## Enrolled Senate Bill 725

Sponsored by Senator BATES, Representative GREENLICK; Representatives CLEM, FREEMAN

CHAPTER	

## AN ACT

Relating to coordinated care organizations; creating new provisions; amending ORS 414.625 and section 13, chapter 8, Oregon Laws 2012; and declaring an emergency.

## Be It Enacted by the People of the State of Oregon:

SECTION 1. Section 2 of this 2013 Act is added to and made a part of ORS chapter 414.

SECTION 2. (1) A contract entered into between the Oregon Health Authority and a coordinated care organization under ORS 414.625 (1):

- (a) Shall be for a term of five years;
- (b) Except as provided in subsection (3) of this section, may not be amended more than once in each 12-month period; and
- (c) May be terminated if a coordinated care organization fails to meet outcome and quality measures specified in the contract or is otherwise in breach of the contract.
- (2) This section does not prohibit the authority from allowing a coordinated care organization a reasonable amount of time in which to cure any failure to meet outcome and quality measures specified in the contract prior to the termination of the contract.
- (3) A contract entered into between the authority and a coordinated care organization may be amended more than once in each 12-month period if:
- (a) The authority and the coordinated care organization mutually agree to amend the contract; or
  - (b) Amendments are necessitated by changes in federal or state law.
- **SECTION 3.** ORS 414.625, as amended by section 20, chapter 8, Oregon Laws 2012, is amended to read:

414.625. (1) The Oregon Health Authority shall adopt by rule the qualification criteria and requirements for a coordinated care organization and shall integrate the criteria and requirements into each contract with a coordinated care organization. Coordinated care organizations may be local, community-based organizations or statewide organizations with community-based participation in governance or any combination of the two. Coordinated care organizations may contract with counties or with other public or private entities to provide services to members. The authority may not contract with only one statewide organization. A coordinated care organization may be a single corporate structure or a network of providers organized through contractual relationships. The criteria adopted by the authority under this section must include, but are not limited to, the coordinated care organization's demonstrated experience and capacity for:

- (a) Managing financial risk and establishing financial reserves.
- (b) Meeting the following minimum financial requirements:

- (A) Maintaining restricted reserves of \$250,000 plus an amount equal to 50 percent of the coordinated care organization's total actual or projected liabilities above \$250,000.
- (B) Maintaining a net worth in an amount equal to at least five percent of the average combined revenue in the prior two quarters of the participating health care entities.
  - (c) Operating within a fixed global budget.
- (d) Developing and implementing alternative payment methodologies that are based on health care quality and improved health outcomes.
- (e) Coordinating the delivery of physical health care, mental health and chemical dependency services, oral health care and covered long-term care services.
- (f) Engaging community members and health care providers in improving the health of the community and addressing regional, cultural, socioeconomic and racial disparities in health care that exist among the coordinated care organization's members and in the coordinated care organization's community.
- (2) In addition to the criteria specified in subsection (1) of this section, the authority must adopt by rule requirements for coordinated care organizations contracting with the authority so that:
- (a) Each member of the coordinated care organization receives integrated person centered care and services designed to provide choice, independence and dignity.
- (b) Each member has a consistent and stable relationship with a care team that is responsible for comprehensive care management and service delivery.
- (c) The supportive and therapeutic needs of each member are addressed in a holistic fashion, using patient centered primary care homes or other models that support patient centered primary care and individualized care plans to the extent feasible.
- (d) Members receive comprehensive transitional care, including appropriate follow-up, when entering and leaving an acute care facility or a long term care setting.
- (e) Members receive assistance in navigating the health care delivery system and in accessing community and social support services and statewide resources, including through the use of certified health care interpreters, as defined in ORS 413.550, community health workers and personal health navigators who meet competency standards established by the authority under ORS 414.665 or who are certified by the Home Care Commission under ORS 410.604.
- (f) Services and supports are geographically located as close to where members reside as possible and are, if available, offered in nontraditional settings that are accessible to families, diverse communities and underserved populations.
- (g) Each coordinated care organization uses health information technology to link services and care providers across the continuum of care to the greatest extent practicable and if financially viable.
- (h) Each coordinated care organization complies with the safeguards for members described in ORS 414.635.
- (i) Each coordinated care organization convenes a community advisory council that meets the criteria specified in section 13, chapter 8, Oregon Laws 2012.
- (j) Each coordinated care organization prioritizes working with members who have high health care needs, multiple chronic conditions, mental illness or chemical dependency and involves those members in accessing and managing appropriate preventive, health, remedial and supportive care and services to reduce the use of avoidable emergency room visits and hospital admissions.
- (k) Members have a choice of providers within the coordinated care organization's network and that providers participating in a coordinated care organization:
- (A) Work together to develop best practices for care and service delivery to reduce waste and improve the health and well-being of members.
- (B) Are educated about the integrated approach and how to access and communicate within the integrated system about a patient's treatment plan and health history.
- (C) Emphasize prevention, healthy lifestyle choices, evidence-based practices, shared decision-making and communication.
  - (D) Are permitted to participate in the networks of multiple coordinated care organizations.

- (E) Include providers of specialty care.
- (F) Are selected by coordinated care organizations using universal application and credentialing procedures, objective quality information and are removed if the providers fail to meet objective quality standards.
- (G) Work together to develop best practices for culturally appropriate care and service delivery to reduce waste, reduce health disparities and improve the health and well-being of members.
- (L) Each coordinated care organization reports on outcome and quality measures adopted under ORS 414.638 and participates in the health care data reporting system established in ORS 442.464 and 442.466.
- (m) Each coordinated care organization uses best practices in the management of finances, contracts, claims processing, payment functions and provider networks.
- (n) Each coordinated care organization participates in the learning collaborative described in ORS 442.210 (3).
- (o) Each coordinated care organization has a [governance structure] governing body that includes:
- (A) Persons that share in the financial risk of the organization who must constitute a majority of the [governance structure] governing body;
  - (B) The major components of the health care delivery system;
  - (C) At least two health care providers in active practice, including:
- (i) A physician licensed under ORS chapter 677 or a nurse practitioner certified under ORS 678.375, whose area of practice is primary care; and
  - (ii) A mental health or chemical dependency treatment provider;
- (D) At least two members from the community at large, to ensure that the organization's decision-making is consistent with the values of the members and the community; and
  - (E) At least one member of the community advisory council.
- (p) Each coordinated care organization's governing body establishes standards for publicizing the activities of the coordinated care organization and the organization's community advisory councils, as necessary, to keep the community informed.
- (3) The authority shall consider the participation of area agencies and other nonprofit agencies in the configuration of coordinated care organizations.
- (4) In selecting one or more coordinated care organizations to serve a geographic area, the authority shall:
  - (a) For members and potential members, optimize access to care and choice of providers;
  - (b) For providers, optimize choice in contracting with coordinated care organizations; and
- (c) Allow more than one coordinated care organization to serve the geographic area if necessary to optimize access and choice under this subsection.
- (5) On or before July 1, 2014, each coordinated care organization must have a formal contractual relationship with any dental care organization that serves members of the coordinated care organization in the area where they reside.

**SECTION 4.** Section 13, chapter 8, Oregon Laws 2012, is amended to read:

- **Sec. 13.** (1) A coordinated care organization must have a community advisory council to ensure that the health care needs of the consumers and the community are being addressed. The council must:
- (a) Include representatives of the community and of each county government served by the coordinated care organization, but consumer representatives must constitute a majority of the membership; and
  - [(b) Meet no less frequently than once every three months; and]
- [(c)] (b) Have its membership selected by a committee composed of equal numbers of county representatives from each county served by the coordinated care organization and members of the governing body of the coordinated care organization.
  - (2) The duties of the council include, but are not limited to:

- (a) Identifying and advocating for preventive care practices to be utilized by the coordinated care organization;
- (b) Overseeing a community health assessment and adopting a community health improvement plan to serve as a strategic population health and health care system service plan for the community served by the coordinated care organization; and
  - (c) Annually publishing a report on the progress of the community health improvement plan.
- (3) The community health improvement plan adopted by the council should describe the scope of the activities, services and responsibilities that the coordinated care organization will consider upon implementation of the plan. The activities, services and responsibilities defined in the plan may include, but are not limited to:
- (a) Analysis and development of public and private resources, capacities and metrics based on ongoing community health assessment activities and population health priorities;
  - (b) Health policy;
  - (c) System design;
  - (d) Outcome and quality improvement;
  - (e) Integration of service delivery; and
  - (f) Workforce development.
- (4) The council shall meet at least once every three months. The council shall post a report of its meetings and discussions to the website of the coordinated care organization and other websites appropriate to keeping the community informed of the council's activities. The council, the governing body of the coordinated care organization or a designee of the council or governing body has discretion as to whether public comments received at meetings that are open to the public will be included in the reports posted to the website and, if so, which comments are appropriate for posting.
- (5) If the regular council meetings are not open to the public and do not provide an opportunity for members of the public to provide written and oral comments, the council shall hold semiannual meetings:
  - (a) That are open to the public and attended by the members of the council;
- (b) At which the council shall report on the activities of the coordinated care organization and the council;
- (c) At which the council shall provide written reports on the activities of the coordinated care organization; and
- (d) At which the council shall provide the opportunity for the public to provide written or oral comments.
- (6) The coordinated care organization shall post to the organization's website contact information for, at a minimum, the chairperson, a member of the community advisory council or a designated staff member of the organization.
  - (7) Meetings of the council are not subject to ORS 192.610 to 192.710.
- **SECTION 5.** Section 13, chapter 8, Oregon Laws 2012, as amended by section 4 of this 2013 Act, is amended to read:
- Sec. 13. (1) A coordinated care organization must have a community advisory council to ensure that the health care needs of the consumers and the community are being addressed. The council must:
- (a) Include representatives of the community and of each county government served by the coordinated care organization, but consumer representatives must constitute a majority of the membership; and
- (b) Have its membership selected by a committee composed of equal numbers of county representatives from each county served by the coordinated care organization and members of the governing body of the coordinated care organization.
  - (2) The duties of the council include, but are not limited to:
- (a) Identifying and advocating for preventive care practices to be utilized by the coordinated care organization;

- (b) Overseeing a community health assessment and adopting a community health improvement plan to serve as a strategic population health and health care system service plan for the community served by the coordinated care organization; and
  - (c) Annually publishing a report on the progress of the community health improvement plan.
- (3) The community health improvement plan adopted by the council should describe the scope of the activities, services and responsibilities that the coordinated care organization will consider upon implementation of the plan. The activities, services and responsibilities defined in the plan may include, but are not limited to:
- (a) Analysis and development of public and private resources, capacities and metrics based on ongoing community health assessment activities and population health priorities;
  - (b) Health policy;
  - (c) System design;
  - (d) Outcome and quality improvement;
  - (e) Integration of service delivery; and
  - (f) Workforce development.
- (4) The council shall meet at least once every three months. The council shall post a report of its meetings and discussions to the website of the coordinated care organization and other websites appropriate to keeping the community informed of the council's activities. The council, the governing body of the coordinated care organization or a designee of the council or governing body has discretion as to whether public comments received at meetings that are open to the public will be included in the reports posted to the website and, if so, which comments are appropriate for posting.
- (5) If the regular council meetings are not open to the public and do not provide an opportunity for members of the public to provide written and oral comments, the council shall hold [semiannual] quarterly meetings:
  - (a) That are open to the public and attended by the members of the council;
- (b) At which the council shall report on the activities of the coordinated care organization and the council;
- (c) At which the council shall provide written reports on the activities of the coordinated care organization; and
- (d) At which the council shall provide the opportunity for the public to provide written or oral comments.
- (6) The coordinated care organization shall post to the organization's website contact information for, at a minimum, the chairperson, a member of the community advisory council or a designated staff member of the organization.
  - (7) Meetings of the council are not subject to ORS 192.610 to 192.710.
- SECTION 6. The amendments to section 13, chapter 8, Oregon Laws 2012, by section 5 of this 2013 Act become operative January 1, 2015.

SECTION 7. This 2013 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2013 Act takes effect on its passage.

Passed by Senate April 23, 2013	Received by Governor:
Repassed by Senate June 19, 2013	, 2013
	Approved:
Robert Taylor, Secretary of Senate	, 2013
Peter Courtney, President of Senate	John Kitzhaber, Governor
Passed by House June 13, 2013	Filed in Office of Secretary of State:
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Tina Kotek, Speaker of House	
	Kate Brown, Secretary of State