	12348 N. Center Avenue	Portland	OR	97220	45.6093N	-122.6829W	Office	Jantzen Beach POE Office
F4061301	F4061301	ODOT	73000	X		6,560	\$619,430	61036 Hwy. 101 S.	Coos Bay	OR	97420	43.3067N	-124.2115W	Maintenance Station	Davis Slough Maint Station Bldg
F4091609	F4091609	ODOT	73000	X		3,426	\$626,061	63055 N. Hwy. 97	Bend	OR	97701-5765	44.0897N	-121.3068W	Office	Bend Maintenance Office Bldg B
F4240404	F4240404	ODOT	73000	X		3,600	\$630,804	885 Airport Rd. SE, Building R	Salem	OR	97301-5397	44.9243N	-123.0095W	Maintenance Station	Salem Maint, Dist 3, Bldg R
F4110504	F4110504	ODOT	73000	X		4,300	\$639,593	1520 Highway 19	Arlington	OR	97812	45.7083N	-120.1819W	Maintenance Station	Arlington Maint Station Bldg
F4010102	F4010102	ODOT	73000	X		3,432	\$658,116	1150 S. Bridge Street	Baker City	OR	97814	44.4622N	-117.4946W	Storage, Miscellaneous	OLD Baker MS Enclosed Storage
F4300501	F4300501	ODOT	73000	X		3,300	\$665,940	306 West State Street	Ukiah	OR	97880	45.1333N	-118.9352W	Storage, Miscellaneous	Ukiah Old Maint Station Bldg
F4120802	F4120802	ODOT	73000	X		3,600	\$669,151	US 395, City Limits N. of town	Long Creek	OR	97856	44.7174N	-119.1041W	Maintenance Station	Long Creek Maint Station Bldg
F4231701	F4231701	ODOT	73000	X		3,800	\$677,505	1077 Barkley Drive	Vale	OR	97918	43.9828N	-117.2507W	Storage, Miscellaneous	Vale MS Maint Bldg
F4090501	F4090501	ODOT	73000	X		3,320	\$678,986	Hwy 20 MP 42.3	Brothers	OR	97712	43.8115N	-120.5997W	Maintenance Station	Brothers Miscellaneous Storage
F4290302	F4290302	ODOT	73000	X		2,574	\$688,882	3313 3rd Street	Tillamook	OR	97141	45.4550N	-123.8294W	Office	DMV Tillamook - Tillamook M/ Sta
F9150701	F9150701	ODOT	73000	X		676	\$705,538	I-5 NB MP 18	Ashland	Oregon	97520	42.2228N	-122.7247W	Restrooms, Showers	Ashland POE Restroom
F4191101	F4191101	ODOT	73000	X		4,000	\$707,483	95732 Highway 140 W	Lakeview	OR	97630	42.1134N	-120.2157W	Storage, Miscellaneous	Lakeview Old MS Maint Bldg
F4030501	F4030501	ODOT	73000	X		5,200	\$711,389	2440 SE Stubb St.	Milwaukie	OR	97222-7312	45.4580N	-122.6378W	Storage, Miscellaneous	Milwaukie MS Geo/Radio Building
F4182311	F4182311	ODOT	73000	X		784	\$714,604	37851 State Hwy 140 W	Lake of the Woods	OR	97601	42.3980N	-122.2033W	Fueling Station	Lake of the Woods Fuel Station
F4110101	F4110101	ODOT	73000	X		4,705	\$718,362	406 E. Frazier	Condon	OR	97823	45.2380N	-120.1816W	Maintenance Station	Condon Maint Station Bldg
F4300504	F4300504	ODOT	73000	X		6,500	\$735,440	306 West State Street	Ukiah	OR	97880	45.1333N	-118.9352W	Maintenance Station	Ukiah Maintenance Building
F9331404	F9331404	ODOT	73000	X		1,650	\$736,813	Hwy 197, 21 Miles S of Maupin	Madras	OR	97037	44.5341N	-120.5604W	Restrooms, Showers	Cow Canyon RA Restroom
F4290304	F4290304	ODOT	73000	X		1,880	\$773,375	3313 3rd Street	Tillamook	OR	97141	45.4550N	-123.8294W	Maintenance Station	Tillamook Maint Station Bldg
F4080202	F4080202	ODOT	73000	X		5,500	\$777,383	28294 Hunter Creek Rd.	Gold Beach	OR	97444	42.3747N	-124.4152W	Maintenance Station	Hunter Creek Maint Station Bldg
F4262305	F4262305	ODOT	73000	X		5,800	\$777,582	6000 SW Raab Rd	Portland	OR	97221-1365	45.5081N	-122.7375W	Storage, Miscellaneous	Sylvan MS Service Garage
F4032501	F4032501	ODOT	73000	X		4,480	\$781,969	34250 SE Hwy. 26 - MP 21.62	Boring	OR	97009	45.4136N	-122.3103W	Maintenance Station	Sandy Maint Station Bldg
F5300601	F5300601	ODOT	73000	X		3,250	\$788,779	ECL of Umatilla	Umatilla	OR	97882	45.9186N	-119.3261W	Office	Umatilla POE Operations Bldg
F6095211	F6095211	ODOT	73000	X		23,000	\$800,095	63055 N. Hwy. 97	Bend	OR	97701-5765	44.0889N	-121.3072W	Garage, Service	Bend Eq Repair Shp (truck shp) G
F4262301	F4262301	ODOT	73000	X		7,200	\$800,720	6000 SW Raab Rd	Portland	OR	97221-1365	45.5081N	-122.7375W	Maintenance Station	Sylvan MS Shop

F4262303	F4262303	ODOT	73000	X		3,600	\$800,720	6000 SW Raab Rd	Portland	OR	97221-1365	45.5081N	-122.7375W	Storage, Miscellaneous	Sylvan MS Garage
F9130208	F9130208	ODOT	73000	X		1,936	\$804,814	US 20, 18 Miles West	Burns	OR	97720	43.531976N	119.321259W	Restrooms, Showers	Sagehen SRA Restroom Building
F6241318	F6241318	ODOT	73000	X		3,000	\$813,162	2800 State Street	Salem	OR	97301	44.9282N	-123.0061W	Storage, Miscellaneous	Salem Strm Dock Strg Bldg F
F5300602	F5300602	ODOT	73000	X		6,600	\$814,692	ECL of Umatilla	Umatilla	OR	97882	45.9186N	-119.3261W	Inspection Scale, Weigh Station, Ports of Entry	Umatilla POE Truck Insp Bldg
F4091502	F4091502	ODOT	73000	X		4,923	\$816,243	63055 N. Hwy 97	Bend	OR	97701-5765	44.0897N	-121.3068W	Storage, Miscellaneous	Reg 4 Closed Storage, Bldg J
F8040101	F8040101	ODOT	73000	X		1,815	\$817,067	705 W. Marine Drive	Astoria	OR	97103	46.1799N	-123.8570W	Office	DMV Astoria
F6241222	F6241222	ODOT	73000	X		15,120	\$826,148	455 Airport Rd Se, Bldg N	Salem	OR	97301-5343	44.9282N	-123.0061W	Storage, Miscellaneous	Salem Strm Storage 22, Bldg N
F4261601	F4261601	ODOT	73000	X		7,500	\$828,493	1100 N. Columbia Blvd.	Portland	OR	97217	45.5838N	-122.6776W	Maintenance Station	N Portland Maint Station Bldg
F9170714	F9170714	ODOT	73000	X		1,423	\$837,107	M.P. 62.79 Interstate 5	Grants Pass	OR	97526	42.3101N	-123.2152W	Restrooms, Showers	Manzanita RA SB Restroom
F9170715	F9170715	ODOT	73000	X		1,423	\$837,107	M.P. 62.79 Interstate 5	Grants Pass	OR	97526	42.3101N	-123.2152W	Restrooms, Showers	Manzanita RA NB Restroom
F5230603	F5230603	ODOT	73000	X		5,000	\$851,137	5920 Hwy 30	Huntington	OR	97907-5000	44.29183N	-117.22225W	Inspection Scale, Weigh Station, Ports of Entry	Farewell Bend POE Truck Inspec
F4170701	F4170701	ODOT	73000	X		7,720	\$861,724	345 Agness Avenue	Grants Pass	OR	97526	42.4334722N	123.297016W	Maintenance Station	Grants Pass Maint Station Bldg
F4211101	F4211101	ODOT	73000	X		9,350	\$872,651	109 N. Rush Lane	Otis	OR	97368-9773	45.0219N	-123.85571W	Maintenance Station	Rose Lodge Maint Bldg
F4200306	F4200306	ODOT	73000	X		5,000	\$873,444	56377 North Bank Rd.	McKenzie Bridge	OR	97413	44.1758N	-122.1619W	Maintenance Station	McKenzie Bridge Maint Sta Bldg
F4302201	F4302201	ODOT	73000	X		5,022	\$880,986	1327 SE Third St.	Pendleton	OR	97801	45.6606N	-118.7820W	Office	Pendlton Maint Office Bldg D
F4310905	F4310905	ODOT	73000	X		11,500	\$899,012	3014 Island Ave.	LaGrande	OR	97850	45.3346N	-118.0644W	Maintenance Station	LaGrande Maint Station Bldg
F2401204	F2401204	ODOT	73000	X		5,600	\$930,378	Hwy 35 M.P. 63.76	Parkdale	OR	97041	45.3212N	-121.6281W	Storage, Miscellaneous	Bennett Pass Equip Shed
F4010201	F4010201	ODOT	73000	X		4,100	\$939,648	First and Walnut Streets	Richland	OR	97870	44.7681N	-117.1679W	Maintenance Station	Richland Maint Station Bldg
F5180702	F5180702	ODOT	73000	X		5,820	\$946,888	4647 N Hwy 97	Klamath Falls	OR	97601	42.2635N	-121.80877W	Inspection Scale, Weigh Station, Ports of Entry	Klamath Falls POE Truck Inspec
F4302001	F4302001	ODOT	73000	X		8,250	\$952,212	1840 S. Hwy. 395	Hermiston	OR	97838	45.4921N	-119.1609W	Maintenance Station	Hermiston New Maint Station Bldg
F4120103	F4120103	ODOT	73000	X		1,470	\$968,968	76030 Highway 26	Bates	OR	97817	44.5729N	-118.4924W	Residence, House	Austin MS Residence
F4211201	F4211201	ODOT	73000	X		7,910	\$976,248	12735 NW Pacific Coast Hwy	Seal Rock	OR	97376	44.3052N	-124.0421W	Office	Ona Beach MS HQ Office
F4140601	F4140601	ODOT	73000	X		7,880	\$990,823	7285 Hwy 35	Parkdale	OR	97028	45.5184N	-121.5636W	Maintenance Station	Parkdale New Maint Station Bldg
F4360102	F4360102	ODOT	73000	X		4,560	\$990,996	1502 N. Highway 99W	McMinnville	OR	97128	45.1334N	-123.1054W	Maintenance Station	McMinnville Maint Station Bldg

F9213501	F9213501	ODOT	73000	X		3,800	\$993,613	620 NW Spring St. Waldport	Waldport	OR	97394	44.4279N	-124.0677W	Museum	Alsea Bay Interp Cntr
F4041101	F4041101	ODOT	73000	X		6,240	\$998,684	350 W. Marine Drive	Astoria	OR	97103	46.1875N	-123.8536W	Office	Astoria Office D1 Bldg

Building_Num	Risk_ID	Agency Name	Agency Number	Agency Owned	Agency Leased	Building_GSF	Replacement_Value	Address	City	State	Zip	X	Y	Use Code	ODOT - Bldg Name
F4100301	F4100301	ODOT	73000	X		4,448	\$1,002,444	1200 Hwy. 101	Reedsport	OR	97467	43.7008N	-124.1077W	Maintenance Station	Reedsport Maint Station Bldg
F4202702	F4202702	ODOT	73000	X		12,600	\$1,009,152	1920 Henderson Blvd.	Springfield	OR	97403-2331	44.0400N	-123.0383W	Maintenance Station	Glenwood MS Maintenance
F4040503	F4040503	ODOT	73000	X		8,000	\$1,014,074	1960 SE Dolphin Ave.	Warrenton	OR	97146	46.1423N	-123.9192W	Maintenance Station	Warrenton Maint Station Building
F5140402	F5140402	ODOT	73000	X		3,000	\$1,016,707	East City Limits	Cascade Locks	OR	97014	45.6710N	-121.8782W	Office	Cascade Locks POE Operations
F4232101	F4232101	ODOT	73000	X		5,979	\$1,019,728	541 Stanton Blvd. Suite 1	Ontario	OR	97914-8437	44.0815N	-117.0121W	Office	Ontario MS Office/OSP
F4241001	F4241001	ODOT	73000	X		4,232	\$1,028,716	500 13th St. SE	Salem	OR	97301-4025	44.9279N	-123.0329W	Train Station	Salem Passenger Rail Station
F4070301	F4070301	ODOT	73000	X		6,800	\$1,038,805	3571 NE 3rd St (Hwy 26)	Prineville	OR	97754	44.3051N	-120.8041W	Maintenance Station	Prineville Maint Station Bldg
F5150708	F5150708	ODOT	73000	X		6,100	\$1,064,413	3.5 mi N of OR 66 Exit	Ashland	OR	97520	42.2228N	-122.7247W	Inspection Scale, Weigh Station, Ports of Entry	Ashland POE Inspection Bldg
F4350501	F4350501	ODOT	73000	X		5,600	\$1,068,895	OR 19 M.P. 93.7	Spray	OR	97874	44.8261N	-119.7761W	Maintenance Station	Spray Maint Station Bldg
F6241216	F6241216	ODOT	73000	X		1,890	\$1,075,832	2800 State Street, Bldg J	Salem	OR	97301-5343	44.9282N	-123.0061W	Museum	Salem Equip Sh Museum Bldg J
F4031308	F4031308	ODOT	73000	X		5,000	\$1,099,811	90300 E. Hwy 26	Government Camp	OR	97028-9700	45.3009N	-121.7422W	Residence Hall, Dormitory	Govt Camp MS Dormitory
F4020604	F4020604	ODOT	73000	X		7,920	\$1,103,257	3700 SW Philomath Hwy.	Corvallis	OR	97333-1147	44.5532N	-123.2933W	Office	Corvallis Dist 4 Office Bldg
F4010105	F4010105	ODOT	73000	X		5,888	\$1,123,650	1150 S. Bridge Street	Baker City	OR	97814	44.4622N	-117.4946W	Office	OLD Baker MS Office
F4300204	F4300204	ODOT	73000	X		5,300	\$1,150,502	64462 Old Oregon Trail Road	Meacham	OR	97859	45.5064N	-118.4287W	Maintenance Station	Meacham Maint Station Bldg
F6241224	F6241224	ODOT	73000	X		2,800	\$1,164,143	455 Airport Rd SE, Bldg O	Salem	OR	97301-5343	44.9282N	-123.0061W	Storage, Miscellaneous	Salem Equip Paint, Bldg O
F4010702	F4010702	ODOT	73000	X		10,750	\$1,168,615	19775 Hwy 86	Baker City	OR	97814	44.802199N	-117.806163W	Storage, Miscellaneous	Baker City MS Storage Bldg
F9181305	F9181305	ODOT	73000	X		2,245	\$1,169,842	US 97, 8 Miles South	Klamath Falls	OR	97603	42.1263N	-121.8238W	Restrooms, Showers	Midland R A Restroom
F4190701	F4190701	ODOT	73000	X		3,250	\$1,214,613	65573 Highway 31 (395)	Silver Lake	OR	97638	43.1287N	-121.0521W	Maintenance Station	Silver Lake Maint Station Bldg
F4331201	F4331201	ODOT	73000	X		13,760	\$1,220,958	3313 NE Bret Clodfelter Way	The Dalles	OR	97058-9736	45.60726N	-121.130525W	Office	District 9 Office/DMV/OSP
F4240301	F4240301	ODOT	73000	X		5,510	\$1,264,784	1375 Blaine Street	Woodburn	OR	97071	45.14161N	-122.84053W	Maintenance Station	Woodburn Maint Station Building
F4100601	F4100601	ODOT	73000	X		4,793	\$1,273,620	SE Elliott Street	Canyonville	OR	97417	42.9256N	-123.2750W	Maintenance Station	Canyonville Maint Station Bldg
F6241223	F6241223	ODOT	73000	X		3,312	\$1,278,547	455 Airport Rd SE, Bldg E	Salem	OR	97301-5343	44.9282N	-123.0061W	Office	Emergency Services, Bldg E
F8246702	F8246702	ODOT	73000	X		4,680	\$1,285,291	1905 Lana Avenue NE	Salem	OR	97314	44.9666N	-123.0060W	Office	DMV HQ Office Annex Salem
F4232102	F4232102	ODOT	73000	X		13,500	\$1,319,703	541 Stanton Blvd.	Ontario	OR	97914-8437	44.0815N	-117.0121W	Maintenance Station	Ontario Maintenance Station
F4182314	F4182314	ODOT	73000	X		7,420	\$1,342,078	37851 State Hwy 140 W	Lake of the Woods	OR	97601	42.3980N	-122.2033W	Maintenance Station	Lake of the Woods MS Bldg.
F4220301	F4220301	ODOT	73000	X		3,304	\$1,352,401	205 Main Street	Sweet Home	OR	97386	44.399472N	-122.741778W	Maintenance Station	Sweet Home Maint Station Bldg
F4310901	F4310901	ODOT	73000	X		6,158	\$1,363,061	3014 Island Ave.	LaGrande	OR	97850	45.3346N	-118.0644W	Office	District 13 Office/DMV/OSP
F4090901	F4090901	ODOT	73000	X		4,000	\$1,369,508	51591 N Hwy 97	LaPine	OR	97739	43.6742N	-121.5017W	Maintenance Station	LaPine Maint Station Bldg
F4032702	F4032702	ODOT	73000	X		93,200	\$1,505,596	9200 SE Lawnfield Rd.	Clackamas	OR	97015-8685	45.4193N	-122.5681W	Maintenance Station	Lawnfield MS D2b Office
F4181401	F4181401	ODOT	73000	X		3,580	\$1,513,922	606 Chocktoot	Chiloquin	OR	97624-0518	42.5794N	-121.8684W	Storage, Miscellaneous	Chiloquin MS Maint Bldg
F4360101	F4360101	ODOT	73000	X		2,666	\$1,545,118	1502 N. Highway 99W	McMinnville	OR	97128	45.1334N	-123.1054W	Office	McMinnville MS Office
F4260901	F4260901	ODOT	73000	X		6,000	\$1,562,631	9637 SW 35th Drive	Portland	OR	97051	45.4549N	-122.7125W	Maintenance Station	Baldock MS Maint Bldg

Building_Num	Risk_ID	Agency Name	Agency Number	Agency Owned	Agency Leased	Building_GSF	Replacement_Value	Address	City	State	Zip	X	Y	Use Code	ODOT - Bldg Name
F5140401	F5140401	ODOT	73000	X		6,800	\$1,592,540	ECL of Cascade Locks	Cascade Locks	OR	97014	45.6710N	-121.8782W	Inspection Scale, Weigh Station, Ports of Entry	Cascade Locks POE Inspect Bldg
F4310401	F4310401	ODOT	73000	X		7,200	\$1,671,025	1800 Division Street	Elgin	OR	97827	45.5648N	-117.9279W	Maintenance Station	Elgin Maint Station Bldg
F4010101	F4010101	ODOT	73000	X		4,624	\$1,709,407	1150 S. Bridge Street	Baker City	OR	97814	44.4622N	-117.4946W	Maintenance Station	OLD Baker Maint Station Bldg
F7240401	F7240401	ODOT	73000	X		4,800	\$1,738,586	455 Airport Rd. SE, Building C	Salem	OR	97310-5375	44.9296N	-123.0040W	Office	Wireless Comm Info System, Bldg C
F4091610	F4091610	ODOT	73000	X		21,590	\$1,745,081	63055 N. Hwy. 97	Bend	OR	97701-5765	44.0897N	-121.3068W	Maintenance Station	Bend Maintenance Shop Bldg A
F4060901	F4060901	ODOT	73000	X		8,140	\$1,758,572	1155 S. 5th Street	Coos Bay	OR	97420	43.3561N	-124.2185W	Office	Coos Bay Dist 7 / DMV Office
F4151601	F4151601	ODOT	73000	X		6,088	\$1,785,133	4141 Hamrick Road	Central Point	OR	97502	42.1107N	-122.3941W	Maintenance Station	Central Point Maint Station Bldg
F4360201	F4360201	ODOT	73000	X		4,616	\$1,789,965	730 Deskins	Newberg	OR	97132	45.1822N	-122.5817W	Maintenance Station	Newberg Maint Station Bldg
F4240801	F4240801	ODOT	73000	X		5,610	\$1,877,192	600 N. Santiam Hwy.	Detroit	OR	97342	44.7273N	-122.1355W	Maintenance Station	Detroit Maint Station Bldg
F4031311	F4031311	ODOT	73000	X		16,000	\$1,955,694	90300 E. Hwy 26	Government Camp	OR	97028-9700	45.3009N	-121.7422W	Maintenance Station	Govt Camp Maintenance Sta Bldg
F4232009	F4232009	ODOT	73000	X		10,720	\$1,986,396	1390 SE 1st	Ontario	OR	97914	44.0232N	-116.9444W	Office	District 14 HQ Office
F6246631	F6246631	ODOT	73000	X		18,600	\$1,987,194	885 Airport Rd. SE Building Q	Salem	OR	97301-4789	44.9261N	-123.0063W	Storage, Miscellaneous	Sign Shop, Bldg Q
F6095212	F6095212	ODOT	73000	X		10,000	\$1,991,521	63055 N. Hwy. 97	Bend	OR	97701-5765	44.0889N	-121.3072W	Storage, Miscellaneous	Bend Storage Bldg H
F4262304	F4262304	ODOT	73000	X		4,500	\$2,025,779	6000 SW Raab Rd	Portland	OR	97221-1365	45.5081N	-122.7375W	Office	Sylvan Admin. Building
F4020601	F4020601	ODOT	73000	X		8,442	\$2,051,870	3700 SW Philomath Hwy.	Corvallis	OR	97333-1147	44.5532N	-123.2933W	Maintenance Station	Corvallis Maint Station Bldg
F4230601	F4230601	ODOT	73000	X		4,900	\$2,058,174	5825 4th Street	Juntura	OR	97911	43.7458N	-118.0838W	Maintenance Station	Juntura Maint Station Bldg
F8260102	F8260102	ODOT	73000	X		8,722	\$2,157,046	8710 SE Powell Blvd	Portland	OR	97266	45.4967N	-122.5737W	Office	DMV Field Office SE Portland
F4221701	F4221701	ODOT	73000	X		13,775	\$2,169,160	1100 SE Goldfish Farm Rd.	Albany	OR	97321-5143	44.6319N	-123.0481W	Maintenance Station	Albany New Maint Station Bldg
F4202401	F4202401	ODOT	73000	X		12,860	\$2,192,751	3620 Gateway St.	Springfield	OR	97477-6007	44.08623N	-123.043427W	Office	Gateway Office
F4100701	F4100701	ODOT	73000	X		3,720	\$2,206,234	2026 Steelhead Caddis Road	Idleyld Park	OR	97447	43.3433N	-122.7385W	Maintenance Station	Steamboat MS Shop
F4130101	F4130101	ODOT	73000	X		4,000	\$2,299,191	252 S. Date	Burns	OR	97720	43.3502N	-119.0258W	Office	DMV Office/ Burns MS Maint
F4261901	F4261901	ODOT	73000	X		20,000	\$2,318,842	3700 SE 92nd	Portland	OR	97266-1951	45.4950N	-122.5672W	Office	Barlow School Offc Bldg
F4230501	F4230501	ODOT	73000	X		4,510	\$2,345,691	701 Bassett Street	Jordan Valley	OR	97910	42.5846N	-117.0310W	Maintenance Station	Jordan Valley Maint Station Bldg
F4180502	F4180502	ODOT	73000	X		4,880	\$2,384,341	2557 Altamont Dr.	Klamath Falls	OR	97603	42.2049N	-121.7454W	Office	Klamath Falls MS District Office
F4091001	F4091001	ODOT	73000	X		10,260	\$2,427,466	16415 HWY 126	Sisters	OR	97759	44.2863N	-121.5117W	Maintenance Station	Sisters MS Maintenance Shop
F4080401	F4080401	ODOT	73000	X		3,660	\$2,534,774	1219 Arizona	Port Orford	OR	97465	42.7484N	-124.5011W	Maintenance Station	Port Orford Maint Station Bldg
F4010701	F4010701	ODOT	73000	X		18,100	\$2,670,122	MP 2.78 Hwy 86	Baker City	OR	97814	44.802199N	-117.806163W	Maintenance Station	Baker City MS Shop Bldg
F4250201	F4250201	ODOT	73000	X		6,388	\$2,808,988	273 W. Linden Way	Hepppner	OR	97836	45.2142N	-119.3314W	Maintenance Station	Hepppner Maint Station Bldg
F4031001	F4031001	ODOT	73000	X		3,700	\$2,950,362	325 SW Second (& Wade) St.	Estacada	OR	97023	45.2889N	-122.3378W	Maintenance Station	Estacada Maint Station Bldg
F6241225	F6241225	ODOT	73000	X		12,900	\$3,014,169	455 Airport Rd SE, Bldg L	Salem	OR	97301-5343	44.9282N	-123.0061W	Warehouse	Salem Equip Fab Shop, Bldg L
F4230801	F4230801	ODOT	73000	X		4,500	\$3,244,440	6745 Hwy 95 S	Jordan Valley	OR	97910-9400	42.2442N	-117.5143W	Maintenance Station	Basque Maint Station Bldg
F6241217	F6241217	ODOT	73000	X		14,625	\$3,681,225	455 Airport Rd SE, Bldg I	Salem	OR	97301-5343	44.9282N	-123.0061W	Warehouse	Salem Storeroom Storage, Bldg I

Building_Num	Risk_ID	Agency Name	Agency Number	Agency Owned	Agency Leased	Building_GSF	Replacement_Value	Address	City	State	Zip	X	Y	Use Code	ODOT - Bldg Name
F4091505	F4091505	ODOT	73000	X		10,896	\$3,870,593	63085 N. Hwy 97	Bend	OR	97701-5765	44.0897N	-121.3068W	Office	Region 4 Annex Bldg L / Bend DMV
F4180511	F4180511	ODOT	73000	X		9,656	\$4,014,497	2557 Altamont Dr.	Klamath Falls	OR	97603	42.2049N	-121.7454W	Maintenance Station	Klamath Falls Maint Station Bldg
F4240401	F4240401	ODOT	73000	X		16,700	\$4,072,598	455 Airport Rd. SE, Building A	Salem	OR	97301-5397	44.9243N	-123.0095W	Office	Project Mgrs & R/W, Building A
F4091501	F4091501	ODOT	73000	X		11,000	\$4,448,183	63055 N. Hwy 97	Bend	OR	97701-5765	44.0897N	-121.3068W	Office	Region 4 Headquarters, Bldg K
F6241226	F6241226	ODOT	73000	X		34,560	\$5,162,924	455 Airport Rd SE, Bldg M	Salem	OR	97301-5343	44.9282N	-123.0061W	Garage, Service	Salem Repair Facility, Bldg M
F7240801	F7240801	ODOT	73000	X		5,500	\$5,476,683	455 Airport Road SE, Bldg D	Salem	OR	97310	44.9281N	-123.0054W	Office	Salem Wireless/MCTD Bldg D
F6241235	F6241235	ODOT	73000	X		15,230	\$5,517,526	885 Airport Road, Bldg X	Salem	OR	97301-5343	44.9282N	-123.0061W	Office	Facilities Management Bldg X
F6241311	F6241311	ODOT	73000	X		30,000	\$5,581,220	455 Airport Rd Se	Salem	OR	97301	44.9282N	-123.0061W	Office	Supply Ops, Purchasing, Bldg K
F4091506	F4091506	ODOT	73000	X		21,101	\$5,685,825	63055 N. Hwy. 97	Bend	OR	97701-5765	44.0897N	-121.3068W	Office	Region 4 Tech Center, Bldg M
F4311101	F4311101	ODOT	73000	X		27,900	\$5,911,177	3012 Island Avenue	LaGrande	OR	97850-9497	45.3369N	-118.0606W	Office	Region 5 Headquarters Bldg
F4265001	F4265001	ODOT	73000	X		94,063	\$7,007,251	123 NW Flanders	Portland	OR	97209-4012	45.5261N	-122.6722W	Office	Region 1 Headquarters, Flanders
F4030601	F4030601	ODOT	73000	X		5,000	\$7,418,224	9002 SE McLoughlin Blvd.	Milwaukie	OR	97222	45.2509N	-122.3403W	Office	Milwaukie Reg Office Stone Bldg
F6318401	F6318401	ODOT	73000	X		43,239	\$8,556,734	3016 Island Ave.	LaGrande	OR	97850-9497	45.3340N	-118.0624W	Garage, Service	LaGrande Repair Shop
F4103001	F4103001	ODOT	73000	X		38,186	\$9,556,241	3500 NW Stewart Parkway	Roseburg	OR	97470-1687	43.2350N	-123.3589W	Office	Region 3 Headquarters Bldg
F8240101	F8240101	ODOT	73000	X		51,120	\$11,315,309	555 13th St	Salem	OR	97301-4166	44.941867N	-123.024105W	Office	Mill Creek Office Building
F6241801	F6241801	ODOT	73000	X		54,000	\$12,780,952	800 Airport Rd. SE	Salem	OR	97301-4798	44.9237N	-123.001369	Laboratory, Research, Science	Salem Matr Lab Bldg
F8246701	F8246701	ODOT	73000	X		120,790	\$31,956,271	1905 Lana Avenue NE	Salem	OR	97314	44.9666N	-123.0060W	Office	DMV HQ Office Bldg Salem
F4245001	F4245001	ODOT	73000	X		151,635	\$35,493,333	355 Capitol NE	Salem	OR	97301-3870	44.9359N	-123.0331W	Office	Transportation Bldg. HQ
F4240409	F4240409	ODOT	73000	X		21,900	\$38,371,171	455 Airport Rd. SE, Building B	Salem	OR	97301-5397	44.9243N	-123.0095W	Office	Region 2 Headquarters, Bldg B

Building_Num	Agency unique building identifier (as reported in the DAS Building Inventory System (BIS))
Risk_ID	Agency unique building identifier (as reported to Risk; possibly the same as above, but may vary)
Agency_Name	Standardized agency naming convention
Agency_Number	Standardized agency number as reported to CFO
Agency_Owned	Building owned by the reporting agency
Agency_Leased	Building privately leased by the reporting agency (not leased or subleased from another Oregon state agency)
Building_GSF	As reported in the DAS BIS as Constructed SF
Replacement_Value	Most current building value. All buildings over \$1M; buildings < \$1M subject to agency discretion, or as reported in the BIS/CPAB
Address	Standard addressing and abbreviation
City	Standard city name
State	Two-letter abbreviation, if applicable (buildings outside Oregon)
Zipcode	Standard 5-digit Zipcode
X	Latitude Coordinate (World Geodetic System 84 (WGS 84))
Y	Longitude Coordinate (World Geodetic System 84 (WGS 84))
Use Code	Building Primary Use Code (as reported to BIS EG. 57 Office, etc.)

ID	Description	Interpretation
1	Apartment, Multiple Residence	Include buildings containing individual living units (apartments) and units that may contain two or more living units (duplexes, triplexes, etc.).
2	Armory	Include buildings used by the armed forces for indoor drill areas, rifle ranges, and special purpose military rooms.
3	Auditorium, Amphitheater	Include buildings designed and equipped with a stage and seating for presenting dramatic, musical, or other presentations. Included would be auditoriums, theaters, arenas, etc.
7	Bank	Include buildings commonly referred to as financial institutions, i.e., banks, credit unions, savings and loan.
8	Barber, Beauty Shop	Include buildings that are used to provide personal services for hair grooming.
9	Barn	Include buildings used to house livestock, poultry, hay, etc.
11	Church, Chapel	Include buildings used for devotional services (e.g., churches, chapels).
12	Classrooms	Include buildings containing rooms used for the meeting of classes or lectures.
13	Communications – radio sites, towers	Include buildings that house communications facilities and equipment such as radio sites and towers, transmitters and translators. The buildings are used for the transmission or re-transmission of electronic media.
14	Computer Center	Include buildings that house computer systems consisting of many peripherals and devices.
15	Conference, Training Center	Include buildings containing facilities used for seminars, training, conferences, etc.
16	Correctional Facility	Include buildings such as jails, penitentiaries, training schools, etc.
17	Courthouse	Include buildings used for judicial proceedings.
20	Day Care Center	Include buildings used to provide day or night, child or elderly adult care as a non-medical service.
24	Fire Station	Include buildings used to house firefighting equipment and personnel.
25	Fish Hatchery	Include buildings used in the process of fish rearing.
26	Food Service, Cafeteria, Restaurant	Include buildings whose primary function is the preparing and service of food. Do not include food facilities that are part of another building (e.g., a cafeteria or dining room in a residence hall).
27	Fueling Station	Include buildings that are used for the fueling or re-fueling of vehicles. May be located within a motor pool.
31	Garage, Service – vehicle maintenance	Include buildings that are used for vehicle maintenance. May be located within a motor pool.
32	Greenhouse	Include buildings made largely of glass or other light transmitting material and in which temperature and humidity can be regulated for the growing of plants
33	Group Care Home	Include buildings that are used for the care of individuals on a twenty four hour basis. Do not include day care centers or hospitals.
34	Hangar, Aircraft Service	Include buildings used to house aircraft or used for the maintenance and repair of aircraft.
35	Health Care, Hospital, Clinic	Include buildings used for health care and related purposes such as hospitals, clinics (both medical and dental), infirmaries, etc.
36	Horse Arena	Include buildings used for equestrian events, livestock judging activities, etc.
37	Hospital, Veterinary	Include buildings housing medical facilities used in the treatment of animals.
41	Industrial, Manufacturing	Include buildings that are used for the manufacturing of goods and materials.
42	Inspection Scale, Weigh Station, Ports of Entry	Buildings used for the inspection and/or weighing of vehicles. Ports of entry included.
48	Kiosk – Visitor Information Distribution	Buildings used to distribute Tourist/visitor information.
49	Laboratory, Research, Science	Buildings
50	Laundry	Include buildings containing equipment for the cleaning, washing, drying and ironing of clothes, etc.
51	Legislative Assembly, State Capitol	Include the state capitol building or a facility for legislative assembly meetings.
52	Library	Buildings used for the collection, storage, circulation and use of books, periodicals, manuscripts and other reading or reference materials.
53	Museum	Buildings used for the exhibiting and displaying of works of art, artifacts, etc.
57	Office	Include buildings used for office purposes including administrative and clerical duties.
61	Parking Structure – Ground level	Include buildings (structures) built above ground for the parking of motor vehicles or related wheeled vehicles.
62	Parking Structure – Below ground	Include underground buildings (structures) built for the parking of motor vehicles or related wheeled vehicles.
63	Pier, Wharf, Dock	Include buildings that are part of a pier, wharf or dock located on a waterway.
64	Picnic Shelter	
67	Residence Hall, Dormitory	Buildings used to house students, patients, inmates, etc., and dining facilities in the building that may serve the residential facilities or which may serve a general public.
68	Residence, House	Include single family housing units.
69	Restrooms, Showers	Include buildings with restroom and shower facilities such as would be found in highway rest areas, next to outdoor stadiums, etc.
70	Retail Store	Include buildings used for the sale of goods and services.
71	RV / Mobile home port / pad	
75	Solid Waste Treatment Plant	Include buildings that are part of a solid waste treatment facility.
76	Shed	Include buildings generally used for the storage of supplies, tools, animals, farm products, etc.
77	Sports/Recreational	Include buildings used for sporting events or sports activities. Include gymnasiums, indoor swimming pools, handball courts, etc.
79	Storage, Cold	Include buildings used to keep food or other items cold or frozen.
80	Storage, Hazardous Materials	Include buildings used for the storing, treatment, or disposal of hazardous or toxic materials.
81	Storage, Miscellaneous – Consumables open/closed shed	Include buildings used to store materials and supplies that are consumed on a regular basis.
82	Student Union, Activity	Include buildings (usually on college or university campuses) used for student union/activity purposes.
83	Support Building – physical plant, heat/power, etc.	Include buildings that support a facility such as physical plants for heating and power (including related shops, e.g., carpenter, plumbing, electrical, etc.).
84	Train Station	
88	Vocational / Training	Include buildings used for vocational or other training purposes.
89	Vehicle Wash Station	Include buildings that are used to wash (clean) vehicles. These may be a part of a motor pool.
90	Warehouse	Include buildings used to store materials that are only used occasionally.
91	Water Pump Station	Include buildings that house mechanical equipment that is used to pump water.
92	Interpretive Center	
93	Unknown	
113	Academy	
114	Maintenance Station	Buildings used for the storage of road maintenance materials for example (gravel for icy roads).
115	Residence, Manufactured	Include manufactured buildings used for housing.

Online Time Keeping		<i>Steven Schafer</i>	Proj. Manager	Phase	Closing
		<i>Debbie Colbert</i>	<i>I.G. Sponsor</i>	Overall	99%
Status as of	01/15/15	<i>Bret West</i>	<i>DAS Sponsor</i>	Project Status	On Schedule
Project Start Date:	10/01/12	<i>Michael Rodgers</i>	<i>DAS Sponsor</i>		
Planned Project Completion Date:	03/31/15	<i>Sandy Ridderbusch</i>	<i>Business Sponsor</i>	Project Score	4.00
Project Work (Milestones) Met or Missed this Month					Status
Change Project Completion Date to Align with Application Acceptance Testing Time Line. - 2/15					Complete
Payroll Process Training. - 2/21					Complete
eTime Basic Function Testing. - 4/4					Complete
Search Function Testing. - 5/9					Complete
ABSD eTime Demo. 5/27					Complete
Calc Testing / Benefit/Leaves CBA Edits /Edit - Error Testing . - 6/13					Complete
Admin Rpt Testing Completed. - 6/27					Complete
Agency User Testing begins 8/1 and completes. - 9/30					Complete
Quality Assurance Review. - Ongoing					Complete
Address Unresolved Issues - 9/30					Complete
Web Time Application Acceptance Testing Completed. - 9/30					Complete
Begin Internal Pilot. - 10/1					Complete
Complete Charter Change. - 11/30					Complete
All DAS Implemented. - 12/31					Complete
DOJ / DCBS Pilots Implemented. - 12/31					Complete
Planned Work (Milestones) for Next Month					Status
Additional DOJ / DCBS, and PUC Pilot Implementations - 1/31					Green
Accountancy, Pharmacy Implementations - 1/31					Green
Nursing, ODFW Pilot Implementations - 2/28					Green
Project Close - 2/28					Green
Open Issues		Impact	Recommended Action		Assigned To
1					
2					
Primary Purpose of Project or Initiative			Primary Focus of Quarter		
The pilot effort will demonstrate the feasibility and practical application of using web services interface between agency's existing internally-built timekeeping applications and the state's mainframe computer-based timekeeping system.			1. Monitoring the eTime implemetations. 2. Complete Project Close		