



OREGON MILITARY DEPARTMENT

2015 Joint Ways and Means

Public Safety Sub-Committee Presentation-Phase 1

February 10 – 12, 2015

Daniel R. Hokanson
Major General
The Adjutant General



Value to Oregon



LTC Mike Burkhardt



SSgt Derek Jaeger



Outline

- Agency mission, goals, organization, historical perspective
- Programs
- Performance Measures
- Major budget drivers and environmental factors
- Major changes in past 10 years
- Cost containment/program delivery improvements
- Major budgetary issues
- Proposed Legislation
- 10% Reductions, long-term vacancies



Vision

The Oregon Military Department is a Ready, Professional Organization of Soldiers, Airmen and Civilians dedicated to the highest quality service to our Communities, State and Nation.

Mission

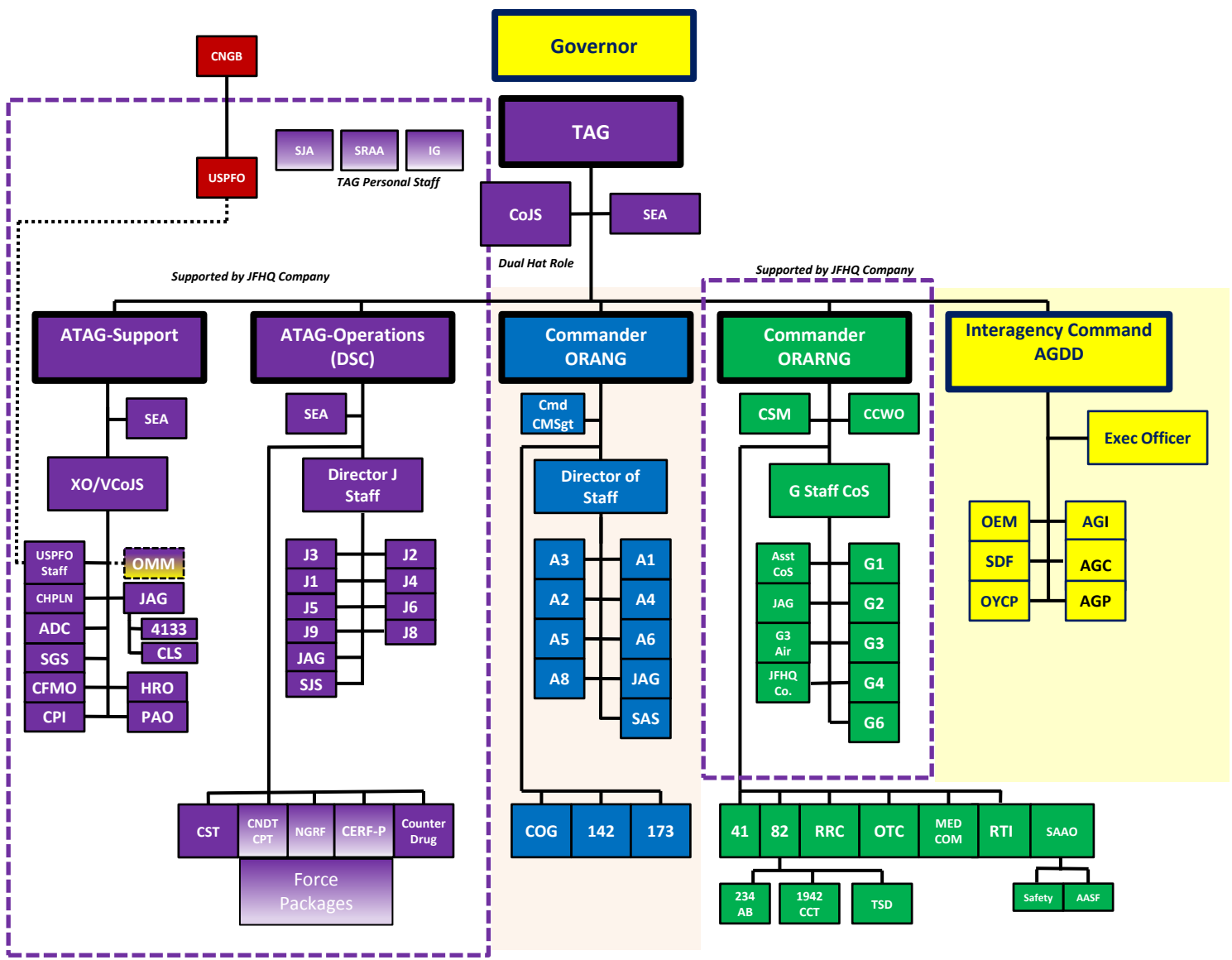
The Oregon Military Department provides the State of Oregon and the United States with a ready force of Citizen-Soldiers, Airmen and Civilians, trained to respond to any contingency.



Priorities

1. Provide trained and ready operational forces to our State and Nation
2. Be effective stewards of our resources
3. Sustain the Oregon Military Department community
4. Forge and maintain partnerships







A Dual Mission Force

Federal Role: *To provide trained units available for active duty in time of war or national emergency, and at such other times as the national security may require.*



Our nation's first military responder



Oregon's first military responder

State Role: *To provide military support to Civil Authorities and respond to State emergencies.*



ARNG Dual Missions

Oregon Army National Guard in Afghanistan



Globally employed

Oregon's first military responder

Oregon Army National Guard responding to wildfires – August 2014

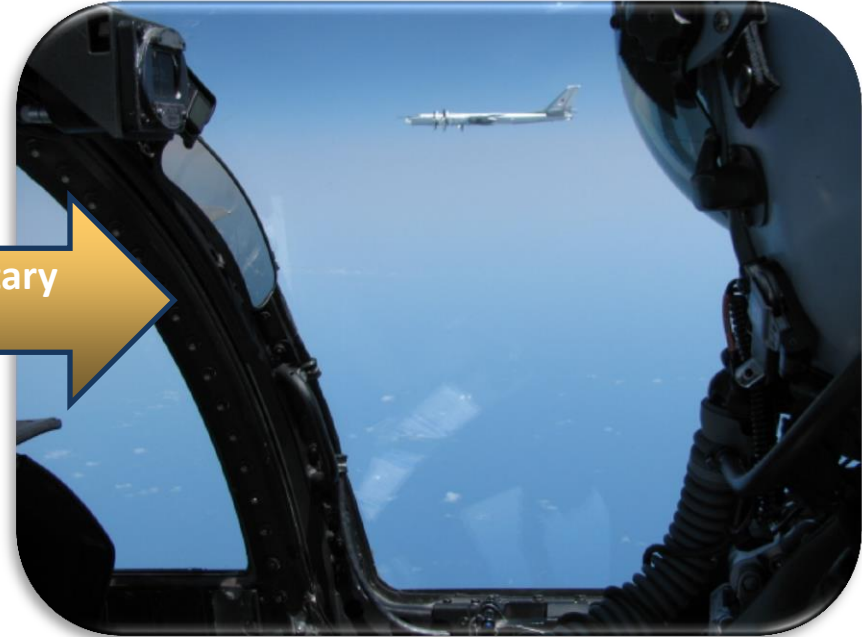




ANG Dual Missions

**Oregon Air National Guard
Aerospace Control Alert – Always!**

**Our nation's first military
responder**



Oregon's first military responder



**Oregon National Guard CBRNE
Enhanced Response Force
Package (CERFP)**



Support to State and Nation



2004: Operation Iraqi Freedom
1,396 personnel activated



2005: Hurricane Katrina
1,945 personnel activated



2009: Federal Mobilizations
5,541 personnel activated



2010: Op Enduring Freedom
253 personnel activated



2014: Wildfire Season
101 personnel activated

State Active Duty

2001-02	1,600
2005	1,979
2006	438
2007	262
2008	51
2011	61
2012	37
2013	260
2014	101
Total:	4,789

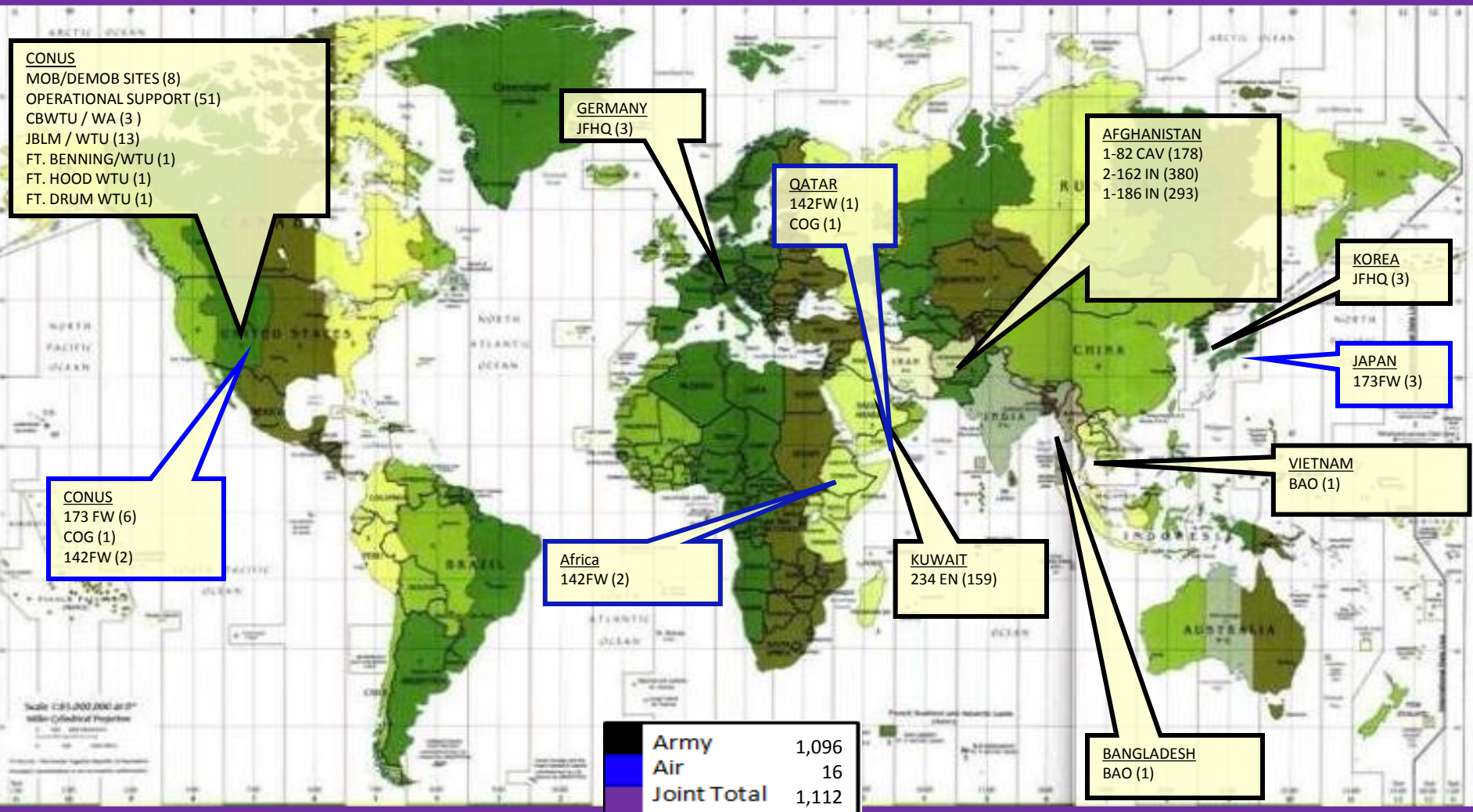
Federal Active Duty

2002	1,694
2003	1,839
2004	2,425
2005	677
2006	1,320
2007	716
2008	1,338
2009	5,541
2010	1,568
2011	798
2012	378
2013	107
2014	1,610
Total:	20,011

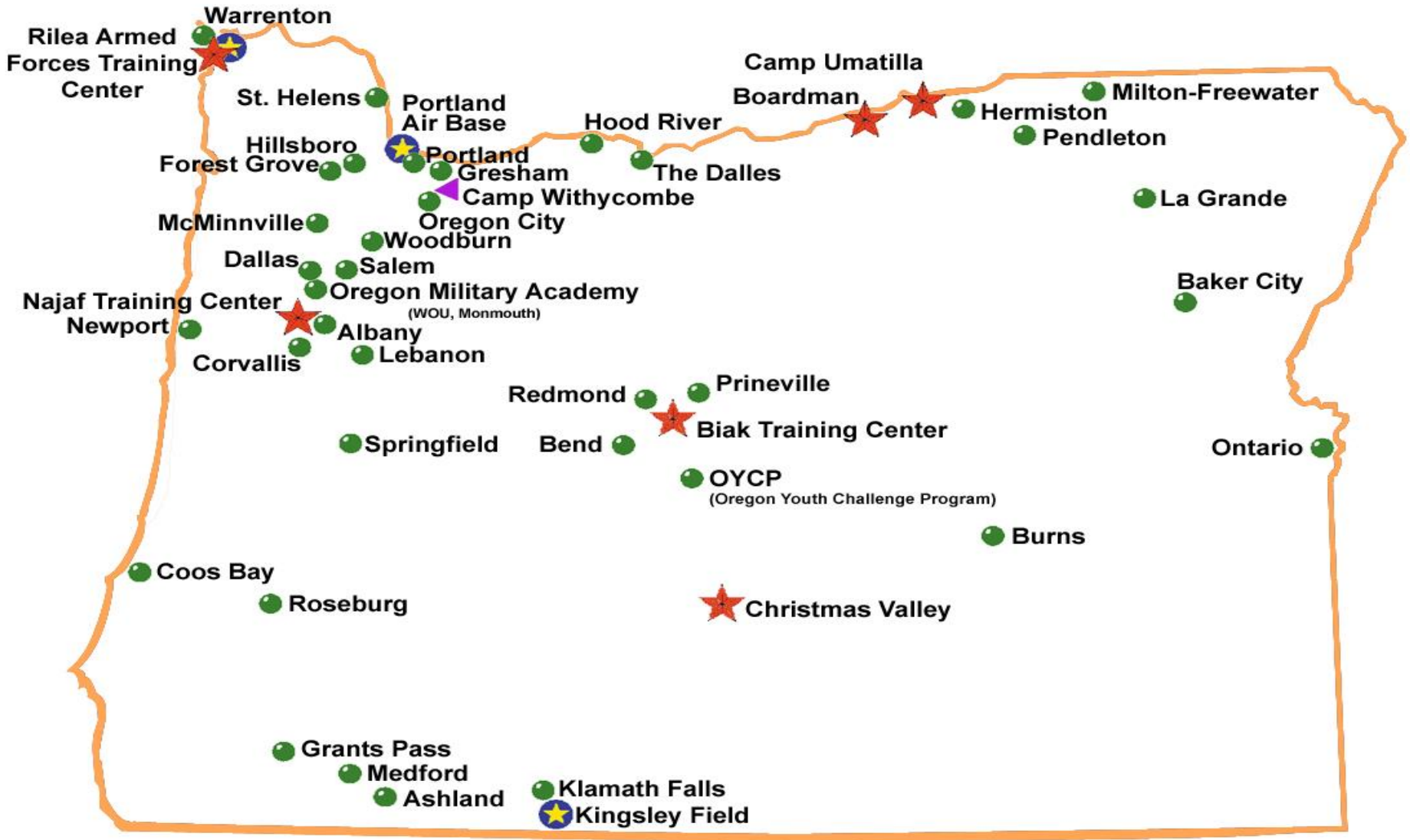
Oregon
soldiers
currently
deployed in
Middle East:
1,018



Operations / Deployments



FACILITY LOCATIONS



Unit Training Areas Air Guard Installations Army Guard Installations Logistics Site



Oregon Army National Guard

Strength: 6,015

82nd Troop Command Brigade (2,156)

- 3-116 Cavalry
- 821 Troop Command Battalion
- 1249 Engineer Battalion
- 2-641 Aviation

41st Infantry Brigade Combat Team (3,171)

- 41 Special Troops Battalion
- 141 Brigade Support Battalion
- 2-218 Field Artillery
- 2-162 Infantry
- 1-186 Infantry
- 1-82 Cavalry

Other Units (688)

- Joint Force Headquarters
- 102 Civil Support Team
- Medical Command
- Recruiting & Retention
- 249 Regional Training Institute
- Oregon Training Center



Assets and Roles

		ON HAND
	BRADLEY INFANTRY/CAVALRY FIGHTING VEHICLE M3A3, M2A3	32
	ABRAMS MAIN BATTLE TANK: M-1A2	29
	HEAVY EXPANDED MOBILITY TACTICAL TRUCK (HEMTT)	54
	LIGHT TACTICAL VEHICLES (HMMWV)	705
	MEDIUM TACTICAL VEHICLES (CARGO)	327
	BULLDOZERS, EXCAVATORS	24
	UH-47 CHINOOK HELICOPTER	7
	UH-72 LAKOTA HELICOPTER	4
	UH-60 BLACKHAWK HELICOPTER	12



Oregon Air National Guard

Strength: 2,253

142 Fighter Wing, Portland ANG Base (1,061)

- Aerospace Control Alert (ACA) Mission
- State funding for Maintenance and Ops
80%/20%

173 Fighter Wing, Kingsley ANG Base (783)

- Sole F-15 Flying Training Unit (FTU) in USAF
- One of the largest employers in Klamath County
- State funding for Maintenance and Ops
85%/15%

State Combat Operations Group (COG) (356)

- 125 Special Tactics Squadron
- 123 Weather Flight
- 116 Air Control Squadron
- 270 Air Traffic Control Squadron

JFHQ – Salem (53)



Assets and Roles

Portland Air National Guard Base:

- Aerospace Control Alert mission
- Worldwide deployable



F-15 C Eagle

X 21

Kingsley Field Air National Guard Base:

- Nation's only training site for F-15 pilots

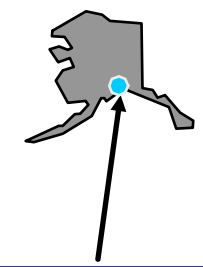


F-15 C Eagle

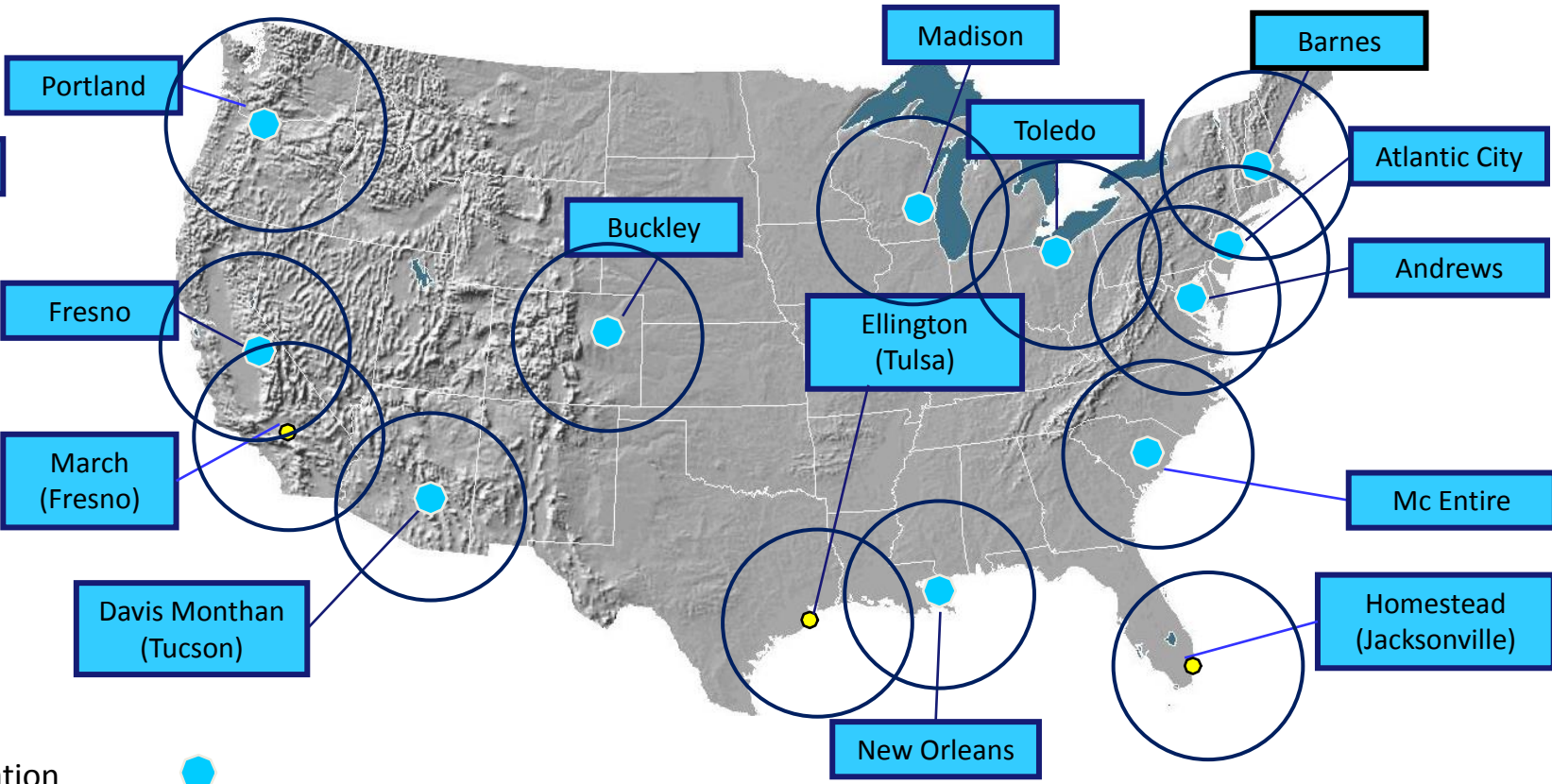
X 32





NORAD Fighter Alert Force



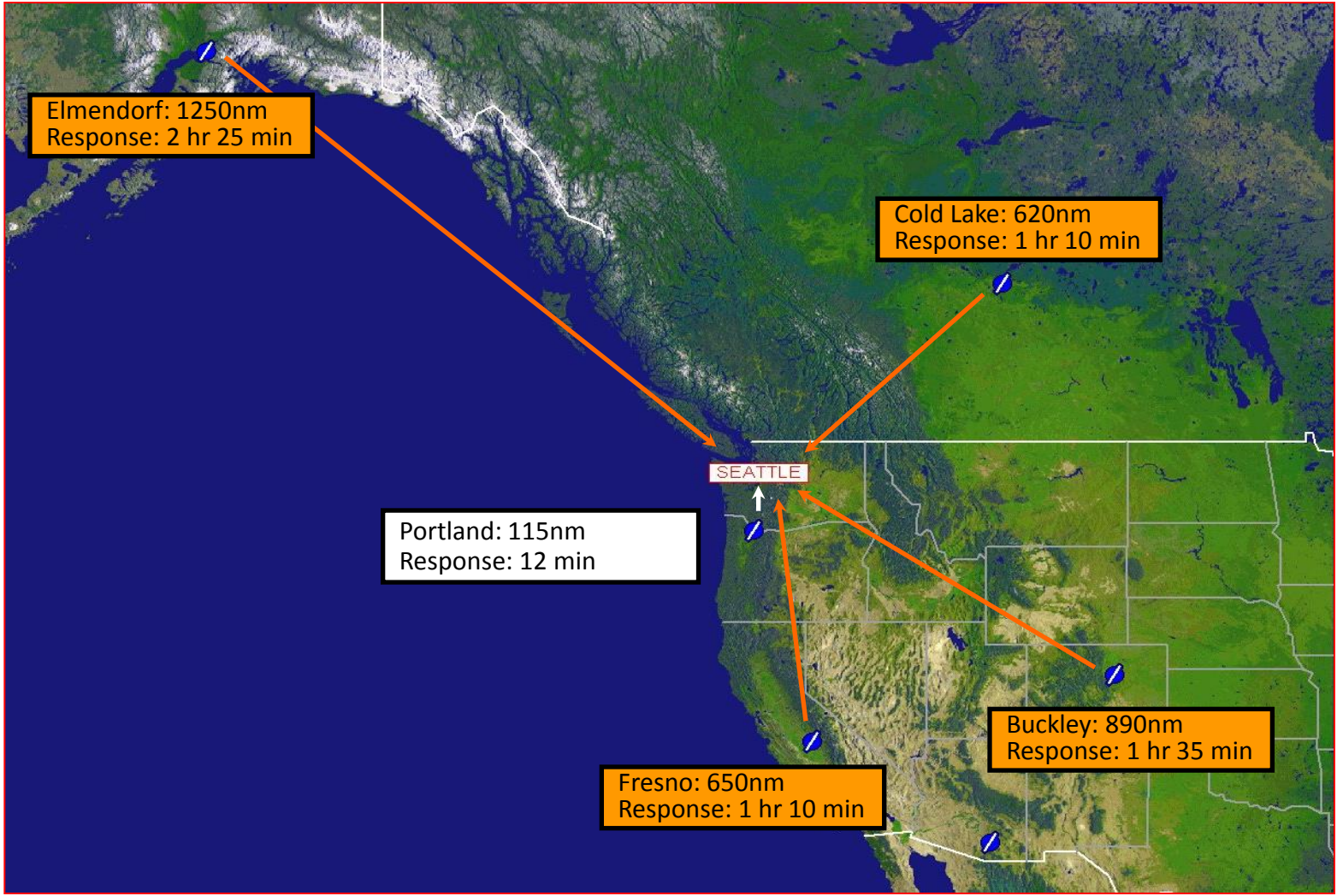
Elmendorf



Home Station 
Alert Detachment 

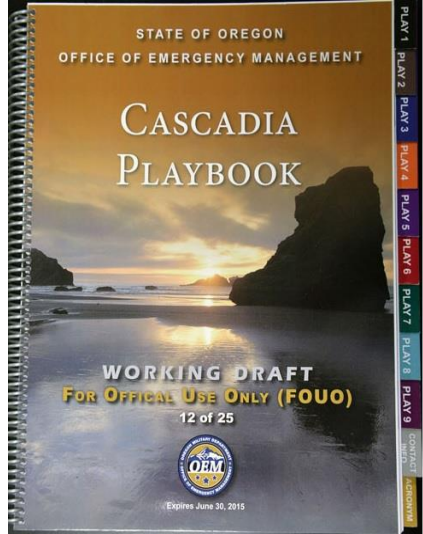


“Only Game In Town”





Office of Emergency Management





Youth Challenge Program

- Program start date: 1994
- Accredited alternative high school in Bend, OR
- 6 month residential program, 1 year mentorship
- One of the most cost-effective, efficient and successful programs for at-risk youth
- 3 times awarded Best Overall Challenge Program
- 4,269 graduates





2014 Year in Review Video



Dave Stuckey
Deputy Director
Oregon Military Department



2015-17

Major Program Areas

Administration Program

- Command Group
- Financial Administration
- State Personnel
- Emergency Fin. Assist. Program
- Education & Training
- Public Affairs

Operations Program

- Army Guard Operations
- Air Guard Operations
- Electronic Security
- Equipment Refurbishment
- Telecommunications
- Distance Learning

Emergency Management Program

- OEM Administration
- 9-1-1
- Domestic Preparedness
- Disasters

Community Support Program

- STARBASE
- Youth Challenge Program
- Emergency Operations

Debt Service

Capital Improvement

Capital Construction



Administration Program

- ✓ Command Group
- ✓ Financial Administration
- ✓ State Personnel
- ✓ Emergency Financial Assistance Program
- ✓ Education and Training
- ✓ Public Affairs Office



Operations Program

Army National Guard

- ✓ Operations and Maintenance
- ✓ Construction
- ✓ Counterdrug
- ✓ Environmental
- ✓ Camp Rilea Dining
- ✓ Camp Rilea Billeting
- ✓ Electronic Security Systems
- ✓ Equipment Refurbishment
- ✓ Distance Learning
- ✓ Telecommunications
- ✓ Anti-Terrorism Program



Operations Program (Continued)

Air National Guard

- ✓ Air Guard Administration – Salem JFHQ
- ✓ Civil Engineering Program - Portland Air Base/Kingsley Field
- ✓ Security - Portland Air Base/Kingsley Field
- ✓ Fire Protection Program - Portland Air Base/Kingsley Field
- ✓ Environmental - Portland Air Base/Kingsley Field
- ✓ Kingsley Field Billeting Program



Operations Program (continued)

New facility



Fort Dalles Readiness Center
Dedicated April 17, 2014

Remodeled facility (ASLEP)



Milton-Freewater Readiness Center
Re-dedicated April 4, 2014



Air National Guard Fire Protection



Kingsley Field, Klamath Falls



Portland Air National Guard Base



Emergency Management Program

- ✓ Emergency Management Administration
- ✓ 9-1-1 Program
- ✓ Domestic Preparedness Program
- ✓ Disasters Program



Emergency Coordination Center (ECC)



Community Support Program

- ✓ Youth Challenge Program
- ✓ STARBASE
- ✓ Emergency Operations



2014 wildfire suppression



Youth Challenge Program



Other Programs

- ✓ Debt Service
- ✓ Capital Improvements
- ✓ Capital Construction



Roseburg Armory Service Life Extension Plan
Currently in design

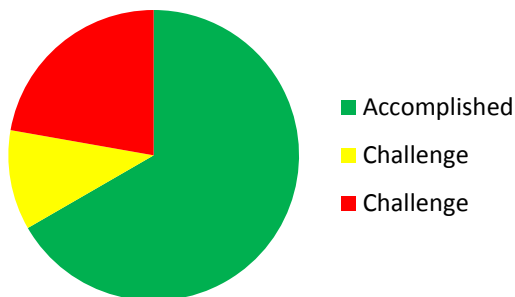




Performance Measures

Agency Performance Measure
Graph

2014 APPR



Data presented is from 2013
Federal Fiscal Year

Status	Status Description	Performance Measures
<u>GREEN</u> (Accomplished)	Within 5% of approved target	KPM #1 Recruiting KPM #2 Armory Condition KPM #4 Equipment Availability KPM #6 Reintegration KPM #7 Emergency Ops Plans KPM #9 Customer Service
<u>YELLOW</u> (Challenge, but making progress)	Within 6%-15% of approved target	KPM #8 Hazard Mitigation Plans
<u>RED</u> (Challenge)	Greater than 15% from approved target	KPM #3 Revenue Generation KPM #5 Youth Challenge



Performance Measures

Goals Accomplished

- KPM #1 – Recruiting and Retention
 - Goal – 100%
 - Actual – 95%
- KPM #2 – Armory Condition
 - Goal – 50%
 - Actual – 79%
- KPM #4 – Equipment Availability
 - Goal – 95%
 - Actual – 129%
- KPM #6 – Reintegration
 - Goal – 98%
 - Actual – 100%
- KPM #7 – Emergency Ops Plans
 - Goal – 100%
 - Actual – 100%
- KPM #9 – Customer Service
 - Goal – 55%
 - Actual – 82% (Overall Customer Satisfaction)



Performance Measures Challenges

- KPM #3 – Revenue Generation
 - Goal – 60%
 - Actual – 27%
- KPM #5* – Youth Challenge Program GED/Diploma Rate for 17-18 year olds
 - Goal – 75%
 - Actual – 20%

* OMD proposes to delete KPM #5 and replace it with another KPM for Youth Challenge that would measure the percentage of accepted cadets who complete the program and receive a GED, high school diploma, or earn 8 certified credits and return to their home high school.



Major Budget Drivers and Environmental Factors

- Mission, vision and statutory responsibilities
- Leverage Federal Funds with General/Other Funds
- Air National Guard Fire Protection Cooperative Agreement
- Deferred Maintenance of ARNG facilities - \$79 million
- Budget cuts from 2011: 15 fewer maintenance positions
- Reduced Federal grant awards from US Dept of Homeland Security (OEM)
- Limited space for female cadets at YCP



Major changes in past 10 years

- Deployments – over 14,000 individuals since 2004
- Acquisition of Office of Emergency Management in 2007
- Transfer of Seismic Rehabilitation Program to OBDD Jan 2014
- 30% increase in square footage of Army National Guard facilities
- Net Zero initiative (began April 2011)
- Umatilla Chemical Depot Caretaker Contract (began July 2012)
- Armory Service Life Extension Projects (6 completed since 2007)
 - Gresham
 - St Helens
 - Hood River
 - Woodburn
 - Newport
 - Milton-Freewater



Cost Containment, Program Delivery Improvements

- LEED certifications on new facilities
- Since 2003, 30% increase in square footage but only 11% increase in energy consumption
- Energy projects underway or in planning stage:
 - Statewide lighting project: \$186,000 savings per year
 - Camp Withycombe lighting project: \$55,000 savings per year
 - Pendleton Army Aviation Support Facility 150 kW solar project: \$16,500 savings per year
 - Biomass pellet boilers being installed at Camp Biak, Central OR Unit Training Equipment Site
 - Window replacement in 4 barracks at Camp Rilea
- Proposed energy projects
 - Solar arrays at five sites: \$55,000 savings per year
 - ODOT Sunrise Corridor solar for Camp Withycombe: 2 MW
 - Camp Rilea wave energy test deployment fall 2015



Major Budgetary Issues

1. New OMD headquarters building (Technical Adjustment)
2. General Fund for Air National Guard Fire Protection Program: new language in Appendix 24 imposes federal pay caps, requiring state funds for pay over federal cap (POL 201)
3. General Fund and positions for Portland Air National Guard base for the operations and maintenance of its facilities (POL 202)
4. Next Generation 9-1-1 project (POL 301)
5. General Fund Debt Service on new construction bonds for RTI Relocation, Youth Challenge Program Service Life Extension Plan (ASLEP) (POL 498)
6. Capital construction Other Funds limitation for RTI Relocation, Youth Challenge Program ASLEP, and Planning/Pre-Design (POL 499)
7. Umatilla Caretaker Contract (POL 203)



Proposed Capital Construction Projects

Description	Cost and funding source
Regional Training Institute Relocation from Monmouth to Umatilla	\$6,500,000 XI-Q bonds <u>\$5,000,000</u> sale proceeds of bldg \$11,500,000
Youth Challenge Program Service Life Extension	\$4,977,000 XI-Q bonds
Planning/Pre-Design:	
Boardman Multipurpose Machinegun Range	\$7,534 OF Construction Cash Account (CCA), \$140,770 FF
McMinnville Armory Service Life Extension Plan (ASLEP)	\$35,585 OF (CCA)
Jackson ASLEP	\$46,418 OF (CCA)
Grants Pass ASLEP	\$46,744 OF (CCA)
Total Planning/ Pre-Design limitation	\$136,281 OF, \$140,770 FF
Grand total Capital Construction for 2015-17	\$16,613,281 OF, \$140,770 FF



Regional Training Institute (RTI) Relocation

Monmouth RTI

\$5 M sale proceeds from
Western Oregon University



Camp Umatilla

\$5.0 million sale proceeds
\$6.5 million XI-Q bonds
\$11.5 million total

\$11.5 million to refurbish and upgrade
existing facilities for new RTI





Youth Challenge Program Service Life Extension Plan

- Expand facility to accommodate more female cadets
- Will serve as backup Continuity of Operations (COOP) site for OMD in event of disaster in Willamette Valley



Dining hall



Female barracks



Female latrine



Summary of Revenues

Other Funds	Revenue in Gov Budget	% of Total
9-1-1 taxes	\$81.4 million	76%
Q-bonds for construction	\$11.6 million	11%
Potential real property sales	\$6.1 million	6%
Facility rental revenue	\$3.7 million	3%
Average Daily Membership (YCP)	\$1.9 million	2%
Centralized Personnel Plan transfers	\$1.5 million	1%
Misc (interest, interagency tsfrs, etc)	\$1.2 million	1%
Total Other Funds Revenue	\$107.4 million	100%
Federal Funds	Revenue in Gov Budget	% of Total
National Guard Bureau- Cooperative Agreements	\$127.8 million	45%
US Dept of Homeland Security – OEM grants	\$161.9 million	55%
Total Federal Revenue	\$289.7 million	100%



Historical and Projected Spending General Fund

Program	2011-13 Actuals	2013-15 Legislatively Approved	2015-17 Governor's Budget
Administration	\$3,814,012	\$4,360,604	\$4,990,207
Operations	\$9,057,413	\$7,163,378	\$8,366,069
Emergency Management	\$6,037,907	\$1,848,191	\$2,139,601
Community Support	\$418,805	\$206,062	\$197,377
Debt Service	\$8,647,341	\$8,285,758	\$10,528,275
Cap Improvements			
Cap Construction			
Totals	\$27,975,478	\$21,863,993	\$26,221,529



Historical and Projected Spending Other Funds

Program	2011-13 Actuals	2013-15 Legislatively Approved	2015-17 Governor's Budget
Administration	\$1,857,557	\$2,270,492	\$2,107,238
Operations	\$3,148,817	\$5,574,425	\$4,739,124
Emergency Management	\$99,769,033	\$92,966,041	\$89,037,335
Community Support	\$2,025,451	\$4,478,259	\$2,086,060
Debt Service	\$3,697,769	\$344,700	\$259,014
Cap Improvements		\$385,000	
Cap Construction	\$4,691,273	\$9,095,100	\$16,613,281
Totals	\$115,189,900	\$115,114,017	\$114,842,052



Historical and Projected Spending Federal Funds

Program	2011-13 Actuals	2013-15 Legislatively Approved	2015-17 Governor's Budget
Administration			
Operations	\$81,064,477	\$114,940,328	\$112,978,588
Emergency Management	\$122,379,327	\$157,448,807	\$161,947,112
Community Support	\$7,954,750	\$8,249,962	\$8,398,783
Debt Service			
Cap Improvements		\$4,631,304	\$4,770,511
Cap Construction	\$14,784,000	\$4,789,105	\$140,770
Totals	\$226,182,554	\$290,059,506	\$288,235,764



OMD Proposed Legislation

Bill	Description	Status	Budgetary Impact
HB 2426	Amends ORS 403 to allow Next Gen 9-1-1 technology.	Introduced	\$500,000 2015-17
HB 2427	Allows state and local emergency management agencies to use lights and sirens on vehicles.	Introduced	None
HB 2428	Removes members of OR State Defense Force from status as qualified emergency service volunteers.	Introduced	None
SB 235	Administrative name changes for three accounts within OEM. Would simplify grant cash procedures.	Introduced	None

OMD-Related Legislation:

SB 408	General Fund for Oregon Military Museum.	Introduced	TBD
--------	--	------------	-----



10% Reduction Options

Reductions included in Package 090 in Governor's Budget:	GF Amount	FF Amount
OEM Administration – S&S	(\$87,722)	
ARNG Environmental – Fund shift one position from 75% Federal Funds, 25% General Fund to 100% Federal Funds	(\$48,482)	\$48,482
Air National Guard Administration – S&S	(\$17,452)	
Totals in Policy Package 090	(\$153,656)	\$48,482

Remaining 10% General Fund Reductions:	GF Amount	FF Amount
Reintegration Program – Reduce all S&S; switch to fed GSA vehicles	(\$82,944)	
Command Group and Public Affairs – Eliminate two positions	(\$113,243)	
Kingsley Field ANG Base – Eliminate up to 8 positions, reduce S&S	(\$171,485)	(\$971,747)
Portland ANG Base – Eliminate up to 6 positions, reduce S&S	(\$180,535)	(\$706,525)
ARNG Installations – Eliminate up to 21 positions, reduce S&S, close 9 armories	(\$1,661,339)	(\$1,635,058)
Total 10% Reduction Plan	(\$2,363,202)	(\$3,264,848)



Long-Term Vacancies

As of December 31, 2014, OMD has 70 positions that have been vacant six months or longer:

- 33 at RSMS, which shut down November 30, 2014. Positions and limitation will be phased-out in 2017-19 budget.
- 9 at Camp Umatilla (Caretaker Contract)
- 5 Wildland Fire seasonal positions
- 9 at Portland Air National Guard Base
- 5 at Kingsley Field Air National Guard Base
- 1 at OEM 9-1-1 Program
- 8 in Installations Division

Of the 70 long-term vacancies, 6 are filled or in recruitment.



Appendices

- A. Actions taken on 2012 HB 4131 (employee to supervisor ratio)
- B. Secretary of State Audits
- C. Effect on agency operations of recent changes to agency budget and/or management flexibility
- D. Proposed technology and capital construction projects
- E. Position reclassifications during the 2013-15 biennium
- F. New hires in 2013-15 biennium
- G. Other Funds Ending Balance form



Questions?