

DEPARTMENT OF STATE LANDS

Governor's Balanced Budget

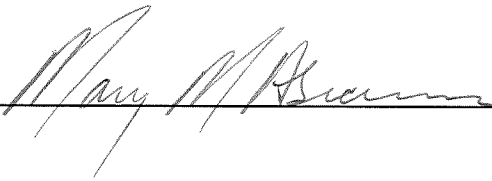
2013-2015



Mary M. Abrams, Director

CERTIFICATION
2013-15 AGENCY REQUEST BUDGET

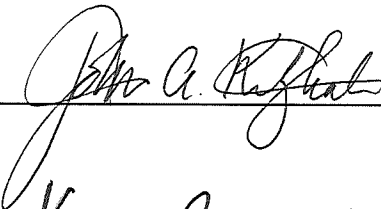
I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and the accuracy of all numerical information has been verified.



Mary M. Abrams, Director

Department of State Lands

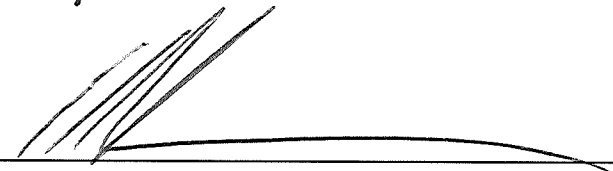
775 Summer Street NE, Suite 100, Salem, Oregon 97301



John A. Kitzhaber, M.D., Governor



Kate Brown, Secretary of State



Ted Wheeler, State Treasurer

TABLE OF CONTENTS
DEPARTMENT OF STATE LANDS
2013-15 GOVERNOR’S BALANCED BUDGET

SECTION	PAGE
INTRODUCTORY INFORMATION	
Certification.....	i
Table of Contents.....	ii
LEGISLATIVE ACTION	
2011 Budget Reports	
HB 5042-A	1
SB 58-A	12
2012 Budget Reports	
SB 5701-A.....	16
Interim Joint Committee on Ways & Means Actions	
September 23, 2011	60
November 18, 2011	63
January 20, 2012.....	66
Emergency Board Actions	
May 2012	68
AGENCY SUMMARY	
Agency Summary Narrative	
Budget Summary Graphics	73
Mission Statement and Statutory Authority	77
Agency Plans	79
Agency Process Improvements	79
2013-15 Short-Term Plan	80
Environmental Factors	87
Agency Initiatives	88
Criteria for 2013-15 Budget Development	90
ODSL Strategic Plan 2012-2016	91
Summary of 2013-15 Budget	99
Program Prioritization for 2013-15	123
Reduction Options	129
2011-13 Organization Chart	133
2013-15 Organization Chart	135
Agencywide Appropriated Fund Group	137
Agencywide Program Unit Summary.....	149

**TABLE OF CONTENTS
DEPARTMENT OF STATE LANDS
2013-15 GOVERNOR’S BALANCED BUDGET**

SECTION	PAGE
REVENUES	
Revenue Forecast Narrative/Graphics	151
Detail of Lottery Funds, Other Funds and Federal Funds Revenue.....	154
Agencywide Revenues and Disbursements Summary	156
 COMMON SCHOOL FUND (CSF) – PROGRAM UNIT 010	
CSF Program Unit Organization Charts	163
CSF Program Unit Narrative	167
CSF Program Essential Package Narrative and Fiscal Impact Summary	175
Program Option Package 101 – Portland Harbor Cleanup	185
Program Option Package 104 – Property Tax Expense	187
Detail of Lottery Funds, Other Funds, and Federal Funds Revenue.....	189
Program Unit Appropriated Fund Group and Category Summary.....	191
 OREGON REMOVAL-FILL MITIGATION FUND – PROGRAM UNIT 013	
Removal-Fill Mitigation Fund Unit Organization Charts	197
Removal-Fill Mitigation Fund Program Unit Narrative.....	199
Removal-Fill Mitigation Fund Program Essential Package Narrative and Fiscal Impact Summary	202
Detail of Lottery Funds, Other Funds, and Federal Funds Revenues	208
Program Unit Appropriated Fund Group and Category Summary.....	209
 SOUTH SLOUGH NATIONAL ESTUARINE RESEARCH RESERVE (SSNERR) – PROGRAM UNIT 030	
SSNERR Program Unit Organization Charts.....	213
SSNERR Program Unit Narrative.....	215
SSNERR Program Essential Package Narrative and Fiscal Impact Summary	222
Program Option Package 105 – Program Efficiencies.....	230
Program Option Package 106 – Watershed Stewardship.....	233
Detail of Lottery Funds, Other Funds, and Federal Funds Revenues	237
Program Unit Appropriated Fund Group and Category Summary.....	238

**TABLE OF CONTENTS
DEPARTMENT OF STATE LANDS
2013-15 GOVERNOR’S BALANCED BUDGET**

SECTION	PAGE
NATURAL HERITAGE ADVISORY COUNCIL (NHAC) – PROGRAM UNIT 020	
NHAC Program Essential Package Narrative and Fiscal Impact Summary	245
NHAC Detail of Lottery Funds, Other Funds, and Federal Funds Revenues	248
NHAC Program Unit Appropriated Fund Group and Category Summary	249
CAPITAL BUDGETING - PROGRAM UNIT 088	
Capital Improvements and Facilities Maintenance Program Unit Narrative	251
Capital Improvements Essential Package Narrative and Fiscal Impact Summary	253
Policy Option Package 103 – Upgrade Headquarters HVAC System	255
Facilities Maintenance Summary Report	257
Facilities Operations and Maintenance Report	258
Facilities Deferred Maintenance Detail Report	259
Detail of Lottery Funds, Other Funds, and Federal Funds Revenues	260
Program Unit Appropriated Fund Group and Category Summary	261
SPECIAL REPORTS	
Information Technology Projects/Initiatives	263
Annual Performance Progress Report	271
Secretary of State Audits Response Reports	333
Affirmative Action Report	375
HB 4131 Report	377
ODSL Real Estate Asset Management Plan	379
Summary Cross Reference Listing and Packages	409
Policy Package List by Priority	414
Budget Support – Detail Revenues and Expenditures	417
Version/Column Comparison – Detail	472
Package Comparison – Detail	498
PICS Reports	
Summary List by Package by Summary XREF	551
Summary List by Package by Agency	559
Detail Listing by Summary XREF Agency	562
Package Fiscal Impact Report	566

**76th OREGON LEGISLATIVE ASSEMBLY – 2011 Regular Session
BUDGET REPORT AND MEASURE SUMMARY**

MEASURE: HB 5042-A

JOINT COMMITTEE ON WAYS AND MEANS

**Carrier – House: Rep. Cowan
Carrier – Senate: Sen. Thomsen**

Action: Do Pass as Amended and as Printed A-Engrossed

Vote: 16 – 9 – 0

House – Yeas: Beyer, Buckley, Cowan, Komp, Kotek, Nathanson, Nolan, Richardson, Whisnant
– Nays: Freeman, Garrard, McLane, G. Smith, Thatcher
– Exc:

Senate – Yeas: Bates, Devlin, Edwards, Monroe, Nelson, Thomsen, Verger
– Nays: Girod, Johnson, Whitsett, Winters
– Exc:

Prepared By: Lisa Pearson, Department of Administrative Services

Reviewed By: Susie Jordan, Legislative Fiscal Office

Meeting Date: May 13, 2011

Agency

Department of State Lands

Budget Page

F-21

LFO Analysis Page

153

Biennium

2011-13

Budget Summary*

	2009-11		2011-13		2011-13		Committee Change from 2009-11 Leg Approved		
	Legislatively Approved Budget (1)		Current Service Level		Governor's Budget		Committee Recommendation	\$ change	% change
General Fund	\$ 2,441,534	\$	0	\$	0	\$	0	-2,441,534	-100.0%
Other Funds	25,623,989		25,034,053		23,901,233		26,262,264	+638,275	+2.5%
Other Funds Nonlimited	9,812,450		10,054,249		10,054,249		10,054,249	+241,799	+2.5%
Other Funds Capital Improvement	307,505		314,885		307,505		287,517	-19,988	-6.5%
Federal Funds	6,101,737		3,065,077		2,895,671		5,802,964	-298,773	-4.9%
Total	\$ 44,287,215	\$	38,468,264	\$	37,158,658	\$	42,406,994	(1,880,221)	-4.2%

Position Summary

Authorized Positions	111	107	110	108	-3
Full-time Equivalent (FTE) Positions	108.46	106.00	106.76	106.42	-2.04

(1) Includes adjustments through March 2011.

* Excludes Capital Construction expenditures

Summary of Revenue Changes

The approved budget includes an increase of \$23 million in distributable Common School Fund revenues, based on December 31, 2010 Fund market values and a decision to use the maximum distribution percentage of 5 percent as was the case in the 2009-11 biennium.

Summary of Natural Resources Subcommittee Action

The Department of State Lands generates revenue for the Common School Fund while managing state owned land and conserving resources. The Department provides administrative support to the State Land Board, which is composed of the Governor, the Treasurer, and the Secretary of State, and implements the policies of the State Land Board in management of the Common School Fund (CSF) and its assets. The Subcommittee approved a total funds budget of \$42,406,994 and 106.42 full-time equivalents (FTE). The subcommittee approved packages to eliminate inflation, reduce projected personal services costs and reduce Services and Supplies, allow payments for projects begun in the 2009-11 biennium, pay for legal costs, and allow for spending successful federal grant applications.

Common School Fund

This program includes the Director's Office, Wetlands and Waterways, Land Management, and Finance and Administration. These units manage land (including rangeland), lease minerals and waterways, issue removal-fill permits, develop policies and rules, provide technical information, promote protection and enhancement of Oregon's wetlands, and manage unclaimed property, estate administration, and forfeitures. This program also includes the revenue transfer of the Common School Fund Fair Market Value for school support. The Subcommittee approved a total funds budget of \$30,758,966 and 89.42 full-time equivalent positions.

The Subcommittee approved package 086 and package 087, which eliminate inflation and decrease projected personal services costs by 5.5 percent.

The Subcommittee increased policy package 103: Portland Harbor Cost Allocation Process by \$500,000, resulting in a total package of \$700,000. The Portland Harbor Superfund Site may result in litigation over allocating the costs of cleaning up the area, and the Department of Justice advised the department that it would be prudent to develop information from expert witnesses. Based on this advice, the department entered into an expert witness contract during the 2009-11 biennium. The Department of Justice also advised there could be related legal costs in the 2011-13 biennium, and the department requested General Fund to cover the majority of the estimated cost. Because of statewide General Fund revenue insufficiency, Other Funds from the Common School Fund statutory revenues will help cover the costs. It may be necessary to revisit covering some of the legal costs of Portland Harbor with General Fund in a meeting of the Emergency Board or during the 2012 Legislative Session.

The Subcommittee approved Package 801: Targeted Statewide Adjustments, which reduces non-fixed Services and Supplies expenditures by 6.5 percent. This results in a \$393,234 Other Funds reduction. This package is a standard statewide package. Reducing costs funded with the Common School Fund leaves more for future school distributions.

Package 810: LFO Adjustments was approved; it adds \$91,858 Federal Funds expenditure limitation to make a final payment to the contractor who worked on south coast gravel studies. The funding came from the Corps of Engineers under the American Recovery and Reinvestment Act.

Oregon Wetlands Revolving Fund

This program is a revolving fund that receives payments from removal fill applicants needing mitigation for their projects. The fund provides resources to the State Land Board for investment in other wetland mitigation sites. The Subcommittee approved a budget of \$1,791,136 Other Funds and one full-time equivalent position.

The Subcommittee approved package 086 and package 087, which eliminate inflation and decrease projected personal services costs by 5.5 percent.

Natural Heritage Program

The Oregon Natural Heritage Program is mandated by ORS 273.563 to conserve a discrete, limited system of natural heritage resources and to establish a natural heritage database. The program includes the Natural Heritage Advisory Council (NHAC), which receives administrative support from the Department of State Lands. The State Land Board receives advice from NHAC on registering and dedicating natural heritage sites. A database of natural heritage resources is operated by Oregon State University. The Subcommittee approved a total funds budget of \$603,583 and no full-time equivalent positions.

The Subcommittee approved package 086, which eliminates inflation.

Package 104: Transfer Natural Heritage Program to OPRD was not approved as part of House Bill 5042; it will be addressed through Ways and Means Committee work on Senate Bill 58, which is the policy bill that moves most of the program to the Oregon Parks and Recreation Department.

Package 810: LFO Adjustments was approved; it adds \$402,302 Other Funds expenditure limitation to make payments on federal grants that will carryover from the 2009-11 biennium. The grants support habitat conservation planning, easements, and research into invertebrate species such as the Fender's Blue Butterfly, Kincaid Lupine, and Oregon Silverspot Butterfly. The funding came from the US Fish and Wildlife Service through section 6 of the Endangered Species Act.

South Slough Sanctuary (National Estuarine Research Reserve)

The South Slough National Estuarine Research Reserve (SSNERR) is a 4,800 acre natural research area encompassing a portion of the Coos estuary on the southern Oregon coast. The program gathers information for coastal zone decision-making and educates the public about estuarine zones. The state's portion of the Reserve is a Common School Fund asset and its operating expenses are paid by Common School Fund revenues and federal grant funds. The Subcommittee approved a total funds budget of \$8,965,792 and 16.00 full-time equivalent positions. It approved the base and essential budget level packages without modification.

The Subcommittee approved package 086 and package 087, which eliminate inflation and decrease projected personal services costs by 5.5 percent.

Package 102: South Slough National Estuarine Research Reserve Seasonals and Office Manager reclassification was not approved because of economic conditions. This package would have moved funding from Services and Supplies to Personal Services to reclassify an office manager position and provide two seasonal positions. The Subcommittee expects the Reserve to hire seasonal positions on contract and keep the office manager's duties at their currently classified levels.

The Subcommittee approved Package 801: Targeted Statewide Adjustments, which reduces non-fixed Services and Supplies expenditures by 6.5 percent. This results in a \$22,563 Other Funds reduction. This package is a standard statewide package. Reducing costs funded with the Common School Fund leaves more for future school distributions.

Package 810: LFO Adjustments was approved; it adds \$2,256,000 Other Funds expenditure limitation and \$2,283,000 Federal Funds expenditure limitation to acquire forested properties from willing owners. On January 14, 2010, the Interim Joint Committee on Ways and Means approved applying for the federal grants to make the acquisitions possible. The agency has been advised of grant approval and expects to receive written notification shortly. The grants are matched with donated funds from the Gustafson Trust Fund. Associated workload will be absorbed within existing resources. The Subcommittee requests the Department of Administrative Services to unschedule the expenditure limitation in this package until the funds are received.

Capital Improvements

This program provides resources to manage and maintain landholdings and leases following an asset management plan. Funds for the Capital Improvement program come from the Common School Fund principal. The Subcommittee approved a budget of \$287,517 Other Funds and no full-time equivalent positions.

The Subcommittee approved package 086, which eliminates inflation.

Package 801: Targeted Statewide Adjustments was approved. It reduces non-fixed Services and Supplies expenditures by 6.5 percent. This results in a \$19,988 Other Funds reduction. This package is a standard statewide package. Reducing costs funded with the Common School Fund leaves more for future school distributions.

Summary of Performance Measure Action

See attached Legislatively Adopted 2011-13 Key Performance Measures form.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 5042-A

Department of State Lands
Lisa Pearson -- 503-373-7501

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
2009-11 Legislatively Approved Budget at March 2011 *	\$2,441,534	\$0	\$25,931,494	\$9,812,450	\$6,101,737	\$0	\$44,287,215	111	108.46
2011-13 ORBITS printed Current Service Level (CSL)*	\$0	\$0	\$25,348,938	\$10,054,249	\$3,065,077	\$0	\$38,468,264	107	106.00
2011-13 Governor's Recommended Budget *	\$0	\$0	\$24,208,738	\$10,054,249	\$2,895,671	\$0	\$37,158,658	110	106.76
<u>SUBCOMMITTEE ADJUSTMENTS (from GRB)</u>									
<u>Common School Fund - 010</u>									
Package 087: Personal Services Adjustments (Technical Adjustment)									
Personal Services	0	0	(850,550)	0	0	0	(850,550)	0	0.00
Services and Supplies	0	0	850,550	0	0	0	850,550	0	0.00
Package 103: Portland Harbor Cost Allocation Process									
Services and Supplies	0	0	500,000	0	0	0	500,000	0	0.00
Package 801: Targeted Statewide Adjustments									
Services and Supplies: 6.5% reduction	0	0	(393,234)	0	0	0	(393,234)	0	0.00
Package 810: LFO Analyst Adjustments									
Services and Supplies: Final Gravel Studies Payment	0	0	0	0	91,858	0	91,858	0	0.00
<u>Oregon Wetlands Revolving Fund - 013</u>									
None									
<u>Natural Heritage Program - 020</u>									
Package 104: Transfer Natural Heritage Program to OPRD									
Services and Supplies	0	0	20,828	0	100,358	0	121,186		
Special Payments account 6030	0	0	0	0	29,775	0	29,775		
Package 810: LFO Analyst Adjustments									
Services and Supplies: Professional Services	0	0	0	0	47,482	0	47,482		
Special Payments account 6020 Benton County	0	0	0	0	236,820	0	236,820		
Special Payments account 6060 Yamhill SWCD	0	0	0	0	118,000	0	118,000		
<u>South Slough National Estuarine Research Reserve - 030</u>									

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
Package 102: SSNERR Seasonals & Office Manager Re-class									
Personal Services	0	0	(44,484)	0	0	0	(44,484)	(2)	(0.34)
Services and Supplies	0	0	44,484	0	0	0	44,484		
Package 801: Targeted Statewide Adjustments									
Services and Supplies: 6.5% reduction	0	0	(22,563)	0	0	0	(22,563)	0	0.00
Package 810: LFO Analyst Adjustments									
Capital Outlay	0	0	2,256,000	0	2,283,000	0	4,539,000		
<u>Capital Improvements - 088</u>									
Package 801: Targeted Statewide Adjustments									
Services and Supplies: 6.5% reduction	0	0	(19,988)	0	0	0	(19,988)	0	0.00
TOTAL ADJUSTMENTS	\$0	\$0	\$2,341,043	\$0	\$2,907,293	\$0	\$5,248,336	(2)	(0.34)
SUBCOMMITTEE RECOMMENDATION *	\$0	\$0	\$26,549,781	\$10,054,249	\$5,802,964	\$0	\$42,406,994	108	106.42
% Change from 2009-11 Leg Approved Budget	-100.00%	0.00%	2.38%	2.46%	-4.90%	0.00%	-4.25%	-2.70%	-1.88%
% Change from 2011-13 Current Service Level	0.00%	0.00%	4.74%	0.00%	89.33%	0.00%	10.24%	0.93%	0.40%
% Change from 2011-13 Governor's Recommended Budget	0.00%	0.00%	9.67%	0.00%	100.40%	0.00%	14.12%	-1.82%	-0.32%

* Excludes Capital Construction Expenditures

Legislatively Proposed 2011-2013 Key Performance Measures

Agency: STATE LANDS, DEPARTMENT OF

Mission: The mission of the Department of State Lands is to ensure a legacy for Oregonians and their public schools through sound stewardship of lands, wetlands, waterways, unclaimed property, estates and the Common School Fund.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2012	Target 2013
19 - Annual resolution of Removal-Fill permit non-compliance - Percent of removal-fill permit non-compliance conditions that have a final resolution in place within 12 months from date non-compliance is determined.		Proposed New KPM		50.00	50.00
20 - Agency Response Time to Wetland Delineation Reports - Average number of days for the agency initial review and response to a complete wetland delineation report.		Proposed New KPM		60.00	60.00
21 - Agency Response Time for Wetland Land Use Notices - Average number of days for an agency response to wetland land use notices.		Proposed New KPM		22.00	22.00
22 - Increase in deposits to the Common School Fund - Percent annual amount of cash generated by agency activities deposited to the Common School Fund.		Proposed New KPM		0.00	1.50
23 - Increase in revenues from Land Management activities - Percent increase in revenues generated by all Land Management activities, exclusive of timber harvest receipts.		Proposed New KPM		3.00	3.00
24 - Annual Resolution of Removal-Fill Violations related to unauthorized activities-Percent of removal-fill violations that have a final resolution in place within 12 months of receipt of a complaint generating determination of a violation.		Proposed New KPM		50.00	50.00
24 - Number of Days for a Permit Decision - Average number of days for an agency permit decision after receipt of a complete application.		Proposed New KPM		60.00	60.00
26 - South Slough National Estuarine Research Reserve Education Actions - Percentage of SSNERR <u>education</u> programs that use a structured assessment process (<u>surveys</u>) to provide information and decision support services responsive to audience needs.		Proposed New KPM		37.50	37.50
1 - Increase in revenues to the Common School Fund - Percent annual increase in revenues from all agency activities.		Proposed Delete KPM	15.10	18.25	18.80

Agency: STATE LANDS, DEPARTMENT OF

Mission: The mission of the Department of State Lands is to ensure a legacy for Oregonians and their public schools through sound stewardship of lands, wetlands, waterways, unclaimed property, estates and the Common School Fund.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2012	Target 2013
3 - Net Operating Income - Change in net operating income for all Common School Fund land assets.		Proposed Delete KPM	6.20	20.00	20.00
4 - Total annual revenue from real estate assets – Change in total annual revenue obtained from management of Common School Fund real estate assets.		Proposed Delete KPM	13.13	32.00	32.00
5 - Net Revenue from Escheated Estates - Increase in net revenue from escheated estates.		Proposed Delete KPM	1.73	4.24	4.46
6 - Administrative and Operational Costs - Percent of program revenue streams used to cover administrative and operational costs of programs for (a) Forested Lands, and (b) all other activities of the agency.		Proposed Delete KPM	52.60	36.00	36.00
7 - Completed Resource Inventories - Percent of DSL lands and waterways with completed resource inventories.		Proposed Delete KPM	48.50	45.00	47.00
10 - Annual Resolution of Removal-Fill Violations – Percent of removal-fill violations coming in during fiscal year that are resolved within one year.		Proposed Delete KPM	48.00	50.00	50.00
11 a - Permit Compliance - Rate of compliance with removal-fill permit conditions. (Wetland)		Proposed Delete KPM	64.00	85.00	85.00
11 b - Permit Compliance - Rate of compliance with removal-fill permit conditions. (Non-Wetland)		Proposed Delete KPM	74.00	85.00	85.00
12 - Permit Decisions Made within statutory Time Period - Percent of permit decisions made within 120 days after receipt of an application.		Proposed Delete KPM	62.00	60.00	60.00
16 - South Slough National Estuarine Research Reserve Recommended Actions - Percent of education activities and research projects used to educate students, coastal decision-makers or the general public in a way that helps to resolve problems.		Proposed Delete KPM	0.00	14.00	14.00
2 - Increase unclaimed property holder reporting. - Percent annual increase in amount of unclaimed property reported and remitted annually.		Approved KPM	52.42	58.00	60.00
8 - Completed Management Plans or Policies - Percent of DSL lands and waterways with completed area management plans or policies.		Approved KPM	87.00	90.00	90.00

Agency: STATE LANDS, DEPARTMENT OF

Mission: The mission of the Department of State Lands is to ensure a legacy for Oregonians and their public schools through sound stewardship of lands, wetlands, waterways, unclaimed property, estates and the Common School Fund.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2012	Target 2013
9 - No Net Loss of Wetlands - [Percent] <u>Change</u> in wetland acreage due to permit actions.		Approved KPM	-158.00	0.00	0.00
13 - Use of Payment to Provide Moneys - Percent payment-to-provide money received in Mitigation Bank Fund obligated and committed within one year.		Approved KPM	100.00	100.00	100.00
14 - Economic Revitalization Team Customer Service - Percent of local participants who rank the Department involvement in Economic Revitalization Team process as good to excellent.		Approved KPM	82.00	85.00	85.00
15 - Customer Service – Percent of customers rating their satisfaction with the agency’s customer service as “good” or “excellent”: overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.		Approved KPM	93.00	93.00	93.00
15 - Customer Service – Percent of customers rating their satisfaction with the agency’s customer service as “good” or “excellent”: overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Accuracy	Approved KPM	93.00	93.00	93.00
15 - Customer Service – Percent of customers rating their satisfaction with the agency’s customer service as “good” or “excellent”: overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Availability of Information	Approved KPM	93.00	93.00	93.00
15 - Customer Service – Percent of customers rating their satisfaction with the agency’s customer service as “good” or “excellent”: overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Expertise	Approved KPM	93.00	93.00	93.00
15 - Customer Service – Percent of customers rating their satisfaction with the agency’s customer service as “good” or “excellent”: overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Helpfulness	Approved KPM	93.00	93.00	93.00
15 - Customer Service – Percent of customers rating their satisfaction with the agency’s customer service as “good” or “excellent”: overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Overall	Approved KPM	93.00	93.00	93.00

Agency: STATE LANDS, DEPARTMENT OF

Mission: The mission of the Department of State Lands is to ensure a legacy for Oregonians and their public schools through sound stewardship of lands, wetlands, waterways, unclaimed property, estates and the Common School Fund.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2012	Target 2013
15 - Customer Service – Percent of customers rating their satisfaction with the agency’s customer service as “good” or “excellent”: overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Timeliness	Approved KPM	93.00	93.00	93.00
17 - South Slough National Estuarine Research Reserve Operation Costs Leveraged. - Percent of SSNERR operations funded from sources other than CSF, including leverage from grants, fees, program revenues and gifts.		Approved KPM	7.50	10.00	10.00
18 - Best Practices - Percent of total best practices met by the Board.		Approved KPM	93.00	93.00	93.00

LFO Recommendation:

LFO recommends approval of the Department’s request to continue existing KPM Numbers 2, 8, 13,14,15, 17 and 18 and related targets into the 2011-13 biennium. In existing KPM #9 LFO recommends the measure be re-worded to reflect the actual measurement of acreage by deleting the word "Percent." LFO also recommends approval of the proposed new KPM # 19,20,21,22,23,24, 25, and 26. In KPM 26, LFO recommends the word "education" be added to clarify the SSNERR Programs and that the word (surveys) be added to clarify what the structure assessment process is. For the proposed deletion of measures, LFO recommends approving the deletion of all but number 6. LFO recommends number 6 be retained but split into two components (a) for Forested Lands and(b) for all other activities of the agency.The Department is generally meeting performance targets. Areas where the Department’s performance is below target is related to the customer service measure (KPM #15); but is making improvements.

Sub-Committee Action:

Approved the LFO Recommendation

**76th OREGON LEGISLATIVE ASSEMBLY – 2011 Regular Session
BUDGET REPORT AND MEASURE SUMMARY**

MEASURE: SB 58-A

JOINT COMMITTEE ON WAYS AND MEANS

**Carrier – House: Rep. Cowan
Carrier – Senate: Sen. Thomsen**

Action: Do Pass as Amended and as Printed A-Engrossed

Vote: 24 – 0 – 1

House – Yeas: Beyer, Buckley, Cowan, Freeman, Garrard, Komp, Kotek, McLane, Nathanson, Nolan, Richardson, G. Smith, Thatcher, Whisnant
– Nays:
– Exc:

Senate – Yeas: Devlin, Edwards, Girod, Johnson, Monroe, Nelson, Thomsen, Verger, Whitsett, Winters
– Nays:
– Exc: Bates

Prepared By: Lisa Pearson, Department of Administrative Services

Reviewed By: Susie Jordan, Legislative Fiscal Office

Meeting Date: May 13, 2011

Agency

Department of State Lands
Oregon Parks and Recreation Department

Budget Page

LFO Analysis Page

Biennium

2011-13

Budget Summary*

	2009-11 Legislatively Approved Budget (1)	2011-13 Current Service Level	2011-13 Governor's Budget	2011-13 Committee Recommendation	Committee Change from 2009-11 Leg Approved	
					\$ change	% change
<u>Department of State Lands</u>	\$					
Other Funds	0	0	0	(20,827)	-20,827	-100.0%
Federal Funds	0	0	0	(130,133)	-130,133	-100.0%
Total	\$ 0	\$ 0	\$ 0	\$ (150,960)	(150,960)	-100.0%
<u>Oregon Parks and Recreation Dept.</u>	\$					
Other Funds	0	0	0	21,000	+21,000	-100.0%
Federal Funds	0	0	0	113,000	+113,000	-100.0%
Total	\$ 0	\$ 0	\$ 0	\$ 134,000	134,000	-100.0%

Position Summary

Authorized Positions	0	0	0	-	0
Full-time Equivalent (FTE) Positions	0.00	0.00	0.00	-	0.00

Summary of Revenue Changes

Since the 2005-07 biennium, the only revenue for the Natural Heritage program has been federal grant funds.

Summary of Subcommittee Action

Senate Bill 58 moves the Natural Heritage Advisory Council program from the Department of State Lands (DSL) to the Oregon Parks and Recreation Department (OPRD), effective January 1, 2012. The transfer is accomplished by abolishing the Natural Heritage Advisory Council and transferring its duties to OPRD. Other program activities are performed by the Institute for Natural Resources at Oregon State University, including implementing the Natural Heritage Plan and Natural Heritage Data Bank. DSL has provided administrative support for the council and production of the Natural Areas Plan, and it has been the principal applicant for federal section 6 (Endangered Species Act) grants. When the grant applications have been successful, DSL has distributed the proceeds to local governments and conservation groups.

Because DSL is primarily concerned with managing the Common School Fund for current and future generations of Oregonians, the program does not fit well within the department's scope of activities. The mission of OPRD includes a requirement to protect outstanding natural and scenic areas. A part of that mission is already carried out through the park operating programs and the state historic preservation office. In addition, OPRD has experience with federal grant programs. For these reasons OPRD is a more appropriate agency to manage the program. The bill was requested by the Governor on behalf of the two agencies.

Senate Bill 58 reduces DSL Other Funds expenditure limitation by \$20,827 and Federal Funds expenditure limitation by \$130,133. It increases OPRD expenditure limitations by \$21,000 Other Funds and \$113,000 Federal Funds. Because the bill is effective January 1, 2012, DSL will retain six months of expenditure limitation and OPRD will add 18 months of expenditure limitation.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

SB 58-A

**Department of State Lands
Oregon Parks and Recreation Department
Lisa Pearson -- 503-373-7501**

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>Department of State Lands</u>									
Natural Heritage Program - 020									
Transfer Natural Heritage Program to OPRD									
Services and Supplies	0	0	(20,828)	0	(100,358)	0	(121,186)		
Special Payments account 6030	0	0	0	0	(29,775)	0	(29,775)		
TOTAL ADJUSTMENTS	<u>\$0</u>	<u>\$0</u>	<u>(\$20,828)</u>	<u>\$0</u>	<u>(\$130,133)</u>	<u>\$0</u>	<u>(\$150,961)</u>	-	-
SUBCOMMITTEE RECOMMENDATION - State Lands	<u>\$0</u>	<u>\$0</u>	<u>(\$20,828)</u>	<u>\$0</u>	<u>(\$130,133)</u>	<u>\$0</u>	<u>(\$150,961)</u>	-	-
<u>Oregon Parks and Recreation Department</u>									
Direct Services - 400									
Transfer Natural Heritage Program to OPRD									
Services and Supplies	0	0	21,000	0	0	0	21,000		
Community Support and Grants - 500									
Transfer Natural Heritage Program to OPRD									
Special Payments account 6025	0	0	0	0	113,000	0	113,000		
TOTAL ADJUSTMENTS	<u>\$0</u>	<u>\$0</u>	<u>\$21,000</u>	<u>\$0</u>	<u>\$113,000</u>	<u>\$0</u>	<u>\$134,000</u>	-	-
SUBCOMMITTEE RECOMMENDATION - Oregon Parks and Recreation Department	<u>\$0</u>	<u>\$0</u>	<u>\$21,000</u>	<u>\$0</u>	<u>\$113,000</u>	<u>\$0</u>	<u>\$134,000</u>	-	-

**76th OREGON LEGISLATIVE ASSEMBLY – 2012 Session
BUDGET REPORT AND MEASURE SUMMARY**

JOINT COMMITTEE ON WAYS AND MEANS

MEASURE: SB 5701-A

Carrier – House: Rep. Richardson

Carrier – Senate: Sen. Devlin

Action: Do Pass as Amended and as Printed A-Engrossed

Vote: 24 – 0 – 1

House – Yeas: Beyer, Buckley, Cowan, Freeman, Garrard, Komp, McLane, Nathanson, Nolan, Read, Richardson, G. Smith, Thatcher, Whisnant
– Nays:
– Exc:

Senate – Yeas: Bates, Devlin, Girod, Johnson, Monroe, Nelson, Thomsen, Verger, Whitsett, Winters
– Nays:
– Exc: Edwards

Prepared By: Linda Ames, Laurie Byerly, Doug Wilson
Legislative Fiscal Office

Reviewed By: Sheila Baker, Legislative Fiscal Office

Meeting Date: March 5, 2012

<u>Agency</u>	<u>Budget Page</u>	<u>LFO Analysis Page</u>	<u>Biennium</u>
Various Agencies Emergency Board	---	---	2011-13

Budget Summary*

* Excludes Capital Construction

	2011-13 Legislatively Adopted Budget	2012 Session Legislatively Approved Budget	Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
<u>Emergency Board</u>				
<u>Emergency Fund</u>				
General Fund - Emergency Fund	\$ 25,000,000	\$ 27,218,734	\$ 2,218,734	8.87%
General Fund - Special Purpose Appropriations				
Public Defense Services Commission	\$ 0	\$ 3,500,000	\$ 3,500,000	-
Oregon Judicial Department	\$ 0	\$ 1,084,432	\$ 1,084,432	-
Allotment mitigation; home foreclosure issues; human services caseloads	\$ 0	\$ 60,000,000	\$ 60,000,000	-
Education programs	\$ 0	\$ 10,000,000	\$ 10,000,000	-
Forestry, fire suppression costs	\$ 4,781,000	\$ 2,660,983	\$ -2,120,017	-44.34%
Early learning programs	\$ 17,649,000	\$ 0	\$ -17,649,000	-100.00%
Employment-related daycare and others	\$ 5,713,750	\$ 0	\$ -5,713,750	-100.00%
Child welfare differential response	\$ 5,000,000	\$ 0	\$ -5,000,000	-100.00%
Department of Human Services/ Oregon Health Authority program costs	\$ 8,000,000	\$ 0	\$ -8,000,000	-100.00%
Oregon Youth Authority	\$ 1,700,000	\$ 0	\$ -1,700,000	-100.00%

Education Program Area

Department of Community Colleges and Workforce Development

General Fund	\$ 403,049,433	\$ 402,796,921	\$ -252,512	-0.06%
General Fund Debt Service	15,341,082	15,693,047	351,965	2.29%
Lottery Funds Debt Service	6,882,643	7,144,080	261,437	3.80%
Other Funds Debt Service	0	200,000	200,000	-

Department of Education

General Fund	\$ 5,498,242,728	\$ 5,501,087,079	\$ 3,344,351	0.06%
Lottery Funds	556,980,287	554,000,717	-2,979,570	-0.53%
Lottery Funds Debt Service	52,311,630	54,160,517	1,848,887	3.53%
Other Funds	55,144,882	60,754,918	5,610,036	10.17%
Other Funds Debt Service	2,464,515	2,525,733	61,218	2.48%

* Excludes Capital Construction

	2011-13 Legislatively Adopted Budget	2012 Session Legislatively Approved Budget	Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
<u>Oregon University System</u>				
General Fund	\$ 596,905,346	\$ 596,893,796	\$ -11,550	0.00%
General Fund Debt Service	72,263,657	71,370,757	-892,900	-1.24%
Lottery Funds	8,825,680	8,592,720	-232,960	-2.64%
Lottery Funds Debt Service	14,133,456	14,394,033	260,577	1.84%
Other Funds Debt Service	23,541,337	23,885,391	344,054	1.46%
<u>Oregon Health & Science University</u>				
General Fund	\$ 66,059,636	\$ 66,041,261	\$ -18,375	-0.03%
<u>Oregon Student Access Commission</u>				
General Fund	\$ 99,921,326	\$ 99,891,570	\$ -29,756	-0.03%
<u>Teacher Standards & Practices Commission</u>				
General Fund	\$ 100,000	\$ 0	\$ -100,000	-100.00%
Federal Funds	0	85,455	85,455	-
<u>Human Services Program Area</u>				
<u>Oregon Health Authority</u>				
General Fund	\$ 1,667,478,497	\$ 1,642,896,745	\$ -24,581,752	-1.47%
Lottery Funds	10,779,583	10,388,614	-390,969	-3.63%
Other Funds	1,918,748,828	1,937,343,629	18,594,801	0.97%
Federal Funds	4,877,574,818	5,030,408,569	152,833,751	3.13%
<u>Department of Human Services</u>				
General Fund	\$ 2,019,007,853	\$ 2,122,494,290	\$ 103,486,437	5.13%
Other Funds	430,256,781	452,262,224	22,005,443	5.11%
Federal Funds	3,131,478,990	3,292,158,766	160,679,776	5.13%

* Excludes Capital Construction

	2011-13 Legislatively Adopted Budget	2012 Session Legislatively Approved Budget	Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
<u>Public Safety Program Area</u>				
<u>Department of Corrections</u>				
General Fund	\$ 1,188,270,117	\$ 1,221,349,965	\$ 33,079,848	2.78%
General Fund Debt Service	133,972,115	138,859,174	4,887,059	3.65%
General Fund Capital Improvement	2,543,185	2,635,425	92,240	3.63%
Other Funds	27,563,757	30,884,955	3,321,198	12.05%
Other Funds Capital Improvement	0	413,449	413,449	-
Federal Funds	6,908,809	7,816,182	907,373	13.13%
<u>Criminal Justice Commission</u>				
Federal Funds	\$ 12,512,069	\$ 19,499,190	\$ 6,987,121	55.84%
<u>District Attorneys and their Deputies</u>				
General Fund	\$ 9,979,285	\$ 10,339,261	\$ 359,976	3.61%
<u>Department of Justice</u>				
General Fund	\$ 53,992,283	\$ 53,831,443	\$ -160,840	-0.30%
Other Funds	225,622,550	224,899,837	-722,713	-0.32%
Federal Funds	107,968,730	107,173,021	-795,709	-0.74%
<u>Oregon Military Department</u>				
General Fund	\$ 14,341,387	\$ 18,757,381	\$ 4,415,994	30.79%
General Fund Debt Service	9,727,048	9,655,111	-71,937	-0.74%
Other Funds	120,644,724	124,763,063	4,118,339	3.41%
Other Funds Debt Service	112,363	660,530	548,167	487.85%

* Excludes Capital Construction

	2011-13 Legislatively Adopted Budget	2012 Session Legislatively Approved Budget	Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
<u>Department of State Police</u>				
General Fund	\$ 215,889,726	\$ 221,145,845	\$ 5,256,119	2.43%
Lottery Funds	6,653,450	6,855,630	202,180	3.04%
Other Funds	93,439,786	93,876,661	436,875	0.47%
Federal Funds	9,122,153	9,644,097	521,944	5.72%
<u>Department of Public Safety Standards and Training</u>				
General Fund Debt Service	\$ 10,968,292	\$ 11,283,810	\$ 315,518	2.88%
Other Funds	33,836,196	32,962,299	-873,897	-2.58%
<u>Oregon Youth Authority</u>				
General Fund	\$ 251,618,682	\$ 250,012,705	\$ -1,605,977	-0.64%
General Fund Debt Service	5,155,518	5,342,506	186,988	3.63%
<u>Economic and Community Development Program Area</u>				
<u>Oregon Business Development Department</u>				
General Fund	\$ 3,851,208	\$ 3,842,479	\$ -8,729	-0.23%
Lottery Funds	57,070,679	56,577,026	-493,653	-0.86%
Lottery Funds Debt Service	79,270,043	82,100,202	2,830,159	3.57%
Other Funds	24,000,075	23,722,575	-277,500	-1.16%
Other Funds Debt Service	1,797,848	2,119,733	321,885	17.90%
Other Funds Nonlimited	196,559,609	193,244,609	-3,315,000	-1.69%
<u>Employment Department</u>				
General Fund	\$ 3,670,948	\$ 3,334,080	\$ -336,868	-9.18%
Other Funds	132,527,941	127,142,810	-5,385,131	-4.06%
Federal Funds - CCDF	128,161,683	134,361,683	6,200,000	4.84%
Federal Funds -Non-CCDF	145,721,505	158,066,704	12,345,199	8.47%

* Excludes Capital Construction

	2011-13 Legislatively Adopted Budget	2012 Session Legislatively Approved Budget	Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
<u>Housing and Community Services Department</u>				
General Fund	\$ 10,018,855	\$ 10,155,271	\$ 136,416	1.36%
Lottery Funds Debt Service	10,383,766	10,464,685	80,919	0.78%
Other Funds	140,534,236	149,615,398	9,081,162	6.46%
Federal Funds	203,039,554	208,039,554	5,000,000	2.46%
<u>Department of Veterans' Affairs</u>				
General Fund	\$ 6,469,659	\$ 6,562,195	\$ 92,536	1.43%
<u>Natural Resources Program Area</u>				
<u>State Department of Agriculture</u>				
General Fund	\$ 12,917,172	\$ 12,108,804	\$ -808,368	-6.26%
Lottery Funds	6,894,457	7,827,343	932,886	13.53%
Other Funds	52,099,191	52,140,502	41,311	0.08%
<u>Department of Geology and Mineral Industries</u>				
General Fund	\$ 2,465,906	\$ 2,464,702	\$ -1,204	-0.05%
Other Funds	7,246,479	8,955,783	1,788,304	23.59%
Federal Funds	3,558,985	5,347,289	1,709,304	50.25%
<u>State Department of Energy</u>				
Lottery Funds	\$ 2,088,439	\$ 2,164,185	\$ 75,746	3.63%
Other Funds	31,477,822	35,726,832	4,249,010	13.50%
Federal Funds	36,736,670	36,845,834	109,164	0.30%
<u>Department of Environmental Quality</u>				
General Fund	\$ 19,693,974	\$ 19,438,356	\$ -255,618	-1.30%
General Fund Debt Service	5,379,568	5,573,180	193,612	3.60%

* Excludes Capital Construction

	2011-13 Legislatively Adopted Budget		2012 Session Legislatively Approved Budget		Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
<u>State Department of Fish and Wildlife</u>						
General Fund	\$ 6,729,454	\$	6,429,582	\$	-299,872	-4.46%
General Fund Debt Service	338,094		350,262		12,168	3.60%
Other Funds	197,593,072		197,564,072		-29,000	-0.01%
Federal Funds	109,794,486		109,934,486		140,000	0.13%
<u>State Forestry Department</u>						
General Fund	\$ 45,035,023	\$	47,243,020	\$	2,207,997	4.90%
General Fund Debt Service	2,836,524		2,938,611		102,087	3.60%
Lottery Funds Debt Service	2,453,947		2,542,324		88,377	3.60%
<u>Land Conservation & Development Department</u>						
General Fund	\$ 10,885,017	\$	11,132,225	\$	247,208	2.27%
<u>State Marine Board</u>						
Other Funds	\$ 22,020,102	\$	23,287,102	\$	1,267,000	5.75%
<u>Department of State Lands</u>						
General Fund	\$ 0	\$	681,266	\$	681,266	-
Other Funds	36,548,525		37,606,122		1,057,597	2.89%
Federal Funds	5,671,787		6,099,914		428,127	7.55%
<u>State Parks and Recreation Department</u>						
Lottery Funds	\$ 79,815,323	\$	81,546,565	\$	1,731,242	2.17%
<u>Oregon Watershed Enhancement Board</u>						
Lottery Funds	\$ 64,796,420	\$	64,012,066	\$	-784,354	-1.21%
<u>Water Resources Department</u>						
General Fund	\$ 20,614,684	\$	20,359,297	\$	-255,387	-1.24%
Lottery Funds Debt Service	706,751		732,384		25,633	3.63%

* Excludes Capital Construction

	2011-13 Legislatively Adopted Budget	2012 Session Legislatively Approved Budget	Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
<u>Transportation Program Area</u>				
<u>Department of Transportation</u>				
General Fund Debt Service	\$ 15,416,053	\$ 0	\$ -15,416,053	-100.00%
Lottery Funds Debt Service	69,700,542	72,614,930	2,914,388	4.18%
Other Funds	3,201,362,946	3,211,074,312	9,711,366	0.30%
Other Funds Debt Service	351,243,517	367,214,388	15,970,871	4.55%
<u>Consumer and Business Services Program Area</u>				
<u>Department of Consumer and Business Services</u>				
Federal Funds	\$ 753,662	\$ 3,187,702	\$ 2,434,040	322.96%
<u>Oregon Health Licensing Agency</u>				
Other Funds	\$ 6,612,566	\$ 6,591,815	\$ -20,751	-0.31%
<u>Bureau of Labor and Industries</u>				
General Fund	\$ 11,282,811	\$ 11,068,996	\$ -213,815	-1.90%
<u>Administration Program Area</u>				
<u>Department of Administrative Services</u>				
General Fund Debt Service	\$ 6,575,467	\$ 6,813,955	\$ 238,488	3.63%
Lottery Funds Debt Service	8,164,343	8,497,075	332,732	4.08%
Other Funds	397,950,590	395,575,646	-2,374,944	-0.60%
<u>Employment Relations Board</u>				
General Fund	\$ 932,803	\$ 1,932,803	\$ 1,000,000	107.20%

* Excludes Capital Construction

	2011-13 Legislatively Adopted Budget	2012 Session Legislatively Approved Budget	Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
<u>Office of the Governor</u>				
General Fund	\$ 13,339,757	\$ 13,607,119	\$ 267,362	2.00%
Other Funds	2,740,911	2,740,912	1	0.00%
<u>State Library</u>				
General Fund	\$ 2,868,303	\$ 2,848,417	\$ -19,886	-0.69%
<u>Oregon Liquor Control Commission</u>				
Other Funds	\$ 133,668,473	\$ 134,176,446	\$ 507,973	0.38%
<u>Public Employees Retirement System</u>				
Other Funds	\$ 78,010,820	\$ 77,260,820	\$ -750,000	-0.96%
<u>Department of Revenue</u>				
General Fund	\$ 146,373,434	\$ 145,198,243	\$ -1,175,191	-0.80%
<u>Secretary of State</u>				
General Fund	\$ 12,040,291	\$ 11,906,971	\$ -133,320	-1.11%
<u>State Treasurer</u>				
Other Funds	\$ 34,998,684	\$ 35,248,684	\$ 250,000	0.71%
<u>Judicial Branch Program Area</u>				
<u>Judicial Department</u>				
General Fund	\$ 342,262,371	\$ 346,366,819	\$ 4,104,448	1.20%
General Fund Debt Service	16,971,657	20,257,855	3,286,198	19.36%
Other Funds	24,966,976	55,747,370	30,780,394	123.28%
Other Funds Capital Improvement	0	97,460	97,460	-
<u>Commission on Judicial Fitness and Disability</u>				
General Fund	\$ 183,353	\$ 176,934	\$ -6,419	-3.50%

* Excludes Capital Construction

	2011-13 Legislatively Adopted Budget	2012 Session Legislatively Approved Budget	Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
<u>Public Defense Services Commission</u>				
Other Funds	\$ 1,192,555	\$ 3,830,055	\$ 2,637,500	221.16%
<u>Legislative Branch Program Area</u>				
<u>Legislative Assembly</u>				
General Fund	\$ 35,780,449	\$ 35,652,289	\$ -128,160	-0.36%
<u>Legislative Administration Committee</u>				
General Fund	\$ 28,438,846	\$ 28,303,995	\$ -134,851	-0.47%
<u>Legislative Counsel Committee</u>				
General Fund	\$ 8,127,672	\$ 8,527,715	\$ 400,043	4.92%
<u>Legislative Fiscal Officer</u>				
General Fund	\$ 5,596,558	\$ 5,626,531	\$ 29,973	0.54%
<u>Legislative Revenue Officer</u>				
General Fund	\$ 1,903,986	\$ 1,889,455	\$ -14,531	-0.76%
<u>Commission on Indian Services</u>				
General Fund	\$ 395,270	\$ 368,819	\$ -26,451	-6.69%
<hr/>				
General Fund Total			\$ 158,436,374	
Lottery Funds Total			\$ 6,703,657	
Other Funds Total			\$ 119,666,478	
Federal Funds Total			\$ 349,585,545	

Position Summary

Oregon Health Authority

	2011-13 Legislatively Adopted Budget	2012 Session Legislatively Approved Budget	Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
Authorized Positions	4,089	4,036	-53	-1.30%
Full-time Equivalent (FTE) positions	4,033.27	3,980.27	-53.00	-1.31%

Department of Human Services

Authorized Positions	7,392	7,405	13	0.18%
Full-time Equivalent (FTE) positions	7,298.44	7,311.44	13.00	0.18%

Department of Corrections

Authorized Positions	4,511	4,509	-2	-0.04%
Full-time Equivalent (FTE) positions	4,420.74	4,416.55	-4.19	-0.09%

Department of Justice

Authorized Positions	1,290	1,290	0	0.00%
Full-time Equivalent (FTE) positions	1,270.80	1,268.55	-2.25	-0.18%

Department of Public Safety Standards and Training

Authorized Positions	137	137	0	0.00%
Full-time Equivalent (FTE) positions	135.79	132.04	-3.75	-2.76%

Oregon Business Development Department

Authorized Positions	131	132	1	0.76%
Full-time Equivalent (FTE) positions	129.37	129.87	0.50	0.39%

Employment Department

Authorized Positions	1,500	1,514	14	0.93%
Full-time Equivalent (FTE) positions	1,450.30	1,463.68	13.38	0.92%

Housing and Community Services Department

Authorized Positions	190	210	20	10.53%
Full-time Equivalent (FTE) positions	168.37	183.72	15.35	9.12%

	2011-13 Legislatively Adopted Budget	2012 Session Legislatively Approved Budget	Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
<u>Department of Geology and Mineral Industries</u>				
Authorized Positions	43	53	10	23.26%
Full-time Equivalent (FTE) positions	42.20	48.57	6.37	15.09%
<u>Department of Energy</u>				
Authorized Positions	127	128	1	0.79%
Full-time Equivalent (FTE) positions	113.23	118.73	5.50	4.86%
<u>Department of Forestry</u>				
Authorized Positions	1,192	1,192	0	0.00%
Full-time Equivalent (FTE) positions	862.32	852.19	-10.13	-1.17%
<u>Department of Fish and Wildlife</u>				
Authorized Positions	1,469	1,467	-2	-0.14%
Full-time Equivalent (FTE) positions	1227.32	1,225.32	-2.00	-0.16%
<u>Department of Consumer and Business Services</u>				
Authorized Positions	930	934	4	0.43%
Full-time Equivalent (FTE) positions	919.68	921.90	2.22	0.24%
<u>Department of Administrative Services</u>				
Authorized Positions	774	773	-1	-0.13%
Full-time Equivalent (FTE) positions	770.67	769.67	-1.00	-0.13%
<u>Oregon Judicial Department</u>				
Authorized Positions	1,878	1,878	0	0.00%
Full-time Equivalent (FTE) positions	1,739.20	1,752.66	13.46	0.77%

Revenue

The budget adjustments in Senate Bill 5701 anticipate a net \$101 million increase in General Fund resources from transfers of Other Funds account balances included in Senate Bill 1579 and other actions. Two major legal settlements contribute to this increase in General Fund resources. First, the State's share of the punitive damages related to the Williams vs. Philip Morris tobacco related case is \$56.2 million. This amount is transferred from the Criminal Injuries Compensation Account by Senate Bill 1579. The second is a multi-state agreement between 49 states and major mortgage lenders over mortgage fraud practices. The amount of \$25.2 million will be directly deposited in the General Fund. Senate Bill 1579 transfers a further \$4 million from the Department of Justice's Education and Protection Fund to the General Fund.

The rebalance plan also assumes a net increase to the June 2012 forecast of \$5 million from lower than anticipated costs related to the issuance of Tax Anticipation Notes (TANs).

Summary of Committee Action

Senate Bill 5701 is the omnibus budget reconciliation bill for the 2012 legislative session, implementing the statewide rebalance plan that addresses changes in projected revenues and expenditures since the close of the 2011 session. The Joint Committee on Ways and Means approved Senate Bill 5701 with amendments to reflect budget adjustments as described below.

Statewide Adjustments/Special Actions

Statewide Restructure of State Government Business Operations

As part of the legislative plan to rebalance the 2011-13 biennium budget, the Co-Chairs of the Joint Committee on Ways and Means included a reduction of \$28 million in combined General Fund and Lottery Funds as part of an effort to restructure state government business operations designed to make permanent changes to the management of agency programs and services. This effort is complementary to the Executive Branch interest in studying and modifying the state's compensation and classification systems to potentially realign the relative balance of management service and represented employees in state government.

Based on this decision, the personal services budgets of selected state agencies were reduced by targeted amounts. These amounts are highlighted in each agency's section of this budget report. The following budget note was adopted, to apply to each agency subject to the management service personal services reduction:

BUDGET NOTE

The budget rebalance plan developed by the Co-Chairs of the Joint Committee on Ways and Means included the elimination of targeted amounts from adopted budgets through actions to be taken to reduce the number of middle managers and public affairs positions in state government and to reduce the amount currently planned for advertising and personal services contracts. In order to make these targeted reductions primarily to personal services appropriations, the Legislative Fiscal Office is directed to work with agencies to identify specific management and other positions to be eliminated as part of a restructuring of business operations aimed at making permanent changes to the management of agency programs and services. Affected agencies are directed to report on the status of this effort, with the assistance of the Legislative Fiscal Office, to the Emergency Board in May 2012. Since these reductions are intended to be permanent, it is expected that no positions recommended for elimination as a result of this plan will be included in the Governor's proposed 2013-15 budget.

E-Government Funding Model Change

The statewide budget rebalance includes General Fund savings in agencies resulting from an upcoming change in the state's e-government funding model. Currently, agencies are assessed by the Department of Administrative Services (DAS) based on the number of an agency's full-time equivalent (FTE) positions to the cost of the statewide contract for e-government services. The expenditure is part of the statewide price list and is budgeted as a State Government Service Charge in an agency's budget.

In November 2011, DAS signed a contract with NICUSA to take over e-government services (the current contract expires in June 2012) using a self-funded model; under the model the vendor will be paid primarily through a convenience fee tied to certain (mostly commercial business) transactions. The new vendor and funding model is projected to be up and running in July 2012; DAS has calculated that it will be able to reduce agency assessments by \$2,232,000 for the last portion of the biennium. Those assessments are eliminated in the DAS budget, along with \$970,912 General Fund budgeted in other state agencies to pay for that assessment.

Emergency Board

The Emergency Board provides General Fund appropriations and Other Funds and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. As part of the 2011-13 biennium statewide rebalance plan, Senate Bill 5701 adjusts the Emergency Board's general purpose and special purpose appropriations as described below.

General Purpose Emergency Fund

The bill disappropriates \$681,266 General Fund from the Emergency Fund to correspond with a General Fund appropriation to the Department of State Lands, in the same amount, for payment of expenses related to the Portland Harbor Superfund. It also increases the Emergency Fund by \$2.9 million. These two actions leave a balance of \$27.2 million in the general purpose Emergency Fund for the 2011-13 biennium.

Special Purpose Appropriations

Senate Bill 5701 repeals five special purpose appropriations established during the 2011 legislative session for early learning programs and services (\$17.7 million); employment related day care or other supports and services for children and families (\$5.7 million); child welfare differential response (\$5 million); Department of Human Services and Oregon Health Authority caseload and costs for programs and services (\$8 million); and education-related expenses in the Oregon Youth Authority (\$1.7 million). The bill also:

- Reduces a special purpose appropriation for the Department of Forestry by \$2,120,017, with a corresponding \$2,120,017 General Fund appropriation to the Department of Forestry to pay for fire suppression costs.
- Establishes a \$3.5 million special purpose appropriation for the Public Defense Services Commission in the event that the Commission requires additional resources to support trial-level public defense services.
- Establishes a \$1.1 million special purpose appropriation for the Judicial Department to meet any potential operating needs of the courts.
- Establishes a \$60 million special purpose appropriation for potential allotment reduction mitigation; for home foreclosure issues; or for human services caseload increases.
- Establishes a \$10 million special purpose appropriation for the preservation of education programs in case of allotment reductions. This applies to the Community College Support Fund, the Department of Education grant-in-aid programs, and the state General Fund support of the Oregon Health Sciences University.

If the moneys in the special purpose appropriations are not allocated by the Emergency Board before December 1, 2012, the moneys are available to the Emergency Board to be allocated for any purpose for which the Emergency Board lawfully may allocate funds.

Adjustments to Agency Budgets

Education Program Area

Department of Community Colleges and Workforce Development

The Committee approved a 3.5% reduction to the General Fund appropriation for the following programs that had not been subject to the supplemental ending balance adjustment made during the 2011 legislative session:

- Skill Centers – \$19,250
- Trucking Solutions Consortium and loans to students participating in commercial driver training – \$17,500
- National Career Readiness Certificate and on-the-job training programs – \$119,000

The Committee restored \$813,402 for debt service (\$551,965 General Fund, \$261,437 Lottery Funds, and \$200,000 Other Funds) which had been reduced as part of the supplemental ending balance in the 2011 legislative session. The Community College and Workforce Development Department has \$200,000 available in interest earnings on bond proceeds to make a portion of the debt service payment.

As part of the statewide effort to restructure state government business operations and management of agency programs and services, the personal services budget for the agency was reduced by \$95,768 General Fund. A reduction of \$994 General Fund was made for the agency's share of the statewide e-government savings.

Department of Education

The Committee approved a 3.5% reduction to the General Fund appropriation for the Oregon Department of Education (ODE) for the following new programs that had not been subject to the supplemental ending balance adjustment made during the 2011 legislative session:

- School District Collaboration (Senate Bill 252) – \$175,000
- Career and Technical Education (House Bill 3362) – \$70,000
- Accelerated College Credit (Senate Bill 254) – \$8,750
- For Inspiration and Recognition of Science and Technology (FIRST) – \$5,250
- Farm-to-School (House Bill 2800) – \$7,000
- After School Meal and Snack (Senate Bill 480) – \$6,300

An increase of \$5,610,036 Other Funds expenditure limitation was approved for the long-term care and treatment program. The increase supports an additional 271 slots from the implementation of Senate Bill 170 (2011) and \$1.6 million Other Funds for a high-cost reserve and inflation in the average net operating expenditures.

The 2011-13 legislatively adopted budget included \$5 million General Fund to cover the cost from a breach of contract lawsuit. The Department was directed to first use its 2009-11 legislatively approved budget to the greatest extent possible to address the payments, with any remaining balance due to be paid from the 2011-13 appropriation. The Committee approved a reduction of \$2 million General Fund as final payments have been made.

The overall funding level for the State School Fund was increased by \$2.5 million to cover the cost of extending the sunset for the Small School District Supplement Fund until June 30, 2013 (one additional year). Further, the Committee modified the funding sources to address a forecasted decline in Lottery Funds revenues. The General Fund appropriation is increased by \$5,479,570; the Lottery Funds allocation and expenditure limitation is decreased by \$2,979,570 million.

The Committee added \$587,015 General Fund for the Early Head Start Program. With this additional funding, the Department is expected to maintain 59 enrollment slots for the balance of the biennium.

A \$431,521 General Fund reduction in the personal services budget for the agency was made as ODE's share of the statewide effort to restructure state government business operations and management of agency programs and services (\$280,465 Operations, \$151,056 School for the Deaf). The budget was also reduced by \$18,413 General Fund to capture statewide e-government savings.

The Committee restored debt service of \$1,848,887 Lottery Funds and \$61,218 Other Funds to cover obligations that were reduced as part of the supplemental ending balance in the 2011 legislative session.

Oregon Health & Science University

The Committee approved a 3.5% reduction, or \$18,375 General Fund, for new Health Care Loans (House Bill 2397, 2011) that had not been subject to the supplemental ending balance adjustment made during the 2011 legislative session.

Oregon Student Access Commission

Senate Bill 5701 reflects three adjustments to the Commission's budget. The Committee transferred \$34,152 General Fund from the Oregon Opportunity Grants to child care grants to offset the 3.5% supplemental ending balance reduction for that program in the legislatively adopted budget. The second reduced personal services by \$29,294 General Fund for the Commission's share of the statewide effort to restructure state government business operations and management of agency programs and services. The third change was a \$462 General Fund reduction to capture statewide e-government savings.

Teacher Standards and Practices Commission

As part of the Co-Chairs' statewide rebalance plan, the Committee eliminated the \$100,000 General Fund appropriation for the Educator Preparation Improvement Fund established in House Bill 3474 (2011). The Fund remains in statute and the Teacher Standards and Practices Commission may still accept grants, donations or gifts of money.

The Committee also established an \$85,455 Federal Funds expenditure limitation for the Advancing Longitudinal Data for Educational Reform (ALDER) grant funds received through an intergovernmental agreement with the Department of Education. Funds will be used to support staff time, data gathering, and hardware.

Oregon University System

General Fund debt service appropriations for the Oregon University System (OUS) are adjusted based on updated repayment schedules and restorations of supplemental ending balance reductions taken as part of the legislatively adopted budget. General Fund debt service on Article XI-G general obligation bonds was increased by \$1.7 million. General Fund debt service on certificates of participation (COPs) was increased by \$585,977. General Fund debt service for repayment of energy loans to the Department of Energy (SELP) was decreased by \$3.1 million. The net effect of these adjustments is a savings of \$892,900 General Fund. Lottery Funds expenditure limitation for debt service was increased by \$260,577 to meet lottery bond obligations. Sports Lottery was reduced by \$232,960 to make Lottery Funds available to meet debt service obligations, with direction that this reduction be split between the University of Oregon (\$118,613) and Oregon State University (\$144,347), both of which are on track to experience significant increases in athletic revenues in the 2012-13 fiscal year. In addition, Other Funds debt service was increased by \$344,054 to reflect the redirection of lottery bonds proceeds issued in 2007 for capital repair projects to now pay for debt service on existing lottery bonds.

The Committee approved a 3.5% reduction, \$11,550 General Fund, for clinical legal education (House Bill 5056, 2011) that had not been subject to the supplemental ending balance adjustment made during the 2011 legislative session

Human Services Program Area

Oregon Health Authority

The Oregon Health Authority (OHA) budget is organized into several program areas including Health Care Programs, Addictions and Mental Health, and Public Health, as well as Central and Shared Services. Senate Bill 5701 adjusts the OHA budget for updated pricing of program caseloads, costs and revenues, and selected management actions to help “rebalance” the budget. Most notable are additional costs of \$21.3 million General Fund mostly related to a shortfall in personal services funding in the budget, and \$25.0 million General Fund savings primarily related to caseload changes. The rebalance plan includes agency actions to manage a portion of the personal services underfunding. Finally, the rebalance plan includes a number of technical adjustments to fix errors made in the original split of the Department of Human Services (DHS) into two agencies, and to realign resources within OHA. This includes moving 13 positions from OHA to DHS, and a realignment of positions in the Oregon State Hospital.

The budget as adjusted reflects a number of actions to be taken as a result of the \$62.4 million General Fund and \$390,969 Lottery Funds withheld in the legislatively adopted budget for the 3.5% supplemental statewide ending balance. These actions include various program reductions and the use of one-time revenue sources. They also include total administrative reductions of \$15.3 million General Fund, including the expectation that the agency will manage \$8.3 million of the personal services underfunding in the agency through holding position vacancies and other actions. This total also includes a reduction of \$5.1 million General Fund, which is OHA’s share of the statewide effort to restructure state government business operations and management of agency programs and services. The budget was reduced by \$104,840 General Fund and \$100,729 Federal Funds to reflect savings in State Government Service Charges from the changes in the state’s e-government funding model.

With the addition of certain other actions beyond that already described, the approved adjustments result in an overall \$146.5 million increase in the agency’s total funds budget, but a \$24.6 million General Fund decrease. These actions also result in a \$390,969 decrease in Lottery Funds expenditure limitation, an \$18.6 million increase in Other Funds expenditure limitation, a \$152.8 million increase in Federal Funds limitation, and a reduction of 53 positions (53.00 FTE).

A more detailed description of each program area follows.

Health Care Programs

The budget adjustments in Senate Bill 5701 reflect a net reduction of \$34.1 million General Fund in the Health Care Programs budget, with a \$4.3 million increase in Other Funds expenditure limitation and a \$64 million increase in Federal Funds expenditures limitation. Positions are reduced by 18 (18.00 FTE).

The rebalance plan approved by the Committee includes overall savings of \$25.9 million General Fund, primarily as a result of lower caseloads, but also savings from a slight increase in the federal match rate. Increased costs include a shortfall of \$1.2 million in tobacco tax forecast, as well as \$2.6 million in General Fund costs related to the Medicaid Management Information System (MMIS) as a result of new federal requirements. The federal government will contribute \$21.8 million or 90% of these costs. The rebalance also includes an additional \$80 million in Federal Funds expenditure limitation for the Federal Medical Insurance Pool (FMIP), which is a new federal program to provide insurance coverage for high risk individuals.

The Committee approved a number of other actions, partially to manage the \$33.1 million General Fund withheld in the legislatively adopted budget for the 3.5% supplemental statewide ending balance. Federal revenues from both the 2010 and 2011 federal Children's Health Insurance Program Reauthorization Act (CHIPRA) bonuses, totaling \$23.5 million, will replace General Fund. A total of \$16.8 million of insurer's tax revenue will be redirected to help ensure access to health care for children. Of this total, \$11 million will be used to preserve services for children by preventing program reductions in the Oregon Health Plan (OHP) Plus program. These resources come from unallocated funds of \$10 million and an additional \$1 million in reduced marketing/advertising for the Healthy Kids program. Another \$5.8 million will be used in the Family Health Insurance Assistance Program (FHIAP) to prevent further program reductions. These resources result from lower than expected caseloads in Healthy Kids Connect. The following budget note was approved related to the insurer's tax:

BUDGET NOTE

The Oregon Health Authority is instructed to convene a stakeholder work group consisting of all eight health insurers domiciled in Oregon to review whether there is a future for the health insurance premium tax. Further, by December 2012, the work group shall make recommendations on how to address the funding gap that will arise after the September 30, 2013 sunset of the existing tax authority and how to allocate any surplus premium tax revenue in the remaining months of the 2011-13 biennium to health care programs, especially for Oregon's children. The Oregon Health Authority is instructed to memorialize discussions in writing, as well as to provide updates on the work group discussions to the interim health care policy committees.

A number of program reductions are included in this budget, including administrative reductions of \$1.5 million General Fund. In addition, the agency is expected to manage all personal services underfunding within this program area. Membership in FHIAP will be reduced to save \$2 million General Fund, and those clients will be eligible for OHP Standard. Six positions (6.00 FTE) are also eliminated in the program. Funding for outreach workers at Federally Qualified Health Centers will be reduced by \$134,875 General Fund. The Committee approved the addition of \$1 million General Fund to mitigate the earlier reductions to the reimbursement rates for durable medical equipment. These adjustments are expected to be implemented at the same time as the overall rate adjustments for durable medical equipment for the fiscal year beginning July 1, 2012. This budget has also been reduced by \$699,560 General Fund as a result of the statewide effort to restructure state government business operations and management of agency programs and services. The following budget note relating to generic drugs was approved:

BUDGET NOTE

The Oregon Health Authority is directed to pursue a competitive bidding process for the purchase of lowest cost generic drugs within the Medicaid program. The agency shall report back to the Emergency Board by December 2012 on the status and results of this initiative.

At the direction of the Governor and legislative leadership, OHA suspended new program enrollment in OHP Standard effective January 2012. This was done in order to give the Legislature maximum flexibility to rebalance the budget. These resources were not used in the budget rebalance, and the agency is expected to reopen enrollment in this program.

Addictions and Mental Health

Overall budget adjustments for Addictions and Mental Health increase General Fund by \$3.3 million. These adjustments also result in a reduction to Lottery Funds expenditure limitation of \$390,969, an increase in Other Funds limitation of \$5.7 million, and an increase in Federal Funds limitation of \$3.2 million. A total of 35 positions are eliminated (35.00 FTE).

The rebalance plan approved by the Committee includes General Fund costs of \$12 million, primarily a result of underfunded personal services costs. The Oregon State Hospital accounts for \$14.1 million out of the total \$17.5 million General Fund shortfall in personal services funding agency wide. The rebalance plan reports management actions to absorb about 30% of this shortfall. This is a particularly difficult area of the budget in which to manage personal services costs, since holding vacancies of direct-care staff can result in inadequate staffing levels to provide the necessary care, and may also result in higher overtime costs. The rebalance includes a realignment of positions in the Oregon State Hospital. While this has no impact on the budget, it does result in a reduction of 34 positions. An additional Federal Funds expenditure limitation of \$3.9 million is included in the rebalance. A portion of this is needed as a result of more federal resources from Alcohol and Drug program grants than was originally anticipated. The remainder is for additional federal match of General Fund at the state hospital, which was understated in the legislatively adopted budget.

The Committee approved a number of other actions, partially to manage the \$23.4 million General Fund withheld in the legislatively adopted budget for the 3.5% supplemental statewide ending balance. Four wards in the new Oregon State Hospital will not be opened until the beginning of the 2013-15 biennium. This results in one-time General Fund savings of \$19.6 million in 2011-13, primarily as a result of positions held vacant for part of the biennium. Gambling addiction programs have been reduced by \$390,969 Lottery Funds. This is in addition to the program reduction as a result of the 3.5% supplemental ending balance holdback. Funding for the development of new capacity in the community mental health system is reduced by \$2.8 million General Fund, leaving \$4.8 million in the budget to move forward with immediate plans for expansion of capacity.

This budget anticipates using, in the second year of the biennium, \$5.7 million Other Funds from the Community Mental Health (Dammasch) Housing Trust Fund to support program services. This amount is equal to one-half of the current principal in the Fund. The Other Funds will be used to continue to provide community services to children and adults with mental illness. The community housing grant program will continue during the 2011-13 biennium, at reduced levels as funding permits. The following budget note related to the Dammasch Fund was approved:

BUDGET NOTE

Funds from the Dammasch Trust Fund in the 2011-13 budget are being used due to the severe revenue shortfall the state has experienced. Dammasch funds are being used exclusively for vital mental health services. If revenue should substantially increase in the current biennium, the Legislature will restore these funds to their full amount.

This budget has been reduced by \$3.4 million General Fund as a result of the statewide effort to restructure state government business operations and management of agency programs and services. The agency is also expected to manage a portion of the personal services underfunding within this program area.

Public Health

In Public Health, the overall budget adjustments add \$1.8 million General Fund, \$5.1 million Other Funds, and \$5.7 million Federal Funds.

The rebalance plan approved by the Committee includes a General Fund cost of \$1.2 million, primarily a result of underfunded personal services costs. The plan also includes a \$6.2 million Federal Funds expenditure limitation increase for the Office of Family Health and the Office of Environmental Health. This includes grant awards for the Maternal Infant and Early Childhood Home Visiting Program, the WIC Breastfeeding Program, and the Healthy Homes grant.

Actions were approved to manage the \$1.2 million General Fund withheld in the legislatively adopted budget for the 3.5% supplemental statewide ending balance. The agency is expected to manage all personal services underfunding within this program area. This budget has also been reduced by \$303,303 General Fund as a result of the statewide effort to restructure state government business operations and management of agency programs and services. Other approved actions include the transfer of \$1.5 million from the Tobacco Use Reduction Account to the state General Fund.

Central, Shared & Direct Charge Services

The budget adjustments for Central, Shared and Direct Charge Services increase General Fund by \$5.1 million, Other Funds expenditure limitation by \$3.5 million, and Federal Funds expenditure limitation by \$80 million.

The rebalance plan includes a General Fund cost of \$4 million, primarily a result of underfunded personal services costs. The plan also includes a \$3.5 million increase in Other Funds expenditure limitation for Shared Services. Federal Funds expenditure limitation is increased by \$80.4 million to support additional resources for projects supported by the Office of Health Information Technology (OHIT). OHIT has received additional federal grant funds to support the infrastructure that will promote the development of health information technology strategies and applications to support the widespread improvement of the health care system. It also expects to receive \$67.8 million Federal Funds during the biennium to pass through to health care professionals and hospitals in Oregon as incentives to develop electronic health record systems.

The Committee approved a number of other actions, partially to manage the \$4.7 million General Fund withheld in the legislatively adopted budget for the 3.5% supplemental statewide ending balance. The agency is expected to manage all personal services underfunding within this program area. The original \$4.7 million holdback included \$1.9 million General Fund related to debt service, which was added back. This budget has also been reduced by \$691,053 General Fund as a result of the statewide effort to restructure state government business operations and management of agency programs and services.

Department of Human Services

Senate Bill 5701 increases the Department of Human Services (DHS) budget by a net \$103.5 million General Fund, \$22 million Other Funds, \$160.7 million Federal Funds, and 13 positions (13.00 FTE). The 13 positions are moved from the Oregon Healthy Authority, for no net increase between the two agencies. The net adjustments reflect updated pricing of program caseloads, costs and revenues, and selected agency actions to help “rebalance” the legislatively adopted budget; technical adjustments to fix errors made in the initial distribution of resources between DHS and the Oregon Health Authority when that new agency was created; actions to be taken to address the \$73.7 million General Fund unspecified reduction in the legislatively adopted budget for the 3.5% supplemental statewide ending balance; and other actions anticipated in the Ways and

Means Co-Chairs' statewide budget plan. The budget was reduced by \$240,259 General Fund and \$196,576 Federal Funds to reflect savings in State Government Service Charges from the change in the state's e-government funding model. More detailed description of the budget changes and actions in each program area follows.

Central Services

The Central Services budget is reduced by \$522,515 General Fund, \$10,047 Other Funds, \$1.3 million Federal Funds, and 9 positions (8.99 FTE). This includes reductions of \$580,630 General Fund and \$478,824 Federal Funds as part of the statewide effort to restructure state government business operations and management of agency programs and services. This unit is also expected to manage \$310,205 General Fund and \$310,205 Federal Funds in higher-than-budgeted position costs through holding position vacancies and other actions. Technical adjustments are made to move one position (1.00 FTE) into and 10 positions (9.99 FTE) out of this budget.

Children, Adults and Families

Senate Bill 5701 increases funding for Children, Adults and Families (CAF) by \$26.8 million General Fund, \$14.9 million Other Funds, and \$31.1 million Federal Funds. This reflects budget adjustments based on CAF's budget rebalance needs and technical adjustments, the \$28.7 million General Fund reduction made in the 2011-13 legislatively adopted budget for the 3.5% supplemental ending balance, and other actions anticipated in the statewide budget plan.

DHS identified a net \$34.5 million General Fund need in the CAF budget in its financial report to the Joint Interim Committee on Ways and Means in January 2012. The federally-funded Supplemental Nutrition Assistance Program (SNAP) caseload continues significant growth: \$130 million was added to CAF's nonlimited Federal Funds expenditure limitation in December 2011, 5.6% above the legislatively adopted budget level. Caseloads and costs in the Temporary Assistance to Needy Families (TANF) cash assistance programs are forecast to be \$44.1 million General Fund higher than budgeted, with the most notable increase in the TANF Basic caseload, where the average caseload is now projected to be 28,607 monthly, 17.2% higher than the 24,407 average in the legislatively adopted budget. Child Substitute Care caseloads are forecast higher than budgeted, primarily in regular foster care, special contracts, residential treatment, and target children cases. Other substitute care programs show a small savings compared to the budget. Adoptions program caseloads and costs are projected to be lower than funded in the legislatively adopted budget.

Notable revenue adjustments in CAF's budget rebalance and in the statewide budget plan include the use of \$16 million in federal TANF funds received but not spent in the 2009-11 biennium; \$5.1 million in SNAP access and application process bonuses; and \$6.2 million in federal Child Care and Development Fund moneys received from the Employment Department as Other Funds. In addition, \$10 million in federal fiscal year 2013 TANF contingency funds are assumed to replace a \$5 million shortfall in federal fiscal year 2012 funding and to help avoid \$8 million in further reductions in TANF programs.

Key elements of the CAF budget after the Senate Bill 5701 adjustments include the following:

- In the TANF program, basic cash assistance payment levels and income eligibility criteria are unchanged. Current TANF Parents as Scholars clients can complete their education without losing cash assistance. The TANF Family Support and Connections program is maintained at full funding. Adults who meet the federal 60-month time limit in- or out-of-state will not be eligible for TANF in Oregon. The current "job quit"

ineligibility period is extended from 60 to 120 days. Post-TANF payments to working families are ended May 1, 2012, two months earlier than originally budgeted. There continues to be risk in TANF caseloads which are already running above the Fall 2011 forecast level.

- \$9 million in unallocated JOBS funding is maintained for job placement, contracted slots and client support services such as child care and transportation.
- Employment Related Day Care (ERDC) caseloads are funded at an expected 8,500 average cases, with a continued mix of General Fund and federal Child Care and Development Fund moneys. Client co-payments are increased by 10%, an average of \$5 to \$10 monthly for families receiving subsidies. The unallocated \$5.7 million special purpose appropriation to the Emergency Board for ERDC or other supports and services for children and families is eliminated.
- Child welfare services are maintained, including funding for SB 964 (2011) community-based, family preservation and reunification programs. The unallocated \$5 million special purpose appropriation to the Emergency Board for child welfare differential response is abolished. The new initiative to contract for domestic violence advocates in program offices is scaled back, and \$1 million for new infrastructure grants to domestic violence shelters is eliminated. Foster care, adoptions assistance and other child welfare provider reimbursement payments are unchanged from the legislatively adopted budget level.
- Funding for refugee services is decreased by \$100,000, reducing the legislatively adopted budget for the program by less than 1% overall. The \$100,000 reduction is made in federal TANF funds which will be used elsewhere in CAF to free up \$100,000 General Fund.
- Vocational Rehabilitation Services are continued without reduction.

Higher-than-budgeted position costs in CAF total \$15.6 million General Fund and \$15.6 million Federal Funds; these costs will be managed through holding position vacancies and other actions. An additional \$1.9 million General Fund and \$1.9 million Federal Funds reduction is made in CAF self-sufficiency program staffing and other operating costs. The CAF budget is further reduced by \$3 million General Fund, \$180,000 Other Funds and \$2.8 million Federal Funds as part of the statewide effort to restructure state government business operations and management of agency programs and services. Overall, the impact of these actions is expected to reduce CAF staffing by the equivalent of more than 310 positions, and bring field staffing levels for self-sufficiency and child welfare programs down to less than 70% of the workload staffing models for those programs.

Seniors and People with Disabilities

The budget for Seniors and People with Disabilities (SPD) is increased by \$77.2 million General Fund, \$4.4 million Other Funds, and \$129.8 million Federal Funds. Technical adjustments move one position (1.00 FTE) from SPD to the Central Services budget. These budget adjustments address SPD's budget rebalance and technical adjustments, the \$44.1 million General Fund reduction made in the 2011-13 legislatively adopted budget for the 3.5% supplemental ending balance, and other actions anticipated in the statewide budget plan.

DHS reported in January 2012 to the Joint Interim Committee on Ways and Means that caseloads in long-term care facilities for seniors and people with physical disabilities are expected to be down just slightly overall from the caseloads funded in the legislatively adopted budget.

However, costs for in-home cases and community-based care were higher than budgeted, in part because of some clients shifting to home and community-based care settings from Medicare Part A and Part B Buy-in programs that pay Medicare premiums for low-income “dual eligible” seniors who qualify for both Medicare and Medicaid. In the programs serving people with developmental disabilities, caseloads overall were slightly less than initially funded, although costs per case were running higher due to higher client acuity levels and some movement between program settings. Higher Medicaid client participation rates in those programs were expected to provide more Federal Funds to help offset the higher overall costs. Overall, SPD’s budget rebalance showed a small General Fund savings from the legislatively adopted budget, before consideration of the 3.5% supplemental ending balance reduction and the budgeted long-term care reimbursement reduction.

In addition to the unspecified \$44.1 million General Fund reduction for the 3.5% supplemental ending balance, the legislatively adopted budget reflected a reduction of \$51.5 million General Fund, \$147.6 million total funds in the second year of the biennium for long-term care costs for seniors and adults with physical disabilities in in-home services, community-based facilities, and nursing facilities. When repriced for the shift in service settings and costs in the agency’s budget rebalance, to fully restore this reduction would require \$53.4 million General Fund. The adjustments in Senate Bill 5701 include an additional \$40 million General Fund appropriation in this program area, reducing the potential reimbursement reduction from \$53.4 million to \$13.4 million. The Co-Chairs’ intent is that the Governor’s Office, the Oregon Health Authority and DHS will pursue additional federal Medicaid funding or other federal revenue to mitigate or eliminate the full reduction. DHS is expected to report on this issue to the Emergency Board at its May 2012 meeting, with recommendations regarding any further action to be taken at that time. In addition, as part of the Co-Chairs’ budget rebalance plan, an agreement was made to consider using the Emergency Fund to cover the remaining \$13.4 million reimbursement reduction if additional federal funds are not obtainable and the June 2012 Oregon Economic and Revenue Forecast of 2011-13 biennium General Fund revenues, excluding the impact of 2012 legislative session adjustments, exceeds the amount of General Fund revenues in the March 2012 forecast by at least \$25 million.

The approved budget makes no reductions in Oregon Project Independence services, Medicaid adult day services, or Medicaid home-delivered meals programs.

Alternatives to Employment Services, Sheltered Employment, Supported Employment, the Family Support Program and Family-to-Family network for people with developmental disabilities and their families also continue without reductions. The plan avoids further reductions to reimbursement rates for brokerages and community developmental disability programs (CDDPs). It also adds \$7.5 million General Fund for 24-hour residential providers; for supported living providers; and for children’s residential providers including children’s foster care group homes, to bring the 2011-13 biennial budget reductions to no more than 6% below the 2009-11 level. No changes were made at this time for the adult foster care programs, which are currently in collective bargaining negotiations. The following budget note was approved:

BUDGET NOTE

The Department of Human Services is to report to the Emergency Board in September 2012 on the outcome of the negotiations for the adult foster care programs. If the negotiations result in a reduction that is more than 6% below the 2009-11 reimbursement rate, DHS is to identify options for bringing reimbursement for adult foster care programs to no more than a 6% reduction for the balance of the biennium, and include its preferred option in the agency’s next budget rebalance plan.

Costs for crisis diversion and in-home services for some individuals with developmental disabilities will be limited, resulting in budget savings of \$241,149 General Fund and \$956,710 Federal Funds. Clients in three additional state operated group homes for adults with disabilities will be moved to private group homes, for a \$350,190 General Fund and \$571,410 Federal Funds savings this biennium. With three state operated group homes already in the process of being closed, DHS will move a total of 30 clients to private group homes by the end of the biennium, for an estimated net savings of \$1.3 million General Fund and \$3.4 million Federal Funds.

The budget adjustments anticipate \$2.8 million in General Fund savings from a total of \$1.5 million Other Funds and \$1.3 million Federal Funds in increased revenue, based on contractor estimates for higher third-party recoveries for long-term care cases, higher projected estate recoveries, and a new Medicaid 1915(c) waiver for in-home comprehensive services for children with developmental disabilities.

Higher-than-budgeted position costs in SPD total \$9.4 million General Fund and \$10.7 million Federal Funds; these costs will be managed through holding position vacancies and other actions. An additional \$1 million General Fund and \$1 million Federal Funds reduction is made in SPD and Area Agencies on Aging (AAAs) program staffing and other operating costs. The SPD budget is further reduced by \$2.5 million General Fund and \$3.3 million Federal Funds as part of the statewide effort to restructure state government business operations and management of agency programs and services. Overall, the impact of these actions is expected to reduce staffing for AAA, DD, and SPD staffing by the equivalent of 180 positions, with reduced field staffing levels for Medicaid eligibility and case management.

Shared Services

The Shared Services budget is increased by a net \$2.8 million Other Funds and 23 positions (22.99 FTE). Technical adjustments add \$3.5 million Other Funds, based on the transfer of 23 positions to Shared Services from within DHS and the Oregon Health Authority. The budget reflects a reduction of \$716,863 Other Funds as part of the statewide effort to restructure state government business operations and management of agency programs and services. Higher-than-budgeted position costs of \$4 million Other Funds will be managed through holding position vacancies and other actions.

Of note: Senate Bill 5701 abolishes the unallocated \$8 million special purpose appropriation to the Emergency Board established in 2011 for Department of Human Services and Oregon Health Authority caseloads and costs for programs and services. However, the agencies may, if needed, be able to access a part of the new \$60 million special purpose appropriation to the Emergency Board designated for potential allotment reduction mitigation; for home foreclosure issues; or for human services caseload increases.

Public Safety Program Area

Department of Corrections

Senate Bill 5701 adds a net \$38.1 million General Fund for the Department of Corrections (DOC), reflecting a partial restoration of the 2011-13 legislatively adopted budget's adjustment for the supplemental ending balance, a "rebalance" of resources across the agency's divisions, and DOC's share of the statewide effort to restructure state government business operations and management of agency programs and services.

The 2011-13 legislatively adopted budget included a \$48.2 million General Fund (3.5%) reduction for the supplemental ending balance. The Committee restored \$38.1 million resulting in the following reductions and actions the agency must make to close the resulting funding gap:

- The amount of funding dedicated for the reimbursement of counties for the jail costs of incarcerating Ballot Measure 73 offenders is reduced by \$1.6 million General Fund. Requests for reimbursement have been lower than expected for the first six months of the biennium. The agency would need to request further funding or reallocate resources within its budget if requests return to at least the amount assumed in the legislatively adopted budget.
- A greater amount of federal funds through the State Criminal Alien Assistance Program (SCAAP) is now anticipated so \$315,352 General Fund in the Health Services Division may be replaced with an equivalent amount of federal funds.
- The amount of debt service required for 2011-13 is reduced by \$81,641 General Fund through refinancing of existing certificates of participation (COPs). Future biennial budgets will reflect savings due to this refinancing.
- DOC's share of the statewide effort to restructure state government business operations and management of agency programs and services is \$7.9 million General Fund.

BUDGET NOTE

The Department of Corrections is instructed not to close or deactivate any facility or units for the purposes of the \$7.9 million reduction related to the agency's share of the statewide effort to restructure state government business operations and management of agency programs and services without consulting the Emergency Board or the Legislature.

The Committee also approved an agency-wide rebalance of appropriation and expenditure limitation affecting most of the divisions. Overall, this rebalance reflects no net increase in General Fund, a \$98,019 increase in Other Funds expenditure limitation, and a \$7,989 decrease in the Federal Funds expenditure limitation. As part of this rebalance, \$220,875 General Fund is transferred to the Operations Division from the Transitional Services Division accounting for funding for one of the five management positions that were eliminated in the 2011-13 legislatively adopted budget. This bill eliminates the five positions (5.00 FTE) since only the funding was eliminated in the 2011 legislative session. The agency's budget was also reduced by \$266,788 General Fund to capture statewide e-government savings.

The bill also repeals the appropriation section for Chapter 666 (House Bill 2940, 2011) and combines this \$100,095 General Fund appropriation with the primary appropriation for the agency found in Chapter 635 (Senate Bill 5505, 2011). Also established in this bill is an Other Funds expenditure limitation for Capital Improvements of \$413,449 for the replacement of components of the Eastern Oregon Correctional Institution's (EOCI) water heating system utilizing solar panels.

The Other Funds expenditure limitation is increased by \$3.2 million for grants to local jails funded by criminal court fees. This limitation was inadvertently left out of House Bill 2712 (2011). The Federal Funds expenditure limitation is also increased by \$600,000 for a federal grant that the agency has received relating to the Prison Rape Elimination Act (PREA). There are three limited duration positions (0.81 FTE) authorized for the activities associated with this grant.

Oregon Criminal Justice Commission

The Committee approved an increase in the Federal Funds expenditure limitation for the Criminal Justice Commission (CJC) of \$6,987,121 reflecting the amount of federal resources that must be spent by the end of the 2011-13 biennium. At the time final action on CJC's 2011-13 budget was taken during the 2011 legislative session, the amount of available federal funding through various grants was not finalized. These funds will mostly be used for programs similar to drug courts for Ballot Measure 57 offenders.

District Attorneys and Their Deputies

Senate Bill 5701 appropriates \$359,976 General Fund for the District Attorneys and Their Deputies. This increase represents a restoration of the entire amount reduced for the supplemental ending balance in the 2011-13 legislatively adopted budget offset by a \$2,078 General Fund decrease for the e-government adjustment. The only option for adjusting this budget is to reduce the compensation of the 36 locally elected District Attorneys.

Department of Justice

The Committee approved a net reduction of \$160,840 in the General Fund appropriation for the Department of Justice (DOJ). Instead of restoring the \$1.9 million General Fund (3.5%) that had been reduced in the 2011-13 legislatively adopted budget for the supplemental ending balance, several reductions were made to fill the gap. These General Fund adjustments include \$600,652 for the Defense of Criminal Convictions (DCC) program. At this time the agency believes this reduction will not significantly affect the DCC program as long as the target savings from management actions are met and the resources in a special purpose appropriation to the Emergency Board are available for the program. This DCC reduction also leads to decreases in the Other Funds expenditure limitations for the Appellate Division of \$210,442 (one position/1.00 FTE) and for the Trial Division of \$39,347 (0.25 FTE).

The Division of Child Support will use mostly vacancy savings to save \$785,156 General Fund, also resulting in a decrease of \$1,395,709 in federal matching funds. The Committee did approve a \$300,000 General Fund increase and a \$600,000 increase in the Federal Funds expenditure limitation for matching federal funds to continue the development of the replacement of the Division of Child Support's major information management system necessary to keep pace with changing program and federal requirements. The Criminal Justice Division will reduce its District Attorney Assist and Organized Crime programs by \$270,831 General Fund (2 positions/1.00 FTE) which also results in a \$221,874 reduction in the Other Funds expenditure limitation for the Division. Other General Fund reductions include \$10,500 for the grant to Project Clean Slate and \$50,000 from the Civil Rights unit. The change in the General Fund also reflects the use of \$348,950 Other Funds in penalties and other resources collected through the Medicaid Fraud unit to offset an equivalent amount of General Fund.

The DOJ's share of the statewide effort to restructure state government business operations and management of agency programs and services is \$600,000 Other Funds. It is expected all of the agency's programs will be reviewed and that a portion of the resulting reduction could lead to overall General Fund savings as the rate for agency legal services is adjusted.

The Department of Justice has joined the Attorneys General in 49 other states in a financial settlement with major private mortgage lenders. Funding to assist distressed homeowners and direct payments to states are part of this settlement. The following budget note is included for the Department of Justice.

BUDGET NOTE

The Department of Justice may request funding for activities related to mortgage fraud and similar issues from the special purpose appropriation established for this purpose. These activities may include investigation and prosecution of mortgage fraud cases, efforts to assist distressed homeowners access funding made available by the recent multi-state settlement with private mortgage lenders, housing counseling, and other activities relating to possible foreclosures. The Department of Justice shall work with the Department of Consumer and Business Services, the Housing and Community Services Department, and other agencies and entities in formulating a plan for the best use of these funds for presentation to the Emergency Board as part of its request for these funds.

Oregon Military Department

None of the funding reduced in the 2011-13 legislatively adopted budget was restored for the Oregon Military Department. The Committee made further reductions including \$35,046 General Fund in the Operations program through vacancy savings for a facilities engineer position, and transferred \$71,937 in savings from the Capital Debt Service program to the Operations program for general operating services and supplies expenses. The net General Fund increase to the Operations program is \$36,891. The Committee also decreased the Emergency Management program by a total of \$120,897 General Fund. A portion of this reduction is from vacancy savings in the Director of Emergency Management position (\$11,816) with the remainder as the agency's share of the statewide effort to restructure state government business operations and management of agency programs and services (\$109,081).

The Committee appropriated \$4.5 million General Fund to Military Department for depositing into the Oregon Local Disaster Assistance Loan and Grant Account for school districts that have raised at least 50% of the cost from local resources and donations for the replacement and relocation of school buildings damaged or destroyed by a flood that is declared a federal disaster. The Committee also approved \$4 million Other Funds expenditure limitation for the Oregon Local Disaster Assistance Loan and Grant Account for the payment of such expenses.

The Community Support program's Other Funds expenditure limitation is increased by \$118,339 for 2011 fire season expenditures.

The Committee also increased the Capital Debt Service Other Funds expenditure limitation by \$306,589 for cash proceeds from previously issued Seismic Rehabilitation Grant bonding and \$241,578 for cash proceeds from previously issued certificates of participation used to fund various armory capital improvements. These funds will be used in lieu of General Fund, for \$548,167 in General Fund Debt Service savings.

The following budget note was adopted.

BUDGET NOTE

The Military Department is directed to prepare a statewide information technology plan for upgrading Oregon's 9-1-1 system(s) to Next Generation technology. The plan shall include a detailed component to consolidate the state's Public Safety Answering Points based upon the 2012 L.R. Kimball Consolidation Analysis and Next Generation 9-1-1

Implementation Report. The plan is to be submitted through the normal budget review process for an information technology project and be reviewed by the Department of Administrative Services - Information Enterprise Strategy and Policy Division.

Department of State Police

Senate Bill 5701 reflects a net \$5.3 million increase in the General Fund appropriation for the Oregon State Police (OSP), including adjustments for the restoration of the reduction for the supplemental ending balance, adjustments across divisions based on a rebalance plan proposed by the agency, and OSP's share of the statewide effort to restructure state government business operations and management of agency programs and services. The total \$7.8 million reduced in the 2011-13 legislatively adopted budget for the supplemental ending balance (3.5% reduction) is restored across the agency.

The changes in the bill include the adjustment of General Fund appropriations for each division based on updated projected spending for the remainder of the biennium. This "rebalance" of resources generally transfers General Fund from the Forensics and Information Management divisions to the Patrol and Criminal divisions. Major factors for these transfers include final employee compensation decisions greater than what was assumed in the legislatively adopted budget, savings from vacant positions, increasing fuel costs, need to replace patrol car video camera systems, and specific programmatic needs. The Committee also approved a reduction of \$2.5 million General Fund for OSP's share of the statewide effort to restructure state government business operations and management of agency programs and services.

The 2011-13 legislatively adopted budget was also reduced by \$241,486 Lottery Funds for the supplemental ending balance. None of this reduction is restored in this bill. In addition, other cost increases (e.g., employee compensation and fuel costs) have left the Fish and Wildlife Division with a Lottery Funds shortfall of over \$700,000. To avoid further staffing reductions, funding for up to five Fish and Wildlife trooper positions will be transferred from Ballot Measure 76 Lottery Funds to Other Funds resources available from carry-forward of Oregon Department of Fish and Wildlife revenues and vacancy savings. This transfer requires an additional \$436,875 in Other Funds expenditure limitation. An increase of \$202,180 in the Lottery Funds expenditure limitation is also approved taking advantage of a greater use of Lottery Funds balances.

The Committee approved a \$521,944 increase in the Federal Funds expenditure limitation for OSP to execute a spending plan for the use of forfeiture and seizure funds. These federal resources have restrictions on how they may be used; and generally do not include the salaries and benefits of current permanent personnel. They also may not be used to replace or supplant appropriated resources of the agency. OSP plans to use these funds to purchase equipment to increase the productivity and safety of troopers including Tasers, equipment for the bomb squad, "Speak Write" software, and "confidential" funds for Criminal Division detectives.

Department of Public Safety Standards and Training

An increase of \$315,518 General Fund was approved for the Department of Public Safety Standards and Training (DPSST). All of the General Fund for the agency is for Debt Service payments for the certificates of participation (COPs) issued for the construction of the agency's Salem facility. This amount represents what was reduced for the supplemental ending balance during the 2011 legislative session, less the amount of savings from refinancing some of the COPs.

The Committee approved an \$873,897 decrease of Other Funds expenditure limitation for the Criminal Justice Training program. This reduction corresponds with a decrease in the allocation of Criminal Fines Account (CFA) resources to the agency that is included in House Bill 5702 (2012). This allocation adjustment increases the amount of CFA resources available for the General Fund. This reduction in training funding will result in the discontinuation of the child abuse training program and the elimination of six positions (3.75 FTE) including a Training Support Specialist, two Range Masters, a Training Development Coordinator, a Health and Fitness Coordinator and a general trainer position. The agency has stated that these reductions will not affect the number of basic law enforcement training classes.

Oregon Youth Authority

To restore county programs affected by the supplemental ending balance reduction applied in the Oregon Youth Authority (OYA) 2011-13 legislatively adopted budget, the Committee added \$910,596 General Fund for Diversion (\$325,265), Juvenile Crime Prevention (\$276,061), Multnomah County Gang (\$163,264), and Individualized Services (\$146,006). As part of the county funding discussion, state support for the East Metro Gang Enforcement Team (EMGET) was confirmed to be \$1,666,753 General Fund for the 2011-13 biennium. This amount consists of \$566,753 in state General Fund from Multnomah County's gang funding grant along with \$1.1 million in designated EMGET General Fund.

The Committee used \$186,988 General Fund from OYA's operations budget to restore debt service. The budget was also reduced by \$64,628 General Fund to capture statewide e-government savings.

To generate additional program savings, \$1 million General Fund was eliminated from the budget based on lower utilization of about 25 foster care and residential beds. The personal services budget was also reduced by \$1.3 million as part of the statewide effort to restructure state government business operations and management of agency programs and services.

Economic and Community Development Program Area

Oregon Business Development Department

The Committee reduced the agency's General Fund appropriation by \$8,729; reduced Lottery Funds expenditures for operations by \$493,653; reduced Other Funds expenditures for operations by \$277,500; and increased Lottery Funds debt service expenditures by \$2,830,159 and Other Funds debt service expenditures by \$321,885, to restore reductions and fully finance debt service costs on lottery revenue bonds. The budget adjustments will generally allow the agency to implement its budget as it identified it would with the 3.5% holdback that was approved to generate a supplemental statewide ending balance, but with certain modifications. These modifications include limiting the Lottery Funds reduction for the Strategic Reserve Fund to \$700,000; increasing the Lottery Funds reduction for Oregon InC by \$357,000; increasing Lottery Funds for the Government Contract Assistance Program with the understanding that the Department will provide a total of \$290,000 Lottery Funds to that program; and increasing the Lottery Funds reduction to the Oregon Film and Video Office by \$81,125.

The Committee also approved budget adjustments to eliminate any additional grant or loan commitments in the Building Opportunities for Oregon Small Business Today (BOOST) program. The Business, Innovation and Trade Division's Other Funds expenditure limitation was reduced by \$377,500 for the reduction in BOOST program grant expenditures, and Other Funds Nonlimited were reduced by \$3,315,000 for the

reduction in BOOST program loan expenditures. Senate Bill 1579 transfers the combined reduction of \$3,692,500 in uncommitted BOOST program account Other Funds to the General Fund.

Lottery Funds were reduced by \$3,547 for the e-government funding model change. Expenditures were reduced by \$9,006 General Fund and \$432,802 Lottery Funds for the agency's share of the statewide effort to restructure state government business operations and management of agency programs and services. Finally, a \$100,000 Other Funds increase in the Business, Innovation and Trade Division, and one position (0.50 FTE), were approved to implement Senate Bill 817 (2011), which established the Oregon Low Income Community Jobs Initiative.

Employment Department

The General Fund appropriation to Employment Department's Child Care Division was reduced by \$336,868. Of this amount, \$250,000 reflects delayed implementation of a health consultation program model being developed by the Oregon Health Authority that was assumed in the Child Care plan and legislatively adopted budget, and a reduction in administrative costs related to the provision of customized reports for child care providers; the remaining \$86,868 is attributable to the statewide effort to restructure state government business operations and management of agency programs and services.

Senate Bill 5701 amends the agency's Federal Funds expenditure limitations to distinguish expenditures from Federal Funds received for benefits administration and operation of public employment offices from expenditures from federal Child Care and Development Funds.

The Committee increased Federal Funds expenditure limitation for benefits administration and public employment offices by \$12,345,199 and established three limited duration positions (6.50 FTE) to accommodate changes in caseload across several programs, as follows:

- \$1.3 million and 5.00 FTE for timely benefit administration of federal unemployment insurance benefit extensions for two additional months that had been approved by the U.S. Congress as of February 14, 2012;
- \$427,704 for Office of Administrative Hearings adjudication of those benefits;
- \$1.2 million and 3 positions (1.50 FTE) for casework and benefit administration of an anticipated 300 dislocated workers per quarter under a federally approved extension of the expanded Trade Act;
- \$447,958 for information technology expenditures necessary to enable participation in the Treasury Offset Grant Program, which enables the Department to recover employer taxes or benefit overpayments from Federal tax returns; and
- \$9 million for utilization of Federal Funds for administration in place of Other Funds (Reed Act) dollars.

The Employment Department identified \$16.6 million in Child Care and Development Funds carried over from previous biennia. The Committee increased Child Care and Development Federal Funds by \$6.2 million for the Employment Department for allowable child care expenditures, per federal guidelines. The statewide budget plan anticipates this \$6.2 million will be transferred to the Department of Human Services for child care subsidies and related expenditures. Decisions regarding how to utilize the remaining Child Care and Development Funds will be made at a later date.

Other Funds expenditure limitation adjustments resulted in a net reduction of \$5,385,131, consisting of the following:

- An additional \$2.5 million and eight limited duration positions (5.00 FTE) to allow for timely administrative hearings and decisions due to the 2-month extension of federal unemployment insurance benefits, and higher than anticipated caseloads originating in the Department of Education and the Portland Police and Fire Disability Fund;
- An additional \$1.4 million and three limited duration positions (1.88 FTE) associated with the Department's successful grant application for development of a national model workforce registration system;
- A reduction of \$9 million Other Funds due to the receipt and utilization of a like amount of Federal Funds for the administration of Unemployment Insurance activities; and
- A reduction of \$250,000 that is attributable to the statewide effort to restructure state government business operations and management of agency programs and services.

Housing and Community Services Department

The General Fund appropriation for the Department was increased by \$75,956 to restore funding to the General Fund Food Program, and by \$76,910 to restore the 3.5% supplemental ending balance reduction to the Court Appointed Special Advocate (CASA) program transferred and funded in House Bill 4082 (2012). General Fund for the Low Income Rental Housing Fund was reduced by 3.5% (\$16,450). The bill increases Lottery Fund expenditures by \$80,919 for debt service costs on lottery revenue bonds. Other Funds expenditure limitation was increased by a total of \$9,081,162, consisting of \$5 million for the Oregon Energy Assistance Program pursuant to Senate Bill 863 (2011), \$2,697,087 and 20 positions (15.35 FTE) for administration of the Home Ownership Stabilization Initiative, and \$1,384,075 for administration of the CASA program. Federal Funds expenditure limitation was increased by \$5 million to reflect a federal grant award for phase three of the Neighborhood Stabilization Program.

Department of Veterans' Affairs

The Committee increased the General Fund appropriation to the Oregon Department of Veterans' Affairs by a net \$92,536, based on the following adjustments:

- Restoration of \$115,656 of the 3.5% supplemental ending balance adjustment, with the intention that the General Fund appropriation made for Veterans' Disabled Transportation be reduced by \$90,000 in lieu of reductions to other services provided by the Department of Veterans' Affairs; and
- A reduction of \$23,120 that is attributable to the statewide effort to restructure state government business operations and management of agency programs and services.

A technical adjustment was approved to transfer a state agency assessment adjustment from the General Fund appropriation for National Services Organizations to the General Fund appropriation for services provided to the Oregon Department of Veterans' Affairs; this transfer has no net General Fund impact.

Natural Resources Program Area

Department of Environmental Quality

Senate Bill 7501 adds \$193,612 General Fund to restore funding for debt service payments. A one-time \$86,615 General Fund reduction to the Land Quality program captures savings from putting a position on special assignment in the Water Quality program. The agency's share of the statewide effort to restructure state government business operations and management of agency programs and services is \$169,003 General Fund, which was taken in the Water Quality program.

Department of Geology and Mineral Industries

To accommodate increased demand for contract services such as Lidar data collection and FEMA flood hazard mapping, the Committee increased Federal Funds expenditure limitation by \$1,788,385, increased Other Funds expenditure limitation by \$1,709,304, and established 10 limited duration positions (6.37 FTE). General Fund was also reduced \$1,204 in the Geologic Survey program to reflect savings in State Government Service Charges from a change in the state's e-government funding model.

Department of State Lands

For payment of expenses related to the Portland Harbor Superfund, the Committee added \$681,266 General Fund (with a corresponding disappropriation of \$681,266 General Fund from the Emergency Fund) and an increase of \$333,333 Other Funds expenditure limitation.

Other Funds expenditure limitation was increased by \$468,125 for fire suppression and land rehabilitation costs as a result of fire damage during the 2011 fire season on Common School Fund rangeland, and by \$256,139 for completion of the Territorial Seafloor Mapping Project. Federal Funds expenditure limitation was increased by \$428,127 for the Department to finalize administration of existing contract balances for eight federal grants in the Natural Heritage program (\$250,127) and to accept a grant from the Environmental Protection Agency for a Wetland Program Development grant (\$178,000).

State Department of Agriculture

Senate Bill 5701 reflects a number of one-time fund shifts with the agency's budget, using Ballot Measure 66 (M66) ending balance carried over from the 2009-11 biennium and Other Funds in the Animal Health program, to rebalance the 3.5% General Fund supplemental ending balance reductions taken across agency programs as part of the 2011-13 legislatively adopted budget. These rebalance adjustments increase Administration and Support Services by \$29,703 General Fund; increase Food Safety Policy Area by \$150,882 General Fund and \$31,311 Other Funds; decrease Natural Resources Policy Area by \$73,647 General Fund, but increase dedicated Lottery Funds by \$416,788 (which includes about \$290,000 carry forward expenditure limitation for improvements at the Plant Division's Hawthorne facility); and decrease Agriculture Development Policy Area by \$113,203 General Fund, but increase non-dedicated Lottery Funds by \$763.

Additional adjustments were approved to make General Fund available as part of the state-wide budget rebalance plan. These include two fund shifts to use M66 Lottery Funds carry forward to replace General Fund: \$354,631 in the Invasive Weeds program and \$160,724 in the Insect Pest Prevention and Management program. In the Plant Health program, \$10,000 Other Funds was used to replace General Fund. The Agriculture Development and Marketing program was reduced by \$70,000 General Fund to reflect vacancy savings. Finally, General Fund was reduced \$4,328 in the Administrative and Support Services Division to reflect savings in State Government Service Charges from a change in the state's

e-government funding model. The Department's share of the statewide effort to restructure state government business operations and management of agency programs and services is \$197,170 General Fund, which was taken from the Food Safety program.

A 3.5% reduction, \$5,250 General Fund, was approved for individual farm credit mediations (House Bill 5056) that had not been subject to the supplemental ending balance adjustment made during the 2011 legislative session.

State Department of Energy

Senate Bill 5701 adds \$4,249,010 Other Funds expenditure limitation, \$109,164 Federal Funds expenditure limitation, one position and 5.50 FTE for administration of energy incentive programs created or modified by the passage of House Bill 3672 (2011). Lottery Fund expenditures are increased by \$75,746 for debt service costs on lottery revenue bonds.

State Department of Fish and Wildlife

The Committee approved a one-time \$41,000 fund shift, replacing General Fund for services and supplies with Other Funds at the Hatchery Research Center. Funding was adjusted for a fish ladder capital improvement package on Steamboat Creek by decreasing Other Funds capital improvement expenditure limitation by \$70,000 and increasing Federal Funds capital improvement expenditure limitation by \$140,000. When the Natural Resources Subcommittee considered budget requests from the Department, it also recommended the expenditure of \$20,000 from the Commercial Fish Fund to support the Port Orford Ocean Resource Team facility and \$100,000 from the Recreational Shellfish Fund for a subtidal survey of brood stock clams in Tillamook Bay with the understanding that if the Department requires an increase in Other Funds expenditure limitation to accommodate these expenditures they are to return later in the biennium to request such an increase.

In addition, \$12,168 General Fund was restored for debt service payments on outstanding certificates of participation. Finally, General Fund was reduced \$5,368 in the Administration Division to reflect savings in State Government Service Charges from a change in the state's e-government funding model. The Department's share of the statewide effort to restructure state government business operations and management of agency programs and services is \$253,504 General Fund, which was taken from the Fish Division.

A technical correction to the Department's adopted budget eliminates position authority for two positions (2.00 FTE) in the Conservation Strategy program that were added in error. The funding was intended to be used instead for services and supplies

State Forestry Department

The Committee, per the Co-Chair budget plan, restored the 3.5% supplemental ending balance reduction for some agency programs, adding \$1,189,182 General Fund to the Fire Protection program, along with \$102,087 General Fund and \$81,990 Lottery Funds for debt service.

An additional one-time payment of \$200,000 General Fund was approved in the Agency Administration program to fund a position in the Governor's Office to support forest policy issues, in particular finding a solution to the county government financial predicament related to the Oregon & California (O&C) Act reduction in federal forest payments.

The budget for the Private Forests program was reduced by \$932,036 General Fund, affecting 50 positions and 9.92 FTE, for the Department of Forestry's share of reductions to address the statewide General Fund shortfall and budget rebalance. The budget was reduced by \$312,995

General Fund in the Fire Protection program and \$53,178 General Fund for the Department of Forestry's share of the statewide effort to restructure state government business operations and management of agency programs and services.

To cover 2011 fire suppression severity costs, Senate Bill 5701 appropriates \$2,120,017 General Fund for the Fire Protection program. The bill makes a corresponding disappropriation of \$2,120,017 General Fund from the special purpose appropriation made to the Emergency Board for costs associated with contracting for large air tankers and helicopters to supplement fire suppression resources for the 2011 fire season.

General Fund is reduced by \$2,484 in the Protection from Fire program and \$509 in the Private Forests program to reflect savings in State Government Service Charges from a change in the state's e-government funding model.

Department of Land Conservation and Development

To support an anticipated Governor's directive to pilot a regional land use planning project, \$200,000 General Fund was added to the agency's budget to support rulemaking and related activities. In addition, \$350,000 General Fund was appropriated to the Department for distribution to Jackson, Josephine, and Douglas counties through intergovernmental agreements. The counties will use these funds to complete technical studies, mapping, and preparation of materials required for preparing a petition to the Land Conservation and Development Commission for rulemaking to consider regional definitions of agricultural and forest lands.

As part of the statewide rebalance plan, the agency's budget is reduced by \$265,752 General Fund to capture one-time budget savings achieved by holding positions vacant and through the agency director taking a job rotation to the Governor's office. Personal services expenditures are reduced by \$33,801 General Fund to capture the agency's share of the statewide effort to restructure state government business operations and management of agency programs. The budget also reflects a \$3,239 General Fund reduction in State Government Service Charges from a change in the state's e-government funding model.

The following budget note was adopted:

BUDGET NOTE

The Department of Land Conservation and Development shall prepare a report that identifies which counties and cities with a population over 10,000 people have completed or not completed the following:

1. The requirement of urban service agreements contained in ORS 195.
2. Approved facilities plans.

The report shall include the date the county and city's comprehensive plan was approved by the Land Conservation and Development Commission. The report shall include options to bring counties and cities into compliance with the ORS and shall be presented to the Joint Committee on Ways and Means prior to the 2013 legislative session.

State Marine Board

The Oregon State Marine Board (OSMB) Law Enforcement program's funding is increased by a total of \$1.1 million, of which \$757,200 is Other Funds and \$292,800 is Federal Funds that would be transferred from the Facilities program. Of the total amount, \$945,000 would be used to increase funding for fiscal year 2013 law enforcement contracts to a level commensurate with fiscal years 2011 and 2012. Those fiscal year contracts totaled \$5.9 million each.

The Committee also approved a \$105,000 Other Funds expenditure limitation increase for the replacement of marine law enforcement boats. This is in addition to the \$300,000 Other Funds expenditure limitation in the Board's 2011-13 legislatively adopted budget.

Federal Funds expenditure limitation for the Administration and Education program is increased by \$243,200. The limitation would be transferred from the Facilities program for the replacement of the agency's legacy mainframe boat registration system. The project is currently estimated to cost \$310,000. OSMB has identified \$66,800 of Federal Funds in its 2011-13 legislatively adopted budget to partially fund the purchase with the remaining \$243,200 in Federal Funds coming from the Facilities program. Annual operation and maintenance costs are estimated at \$38,250 per year. Federal Funds from the U.S. Coast Guard's Recreational Boating Safety grant would be used to pay for both the registration system's development and ongoing operation and maintenance costs.

The Facilities program's funding is increased by \$509,800 in Other Funds expenditure limitation and the transfer of \$536,000 in Federal Funds expenditure limitation from the Law Enforcement and the Administration and Education programs. According to OSMB, the Federal Funds expenditure limitation is available for transfer because there are insufficient local matching funds for U.S. Fish and Wildlife Service Boating and Infrastructure grants. The \$509,800 in Other Funds expenditure limitation will be used to fund a second round of local grants for facility maintenance and improvements or to match Federal Funds provided through the Clean Vessel Act, which funds vessel waste pump out facilities and dump stations.

These adjustments in Other Funds and Federal Funds expenditure limitation are approved as one-time increases for the 2011-13 biennium and are not to carry forward into the 2013-15 biennium.

State Parks and Recreation Department

Senate Bill 5701 includes an increase of \$1,731,242 in Lottery Funds dedicated to the Parks and Recreation Department, due to a higher than anticipated carryover of Lottery Fund savings from the 2009-11 biennium. This action offsets the 3.5% supplemental ending balance reductions for the Director's Office (\$45,638), Central Services (\$280,114), Park Development (\$592,240), Direct Services (\$673,108), and Community Support/Grants (\$140,142).

The budget is increased by \$861,950 Federal Funds to support disbursement of grant funds received from the U.S. Fish and Wildlife Service for the Natural Heritage Program, and by \$2,190,000 Federal Funds for grant funds from the National Oceanic and Atmospheric Administration and the U.S. Fish and Wildlife Service. The latter funding supports the Park Development program's purchase of property adjacent to the Carl B. Washburn State Park and Ona Beach State Park.

Water Resources Department

Senate Bill 5701 includes an increase of \$25,633 Lottery Funds Debt Service to restore the 3.5% supplemental ending balance reduction. The agency's budget is reduced by \$7,516 General Fund due to savings in State Government Service Charges from a change in the state's funding model for e-government, and by \$247,871 General Fund for the agency's share of the statewide effort to restructure state government business operations and management of agency programs and services.

Oregon Watershed Enhancement Board

The Committee reduced carry forward Lottery Funds expenditure limitation, provided to complete payments during 2011-13 on grants made in the 2009-11 biennium, by \$784,354 because the agency did not need all \$3.3 million in expenditure limitation provided in the 2011-13 legislatively adopted budget to close out these grants.

Transportation Program Area

Department of Transportation

In the Department of Transportation budget, a \$9,211,366 increase in Other Funds expenditure limitation was approved for the Highway Maintenance program for repair of damage sustained during winter storms in 2009 and 2011. The Committee also approved an increase of \$500,000 Other Funds in the Driver and Motor Vehicles (DMV) program to contract with third-party expertise and resources to assist in evaluating DMV's information systems against current and future business needs. The agency expects to develop a prioritized blueprint for moving forward with critical systems modernization initiatives. Deliverables will include prioritized business and technical requirements, environmental/peer analysis, identification of applicable best practices, a comprehensive technology inventory, assessment of the identified technical components to meet current and future needs, and a strategic vision for moving ahead. Subsequent work will include a tactical plan with an interrelated set of viable, prioritized, and phased initiatives.

Debt service on the Oregon Wireless Interoperability Network in the Department of Transportation was decreased by \$15,416,043 General Fund and increased by \$15,970,871 Other Funds. The source of Other Funds is State Highway Funds for the Department of Transportation's share to date of the State Radio Project. Future debt service is expected to be partially paid by the General Fund and State Highway Fund on an assumed benefit ratio of approximately 40% General Fund and 60% State Highway Fund for the 2013-15 biennium and on a calculated benefit ratio in 2015-17 based on the final bond sale amount, and actual usage data; adjusted by actual amounts paid by each fund. To date, General Fund has paid \$14,878,509, 100% of the bond debt.

Department of Transportation Debt Service was increased by \$2,914,388 Lottery Funds to restore the 3.5% supplemental ending balance reduction.

The following budget note was approved:

BUDGET NOTE

The Department of Transportation shall provide a report to the Joint Committee on Ways and Means and the appropriate legislative policy committees by February 2013 on the criteria used for selecting ConnectOregon projects, and the public benefits derived from investments made by ConnectOregon.

Consumer and Business Services Program Area

Department of Consumer and Business Services

The Committee approved a \$2,434,040 Federal Funds expenditure limitation increase and established four limited-duration positions (2.22 FTE) relating to expenditures financed from a U.S. Department of Health and Human Services Health Insurance Rate Review-Cycle II grant. The agency was awarded a \$4,040,777 grant, but only a portion of these funds will be spent this biennium. It is anticipated that the agency will request that the positions be continued, again on a limited-duration basis for the remainder of the Cycle II grant, and request Federal Funds expenditure limitation for the remaining \$1.6 million of grant funds, in its 2013-15 biennium budget request.

Oregon Health Licensing Agency

The Committee approved a decrease of \$20,751 in Other Funds expenditure limitation reflecting the net effect of the fee changes approved in Senate Bill 1579 (2012). The boards affected by these changes include those related to Body Art Practitioners, Respiratory Therapists and Polysomnographic Technologists, Nursing Home Administrators, and Licensed Dietitians. The original license and renewal fees for the Board of Direct Entry Midwifery were approved at \$1,200 per year, with the understanding that the fee increase is necessary by unique circumstances and is not intended to be permanent.

BUDGET NOTE

There was concern with the fee changes for the Board of Direct Entry Midwifery. The agency is directed to report during the 2013 Legislative Assembly on the status of the revenues, expenditures, and current ending balance forecast for the board, including proposals for fee decreases or other regulatory options for the board.

Bureau of Labor and Industries

The Bureau's General Fund personal services expenditures were reduced by a total of \$210,205, for the agency's share of the statewide effort to restructure state government business operations and management of agency programs and services. The budget was also reduced by \$3,610 General Fund for the e-government funding model change.

Administration Program Area

Department of Administrative Services

The 2009-11 budget for the Department of Administrative Services (DAS) contained \$11,271,656 Other Funds expenditure limitation to spend lottery bond proceeds on county court facilities infrastructure projects. Not all of the projects were completed in that biennium, so the agency requested an adjustment to its 2011-13 budget to finish the projects. Accordingly, the Committee approved the establishment of a new Other Funds expenditure limitation of \$3,932,550 specifically for Court Facilities projects. The Committee also decreased the agency's operations Other Funds expenditure limitation by \$1,930,400 to remove spending authority that was initially expected to be used to cover the project costs.

The Committee approved a reduction of \$2,232,000 Other Funds expenditure limitation associated with a change in the state's e-government funding model. Also approved was a technical adjustment to eliminate a position and \$145,000 Other Funds expenditure limitation from the State Controller's Division. The position was added to the budget in the 2011-13 biennium due to a federal requirement that on January 1, 2012, state governments begin to withhold 3% on vendor payments; however, that federal law was repealed in November 2011.

The Committee restored debt service of \$238,488 General Fund and \$332,732 Lottery Funds to cover obligations that were reduced as part of the supplemental ending balance in the 2011 legislative session. To capture the agency's share of the statewide effort to restructure state government business operations and management of agency programs, personal services were reduced by \$2 million Other Funds.

Employment Relations Board

Senate Bill 5701 appropriates \$1 million General Fund to support local government services in the second year of the biennium. The following budget note was adopted:

BUDGET NOTE

The Employment Relations Board is directed to undertake the following items and then report to the appropriate policy committee and the Joint Committee on Ways and Means during the 2013 legislative session:

- Review its administrative processes and procedures and make any necessary changes to improve the timely disposition of hearing and mediation cases;
- Propose to the 2013 Legislature an expedited hearings process as well as any statutory changes that will improve the timely disposition of its hearing and mediation cases;
- Conduct a review of recent opinions issued by the Board and its administrative law judges to evaluate the quality of opinions issued and how they can be improved upon; and
- Report on the number of frivolous claims received and recommendations for reducing the number of any such claims.

Office of the Governor

The Governor's Office budget was increased by a net \$267,362 General Fund, which includes \$375,334 added to restore the 3.5% supplemental ending balance reduction from the 2011 legislative session, and reductions of \$105,000 to the Oregon Education Investment Board and \$2,972 in State Government Service Charges to reflect a change in the state's e-government funding model.

A \$1 Other Funds expenditure limitation was established as a placeholder for future increases to support spending any donations that the Office may receive.

Oregon State Library

As part of the statewide effort to restructure state government business operations and management of agency programs and services, the General Fund personal services budget for the agency was reduced by \$19,886. The following budget note was adopted:

BUDGET NOTE

The State Library is to report to the May 2012 Joint Interim Committee on Joint Ways and Means or the Emergency Board with an analysis of the requests and response received by the Government Research and Electronic Services program. The report shall include the total number of requests received, the nature of requests, and from what entity the request was made, the number of requests that were responded to, and the cost associated with providing responses.

Oregon Liquor Control Commission

The Commission's budget was increased by a net \$507,973 Other Funds, for the following:

- The legislatively adopted budget mistakenly applied a services and supplies reduction to personal services in the Administration and Support Services program of the Oregon Liquor Control Commission, so the technical correction adds \$707,973 Other Funds expenditure limitation.
- A reduction of \$200,000 Other Funds is the agency's share of the statewide effort to restructure state government business operations and management of agency programs and services.

Public Employees Retirement System

The agency's personal services budget was reduced by \$750,000 Other Funds to capture the agency's share of the statewide effort to restructure state government business operations and management of agency programs.

Department of Revenue

The Committee approved a decrease of \$48,504 General Fund to reflect savings in State Government Service Charges from a change in the state's e-government funding model. To capture the agency's share of the statewide effort to restructure state government business operations and management of agency programs, personal services were reduced by \$1,126,687 General Fund.

Secretary of State

Senate Bill 5701 reflects two adjustments to the Secretary of State's budget. The first reduced General Fund appropriations for personal services expenditures by a total of \$128,650, for the agency's share of the statewide effort to restructure state government business operations and management of agency programs and services. The second made a \$4,670 General Fund reduction for the e-government funding model change.

State Treasurer

Other Funds expenditure limitation was increased by \$250,000, for expenditures of grant funds received from the Rockefeller Foundation for the purpose of designing and launching a West Coast Infrastructure Exchange. This increase is approved on a one-time basis and the increase will be

phased-out in the development of the 2013-15 biennium budget. The Treasurer will request grant expenditure authority in his 2013-15 biennium budget request, if additional funding for this initiative is obtained from the Rockefeller Foundation or from other private sources.

Judicial Branch

Judicial Department

Senate Bill 5701 appropriates an additional \$7.4 million General Fund to the Oregon Judicial Department (OJD), partially offsetting the reduction made in the 2011-13 legislatively adopted budget for the supplemental ending balance. The bill also adds \$30.9 million in Other Funds expenditure limitation.

Funding was restored for constitutionally and legally mandated programs, including \$1.9 million for judicial compensation, \$472,922 for jury services, and \$345,207 for Oregon eCourt Program Debt Service. Court Operations, which includes the circuit and appellate courts and administration, are being held to their 2011-13 legislatively adopted budget, which includes \$2 million for Trial and Appellate Courts that was added at the end of the 2011 session. The Chief Justice has total flexibility to move funds and positions within the Operating Programs budget in order to keep the state's unified court system operating. A \$1.1 million General Fund special purpose appropriation to the Emergency Board is included in the bill in the event that the Department requires additional funding for court operations.

The bill includes \$2.4 million General Fund to fund revenue collection activities through the Department of Revenue and the private collection agencies.

BUDGET NOTE

The Oregon Judicial Department is requested to report to the Legislative Fiscal Office on a quarterly basis on the Department's overall revenue activities, including the cost of collection, amounts collected, and collection rates.

The Department's Special Payments were reduced as these payments were not previously subject to the reduction for the supplemental ending balance. County Law Libraries were reduced by \$259,000 General Fund and Conciliation and Mediation Services were reduced by \$259,000 General Fund.

An additional \$2.9 million in General Fund Debt Service was approved for the Oregon eCourt Program to support \$13.7 million in new bonding authority provided for in House Bill 5201. The operations and maintenance appropriation for the Oregon eCourt Program was reduced by \$93,643 General Fund. This action was submitted as part of the Department's reduction plan and is not expected to impact the current roll-out of the program.

The Other Funds expenditure limitation for the Oregon eCourt Program was increased by a total of \$23.4 million, for the following items:

- \$13.7 million in new bonding authority in House Bill 5201;
- \$6 million for previously authorized bonding authority (Senate Bill 5505, 2011);

- \$3.5 million for an available cash balance from previously issued debt; and
- \$134,116 for a fingerprint grant from the Oregon State Police.

The following budget notes were adopted relating to the Oregon eCourt Program.

BUDGET NOTE

The Judicial Department is requested to work with the Legislative Fiscal Office to prepare a revised schedule for completing the deliverables that were defined in the Agreement between the Chief Justice and the Co-Chairs of the Joint Committee on Ways and Means in the SB 5516 (2011) budget report. The Judicial Department and the Legislative Fiscal Office are also requested to establish a regular meeting schedule to review the deliverables and the status of Oregon eCourt. The parties will report to the Chief Justice and the Co-Chairs of the Joint Committee on Ways and Means periodically on the status of the deliverables and the Oregon eCourt program. The Judicial Department will also report as requested to the Joint Committee on Legislative Audits and Technology on the deliverables and the status of the Oregon eCourt program.

BUDGET NOTE

The Oregon Judicial Department (OJD) is requested to develop, by no later than April 1, 2012, a detailed implementation and evaluation plan to manage the pilot court and early adopter court Oregon eCourt implementations. For each trial court, the plan must include a clear definition of the implementation goals & objectives, processes, timelines, and costs; success evaluation criteria and measures for proving successful execution of each plan; and a plan to incorporate the lessons learned after each trial court implementation into subsequent implementations. If OJD determines that the implementation goals & objectives, schedule, or costs should be revised or rebaselined, OJD must immediately provide documentation of any adjustment to the Legislative Fiscal Office (LFO) so that the impact can be calibrated to the affected trial court implementation plan.

LFO will work with OJD to evaluate the success of each pilot and early adopter implementation against the plan. Factors that will be considered will be agreed upon by LFO and OJD and will be documented in each trial court implementation plan. The plan for the initial trial court will specifically include an initial evaluation of the usability of the Odyssey product. Each of the subsequent four early adopter implementations will further test the scalability of the product, and additional components of Oregon eCourt that may have been added; the configurations that have been established; the business functions that have been integrated with the Odyssey product; the system interfaces; and the data conversion plan and implementation.

LFO will request that OJD report after the pilot court and each early adopter implementation on its implementation including a post implementation review of outcomes, success measures and costs, and the lessons learned analysis. OJD should provide recommendations based on these reviews for the next early adopter court. Once all four of the first early

adopters are completed, OJD should conduct a major review to verify that the product(s) and all the methods involved in the implementation for the first five pilot and early adopter courts are sufficient for a successful implementation in Multnomah County. Because Multnomah County is being implemented via a ‘by case-type’ methodology, rather than all case types at once, like the first five trial courts, OJD should provide a Multnomah County-specific implementation and evaluation plan to guide the Oregon eCourt product(s) implementation. Upon completion of this implementation, LFO and OJD will review the Multnomah County implementation against the detailed implementation plan and the OJD assessment to evaluate the success of this implementation. This review will provide the basis for determining readiness of OJD and the contractor for implementing Oregon eCourt in the remaining trial courts.

Other Funds expenditure limitation of \$1.7 million was established for the new and existing Specialty Court grants, which the Department reports will offset the impact of recent General Fund reductions. The Committee also approved a one-time 13.46 FTE increase for the Specialty Courts. The \$1.7 million Other Funds expenditure limitation and 13.46 FTE increase are one-time only, and do not carry forward for the 2013-15 budget.

The Department’s Other Funds expenditure limitation was increased by a total of \$5.5 million for the following purposes:

- \$4.7 million for the State Court Facilities and Security Account for Special Payment transfers to local court security accounts.
- \$670,203 in for new and existing grants for pre-trial release programs and the Citizen Review Board.
- \$226,592 for Debt Service Other Funds expenditure limitation to support the issuance costs of an additional \$13.7 million in bonding.
- \$97,460 Other Funds Capital Improvement for emergency repairs to the Supreme Court Building.
- \$77,860 for a Special Payment to Tri-County Metropolitan Transportation District of Oregon (TRIMET).

This \$5.5 million increase in Other Funds expenditure limitation is a one-time increase and does not carry forward for the 2013-15 budget.

Commission on Judicial Fitness and Disability

The Commission’s Administration program budget was increased by \$6,228 General Fund. The Extraordinary program’s budget was reduced by \$12,647 General Fund, leaving a balance of \$6,200 for any potential prosecutions. The Commission has not prosecuted a case of judicial misconduct in the last two biennia and its total extraordinary budget has been disappropriated each of the last two biennia.

Public Defense Services Commission

Senate Bill 5701 reduces the Commission’s Appellate Division budget by \$112,000 General Fund and increases the Contract and Business Services budget by \$112,000 General Fund. This rebalance action utilizes vacancy savings in the Appellate Division to fund a portion of the Contract and Business Services 3.5% supplemental ending balance holdback which was taken as part of the 2011-13 legislatively adopted budget. A \$3.5 million General Fund special purpose appropriation is included in the bill in the event that the Commission requires additional funding for the trial-level public defense services.

The Public Defense Services Account’s Other Funds expenditure limitation is increased by \$1.4 million for trial-level public defense and by \$1.3 million for the Application and Contribution Program to establish a special payment to the Oregon Judicial Department. In future, the Application and Contribution program is to be budgeted as a special payment rather than as a revenue transfer. The legislative expectation is that the Application and Contribution Program will be funded by the Commission at a level not to exceed \$2.5 million.

Legislative Branch

Budgets for the legislative branch agencies were adjusted for a number of issues, including a change in the way that General Fund reversions are handled for the Legislative and Judicial Branch (see Senate Bill 1579), a reduction in legislative members' budgets, restoration of some supplemental ending balance budget reductions including debt service, and changes in the state's e-government funding model. The net adjustments in Senate Bill 5701 are as follows:

- Legislative Assembly reduced by \$128,160 General Fund.
- Legislative Administration reduced by \$134,851 General Fund.
- Legislative Counsel increased by \$400,043 General Fund.
- Legislative Fiscal increased by \$29,973 General Fund.
- Legislative Revenue reduced by \$14,531 General Fund.
- Commission on Indian Services reduced by \$26,451 General Fund.

Interim Joint Committee on Ways and Means
Certificate

September 23, 2011

This hereby certifies that the interim Joint Committee on Ways and Means, meeting on September 23, 2011, took the following actions:

- 1. Department of Education**
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Education for up to \$1 million annually over five years for the State Personnel Development Grant Program.
- 2. Oregon University System**
Acknowledged receipt of a report on the budget note for the proposed Oregon Sustainability Center project, without further recommendation as to the status of the project.
- 4. Department of Human Services**
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Agriculture Food and Nutrition Service in the amount of \$165,076 for 28 months for assessing alternatives for Supplemental Nutrition Assistance Program eligibility interviews.
- 5. Oregon Health Authority**
Approved, retroactively, the submission of a federal grant application to the Centers for Disease Control and Prevention in the amount of up to \$30 million over five years to support local efforts to reduce chronic illness such as heart attacks, strokes, diabetes and cancer through the promotion of healthy living, preventive care, and early detection of chronic illnesses.
- 6. Oregon Health Authority**
Denied the request for retroactive approval to submit a federal grant application to the Centers for Disease Control and Prevention in the amount of up to \$140,000 over two years to identify unregulated drinking water sources including wells, springs, and surface water in order to minimize the risk of water contamination and ensure community health.
- 7. Oregon Health Authority**
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Health and Human Services in the amount of \$330,000 for one year to increase safe, affordable housing for Medicaid enrolled individuals with disabilities.
- 8. Oregon Health Authority**
Acknowledged receipt of a report on the Health Insurance Exchange Information Technology project.

9. **Department of State Police**
Approved, retroactively, the submission of a federal grant application to the National Oceanic Atmospheric Administration for up to \$851,000 over three years for enforcing regulations relating to the Endangered Species listing of Eulachon.
10. **Employment Department**
Approved, retroactively, the submission of a federal grant application to the National Association of State Workforce Agencies in the amount of \$2,750,000 for the design and implementation of an integrated workforce registration system and development of social media tools to enhance the job search efforts of claimants.
11. **Housing and Community Services Department**
Approved a recommendation to include a \$5 million Federal Funds expenditure limitation in a budget reconciliation bill during the 2012 legislative session for the purpose of administering the third round of funding for the Neighborhood Stabilization Program.
13. **Department of State Lands**
Approved the submission of a federal grant application to the National Oceanic and Atmospheric Administration totaling \$350,000 under the Coastal and Ocean Climate Applications grant programs for research projects at the South Slough National Estuarine Research Reserve.
14. **Department of State Lands**
Denied the request for retroactive approval to submit a federal grant application to the U.S. Environmental Protection Agency in the amount of \$178,000 for a Wetland Program Development grant to refine and improve effectiveness of the *Oregon Rapid Wetland Assessment Protocol*, published in 2009.
15. **Department of Land Conservation and Development**
Approved, retroactively, the submission of a federal grant application to the U.S. Fish and Wildlife Service in the amount of \$65,000 to support data collection to help assess future climate change impacts in the Coquille estuary.
16. **Parks and Recreation Department**
Denied the request to submit a federal grant application to the U.S. Fish and Wildlife Service Endangered Species Program in the amount of \$41,690 to facilitate public education efforts within coastal parks to improve habitat for the Marbled Murrelet.
17. **Department of Transportation**
Approved, retroactively, the submission of a federal grant application to the Federal Transit Administration in the amount of \$3.4 million to purchase 29 transit vehicles, construct two facilities, and provide 14 bus shelters to be used in rural and special needs transportation systems throughout the state.
18. **Department of Aviation**
Acknowledged receipt of a report on managing resources of the agency as required by budget note.

19. Department of Consumer and Business Services

Approved, retroactively, the submission of a federal grant application to the U.S. Department of Health and Human Services in the amount of \$4,040,777 for a Health Insurance Rate Review-Cycle II grant.

20. Department of Administrative Services

Denied the request to acknowledge receipt of a report on compensation plan changes and position allocations.

21. Department of Administrative Services

Acknowledged receipt of a report on the state's debt service savings as a result of refinancing.

Interim Joint Committee on Ways and Means
Certificate

November 18, 2011

This hereby certifies that the interim Joint Committee on Ways and Means, meeting on November 18, 2011, took the following actions:

1. **Judicial Department**
Approved a recommendation to include an increase of \$830,783 Other Funds expenditure limitation and an increase of 4.29 limited duration FTE in a budget reconciliation bill during the 2012 legislative session for local treatment/specialty court and court pretrial release program grants, with the understanding that these are one-time increases and are not to carry forward into the 2013-15 biennium.
4. **Office of the Governor**
Approved, retroactively, the submission of a federal grant application to the U.S. Departments of Education and Health and Human Services, for a Race to the Top Early Learning Challenge grant to support early learning education reform, with directions.
5. **Department of Education**
Acknowledged receipt of a report on mentoring programs.
6. **Department of Human Services**
Acknowledged receipt of a report on work regarding the Seniors and People with Disabilities' Long Term Care second-year budget reductions.
8. **Department of Human Services and Oregon Health Authority**
Acknowledged receipt of a report on the staffing plans for Central and Shared Services.
9. **Oregon Health Authority**
Acknowledged receipt of various reports, including medical marijuana fees, Oregon Health Plan rate setting, health system transformation, and mental health funding reallocation.
10. **Oregon Health Authority**
Acknowledged receipt of a report on the Health Insurance Exchange Information Technology project.
11. **Oregon Health Authority**
Approved, retroactively, the submission of a federal grant application to the Centers for Disease Control and Prevention, Emerging Infections Program viral hepatitis reporting grant, in the amount of up to \$451,549 for ten months to continue an existing program to prevent and control hepatitis.
12. **Oregon Health Authority**
Acknowledged receipt of a report on the Maternal Mental Health Patient and Provider Education Program.

13. **Department of Justice**
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Justice in the amount of \$191,548 to enhance investigations related to intellectual crime.
14. **Department of Corrections**
Approved a recommendation to include an increase of \$600,000 Federal Funds expenditure limitation in a budget reconciliation bill during the 2012 legislative session for the purpose of a grant relating to the Prison Rape Elimination Act.
15. **Department of Corrections**
Approved a recommendation to include transfers between General Fund appropriations and changes in the Other and Federal Funds expenditure limitations in a budget reconciliation bill during the 2012 legislative session to resolve a variety of issues.
16. **Criminal Justice Commission**
Approved a recommendation to include an increase of \$6,987,121 Federal Funds expenditure limitation in a budget reconciliation bill during the 2012 legislative session for spending additional available federal funds.
17. **Oregon Business Development Department**
Acknowledged receipt of a report on the Portland Art Museum's use of state funds to expand access to its collections.
18. **Employment Department**
Approved a recommendation to include an increase of \$1,393,072 Other Funds and the establishment of three limited duration positions (1.88 FTE) in a budget reconciliation bill during the 2012 legislative session for the design and implementation of an integrated workforce registration system to enhance the job search efforts of claimants.
19. **Housing and Community Services Department**
Acknowledged receipt of a report on the status of the Oregon Homeowner Stabilization Initiative.
20. **Department of Forestry**
Acknowledged receipt of a report on the Private Forests Program.
21. **Department of Forestry**
Acknowledged receipt of a report on the 2011 fire season costs and deferred the request to allocate General Fund until the 2012 legislative session.
22. **Marine Board**
Approved a recommendation to include an increase of \$757,200 Other Funds expenditure limitation and an increase of \$292,800 Federal Funds expenditure limitation for the Marine Law Enforcement program; an increase of \$509,800 Other Funds expenditure limitation and a reduction of \$536,000 Federal Funds expenditure limitation for the Facilities program; and an increase of \$243,200 Federal Funds expenditure limitation for the Administration and Education program; in a budget reconciliation bill during the 2012 legislative session, with the understanding that these are one-time increases and are not to carry forward into the 2013-15 biennium.

- 23. Department of State Lands**
Deferred the request for \$1,014,599 General Fund from the Emergency Fund until the 2012 legislative session for expert witness expenses associated with the Portland Harbor Superfund cost allocation process.
- 24. Department of State Lands**
Approved a recommendation to include an increase of \$256,139 Other Funds expenditure limitation in a budget reconciliation bill during the 2012 legislative session for completion of the Territorial Seafloor Mapping Project.
- 25. Department of Aviation**
Acknowledged receipt of a report on managing resources as required by budget note.
- 27. Department of Transportation**
Approved, retroactively, the submission of a federal grant application to the Federal Motor Carrier Safety Administration in the amount of \$1.2 million for required improvements to Oregon’s Commercial Driver Licensing Program.
- 28. Department of Transportation**
Approved a recommendation to include an increase of \$9,211,366 Other Funds expenditure limitation in a budget reconciliation bill during the 2012 legislative session for the Highway Maintenance program.
- 29. Department of Transportation**
Acknowledged receipt of a report on the status of the Innovative Partnership Program.
- 30. Department of Transportation**
Acknowledged receipt of a report on the Sno-Park Program.
- 31. Department of Transportation**
Acknowledged receipt of a report on the implementation status of the state radio project phase of the Oregon Wireless Interoperability Network.
- 32. Oregon Liquor Control Commission**
Acknowledged receipt of a quarterly report as required by budget note.

Interim Joint Committee on Ways and Means
Certificate

January 20, 2012

This hereby certifies that the interim Joint Committee on Ways and Means, meeting on January 20, 2012, took the following actions:

- 1. Department of Human Services**
Acknowledged receipt of the 2011-13 rebalance report, and approved a recommendation to include transfers between General Fund appropriations and changes in Other and Federal Funds expenditure limitations in a budget reconciliation bill during the 2012 legislative session.
- 2. Oregon Health Authority**
Acknowledged receipt of the 2011-13 rebalance report, and approved a recommendation to include budget adjustments as recommended by the Legislative Fiscal Office in a budget reconciliation bill during the 2012 legislative session.
- 3. Housing and Community Services Department**
Approved the submission of a federal grant application to the U.S. Department of Housing and Urban Development for up to \$900,000 to provide foreclosure intervention counseling to owner-occupants of single-family properties who are delinquent on their mortgages and/or at risk of default or foreclosure.
- 4. Housing and Community Services Department**
Approved a recommendation to include an increase of \$2,697,087 in the Other Funds expenditure limitation and the authorization of an additional 20 new limited duration positions (15.35 FTE) in a budget reconciliation bill during the 2012 legislative session for the Home Ownership Stabilization Initiative.
- 5. Parks and Recreation Department**
Approved a recommendation to include an increase of \$861,950 in the Federal Funds expenditure limitation in a budget reconciliation bill during the 2012 legislative session for the Natural Heritage Program.
- 6. Parks and Recreation Department**
Approved the submission of a federal grant application to the Institute of Museum and Library Services in the amount of \$241,817 to preserve Oregon's heritage collections.
- 7. Parks and Recreation Department**
Approved a recommendation to include an increase of \$2,190,000 in the Federal Funds expenditure limitation in a budget reconciliation bill during the 2012 legislative session for the Park Development Program.

- 8. Water Resources Department**
Approved, retroactively, the submission of a federal grant application to the U.S. Department of the Interior in the amount of \$1,000,000 to develop a groundwater model of the aquifer system in the Umatilla Basin.
- 9. Department of State Lands**
Approved a recommendation to include an increase of \$250,127 in the Federal Funds expenditure limitation in a budget reconciliation bill during the 2012 legislative session for the Natural Heritage Program.
- 10. Department of State Lands**
Declined to consider the recommendation to approve, retroactively, the submission of a federal grant application to the U.S. Environmental Protection Agency in the amount of \$178,000 to refine and improve the Oregon Rapid Wetland Assessment Protocol.
- 11. Department of Land Conservation and Development**
Approved the submission of a federal grant application to the Federal Geographic Data Committee in the amount of \$25,000 to provide data workshops and training services.
- 12. Department of Energy**
Approved a recommendation to include an increase of \$4,249,010 in the Other Funds expenditure limitation and an increase of \$109,164 in the Federal Funds expenditure limitation, and the authorization to increase FTE by 5.25 in a budget reconciliation bill during the 2012 legislative session for purposes of implementing HB 3672; and approved a recommendation to include the authorization to establish one position (0.25 FTE) in a budget reconciliation bill during the 2012 legislative session for Biomass Producer and Collector tax credit program compliance.
- 13. Department of Aviation**
Approved the submission of a federal grant application to the Federal Aviation Administration, and approved a recommendation to include an increase of \$115,000 in the Other Funds Capital Construction expenditure limitation (2007) and an increase of \$2,185,000 in the Federal Funds Capital Construction expenditure limitation (2007) in a budget reconciliation bill during the 2012 legislative session for the Chiloquin State Airport.
- 14. Department of Transportation**
Approved a recommendation to include the establishment of a Federal Funds Capital Construction expenditure limitation in the amount of \$591,950 in a budget reconciliation bill during the 2012 legislative session for the Oregon Wireless Interoperability State Radio Project.
- 15. Department of Revenue**
Acknowledged receipt of a report on the Core Systems Replacement Project, but deferred the request to approve the project until the 2013 legislative session; and deferred the request to acknowledge receipt of three additional budget notes until the 2012 legislative session.



Summary of Emergency Board Action May 2012

The Legislative Emergency Board met on May 21 – 23, 2012 and considered an agenda of 48 items. The agenda included six agency requests for allocations from the general purpose appropriation made to the Emergency Board; the Board approved five of the agency requests, one of which was approved at an amount less than the request. These allocations included \$593,497 for the Secretary of State, \$550,000 for the Department of Administrative Services for the City of Eugene, \$300,000 for the Department of Justice, and a total of \$170,000 for two requests from the Military Department. There were also two agency requests on the agenda for allocations from special purpose appropriations made to the Emergency Board, totaling \$10.2 million, of which \$8.7 million was allocated. Additional details on these allocations are described below. After the Emergency Board actions, the unallocated balance of the general purpose Emergency Fund is \$25.6 million and the remaining balance of all special purpose appropriations is \$73.4 million.

The agenda included 18 items that requested additional 2011-13 biennium authority to spend Lottery Funds, Other Funds, and Federal Funds. The Emergency Board approved expenditure limitation increases of approximately \$19.7 million Other Funds (including \$13.5 million for the Department of Transportation's rail program) and \$24.1 million Federal Funds (including \$5.5 million for Emergency Unemployment Compensation). Also included was a small increase in Lottery Funds expenditure limitation (\$74,250) for the Parks and Recreation Department. The Emergency Board also authorized the establishment of 42 limited duration positions, with an overall increase of 19.25 FTE; most of these positions resulted from additional federal funding to help unemployment insurance claimants get back to work more quickly (32 positions/15.50 FTE). Also approved was the extension of months to existing positions at the Employment Department for the Emergency Unemployment Compensation program (0 positions/14.50 FTE).

The agenda also included 10 agency reports, which the Emergency Board acknowledged receiving, three of which were in a consent agenda item. The most significant of these was a report from the Legislative Fiscal Office regarding agency plans to accommodate \$28 million in reductions included in the 2011-13 legislatively approved budget. The Emergency Board also heard 20 requests for the submission of federal grant applications, 13 of which were in a consent agenda item (Departments of Education, Community Colleges and Workforce Development, Human Services, Agriculture, Land Conservation and Development, Energy, and Transportation and the Oregon Health Authority). Two of the grant application requests included approvals of associated expenditure limitation increases.

The following is a summary of significant Emergency Board actions taken at the May 2012 meeting:

Education

- Acknowledged receipt of a report on shifting Article XI-F bond proceeds between capital projects at Oregon State University.
- Increased the Federal Funds expenditure limitation of the Department of Community Colleges and Workforce Development by \$851,813 for grants received by the Oregon Youth Conservation Corps, with the understanding that \$500,000 of the amount will be unscheduled until the funds are received.
- Acknowledged receipt of a report by the Legislative Fiscal Office on preliminary findings concerning the 2011-12 School Year Subaccount of

the State School Fund. The Emergency Board provided notice of non-compliance to the Governor for 11 school districts that did not report as required on the use of the funding from the Subaccount.

Human Services

- Increased the Other Funds expenditure limitation of the Long Term Care Ombudsman by \$120,000 and authorized the establishment of one limited duration position (0.50 FTE) for the Senior Medicare Patrol program.
- Acknowledged receipt of reports from the Oregon Health Authority on the Health Insurance

Exchange (HIX) project and on the Health Care System Transformation.

- Approved a request by the Department of Human Services to apply for a federal grant for Education System Collaboration to Increase Educational Stability for Child Welfare.

Public Safety and Judicial Branch

- Allocated \$300,000 from the Emergency Fund to the Department of Justice for costs associated with replacement of the primary information management system for Oregon's Child Support program.
- Allocated \$3,781,798 to the Department of Justice from a special purpose appropriation made to the Emergency Board, increased the Other Funds expenditure limitation by \$2,369,535, and authorized the establishment of five limited duration positions (1.13 FTE) for the Department of Justice for home foreclosure related activities and mediation services associated with the multi-state mortgage foreclosure settlement and SB 1552 (2012) through June 30, 2013; this action also included an allocation to the Housing and Community Services Department (for details, see Economic and Community Development below).
- Allocated \$170,000 from the Emergency Fund to the Military Department for facility and mission requirements at the Portland Air National Guard Base (\$90,000) and the Kingsley Field Air National Guard Base (\$80,000).
- Increased the Federal Funds expenditure limitation of the Military Department by \$5,000,000 and authorized the establishment of 23 limited duration positions (11.50 FTE) for an intergovernmental agreement with the federal government for the Umatilla Chemical Depot, to be uncheduled until a copy of the signed caretaker intergovernmental agreement is provided to the Department of Administrative Services and the Legislative Fiscal Office.
- Established a \$1,804,000 Capital Construction Federal Funds expenditure limitation for the Military Department for the 2011-13 biennium related to a service life extension project at the Milton-Freewater Armory, to be uncheduled until the agency submits more details on the planned project to the Department of Administrative Services and the Legislative Fiscal Office.
- Allocated \$1,084,432 to the Oregon Judicial Department from a special purpose appropriation made to the Emergency Board for court operations, but denied a request for an additional \$4.7 million from the Emergency Fund until more is known about the state's fiscal situation and actual court needs.

- Approved requests to apply for federal grants by the Department of State Police for a Port Security Grant to purchase patrol vessels for the Columbia River and by the Criminal Justice Commission for a re-entry grant through the U.S. Bureau of Justice Assistance.

Natural Resources

- Increased the Other Funds expenditure limitation of the Department of Energy by \$713,675 and authorized the establishment of two limited duration positions (1.08 FTE) to address immediate workload needs in the Energy Facility Siting Division.
- Increased the Federal Funds expenditure limitation of the Department of Land Conservation and Development by \$160,000 for a coastal zone project of special merit grant award.
- Increased the Other Funds expenditure limitation by \$220,175 and the Lottery Funds expenditure limitation by \$73,392 for the Parks and Recreation Department for costs related to the January 2012 floods and damages to state park property.
- Approved a request by the Parks and Recreation Department to apply for a grant from the U.S. Fish and Wildlife Service, National Coastal Wetlands Conservation program.
- Increased the Other Funds expenditure limitation of the Department of State Lands by \$352,000 for a rangeland improvement project in Harney County.

Economic and Community Development

- Allocated \$3,850,000 to the Housing and Community Services Department from a special purpose appropriation made to the Emergency Board and authorized the establishment of one limited duration position (0.50 FTE) for counseling services, legal assistance, and outreach to homeowners for home foreclosure related activities associated with the multi-state mortgage foreclosure settlement and SB 1552 (2012) through June 30, 2013; this action was a joint request with the Department of Justice (see Public Safety and Judicial Branch above for additional details).
- Increased the Federal Funds expenditure limitation of the Employment Department by \$5,500,000 and authorized the extension of existing limited duration positions (14.50 FTE) for the federal Emergency Unemployment Compensation program, and increased the Federal Funds expenditure limitation by \$1,527,235 for Child Care and Development Fund expenditures.
- Increased the Federal Funds expenditure limitation of the Employment Department by \$2,991,915 and authorized the establishment of 32 limited duration positions (15.50 FTE) related to a federal grant to expand programs designed to get

unemployment insurance claimants back to work more quickly and to reduce errors and fraud in claims processing.

- Increased the Federal Funds expenditure limitation of the Oregon Business Development Department by \$480,000 related to a federal grant from the Small Business Administration for State Trade and Export Promotion.
- Increased the Other Funds expenditure limitation of the Department of Veterans' Affairs by \$125,000, established a Federal Funds Capital Construction expenditure limitation for the 2011-13 biennium in the amount of \$499,163, and established an Other Funds Capital Construction expenditure limitation for the 2011-13 biennium in the amount of \$268,780 to build and operate an electronic medical records system and install a secure access system for staff and patients at the Veterans' Home in The Dalles.

Transportation

- Increased the Other Funds expenditure limitation by \$13,500,808 and the Federal Funds expenditure limitation by \$5,141,157 for the Department of Transportation for costs in the agency's rail program.
- Approved requests by the Department of Transportation to apply for federal grants from the Federal Transit Authority related to Bus Livability and the Bus and Bus Facilities grant programs.

Consumer and Business Services

- Acknowledged receipt of a report from the Health Licensing Agency on the status of fee changes.

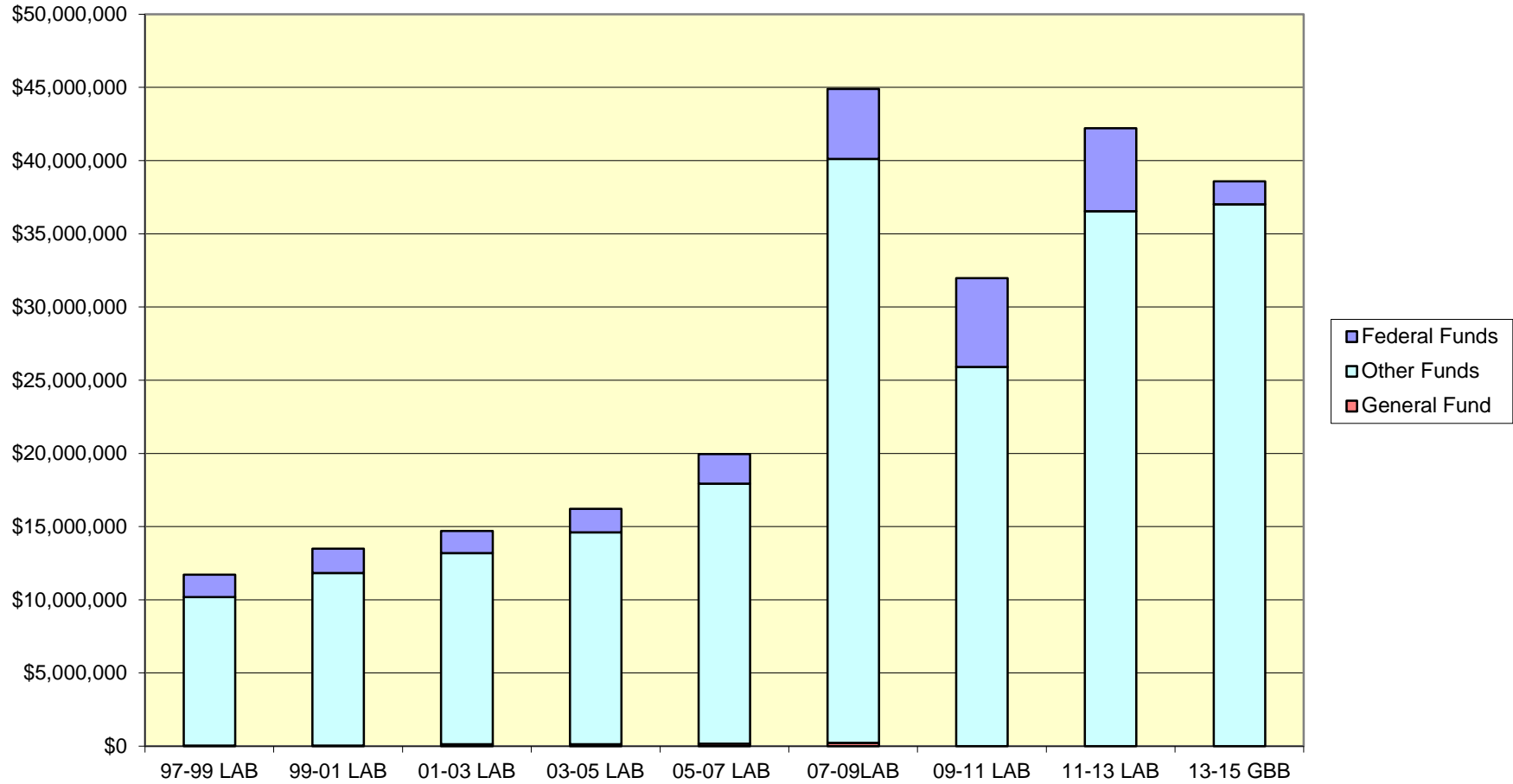
Administration

- Allocated \$550,000 from the Emergency Fund to the Department of Administrative Services for a grant to the City of Eugene for public safety costs associated with the 2012 U.S. Olympic Team Trials to be held at Hayward Field in June.

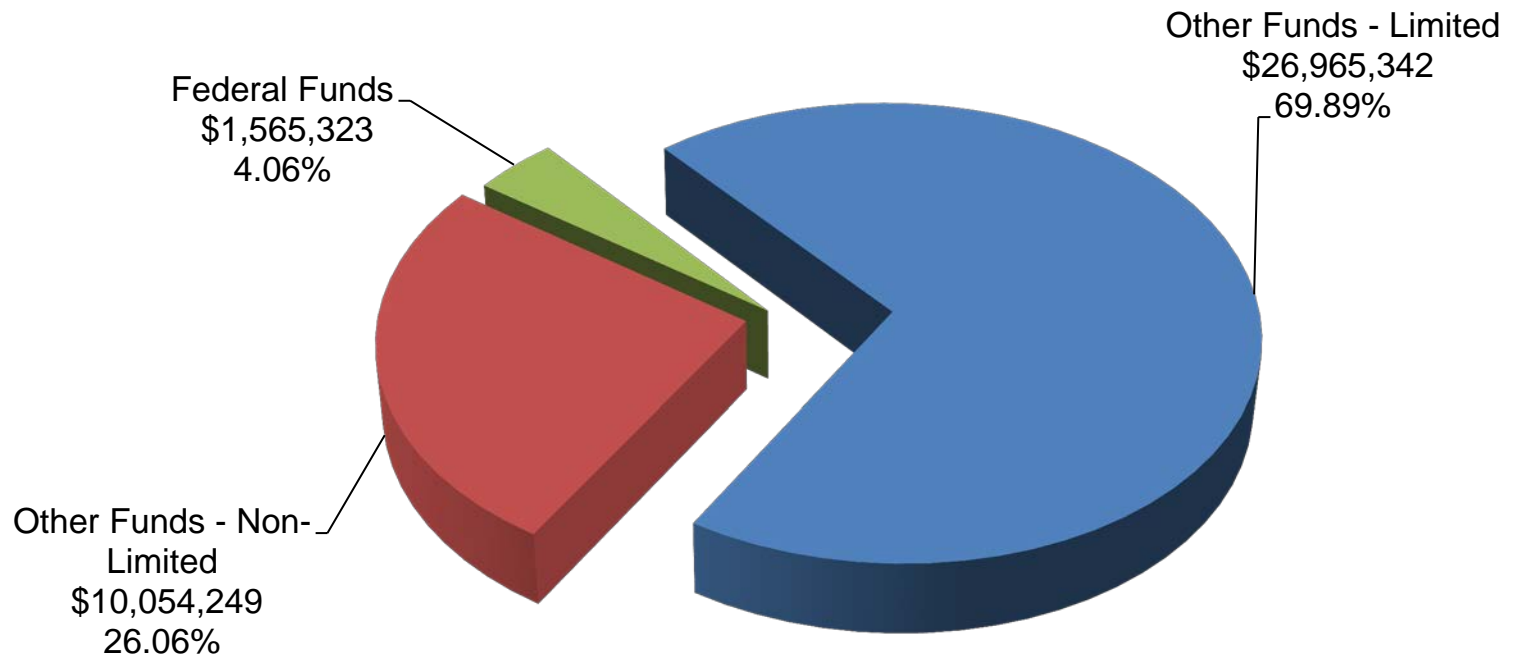
- Allocated \$593,497 from the Emergency Fund to the Secretary of State for reimbursement of state and county costs associated with the special elections necessary to fill a vacancy in the 1st Congressional District.
- Established a new Other Funds expenditure limitation for the Public Employees Retirement System of \$2,071,410 and authorized the establishment of three limited duration positions (1.62 FTE) to recover overpayments to certain retirement system benefit recipients.
- Acknowledged receipt of reports by the Department of Administrative Services on bond refinancing, compensation plan changes, and 2013-15 uniform rent rates.
- Acknowledged receipt of a report by the Oregon Liquor Control Commission on revenues and expenditures compared to projections.
- Acknowledged receipt of a report by the Legislative Fiscal Office on agency plans for accommodating reductions of \$28 million General Fund and \$3.8 million Other Funds included in the 2012 session rebalance of the 2011-13 biennium legislatively approved budget; and approved various appropriation transfers and Other Funds expenditure limitation increases within selected state agencies to clarify organizational changes resulting from the reduction. Direction was also provided to the Department of Administrative Services to ensure that the permanent changes recommended in the report would be reflected in the 2013-15 budget and to affected state agencies to implement the recommended changes to the 2011-13 budget. Modifications were made to the Legislative Fiscal Office recommendations for the Department of Corrections and the Department of Forestry.

Emergency Fund Balance Summary		
	Agency Request	Full Board Action
General Purpose Emergency Fund		
Appropriation (after 2012 Session adjustments)	27,218,734	27,218,734
Allocations to date		
Reservations		
Unallocated/Unreserved Balance	27,218,734	27,218,734
# May 2012 Requests - General Purpose		
1 Secretary of State - Special Elections Costs	(685,000)	(593,497)
2 Oregon Judicial Department - Court Operations	(4,709,600)	
17 Oregon Military Department - Portland Air National Guard Base	(90,000)	(90,000)
18 Oregon Military Department - Kingsley Field Air National Guard Base	(80,000)	(80,000)
50 Legislative Fiscal Office - Child Support System Funding for Department of Justice	(300,000)	(300,000)
53 Legislative Fiscal Office - Olympic Trials Public Safety for Department of Administrative Services	(550,000)	(550,000)
Total Requests - General Purpose	(6,414,600)	(1,613,497)
General Purpose Unallocated/Unreserved Balance after 5/12 (if requests approved)	20,804,134	25,605,237
Special Purpose Appropriations - Agency Specific (includes 2012 Session actions)	82,145,415	82,145,415
Allocations/Transfers to Date		
Unallocated Balance	82,145,415	82,145,415
# May 2012 Requests - Special Purpose Appropriations - Agency Specific		
2 Oregon Judicial Department - Court Operations	(1,084,832)	(1,084,432)
21 Department of Justice - Home Foreclosure	(4,796,632)	(3,781,798)
21 Housing and Community Services Department - Home Foreclosure	(4,300,000)	(3,850,000)
Total Requests - Special Purpose - Agency Specific	(10,181,464)	(8,716,230)
Special Purpose - Agency Specific - Unallocated Balance after 5/12 (if requests approved)	71,963,951	73,429,185

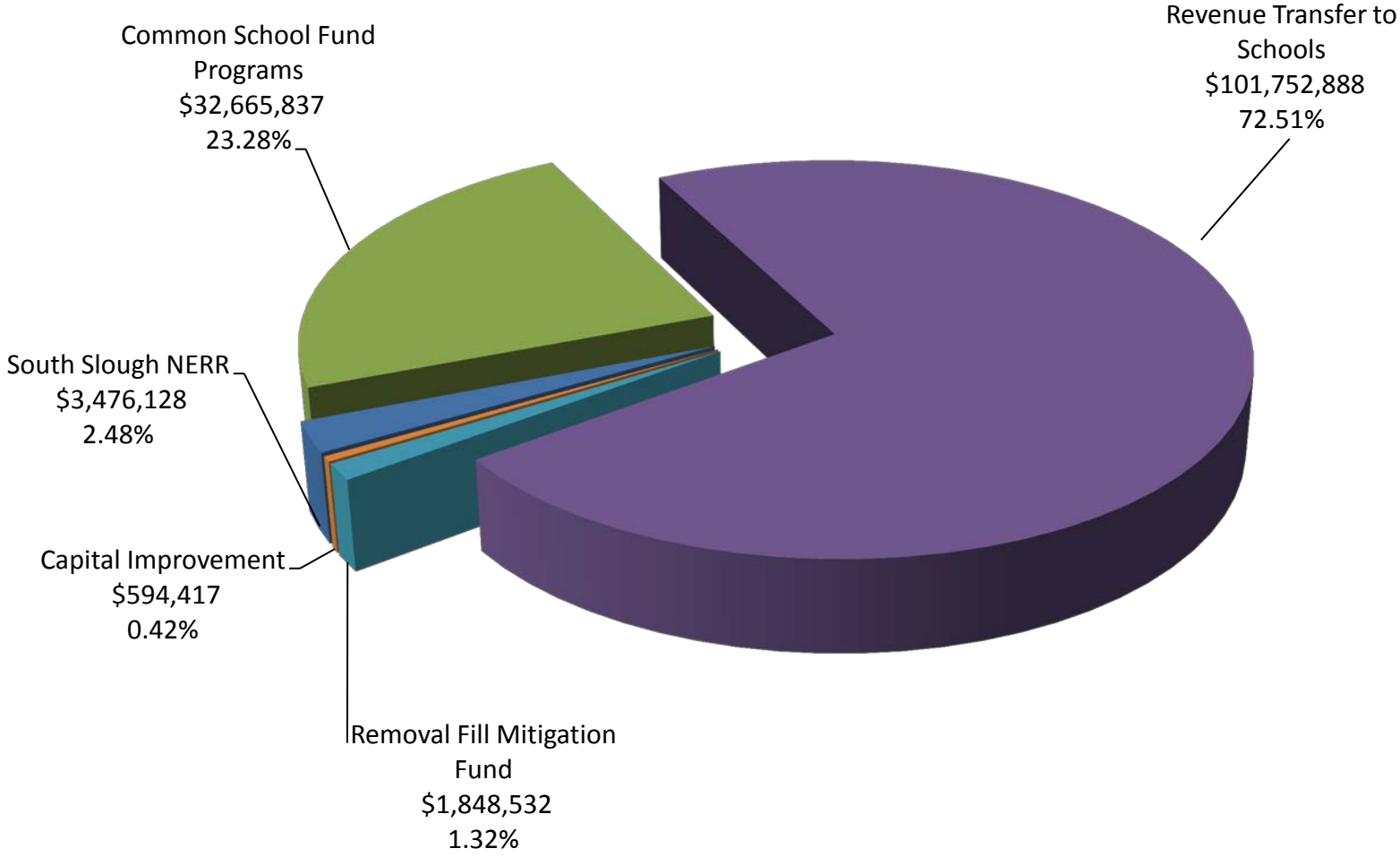
Department of State Lands Budget History -- Agency Wide



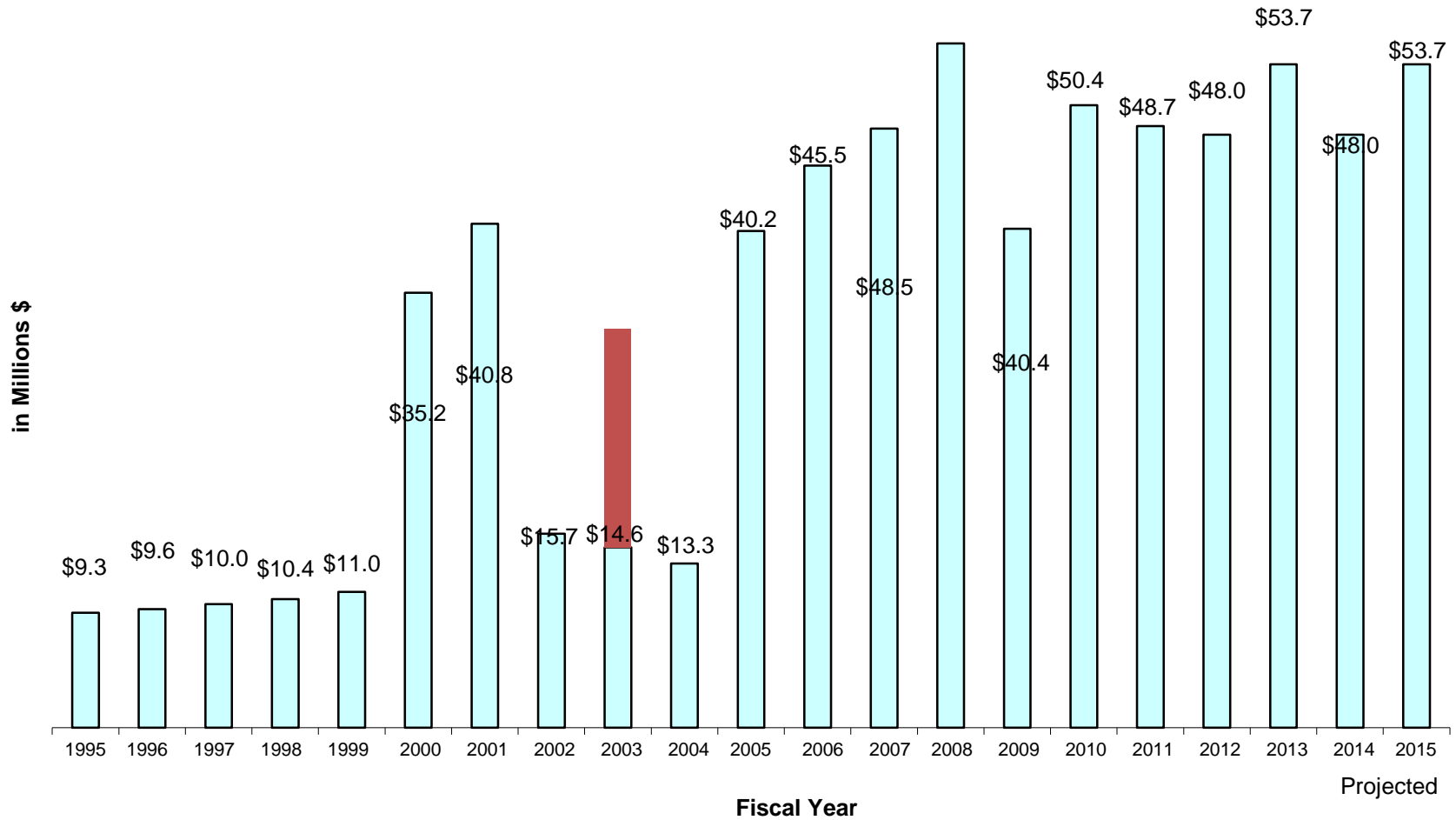
**Department of State Lands
Expenditures by Fund
2013-15 Governor's Balanced Budget
(including packages)**



**Department of State Lands
Expenditures: All Funds
2013-15 Governor's Balanced Budget
(with Packages)**



Common School Fund Distribution to Schools



*A special one-time distribution of accumulated statutory revenues

BUDGET NARRATIVE

OREGON DEPARTMENT OF STATE LANDS AGENCY SUMMARY

STATE LAND BOARD

The Oregon Department of State Lands (DSL) is the administrative arm of the State Land Board. Established by the Oregon Constitution in 1859, the Land Board has been composed of the Governor, Secretary of State and State Treasurer throughout its history. The board is responsible for overseeing state lands granted under the Oregon Admission Act for the purpose of funding public education. Agency land management and other activities provide revenue for the Common School Fund, whose earnings are used to pay the agency's expenses and to distribute funds to public K-12 schools twice a year.

Over time, the Oregon Legislature has assigned other responsibilities to DSL, including administering the state's unclaimed property program (1957); protecting state wetlands and waterways (1967: removal-fill law; 1989: wetland conservation law); and serving as the state partner for the South Slough National Estuarine Research Reserve (1974). The Department also administers the estates of people who die without a will and without known heirs.

AGENCY MISSION AND STATUTORY AUTHORITY

The mission of the Department of State Lands is to ensure a legacy for Oregonians and their public schools through sound stewardship of lands, wetlands, waterways, unclaimed property, estates and the Common School Fund.

The agency's authorities include:

General/Agency

Oregon Admission Act (Sections 1, 2 and 4)

Oregon Constitution (Article VIII, Sections 2, 4, 5 and 7)

ORS 541.890 – 935: Oregon Plan for Salmon and Watersheds

Common School Fund

ORS 327.403 – 484: CSF

ORS 348.050: student loans

ORS 530.450 – 520: CSF forestlands

BUDGET NARRATIVE

Land Management

ORS 270: real property
ORS 271: use of public lands
ORS 273.006 – 551; 273.715 – 990: state lands
ORS 274: submersible and submerged lands
ORS 517.420 – 440: mining leases
ORS 530.110: revenues from forestlands
ORS 543: hydroelectric projects
ORS 777.347: consent for annexations
ORS 758.010: authority to construct lines and facilities
ORS 274.400 – 412: navigability of lakes and rivers
ORS 273.553 – 558: South Slough Reserve

Estate Administration

ORS Chapters 111 – 116: probate law, intestate successions and wills, estate proceedings, estates administration, claims, accounting

Unclaimed Property

ORS 98: unclaimed property
ORS 293.490: payment upon death of if estate not in probate
ORS 703.401 – 470: truth verification and deception detection; investigators

Removal-Fill Law

ORS 196.795 – 990: permits
ORS 390.835: removals and fills in State Scenic Waterways

Wetlands

ORS 196.600 - 692: wetlands protection
ORS 215.418: approval of development on wetlands
ORS 227.350: wetlands development

Oregon Administrative Rules Chapter 141 contains the rules that govern the Department. Chapter 142 governs the South Slough National Estuarine Research Reserve.

BUDGET NARRATIVE

AGENCY PLANS

The **2012 – 2016 Strategic Plan** includes six goals to guide the work of the Land Board and Department:

Goal 1: Manage state lands to benefit public schools, sustain a healthy landscape and meet public trust obligations.

Goal 2: Protect Oregon's waters through administering the state's removal-fill law and wetlands conservation planning.

Goal 3: Administer Oregon's unclaimed property and estates laws while safeguarding assets in the Common School Fund.

Goal 4: Maximize distributions to schools through close monitoring of Common School Fund investments, costs and benefits.

Goal 5: Deliver efficient, professional service to our customers through improved communications, employee training and administrative systems.

Goal 6: Serve as state partner for the South Slough National Estuarine Research Reserve by providing leadership and administrative oversight. *Note: South Slough is a separate program narrative.*

On an annual basis, each of the goals is measured against specific **Key Performance Measures** approved by the Oregon Legislature and tracked by DSL staff. In addition to the high-level **Strategic Plan**, the agency develops a detailed **Biennial Work Plan** that guides the day-to-day work of the staff.

AGENCY PROCESS IMPROVEMENTS

The Department has implemented several streamlined processes to save money, expedite customer service, and improve program delivery:

- An electronic filing system (Laserfiche) for invoice approvals, timesheets, employee leave requests and travel expenses. The agency is in the process of scanning and electronically storing files for all programs in Laserfiche.
- Website improvements: unclaimed property claims filing; online wetlands and removal-fill processes; online GIS resources
- Continual refinement of agency Key Performance Measures so they reflect outcomes over which the agency has control.
- Regulatory streamlining: continual work with state and federal agencies to improve permit and other processes. Current efforts are underway for DSL to "assume" the federal program regulating wetlands and waterways which would result in a streamlined process for permit applicants.

Additional process improvements will be explored – particularly with regard to Web-based permit processes – in the 2013-15 biennium.

BUDGET NARRATIVE

2013-15 SHORT-TERM PLAN

Agency Programs

The Department of State Lands includes the following administrative divisions: Director's Office, Land Management Division, Wetlands and Waterways Conservation Division, Finance and Administration Division, and the South Slough National Estuarine Research Reserve. The agency has 107 legislatively approved positions (106 FTE). The bulk of DSL's funding is Other Funds generated by the agency's program activities. Some Federal Funds support work in the Wetlands Program and at the South Slough Reserve.

Program descriptions below are tied to the agency's Strategic Plan goals. The Director's Office and Finance and Administration Division's program activities (central services) are included at the end.

Goal 1 – Manage state lands (Land Management Division)

The Department oversees about 2.8 million acres of land*:

Forestlands	129,530 acres
Agricultural Lands	5,860 acres
Rangelands	625,510 acres
Industrial/Commercial/Residential	7,010 acres
Mineral and Energy Resources	774,110 acres
Waterways	1,260,000 acres
Special Stewardship Lands	11,005 acres

*as of 6-30-12

Lands are leased and managed to generate revenue for the Common School Fund. In FY 2012, DSL received \$15,090,225 from land management activities, not including land sales (\$274,817) which are deposited in the Land Revolving Fund for reinvestment in land assets. FY 2012 revenues were up 15 percent over FY 2011. The Land Board adopted a new forest management plan in December 2011 that directs the Department of Forestry to manage the Elliott State Forest for higher harvest levels to increase timber receipts from this Common School Fund land asset.

As directed by the *Real Estate Asset Management Plan* (February 2012), the agency aims to “focus on disposing of lower-performing lands and acquiring higher-performing lands. The intent of the repositioning is to generate anticipated returns of income and appreciation that are in excess of the ten-year average return for the Common School Fund.” The plan provides

BUDGET NARRATIVE

management direction for DSL's seven land classes, and identifies performance measurement tools to monitor returns on those lands.

The division is comprised of 25 positions/24 FTE and is managed by an Assistant Director who reports to the Director. A Western Region Manager oversees all land management activities west of the Cascades; an Eastern Region Manager oversees all land management activities east of the Cascades; and an Asset Manager oversees all activities related to the implementation of the asset management plan. The division also houses cartographic and geographic information systems staff, a policy specialist, asset management program staff, a rangeland specialist, and Salem building management staff.

In 2013-15, the Land Management Division expects to meet or exceed its KPMs which include the following targets:

- 36 percent of revenues used to cover administrative costs
- 3 percent annual increase in revenues from timber harvests
- 90 percent of lands and waterways with completed management plans or policies
- 93 percent of total best practices met by Land Board

As stated in the *Real Estate Asset Management Plan*, DSL plans to:

- Create a consistent and growing stream of revenue to increase annual distributions to schools
- Balance revenue enhancement and resource stewardship
- Rebalance the portfolio and create reinvestment capital through acquiring assets with high performance potential and strategically disposing of selected assets
- Ensure that rates for leases and other authorizations are reviewed and set at market values
- Target investment in lands with demonstrated appreciation potential, notably forestlands, agricultural lands, ICR lands and energy sites
- Identify a new process to evaluate lands for sale and acquisition for highest and best use and for returns to the CSF
- Assure that proposed investment in existing land assets will yield targeted returns on the investment

Other statewide initiatives and issues that involve land management staff include participating in research and analysis related to the Portland Harbor Superfund Site; working with the Department of Land Conservation and Development on Territorial Sea planning; and interacting with the Ocean Policy Advisory Council and other agencies on marine reserves.

Funding Source: Other Funds

BUDGET NARRATIVE

Goal 2 – Protect Oregon waters (Wetlands and Waterways Conservation Division)

Removal-Fill Regulation: Division staff implement Oregon’s removal-fill law by assisting landowners, consultants and others in obtaining permits for removal-fill activities in waterways, wetlands, the Pacific Ocean and other waters of the state. Staff also monitor permits for compliance with permit conditions. Permit fees and enforcement revenue cover about 20 percent of administrative costs; Common School Fund monies provide the remainder.

In FY 2012, DSL processed 2,624 permits, which include 2,409 online permits for placer (gold) mining in streams. In recent years, the number of permits issued has been down due to the economic downturn. As a result, staff have been able to more effectively monitor compliance and respond to removal-fill violations.

Over the past several biennia, DSL has made a concerted effort to improve permit application processes and help the public better understand permit decisions and requirements. In 2011, the agency published the online *Removal-Fill Guide* which provides easy-to-understand guidance on permits in such areas as pre-planning, wetland avoidance, wetland mitigation, working with DSL, and exemptions.

Mitigation Program: DSL’s two mitigation specialists oversee programs that offer mitigation options for permit holders who must replace lost wetland functions, including the wetland mitigation bank program and state and federal “in-lieu-fee” programs.

Currently there are 25 approved banks, with another six in process. Mitigation banks are private businesses that work in cooperation with state and federal regulatory agencies. DSL’s bank specialist is supported through removal-fill permit fees, enforcement revenue and Common School Fund monies.

The in-lieu programs generate funds for the Oregon Mitigation Fund to provide funds for wetland projects where no bank exists. The federally approved In-Lieu-Fee Program recently expanded to offer credits in portions of Clatsop, Coos, Tillamook, Multnomah, Columbia and Douglas counties. A portion of the in-lieu fees collected supports the program’s mitigation specialist.

Wetlands Program: DSL provides public information about wetlands and helps local governments with wetland inventories and planning. Wetlands staff help property owners determine when permits are needed, and provide technical review of wetland delineations (maps) submitted to the agency for concurrence. Educational outreach efforts help Oregon work towards the statewide benchmark of “no net loss of wetlands.” Federal grants have also supported voluntary wetland restoration education and wetland assessment methodology.

BUDGET NARRATIVE

A fee for wetland delineation reviews was approved by the Oregon Legislature in 2007, and supports a portion of the program's administrative costs. In FY 2012, staff processed 182 delineation report reviews, 205 wetland determinations, and 259 wetland land use notices.

The Wetlands and Waterways Conservation Division is comprised of 31 positions/31 FTE and is managed by an Assistant Director who reports to the Director. A Northern Region Manager, Southern Region Manager, Wetlands Program Manager, GIS specialist and Regional Solutions Team liaison report to the Assistant Director. Additional staff support the administrative functions of the division.

In 2013-15, the division expects to meet or exceed its Key Performance Measures which include the following targets:

- Average 60 days for permit decisions and wetland delineation reviews
- Resolve 50 percent of removal-fill violations and permit non-compliance issues annually
- Average 22 days for wetland land-use notice responses
- Obligate 100 percent of Mitigation Bank Fund monies within one year

Additional actions will focus on:

- Improving permit processes and ensuring fair, timely decisions
- Stepping up outreach and education efforts to increase wetland avoidance
- Meeting and exceeding no-net-loss-of wetlands standard
- Providing leadership for local governments on wetland planning and conservation
- Increasing permit monitoring, compliance and violation enforcement
- Providing technical assistance for Regional Solutions Teams and the Economic Recovery Review Council
- Providing leadership on statewide initiatives including in-water gravel extraction and the Oregon Plan for Salmon and Watersheds
- Improving data collection and reporting

Funding Source: Other Funds (fees and CSF); Federal Funds (wetland grants)

BUDGET NARRATIVE

Goal 3 – Administer unclaimed property and estates programs (Finance and Administration Division)

Under Oregon’s Unclaimed Property Act, DSL holds in custody abandoned property such as bank accounts, lost securities and uncashed checks. Holders of these funds – such as businesses and financial institutions – must remit them to DSL (generally after three years) if efforts to contact the owners have failed. Tangible personal property, primarily from abandoned safe deposit boxes, is held for a minimum of one year, and then publicly auctioned.

All unclaimed property, including the proceeds from auctions and the sale of stocks and mutual funds, are held in the Common School Fund. Earnings from this portion of the fund are sent to schools twice a year, along with earnings from other DSL program activities. Unclaimed property is held forever for claim by owners and their heirs.

In FY 2012, the Unclaimed Property Section’s 12 staff received and recorded \$48.3 million in unclaimed financial assets and processed 19,377 claims totaling \$23.3 million. The agency also implemented an improved online claims process in 2011 which has reduced processing time and greatly enhanced customer relations. The program continues to refine its owner search capabilities to reunite property with rightful owners more efficiently.

The Department also administers estates for people who die without a will and without known heirs. DSL searches for heirs, inventories and protects estate assets and processes an estate as the personal representative. If no heirs are found after 10 years, the assets escheat to the state and become part of the Common School Fund. In FY 2012, three full-time estates staff managed more than 150 cases.

Both programs aim to improve outreach and training for their constituencies and increase compliance with Oregon’s unclaimed property and estates laws in 2013-15. Streamlining administrative procedures also will continue to be a primary focus.

Funding Source: Other Funds

Goal 4 – Maximize CSF distributions and monitor the fund (Finance and Administration Division; Director’s Office)

The State Land Board establishes the policy for Common School Fund distributions to schools. The goal is to stabilize and sustain distributions over time. In 2012, distributions to Oregon’s 197 K-12 public school districts totaled \$48 million.

The Secretary of State’s Audits Division in February 2012 conducted a Performance Audit of the Department’s accounting practices for the Common School Fund. The report recommended immediate accounting actions, which have been adopted, and that the Land Board develop policy that minimizes long-term impacts of investment losses on the fund’s principal.

BUDGET NARRATIVE

The State Treasurer, a member of the Land Board, and the Oregon Investment Council oversee the CSF investment portfolio. The fund exceeded its performance target over the three-year period ending in 2011, earning a 13 percent average annual return. The market value of the CSF is now over \$1 billion.

Goal 5 – Deliver efficient, professional customer service (All Divisions)

Over the past several biennia, DSL has focused on improving both external and internal customer relations through a variety of means, including:

- Targeted electronic communications and public outreach
- Customer service training for staff, and measuring customer satisfaction biennially
- Improved Web-based tools for staff and customers, including GIS and State Land Inventory resources
- Public online access to DSL permits and authorizations, as well as Web-based application processes
- Streamlined accounting procedures, including electronic invoice approvals

Many of these improved communications systems have saved the agency money while allowing the public to interact more quickly and efficiently with the agency. DSL expects to offer more online services in the 2013-15 biennium, as well as continue to engage the public in its work.

The agency conducts biennial customer service surveys to measure its customer satisfaction. The KPM target, established by DAS, is 93 percent of DSL customers rating our services as excellent or good. Data from 2012 surveys show that DSL continues to improve overall customer service ratings: 84 percent rank the agency's customer service as good or excellent, up from 72 percent in 2007.

Goal 6 – Serve as state partner for South Slough National Estuarine Research Reserve (Director's Office; Finance and Administration Division; South Slough)

DSL administers the reserve near Coos Bay, which includes about 1,000 acres of open water and tidelands, plus 5,000 acres of uplands. The Reserve was established in 1974 in partnership with the National Oceanic and Atmospheric Administration, and is one of 28 reserves nationwide managed for research, education and interpretation of estuarine ecosystems. The DSL director chairs the South Slough Management Commission. The South Slough staff consists of 15 positions/15 FTE.

Funding Source: Federal Funds and Other Funds

BUDGET NARRATIVE

Central Services

Director's Office: oversees administrative responsibilities for the State Land Board and directs the operation of DSL, under the Land Board's jurisdiction. Responsibilities of the Director include making recommendations to the board and Legislature, approving policies and plans, overseeing the budget, grants and contracts, and supervising the agency's top management. The agency's communications and internal auditing functions are housed in the Director's Office.

The Director serves as chair of the South Slough Management Commission and supervises the South Slough Manager, in addition to the agency's three Assistant Directors, the Executive Assistant/Secretary of the Land Board, the Communications Manager, and the Internal Auditor. The Director's Office consists of 4 positions/4 FTE.

Funding Source: Other Funds

Finance and Administration Division: responsible for agency-wide support functions, as well as for oversight of DSL-managed funds, audits and properties. The division's Assistant Director oversees the Human Resources program, the Unclaimed Property Section, Information Systems and Fiscal Services, which includes Estates Administration; and serves as the agency's legislative coordinator, developing legislative concepts, tracking legislation during sessions, and providing information to legislative committees and legislators. The Assistant Director also oversees the Administrative Rules process, DSL's business continuity planning and the agency's Key Performance Measures. The division consists of 31 positions/31 FTE.

Funding Source: Other Funds

BUDGET NARRATIVE

ENVIRONMENTAL FACTORS

Land management for Common School Fund revenue:

- Economic factors affect the value of land and our ability to develop, sell and trade land to make money for the fund.
- The expenses for maintaining state land – environmental cleanups, fire suppression, maintaining the headquarters building in Salem, rangeland improvements – all come from CSF revenue; maintaining a sustainable expense-to-revenue ratio is critical.
- Listed species (threatened and endangered) are impacting management decisions and development on state lands.
- Unknown costs of the state’s liability in the Portland Harbor Superfund Site cleanup could impact the CSF.
- Legal challenges to land management plans such as timber harvest on the Elliott State Forest may result in significant legal costs and constrained management options.
- Selling carbon credits or other ecosystem services on state land is potentially promising.

Common School Fund earnings:

- Stock market conditions affect the investment earnings of the fund, and ultimately distributions to schools.
- Long-term planning for sustaining CSF distributions over time is critical.

Wetlands and waterways protection:

- Economic upturns could generate increased permit applications and wetland delineation volume; without adequate staff, processing timelines and decision-making could be affected.
- Continued involvement in the Economic Recovery Review Council will protect Oregon waters while facilitating development.

Unclaimed Property and Estates:

- With a more mobile population increasing amounts of reportable property are being turned over the Department and rightful owners are heirs are more difficult to locate.

South Slough National Estuarine Research Reserve:

- Projected federal funding shortfalls could impact the Reserve’s operating budget and grants.
- Limited ability for South Slough users/customers to pay for services.

BUDGET NARRATIVE

AGENCY INITIATIVES

The Department of State Lands is in the **Healthy Environment** outcome area in the state's Ten-year Plan. Many of the agency's current and future initiatives are focused on protecting Oregon's environment, including:

- Exploring the potential to sell **carbon credits and other ecosystem services on state lands** (*KPM 3: increase in revenues from land management*)
- Seeking opportunities to develop **alternative energy on state lands** (*KPM 3: increase in revenues from land management*)
- **Assuming the federal 404 program** regulating waters of the state – protecting wetlands and waterways while streamlining the permit process (*KPM 5: no net loss of wetlands*)
- Establishing fair rules for **cleanup activities on state land** in the Portland Harbor (*KPM 17: best practices*)

Other initiatives focus more directly on increasing revenue for the Common School Fund:

- Completing the **in-lieu lands process** with the federal government, so Oregon receives all acreage due the state since statehood (*KPM 3: increase in revenues from land management; KPM 17: best practices*)
- Stabilizing **Elliott State Forest management** – balancing conservation with harvest (*KPM 2a: program revenue streams used to cover operational costs of forestlands*)
- Developing and acquiring **Industrial/Commercial/Residential lands statewide**, de-emphasizing ICR lands in Central Oregon (*KPM 3: increase in revenues from land management*)

The following initiatives will provide better customer service or help reduce paperwork for DSL services:

- Providing better outreach to under-represented communities – **environmental justice** (*KPM 13: customer service*)
- Offering **electronic reporting for holders** of unclaimed property (*KPM 12: increase amount of unclaimed property reported*)
- Implementing **electronic processing** for simple waterway registrations (*KPM 3: increase revenues from land management; KPM 13: customer service*)

The Governor's Balanced Budget contains the following legislative proposals for the 2013 Legislative Session:

1. Mineral Rights Transfers in Small Rural Residential Areas or Within Urban Growth Boundaries (HB 2031)

The Department proposes to simplify the process for the state to release mineral and geothermal resource rights in real property with low potential to contain valuable and extractable mineral and geothermal resources.

BUDGET NARRATIVE

2. Regional Pricing for Payments to the Removal-Fill Mitigation Fund (HB 2032)

The Department proposes to set the price of mitigation credits based on actual or expected costs of mitigation projects, considering regional differences in land values and construction costs in the state.

3. Management of the Common School Fund (SB 24)

The Department proposes to make statutory changes that will allow the Common School Fund to be managed like an endowment or trust fund

4. Eliminating Loans of University Funds by the Department of State Lands (HB 2033)

The Department proposes to repeal statutes that relate to loans of two university maintenance funds. Because the account balances are not adequate to support a loan program, the Department has not loaned money for decades, and proposes to remove any relationship between the Department and the accounts.

BUDGET NARRATIVE

AGENCY CRITERIA FOR 2013-15 BUDGET DEVELOPMENT

DSL developed this budget considering the Governor's ten-year planning priorities; Land Board policies; the agency's Strategic Plan, Real Estate Asset Management Plan and Key Performance Measures; workload requirements; and emerging issues identified by staff and constituents.

In preparing this request, we considered the five themes of the Healthy Environment Policy Vision, and how they relate – if at all – to the Department of State Lands:

Strategy 1: Invest in programs that improve water and air quality

Strategy 2: Invest in programs that conserve, protect and restore key watersheds, stabilize populations of fish and wildlife species, and improve forest and rangeland health

Strategy 3: Reduce Oregonians' exposure to toxics

Strategy 4: Help to build great communities for a growing population

Strategy 5: Improve the effectiveness and efficiency of natural resources management in Oregon, and provide a stable base for addressing existing and emerging resource challenges

In addition, we considered the following basic themes related to the agency mission:

- Increase revenue production and receipts into the Common School Fund; protect CSF assets for the long term
- Enhance resource stewardship/balance with revenue generation
- Act as fiduciary in protecting citizens' unclaimed property and administering estates
- Incorporate sustainability practices in all agency actions and day-to-day operations
- Improve customer and public service; streamline service delivery

And finally, we considered the following financial and administrative parameters:

- Most agency functions are funded from the Common School Fund; cost containment is a key component of "profitability"
- There are no major new revenue sources under existing statutory authorities/constraints
- Electronic file systems and processes will save costs and provide better service to our customers

Oregon Department of State Lands

Strategic Plan

2012–2016



MISSION *To ensure a legacy for Oregonians and their public schools through sound stewardship of lands, wetlands, waterways, unclaimed property, estates and the Common School Fund.*

Six Goals to Guide our Work

- GOAL 1 Manage state lands to benefit public schools, sustain a healthy landscape and meet public trust obligations.
- GOAL 2 Protect Oregon’s waters through administering the state’s removal-fill law and wetlands conservation planning.
- GOAL 3 Administer Oregon’s unclaimed property and estates laws while safeguarding assets in the Common School Fund.
- GOAL 4 Maximize distributions to schools through close monitoring of Common School Fund investments, costs and benefits.
- GOAL 5 Deliver efficient, professional service to our customers through improved communications, employee training and administrative systems.
- GOAL 6 Serve as state partner for the South Slough National Estuarine Research Reserve by providing leadership and administrative oversight.

The Oregon Department of State Lands (DSL) is the administrative arm of the State Land Board, Oregon’s oldest board. Established by the Oregon Constitution in 1859, the Land Board has been composed of the Governor, Secretary of State and State Treasurer throughout its history.

Oregon Department of State Lands
775 Summer St. NE Suite 100
Salem, OR 97301-1279
(503) 986-5200
www.oregonstatelands.us

Goal 1 Manage state lands to benefit schools, sustain a healthy landscape and meet public trust obligations.

At statehood, the federal government granted Oregon roughly six percent of the new state’s land to finance public education. The Oregon Constitution dedicates the mineral, timber and other resource rights of school lands to the Common School Fund (CSF).

In recent history, two plans – the 1995 and 2006 Asset Management Plans – have guided DSL in managing more than two million acres of land and mineral rights. A third plan – the 2012 Real Estate Asset Management Plan – is an update of the previous plans, but sets out clearer strategies and procedures. It de-emphasizes actions on specific parcels, taking into consideration the continually changing real estate landscape and economy in Oregon. Goals include:

- Increase the value of the real property asset portion of the CSF portfolio and revenue from those assets to the CSF.
- Identify lower performing lands for disposal with the intent of acquiring properties with a return that is equal to or better than the traditional returns of the Common School Fund.
- Establish priorities for management actions.
- Balance revenue enhancement and resource stewardship.

Land Management Strategies and Actions

- Complete the process to receive acreage still owed to Oregon by the federal government (“in-lieu” lands).
- Seize opportunities to improve Industrial/Commercial/Residential properties in Central Oregon and elsewhere in the state.
- Manage SE Oregon rangelands to ensure their health and viability for leasing; maintain lease rates and practices that reflect current market values; explore opportunities for agricultural conversion and alternative energy facilities on state-owned rangelands.
- Manage the waterway authorization program to ensure statewide compliance, lease rates that reflect market values, and the long-term health of state lands.
- In cooperation with the Oregon Department of Forestry, manage timber resources on Common School Fund forestlands to maximize revenues to the fund, while protecting important wildlife habitat.

- Pursue opportunities to generate revenue through selling ecosystem services on DSL-owned land.
- Participate in Portland Harbor Superfund Site cleanup, working with public- and private-sector interests to ensure a fair, thorough process and resolution.
- Develop a statewide solution to define public rights to and ownership of Oregon’s submerged and submersible land.

Key Performance Measures

KPM 2 a): Percent of program revenue streams used to cover administrative and operational costs of forest lands – target is 36%

KPM 2 b): Percent of program revenue streams used to cover administrative and operational costs of all agency activities other than forest lands – target is 36%

KPM 3: Increase in revenues from land management activities, exclusive of timber harvest receipts – target is 3% annually

KPM 4: Percent of DSL lands and waterways with completed management plans or policies – target is 90%

KPM 17: Percent of total best practices met by Land Board – target is 93%



Goal 2 Protect Oregon’s waters through administration of the state’s removal-fill and wetlands conservation laws.

The Department of State Lands administers Oregon’s removal-fill law, enacted in 1967 to conserve, restore and protect wetlands and waterways for their contribution to aquatic life and habitats, fisheries, aquatic-based economies, public recreation, navigation, water quality, floodwater storage, and other natural resource functions. The agency also implements the 1989 Wetlands Conservation Act.

Removal-Fill Program Strategies and Actions

- Improve processes to balance permitting removal-fill activities with ensuring statewide protection of water resources.
- Ensure fair, timely review and decisions on removal-fill permit applications; improve and simplify the application process, while continuing to protect water resources.
- Emphasize avoidance and minimization of wetland loss through pre-application meetings, outreach, education and alternatives analysis.
- Require compensatory mitigation for authorized impacts to waters of the state; focus on replacing ecosystem functions and services; meet and exceed the no-net-loss-of-wetland acreage standard; and support sustainable compensatory mitigation projects, including wetland mitigation banking and the payment-in-lieu-of-mitigation program.
- Increase monitoring, compliance and consistent enforcement efforts to ensure the success of permit program goals.
- Work with the U. S. Army Corps of Engineers to coordinate state and federal permit processes.
- Provide removal-fill and wetland technical assistance to the state’s Regional Solutions Teams and Economic Recovery Review Council.
- Participate in statewide salmon recovery planning efforts and the Oregon Plan for Salmon and Watersheds.
- Provide leadership on state and federal management of in-water aggregate extraction.
- Demonstrate program effectiveness through performance data collection, analysis and reporting.





Wetlands Program Strategies and Actions

- Provide leadership for statewide wetland planning to meet the state’s goal of “no net loss of wetlands.”
- Ensure timely wetland delineation report reviews, wetland determinations and responses to wetland land-use notices from local governments to meet the state’s goal of no-net-loss of wetlands and to ensure timely permit decisions.
- Assist local governments, state agencies and landowners with technical assistance on wetlands identification, regulations, inventories, planning and conservation.
- Provide information and educational opportunities for wetland consultants to ensure quality delineations and removal-fill applications.

Key Performance Measures

KPM 5: No net loss of wetlands – target is 0 acres

KPM 6: Average number of days for a permit decision – target is 60 days

KPM 7: Annual resolution of removal-fill permit non-compliance – target is 50%

KPM 8: Annual resolution of removal-fill permit violations related to unauthorized activities – target is 50%

KPM 9: Average agency response time to wetland delineation reports – target is 60 days

KPM 10: Average agency response time for wetland land-use notices – target is 22 days

KPM 11: Percent of payment to provide moneys received in Mitigation Bank Fund obligated within one year – target is 100%

KPM 14: Percent of local participants who rank DSL’s participation in Regional Solutions Team processes as good or excellent – target is 85%

Goal 3 Administer Oregon’s unclaimed property and estates laws while safeguarding assets in the Common School Fund.

The Department of State Lands administers Oregon’s Unclaimed Property Act by holding property in perpetuity for rightful owners; all funds are held in the Common School Fund. The agency also administers estates for people who die without a will and without known heirs; if no heirs are found after 10 years, the assets become a permanent part of the Common School Fund.

Unclaimed Property Program Strategies and Actions

- Improve outreach to rightful owners of unclaimed property through targeted search efforts and marketing.
- Increase holder compliance through outreach and training.
- Streamline holder reporting, claims processing and inventorying through process improvements and electronic efficiencies.

Estates Program Strategies and Actions

- Administer Oregon’s estates law, protecting the assets of those who die without a will and without known heirs.
- Build awareness of and compliance with the program through targeted outreach to key constituent groups such as medical examiners, nursing homes, hospitals, landlords, law enforcement personnel, attorneys and mortuaries.



Key Performance Measure

KPM 12: Percent annual increase in amount of unclaimed property reported and remitted annually – target is 3%



Goal 4 Sustain distributions to schools through close monitoring of Common School Fund investments, costs and benefits.

The Oregon Constitution established the State Land Board as trustee of the Common School Fund. While DSL activities provide revenue to the fund, it is managed by the State Treasurer and the Oregon Investment Council. In recent years, the principal of the CSF has ranged from \$750 million to more than \$1 billion, depending on market conditions. Two payments totaling \$48.8 million were distributed to Oregon school districts in 2011.



Common School Fund Strategies and Actions

- Meet quarterly with State Treasurer’s staff, provide an annual report to the Land Board, and address the Oregon Investment Council as needed.
- Biennially review the Land Board’s distribution policy, and recommend any changes to the board.
- Continually assess departmental revenue to expense ratios, and make adjustments to programs as needed.
- Meet on a regular basis with education beneficiaries and advocates to promote awareness and understanding of the Common School Fund and distributions to schools.

Key Performance Measures

KPM 1: Increase in deposits to the Common School Fund – target is 1.5% starting in 2013

KPM 2 a): Percent of program revenue streams used to cover administrative and operational costs of forest lands – target is 36%

KPM 2 b): Percent of program revenue streams used to cover administrative and operational costs of all agency activities other than forest lands – target is 36%

Goal 5 Deliver efficient, professional service to our customers through improved communications, employee training and administrative systems.

The Department of State Lands is continually working to deliver pertinent, timely information to our customers, and to provide staff with the tools they need to provide excellent customer service. Both external and internal processes are continually monitored and adjusted to meet this goal.

Customer Service Strategies and Actions

- Implement the Agency Communications Plan, which contains strategies for increasing public awareness and understanding of DSL programs, and streamlining constituent outreach.
- Implement strategies to improve customer service agency-wide; conduct staff training geared toward professional development and customer service.

- Streamline and improve fiscal and information-technology procedures for customers and staff.
- Conduct one biennial customer service survey for feedback on DSL program delivery.
- Conduct regular employee surveys to measure employee satisfaction and gain insight into corrective measures and program delivery.

Key Performance Measure

KPM 13: Percent of customers rating their satisfaction with the agency’s customer service as “excellent” or “good” – goal is 93%

Goal 6 Serve as state partner for the South Slough National Estuarine Research Reserve by providing leadership and administrative oversight.

The South Slough Management Plan outlines goals and objectives for improving the understanding and stewardship of Pacific Northwest estuaries and coastal watersheds. The DSL director serves as chair of the SSNERR Management Commission.

South Slough Strategies and Actions

- Advance scientific understanding of the ecological dynamics in the South Slough, Coos Bay and other Pacific Northwest estuaries through assessment and monitoring.
- Provide technical assistance and advisory services for the effective management of estuaries in the Lower Columbia biogeographic province.
- Use innovative programming and delivery to increase understanding of estuarine ecosystems for four targeted audiences: 1) school-aged children, 2) university students and researchers, 3) coastal decision makers and 4) the general public.
- Manage and restore the habitats and ecosystem processes within the South Slough Reserve, and collaborate with local, regional and national organizations on estuarine and coastal watershed projects.
- Maintain public access to the Reserve through exceptional facilities and trails, using innovative siting, design and construction methods that minimize ecological impacts.



Key Performance Measures

KPM 15: Percent of SSNERR annual operations funded from sources other than Common School Fund, including leverage from grants, fees, program revenues and gifts – target is 10%

KPM 16: Percent of SSNERR education programs that use a structured assessment process (surveys) to provide information and decision support services responsive to audience needs – target is 37.5%



Summary of 2013-15 Biennium Budget

**Lands, Dept of State
Lands, Dept of State
2013-15 Biennium**

**Governor's Budget
Cross Reference Number: 14100-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2011-13 Leg Adopted Budget	108	106.42	42,220,311	-	-	26,494,275	5,671,787	10,054,249	-
2011-13 Emergency Boards	-	-	21,166,990	681,266	-	1,057,597	428,127	19,000,000	-
2011-13 Leg Approved Budget	108	106.42	63,387,301	681,266	-	27,551,872	6,099,914	29,054,249	-
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(3)	(2.42)	1,219,260	-	-	1,420,147	(200,887)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			(19,000,000)	-	-	-	-	(19,000,000)	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	105	104.00	45,606,561	681,266	-	28,972,019	5,899,027	10,054,249	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(57,240)	-	-	(42,868)	(14,372)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	84,719	-	-	77,311	7,408	-	-
Subtotal	-	-	27,479	-	-	34,443	(6,964)	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(7,853,991)	(681,266)	-	(4,020,529)	(3,152,196)	-	-
Subtotal	-	-	(7,853,991)	(681,266)	-	(4,020,529)	(3,152,196)	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	498,312	-	-	460,686	37,626	-	-
State Gov't & Services Charges Increase/(Decrease)			307,705	-	-	307,705	-	-	-

Summary of 2013-15 Biennium Budget

Lands, Dept of State
Lands, Dept of State
2013-15 Biennium

Governor's Budget
Cross Reference Number: 14100-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	806,017	-	-	768,391	37,626	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	105	104.00	38,586,066	-	-	25,754,324	2,777,493	10,054,249	-

Summary of 2013-15 Biennium Budget

**Lands, Dept of State
Lands, Dept of State
2013-15 Biennium**

**Governor's Budget
Cross Reference Number: 14100-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2013-15 Current Service Level	105	104.00	38,586,066	-	-	25,754,324	2,777,493	10,054,249	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	(1,206,762)	-	-	-	(1,206,762)	-	-
Modified 2013-15 Current Service Level	105	104.00	37,379,304	-	-	25,754,324	1,570,731	10,054,249	-
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Administrative Savings	-	-	(194,312)	-	-	(194,312)	-	-	-
092 - PERS Taxation Policy	-	-	(44,988)	-	-	(41,982)	(3,006)	-	-
093 - Other PERS Adjustments	-	-	(35,946)	-	-	(33,544)	(2,402)	-	-
101 - Portland Harbor Clean Up	-	-	1,000,000	-	-	1,000,000	-	-	-
102 - Program Improvement - 404 Assumption	-	-	-	-	-	-	-	-	-
103 - Headquarters HVAC Upgrade	-	-	300,000	-	-	300,000	-	-	-
104 - Property Tax Expense	-	-	28,000	-	-	28,000	-	-	-
105 - SSNERR Program Efficiencies	-	-	-	-	-	-	-	-	-
106 - SSNERR Watershed Stewardship	1	1.00	152,856	-	-	152,856	-	-	-
Subtotal Policy Packages	1	1.00	1,205,610	-	-	1,211,018	(5,408)	-	-
Total 2013-15 Governor's Budget	106	105.00	38,584,914	-	-	26,965,342	1,565,323	10,054,249	-

Summary of 2013-15 Biennium Budget

Lands, Dept of State
Lands, Dept of State
2013-15 Biennium

Governor's Budget
Cross Reference Number: 14100-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Percentage Change From 2011-13 Leg Approved Budget	-1.90%	-1.30%	-39.10%	-100.00%	-	-2.10%	-74.30%	-65.40%	-
Percentage Change From 2013-15 Current Service Level	1.00%	1.00%	-	-	-	4.70%	-43.60%	-	-

Summary of 2013-15 Biennium Budget

**Lands, Dept of State
Common School Fund
2013-15 Biennium**

**Governor's Budget
Cross Reference Number: 14100-010-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2011-13 Leg Adopted Budget	91	89.42	30,725,374	-	-	20,494,881	176,244	10,054,249	-
2011-13 Emergency Boards	-	-	20,916,863	681,266	-	1,057,597	178,000	19,000,000	-
2011-13 Leg Approved Budget	91	89.42	51,642,237	681,266	-	21,552,478	354,244	29,054,249	-
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(2)	(1.42)	1,135,094	-	-	1,315,949	(180,855)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			(19,000,000)	-	-	-	-	(19,000,000)	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	89	88.00	33,777,331	681,266	-	22,868,427	173,389	10,054,249	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(42,868)	-	-	(42,868)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	67,274	-	-	67,274	-	-	-
Subtotal	-	-	24,406	-	-	24,406	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(2,612,252)	(681,266)	-	(1,757,597)	(173,389)	-	-
Subtotal	-	-	(2,612,252)	(681,266)	-	(1,757,597)	(173,389)	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	403,209	-	-	403,209	-	-	-
State Gov't & Services Charges Increase/(Decrease)			307,705	-	-	307,705	-	-	-

Summary of 2013-15 Biennium Budget

**Lands, Dept of State
Common School Fund
2013-15 Biennium**

**Governor's Budget
Cross Reference Number: 14100-010-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	710,914	-	-	710,914	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	89	88.00	31,900,399	-	-	21,846,150	-	10,054,249	-

Summary of 2013-15 Biennium Budget

**Lands, Dept of State
Common School Fund
2013-15 Biennium**

**Governor's Budget
Cross Reference Number: 14100-010-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2013-15 Current Service Level	89	88.00	31,900,399	-	-	21,846,150	-	10,054,249	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	89	88.00	31,900,399	-	-	21,846,150	-	10,054,249	-
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Administrative Savings	-	-	(194,312)	-	-	(194,312)	-	-	-
092 - PERS Taxation Policy	-	-	(37,937)	-	-	(37,937)	-	-	-
093 - Other PERS Adjustments	-	-	(30,313)	-	-	(30,313)	-	-	-
101 - Portland Harbor Clean Up	-	-	1,000,000	-	-	1,000,000	-	-	-
102 - Program Improvement - 404 Assumption	-	-	-	-	-	-	-	-	-
103 - Headquarters HVAC Upgrade	-	-	-	-	-	-	-	-	-
104 - Property Tax Expense	-	-	28,000	-	-	28,000	-	-	-
105 - SSNERR Program Efficiencies	-	-	-	-	-	-	-	-	-
106 - SSNERR Watershed Stewardship	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	765,438	-	-	765,438	-	-	-
Total 2013-15 Governor's Budget	89	88.00	32,665,837	-	-	22,611,588	-	10,054,249	-

Summary of 2013-15 Biennium Budget

**Lands, Dept of State
Common School Fund
2013-15 Biennium**

**Governor's Budget
Cross Reference Number: 14100-010-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Percentage Change From 2011-13 Leg Approved Budget	-2.20%	-1.60%	-36.70%	-100.00%	-	4.90%	-100.00%	-65.40%	-
Percentage Change From 2013-15 Current Service Level	-	-	2.40%	-	-	3.50%	-	-	-

Summary of 2013-15 Biennium Budget

**Lands, Dept of State
Oregon Wetlands Revolving Fund
2013-15 Biennium**

**Governor's Budget
Cross Reference Number: 14100-013-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2011-13 Leg Adopted Budget	1	1.00	1,791,092	-	-	1,791,092	-	-	-
2011-13 Emergency Boards	-	-	-	-	-	-	-	-	-
2011-13 Leg Approved Budget	1	1.00	1,791,092	-	-	1,791,092	-	-	-
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	18,002	-	-	18,002	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	1	1.00	1,809,094	-	-	1,809,094	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	890	-	-	890	-	-	-
Subtotal	-	-	890	-	-	890	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	39,311	-	-	39,311	-	-	-
Subtotal	-	-	39,311	-	-	39,311	-	-	-
040 - Mandated Caseload									

Summary of 2013-15 Biennium Budget

**Lands, Dept of State
Oregon Wetlands Revolving Fund
2013-15 Biennium**

**Governor's Budget
Cross Reference Number: 14100-013-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	1	1.00	1,849,295	-	-	1,849,295	-	-	-

Summary of 2013-15 Biennium Budget

**Lands, Dept of State
Oregon Wetlands Revolving Fund
2013-15 Biennium**

**Governor's Budget
Cross Reference Number: 14100-013-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2013-15 Current Service Level	1	1.00	1,849,295	-	-	1,849,295	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	1	1.00	1,849,295	-	-	1,849,295	-	-	-
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Administrative Savings	-	-	-	-	-	-	-	-	-
092 - PERS Taxation Policy	-	-	(424)	-	-	(424)	-	-	-
093 - Other PERS Adjustments	-	-	(339)	-	-	(339)	-	-	-
101 - Portland Harbor Clean Up	-	-	-	-	-	-	-	-	-
102 - Program Improvement - 404 Assumption	-	-	-	-	-	-	-	-	-
103 - Headquarters HVAC Upgrade	-	-	-	-	-	-	-	-	-
104 - Property Tax Expense	-	-	-	-	-	-	-	-	-
105 - SSNERR Program Efficiencies	-	-	-	-	-	-	-	-	-
106 - SSNERR Watershed Stewardship	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	(763)	-	-	(763)	-	-	-
Total 2013-15 Governor's Budget	1	1.00	1,848,532	-	-	1,848,532	-	-	-

Summary of 2013-15 Biennium Budget

Lands, Dept of State
Oregon Wetlands Revolving Fund
2013-15 Biennium

Governor's Budget
Cross Reference Number: 14100-013-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Percentage Change From 2011-13 Leg Approved Budget	-	-	3.20%	-	-	3.20%	-	-	-
Percentage Change From 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2013-15 Biennium Budget

**Lands, Dept of State
Natural Heritage Program
2013-15 Biennium**

**Governor's Budget
Cross Reference Number: 14100-020-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2011-13 Leg Adopted Budget	-	-	452,612	-	-	6,932	445,680	-	-
2011-13 Emergency Boards	-	-	250,127	-	-	-	250,127	-	-
2011-13 Leg Approved Budget	-	-	702,739	-	-	6,932	695,807	-	-
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	-	-	702,739	-	-	6,932	695,807	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(702,739)	-	-	(6,932)	(695,807)	-	-
Subtotal	-	-	(702,739)	-	-	(6,932)	(695,807)	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2013-15 Biennium Budget

Lands, Dept of State
 Natural Heritage Program
 2013-15 Biennium

Governor's Budget
 Cross Reference Number: 14100-020-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2013-15 Biennium Budget

**Lands, Dept of State
Natural Heritage Program
2013-15 Biennium**

**Governor's Budget
Cross Reference Number: 14100-020-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Administrative Savings	-	-	-	-	-	-	-	-	-
092 - PERS Taxation Policy	-	-	-	-	-	-	-	-	-
093 - Other PERS Adjustments	-	-	-	-	-	-	-	-	-
101 - Portland Harbor Clean Up	-	-	-	-	-	-	-	-	-
102 - Program Improvement - 404 Assumption	-	-	-	-	-	-	-	-	-
103 - Headquarters HVAC Upgrade	-	-	-	-	-	-	-	-	-
104 - Property Tax Expense	-	-	-	-	-	-	-	-	-
105 - SSNERR Program Efficiencies	-	-	-	-	-	-	-	-	-
106 - SSNERR Watershed Stewardship	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2013-15 Governor's Budget	-	-	-	-	-	-	-	-	-

Summary of 2013-15 Biennium Budget

**Lands, Dept of State
Natural Heritage Program
2013-15 Biennium**

**Governor's Budget
Cross Reference Number: 14100-020-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Percentage Change From 2011-13 Leg Approved Budget	-	-	-100.00%	-	-	-100.00%	-100.00%	-	-
Percentage Change From 2013-15 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2013-15 Biennium Budget

**Lands, Dept of State
South Slough National Estuarine
2013-15 Biennium**

**Governor's Budget
Cross Reference Number: 14100-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2011-13 Leg Adopted Budget	16	16.00	8,963,716	-	-	3,913,853	5,049,863	-	-
2011-13 Emergency Boards	-	-	-	-	-	-	-	-	-
2011-13 Leg Approved Budget	16	16.00	8,963,716	-	-	3,913,853	5,049,863	-	-
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(1)	(1.00)	66,164	-	-	86,196	(20,032)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	15	15.00	9,029,880	-	-	4,000,049	5,029,831	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(14,372)	-	-	-	(14,372)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	16,555	-	-	9,147	7,408	-	-
Subtotal	-	-	2,183	-	-	9,147	(6,964)	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(4,539,000)	-	-	(2,256,000)	(2,283,000)	-	-
Subtotal	-	-	(4,539,000)	-	-	(2,256,000)	(2,283,000)	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	48,892	-	-	11,266	37,626	-	-
Subtotal	-	-	48,892	-	-	11,266	37,626	-	-

Summary of 2013-15 Biennium Budget

**Lands, Dept of State
South Slough National Estuarine
2013-15 Biennium**

**Governor's Budget
Cross Reference Number: 14100-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	15	15.00	4,541,955	-	-	1,764,462	2,777,493	-	-

Summary of 2013-15 Biennium Budget

**Lands, Dept of State
South Slough National Estuarine
2013-15 Biennium**

**Governor's Budget
Cross Reference Number: 14100-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2013-15 Current Service Level	15	15.00	4,541,955	-	-	1,764,462	2,777,493	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	(1,206,762)	-	-	-	(1,206,762)	-	-
Modified 2013-15 Current Service Level	15	15.00	3,335,193	-	-	1,764,462	1,570,731	-	-
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Administrative Savings	-	-	-	-	-	-	-	-	-
092 - PERS Taxation Policy	-	-	(6,627)	-	-	(3,621)	(3,006)	-	-
093 - Other PERS Adjustments	-	-	(5,294)	-	-	(2,892)	(2,402)	-	-
101 - Portland Harbor Clean Up	-	-	-	-	-	-	-	-	-
102 - Program Improvement - 404 Assumption	-	-	-	-	-	-	-	-	-
103 - Headquarters HVAC Upgrade	-	-	-	-	-	-	-	-	-
104 - Property Tax Expense	-	-	-	-	-	-	-	-	-
105 - SSNERR Program Efficiencies	-	-	-	-	-	-	-	-	-
106 - SSNERR Watershed Stewardship	1	1.00	152,856	-	-	152,856	-	-	-
Subtotal Policy Packages	1	1.00	140,935	-	-	146,343	(5,408)	-	-
Total 2013-15 Governor's Budget	16	16.00	3,476,128	-	-	1,910,805	1,565,323	-	-

Summary of 2013-15 Biennium Budget

**Lands, Dept of State
South Slough National Estuarine
2013-15 Biennium**

**Governor's Budget
Cross Reference Number: 14100-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Percentage Change From 2011-13 Leg Approved Budget	-	-	-61.20%	-	-	-51.20%	-69.00%	-	-
Percentage Change From 2013-15 Current Service Level	6.70%	6.70%	-23.50%	-	-	8.30%	-43.60%	-	-

Summary of 2013-15 Biennium Budget

**Lands, Dept of State
Capital Improvements
2013-15 Biennium**

**Governor's Budget
Cross Reference Number: 14100-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2011-13 Leg Adopted Budget	-	-	287,517	-	-	287,517	-	-	-
2011-13 Emergency Boards	-	-	-	-	-	-	-	-	-
2011-13 Leg Approved Budget	-	-	287,517	-	-	287,517	-	-	-
2013-15 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2013-15 Base Budget	-	-	287,517	-	-	287,517	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	6,900	-	-	6,900	-	-	-
Subtotal	-	-	6,900	-	-	6,900	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2013-15 Biennium Budget

Lands, Dept of State
 Capital Improvements
 2013-15 Biennium

Governor's Budget
 Cross Reference Number: 14100-088-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2013-15 Current Service Level	-	-	294,417	-	-	294,417	-	-	-

Summary of 2013-15 Biennium Budget

**Lands, Dept of State
Capital Improvements
2013-15 Biennium**

**Governor's Budget
Cross Reference Number: 14100-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2013-15 Current Service Level	-	-	294,417	-	-	294,417	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2013-15 Current Service Level	-	-	294,417	-	-	294,417	-	-	-
080 - E-Boards									
081 - May 2012 E-Board	-	-	-	-	-	-	-	-	-
082 - September 2012 E-Board	-	-	-	-	-	-	-	-	-
083 - December 2012 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Administrative Savings	-	-	-	-	-	-	-	-	-
092 - PERS Taxation Policy	-	-	-	-	-	-	-	-	-
093 - Other PERS Adjustments	-	-	-	-	-	-	-	-	-
101 - Portland Harbor Clean Up	-	-	-	-	-	-	-	-	-
102 - Program Improvement - 404 Assumption	-	-	-	-	-	-	-	-	-
103 - Headquarters HVAC Upgrade	-	-	300,000	-	-	300,000	-	-	-
104 - Property Tax Expense	-	-	-	-	-	-	-	-	-
105 - SSNERR Program Efficiencies	-	-	-	-	-	-	-	-	-
106 - SSNERR Watershed Stewardship	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	300,000	-	-	300,000	-	-	-
Total 2013-15 Governor's Budget	-	-	594,417	-	-	594,417	-	-	-

Summary of 2013-15 Biennium Budget

**Lands, Dept of State
Capital Improvements
2013-15 Biennium**

**Governor's Budget
Cross Reference Number: 14100-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Percentage Change From 2011-13 Leg Approved Budget	-	-	106.70%	-	-	106.70%	-	-	-
Percentage Change From 2013-15 Current Service Level	-	-	101.90%	-	-	101.90%	-	-	-

PROGRAM PRIORITIZATION FOR 2013-15

Agency Name: DEPARTMENT OF STATE LANDS																			Agency Number: 60000		
2013-15 Biennium																					
Program 1 - Common School Fund																					
Program/Division Priorities for 2013-15 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request	
1	1	DSL	Land Management	Manages land holdings to produce revenue for the Common School Fund. Earnings provide distribution twice annually to Oregon's K-12 Public Schools. In accordance with AG Opinions in 1991, 2002, and 2003 all expenses of managing land are constitutional.	14100-1, 14100-2a & 2b, 14100-3, 14100-4, 14100-13	6		7,936,491	512,000			\$ 8,448,491	24	23.52	N		C	Oregon Admissions Act Sections 1.2 & 4, Oregon Constitution Article VIII, Sections 2.4.5 & 7, ORS 327.460-464, ORS 273, ORS 274, ORS 530	The Oregon Constitution Article VIII, Section 5 (2) requires the Land Board to manage lands under its jurisdiction in such a manner as to obtain the best benefit for the people of the state.		
1	2	DSL	Escheatable Estates	Oversees the estates of people who die without a will and without known heirs. After due diligence is performed, property may escheat to the Common School Fund for the benefit of Oregon K-12 Schools.	14100-1, 14100-2b, 14100-13	3		670,495				\$ 670,495	3	3.10	N		C	Oregon Constitution, Article VIII, ORS 111-116	Escheats are a Common School Fund revenue source specifically identified in the Constitution.		
1	3	DSL	Unclaimed Property	Collects and holds in trust abandoned funds, such as bank accounts, lost securities and uncashed checks. Holders submit funds to DSL after efforts to find the owner fails. The agency seeks to reunite the funds with the proper owner. Interest off of the holdings become part of the school distribution according to established policy.	14100-1, 14100-2b, 14100-12, 14100-13	3		2,130,519	1,135,209			\$ 3,265,728	13	13.33	N		S	ORS 98			
1	4	DSL	Removal Fill Permitting and Enforcement	Oversees the fill and removal of material from Oregon streams, lakes, estuaries, and wetlands.	14100-1, 14100-2b, 14100-5, 14100-6, 14100-7, 14100-8, 14100-13, 14100-14	9		4,521,826				\$ 4,521,826	21	21.80	N		S	ORS 196.600-.692			
1	5	DSL	Wetland Technical Assistance	Protects Oregon wetlands from uncontrolled alteration. Provides assistance to property owners, developers, and government agencies in complying with Oregon's wetlands laws. Aides in expediting land development processes.	14100-1, 14100-2b, 14100-9, 14100-10, 14100-11, 14100-13	9		1,783,678				\$ 1,783,678	9	7.68	N		S	ORS 215.418, ORS 227.350			
N/R	N/R	DSL	Central Administrative Costs	Administrative Services assisting all agency programs, including the Director's Office, Human Resources, Public Information, Fiscal & Audit, and Information Technology.	N/R	N/R		6,357,570	8,407,040			\$ 14,764,610	19	18.57	N		C	Admissions Act Sections 1.2 & 4, Oregon Constitution Article VIII, Sections 2.4.5 & 7,			
												\$ -									
												\$ -									
								23,400,579	10,054,249			\$ 33,454,828	89	88.00							

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice

19. Legal Requirement Code

- 6 Economic Development
- 7 Education & Skill Devel.
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support
- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

This section is the first priority at the agency level because the activities carried out are mandated by the Oregon Constitution, the Oregon Admissions Act and Oregon Statutes. It relates to the generation of money for the Common School Fund, or the protection of assets or resources linked to the generation of that money.

Land Management has the highest priority for this Section as it is the core mission of the agency. Managing the Common School Fund land to the benefit of this and future generations of Oregon schoolchildren is constitutionally mandated. All expenses of managing the land, regardless of how the land was obtained, are considered constitutional.

Escheatable Estates is also constitutionally mandated and as such is second in priority.

Unclaimed Property is our third priority as it fulfills both a consumer protection role and interest earnings benefit the Common School Fund, ultimately benefitting Oregon schoolchildren. It is a statutory program with strong association with the Constitutional escheat mandates.

Removal Fill Permitting and Enforcement is the fourth priority as a statutorily mandated permitting program with an important environmental protection, economic development, and community development role.

Wetlands Technical Assistance has fifth priority as a statutorily mandated program that facilitates economic and community development while providing environmental protection.

BUDGET NARRATIVE

10% REDUCTION OPTIONS (ORS 291.216) NARRATIVE

Reduction Options

The Department of State Lands established the following criteria for determining potential budget reductions to its programs. The reduction criteria reflect the department's constitutional mandate and the agency mission and strategic plan as well as the fiduciary responsibilities of the department in managing the Common School Fund and the assets of the Common School Fund, as well as the responsibility to preserve the integrity of wetlands and waterways.

Criteria for developing 2013-15 Budget Reductions:

1. The first programs subject to reduction will be those programs not mandated by the Oregon Constitution or statutes.
2. The second program area subject to reduction will be any program that is statutory in nature, to the extent possible without jeopardizing federal requirements under the program.
3. Postpone Common School Fund capital improvements and maintenance.
4. Take incremental reductions from all Common School Fund programs in areas allowing the agency to continue carrying out its Constitutional and statutory responsibilities, albeit at a reduced level.
5. Reduce positions in Common School Fund programs.

10/25% REDUCTIONS OPTIONS (ORS 291.216)

ACTIVITY OR PROGRAM (WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	DESCRIBE REDUCTION (DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2013-15 AND 2015-17)	AMOUNT AND FUND TYPE (GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	RANK AND JUSTIFICATION (RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
1. South Slough Natural Estuarine Research Reserve	<p>THIS PROPOSAL WOULD:</p> <ul style="list-style-type: none"> • LIMIT ABILITY TO APPLY FOR, RECEIVE AND EXPEND FF MONIES THAT SUPPORT THE MISSION OF THE RESERVE • COMPROMISE ABILITY TO MEET PERFORMANCE STANDARDS REQUIRED BY FEDERAL GRANTS. LIKELY TO RESULT IN REDUCING AVAILABLE FEDERAL FUNDS . • LIMITS ABILITY TO APPLY FOR, RECEIVE AND EXPEND OF GRANT MONIES THAT SUPPORT THE MISSION OF THE RESERVE • REDUCES AVAILABILITY OF OTHER FUND GRANT MONIES USED AS MATCH TO LEVERAGE FEDERAL FUND GRANT AWARDS. 	<p>\$144,332 PROFESSIONAL SERVICES \$6,000 TELECOMMUNICATIONS \$26,000 OFFICE EXPENSES \$10,000 TRAINING \$5,000 OTHER S&S \$20,000 TRAVEL \$50,863 EXPENDABLE PROPERTY \$25,000 FAC MAINTENANCE \$15,000 FUEL & UTILITIES \$33,042 CAPITAL OUTLAY</p> <p>TOTALS: \$177,762 OF (DERIVED FROM OTHER FUND GRANTS AND INTRAGENCY TRANSFERS) \$174,122 FF (DERIVED FROM FEDERAL GRANTS)</p>	RANK 1 – THIS REDUCTION MINIMIZES IMPACTS TO THE AGENCY’S ABILITY TO MEET ITS CONSTITUTIONAL DUTIES, WHILE CONTINUING TO PROVIDE SERVICES AT A REDUCED LEVEL AT SOUTH SLOUGH.
2. Removal Fill Mitigation Fund	<p>THIS PROPOSAL WOULD:</p> <ul style="list-style-type: none"> • LIMIT THE ABILITY TO FUND MITIGATION PROJECTS 	<p>\$184,999 OF (DERIVED FROM THE REMOVAL FILL MITIGATION FUND)</p> <p>\$184,999 TOTAL, SERVICES & SUPPLIES</p>	RANK 2 – THIS REDUCTION WOULD DELAY OR MINIMIZE THE ABILITY TO FUND REQUIRED MITIGATION PROJECTS.
3. Capital Improvement & Maintenance	<p>THIS REDUCTION WOULD:</p> <ul style="list-style-type: none"> • DELAY BUILDING AND FACILITY REPAIRS & MAINTENANCE THAT WILL RESULT IN LARGER EXPENSES IN THE FUTURE. • LIMIT ABILITY TO FULFILL AGENCY LAND MANAGEMENT RESPONSIBILITIES ON OTHER PROPERTIES. 	<p>\$29,441 (OF- DERIVED CSF PRINCIPAL)</p>	RANK 3 – THIS REDUCTION IS LIKELY TO RESULT IN HIGHER COSTS IN FUTURE BIENNIA.

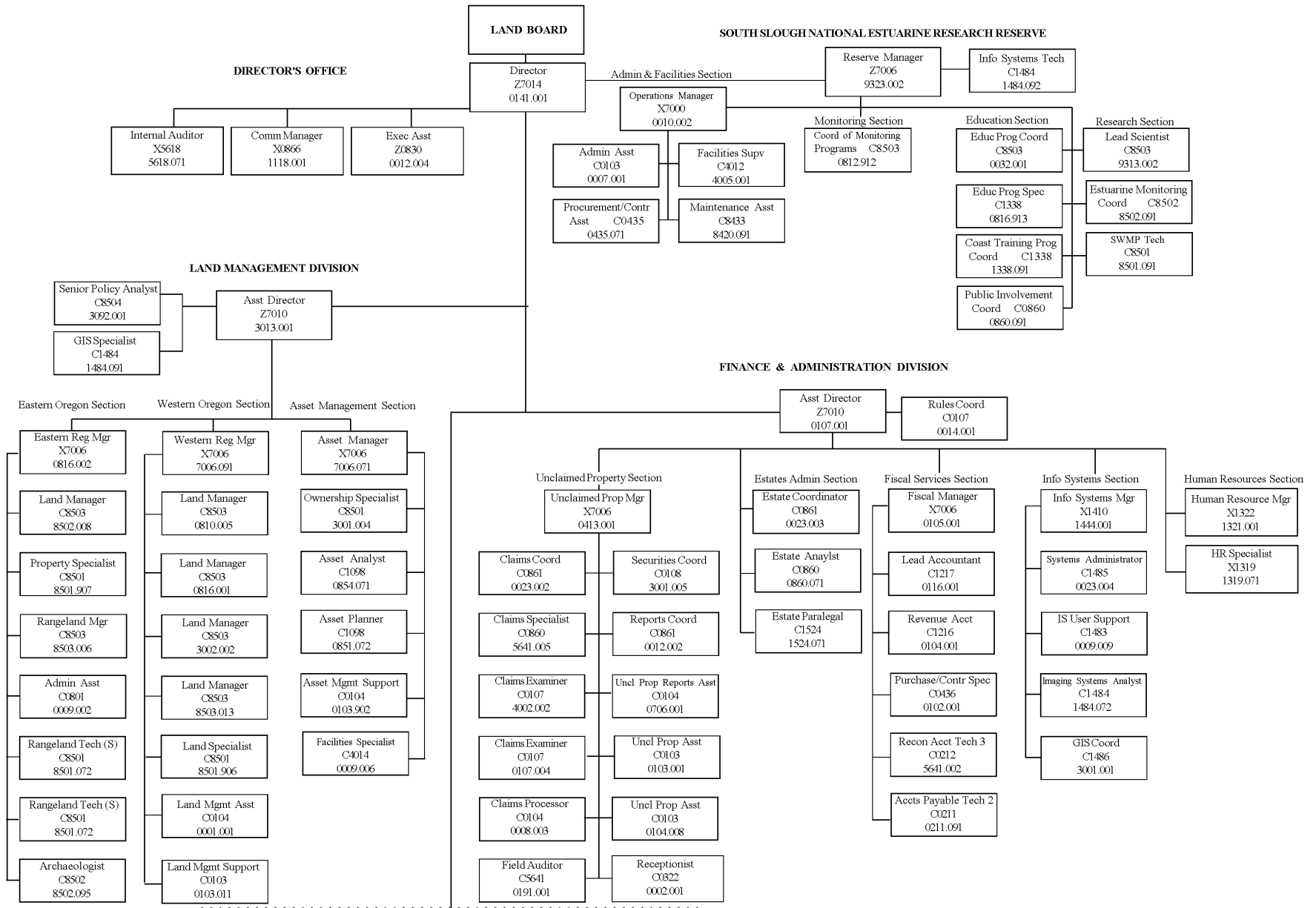
10/25% REDUCTIONS OPTIONS (ORS 291.216)

<p>4. CSF Service & Supplies Expenditures</p>	<p>IMPACT OF THESE CUTS WOULD:</p> <ul style="list-style-type: none"> • HINDER ABILITY TO RECRUIT AND RETAIN STAFF IN HIGHLY TECHNICAL & PROFESSIONAL POSITIONS. • REDUCE TRAINING FOR TECHNICAL AND PROFESSIONAL STAFF. • RESTRICT ABILITY TO INCREASE PUBLIC AWARENESS REGULATORY REQUIREMENTS AND OTHER AGENCY SERVICES. • LIMIT THE ABILITY TO CONDUCT FIELD WORK TO MONITOR COMPLIANCE WITH PERMIT CONDITIONS AND LEASE TERMS RESULTING IN POTENTIAL LOSS OF REVENUE TO THE CSF. • DELAY CONTINUATION OF WORKSTATION AND SOFTWARE REPLACEMENT PLAN AFFECTING ABILITY TO WORK EFFICIENTLY • LIMIT ABILITY TO ACHIEVE TARGETS IN KPMS 	<p>\$80,000 TRAVEL \$201,537 OTHER S& S (MISC) \$30,000 TRAINING \$70,000 OFFICE EXPENSES \$20,000 TELECOMMUNICATIONS \$40,000 PUBLICITY & PUBLICATIONS \$48,110 IT DATA PROCESSING & EXPENDABLE PROPERTY \$5,000 EXPENDABLE PROPERTY \$50,000 FUELS & UTILITIES \$30,000 CAPITAL OUTLAY</p> <p>\$574,647 (OF- DERIVED FROM FEES, OTHER FUND GRANTS AND INTEREST EARNINGS)</p>	<p>RANK 4 – THIS REDUCTION WOULD MAKE THE AGENCY LESS EFFICIENT IN ITS WORK TO GENERATE MONEY FOR THE COMMON SCHOOL FUND.</p>
<p>5. Reduction of 11.0 positions (10.0 FTE) in CSF Programs: Land Management 3/2.0 FTE Wetlands/Waterways: 6/6.0 FTE Finance&Admin: 2/2.0 FTE</p>	<p>BIENNIAL REDUCTION OF 11 POSITIONS (10.0 FTE) WOULD:</p> <ul style="list-style-type: none"> • LIMIT THE ABILITY TO PERFORM INVENTORIES AND ASSESSMENTS OF RANGELANDS TO AID IN MAXIMIZING REVENUE GENERATION WHILE PROTECTING THE CSF ASSETS. • LIMIT THE AGENCY’S ABILITY TO PROCESS WETLAND DETERMINATIONS IN A TIMELY 	<p>\$1,420,187 PERSONAL SERVICES) \$200,000 POSITION RELATED S&S</p> <p>\$1,620,187 TOTAL (OF –DERIVED FROM FEES AND INTEREST EARNINGS)</p>	<p>RANK 6 – THIS REDUCTION HAS THE HIGHEST COST AND IS MOST DETRIMENTAL TO THE AGENCY, DIRECTLY AFFECTING THE ABILITY TO CARRY OUT ITS MISSION AND ACHIEVE ITS GOALS AND PERFORMANCE MEASURES.</p>

10/25% REDUCTIONS OPTIONS (ORS 291.216)

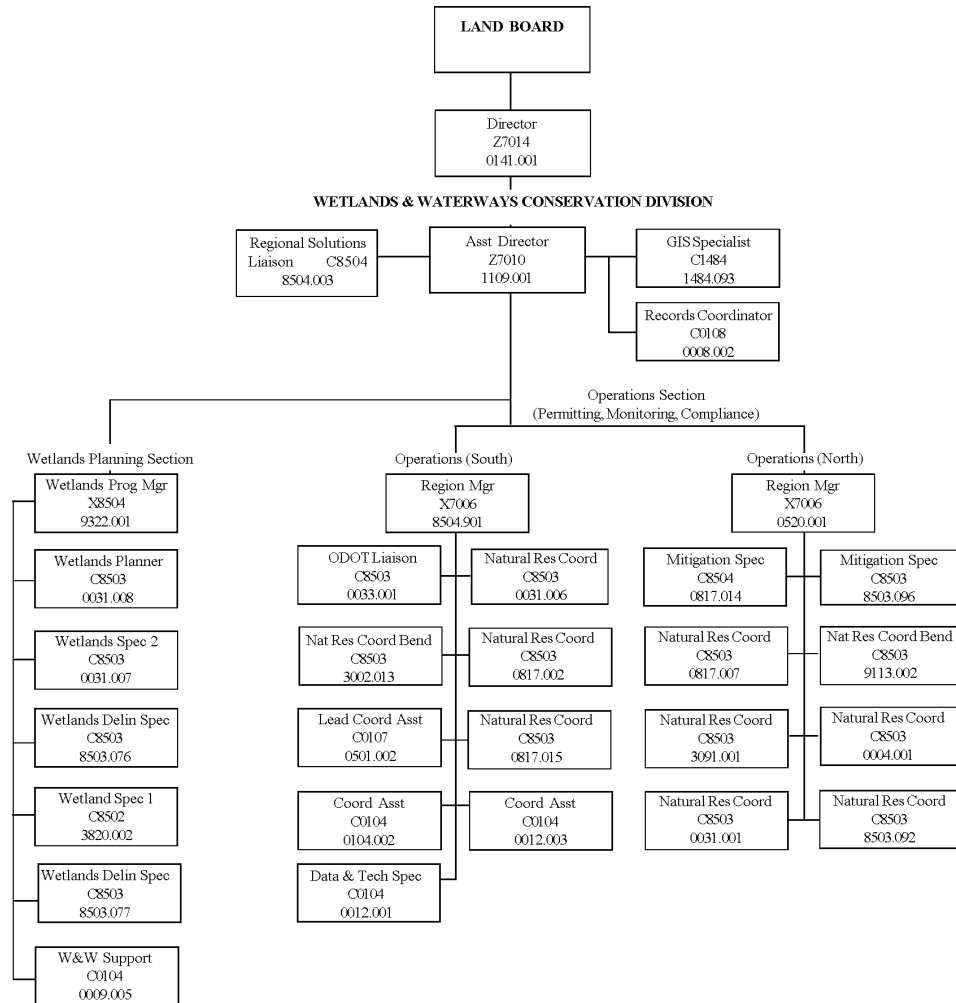
	<p>MANNER, HAMPERING ECONOMIC DEVELOPMENT & JOB CREATION.</p> <ul style="list-style-type: none"> • ELIMINATE ABILITY TO ACHIEVE PERFORMANCE MEASURES & AGENCY STRATEGIC PLAN GOALS. • REDUCE ABILITY TO RESPOND TO PUBLIC REQUESTS FOR SERVICE AND INFORMATION. • INCREASE THE RESPONSE TIME TO POTENTIAL ESTATES INCREASING THE LIKELIHOOD OF LOSS OF ASSETS AND INABILITY TO MEET STATUTORY TIMELINES. • DIMINISH THE AGENCY'S ABILITY MAINTAIN CURRENT GIS DATA RESULTING IN LIMITED AND INACCURATE MAPPING FOR REGULATORY AND PROPRIETARY ACTIVITIES. 		
--	---	--	--

DEPARTMENT OF STATE LANDS: AGENCY WIDE 2011-2013



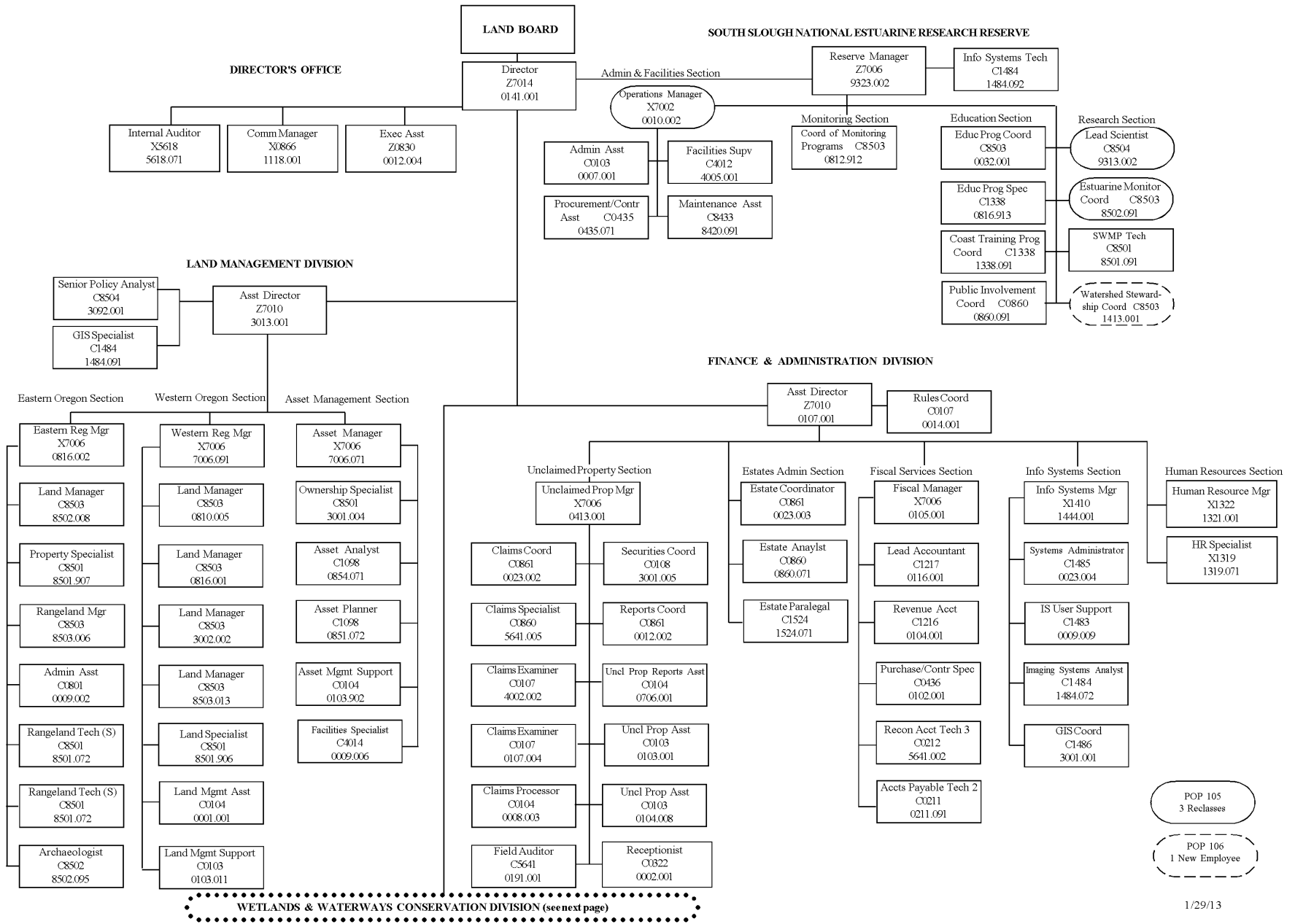
WETLANDS & WATERWAYS CONSERVATION DIVISION (see next page)
 8/21/12 _____ Agency Requested _____ Governor's Balanced _____ Legislatively Adopted _____ Budget Page _____

DEPARTMENT OF STATE LANDS: AGENCY WIDE 2011-2013

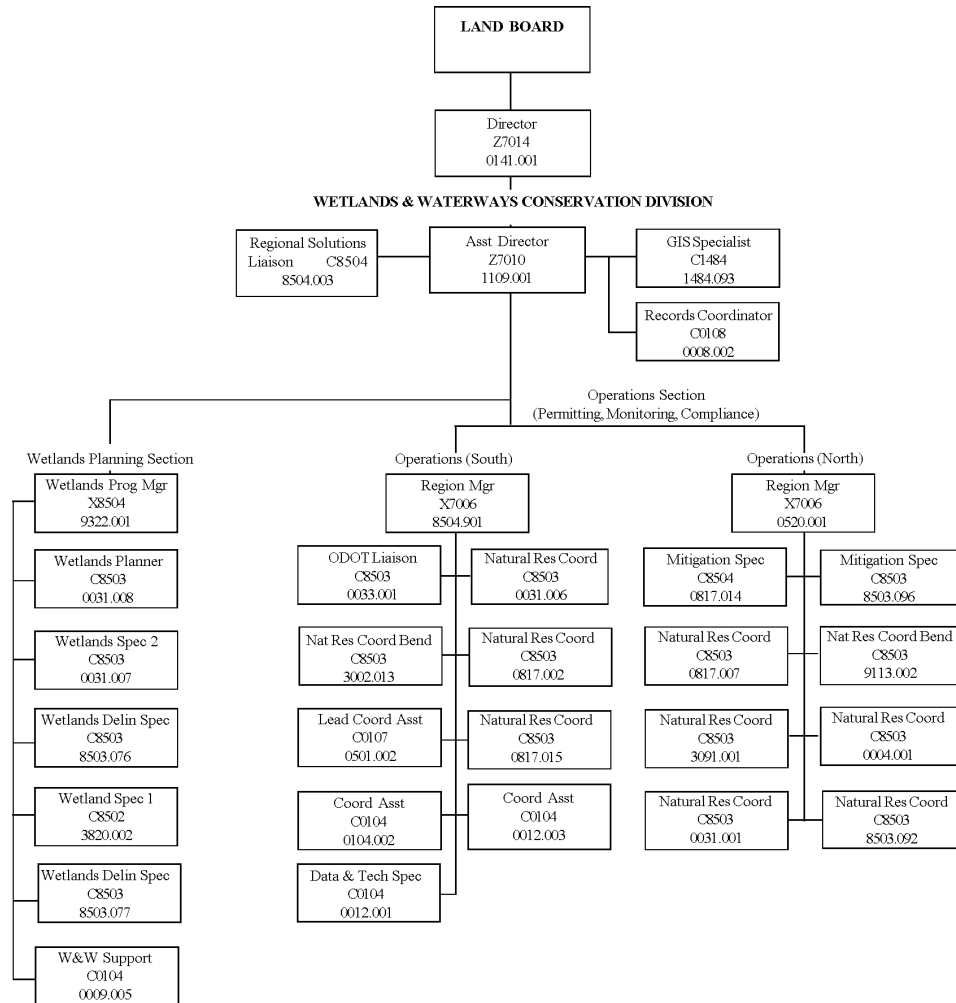


8/21/12 ___ Agency Requested ___ Governor's Balanced X Legislatively Adopted Budget Page ___

DEPARTMENT OF STATE LANDS: AGENCY WIDE 2013-2015



DEPARTMENT OF STATE LANDS: AGENCY WIDE 2013-2015



1/29/13

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
General Fund	1,934,790	-	681,266	681,266	681,266	-
Other Funds	22,858,542	26,206,758	27,264,355	28,755,773	28,684,502	-
Federal Funds	3,497,375	5,671,787	6,099,914	5,903,952	5,899,027	-
All Funds	28,290,707	31,878,545	34,045,535	35,340,991	35,264,795	-
AUTHORIZED POSITIONS	110	108	108	105	105	-
AUTHORIZED FTE	107.46	106.42	106.42	104.00	104.00	-
LIMITED BUDGET (Essential Packages)						
010-NON-PICS PSNL SVC / VACANCY FACTOR						
Other Funds	-	-	-	34,456	34,443	-
Federal Funds	-	-	-	(6,964)	(6,964)	-
All Funds	-	-	-	27,492	27,479	-
022-PHASE-OUT PGM & ONE-TIME COSTS						
General Fund	-	-	-	(681,266)	(681,266)	-
Other Funds	-	-	-	(4,020,529)	(4,020,529)	-
Federal Funds	-	-	-	(3,152,196)	(3,152,196)	-
All Funds	-	-	-	(7,853,991)	(7,853,991)	-
031-STANDARD INFLATION						
Other Funds	-	-	-	644,992	608,148	-
Federal Funds	-	-	-	37,626	37,626	-
All Funds	-	-	-	682,618	645,774	-
032-ABOVE STANDARD INFLATION						
Other Funds	-	-	-	153,343	153,343	-
TOTAL LIMITED BUDGET (Essential Packages)						

Agencywide Appropriated Fund Group
2013-15 Biennium

Version: Y - 01 - Governor's Budget

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	-	-	-	(681,266)	(681,266)	-
Other Funds	-	-	-	(3,187,738)	(3,224,595)	-
Federal Funds	-	-	-	(3,121,534)	(3,121,534)	-
All Funds	-	-	-	(6,990,538)	(7,027,395)	-
LIMITED BUDGET (Current Service Level)						
General Fund	1,934,790	-	681,266	-	-	-
Other Funds	22,858,542	26,206,758	27,264,355	25,568,035	25,459,907	-
Federal Funds	3,497,375	5,671,787	6,099,914	2,782,418	2,777,493	-
All Funds	28,290,707	31,878,545	34,045,535	28,350,453	28,237,400	-
AUTHORIZED POSITIONS	110	108	108	105	105	-
AUTHORIZED FTE	107.46	106.42	106.42	104.00	104.00	-
LIMITED BUDGET (Policy Packages)						
070-REVENUE SHORTFALLS- RANK 0 - 030-00-00-00000						
Federal Funds	-	-	-	(1,206,762)	(1,206,762)	-
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 010-00-00-00000						
Other Funds	-	-	-	-	(194,312)	-
092-PERS TAXATION POLICY- RANK 0 - 010-00-00-00000						
Other Funds	-	-	-	-	(37,937)	-
092-PERS TAXATION POLICY- RANK 0 - 013-00-00-00000						
Other Funds	-	-	-	-	(424)	-
092-PERS TAXATION POLICY- RANK 0 - 030-00-00-00000						
Other Funds	-	-	-	-	(3,621)	-
Federal Funds	-	-	-	-	(3,006)	-
All Funds	-	-	-	-	(6,627)	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
093-OTHER PERS ADJUSTMENTS- RANK 0 - 010-00-00-00000						
Other Funds	-	-	-	-	(30,313)	-
093-OTHER PERS ADJUSTMENTS- RANK 0 - 013-00-00-00000						
Other Funds	-	-	-	-	(339)	-
093-OTHER PERS ADJUSTMENTS- RANK 0 - 030-00-00-00000						
Other Funds	-	-	-	-	(2,892)	-
Federal Funds	-	-	-	-	(2,402)	-
All Funds	-	-	-	-	(5,294)	-
101-PORTLAND HARBOR CLEAN UP- RANK 1 - 010-00-00-00000						
General Fund	-	-	-	500,000	-	-
Other Funds	-	-	-	1,000,000	1,000,000	-
All Funds	-	-	-	1,500,000	1,000,000	-
102-PROGRAM IMPROVEMENT - 404 ASSUMPTION- RANK 2 - 010-00-00-00000						
Other Funds	-	-	-	230,238	-	-
Authorized Positions	-	-	-	2	-	-
Authorized FTE	-	-	-	1.50	-	-
104-PROPERTY TAX EXPENSE- RANK 4 - 010-00-00-00000						
Other Funds	-	-	-	28,000	28,000	-
106-SSNERR WATERSHED STEWARDSHIP- RANK 6 - 030-00-00-00000						
Other Funds	-	-	-	153,493	152,856	-
Authorized Positions	-	-	-	1	1	-
Authorized FTE	-	-	-	1.00	1.00	-
TOTAL LIMITED BUDGET (Policy Packages)						
General Fund	-	-	-	500,000	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	1,411,731	911,018	-
Federal Funds	-	-	-	(1,206,762)	(1,212,170)	-
All Funds	-	-	-	704,969	(301,152)	-
AUTHORIZED POSITIONS	-	-	-	3	1	-
AUTHORIZED FTE	-	-	-	2.50	1.00	-
TOTAL LIMITED BUDGET (Including Packages)						
General Fund	1,934,790	-	681,266	500,000	-	-
Other Funds	22,858,542	26,206,758	27,264,355	26,979,766	26,370,925	-
Federal Funds	3,497,375	5,671,787	6,099,914	1,575,656	1,565,323	-
All Funds	28,290,707	31,878,545	34,045,535	29,055,422	27,936,248	-
AUTHORIZED POSITIONS	110	108	108	108	106	-
AUTHORIZED FTE	107.46	106.42	106.42	106.50	105.00	-
NONLIMITED BUDGET (Excluding Packages)						
Other Funds	7,346,149	10,054,249	29,054,249	10,054,249	10,054,249	-
NONLIMITED BUDGET (Current Service Level)						
Other Funds	7,346,149	10,054,249	29,054,249	10,054,249	10,054,249	-
TOTAL NONLIMITED BUDGET (Including Packages)						
Other Funds	7,346,149	10,054,249	29,054,249	10,054,249	10,054,249	-
OPERATING BUDGET (Excluding Packages)						
General Fund	1,934,790	-	681,266	681,266	681,266	-
Other Funds	30,204,691	36,261,007	56,318,604	38,810,022	38,738,751	-
Federal Funds	3,497,375	5,671,787	6,099,914	5,903,952	5,899,027	-
All Funds	35,636,856	41,932,794	63,099,784	45,395,240	45,319,044	-
AUTHORIZED POSITIONS	110	108	108	105	105	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
AUTHORIZED FTE	107.46	106.42	106.42	104.00	104.00	-
OPERATING BUDGET (Essential Packages)						
010-NON-PICS PSNL SVC / VACANCY FACTOR						
Other Funds	-	-	-	34,456	34,443	-
Federal Funds	-	-	-	(6,964)	(6,964)	-
All Funds	-	-	-	27,492	27,479	-
022-PHASE-OUT PGM & ONE-TIME COSTS						
General Fund	-	-	-	(681,266)	(681,266)	-
Other Funds	-	-	-	(4,020,529)	(4,020,529)	-
Federal Funds	-	-	-	(3,152,196)	(3,152,196)	-
All Funds	-	-	-	(7,853,991)	(7,853,991)	-
031-STANDARD INFLATION						
Other Funds	-	-	-	644,992	608,148	-
Federal Funds	-	-	-	37,626	37,626	-
All Funds	-	-	-	682,618	645,774	-
032-ABOVE STANDARD INFLATION						
Other Funds	-	-	-	153,343	153,343	-
TOTAL OPERATING BUDGET (Essential Packages)						
General Fund	-	-	-	(681,266)	(681,266)	-
Other Funds	-	-	-	(3,187,738)	(3,224,595)	-
Federal Funds	-	-	-	(3,121,534)	(3,121,534)	-
All Funds	-	-	-	(6,990,538)	(7,027,395)	-
OPERATING BUDGET (Current Service Level)						
General Fund	1,934,790	-	681,266	-	-	-

Agencywide Appropriated Fund Group
2013-15 Biennium

Version: Y - 01 - Governor's Budget

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	30,204,691	36,261,007	56,318,604	35,622,284	35,514,156	-
Federal Funds	3,497,375	5,671,787	6,099,914	2,782,418	2,777,493	-
All Funds	35,636,856	41,932,794	63,099,784	38,404,702	38,291,649	-
AUTHORIZED POSITIONS	110	108	108	105	105	-
AUTHORIZED FTE	107.46	106.42	106.42	104.00	104.00	-
OPERATING BUDGET (Policy Packages)						
070-REVENUE SHORTFALLS- RANK 0 - 030-00-00-00000						
Federal Funds	-	-	-	(1,206,762)	(1,206,762)	-
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 010-00-00-00000						
Other Funds	-	-	-	-	(194,312)	-
092-PERS TAXATION POLICY- RANK 0 - 010-00-00-00000						
Other Funds	-	-	-	-	(37,937)	-
092-PERS TAXATION POLICY- RANK 0 - 013-00-00-00000						
Other Funds	-	-	-	-	(424)	-
092-PERS TAXATION POLICY- RANK 0 - 030-00-00-00000						
Other Funds	-	-	-	-	(3,621)	-
Federal Funds	-	-	-	-	(3,006)	-
All Funds	-	-	-	-	(6,627)	-
093-OTHER PERS ADJUSTMENTS- RANK 0 - 010-00-00-00000						
Other Funds	-	-	-	-	(30,313)	-
093-OTHER PERS ADJUSTMENTS- RANK 0 - 013-00-00-00000						
Other Funds	-	-	-	-	(339)	-
093-OTHER PERS ADJUSTMENTS- RANK 0 - 030-00-00-00000						
Other Funds	-	-	-	-	(2,892)	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds	-	-	-	-	(2,402)	-
All Funds	-	-	-	-	(5,294)	-
101-PORTLAND HARBOR CLEAN UP- RANK 1 - 010-00-00-00000						
General Fund	-	-	-	500,000	-	-
Other Funds	-	-	-	1,000,000	1,000,000	-
All Funds	-	-	-	1,500,000	1,000,000	-
102-PROGRAM IMPROVEMENT - 404 ASSUMPTION- RANK 2 - 010-00-00-00000						
Other Funds	-	-	-	230,238	-	-
Authorized Positions	-	-	-	2	-	-
Authorized FTE	-	-	-	1.50	-	-
104-PROPERTY TAX EXPENSE- RANK 4 - 010-00-00-00000						
Other Funds	-	-	-	28,000	28,000	-
106-SSNERR WATERSHED STEWARDSHIP- RANK 6 - 030-00-00-00000						
Other Funds	-	-	-	153,493	152,856	-
Authorized Positions	-	-	-	1	1	-
Authorized FTE	-	-	-	1.00	1.00	-
TOTAL OPERATING BUDGET (Policy Packages)						
General Fund	-	-	-	500,000	-	-
Other Funds	-	-	-	1,411,731	911,018	-
Federal Funds	-	-	-	(1,206,762)	(1,212,170)	-
All Funds	-	-	-	704,969	(301,152)	-
AUTHORIZED POSITIONS	-	-	-	3	1	-
AUTHORIZED FTE	-	-	-	2.50	1.00	-
TOTAL OPERATING BUDGET (Including Packages)						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	1,934,790	-	681,266	500,000	-	-
Other Funds	30,204,691	36,261,007	56,318,604	37,034,015	36,425,174	-
Federal Funds	3,497,375	5,671,787	6,099,914	1,575,656	1,565,323	-
All Funds	35,636,856	41,932,794	63,099,784	39,109,671	37,990,497	-
AUTHORIZED POSITIONS	110	108	108	108	106	-
AUTHORIZED FTE	107.46	106.42	106.42	106.50	105.00	-
CAPITAL IMPROVEMENT (Excluding Packages)						
Other Funds	225,660	287,517	287,517	287,517	287,517	-
CAPITAL IMPROVEMENT (Essential Packages)						
031-STANDARD INFLATION						
Other Funds	-	-	-	6,900	6,900	-
TOTAL CAPITAL IMPROVEMENT (Essential Packages)						
Other Funds	-	-	-	6,900	6,900	-
CAPITAL IMPROVEMENT (Current Service Level)						
Other Funds	225,660	287,517	287,517	294,417	294,417	-
CAPITAL IMPROVEMENT (Policy Packages)						
103-HEADQUARTERS HVAC UPGRADE- RANK 3 - 088-00-00-00000						
Other Funds	-	-	-	300,000	300,000	-
TOTAL CAPITAL IMPROVEMENT (Policy Packages)						
Other Funds	-	-	-	300,000	300,000	-
TOTAL CAPITAL IMPROVEMENT (Including Packages)						
Other Funds	225,660	287,517	287,517	594,417	594,417	-
TOTAL BUDGET (Excluding Packages)						
General Fund	1,934,790	-	681,266	681,266	681,266	-

Agencywide Appropriated Fund Group
2013-15 Biennium

Version: Y - 01 - Governor's Budget

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	30,430,351	36,548,524	56,606,121	39,097,539	39,026,268	-
Federal Funds	3,497,375	5,671,787	6,099,914	5,903,952	5,899,027	-
All Funds	35,862,516	42,220,311	63,387,301	45,682,757	45,606,561	-
AUTHORIZED POSITIONS	110	108	108	105	105	-
AUTHORIZED FTE	107.46	106.42	106.42	104.00	104.00	-
TOTAL BUDGET (Essential Packages)						
010-NON-PICS PSNL SVC / VACANCY FACTOR						
Other Funds	-	-	-	34,456	34,443	-
Federal Funds	-	-	-	(6,964)	(6,964)	-
All Funds	-	-	-	27,492	27,479	-
022-PHASE-OUT PGM & ONE-TIME COSTS						
General Fund	-	-	-	(681,266)	(681,266)	-
Other Funds	-	-	-	(4,020,529)	(4,020,529)	-
Federal Funds	-	-	-	(3,152,196)	(3,152,196)	-
All Funds	-	-	-	(7,853,991)	(7,853,991)	-
031-STANDARD INFLATION						
Other Funds	-	-	-	651,892	615,048	-
Federal Funds	-	-	-	37,626	37,626	-
All Funds	-	-	-	689,518	652,674	-
032-ABOVE STANDARD INFLATION						
Other Funds	-	-	-	153,343	153,343	-
TOTAL BUDGET (Essential Packages)						
General Fund	-	-	-	(681,266)	(681,266)	-
Other Funds	-	-	-	(3,180,838)	(3,217,695)	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds	-	-	-	(3,121,534)	(3,121,534)	-
All Funds	-	-	-	(6,983,638)	(7,020,495)	-
TOTAL BUDGET (Current Service Level)						
General Fund	1,934,790	-	681,266	-	-	-
Other Funds	30,430,351	36,548,524	56,606,121	35,916,701	35,808,573	-
Federal Funds	3,497,375	5,671,787	6,099,914	2,782,418	2,777,493	-
All Funds	35,862,516	42,220,311	63,387,301	38,699,119	38,586,066	-
AUTHORIZED POSITIONS	110	108	108	105	105	-
AUTHORIZED FTE	107.46	106.42	106.42	104.00	104.00	-
TOTAL BUDGET (Policy Packages)						
070-REVENUE SHORTFALLS- RANK 0 - 030-00-00-00000						
Federal Funds	-	-	-	(1,206,762)	(1,206,762)	-
091-STATEWIDE ADMINISTRATIVE SAVINGS- RANK 0 - 010-00-00-00000						
Other Funds	-	-	-	-	(194,312)	-
092-PERS TAXATION POLICY- RANK 0 - 010-00-00-00000						
Other Funds	-	-	-	-	(37,937)	-
092-PERS TAXATION POLICY- RANK 0 - 013-00-00-00000						
Other Funds	-	-	-	-	(424)	-
092-PERS TAXATION POLICY- RANK 0 - 030-00-00-00000						
Other Funds	-	-	-	-	(3,621)	-
Federal Funds	-	-	-	-	(3,006)	-
All Funds	-	-	-	-	(6,627)	-
093-OTHER PERS ADJUSTMENTS- RANK 0 - 010-00-00-00000						
Other Funds	-	-	-	-	(30,313)	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
093-OTHER PERS ADJUSTMENTS- RANK 0 - 013-00-00-00000						
Other Funds	-	-	-	-	(339)	-
093-OTHER PERS ADJUSTMENTS- RANK 0 - 030-00-00-00000						
Other Funds	-	-	-	-	(2,892)	-
Federal Funds	-	-	-	-	(2,402)	-
All Funds	-	-	-	-	(5,294)	-
101-PORTLAND HARBOR CLEAN UP- RANK 1 - 010-00-00-00000						
General Fund	-	-	-	500,000	-	-
Other Funds	-	-	-	1,000,000	1,000,000	-
All Funds	-	-	-	1,500,000	1,000,000	-
102-PROGRAM IMPROVEMENT - 404 ASSUMPTION- RANK 2 - 010-00-00-00000						
Other Funds	-	-	-	230,238	-	-
Authorized Positions	-	-	-	2	-	-
Authorized FTE	-	-	-	1.50	-	-
103-HEADQUARTERS HVAC UPGRADE- RANK 3 - 088-00-00-00000						
Other Funds	-	-	-	300,000	300,000	-
104-PROPERTY TAX EXPENSE- RANK 4 - 010-00-00-00000						
Other Funds	-	-	-	28,000	28,000	-
106-SSNERR WATERSHED STEWARDSHIP- RANK 6 - 030-00-00-00000						
Other Funds	-	-	-	153,493	152,856	-
Authorized Positions	-	-	-	1	1	-
Authorized FTE	-	-	-	1.00	1.00	-
TOTAL BUDGET (Policy Packages)						
General Fund	-	-	-	500,000	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	1,711,731	1,211,018	-
Federal Funds	-	-	-	(1,206,762)	(1,212,170)	-
All Funds	-	-	-	1,004,969	(1,152)	-
AUTHORIZED POSITIONS	-	-	-	3	1	-
AUTHORIZED FTE	-	-	-	2.50	1.00	-
TOTAL BUDGET (Including Packages)						
General Fund	1,934,790	-	681,266	500,000	-	-
Other Funds	30,430,351	36,548,524	56,606,121	37,628,432	37,019,591	-
Federal Funds	3,497,375	5,671,787	6,099,914	1,575,656	1,565,323	-
All Funds	35,862,516	42,220,311	63,387,301	39,704,088	38,584,914	-
AUTHORIZED POSITIONS	110	108	108	108	106	-
AUTHORIZED FTE	107.46	106.42	106.42	106.50	105.00	-

Agencywide Program Unit Summary
2013-15 Biennium

Version: Y - 01 - Governor's Budget

Summary Cross Reference Number	Cross Reference Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
010-00-00-00000	Common School Fund						
	General Fund	1,934,790	-	681,266	500,000	-	-
	Other Funds	27,230,965	30,549,130	50,606,727	33,260,830	32,665,837	-
	Federal Funds	682,448	176,244	354,244	-	-	-
	All Funds	29,848,203	30,725,374	51,642,237	33,760,830	32,665,837	-
013-00-00-00000	Oregon Wetlands Revolving Fund						
	Other Funds	1,213,043	1,791,092	1,791,092	1,849,994	1,848,532	-
020-00-00-00000	Natural Heritage Program						
	Other Funds	27,710	6,932	6,932	-	-	-
	Federal Funds	790,900	445,680	695,807	-	-	-
	All Funds	818,610	452,612	702,739	-	-	-
030-00-00-00000	South Slough National Estuarine						
	Other Funds	1,732,973	3,913,853	3,913,853	1,923,191	1,910,805	-
	Federal Funds	2,024,027	5,049,863	5,049,863	1,575,656	1,565,323	-
	All Funds	3,757,000	8,963,716	8,963,716	3,498,847	3,476,128	-
088-00-00-00000	Capital Improvements						
	Other Funds	225,660	287,517	287,517	594,417	594,417	-
TOTAL AGENCY							
	General Fund	1,934,790	-	681,266	500,000	-	-

Summary Cross Reference Number	Cross Reference Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
---	------------------------------------	----------------------------	---	--	--	--	---

TOTAL AGENCY

Other Funds	30,430,351	36,548,524	56,606,121	37,628,432	37,019,591	-
Federal Funds	3,497,375	5,671,787	6,099,914	1,575,656	1,565,323	-
All Funds	35,862,516	42,220,311	63,387,301	39,704,088	38,584,914	-

BUDGET NARRATIVE

REVENUE FORECAST NARRATIVE

1. Common School Fund Decision Unit

The Common School Fund (CSF) decision unit has traditionally been funded almost entirely by Other Funds generated by activities on state-owned land, regulatory fees, and realized earnings from investments. Recent efforts over the last three biennia have continued to generate diversified revenue for the fund. Federal funding has been provided by the Environmental Protection Agency and other grants. Some Other Fund grants were secured for South Slough projects. Even with the contributions from other sources, the Department remains funded predominantly by Common School Fund Other Funds.

The majority of the Other Funds revenue is a direct result of active management of the CSF corpus. Investments are handled by the Office of the State Treasurer in accordance with policy set by the Oregon Investment Council. Investment income is derived from market appreciation, interest payments and dividends. The investment performance of the CSF corpus is projected to grow slowly for the 2013-15 biennium.

Program activities provide the remainder of the Other Funds revenue. Examples of activities generating revenue are royalties and rents from land management, periodic land sales, earnings on unclaimed property funds, statutory estate administration fees, building space rental, industrial land development, regulatory fees, and miscellaneous charges for services.

A slight increase in revenue from land management activities is anticipated during the 2013-15 biennium. Timber harvest revenue, however, is projected to increase significantly in the 2013-15 biennium, and rangeland revenue is expected to increase as well due to changes in forage lease rates.

Revenue from leasing and other program activities is forecast to remain stable, as efforts continue to maximize revenues from program activities to produce optimum gain for the CSF. The Department is looking for opportunities to increase revenues through land sales and reinvestments in industrial/commercial/residential projects throughout the state. In addition, the Department is disposing of underperforming, isolated and scattered rangeland and forest parcels where management costs are high and revenue opportunities are minimal.

Estimates in the Common School Fund flow chart and on fund distribution graphs have been developed using the most recent information available at the time of budget deadlines. DSL will use updated market value and performance information during each phase of the budget process as information becomes available. In general, the distribution estimate is calculated using the current three-year rolling average distribution policy and anticipated Common School Fund values as of December 31 each year.

BUDGET NARRATIVE

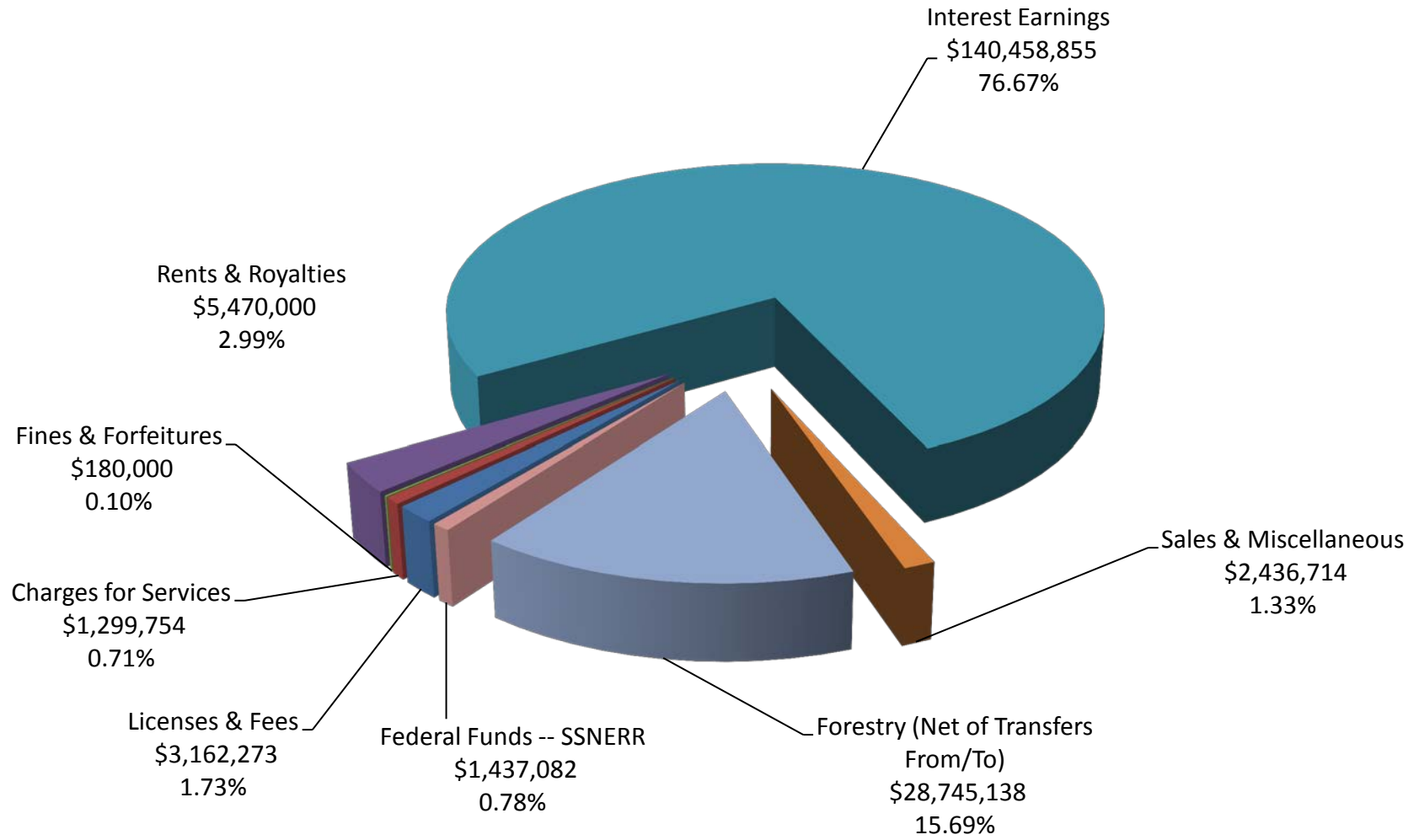
2. South Slough National Estuarine Research Reserve Decision Unit

The South Slough National Estuarine Research Reserve is funded primarily by Federal Funds and Other Fund grants coming from non-federal sources. The match rate for these funds varies from 30 to 50 percent, depending on the individual grants. Some Common School Funds are provided as match.

The South Slough has statutory authority to apply for grants, and regularly submits applications for federal assistance through the Office of Coastal Resource Management-National Oceanic Atmospheric Administration (Department of Commerce), as well as through other public and private sources. Federal funds are subject to congressional authorization and appropriation. Federal Fund revenues for ongoing operations are not expected to continue at present levels.

During the 2011-13 biennium, the South Slough has continued to collect fees for facility use and other activities. These activities have generated less than \$2,000 through June 30, 2012.

**Department of State Lands
2013-15 Governor's Balanced Budget
Revenues: All Funds**



DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Lands, Dept of State
2013-15 Biennium**

Agency Number: 14100

Cross Reference Number: 14100-000-00-00-00000

Source	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Business Lic and Fees	3,000	-	-	-	-	-
Non-business Lic. and Fees	1,426,779	3,162,273	3,162,273	3,162,273	3,162,273	-
Federal Revenues	115,509	-	-	-	-	-
Charges for Services	149,447	849,754	849,754	849,754	849,754	-
Admin and Service Charges	189,670	450,000	450,000	450,000	450,000	-
Fines and Forfeitures	181,179	180,000	180,000	180,000	180,000	-
Rents and Royalties	7,229,885	5,470,000	5,470,000	5,470,000	5,470,000	-
Interest Income	1,506,119	140,458,855	140,458,855	140,458,855	140,458,855	-
Sales Income	104,739	103,750	103,750	103,750	103,750	-
Common School Lands Sales	156,300	-	-	-	-	-
Donations	17,786	12,000	12,000	12,000	12,000	-
Grants (Non-Fed)	-	142,069	142,069	142,027	142,027	-
Loan Repayments	1,668,245	240,000	240,000	240,000	240,000	-
Other Revenues	3,038,458	4,196,277	4,196,277	1,938,937	1,938,937	-
Transfer In - Intrafund	1,853,370	6,390,252	6,390,252	6,697,152	6,697,152	-
Tsfr From OR Business Development	-	28,797	28,797	-	-	-
Tsfr From Revenue, Dept of	522,199	237,000	237,000	237,000	237,000	-
Tsfr From Energy, Dept of	2,607	-	-	-	-	-
Tsfr From Forestry, Dept of	18,357,027	38,494,000	38,494,000	38,494,000	38,494,000	-
Tsfr From Watershed Enhance Bd	71,436	-	-	-	-	-
Transfer Out - Intrafund	(1,034,541,749)	(117,392,702)	(136,392,702)	(136,699,602)	(136,699,602)	-
Transfer to Cities	(250,000)	-	-	-	-	-
Tsfr To Forestry, Dept of	(8,613,972)	(9,748,862)	(9,748,862)	(9,748,862)	(9,748,862)	-

____ Agency Request
2013-15 Biennium

____ Governor's Budget
Page _____

____ Legislatively Adopted
Detail of LF, OF, and FF Revenues - BPR012

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Lands, Dept of State
2013-15 Biennium

Agency Number: 14100
Cross Reference Number: 14100-000-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Tsfr To Fish/Wildlife, Dept of	(1,000,000)	-	-	-	-	-
Total Other Funds	(\$1,007,811,966)	\$73,273,463	\$54,273,463	\$51,987,284	\$51,987,284	-
Federal Funds						
Federal Funds	3,473,176	6,716,743	6,735,966	1,437,082	1,437,082	-
Total Federal Funds	\$3,473,176	\$6,716,743	\$6,735,966	\$1,437,082	\$1,437,082	-
Nonlimited Other Funds						
Interest Income	59,948,544	-	-	-	-	-
Other Revenues	774,346	-	-	-	-	-
Transfer In - Intrafund	1,032,688,379	111,002,450	130,002,450	130,002,450	130,002,450	-
Tsfr To Education, Dept of	(99,195,033)	(101,752,888)	(101,752,888)	(101,752,888)	(101,752,888)	-
Total Nonlimited Other Funds	\$994,216,236	\$9,249,562	\$28,249,562	\$28,249,562	\$28,249,562	-

Agencywide Revenues and Disbursements Summary
2013-15 Biennium

Version: Y-01-Governor's Budget

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
Other Funds	1,068,549,803	1,123,476,937	1,123,476,937	1,149,393,841	1,149,393,841	-
Federal Funds	294,947	1,683,457	1,683,457	2,319,509	2,319,509	-
All Funds	1,068,844,750	1,125,160,394	1,125,160,394	1,151,713,350	1,151,713,350	-
0030 Beginning Balance Adjustment						
Other Funds	-	-	-	(10)	(10)	-
Federal Funds	-	-	-	(24)	(24)	-
All Funds	-	-	-	(34)	(34)	-
TOTAL BEGINNING BALANCE						
Other Funds	1,068,549,803	1,123,476,937	1,123,476,937	1,149,393,831	1,149,393,831	-
Federal Funds	294,947	1,683,457	1,683,457	2,319,485	2,319,485	-
TOTAL BEGINNING BALANCE	\$1,068,844,750	\$1,125,160,394	\$1,125,160,394	\$1,151,713,316	\$1,151,713,316	-

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

General Fund	2,441,534	-	681,266	500,000	-	-
--------------	-----------	---	---------	---------	---	---

LICENSES AND FEES

0205 Business Lic and Fees

Other Funds	3,000	-	-	-	-	-
-------------	-------	---	---	---	---	---

0210 Non-business Lic. and Fees

Agencywide Revenues and Disbursements Summary
2013-15 Biennium

Version: Y-01-Governor's Budget

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	1,426,779	3,162,273	3,162,273	3,162,273	3,162,273	-
TOTAL LICENSES AND FEES						
Other Funds	1,429,779	3,162,273	3,162,273	3,162,273	3,162,273	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
Other Funds	115,509	-	-	-	-	-
CHARGES FOR SERVICES						
0410 Charges for Services						
Other Funds	149,447	849,754	849,754	849,754	849,754	-
0415 Admin and Service Charges						
Other Funds	189,670	450,000	450,000	450,000	450,000	-
TOTAL CHARGES FOR SERVICES						
Other Funds	339,117	1,299,754	1,299,754	1,299,754	1,299,754	-
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
Other Funds	181,179	180,000	180,000	180,000	180,000	-
0510 Rents and Royalties						
Other Funds	7,229,885	5,470,000	5,470,000	5,470,000	5,470,000	-
TOTAL FINES, RENTS AND ROYALTIES						
Other Funds	7,411,064	5,650,000	5,650,000	5,650,000	5,650,000	-
INTEREST EARNINGS						

**Agencywide Revenues and Disbursements Summary
2013-15 Biennium**

Version: Y-01-Governor's Budget

<i>Description</i>	<i>2009-11 Actuals</i>	<i>2011-13 Leg Adopted Budget</i>	<i>2011-13 Leg Approved Budget</i>	<i>2013-15 Agency Request Budget</i>	<i>2013-15 Governor's Budget</i>	<i>2013-15 Leg Adopted Budget</i>
0605 Interest Income						
Other Funds	61,454,663	140,458,855	140,458,855	140,458,855	140,458,855	-
SALES INCOME						
0705 Sales Income						
Other Funds	104,739	103,750	103,750	103,750	103,750	-
0735 Common School Lands Sales						
Other Funds	156,300	-	-	-	-	-
TOTAL SALES INCOME						
Other Funds	261,039	103,750	103,750	103,750	103,750	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
Other Funds	17,786	12,000	12,000	12,000	12,000	-
0910 Grants (Non-Fed)						
Other Funds	-	142,069	142,069	142,027	142,027	-
TOTAL DONATIONS AND CONTRIBUTIONS						
Other Funds	17,786	154,069	154,069	154,027	154,027	-
LOAN REPAYMENT						
0925 Loan Repayments						
Other Funds	1,668,245	240,000	240,000	240,000	240,000	-
OTHER						
0975 Other Revenues						

Agencywide Revenues and Disbursements Summary
2013-15 Biennium

Version: Y-01-Governor's Budget

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	3,812,804	4,196,277	4,196,277	1,938,937	1,938,937	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
Federal Funds	3,473,176	6,716,743	6,735,966	1,437,082	1,437,082	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
Other Funds	1,034,541,749	117,392,702	136,392,702	136,699,602	136,699,602	-
1123 Tsfr From OR Business Development						
Other Funds	-	28,797	28,797	-	-	-
1150 Tsfr From Revenue, Dept of						
Other Funds	522,199	237,000	237,000	237,000	237,000	-
1330 Tsfr From Energy, Dept of						
Other Funds	2,607	-	-	-	-	-
1629 Tsfr From Forestry, Dept of						
Other Funds	18,357,027	38,494,000	38,494,000	38,494,000	38,494,000	-
1691 Tsfr From Watershed Enhance Bd						
Other Funds	71,436	-	-	-	-	-
TOTAL TRANSFERS IN						
Other Funds	1,053,495,018	156,152,499	175,152,499	175,430,602	175,430,602	-
TOTAL REVENUES						
General Fund	2,441,534	-	681,266	500,000	-	-

Agencywide Revenues and Disbursements Summary
2013-15 Biennium

Version: Y-01-Governor's Budget

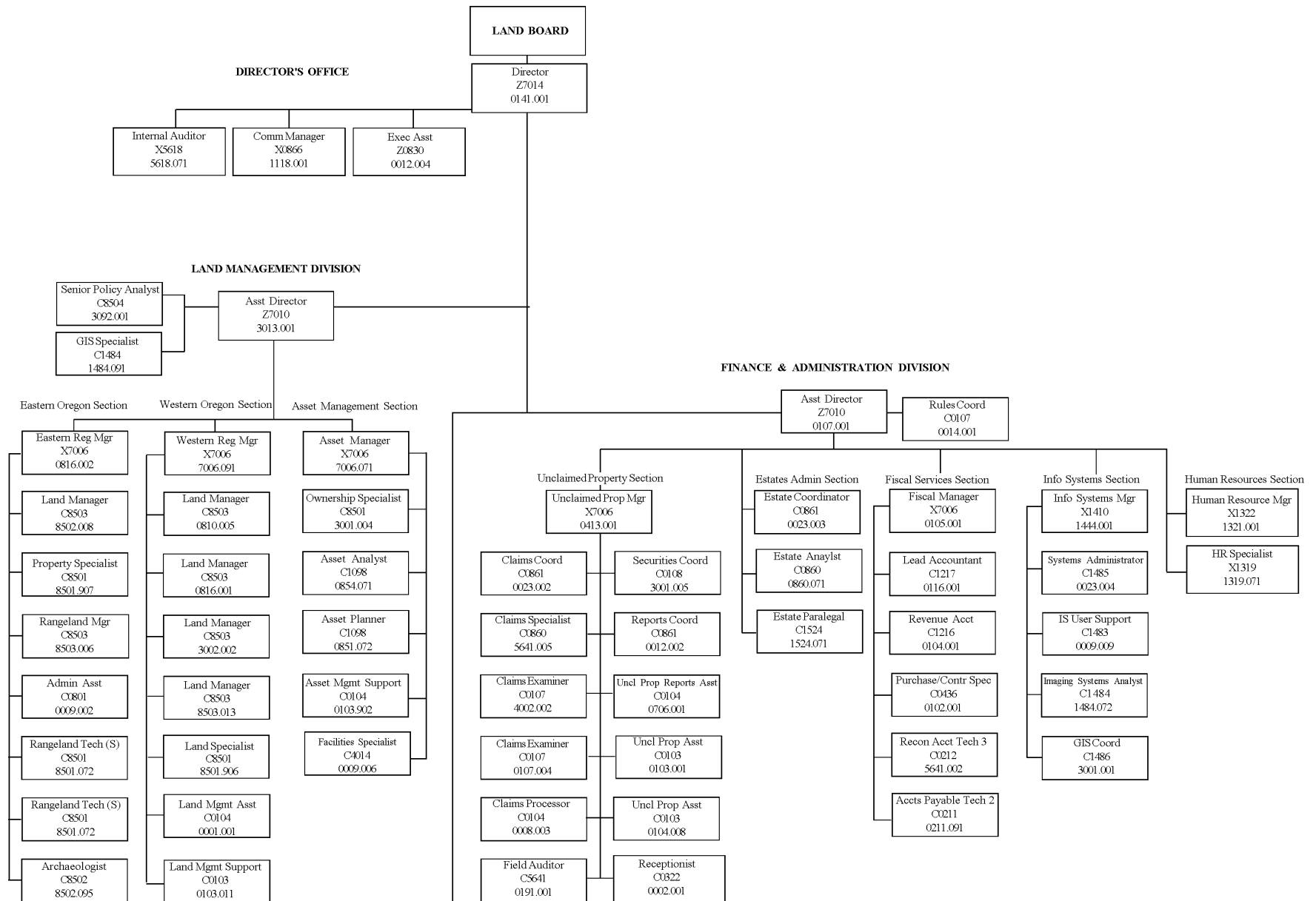
Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	1,130,005,024	311,417,477	330,417,477	328,438,198	328,438,198	-
Federal Funds	3,473,176	6,716,743	6,735,966	1,437,082	1,437,082	-
TOTAL REVENUES	\$1,135,919,734	\$318,134,220	\$337,834,709	\$330,375,280	\$329,875,280	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
Other Funds	(1,034,541,749)	(117,392,702)	(136,392,702)	(136,699,602)	(136,699,602)	-
2070 Transfer to Cities						
Other Funds	(250,000)	-	-	-	-	-
2581 Tsfr To Education, Dept of						
Other Funds	(99,195,033)	(101,752,888)	(101,752,888)	(101,752,888)	(101,752,888)	-
2629 Tsfr To Forestry, Dept of						
Other Funds	(8,613,972)	(9,748,862)	(9,748,862)	(9,748,862)	(9,748,862)	-
2635 Tsfr To Fish/Wildlife, Dept of						
Other Funds	(1,000,000)	-	-	-	-	-
TOTAL TRANSFERS OUT						
Other Funds	(1,143,600,754)	(228,894,452)	(247,894,452)	(248,201,352)	(248,201,352)	-
AVAILABLE REVENUES						
General Fund	2,441,534	-	681,266	500,000	-	-
Other Funds	1,054,954,073	1,205,999,962	1,205,999,962	1,229,630,677	1,229,630,677	-
Federal Funds	3,768,123	8,400,200	8,419,423	3,756,567	3,756,567	-
TOTAL AVAILABLE REVENUES	\$1,061,163,730	\$1,214,400,162	\$1,215,100,651	\$1,233,887,244	\$1,233,387,244	-

Agencywide Revenues and Disbursements Summary
2013-15 Biennium

Version: Y-01-Governor's Budget

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
EXPENDITURES						
General Fund	1,934,790	-	681,266	500,000	-	-
Other Funds	30,430,351	36,548,524	56,606,121	37,628,432	37,019,591	-
Federal Funds	3,497,375	5,671,787	6,099,914	1,575,656	1,565,323	-
TOTAL EXPENDITURES	\$35,862,516	\$42,220,311	\$63,387,301	\$39,704,088	\$38,584,914	-
REVERSIONS						
9900 Reversions						
General Fund	(506,744)	-	-	-	-	-
ENDING BALANCE						
Other Funds	1,024,523,722	1,169,451,438	1,149,393,841	1,192,002,245	1,192,611,086	-
Federal Funds	270,748	2,728,413	2,319,509	2,180,911	2,191,244	-
TOTAL ENDING BALANCE	\$1,024,794,470	\$1,172,179,851	\$1,151,713,350	\$1,194,183,156	\$1,194,802,330	-

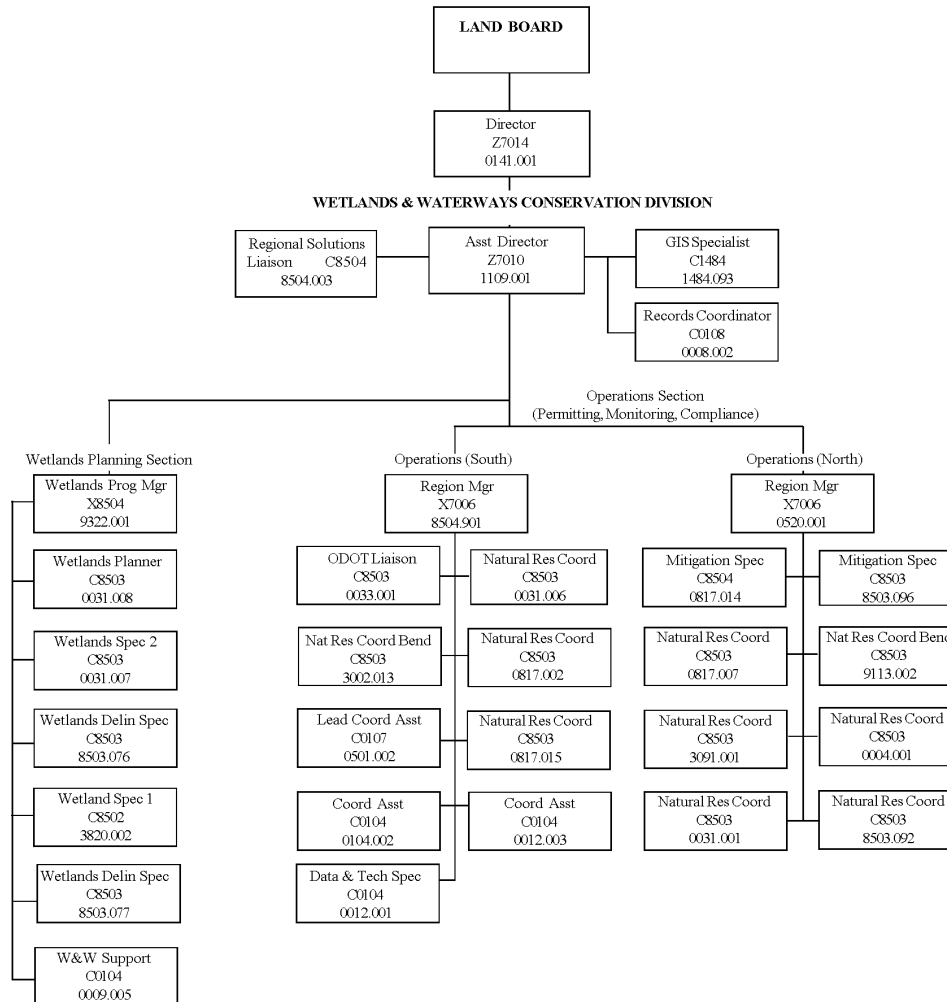
DEPARTMENT OF STATE LANDS: CSF DECISION UNIT 2011-2013



WETLANDS & WATERWAYS CONSERVATION DIVISION (see next page)

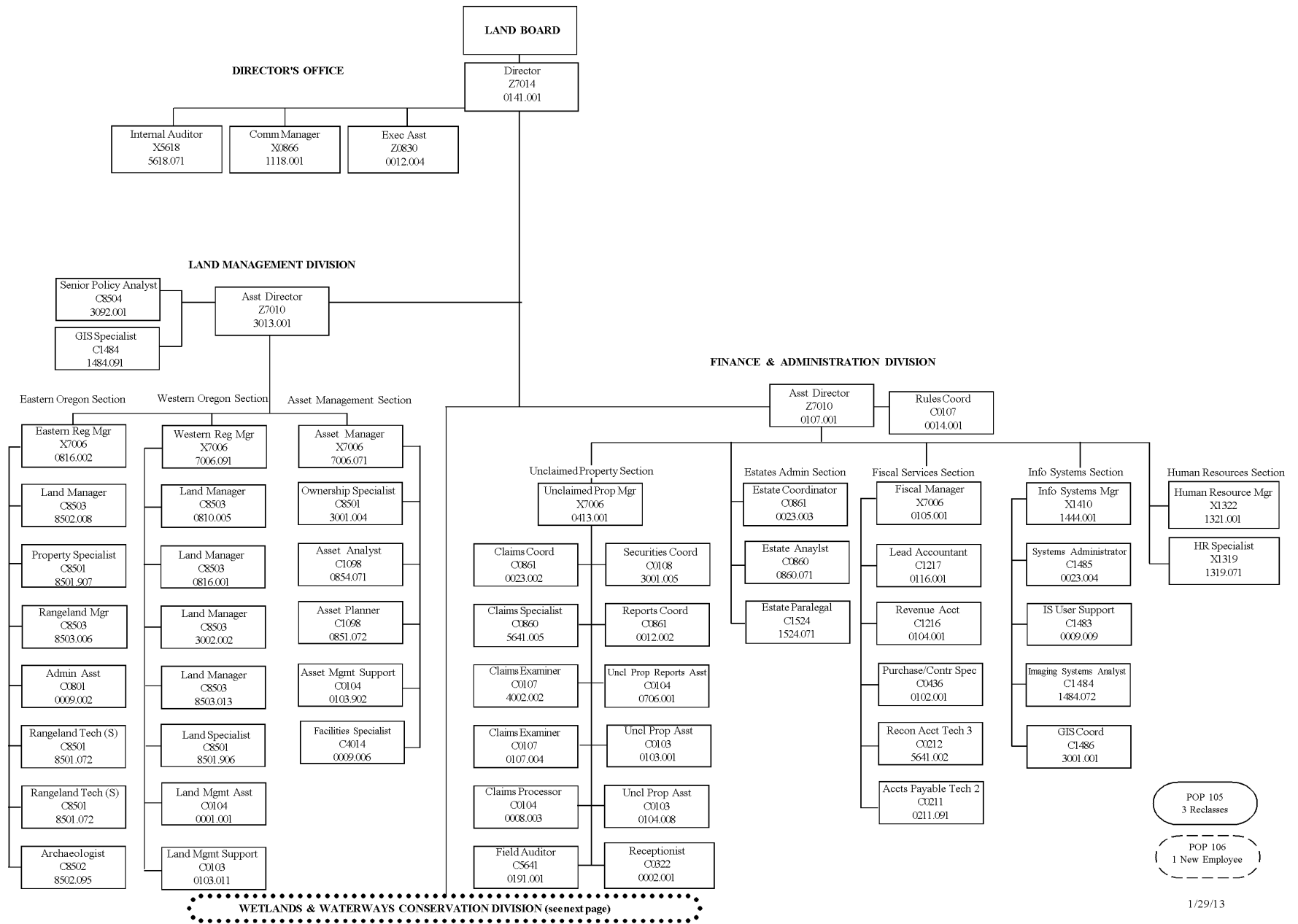
8/21/12 _____ Agency Requested _____ Governor's Balanced Legislatively Adopted _____ Budget Page _____

DEPARTMENT OF STATE LANDS: CSF DECISION UNIT 2011-2013



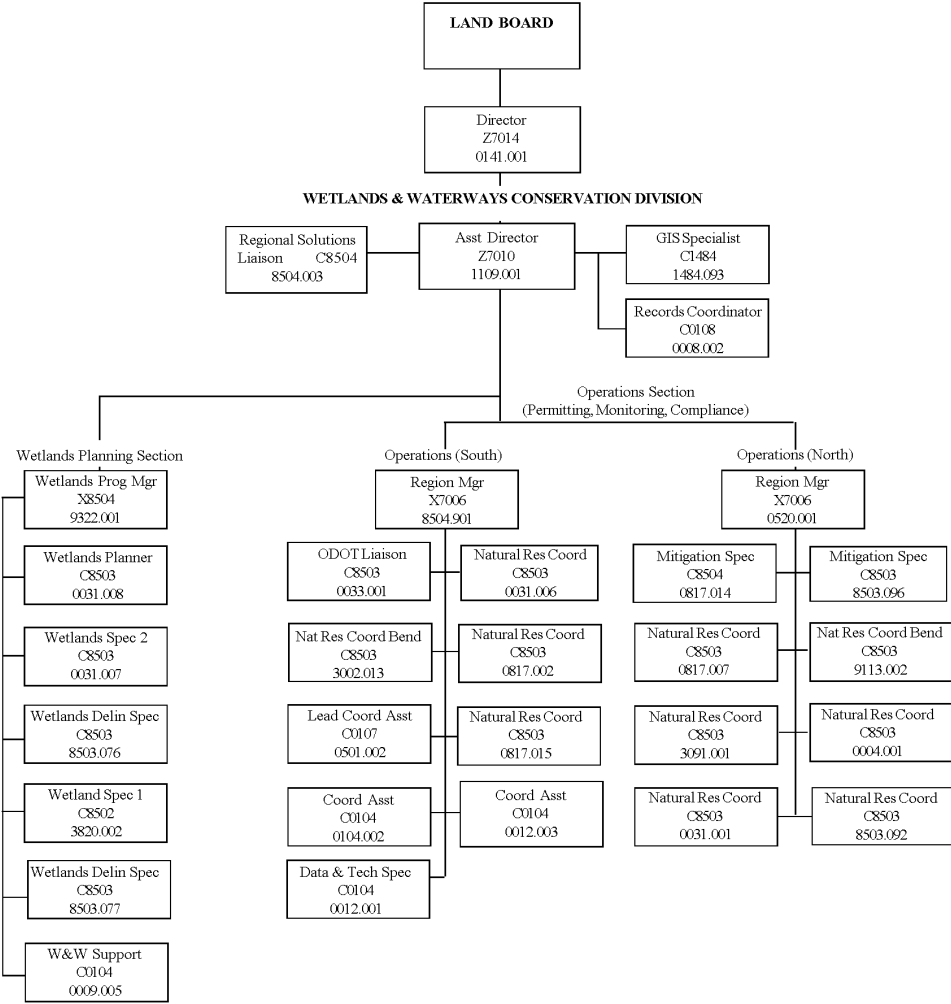
8/21/12 ___ Agency Requested ___ Governor's Balanced ___ Legislatively Adopted ___ Budget Page ___

DEPARTMENT OF STATE LANDS: CSF DECISION UNIT 2013-2015



1/29/13

DEPARTMENT OF STATE LANDS: CSF DECISION UNIT 2013-2015



1/29/13

BUDGET NARRATIVE

PROGRAM UNIT 010 – COMMON SCHOOL FUND

DIRECTOR'S OFFICE

The Director's Office oversees administrative responsibilities for the State Land Board and directs the operations of DSL, under the jurisdiction of the Land Board. Responsibilities include providing overall leadership to DSL staff, making recommendations to the Land Board and Legislature, approving policies and plans, and overseeing budget, grants and contracts. The Director serves as chair of the South Slough National Estuarine Research Reserve (SSNERR) Management Commission. The Director also participates as a member of the Regional Solutions Team, Economic Recovery Review Team, Enterprise Leadership Team and Natural Resources Cabinet.

The SSNERR Manager, Communications Manager, Internal Auditor, Land Board Secretary and three division Assistant Directors all report to the Director.

The Director's Office consists of 4.0 FTE/4 positions. The costs are supported by Other Funds – Common School Fund (constitutional and statutory receipts).

LAND MANAGEMENT DIVISION

The Land Management Division includes all programs and activities that generate revenue for the Common School Fund (CSF) from Trust and statutory lands, including land granted to Oregon upon statehood and the submerged and submersible lands underlying navigable and tidally influenced waterways. Land managers issue leases, easements, rights-of-way and licenses, special uses and other forms of authorizations for use of state-owned uplands and waterways. The division also performs day-to-day administration functions for more than 4,800 authorizations including billings, assignments of leases or easements, bank consent agreements and other applicant-related work products as needed by division lessees and assignees.

The division is comprised of 24.0 FTE/25 positions in three operating sections: A Western Region Manager oversees all land management activities west of the Cascades; an Eastern Region Manager oversees all land management activities east of the Cascades; and an Asset Manager oversees all activities related to the implementation of the Real Estate Asset Management Plan and management of the headquarters building. All three report to the Assistant Director for Land Management who reports to the Director.

The division is in charge of implementing DSL's Real Estate Asset Management Plan, which guides the work of the State Land Board and DSL in managing state land assets. The plan was first adopted in 1995, updated in 2006, and most recently revised and adopted by the State Land Board in 2012. A key goal of the revised plan is to significantly increase land management revenues to benefit the Common School Fund over the long term.

BUDGET NARRATIVE

The division performs annual rangeland inventories on 30,000 acres to collect sufficient data relating to vegetation types, soil types and general rangeland health condition. This information is used to adjust rangeland management plans to maintain a productive and efficient range management program. In addition, the division has established a grazing fee review committee to assess its annual grazing fee formula.

The division continues to implement the 2006 interagency agreement between the State Land Board, the Department of Forestry and the Department of State Lands to maintain, manage, control and protect Common School Fund forestlands. In October 2011 the State Land Board approved a new management plan for the Elliott State Forest to both ensure protection of threatened and endangered species and increase harvest levels from 25 million board feet to approximately 35-40 million board feet.

The State of Oregon owns submerged and submersible lands in many rivers and estuaries of the state including those within the Portland Harbor Superfund Cleanup Site. DSL is involved in the remedial investigation/feasibility study for the Portland Harbor site because of the state's proprietary and regulatory interests. DSL must address complex environmental and legal issues with the EPA, DEQ and other entities such as the Lower Willamette Group and natural resource trustees under the Comprehensive Environmental Response, Compensation and Liability Act (CERLCA) as they continue their programs of sediment sampling and eventual cleanup of the contaminated sediments.

POP 101 would provide additional funds to represent the state in the Portland Harbor Superfund cost allocation process and natural resource damage assessment/restoration work.

POP 10 would provide budget limitation to pay Lane County property taxes on the former Eugene Motor Pool property now owned by the Department of State Lands; the taxes are currently paid by the lessee and passed on to the county.

The Land Board has a fiduciary responsibility to manage Trust land and to maximize revenues from Common School Fund land assets. This budget provides funding for staffing and activities critical to protecting Common School Fund real estate assets (currently valued at \$518 – \$570 million) and for increasing the revenues on CSF-leased lands. DSL's performance measures reflect the need to bring unauthorized uses of state waterways and Common School Fund land under proper authorization to increase revenue into the CSF. DSL must manage its remaining lands to bring them into productive use in order to meet the performance goal of increasing return on assets by three to five percent per biennium.

The division is involved with ocean-related projects, which have increased significantly in the past several years, and involve projects and revenue-generating activities within Oregon's territorial sea. The division is working with the Department of Land Conservation and Development to amend the Territorial Sea Plan during the 2011-13 biennium, and will process and manage all proprietary actions including leasing for wave energy, fiber optic telecommunications cable, and the development of marine

BUDGET NARRATIVE

reserves. In addition, division staff interact with other agencies involved with the West Coast Governors' Agreement on Ocean Health.

The costs are supported by Other Funds – Common School Fund (constitutional and statutory receipts).

WETLANDS AND WATERWAYS CONSERVATION DIVISION

The Wetlands and Waterways Conservation Division's primary function is to conserve and protect waters of the state, including wetlands, for their contribution to aquatic life and habitats, fisheries, aquatic-based economies, public recreation, navigation, commerce, water quality, floodwater storage and other natural resource functions and values through the Removal-Fill and Wetlands programs.

The division is comprised of 31.0 FTE/31 positions and is managed by an Assistant Director who reports to the Director. A Northern Region Manager, Southern Region Manager, Wetlands Program Manager, Records Coordinator, GIS specialist, and staff liaison to the Regional Solutions Team (RST) report to the Assistant Director. The RST liaison works primarily on wetland permitting issues and mitigation to expedite industrial-site readiness for development.

This division relies on permit and other fees, as well as funding from the Common School Fund, for its operations and staffing. The division also regularly receives federal grants in support of its wetland program.

The division is responsible for three core functions: 1) Regulating removal-fill activities in waters of the state; 2) Managing mitigation programs, including mitigation banking and payment-in-lieu programs; and 3) Managing the statewide wetlands inventory, wetlands planning, wetland delineations, and grant-funded wetland program improvements.

- **Regulating Removal-Fill Activities:** The Department of State Lands protects waterways and wetlands through administration of Oregon's Removal-Fill Law, enacted in 1967. This law requires most activities affecting more than 50 cubic yards of material in streams, lakes, estuaries and wetlands to obtain a permit from DSL. "Waters of the state" are defined as "all natural waterways, including tidal and non-tidal bays, intermittent streams, constantly flowing streams, lakes, wetlands, that portion of the Pacific Ocean that is in the boundaries of this state, all other navigable and non-navigable bodies of water in this state and those portions of the ocean shore, as defined in ORS 390.605, where removal or fill activities are regulated under a state assumed permit program as provided in 33 U.S.C 1344(g) of the Federal Water Pollution Control Act, as amended." The law applies to all landowners, including private individuals, corporate entities and public agencies. Regardless of impact size, almost all activities in Oregon Scenic Waterways and streams designated essential salmon habitat require a permit.

BUDGET NARRATIVE

Staff resource coordinators implement the Removal-Fill Law by assisting landowners, developers, consultants and others in minimizing impacts to waters of the state and obtaining permits for removal-fill activities. The permit review process involves coordination with the applicant, adjacent landowners, natural resource agencies and local governments. State law requires DSL to determine whether an application for a removal-fill permit is complete within 30 days of receipt and to issue a decision within 90 days of the completeness determination. In an emergency, DSL can authorize work in advance, including verbally, for emergency circumstances impacting life or property. Resource coordinators also monitor permits for compliance with permit conditions, including permittee-responsible mitigation, and address removal-fill activities occurring without a permit through enforcement actions.

Six resource coordinators handle removal-fill permit activities in the division's northern region. Two mitigation specialists also report to the Northern Region Manager. Four resource coordinators and one ODOT liaison (1 FTE) responsible for Oregon Department of Transportation projects report to the Southern Region Manager. Support staff report to the Southern Region Manager. The resource coordinator and administrative support staff FTEs are funded by a combination of permit fees, enforcement revenue and CSF funds. Legislation in 2007 allows permit fees to increase based on the Consumer Price Index, which helps reduce the program's reliance on the CSF as costs or workloads increase. ODOT funds one resource coordinator ("liaison") in the division.

DSL is currently working to assume section 404 of the Clean Water Act in an effort to streamline permitting. Wetlands and waterways in Oregon are protected by both state and federal laws. Projects that involve work in waterways and wetlands often require two permits; a state removal-fill permit, issued by the Department of State Lands (DSL), and a federal permit issued by the U.S. Army Corps of Engineers (Corps). The Corps administers the federal program under Section 404 of the federal Clean Water Act (CWA) and Section 10 of the Rivers and Harbors Act. Under an assumption scenario, the federal CWA 404 Program would be transferred to the State of Oregon by the EPA. DSL is also working with a variety of public agencies and constituent groups on streamlining the removal-fill permit process, including improving online permitting and creating more applicant-friendly processes. The current emphasis is on Web-based application processes; expediting permits for both restoration projects and recurring types of removal-fill projects; and continuing to work with state and federal agencies to develop coordinated, user-friendly approaches to water-related permitting.

Mitigation Program: Under state law, when impacts to wetlands and waterways occur as part of a removal-fill activity, mitigation to replace the lost functions of the resource is required. Mitigation may be accomplished through permittee-responsible mitigation, purchasing credits from private mitigation banks or, if there are no private bank credits available, purchasing credits from DSL. When mitigation credits are purchased from DSL, the funds are deposited into the

BUDGET NARRATIVE

Removal-Fill Mitigation Fund (RFMF). DSL then uses these funds to operate a state sponsored banking program providing payment in-lieu and in-lieu fee mitigation.

DSL has two FTE dedicated to mitigation related tasks. One of DSL's mitigation specialists acts as the Department expert on mitigation related issues and manages and implements the mitigation banking program. There are currently 25 mitigation banks authorized in Oregon. That position is funded by the same combination of removal-fill permit fees, enforcement revenue, and Common School Funds described above. The other mitigation specialist implements the payment in-lieu and in-lieu fee mitigation programs and is funded through the Removal Fill Mitigation Fund (see program narrative for that fund).

- **Wetlands Program:** Wetland specialists are tasked with reviewing wetland delineation reports submitted to DSL. They review reports to ensure accuracy, including onsite review if needed, and provide a written determination of state jurisdiction over wetlands and other waters of the state. Delineation reports are often required as part of a removal-fill permit application. Reports are also submitted for approval in advance of a state permit application. Permit applicants need to have accurate, state-approved wetland delineations completed early in land-use planning or site development planning in order to incorporate wetlands and waterways into their plans. Both state and federal law require that wetland impacts be avoided and minimized.

DSL currently is well within the statutory 120-day review timeline for initial wetland determinations and has eliminated a previous backlog of report reviews. Division staff conducts wetland determinations for the public upon request, as staffing and workload allow. Sometimes, staff conducts an "offsite" determination, using available maps and information from the landowner, to get the process started.

DSL is also responsible for developing and maintaining the Statewide Wetlands Inventory (SWI). The inventory consists of both the National Wetlands Inventory and Local Wetlands Inventories developed by local governments pursuant to rules adopted by DSL. The wetland inventory maps are useful tools for helping to determine if wetlands may be present in an area and are used by local governments for land-use and other planning tasks, and by landowners, developers and others to identify the potential presence of wetlands. The Department provides both technical and planning assistance to local governments, who must include protection for "significant" wetlands as required by statewide land-use planning Goals 5 (Natural Resources), 16 (Estuaries) and 17 (Coastal Shorelands). DSL implements a wetland land-use notification process that provides for local-state coordination on proposed projects that may affect a wetland mapped on the SWI. The Wetlands Program also works closely with the Department of Land Conservation and Development on wetland issues related to the statewide land-use planning process.

BUDGET NARRATIVE

FINANCE AND ADMINISTRATION DIVISION

This division is responsible for DSL's agency-wide support functions, as well as for oversight of DSL-managed funds, audits and properties. It includes the following sections: Estates, Unclaimed Property, Information Systems and Fiscal Services. The Finance and Administration Division includes 31.0 FTE/31 positions managed by an Assistant Director who reports to the Director. The Fiscal Manager, Human Resources Manager, Unclaimed Property Manager and Information Systems Manager report to the Assistant Director, as do the Estates Program staff. The Assistant Director serves as the agency's legislative coordinator responsible for development of legislative concepts, tracking legislation during sessions, providing information to legislative committees and maintaining relationships with legislators. The Assistant Director also oversees the Administrative Rule process, the agency's Key Performance Measures and serves as liaison to the South Slough National Estuarine Research Reserve.

Estates Program

The Department of State Lands is the court-appointed personal representative for the administration of estates of people who die without a will and without known heirs. The process entails identification of the assets in the estate together with the known outstanding debts, filing appropriate actions with the appropriate court, performing a preliminary search for heirs, giving public notice, conducting sales of personal and real property, and coordinating the funeral and burial arrangements. This section of the agency also must work closely with local medical examiners, attorneys, sheriff departments, the Oregon Department of Veterans' Affairs, Department of Human Services Estate Administration Unit and the Department of Revenue. The estates staff receives, secures and sells property resulting from various civil forfeiture statutes. These funds are deposited directly into the Common School Fund, as there are no owners entitled to the property.

Unclaimed Property Section

The agency is the depository of record for unclaimed and presumed abandoned property and funds. These unclaimed funds and properties include dormant bank accounts, safe deposit box contents, utility deposits and refunds, insurance dividends, matured insurance policies, securities such as stocks and mutual funds, wages, credit balances, etc. Essentially, any intangible and certain tangible property that is due and payable but cannot, for various reasons, be delivered to the rightful owner is unclaimed property.

The three distinct responsibilities of the section are:

- **Holder Reporting:** receiving and maintaining the data associated with the owners and the properties sent to the Department.
- **Claims:** reviewing documentation provided by individuals or businesses to verify and reunite owners with property.
- **Audits and Outreach:** conducting unclaimed property examinations of Oregon businesses to help them comply with the law as well as to provide education about their responsibilities as holders of unclaimed property.

BUDGET NARRATIVE

In Fiscal Year 2012, more than \$48 million in unclaimed property was remitted to DSL; approximately \$23.3 million was returned to owners. Remaining unclaimed funds are held in custody in the Common School Fund. Tangible personal property, primarily from safe deposit boxes at financial institutions, is held for a minimum of one year, and then auctioned at public sale. Securities (stock and mutual funds) are sold through the agency's contracted stockbroker. All unclaimed property (or the proceeds from the sale of the property) is available for claim by the owners forever. The investment earnings generated from unclaimed property are part of DSL's semi-annual distribution to schools.

Fiscal Services Section

This section provides budget development and maintenance, general administrative support, accounting, purchasing, legislative budget support, and coordination of all aspects of administrative rulemaking for the agency. These supporting services are also provided to the South Slough National Estuarine Research Reserve. Additionally, assistance is provided to program managers in the administration of federal grants, interagency agreements and procurement/contracting activities. This section handles other agency support functions such as telephones, copiers and vehicles.

Information Systems Section

The Information Systems Section is responsible for the maintenance, support and protection of DSL's computer information system including electronic mail and GIS services. The section supports a variety of database systems that provide subsidiary records for agency programs including unclaimed property, accounting, permits, violations, leases, capital inventory and mailing lists. Section staff supports the Land Administration System (LAS), the agency's corporate database. In 2009-11 the agency implemented a document imaging system that has resulted in significant improvements in accounts payable processing, reductions in paperwork, and increased the accessibility of data. Within the Wetlands and Waterways Conservation Division, nearly 90 percent of all communications with people commenting on permit applications is carried out electronically. Applications are posted on-line and applicants and the public can track permit-processing status on the Web. Document imaging and Web-based permit activity has significantly reduced costs associated with postage, copying, filing, supplies, and overall file management. The agency went live with online unclaimed property claims in 2011-13. As a result, the average number of claims processed per day increased by 25 percent, the turnaround time was cut in half and claimants can track the status of their claims online.

Link to 10-Year Plan for Oregon

Performance of the land management and wetlands and waterways programs will contribute to the **Healthy Environment Outcome:**

BUDGET NARRATIVE

Strategy 1: Investing in programs that improve water quality and air quality.

The wetlands and waterways program protects the state's waters and their functions for watershed health and species habitat. This program area's overall goal is to meet the state benchmark of no net loss of wetlands.

Protecting water quality is also a component of the land management program, and a significant amount of carbon is stored on state forestlands and rangelands, contributing to better air quality.

Strategy 2: Investing in programs that conserve, protect and restore key watersheds, stabilize populations of fish and wildlife species and improve forest and rangeland health.

The wetlands and waterways program contributes to improved watersheds, and helps stabilize populations of fish and wildlife.

The land management program helps improve forest and rangeland health through maintenance and stewardship initiatives on those land types. A key goal of DSL's asset management is to balance habitat/species protection with revenue generation on lands with high conservation value.

Strategy 4: Help to build great communities for a growing population.

The land management program serves communities by protecting state land assets across Oregon, and by generating school revenues and local economic impacts from those lands.

Strategy 5: Improve the effectiveness and efficiency of natural resources management in Oregon, and provide a stable base for addressing existing and emerging resource challenges.

Many DSL initiatives focus on coordinating service delivery with other natural resource agencies, especially in the removal-fill permit program. The agency continues to research the carbon credit market and the ability to generate revenue from state lands through the sale of credits. The agency is a partner in the Oregon Plan for Salmon and Watersheds and the Integrated Water Strategy, and is the lead agency on the State Lands Inventory. Working with the Corps and EPA, DSL oversees the state's wetland mitigation banking program, which has expanded to 25 banks, up from 20 in 2010. DSL also has a dedicated staff person who serves as an ex officio member of the Environmental Justice Task Force.

BUDGET NARRATIVE

ESSENTIAL PACKAGES – COMMON SCHOOL FUND

PURPOSE: The essential packages present budget adjustments needed to bring the base budget to Current Service Level (CSL), the calculated cost of continuing legislatively approved programs into the 2013-15 biennium.

HOW ACHIEVED:

Package 010: Package 010 adjusts for vacancies and non-PICS personal services amounts using the standard adjustment and calculation factors specified in the budget instructions. The vacancy factor adjustment for this Program Unit is a reduction of \$42,869 Other Funds. There is an adjustment of \$2,469 (Other Funds) in Salaries and Wages for Temporary Appointments, Overtime Payments, and Shift Differential. Adjustment for the Pension Bond Contribution is \$54,933 (Other funds). Other minor adjustments totaling \$9,873 (Other Funds) were made in Public Employee Retirement Contributions, Mass Transit, Social Security Taxes and Unemployment Assessments.

Package 022: Package 022 represents a cost reversal from the 2011-13 Legislatively Approved Budget for one-time budget package costs. This package phases out \$2,612,252 in All Funds Services and Supplies. It includes a reduction of \$681,266 in General Fund that was appropriated for the Portland Harbor Superfund Cleanup. Other Funds are reduced by \$1,757,597 for costs associated with Portland Harbor Superfund Cleanup, Territorial Sea Mapping and Fire Suppression costs. Other phase-out costs include \$173,389 in Federal Funds Services and Supplies for the phase out of federally funded programs that will not be ongoing.

Package 031: Package 031 adjusts the costs of Goods and Services based on the standard inflation factor of 2.4 percent as published in the budget instructions. The resulting Services and Supplies increase in this Program Unit is \$555,211 Other Funds.

Package 032: Package 032 makes an adjustment for an unexpected extraordinary increase in self-support rent. The resulting increase is \$153,343 Other funds.

Package 091: The governor's budget required increased efficiency in the operation of state government, calls for additional savings in administrative expenditures, and allows for the reinvestment of some of the savings realized through efficiencies into agency programs or to other initiatives that will further improve the administration operations of state government. Package 091 was included in all agency budgets as a placeholder for administrative efficiencies in Finance, IT, HR, Accounting, Payroll and Procurement activities. The Improving Government subcommittee of the Enterprise Leadership Team will be identifying proposed efficiencies or changes in the delivery of service to meet with funding level in the Governor's budget, and will work with individual agencies on the impact to their budget, along with reinvestment opportunities.

BUDGET NARRATIVE

STAFFING IMPACT: There was no staffing impact in this budget program relating to essential packages. 2.38 positions were eliminated in the Base Budget as limited duration positions that will not be continued.

REVENUE SOURCE: Other Funds and Federal Funds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Common School Fund
 Cross Reference Number: 14100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	523	-	-	-	523
Overtime Payments	-	-	1,765	-	-	-	1,765
Shift Differential	-	-	181	-	-	-	181
Public Employees' Retire Cont	-	-	371	-	-	-	371
Pension Obligation Bond	-	-	54,933	-	-	-	54,933
Social Security Taxes	-	-	188	-	-	-	188
Unemployment Assessments	-	-	136	-	-	-	136
Mass Transit Tax	-	-	9,178	-	-	-	9,178
Vacancy Savings	-	-	(42,868)	-	-	-	(42,868)
Reconciliation Adjustment	-	-	(1)	-	-	-	(1)
Total Personal Services	-	-	\$24,406	-	-	-	\$24,406
Total Expenditures							
Total Expenditures	-	-	24,406	-	-	-	24,406
Total Expenditures	-	-	\$24,406	-	-	-	\$24,406
Ending Balance							
Ending Balance	-	-	(24,406)	-	-	-	(24,406)
Total Ending Balance	-	-	(\$24,406)	-	-	-	(\$24,406)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Common School Fund
 Cross Reference Number: 14100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(681,266)	-	-	-	-	-	(681,266)
Transfer In - Intrafund	-	-	5,560	-	-	-	5,560
Total Revenues	(\$681,266)	-	\$5,560	-	-	-	(\$675,706)
Services & Supplies							
Instate Travel	-	-	-	(20,100)	-	-	(20,100)
Employee Training	-	-	-	(4,250)	-	-	(4,250)
Office Expenses	-	-	-	(3,500)	-	-	(3,500)
Telecommunications	-	-	-	(2,161)	-	-	(2,161)
Professional Services	(681,266)	-	(1,089,472)	(137,878)	-	-	(1,908,616)
IT Professional Services	-	-	(468,125)	-	-	-	(468,125)
Attorney General	-	-	(200,000)	-	-	-	(200,000)
Other COP Costs	-	-	-	(5,500)	-	-	(5,500)
Total Services & Supplies	(\$681,266)	-	(\$1,757,597)	(\$173,389)	-	-	(\$2,612,252)
Total Expenditures							
Total Expenditures	(681,266)	-	(1,757,597)	(173,389)	-	-	(2,612,252)
Total Expenditures	(\$681,266)	-	(\$1,757,597)	(\$173,389)	-	-	(\$2,612,252)
Ending Balance							
Ending Balance	-	-	1,763,157	173,389	-	-	1,936,546
Total Ending Balance	-	-	\$1,763,157	\$173,389	-	-	\$1,936,546

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
Pkg: 031 - Standard Inflation

Cross Reference Name: Common School Fund
Cross Reference Number: 14100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	(6,900)	-	-	-	(6,900)
Total Transfers Out	-	-	(\$6,900)	-	-	-	(\$6,900)
Services & Supplies							
Instate Travel	-	-	7,886	-	-	-	7,886
Out of State Travel	-	-	84	-	-	-	84
Employee Training	-	-	1,723	-	-	-	1,723
Office Expenses	-	-	5,576	-	-	-	5,576
Telecommunications	-	-	(7,325)	-	-	-	(7,325)
State Gov. Service Charges	-	-	307,705	-	-	-	307,705
Data Processing	-	-	(12,869)	-	-	-	(12,869)
Publicity and Publications	-	-	2,026	-	-	-	2,026
Professional Services	-	-	(20,279)	-	-	-	(20,279)
IT Professional Services	-	-	5,320	-	-	-	5,320
Attorney General	-	-	227,655	-	-	-	227,655
Employee Recruitment and Develop	-	-	404	-	-	-	404
Dues and Subscriptions	-	-	147	-	-	-	147
Facilities Rental and Taxes	-	-	11,918	-	-	-	11,918
Fuels and Utilities	-	-	5,265	-	-	-	5,265
Facilities Maintenance	-	-	5,234	-	-	-	5,234
Agency Program Related S and S	-	-	20	-	-	-	20
Other Services and Supplies	-	-	11,806	-	-	-	11,806
Expendable Prop 250 - 5000	-	-	446	-	-	-	446

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
Pkg: 031 - Standard Inflation

Cross Reference Name: Common School Fund
Cross Reference Number: 14100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	2,469	-	-	-	2,469
Total Services & Supplies	-	-	\$555,211	-	-	-	\$555,211
Capital Outlay							
Office Furniture and Fixtures	-	-	597	-	-	-	597
Data Processing Software	-	-	1,741	-	-	-	1,741
Data Processing Hardware	-	-	22	-	-	-	22
Total Capital Outlay	-	-	\$2,360	-	-	-	\$2,360
Total Expenditures							
Total Expenditures	-	-	557,571	-	-	-	557,571
Total Expenditures	-	-	\$557,571	-	-	-	\$557,571
Ending Balance							
Ending Balance	-	-	(564,471)	-	-	-	(564,471)
Total Ending Balance	-	-	(\$564,471)	-	-	-	(\$564,471)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Common School Fund
Cross Reference Number: 14100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	-	-	153,343	-	-	-	153,343
Total Services & Supplies	-	-	\$153,343	-	-	-	\$153,343
Total Expenditures							
Total Expenditures	-	-	153,343	-	-	-	153,343
Total Expenditures	-	-	\$153,343	-	-	-	\$153,343
Ending Balance							
Ending Balance	-	-	(153,343)	-	-	-	(153,343)
Total Ending Balance	-	-	(\$153,343)	-	-	-	(\$153,343)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
 Pkg: 091 - Statewide Administrative Savings

Cross Reference Name: Common School Fund
 Cross Reference Number: 14100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Undistributed (P.S.)	-	-	(97,253)	-	-	-	(97,253)
Total Personal Services	-	-	(\$97,253)	-	-	-	(\$97,253)
Services & Supplies							
Undistributed (S.S.)	-	-	(93,339)	-	-	-	(93,339)
Total Services & Supplies	-	-	(\$93,339)	-	-	-	(\$93,339)
Capital Outlay							
Undistributed (C.O.)	-	-	(3,720)	-	-	-	(3,720)
Total Capital Outlay	-	-	(\$3,720)	-	-	-	(\$3,720)
Total Expenditures							
Total Expenditures	-	-	(194,312)	-	-	-	(194,312)
Total Expenditures	-	-	(\$194,312)	-	-	-	(\$194,312)
Ending Balance							
Ending Balance	-	-	194,312	-	-	-	194,312
Total Ending Balance	-	-	\$194,312	-	-	-	\$194,312

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
Pkg: 092 - PERS Taxation Policy

Cross Reference Name: Common School Fund
Cross Reference Number: 14100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
PERS Policy Adjustment	-	-	(37,937)	-	-	-	(37,937)
Total Personal Services	-	-	(\$37,937)	-	-	-	(\$37,937)
Total Expenditures							
Total Expenditures	-	-	(37,937)	-	-	-	(37,937)
Total Expenditures	-	-	(\$37,937)	-	-	-	(\$37,937)
Ending Balance							
Ending Balance	-	-	37,937	-	-	-	37,937
Total Ending Balance	-	-	\$37,937	-	-	-	\$37,937

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
Pkg: 093 - Other PERS Adjustments

Cross Reference Name: Common School Fund
Cross Reference Number: 14100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
PERS Policy Adjustment	-	-	(30,313)	-	-	-	(30,313)
Total Personal Services	-	-	(\$30,313)	-	-	-	(\$30,313)
Total Expenditures							
Total Expenditures	-	-	(30,313)	-	-	-	(30,313)
Total Expenditures	-	-	(\$30,313)	-	-	-	(\$30,313)
Ending Balance							
Ending Balance	-	-	30,313	-	-	-	30,313
Total Ending Balance	-	-	\$30,313	-	-	-	\$30,313

BUDGET NARRATIVE

POLICY OPTION PACKAGE 101 PORTLAND HARBOR CLEANUP COMMON SCHOOL FUND/LAND MANAGEMENT

PURPOSE: The Department of State Lands anticipates needing continued assistance from the Department of Justice (DOJ) and forensic consultants in the 2013-15 biennium related to the Portland Harbor Superfund Cleanup Site process. DSL is involved in this Superfund site because of the state's proprietary and regulatory activities in the lower Willamette River. We must address complex environmental and legal issues with state and federal environmental agencies and other entities such as the Lower Willamette Group, as cost allocation negotiations and natural resource damage assessment work continues. We are requesting additional resources to cover anticipated legal expenses for defending the state.

Portland Harbor cleanup work helps the state meet all five strategies set forth in the Healthy Environment Policy Vision: 1) Improve water and air quality; 2) Conserve, protect and restore key watersheds; 3) Reduce Oregonians' exposure to toxics; 4) Help build great communities; and 5) Improve natural resources management in Oregon.

HOW ACHIEVED: The DOJ will continue to provide oversight for the Portland Harbor cleanup process through its involvement in the cost allocation process and natural resource damage assessment/restoration work. DOJ's involvement in both these efforts will provide a defensible position for the state, with the goal of reducing future cleanup costs and natural resource damage claims to be paid by the state. In addition to DOJ's legal work, the services of an outside forensic consultant are critical to the state's defense. DOJ manages the oversight of an expert witness contract to assist in the state's defense.

ALTERNATIVES CONSIDERED: No other alternatives were considered. DSL does not have the legal expertise or staffing to provide these services, nor do we currently have any alternative funds that could be used for this purpose. Previously available statutory funds have already been spent on ongoing Portland Harbor legal costs.

QUANTIFYING RESULTS: DSL needs assistance from DOJ to limit the liability and cost to the State of Oregon due to the significance of the environmental hazard and likely cleanup costs in Portland Harbor.

STAFFING IMPACT: None

REVENUE SOURCE: Other Funds (Common School Fund) \$1,000,000.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
 Pkg: 101 - Portland Harbor Clean Up

Cross Reference Name: Common School Fund
 Cross Reference Number: 14100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	1,000,000	-	-	-	1,000,000
Total Services & Supplies	-	-	\$1,000,000	-	-	-	\$1,000,000
Total Expenditures							
Total Expenditures	-	-	1,000,000	-	-	-	1,000,000
Total Expenditures	-	-	\$1,000,000	-	-	-	\$1,000,000
Ending Balance							
Ending Balance	-	-	(1,000,000)	-	-	-	(1,000,000)
Total Ending Balance	-	-	(\$1,000,000)	-	-	-	(\$1,000,000)

BUDGET NARRATIVE

**POLICY OPTION PACKAGE 104
PROPERTY TAX EXPENSE
COMMON SCHOOL FUND/LAND MANAGEMENT**

PURPOSE: This package will provide limitation necessary to pay Lane County property taxes on the former Eugene Motor Pool property purchased by the Department of State Lands during the 2009-11 biennium, and subsequently leased to a private-sector business. Through the terms of the lease, the lessee pays for the annual property taxes. DSL is seeking budget limitation to pay them to the county.

HOW ACHIEVED: To cover projected property tax expenses for the recently purchased property, DSL is requesting \$28,000 in Other Fund limitation.

ALTERNATIVES CONSIDERED: No other alternatives were considered. DSL does not have any alternative funds that could be used for this purpose.

QUANTIFYING RESULTS: The overall strategic direction for DSL that guides the management of Common School Fund lands has been in place since 1993, when the State Land Board created an asset management planning strategy for all Common School Fund property. The plan was later revised in 2006, and most recently updated in 2012 with the adoption of the Real Estate Asset Management Plan (REAMP). The plan guides state land management with a broad range of strategies to enhance revenue production, protect and improve resource productivity, and rebalance assets through sale or exchange. The purchase of the former Eugene Motor Pool property by DSL during the 09-11 biennium furthers the goals and objectives of this plan and the performance of Common School Lands overall.

STAFFING IMPACT: None

REVENUE SOURCE: Other Funds (Common School Fund) \$28,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
Pkg: 104 - Property Tax Expense

Cross Reference Name: Common School Fund
Cross Reference Number: 14100-010-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	-	-	28,000	-	-	-	28,000
Total Services & Supplies	-	-	\$28,000	-	-	-	\$28,000
Total Expenditures							
Total Expenditures	-	-	28,000	-	-	-	28,000
Total Expenditures	-	-	\$28,000	-	-	-	\$28,000
Ending Balance							
Ending Balance	-	-	(28,000)	-	-	-	(28,000)
Total Ending Balance	-	-	(\$28,000)	-	-	-	(\$28,000)

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Lands, Dept of State
2013-15 Biennium**

Agency Number: 14100

Cross Reference Number: 14100-010-00-00-00000

Source	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Business Lic and Fees	3,000	-	-	-	-	-
Non-business Lic. and Fees	1,426,779	3,162,273	3,162,273	3,162,273	3,162,273	-
Charges for Services	149,447	849,754	849,754	849,754	849,754	-
Admin and Service Charges	189,670	450,000	450,000	450,000	450,000	-
Fines and Forfeitures	181,179	180,000	180,000	180,000	180,000	-
Rents and Royalties	7,229,055	5,470,000	5,470,000	5,470,000	5,470,000	-
Interest Income	1,469,888	140,288,855	140,288,855	140,288,855	140,288,855	-
Sales Income	41,951	103,750	103,750	103,750	103,750	-
Common School Lands Sales	156,300	-	-	-	-	-
Donations	17,786	12,000	12,000	12,000	12,000	-
Loan Repayments	1,668,245	240,000	240,000	240,000	240,000	-
Other Revenues	1,825,175	701,000	701,000	701,000	701,000	-
Transfer In - Intrafund	-	3,220,233	3,220,233	3,225,793	3,225,793	-
Tsfr From OR Business Development	-	28,797	28,797	-	-	-
Tsfr From Revenue, Dept of	522,199	237,000	237,000	237,000	237,000	-
Tsfr From Energy, Dept of	2,607	-	-	-	-	-
Tsfr From Forestry, Dept of	18,357,027	38,494,000	38,494,000	38,494,000	38,494,000	-
Tsfr From Watershed Enhance Bd	71,436	-	-	-	-	-
Transfer Out - Intrafund	(1,034,541,749)	(117,375,652)	(136,375,652)	(136,682,552)	(136,682,552)	-
Transfer to Cities	(250,000)	-	-	-	-	-
Tsfr To Forestry, Dept of	(8,613,972)	(9,748,862)	(9,748,862)	(9,748,862)	(9,748,862)	-
Tsfr To Fish/Wildlife, Dept of	(1,000,000)	-	-	-	-	-
Total Other Funds	(\$1,011,093,977)	\$66,313,148	\$47,313,148	\$46,983,011	\$46,983,011	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Lands, Dept of State
2013-15 Biennium

Agency Number: 14100

Cross Reference Number: 14100-010-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds						
Federal Funds	642,944	180,282	180,282	180,282	180,282	-
Total Federal Funds	\$642,944	\$180,282	\$180,282	\$180,282	\$180,282	-
Nonlimited Other Funds						
Interest Income	59,948,544	-	-	-	-	-
Other Revenues	774,346	-	-	-	-	-
Transfer In - Intrafund	1,032,688,379	111,002,450	130,002,450	130,002,450	130,002,450	-
Tsfr To Education, Dept of	(99,195,033)	(101,752,888)	(101,752,888)	(101,752,888)	(101,752,888)	-
Total Nonlimited Other Funds	\$994,216,236	\$9,249,562	\$28,249,562	\$28,249,562	\$28,249,562	-

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Common School Fund

Version: Y - 01 - Governor's Budget
 Cross Reference Number: 14100-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
PERSONAL SERVICES						
Other Funds	13,298,078	14,611,539	14,611,539	15,992,824	15,927,488	-
Federal Funds	254,471	68,975	180,855	-	-	-
All Funds	13,552,549	14,680,514	14,792,394	15,992,824	15,927,488	-
SERVICES & SUPPLIES						
General Fund	1,934,790	-	681,266	681,266	681,266	-
Other Funds	5,336,905	5,785,007	6,842,604	6,842,604	6,842,604	-
Federal Funds	329,243	107,269	173,389	173,389	173,389	-
All Funds	7,600,938	5,892,276	7,697,259	7,697,259	7,697,259	-
CAPITAL OUTLAY						
Other Funds	211,645	98,335	98,335	98,335	98,335	-
Federal Funds	98,734	-	-	-	-	-
All Funds	310,379	98,335	98,335	98,335	98,335	-
SPECIAL PAYMENTS						
Other Funds	1,038,188	-	-	-	-	-
TOTAL LIMITED BUDGET (Excluding Packages)						
General Fund	1,934,790	-	681,266	681,266	681,266	-
Other Funds	19,884,816	20,494,881	21,552,478	22,933,763	22,868,427	-
Federal Funds	682,448	176,244	354,244	173,389	173,389	-
All Funds	22,502,054	20,671,125	22,587,988	23,788,418	23,723,082	-

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Common School Fund

Version: Y - 01 - Governor's Budget
 Cross Reference Number: 14100-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
AUTHORIZED POSITIONS	92	91	91	89	89	-
AUTHORIZED FTE	90.38	89.42	89.42	88.00	88.00	-
LIMITED BUDGET (Essential Packages)						
010 NON-PICS PSNL SVC / VACANCY FACTOR						
PERSONAL SERVICES						
Other Funds	-	-	-	24,419	24,406	-
022 PHASE-OUT PGM & ONE-TIME COSTS						
SERVICES & SUPPLIES						
General Fund	-	-	-	(681,266)	(681,266)	-
Other Funds	-	-	-	(1,757,597)	(1,757,597)	-
Federal Funds	-	-	-	(173,389)	(173,389)	-
All Funds	-	-	-	(2,612,252)	(2,612,252)	-
031 STANDARD INFLATION						
SERVICES & SUPPLIES						
Other Funds	-	-	-	592,055	555,211	-
CAPITAL OUTLAY						
Other Funds	-	-	-	2,360	2,360	-
032 ABOVE STANDARD INFLATION						
SERVICES & SUPPLIES						
Other Funds	-	-	-	153,343	153,343	-
TOTAL LIMITED BUDGET (Essential Packages)						

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Common School Fund

Version: Y - 01 - Governor's Budget
 Cross Reference Number: 14100-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
General Fund	-	-	-	(681,266)	(681,266)	-
Other Funds	-	-	-	(985,420)	(1,022,277)	-
Federal Funds	-	-	-	(173,389)	(173,389)	-
All Funds	-	-	-	(1,840,075)	(1,876,932)	-
LIMITED BUDGET (Current Service Level)						
General Fund	1,934,790	-	681,266	-	-	-
Other Funds	19,884,816	20,494,881	21,552,478	21,948,343	21,846,150	-
Federal Funds	682,448	176,244	354,244	-	-	-
All Funds	22,502,054	20,671,125	22,587,988	21,948,343	21,846,150	-
AUTHORIZED POSITIONS	92	91	91	89	89	-
AUTHORIZED FTE	90.38	89.42	89.42	88.00	88.00	-
LIMITED BUDGET (Policy Packages)						
PRIORITY 0						
091 STATEWIDE ADMINISTRATIVE SAVINGS						
PERSONAL SERVICES						
Other Funds	-	-	-	-	(97,253)	-
SERVICES & SUPPLIES						
Other Funds	-	-	-	-	(93,339)	-
CAPITAL OUTLAY						
Other Funds	-	-	-	-	(3,720)	-
092 PERS TAXATION POLICY						

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Common School Fund

Version: Y - 01 - Governor's Budget
 Cross Reference Number: 14100-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
PERSONAL SERVICES						
Other Funds	-	-	-	-	(37,937)	-
093 OTHER PERS ADJUSTMENTS						
PERSONAL SERVICES						
Other Funds	-	-	-	-	(30,313)	-
PRIORITY 1						
101 PORTLAND HARBOR CLEAN UP						
SERVICES & SUPPLIES						
General Fund	-	-	-	500,000	-	-
Other Funds	-	-	-	1,000,000	1,000,000	-
All Funds	-	-	-	1,500,000	1,000,000	-
PRIORITY 2						
102 PROGRAM IMPROVEMENT - 404 ASSUMPTION						
PERSONAL SERVICES						
Other Funds	-	-	-	230,238	-	-
AUTHORIZED POSITIONS	-	-	-	2	-	-
AUTHORIZED FTE	-	-	-	1.50	-	-
PRIORITY 4						
104 PROPERTY TAX EXPENSE						
SERVICES & SUPPLIES						
Other Funds	-	-	-	28,000	28,000	-

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Common School Fund

Version: Y - 01 - Governor's Budget
 Cross Reference Number: 14100-010-00-00-00000

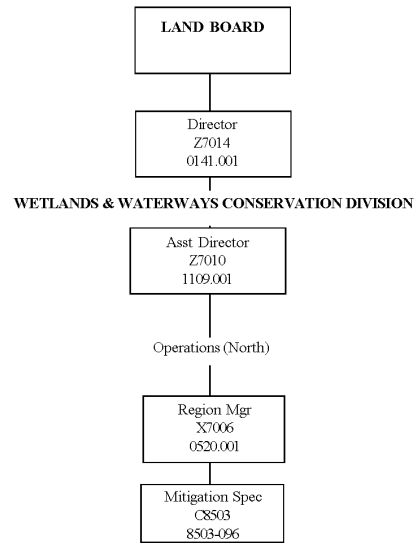
Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
TOTAL LIMITED BUDGET (Policy Packages)						
General Fund	-	-	-	500,000	-	-
Other Funds	-	-	-	1,258,238	765,438	-
All Funds	-	-	-	1,758,238	765,438	-
AUTHORIZED POSITIONS	-	-	-	2	-	-
AUTHORIZED FTE	-	-	-	1.50	-	-
TOTAL LIMITED BUDGET (Including Packages)						
General Fund	1,934,790	-	681,266	500,000	-	-
Other Funds	19,884,816	20,494,881	21,552,478	23,206,581	22,611,588	-
Federal Funds	682,448	176,244	354,244	-	-	-
All Funds	22,502,054	20,671,125	22,587,988	23,706,581	22,611,588	-
AUTHORIZED POSITIONS	92	91	91	91	89	-
AUTHORIZED FTE	90.38	89.42	89.42	89.50	88.00	-
NONLIMITED BUDGET (Excluding Packages)						
SERVICES & SUPPLIES						
Other Funds	7,346,149	9,542,249	9,542,249	9,542,249	9,542,249	-
CAPITAL OUTLAY						
Other Funds	-	512,000	512,000	512,000	512,000	-
SPECIAL PAYMENTS						
Other Funds	-	-	19,000,000	-	-	-
TOTAL NONLIMITED BUDGET (Excluding Packages)						

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Common School Fund

Version: Y - 01 - Governor's Budget
 Cross Reference Number: 14100-010-00-00-00000

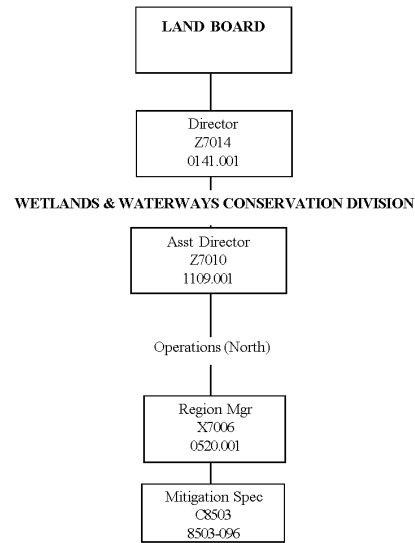
Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	7,346,149	10,054,249	29,054,249	10,054,249	10,054,249	-
NONLIMITED BUDGET (Current Service Level)						
Other Funds	7,346,149	10,054,249	29,054,249	10,054,249	10,054,249	-
TOTAL NONLIMITED BUDGET (Including Packages)						
Other Funds	7,346,149	10,054,249	29,054,249	10,054,249	10,054,249	-
OPERATING BUDGET						
General Fund	1,934,790	-	681,266	500,000	-	-
Other Funds	27,230,965	30,549,130	50,606,727	33,260,830	32,665,837	-
Federal Funds	682,448	176,244	354,244	-	-	-
All Funds	29,848,203	30,725,374	51,642,237	33,760,830	32,665,837	-
AUTHORIZED POSITIONS	92	91	91	91	89	-
AUTHORIZED FTE	90.38	89.42	89.42	89.50	88.00	-
TOTAL BUDGET						
General Fund	1,934,790	-	681,266	500,000	-	-
Other Funds	27,230,965	30,549,130	50,606,727	33,260,830	32,665,837	-
Federal Funds	682,448	176,244	354,244	-	-	-
All Funds	29,848,203	30,725,374	51,642,237	33,760,830	32,665,837	-
AUTHORIZED POSITIONS	92	91	91	91	89	-
AUTHORIZED FTE	90.38	89.42	89.42	89.50	88.00	-

DEPARTMENT OF STATE LANDS: Oregon Removal-Fill Mitigation Fund 2011-2013



8/21/12 Agency Requested Governor's Balanced Legislatively Adopted Budget Page

DEPARTMENT OF STATE LANDS: Oregon Removal-Fill Mitigation Fund 2013-15



1/29/13

BUDGET NARRATIVE

PROGRAM UNIT 013 – OREGON REMOVAL-FILL MITIGATION FUND

The 1987 Legislature established the Oregon Wetlands Mitigation Bank Revolving Fund Account, renamed the Oregon Removal-Fill Mitigation Fund (RFMF) in 2009 (HB 2156), within the General Fund of the State Treasury (ORS 196.640). The fund was created to receive contributions and proceeds related to wetland mitigation, and funds are dedicated for these purposes (ORS 196.645 and 196.650). The fund provides DSL with the financial resources to acquire mitigation sites or otherwise accomplish restoration, enhancement, creation and preservation of waters of the state; and to cover administrative expenses.

Under state law, when impacts to wetlands and waterways occur as part of a removal-fill activity, mitigation to replace the lost functions of the resource is required. Mitigation may be accomplished through permittee-responsible mitigation, purchasing credits from private mitigation banks or, if there are no private bank credits available, purchasing credits from the Department of State Lands. When mitigation credits are purchased from DSL, the funds are deposited into the Removal-Fill Mitigation Fund (RFMF). The agency then uses these funds to administer a grant program to construct wetland and waterway mitigation projects in the watershed in which the impacts occurred. The credits are referred to as payment in-lieu or in-lieu fee credits.

The program provides an efficient and effective way to compensate for impacts to wetlands and waterways and to achieve desired environmental outcomes. It saves the applicant time and money because it eliminates the need for individual mitigation site design, construction and monitoring. The use of DSL credits for mitigation can also provide improved outcomes for wetland and waterway resources in comparison to individual permittee-responsible mitigation sites. By pooling funds from multiple permits with small impacts and collaborating with restoration partners, the Department is able to provide grant funding to construct larger mitigation sites that are more sustainable and higher functioning. Larger mitigation sites are also more cost effective as they benefit from economies of scale relative to smaller mitigation sites. Because DSL approves only those mitigation projects that have a high likelihood of success and meet watershed needs for replacement of lost functions, the Department is able to minimize risk of project failure and maximize environmental benefits.

There are currently 25 private mitigation banks in Oregon; however, the majority of watersheds do not have mitigation bank credits available.

From 2001 through 2012, DSL was able to accept payment instead of permittee-responsible mitigation for over 400 permitted actions.

Before 2007 the Department received more mitigation fund deposits than it was able to distribute in mitigation project grants. In 2007, the Department obtained one FTE to administer the grant program and developed a performance measure (KPM 11) for DSL to commit 100 percent of the funds received thorough credit sales to mitigation project grants within one year. It has been

BUDGET NARRATIVE

challenging to commit all funds received each year since the amount of credit sales and the availability of appropriate grant projects are not correlated. The Department is meeting the intent of the KPM as we have on average committed more funds to mitigation grants than we have received in credit sales since 2008.

The department projects an increase in credits sold in the future, in part because of an expansion of the In-Lieu Fee Mitigation Program in six additional watersheds. Growth should also pick up as the economy recovers from the recent recession. The department estimates a 10 percent increase per biennium.

Link to 10-Year Plan for Oregon

Performance of this program will contribute to the **Healthy Environment Outcome** by addressing three of the strategies identified in the plan:

Strategy 1: Investing in programs that improve water quality and air quality.

Healthy wetland and waterway habitats improve water quality. Mitigation projects funded through the Removal-Fill Mitigation Fund must demonstrate the ability to provide multiple ecosystem functions including water quality. Projects providing the highest environmental gains are given preference. By applying this grant selection criterion, the program will continue to contribute to improving or stabilizing water quality over the next ten years.

Strategy 2: Investing in programs that conserve, protect and restore key watersheds, stabilize populations of fish and wildlife species and improve forest and rangeland health. The Department takes a watershed approach to mitigation project selection. Projects that are funded must be strategically located to meet regional conservation priorities, address limiting factors identified in watershed assessments, provide habitat corridors, or add to the effectiveness of nearby protected natural areas. Mitigation projects that are able to provide multiple functions and functional gains, including improvement of fish and wildlife habitat and support for rare species, are given preference. These grant approval criterion help ensure the Department's grant decisions align with recovery plans and conservation priorities. Funding projects that provide the greatest ecological gains supports fish and wildlife species and their habitats.

Strategy 5: Improving the effectiveness and efficiency of natural resources management in Oregon, and provide a stable base for addressing existing and emerging resource challenges.

By utilizing existing conservation plans in the grant selection process, the program contributes to the effective coordination and implementation of natural resources management plans to sustain the environmental, economic and social well-being of Oregon for future generations. In addition, most approved grant projects involve funding from multiple sources, which has the effect of incorporating conservation priorities from other natural resource funding agencies.

BUDGET NARRATIVE

The program provides an efficient and effective way to compensate for impacts to wetlands and waterways and to achieve desired environmental outcomes. It saves the applicant time and money because it eliminates the need for individual mitigation site design, construction and monitoring.

BUDGET NARRATIVE

ESSENTIAL PACKAGES – OREGON REMOVAL-FILL MITIGATION FUND

PURPOSE: The essential packages present budget adjustments needed to bring the base budget to Current Service Level (CSL), the calculated cost of continuing legislatively approved programs into the 2013 - 15 biennium.

HOW ACHIEVED:

Package 010: Package 010 adjusts for vacancies and non-PICS personal services amounts using the standard adjustment and calculation factors specified in the budget instructions. The adjustment of \$890 is for Pension Bond Contribution and Mass Transit Tax.

Package 031: Package 031 adjusts the costs of Goods and Services based on the standard inflation factor of 2.4 percent as published in the budget instructions. The resulting Services and Supplies increase in this Program Unit is \$39,311 Other Funds.

Package 092: This package reflects the reduction in PERS rates resulting from the out-of-state retiree tax changes in the governor's budget.

Package 093: This package reflects the reduction in PERS rates resulting from the limitation on Cost of Living Increases for retirees' benefits.

STAFFING IMPACT: There was no staffing impact in this budget program relating to Essential Packages.

REVENUE SOURCE: Other Funds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Oregon Wetlands Revolving Fund
 Cross Reference Number: 14100-013-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Pension Obligation Bond	-	-	759	-	-	-	759
Mass Transit Tax	-	-	131	-	-	-	131
Total Personal Services	-	-	\$890	-	-	-	\$890
Total Expenditures							
Total Expenditures	-	-	890	-	-	-	890
Total Expenditures	-	-	\$890	-	-	-	\$890
Ending Balance							
Ending Balance	-	-	(890)	-	-	-	(890)
Total Ending Balance	-	-	(\$890)	-	-	-	(\$890)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon Wetlands Revolving Fund
Cross Reference Number: 14100-013-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	240	-	-	-	240
Out of State Travel	-	-	48	-	-	-	48
Employee Training	-	-	144	-	-	-	144
Office Expenses	-	-	72	-	-	-	72
Telecommunications	-	-	59	-	-	-	59
Data Processing	-	-	36	-	-	-	36
Employee Recruitment and Develop	-	-	12	-	-	-	12
Agency Program Related S and S	-	-	13,570	-	-	-	13,570
Other Services and Supplies	-	-	457	-	-	-	457
Expendable Prop 250 - 5000	-	-	24	-	-	-	24
IT Expendable Property	-	-	48	-	-	-	48
Total Services & Supplies	-	-	\$14,710	-	-	-	\$14,710
Capital Outlay							
Office Furniture and Fixtures	-	-	25	-	-	-	25
Total Capital Outlay	-	-	\$25	-	-	-	\$25
Special Payments							
Dist to Non-Gov Units	-	-	24,576	-	-	-	24,576
Total Special Payments	-	-	\$24,576	-	-	-	\$24,576

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon Wetlands Revolving Fund
Cross Reference Number: 14100-013-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	39,311	-	-	-	39,311
Total Expenditures	-	-	\$39,311	-	-	-	\$39,311
Ending Balance							
Ending Balance	-	-	(39,311)	-	-	-	(39,311)
Total Ending Balance	-	-	(\$39,311)	-	-	-	(\$39,311)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
Pkg: 092 - PERS Taxation Policy

Cross Reference Name: Oregon Wetlands Revolving Fund
Cross Reference Number: 14100-013-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
PERS Policy Adjustment	-	-	(424)	-	-	-	(424)
Total Personal Services	-	-	(\$424)	-	-	-	(\$424)
Total Expenditures							
Total Expenditures	-	-	(424)	-	-	-	(424)
Total Expenditures	-	-	(\$424)	-	-	-	(\$424)
Ending Balance							
Ending Balance	-	-	424	-	-	-	424
Total Ending Balance	-	-	\$424	-	-	-	\$424

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
Pkg: 093 - Other PERS Adjustments

Cross Reference Name: Oregon Wetlands Revolving Fund
Cross Reference Number: 14100-013-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
PERS Policy Adjustment	-	-	(339)	-	-	-	(339)
Total Personal Services	-	-	(\$339)	-	-	-	(\$339)
Total Expenditures							
Total Expenditures	-	-	(339)	-	-	-	(339)
Total Expenditures	-	-	(\$339)	-	-	-	(\$339)
Ending Balance							
Ending Balance	-	-	339	-	-	-	339
Total Ending Balance	-	-	\$339	-	-	-	\$339

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Lands, Dept of State
2013-15 Biennium

Agency Number: 14100

Cross Reference Number: 14100-013-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Interest Income	36,231	170,000	170,000	170,000	170,000	-
Other Revenues	1,176,047	851,596	851,596	851,596	851,596	-
Transfer In - Intrafund	-	1,203,059	1,203,059	1,203,059	1,203,059	-
Transfer Out - Intrafund	-	(17,050)	(17,050)	(17,050)	(17,050)	-
Total Other Funds	\$1,212,278	\$2,207,605	\$2,207,605	\$2,207,605	\$2,207,605	-

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Oregon Wetlands Revolving Fund

Version: Y - 01 - Governor's Budget
 Cross Reference Number: 14100-013-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
PERSONAL SERVICES						
Other Funds	141,854	153,157	153,157	171,858	171,159	-
SERVICES & SUPPLIES						
Other Funds	3,851	612,911	612,911	612,911	612,911	-
CAPITAL OUTLAY						
Other Funds	-	1,024	1,024	1,024	1,024	-
SPECIAL PAYMENTS						
Other Funds	1,067,338	1,024,000	1,024,000	1,024,000	1,024,000	-
TOTAL LIMITED BUDGET (Excluding Packages)						
Other Funds	1,213,043	1,791,092	1,791,092	1,809,793	1,809,094	-
AUTHORIZED POSITIONS	1	1	1	1	1	-
AUTHORIZED FTE	1.00	1.00	1.00	1.00	1.00	-
LIMITED BUDGET (Essential Packages)						
010 NON-PICS PSNL SVC / VACANCY FACTOR						
PERSONAL SERVICES						
Other Funds	-	-	-	890	890	-
031 STANDARD INFLATION						
SERVICES & SUPPLIES						
Other Funds	-	-	-	14,710	14,710	-
CAPITAL OUTLAY						

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Oregon Wetlands Revolving Fund

Version: Y - 01 - Governor's Budget
 Cross Reference Number: 14100-013-00-00-00000

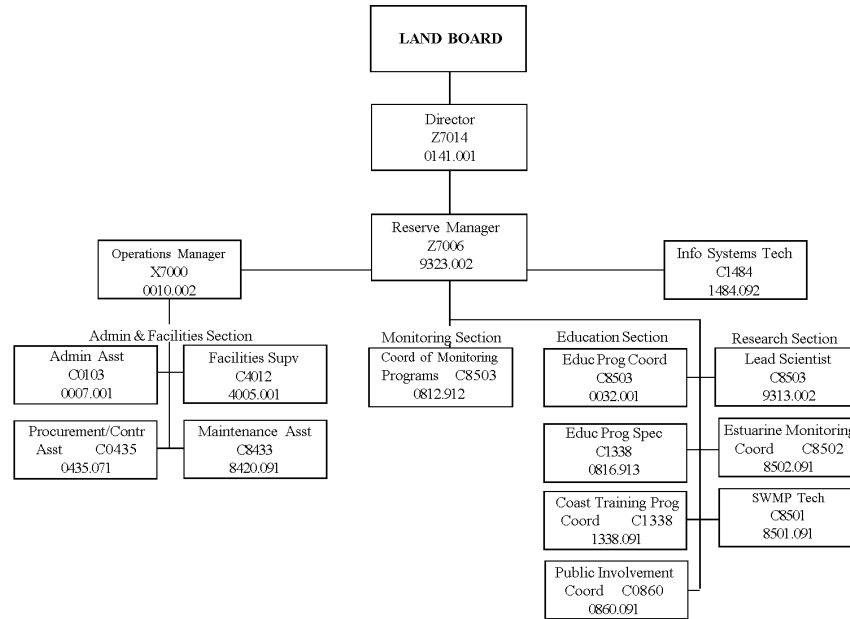
Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	25	25	-
SPECIAL PAYMENTS						
Other Funds	-	-	-	24,576	24,576	-
TOTAL LIMITED BUDGET (Essential Packages)						
Other Funds	-	-	-	40,201	40,201	-
LIMITED BUDGET (Current Service Level)						
Other Funds	1,213,043	1,791,092	1,791,092	1,849,994	1,849,295	-
AUTHORIZED POSITIONS	1	1	1	1	1	-
AUTHORIZED FTE	1.00	1.00	1.00	1.00	1.00	-
LIMITED BUDGET (Policy Packages)						
PRIORITY 0						
092 PERS TAXATION POLICY						
PERSONAL SERVICES						
Other Funds	-	-	-	-	(424)	-
093 OTHER PERS ADJUSTMENTS						
PERSONAL SERVICES						
Other Funds	-	-	-	-	(339)	-
TOTAL LIMITED BUDGET (Policy Packages)						
Other Funds	-	-	-	-	(763)	-
TOTAL LIMITED BUDGET (Including Packages)						
Other Funds	1,213,043	1,791,092	1,791,092	1,849,994	1,848,532	-

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Oregon Wetlands Revolving Fund

Version: Y - 01 - Governor's Budget
 Cross Reference Number: 14100-013-00-00-00000

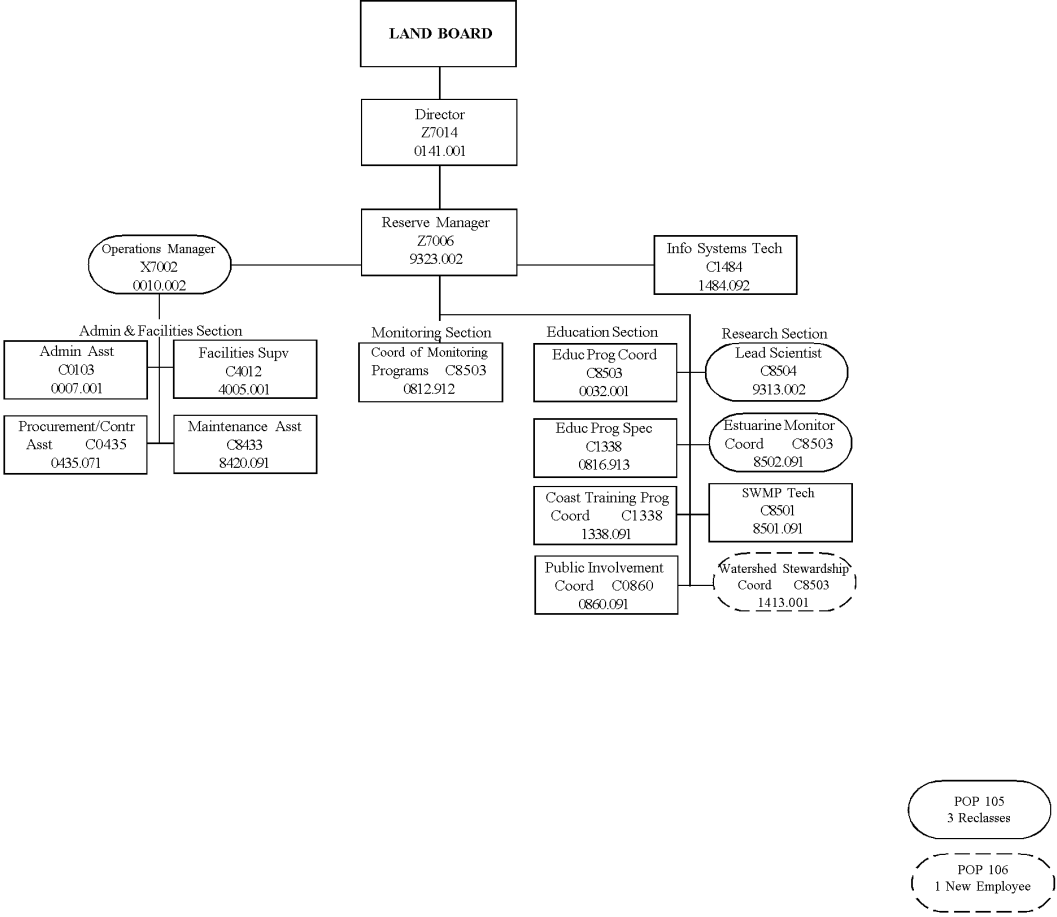
Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
AUTHORIZED POSITIONS	1	1	1	1	1	-
AUTHORIZED FTE	1.00	1.00	1.00	1.00	1.00	-
OPERATING BUDGET						
Other Funds	1,213,043	1,791,092	1,791,092	1,849,994	1,848,532	-
AUTHORIZED POSITIONS	1	1	1	1	1	-
AUTHORIZED FTE	1.00	1.00	1.00	1.00	1.00	-
TOTAL BUDGET						
Other Funds	1,213,043	1,791,092	1,791,092	1,849,994	1,848,532	-
AUTHORIZED POSITIONS	1	1	1	1	1	-
AUTHORIZED FTE	1.00	1.00	1.00	1.00	1.00	-

SOUTH SLOUGH NATIONAL ESTUARINE RESEARCH RESERVE 2011-2013



8/21/12 ___ Agency Requested ___ Governor's Balanced ___X___ Legislatively Adopted Budget Page ___

SOUTH SLOUGH NATIONAL ESTUARINE RESEARCH RESERVE 2013-2015



POP 105
3 Reclasses

POP 106
1 New Employee

1/29/13

BUDGET NARRATIVE

PROGRAM UNIT 030 – SOUTH SLOUGH NATIONAL ESTUARINE RESEARCH RESERVE

Estuaries, where rivers and streams meet the sea, are among the most productive biological communities on earth. The South Slough National Estuarine Research Reserve (SSNERR) is a 5,000-acre research natural area encompassing a portion of the Coos estuary on the Southern Oregon coast. An adjoining 1,000 acres are state owned lands which are managed for conservation by the Reserve. The South Slough Reserve is one of 28 reserves nationwide, and was established as part of the Coastal Zone Management Act of 1972.

In partnership with cooperating states, the U.S. Department of Commerce's National Oceanic and Atmospheric Administration oversees the 28-site NERR system. Federal cost-sharing awards to participating states help identify, protect and manage outstanding examples of the types and variety of estuaries found in the United States. Oregon's participation in the National Estuarine Research Reserve System was formalized in 1974 by an act of the Oregon Legislative Assembly (ORS 273.553 - 273.558).

The SSNERR's mission is to improve the understanding and stewardship of Pacific Northwest estuaries and coastal watersheds. The Reserve gathers scientific information essential to coastal zone decision-making and heightens awareness of the important role of estuaries by providing reliable information about estuaries to policy makers, students, teachers and the public.

For nearly 40 years, the Reserve's research, education and stewardship programs have focused on the management of coastal wetlands and watersheds, which contribute directly to the Oregon Plan for Salmon and Watersheds and the trust land management responsibilities of the Oregon Department of State Lands.

ADMINISTRATION OF THE STATE/FEDERAL PARTNERSHIP

A nine-member Management Commission appointed by the Governor and chaired by the director of the Department of State Lands is charged with overseeing the day-to-day operation and management of the South Slough Reserve with the administrative support of the Department of State Lands.

The staff of 15 is supported by a combination of federal and other funds. Temporary workers and volunteers augment core positions, as do grant-supported employees for specific projects. Grants also fund special projects managed by permanent staff.

The South Slough Reserve also serves as a summer work site for youth in programs such as the NW Youth Corps, Americorps, Youth Work Experience and Experience Works. These programs provide training and experience opportunities for at-risk and disadvantaged youth, individuals returning to the workforce after a period of unemployment, and individuals of

BUDGET NARRATIVE

retirement age who want to continue to contribute to workplaces. A VISTA member created the framework for a work experience/internship program and has successfully graduated several interns with interests in research, water quality and grant management.

A revision of the SSNERR 1994 Management Plan was completed in 2006, and is again underway, with a completion date of 2013.

RESEARCH AND MONITORING PROGRAMS

The research mission of the South Slough Reserve is accomplished through strategies intended to achieve three goals:

1. Conduct and coordinate research that increases understanding of ecological dynamics in the different hydrogeomorphic regions of South Slough, Coos Bay, and other Pacific Northwest estuaries.

SSNERR staff assist agency researchers and academic investigators with the design of scientific studies, preparation of grant proposals, and coordination of multi-agency efforts. Reserve staff also provide technical and logistical support for visiting scientists. The Reserve maintains a Memorandum of Understanding with the University of Oregon Institute of Marine Biology to share administrative resources and laboratory facilities. The South Slough Research Coordinator serves as an advisor for graduate thesis committees, and collaborates with faculty members to conduct and direct management-oriented research.

The South Slough Reserve also conducts independent scientific studies that address significant estuarine management issues. Examples of these studies include: (a) analysis of the ecological impacts of commercial oyster cultivation on estuarine communities; (b) evaluation of Dungeness crab and ghost shrimp larval populations as biological indicators of the health of the Coos estuary; and (c) experimental assessment of techniques to accelerate the restoration of estuarine functions to diked tidal wetlands.

2. Assess and monitor the status of estuarine habitats and biotic indicators to track short-term variability and long-term changes in estuarine habitats and communities.

Active management of the Reserve is supported by monitoring weather, water quality and biological conditions in the South Slough watershed. The monitoring program at South Slough contributes to and is supported by a national system-wide monitoring program. These activities help detect, quantify, and predict both short-term variability and long-term changes in the health and vitality of the estuary.

BUDGET NARRATIVE

3. Provide technical assistance and advisory services that contribute to efficient and effective management of estuaries in the Lower Columbia biogeographic province.

The research program actively initiates and supports efforts to improve estuarine water quality and coordinate watershed-wide activities through participation in numerous local, regional and national initiatives. Staff members have participated in: 1) developing elements of Oregon's Territorial Sea Plan; 2) developing an experimental kelp leasing program for the State of Oregon; and 3) guiding the research and development efforts of the Coastal Oregon Marine Experiment Station. Information produced by these efforts help port and forest managers, farmers, municipal waste treatment plant operators, county and municipal planning agencies, and the scientific research community.

The Reserve staff provides leadership in research on restoration of tidal salt marshes and other estuarine habitats such as eelgrass, and has made significant contributions to fisheries and ecosystem management in coastal Oregon.

EDUCATION, OUTREACH, AND INTERPRETIVE PROGRAMS

A central goal of the National Estuarine Research Reserve System is to increase understanding of the role that estuaries play in the coastal zone. The South Slough Reserve's educational program is focused on promoting a greater understanding and appreciation for estuarine ecosystems and improved coastal stewardship. The education program focuses on four primary target audiences: school age children, the general public, university students and researchers, and coastal decision makers such as elected officials, planners, and watershed associations.

1. School-Age Children – The Estuary Study Program

The Estuary Study Program is a four-level curriculum developed by Reserve staff for students, teachers and parents, and includes a variety of classroom activities that culminate in a field expedition to the South Slough Reserve. The standards-based program is designed to assist students in achieving Oregon and national benchmarks.

Since its inception, tens of thousands of students and thousands of parents have participated in the Estuary Study Program. Increased capacity of the trail system accommodates additional school groups and provides exposure to areas of the Reserve not previously accessible.

Other educational activities include participation in *Estuary Live!* and training opportunities for professional educators. One example is a federally funded award from the National Oceanic and Atmospheric Administration's (NOAA) Bay Watershed and Training Program (B-WET). Third year funding was recently awarded to continue this program to bring training to professional educators which will result in a more meaningful watershed educational experience for children in grades K-12.

BUDGET NARRATIVE

2. Public Involvement and Visitor Services

The visitor services program at the Reserve fosters public awareness and understanding of estuaries through interpretive exhibits, audio/visual shows, public presentations, and natural history programs. Visitor services are a top priority at the Reserve, with a 6,500-square-foot interpretive center as the focal point. In spring 2012, the Reserve installed new interpretive exhibits highlighting aquaria, which house animals that can be found in the water and wetlands on the Reserve. Staff maintain a Web site that includes seasonal calendars of activities, posting of issue papers, maps, and general information about the Reserve.

The Reserve's volunteer program is housed in the Public Involvement Program.

The Reserve recently relocated its administrative offices to the campus of the Oregon Institute of Marine Biology in Charleston. The move provides offices for some Reserve administrative staff, which freed up additional space for staff and exhibits at the visitor center. The Reserve continues to discuss and explore ways to participate in an Oregon Solutions project to establish a new coastal research center, working with many interested agencies in the Charleston-Coos Bay area.

3. Higher Education Students and Researchers

Since its establishment, the South Slough Reserve has been a research field site for students from many undergraduate, graduate and postgraduate programs. Staff provide orientation and logistical support for students and researchers, and regularly serve as instructors and lecturers at institutions of higher learning. Research and policy papers are presented at professional meetings to share information and perspectives with other professionals in the disciplines of coastal sciences, stewardship and science education. Federal support from the National Estuarine Research Reserve System provides financial assistance for graduate research fellowships focused on Oregon estuaries.

4. Coastal Decision Makers

South Slough staff train and advise public- and private-sector organizations, as well as members of the general public who are involved with decision making pertaining to estuaries and coastal zone management. The South Slough hosts and participates in training programs related to wetlands, coastal management and coastal sciences.

BUDGET NARRATIVE

STEWARDSHIP AND RESOURCE MANAGEMENT PROGRAMS

The South Slough's Stewardship Program activities include:

1. Manage and restore the habitats and ecosystem processes associated with the South Slough NERR using an adaptive management approach.
2. Provide for a diversity of high quality estuarine and coastal habitats representative of the Lower Columbia Biogeographic province.
3. Collaborate with local, regional, and national agencies and organizations to address natural resource management issues affecting estuaries and coastal watersheds.

Ecosystem restoration activities continue to be focused on re-establishing ecological functions to areas within the Reserve that have been impacted by historic human activity. These primarily grant-supported initiatives include in-stream salmon habitat enhancements, upper watershed tree planting, and experimental dike removal to accelerate the recovery of former tidal wetlands.

The SSNERR Management Commission has adopted a watershed conservation strategy that reflects coastal Oregon watershed conservation goals at both regional and local scales. In order to provide regional and local context for the planned expansion of the Reserve's coastal and estuarine programs, the commission developed a cooperative plan for watershed conservation in 1999. The plan was developed and is being carried out in close partnership with a diverse team of planners, community leaders, technical specialists, landowners, and natural resource agency representatives.

The State's acquisition of upland forest acreage to be managed by the Reserve provides an opportunity to implement the Forest Management Plan, which was adopted as the appropriate strategy to manage the upland forestland of the Reserve by its Management Commission.

RECREATION AT SOUTH SLOUGH

Because the South Slough Reserve was created to use a portion of a relatively undisturbed estuary for the purpose of scientific research and education, the Reserve's Recreation Program has emphasized non-consumptive recreational activities. The goal of the Reserve's Recreation Program is to have visitors enjoy learning about the coastal zone. The staff works to familiarize all recreational users with the purposes of the Reserve so they are sensitive to the need to sustain the natural dynamics of the estuary. Recreational activities such as hiking, canoeing, photography, painting and wildlife observation are encouraged in certain parts of the Reserve. Interpretive brochures explain points of interest along the Reserve trails. The Reserve sponsors special guided canoe tours and trail walks to serve the needs of recreation interests.

BUDGET NARRATIVE

PHYSICAL FACILITIES AND MAINTENANCE

The Reserve encompasses 5,000 acres of land and water that includes six structures, twelve miles of roads and trails, and a variety of vehicles and equipment. The maintenance staff consists of one state supported position, one federally funded position and up to 10 seasonal volunteers. Physical facility developments at the Reserve are guided by a facilities master plan developed in 1991, which is due for revision.

The program is supported by both Other Funds (constitutional) and Federal Funds, supplied through a cooperative agreement with NOAA.

POP 105 requests the reclassification of three positions – the Operations Manager from PEM-A to PEM-B, one Natural Resource Specialist 2 to NRS-3, and the Research Coordinator from NRS-3 to NRS-4.

Reclassifying these important South Slough positions helps the state meet all five strategies set forth in the Healthy Environment Policy Vision: 1) Improve water and air quality; 2) Conserve, protect and restore key watersheds; 3) Reduce Oregonians' exposure to toxics; 4) Help build great communities; and 5) Improve natural resources management in Oregon.

The Department of State Lands human resources manager audited the South Slough operations manager position during the 2009-11 biennium and determined the position is more accurately classified at the PEM-B level. A subsequent review by the Department of Administrative Services, Human Resources Division, concurred with the determination. This package formalizes this determination in the agency's 2013-15 budget.

The existing Natural Resource Specialist 2 position is responsible for implementing a water quality and climate monitoring program within the national system of estuarine research reserves. The duties are more accurately associated with the Natural Resource Specialist 3 classification.

The current Natural Resource Specialist 3 position is a chief scientist position, and responsible for oversight and implementation of the research program at the South Slough Reserve. It also is associated with the national system of estuarine research reserves. The duties and level of responsibility of this position are more accurately aligned with a Natural Resource Specialist 4 classification.

Revenue Source: Funding for this package is achieved by moving limitation from services and supplies to personal services for a no net cost to the agency.

POP 106 would re-establish a stewardship position which was funded for approximately five years by Federal Funds, and which were subsequently lost, resulting in a layoff. During that time, the stewardship coordinator was able to monitor long-term restoration projects, initiate new projects and make preparations for the implementation of the Reserve's forest management

BUDGET NARRATIVE

plan. Further, this position provided oversight of the acquisition plan, including proposal development which resulted in over a million dollars of grant funds being awarded to the Reserve. These funds would build on the work that was started, and continue to benefit the South Slough watershed.

Establishing this important position work helps the state meet all five strategies set forth in the Healthy Environment Policy Vision: 1) Improve water and air quality; 2) Conserve, protect and restore key watersheds; 3) Reduce Oregonians' exposure to toxics; 4) Help build great communities; and 5) Improve natural resources management in Oregon. Establishing and supporting a Watershed Stewardship Coordinator position will provide the necessary oversight for implementing three watershed health initiatives at the Reserve:

Staffing Impact: 1.0 FTE

Revenue Source: Other Fund (Common School Fund) \$153,492

Link to 10-Year Plan for Oregon

Performance of this program will contribute to the **Healthy Environment Outcome**. Every program, class, workshop, event and research project is geared toward a better understanding of the coastal estuarine environment, and better management of coastal natural resources. Specific 10-year outcomes that relate directly to the South Slough's mission include:

Strategy 1: Investing in programs that improve water quality and air quality: Research and Stewardship Programs

Strategy 2: Investing in programs that conserve, protect and restore key watersheds, stabilize populations of fish and wildlife species, and improve forest and rangeland health: Research and Stewardship Programs

Strategy 4: Help to build great communities for a growing population: Education and Stewardship Programs

Strategy 5: Improve the effectiveness and efficiency of natural resources management in Oregon, and provide a stable base for addressing existing and emerging resource challenges: Research and Stewardship Programs

In addition, the statutory policy of the Reserve to "protect the estuary from uses within and beyond the boundaries that will alter the ecosystem and its natural dynamic processes..." indirectly supports attainment of **Strategy 3: Reduce Oregonians' exposure to toxics**.

BUDGET NARRATIVE

ESSENTIAL PACKAGES – SOUTH SLOUGH NATIONAL ESTUARINE RESEARCH RESERVE

PURPOSE: The essential packages present budget adjustments needed to bring the base budget to Current Service Level (CSL), the calculated cost of continuing legislatively approved programs into the 2013- 15 biennium.

HOW ACHIEVED:

Package 010: Package 010 adjusts for vacancies and non-PICS personal services amounts using the standard adjustment and calculation factors specified in the budget instructions. There is no vacancy factor adjustment for this Program Unit this biennium. There is an adjustment of \$2,796 (All Funds) in Temporary Appointments and \$71 Federal Funds for Overtime Payments. Adjustment for the Pension Bond Contribution is \$8,327 (All Funds). Other adjustments totaling \$5,361 (All Funds) were made in Public Employee Retirement Contributions, Social Security Taxes and Unemployment Assessments.

Package 022: Package 022 represents a cost reversal from the 2011-13 Legislatively Approved Budget for one-time budget package costs. This package phases out \$2,256,000 in Other Funds and \$2,283,000 in Federal Funds for Capital Outlay costs associated with one-time costs.

Package 031: Package 031 adjusts the costs of Goods and Services based on the standard inflation factor of 2.4 – 2.8 percent as published in the budget instructions. The resulting Services and Supplies increase in this Program Unit is \$11,266 Other Funds and \$37,626 in Federal Funds.

Package 092: This package reflects the reduction in PERS rates resulting from the out-of-state retiree tax changes in the governor's budget.

Package 093: This package reflects the reduction in PERS rates resulting from the limitation on Cost of Living Increases for retirees' benefits.

STAFFING IMPACT: There was no staffing impact in this budget program relating to essential packages.

REVENUE SOURCE: Other Funds and Federal Funds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: South Slough National Estuarine
 Cross Reference Number: 14100-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	1,144	1,652	-	-	2,796
Overtime Payments	-	-	-	71	-	-	71
Public Employees' Retire Cont	-	-	-	14	-	-	14
Pension Obligation Bond	-	-	2,787	5,540	-	-	8,327
Social Security Taxes	-	-	88	131	-	-	219
Unemployment Assessments	-	-	133	-	-	-	133
Mass Transit Tax	-	-	4,995	-	-	-	4,995
Vacancy Savings	-	-	-	(14,372)	-	-	(14,372)
Total Personal Services	-	-	\$9,147	(\$6,964)	-	-	\$2,183
Total Expenditures							
Total Expenditures	-	-	9,147	(6,964)	-	-	2,183
Total Expenditures	-	-	\$9,147	(\$6,964)	-	-	\$2,183
Ending Balance							
Ending Balance	-	-	(9,147)	6,964	-	-	(2,183)
Total Ending Balance	-	-	(\$9,147)	\$6,964	-	-	(\$2,183)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: South Slough National Estuarine
 Cross Reference Number: 14100-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	(2,256,000)	-	-	-	(2,256,000)
Federal Funds	-	-	-	(2,283,000)	-	-	(2,283,000)
Total Revenues	-	-	(\$2,256,000)	(\$2,283,000)	-	-	(\$4,539,000)
Capital Outlay							
Land and Improvements	-	-	(2,256,000)	(2,283,000)	-	-	(4,539,000)
Total Capital Outlay	-	-	(\$2,256,000)	(\$2,283,000)	-	-	(\$4,539,000)
Total Expenditures							
Total Expenditures	-	-	(2,256,000)	(2,283,000)	-	-	(4,539,000)
Total Expenditures	-	-	(\$2,256,000)	(\$2,283,000)	-	-	(\$4,539,000)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
Pkg: 031 - Standard Inflation

Cross Reference Name: South Slough National Estuarine
Cross Reference Number: 14100-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	421	1,573	-	-	1,994
Out of State Travel	-	-	169	883	-	-	1,052
Employee Training	-	-	198	485	-	-	683
Office Expenses	-	-	511	1,018	-	-	1,529
Telecommunications	-	-	346	889	-	-	1,235
Data Processing	-	-	12	232	-	-	244
Publicity and Publications	-	-	11	34	-	-	45
Professional Services	-	-	4,331	21,143	-	-	25,474
Attorney General	-	-	623	-	-	-	623
Employee Recruitment and Develop	-	-	57	134	-	-	191
Dues and Subscriptions	-	-	-	19	-	-	19
Facilities Rental and Taxes	-	-	3	-	-	-	3
Fuels and Utilities	-	-	181	581	-	-	762
Facilities Maintenance	-	-	632	693	-	-	1,325
Agency Program Related S and S	-	-	-	124	-	-	124
Other Services and Supplies	-	-	1,315	254	-	-	1,569
Expendable Prop 250 - 5000	-	-	79	489	-	-	568
IT Expendable Property	-	-	1,085	33	-	-	1,118
Total Services & Supplies	-	-	\$9,974	\$28,584	-	-	\$38,558

Capital Outlay

Technical Equipment	-	-	911	9,042	-	-	9,953
---------------------	---	---	-----	-------	---	---	-------

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
Pkg: 031 - Standard Inflation

Cross Reference Name: South Slough National Estuarine
Cross Reference Number: 14100-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Data Processing Hardware	-	-	381	-	-	-	381
Total Capital Outlay	-	-	\$1,292	\$9,042	-	-	\$10,334
Total Expenditures							
Total Expenditures	-	-	11,266	37,626	-	-	48,892
Total Expenditures	-	-	\$11,266	\$37,626	-	-	\$48,892
Ending Balance							
Ending Balance	-	-	(11,266)	(37,626)	-	-	(48,892)
Total Ending Balance	-	-	(\$11,266)	(\$37,626)	-	-	(\$48,892)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: South Slough National Estuarine
Cross Reference Number: 14100-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	(50,000)	-	-	(50,000)
Out of State Travel	-	-	-	(25,000)	-	-	(25,000)
Office Expenses	-	-	-	(25,000)	-	-	(25,000)
Telecommunications	-	-	-	(30,000)	-	-	(30,000)
Professional Services	-	-	-	(700,000)	-	-	(700,000)
Total Services & Supplies	-	-	-	(\$830,000)	-	-	(\$830,000)
Capital Outlay							
Technical Equipment	-	-	-	(376,762)	-	-	(376,762)
Total Capital Outlay	-	-	-	(\$376,762)	-	-	(\$376,762)
Total Expenditures							
Total Expenditures	-	-	-	(1,206,762)	-	-	(1,206,762)
Total Expenditures	-	-	-	(\$1,206,762)	-	-	(\$1,206,762)
Ending Balance							
Ending Balance	-	-	-	1,206,762	-	-	1,206,762
Total Ending Balance	-	-	-	\$1,206,762	-	-	\$1,206,762

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
Pkg: 092 - PERS Taxation Policy

Cross Reference Name: South Slough National Estuarine
Cross Reference Number: 14100-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
PERS Policy Adjustment	-	-	(3,621)	(3,006)	-	-	(6,627)
Total Personal Services	-	-	(\$3,621)	(\$3,006)	-	-	(\$6,627)
Total Expenditures							
Total Expenditures	-	-	(3,621)	(3,006)	-	-	(6,627)
Total Expenditures	-	-	(\$3,621)	(\$3,006)	-	-	(\$6,627)
Ending Balance							
Ending Balance	-	-	3,621	3,006	-	-	6,627
Total Ending Balance	-	-	\$3,621	\$3,006	-	-	\$6,627

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
Pkg: 093 - Other PERS Adjustments

Cross Reference Name: South Slough National Estuarine
Cross Reference Number: 14100-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
PERS Policy Adjustment	-	-	(2,892)	(2,402)	-	-	(5,294)
Total Personal Services	-	-	(\$2,892)	(\$2,402)	-	-	(\$5,294)
Total Expenditures							
Total Expenditures	-	-	(2,892)	(2,402)	-	-	(5,294)
Total Expenditures	-	-	(\$2,892)	(\$2,402)	-	-	(\$5,294)
Ending Balance							
Ending Balance	-	-	2,892	2,402	-	-	5,294
Total Ending Balance	-	-	\$2,892	\$2,402	-	-	\$5,294

BUDGET NARRATIVE

POLICY OPTION PACKAGE 105 PROGRAM EFFICIENCIES SOUTH SLOUGH NATIONAL ESTUARINE RESEARCH RESERVE

PURPOSE: This package reclassifies three positions at the South Slough Reserve – the Operations Manager moves from a Principal Executive Manager A to a Principal Executive Manager B; a Natural Resource Specialist (NRS) 2 position is reclassified to an NRS 3; and an NRS 3 position is reclassified to an NRS 4.

Reclassifying these important South Slough positions helps the state meet all five strategies set forth in the Healthy Environment Policy Vision: 1) Improve water and air quality; 2) Conserve, protect and restore key watersheds; 3) Reduce Oregonians' exposure to toxics; 4) Help build great communities; and 5) Improve natural resources management in Oregon.

HOW ACHIEVED: The Department of State Lands human resources manager audited the South Slough operations manager position during the 2009-11 biennium and determined the position is more accurately classified at the PEM-B level. A subsequent review by the Department of Administrative Services, Human Resources Division, concurred with the determination. This package formalizes this determination in the agency's 2013-15 budget.

The existing Natural Resource Specialist 2 position is responsible for implementing a water quality and climate monitoring program within the national system of estuarine research reserves. The duties are more accurately associated with the Natural Resource Specialist 3 classification.

The current Natural Resource Specialist 3 position is a chief scientist position, and responsible for oversight and implementation of the research program at the South Slough Reserve. It also is associated with the national system of estuarine research reserves. The duties and level of responsibility of this position are more accurately aligned with a Natural Resource Specialist 4 classification.

Funding for this package is achieved by moving limitation from services and supplies to personal services for a no net cost to the agency.

ALTERNATIVES CONSIDERED: There are no appropriate alternatives to consider. PEMA-A to PEMA-B reclassification has been reviewed and approved by DAS. Staff in the position are paid at a work-out-of-class rate. Review by the agency human resources manager and DAS also supports the reclassification of the NRS positions.

QUANTIFYING RESULTS: The Natural Resource Specialist positions are responsible for reporting accurate and timely data to the national system of research reserves, as well as developing and implementing research programs of local, regional and national interest. Growth in the science program will support the reclassification of these positions.

STAFFING IMPACT: None

REVENUE SOURCE: OF/FF: accomplished by moving limitation from Services and Supplies to Personal Service for no net change to limitation

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
 Pkg: 105 - SSNERR Program Efficiencies

Cross Reference Name: South Slough National Estuarine
 Cross Reference Number: 14100-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	10,632	4,416	-	-	15,048
Public Employees' Retire Cont	-	-	2,027	842	-	-	2,869
Social Security Taxes	-	-	813	338	-	-	1,151
Reconciliation Adjustment	-	-	1	-	-	-	1
Total Personal Services	-	-	\$13,473	\$5,596	-	-	\$19,069
Services & Supplies							
Professional Services	-	-	(13,473)	(5,596)	-	-	(19,069)
Total Services & Supplies	-	-	(\$13,473)	(\$5,596)	-	-	(\$19,069)
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0010002	MMS	X7000	AA PRINCIPAL EXECUTIVE/MANAGER A	1-	1.00-	24.00-	07	4,580.00		109,920- 59,998-			109,920- 59,998-
0010002	MMS	X7002	AA PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	06	4,809.00		115,416 61,466			115,416 61,466
8502091	AX	C8502	AA NATURAL RESOURCE SPECIALIST 2	1-	1.00-	24.00-	04	3,835.00			92,040- 55,220-		92,040- 55,220-
8502091	AX	C8503	AA NATURAL RESOURCE SPECIALIST 3	1	1.00	24.00	02	4,019.00			96,456 56,400		96,456 56,400
9313002	AX	C8503	AA NATURAL RESOURCE SPECIALIST 3	1-	1.00-	24.00-	04	4,414.00		105,936- 58,933-			105,936- 58,933-
9313002	AX	C8504	AA NATURAL RESOURCE SPECIALIST 4	1	1.00	24.00	02	4,628.00		111,072 60,305			111,072 60,305
TOTAL PICS SALARY										10,632	4,416		15,048
TOTAL PICS OPE										2,840	1,180		4,020
TOTAL PICS PERSONAL SERVICES =					.00	.00				13,472	5,596		19,068

BUDGET NARRATIVE

POLICY OPTION PACKAGE 106 WATERSHED STEWARDSHIP SOUTH SLOUGH NATIONAL ESTUARINE RESEARCH RESERVE

PURPOSE: During the past five years, the SSNERR's Management Commission developed three initiatives designed to improve the coordination and management of the South Slough watershed, a tidal inlet on the southern Oregon Coast. SSNERR's mission is to provide long-term research and education about estuaries and coastal watersheds.

The South Slough Reserve and the surrounding coastal watersheds are an ideal environment to test promising new management methods designed to sustain the health of forests on the Oregon Coast, and to better understand how interactions between coastal streams and the ocean influence water quality and sustain populations of salmon.

A stewardship position was funded for approximately five years by Federal Funds, which were subsequently lost, resulting in a layoff. During that time, the stewardship coordinator was able to monitor long term restoration projects, initiate new projects and make preparations for the implementation of the Reserve's forest management plan. Further, this position provided oversight of the acquisition plan, including proposal development which resulted in over a million dollars of grant funds being awarded to the Reserve. These funds would build on the work that was started, and continue to benefit the South Slough watershed.

Establishing this important position work helps the state meet all five strategies set forth in the Healthy Environment Policy Vision: 1) Improve water and air quality; 2) Conserve, protect and restore key watersheds; 3) Reduce Oregonians' exposure to toxics; 4) Help build great communities; and 5) Improve natural resources management in Oregon.

HOW ACHIEVED: Establishing and supporting a Watershed Stewardship Coordinator position will provide the necessary oversight for implementing three watershed health initiatives at the Reserve:

1. Improve management of coastal forests. This package will support pioneering research on watershed restoration and forest management practices linked to regional and international carbon market revenue generation. It also will support investigation into managing forest stands in the Reserve to better combat a highly infectious, fatal disease that is killing Port Orford Cedar trees, a species of commercial value in coastal forests of southern Oregon.

2. Test an innovative approach to energy use and climate. The SSNERR Management Commission recently adopted the South Slough Climate and Energy Plan to characterize how changes linked to climate will impact the coastal region in the vicinity of the Reserve. This element of the South Slough Watershed health initiative will test and demonstrate practices designed to reduce carbon emissions linked to the SSNERR operations. The innovative plan will prioritize testing practices that hold the greatest potential to reduce operating costs at the Reserve. In addition, the plan will characterize how the Reserve's

BUDGET NARRATIVE

natural systems (including forests, shellfish beds, oyster beds and wetlands) process carbon. This work will highlight the systems with potential to reduce the impacts of climate-altering emissions. It will also help to identify key coastal species and natural systems and processes that will be vulnerable to changes linked to climate and which systems will be resilient and capable of adapting to changes linked to climate.

3. Test an experimental, non-regulatory “state of the watershed” approach to watershed management. In 2010, in partnership with the Coos Watershed Association, the Reserve created a regional stakeholder-based initiative, the *Partnership for Coastal Watersheds*. Preliminary results from the grant-supported first phase of the project show the process is a promising, non-regulatory approach to understanding and managing conditions in the South Slough and adjoining coastal watersheds. The project area encompasses about 60,000 acres and includes a diverse array of land management activities including surface mining, commercial forests, aquaculture, and outdoor recreation and tourism. This package will provide leadership to continue support for the Partnership for Coastal Watersheds initiative.

ALTERNATIVES CONSIDERED: Several alternatives were considered. Taking no action will result in potential lost grant opportunities, monitoring of restoration projects will be compromised, and implementing the Reserve’s forest management plan will be postponed indefinitely. Another alternative is to spread the workload associated with the position among other staff. Not all staff have the skills and qualifications needed to perform the work. Also, other staff are committed to their own roles and responsibilities and do not have time available to take on more tasks. Lastly, contract work was considered. Because the position has ongoing responsibility for long-term projects, contracting would only enable the Reserve to implement short-term, discrete projects.

QUANTIFYING RESULTS: Results will be quantified by developing revenue generation in test forests, as well as decreasing operations costs by way of energy use changes.

STAFFING IMPACT: 1.0 FTE.

REVENUE SOURCE: Other Fund (Common School Fund) \$152,856

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
 Pkg: 106 - SSNERR Watershed Stewardship

Cross Reference Name: South Slough National Estuarine
 Cross Reference Number: 14100-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	96,456	-	-	-	96,456
Empl. Rel. Bd. Assessments	-	-	40	-	-	-	40
Public Employees' Retire Cont	-	-	18,394	-	-	-	18,394
Social Security Taxes	-	-	7,379	-	-	-	7,379
Worker's Comp. Assess. (WCD)	-	-	59	-	-	-	59
Flexible Benefits	-	-	30,528	-	-	-	30,528
Total Personal Services	-	-	\$152,856	-	-	-	\$152,856
Total Expenditures							
Total Expenditures	-	-	152,856	-	-	-	152,856
Total Expenditures	-	-	\$152,856	-	-	-	\$152,856
Ending Balance							
Ending Balance	-	-	(152,856)	-	-	-	(152,856)
Total Ending Balance	-	-	(\$152,856)	-	-	-	(\$152,856)
Total Positions							
Total Positions	-	-	-	-	-	-	1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE	-	-	-	-	-	-	1.00
Total FTE	-	-	-	-	-	-	1.00

____ Agency Request
 2013-15 Biennium

____ Governor's Budget
 Page _____

____ Legislatively Adopted
 Essential and Policy Package Fiscal Impact Summary - BPR013

PACKAGE: 106 - SSNERR Watershed Stewardship

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1413001 AX	C8503 AA	NATURAL RESOURCE SPECIALIST 3	1	1.00	24.00	02	4,019.00		96,456 56,400			96,456 56,400
TOTAL PICS SALARY									96,456			96,456
TOTAL PICS OPE									56,400			56,400
TOTAL PICS PERSONAL SERVICES =			1	1.00	24.00				152,856			152,856

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Lands, Dept of State
2013-15 Biennium

Agency Number: 14100

Cross Reference Number: 14100-030-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Federal Revenues	115,509	-	-	-	-	-
Rents and Royalties	830	-	-	-	-	-
Sales Income	62,788	-	-	-	-	-
Grants (Non-Fed)	-	142,027	142,027	142,027	142,027	-
Other Revenues	37,236	2,642,341	2,642,341	386,341	386,341	-
Transfer In - Intrafund	1,600,000	1,673,883	1,673,883	1,673,883	1,673,883	-
Total Other Funds	\$1,816,363	\$4,458,251	\$4,458,251	\$2,202,251	\$2,202,251	-
Federal Funds						
Federal Funds	2,039,332	5,820,177	5,820,177	1,256,800	1,256,800	-
Total Federal Funds	\$2,039,332	\$5,820,177	\$5,820,177	\$1,256,800	\$1,256,800	-

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 South Slough National Estuarine

Version: Y - 01 - Governor's Budget
 Cross Reference Number: 14100-030-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
PERSONAL SERVICES						
Other Funds	1,214,599	1,236,032	1,236,032	1,327,464	1,322,228	-
Federal Funds	1,269,215	1,324,838	1,324,838	1,309,731	1,304,806	-
All Funds	2,483,814	2,560,870	2,560,870	2,637,195	2,627,034	-
SERVICES & SUPPLIES						
Other Funds	467,733	367,992	367,992	367,992	367,992	-
Federal Funds	326,026	1,065,263	1,065,263	1,065,263	1,065,263	-
All Funds	793,759	1,433,255	1,433,255	1,433,255	1,433,255	-
CAPITAL OUTLAY						
Other Funds	45,641	2,309,829	2,309,829	2,309,829	2,309,829	-
Federal Funds	128,327	2,659,762	2,659,762	2,659,762	2,659,762	-
All Funds	173,968	4,969,591	4,969,591	4,969,591	4,969,591	-
SPECIAL PAYMENTS						
Other Funds	5,000	-	-	-	-	-
Federal Funds	300,459	-	-	-	-	-
All Funds	305,459	-	-	-	-	-
TOTAL LIMITED BUDGET (Excluding Packages)						
Other Funds	1,732,973	3,913,853	3,913,853	4,005,285	4,000,049	-
Federal Funds	2,024,027	5,049,863	5,049,863	5,034,756	5,029,831	-
All Funds	3,757,000	8,963,716	8,963,716	9,040,041	9,029,880	-

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 South Slough National Estuarine

Version: Y - 01 - Governor's Budget
 Cross Reference Number: 14100-030-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
AUTHORIZED POSITIONS	17	16	16	15	15	-
AUTHORIZED FTE	16.08	16.00	16.00	15.00	15.00	-
LIMITED BUDGET (Essential Packages)						
010 NON-PICS PSNL SVC / VACANCY FACTOR						
PERSONAL SERVICES						
Other Funds	-	-	-	9,147	9,147	-
Federal Funds	-	-	-	(6,964)	(6,964)	-
All Funds	-	-	-	2,183	2,183	-
022 PHASE-OUT PGM & ONE-TIME COSTS						
CAPITAL OUTLAY						
Other Funds	-	-	-	(2,256,000)	(2,256,000)	-
Federal Funds	-	-	-	(2,283,000)	(2,283,000)	-
All Funds	-	-	-	(4,539,000)	(4,539,000)	-
031 STANDARD INFLATION						
SERVICES & SUPPLIES						
Other Funds	-	-	-	9,974	9,974	-
Federal Funds	-	-	-	28,584	28,584	-
All Funds	-	-	-	38,558	38,558	-
CAPITAL OUTLAY						
Other Funds	-	-	-	1,292	1,292	-
Federal Funds	-	-	-	9,042	9,042	-

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 South Slough National Estuarine

Version: Y - 01 - Governor's Budget
 Cross Reference Number: 14100-030-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	10,334	10,334	-
TOTAL LIMITED BUDGET (Essential Packages)						
Other Funds	-	-	-	(2,235,587)	(2,235,587)	-
Federal Funds	-	-	-	(2,252,338)	(2,252,338)	-
All Funds	-	-	-	(4,487,925)	(4,487,925)	-
LIMITED BUDGET (Current Service Level)						
Other Funds	1,732,973	3,913,853	3,913,853	1,769,698	1,764,462	-
Federal Funds	2,024,027	5,049,863	5,049,863	2,782,418	2,777,493	-
All Funds	3,757,000	8,963,716	8,963,716	4,552,116	4,541,955	-
AUTHORIZED POSITIONS	17	16	16	15	15	-
AUTHORIZED FTE	16.08	16.00	16.00	15.00	15.00	-
LIMITED BUDGET (Policy Packages)						
PRIORITY 0						
070 REVENUE SHORTFALLS						
SERVICES & SUPPLIES						
Federal Funds	-	-	-	(830,000)	(830,000)	-
CAPITAL OUTLAY						
Federal Funds	-	-	-	(376,762)	(376,762)	-
092 PERS TAXATION POLICY						
PERSONAL SERVICES						
Other Funds	-	-	-	-	(3,621)	-

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 South Slough National Estuarine

Version: Y - 01 - Governor's Budget
 Cross Reference Number: 14100-030-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds	-	-	-	-	(3,006)	-
All Funds	-	-	-	-	(6,627)	-
093 OTHER PERS ADJUSTMENTS						
PERSONAL SERVICES						
Other Funds	-	-	-	-	(2,892)	-
Federal Funds	-	-	-	-	(2,402)	-
All Funds	-	-	-	-	(5,294)	-
PRIORITY 5						
105 SSNERR PROGRAM EFFICIENCIES						
PERSONAL SERVICES						
Other Funds	-	-	-	13,543	13,473	-
Federal Funds	-	-	-	5,625	5,596	-
All Funds	-	-	-	19,168	19,069	-
SERVICES & SUPPLIES						
Other Funds	-	-	-	(13,543)	(13,473)	-
Federal Funds	-	-	-	(5,625)	(5,596)	-
All Funds	-	-	-	(19,168)	(19,069)	-
PRIORITY 6						
106 SSNERR WATERSHED STEWARDSHIP						
PERSONAL SERVICES						
Other Funds	-	-	-	153,493	152,856	-

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 South Slough National Estuarine

Version: Y - 01 - Governor's Budget
 Cross Reference Number: 14100-030-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
AUTHORIZED POSITIONS	-	-	-	1	1	-
AUTHORIZED FTE	-	-	-	1.00	1.00	-
TOTAL LIMITED BUDGET (Policy Packages)						
Other Funds	-	-	-	153,493	146,343	-
Federal Funds	-	-	-	(1,206,762)	(1,212,170)	-
All Funds	-	-	-	(1,053,269)	(1,065,827)	-
AUTHORIZED POSITIONS	-	-	-	1	1	-
AUTHORIZED FTE	-	-	-	1.00	1.00	-
TOTAL LIMITED BUDGET (Including Packages)						
Other Funds	1,732,973	3,913,853	3,913,853	1,923,191	1,910,805	-
Federal Funds	2,024,027	5,049,863	5,049,863	1,575,656	1,565,323	-
All Funds	3,757,000	8,963,716	8,963,716	3,498,847	3,476,128	-
AUTHORIZED POSITIONS	17	16	16	16	16	-
AUTHORIZED FTE	16.08	16.00	16.00	16.00	16.00	-
OPERATING BUDGET						
Other Funds	1,732,973	3,913,853	3,913,853	1,923,191	1,910,805	-
Federal Funds	2,024,027	5,049,863	5,049,863	1,575,656	1,565,323	-
All Funds	3,757,000	8,963,716	8,963,716	3,498,847	3,476,128	-
AUTHORIZED POSITIONS	17	16	16	16	16	-
AUTHORIZED FTE	16.08	16.00	16.00	16.00	16.00	-
TOTAL BUDGET						

**Program Unit Appropriated Fund Group and Category Summary
2013-15 Biennium
South Slough National Estuarine**

**Version: Y - 01 - Governor's Budget
Cross Reference Number: 14100-030-00-00-00000**

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds	1,732,973	3,913,853	3,913,853	1,923,191	1,910,805	-
Federal Funds	2,024,027	5,049,863	5,049,863	1,575,656	1,565,323	-
All Funds	3,757,000	8,963,716	8,963,716	3,498,847	3,476,128	-
AUTHORIZED POSITIONS	17	16	16	16	16	-
AUTHORIZED FTE	16.08	16.00	16.00	16.00	16.00	-

BUDGET NARRATIVE

ESSENTIAL PACKAGES – NATURAL HERITAGE ADVISORY COUNCIL

PURPOSE: The essential packages present budget adjustments needed to bring the base budget to zero to reflect the completed transfer of the program to Oregon Parks and Recreation Department during the 2011-13 biennium.

HOW ACHIEVED:

Package 022: Package 022 represents a complete cost reversal from the 2011-13 Legislatively Approved Budget. This package phases out \$702,739 in All Funds and results in no budget for the 2013-15 biennium.

STAFFING IMPACT: There was no staffing impact in this budget program relating to essential packages.

REVENUE SOURCE: Other Funds and Federal Funds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Natural Heritage Program
Cross Reference Number: 14100-020-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Grants (Non-Fed)	-	-	(42)	-	-	-	(42)
Other Revenues	-	-	(1,340)	-	-	-	(1,340)
Federal Funds	-	-	-	(735,507)	-	-	(735,507)
Transfer In - Intrafund	-	-	(5,560)	-	-	-	(5,560)
Total Revenues	-	-	(\$6,942)	(\$735,507)	-	-	(\$742,449)
Services & Supplies							
Instate Travel	-	-	(238)	-	-	-	(238)
Office Expenses	-	-	(27)	-	-	-	(27)
Telecommunications	-	-	(225)	-	-	-	(225)
State Gov. Service Charges	-	-	(228)	-	-	-	(228)
Publicity and Publications	-	-	(132)	-	-	-	(132)
Professional Services	-	-	(5,792)	(80,935)	-	-	(86,727)
IT Professional Services	-	-	-	(250,127)	-	-	(250,127)
Attorney General	-	-	(290)	-	-	-	(290)
Total Services & Supplies	-	-	(\$6,932)	(\$331,062)	-	-	(\$337,994)
Special Payments							
Dist to Counties	-	-	-	(236,820)	-	-	(236,820)
Dist to Non-Gov Units	-	-	-	(9,925)	-	-	(9,925)
Dist to Non-Profit Organizations	-	-	-	(118,000)	-	-	(118,000)
Total Special Payments	-	-	-	(\$364,745)	-	-	(\$364,745)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Natural Heritage Program
 Cross Reference Number: 14100-020-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	(6,932)	(695,807)	-	-	(702,739)
Total Expenditures	-	-	(\$6,932)	(\$695,807)	-	-	(\$702,739)
Ending Balance							
Ending Balance	-	-	(10)	(39,700)	-	-	(39,710)
Total Ending Balance	-	-	(\$10)	(\$39,700)	-	-	(\$39,710)

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Lands, Dept of State
2013-15 Biennium

Agency Number: 14100

Cross Reference Number: 14100-020-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Other Funds						
Grants (Non-Fed)	-	42	42	-	-	-
Other Revenues	-	1,340	1,340	-	-	-
Transfer In - Intrafund	27,710	5,560	5,560	-	-	-
Total Other Funds	\$27,710	\$6,942	\$6,942	-	-	-
Federal Funds						
Federal Funds	790,900	716,284	735,507	-	-	-
Total Federal Funds	\$790,900	\$716,284	\$735,507	-	-	-

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Natural Heritage Program

Version: Y - 01 - Governor's Budget
 Cross Reference Number: 14100-020-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
SERVICES & SUPPLIES						
Other Funds	27,710	6,932	6,932	6,932	6,932	-
Federal Funds	111,765	80,935	331,062	331,062	331,062	-
All Funds	139,475	87,867	337,994	337,994	337,994	-
SPECIAL PAYMENTS						
Federal Funds	679,135	364,745	364,745	364,745	364,745	-
TOTAL LIMITED BUDGET (Excluding Packages)						
Other Funds	27,710	6,932	6,932	6,932	6,932	-
Federal Funds	790,900	445,680	695,807	695,807	695,807	-
All Funds	818,610	452,612	702,739	702,739	702,739	-
LIMITED BUDGET (Essential Packages)						
022 PHASE-OUT PGM & ONE-TIME COSTS						
SERVICES & SUPPLIES						
Other Funds	-	-	-	(6,932)	(6,932)	-
Federal Funds	-	-	-	(331,062)	(331,062)	-
All Funds	-	-	-	(337,994)	(337,994)	-
SPECIAL PAYMENTS						
Federal Funds	-	-	-	(364,745)	(364,745)	-
TOTAL LIMITED BUDGET (Essential Packages)						
Other Funds	-	-	-	(6,932)	(6,932)	-

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Natural Heritage Program

Version: Y - 01 - Governor's Budget
 Cross Reference Number: 14100-020-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
Federal Funds	-	-	-	(695,807)	(695,807)	-
All Funds	-	-	-	(702,739)	(702,739)	-
LIMITED BUDGET (Current Service Level)						
Other Funds	27,710	6,932	6,932	-	-	-
Federal Funds	790,900	445,680	695,807	-	-	-
All Funds	818,610	452,612	702,739	-	-	-
TOTAL LIMITED BUDGET (Including Packages)						
Other Funds	27,710	6,932	6,932	-	-	-
Federal Funds	790,900	445,680	695,807	-	-	-
All Funds	818,610	452,612	702,739	-	-	-
OPERATING BUDGET						
Other Funds	27,710	6,932	6,932	-	-	-
Federal Funds	790,900	445,680	695,807	-	-	-
All Funds	818,610	452,612	702,739	-	-	-
TOTAL BUDGET						
Other Funds	27,710	6,932	6,932	-	-	-
Federal Funds	790,900	445,680	695,807	-	-	-
All Funds	818,610	452,612	702,739	-	-	-

BUDGET NARRATIVE

PROGRAM UNIT 088 – CAPITAL IMPROVEMENTS AND FACILITIES MAINTENANCE

The DSL owns and manages a significant number of assets of the Common School Fund. This program provides funds for maintaining a sub-set of these assets: about 770,000 acres of surface trust land throughout the state. The goal is to ensure that these state properties maintain their asset value and revenue-generating potential over the long term. These lands which are under the jurisdiction of the State Land Board have a wide range of capital improvement needs, and generally fall into two categories:

Management of large tracts of land. Ongoing expenses in this category include costs of fire suppression, noxious weed abatement, rangeland improvement projects, urban upland cleanup, trash removal and other environmental cleanup.

Capital improvements and long-term repairs for DSL's headquarters building and land assets. The headquarters building was constructed in 1991 with Common School Fund monies, and until 2005 the Department of Administrative Services managed the building. When DSL took on these duties, the agency completed all major improvement projects that had been deferred by DAS. Currently, the Department is anticipating one major improvement project for the building in the 2013-15 budget period: to upgrade and modernize the HVAC (heating, ventilation, and air conditioning) system. General benefits of the upgrade include energy cost savings, decreased maintenance costs, longer equipment life, better temperature control, and a quieter work environment for lessees. In combination, the upgrades are anticipated to both reduce operational costs and make the building space more marketable for future leasing. It will also qualify for incentive monies from the Energy Trust of Oregon and the new state tax credit, as well as provide better tracking of state agency energy usage to the Oregon Department of Energy.

The overall strategic direction that guides capital improvements for DSL has been in place since 1993, when the State Land Board created an asset management planning strategy for all Common School Fund property. The plan was later revised in 2006, and most recently updated in 2012 with the adoption of the Real Estate Asset Management Plan. The plan guides state land management with a broad range of strategies to enhance revenue production, protect and improve resource productivity, and rebalance assets through sale or exchange. Implementation of the REAMP will lead to a number of ongoing property maintenance and improvement needs consistent with good or improved management practices.

Link to 10-Year Plan for Oregon

Healthy, sustainable, revenue-generating lands require regular investments and maintenance, a goal that is in line with the following **Healthy Environment** strategies in the 10-year Plan for Oregon:

BUDGET NARRATIVE

Strategy 2: Invest in programs that conserve, protect and restore key watersheds, stabilize populations of fish and wildlife species, and improve forest and rangeland health

Rangeland improvements such as weed control, juniper thinning and fencing state lands are an important part of the overall maintenance of the 625,510 acres of southeast Oregon rangelands. Each year, DSL earmarks 12.5 percent of rangeland fees for land improvements.

Strategy 4: Help to build great communities for a growing population

Investments in state lands not only help sustain the market value of revenue-generating lands, but allow DSL to better manage state lands. An example is converting rangeland to agricultural land through adding irrigation, which will generate considerably more revenue from the lands. Another example is to reduce energy consumption at the Salem headquarters building through improved heating and cooling systems.

This program is funded by Other Funds (CSF Principal).

POP 103 would fund heating and ventilation upgrades in the DSL headquarters building, an asset of the Common School Fund.

BUDGET NARRATIVE

ESSENTIAL PACKAGES – CAPITAL IMPROVEMENTS (COMMON SCHOOL FUND)

PURPOSE: The essential packages present budget adjustments needed to bring the base budget to Current Service Level (CSL), the calculated cost of continuing legislatively approved programs into the 2013-15 biennium.

HOW ACHIEVED:

Package 031: Package 031 adjusts the costs of Goods and Services based on the standard inflation factor of 2.4 percent as published in the budget instructions. The resulting increase in this Program Unit is \$6,900 in Facilities Maintenance.

STAFFING IMPACT: There was no staffing impact in this budget program relating to Essential Packages.

REVENUE SOURCE: Other Funds (Common School Fund)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
Pkg: 031 - Standard Inflation

Cross Reference Name: Capital Improvements
Cross Reference Number: 14100-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	6,900	-	-	-	6,900
Total Revenues	-	-	\$6,900	-	-	-	\$6,900
Services & Supplies							
Facilities Maintenance	-	-	6,900	-	-	-	6,900
Total Services & Supplies	-	-	\$6,900	-	-	-	\$6,900
Total Expenditures							
Total Expenditures	-	-	6,900	-	-	-	6,900
Total Expenditures	-	-	\$6,900	-	-	-	\$6,900
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

BUDGET NARRATIVE

POLICY OPTION PACKAGE 103 UPGRADE HEADQUARTERS HVAC SYSTEM CAPITAL IMPROVEMENTS

PURPOSE: This package provides funding to protect and enhance the Department of State Lands' investment in the Headquarters Building through capital improvements and long-term repairs.

HOW ACHIEVED: The DSL headquarters building was constructed in 1991 with Common School Fund monies, and until 2005 the Department of Administrative Services managed the building. When DSL took on these duties, the agency completed all major improvement projects that had been deferred by DAS. Currently, the Department is anticipating one major improvement project for the building in the 2013-15 budget period: to upgrade and modernize the HVAC (heating, ventilation, and air conditioning) infrastructure by upgrading to a Direct Digital Control (DDC) system. This improvement project was also highlighted in a 2009 energy audit. General benefits of the upgrade include energy cost savings, decreased maintenance costs, longer equipment life, better temperature control, and a quieter work environment for staff and lessees. In combination, the upgrades are anticipated to both reduce operational costs and make the building space more marketable for future leasing. It will also qualify for incentive monies from the Energy Trust of Oregon and the new state tax credit, as well as provide better tracking of state agency energy usage to the Oregon Department of Energy.

The overall strategic direction that guides capital improvements for DSL has been in place since 1993, when the State Land Board created an asset management planning strategy for all Common School Fund property. The plan was later revised in 2006, and most recently updated in 2012 with the adoption of the Real Estate Asset Management Plan. The plan guides state land management with a broad range of strategies to enhance revenue production, protect and improve resource productivity, and rebalance assets through sale or exchange. Implementation of the REAMP will lead to a number of ongoing property maintenance and improvement needs consistent with good or improved management practices.

ALTERNATIVES CONSIDERED: None

QUANTIFYING RESULTS: Common School Fund land assets maintained by this program (state-owned rangelands, agricultural lands, and the DSL headquarters building) generate a steady and increasing source of revenue for the fund. Maintaining the productivity of these land assets helps ensure sustained revenue generation into the future, enhancing the value of this portion of Common School Fund portfolio. This revenue stream has grown from about \$800,000 in the 2001-2003 biennium to almost \$3.2 million in the current biennium. This funding package will support the continued improvement of this revenue stream in the 2013-15 biennium and beyond.

STAFFING IMPACT: None

REVENUE SOURCES: Other Funds (Common School Fund) \$300,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Lands, Dept of State
 Pkg: 103 - Headquarters HVAC Upgrade

Cross Reference Name: Capital Improvements
 Cross Reference Number: 14100-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	300,000	-	-	-	300,000
Total Revenues	-	-	\$300,000	-	-	-	\$300,000
Capital Outlay							
Land and Improvements	-	-	300,000	-	-	-	300,000
Total Capital Outlay	-	-	\$300,000	-	-	-	\$300,000
Total Expenditures							
Total Expenditures	-	-	300,000	-	-	-	300,000
Total Expenditures	-	-	\$300,000	-	-	-	\$300,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

FACILITIES MAINTENANCE SUMMARY REPORT

AGENCY: Department of State Lands

Agency #: 14100

Value of Buildings and Building Improvements			Facilities Operations and Maintenance (O&M) Budget			
<u>Cost of Buildings</u> <small>(as reported to Risk Management)</small>	<u>6/30/12 Replacement Value</u> <small>(Risk Management)</small>		<u>Personal Services</u>	<u>Services & Supplies</u>	<u>Total</u>	
\$8,688,772	\$21,994,174		\$244,772	\$681,109	\$925,881	
Total Sq. Ft. of Bldgs: <u>91,923</u> sq. ft.			2013-15 Maint. Budget (no janitorial or utility)		Utilities Budget: <u>\$359,671</u>	
			÷ Square Feet of building: \$6.16 sq. ft.			
Total Outstanding Deferred Maintenance			Deferred Maintenance Budget 2013-15			
	Categories 1-2	Categories 3-5	Total	Personal Services	Services & Supplies	Capital Outlay
As of 6/30/12	\$0	\$0				
Projected 6/30/13	\$0	\$0	\$0	\$0	\$0	\$0

Briefly describe the software (or manual process) used to identify routine (including preventative) facility maintenance needs. **Contractors on state contracts with the agency keep the facilities manager apprised of problems or potential problems that may need attention.**

What data elements do you track with software (or manual process) described above? **Request price quotes (cost estimates) on all work that needs to be done before the work is actually completed.**

Briefly describe how the facilities maintenance budget is developed (note whether software (or manual process) described above is used in budget development). **The facilities maintenance budget is developed manually based on known maintenance needs and past costs.**

Briefly describe the system or process used to identify Deferred Maintenance (*e.g., staff makes an annual estimate based on periodic assessments; evaluation of facilities using contract structural engineering firm, etc.*) **Evaluation from current contractor on state contracts with the agency and from constant repairs from local vendors.**

Briefly describe the process to provide funding for facilities maintenance. (*e.g., biennial appropriation; assessment to applicable programs to sustain a Capital Maintenance/ Improvement Fund authorized under ORS 276.285(2); etc.*) **Funding is biennial appropriation.**

Statutory references: ORS 276.229(2), ORS 276.227(5)

2013-15

107BF16a

FACILITIES OPERATIONS AND MAINTENANCE REPORT

(Excluding facilities improvements and deferred maintenance)

AGENCY Name: Oregon Department of State Lands

Agency #: 14100

	2009-11 Actuals	FTE	Leg Approved 2011-13	FTE	2011-13 Estimates	FTE	2013-15 Budget	FTE
General Fund								
Personal Serv - Utilities & Janitorial	\$		\$		\$		\$	
Personal Services - Maintenance	\$		\$		\$		\$	
S&S - Utilities & Janitorial	\$		\$		\$		\$	
S&S - Maintenance	\$		\$		\$		\$	
GF Subtotal	\$		\$		\$		\$	
Lottery Funds								
Personal Serv - Utilities & Janitorial	\$		\$		\$		\$	
Personal Services - Maintenance	\$		\$		\$		\$	
S&S - Utilities & Janitorial	\$		\$		\$		\$	
S&S - Maintenance	\$		\$		\$		\$	
LF Subtotal	\$		\$		\$		\$	
Other Funds								
Personal Serv - Utilities & Janitorial	\$		\$		\$		\$	
Personal Services - Maintenance	\$135,438	1.00	\$147,870	1.00	\$147,870	1.00	\$142,240	1.00
S&S - Utilities & Janitorial	\$195,903		\$226,885		\$226,885		\$232,331	
S&S - Maintenance	\$370,620		\$336,041		\$336,041		\$394,390	
OF Subtotal	\$701,961	1.00	\$710,796	1.00	\$710,796	1.00	\$768,961	1.00
Federal Funds								
Personal Serv - Utilities & Janitorial	\$		\$		\$		\$	
Personal Services - Maintenance	\$87,091	1.00	\$90,934	1.00	\$90,934	1.00	\$102,532	1.00
S&S - Utilities & Janitorial	\$10,144		\$24,227		\$24,227		\$24,808	
S&S - Maintenance	\$22,572		\$12,951		\$12,951		\$29,580	
FF Subtotal	\$119,807	1.00	\$128,112	1.00	\$128,112	1.00	\$156,920	1.00
Total All Funds	\$821,768		\$838,908		\$838,908		\$925,881	

The Facilities Operations and Maintenance budget includes costs to operate and maintain facilities and keep them in repair including utilities, janitorial and maintenance costs. Maintenance costs are categorized as external building (roof, siding, windows, etc.); interior systems (electrical, mechanical, interior walls, doors, etc.); roads and ground (groundskeeper, parking lots, sidewalks, etc.) and centrally operated systems (electrical, mechanical, etc.). Agencies with significant facilities may include support staff if directly associated with facilities maintenance activities. Do not include other overhead costs such as accounting, central government charges, etc.

2013-15

107BF16b

FACILITIES DEFERRED MAINTENANCE DETAIL REPORT

AGENCY: Oregon Department of State Lands

Agency #: 14100

Building Name or Identifier	Replacement Value (as of 6/30/12)	2013-15 Deferred Maintenance Budget for this Facility	Total O/S Deferred Maint. (projected) (as of 6/30/13)	Outstanding Deferred Maintenance (projected) by Category			
				1	- 2	3	- 5
Facilities > \$1 million (attach additional sheets if necessary)							
State Lands Building	\$18,843,735	\$	\$	\$	\$	\$	\$
SSNERR Interpretive Center	\$2,525,635	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$	\$
	\$	\$					

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Lands, Dept of State
2013-15 Biennium

Agency Number: 14100

Cross Reference Number: 14100-088-00-00-00000

<i>Source</i>	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
Other Funds						
Transfer In - Intrafund	225,660	287,517	287,517	594,417	-	-
Total Other Funds	\$225,660	\$287,517	\$287,517	\$594,417	-	-

Program Unit Appropriated Fund Group and Category Summary
 2013-15 Biennium
 Capital Improvements

Version: V - 01 - Agency Request Budget
 Cross Reference Number: 14100-088-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
CAPITAL IMPROVEMENT (Excluding Packages)						
SERVICES & SUPPLIES						
Other Funds	199,226	287,517	287,517	287,517	-	-
CAPITAL OUTLAY						
Other Funds	26,434	-	-	-	-	-
TOTAL CAPITAL IMPROVEMENT (Excluding Package						
Other Funds	225,660	287,517	287,517	287,517	-	-
CAPITAL IMPROVEMENT (Essential Packages)						
031 STANDARD INFLATION						
SERVICES & SUPPLIES						
Other Funds	-	-	-	6,900	-	-
TOTAL CAPITAL IMPROVEMENT (Essential Package						
Other Funds	-	-	-	6,900	-	-
CAPITAL IMPROVEMENT (Current Service Level)						
Other Funds	225,660	287,517	287,517	294,417	-	-
CAPITAL IMPROVEMENT (Policy Packages)						
PRIORITY 3						
103 HEADQUARTERS HVAC UPGRADE						
CAPITAL OUTLAY						
Other Funds	-	-	-	300,000	-	-
TOTAL CAPITAL IMPROVEMENT (Policy Packages)						

**Program Unit Appropriated Fund Group and Category Summary
2013-15 Biennium
Capital Improvements**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 14100-088-00-00-00000**

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	300,000	-	-
TOTAL CAPITAL IMPROVEMENT (Including Package:						
Other Funds	225,660	287,517	287,517	594,417	-	-
TOTAL BUDGET						
Other Funds	225,660	287,517	287,517	594,417	-	-



Oregon Department of State Lands

PC Hardware Lifecycle Replacement Plan 2013 through 2015

Version 3.0

Prepared by
Eric Andersen

History

Version	Description	Signature/Outcome	Date
1.0 draft	Original Draft	n/a	5/21//2012
2.0	Revised after review	n/a	5/23/2012
3.0	Corrected figure 1	n/a	7/27/2012

Contents

- 1. Purpose.....3
- 2. Technology Infrastructure at the Agency, Who is using what.....3
- 3. PC Lifecycle Management Plan.....4
 - 3.1 PC Replacement Schedule4
 - 3.2 Printers Schedule5
 - 3.3 Servers Schedule.....5
- 4. Typical Hardware Configurations.....6
 - 4.1 Desktop Configuration.....6
 - 4.2 Laptops.....6
- 5. Analysis and Recommendation.....6

2. Purpose

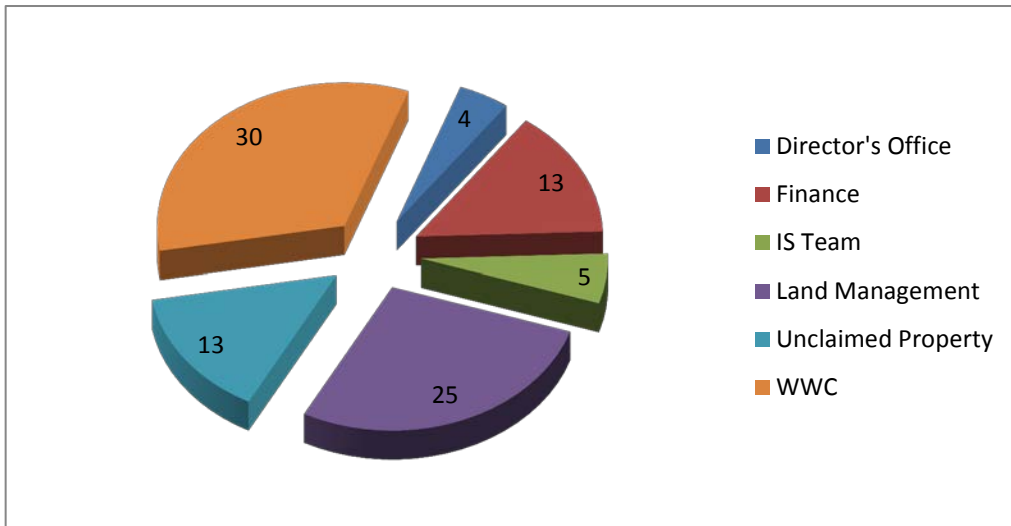
This document describes the Department of State Lands (DSL) Information System Lifecycle Replacement Plan. The purpose of the plan is to replace Information Technology (IT) hardware on a schedule that will enable the agency to operate efficiently at minimum cost.

When considering costs it is recognized that the procurement cost is only one component of “the total cost of ownership.” The true total cost of ownership includes repairs, warranties, software upgrades, IT staff time to maintain equipment, to install and configure software, and troubleshooting when the equipment being used is inadequate or unable to perform a task.

3. Technology Infrastructure at the Agency, Who is using what

The following chart shows graphically the number of workstations and laptop computers that are in use in the various programs.

Figure 1



Workstation and laptop deployments (May 2012)

The agency relies heavily on its IT equipment and software for the accomplishment of the agency’s mission. A slow replacement cycle could actually lead to higher costs overall.

One of the agency’s major systems is a document imaging system for managing agency documents. Using older hardware in such an environment could easily eliminate the hoped for productivity gains.

The agency is a heavy user of GIS technology. Using older hardware in a GIS environment is an invitation to problems as GIS software is noted for the huge demand it places on hardware, network and server resources.

Other systems continue to grow as data is collected and preserved in accordance with the agency's business needs and record retention requirements. Hardware and software technology need to keep pace with the agency's needs and to maintain and enhance productivity.

4. PC Lifecycle Management Plan

The PC Lifecycle Management Plan is itself a risk mitigation strategy against costs associated with making many small unmanaged purchases. In addition the risk associated with using older equipment is that it will become obsolete, break down more often, and potentially increase maintenance costs. As the hardware ages, it can no longer meet software vendors' requirements, or customer demands for functionality and reliability.

Desktop and laptop equipment replacement is driven by both customer demand and the tendency of IT vendors to drop support for older products. As customers demand more functionality and processing throughput, their needs exceed present capacity. As vendors market faster machines and greater functionality, it becomes less feasible and more expensive to support older equipment. As software vendors drop support for products that run on older equipment and operating systems, agencies must keep pace to be able to support business continuity.

An additional benefit of replacing workstations more often is that it eliminates the need to perform in-place upgrades. It is been the experience of the IT staff that in place upgrades are both time consuming and disruptive to staff.

Another benefit of using a lifecycle approach to PC replacement is that purchases and installations can be planned and monitored for efficiency and effectiveness. The workload for support IT staff can be kept to a manageable level and PC volume discounts can be negotiated.

4.1 PC/Laptop Replacement Schedule

This is the expected outlay for PC and laptop purchases for the years 2013 through 2015 using a 4 year replacement schedule.

Computers in use	# of Units 2013	# of Units 2014	# of Units 2015
IS Team	2	1	1
Unclaimed Property	5	4	4
Finance	4	3	3
Land Management	11	9	9
Wetlands and Waterways	14	11	11
Directors Office	3	2	2
Total	40	30	30

4.2 Printers Schedule

The agency is retiring most all of the standalone printers. This is possible because the leased copy machines are both less expensive to use and faster than the old standalone printers.

4.3 Servers Schedule

Below is the current expected outlay for Server purchases for 2013 through 2015 using a six year replacement schedule. The current blade servers have blade modules that can be upgraded to newer processors and faster memory. While it is anticipated the chassis themselves will not need replacement we may need to upgrade the blades to handle increasing demands.

Server blades	# of Units 2013	# of Units 2014	# of Units 2015
Salem	2	2	2
Bend	0	0	0

5. Typical Hardware Configurations

5.1 Desktop Configuration

Standard Workstation: Approx cost \$1200.

This is the standard workstation for Finance, Land Management, Unclaimed Property and the Wetlands and Waterways groups. These machines are designed to handle the increasing workload of scanned documents and are powerful enough to be used with GIS applications. With the advent of document imaging the need for dual monitors is increasingly common. These machines should include dual video adapters to allow for dual monitors.

5.2 Laptops

Lightweight Laptops: Approx cost \$1200

This is the configuration used by Managers, Auditors and for shared use among agency staff. A laptop assigned to a staff member includes a docking station and a USB keyboard. This is the configuration for use by Resource Coordinators and Land Managers..

Other Portable Options: As technology evolves and provides increasing mobility for field staff to gather data for direct upload into the agency system or to work on existing files while on-site, the agency looks to other equipment designed to handle the different environment. Hand held mapping devices, ruggedized laptops and netbooks are resources that are under consideration.

6. Analysis and Recommendation

One of DSL's key strategies is to minimize expenses to the Common School Fund for the benefit of schools. DSL has undertaken IT projects to automate internal functions to

reduce costs and improve service to the public. These new projects often require functionality that cannot be provided by older PC's and laptops.

Hardware and software vendor market strategies continue to improve the speed and functionality of new hardware platforms. As new hardware and software is developed, support is dropped for older hardware and software. Organizations must keep pace or risk not being able to provide adequate customer service and business continuity.

The cost of PC replacement is a standard infrastructure cost and is budgeted at high organization levels and paid at the unit or section level. In order for PC purchasing to be efficient, predictable, and manageable the strategy for PC Lifecycle Management was developed. The lifecycle approach allows roll up of individual planned expenditures that account for a significant amount of funds. By managing these purchases and reporting monthly against this plan, DSL can demonstrate fiscal responsibility and meet its commitment to efficiency.

Each unit purchased comes with a standard 4-yr warranty. A long warranty is an important cost reducing mechanism because it means the vendor assumes all repair costs for the life of the equipment when PC's are on a 4 year replacement schedule.

The PC Lifecycle Program allows for scheduling preparation and installation of PCs and laptops whenever it is convenient for IT staff. As long as the replacement workload can be paced, internal staffing can meet the business needs.

STATE LANDS, DEPARTMENT OF
Annual Performance Progress Report (APPR) for Fiscal Year (2011-2012)

Original Submission Date: 2012

Finalize Date: 11/30/2012

2011-2012 KPM #	2011-2012 Approved Key Performance Measures (KPMs)
1	Increase in Deposits to the Common School Fund - Percent annual increase in amount of cash generated by agency activities deposited to the Common School Fund.
2 a	Administrative and Operational Costs - Percent of program revenue streams used to cover administrative and operational costs of programs for forest lands.
2 b	Administrative and Operational Costs - Percent of program revenue streams used to cover administrative and operational costs of programs for all other activities of the agency.
3	Increase in Revenues from Land Management Activities - Percent increase in revenues generated by all Land Management activities, exclusive of timber harvest receipts.
4	Complete Management Plans or Policies – Percent of DSL lands and waterways with completed area management plans or policies.
5	No Net Loss of Wetlands - Change in wetland acreage due to permit actions.
6	Number of Days for a Permit Decision - Average number of days for an agency permit decision after receipt of a complete application.
7	Annual Resolution of Removal-Fill Permit Non-Compliance - Percent of removal-fill permit non-compliance conditions that have a final resolution in place within 12 months from date non-compliance is determined.
8	Annual Resolution of Removal-Fill Violations Related to Unauthorized Activities-Percent of removal-fill violations that have a final resolution in place within 12 months of receipt of a complaint generating determination of a violation.
9	Agency Response Time to Wetland Delineation Reports - Average number of days for the agency initial review and response to a complete wetland delineation report.
10	Agency Response Time for Wetland Land Use Notices - Average number of days for an agency response to wetland land use notices.
11	Use of Payment to Provide Moneys - Percent payment-to-provide money received in Mitigation Bank Fund obligated and committed within one year.
12	Increase Unclaimed Property Holder Reporting. - Percent annual increase in amount of unclaimed property reported and remitted annually.

2011-2012 KPM #	2011-2012 Approved Key Performance Measures (KPMs)
13	Customer Service – Percent of customers rating their satisfaction with the agency’s customer service as “good” or “excellent”: overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.
14	Regional Solutions Customer Service - Percent of local participants who rank the Department's involvement in the Regional Solutions process as good to excellent.
15	South Slough National Estuarine Research Reserve Operation Costs Leveraged. - Percent of SSNERR operations funded from sources other than CSF, including leverage from grants, fees, program revenues and gifts.
16	South Slough National Estuarine Research Reserve Education Actions - Percentage of SSNERR education programs that use a structured assessment process surveys to provide information and decision support services responsive to audience needs.
17	Best Practices - Percent of total best practices met by the Land Board.

New Delete	Proposed Key Performance Measures (KPM's) for Biennium 2013-2015
	Title: Rationale:

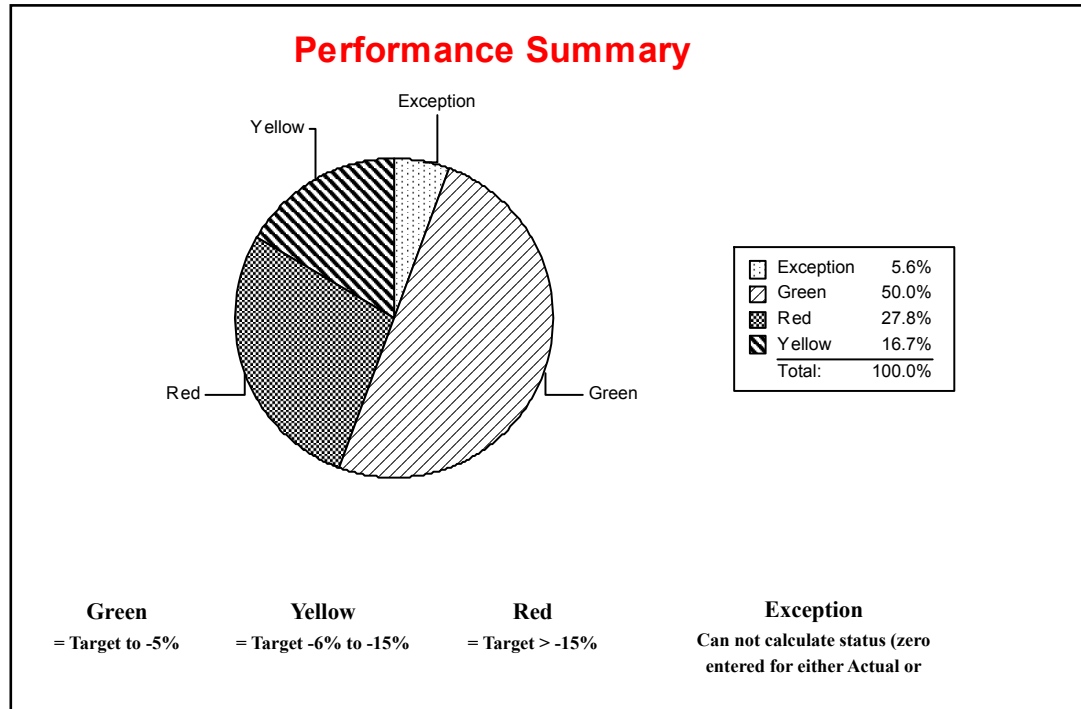
Agency Mission: The mission of the Department of State Lands is to ensure a legacy for Oregonians and their public schools through sound stewardship of lands, wetlands, waterways, unclaimed property, estates and the Common School Fund.

Contact: Cynthia Wickham

Contact Phone: 503-986-5227

Alternate: Vena McCoy

Alternate Phone: 503-986-5217



1. SCOPE OF REPORT

This report addresses activities included in all Common School Fund programs of the Department of State Lands (DSL) and activities of the South Slough National Estuarine Research Reserve (SSNERR). The DSL programs addressed by KPMs in this report include land and waterway management, removal-fill permitting, wetlands identification and technical assistance and unclaimed property. The SSNERR KPMs address education programs and also provide information about how well the SSNERR is able to leverage funds to reduce reliance on the Common School Fund. The report also includes performance measures that evaluate customer satisfaction for the agency as a whole. This report does not address the investment activities of the Oregon Investment Council

related to the Common School Fund, specific capital improvements to Common School Fund assets or internal functions critical to the agency's success, such as accounting and human resources.

2. THE OREGON CONTEXT

The most important activity of the Department of State Lands is to generate revenue for public schools in Oregon through the management of the Oregon trust lands in a manner that assures revenues to schools for current and future generations. The agency also protects waterways and wetlands through implementation of the state removal-fill permitting program and wetland technical assistance. The activities of the SSNERR are of increasing importance to the state as more is learned about the role of oceans and estuaries in global ecological health, and as more activities are taking place in Oregon's Territorial Sea. The research conducted by the SSNERR and the education of both children and key coastal leaders that is provided by SSNERR is invaluable to decision-making related to Oregon's coast.

3. PERFORMANCE SUMMARY

Generally, DSL is moving forward on a positive trajectory, showing progress toward achievement of targets with 17 KPMs. The economic conditions of the past year have negatively impacted revenues.

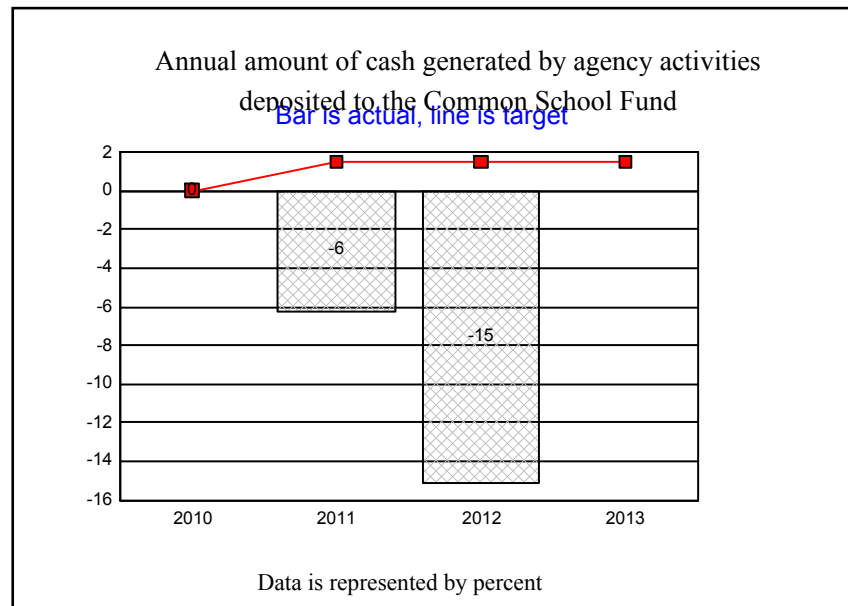
4. CHALLENGES

Market conditions play a critical role in the amount of revenues coming to the Common School Fund in the form of timber revenues. The continued stagnancy of the housing market specifically and the economy in general has negatively impacted the income stream.

5. RESOURCES AND EFFICIENCY

During fiscal year 2012, the total expenses of the Department of State Lands were \$21.2 million (including expenses of the Department of Forestry in managing Common School Fund forestland) and revenues from all sources (excluding the Fund's investment revenues) were \$37.3 million. DSL has significantly revised its KPM's by deleting those that were skewed by factors outside of the agency's control. The revised KPM's approved by the 2011 Legislature measure the agency's progress toward achieving goals based on agency activities.

KPM #1	Increase in Deposits to the Common School Fund - Percent annual increase in amount of cash generated by agency activities deposited to the Common School Fund.	2011
Goal	GOAL 5: Common School Fund To protect and enhance the value of the Common School Fund (both short and long term) through close monitoring of investments to maximize distributions to schools.	
Oregon Context	This measure is linked to the agency mission.	
Data Source	Data is derived by calculating the revenues and receipts resulting from agency operations. A report is generated using a query of the Statewide Financial Management Application (SFMA)	
Owner	Finance and Administration Division, Cynthia Wickham, Assistant Director, (503) 986-5227.	



1. OUR STRATEGY

The agency strives to manage assets to achieve the greatest possible return to the fund. The cash inflows (deposits) to the fund are unclaimed property receipts, timber revenues, leases, authorizations and permits. The Department seeks to increase the receipts and revenues by increasing reporting of unclaimed property, pursuing new activities (e.g. wind, solar and wave energy leases), and moving forward with the Real Estate Management plan to purchase new property or exchange existing property for lands with higher earning potential.

2. ABOUT THE TARGETS

The targets represent an annual increase of 1.5%. The targets were established with the goal of maintaining a steady and sustainable growth trend.

3. HOW WE ARE DOING

This is the first year for this measure. Data for fiscal years 2010, 2011 and 2012 is displayed to reflect recent experience. Deposits decreased in 2011 and 2012.

4. HOW WE COMPARE

The department's unique and varied sources of cash streams do not match other entities in the public or private sector.

5. FACTORS AFFECTING RESULTS

The wide variances year over year in the timber revenue stream will affect the results. The variances are driven by the economy and the ability to harvest. Unclaimed property receipts will vary due to corporate actions, increased compliance related to specific property types and, to some degree, the economy. Permit and leasing activities are also sensitive to economic factors.

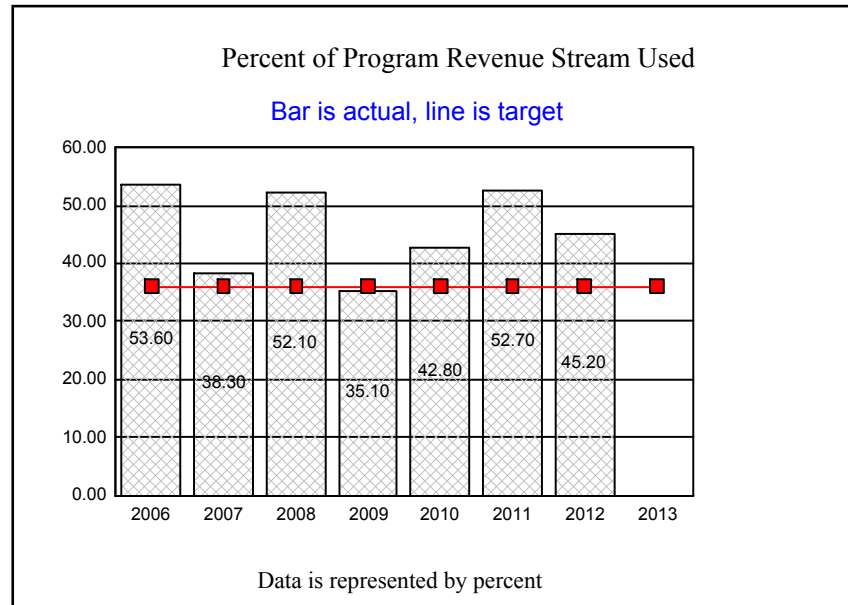
6. WHAT NEEDS TO BE DONE

The agency will continue its strategies to increase revenues and receipts. As the Real Estate Asset Management Plan matures, income will increase. Ongoing monitoring and outreach to the regulated entities will result in increased compliance and generate revenues.

7. ABOUT THE DATA

This data is based on the Oregon fiscal year. It is derived from the official State Financial Management Application (SFMA) database. Data within this system is reviewed regularly throughout the biennium to ensure accuracy in reporting. Persons wanting additional or disaggregated data may contact the Department of State Lands, Finance and Administration Division at (503) 986 5227.

KPM #2a	Administrative and Operational Costs - Percent of program revenue streams used to cover administrative and operational costs of programs for forest lands.	2003
Goal	GOAL 5: Common School Fund To protect and enhance the value of the Common School Fund (both short and long term) through close monitoring of investments to maximize distributions to schools.	
Oregon Context	This measure is linked to the agency mission.	
Data Source	The information is derived from SFMA and agency accounting and program records.	
Owner	Land Management Division, James Paul, Assistant Director, (503) 986 5279.	



1. OUR STRATEGY

Manage real estate assets in accordance with the Land Board's 2012 Real Estate Asset Management Plan.

2. ABOUT THE TARGETS

The target is 36% of revenue used to cover administrative and operational costs of program, separating out forest lands from other agency activities. A downward trend is desirable.

3. HOW WE ARE DOING

Results for this measure specific to forest lands fluctuate from year to year; as it is influenced greatly by the volatility of the timber market (about 66% of the total land management costs are connected to forestland management). For forest lands, revenue was \$11,078,589 and expenses were \$5,010,167, for a net operating income of \$6,068,422.

4. HOW WE COMPARE

There are no comparable measures. Other western state trust land managers use various metrics to measure program revenue performance. We continue to communicate with other states to try to develop uniform measures for performance comparison.

5. FACTORS AFFECTING RESULTS

Data collection; timber prices; timber sales; federally listed endangered species.

6. WHAT NEEDS TO BE DONE

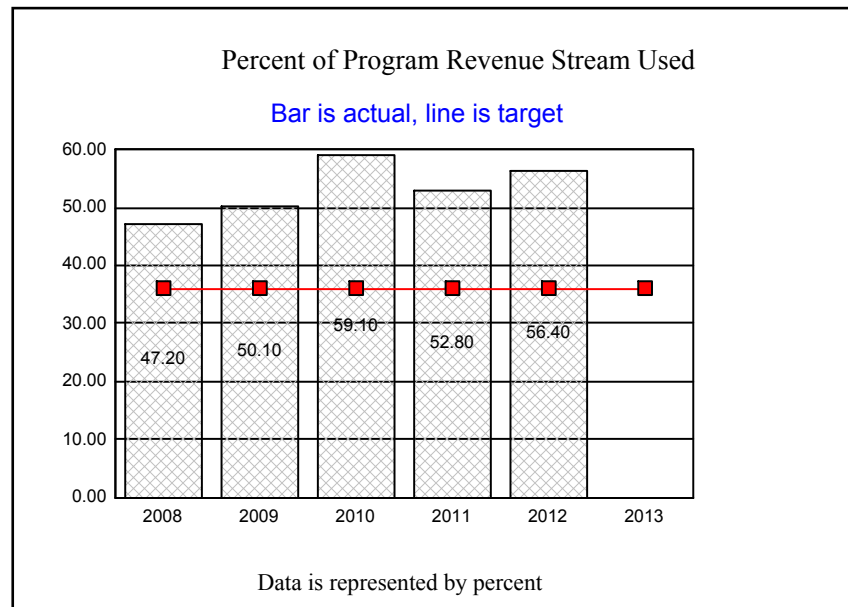
Improving this measure's results requires either increasing revenues, decreasing expenditures, or some combination of both. Completion of the updated Forest Management Plan for the Elliott State Forest last year is anticipated to result in more timber available for harvest, and affect a corresponding increase in revenues with only modest increases in expenditures to support the updated plan. However, there is currently on-going litigation related to the Endangered Species Act and the Marbled Murrelet connected to Common School Lands on the Elliott that has the potential to impact revenues in the future.

7. ABOUT THE DATA

This data is based on the Oregon fiscal year. It is derived from the official State Financial Management Application (SFMA) data. Data within this system

reviewed regularly throughout the biennium to ensure accuracy in reporting. Persons wanting additional or disaggregated data can contact the Department of State Lands, Finance and Administration Division at (503) 986 5227.

KPM #2b	Administrative and Operational Costs - Percent of program revenue streams used to cover administrative and operational costs of programs for all other activities of the agency.	2003
Goal	GOAL 5: Common School Fund - To protect and enhance the value of the Common School Fund (both short- and long-term) through close monitoring of investments to maximize distributions to schools.	
Oregon Context	This measure is linked to the agency mission.	
Data Source	The information is derived from SFMA and agency accounting and program records.	
Owner	Land Management Division, James Paul, Assistant Director, (503) 986-5279.	



1. OUR STRATEGY

Manage real estate assets in accordance with the Land Board's 2012 Real Estate Asset Management Plan.

2. ABOUT THE TARGETS

The target is 36% of revenue used to cover administrative and operational costs of program, separating out forest lands from other agency activities. A downward trend is desirable.

3. HOW WE ARE DOING

It should be noted that all costs are direct costs associated with servicing revenue producing activities and do not include: capital improvements (except for forest lands); Common School forestland annual fire patrol assessment; expenses borne by the Land Revolving Fund; Asset Management Section expenses; Portland Harbor Cleanup project funds or indirect costs (i.e. the Division's share of support services such as Information Systems, Communications, Human Resources, Fiscal and the Director's office). Gross revenues for the non forest Common School Lands were \$4,344,634 in FY '12, and expenses were \$2,448,334, for an overall net operating income of \$1,896,300.

4. HOW WE COMPARE

There are no comparable measures. Other western state trust land managers use various metrics to measure program revenue performance. We continue to communicate with other states to try to develop uniform measures for performance comparison.

5. FACTORS AFFECTING RESULTS

Authorizations issued for the use of state-owned lands.

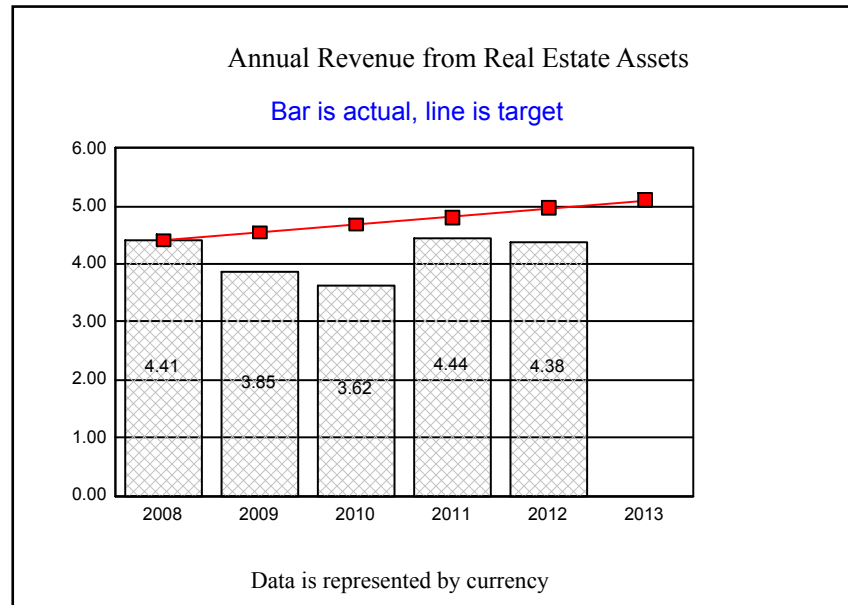
6. WHAT NEEDS TO BE DONE

Efforts to designate and market Central Oregon lands for developed urban uses could increase revenue from Industrial/Commercial/Residential lands in the Bend and Redmond areas as the Central Oregon economy recovers in the future. The Land Management Division is also moving forward with implementation of the 2012 Real Estate Asset Management Plan, which includes reinvesting in higher-performing lands that will generate increasing revenues for the Common School Fund.

7. ABOUT THE DATA

This data is based on the Oregon fiscal year. It is derived from the official State Financial Management Application (SFMA) data. Data within this system reviewed regularly throughout the biennium to ensure accuracy in reporting. Persons wanting additional or disaggregated data can contact the Department of State Lands, Finance and Administration Division at (503) 986-5227.

KPM #3	Increase in Revenues from Land Management Activities - Percent increase in revenues generated by all Land Management activities, exclusive of timber harvest receipts.	2006
Goal	GOAL 1: Land and Waterway Management - To manage lands to obtain the greatest benefit for Oregonians consistent with the conservation of the resource while producing revenue for the Common School Fund; and to preserve and protect public trust use of Oregon's waterways to ensure their continued availability from generation to generation for commerce, recreation, navigation and fisheries.	
Oregon Context	This measure is linked to the agency mission.	
Data Source	SFMA	
Owner	Land Management Division, James Paul, Assistant Director, (503) 986-5279.	



1. OUR STRATEGY

Manage the waterway authorization program to ensure statewide compliance, lease rates that reflect market values, and the long-term health of state lands; and manage real estate assets in accordance with the Land Board's 2012 Real Estate Asset Management Plan (REAMP).

2. ABOUT THE TARGETS

For the waterway authorizations program, key strategies include establishing priorities for management actions, and balancing revenue enhancement and resource stewardship. The Land Board in the REAMP has set a goal to increase the value of the real property asset portion of the CSF portfolio and revenue from those assets to the CSF; and to identify lower performing lands for disposal with the intent of acquiring properties with a return that is equal to or better than the traditional returns of the Common School Fund. Collectively, these strategies are expected to result in an increase in revenues over time.

3. HOW WE ARE DOING

The percent increase in gross revenues generated by all land management activities in FY 2012, exclusive of timber harvest receipts was -1.2%. This is a change from +22.4% in FY 2011. This measure has fluctuated significantly from year-to-year, with the greatest decrease occurring in FY 2009 (-12.7%). The highest gross revenues in recent years – since 2008 – were in FY 2011, in the amount of \$4,443,133.

4. HOW WE COMPARE

There are no comparable measures from other states available for FY'12.

5. FACTORS AFFECTING RESULTS

The main factors affecting this measure include unpredictable fluctuations in waterway authorizations related to new, renewed, or expired authorizations as well as changes to other authorization on trust lands that are outside the control of the agency.

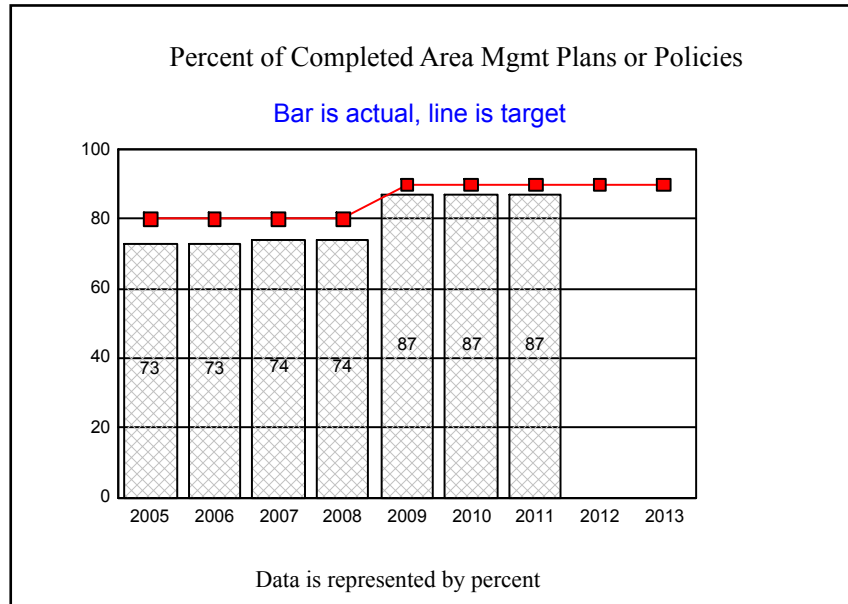
6. WHAT NEEDS TO BE DONE

Focus on enhancing those types of waterway authorizations that produce higher revenues, and implement more efficient and effective processes to reduce the level of resources devoted to lower-performing authorizations. Utilize monies in the Land Revolving Fund, which can only be replenished through property sales, to continue to actively seek commercial/industrial properties to acquire that will 'meet or beat' returns on the Common School Fund.

7. ABOUT THE DATA

The data to compile this KPM were derived from the current accounting system and the Land Administration System (LAS).

KPM #4	Complete Management Plans or Policies – Percent of DSL lands and waterways with completed area management plans or policies.	2003
Goal	GOAL 1: Land and Waterway Management - To manage lands to obtain the greatest benefit for Oregonians consistent with the conservation of the resource while producing revenue for the Common School Fund; and to preserve and protect public trust use of Oregon's waterways to ensure their continued availability from generation to generation for commerce, recreation, navigation and fisheries.	
Oregon Context	This measure is linked to the agency mission.	
Data Source	Number of area management plans completed by Department staff and contractors.	
Owner	Land Management Division, James Paul, Assistant Director, (503) 986-5279 or John Russell, Asset Manager, /503) 986-5281.	



1. OUR STRATEGY

Our strategy is to complete area management plans or policies to ultimately aid in the sound management of the Common School Fund’s real estate portfolio.

2. ABOUT THE TARGETS

The targets are based on the total acres of Common School Lands that are included in completed area management plans or policies.

3. HOW WE ARE DOING

In FY 2012 there was no change in this measure, as no new area management plans or policies were completed.

4. HOW WE COMPARE

There is no comparable public or private industry standard.

5. FACTORS AFFECTING RESULTS

Agency work priorities and available staffing are both factors affecting the pace of work relative to this measure.

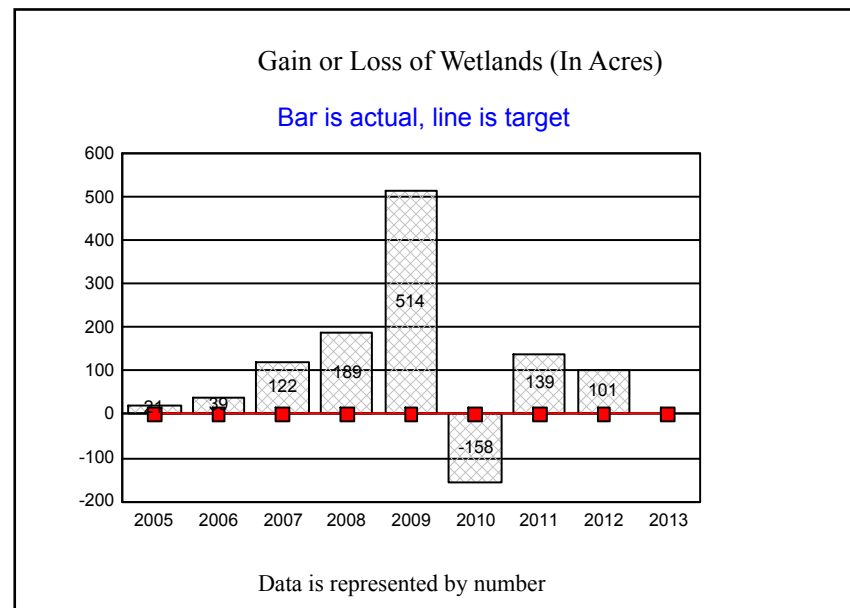
6. WHAT NEEDS TO BE DONE

The agency is currently working on the John Day Area Asset Plan that is anticipated to be completed during FY 2013. Once this plan is completed the 90% target for this measure will likely be met.

7. ABOUT THE DATA

The data is calculated using the total number of acres included in all area management plans or policies completed through the end of FY 2012.

KPM #5	No Net Loss of Wetlands - Change in wetland acreage due to permit actions.	2003
Goal	GOAL 2: Wetlands and Waterways Conservation - To conserve, restore and protect waters of the state, including wetlands, for their contribution to aquatic life and habitats, fisheries, aquatic-based economies, tourism, public recreation, navigation, water quality, floodwater storage and other natural resource functions and values through the Removal-Fill and Wetlands programs.	
Oregon Context	This measure is linked to the agency mission.	
Data Source	Number of acres based on permit activities and wetland restoration activities monitored by Department staff.	
Owner	Wetlands and Waterway Conservation Division, William Ryan, Assistant Director, (503) 986-5259.	



1. OUR STRATEGY

Our strategy is to maintain a stable resource base of wetlands through the mitigation of unavoidable losses of wetland resources and to encourage wetland

gains through voluntary restoration projects.

2. ABOUT THE TARGETS

The target of zero wetland acres lost due to permit actions (also referred to as “no net loss”) is driven by state policy (ORS 196.672(4)). The metric used is acres of wetlands gained or lost. Wetland losses are acres of wetlands that are converted to a non-wetland condition through a removal or fill activity e.g. filling a wetland to create a building pad or excavating a wetland to create a deep water pond. Wetlands gains are acres of wetlands resulting from the creation of wetlands from historical uplands or the restoration of former wetlands back to a wetland condition. Gains for this KPM do not include the enhancement of existing wetlands because while enhancement of existing wetlands does increase the function and value of those wetlands, it does not result in an increase in wetland area. Gains in overall acreage result from implementation of wetland mitigation bank projects and voluntary restoration projects. Mitigation banks provide habitat in advance, thereby generating “mitigation credits” for use as mitigation for projects in the future. The gains for mitigation banks are calculated during the year the mitigation bank is constructed. Therefore, when a mitigation bank project is completed, there is an initial increase in wetland area counted by this KPM without an associated decrease in area resulting from removal/fill impacts to wetlands. Those increases will be offset overtime by removal/fill projects that use the mitigation credits. Voluntary restoration projects are not associated with wetland mitigation and therefore provide a beneficial increase in wetlands area over and above the target of no loss.

3. HOW WE ARE DOING

During the period shown on the graph, DSL has met and exceeded this performance measure showing a net gain of wetlands. Ensuring appropriate compensatory mitigation is critical to maintaining the integrity of the permitting program in ensuring that authorized impacts to wetland functions and services are replaced. There was a net gain of 101.18 acres of wetlands in FY 2012. This amount includes 271.32 acres of wetland creation and restoration minus 170.14 acres of wetlands lost through removal-fill activities. Net gains of wetland acreage only include creation and restoration of wetlands. Wetland enhancement is the improvement of the condition and the increase of the functions and values of existing degraded wetlands. Because wetland enhancement is conducted on existing wetlands, the use of enhancement for compensatory mitigation results in a net loss in acreage. Compensatory wetland mitigation projects and habitat improvement projects frequently include significant acreages of wetland enhancement.

4. HOW WE COMPARE

There is no comparable public or private industry standard.

5. FACTORS AFFECTING RESULTS

The agency has been diligent in applying mitigation requirements based upon its administrative regulations. The rules contain policies and standards that push compensatory mitigation outcomes to no net loss and provide for additional gains in acreage over time. The continuing weak economy has likely resulted in less funding for voluntary restoration projects and therefore fewer and smaller projects being built.

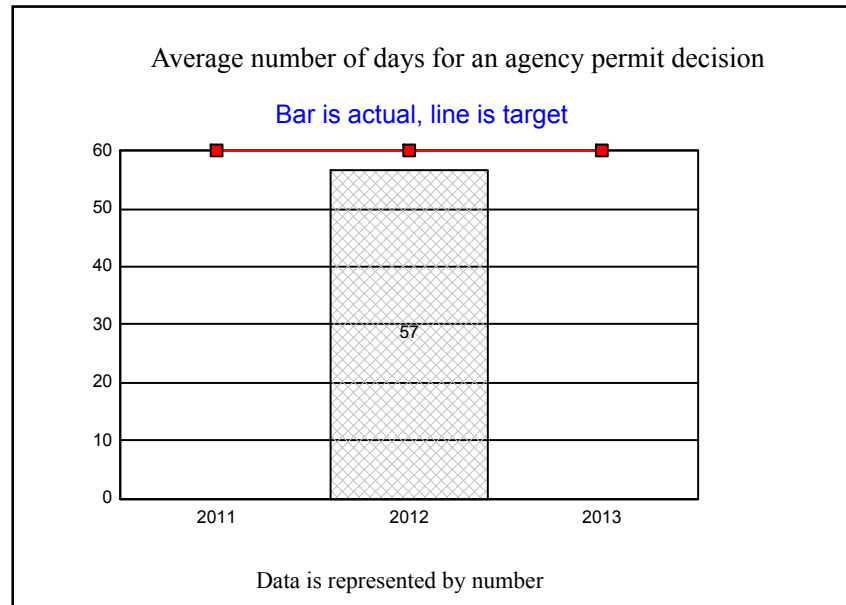
6. WHAT NEEDS TO BE DONE

The Department continues to improve its compliance-monitoring program to systematically sample compliance of all types of projects, including compensatory wetland mitigation. The purpose of the monitoring program as it applies to the no net loss goal is to identify the most common causes of mitigation project failure and rectify those causes. The Department will also continue to promote restoration and creation of wetlands relative to enhancement of wetlands in order to continue to maintain and hopefully add to the resource base.

7. ABOUT THE DATA

The data is obtained originally from permit applicants and stored in the agency land administration system database. Not all of this information is field-checked and verified by the agency for accuracy. However, we believe that the data is sufficiently accurate for trend-analysis and evaluating goals.

KPM #6	Number of Days for a Permit Decision - Average number of days for an agency permit decision after receipt of a complete application.	2003
Goal	GOAL 2: Wetlands and Waterways Conservation - To conserve, restore and protect waters of the state, including wetlands, for their contribution to aquatic life and habitats, fisheries, aquatic-based economies, tourism, public recreation, navigation, water quality, floodwater storage and other natural resource functions and values through the Removal-Fill and Wetlands programs.	
Oregon Context	EO 03-01 and EO 03-02.	
Data Source	LAS Database.	
Owner	Wetlands and Waterway Conservation Division, William Ryan, Assistant Director, (503) 986-5259.	



1. OUR STRATEGY

Making timely permit decisions is one of the department's highest priorities. The department concentrates staff resources on permit processing. The department is constantly seeking to improve the individual permit process and to provide streamlined permitting alternatives (general authorizations and general permits) with simplified review processes and shortened time frames relative to individual permits. The department is also working to develop e-commerce and web-based permitting processes to improve the application process.

2. ABOUT THE TARGETS

This is a new measure. The target is to have an average permit decision time of 60 days from the time the department receives a complete application. The statutes require the department to make a decision on an application for an individual permit within 120 days after receipt of a complete application, ORS 196.825(8). The department believes half of the maximum is a reasonable initial target for average processing time. Previously the department measured the number of permits meeting the statutory 120-day time frame; however, the average decision time is a more useful metric for managing workload and measuring agency performance.

3. HOW WE ARE DOING

The agency averaged 56.8 days to make a permit decision in FY 2012. This meets the agency target of 60 days or less. The average for FY 2008-2010 using the same parameters was 60.4 days.

4. HOW WE COMPARE

There is no comparable public or private industry standard.

5. FACTORS AFFECTING RESULTS

In many cases, Individual Permit applications DSL receives are not completed in accordance with regulatory requirements and must either be returned to the applicant or put on hold pending completion – thus resulting in processing delays. Individual Permit applications are generally related to large projects proposing significant impacts. These applications are often detailed and require a significant level of review. The measure reflects the agency's performance in processing the more complex Individual Permit applications. The Department is continuing to work on process improvements to provide for better applications including an e-permitting option and streamlined applications that will result in quicker decision-making by the Department.

Issues may arise during the 120-day review that require modifications to the permit application and/or project redesign. Often these issues arise as the result of the

public comment on the permit application. The current method of accounting for this measure does not include delays in the 120-day timeline that are requested by the applicant, pursuant to statute, to either improve their application or revise it in response to public comments. The Department attempts to exemplify good customer service in working with these applicants to approve a proposal, although that may process extend past the 120-day deadline. The alternative action of the agency, i.e. returning or denying an application, would result in the applicant having to resubmit an application or contest a permit denial. The governing statute permits the Department to grant these extensions to the 120-day timeline for a decision, when requested by the applicant.

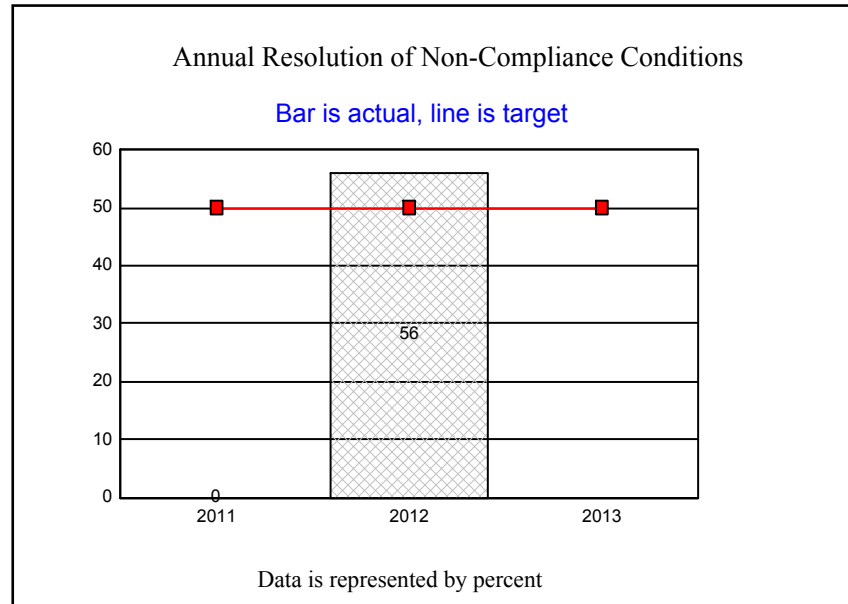
6. WHAT NEEDS TO BE DONE

The department is using this performance data to assess the application process and continue to implement changes to improve its performance in this area including improvements to the application forms, more pre-application coordination with project proponents to discuss project designs and regulatory requirements, and the provision of increased information and resources available on the agency web site that will help project proponents prepare better quality applications. DSL is also successfully retaining staff and developing deep experience and expertise.

7. ABOUT THE DATA

Data were obtained from the department's LAS database for permits issued in the period April 1, 2011 through March 31, 2012. Applications received after/after than 90 days prior to the end of the fiscal year, June 30, 2012, were not counted because many applications pending would still be within the decision time limit.

KPM #7	Annual Resolution of Removal-Fill Permit Non-Compliance - Percent of removal-fill permit non-compliance conditions that have a final resolution in place within 12 months from date non-compliance is determined.	2010
Goal	GOAL 2: Wetlands and Waterways Conservation - To conserve, restore and protect waters of the state, including wetlands, for their contribution to aquatic life and habitats, fisheries, aquatic-based economics, tourism, public recreation, navigation, water quality, floodwater storage and other natural resource functions and values through the Removal-Fill and Wetlands programs.	
Oregon Context	This measure is linked to the agency mission.	
Data Source	LAS Database.	
Owner	Wetlands and Waterway Conservation Division, William Ryan, Assistant Director, (503) 986-5259.	



1. OUR STRATEGY

Violations of permit conditions are identified through general permit compliance monitoring and monitoring of compensatory mitigation sites. When permit non-compliance occurs, the department first tries to resolve the non-compliance issues informally, without taking enforcement action. When enforcement action is taken, resolution is accomplished through administrative procedures available to the agency. Resolution frequently involves mitigation, either as required by the permit or to compensate for additional impacts to waters of the state that were not authorized by the permit.

2. ABOUT THE TARGETS

Because permit non-compliance issues often take more than one year to resolve, especially if mitigation is involved, it is unlikely that the agency could resolve 100% of the permit non-compliance issues within 12 months. The agency has determined that 50% is a reasonable minimum target.

3. HOW WE ARE DOING

The department met the target of having a resolution in place within 12 months for 50% of the permit non-compliance instances in 2012. The department recorded a total of 57 permit related non-compliance cases, 32 (56%) of which were resolved within 12 months. Approximately 75% involved non-compliance with mitigation related conditions. Most of the non-compliant permits were handled informally, with only 19 (33%) involving formal enforcement actions. This is a new key performance measure for 2012 and there is no previous data for comparison.

4. HOW WE COMPARE

There is no comparable public or private industry standard.

5. FACTORS AFFECTING RESULTS

The amount of time it takes to resolve permit non-compliance issues is highly dependent on the number of agency actions that have higher priority: namely processing permit applications and responding to complaints of unauthorized activities. During the reporting period, the number of permit applications and violations for unauthorized activities were moderate, enabling the Department to devote more resources to compliance monitoring than in the previous two biennial. This is a positive development as enforcement is a critical component of a regulatory program.

6. WHAT NEEDS TO BE DONE

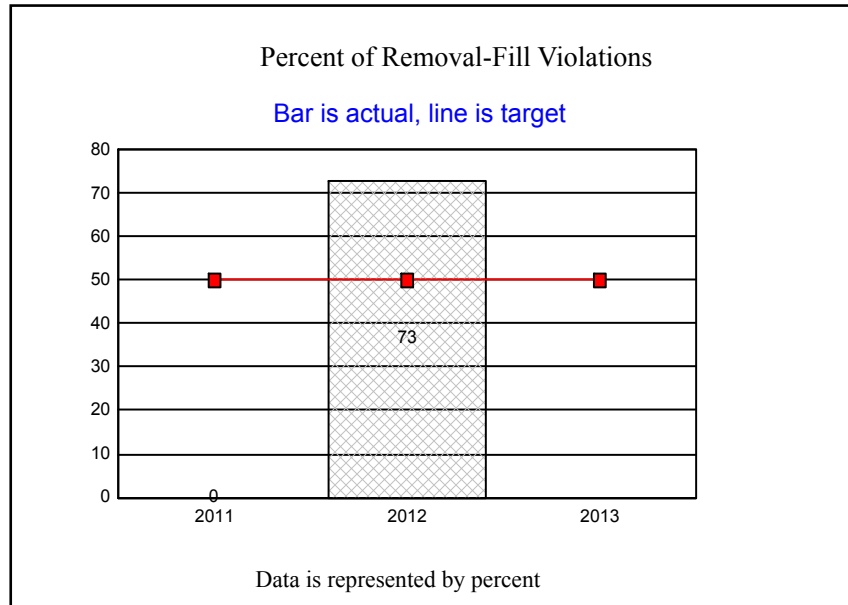
The department has recently made two significant improvements to permit compliance monitoring: the method for monitoring and reporting the results has been

standardized and the database has been improved to include time tracking of resolution efforts to facilitate management of staff workload.

7. ABOUT THE DATA

The data represents compliance actions initiated between July 1, 2010 and June 30, 2011, either through formal enforcement actions or informal actions resulting from mitigation site monitoring. Each record was examined to determine whether the compliance issue was resolved or corrected within 12 months.

KPM #8	Annual Resolution of Removal-Fill Violations Related to Unauthorized Activities-Percent of removal-fill violations that have a final resolution in place within 12 months of receipt of a complaint generating determination of a violation.	2003
Goal	GOAL 2: Wetlands and Waterways Conservation - To conserve, restore and protect waters of the state, including wetlands, for their contribution to aquatic life and habitats, fisheries, aquatic-based economies, tourism, public recreation, navigation, water quality, floodwater storage and other natural resource functions and values through the Removal-Fill and Wetlands programs.	
Oregon Context	This measure is linked to the agency mission.	
Data Source	Monitoring reports for permitted activities and investigations by department staff of reported unauthorized removals and fills.	
Owner	Wetlands and Waterway Conservation Division, William Ryan, Assistant Director, (503) 986-5259.	



1. OUR STRATEGY

Violations that result from unauthorized removal-fill activities are generated through a complaint process. When complaints of unauthorized activities are received by the department, they are evaluated to determine whether a violation has occurred. If a violation of the Removal-Fill Law has occurred, the department works with the alleged violator to resolve the situation through either an agreement or administrative order. Resolution frequently involves rectification of impacts or mitigation for those impacts that cannot be rectified.

2. ABOUT THE TARGETS

Because violations may take several weeks to months to confirm and then additional time to develop an agreement or order for resolution, it is unlikely that the agency could resolve 100% of the violations for unauthorized activities within 12 months. The agency has determined that 50% is a reasonable minimum target.

3. HOW WE ARE DOING

The department met the target of having a resolution in place within 12 months for 50% of the violations for unauthorized activity. The Department received 70 complaints of unauthorized activities during the reporting period. Of those, 49 were determined to be violations. Of the 49 violations, 36 (73%) had a resolution in place within 12 months. This is a new key performance measure for 2012 so trend data is not readily available.

4. HOW WE COMPARE

There is no comparable public or private industry standard.

5. FACTORS AFFECTING RESULTS

The amount of time it takes to resolve a violation of unauthorized activity is highly dependent on current workload with respect to the number of permits (which take priority) and number of complaints received. There were relatively fewer complaints received during the reporting period and a moderate permit work load, so the department was able to focus more staff time in the past two years to resolution of unauthorized activities than in the two previous biennial. This is a positive development as enforcement is a critical component of a regulatory program.

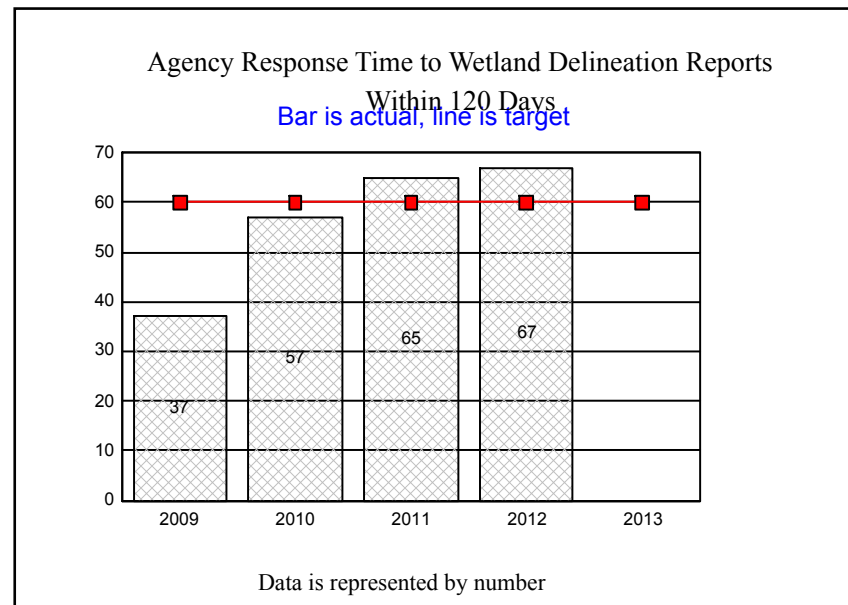
6. WHAT NEEDS TO BE DONE

The Department has recently made significant improvements to the enforcement data base that allows staff to effectively track open cases and work through the resolution process in a timely manner. The improvements to the database may need refinement to increase staff efficiency and improve reporting.

7. ABOUT THE DATA

The data represents complaints that were received between July 1, 2010 and June 30, 2011. Each record was examined to determine whether a violation determination was made, and if so, whether a final resolution (agreement or order) was in place within 12 months.

KPM #9	Agency Response Time to Wetland Delineation Reports - Average number of days for the agency initial review and response to a complete wetland delineation report.	2010
Goal	GOAL 2: Wetlands and Waterways Conservation - To conserve, restore and protect waters of the state, including wetlands, for their contribution to aquatic life and habitats, fisheries, aquatic-based economies, tourism, public recreation, navigation, water quality, floodwater storage and other natural resource functions and values through the Removal-Fill and Wetlands programs.	
Oregon Context	EO 03-01 and EO 03-02.	
Data Source	LAS data base.	
Owner	Wetlands and Waterway Conservation Division, William Ryan, Assistant Director, (503) 986-5259.	



1. OUR STRATEGY

DSL is committed to providing timely and predictable review times for wetland delineation reports. The agency is required by ORS 196.818 to complete an initial review of a wetland delineation report submittal within 120 days.

2. ABOUT THE TARGETS

This is a new performance measure this fiscal year. This measure will facilitate workload management and help the agency determine needs for enhanced processes or efficiencies to meet statutory requirements and provide excellent customer service. The department determined that 60 days or half of 120 day statutory time frame is an appropriate target.

3. HOW WE ARE DOING

This is the first year of reporting this performance measure. However, DSL began tracking initial review timelines when the 120-day statutory requirement was effective on January 1, 2008, so data is presented beginning with FY 2009. During FY 2012, the average agency response time was 67 days, which is slightly higher than our 60 day target. This review time is two days longer than last fiscal year's which was 65 days. DSL has met the statutory requirement of 120 days for initial review since FY 2009.

4. HOW WE COMPARE

There is no comparable public or private industry standard.

5. FACTORS AFFECTING RESULTS

The number of delineation reports submitted for review is heavily influenced by the economy. At the height of economic activity in FY 2006, 490 delineations were submitted for review compared to the 173 that were submitted in FY 2012. During FY 2012, the wetlands program experienced a significant increase in workload associated with local wetland inventory review, which may be the reason for the slight uptick in review time. Also, the wetland program manager retired in June of 2011, and the position was filled by a job rotation.

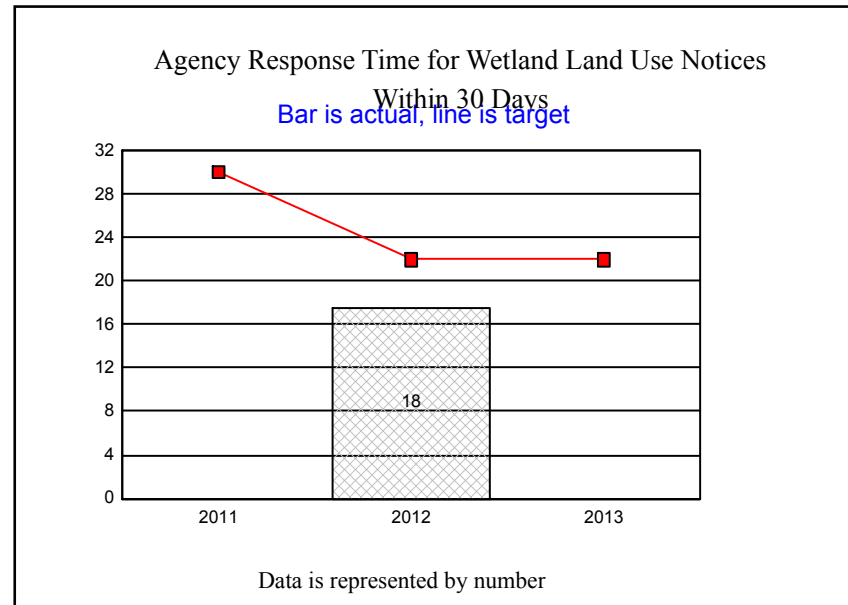
6. WHAT NEEDS TO BE DONE

DSL will continue to make an effort to meet the 60 day review timeline target by a re-examination of work priorities and identifying opportunities for review efficiencies.

7. ABOUT THE DATA

These data are generated from a query in the Land Administrative System (LAS) on January 14, 2013 for the date range 7/01/2008 through 6/30/2012.

KPM #10	Agency Response Time for Wetland Land Use Notices - Average number of days for an agency response to wetland land use notices.	2010
Goal	GOAL 2: Wetlands and Waterways Conservation - To conserve, restore and protect waters of the state, including wetlands, for their contribution to aquatic life and habitats, fisheries, aquatic-based economies, tourism, public recreation, navigation, water quality, floodwater storage and other natural resource functions and values through the Removal-Fill and Wetlands programs.	
Oregon Context	EO 03-01 and EO 03-02.	
Data Source	LAS database.	
Owner	Wetlands and Waterway Conservation Division, William Ryan, Assistant Director, (503) 986-5259.	



1. OUR STRATEGY

DSL is statutorily required to respond to wetland development notices received from local governments within 30 days of receipt (ORS 196.676). The DSL response advises the local applicant and city or county whether a wetland delineation or a removal-fill permit is likely to be needed. This is an important state coordination mechanism that helps to prevent conflict between local approvals and state permit requirements, facilitates early identification of wetland constraints, and likely helps to prevent illegal fills.

2. ABOUT THE TARGETS

This is a new performance measure this fiscal year. This measure will facilitate workload management and help the agency determine needs for enhanced processes or efficiencies to meet statutory requirements and provide excellent customer service.

3. HOW WE ARE DOING

The department is meeting its target. During FY 2012, the average agency response time was 17.6 days, which is about 4 days faster than the 22 day target. This review time is 6 days longer than the previous fiscal year, but well below the target threshold.

4. HOW WE COMPARE

There is no comparable public or private industry standard.

5. FACTORS AFFECTING RESULTS

The number of wetland land use notices submitted for review appears to be heavily influenced by the economy and, to a lesser degree, by the availability of wetland information (i.e. new local wetland inventories) and DSL outreach efforts to local governments regarding the requirement. The department received 259 notices in FY 2012. At the height of economic activity in FY2006, the agency received 519 wetland land use notices for review. The number of notices has been steadily dropping to a low of 173 in FY2011 and the response time has improved but not to the same level. During FY2012, eleven new local wetland inventories were approved which may result in increased notifications to the department, especially as DSL increases outreach efforts to these communities.

6. WHAT NEEDS TO BE DONE

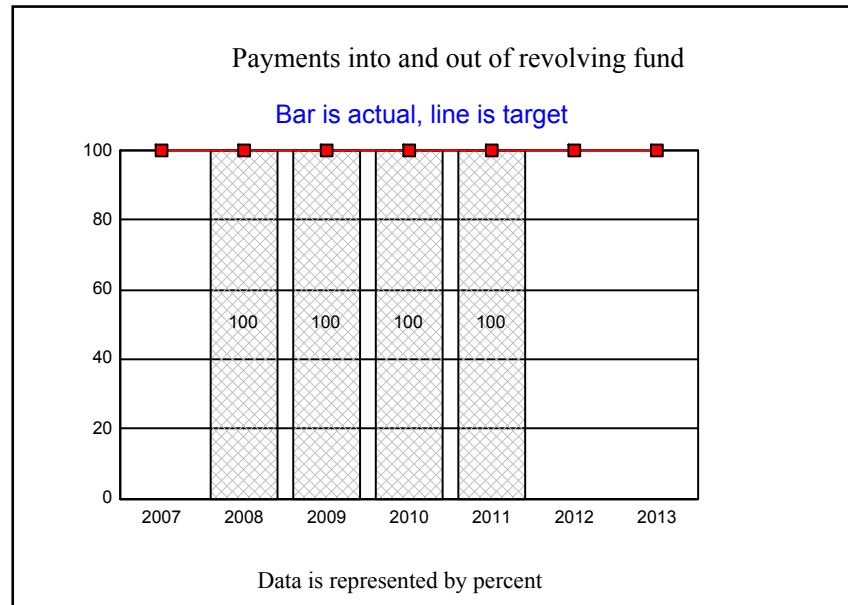
DSL will continue to make an effort to meet the 22 day response time. However, if this year's increase in submittals is indicative of a trend in increased

submittals, the department will need to increase efforts with staff responsible for the reviews to increase their efficiency to continue to meet the target or the statutory requirement.

7. ABOUT THE DATA

These data are generated from a query in the Land Administrative System (LAS) for the date range 7/01/2008 through 6/30/2012.

KPM #11	Use of Payment to Provide Moneys - Percent payment-to-provide money received in Mitigation Bank Fund obligated and committed within one year.	2003
Goal	GOAL 2: Wetlands and Waterways Conservation - To conserve, restore and protect waters of the state, including wetlands, for their contribution to aquatic life and habitats, fisheries, aquatic-based economies, tourism, public recreation, navigation, water quality, floodwater storage and other natural resource functions and values through the Removal-Fill and Wetlands programs.	
Oregon Context	This measure is linked to the agency mission.	
Data Source	Agency records indicating restoration projects funded and moneys received into the Wetland Mitigation Bank Revolving Fund.	
Owner	Wetlands and Waterway Conservation Division, William Ryan, Assistant Director, (503) 986-5259.	



1. OUR STRATEGY

The department's strategy is to provide on-the-ground funding for qualified projects designed to mitigate for permitted actions impacting waters of the state including wetlands and encourage the commitment of payment-in-lieu of mitigation funds within one year after such payments are made into the Oregon Removal-Fill Fund.

2. ABOUT THE TARGETS

The target is 100% for fiscal year 2012. It is reasonable to expect the agency should get the moneys coming into the fund out within one year for qualified projects.

3. HOW WE ARE DOING

The agency met the target in FY 2012. Deposits into the fund in FY 2011 totaled \$790,155. Of this amount, \$455,960 were deposits associated with mitigation credit sales from projects that were implemented in prior years, and funds that were reimbursed. The remaining deposits totaled \$334,195, which represents funds that should be committed to projects within one year. The agency met this goal by committing \$396,009 to projects in FY 2012.

4. HOW WE COMPARE

There is no comparable public or private industry standard.

5. FACTORS AFFECTING RESULTS

The agency received authorization during the 2007 legislative session to hire a Payment in-Lieu Specialist to manage the Oregon Removal-Fill Mitigation Fund. This greatly improved the agency's ability to turn around funds received within one year. The availability of ecologically suitable and practicable restoration projects in the appropriate watershed can be a limiting factor.

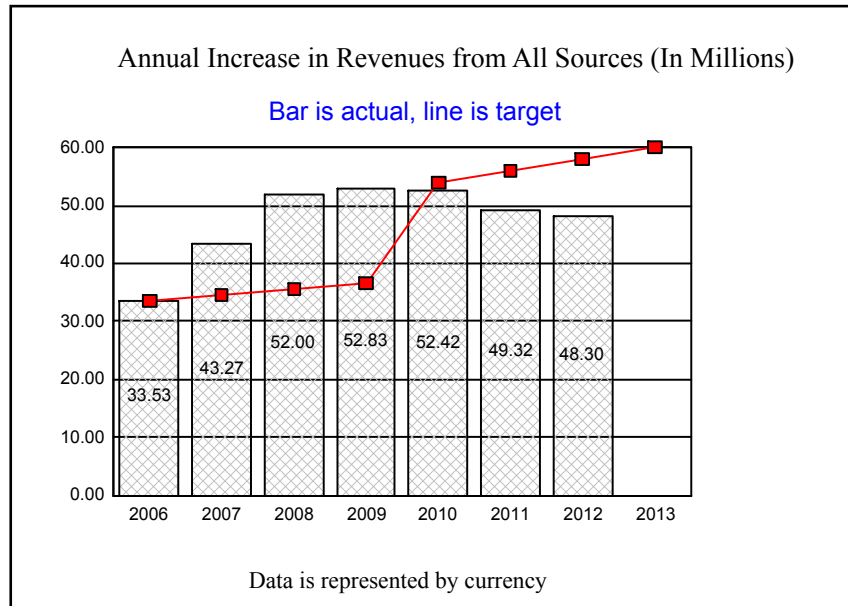
6. WHAT NEEDS TO BE DONE

Continue to professionally manage the Oregon Removal-Fill Mitigation Fund, and conduct outreach to encourage quality applications for projects.

7. ABOUT THE DATA

The data is obtained from the SFMA for the period July 1, 2011 to June 30, 2012.

KPM #12	Increase Unclaimed Property Holder Reporting. - Percent annual increase in amount of unclaimed property reported and remitted annually.	2001
Goal	GOAL 3: Unclaimed Property - To enhance public service and outreach, improve unclaimed property processing efficiencies, increase compliance with reporting laws, and increase receipts to the Common School Fund.	
Oregon Context	This measure is linked to the agency mission.	
Data Source	Total amount of unclaimed property received annually by the Department of State Lands.	
Owner	Unclaimed Property Section, Patrick Tate, Unclaimed Property Manager, (503) 986-5248.	



1. OUR STRATEGY

The unclaimed property program is the leading source of receipts deposited into the Common School Fund. Increasing receipts to the Common School Fund

results in higher income and enables a larger distribution to the public schools.

2. ABOUT THE TARGETS

The target is intended to demonstrate continued progress in increasing compliance with unclaimed property reporting and remitting requirements. Increased receipts demonstrate increased compliance.

3. HOW WE ARE DOING

Total 2012 receipts decreased \$1 million from 2011 receipts. While reporting receipts increased from the prior year, our securities sale proceeds were significantly less than the prior year. Looking at reporting by industry type, we collected an additional \$1.6 million from life insurers this year, most of that as a result of audits currently underway. We saw a significant decrease in reporting by title companies, utilities, and savings and loans from prior years. Some of this decline may be related to the real estate market struggles between 2008 and 2011. We are unsure why utility reporting dropped off, but the prior year was significantly higher than the year before.

4. HOW WE COMPARE

Each state has a single unclaimed property program. Receipts are dependent upon a variety of factors including, but not limited to, population, predominant industry types, and date of statutory implementation. Tennessee's unclaimed property program may be the most comparable to Oregon's with the same number of employees and similar receipts and claims values since fiscal year 2004.

5. FACTORS AFFECTING RESULTS

We believe the sluggish real estate market had an impact on reporting. While to a great degree our securities sales are the result of what was reported in a particular year, the chaotic stock market has also impacted the value of sales this year.

6. WHAT NEEDS TO BE DONE

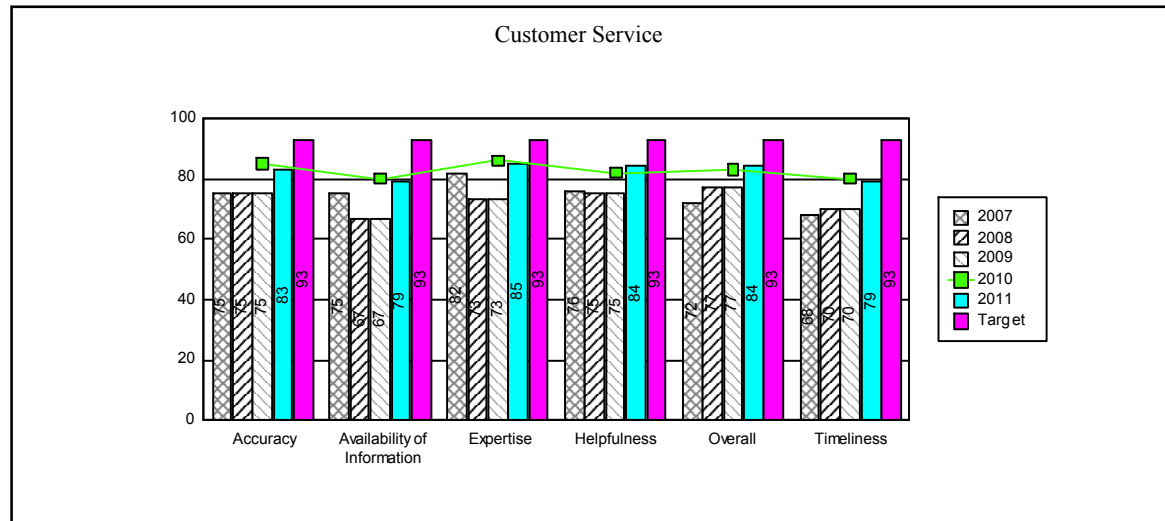
We are starting a two phase project to allow holders to report and ultimately have the option to remit online. While most will choose to drop off a pre-formatted file, small holders will be able to create and file their report online. We believe simplifying the report process will eliminate a basic compliance barrier. The agency's holder outreach efforts will continue on a statewide basis to educate the holders of unclaimed property of their reporting responsibilities.

We continue to participate with the national unclaimed property organizations, the National Association of Unclaimed Property Administrators (NAUPA) and Unclaimed Property Professionals Organization (UPPO) to develop and maintain awareness of reporting responsibilities and continued compliance. Our contracts with five unclaimed property auditing companies to perform out of state audits and our self-audit program are showing promising results in increasing out of state compliance.

7. ABOUT THE DATA

The data is calculated by comparing the actual cash receipts according to the Statewide Financial Management Application and reporting the change as a percentage.

KPM #13	Customer Service – Percent of customers rating their satisfaction with the agency’s customer service as “good” or “excellent”: overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	2006
Goal	Strategic Plan Goal 5: Deliver efficient, professional service to our customers.	
Oregon Context	Agency Mission; statewide focus on improved customer service.	
Data Source	Data collected from mailed and emailed surveys of DSL customers in all program areas.	
Owner	Agency-wide, Mary Abrams, Director, (503) 986-5224 or Julie Curtis, Communications Manager, (503) 986-5298.	



1. OUR STRATEGY

This KPM is linked to Goal 5 in the DSL 2012-2016 Strategic Plan: Deliver efficient, professional service to our customers through improved communications, employee training and administrative systems. The agency conducts biennial customer surveys to gauge customer satisfaction and to continually improve service delivery. The last customer survey was done in 2010.

2. ABOUT THE TARGETS

93 percent of customers rating agency service as excellent or good. This target is established by the Department of Administrative Services.

3. HOW WE ARE DOING

As an agency with regulatory responsibilities, DSL realizes the DAS standard of 93 percent of our customers rating our service as good or excellent is likely unattainable, or at least very difficult to achieve. Despite this, we've made progress over the years in improving in all areas. The relatively high customer ratings in 2012 exceeded those reported in 2007, the first year of surveying:

2007/2012

Timeliness: 68%/79%

Accuracy: 75%/83%

Helpfulness: 76%/84%

Staff Expertise: 82%/85%

Availability of Info: 75%/79%

Perhaps most importantly, overall quality of service improved from 72 percent in 2007 to 84 percent in 2012.

4. HOW WE COMPARE

DSL has historically compared favorably with other natural resource agencies' overall customer satisfaction ratings:

Water Resources: 77% in 2010

Land Conservation and Devel: 70% in 2009

Environmental Quality: 79% in 2008

Fish and Wildlife: 88% in 2008

5. FACTORS AFFECTING RESULTS

Approximately 5,000 surveys were sent to customers who interacted with DSL in 2011. This is 1200 more than the number of surveys sent out in 2010. Despite this, the percentage returned was down – a 19 percent response rate, compared to a 29 percent response rate in 2010.

6. WHAT NEEDS TO BE DONE

Our goal is to see consistent improvement in all survey categories over time. DSL is focusing on improving removal-fill permit, unclaimed property, state land registration and other agency processes, especially online services. Customer service remains an important overall goal of the agency, and management will continue to provide training and feedback to all staff to improve customer interactions.

7. ABOUT THE DATA

Approximately 5,000 surveys were sent via e-mail and mail to five customer groups. The samples were drawn from the agency's Land Administration System (LAS) database; the Unclaimed Property Section's claims database; the wetland consultant e-mail list; and South Slough's various e-mail lists. The unclaimed property survey recipients were the only randomly sampled group because of the large number of customers. For all other groups, all customers were surveyed.

The five groups were:

Land Management (waterway, range land and other lessees)

964 surveys sent (243 e-mailed; 721 mailed)

255 returned – 26.5%

Wetlands and Waterways (permittees, wetland customers and consultants)

1176 surveys sent (700 e-mailed; 476 mailed)

202 returned – 17%

Unclaimed Property (claimants)

1356 surveys sent (936 e-mailed; 420 mailed)

274 returned – 20%

Agency Partners (Public Review Process database)

929 surveys e-mailed

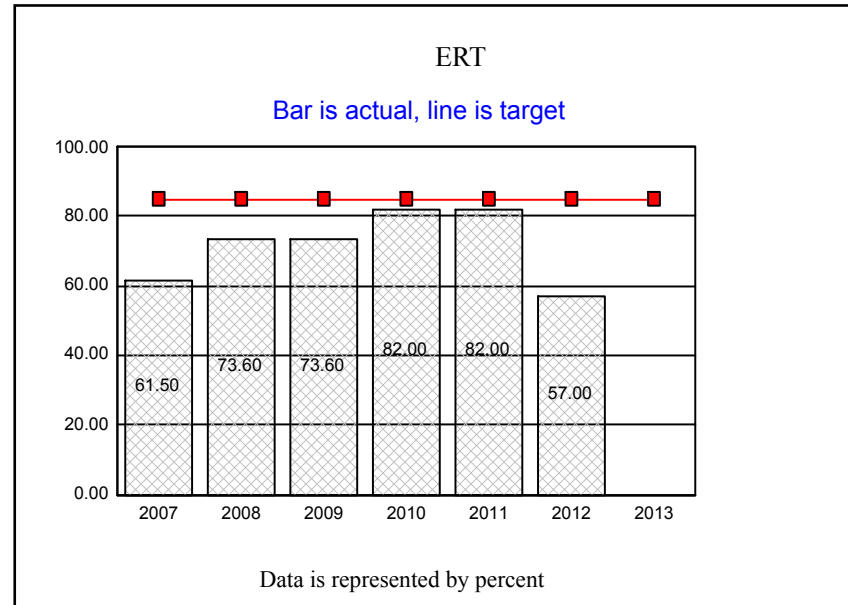
82 returned – 9%

South Slough (e-newsletter, education, volunteer and training contacts)

618 surveys e-mailed 117 returned – 19%

The goal was to get a minimum of 100 responses per group, with up to 250 for the larger programs. The numbers for all groups except Partners were adequate for analyzing them separately. Each of the five program areas received open-ended respondent comments.

KPM #14	Regional Solutions Customer Service - Percent of local participants who rank the Department's involvement in the Regional Solutions process as good to excellent.	2006
Goal	Strategic Plan Goal 5: Deliver efficient, professional service to our customers.	
Oregon Context	EO 03-01 and EO 03-02.	
Data Source	Governor's Office survey of Oregon Solutions customers, conducted via Survey Monkey in June 2012.	
Owner	Governor's Office; DSL Wetlands and Waterways Conservation Division: Bill Ryan, (503) 986-5259, bill.ryan@dsl.state.or.us	



1. OUR STRATEGY

The project coordinator compiled an e-mail list of potential Regional Solutions customers using the following data sources:-Regional Solutions Advisory Committee members database-The League of Oregon Cities database-The Association of Oregon Counties database

The final list included 694 individual e-mails for potential or known Regional Solutions customers, which included (1) all Regional Solutions Advisory Committee members, (2) all county commissioners, and (3) all city mayors/managers/recorders.

The survey used the six DAS-mandated customer service topics: timeliness, accuracy, helpfulness, staff expertise, availability of information, and overall customer service. In addition, each participating state agency was rated by those customers who interacted specifically with the Department of Land Conservation and Development, Department of Environmental Quality, Department of State Lands, and Oregon Department of Transportation.

2. ABOUT THE TARGETS

The target is 85 percent of customers rating the Oregon Solutions agencies as providing excellent or good customer service.

3. HOW WE ARE DOING

Approximately 93 percent of Oregon Solutions customers rated the overall quality of service as excellent or good, which is above the target. No scoring for the five other categories reached even 90 percent, with scoring ranging from a low of 85 percent for availability of information to a high of 88 percent for timeliness.

DSL had 57 percent of customers rating our service as good or excellent, considerably lower than the overall score, and well below the agency's 2010 survey results of 82 percent. This could be partially because DSL does not formally participate in the Oregon Solutions process, and is only involved in projects as invited. There was much less interaction in 2012 compared to previous years.

4. HOW WE COMPARE

DLCD – 59 percent

DEQ – 75 percent

DSL – 57 percent

ODOT – 82 percent

The scores for agencies when rated alone were much lower in 2012. The lowest score in 2010 was 68 percent, and the highest was 82 percent.

5. FACTORS AFFECTING RESULTS

Oregon Solutions projects are difficult to assess, primarily because of competing program goals and regulations across agencies. Customer satisfaction results are expected to be lower for these types of projects. DSL realizes that its wetlands and waterways regulatory program will be viewed in a negative light by many in the regulated community.

However, DSL's own 2012 customer service survey showed 84 percent of customers rating agency service as excellent or good. In the Wetlands and Waterways Conservation Division specifically, 77 percent rated customer service as excellent or good.

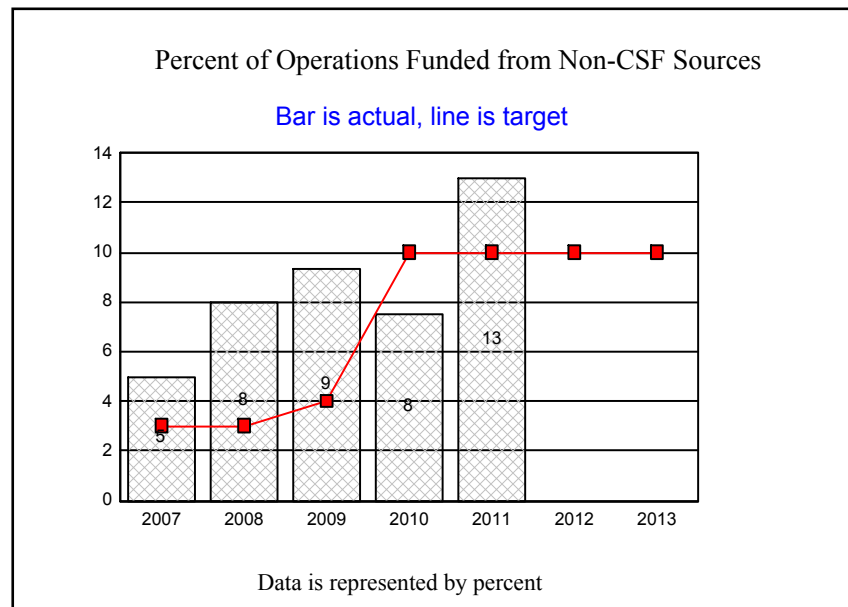
6. WHAT NEEDS TO BE DONE

DSL is continually trying to improve customer service through employee training, streamlined processes and better external communications. Even though DSL is not formally involved in the Oregon Solutions process, the agency is committed to proactive outreach with project proponents. Experience has shown that one-on-one assistance does result in positive customer satisfaction.

7. ABOUT THE DATA

This data is from the 2010 and 2012 customer surveys conducted for the Economic Revitalization Team and for Oregon Solutions, respectively. DSL completes its own biennial survey that more thoroughly assesses the agency's customer satisfaction. This information is reported in KPM #13.

KPM #15	South Slough National Estuarine Research Reserve Operation Costs Leveraged. - Percent of SSNERR operations funded from sources other than CSF, including leverage from grants, fees, program revenues and gifts.	2006
Goal	GOAL 7: South Slough National Estuarine Research Reserve - To implement the South Slough Management Plan which supports the mission of the reserve to improve the understanding and stewardship of Pacific Northwest estuaries and coastal watersheds.	
Oregon Context	South Slough Mission	
Data Source	SFMA; Annual reports to National Oceanic and Atmospheric Administration.	
Owner	South Slough Reserve, Michael Graybill, Reserve Manager, (541) 888-8270, ext. 315 or Robin Elledge, Operations Manager, (541) 888-8270, ext. 314.	



1. OUR STRATEGY

To decrease the dependency of the Reserve on the Common School Fund, staff seeks grant opportunities and other funding to augment its state and federal budget. Grants, in particular, leverage additional funding through match requirements. Fees collected from services and facilities can potentially reduce CSF dependency. The Reserve continues to use this strategy to augment its budget.

2. ABOUT THE TARGETS

The targets remain conservative due to the uncertainties of the economy and fluctuation in amounts of available funding through grant applications.

3. HOW WE ARE DOING

Staff continually seek grant and other funding opportunities to support Reserve operations and projects. Opportunities over the past year and successful applications for grants and awards allowed the Reserve to leverage funding using not only state budget funds as match, but funds from non-federal grant applications, as well.

The fee rule adopted in 2008 has provided the Reserve with the opportunity to charge fees for building use. In this reporting period, \$1,785 has been collected.

4. HOW WE COMPARE

There are no comparable measures.

5. FACTORS AFFECTING RESULTS

Grant and award opportunities are highly unpredictable. The Reserve was fortunate to be successful with several applications for funding during this reporting period.

The amount of fees to be collected is also difficult to predict, and local organizations will generally use space that is available for no fee. Additionally, the Reserve's public space is located a lengthy distance from the communities that typically use gathering places for events and meetings. When individuals and organizations do choose to use the Reserve's resources, availability is dependent upon prioritizing the needs of the Reserve to support its programs.

Gifts, donations and bequests are another source of funding and resources that cannot be planned upon.

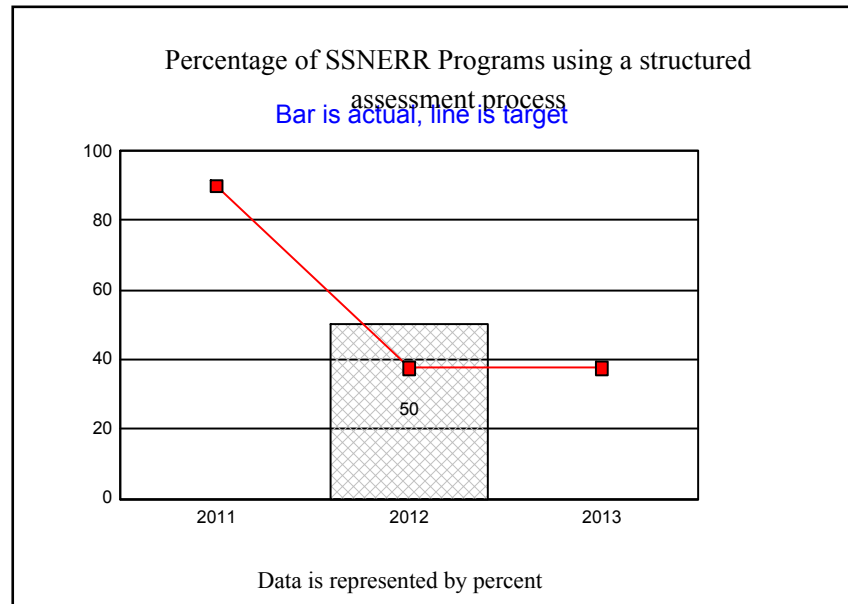
6. WHAT NEEDS TO BE DONE

Staff will continue to pursue outside funding sources to support its operations and special projects.

7. ABOUT THE DATA

Some grant projects may have time extensions, which will cause funding to be spent over a longer period of time; however, the impact is slight. Reporting is for the state fiscal year.

KPM #16	South Slough National Estuarine Research Reserve Education Actions - Percentage of SSNERR education programs that use a structured assessment process surveys to provide information and decision support services responsive to audience needs.	2008
Goal	GOAL 7: South Slough National Estuarine Research Reserve - To implement the South Slough Management Plan, which supports the mission of the Reserve to improve the understanding and stewardship of Pacific Northwest estuaries and coastal watersheds.	
Oregon Context	South Slough Mission	
Data Source	Tri-annual reports to South Slough Reserve Management Commission, annual reports to National Oceanic and Atmospheric Administration. SSNERR records of research, education and stewardship projects that provide educational opportunities.	
Owner	South Slough Reserve, Michael Graybill, Reserve Manager, (541) 888-8270, ext. 315 or Robin Elledge, Operations Manager, (541) 888-8270, ext. 314.	



1. OUR STRATEGY

The mission of the Reserve drives its activities. Educating the public to better understand Pacific Northwest estuaries and coastal watersheds is undertaken in part by translating the data products and results of various Reserve program areas and providing opportunities for education and outreach activities that reach targeted audiences. These audiences are identified through structured market analyses and needs assessments (MA/NA). Through these efforts, audiences ranging from Oregon school children to coastal decision makers are provided experiences to understand the results of research and implement strategies and recommendations from those results. Thus, the general public can make more informed decisions concerning the coast, estuaries and watersheds. The wide range of audiences and information needs helped identify eight program areas that can use the MA/NA structure to develop outreach activities – they are: 1. Research 2. Outreach/Public Involvement 3. Free Choice Learning/Interpretive Programs 4. K-12 Education Audiences 5. Monitoring 6. Stewardship 7. Restoration 8. Coastal Training Program/Adult Professionals (CTP)

2. ABOUT THE TARGETS

The goal is for these eight program areas of the Reserve to use structured MA/NA to identify audiences and their needs. The target will be able to increase the number of program areas doing so by two programs each year until all eight program areas use the same process consistently.

3. HOW WE ARE DOING

The baseline of one compliant program (CTP) at the Reserve provided a foundation for measurement. The CTP continues to be successful at targeting audiences and providing information obtained through needs assessments. Each program or workshop is developed using needs assessments.

The Education program area continues using needs assessments and market analyses in a three year project funded through NOAA. The project provides teacher training that then has a ripple effect in Oregon public school systems. The Reserve has nearly completed two years of the project. Education staff has been able to refine and redirect their efforts to adapt to ongoing assessments of the project's success and usefulness to participants.

The Outreach and Public Involvement areas have begun using this process, too. In particular, a work experience internship program has been created working in partnership with a local community college. A needs assessment identified this program as valuable. It has been successful.

The Monitoring program has been using a structured approach for implementing a large grant. A second grant project is about to begin, which will also use a structured approach – specifically because of the success of the first grant project.

4. HOW WE COMPARE

There are no comparable measures.

5. FACTORS AFFECTING RESULTS

Grant funding for projects is unpredictable, although Reserve staff continually seeks grant opportunities. It will be important to effectively use a structured market analysis and needs assessment tool at the appropriate point in project and grant application development. Research and Stewardship have typically not used such a structured process to identify appropriate activities. For instance, monitoring is a long-term activity that is attached to an action taken at a point in time. When a need is identified, the on-going monitoring may not be re-evaluated for many years.

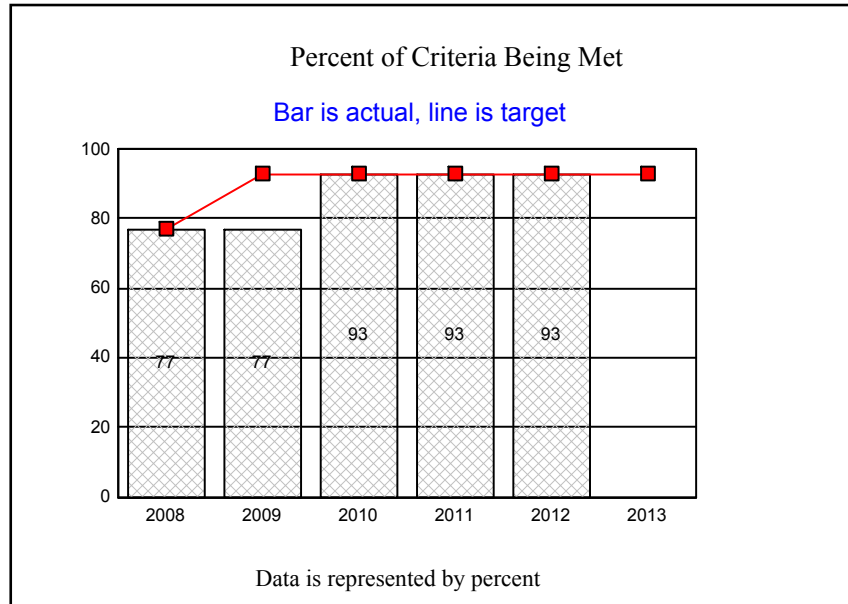
6. WHAT NEEDS TO BE DONE

Reserve staff will continue their efforts to develop and deliver outreach opportunities to educate and inform students, coastal decision-makers and the general public. Market analyses and needs assessments are incorporated into the development of these opportunities to provide the most relevant information to target audiences.

7. ABOUT THE DATA

Using a structured process to develop programs and identify appropriate audiences has resulted in continued success in providing information as well as making successful grant applications.

KPM #17	Best Practices - Percent of total best practices met by the Land Board.	2008
Goal	Goal 5: Common School Fund - To protect and enhance the value of the Common School Fund (both short- and long-term) through close monitoring of investments to maximize distributions to schools.	
Oregon Context	2007 Legislative Direction	
Data Source	Internal review and assessment	
Owner	Agency Wide, Louise Solliday, Director, (503) 986-5224 or Cynthia Wickham, Assistant Director, (503) 986-5227.	



1. OUR STRATEGY

Complete an annual review of the assessment criteria and review the results with the Board.

2. ABOUT THE TARGETS

The targets reflect the percentage of criteria that are being met.

3. HOW WE ARE DOING

There is not enough data to determine a trend, however the agency is confident that the Board will consistently achieve high scores in the assessment process.

4. HOW WE COMPARE

The performance measure and the data are too new to make comparisons with other state of Oregon boards or commissions.

5. FACTORS AFFECTING RESULTS

Factors will be identifiable as the data is collected and reported.

6. WHAT NEEDS TO BE DONE

Continued review of existing criteria to determine applicability to the Board and its duties will help verify pertinence of the current criteria and could identify other criteria that may generate data more reflective of the duties and responsibilities of the Board.

7. ABOUT THE DATA

The reporting cycle is the Oregon fiscal year. The data consists of a percentage of yes answers to a short series of questions. The only weakness in the data is that the questions are somewhat subjective in nature and the answers could vary widely depending upon the personal opinion of the individuals answering the questions.

STATE LANDS, DEPARTMENT OF	III. USING PERFORMANCE DATA
-----------------------------------	------------------------------------

Agency Mission: The mission of the Department of State Lands is to ensure a legacy for Oregonians and their public schools through sound stewardship of lands, wetlands, waterways, unclaimed property, estates and the Common School Fund.

Contact: Cynthia Wickham	Contact Phone: 503-986-5227
---------------------------------	------------------------------------

Alternate: Vena McCoy	Alternate Phone: 503-986-5217
------------------------------	--------------------------------------

The following questions indicate how performance measures and data are used for management and accountability purposes.

1. INCLUSIVITY	<p>* Staff: Staff have been involved in the development, review and proposed changes or modification of the KPMs, as well as in the collection and collating of data. The agency management team is using the KPMs in making management decisions and establishing priorities for staff work.</p> <p>* Elected Officials: The Legislative Assembly has been highly involved in the development of DSLs performance measures. The members of the State Land Board review and approve the agency performance measures in conjunction with the agency strategic plan and budget.</p> <p>* Stakeholders: Stakeholders reviewed the KPMs in conjunction with the amendment of the agency strategic plan in 2008 and have been kept informed of the agency performance through newsletters and the agency Web site.</p> <p>* Citizens: The annual report has been continuously posted on the agency Web site.</p>
2 MANAGING FOR RESULTS	<p>Performance measures have been routinely used since 2003 in the development and execution of DSLs budget. They have also been incorporated into the agency strategic plan and revision of the strategic plan. Managers consider the KPMs in allocating staff and resources to projects and programs. As a result several measures were deleted and new measures developed and approved. The new KPMs will be reflected in the 2012 APR.</p>
3 STAFF TRAINING	<p>Staff generally has not had specific training; some key staff have attended performance measure roundtables or discussions with staff in other states related to region-wide performance measure reporting and development. Training continues to be a problem as affordable training for managers in the use of performance measures is very hard to find.</p>
4 COMMUNICATING RESULTS	<p>* Staff: Internal staff meetings and posting of annual report on agency Web site.</p> <p>* Elected Officials: Reports to Land Board or Land Board assistants; inclusion of annual report in agency budget; appearances before the Joint Legislative Audit Committee.</p>

	<p>* Stakeholders: Posting of annual report on Web site; discussion in newsletters and in outreach visits.</p> <p>* Citizens: Posting of annual report on Web site.</p>
--	---

Office of the Secretary of State

Kate Brown
Secretary of State

Barry Pack
Deputy Secretary of State



Audits Division

Gary Blackmer
Director

255 Capitol St. NE, Suite 500
Salem, OR 97310

(503) 986-2255
fax (503) 378-6767

February 1, 2012

Louise Solliday, Director
Department of State Lands
775 Summer Street NE Suite 100
Salem, Oregon 97301-1279

Dear Ms. Solliday

We have completed audit work of selected financial accounts at the Department of State Lands (department) for the year ended June 30, 2011.

This audit work was not a comprehensive audit of the department. We performed this audit work as part of our annual statewide financial audit. The objective of the statewide audit was to express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles.

In planning and performing our audit of the selected financial accounts at the department as of and for the year ended June 30, 2011, in accordance with auditing standards generally accepted in the United States of America, we considered the department's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements of the State of Oregon, but not for the purpose of expressing an opinion on the effectiveness of the department's internal control. Accordingly, we do not express an opinion on the effectiveness of the department's internal control.

We audited the following accounts at the department and determined their fair presentation in accordance with generally accepted accounting principles in relation to the statewide financial statements.

<u>SFMA Account</u>	<u>Description</u>	<u>Audit Amount</u>
<u>GAAP Fund 1113 - Special Revenue Fund</u>		
0065	Unreconciled Deposit	\$ 2,949,242
0070	Cash on Deposit with Treasurer	32,880,477
0085	Cash Equivalent	43,709,873
0240, 0245	Investments	1,014,690,439
0350	Securities Lending Collateral	13,220,957
0503	Accounts Receivable	43,455,656

Management Letter No. 141-2012-02-01

Louise Solliday, Director
 Department of State Lands
 Page 2

0720	Unclaimed Property Revenue	50,826,547
0810	Income from Investments	13,474,798
0830	Net Increase/Decrease in Fair Value of Investments	192,998,772
0929	Investments-Noncurrent	66,836,624
1215	Accounts Payable	74,767,760
1532	Due to Other Funds	25,224,032
1551, 1576	Unclaimed Property Liability	163,716,281
1600	Obligations Under Securities Lending	13,220,957
1854	Transfer Out to Department of Education	48,745,000

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control was for the limited purpose described above and was not designed to identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

This communication is intended solely for the information and use of management, others within the organization, and the State Land Board and is not intended to be and should not be used by anyone other than the specified parties.

We appreciate your staff's assistance and cooperation during this audit. Should you have any questions, please contact Mary Krehbiel or me at (503) 986-2255.

Sincerely,
 OREGON AUDITS DIVISION

Kelly L. Olson, CPA
 Audit Manager

KLO:MEK:nmj

cc: Cyndi Wickam, Assistant Director
 Vena McCoy, Internal Auditor
 Oregon State Land Board Members
 Michael J. Jordan, Director, Department of Administrative Services

Secretary of State Audit Report

Kate Brown, Secretary of State

Gary Blackmer, Director, Audits Division



Department of State Lands: Improve Accounting of Common School Fund

Summary

The Common School Fund (Fund) was established at statehood and is intended to generate earnings to distribute to public schools. The State Land Board is the trustee and the Department of State Lands (Department) is the administrative agency of the Fund. The distributable portion of the Fund is mainly generated from investment earnings. Based on the Fund balance, the State Land Board (Board) determines the amounts to distribute to public schools. The Board has sought to maintain a stable level of distributions to schools by retaining excess earnings to help smooth distributions during years when earnings are less.

The purpose of this audit was to gain an understanding of how the Department administers the Common School Fund, which includes unclaimed property principal, other principal and the distributable income account. To provide better information to the State Land Board for managing the Fund, we found the Department could improve its accounting of the Fund and these three components. We found that \$75.7 million in Fund principal was inappropriately distributed to schools from 2001-2007. In addition, although the Department correctly reported the Fund was increasing, it did not disclose that a large portion of the increase was due to an increasing unclaimed property balance, which the State does not own but serves as custodian. We found that the portion of the Fund owned by the State, the other principal and distributable income account, has declined by about \$109.3 million (16%) over the last 10 years due to distributions exceeding net earnings, including investment losses.

We recommend the Department separately account and regularly report to the Board on the components of the Fund and set up a payment schedule to repay \$75.7 million to the Fund principal.

Agency Response

The agency response is at the end of this report.

Background

The Common School Fund (Fund) was established at statehood when the federal government granted about 6% of Oregon's land for the support of K-12 public education. Article VIII of the Oregon Constitution governs the management of the Fund and specifies the standards for the distribution of monies from the Fund to public schools.

The Constitution also created the State Land Board (Board), which consists of the Governor, the Secretary of State, and the State Treasurer. The Board is the trustee of the Fund with its main goal being to obtain the greatest benefit for public schools while conserving the Fund principal. The Board is responsible for the management of assets in the Fund, including state lands and resources, submerged and submersible lands, and escheated and forfeited property. The Oregon Investment Council manages the Fund's investments. In managing the Fund, the Board makes determinations regarding the distribution of monies from the Fund for public education. The Department of State Lands (Department) is the administrative agency of the Board and under the Board's jurisdiction the Department administers the Fund and manages state lands. The Legislature designated the Department to also be the trust agent for unclaimed property and directed the income derived from unclaimed property be deposited in the Fund's distributable income account.

Common School Fund Components

Other Principal

The Fund's other principal primarily includes revenues from sales of mineral and timber resources, leases of rangelands and waterways, and sales of state lands.

The Oregon constitution only allows Fund principal to be spent on the management of dedicated lands and operations of the Board. Acting as trustee of the Fund, the Board must administer the Fund in accordance with strict trust principles. Attorney general opinions have consistently stated that neither the legislature nor the Board have the authority to distribute the principal derived from constitutional sources.

Initially, the principal of the Fund only included constitutionally-dedicated sources. Over time the Legislature has directed other revenue sources to the Fund principal. Because these additional revenues are derived from statutorily-dedicated sources, the Legislature retains the authority and may direct these resources to be distributed.

Unclaimed Property Principal

Under current law, unclaimed property is to be deposited in the Fund. Unclaimed property is any financial asset (e.g. bank accounts, dividend

proceeds, unpaid wages) that has been inactive for an extended period and is being held on behalf of a person or entity.

The State obtains custody but not title to unclaimed property and is required to hold the property until claimed by the rightful owner. Only the earnings derived from unclaimed property assets belong to the State. Unclaimed property consisted of about \$400 million in assets as of June 30, 2011.

Distributable Income Account

ORS 273.105 established the distributable income account within the Fund. The monies in this account are available for distribution to public schools. Investment earnings are the primary contributing source to this account. Over the years the laws governing this account have been amended to provide flexibility to the Board in managing the distributions to schools.

To ensure adequate monies are in the account to distribute to schools, legislation was passed in 2005 that removed the requirement for investment losses to be deducted from the distributable income account. Investment losses could now be applied against the principal. Beginning in 2009, due to a change in Board policy, amounts not distributed are retained in the account instead of reinvested in the Fund principal. Board action is required to move undistributed amounts from the account to the Fund principal.

Investments

The State Treasurer and the Oregon Investment Council invest the Fund in accordance with policies adopted by the Oregon Investment Council, also taking Board policies and concerns into consideration.

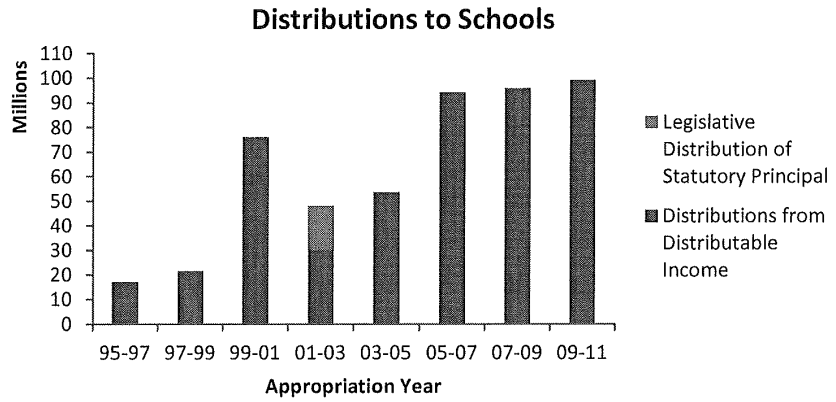
A main goal of the Board has been to grow the principal of the Fund as rapidly and as prudently possible. Over time, changes to Oregon law and investment policies were made to address the goal of Fund growth and increase investment earnings. In the last 10 years, the investment balance of the Fund has ranged from approximately \$700 million to over \$1 billion, depending on market conditions.

Distributions to Oregon Schools

The Oregon Constitution and legislation provide for the distribution of Fund monies to Oregon school districts. The Board makes semiannual distributions from the distributable income account to public schools. The distributions are based on a three-year rolling average of the fair value of the Fund's investments as of December 31 each year. In 2001-2003, the Legislature directed the Department to distribute to schools \$17.7 million of accumulated statutory revenue in Fund principal.

The Board has sought to maintain a stable level of school distributions for more predictable school budgeting decisions. Nonetheless, during the

past several years, distributions have fluctuated along with the fluctuations in the investment values of the Fund. To help compensate for these fluctuations, in 2009 the Board decided to retain some excess earnings in the distributable income account to help smooth distributions to schools when earnings are less.



Audit Results

To provide better information to the State Land Board for managing the Fund, we found the Department could improve its accounting of the Fund, which includes unclaimed property principal, other principal and the distributable income account. We found that \$75.7 million in Fund principal was inappropriately distributed to schools from 2001-2007. In addition, although the Department correctly reported the Fund was increasing, it did not disclose that a large portion of the increase was due to an increasing unclaimed property balance, which the State does not own but serves as the custodian. We found that the portion of the Fund owned by the State, the other principal and distributable income account, has declined by about \$109.3 million (16%) over the last 10 years due to distributions exceeding net earnings, including investment losses.

Fund's Other Principal is Declining

Based on our analysis, over the last 10 fiscal years the Fund has increased in total by about \$173.6 million. This increase is due to an increase in unclaimed property of \$282.9 million and a net decrease in the other Fund components of \$109.3 million.

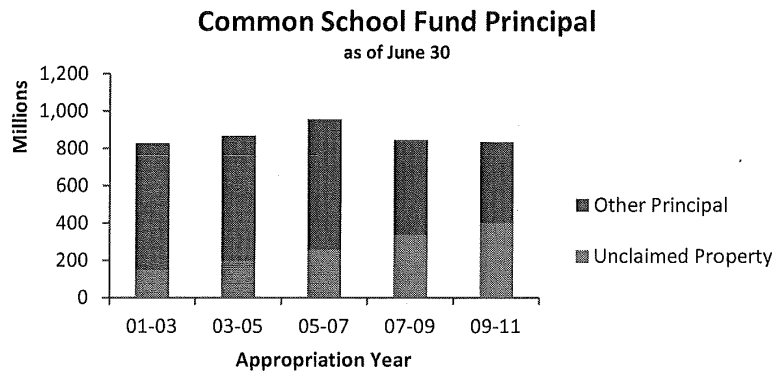
Results of Common School Fund Analysis

		Change in Balance
PRINCIPAL		
Unclaimed Property		
July 1, 2001 Balance	118,000,000	
Change in Unclaimed Property Assets	282,900,000	
June 30, 2011 Balance	\$ 400,900,000	\$ 282,900,000
Other Principal		
July 1, 2001 Balance (estimate)	685,000,000	
Net Principal Earnings	133,600,000	
Investment Losses (July 1, 2005 - June 30, 2011)	(310,200,000)	
School Distributions Paid by Principal	(75,700,000)	
June 30, 2011 Balance	\$ 432,700,000	\$ (252,300,000)
Common School Fund Principal Balance - June 30, 2011	\$ 833,600,000	
DISTRIBUTABLE INCOME ACCOUNT		
July 1, 2001 Balance (estimate)	0	
Net Distributable Income Earnings	440,200,000	
Plus Principal to Pay School Distributions	75,700,000	
Distributions to Schools	(372,900,000)	
June 30, 2011 Balance	\$ 143,000,000	\$ 143,000,000
COMMON SCHOOL FUND BALANCE- June 30, 2011	\$ 976,600,000	\$ 173,600,000

The other Fund principal has declined by \$252.3 million, primarily due to applying investment losses to the principal. Legislation was passed in 2005 allowing for investment losses to be applied against the principal instead of against the distributable income account. As a result, according to the Department, from 2006 through 2011 all investment losses were applied against the Fund’s principal. For our analysis, we did not apply any investment losses to unclaimed property principal because unclaimed property is not owned by the State and it is not impacted by changes to fund principal.

In addition, from 2002 through 2007 distributions to schools exceeded the amounts available in the distributable income account, drawing down the Fund principal by \$75.7 million. The largest portion of this decline occurred in 2003-2005 when distributions to schools were \$53.5 million and the net earnings available to distribute were only \$3.2 million.

Over the 10 fiscal years reviewed, the Fund principal attributable to unclaimed property has consistently increased. The Fund’s other principal started to decline in 2007-2009 when significant investment losses were applied to the other principal.



No tracking of Distributable Income Account Balance

Although the Department was able to provide summary level Fund information, the Department was not able to provide separate balances for the Fund principal or the distributable income account. The Department was separately tracking the unclaimed property balance. During the course of our audit, the Department started tracking the distributable income account and was able to determine the account balance back to 2005-2007.

Numerous attorney general opinions discuss the distinct legal requirements that apply to the Fund principal, including unclaimed property, and distributable income, further supporting the need to separately track and account for these amounts.

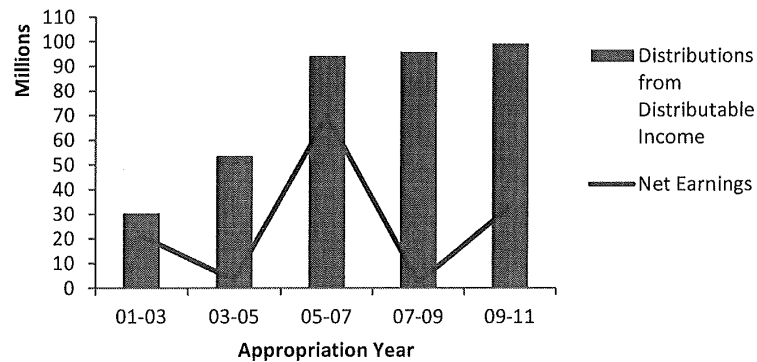
The Board has a fiduciary responsibility to protect the principal of the Fund. The Board, through policy and other documentation, clearly indicate there must be sufficient funds available for distribution without distributing the principal. The Board relies on the Department to provide sufficient management information regarding the Fund balance. Separately accounting for and safeguarding the principal balance becomes more important during economic downturns when resources and investment earnings tend to decline, and State General Funds are less able to meet budget needs.

Sustainability of Common School Fund at Risk

Starting in 2005, instead of netting investment losses and gains in the distributable income account, all losses from the sale of Fund investments were applied against the principal and all gains deposited in the distributable income account. During periods of sustained investment losses, this practice results in the decline of Fund principal. Declining principal will reduce potential earnings, and future distributions to schools must decline.

If all losses had been applied to the distributable income account, the distributions to schools would have exceeded net earnings available to distribute for the last 10 years.

Distributions and Net Earnings



Recommendations

We recommend Department management:

- Separately account for the types of Fund principal and distributable income.
- Provide sufficient management information to the State Land Board for decision-making, including Fund principal and distributable income account balances, actual investment earnings and losses, and the impacts to these balances for recorded losses.
- Repay the principal \$75.7 million for the years the distributions exceeded the amount in the distributable income account.
- Develop a policy for Board consideration that minimizes the long-term impact of investment losses on Fund principal.

Objectives, Scope and Methodology

The purpose of this audit was to gain an understanding of how the Department administers the Common School Fund. We interviewed Department personnel, reviewed background information, State Land Board minutes and policies, and other documentation provided by the Department. We also reviewed applicable Oregon Statutes the Oregon Constitution along with various changes made over time. We reviewed attorney general opinions and advice providing clarification related to the Fund and unclaimed property.

Because the Department was only able to provide summary level Fund information and not separate balances for the Fund principal or the distributable income account, we prepared an analysis to identify changes to these components for appropriation years 2003 through 2011 (July 1, 2001 to June 30, 2011). We prepared our analysis using the following:

- Revenue, expense and school distribution amounts prepared by the Department for use in those appropriation years, excluding investment related amounts. We compared these balances to the Fund financial information included in the State of Oregon's financial statements and concluded the balances were reliable for the purpose of our analysis.
- Investments, investment income and expenses, and realized investment gains and losses obtained from the Fund's external investment custodian reports.
- Unclaimed property liability balance as reported in the State's financial system.

In addition, because the Department was not able to provide a balance for the Fund principal, we developed an estimate of the balance as of June 30, 2001. From the June 2001 Fund's investment report, we obtained the Fund's total net assets value at cost for securities held by the custodian. The distributable income account balance was zero at June 30, 2001 as any balance was reinvested in the Fund principal.

Based on our understanding of the Fund, we analyzed changes to the distributable income account and Fund principal as a result of revenues, expenses, investment income, realized gains and losses, school distributions and changes in unclaimed property.

We conducted this performance audit in accordance with generally accepted government auditing standards. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives. We believe that the evidence obtained provides a

reasonable basis for our findings and conclusions based on our audit objectives. Those auditing standards require auditors to be independent of the audited organization to avoid an actual or perceived relationship that could impair the audit work performed or findings reported. The Secretary of State is the constitutional Auditor of Public Accounts and the Constitution also requires that she serve as a member of the State Land Board, the trustee of the Fund. Because the Secretary did not play a role in determining the objectives or scope of our audit, or the information presented in this report we do not believe her membership on the State Land Board constitutes an organizational impairment.



Oregon

John A. Kitzhaber, MD, Governor

Department of State Lands

775 Summer Street NE, Suite 100

Salem, OR 97301-1279

(503) 986-5200

FAX (503) 378-4844

www.oregonstatelands.us

State Land Board

John A. Kitzhaber, MD

Governor

Kate Brown

Secretary of State

Ted Wheeler

State Treasurer

February 2, 2012

Gary Blackmer, Director
Oregon Audits Division
255 Capitol Street NE, Suite 500
Salem, OR 97310

RE: Department of State Lands: Improve Accounting of Common School Fund
Performance Audit

Dear Mr. Blackmer:

The Department of State Lands offers the following response to the recommendations in the above-referenced audit.

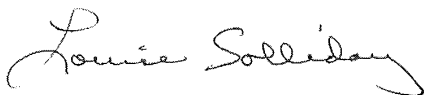
- We concur with the auditor's recommendation that the Department separately account for the types of fund principal and distributable income. The Department will continue to track the unclaimed property portion of the fund principal separately as a deposit liability held in trust for the rightful owners, as well. The Department has researched the factors that define the distributable income account and have determined the correct balance for this account. Accounting procedures are being developed to track distributable income separately from the fund principal and unclaimed property.
- We concur with the auditor's recommendation that Department management provide additional information to the State Land Board for decision-making, including Fund principal and distributable income account balances, actual investment gains and losses and the impacts to these balances for recorded losses. Department management, working with State Street Bank consultants, have developed reports with additional detail to allow for the tracking necessary to determine the impact of investment gains and losses on the fund principal and on the distributable income account. Reporting procedures and report formats are being developed to ensure that the State Land Board receives the information recommended on a regular basis.

Gary Blackmer
February 2, 2012
Page 2

- We concur with the recommendation that the Department pay the principal \$75.7 million for the years the distributions exceeded the amount in the distributable income account (2001-2007). Department management will work with the State Land Board to implement a repayment schedule that will return \$75.7 million to the Fund principal, and will continue to both maintain the balance of unclaimed property held in trust for the rightful owners and recognize the continued need to maintain a stable level of distributions to schools. The Department will be recommending action on this item to the Land Board at their February 14, 2012 meeting.
- We concur with the recommendation that the Department develop a policy for Board consideration that minimizes the long-term impact of investment losses on Fund principal. We will begin discussion of the issue with the Board at the February 14, 2012 Board meeting with the goal of making a policy recommendation at their April meeting.

I want to thank the staff in the Audits Division who worked with Department staff on this audit. They were professional, thoughtful and helpful throughout the process.

Sincerely,



Louise Solliday
Director

About the Secretary of State Audits Division

The Oregon Constitution provides that the Secretary of State shall be, by virtue of her office, Auditor of Public Accounts. The Audits Division exists to carry out this duty. The division reports to the elected Secretary of State and is independent of the Executive, Legislative, and Judicial branches of Oregon government. The division audits all state officers, agencies, Boards, and commissions and oversees audits and financial reporting for local governments.

Audit Team

Audit Manager: Kelly Olson, CPA

Principal Auditor: Michelle Rock, CPA

Senior Auditor: Mary Krehbiel

This report, a public record, is intended to promote the best possible management of public resources. Copies may be obtained from:

internet: <http://www.sos.state.or.us/audits/index.html>

phone: 503-986-2255

mail: Oregon Audits Division
255 Capitol Street NE, Suite 500
Salem, OR 97310

The courtesies and cooperation extended by officials and employees of the Department of State Lands during the course of this audit were commendable and sincerely appreciated.

State of Oregon Department of State Lands Common School Fund

Annual Financial Statements
For the Fiscal Year Ended June 30, 2012

State of Oregon Department of State Lands
Common School Fund
Table of Contents
June 30, 2012

FINANCIAL SECTION

Independent Auditor’s Report 1

Basic Financial Statements

Balance Sheet 3
Statement of Revenues, Expenditures, and Changes
In Fund Balances 4
Notes to the Basic Financial Statements..... 5

OTHER REPORT

Report on Internal Control over Financial Reporting and on Compliance
and Other Matters Based on an Audit of Financial Statements Performed
in Accordance with *Governmental Auditing Standards* 20

FINANCIAL SECTION

INDEPENDENT AUDITOR'S REPORT

State Land Board
Department of State Lands
Salem, Oregon

We have audited the accompanying Balance Sheet of the Common School Fund, a major governmental fund of the State of Oregon as of June 30, 2012, and the related Statement of Revenues, Expenditures, and Changes in Fund Balance for the year then ended. These financial statements are the responsibility of Common School Fund's management. Our responsibility is to express opinion on these financial statements based on our audit.

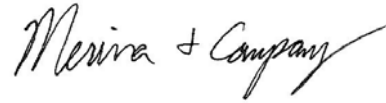
We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As discussed in Note 1, the financial statements present only the Common School Fund and are not intended to present fairly the financial position of the State of Oregon or the Department of State Lands and the results of their operations in conformity with accounting principles generally accepted in the United States of America.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the Fund as of June 30, 2012, and the results of its operations in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated December 3, 2012, on our consideration of Common School Fund's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on

compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

A handwritten signature in cursive script that reads "Merina & Company".

Merina & Company, LLP
West Linn, Oregon
December 3, 2012

BASIC FINANCIAL STATEMENTS

**State of Oregon Department of State Lands
Common School Fund
Balance Sheet
June 30, 2012**

ASSETS

Cash and Cash Equivalents	\$	52,417,361
Investments		1,018,351,985
Custodial Assets		7,247,589
Securities Lending Collateral		8,723,960
Accounts and interest receivable, net		7,179,862
Due from Other Funds		136,404
Inventories		2,613
Contracts, Notes, and Other Receivables		703,317
Advances to other funds		19,300,000
		19,300,000

Total Assets

\$ 1,114,063,091

LIABILITIES AND FUND BALANCES

Liabilities

Accounts Payable	\$	23,855,557
Obligations Under Securities Lending		8,723,960
Due to Other Funds or Agencies		786,052
Deferred income (non-curr receivables)		752,317
Custodial Liabilities		180,545,165
		180,545,165

Total Liabilities

214,663,051

Fund Balances

Nonspendable		
Reserve for inventories		2,613
Restricted by:		
Oregon Constitution		645,696,862
Enabling Legislation		252,540,233
Donors and Other External Parties		1,160,332
		1,160,332

Total Fund Balances

899,400,040

Total Liabilities and Fund Balances

\$ 1,114,063,091

**State of Oregon Department of State Lands
Common School Fund
Statement of Revenues, Expenditures, and Changes in Fund Balances
For the Fiscal Year Ended June 30, 2012**

Revenues:

Licenses and fees	\$	993,732
Services Provided		154,644
Fines and Forfeitures		126,000
Rents and Royalties		4,093,508
Net (loss) from Investments		(8,292,097)
Sales		327,173
Donations		431
Unclaimed property revenue		15,307,842
Other Revenues		106,762

Total Revenues		12,817,995
-----------------------	--	------------

Expenditures:

Personal Services		6,461,657
Services and Supplies		3,850,946
Capital Outlay		180,110
Other Distributions		253,886
Investment Expenses		3,620,443

Total Expenditures		14,367,042
---------------------------	--	------------

Excess (Deficiency) of Revenues over (Under) Expenditures		(1,549,047)
--	--	-------------

Other Financing Sources:

Transfers From Other Funds		11,200,734
Transfers to Other Funds or Other State Agencies		(54,968,546)
Insurance Recoveries		333,334

Total Other Financing Sources		(43,434,478)
--------------------------------------	--	--------------

Net Change in Fund Balance		(44,983,525)
-----------------------------------	--	--------------

Fund Balances - Beginning		945,288,858
----------------------------------	--	-------------

Prior period adjustments		(905,000)
--------------------------	--	-----------

Fund Balance - Beginning - As Restated		944,383,858
---	--	-------------

Changes in inventories		(293)
------------------------	--	-------

Fund Balances - Ending		\$899,400,040
-------------------------------	--	---------------

State of Oregon Department of State Lands
Common School Fund
Notes to the Financial Statements as of June 30, 2012

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying financial statements of the Oregon Department of State Lands' Common School Fund have been prepared in conformity with generally accepted accounting principles as prescribed by the Governmental Accounting Standards Board (GASB), and the American Institute of Certified Public Accountants (AICPA).

A – THE REPORTING ENTITY

The Department of State Lands (Department) is the administrative agency of the State Land Board handling the day-to-day work of the board in managing the land and other resources dedicated to the Common School Fund. The State Land Board, which consists of the Governor, the Secretary of State and the State Treasurer, is the trustee of the fund as outlined in the Oregon Constitution.

The Common School Fund, a governmental fund, was established at statehood and is intended to generate earnings to distribute to public schools. The Common School Fund accounts for programs that manage state-owned land, including a leasing program that generates annual revenues, for the benefit of the public school system. Estate funds that become the property of the state, unclaimed property, and income derived from unclaimed property are also accounted for in this fund. Statutory and constitutional provisions stipulate that the assets of the fund, including investment income, must be used for common school purposes. The primary funding sources for these programs include investment income, leasing revenues, forest management, unclaimed property receipts, and transfers from other funds.

B – FUND FINANCIAL STATEMENTS

The governmental fund financial statements are a balance sheet and a statement of revenues, expenditures and changes in fund balances.

Governmental fund balance sheets are presented in an Assets = Liabilities and Fund Balance format. Further information for receivables not expected to be collected within one year of the date of the financial statements and payables reported in the financial statements is discussed in Note 4.

The governmental fund statement of revenues, expenditures, and changes in fund balances reports revenues by type and expenditures by function. Other financing sources, uses and transfers are reported in the last section of the statement.

C - MEASUREMENT FOCUS AND BASIS OF ACCOUNTING AND FINANCIAL STATEMENT PRESENTATION

The Common School Fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when they are both measurable and available. Revenues are considered to be available when they are collectible within the current year. Expenditures are recognized when a liability is incurred, as under accrual accounting.

D – DEPOSITS AND INVESTMENTS

DEPOSITS

Cash deposits not held in a cash management or investment pool are classified as cash and cash equivalents. Cash deposits that are held in a cash management or investment pool are classified as cash and cash equivalents when the pool has the general characteristics of a demand deposit account. Cash and cash equivalents include: Cash on hand, cash and investments held by the Office of the State Treasurer in the Oregon Short-term Fund (OSTF), cash deposits held in demand deposit accounts with custodial banks, and cash deposits of debt proceeds in investment funds held by a trustee.

INVESTMENTS

Investments are reported at fair market value with the following exceptions, which are reported using cost-based measures:

- Investments in private equities are reported at cost.

State of Oregon Department of State Lands
Common School Fund
Notes to the Financial Statements as of June 30, 2012

- Investments in the OSTF with remaining maturities of up to 90 days are carried at amortized cost, which approximates fair value. The Department reports these investments as cash and cash equivalents on the balance sheet, but as investments in Note 2.

Changes in the fair market value of investments are recognized as investment income (loss) in the current year.

DERIVATIVES

In accordance with State investment policies, the Office of the State Treasurer participates in contracts that have derivative characteristics. The fair value of all derivative instruments within the Common School Fund are reported on the governmental funds balance sheet as investments, accounts and interest receivable, and accounts and interest payable. The change in fair value for all Common School Fund derivative instruments is reported with investment income on the governmental funds statement of revenues, expenditures, and changes in fund balances.

SECURITIES LENDING

Securities lending amounts are reported at the value of the cash collateral received. The security lending liability is reported at the cash amount received as collateral.

E – RECEIVABLES AND PAYABLES

Activities between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as “advances to other funds.”

Receivables consist of revenues earned or accrued in the current period and are shown net of estimated uncollectible amounts.

Payables consist of amounts owed to vendors for operational expense, other state agencies for services received and investment liabilities outstanding.

F – INTERFUND TRANSACTIONS

Interfund transactions are transactions between the Common School Fund and other funds included in the Oregon Comprehensive Annual Financial Report. Interfund balances (due to/from other funds and advances to/from other funds) result from the time lag between dates that (1) interfund goods and services are provided or reimbursable expenditures/expenses occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made. Advances to/from other funds are not expected to be repaid within one year. See Note 7 for more on interfund balances.

G – INVENTORIES

Inventories, which consist primarily of operating supplies, are stated at cost utilizing the first-in, first-out cost valuation method. In governmental funds, inventories are recorded as expenditures when purchased. Reported inventories in governmental funds are offset by nonspendable fund balance since the fund balance associated with inventory is not a spendable form.

H – RESTRICTED ASSETS

Custodial assets are non-cash assets held in trust for third parties in the Unclaimed Property Program.

I – FUND EQUITY

The difference between assets and liabilities is labeled as “Fund Balance” on governmental fund financial statements.

In governmental funds, fund balance is reported in five components: (1) nonspendable, (2) restricted, (3) committed, (4) assigned, and (5) unassigned.

Nonspendable fund balances include amounts that cannot be spent because they are either not in spendable form or they are legally or contractually required to be maintained intact.

State of Oregon Department of State Lands
Common School Fund
Notes to the Financial Statements as of June 30, 2012

Restricted fund balances result from constraints imposed on net assets by law through constitutional provisions or enabling legislation or by parties outside the State, such as creditors, grantors, contributors, or laws or regulations of other governments. Common School Fund Balances are either nonspendable or restricted.

For fund balance classification purposes, the Department determines the appropriate classification of each of their detail-level funds based on the resources accounted for in those funds and the constraints on spending those resources and expends resources from the appropriate fund based on each fund's specific spending constraints.

The restricted fund balance category has been further broken down on the Balance Sheet to indicate the various sources of those constraints.

J - CHANGES IN ACCOUNTING PRINCIPLE

A change in accounting principle was adopted beginning in fiscal year 2012. The Department did an analysis of accounts receivable and determine an amount that can reasonably expect to be uncollectable. An allowance for uncollectable receivables was established. See Note 12 for additional information.

NOTE 2 – DEPOSITS AND INVESTMENTS

Common School Fund Investment Portfolio held at Treasury

Investments of the Common School Fund held by the Treasurer require the exercise of prudent and reasonable care in the context of a fund's investment portfolio and as part of an overall investment strategy. The Treasurer is required to diversify investments unless it is not prudent to do so. In addition, the Treasurer must exercise reasonable care to incorporate risk and return objectives suitable to the particular investment fund. The Treasurer has a policy and procedure that addresses objectives and strategies for investments of the Common School Fund.

The Common School Fund's investment policies are governed by statute and the Oregon Investment Council (Council). The State Treasurer (Treasurer) is the investment officer for the Council. The Treasurer works with the State Land Board to ensure implementation of the asset allocation policy that meets the business needs of the Fund. The Council does not make asset allocation changes without considering input from the State Land Board. In accordance with Oregon statutes, the investment funds are invested, and the investments of those funds managed, as a prudent investor would do, exercising reasonable care, skill and caution. The Treasurer is authorized to use demand deposit accounts, fixed income investments, and direct equity investment transactions, although the majority of equity investments are directed by external investment managers under contract with the Council. Investments are managed around a 70% equity/30% fixed income target with a range of +/- 5%, as detailed below. The Common School Fund's actual asset allocation is monitored monthly relative to established asset allocation policy targets and ranges. A deviation outside of any of the ranges triggers a review and rebalancing back toward the target asset allocation with due consideration given to the liquidity of the investments and transaction costs. Whenever possible, cash flows into and out of the fund are used to rebalance between asset classes. Cash is held only for business operating purposes.

Asset Class	Benchmark	Target Allocation	Range
Domestic Equities	Russell 3000 Index	30%	25% - 35%
International Equities	MSCI ACWI ex-US	30%	25% - 35 %
Private Equity	Russell 3000 + 300 bps	10%	0% -12%
	Total Equities	70%	65% - 75%
US Fixed Income	Barclays Capital Universal Bond Index	30%	25% - 35%
Cash		0%	0% - 3%
Policy Mix	Weighted aggregate of indexes listed above at target allocation	100%	

State of Oregon Department of State Lands
Common School Fund
Notes to the Financial Statements as of June 30, 2012

Common School Fund participation in the Oregon Short Term Fund held at Treasury

The Treasurer maintains the OSTF, a cash and investment pool that is available for use by the Common School Fund. Because the pool operates as a demand deposit account, the Common School Fund portion of the OSTF is classified on the financial statements as cash and cash equivalents. A separate financial report for the OSTF is prepared by the Treasurer. Copies of the report may be obtained from the Office of the State Treasurer, Finance Division, 350 Winter Street NE, Suite 100 Salem, Oregon 97301-3896.

Common School Fund Investments held Outside Treasury

Statutes govern the placement of investments of the Common School Fund held outside the treasury as part of trust agreements or mandatory asset holdings by regulatory agencies. The investment portfolio of the common School fund held outside the treasury included \$7,247,589 identified in the balance sheet as custodial assets.

A real estate investment portfolio held by the Department of State lands included one parcel valued at \$1,100,974, included in investments on the balance sheet.

A – DEPOSITS

Custodial Credit Risk for Deposits

The custodial credit risk for deposits is the risk that, in the event of a bank failure, the Department will not be able to recover deposits or collateral securities that are in the possession of an outside party. The Department does not have a formal policy regarding custodial credit risk for deposits. However, banking regulations and Oregon law establish the insurance and collateral requirements for deposit in the OSTF.

Oregon Revised Statutes (ORS) Chapter 295 governs the collateralization of public funds. Bank depositories are required to pledge collateral against any public fund deposits in excess of the deposit insurance amounts. This requirement provides additional protection for public funds in the event of a bank loss. ORS Chapter 295 sets the specific value of the collateral, as well as the types of collateral that are acceptable.

ORS Chapter 295 provides the statutory authority for the Public Funds Collateralization Program (PFCP). The PFCP is an application created by the Treasury to facilitate bank depository, custodian, and public official compliance with the ORS Chapter 295. Under the PFCP, banks are required to report quarterly to the Treasury, providing quarter-end public fund balances in excess of Federal Deposit Insurance Corporation (FDIC) limits. Banks are also required to report their net worth and FDIC Capitalization information. The FDIC assigns each bank a capitalization category quarterly; well capitalized, adequately capitalized or undercapitalized. Based on this information, the bank's minimum collateral required to be pledged with the custodian and the maximum liability in the pool of all banks is calculated for the next quarter. The maximum liability is reported to the bank, the Treasury and the custodian.

Barring any exceptions, a bank depository is required to pledge collateral valued at 10 percent or more of the bank's quarter-end public fund deposits if the bank is well capitalized and 110 percent if the bank is adequately capitalized, undercapitalized, or assigned to pledge 110 percent by Treasury.

There are three exceptions to this calculation, and any exceptions are required to be collateralized at 100 percent.

1. A bank may not accept public fund deposits from one depositor in excess of the bank's net worth. If the bank has a drop in net worth that takes it out of compliance, the bank is required to post 100 percent collateral on any amount the depositor has in excess of the bank's net worth while working to eliminate that excess.
2. A bank may not hold aggregate public funds in excess of a percentage of the bank's net worth based on its capitalization category (100 percent for undercapitalized, 150 percent for

State of Oregon Department of State Lands
Common School Fund
Notes to the Financial Statements as of June 30, 2012

adequately capitalized, 200 percent for well capitalized) unless approved for a period of 90 days or less by the Treasury.

3. A bank may hold in excess of 30 percent of all aggregate public funds reported by all banks holding Oregon public funds, only if the excess is collateralized at 100 percent.

All deposits in the OSTF at June 30, 2012, were with financial institutions participating in the FDIC's Transaction Account Guarantee Program. Under that program, all non-interest-bearing transaction accounts are fully guaranteed by the FDIC for the entire amount in the account. Coverage under the Transaction Account Guarantee Program is in addition to and separate from the coverage available under the FDIC's general deposit insurance rules. Consequently, the entire bank balance of un-invested OSTF deposits was fully insured.

As of June 30, 2012 \$16,707 in other bank balances of the Common School Fund was held by an investment firm, not covered by the FDIC rules. However the firm is a member of the Securities Investor Protection Corporation which provides protection up to \$500,000, of which \$250,000 applies to cash credit balances. Consequently the entire bank balance of un-invested Common School Fund deposits was fully insured.

B – INVESTMENTS

Custodial Credit Risk

Custodial credit risk for investments of the Common School Fund is the risk that, in the event of the failure of the counter party to a transaction, the State will not be able to recover the value of an investment or collateral securities in the possession of an outside party. The Council has no formal policy regarding the holding of securities by a custodian or counter party. For the year ended June 30, 2012, no investment holdings of the Common School Fund held at Treasury were exposed to custodial credit risk.

At June 30, 2012 the Common School Fund held \$7,247,589 in investments outside the treasury. These investments were held with Wedbush, an investment firm. The firm is a member of the Securities Investor Protection Corporation (SIPC) which provides protection up to \$500,000 of which a maximum of \$250,000 applies to cash credit balances. In addition to the coverage provide by the SIPC, the Firm has purchased from Lloyd's of London an excess SIPC bond that provides additional coverage for up to \$25,000,000 in cash and securities for each client, subject to an aggregate loss limit of \$100,000,000. The excess SIPC bond, together with SIPC coverage, provides for cash credit balances to each client to a maximum of \$1,000,000. This protection will replace clients cash and/or securities that are otherwise unrecoverable. It does not cover clients from losses resulting from the decline in the market value of securities in their accounts. No investment holdings of the Common School Fund held outside the Treasury were exposed to custodial credit risk.

Interest Rate Risk

Interest rate risk is the risk (variable in value) borne by an interest bearing asset such as a loan or a bond, due to variability of interest rates. Approximately 30 percent of the Common School Fund's investment portfolio is invested in fixed income securities. Investment policy for fixed income investments of the Common School Fund is to maintain a well-diversified bond portfolio, managed to maximize total return, that reflects the overall characteristics of the Barclays Capital Universal Index Benchmark and to invest opportunistically, using innovative investment approaches within a controlled and defined portfolio allocation.

Credit Risk and Concentration of Credit Risk

Credit risk refers to the risk that a borrower will default on any type of debt by failing to make payments which it is obligated to make. Treasury investment policies for fixed income investments of the Common School Fund maintain an overall portfolio quality of at least "A" or higher; maintain an average bond duration level of +/-20% of the Barclays Capital Universal Index. No more than 30% of the total fixed income portfolio at market value, may be maintained in securities rated less than Baa3. No more than 10% of the total fixed income portfolio, at market value, may be maintained in Rule 144A securities. Not

State of Oregon Department of State Lands
Common School Fund
Notes to the Financial Statements as of June 30, 2012

more than 25% of the fixed income allocation shall be invested in a single industry, or Government Agency. Use of leverage in any fixed income securities is not allowed, (excluding use of securities in a securities lending program).

Highly Sensitive Investments

The Common School Fund held approximately \$53.5 million in debt instruments backed by pooled mortgages, TBAs (to-be-announced federal agency-issued mortgage pools), CMOs, or fixed-rate mortgages. These securities represent a stream of principal and interest payments from underlying mortgages and consequently, the value of these securities can be volatile as interest rates fluctuate. Assets with these characteristics may also be susceptible to prepayment by the mortgage holders which may result in a decrease in total interest realized. Additionally, the risk of default exits and collateral held may potentially be insufficient to cover the principal due. The Common School Fund also held approximately \$4.9 million of asset-backed securities backed primarily by student loan and manufactured housing loan receivables.

State of Oregon Department of State Lands
Common School Fund
Notes to the Financial Statements as of June 30, 2012

<i>The credit rating and average effective duration for the Common School Fund's investments, held at Treasury, at June 30, 2012.</i>						
Investment Type	Credit Rating	<1 Year	1-5 Years	6-10 Years	More than 10 Years	Total Market Value
U.S. Treasury Obligations	AA	\$10,023	\$1,306,448	\$1,764,087	\$6,103,799	\$9,184,357
U.S. Treasury Strips	AA			206,285		206,285
U.S. Treasury Tips	AA				1,244,028	1,244,028
U.S. Federal Agency Debt	AA	2,262,613			169,222	2,431,835
U.S. Federal Agency Mortgages	AA	1,892,612			35,855,054	37,747,666
U.S. Federal Agency Mortgages	Not rated				1,241,782	1,241,782
Municipal Bonds	AAA	185,806				185,806
Corporate Bonds	AA	82,046	116,648			198,694
Corporate Bonds	A	3,047,872	3,969,840	5,450,758	2,697,380	15,165,850
Corporate Bonds	BBB	1,225,118	5,323,919	6,576,049	5,124,084	18,249,170
Corporate Bonds	BB		71,750	1,055,275	667,781	1,794,806
Corporate Bonds	B	58,189	280,324	555,025	189,250	1,082,788
Corporate Bonds	Not rated	20		41		61
International Debt Securities	AA		658,928			658,928
International Debt Securities	A		528,347	2,736,610		3,264,957
International Debt Securities	BBB	415,584	1,461,068	3,049,214	1,128,108	6,053,974
International Debt Securities	BB	83,452	531,689			615,141
International Debt Securities	B	66,500		59,900		126,400
International Debt Securities	Not rated		11			11
Asset-backed securities	AAA	656,346				656,346
Asset-backed securities	AA	1,556,672				1,556,672
Asset-backed securities	A	475,778			85,765	561,543
Asset-backed securities	BBB	104,327		27,963		132,290
Asset-backed securities	B	298,517				298,517
Asset-backed securities	CCC	875,989				875,989
Asset-backed securities	C	714,581				714,581
Asset-backed securities	D	80,926				80,926
Collateralized Mortgage Obligations	AAA	1,302,775			292,249	1,595,024
Collateralized Mortgage Obligations	AA	32,334				32,334
Collateralized Mortgage Obligations	A	209,651			29,047	238,698
Collateralized Mortgage Obligations	BBB	478,048			489,274	967,322
Collateralized Mortgage Obligations	BB	1,016,080				1,016,080
Collateralized Mortgage Obligations	B	2,255,439				2,255,439
Collateralized Mortgage Obligations	CCC	2,564,246				2,564,246
Collateralized Mortgage Obligations	C	566,203				566,203
Collateralized Mortgage Obligations	D	446,856				446,856
Collateralized Mortgage Obligations	Not rated	1,276,231		370,273	3,167,779	4,814,283
Mutual Funds, Domestic Fixed Income	Not rated		176,496,173			176,496,173
Mutual Funds, Int'l Fixed Income	Not rated			7,008,570		7,008,570
Total Debt Investments		24,240,834	190,745,145	28,860,050	58,484,602	302,330,631
Equity						265,356,845
Equity International						190,195,382
Equity Mutual Funds – Domestic						105,504,646
Equity Mutual Funds International						59,183,756
Real estate						961,490
Real estate – International						2,887,142
Rights & Warrants – International						13,626
Lehman Receivables						12,427
Private Equities (at cost)						90,873,383
Interest Receivable on Advance Other Funds						(68,317)
Grand Total At Treasury						1,017,251,011
Investments Not Held At Treasury – Real Estate						1,100,974 ¹
Grand Total Investments						\$1,018,351,985

¹See Investments Held Outside of Treasury note disclosure

State of Oregon Department of State Lands
Common School Fund
Notes to the Financial Statements as of June 30, 2012

Notes on investments held at Treasury:

Fixed income securities are classified using final maturity date or next rate reset date, whichever is sooner. Fixed income mutual funds are classified by effective duration, the measurement used by the fund manager.

Foreign Currency Risk

Foreign currency risk is the risk that changes in exchange rates will adversely affect the fair value of an investment or a deposit. State agencies are required to deposit moneys in state-qualified depositories under Oregon law. Exceptions due to foreign field offices and related circumstances are approved by the Treasurer. International debt securities denominated in U.S. dollars are not subject to currency risk if the investment's obligations will be paid in U.S. dollars. Investment policies for fixed income investments under the management of the Treasurer provides for investments of the Common School Fund in non-dollar denominated securities within a target allocation range of 25 to 35 percent of their portfolio. For investments not under the management of the Treasurer there are no formal policies on foreign currency risk.

Deposits and Investments (U.S. Dollars)

Foreign Currency Denominations	Deposits	International Equity Securities	Fixed Income	Total
Australian Dollar	\$ 97,316	\$ 14,632,763	\$	\$ 14,730,079
Canadian Dollar	68,820	12,020,028		12,088,848
Swiss Franc	65,705	11,380,527		11,446,232
Danish Krone	424	5,410,545		5,410,969
Euro	79,433	54,939,168		55,018,601
British Pound	61,786	30,618,459		30,680,245
Hong Kong Dollar	37,717	3,395,032		3,432,749
Israeli Shekel	2,763	424,617		427,380
Japanese Yen	338,076	33,367,866		33,705,942
Mexican Peso	78,762		1,616,521	1,695,283
Norwegian Krone	51,758	1,619,427		1,671,185
New Zealand Dollar	17,115	563,338		580,453
Swedish Krona	12,829	5,566,254		5,579,083
Singapore Dollar	45,496	1,151,922		1,197,418
Total	\$ 958,000	\$ 175,089,946	\$ 1,616,521	\$ 177,664,467

State of Oregon Department of State Lands
Common School Fund
Notes to the Financial Statements as of June 30, 2012

Investments Held Outside of the Treasury

In addition to investments held at Treasury the Common School Fund investment portfolio includes real estate valued at \$1,100,974.

<i>The credit rating and average effective duration for the Common School Fund's investments, held outside the treasury at June 30, 2012.</i>							
Investment Type	Credit Rating	Rating Agency	< 1 Year	1-5 Years	6-10 Years	More than 10 Years	Total Market Value
U.S. Agency Securities	AAA	S&P			14		14
U.S. Treasury Strips	AAA	S&P		1,977	3,639		5,616
U.S. Agency Strips	AAA	S&P	5,977				5,977
Domestic Equity Securities	n/a	n/a	n/a	n/a	n/a	n/a	4,995,098
International Equity Securities	n/a	n/a	n/a	n/a	n/a	n/a	
Corporate Bonds	VAR			2308		17,592	19,900
Municipal Bonds	AAA		19,984	9,647	4,241	764	34,636
Mutual Funds – Fixed Income Only	n/a		1,983,707				1,983,707
Real Estate & Real Estate Mortgages	n/a	n/a	n/a	n/a	n/a	n/a	85,934
Total			2,009,668	13,932	7,894	18,356	7,130,882

Some custodial assets held outside of the Treasury are not investments.

C – SECURITIES LENDING

In accordance with the State of Oregon investment policies, state agencies may participate in securities lending. The office of the State Treasurer has authorized its custodian to act as its agent in the lending of the State's securities pursuant to a form of loan agreement. There were no significant violations of the provisions of securities lending agreements during the fiscal year.

During the fiscal year 2012 the State's securities lending agent lent short-term and fixed income securities from the OSTF and received as collateral U.S. dollar-denominated cash and cash equivalents. On June 30, 2012, the state and the Common School Fund had no credit risk exposure to borrowers related to securities on loan.

The Common School Fund's allocated portion of the OSTF securities on loan at June 30, 2012 is presented in the following schedule:

Collateral received, securities on loan, and investments of cash collateral of the Oregon Short Term Fund as of June 30, 2012:		
	Total OSTF	CSF
Cash collateral received for securities on loan	\$911,017,404	\$1,181,277
Fair value of all securities on loan	\$891,434,590	\$1,155,884
Fair value of all investments made with cash collateral received for securities on loan	\$911,189,896	\$1,181,500
The securities on loan from the OSTF in total included:		
U.S. Agency securities	85.97%	
Domestic fixed income securities	14.03	
Total	100.00%	

NOTE 3 – DERIVATIVES

Derivatives are financial instruments whose value is derived from underlying assets, reference rates, or indexes. They generally take the form of contracts in which two parties agree to make payments at a later date based on the value of the underlying assets, reference rates, or indexes. The main types of derivatives are futures, forwards, options and swaps.

State of Oregon Department of State Lands
Common School Fund
Notes to the Financial Statements as of June 30, 2012

In the Common School Fund portfolio, forward currency exchange contracts may be used to gain exposure or hedge against the effects of fluctuations in foreign currency exchange rates. A foreign currency exchange contract is a forward contract that is a commitment to purchase or sell a foreign currency at the future date at a negotiated forward rate. Foreign currency forward contracts are privately negotiated contracts with customized terms and are transacted in over-the-counter markets. Risk associated with such contracts includes movement in the value of foreign currencies and the failure of the counter party to perform.

<i>The foreign currency exchange contracts within the Common School Fund as of June 30, 2012:</i>						
Description	Delivery Dates	Notional Value	Unrealized Gain/Loss	Change in Unrealized Gains/Losses	Prior Year Unrealized Gains/Losses	Realized Gain/Loss
Foreign currency exchange contracts purchased:						
Australian Dollar	9/19/2012	10,282	375	(337,312)	99,544	(238,143)
Canadian Dollar	9/19/2012	6,712,318	65,878	(476,483)	30,798	(511,563)
Danish Krone	-	-	-	(206,920)	1,696	(205,224)
Eurodollar	-	-	-	(488,950)	54,251	(434,699)
Hong Kong Dollar	9/19/2012	2,604,317	350	243	1,579	1,472
Israeli Shekel	-	-	-	26	(26)	-
Japanese Yen	9/19/2012	3,205,145	(17,785)	(326,148)	(37,126)	(345,489)
New Zealand Dollar	9/19/2012	11,801	213	14,016	-	13,803
Norwegian Krone	9/19/2012	763,390	14,336	(176,866)	(1,812)	(193,014)
Pound Sterling	9/19/2012	2,628,641	23,967	(203,183)	(50,609)	(277,759)
Singapore Dollar	9/19/2012	1,339,251	18,426	(155,438)	9,251	(164,613)
Swedish Krona	9/19/2012	442,445	7,526	(46,734)	10,587	(43,673)
Swiss Franc	9/19/2012	6,629,241	119,319	(1,295,082)	4,366	(1,410,035)
		24,346,831	232,605	(3,698,831)	122,499	(3,808,937)
Foreign currency exchange contracts sold:						
Australian Dollar	9/19/2012	899,651	(20,941)	(106,672)	(10,165)	(95,896)
Canadian Dollar	9/19/2012	76,687	(319)	103,462	(30,291)	73,490
Danish Krone	9/19/2012	1	-	198,919	(4,386)	194,533
Eurodollar	9/19/2012	8,551,769	(146,301)	1,357,291	(76,195)	1,427,397
Hong Kong Dollar	9/19/2012	1,138,405	(327)	2,827	(1,236)	1,918
Israeli Shekel	-	-	-	2,540	-	2,540
Japanese Yen	9/19/2012	2,903,732	12,084	186,817	39,441	214,174
New Zealand Dollar	9/19/2012	294,579	(10,039)	(27,840)	-	(17,801)
Norwegian Krone	9/19/2012	763,654	(14,073)	142,346	(45,550)	110,869
Pound Sterling	9/19/2012	2,629,870	(22,738)	(32,132)	75,113	65,719
Singapore Dollar	9/19/2012	14,389	(108)	63,708	(2,334)	61,482
Swedish Krona	9/19/2012	437,121	(12,850)	97,743	(29,838)	80,755
Swiss Franc	9/19/2012	6,629,405	(119,154)	1,656,804	(2,686)	1,773,272
		24,339,263	(334,766)	3,645,813	(88,127)	3,892,452
Total		48,686,094	(102,161)	(53,018)	34,372	83,515

In the Common School Fund portfolio, rights and warrants are often obtained and held due to existing investments. Rights are the right, but not the obligation, to purchase newly issued equity shares, often in proportion to the number of shares currently owned, in a specified company, at a pre-established price on or within a predetermined date. A warrant provides the holder the right, but not the obligation, to purchase securities from the issuing entity at a specific price and within a certain period. Rights and warrants are privately transacted in over-the-counter markets. Both are subject to general market risk and liquidity risk.

State of Oregon Department of State Lands
Common School Fund
Notes to the Financial Statements as of June 30, 2012

<i>The fair value of rights and warrants within the Common School Fund portfolio as of June 30, 2012:</i>							
Type	Expiration Date	Related Number of Shares	Market Value	Unrealized Gain/Loss	Change in Unrealized Gain/Loss	Prior Year unrealized Gain/Loss	Realized Gain/Loss
Rights	7/12/2012-7/19/2012	17,140	13,626	13,626	61,807	4,902	53,083
Warrants		-	-	-	-	-	-
Total Rights & Warrants		17,140	13,626	13,626	61,807	4,902	53,083

The fair value of all derivative instruments within the Common School Fund are reported on the governmental funds balance sheet as investments, accounts and interest receivable, and accounts and interest payable. The change in fair value for all Common School Fund derivative instruments is reported with investment income on the governmental funds statement of revenues, expenditures and changes in fund balance.

NOTE 4 – RECEIVABLES AND PAYABLES

A – RECEIVABLES

The following tables disaggregate accounts and interest receivable (net), and contracts, notes and other receivables balances in the financial statements. Contracts, notes, and other receivables are not expected to be collected within one year of the date of the financial statements.

<i>Receivables reported at 6/30/2012:</i>		Amount
Governmental Activities		
General accounts		\$75,189
Due from federal government		132,000
Interest receivable		68,317
Broker receivable		6,851,420
Contracts		106,153
Land sale contracts		596,936
Estate Recoveries		106,328
	Gross receivables	7,936,343
	Allowance for un-collectibles	(53,164)
	Total receivables, net	\$7,883,179

Receivables reported on the Balance Sheet as:	Amount
Accounts and interest receivable, net	\$7,179,862
Contracts, Notes, and Other Receivables	703,317
	Total receivables, net
	\$7,883,179

B – PAYABLES

The following tables disaggregate accounts payable reported in the financial statements.

<i>Payables reported at 6/30/2012:</i>		Amount
Governmental activities		
General accounts		\$365,020
Broker payable		23,490,537
	Total payables	\$23,855,557

C – CUSTODIAL LIABILITIES

Custodial liabilities consist of unclaimed property held in custody by the Department into perpetuity for the rightful owner as required by ORS 98.302-98.436 and 98.991-98.992.

The unclaimed property liability is reported at 40% of the total unclaimed property being held. An annual adjustment is made to this account to reduce the amount reported to the amount actually expected to be paid out based on a history of the account. The total legal liability for the unclaimed property program as of June 30, 2012 was \$433,085,413. The accumulated annual adjustment as of June 30, 2012 was \$252,540,248.

State of Oregon Department of State Lands
Common School Fund
Notes to the Financial Statements as of June 30, 2012

NOTE 5 – LEASES

OPERATING LEASES

The Department has entered into various non-cancelable rental agreements that are accounted for as operating leases because the agreements do not meet the criteria to be classified as capital leases. Operating lease payments are chargeable as rent and reported in services and supplies. Rental costs for operating leases for the year ended June 30, 2012, were \$112,332.

<i>Future minimum rental payments for operating leases in effect as of June 30, 2012:</i>	
Year ending June 30	Payments
2013	\$119,214
2014	120,093
2015	110,281
2016	53,262
Total future minimum rents:	\$402,850

NOTE 6 – POLLUTION REMEDIATION OBLIGATION

Pollution remediation obligations address the current or potential detrimental effects of existing pollution by participating in pollution remediation activities, including pre-cleanup activities, government oversight and enforcement-related activities, and post remediation monitoring. Excluded from pollution remediation obligations are obligations for pollution prevention and control activities, fines and penalties, landfill closure and post closure care, and other future remediation activities required upon retirement of an asset.

The Common School Fund recognizes a pollution remediation obligation when it can reasonably estimate the range of expected cash outlays. As of June 30, 2012 the Department of State Lands is involved in negotiations related to a confidential, non-judicial mediation process that will result in an allocation of costs associated with the investigation and cleanup of contamination in the Portland Harbor Superfund site. There are over 200 parties, private and public, that may eventually bear a share of the costs. It is too early in the Environmental Protection Agency’s remedial action process to estimate the total cleanup costs that may be shared by the liable parties and what portion of that, if any, will be assessed against the Common School Fund. The Portland Harbor Superfund site is discussed in greater detail in Note 15.

NOTE 7 – INTERFUND TRANSACTIONS

Interfund balances reported in the fund financial statements as of June 30, 2012.

<i>Due to other funds:</i>	
Environmental Management Fund	\$786,052
<i>Total due to other funds</i>	<u>\$786,052</u>
<i>Advances to other funds :</i>	
Environmental Management Fund	\$300,000
Residential Assistance Fund	19,000,000
<i>Total advances to other funds</i>	<u>\$19,300,000</u>
<i>Due from other funds:</i>	
General Fund	\$24,045
Environmental Management Fund	112,359
<i>Total due from other funds:</i>	<u>\$136,404</u>

NOTE 8 – EMPLOYEE RETIREMENT PLANS

The Oregon Public Employees Retirement System (PERS) provides retirement plans for Department employees. PERS is administered by the Public Employees Retirement Board (Board), as required by Oregon Revised Statutes (ORS) chapters 238 and 238A. Copies of the Oregon Public Employees Retirement System annual financial reports may be obtained at:
www.oregon.gov/PERS/section/financial_reports/financials.shtml.

State of Oregon Department of State Lands
Common School Fund
Notes to the Financial Statements as of June 30, 2012

OREGON PUBLIC EMPLOYEES RETIREMENT SYSTEM (PERS)

The Department's employees who were plan members before August 29, 2003, participate in the Oregon Public Employees Retirement System (PERS), a cost-sharing multiple-employer defined benefit pension plan. The PERS has two tiers of benefits. Employees hired before January 1, 1996 are in Tier One. Tier One employee benefits are reduced if retirement occurs prior to age 58 with fewer than 30 years of service. Tier Two members are eligible for full benefit options as established by ORS chapter 23. Options include survivorship benefits and lump sum distributions. The PERS also provides death and disability benefits.

OREGON PUBLIC SERVICE RETIREMENT PLAN (OPSRP)

The 2003 Oregon Legislature created the Oregon Public Service Retirement Plan (OPSRP), a cost-sharing multiple-employer plan. OPSRP is a hybrid pension plan with two components: the Pension Program (defined benefit) and the Individual Account Program (defined contribution). Department employees hired after August 28, 2003 participate in OPSRP after completing six months of service. The OPSRP Pension Program provides a monthly pension payable for life as well as death and disability benefits as established by ORS chapter 238A

Beginning January 1, 2004, PERS members became members of the Individual Account Program (IAP) portion of OPSRP. PERS members retain their existing PERS accounts, but member contributions are now deposited in the IAP account rather than into the member's PERS account. All covered employees are required by state statute to contribute a percentage of their salary to the IAP. Current law permits employers to pay the employee contribution, which the Department does.

PLAN RATES

For the PERS Pension and the OPSRP Pension, the Department must contribute actuarially computed amounts as determined by the Board. The funding policies provide for monthly employer contributions. Rates are subject to change as a result of subsequent actuarial valuations.

The required contribution rates as a percentage of subject salary are:

<u>Year ended June 30</u>	<u>PERS</u>	<u>OPSRP</u>	<u>IAP</u>
2012	8.80%	7.44%	6.00%
2011	1.69%	2.63%	6.00%
2010	1.69%	2.63%	6.00%

For subject salary paid after June 30, 2012, the PERS Pension and the OPSRP Pension rates will be 8.80% and 7.44%.

ANNUAL PENSION COST

The annual pension cost is the actual contribution to PERS (which equals the required contribution) plus the 6% employee contribution which the Department has agreed to pay. The annual cost for the year ended June 30, 2012 and the two preceding years are:

<u>Year ended June 30</u>	<u>PERS</u>	<u>OPSRP</u>	<u>IAP</u>
2012	\$1,637,918	\$1,384,785	\$1,116,763
2011	\$130,510	\$203,101	\$463,347
2010	\$436,503	\$679,293	\$1,549,717

NOTE 9 – DEFERRED COMPENSATION PLANS

The Oregon Savings Growth Plan (OSGP) is a deferred compensation plan available to eligible state employees. Employee contributions are deposited into the Deferred Compensation Fund established by Oregon Revised Statute 243.411. To participate, an employee enters into an individual agreement with the State to defer current earnings to be paid at a future date. The PERS administers the plan. As a trustee of the assets, PERS contracts with ING to maintain OSGP participant records. The Office of the State Treasurer, as custodian of the assets, contracts with State Street Bank and Trust Company to provide financial services. PERS may assess a charge to participants not to exceed 2 percent on

State of Oregon Department of State Lands
Common School Fund
Notes to the Financial Statements as of June 30, 2012

amounts deferred, both contributions and investment earnings, to cover costs incurred for administering the program.

Participants direct the selection of investment options and also bear any market risk. Although the State has no liability for losses under the OSGP, the State does have the prudent investor responsibility of due care. Activity of the OSGP is reported in the Oregon Comprehensive Annual Financial Report under the Deferred Compensation Plan in the fiduciary funds combining financial statements.

NOTE 10 – RISK FINANCING

The State of Oregon administers property and casualty programs covering State government through its Insurance Fund. The Insurance Fund services claims for: direct physical loss or damage to state property; tort liability claims brought against the State, its officers, employees or agents; workers' compensation; employee dishonesty; and faithful performance coverage for certain positions by law to be covered and other key positions.

As a state agency, the Department participates in the Insurance Fund. The cost of servicing insurance claims and payments is covered by charging an assessment to each entity based on its share of services provided in a prior period. The total statewide coverage assessment is based on independent biennial actuarial forecasts and administrative expenses, less carry-forward or equity in the Insurance fund.

For the Common School Fund the amount of claim settlements did not exceed insurance coverage for each of the past three years.

NOTE 11 – PRIOR PERIOD ADJUSTMENT

A prior period adjustment was recorded in Fiscal Year 2012 related to three long term contracts receivable recorded in prior fiscal years, a land sale contract and a negotiated payment plan resulting from an audit finding for aggregate removal royalties recorded in fiscal year 2011, and a restitution settlement related to an estate recorded prior to fiscal year 2011. Revenue from these contracts was recognized for all future payments on these contracts in the year they were recorded. The beginning fund balance has been restated for the non-current portion of these contracts as of June 30, 2011 in the amount of \$905,000. Revenue will be recognized in fiscal years 2012 and after as payments are received. In fiscal year 2012, payments in the amount of \$167,962 were received and recognized as revenue.

NOTE 12 – CHANGE IN ACCOUNTING PRINCIPLE

A change in accounting principle was adopted beginning with fiscal year 2012. Prior to fiscal year 2012, losses on uncollectible receivables were recognized using the specific write-off method. Under this method losses were only recognized as specific accounts were determined to be uncollectible. For fiscal year 2012, an allowance for bad debts was established for accounting for the losses on uncollectible accounts. Applying this method recognizes the losses on an estimated basis during the accounting period that the revenue, or deferred revenue where applicable, is recognized. The receivables are presented on the balance sheet at the net amount that is expected to be collected. For fiscal year 2012, an allowance for bad debts was established in the amount of \$53,164. This amount is not reported as a prior period adjustment since it is not considered to be material to the fair presentation of the financial statements.

NOTE 13 - COMMITMENTS

Commitments are defined as existing arrangements to enter into future transactions or events, such as contractual obligations with vendors for future purchases or services at specified prices and sometimes at specified quantities. Commitments may also include agreements to make grants and loans.

The Oregon Investment Council has entered into agreements that commit the investment managers for the Common School Fund (CSF), upon request, to additional investment purchases up to a predetermined amount. As of June 30, 2012 the Common School Fund had \$90.9 million in

State of Oregon Department of State Lands
Common School Fund
Notes to the Financial Statements as of June 30, 2012

commitments to purchase private equity investments. These amounts are unfunded and are not recorded in the financial statements.

NOTE 14 – RELATED PARTY DISCLOSURES

The Oregon State Treasurer is a constitutional officer within the executive branch of the state of Oregon, elected by statewide vote. As chief financial officer for the state, the Treasurer heads the Oregon State Treasury. The Oregon State Treasury acts as the central bank for all state agencies and is the largest financial institution in the state. The Treasury manages the portfolio of investments for the state's funds, including the Common School Fund.

The State Land Board, which consists of the Governor, the Secretary of State and the State Treasurer, is the trustee of the Common School Fund as outlined in the Oregon Constitution. The Common School Fund's investment policies are governed by statute and the Oregon Investment Council. The State Treasurer is the investment officer for the Investment Council. During the year ended June 30, 2012 the Common School Fund paid the Oregon State Treasury \$6,744,429 in fees for the management of the Common School Fund investment portfolio.

NOTE 15– CONTINGENCIES

A – PORTLAND HARBOR SUPERFUND SITE

The Department of State Lands is involved in negotiations related to a confidential, non-judicial mediation process that will result in an allocation of costs associated with the investigation and cleanup of sediment contamination in the Portland Harbor, a ten-mile stretch of the lower Willamette River area that the U.S. Environmental Protection Agency (EPA) has listed as a Superfund site under the federal Superfund law (CERCLA). The Department of State lands is one of over 200 parties, private companies, and public entities that may eventually be found liable for a share of the costs related to investigation and cleanup of the site.

B – ALLOCATION OF INVESTMENT INCOME TO COMMON SCHOOL FUND BALANCE

The State Land Board, during the February 14, 2012 Land Board meeting directed the Department of State Lands to make two transfers, totaling \$75.7 million from the distributable income account of the Common School Fund to the non-distributable corpus of the Common School Fund. This was done in response to recommendations coming from a Secretary of State performance audit of the Common School Fund.

On June 30, 2012 a transfer \$37,850,000 in investment income of the distributable income account was transferred to the non-distributable corpus of the Common School Fund. Another transfer of the same amount is scheduled to be made in July, 2013.

OTHER REPORTS

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON
COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL
STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING
STANDARDS***

State Land Board
Department of State Lands
Salem, Oregon

We have audited the balance sheet of the Common School Fund, a major governmental fund of the State of Oregon, as of June 30, 2012, and the related Statement of Revenues, Expenditures, and Changes in Fund Balance for the year then ended June 30, 2012, and have issued our report thereon dated December 3, 2012. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

The financial statements present only the Fund and are not intended to present fairly the financial position of the State of Oregon or the Department of State Lands and the results of their operations in conformity with accounting principles generally accepted in the United States of America.

Internal Control Over Financial Reporting

Management of the Common School Fund is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered the Common School Fund's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Common School Fund's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Common School Fund's internal control over financial reporting.

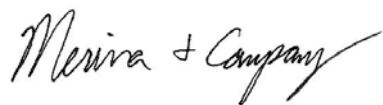
A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Common School Fund's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of management, the State Land Board, the Governor of the State of Oregon, and the Oregon Legislative Assembly, others within the entity, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.



Merina & Company, LLP
West Linn, Oregon
December 3, 2012

BUDGET NARRATIVE

OREGON DEPARTMENT OF STATE LANDS AFFIRMATIVE ACTION REPORT FOR THE 2013-2015 BIENNIUM

The Department of State Lands (DSL) understands our most important resource is our staff. They provide the link to the people we serve. DSL recognizes the need for and benefits to be derived from diversity within the Department. For that reason, DSL is committed to establishing and maintaining a diverse workforce, reflective of the diverse population within the state of Oregon.

Composition as of June 30, 2012: (Total current employees - 96)

Category	Number of Employees	Percentage of total Employees*	Number under-represented*
Women	56	58%	1
People of Color	10	10%	2
African American	1	1%	1
Hispanic	3	3%	1
Asian/Pacific Islander	2	2%	1
Native American	4	4%	0
People with Disabilities	1	1%	4

Analysis:

Agency: The number of current employees decreased by 7 since the June 30, 2010, Affirmative Action Progress Report.

Women: The number of women in the agency decreased by 7. The agency's affirmative action parity goal is 60%.

People of Color: The number of POC increased by 1. The agency's affirmative action parity goal is 13%. The improvement was in the job group categories of administrators/managers and administrative support.

African American: The number of African American remained unchanged. The agency's parity goal is 2%.

Hispanic: The number of Hispanic remained the same. The agency's affirmative action parity goal is 4%.

Asian/Pacific Islands: The number of Asian/Pacific Islands increased by 2. The agency's affirmative action parity goal is 3%. The increase was in the job group categories of administrators/managers and administrative support.

Native American: The number of American Indians decreased by 1. The agency's affirmative action parity goal is met.

People with Disabilities: The number of Disabled remained the same. The agency's affirmative action parity goal is 5%

* **Note:** areas identified as less than 1% were rounded down to the nearest whole number.

BUDGET NARRATIVE

Barriers:

The barriers in achieving parity are the historically low turnover of staff and the shortage of people with disabilities and people of color in the natural resource applicant pools.

Progress:

To overcome the barriers and attract diverse applicants, DSL continues to participate in programs to help students and applicants develop an interest in natural resource careers. Some of these activities are:

- Community Outreach, Mill Creek restoration project, Natural Resource/Cultural Cluster meetings, and multiple coastal community events throughout the year
- Partner with Environmental Justice
- Mentoring Program participation with Grant Elementary School
- Internship Program with Willamette students
- Volunteer Programs in South Slough National Estuarine Research Reserve, Bend and Salem

The agency opened **17** recruitments since July 1, 2011, and hired **12**.

- One hire is a veteran **(1)**
- Seven hires were women **(7)**
- Three hires were people of color **(3)**
- Three internal job rotation opportunities were provided to a woman **(3)**

The Multi-cultural Awareness Committee has taken an active role to enhance an appreciation for cultural diversity and inclusion in our agency. They have:

- Recommended recruitment and outreach opportunities to improve DSL applicant pools.
- Encouraged awareness by sharing educational information on the Governor's monthly proclamations to all DSL staff.
- Sought out and encouraged opportunities as a mentor with cultural groups and schools.
- Planned and overseen the DSL's agency-wide biennial training on multi-cultural awareness.
- Participated in outside events related to diversity, sharing information with DSL staff and possible applicants

Steps toward future improvement:

During the 2013-2015 biennium the agency will continue to focus on the following three goals:

- Provide training and education to managers and employees to increase diversity and inclusion awareness.
- Reinforce management's involvement to continue DSL's goal to encourage and increase a diverse workforce.
- Continue increased recruitment efforts to market DSL as an agency that represents a work environment that is welcoming to a diverse applicant pool; an agency that promotes a respectful environment of all employee differences.

BUDGET NARRATIVE

OREGON DEPARTMENT OF STATE LANDS HOUSE BILL 4131 REPORT FOR THE 2013-2015 BIENNIUM

Effective July 1, 2012, The Department of State Lands (DSL) met the required ratio improvement to comply with HB 4131.

Agency Data as of April 11, 2012

Total positions	Supervisory Positions	Non-supervisory positions	Ratio*
107	17	90	1 to 5

Action Taken:

The Executive team reviewed various options to reduce the agency's management to staff ratio. Each supervisory manager position was reviewed to determine the least impact to the agency. A strong consideration was given to the organizational changes that would not hinder the agency's ability to maintain the current level of service to Oregonians. To achieve the one ratio improvement the agency was required to take two separate administrative actions.

The Administrative actions taken are:

Supervisory oversight was removed from the Executive Assistant, position number 0012004. Notification was sent to SABRS on July 16, 2012.

The Support Services Supervisor 2, position number 0008002, is in finance package #13-002 to be reclassified to an Administrative Specialist 2.

Agency Data as of July 1, 2012

Total positions	Supervisory Positions	Non-supervisory positions	Ratio*
107	15	92	1 to 6

*supervisory to non-supervisory

Oregon Department of State Lands

Real Estate Asset Management Plan

A Plan to Guide the Care and Management of Land, Waterways, and Mineral and Energy Resources to Benefit the Common School Fund

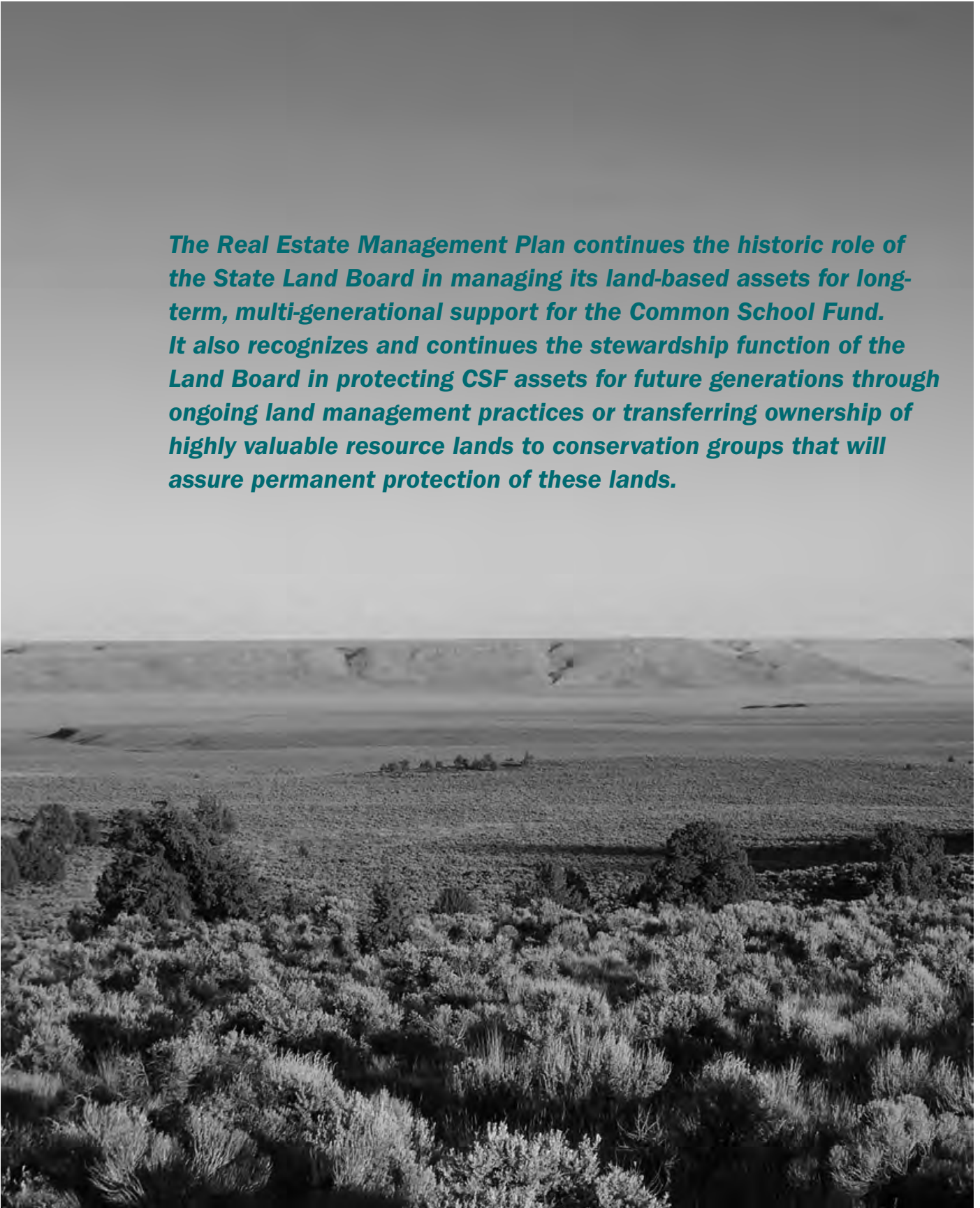
February 2012



Table of Contents

Executive Summary	5
I. Introduction & Background	6
Purpose Of The New Plan	6
Goals For The Planning Period	6
History Of CSF Land Management	6
Trust And Non-Trust Lands	8
Legal Context	8
Common School Fund	10
II. Land Classification	11
A. Current Asset Base By Land Class	11
Forestlands	11
Agricultural Lands	11
Rangelands	11
Industrial/Commercial/Residential (ICR) Lands	11
Special Stewardship Lands	12
Waterways	13
Mineral And Energy Resources	13
III. Valuation And Performance	14
A. Current Valuation And Performance	14
B. Performance Measures	15
Return On Asset Value (ROAV)	16
Net Operating Income (NOI)	16
Total Annual Revenue (AR)	16
Land Value Appreciation (LVA)	16
Performance Targets For Acquired Or Converted Property	16
IV. Management Direction	17
A. General Management Principles	17
B. Principles For Land Administration	18
C. Principles For Land Management And Leasing	19
D. Principles For Land Development, Retention, Acquisition And Disposal	19
Land Development	19
Retention	20
Acquisition (Purchase Or Exchange)	20
Disposal (Sale Or Exchange)	20
Transfer Of Management	21
E. Principles For Management Of Unique Natural And Cultural Resources	21
F. Principles For Sustainability	21
V. Implementation	22
General Implementation Categories	22
General Implementation Strategies	22
Implementation Outcomes	24
Appendix A. Glossary	25
Appendix B. General Acquisition	27
Appendix C. Land Evaluation Criteria	31

The Real Estate Management Plan continues the historic role of the State Land Board in managing its land-based assets for long-term, multi-generational support for the Common School Fund. It also recognizes and continues the stewardship function of the Land Board in protecting CSF assets for future generations through ongoing land management practices or transferring ownership of highly valuable resource lands to conservation groups that will assure permanent protection of these lands.



Executive Summary

This 2012 Real Estate Asset Management Plan (REAMP) replaces the 2006 Asset Management Plan for the Oregon Department of State Lands (DSL). The REAMP takes a different approach from the previous plan by being less specific on individual parcels owned by DSL, and rather, establishing a clear strategy and procedures to lead DSL to manage and reposition its real property portfolio.

The strategy in the REAMP focuses on disposing of lower-performing lands and acquiring higher-performing lands. The intent of the repositioning is to generate anticipated returns of income and appreciation that are in excess of the ten-year average return for the Common School Fund (CSF).

The REAMP continues the historic role of the State Land Board in managing its land-based assets for long-term, multi-generational support for the CSF. It also recognizes and continues the stewardship function of the Land Board in protecting CSF assets for future generations through ongoing land management practices or transferring ownership of highly valuable resource lands to conservation groups that will assure permanent protection of these lands.

The REAMP describes DSL’s system of seven land classes. It provides and indicates the historic distribution of CSF funds to Oregon public schools. It also provides an estimate of the value of CSF lands, and identifies performance measurement tools to monitor the returns on those lands. These tools will provide benchmarks for evaluating the future success of the repositioning effort outlined in the REAMP.

The REAMP establishes management direction for CSF lands as well as statutory lands (e.g. waterways), and accomplishes the following:

- Provide a clear commitment to create a consistent and growing stream of revenue to increase annual distributions to schools.
- Recognize the need to balance revenue enhancement and resource stewardship.
- Rebalance the portfolio and create reinvestment capital through acquiring assets with high performance potential and strategically disposing of selected assets.
- Direct that rates for leases and other authorizations be reviewed and set at market values.
- Target investment in lands with demonstrated



appreciation potential, most notably forestlands, agricultural lands, ICR lands and energy sites.

- Identify a new process to evaluate lands for sale and acquisition for highest and best use and for returns to the CSF.
- Assure that proposed investment in existing land assets will yield targeted returns on the investment.

Finally, the REAMP includes specific implementation actions that will be actively pursued over the ten-year life of the plan. These actions address land management activities to achieve the overall goal of increasing returns to the CSF through reinvestment in higher-performing properties, and by evaluating rules and processes to gain efficiency in how DSL staff can best implement the goals of the REAMP.

1. Introduction & Background

The State Land Board, through the Oregon Department of State Lands (Department or DSL), manages approximately 2.8 million acres of land and mineral rights owned by the State of Oregon, known as Common School Fund (CSF) lands. In 1995, the Land Board adopted an Asset Management Plan (AMP) to guide the management and disposition of lands in accordance with ORS 273.245 and to improve their long-term financial performance and revenue generation. That AMP was replaced by the 2006 AMP. This 2012 Real Estate Asset Management Plan (REAMP) replaces the 2006 AMP. The overall purpose of the REAMP is to provide policy guidance on how state-owned lands, both Trust and Non-Trust, should be managed by the Land Board and the Department to provide the greatest benefit for the CSF and the people of Oregon over the next decade.

Purpose of the New Plan

The 2006 AMP has successfully guided the management of CSF lands for the past five years. The Land Board and Department have made major strides in fulfilling the implementation tasks identified in the AMP and in increasing contributions to the CSF. The 2006 AMP called for a revision mid-way through the ten-year plan to assure it remains up-to-date. Much has changed nationally and statewide since 2006, including a much weaker economy. The previous plan focused on acquiring properties in Central Oregon, a region that has recently experienced some of the worst economic declines in the state. As a result of this economic volatility, the new plan focuses less on identifying actions on specific properties, and instead provides a policy framework and analytical tools for managing real estate assets throughout Oregon. For these reasons, this plan is prepared as a new ten-year plan rather than a five-year revision to the 2006 AMP.

This new approach establishes a process to rebalance the portfolio by creating a means to evaluate existing returns on real property assets. The REAMP calls for a systematic evaluation of properties that is responsive to the market, rather than assuming actions ten years in advance. Additionally, it establishes more specific criteria for property acquisition, including returns on investment. The Oregon Investment Council (OIC) manages the corpus of the Common School Fund. Historically,

returns on the fund have been about 7.5%. However, over the past ten years the return has been significantly lower (4.98%). The underlying philosophy the plan establishes is that new acquisitions should have a targeted return on investment (including increases in land value and net annual revenue) of 8%, but using the OIC average ten-year returns as a “rolling” benchmark.

Finally, the plan looks at existing rules and statutes to identify ways to make land disposal and acquisition more efficient, thus allowing greater responsiveness to market demands.

Goals for the Planning Period

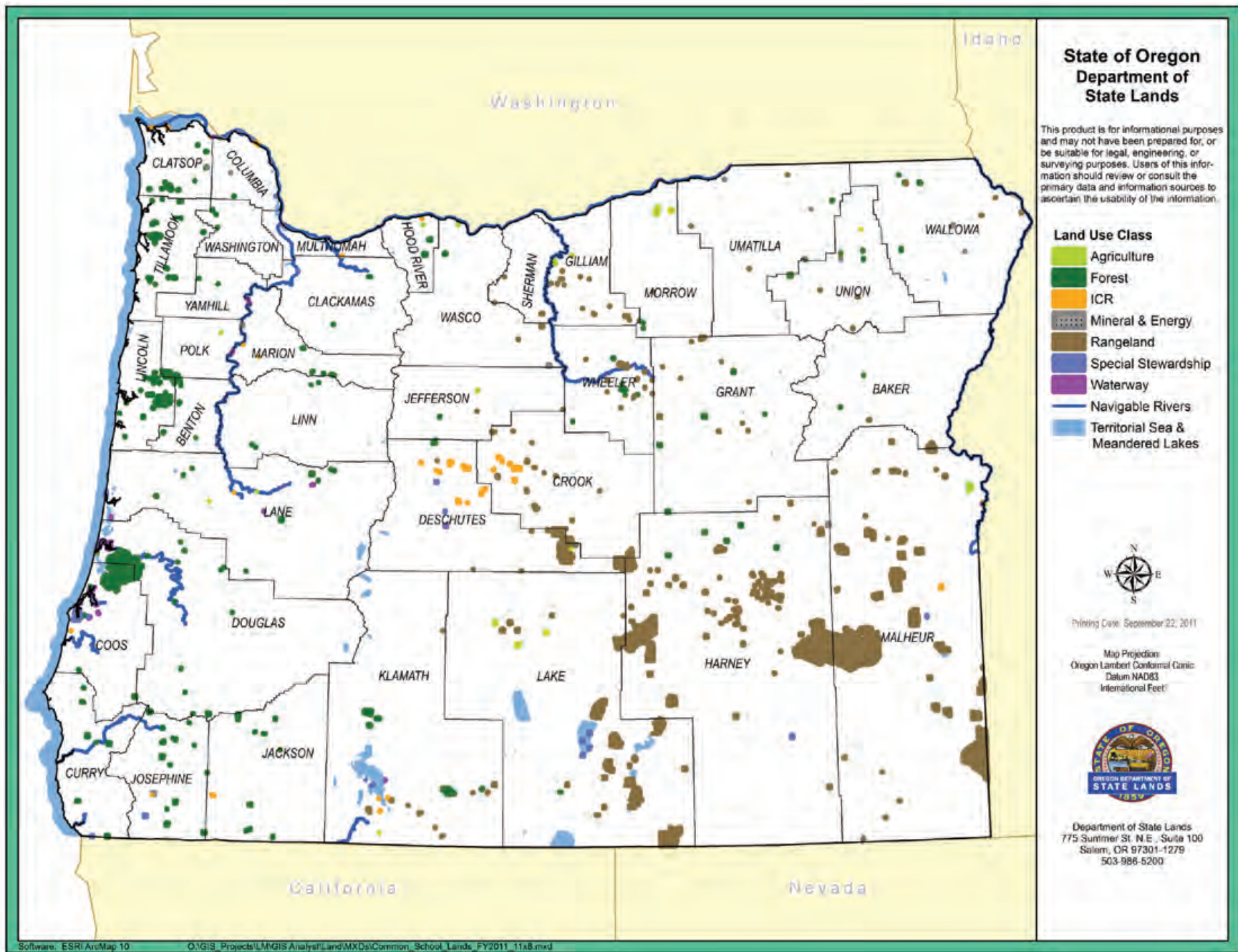
This Plan is intended to guide the management of CSF lands for the next ten years. The following goals are set for the planning period:

- Through active management, including capital investment and portfolio rebalancing, increase the overall value and revenue generation of the real property asset portion of the CSF portfolio;
- Through on-going evaluation, identify lower-performing lands for disposal with the intent of acquiring properties with a return that is equal to or better than the traditional returns of the Common School Fund;
- Establish priorities for management actions; and
- Balance revenue enhancement and resource stewardship.

At the end of the planning period, the Plan’s management direction will be re-evaluated to respond to the portfolio’s performance, changing conditions, Land Board and legislative direction, and funding constraints. The plan will be reviewed on a biennial basis to ensure it is meeting the Land Board’s CSF management obligations.

History of CSF Land Management

The 1859 Oregon Admission Act granted to the state over 4 million acres of unsurveyed federal land for public schools, universities, capital buildings and roads (called “internal improvements”). Although states entering the Union before Oregon received one section within every township for their public schools, Oregon’s grant was for two sections (Sections 16 and 36) per township. Congress also granted the state lands known as



7

“swamplands” (i.e., marshy, swampy and seasonally inundated areas to be drained and developed) and navigable waters.

The school lands were endowed as a “trust” to benefit Oregon’s public school-aged children. The intent was that the sale and/or management of these lands result in adequate funding for public education. These lands have become known as “Common School Fund Lands.” The other lands granted to the state were not subject to this trust responsibility.

The lands granted through the Oregon Admission Act (not including navigable waters) totaled approximately 4.2 million acres. These included 3.4 million acres of School Trust lands; 265,000 acres of Swamplands; and 500,000 acres of Internal Improvements lands. For greater detail on lands managed by DSL refer to the Agency website: www.oregonstatelands.us.

Trust and Non-Trust Lands

As trustee, the Land Board has a legal obligation to manage CSF lands for the maximum long-term benefit of Oregon public schools and must exercise prudence, skill and diligence in keeping the lands and fund productive. Its responsibilities differ for Trust and Non-Trust Lands. The distinction stems from how these lands came under Land Board jurisdiction.

Trust Lands

Trust lands are those lands granted by the United States to the State “for the use of schools” upon its admission into the Union. Nearly all of the uplands managed by the Land Board and Department are Trust lands. They include Sections 16 and 36 in each township and other lands in lieu of Sections 16 and 36 if they were not available at the time of statehood. Other lands are Trust lands because they are designated as such by the Legislature (e.g., South Slough National Estuarine Research Reserve) or because they have been acquired with CSF funds (e.g., DSL’s headquarters building in Salem). The primary obligation of the Land Board, as trustee, is to manage and protect these lands for the maximum short and long-term benefit of the public schools, consistent with sound stewardship, conservation and business management principles.

The Land Board is not required to maximize current income without regard to other considerations. Rather, the Land Board’s duty is to maximize the value of, and revenue from, Trust lands over the long term. Present income may be foregone to conserve specific properties and investments may be made if it is determined that

such action will enhance land value and income for the benefit of future beneficiaries.

The duty to obtain market value and maximize revenue does not limit the Land Board to consideration of economic factors in managing Trust lands. The Land Board is free to explore innovative mechanisms for securing environmental, social and other benefits as long as doing so would not diminish prudent long-term economic return from the lands. However, permanent dispositions of Trust lands must meet a strict standard of generating the greatest possible proceeds because they represent a one-time-only benefit to the trust.

Non-Trust Lands

Non-Trust lands include navigable waterways, approximately 25,000 acres of rangelands, and some tracts in other land classes. These lands are held and managed by the Land Board for the greatest benefit of all the people of the state. The Land Board has considerably more latitude in managing Non-Trust lands than it does in managing Trust lands. Neither the Oregon Constitution nor statutes require that Non-Trust lands be managed to generate revenue, allowing such lands to be used for a variety of purposes. However, any revenue produced from these lands is used to support schools and the Department’s statutory programs (e.g., wetlands and waterway conservation). In accordance with the Oregon Public Use Doctrine, the paramount goal of the state’s management of waterways is to avoid unreasonable interference with public navigation, recreation, fisheries and commerce. Thus, there is a need to apply sound stewardship, conservation and business management principles in managing Non-Trust lands.

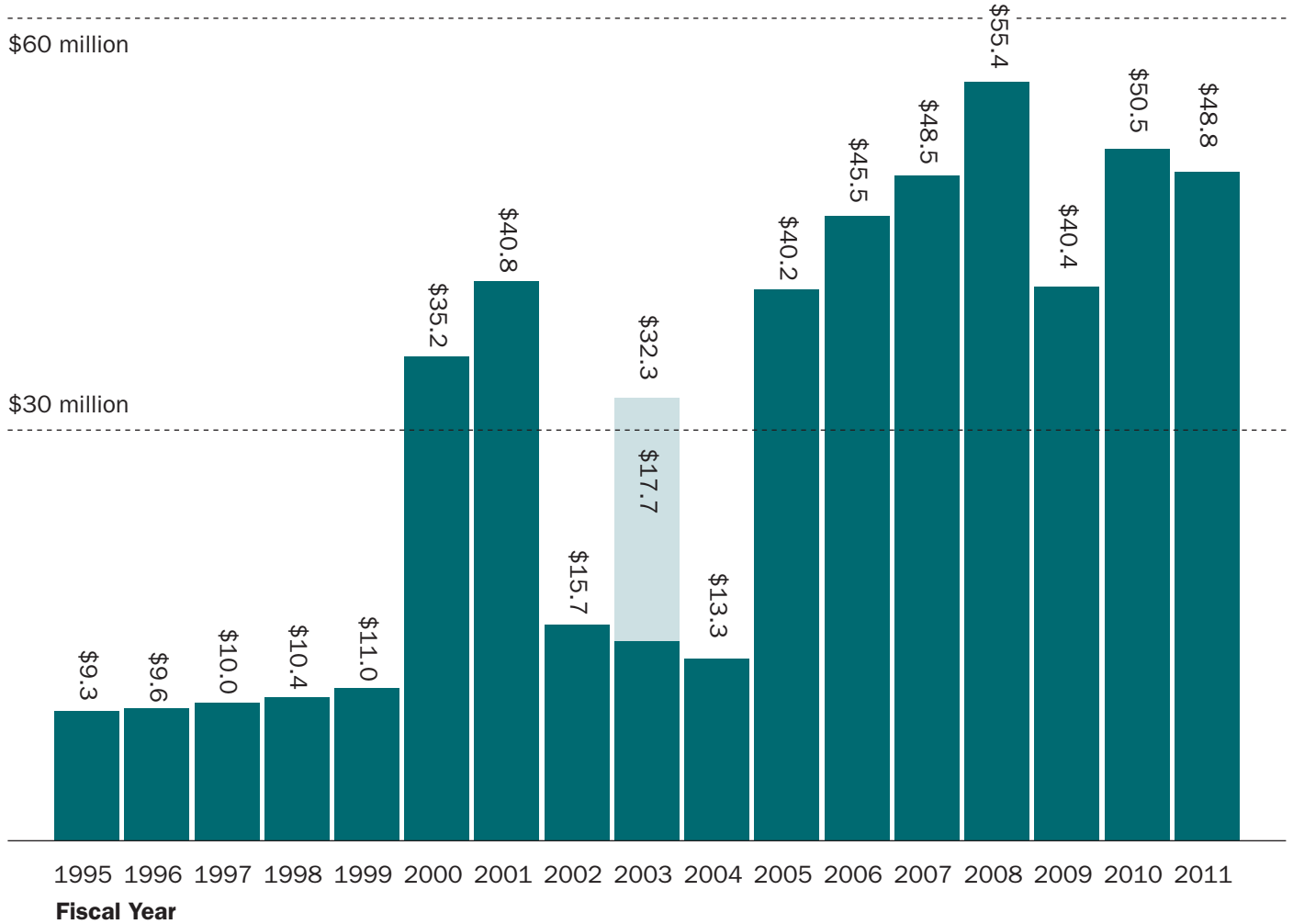
Legal Context

CSF lands are managed based on constitutional and statutory mandates, authorizations, administrative rules, attorney general opinions, and Land Board policies. Key legal directives are summarized below.

Constitution

The Oregon Constitution directs that the Land Board “shall manage lands under its jurisdiction with the object of obtaining the greatest benefit for the people of this state, consistent with the conservation of this resource under sound techniques of land management.” (Constitution Article VIII, Section 5(2); Amendment proposed by H.J.R. 7, 1967, and adopted by the people May 28, 1968).

Figure 2: Common School Fund Distributions, 1995 – 2011



■ A special one-time distribution of accumulated statutory revenues of \$17.7 Million

Admission Act

The 1859 Congressional act admitting Oregon into the Union requires that Admission Act (Trust) lands be managed not only in a manner consistent with the state’s Constitution, but also to obtain full market value from their sale, lease or other use. As trustee for this land, the Land Board is obligated to manage these lands to maximize revenues over the long-term for the use of schools, consistent with sound stewardship, conservation and business management principles. (See Crookham Opinion on next page).

Statutes

A variety of statutes guide the management of CSF lands, most importantly:

- ORS Chapter 196: Wetlands and Rivers; Removal and Fill; Ocean Resource Planning
- ORS Chapter 270: State Real Property
- ORS Chapter 271: Use and Disposition of Public Lands Generally; Easements
- ORS Chapter 273: State Lands Generally
- ORS Chapter 274: Submersible and Submerged Lands

- ORS Chapter 390: Oregon Scenic Waterways
- ORS Chapter 517: Mining and Mining Claims
- ORS Chapter 552: Geothermal Resources
- ORS Chapter 530: Acquisition and Development of State Forests
- ORS Chapter 758: Utility Rights of Way

Crookham Opinion

The most complete description of Admission Act and Oregon Constitution mandates for managing CSF lands is found in a 1992 opinion by Oregon Attorney General Charles Crookham. The opinion addresses the broad points below.

- For the purposes of Admission Act (Trust) lands, the “greatest benefit for the people” means to use the land for schools and the production of income for the Common School Fund.
- These management responsibilities require the Land Board to obtain full market value from the sale, rental or use of Admission Act lands, while conserving the corpus of the trust.
- This obligation has previously been characterized as a duty to maximize the value of, and revenue from, these lands over the long term for current and future beneficiaries.
- The Land Board may have good trust reasons for conserving resources that have little or no commercial value at the present time. With conservation of productive trust property as its goal, the Land Board must view the land resource as an interrelated whole.

The entire opinion is on the DSL asset management Web page:
http://oregonstatelands.us/DSL/LW/asset_mgmt.shtml

Common School Fund

The Common School Fund includes two types of assets – financial assets (e.g., cash and investment in stocks, bonds and other securities) and real property. While Non-Trust lands are not considered CSF assets, revenues from their management are deposited in the fund. This plan addresses management of all the Land Board’s real property assets. It does not address the Fund’s financial assets, the management of which are overseen by the State Treasurer in accordance with the asset allocation established by the Oregon Investment Council.

Contributions to the CSF from real property assets are derived from a variety of business activities. For example, rangelands are leased for grazing; timber is sold; and waterway areas are leased for such uses as sand and gravel removal, houseboat moorages, marinas and log storage. Other CSF revenue sources include escheated estates (where there is no will and no known heir); earnings on unclaimed property held in the fund; gifts to the state not designated for some other purpose; and tax revenues from production, storage, use, sale or distribution of oil and natural gas.

Distribution of Earnings

Twice yearly, the Land Board distributes earnings from investments of the CSF to Oregon’s K-12 public school districts based upon the number of school-age children (ages 4-20) in each county. DSL forwards the investment earnings to the Oregon Department of Education, which then distributes them to the districts. Previously, the Land Board sent the funds to county treasurers who then distributed the monies to schools.

The distribution of earnings from the Common School Fund is based on a three-year average of the fund’s value. In FY 2007, the Land Board adopted a distribution policy calling for a 4% distribution.

In 1871, the first distribution of \$39,452 from CSF earnings was made, based on 34,055 school children, or \$1.16 per student. In 1920, \$432,267 was distributed based on 213,994 students, or \$2.02 per student. In 2006, CSF receipts to Oregon’s public school districts totaled \$45.5 million; and in 2011, the distribution totaled \$48.745 million, or \$86.84 per student (561,378 students). A 16-year history of CSF distributions is illustrated in Figure 2 (see page 9).

Land Revolving Account

This account within the Common School Fund was established in 1987 and later revised in 1995 (ORS 273.413). It was set up as a means to finance investments in land through the sale “...of isolated sections and fragments of sections of state lands which are not suitable for management according to long-range policies of the State Land Board.” The funds in the account “...are continuously appropriated for the acquisition of lands or other suitable investments as directed by the Board, in consultation with the Oregon Investment Council.” Allowable uses of the account include land acquisition and land improvements.

II. Land Classification

A key element of the REAMP is a system to classify the agency's lands in a meaningful way. DSL's Land Classification System of seven land classes distinguishes lands by suitability for both existing and potential uses, and as a tool to apply broad management principles to categories of lands. The system is used by the Department to categorize and manage state land based on the primary uses identified for each land class, and to report on annual revenue and authorizations by land class. Secondary uses (e.g., telecommunications sites, pipeline easements, public recreation, and road rights-of-way) are allowed as long as they do not substantially interfere with the primary uses.

Current Asset Land Base by Class

The CSF's real property asset portfolio consists of approximately 2.8 million acres of forestlands, agricultural lands, rangelands, industrial/commercial/residential (ICR) lands, special stewardship lands, waterways, mineral and energy resources, and unclassified lands. Table 1 details the land distribution of this current asset base

Forestlands

All forestlands are Trust lands. Forestland is managed primarily to produce merchantable timber on a sustainable basis in accordance with plans adopted by the Land Board in cooperation with the Board of Forestry. DSL contracts with the Oregon Department of Forestry (ODF) to manage the majority of CSF forestlands – about 117,500 acres – referred to as certified forestlands. Most forested acreage is in the Elliott State Forest (about 85,000 acres) located in the Coast Range northeast of Coos Bay. Other major holdings are within the Sun Pass State Forest (6,400 acres), including the 3,037-acre Yainax Butte parcel near Klamath Falls and forestlands in northwest and southwest Oregon (about 26,000 acres), including lands within the Clatsop, Tillamook and Santiam state forests. Management planning for Land Board and Board of Forestry lands are integrated within each ODF administrative unit or planning area. Approximately

12,030 acres that DSL directly manages are referred to as de-certified forestlands (see Glossary).

Agricultural Lands

Approximately 5,800 acres are classified as agricultural lands. All of the agricultural leases are in central and eastern Oregon.

Agricultural lands possess a combination of characteristics such as, but not limited to, Class I-IV soils (as identified by National Resource Conservation Service's Soil Capability Classification System) and favorable precipitation, growing season and water availability. The lands may be developed (for example, cultivated, irrigated, etc.) for the production of all types of agricultural commodities.

Rangelands

DSL manages approximately 625,000 acres of rangelands located primarily in central and eastern Oregon (Deschutes, Lake, Harney and Malheur counties). Much of this land is arid or semi-arid rangeland and contains vegetation consisting of grasses, grass-like plants, forbs and shrubs suitable for grazing.

DSL administered 139 active forage leases in FY 2010. Of these, 44 are leases on large blocked parcels of more than 1,000 acres each. The remainder is approximately 95 smaller parcels. Other uses found on rangeland include communication site leases and easements. Recently, alternative energy uses are being investigated, including a solar display near Christmas Valley and a wind energy project in the Stockade Block. DSL is actively pursuing other alternative energy sites, and potential conversion to agricultural land, where feasible.

Industrial/Commercial/Residential (ICR) Lands

Approximately 7,000 acres are managed as ICR Lands. Such land is typically in or near an urban area and zoned, or has the strong potential for being zoned, for industrial, commercial or residential uses. Urban industrial/commercial/residential land, by definition, is located within an urban growth boundary. Rural land is located outside urban growth boundaries and may include land designated as urban reserve or within urban unincorporated communities.

Table 1: Asset Inventory, January 2012

Land Classification	Total Acres	% of Total CSF Lands
Forestlands	129,530	4.60
Agricultural Lands	5,860	0.21
Rangelands	625,510	22.24
ICR lands	7,010	0.25
Special Stewardship Lands	11,005	0.39
Waterways	1,260,000	44.79
Mineral and Energy Resources ¹	774,110	27.52
Totals	2,813,025	100

The CSF's real property asset portfolio consists of approximately 2.8 million acres of forestlands, agricultural lands, rangelands, industrial/commercial/residential (ICR) lands, special stewardship lands, waterways, mineral and energy resources, and unclassified lands. Table 1 details the land distribution of this current asset base

Note

1 The mineral resource acres indicated above occur in “split estates” in which DSL owns the mineral rights but not the land surface associated with those rights. In addition to this acreage, DSL also manages 410,000 acres of mineral rights underlying DSL land (which are included in other land asset classes) and 2.1 million acres of mineral rights underlying surface acreage owned by other state agencies such as the Department of Forestry.

Special Stewardship Lands

These lands are managed primarily to ensure the protection of scenic, natural resource, cultural, educational and recreation values. This class may include both Trust and Non-Trust lands. The majority of lands classified as special stewardship are CSF lands managed by and currently designated by the Oregon Department of Forestry as special stewardship lands. These lands are generally managed for uses other than income production, e.g. aquatic and riparian habitat, threatened and endangered species, or visual quality.

The South Slough National Estuarine Research

Reserve was the first reserve designated under the National Estuarine Sanctuary Program. Under this program, healthy estuarine ecosystems that typify different regions of the country are designated and managed as sites for long-term research, and are used as a base for estuarine education and interpretation programs. The Reserve is administered as a partnership between the National Oceanic and Atmospheric Administration (NOAA) and the Department. NOAA provides funding, national guidance and technical assistance. A 2006 management plan guides the work of the Reserve. Administrative operations are overseen by the Department with direction from the South Slough

NERR Management Commission. The Department holds title to the lands within the NERR and manages them as CSF assets.

Waterways

Approximately 1,260,000 acres of submerged and submersible lands are classified as waterways. These include submerged and submersible land under the Territorial Sea (i.e., oceanward to the three-mile limit), tidally influenced land, and the non-tidally influenced bed and banks of 12 waterways and a number of lakes in the state. Waterways are Non-Trust lands.

State ownership of waterways is established by the Oregon Admission Act and federal common law, including the Equal Footing Doctrine. Public rights of fishing, navigation and commerce are “public” interests that apply to all tidelands, shorelines and underlying beds. The extent of public waterway ownership is determined by tidality or by title navigability. Most of the submerged and submersible lands subject to the ebb and flow of the tides are publicly owned. In some cases, lands between the ordinary high and low tide on tidelands have been sold to private interests. Since 1995, state ownership of waterways (except meandered lakes, which are navigable by statute) is based on a determination by the Land Board that they are title navigable, i.e., they were used or susceptible to use as a highway of commerce at time of statehood (ORS 274.402).

Mineral and Energy Resources

The dominant use of lands in the mineral and energy resources class is the exploration for and development of mineral and energy resources; however, other uses, such as agricultural or rangeland uses, will typically also occur.

Mineral Resources

For minerals, the classification is applied to: (1) all state-owned parcels of subsurface mineral ownership interest, and (2) lands where the dominant use is associated with mineral resource development or exploration. (See Appendix A - Glossary - for a definition of mineral resources.)

The Department is responsible for the management, leasing and sale of state-owned mineral rights on approximately 3 million acres throughout Oregon. ORS 273.780 gives the Land Board authority for mineral and geothermal rights on most lands owned by the State of Oregon. These mineral rights occur on both the lands managed by the Department, as well as on lands owned by other state agencies. Approximately 774,000

acres occur in “split estates,” in which the Department owns the mineral rights but not the land surface associated with those rights. In addition to this acreage, the Department also manages 410,000 acres of mineral rights underlying DSL land (which are included in other real property asset classifications), and 2.1 million acres of mineral rights underlying surface acreage owned by other state agencies, such as ODF. The Department receives compensation from the production of minerals from these lands in the form of royalties on the value of the minerals mined, as prescribed by statute and/or administrative rule.

Energy Resources

Energy resources include solar, geothermal, hydro-power, wave energy, and wind energy sites. To date, hydropower resources have been developed on state land and lands are currently leased in Eastern Oregon for solar and geothermal energy projects that could result in significant revenue to the CSF. Investigations are also underway for wind and ocean wave energy projects.



III. Valuation and Performance

A key goal of the REAMP is to increase revenues from CSF real property assets. Current information on land values and performance is essential for establishing appropriate rates of return against which to measure the performance of the CSF assets. Performance goals, in return, serve as a basis for determining which lands to retain, invest in or sell.

A. Current Valuation and Performance

Revenues are generated from CSF real property assets through a variety of business activities or authorizations, including timber sales, grazing leases, rental of space in the Department's office building, natural gas royalties, and waterway leases for such uses as gravel extraction, marinas, and fiber-optic cables. Additional revenues are generated to the CSF from a 6% wellhead tax on oil and gas production on private lands and payments from the Federal Energy Regulatory Commission (FERC) for FERC-licensed projects on federal lands. An estimate of the total value of all DSL lands is included in Table 2. The estimate is based on broad averages (e.g. all western Oregon DSL forestland sales over the past three years) and should be seen only as a comparative base and should not be used as an actual value indicator for any specific parcels.

Procedures and systems for evaluating the financial performance of public lands are constantly evolving. No universal or widely accepted financial performance indicator is available for each land class. Return on Asset Value (ROAV) is the most common financial performance indicator when complete data is available for the asset class. ROAV is calculated by dividing the Net Operating Income (NOI) by the Market Value, and is expressed as a percentage for each land class. The NOI is the difference between total revenues (leases and other authorizations) and total operating expenses (costs for management, administration, repairs, etc.). The 2010 values and ROAV show comparative returns by land class, and are shown in Table 2.

This plan takes an approach to identifying lands for sale and purchase that is significantly different from the

2006 AMP. However, the following findings, primarily taken from the 2006 AMP, remain pertinent for the revised 2012 REAMP:

- The CSF is receiving a positive net cash flow from its real property assets.
- Forestlands have historically and currently generate the majority of the Department's real property asset revenues. Any improvements in efficiency or other revenue enhancement measures for forestlands would be expected to have significant positive revenue impacts.
- Although they comprise a small proportion of the asset base and of NOI, agricultural lands would be expected to continue to provide a relatively small but stable flow of income. Agricultural lands perform substantially better than rangelands, and generally perform better than forestlands. Conversion from rangeland to agricultural lands where feasible is a viable means of enhancing CSF revenues.
- Rangelands historically and currently have the poorest revenue-generation performance among the actively managed lands within the CSF portfolio. In most years, rangelands have had a positive NOI once the cost of capital improvements are taken into account. In addition, the grazing fee has increased in recent years and is substantially higher than the grazing fee on federal lands.
- The ROAV for ICR lands is about in the midpoint of land classes, although ICR values have increased more than fivefold since the 2006 AMP. This value increase is far below potential returns, because of entitlement delays (e.g., urban growth boundary inclusion and annexation of South Redmond and Stevens Road Tracts) or unfavorable market conditions (e.g., Forked Horn Butte and Ward Road Subdivisions) hampering final development and/or sale.
- Although waterways are managed principally for purposes of maintaining public trust value, revenue generation is also an important consideration. Waterway leases typically are the second greatest source of land management revenue to the CSF.
- Special stewardship lands are managed primarily for the protection of resource, cultural, educational and recreation values; minimal revenue generation is expected from these lands.
- Mineral and energy resources represent significant future revenue generation potential.

Table 2: Market Value and Performance by Land Class (2011)

Land Classification	Total Acres	Approximate Market Value (millions)	% of Total Market Value	Net Operating Income (NOI)	% of Total NOI	Return on Asset Value (ROAV)
Forestlands	119,770	\$325.5–359.0 ¹	57–62%	\$4,126,413	66.3%	1.2–1.3%
Agricultural Lands	5,860	\$13.4–13.9 ²	2.3–2.4%	\$165,092	2.7%	1.2%
Rangelands	625,510	\$109.5–125.1 ¹	21–22%	\$112,862	1.8%	0.09–0.1%
ICR lands	7,010	\$69.3–72.3 ³	12–12.6%	\$506,762	8.2%	0.7%
Special Stewardship Lands	10,000	⁴	⁴	(\$49,797)	-0.8%	⁴
Waterways	1,260,000	⁴	⁴	\$1,271,562	20.4%	⁴
Mineral and Energy Resources	774,410	⁴	⁴	\$88,979	1.4%	⁴
Totals	2,802,260	\$517.7–570.3	100%	\$6,221,873	100%	1.09-1.2%

Notes:

- 1 Based on recent average sale values.
- 2 Based on USDA average agricultural land values for Oregon.
- 3 Individual parcel values based on recent land sales.
- 4 Adequate data not available.

B. Performance Measures

A key REAMP element is establishing performance measures and targets for the CSF’s real property assets as a means of measuring progress toward meeting the plan’s goals. Evaluating the financial performance of public lands is a constantly evolving process of balancing a wide range of financial, environmental and social factors. No universal financial performance indicator

is available that is useful for the type of portfolio represented by CSF lands. Given the unique character of CSF lands, a variety of measures and targets may be considered in measuring the performance of the overall CSF real property asset portfolio. Four separate measures are used by the Department to measure performance: Return on Asset Value (ROAV); Net Operating Income (NOI); Annual Revenue (AR); and Land Value Appreciation (LVA). These measures will assist in the evaluation of lands for potential sale and the evaluation of lands for potential purchase.

Return on Asset Value (ROAV)

ROAV is the most common financial performance indicator when complete data is available, including information on current market appraisal values, annual expenditures, and annual revenues generated. ROAV measures return compared to land value. It allows for comparison with similar business returns and financial instruments. ROAV is not a particularly useful measure unless a good benchmark has been established: i.e. an appraised value that can be periodically updated with accurate information in order to identify increases in land value. ROAV is a good tool when the benchmark is valid (e.g. land purchased by the Department) and it can be tracked over time.

Net Operating Income (NOI)

NOI measures income compared to expenses and is calculated as gross revenue minus operating expenditures. It requires revenue and expenditure information by parcel or land class. Expenses for maintenance and improvements are typically not considered 'operating' expenses for purposes of calculating NOI, since they preserve or increase the value of the land. NOI will be calculated each year, along with the percent change from year to year.

Total Annual Revenue (AR)

AR, expressed in dollars or as a percentage, measures only the income obtained from management of the CSF's real property assets. Using this measure, the Department calculates the change in AR on an annual basis. One of the Department's Key Performance Measures reads: Increase in Revenues from Land Management Activities - Percent increase in revenues generated by all Land Management activities, exclusive of timber harvest receipts.

Land Value Appreciation (LVA)

LVA, expressed as a percentage, measures the change in land value over a specific period of time. It requires periodic re-appraisal or calculation of land value, although value trending and best professional judgment could substitute. Land value will be carefully tracked on properties that have a good benchmark (see ROAV discussion above). Only broad estimates of land value will be made on properties without a good benchmark.



Performance Targets for Acquired Or Converted Property

For property to be acquired through purchase, or if significant investment in existing properties is being evaluated, the goal is to achieve a reasonable rate of return. Because acquired lands are added to the CSF real property asset portfolio, performance targets have historically been set at higher levels than those for existing assets. This REAMP establishes a performance target for a ROAV at 5% or above (approximately equal to the ten-year returns by the Oregon Investment Council of 4.98%) with a working goal of achieving 8% or above, measured as the combined appreciation in asset value and the net property revenue. These targets will be applied to investment in existing properties (e.g. conversion of rangeland to agricultural land) and to new land acquisitions.

IV. Management Direction

This section describes the overall policy direction and management principles guiding the management of the CSF’s real property assets. This management direction provides the framework for implementing short-term priorities and class-specific management strategies detailed in the next section. With limited exceptions, this management direction is applicable to all lands, irrespective of their classification.

- Provide a clear commitment to create a consistent and growing stream of revenue to increase annual distributions to schools.
- Recognize the need to balance revenue enhancement and resource stewardship.
- Rebalance the portfolio by strategically disposing of selected assets and acquiring assets with high performance potential.
- Direct that rates for leases and other authorizations be reviewed and set at fair market values.
- Target investment in lands with demonstrated revenue potential, most notably agricultural lands, ICR lands and energy sites.
- Identify a new process to evaluate lands for sale and acquisition for highest and best use and returns to the CSF.
- Assure that proposed investment in existing land assets will yield targeted returns on investment.

2. The Land Board and Department will continue to manage CSF lands to create a sustained and consistent stream of revenue to assist in building the principal of the CSF, thereby increasing annual distributions to schools.

To avoid cyclical variations in distributions of earnings from the CSF, the Land Board’s distribution policy is based on the change in CSF value each year (three-year rolling average). Though small by comparison, revenues derived from the real property asset portfolio tend to be more consistent from year to year than revenues from investments in stocks and bonds. Thus, management of the real property asset portfolio to create a sustainable and growing revenue stream is essential both to “even out” fluctuations in earnings from the investment portion of the Fund and to increase its overall value.

3. The plan balances revenue enhancement and resource stewardship.

Although the Land Board is required to maximize revenues over the long term for its Trust lands, it is not precluded from addressing environmental and other values. Land managed by the Land Board and Department contains many resources, including those that can be used to generate revenue for the CSF, as well as those that should be protected for their resource and public use values. The Land Board recognizes that it must ensure adequate long-term resource protection commensurate with its fiduciary and public trust obligations. This plan provides a framework for balancing revenue enhancement and resource stewardship. It anticipates opportunities to combine these objectives: specifically, selling or exchanging resource stewardship land to conservation groups or public agencies that would ensure the land’s long-term protection.

4. Consistent with the legacy of the Admission Act, the Land Board will maintain a real property asset portfolio of CSF lands. The allocation of land among land classifications may change over time based on management, reinvestment and disposal strategies.

A. General Management Principles

The following reflects the overall management direction for the CSF’s real property assets.

1. The Land Board and Department will continue to meet their obligations on Trust Lands.

The Oregon Admission Act and Constitution require the management of Trust Lands to maximize revenue over the long term for the Common School Fund. Thus, a fundamental goal of this plan is to increase the contributions of the real estate portfolio to the CSF.

The question of whether to retain and manage Trust lands or to divest of them and invest the proceeds in CSF investments has been an ongoing debate since statehood. The state has retained less than one-third of the original grant lands, with most of the acres disposed of before 1900. Since the 1960s, the Land Board has had a strong policy of retaining its Trust land base. This Plan emphasizes increased return on investment and gives conscious direction towards the sale of lands with a lower return potential and to the purchase of lands with a significantly higher return potential. While this emphasis is expected to reduce DSL's overall acreage ownership, it is also intended to increase returns on CSF lands. Financial performance takes a more significant role in this plan than in previous plans.

5. The Land Board and Department will actively strive to increase the total annual revenues from the real property asset portion of the CSF portfolio through the disposal of Trust lands that are not actively managed, difficult or uneconomical to manage or are low revenue producers.

As stated previously, one of the fundamental goals of this plan is to increase the overall revenue from the Land Board's real property assets by disposing of lower performing lands and investing in higher performing lands. Disposal processes (transfer, exchange and sale) are identified in this plan. Sale and acquisition processes will be reasoned and methodical and occur through case-by-case evaluations over time. Transfer and exchange opportunities will be fully explored as part of any disposal evaluation.

6. The Land Board and Department will undertake opportunity-driven land acquisitions and sales.

This plan takes a new approach to evaluating land for acquisition and sale. It is proposed that over time, all land parcels will be evaluated and considered for retention or sale. Property acquisitions will be targeted to those properties that, through a combined asset appreciation rate and on-going net revenue production, meet or exceed the most recent ten-year returns to the CSF. Additionally, some lands in the portfolio should be managed specifically to be attractive for eventual sale, e.g., lands within or adjacent to UGBs (i.e. Stevens Rd. and South Redmond Tracts), or rural residential land.

7. All lands will be evaluated before selling, issuing a new authorization or completing a transaction, according to the criteria outlined in Appendix C.

Divesting in lower performing lands and reinvesting in higher-performing lands, is a key objective of this plan. It is important to keep this objective in the forefront when considering authorizations. This principle will cause only a routine review for some authorizations (e.g. renewal of a dock permit), but will necessitate a more in-depth, highest and best use evaluation for other types of authorizations (e.g. issuing a new, long-term land lease).

8. The plan provides general land management direction; many details will be addressed during ongoing implementation of the plan and will involve the public.

The plan is designed to provide overall guidance regarding land management decisions. Specific implementation measures and management decisions, such as evaluation of waterway lease rates, disposition of poorly performing parcels and adoption of new administrative rules, will be further analyzed and developed during the ongoing implementation phase of the plan. The plan also seeks to streamline decision-making processes through administrative rule revisions.

B. Principles for Land Administration

1. Trust lands will be managed with the overriding objective of maximizing revenues over the long term for the CSF while conserving the value of the land consistent with Trust law.
2. The Department will maintain a resource inventory for state-owned lands within its jurisdiction that provides basic information on a tax-lot basis and is included in the Department's land administration and GIS systems. The resource inventory's level of detail may become more precise over time as data become available or as the need for precision changes.
3. The Land Board and Department may enter into partnership agreements with other government entities

and private and public organizations to help achieve asset management goals. Local, state and federal agencies and public interests with knowledge and expertise in land and waterway management will be consulted as the plan is implemented. The Department may develop specific area asset plans for definable geographic areas and/or for specific resources (e.g., waterway areas). Previously prepared plans were highly detailed documents prepared for the Stockade Block in Southeastern Oregon, and for Central Oregon. It is currently envisioned to conduct the property level analyses similar to the two previous plans on an area-wide basis, but not to include the analysis in a formal document as was done for the previous initiatives. In other words, this plan develops criteria to evaluate properties on a case-by-case basis which will be targeted within an area, but will not take on the general format of the previous plans. This approach will not sacrifice any information, but will streamline and simplify the evaluation and implementation processes. Two areas in Eastern Oregon have a concentration of CSF parcels that are appropriate for this level of analysis: 1) the area near Burns, and 2) the North Central area generally consisting of Wheeler, Grant, Sherman, Gilliam and Morrow Counties. The Department will hold public hearings in these regions as the asset plans are prepared, and will specifically identify any properties that are proposed for disposal.

C. Principles for Land Management and Leasing

1. The Land Board establishes the basis for determining rates for leases, easements, licenses and other forms of authorization that reflect fair market value. All current rates will be reviewed and adjusted where justified by market trends.
2. New lease applications, except those involving waterway or mineral uses, will be evaluated under the highest and best use criteria in Appendix C. New leases will be offered through processes identified in administrative rules. For waterways, upland owner preference rights will be recognized; when they are not exercised, competitive bidding may be used. Mineral lease procedures will vary depending on ownership status (e.g., surface, split-estate, owned by another agency). Timber will be sold by competitive bid; other forest products may be sold by negotiated contracts.
3. When cost-effective, the Department may engage the private sector or other public agencies as property

and lease managers and real estate brokers.

4. The Department will not limit public recreation on state lands when compatible with asset management objectives and commensurate with public safety and the rights of lessees to use the subject land according to the provisions of their leases. Recreation and education opportunities will be encouraged consistent with Trust and Non-Trust obligations and the long-term sustainability of the resource. Regulations pertaining to public recreational use within specific areas may be established by the Land Board. Public access/use may be closed, restricted, or limited to protect public safety; to prevent theft, vandalism and littering; to protect historical and/or archeological resources, soils, water quality, plants and animals; and to meet other land management objectives or lease terms.

5. Provisions to protect the state in case of the use or discovery of hazardous materials will be included in all authorizations. If such materials are present, the Department will cooperate with EPA and DEQ to remediate.

6. In evaluating lands for investment, acquisition or disposal, the long-term potential for development of water and mineral resources will be considered.

D. Principles for Land Development, Retention, Acquisition and Disposal

Land Development

1. The Land Board and Department will encourage lessees and other parties to make improvements to state land, consistent with lease purposes and applicable rules.
2. The Department may invest capital in improvements to the extent the project meets acceptable risk criteria and if the expected rate of return will meet or exceed applicable performance targets within a reasonable period of time.
3. Opportunities will be pursued to generate increased revenues through investment in higher performing lands.
4. The Department may invest in joint partnerships or fee ownership, e.g., in commercial office buildings or energy facilities.
5. In accordance with ORS 273.413, Trust land sale proceeds in the Land Revolving Fund will be available for land acquisitions, improvements, or other investments.

Retention

6. A core of permanent land ownership will be maintained during the planning period and will include higher-performing lands and land with the potential for higher performance. These lands may include, but are not limited to, the following:

- Elliott State Forest and higher-performing forestlands;
- Agricultural lands;
- Leased rangelands and rangelands with development potential for mineral or energy production or agricultural conversion;
- DSL's office building and certain ICR lands in or adjacent to urban areas;
- South Slough National Estuarine Research Reserve;
- Waterways, except "new lands," historically filled lands, and contaminated lands on a case-by-case basis;
- Mineral interest ownerships except those determined to have little, if any, potential for development; and
- Known or identified potential energy resources.

Acquisition (Purchase or Exchange)

7. Opportunities will be evaluated and pursued to acquire parcels available for sale or through other means (e.g., in-lieu selection or exchange) that have a high probability to consistently generate revenue over the long term for the CSF. Priorities for acquisition during the planning period include:

- Purchase of developed ICR lands in or adjacent to metropolitan areas that meet the targeted return rate identified in this REAMP, or the expectation of planned development in the near future;
- Purchase of highly productive forest and agricultural lands; and
- Exchanges or purchases involving surplus lands managed by other state agencies, e.g., ODOT and OPRD.

8. All acquisitions must be approved by the Land Board and carried out in accordance with the Board's rules for exchanges and purchases (OAR 141-067). ICR properties considered for acquisition will be evaluated in accordance with the acquisition criteria included in Appendix B, in addition to the criteria in Appendix C and the following criteria. Other properties will be evaluated according to the following criteria:

- Operating Budget: Anticipated annual management costs can be borne by the Department's current budget or revenues anticipated within a reasonable time following acquisition;

- Returns: The property is projected to meet or exceed the targeted returns identified in the REAMP;
- Local Government Coordination and Support: Coordination with local governments has occurred in concurrence with the Department's State Agency Coordination Agreement and the level of local government (e.g., city, county, school district) support for the acquisition will be assessed;
- Support of Other Public Policies/Programs: The acquisition assists in achieving or furthering another state public policy or program objective (e.g., state economic development goals); and
- Due Diligence: Before acquiring land, the presence of species listed under the federal and state endangered species acts and of hazardous or contaminated materials will be determined.

Disposal (Sale or Exchange)

9. Pursuant to ORS 273.245 and 273.316, opportunities will be evaluated and pursued to dispose (sale or exchange) of any parcels within the CSF portfolio except those specifically identified for retention. Disposal may be considered on a case-by-case basis or through master plans to maximize investments; to respond to market-driven opportunities; for lands not meeting management expectations or providing substandard returns on investment; for lands better managed by another entity; and for other public purposes (e.g., highway rights-of-way or conservation).

10. Waterways (submerged and submersible lands) are not eligible for disposal except as allowed for "new lands" (filled lands as defined in ORS 274.095), historically filled lands, and contaminated sites.

11. Proposed land sales or exchanges must be approved by the Land Board and carried out in accordance with the Board's administrative rules. The following criteria are among the factors to be considered when evaluating a land disposal proposal:

- Parcel has low income-generating potential and limited multiple land use(s); is not leased or leasable; has poor physical attributes for revenue enhancement; and/or has external constraints to managing for highest and best use;
- Parcel management and/or holding costs are high in comparison to actual or potential returns and/or appreciation potential;
- Significant environmental risks are present, such as hazardous waste or environmentally sensitive attributes;
- Parcel is an in-holding within another major ownership, or is a small, isolated tract.

12. Before disposing of land, an evaluation will be conducted of the potential presence of mineral resources of value. If present, mineral rights may be retained by the Department following disposal of the surface lands.

Transfer of Management

13. Opportunities may be pursued to transfer management, while retaining Department ownership, to agencies or entities better equipped to protect the resource and public interest values of lands managed primarily for the protection of resource, cultural, educational or recreation values. Management transfers help reduce DSL's costs.

E. Principles for Management of Unique Natural and Cultural Resources

1. In recognition of its stewardship responsibilities, the Land Board will use appropriate measures and partnerships that are consistent with Trust and Non-Trust land objectives to conserve cultural resources (e.g., historic, archaeological); unique geological and physical features; riparian resources; wetlands; wildlife habitat; and sensitive and threatened plant, animal and aquatic species. The Department will actively seek to sell special stewardship lands to entities that will assure the long-term conservation of the land and will provide revenue to meet the Department's Trust obligations.

2. The Department, with assistance from the Natural Areas Program and other natural resource agencies, will identify areas with special natural features that may be eligible for recognition by the Natural Areas Program. This program identifies natural areas with special plants, animals and aquatic species or rare geologic features that should be protected. If conflicting uses are identified, the Department may seek funding to remove those lands from Trust designation (if applicable), exchange or transfer management of those lands to other entities equipped to maintain these features, or classify them as special stewardship lands pending future transfer.

3. The Department, in coordination with the State Historic Preservation Office and appropriate Tribes, will establish a procedure to identify historic and archaeological sites and protect them at a level that, at a minimum,



meets regulatory requirements. Actual inventory may take place during specific area management planning, or when site-disturbing activities are planned, or prior to land disposal.

F. Principles for Sustainability

CSF lands will be managed in accordance with the following six sustainability themes identified in the Department's Sustainability Plan (December, 2008):

- Managing CSF lands to provide sustainable funding to K-12 public schools;
- Managing DSL buildings and equipment efficiently and minimizing transportation costs associated with energy generation and transportation;
- Communicating the message concerning DSL's sustainable management practices and increasing public outreach to assure public knowledge of DSL's programs;
- Sustaining and maintaining DSL lands for current and future generations;
- Maintaining an efficient and high quality staff to manage DSL's assets; and
- Utilizing sustainable development practices for all new land development activities on DSL lands.

V. Implementation

The implementation strategies detailed in this section are intended to guide the Department’s work for the duration of this plan. These strategies will be periodically re-evaluated, recognizing that the ability to implement them will be contingent on adequate staffing, the Department’s Strategic Plan priorities, and Land Board and legislative direction.

This section describes four broad categories of land assets. Implementation strategies follow the categories, and each implementation strategy refers to the category or categories which are applicable. Some strategies will overlap categories, while others will be unique. Rather than detailed actions, these strategies are intended to provide general direction to staff over the life of the plan (2012-2022)

General Implementation Categories

1. Long-Term Potential

This category defines those properties that may or already have the strong potential to produce revenue over the long term. Examples include alternative energy production and mineral resources, and some rural residential properties. This category includes rulemaking to expedite alternative energy production.

2. Near-Term Potential

This category includes those properties which have the strong potential to produce revenue over the near term, defined as approximately five years or less, depending on market conditions. Examples include properties within or adjacent to an Urban Growth Boundary, some residential properties, agricultural land conversions and leasing rangelands. This category would also include management activities that would make the Department’s efforts more efficient. An example would include rulemaking to expedite implementation of the REAMP.

3. Current Income Production

This category includes those properties that produce annual revenue for the CSF. The prime example in this category is the Elliott State Forest. Strategies in this category relate to greater management efficiencies.

4. Minimal/No Income Production

This category includes those properties that produce little or no annual income, and have a low likelihood of producing future income. Examples include some unleased rangelands and commercially non-viable forestlands and some unleased/undeveloped ICR lands. This category also includes special stewardship properties that are held by DSL for conservation purposes.

General Implementation Strategies

1. Complete a performance analysis for ICR lands and mineral and energy resources based upon best available information.

ICR lands and mineral and energy resources would be expected to have the highest earning and appreciation potential of the CSF’s real property assets. However, valuation and performance information for these land classes is currently very limited, yet is needed for the Department to more accurately assess and monitor their performance. It is particularly important to track the performance of newly acquired ICR properties. **Categories 1 and 2.**

2. Complete in-lieu selections of federal land owed to the state.

Completion of these selections will satisfy a 1991 court decision that the State of Oregon was owed approximately 5,200 acres of federal public domain lands since admission into the Union. Since the 1991 decision, the Department has completed selection and transfer of lands in Deschutes, Crook and Jackson counties. Approximately 1,600 acres remain for acquisition. These in-lieu land selections are subject to a separate BLM process that is not expected to be completed for the next few years. Land classifications and management strategies for the selected lands will be subsequently developed. **Category 2.**

3. Identify and evaluate for investment or disposal those ICR parcels that have the potential to generate income for the CSF through lease or sale.



Several ICR parcels located within rural and urban areas have short/medium-term development or leasing potential, e.g., Ward Road, Stevens Road, and South Tongue Point. The market at the time of preparation of this Plan is not conducive to development or sale of ICR properties, which are located primarily in Central Oregon. The ability of DSL to wait for market conditions to improve in the future allows this time to pass without significant costs, other than entitlement work to prepare for future development or sale. **Category 2.**

4. Evaluate current land sales procedures and adjust practices or amend or develop administrative rules as needed to increase efficiency.

Among the issues to evaluate are the application process, appraisal requirements, and Department of Administrative Services’ role in certification of rules. An example is the requirement to conduct a formal appraisal on sales of low value parcels, which would cost a significant portion of the total parcel value. DSL staff have the capability to conduct a less formal appraisal in-house, thus saving significant costs. **Category 2.**

5. Revise administrative rules governing the exploration for and leasing and sales of mineral and energy resources.

Current administrative rules are out-of-date and out-moded, and the industry has expressed concern that

they do not adequately address current practices. The rules need to be revised to be easily understood and usable by parties wishing to conduct exploration and leasing activities on lands administered by the agency and to streamline the process of applying for permits and leases. **Category 1.**

6. Manage resource lands to ensure long-term health and increasing revenues.

Manage rangelands to ensure sustained forage yields for livestock consistent with best management practices. Grazing levels may be adjusted, in consultation with lessees, on both Trust and Non-Trust Lands to protect rangeland health and the long-term value of the land. Revenue generation activities on special stewardship lands will generally be permitted only if they do not adversely impact the resource. The use of some special stewardship lands should also be considered for wetland mitigation banks in order to generate revenues from the sale of mitigation credits. Special Stewardship properties should be periodically evaluated for opportunities to transfer ownership to groups that will ensure the long-term conservation of the property. **Category 4.**

7. Manage Industrial/Commercial/Residential (ICR) and other lands according to specific investment criteria and guidelines.

Appendix B contains specific guidelines for acquiring ICR lands for non-resource uses (e.g., industrial, commercial and/or residential development). Investment guidelines identify properties, by type, that are in excellent shape with a sound tenant base and are good candidates for long-term ownership. The criteria include avoiding properties with environmental hazards unless mitigation expenses can be absorbed through a market rate-of-return by developing the property. **Category 2.**

8. Hold land sales periodically for lower-performing property that meets the criteria in the REAMP.

This program will actively pursue identification of lower-performing lands for disposal after evaluation under the criteria in Appendix C. The area asset plans identified in the REAMP will assist this analysis of rangeland in Eastern Oregon, and an overall ranking of all DSL-owned forestland (excluding the Elliott State Forest) will assist the analysis of forestland throughout Oregon. Initially only very low and low quality forest parcels will be targeted for disposal. Forestlands will

be evaluated on factors such as soil productivity, size/configuration, access, and cost of harvest. **Category 4.**

9. Continually strive to increase efficiencies in managing existing income-producing properties.

Department staff will monitor existing income-producing properties to increase NOI and ROAV. Techniques to be evaluated include automated lease management; contracting out for property management activities in cases where existing costs exceed costs available in the private sector (assuming equal or better quality of management); and increasing rents and other fees to market levels. **Category 3.**

Implementation Outcomes

This Real Estate Asset Management Plan is intended to be a 10-year plan that is periodically reviewed and updated. The primary purpose of the REAMP is to increase the amount of revenue generated by the Department’s land-based assets and their contributions to the Common School Fund. Following are the anticipated outcomes of REAMP implementation:

- A balanced approach to revenue enhancement and resource stewardship.
- A consistent and growing sustained stream of revenue from the CSF to schools.
- A more aggressively managed portfolio, including evaluation of all lands, with a focus on ICR and agricultural lands and mineral and energy resources to generate new revenues.
- A regular land sales program to dispose of lower-performing parcels.
- A rebalanced portfolio through acquisition of assets with high performance potential and the strategic disposal of selected non- or lower performing assets.
- Fair market rates for leases and other authorizations.
- Specific guidelines for property acquisition and detailed criteria to enable a consistent analysis of potential lands for sale.
- Investment standards that help determine the value of proposed land acquisitions and capital improvements.
- Strategic investment/reinvestment in ICR and other higher performing lands to increase land values and CSF revenues over the ten-year life of the REAMP.
- Increased revenues through rents on acquired property and increases in leases, easements and other authorizations.

Appendix A. Glossary

Agricultural Lands Lands managed for the production of agricultural commodities.

AMP Asset Management Plan.

Authorization Any permission given by the Land Board or Department for the use of CSF lands. Includes leases, easements or rights-of-way, licenses, temporary use permits, etc.

BLM Bureau of Land Management, U.S. Department of the Interior.

Blocked Lands Blocked lands are those CSF lands that are adjacent to other CSF or BOF lands and that have been consolidated into units for more efficient management. Generally the total contiguous area is 640 acres or greater.

BOF Oregon Board of Forestry.

Certified Forestlands Forestlands managed by ODF for DSL.

CSF Common School Fund.

CSFL Common School Forestland. Trust forestlands.

De-certified Forestlands Forestlands returned by ODF to DSL for management.

Department (DSL) Oregon Department of State Lands.

Disposal Transfer, exchange or sale from DSL to another entity.

DOGAMI Oregon Department of Geology and Mineral Industries.

DOI U.S. Department of the Interior.

Energy Resources Includes solar, geothermal, hydro-power, wave energy, and wind energy.

Fair Market Value The amount of money a willing buyer or lessee will pay to purchase or lease for property of the same or similar use as the subject.

Forestlands Lands managed primarily to produce merchantable timber for periodic harvest and sale according to a specific plan developed by forest managers.

Industrial/Commercial/Residential (ICR) Lands Lands managed for industrial, commercial or residential uses or managed as transitional lands pending anticipated urban development.

In-Lieu Lands Trust lands granted to the State in lieu of Sections 16 and 36 if they were not available at time of statehood.

Isolated Parcel A parcel that is either largely surrounded by land not owned by the state, isolated from larger state-owned tracts, and/or difficult or uneconomical to manage.

Isolated Rangelands are those parcels or groups of parcels less than 640 acres in size.

Land Classes, Classification System to classify lands by suitability for both existing and potential uses and to apply management prescriptions to categories of land uses.

Market Rate of Return The ratio of net operating costs to the asset value for similarly-situated business enterprises. It is expressed as a percentage.

Mineral Lands State-owned subsurface mineral ownership interest and lands developed for mineral resource development or exploration.

Mineral Resources Includes oil, gas, sulfur, coal, gold, silver, copper, lead, cinnabar, iron, manganese and other metallic ore, and any other solid, liquid or gaseous material or substance excavated or otherwise developed for commercial, industrial or construction use from natural deposits situated within or upon state lands, including mineral waters of all kinds.

Natural Heritage Conservation Area (NHCA) A natural area dedicated under the Natural Heritage Act as part of a statewide system of protected natural areas. NHCAs can be state- or privately owned.

New Lands Lands created on state-owned submerged and submersible land by artificial fill or contaminated submerged and submersible lands.

Non-Trust Lands Lands managed by DSL that are not Admission Act grant lands (e.g., navigable rivers, Swamp Land Grant Act).

ODEQ Oregon Department of Environmental Quality.

ODF Oregon Department of Forestry.

ODFW Oregon Department of Fish and Wildlife.

ODOE Oregon Department of Energy.

ODOT Oregon Department of Transportation.

Oregon Natural Heritage Plan 2003 plan to provide guidance to federal, state, and local agencies and private landowners on the most efficient way to create a comprehensive system of natural areas in the state. Establishes criteria for the selection of natural areas suitable for: (1) inclusion on the Oregon Register of Natural Heritage Resources; (2) dedication as a Natural Heritage Conservation Area; (3) designation as a Research Natural Area; or (4) designated as another public or private reserve.

Oregon Register of Natural Heritage Resources A registry maintained by the Natural Areas Program of significant natural areas, voluntarily managed in ways that protect one or more natural heritage resources.

Performance Targets Goals for return on asset value to be achieved during the planning period.

Plan This 2011 Asset Management Plan; replaces 2006 AMP.

Planning Period Ten years (2012 – 2022), the anticipated life of the REAMP before revision.

Rangelands Lands classified and managed for livestock grazing.

Real Market Value (RMV) Land value established by county assessor’s office for taxation purposes; typically lower than the appraised or fair market value.

Research Natural Area (RNA) Areas established by federal agencies under the plan of the Pacific Northwest Research Natural Area Committee. The RNA is the federal counterpart of the NHCA, as the Oregon Natural Areas Program is the state counterpart of the federal research natural area program.

Return-on-Asset Value (ROAV) The ratio, expressed in percent, of the net operating income and the value of the asset.

Scattered Tracts Small tracts of state forestland not contiguous to other DSL or ODF forestlands.

Split Estates Lands where surface rights and subsurface mineral rights are owned by separate parties.

State Land Board Comprised of the Governor, Secretary of State and State Treasurer, the Land Board serves as the trustee for the Common School Fund.

Special Stewardship Lands Lands managed primarily to protect sensitive or unique natural, cultural or recreational values.

Submerged Lands Lands lying below the line of mean low tide in the beds of all tidal waters within the state; or below the ordinary low water line of non-tidal waterways.

Submersible Lands Lands lying between the line of ordinary (mean) high water and the line of ordinary (mean) low water.

Territorial Sea Waters and the seabed three miles (nautical) seaward of the mean low water.

Trust Lands Lands granted the state for schools by the Admission Act or lands purchased/exchanged with proceeds or value derived from such lands.

Waterways Submerged and submersible lands underlying navigable waterways, the Territorial Sea, and “swamp lands” granted to the state by the federal government.

Appendix B. General Acquisition

Real Estate Investment Guidelines

	Office	Industrial	Flex	Retail	Mixed Use	Land
Type	Masonry, wood frame or attractive concrete tilt Low and mid rise	Concrete tilt Bulk distribution Front & rear loaded Full height dock Manufacturing	Concrete tilt with minimum 3 per 1,000 parking and grade level roll-up doors	Masonry, wood frame or attractive concrete tilt Grocery anchor preferred	Masonry, wood frame or attractive concrete tilt Grocery anchor preferred	Long-term ground leases
Location	Portland Metro, Bend, Salem, Eugene, Medford/Ashland, Corvallis	Portland Metro, Bend, Salem, Eugene, Medford/Ashland, Corvallis	Portland Metro, Bend, Salem, Eugene, Medford/Ashland, Corvallis	Portland Metro, Bend, Salem, Eugene, Medford/Ashland, Corvallis	Portland Metro, Salem, Eugene, Corvallis, Bend	Portland Metro, Bend, Salem, Eugene, Medford/Ashland, Corvallis
Quality	Core Value Add A&B, Historic	Core A&B	Core Value Add A&B	Core Value Add A&B	Core Value Add A&B	Stabilized Value Add
Preferred size	25,000 SF	70,000 – 125,000 SF	50,000 SF	16,000 SF	25,000 SF	Urban – 20,000 SF Suburban – 90,000 SF Rural – 225,000 SF
Occupancy preference	75-100% Single or Multi-Tenant Institutional	100% Single Tenant 80 – 100% if Multi-Tenant Institutional	75-100% Multi-Tenant Institutional	75-100% Multi-Tenant	75-100%	N/A
Will not consider	Less than 50% occupancy	Vacant owner user buildings, metal buildings	Less than 75% occupancy	Free standing pads, restaurants	Less than market rate	Tmber lands or uplands
Joint venture	Considered	Considered	Considered	Considered	Considered	Considered

- Risk analysis
- 1) Cap rate (NOI – Net Operating Income)
 - 2) Target 8% (ROI – Return on Investment), including appreciation (ref. point)
 - 3) Vacancy rate (specific property, market & sub-market)
 - 4) Market condition (unfavorable conditions, over holding period); economic growth
 - 5) Tenant credit and track record; potential default
 - 6) Age/quality of construction
 - 7) Competitive operating costs
 - 8) Tenant term analysis – staggered; 10-year plus
 - 9) Inflation rate (market rate annual increases)
 - 10) Sustainability; LEED and Energy Star
 - 11) Multi-modal, transit-oriented locations preferred
 - 12) Exit strategy considerations

Real Estate Investment Guidelines

	Office	Retail
General criteria	Strong preference for efficient low- or mid-rise office buildings with on-site parking.	Strong preference for neighborhood grocery anchor.
Tenant type	Strong preference for credit-oriented rent roll, high-grade, multi-tenant buildings.	Prefer national or regional credit tenants with in line local and regional credit tenants. Cohesive tenant mix is important.
Lease term	Core: ± 5 year average Value add: ± 3 year average	Core: 7-10 year average Value add: ± 3-5 year average
Location	CBD – markets listed above	Suburban or urban markets listed above
Physical amenities	<p>Construction: Class A or B; masonry, wood frame or attractive concrete tilt</p> <p>Design Type: Modern office with functional floor plates with competitive market-based load factor (prefer 16% or less)</p> <p>Ceiling height: 9 ft. minimum</p> <p>Parking: Market standard ratio – minimum 3 per 1,000 SF</p> <p>Office Finish: Preference for typical, standard building finish-out</p> <p>Preferred Amenities:</p> <ul style="list-style-type: none"> • Modern elevator banks (multi-story) and common areas • Efficient floor plates • Compliant sprinkler/life safety • On-site parking • ADA compliant • Mass transit • Dual pane glass <p>Minimum Size:</p> <ul style="list-style-type: none"> • 10,000 SF • \$2,000,000 	<p>Construction: Class A or B; masonry, wood frame or attractive concrete tilt</p> <p>Design Type: Maximum 120 ft. bay depth and minimum 30 ft. storefront with up-to-date tenant storefront signage and monument signage. Must have good truck accessibility for rear loading.</p> <p>Ceiling height: 12 ft. minimum</p> <p>Parking: Minimum 5 per 1,000 SF</p> <p>Office Finish: Preference for typical, standard building finish-out</p> <p>Preferred Amenities:</p> <ul style="list-style-type: none"> • Street visibility • Easy ingress/egress • Compliant sprinkler/life safety • On-site parking required • ADA compliant • Mass transit • Bike parking • Ample, energy-efficient parking lot lighting <p>Minimum Size:</p> <ul style="list-style-type: none"> • 8,000 SF • \$2,000,000
Risk	Prefer stabilized properties with staggered lease rollover. No environmental or seismic problems.	Prefer stabilized properties with staggered lease rollover. No environmental or seismic problems.
Appearance /age	Attractive and competitive Class A or B facilities, not more than 20 years old (excluding substantial renovations or opportunistic assets).	Attractive and competitive Class A or B facilities, not more than 20 years old (excluding substantial renovations or opportunistic assets).

Real Estate Investment Guidelines

	Industrial	Flex
Tenant type	Prefer credit oriented rent roll, high-grade institutional quality single assets. Preference given to industrial park setting.	Prefer staggered rent roll – 3-5 year lease terms. Preference given to office park setting.
Lease term	7+ years / single tenant; 3-5 year average term / multi-tenant	7+ years / single tenant; 3-5 year average term / multi-tenant
Location	In a path of the flow of goods via airports, trucking, rail and seaport networks. Area must have an efficient infrastructure and multiple interstate highways or significant transportation corridors. Metro areas multi-tenant; flexible single-tenant.	Areas with significant economic generators. Area must have an efficient infrastructure. Job infrastructure is important.
Physical amenities – preferences	<p>Construction: Concrete tilt-up; pre-cast preferred</p> <p>Design Type: Modern front, rear, or cross-docked bulk distribution facilities</p> <p>Loading: Dock high; strong preference for seals and levelers</p> <p>Bay Depth: 150 ft. to 300 ft. deep (double of cross-docked or rail served)</p> <p>Clear ceiling height: 22 ft. +</p> <p>Parking Ratio: Minimum 1.5/1,000</p> <p>Office Finish: 5-10% preferred</p> <p>Site Coverage: Less than 50%</p> <p>Amenities:</p> <ul style="list-style-type: none"> • ESFR sprinkler system • Large concrete truck courts or HD asphalt • Additional trailer parking • ADA compliant • Concrete pads • Skylights/sidelights • Expansion land • No environmental issues <p>Minimum Size:</p> <ul style="list-style-type: none"> • 40,000 SF • \$2,000,000 	<p>Construction: Concrete tilt-up, masonry, or pre-cast</p> <p>Design Type: Modern light industrial; preference for multi-tenant</p> <p>Loading: Dock/semi-dock/grade level</p> <p>Bay Depth: 100 ft. to 200 ft. deep</p> <p>Clear ceiling height: 16-24 ft.</p> <p>Parking Ratio: 2.5/1,000 or greater</p> <p>Office Finish: 70% or less</p> <p>Site Coverage: Less than 50%</p> <p>Amenities:</p> <ul style="list-style-type: none"> • Code compliant sprinkler system • Attractive landscaping • ADA compliant • Signage • NNN leases <p>Minimum Size:</p> <ul style="list-style-type: none"> • 20,000 SF • \$2,000,000
Risk	<ol style="list-style-type: none"> 1) Cap rate (NOI – Net Operating Income) 2) Target 8% (ROI – Return on Investment) 3) Vacancy rate (specific property, market & sub-market) 4) Market condition (unfavorable conditions, over holding period) 5) Tenant credit and track record; potential default 6) Age/quality of construction 7) Competitive operating costs 8) Tenant term analysis – staggered; 10-year plus 	<ol style="list-style-type: none"> 1) Cap rate (NOI – Net Operating Income) 2) Target 8% (ROI – Return on Investment) 3) Vacancy rate (specific property, market & sub-market) 4) Market condition (unfavorable conditions, over holding period) 5) Tenant credit and track record; potential default 6) Age/quality of construction 7) Competitive operating costs 8) Tenant term analysis – staggered; 10-year plus

Real Estate Investment Guidelines

	Industrial	Flex
Risk	9) Inflation rate (market rate annual increases) 10) Sustainability; LEED and Energy Star 11) Multi-modal, transit-oriented locations preferred	9) Inflation rate (market rate annual increases) 10) Sustainability; LEED and Energy Star 11) Multi-modal, transit-oriented locations preferred
Appearance /age	Facility should function as a competitive generic distribution building and be not more than 25 years old (excluding renovations).	Facility should function as a competitive generic building and be not more than 25 years old (excluding renovations).
	Mixed use	Land
Tenant type	Single- or multi-tenant	Single-tenant ground lease; future development.
Lease term	10-year+ lease term; staggered	10-year+ lease term, developable within 24 months.
Location	Portland Metro, Salem, Eugene, Corvallis, Bend	Portland Metro, Bend, Salem, Eugene, Medford/ Ashland core area; path of future development.
Physical amenities – preferences	Construction: Class A or B; masonry, wood frame, or attractive concrete tilt. Grocery anchor preferred. Minimum Size: <ul style="list-style-type: none"> • 10,000 SF • Preferred size 25,000 SF 	<ul style="list-style-type: none"> • Entitlements in place • Water/sewer/gas/electric • Incorporated land • Regular topography • No or minimal easements • No environmental issues unless Brownfield • Zoning allowing future development • Minimal impact fees Minimum Size: <ul style="list-style-type: none"> • 15 acres
Risk	1) Cap rate (NOI – Net Operating Income) 2) Target 8% (ROI – Return on Investment) 3) Vacancy rate (specific property, market & sub-market) 4) Market condition (unfavorable conditions, over holding period) 5) Tenant credit and track record; potential default 6) Age/quality of construction 7) Competitive operating costs 8) Tenant term analysis – staggered; 10-year plus 9) Inflation rate (market rate annual increases) 10) Sustainability; LEED and Energy Star 11) Multi-modal, transit-oriented locations preferred	1) Cap rate (NOI – Net Operating Income) 2) Target 8% (ROI – Return on Investment) 3) Vacancy rate (specific property, market & sub-market) 4) Market condition (unfavorable conditions, over holding period) 5) Tenant credit and track record; potential default 6) Age/quality of construction 7) Competitive operating costs 8) Tenant term analysis – staggered; 10-year plus 9) Inflation rate (market rate annual increases) 10) Sustainability; LEED and Energy Star 11) Multi-modal, transit-oriented locations preferred
Appearance /age	Attractive and competitive Class A or B facilities, not more than 30 years old.	<ul style="list-style-type: none"> • Flat land • Identify entitlements in place • No environmental issues on land lease

Appendix C. Land Evaluation Criteria

The following general land evaluation criteria are to be applied to CSF lands to identify the best candidates to sell or trade. DSL will develop internal forms that address these criteria at a detailed level. These general criteria are in addition to the land-class-specific criteria. Guidelines for ICR properties are included in Appendix B.

Universal Land Evaluation Criteria

- Projected Return on Asset Value (ROAV), as defined in the REAMP
- Feasibility Study - Anticipated use of property; analysis of anticipated demand within area market; and opportunity costs (does buying or holding the property exceed the opportunity cost of having its projected ROAV in the Common School Fund investment corpus?).
- Rate of Return - Analysis of options for property: hold, sell, invest to improve property, anticipated holding period, risk involved.
- Comparison of property to other similar properties within the region.
- Shape and/or size of property: is it adequate for use? Are there size or shape use constraints?
- Access and availability of utilities.
- Liability issues that could increase risk, e.g., environmental (T&E species, site contamination), unstable bedrock or soils (landslide/slope failure), adjacent residential use, other.
- Current income generating potential.
- Topography.
- Site maintenance and management costs.
- In-holding in larger parcel/proximity to other managed parcels and staffing.
- Changes in use or zoning that are not compatible with goal of generating revenue for the Common School Fund.

Specific Land-Class Criteria

Agricultural Land

- What farming activity is considered desirable and economically feasible within the region?
- Soil class as per Soil Survey Manual.
- Water availability and requirements to obtain water.
- Will the configuration or topography of the tract interfere with its agricultural use?
- What crops can be grown?
- Projected lease Income?

Forestland

- Soil Class/Site Index.
- Size of Parcel.
- Logging System/Haul Distance (including road/bridge building).
- Configuration of parcel/liability issues/environmental issues.

Rangeland

- Soil class.
- Size of parcel.
- Configuration of parcel/available water/fencing/quality of grazing.
- How many Animal Unit Months/acre does the land support?
- Are there DSL-owned parcels nearby for ease of management or appeal in grazing?
- Potential for conversion to, or addition of, higher revenue producing use(s), including but not limited to agricultural conversion, alternative energy sources, communication sites, etc.

Lands, Dept of State

**Summary Cross Reference Listing and Packages
2013-15 Biennium**

**Agency Number: 14100
BAM Analyst: Pearson, Lisa
Budget Coordinator: Wickham, Cynthia - (503)986-5227**

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
010-00-00-00000	Common School Fund	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
010-00-00-00000	Common School Fund	021	0	Phase-in	Essential Packages
010-00-00-00000	Common School Fund	022	0	Phase-out Pgm & One-time Costs	Essential Packages
010-00-00-00000	Common School Fund	031	0	Standard Inflation	Essential Packages
010-00-00-00000	Common School Fund	032	0	Above Standard Inflation	Essential Packages
010-00-00-00000	Common School Fund	033	0	Exceptional Inflation	Essential Packages
010-00-00-00000	Common School Fund	050	0	Fundshifts	Essential Packages
010-00-00-00000	Common School Fund	060	0	Technical Adjustments	Essential Packages
010-00-00-00000	Common School Fund	070	0	Revenue Shortfalls	Policy Packages
010-00-00-00000	Common School Fund	082	0	September 2012 E-Board	Policy Packages
010-00-00-00000	Common School Fund	083	0	December 2012 E-Board	Policy Packages
010-00-00-00000	Common School Fund	090	0	Analyst Adjustments	Policy Packages
010-00-00-00000	Common School Fund	091	0	Statewide Administrative Savings	Policy Packages
010-00-00-00000	Common School Fund	092	0	PERS Taxation Policy	Policy Packages
010-00-00-00000	Common School Fund	093	0	Other PERS Adjustments	Policy Packages
010-00-00-00000	Common School Fund	101	1	Portland Harbor Clean Up	Policy Packages
010-00-00-00000	Common School Fund	102	2	Program Improvement - 404 Assumption	Policy Packages
010-00-00-00000	Common School Fund	104	4	Property Tax Expense	Policy Packages
013-00-00-00000	Oregon Wetlands Revolving Fund	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
013-00-00-00000	Oregon Wetlands Revolving Fund	021	0	Phase-in	Essential Packages
013-00-00-00000	Oregon Wetlands Revolving Fund	022	0	Phase-out Pgm & One-time Costs	Essential Packages
013-00-00-00000	Oregon Wetlands Revolving Fund	031	0	Standard Inflation	Essential Packages

Lands, Dept of State

**Summary Cross Reference Listing and Packages
2013-15 Biennium**

**Agency Number: 14100
BAM Analyst: Pearson, Lisa
Budget Coordinator: Wickham, Cynthia - (503)986-5227**

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
013-00-00-00000	Oregon Wetlands Revolving Fund	032	0	Above Standard Inflation	Essential Packages
013-00-00-00000	Oregon Wetlands Revolving Fund	033	0	Exceptional Inflation	Essential Packages
013-00-00-00000	Oregon Wetlands Revolving Fund	050	0	Fundshifts	Essential Packages
013-00-00-00000	Oregon Wetlands Revolving Fund	060	0	Technical Adjustments	Essential Packages
013-00-00-00000	Oregon Wetlands Revolving Fund	070	0	Revenue Shortfalls	Policy Packages
013-00-00-00000	Oregon Wetlands Revolving Fund	082	0	September 2012 E-Board	Policy Packages
013-00-00-00000	Oregon Wetlands Revolving Fund	083	0	December 2012 E-Board	Policy Packages
013-00-00-00000	Oregon Wetlands Revolving Fund	090	0	Analyst Adjustments	Policy Packages
013-00-00-00000	Oregon Wetlands Revolving Fund	091	0	Statewide Administrative Savings	Policy Packages
013-00-00-00000	Oregon Wetlands Revolving Fund	092	0	PERS Taxation Policy	Policy Packages
013-00-00-00000	Oregon Wetlands Revolving Fund	093	0	Other PERS Adjustments	Policy Packages
020-00-00-00000	Natural Heritage Program	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
020-00-00-00000	Natural Heritage Program	021	0	Phase-in	Essential Packages
020-00-00-00000	Natural Heritage Program	022	0	Phase-out Pgm & One-time Costs	Essential Packages
020-00-00-00000	Natural Heritage Program	031	0	Standard Inflation	Essential Packages
020-00-00-00000	Natural Heritage Program	032	0	Above Standard Inflation	Essential Packages
020-00-00-00000	Natural Heritage Program	033	0	Exceptional Inflation	Essential Packages
020-00-00-00000	Natural Heritage Program	050	0	Fundshifts	Essential Packages
020-00-00-00000	Natural Heritage Program	060	0	Technical Adjustments	Essential Packages
020-00-00-00000	Natural Heritage Program	070	0	Revenue Shortfalls	Policy Packages
020-00-00-00000	Natural Heritage Program	082	0	September 2012 E-Board	Policy Packages
020-00-00-00000	Natural Heritage Program	083	0	December 2012 E-Board	Policy Packages

Lands, Dept of State

**Summary Cross Reference Listing and Packages
2013-15 Biennium**

**Agency Number: 14100
BAM Analyst: Pearson, Lisa
Budget Coordinator: Wickham, Cynthia - (503)986-5227**

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
020-00-00-00000	Natural Heritage Program	090	0	Analyst Adjustments	Policy Packages
020-00-00-00000	Natural Heritage Program	091	0	Statewide Administrative Savings	Policy Packages
020-00-00-00000	Natural Heritage Program	092	0	PERS Taxation Policy	Policy Packages
020-00-00-00000	Natural Heritage Program	093	0	Other PERS Adjustments	Policy Packages
030-00-00-00000	South Slough National Estuarine	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
030-00-00-00000	South Slough National Estuarine	021	0	Phase-in	Essential Packages
030-00-00-00000	South Slough National Estuarine	022	0	Phase-out Pgm & One-time Costs	Essential Packages
030-00-00-00000	South Slough National Estuarine	031	0	Standard Inflation	Essential Packages
030-00-00-00000	South Slough National Estuarine	032	0	Above Standard Inflation	Essential Packages
030-00-00-00000	South Slough National Estuarine	033	0	Exceptional Inflation	Essential Packages
030-00-00-00000	South Slough National Estuarine	050	0	Fundshifts	Essential Packages
030-00-00-00000	South Slough National Estuarine	060	0	Technical Adjustments	Essential Packages
030-00-00-00000	South Slough National Estuarine	070	0	Revenue Shortfalls	Policy Packages
030-00-00-00000	South Slough National Estuarine	082	0	September 2012 E-Board	Policy Packages
030-00-00-00000	South Slough National Estuarine	083	0	December 2012 E-Board	Policy Packages
030-00-00-00000	South Slough National Estuarine	090	0	Analyst Adjustments	Policy Packages
030-00-00-00000	South Slough National Estuarine	091	0	Statewide Administrative Savings	Policy Packages
030-00-00-00000	South Slough National Estuarine	092	0	PERS Taxation Policy	Policy Packages
030-00-00-00000	South Slough National Estuarine	093	0	Other PERS Adjustments	Policy Packages
030-00-00-00000	South Slough National Estuarine	105	5	SSNERR Program Efficiencies	Policy Packages
030-00-00-00000	South Slough National Estuarine	106	6	SSNERR Watershed Stewardship	Policy Packages
088-00-00-00000	Capital Improvements	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages

Lands, Dept of State

**Summary Cross Reference Listing and Packages
2013-15 Biennium**

**Agency Number: 14100
BAM Analyst: Pearson, Lisa
Budget Coordinator: Wickham, Cynthia - (503)986-5227**

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
088-00-00-00000	Capital Improvements	021	0	Phase-in	Essential Packages
088-00-00-00000	Capital Improvements	022	0	Phase-out Pgm & One-time Costs	Essential Packages
088-00-00-00000	Capital Improvements	031	0	Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	032	0	Above Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	033	0	Exceptional Inflation	Essential Packages
088-00-00-00000	Capital Improvements	050	0	Fundshifts	Essential Packages
088-00-00-00000	Capital Improvements	060	0	Technical Adjustments	Essential Packages
088-00-00-00000	Capital Improvements	070	0	Revenue Shortfalls	Policy Packages
088-00-00-00000	Capital Improvements	082	0	September 2012 E-Board	Policy Packages
088-00-00-00000	Capital Improvements	083	0	December 2012 E-Board	Policy Packages
088-00-00-00000	Capital Improvements	090	0	Analyst Adjustments	Policy Packages
088-00-00-00000	Capital Improvements	091	0	Statewide Administrative Savings	Policy Packages
088-00-00-00000	Capital Improvements	092	0	PERS Taxation Policy	Policy Packages
088-00-00-00000	Capital Improvements	093	0	Other PERS Adjustments	Policy Packages
088-00-00-00000	Capital Improvements	103	3	Headquarters HVAC Upgrade	Policy Packages
089-00-00-00000	Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
089-00-00-00000	Capital Construction	021	0	Phase-in	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	032	0	Above Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	033	0	Exceptional Inflation	Essential Packages
089-00-00-00000	Capital Construction	050	0	Fundshifts	Essential Packages

Lands, Dept of State

**Summary Cross Reference Listing and Packages
2013-15 Biennium**

**Agency Number: 14100
BAM Analyst: Pearson, Lisa
Budget Coordinator: Wickham, Cynthia - (503)986-5227**

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
089-00-00-00000	Capital Construction	060	0	Technical Adjustments	Essential Packages
089-00-00-00000	Capital Construction	070	0	Revenue Shortfalls	Policy Packages
089-00-00-00000	Capital Construction	082	0	September 2012 E-Board	Policy Packages
089-00-00-00000	Capital Construction	083	0	December 2012 E-Board	Policy Packages
089-00-00-00000	Capital Construction	090	0	Analyst Adjustments	Policy Packages
089-00-00-00000	Capital Construction	091	0	Statewide Administrative Savings	Policy Packages
089-00-00-00000	Capital Construction	092	0	PERS Taxation Policy	Policy Packages
089-00-00-00000	Capital Construction	093	0	Other PERS Adjustments	Policy Packages

Lands, Dept of State

**Policy Package List by Priority
2013-15 Biennium**

Agency Number: 14100

BAM Analyst: Pearson, Lisa

Budget Coordinator: Wickham, Cynthia - (503)986-5227

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	070	Revenue Shortfalls	010-00-00-00000	Common School Fund
			013-00-00-00000	Oregon Wetlands Revolving Fund
			020-00-00-00000	Natural Heritage Program
			030-00-00-00000	South Slough National Estuarine
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	082	September 2012 E-Board	010-00-00-00000	Common School Fund
			013-00-00-00000	Oregon Wetlands Revolving Fund
			020-00-00-00000	Natural Heritage Program
			030-00-00-00000	South Slough National Estuarine
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	083	December 2012 E-Board	010-00-00-00000	Common School Fund
			013-00-00-00000	Oregon Wetlands Revolving Fund
			020-00-00-00000	Natural Heritage Program
			030-00-00-00000	South Slough National Estuarine
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
	090	Analyst Adjustments	010-00-00-00000	Common School Fund
			013-00-00-00000	Oregon Wetlands Revolving Fund
			020-00-00-00000	Natural Heritage Program
030-00-00-00000			South Slough National Estuarine	
088-00-00-00000			Capital Improvements	

Lands, Dept of State

**Policy Package List by Priority
2013-15 Biennium**

Agency Number: 14100

BAM Analyst: Pearson, Lisa

Budget Coordinator: Wickham, Cynthia - (503)986-5227

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>		
0	090	Analyst Adjustments	089-00-00-00000	Capital Construction		
			010-00-00-00000	Common School Fund		
	091	Statewide Administrative Savings	013-00-00-00000	Oregon Wetlands Revolving Fund		
			020-00-00-00000	Natural Heritage Program		
			030-00-00-00000	South Slough National Estuarine		
			088-00-00-00000	Capital Improvements		
			089-00-00-00000	Capital Construction		
			092	PERS Taxation Policy	010-00-00-00000	Common School Fund
					013-00-00-00000	Oregon Wetlands Revolving Fund
					020-00-00-00000	Natural Heritage Program
					030-00-00-00000	South Slough National Estuarine
					088-00-00-00000	Capital Improvements
			093	Other PERS Adjustments	089-00-00-00000	Capital Construction
					010-00-00-00000	Common School Fund
					013-00-00-00000	Oregon Wetlands Revolving Fund
020-00-00-00000	Natural Heritage Program					
030-00-00-00000	South Slough National Estuarine					
1	101	Portland Harbor Clean Up	088-00-00-00000	Capital Improvements		
			089-00-00-00000	Capital Construction		
2	102	Program Improvement - 404 Assumption	010-00-00-00000	Common School Fund		
3	103	Headquarters HVAC Upgrade	088-00-00-00000	Capital Improvements		
4	104	Property Tax Expense	010-00-00-00000	Common School Fund		

Lands, Dept of State

**Policy Package List by Priority
2013-15 Biennium**

Agency Number: 14100

BAM Analyst: Pearson, Lisa

Budget Coordinator: Wickham, Cynthia - (503)986-5227

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
5	105	SSNERR Program Efficiencies	030-00-00-00000	South Slough National Estuarine
6	106	SSNERR Watershed Stewardship	030-00-00-00000	South Slough National Estuarine

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Lands, Dept of State

Cross Reference Number: 14100-000-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	-	5,650,000	5,650,000	4,845,313	4,845,313	-
3400 Other Funds Ltd	1,068,549,803	1,117,826,937	1,117,826,937	1,144,548,528	1,144,548,528	-
6400 Federal Funds Ltd	294,947	1,683,457	1,683,457	2,319,509	2,319,509	-
All Funds	1,068,844,750	1,125,160,394	1,125,160,394	1,151,713,350	1,151,713,350	-
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	-	-	(10)	(10)	-
6400 Federal Funds Ltd	-	-	-	(24)	(24)	-
All Funds	-	-	-	(34)	(34)	-
BEGINNING BALANCE						
3200 Other Funds Non-Ltd	-	5,650,000	5,650,000	4,845,313	4,845,313	-
3400 Other Funds Ltd	1,068,549,803	1,117,826,937	1,117,826,937	1,144,548,518	1,144,548,518	-
6400 Federal Funds Ltd	294,947	1,683,457	1,683,457	2,319,485	2,319,485	-
TOTAL BEGINNING BALANCE	\$1,068,844,750	\$1,125,160,394	\$1,125,160,394	\$1,151,713,316	\$1,151,713,316	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	2,441,534	-	681,266	500,000	-	-
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	3,000	-	-	-	-	-
0210 Non-business Lic. and Fees						

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Lands, Dept of State

Cross Reference Number: 14100-000-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	1,426,779	3,162,273	3,162,273	3,162,273	3,162,273	-
LICENSES AND FEES						
3400 Other Funds Ltd	1,429,779	3,162,273	3,162,273	3,162,273	3,162,273	-
TOTAL LICENSES AND FEES	\$1,429,779	\$3,162,273	\$3,162,273	\$3,162,273	\$3,162,273	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	115,509	-	-	-	-	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	149,447	849,754	849,754	849,754	849,754	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	189,670	450,000	450,000	450,000	450,000	-
CHARGES FOR SERVICES						
3400 Other Funds Ltd	339,117	1,299,754	1,299,754	1,299,754	1,299,754	-
TOTAL CHARGES FOR SERVICES	\$339,117	\$1,299,754	\$1,299,754	\$1,299,754	\$1,299,754	-
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	181,179	180,000	180,000	180,000	180,000	-
0510 Rents and Royalties						
3400 Other Funds Ltd	7,229,885	5,470,000	5,470,000	5,470,000	5,470,000	-
FINES, RENTS AND ROYALTIES						
3400 Other Funds Ltd	7,411,064	5,650,000	5,650,000	5,650,000	5,650,000	-
TOTAL FINES, RENTS AND ROYALTIES	\$7,411,064	\$5,650,000	\$5,650,000	\$5,650,000	\$5,650,000	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Lands, Dept of State

Cross Reference Number: 14100-000-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
INTEREST EARNINGS						
0605 Interest Income						
3200 Other Funds Non-Ltd	59,948,544	-	-	-	-	-
3400 Other Funds Ltd	1,506,119	140,458,855	140,458,855	140,458,855	140,458,855	-
All Funds	61,454,663	140,458,855	140,458,855	140,458,855	140,458,855	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	104,739	103,750	103,750	103,750	103,750	-
0735 Common School Lands Sales						
3400 Other Funds Ltd	156,300	-	-	-	-	-
SALES INCOME						
3400 Other Funds Ltd	261,039	103,750	103,750	103,750	103,750	-
TOTAL SALES INCOME	\$261,039	\$103,750	\$103,750	\$103,750	\$103,750	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	17,786	12,000	12,000	12,000	12,000	-
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	-	142,069	142,069	142,027	142,027	-
DONATIONS AND CONTRIBUTIONS						
3400 Other Funds Ltd	17,786	154,069	154,069	154,027	154,027	-
TOTAL DONATIONS AND CONTRIBUTIONS	\$17,786	\$154,069	\$154,069	\$154,027	\$154,027	-
LOAN REPAYMENT						
0925 Loan Repayments						

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Lands, Dept of State

Cross Reference Number: 14100-000-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	1,668,245	240,000	240,000	240,000	240,000	-
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	774,346	-	-	-	-	-
3400 Other Funds Ltd	3,038,458	4,196,277	4,196,277	1,938,937	1,938,937	-
All Funds	3,812,804	4,196,277	4,196,277	1,938,937	1,938,937	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	3,473,176	6,716,743	6,735,966	1,437,082	1,437,082	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3010 Other Funds Cap Improvement	225,660	287,517	287,517	594,417	594,417	-
3200 Other Funds Non-Ltd	1,032,688,379	111,002,450	130,002,450	130,002,450	130,002,450	-
3400 Other Funds Ltd	1,627,710	6,102,735	6,102,735	6,102,735	6,102,735	-
All Funds	1,034,541,749	117,392,702	136,392,702	136,699,602	136,699,602	-
1123 Tsfr From OR Business Development						
3400 Other Funds Ltd	-	28,797	28,797	-	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	522,199	237,000	237,000	237,000	237,000	-
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	2,607	-	-	-	-	-
1629 Tsfr From Forestry, Dept of						
3400 Other Funds Ltd	18,357,027	38,494,000	38,494,000	38,494,000	38,494,000	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Lands, Dept of State

Cross Reference Number: 14100-000-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
1691 Tsfr From Watershed Enhance Bd						
3400 Other Funds Ltd	71,436	-	-	-	-	-
TRANSFERS IN						
3010 Other Funds Cap Improvement	225,660	287,517	287,517	594,417	594,417	-
3200 Other Funds Non-Ltd	1,032,688,379	111,002,450	130,002,450	130,002,450	130,002,450	-
3400 Other Funds Ltd	20,580,979	44,862,532	44,862,532	44,833,735	44,833,735	-
TOTAL TRANSFERS IN	\$1,053,495,018	\$156,152,499	\$175,152,499	\$175,430,602	\$175,430,602	-
REVENUE CATEGORIES						
8000 General Fund	2,441,534	-	681,266	500,000	-	-
3010 Other Funds Cap Improvement	225,660	287,517	287,517	594,417	594,417	-
3200 Other Funds Non-Ltd	1,093,411,269	111,002,450	130,002,450	130,002,450	130,002,450	-
3400 Other Funds Ltd	36,368,095	200,127,510	200,127,510	197,841,331	197,841,331	-
6400 Federal Funds Ltd	3,473,176	6,716,743	6,735,966	1,437,082	1,437,082	-
TOTAL REVENUE CATEGORIES	\$1,135,919,734	\$318,134,220	\$337,834,709	\$330,375,280	\$329,875,280	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(1,034,541,749)	(117,392,702)	(136,392,702)	(136,699,602)	(136,699,602)	-
2070 Transfer to Cities						
3400 Other Funds Ltd	(250,000)	-	-	-	-	-
2581 Tsfr To Education, Dept of						
3200 Other Funds Non-Ltd	(99,195,033)	(101,752,888)	(101,752,888)	(101,752,888)	(101,752,888)	-
2629 Tsfr To Forestry, Dept of						
3400 Other Funds Ltd	(8,613,972)	(9,748,862)	(9,748,862)	(9,748,862)	(9,748,862)	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Lands, Dept of State

Cross Reference Number: 14100-000-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
2635 Tsfr To Fish/Wildlife, Dept of						
3400 Other Funds Ltd	(1,000,000)	-	-	-	-	-
TRANSFERS OUT						
3200 Other Funds Non-Ltd	(99,195,033)	(101,752,888)	(101,752,888)	(101,752,888)	(101,752,888)	-
3400 Other Funds Ltd	(1,044,405,721)	(127,141,564)	(146,141,564)	(146,448,464)	(146,448,464)	-
TOTAL TRANSFERS OUT	(\$1,143,600,754)	(\$228,894,452)	(\$247,894,452)	(\$248,201,352)	(\$248,201,352)	-
AVAILABLE REVENUES						
8000 General Fund	2,441,534	-	681,266	500,000	-	-
3010 Other Funds Cap Improvement	225,660	287,517	287,517	594,417	594,417	-
3200 Other Funds Non-Ltd	994,216,236	14,899,562	33,899,562	33,094,875	33,094,875	-
3400 Other Funds Ltd	60,512,177	1,190,812,883	1,171,812,883	1,195,941,385	1,195,941,385	-
6400 Federal Funds Ltd	3,768,123	8,400,200	8,419,423	3,756,567	3,756,567	-
TOTAL AVAILABLE REVENUES	\$1,061,163,730	\$1,214,400,162	\$1,215,100,651	\$1,233,887,244	\$1,233,387,244	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	9,630,321	10,667,654	10,667,654	11,050,375	10,905,691	-
6400 Federal Funds Ltd	939,464	877,015	951,250	750,608	750,608	-
All Funds	10,569,785	11,544,669	11,618,904	11,800,983	11,656,299	-
3160 Temporary Appointments						
3400 Other Funds Ltd	135,895	69,484	69,484	71,151	71,151	-
6400 Federal Funds Ltd	57,318	68,839	68,839	70,491	70,491	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Lands, Dept of State

Cross Reference Number: 14100-000-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	193,213	138,323	138,323	141,642	141,642	-
3170 Overtime Payments						
3400 Other Funds Ltd	3,624	73,633	73,633	75,398	75,398	-
6400 Federal Funds Ltd	2,108	2,964	2,964	3,035	3,035	-
All Funds	5,732	76,597	76,597	78,433	78,433	-
3180 Shift Differential						
3400 Other Funds Ltd	-	7,560	7,560	7,741	7,741	-
6400 Federal Funds Ltd	18	8	8	8	8	-
All Funds	18	7,568	7,568	7,749	7,749	-
3190 All Other Differential						
3400 Other Funds Ltd	20,151	-	-	-	-	-
6400 Federal Funds Ltd	492	-	-	-	-	-
All Funds	20,643	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	9,789,991	10,818,331	10,818,331	11,204,665	11,059,981	-
6400 Federal Funds Ltd	999,400	948,826	1,023,061	824,142	824,142	-
TOTAL SALARIES & WAGES	\$10,789,391	\$11,767,157	\$11,841,392	\$12,028,807	\$11,884,123	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	3,903	3,932	3,932	3,943	3,883	-
6400 Federal Funds Ltd	467	380	380	314	314	-
All Funds	4,370	4,312	4,312	4,257	4,197	-
3220 Public Employees' Retire Cont						

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Lands, Dept of State

Cross Reference Number: 14100-000-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	828,609	1,548,908	1,548,908	2,180,628	2,095,561	-
6400 Federal Funds Ltd	82,323	126,807	137,504	148,109	143,722	-
All Funds	910,932	1,675,715	1,686,412	2,328,737	2,239,283	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	570,369	611,909	611,909	670,388	670,388	-
6400 Federal Funds Ltd	56,066	46,695	46,695	52,235	52,235	-
All Funds	626,435	658,604	658,604	722,623	722,623	-
3230 Social Security Taxes						
3400 Other Funds Ltd	732,552	822,845	822,845	841,858	842,317	-
6400 Federal Funds Ltd	78,215	72,584	78,263	57,551	63,045	-
All Funds	810,767	895,429	901,108	899,409	905,362	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	57,920	11,238	11,238	11,507	11,507	-
6400 Federal Funds Ltd	500	-	-	-	-	-
All Funds	58,420	11,238	11,238	11,507	11,507	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	4,575	5,668	5,668	5,814	5,726	-
6400 Federal Funds Ltd	567	546	546	463	463	-
All Funds	5,142	6,214	6,214	6,277	6,189	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	50,119	51,357	51,357	65,661	65,661	-
3270 Flexible Benefits						
3400 Other Funds Ltd	2,616,493	2,893,444	2,893,444	3,011,254	2,965,462	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Lands, Dept of State

Cross Reference Number: 14100-000-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
6400 Federal Funds Ltd	306,148	279,190	300,459	239,950	239,950	-
All Funds	2,922,641	3,172,634	3,193,903	3,251,204	3,205,412	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	4,864,540	5,949,301	5,949,301	6,791,053	6,660,505	-
6400 Federal Funds Ltd	524,286	526,202	563,847	498,622	499,729	-
TOTAL OTHER PAYROLL EXPENSES	\$5,388,826	\$6,475,503	\$6,513,148	\$7,289,675	\$7,160,234	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(28,974)	(28,974)	(71,842)	(71,842)	-
6400 Federal Funds Ltd	-	-	-	(14,372)	(14,372)	-
All Funds	-	(28,974)	(28,974)	(86,214)	(86,214)	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(737,930)	(737,930)	-	(26,997)	-
6400 Federal Funds Ltd	-	(81,215)	(81,215)	-	(6,061)	-
All Funds	-	(819,145)	(819,145)	-	(33,058)	-
3470 Undistributed (P.S.)						
3400 Other Funds Ltd	-	-	-	-	(97,253)	-
3991 PERS Policy Adjustment						
3400 Other Funds Ltd	-	-	-	-	(75,526)	-
6400 Federal Funds Ltd	-	-	-	-	(5,408)	-
All Funds	-	-	-	-	(80,934)	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(766,904)	(766,904)	(71,842)	(271,618)	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Lands, Dept of State

Cross Reference Number: 14100-000-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
6400 Federal Funds Ltd	-	(81,215)	(81,215)	(14,372)	(25,841)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$848,119)	(\$848,119)	(\$86,214)	(\$297,459)	-
PERSONAL SERVICES						
3400 Other Funds Ltd	14,654,531	16,000,728	16,000,728	17,923,876	17,448,868	-
6400 Federal Funds Ltd	1,523,686	1,393,813	1,505,693	1,308,392	1,298,030	-
TOTAL PERSONAL SERVICES	\$16,178,217	\$17,394,541	\$17,506,421	\$19,232,268	\$18,746,898	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	349,453	356,367	356,367	364,676	364,676	-
6400 Federal Funds Ltd	28,600	71,551	85,651	17,124	17,124	-
All Funds	378,053	427,918	442,018	381,800	381,800	-
4125 Out of State Travel						
3400 Other Funds Ltd	6,354	12,540	12,540	12,841	12,841	-
6400 Federal Funds Ltd	39,813	36,792	36,792	12,675	12,675	-
All Funds	46,167	49,332	49,332	25,516	25,516	-
4150 Employee Training						
3400 Other Funds Ltd	80,317	86,026	86,026	88,091	88,091	-
6400 Federal Funds Ltd	31,688	24,474	24,474	20,709	20,709	-
All Funds	112,005	110,500	110,500	108,800	108,800	-
4175 Office Expenses						
3400 Other Funds Ltd	223,477	256,646	256,646	262,778	262,778	-
6400 Federal Funds Ltd	17,313	45,413	45,913	18,431	18,431	-
All Funds	240,790	302,059	302,559	281,209	281,209	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Lands, Dept of State

Cross Reference Number: 14100-000-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
4200 Telecommunications						
3400 Other Funds Ltd	178,827	171,097	171,097	174,971	163,952	-
6400 Federal Funds Ltd	10,231	39,200	39,200	7,928	7,928	-
All Funds	189,058	210,297	210,297	182,899	171,880	-
4225 State Gov. Service Charges						
3400 Other Funds Ltd	610,010	499,479	471,205	785,933	778,682	-
6400 Federal Funds Ltd	-	15,936	-	-	-	-
All Funds	610,010	515,415	471,205	785,933	778,682	-
4250 Data Processing						
3400 Other Funds Ltd	64,783	116,600	116,600	119,399	103,779	-
6400 Federal Funds Ltd	-	9,678	9,678	9,910	9,910	-
All Funds	64,783	126,278	126,278	129,309	113,689	-
4275 Publicity and Publications						
3400 Other Funds Ltd	35,400	84,984	84,984	86,889	86,889	-
6400 Federal Funds Ltd	1,501	1,415	1,415	1,449	1,449	-
All Funds	36,901	86,399	86,399	88,338	88,338	-
4300 Professional Services						
8000 General Fund	1,571,302	-	681,266	-	-	-
3010 Other Funds Cap Improvement	17,190	-	-	-	-	-
3200 Other Funds Non-Ltd	7,346,149	927,900	927,900	927,900	927,900	-
3400 Other Funds Ltd	1,238,695	1,340,090	1,739,562	617,761	614,877	-
6400 Federal Funds Ltd	478,167	927,898	973,918	70,623	70,652	-
All Funds	10,651,503	3,195,888	4,322,646	1,616,284	1,613,429	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Lands, Dept of State

Cross Reference Number: 14100-000-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
4315 IT Professional Services						
3400 Other Funds Ltd	186,200	-	658,125	195,320	195,320	-
6400 Federal Funds Ltd	130	-	250,127	-	-	-
All Funds	186,330	-	908,252	195,320	195,320	-
4325 Attorney General						
8000 General Fund	363,488	-	-	500,000	-	-
3400 Other Funds Ltd	1,573,155	1,732,355	1,732,355	2,760,343	2,760,343	-
6400 Federal Funds Ltd	7,000	-	-	-	-	-
All Funds	1,943,643	1,732,355	1,732,355	3,260,343	2,760,343	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	19,567	19,807	19,807	20,280	20,280	-
6400 Federal Funds Ltd	269	5,603	5,603	5,737	5,737	-
All Funds	19,836	25,410	25,410	26,017	26,017	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	8,866	6,151	6,151	6,298	6,298	-
6400 Federal Funds Ltd	10	791	791	810	810	-
All Funds	8,876	6,942	6,942	7,108	7,108	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	251,703	198,647	198,647	391,911	391,911	-
6400 Federal Funds Ltd	323	-	-	-	-	-
All Funds	252,026	198,647	198,647	391,911	391,911	-
4450 Fuels and Utilities						
3010 Other Funds Cap Improvement	2,440	-	-	-	-	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Lands, Dept of State

Cross Reference Number: 14100-000-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	195,903	226,885	226,885	232,331	232,331	-
6400 Federal Funds Ltd	10,144	24,227	24,227	24,808	24,808	-
All Funds	208,487	251,112	251,112	257,139	257,139	-
4475 Facilities Maintenance						
3010 Other Funds Cap Improvement	82,993	287,517	287,517	294,417	294,417	-
3400 Other Funds Ltd	370,620	48,524	388,524	394,390	394,390	-
6400 Federal Funds Ltd	22,572	12,951	28,887	29,580	29,580	-
All Funds	476,185	348,992	704,928	718,387	718,387	-
4575 Agency Program Related S and S						
3010 Other Funds Cap Improvement	96,081	-	-	-	-	-
3200 Other Funds Non-Ltd	-	8,407,040	8,407,040	8,407,040	8,407,040	-
3400 Other Funds Ltd	33,693	566,221	566,221	579,811	579,811	-
6400 Federal Funds Ltd	-	5,179	5,179	5,303	5,303	-
All Funds	129,774	8,978,440	8,978,440	8,992,154	8,992,154	-
4600 Intra-agency Charges						
3400 Other Funds Ltd	30	-	-	-	-	-
4625 Other COP Costs						
6400 Federal Funds Ltd	-	-	5,500	-	-	-
4650 Other Services and Supplies						
3010 Other Funds Cap Improvement	213	-	-	-	-	-
3200 Other Funds Non-Ltd	-	207,309	207,309	207,309	207,309	-
3400 Other Funds Ltd	234,286	877,527	565,801	579,379	579,379	-
6400 Federal Funds Ltd	107,196	10,597	10,597	10,851	10,851	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Lands, Dept of State

Cross Reference Number: 14100-000-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	341,695	1,095,433	783,707	797,539	797,539	-
4675 Undistributed (S.S.)						
3400 Other Funds Ltd	-	-	-	-	(93,339)	-
4700 Expendable Prop 250 - 5000						
3010 Other Funds Cap Improvement	309	-	-	-	-	-
3400 Other Funds Ltd	7,427	22,879	22,879	23,428	23,428	-
6400 Federal Funds Ltd	467	20,374	20,374	20,863	20,863	-
All Funds	8,203	43,253	43,253	44,291	44,291	-
4715 IT Expendable Property						
3400 Other Funds Ltd	167,433	150,017	150,017	153,619	153,619	-
6400 Federal Funds Ltd	11,610	1,388	1,388	1,421	1,421	-
All Funds	179,043	151,405	151,405	155,040	155,040	-
SERVICES & SUPPLIES						
8000 General Fund	1,934,790	-	681,266	500,000	-	-
3010 Other Funds Cap Improvement	199,226	287,517	287,517	294,417	294,417	-
3200 Other Funds Non-Ltd	7,346,149	9,542,249	9,542,249	9,542,249	9,542,249	-
3400 Other Funds Ltd	5,836,199	6,772,842	7,830,439	7,850,449	7,720,336	-
6400 Federal Funds Ltd	767,034	1,253,467	1,569,714	258,222	258,251	-
TOTAL SERVICES & SUPPLIES	\$16,083,398	\$17,856,075	\$19,911,185	\$18,445,337	\$17,815,253	-
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	-	25,880	25,880	26,502	26,502	-
5150 Telecommunications Equipment						

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Lands, Dept of State

Cross Reference Number: 14100-000-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	19,118	-	-	-	-	-
5200 Technical Equipment						
3400 Other Funds Ltd	1	37,957	37,957	38,868	38,868	-
6400 Federal Funds Ltd	-	376,762	376,762	9,042	9,042	-
All Funds	1	414,719	414,719	47,910	47,910	-
5550 Data Processing Software						
3400 Other Funds Ltd	107,299	72,541	72,541	74,282	74,282	-
6400 Federal Funds Ltd	88,484	-	-	-	-	-
All Funds	195,783	72,541	72,541	74,282	74,282	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	38,261	16,810	16,810	17,213	17,213	-
6400 Federal Funds Ltd	10,250	-	-	-	-	-
All Funds	48,511	16,810	16,810	17,213	17,213	-
5650 Land and Improvements						
3010 Other Funds Cap Improvement	23,882	-	-	300,000	300,000	-
3200 Other Funds Non-Ltd	-	512,000	512,000	512,000	512,000	-
3400 Other Funds Ltd	37,507	2,256,000	2,256,000	-	-	-
6400 Federal Funds Ltd	-	2,283,000	2,283,000	-	-	-
All Funds	61,389	5,051,000	5,051,000	812,000	812,000	-
5700 Building Structures						
3010 Other Funds Cap Improvement	2,552	-	-	-	-	-
3400 Other Funds Ltd	21,507	-	-	-	-	-
6400 Federal Funds Ltd	128,327	-	-	-	-	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Lands, Dept of State

Cross Reference Number: 14100-000-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	152,386	-	-	-	-	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	33,593	-	-	-	-	-
5950 Undistributed (C.O.)						
3400 Other Funds Ltd	-	-	-	-	(3,720)	-
CAPITAL OUTLAY						
3010 Other Funds Cap Improvement	26,434	-	-	300,000	300,000	-
3200 Other Funds Non-Ltd	-	512,000	512,000	512,000	512,000	-
3400 Other Funds Ltd	257,286	2,409,188	2,409,188	156,865	153,145	-
6400 Federal Funds Ltd	227,061	2,659,762	2,659,762	9,042	9,042	-
TOTAL CAPITAL OUTLAY	\$510,781	\$5,580,950	\$5,580,950	\$977,907	\$974,187	-
SPECIAL PAYMENTS						
6020 Dist to Counties						
6400 Federal Funds Ltd	-	236,820	236,820	-	-	-
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	4,395	-	-	-	-	-
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	1,073,270	1,024,000	1,024,000	1,048,576	1,048,576	-
6400 Federal Funds Ltd	538,255	9,925	9,925	-	-	-
All Funds	1,611,525	1,033,925	1,033,925	1,048,576	1,048,576	-
6050 Dist to Non-Profit Organizations						
6400 Federal Funds Ltd	139,349	118,000	118,000	-	-	-
6070 Loans Made To State Agencies						

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Lands, Dept of State

Cross Reference Number: 14100-000-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3200 Other Funds Non-Ltd	-	-	19,000,000	-	-	-
6085 Other Special Payments						
3400 Other Funds Ltd	1,032,861	-	-	-	-	-
6400 Federal Funds Ltd	26,531	-	-	-	-	-
All Funds	1,059,392	-	-	-	-	-
6580 Spc Pmt to OR University System						
6400 Federal Funds Ltd	275,459	-	-	-	-	-
SPECIAL PAYMENTS						
3200 Other Funds Non-Ltd	-	-	19,000,000	-	-	-
3400 Other Funds Ltd	2,110,526	1,024,000	1,024,000	1,048,576	1,048,576	-
6400 Federal Funds Ltd	979,594	364,745	364,745	-	-	-
TOTAL SPECIAL PAYMENTS	\$3,090,120	\$1,388,745	\$20,388,745	\$1,048,576	\$1,048,576	-
EXPENDITURES						
8000 General Fund	1,934,790	-	681,266	500,000	-	-
3010 Other Funds Cap Improvement	225,660	287,517	287,517	594,417	594,417	-
3200 Other Funds Non-Ltd	7,346,149	10,054,249	29,054,249	10,054,249	10,054,249	-
3400 Other Funds Ltd	22,858,542	26,206,758	27,264,355	26,979,766	26,370,925	-
6400 Federal Funds Ltd	3,497,375	5,671,787	6,099,914	1,575,656	1,565,323	-
TOTAL EXPENDITURES	\$35,862,516	\$42,220,311	\$63,387,301	\$39,704,088	\$38,584,914	-
REVERSIONS						
9900 Reversions						
8000 General Fund	(506,744)	-	-	-	-	-
ENDING BALANCE						

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Lands, Dept of State

Cross Reference Number: 14100-000-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3200 Other Funds Non-Ltd	986,870,087	4,845,313	4,845,313	23,040,626	23,040,626	-
3400 Other Funds Ltd	37,653,635	1,164,606,125	1,144,548,528	1,168,961,619	1,169,570,460	-
6400 Federal Funds Ltd	270,748	2,728,413	2,319,509	2,180,911	2,191,244	-
TOTAL ENDING BALANCE	\$1,024,794,470	\$1,172,179,851	\$1,151,713,350	\$1,194,183,156	\$1,194,802,330	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	110	107	107	108	106	-
8180 Position Reconciliation	-	1	1	-	-	-
TOTAL AUTHORIZED POSITIONS	110	108	108	108	106	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	107.46	105.42	105.42	106.50	105.00	-
8280 FTE Reconciliation	-	1.00	1.00	-	-	-
TOTAL AUTHORIZED FTE	107.46	106.42	106.42	106.50	105.00	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Common School Fund

Cross Reference Number: 14100-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	-	5,650,000	5,650,000	4,845,313	4,845,313	-
3400 Other Funds Ltd	1,067,361,976	1,115,567,687	1,115,567,687	1,141,328,357	1,141,328,357	-
6400 Federal Funds Ltd	154,523	802,285	802,285	628,323	628,323	-
All Funds	1,067,516,499	1,122,019,972	1,122,019,972	1,146,801,993	1,146,801,993	-
0030 Beginning Balance Adjustment						
6400 Federal Funds Ltd	-	-	-	(24)	(24)	-
BEGINNING BALANCE						
3200 Other Funds Non-Ltd	-	5,650,000	5,650,000	4,845,313	4,845,313	-
3400 Other Funds Ltd	1,067,361,976	1,115,567,687	1,115,567,687	1,141,328,357	1,141,328,357	-
6400 Federal Funds Ltd	154,523	802,285	802,285	628,299	628,299	-
TOTAL BEGINNING BALANCE	\$1,067,516,499	\$1,122,019,972	\$1,122,019,972	\$1,146,801,969	\$1,146,801,969	-

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	2,441,534	-	681,266	500,000	-	-
-------------------	-----------	---	---------	---------	---	---

LICENSES AND FEES

0205 Business Lic and Fees

3400 Other Funds Ltd	3,000	-	-	-	-	-
----------------------	-------	---	---	---	---	---

0210 Non-business Lic. and Fees

3400 Other Funds Ltd	1,426,779	3,162,273	3,162,273	3,162,273	3,162,273	-
----------------------	-----------	-----------	-----------	-----------	-----------	---

LICENSES AND FEES

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Common School Fund

Cross Reference Number: 14100-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	1,429,779	3,162,273	3,162,273	3,162,273	3,162,273	-
TOTAL LICENSES AND FEES	\$1,429,779	\$3,162,273	\$3,162,273	\$3,162,273	\$3,162,273	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	149,447	849,754	849,754	849,754	849,754	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	189,670	450,000	450,000	450,000	450,000	-
CHARGES FOR SERVICES						
3400 Other Funds Ltd	339,117	1,299,754	1,299,754	1,299,754	1,299,754	-
TOTAL CHARGES FOR SERVICES	\$339,117	\$1,299,754	\$1,299,754	\$1,299,754	\$1,299,754	-
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	181,179	180,000	180,000	180,000	180,000	-
0510 Rents and Royalties						
3400 Other Funds Ltd	7,229,055	5,470,000	5,470,000	5,470,000	5,470,000	-
FINES, RENTS AND ROYALTIES						
3400 Other Funds Ltd	7,410,234	5,650,000	5,650,000	5,650,000	5,650,000	-
TOTAL FINES, RENTS AND ROYALTIES	\$7,410,234	\$5,650,000	\$5,650,000	\$5,650,000	\$5,650,000	-
INTEREST EARNINGS						
0605 Interest Income						
3200 Other Funds Non-Ltd	59,948,544	-	-	-	-	-
3400 Other Funds Ltd	1,469,888	140,288,855	140,288,855	140,288,855	140,288,855	-
All Funds	61,418,432	140,288,855	140,288,855	140,288,855	140,288,855	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Common School Fund

Cross Reference Number: 14100-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	41,951	103,750	103,750	103,750	103,750	-
0735 Common School Lands Sales						
3400 Other Funds Ltd	156,300	-	-	-	-	-
SALES INCOME						
3400 Other Funds Ltd	198,251	103,750	103,750	103,750	103,750	-
TOTAL SALES INCOME	\$198,251	\$103,750	\$103,750	\$103,750	\$103,750	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	17,786	12,000	12,000	12,000	12,000	-
LOAN REPAYMENT						
0925 Loan Repayments						
3400 Other Funds Ltd	1,668,245	240,000	240,000	240,000	240,000	-
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	774,346	-	-	-	-	-
3400 Other Funds Ltd	1,825,175	701,000	701,000	701,000	701,000	-
All Funds	2,599,521	701,000	701,000	701,000	701,000	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	642,944	180,282	180,282	180,282	180,282	-
TRANSFERS IN						

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Common School Fund

Cross Reference Number: 14100-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
1010 Transfer In - Intrafund						
3200 Other Funds Non-Ltd	1,032,688,379	111,002,450	130,002,450	130,002,450	130,002,450	-
3400 Other Funds Ltd	-	3,220,233	3,220,233	3,225,793	3,225,793	-
All Funds	1,032,688,379	114,222,683	133,222,683	133,228,243	133,228,243	-
1123 Tsfr From OR Business Development						
3400 Other Funds Ltd	-	28,797	28,797	-	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	522,199	237,000	237,000	237,000	237,000	-
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	2,607	-	-	-	-	-
1629 Tsfr From Forestry, Dept of						
3400 Other Funds Ltd	18,357,027	38,494,000	38,494,000	38,494,000	38,494,000	-
1691 Tsfr From Watershed Enhance Bd						
3400 Other Funds Ltd	71,436	-	-	-	-	-
TRANSFERS IN						
3200 Other Funds Non-Ltd	1,032,688,379	111,002,450	130,002,450	130,002,450	130,002,450	-
3400 Other Funds Ltd	18,953,269	41,980,030	41,980,030	41,956,793	41,956,793	-
TOTAL TRANSFERS IN	\$1,051,641,648	\$152,982,480	\$171,982,480	\$171,959,243	\$171,959,243	-
REVENUE CATEGORIES						
8000 General Fund	2,441,534	-	681,266	500,000	-	-
3200 Other Funds Non-Ltd	1,093,411,269	111,002,450	130,002,450	130,002,450	130,002,450	-
3400 Other Funds Ltd	33,311,744	193,437,662	193,437,662	193,414,425	193,414,425	-
6400 Federal Funds Ltd	642,944	180,282	180,282	180,282	180,282	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Common School Fund

Cross Reference Number: 14100-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
TOTAL REVENUE CATEGORIES	\$1,129,807,491	\$304,620,394	\$324,301,660	\$324,097,157	\$323,597,157	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(1,034,541,749)	(117,375,652)	(136,375,652)	(136,682,552)	(136,682,552)	-
2070 Transfer to Cities						
3400 Other Funds Ltd	(250,000)	-	-	-	-	-
2581 Tsfr To Education, Dept of						
3200 Other Funds Non-Ltd	(99,195,033)	(101,752,888)	(101,752,888)	(101,752,888)	(101,752,888)	-
2629 Tsfr To Forestry, Dept of						
3400 Other Funds Ltd	(8,613,972)	(9,748,862)	(9,748,862)	(9,748,862)	(9,748,862)	-
2635 Tsfr To Fish/Wildlife, Dept of						
3400 Other Funds Ltd	(1,000,000)	-	-	-	-	-
TRANSFERS OUT						
3200 Other Funds Non-Ltd	(99,195,033)	(101,752,888)	(101,752,888)	(101,752,888)	(101,752,888)	-
3400 Other Funds Ltd	(1,044,405,721)	(127,124,514)	(146,124,514)	(146,431,414)	(146,431,414)	-
TOTAL TRANSFERS OUT	(\$1,143,600,754)	(\$228,877,402)	(\$247,877,402)	(\$248,184,302)	(\$248,184,302)	-
AVAILABLE REVENUES						
8000 General Fund	2,441,534	-	681,266	500,000	-	-
3200 Other Funds Non-Ltd	994,216,236	14,899,562	33,899,562	33,094,875	33,094,875	-
3400 Other Funds Ltd	56,267,999	1,181,880,835	1,162,880,835	1,188,311,368	1,188,311,368	-
6400 Federal Funds Ltd	797,467	982,567	982,567	808,581	808,581	-
TOTAL AVAILABLE REVENUES	\$1,053,723,236	\$1,197,762,964	\$1,198,444,230	\$1,222,714,824	\$1,222,214,824	-

EXPENDITURES

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Common School Fund

Cross Reference Number: 14100-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	8,760,659	9,753,259	9,753,259	10,044,039	9,899,355	-
6400 Federal Funds Ltd	149,861	49,490	123,725	-	-	-
All Funds	8,910,520	9,802,749	9,876,984	10,044,039	9,899,355	-
3160 Temporary Appointments						
3400 Other Funds Ltd	128,979	21,811	21,811	22,334	22,334	-
6400 Federal Funds Ltd	25,300	-	-	-	-	-
All Funds	154,279	21,811	21,811	22,334	22,334	-
3170 Overtime Payments						
3400 Other Funds Ltd	3,032	73,633	73,633	75,398	75,398	-
6400 Federal Funds Ltd	1,707	-	-	-	-	-
All Funds	4,739	73,633	73,633	75,398	75,398	-
3180 Shift Differential						
3400 Other Funds Ltd	-	7,560	7,560	7,741	7,741	-
3190 All Other Differential						
3400 Other Funds Ltd	10,968	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	8,903,638	9,856,263	9,856,263	10,149,512	10,004,828	-
6400 Federal Funds Ltd	176,868	49,490	123,725	-	-	-
TOTAL SALARIES & WAGES	\$9,080,506	\$9,905,753	\$9,979,988	\$10,149,512	\$10,004,828	-
OTHER PAYROLL EXPENSES						

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Common School Fund

Cross Reference Number: 14100-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	3,589	3,598	3,598	3,577	3,517	-
6400 Federal Funds Ltd	54	17	17	-	-	-
All Funds	3,643	3,615	3,615	3,577	3,517	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	753,590	1,417,143	1,417,143	1,982,078	1,903,653	-
6400 Federal Funds Ltd	13,217	7,132	17,829	-	-	-
All Funds	766,807	1,424,275	1,434,972	1,982,078	1,903,653	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	517,681	560,493	560,493	615,426	615,426	-
6400 Federal Funds Ltd	9,469	-	-	-	-	-
All Funds	527,150	560,493	560,493	615,426	615,426	-
3230 Social Security Taxes						
3400 Other Funds Ltd	664,565	749,245	749,245	764,785	761,597	-
6400 Federal Funds Ltd	13,443	3,786	9,465	-	-	-
All Funds	678,008	753,031	758,710	764,785	761,597	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	49,524	5,686	5,686	5,822	5,822	-
6400 Federal Funds Ltd	500	-	-	-	-	-
All Funds	50,024	5,686	5,686	5,822	5,822	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	4,158	5,187	5,187	5,274	5,186	-
6400 Federal Funds Ltd	79	24	24	-	-	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Common School Fund

Cross Reference Number: 14100-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	4,237	5,211	5,211	5,274	5,186	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	49,582	50,851	50,851	60,029	60,029	-
3270 Flexible Benefits						
3400 Other Funds Ltd	2,351,751	2,648,462	2,648,462	2,732,228	2,686,436	-
6400 Federal Funds Ltd	40,841	12,540	33,809	-	-	-
All Funds	2,392,592	2,661,002	2,682,271	2,732,228	2,686,436	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	4,394,440	5,440,665	5,440,665	6,169,219	6,041,666	-
6400 Federal Funds Ltd	77,603	23,499	61,144	-	-	-
TOTAL OTHER PAYROLL EXPENSES	\$4,472,043	\$5,464,164	\$5,501,809	\$6,169,219	\$6,041,666	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(28,382)	(28,382)	(71,250)	(71,250)	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(657,007)	(657,007)	-	(23,350)	-
6400 Federal Funds Ltd	-	(4,014)	(4,014)	-	-	-
All Funds	-	(661,021)	(661,021)	-	(23,350)	-
3470 Undistributed (P.S.)						
3400 Other Funds Ltd	-	-	-	-	(97,253)	-
3991 PERS Policy Adjustment						
3400 Other Funds Ltd	-	-	-	-	(68,250)	-
P.S. BUDGET ADJUSTMENTS						

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Common School Fund

Cross Reference Number: 14100-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	-	(685,389)	(685,389)	(71,250)	(260,103)	-
6400 Federal Funds Ltd	-	(4,014)	(4,014)	-	-	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$689,403)	(\$689,403)	(\$71,250)	(\$260,103)	-
PERSONAL SERVICES						
3400 Other Funds Ltd	13,298,078	14,611,539	14,611,539	16,247,481	15,786,391	-
6400 Federal Funds Ltd	254,471	68,975	180,855	-	-	-
TOTAL PERSONAL SERVICES	\$13,552,549	\$14,680,514	\$14,792,394	\$16,247,481	\$15,786,391	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	313,259	328,572	328,572	336,458	336,458	-
6400 Federal Funds Ltd	6,822	6,000	20,100	-	-	-
All Funds	320,081	334,572	348,672	336,458	336,458	-
4125 Out of State Travel						
3400 Other Funds Ltd	1,029	3,516	3,516	3,600	3,600	-
6400 Federal Funds Ltd	3,940	-	-	-	-	-
All Funds	4,969	3,516	3,516	3,600	3,600	-
4150 Employee Training						
3400 Other Funds Ltd	59,562	71,777	71,777	73,500	73,500	-
6400 Federal Funds Ltd	6,496	4,250	4,250	-	-	-
All Funds	66,058	76,027	76,027	73,500	73,500	-
4175 Office Expenses						
3400 Other Funds Ltd	211,461	232,330	232,330	237,906	237,906	-
6400 Federal Funds Ltd	3,890	3,000	3,500	-	-	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Common School Fund

Cross Reference Number: 14100-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	215,351	235,330	235,830	237,906	237,906	-
4200 Telecommunications						
3400 Other Funds Ltd	169,195	154,003	154,003	157,697	146,678	-
6400 Federal Funds Ltd	2,342	2,161	2,161	-	-	-
All Funds	171,537	156,164	156,164	157,697	146,678	-
4225 State Gov. Service Charges						
3400 Other Funds Ltd	610,010	470,977	470,977	785,933	778,682	-
4250 Data Processing						
3400 Other Funds Ltd	64,783	114,586	114,586	117,337	101,717	-
4275 Publicity and Publications						
3400 Other Funds Ltd	34,793	84,375	84,375	86,401	86,401	-
4300 Professional Services						
8000 General Fund	1,571,302	-	681,266	-	-	-
3200 Other Funds Non-Ltd	7,346,149	927,900	927,900	927,900	927,900	-
3400 Other Funds Ltd	1,023,885	1,179,606	1,579,078	472,281	469,327	-
6400 Federal Funds Ltd	296,925	91,858	137,878	-	-	-
All Funds	10,238,261	2,199,364	3,326,122	1,400,181	1,397,227	-
4315 IT Professional Services						
3400 Other Funds Ltd	183,081	-	658,125	195,320	195,320	-
4325 Attorney General						
8000 General Fund	363,488	-	-	500,000	-	-
3400 Other Funds Ltd	1,549,503	1,727,886	1,727,886	2,755,541	2,755,541	-
All Funds	1,912,991	1,727,886	1,727,886	3,255,541	2,755,541	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Common School Fund

Cross Reference Number: 14100-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	19,537	16,929	16,929	17,333	17,333	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	8,651	6,139	6,139	6,286	6,286	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	251,433	198,605	198,605	391,866	391,866	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	188,111	219,326	219,326	224,591	224,591	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	362,116	22,205	362,205	367,439	367,439	-
4575 Agency Program Related S and S						
3200 Other Funds Non-Ltd	-	8,407,040	8,407,040	8,407,040	8,407,040	-
3400 Other Funds Ltd	33,693	821	821	841	841	-
All Funds	33,693	8,407,861	8,407,861	8,407,881	8,407,881	-
4600 Intra-agency Charges						
3400 Other Funds Ltd	30	-	-	-	-	-
4625 Other COP Costs						
6400 Federal Funds Ltd	-	-	5,500	-	-	-
4650 Other Services and Supplies						
3200 Other Funds Non-Ltd	-	207,309	207,309	207,309	207,309	-
3400 Other Funds Ltd	136,454	831,951	491,951	503,757	503,757	-
6400 Federal Funds Ltd	733	-	-	-	-	-
All Funds	137,187	1,039,260	699,260	711,066	711,066	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Common School Fund

Cross Reference Number: 14100-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
4675 Undistributed (S.S.)						
3400 Other Funds Ltd	-	-	-	-	(93,339)	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	6,487	18,574	18,574	19,020	19,020	-
6400 Federal Funds Ltd	467	-	-	-	-	-
All Funds	6,954	18,574	18,574	19,020	19,020	-
4715 IT Expendable Property						
3400 Other Funds Ltd	109,832	102,829	102,829	105,298	105,298	-
6400 Federal Funds Ltd	7,628	-	-	-	-	-
All Funds	117,460	102,829	102,829	105,298	105,298	-
SERVICES & SUPPLIES						
8000 General Fund	1,934,790	-	681,266	500,000	-	-
3200 Other Funds Non-Ltd	7,346,149	9,542,249	9,542,249	9,542,249	9,542,249	-
3400 Other Funds Ltd	5,336,905	5,785,007	6,842,604	6,858,405	6,728,222	-
6400 Federal Funds Ltd	329,243	107,269	173,389	-	-	-
TOTAL SERVICES & SUPPLIES	\$14,947,087	\$15,434,525	\$17,239,508	\$16,900,654	\$16,270,471	-
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	-	24,856	24,856	25,453	25,453	-
5150 Telecommunications Equipment						
3400 Other Funds Ltd	19,118	-	-	-	-	-
5200 Technical Equipment						
3400 Other Funds Ltd	1	-	-	-	-	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Common School Fund

Cross Reference Number: 14100-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
5550 Data Processing Software						
3400 Other Funds Ltd	107,299	72,541	72,541	74,282	74,282	-
6400 Federal Funds Ltd	88,484	-	-	-	-	-
All Funds	195,783	72,541	72,541	74,282	74,282	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	24,255	938	938	960	960	-
6400 Federal Funds Ltd	10,250	-	-	-	-	-
All Funds	34,505	938	938	960	960	-
5650 Land and Improvements						
3200 Other Funds Non-Ltd	-	512,000	512,000	512,000	512,000	-
3400 Other Funds Ltd	37,507	-	-	-	-	-
All Funds	37,507	512,000	512,000	512,000	512,000	-
5700 Building Structures						
3400 Other Funds Ltd	7,032	-	-	-	-	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	16,433	-	-	-	-	-
5950 Undistributed (C.O.)						
3400 Other Funds Ltd	-	-	-	-	(3,720)	-
CAPITAL OUTLAY						
3200 Other Funds Non-Ltd	-	512,000	512,000	512,000	512,000	-
3400 Other Funds Ltd	211,645	98,335	98,335	100,695	96,975	-
6400 Federal Funds Ltd	98,734	-	-	-	-	-
TOTAL CAPITAL OUTLAY	\$310,379	\$610,335	\$610,335	\$612,695	\$608,975	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Common School Fund

Cross Reference Number: 14100-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	5,327	-	-	-	-	-
6070 Loans Made To State Agencies						
3200 Other Funds Non-Ltd	-	-	19,000,000	-	-	-
6085 Other Special Payments						
3400 Other Funds Ltd	1,032,861	-	-	-	-	-
SPECIAL PAYMENTS						
3200 Other Funds Non-Ltd	-	-	19,000,000	-	-	-
3400 Other Funds Ltd	1,038,188	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	\$1,038,188	-	\$19,000,000	-	-	-
EXPENDITURES						
8000 General Fund	1,934,790	-	681,266	500,000	-	-
3200 Other Funds Non-Ltd	7,346,149	10,054,249	29,054,249	10,054,249	10,054,249	-
3400 Other Funds Ltd	19,884,816	20,494,881	21,552,478	23,206,581	22,611,588	-
6400 Federal Funds Ltd	682,448	176,244	354,244	-	-	-
TOTAL EXPENDITURES	\$29,848,203	\$30,725,374	\$51,642,237	\$33,760,830	\$32,665,837	-
REVERSIONS						
9900 Reversions						
8000 General Fund	(506,744)	-	-	-	-	-
ENDING BALANCE						
3200 Other Funds Non-Ltd	986,870,087	4,845,313	4,845,313	23,040,626	23,040,626	-
3400 Other Funds Ltd	36,383,183	1,161,385,954	1,141,328,357	1,165,104,787	1,165,699,780	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Common School Fund

Cross Reference Number: 14100-010-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
6400 Federal Funds Ltd	115,019	806,323	628,323	808,581	808,581	-
TOTAL ENDING BALANCE	\$1,023,368,289	\$1,167,037,590	\$1,146,801,993	\$1,188,953,994	\$1,189,548,987	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	92	90	90	91	89	-
8180 Position Reconciliation	-	1	1	-	-	-
TOTAL AUTHORIZED POSITIONS	92	91	91	91	89	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	90.38	88.42	88.42	89.50	88.00	-
8280 FTE Reconciliation	-	1.00	1.00	-	-	-
TOTAL AUTHORIZED FTE	90.38	89.42	89.42	89.50	88.00	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Oregon Wetlands Revolving Fund

Cross Reference Number: 14100-013-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	1,174,890	1,587,830	1,587,830	2,004,343	2,004,343	-
REVENUE CATEGORIES						
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	36,231	170,000	170,000	170,000	170,000	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	1,176,047	851,596	851,596	851,596	851,596	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	-	1,203,059	1,203,059	1,203,059	1,203,059	-
REVENUE CATEGORIES						
3400 Other Funds Ltd	1,212,278	2,224,655	2,224,655	2,224,655	2,224,655	-
TOTAL REVENUE CATEGORIES	\$1,212,278	\$2,224,655	\$2,224,655	\$2,224,655	\$2,224,655	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	-	(17,050)	(17,050)	(17,050)	(17,050)	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	2,387,168	3,795,435	3,795,435	4,211,948	4,211,948	-
TOTAL AVAILABLE REVENUES	\$2,387,168	\$3,795,435	\$3,795,435	\$4,211,948	\$4,211,948	-
EXPENDITURES						

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Oregon Wetlands Revolving Fund

Cross Reference Number: 14100-013-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	89,610	102,888	102,888	105,936	105,936	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	41	41	41	40	40	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	8,010	14,826	14,826	20,901	20,202	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	5,335	5,785	5,785	6,544	6,544	-
3230 Social Security Taxes						
3400 Other Funds Ltd	6,859	7,871	7,871	8,104	8,104	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	50	59	59	59	59	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	537	505	505	636	636	-
3270 Flexible Benefits						
3400 Other Funds Ltd	31,412	30,096	30,096	30,528	30,528	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	52,244	59,183	59,183	66,812	66,113	-
TOTAL OTHER PAYROLL EXPENSES	\$52,244	\$59,183	\$59,183	\$66,812	\$66,113	-
P.S. BUDGET ADJUSTMENTS						

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Oregon Wetlands Revolving Fund

Cross Reference Number: 14100-013-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(8,914)	(8,914)	-	-	-
3991 PERS Policy Adjustment						
3400 Other Funds Ltd	-	-	-	-	(763)	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(8,914)	(8,914)	-	(763)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$8,914)	(\$8,914)	-	(\$763)	-
PERSONAL SERVICES						
3400 Other Funds Ltd	141,854	153,157	153,157	172,748	171,286	-
TOTAL PERSONAL SERVICES	\$141,854	\$153,157	\$153,157	\$172,748	\$171,286	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	2,447	10,000	10,000	10,240	10,240	-
4125 Out of State Travel						
3400 Other Funds Ltd	-	2,000	2,000	2,048	2,048	-
4150 Employee Training						
3400 Other Funds Ltd	339	6,000	6,000	6,144	6,144	-
4175 Office Expenses						
3400 Other Funds Ltd	-	3,000	3,000	3,072	3,072	-
4200 Telecommunications						
3400 Other Funds Ltd	1,065	2,456	2,456	2,515	2,515	-
4250 Data Processing						
3400 Other Funds Ltd	-	1,500	1,500	1,536	1,536	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Oregon Wetlands Revolving Fund

Cross Reference Number: 14100-013-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	500	500	512	512	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	-	565,400	565,400	578,970	578,970	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	-	19,055	19,055	19,512	19,512	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	-	1,000	1,000	1,024	1,024	-
4715 IT Expendable Property						
3400 Other Funds Ltd	-	2,000	2,000	2,048	2,048	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	3,851	612,911	612,911	627,621	627,621	-
TOTAL SERVICES & SUPPLIES	\$3,851	\$612,911	\$612,911	\$627,621	\$627,621	-
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	-	1,024	1,024	1,049	1,049	-
SPECIAL PAYMENTS						
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	4,395	-	-	-	-	-
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	1,062,943	1,024,000	1,024,000	1,048,576	1,048,576	-
SPECIAL PAYMENTS						
3400 Other Funds Ltd	1,067,338	1,024,000	1,024,000	1,048,576	1,048,576	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Oregon Wetlands Revolving Fund

Cross Reference Number: 14100-013-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
TOTAL SPECIAL PAYMENTS	\$1,067,338	\$1,024,000	\$1,024,000	\$1,048,576	\$1,048,576	-
EXPENDITURES						
3400 Other Funds Ltd	1,213,043	1,791,092	1,791,092	1,849,994	1,848,532	-
TOTAL EXPENDITURES	\$1,213,043	\$1,791,092	\$1,791,092	\$1,849,994	\$1,848,532	-
ENDING BALANCE						
3400 Other Funds Ltd	1,174,125	2,004,343	2,004,343	2,361,954	2,363,416	-
TOTAL ENDING BALANCE	\$1,174,125	\$2,004,343	\$2,004,343	\$2,361,954	\$2,363,416	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	1	1	1	1	1	-
TOTAL AUTHORIZED POSITIONS	1	1	1	1	1	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	1.00	1.00	1.00	1.00	1.00	-
TOTAL AUTHORIZED FTE	1.00	1.00	1.00	1.00	1.00	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Natural Heritage Program

Cross Reference Number: 14100-020-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	-	-	-	10	10	-
6400 Federal Funds Ltd	-	(39,700)	(39,700)	-	-	-
All Funds	-	(39,700)	(39,700)	10	10	-
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	-	-	(10)	(10)	-
BEGINNING BALANCE						
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	(39,700)	(39,700)	-	-	-
TOTAL BEGINNING BALANCE	-	(\$39,700)	(\$39,700)	-	-	-
REVENUE CATEGORIES						
DONATIONS AND CONTRIBUTIONS						
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	-	42	42	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	-	1,340	1,340	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	790,900	716,284	735,507	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Natural Heritage Program

Cross Reference Number: 14100-020-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	27,710	5,560	5,560	-	-	-
REVENUE CATEGORIES						
3400 Other Funds Ltd	27,710	6,942	6,942	-	-	-
6400 Federal Funds Ltd	790,900	716,284	735,507	-	-	-
TOTAL REVENUE CATEGORIES	\$818,610	\$723,226	\$742,449	-	-	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	27,710	6,942	6,942	-	-	-
6400 Federal Funds Ltd	790,900	676,584	695,807	-	-	-
TOTAL AVAILABLE REVENUES	\$818,610	\$683,526	\$702,749	-	-	-
EXPENDITURES						
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	-	238	238	-	-	-
4175 Office Expenses						
3400 Other Funds Ltd	-	27	27	-	-	-
4200 Telecommunications						
3400 Other Funds Ltd	-	225	225	-	-	-
4225 State Gov. Service Charges						
3400 Other Funds Ltd	-	228	228	-	-	-
4275 Publicity and Publications						
3400 Other Funds Ltd	-	132	132	-	-	-
4300 Professional Services						
3400 Other Funds Ltd	27,710	5,792	5,792	-	-	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Natural Heritage Program

Cross Reference Number: 14100-020-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
6400 Federal Funds Ltd	104,765	80,935	80,935	-	-	-
All Funds	132,475	86,727	86,727	-	-	-
4315 IT Professional Services						
6400 Federal Funds Ltd	-	-	250,127	-	-	-
4325 Attorney General						
3400 Other Funds Ltd	-	290	290	-	-	-
6400 Federal Funds Ltd	7,000	-	-	-	-	-
All Funds	7,000	290	290	-	-	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	27,710	6,932	6,932	-	-	-
6400 Federal Funds Ltd	111,765	80,935	331,062	-	-	-
TOTAL SERVICES & SUPPLIES	\$139,475	\$87,867	\$337,994	-	-	-
SPECIAL PAYMENTS						
6020 Dist to Counties						
6400 Federal Funds Ltd	-	236,820	236,820	-	-	-
6030 Dist to Non-Gov Units						
6400 Federal Funds Ltd	513,255	9,925	9,925	-	-	-
6050 Dist to Non-Profit Organizations						
6400 Federal Funds Ltd	139,349	118,000	118,000	-	-	-
6085 Other Special Payments						
6400 Federal Funds Ltd	26,531	-	-	-	-	-
SPECIAL PAYMENTS						
6400 Federal Funds Ltd	679,135	364,745	364,745	-	-	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Natural Heritage Program

Cross Reference Number: 14100-020-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
TOTAL SPECIAL PAYMENTS	\$679,135	\$364,745	\$364,745	-	-	-
EXPENDITURES						
3400 Other Funds Ltd	27,710	6,932	6,932	-	-	-
6400 Federal Funds Ltd	790,900	445,680	695,807	-	-	-
TOTAL EXPENDITURES	\$818,610	\$452,612	\$702,739	-	-	-
ENDING BALANCE						
3400 Other Funds Ltd	-	10	10	-	-	-
6400 Federal Funds Ltd	-	230,904	-	-	-	-
TOTAL ENDING BALANCE	-	\$230,914	\$10	-	-	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 South Slough National Estuarine

Cross Reference Number: 14100-030-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	12,937	671,420	671,420	1,215,818	1,215,818	-
6400 Federal Funds Ltd	140,424	920,872	920,872	1,691,186	1,691,186	-
All Funds	153,361	1,592,292	1,592,292	2,907,004	2,907,004	-
REVENUE CATEGORIES						
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	115,509	-	-	-	-	-
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
3400 Other Funds Ltd	830	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	62,788	-	-	-	-	-
DONATIONS AND CONTRIBUTIONS						
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	-	142,027	142,027	142,027	142,027	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	37,236	2,642,341	2,642,341	386,341	386,341	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 South Slough National Estuarine

Cross Reference Number: 14100-030-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
6400 Federal Funds Ltd	2,039,332	5,820,177	5,820,177	1,256,800	1,256,800	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	1,600,000	1,673,883	1,673,883	1,673,883	1,673,883	-
REVENUE CATEGORIES						
3400 Other Funds Ltd	1,816,363	4,458,251	4,458,251	2,202,251	2,202,251	-
6400 Federal Funds Ltd	2,039,332	5,820,177	5,820,177	1,256,800	1,256,800	-
TOTAL REVENUE CATEGORIES	\$3,855,695	\$10,278,428	\$10,278,428	\$3,459,051	\$3,459,051	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	1,829,300	5,129,671	5,129,671	3,418,069	3,418,069	-
6400 Federal Funds Ltd	2,179,756	6,741,049	6,741,049	2,947,986	2,947,986	-
TOTAL AVAILABLE REVENUES	\$4,009,056	\$11,870,720	\$11,870,720	\$6,366,055	\$6,366,055	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	780,052	811,507	811,507	900,400	900,400	-
6400 Federal Funds Ltd	789,603	827,525	827,525	750,608	750,608	-
All Funds	1,569,655	1,639,032	1,639,032	1,651,008	1,651,008	-
3160 Temporary Appointments						
3400 Other Funds Ltd	6,916	47,673	47,673	48,817	48,817	-
6400 Federal Funds Ltd	32,018	68,839	68,839	70,491	70,491	-
All Funds	38,934	116,512	116,512	119,308	119,308	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 South Slough National Estuarine

Cross Reference Number: 14100-030-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3170 Overtime Payments						
3400 Other Funds Ltd	592	-	-	-	-	-
6400 Federal Funds Ltd	401	2,964	2,964	3,035	3,035	-
All Funds	993	2,964	2,964	3,035	3,035	-
3180 Shift Differential						
6400 Federal Funds Ltd	18	8	8	8	8	-
3190 All Other Differential						
3400 Other Funds Ltd	9,183	-	-	-	-	-
6400 Federal Funds Ltd	492	-	-	-	-	-
All Funds	9,675	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	796,743	859,180	859,180	949,217	949,217	-
6400 Federal Funds Ltd	822,532	899,336	899,336	824,142	824,142	-
TOTAL SALARIES & WAGES	\$1,619,275	\$1,758,516	\$1,758,516	\$1,773,359	\$1,773,359	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	273	293	293	326	326	-
6400 Federal Funds Ltd	413	363	363	314	314	-
All Funds	686	656	656	640	640	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	67,009	116,939	116,939	177,649	171,706	-
6400 Federal Funds Ltd	69,106	119,675	119,675	148,109	143,722	-
All Funds	136,115	236,614	236,614	325,758	315,428	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 South Slough National Estuarine

Cross Reference Number: 14100-030-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3221 Pension Obligation Bond						
3400 Other Funds Ltd	47,353	45,631	45,631	48,418	48,418	-
6400 Federal Funds Ltd	46,597	46,695	46,695	52,235	52,235	-
All Funds	93,950	92,326	92,326	100,653	100,653	-
3230 Social Security Taxes						
3400 Other Funds Ltd	61,128	65,729	65,729	68,969	72,616	-
6400 Federal Funds Ltd	64,772	68,798	68,798	57,551	63,045	-
All Funds	125,900	134,527	134,527	126,520	135,661	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	8,396	5,552	5,552	5,685	5,685	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	367	422	422	481	481	-
6400 Federal Funds Ltd	488	522	522	463	463	-
All Funds	855	944	944	944	944	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	-	1	1	4,996	4,996	-
3270 Flexible Benefits						
3400 Other Funds Ltd	233,330	214,886	214,886	248,498	248,498	-
6400 Federal Funds Ltd	265,307	266,650	266,650	239,950	239,950	-
All Funds	498,637	481,536	481,536	488,448	488,448	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	417,856	449,453	449,453	555,022	552,726	-
6400 Federal Funds Ltd	446,683	502,703	502,703	498,622	499,729	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 South Slough National Estuarine

Cross Reference Number: 14100-030-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
TOTAL OTHER PAYROLL EXPENSES	\$864,539	\$952,156	\$952,156	\$1,053,644	\$1,052,455	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(592)	(592)	(592)	(592)	-
6400 Federal Funds Ltd	-	-	-	(14,372)	(14,372)	-
All Funds	-	(592)	(592)	(14,964)	(14,964)	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(72,009)	(72,009)	-	(3,647)	-
6400 Federal Funds Ltd	-	(77,201)	(77,201)	-	(6,061)	-
All Funds	-	(149,210)	(149,210)	-	(9,708)	-
3991 PERS Policy Adjustment						
3400 Other Funds Ltd	-	-	-	-	(6,513)	-
6400 Federal Funds Ltd	-	-	-	-	(5,408)	-
All Funds	-	-	-	-	(11,921)	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(72,601)	(72,601)	(592)	(10,752)	-
6400 Federal Funds Ltd	-	(77,201)	(77,201)	(14,372)	(25,841)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$149,802)	(\$149,802)	(\$14,964)	(\$36,593)	-
PERSONAL SERVICES						
3400 Other Funds Ltd	1,214,599	1,236,032	1,236,032	1,503,647	1,491,191	-
6400 Federal Funds Ltd	1,269,215	1,324,838	1,324,838	1,308,392	1,298,030	-
TOTAL PERSONAL SERVICES	\$2,483,814	\$2,560,870	\$2,560,870	\$2,812,039	\$2,789,221	-
SERVICES & SUPPLIES						

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 South Slough National Estuarine

Cross Reference Number: 14100-030-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
4100 Instate Travel						
3400 Other Funds Ltd	33,747	17,557	17,557	17,978	17,978	-
6400 Federal Funds Ltd	21,778	65,551	65,551	17,124	17,124	-
All Funds	55,525	83,108	83,108	35,102	35,102	-
4125 Out of State Travel						
3400 Other Funds Ltd	5,325	7,024	7,024	7,193	7,193	-
6400 Federal Funds Ltd	35,873	36,792	36,792	12,675	12,675	-
All Funds	41,198	43,816	43,816	19,868	19,868	-
4150 Employee Training						
3400 Other Funds Ltd	20,416	8,249	8,249	8,447	8,447	-
6400 Federal Funds Ltd	25,192	20,224	20,224	20,709	20,709	-
All Funds	45,608	28,473	28,473	29,156	29,156	-
4175 Office Expenses						
3400 Other Funds Ltd	12,016	21,289	21,289	21,800	21,800	-
6400 Federal Funds Ltd	13,423	42,413	42,413	18,431	18,431	-
All Funds	25,439	63,702	63,702	40,231	40,231	-
4200 Telecommunications						
3400 Other Funds Ltd	8,567	14,413	14,413	14,759	14,759	-
6400 Federal Funds Ltd	7,889	37,039	37,039	7,928	7,928	-
All Funds	16,456	51,452	51,452	22,687	22,687	-
4225 State Gov. Service Charges						
3400 Other Funds Ltd	-	28,274	-	-	-	-
6400 Federal Funds Ltd	-	15,936	-	-	-	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 South Slough National Estuarine

Cross Reference Number: 14100-030-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
All Funds	-	44,210	-	-	-	-
4250 Data Processing						
3400 Other Funds Ltd	-	514	514	526	526	-
6400 Federal Funds Ltd	-	9,678	9,678	9,910	9,910	-
All Funds	-	10,192	10,192	10,436	10,436	-
4275 Publicity and Publications						
3400 Other Funds Ltd	607	477	477	488	488	-
6400 Federal Funds Ltd	1,501	1,415	1,415	1,449	1,449	-
All Funds	2,108	1,892	1,892	1,937	1,937	-
4300 Professional Services						
3400 Other Funds Ltd	187,100	154,692	154,692	145,480	145,550	-
6400 Federal Funds Ltd	76,477	755,105	755,105	70,623	70,652	-
All Funds	263,577	909,797	909,797	216,103	216,202	-
4315 IT Professional Services						
3400 Other Funds Ltd	3,119	-	-	-	-	-
6400 Federal Funds Ltd	130	-	-	-	-	-
All Funds	3,249	-	-	-	-	-
4325 Attorney General						
3400 Other Funds Ltd	23,652	4,179	4,179	4,802	4,802	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	30	2,378	2,378	2,435	2,435	-
6400 Federal Funds Ltd	269	5,603	5,603	5,737	5,737	-
All Funds	299	7,981	7,981	8,172	8,172	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 South Slough National Estuarine

Cross Reference Number: 14100-030-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
4400 Dues and Subscriptions						
3400 Other Funds Ltd	215	12	12	12	12	-
6400 Federal Funds Ltd	10	791	791	810	810	-
All Funds	225	803	803	822	822	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	270	42	42	45	45	-
6400 Federal Funds Ltd	323	-	-	-	-	-
All Funds	593	42	42	45	45	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	7,792	7,559	7,559	7,740	7,740	-
6400 Federal Funds Ltd	10,144	24,227	24,227	24,808	24,808	-
All Funds	17,936	31,786	31,786	32,548	32,548	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	8,504	26,319	26,319	26,951	26,951	-
6400 Federal Funds Ltd	22,572	12,951	28,887	29,580	29,580	-
All Funds	31,076	39,270	55,206	56,531	56,531	-
4575 Agency Program Related S and S						
6400 Federal Funds Ltd	-	5,179	5,179	5,303	5,303	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	97,832	26,521	54,795	56,110	56,110	-
6400 Federal Funds Ltd	106,463	10,597	10,597	10,851	10,851	-
All Funds	204,295	37,118	65,392	66,961	66,961	-
4700 Expendable Prop 250 - 5000						

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 South Slough National Estuarine

Cross Reference Number: 14100-030-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	940	3,305	3,305	3,384	3,384	-
6400 Federal Funds Ltd	-	20,374	20,374	20,863	20,863	-
All Funds	940	23,679	23,679	24,247	24,247	-
4715 IT Expendable Property						
3400 Other Funds Ltd	57,601	45,188	45,188	46,273	46,273	-
6400 Federal Funds Ltd	3,982	1,388	1,388	1,421	1,421	-
All Funds	61,583	46,576	46,576	47,694	47,694	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	467,733	367,992	367,992	364,423	364,493	-
6400 Federal Funds Ltd	326,026	1,065,263	1,065,263	258,222	258,251	-
TOTAL SERVICES & SUPPLIES	\$793,759	\$1,433,255	\$1,433,255	\$622,645	\$622,744	-
CAPITAL OUTLAY						
5200 Technical Equipment						
3400 Other Funds Ltd	-	37,957	37,957	38,868	38,868	-
6400 Federal Funds Ltd	-	376,762	376,762	9,042	9,042	-
All Funds	-	414,719	414,719	47,910	47,910	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	14,006	15,872	15,872	16,253	16,253	-
5650 Land and Improvements						
3400 Other Funds Ltd	-	2,256,000	2,256,000	-	-	-
6400 Federal Funds Ltd	-	2,283,000	2,283,000	-	-	-
All Funds	-	4,539,000	4,539,000	-	-	-
5700 Building Structures						

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 South Slough National Estuarine

Cross Reference Number: 14100-030-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
3400 Other Funds Ltd	14,475	-	-	-	-	-
6400 Federal Funds Ltd	128,327	-	-	-	-	-
All Funds	142,802	-	-	-	-	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	17,160	-	-	-	-	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	45,641	2,309,829	2,309,829	55,121	55,121	-
6400 Federal Funds Ltd	128,327	2,659,762	2,659,762	9,042	9,042	-
TOTAL CAPITAL OUTLAY	\$173,968	\$4,969,591	\$4,969,591	\$64,163	\$64,163	-
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	5,000	-	-	-	-	-
6400 Federal Funds Ltd	25,000	-	-	-	-	-
All Funds	30,000	-	-	-	-	-
6580 Spc Pmt to OR University System						
6400 Federal Funds Ltd	275,459	-	-	-	-	-
SPECIAL PAYMENTS						
3400 Other Funds Ltd	5,000	-	-	-	-	-
6400 Federal Funds Ltd	300,459	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	\$305,459	-	-	-	-	-
EXPENDITURES						
3400 Other Funds Ltd	1,732,973	3,913,853	3,913,853	1,923,191	1,910,805	-
6400 Federal Funds Ltd	2,024,027	5,049,863	5,049,863	1,575,656	1,565,323	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 South Slough National Estuarine

Cross Reference Number: 14100-030-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
TOTAL EXPENDITURES	\$3,757,000	\$8,963,716	\$8,963,716	\$3,498,847	\$3,476,128	-
ENDING BALANCE						
3400 Other Funds Ltd	96,327	1,215,818	1,215,818	1,494,878	1,507,264	-
6400 Federal Funds Ltd	155,729	1,691,186	1,691,186	1,372,330	1,382,663	-
TOTAL ENDING BALANCE	\$252,056	\$2,907,004	\$2,907,004	\$2,867,208	\$2,889,927	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	17	16	16	16	16	-
TOTAL AUTHORIZED POSITIONS	17	16	16	16	16	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	16.08	16.00	16.00	16.00	16.00	-
TOTAL AUTHORIZED FTE	16.08	16.00	16.00	16.00	16.00	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Capital Improvements

Cross Reference Number: 14100-088-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
REVENUE CATEGORIES						
TRANSFERS IN						
1010 Transfer In - Intrafund						
3010 Other Funds Cap Improvement	225,660	287,517	287,517	594,417	594,417	-
AVAILABLE REVENUES						
3010 Other Funds Cap Improvement	225,660	287,517	287,517	594,417	594,417	-
TOTAL AVAILABLE REVENUES	\$225,660	\$287,517	\$287,517	\$594,417	\$594,417	-
EXPENDITURES						
SERVICES & SUPPLIES						
4300 Professional Services						
3010 Other Funds Cap Improvement	17,190	-	-	-	-	-
4450 Fuels and Utilities						
3010 Other Funds Cap Improvement	2,440	-	-	-	-	-
4475 Facilities Maintenance						
3010 Other Funds Cap Improvement	82,993	287,517	287,517	294,417	294,417	-
4575 Agency Program Related S and S						
3010 Other Funds Cap Improvement	96,081	-	-	-	-	-
4650 Other Services and Supplies						
3010 Other Funds Cap Improvement	213	-	-	-	-	-
4700 Expendable Prop 250 - 5000						
3010 Other Funds Cap Improvement	309	-	-	-	-	-
SERVICES & SUPPLIES						
3010 Other Funds Cap Improvement	199,226	287,517	287,517	294,417	294,417	-

Budget Support - Detail Revenues and Expenditures
 2013-15 Biennium
 Capital Improvements

Cross Reference Number: 14100-088-00-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Budget	2013-15 Leg Adopted Budget
TOTAL SERVICES & SUPPLIES	\$199,226	\$287,517	\$287,517	\$294,417	\$294,417	-
CAPITAL OUTLAY						
5650 Land and Improvements						
3010 Other Funds Cap Improvement	23,882	-	-	300,000	300,000	-
5700 Building Structures						
3010 Other Funds Cap Improvement	2,552	-	-	-	-	-
CAPITAL OUTLAY						
3010 Other Funds Cap Improvement	26,434	-	-	300,000	300,000	-
TOTAL CAPITAL OUTLAY	\$26,434	-	-	\$300,000	\$300,000	-
EXPENDITURES						
3010 Other Funds Cap Improvement	225,660	287,517	287,517	594,417	594,417	-
TOTAL EXPENDITURES	\$225,660	\$287,517	\$287,517	\$594,417	\$594,417	-

Version / Column Comparison Report - Detail
 2013-15 Biennium
 Common School Fund

Cross Reference Number:14100-010-00-00-00000

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3200 Other Funds Non-Ltd	4,845,313	4,845,313	0	-
3400 Other Funds Ltd	1,141,328,357	1,141,328,357	0	-
6400 Federal Funds Ltd	628,323	628,323	0	-
All Funds	1,146,801,993	1,146,801,993	0	-
0030 Beginning Balance Adjustment				
6400 Federal Funds Ltd	(24)	(24)	0	-
TOTAL BEGINNING BALANCE				
3200 Other Funds Non-Ltd	4,845,313	4,845,313	0	-
3400 Other Funds Ltd	1,141,328,357	1,141,328,357	0	-
6400 Federal Funds Ltd	628,299	628,299	0	-
TOTAL BEGINNING BALANCE	\$1,146,801,969	\$1,146,801,969	0	-

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	681,266	681,266	0	-
-------------------	---------	---------	---	---

LICENSES AND FEES

0210 Non-business Lic. and Fees

3400 Other Funds Ltd	3,162,273	3,162,273	0	-
----------------------	-----------	-----------	---	---

CHARGES FOR SERVICES

0410 Charges for Services

3400 Other Funds Ltd	849,754	849,754	0	-
----------------------	---------	---------	---	---

0415 Admin and Service Charges

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	450,000	450,000	0	-
TOTAL CHARGES FOR SERVICES				
3400 Other Funds Ltd	1,299,754	1,299,754	0	-
FINES, RENTS AND ROYALTIES				
0505 Fines and Forfeitures				
3400 Other Funds Ltd	180,000	180,000	0	-
0510 Rents and Royalties				
3400 Other Funds Ltd	5,470,000	5,470,000	0	-
TOTAL FINES, RENTS AND ROYALTIES				
3400 Other Funds Ltd	5,650,000	5,650,000	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	140,288,855	140,288,855	0	-
SALES INCOME				
0705 Sales Income				
3400 Other Funds Ltd	103,750	103,750	0	-
DONATIONS AND CONTRIBUTIONS				
0905 Donations				
3400 Other Funds Ltd	12,000	12,000	0	-
LOAN REPAYMENT				
0925 Loan Repayments				
3400 Other Funds Ltd	240,000	240,000	0	-
OTHER				
0975 Other Revenues				

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	701,000	701,000	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	180,282	180,282	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3200 Other Funds Non-Ltd	130,002,450	130,002,450	0	-
3400 Other Funds Ltd	3,220,233	3,220,233	0	-
All Funds	133,222,683	133,222,683	0	-
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	237,000	237,000	0	-
1629 Tsfr From Forestry, Dept of				
3400 Other Funds Ltd	38,494,000	38,494,000	0	-
TOTAL TRANSFERS IN				
3200 Other Funds Non-Ltd	130,002,450	130,002,450	0	-
3400 Other Funds Ltd	41,951,233	41,951,233	0	-
TOTAL TRANSFERS IN	\$171,953,683	\$171,953,683	0	-
TOTAL REVENUES				
8000 General Fund	681,266	681,266	0	-
3200 Other Funds Non-Ltd	130,002,450	130,002,450	0	-
3400 Other Funds Ltd	193,408,865	193,408,865	0	-
6400 Federal Funds Ltd	180,282	180,282	0	-
TOTAL REVENUES	\$324,272,863	\$324,272,863	0	-

TRANSFERS OUT

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(136,675,652)	(136,675,652)	0	-
2581 Tsfr To Education, Dept of				
3200 Other Funds Non-Ltd	(101,752,888)	(101,752,888)	0	-
2629 Tsfr To Forestry, Dept of				
3400 Other Funds Ltd	(9,748,862)	(9,748,862)	0	-
TOTAL TRANSFERS OUT				
3200 Other Funds Non-Ltd	(101,752,888)	(101,752,888)	0	-
3400 Other Funds Ltd	(146,424,514)	(146,424,514)	0	-
TOTAL TRANSFERS OUT	(\$248,177,402)	(\$248,177,402)	0	-
AVAILABLE REVENUES				
8000 General Fund	681,266	681,266	0	-
3200 Other Funds Non-Ltd	33,094,875	33,094,875	0	-
3400 Other Funds Ltd	1,188,312,708	1,188,312,708	0	-
6400 Federal Funds Ltd	808,581	808,581	0	-
TOTAL AVAILABLE REVENUES	\$1,222,897,430	\$1,222,897,430	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	9,899,355	9,899,355	0	-
3160 Temporary Appointments				
3400 Other Funds Ltd	21,811	21,811	0	-
3170 Overtime Payments				

Version / Column Comparison Report - Detail
 2013-15 Biennium
 Common School Fund

Cross Reference Number:14100-010-00-00-00000

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	73,633	73,633	0	-
3180 Shift Differential				
3400 Other Funds Ltd	7,560	7,560	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	10,002,359	10,002,359	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	3,517	3,517	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	1,953,149	1,903,282	(49,867)	-2.55%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	560,493	560,493	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	753,529	761,409	7,880	1.05%
3240 Unemployment Assessments				
3400 Other Funds Ltd	5,686	5,686	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	5,186	5,186	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	50,851	50,851	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	2,686,436	2,686,436	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	6,018,847	5,976,860	(41,987)	-0.70%

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(28,382)	(28,382)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(23,349)	(23,349)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(28,382)	(51,731)	(23,349)	-82.27%
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	15,992,824	15,927,488	(65,336)	-0.41%
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	328,572	328,572	0	-
6400 Federal Funds Ltd	20,100	20,100	0	-
All Funds	348,672	348,672	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	3,516	3,516	0	-
4150 Employee Training				
3400 Other Funds Ltd	71,777	71,777	0	-
6400 Federal Funds Ltd	4,250	4,250	0	-
All Funds	76,027	76,027	0	-
4175 Office Expenses				
3400 Other Funds Ltd	232,330	232,330	0	-
6400 Federal Funds Ltd	3,500	3,500	0	-
All Funds	235,830	235,830	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4200 Telecommunications				
3400 Other Funds Ltd	154,003	154,003	0	-
6400 Federal Funds Ltd	2,161	2,161	0	-
All Funds	156,164	156,164	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	470,977	470,977	0	-
4250 Data Processing				
3400 Other Funds Ltd	114,586	114,586	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	84,375	84,375	0	-
4300 Professional Services				
8000 General Fund	681,266	681,266	0	-
3200 Other Funds Non-Ltd	927,900	927,900	0	-
3400 Other Funds Ltd	1,579,078	1,579,078	0	-
6400 Federal Funds Ltd	137,878	137,878	0	-
All Funds	3,326,122	3,326,122	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	658,125	658,125	0	-
4325 Attorney General				
3400 Other Funds Ltd	1,727,886	1,727,886	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	16,929	16,929	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	6,139	6,139	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	198,605	198,605	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	219,326	219,326	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	362,205	362,205	0	-
4575 Agency Program Related S and S				
3200 Other Funds Non-Ltd	8,407,040	8,407,040	0	-
3400 Other Funds Ltd	821	821	0	-
All Funds	8,407,861	8,407,861	0	-
4625 Other COP Costs				
6400 Federal Funds Ltd	5,500	5,500	0	-
4650 Other Services and Supplies				
3200 Other Funds Non-Ltd	207,309	207,309	0	-
3400 Other Funds Ltd	491,951	491,951	0	-
All Funds	699,260	699,260	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	18,574	18,574	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	102,829	102,829	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	681,266	681,266	0	-
3200 Other Funds Non-Ltd	9,542,249	9,542,249	0	-
3400 Other Funds Ltd	6,842,604	6,842,604	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	173,389	173,389	0	-
TOTAL SERVICES & SUPPLIES	\$17,239,508	\$17,239,508	0	-
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	24,856	24,856	0	-
5550 Data Processing Software				
3400 Other Funds Ltd	72,541	72,541	0	-
5600 Data Processing Hardware				
3400 Other Funds Ltd	938	938	0	-
5650 Land and Improvements				
3200 Other Funds Non-Ltd	512,000	512,000	0	-
TOTAL CAPITAL OUTLAY				
3200 Other Funds Non-Ltd	512,000	512,000	0	-
3400 Other Funds Ltd	98,335	98,335	0	-
TOTAL CAPITAL OUTLAY	\$610,335	\$610,335	0	-
TOTAL EXPENDITURES				
8000 General Fund	681,266	681,266	0	-
3200 Other Funds Non-Ltd	10,054,249	10,054,249	0	-
3400 Other Funds Ltd	22,933,763	22,868,427	(65,336)	-0.28%
6400 Federal Funds Ltd	173,389	173,389	0	-
TOTAL EXPENDITURES	\$33,842,667	\$33,777,331	(\$65,336)	-0.19%
ENDING BALANCE				
3200 Other Funds Non-Ltd	23,040,626	23,040,626	0	-
3400 Other Funds Ltd	1,165,378,945	1,165,444,281	65,336	0.01%

Version / Column Comparison Report - Detail
 2013-15 Biennium
 Common School Fund

Cross Reference Number:14100-010-00-00-00000

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	635,192	635,192	0	-
TOTAL ENDING BALANCE	\$1,189,054,763	\$1,189,120,099	\$65,336	0.01%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	89	89	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	88.00	88.00	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	2,004,343	2,004,343	0	-
REVENUE CATEGORIES				
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	170,000	170,000	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	851,596	851,596	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	1,203,059	1,203,059	0	-
TOTAL REVENUES				
3400 Other Funds Ltd	2,224,655	2,224,655	0	-
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(17,050)	(17,050)	0	-
AVAILABLE REVENUES				
3400 Other Funds Ltd	4,211,948	4,211,948	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Version / Column Comparison Report - Detail
 2013-15 Biennium
 Oregon Wetlands Revolving Fund

Cross Reference Number:14100-013-00-00-00000

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	105,936	105,936	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	40	40	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	20,901	20,202	(699)	-3.34%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	5,785	5,785	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	8,104	8,104	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	59	59	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	505	505	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	30,528	30,528	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	65,922	65,223	(699)	-1.06%
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	171,858	171,159	(699)	-0.41%
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	10,000	10,000	0	-
4125 Out of State Travel				

Version / Column Comparison Report - Detail
 2013-15 Biennium
 Oregon Wetlands Revolving Fund

Cross Reference Number:14100-013-00-00-00000

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,000	2,000	0	-
4150 Employee Training				
3400 Other Funds Ltd	6,000	6,000	0	-
4175 Office Expenses				
3400 Other Funds Ltd	3,000	3,000	0	-
4200 Telecommunications				
3400 Other Funds Ltd	2,456	2,456	0	-
4250 Data Processing				
3400 Other Funds Ltd	1,500	1,500	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	500	500	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	565,400	565,400	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	19,055	19,055	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	1,000	1,000	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	2,000	2,000	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	612,911	612,911	0	-
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	1,024	1,024	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	1,024,000	1,024,000	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	1,809,793	1,809,094	(699)	-0.04%
ENDING BALANCE				
3400 Other Funds Ltd	2,402,155	2,402,854	699	0.03%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	1	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	1.00	0	-

Version / Column Comparison Report - Detail
 2013-15 Biennium
 Natural Heritage Program

Cross Reference Number:14100-020-00-00-00000

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	10	10	0	-
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	(10)	(10)	0	-
TOTAL BEGINNING BALANCE				
3400 Other Funds Ltd	-	-	0	-
REVENUE CATEGORIES				
DONATIONS AND CONTRIBUTIONS				
0910 Grants (Non-Fed)				
3400 Other Funds Ltd	42	42	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	1,340	1,340	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	735,507	735,507	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	5,560	5,560	0	-
TOTAL REVENUES				
3400 Other Funds Ltd	6,942	6,942	0	-
6400 Federal Funds Ltd	735,507	735,507	0	-
TOTAL REVENUES	\$742,449	\$742,449	0	-

Version / Column Comparison Report - Detail
 2013-15 Biennium
 Natural Heritage Program

Cross Reference Number:14100-020-00-00-00000

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AVAILABLE REVENUES				
3400 Other Funds Ltd	6,942	6,942	0	-
6400 Federal Funds Ltd	735,507	735,507	0	-
TOTAL AVAILABLE REVENUES	\$742,449	\$742,449	0	-
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	238	238	0	-
4175 Office Expenses				
3400 Other Funds Ltd	27	27	0	-
4200 Telecommunications				
3400 Other Funds Ltd	225	225	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	228	228	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	132	132	0	-
4300 Professional Services				
3400 Other Funds Ltd	5,792	5,792	0	-
6400 Federal Funds Ltd	80,935	80,935	0	-
All Funds	86,727	86,727	0	-
4315 IT Professional Services				
6400 Federal Funds Ltd	250,127	250,127	0	-
4325 Attorney General				
3400 Other Funds Ltd	290	290	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	6,932	6,932	0	-
6400 Federal Funds Ltd	331,062	331,062	0	-
TOTAL SERVICES & SUPPLIES	\$337,994	\$337,994	0	-
SPECIAL PAYMENTS				
6020 Dist to Counties				
6400 Federal Funds Ltd	236,820	236,820	0	-
6030 Dist to Non-Gov Units				
6400 Federal Funds Ltd	9,925	9,925	0	-
6050 Dist to Non-Profit Organizations				
6400 Federal Funds Ltd	118,000	118,000	0	-
TOTAL SPECIAL PAYMENTS				
6400 Federal Funds Ltd	364,745	364,745	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	6,932	6,932	0	-
6400 Federal Funds Ltd	695,807	695,807	0	-
TOTAL EXPENDITURES	\$702,739	\$702,739	0	-
ENDING BALANCE				
3400 Other Funds Ltd	10	10	0	-
6400 Federal Funds Ltd	39,700	39,700	0	-
TOTAL ENDING BALANCE	\$39,710	\$39,710	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	1,215,818	1,215,818	0	-
6400 Federal Funds Ltd	1,691,186	1,691,186	0	-
All Funds	2,907,004	2,907,004	0	-
REVENUE CATEGORIES				
DONATIONS AND CONTRIBUTIONS				
0910 Grants (Non-Fed)				
3400 Other Funds Ltd	142,027	142,027	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	2,642,341	2,642,341	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	3,539,800	3,539,800	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	1,673,883	1,673,883	0	-
TOTAL REVENUES				
3400 Other Funds Ltd	4,458,251	4,458,251	0	-
6400 Federal Funds Ltd	3,539,800	3,539,800	0	-
TOTAL REVENUES	\$7,998,051	\$7,998,051	0	-

AVAILABLE REVENUES				
3400 Other Funds Ltd	5,674,069	5,674,069	0	-

Version / Column Comparison Report - Detail
 2013-15 Biennium
 South Slough National Estuarine

Cross Reference Number:14100-030-00-00-00000

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	5,230,986	5,230,986	0	-
TOTAL AVAILABLE REVENUES	\$10,905,055	\$10,905,055	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	793,312	793,312	0	-
6400 Federal Funds Ltd	746,192	746,192	0	-
All Funds	1,539,504	1,539,504	0	-
3160 Temporary Appointments				
3400 Other Funds Ltd	47,673	47,673	0	-
6400 Federal Funds Ltd	68,839	68,839	0	-
All Funds	116,512	116,512	0	-
3170 Overtime Payments				
6400 Federal Funds Ltd	2,964	2,964	0	-
3180 Shift Differential				
6400 Federal Funds Ltd	8	8	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	840,985	840,985	0	-
6400 Federal Funds Ltd	818,003	818,003	0	-
TOTAL SALARIES & WAGES	\$1,658,988	\$1,658,988	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	286	286	0	-

Version / Column Comparison Report - Detail
 2013-15 Biennium
 South Slough National Estuarine

Cross Reference Number:14100-030-00-00-00000

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	314	314	0	-
All Funds	600	600	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	156,520	151,285	(5,235)	-3.34%
6400 Federal Funds Ltd	147,224	142,866	(4,358)	-2.96%
All Funds	303,744	294,151	(9,593)	-3.16%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	45,631	45,631	0	-
6400 Federal Funds Ltd	46,695	46,695	0	-
All Funds	92,326	92,326	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	60,689	64,336	3,647	6.01%
6400 Federal Funds Ltd	57,082	62,576	5,494	9.62%
All Funds	117,771	126,912	9,141	7.76%
3240 Unemployment Assessments				
3400 Other Funds Ltd	5,552	5,552	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	422	422	0	-
6400 Federal Funds Ltd	463	463	0	-
All Funds	885	885	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	1	1	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	217,970	217,970	0	-

Version / Column Comparison Report - Detail
 2013-15 Biennium
 South Slough National Estuarine

Cross Reference Number:14100-030-00-00-00000

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	239,950	239,950	0	-
All Funds	457,920	457,920	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	487,071	485,483	(1,588)	-0.33%
6400 Federal Funds Ltd	491,728	492,864	1,136	0.23%
TOTAL OTHER PAYROLL EXPENSES	\$978,799	\$978,347	(\$452)	-0.05%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(592)	(592)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(3,648)	(3,648)	100.00%
6400 Federal Funds Ltd	-	(6,061)	(6,061)	100.00%
All Funds	-	(9,709)	(9,709)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(592)	(4,240)	(3,648)	-616.22%
6400 Federal Funds Ltd	-	(6,061)	(6,061)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	(\$592)	(\$10,301)	(\$9,709)	-1,640.03%
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	1,327,464	1,322,228	(5,236)	-0.39%
6400 Federal Funds Ltd	1,309,731	1,304,806	(4,925)	-0.38%
TOTAL PERSONAL SERVICES	\$2,637,195	\$2,627,034	(\$10,161)	-0.39%
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	17,557	17,557	0	-

Version / Column Comparison Report - Detail
 2013-15 Biennium
 South Slough National Estuarine

Cross Reference Number:14100-030-00-00-00000

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	65,551	65,551	0	-
All Funds	83,108	83,108	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	7,024	7,024	0	-
6400 Federal Funds Ltd	36,792	36,792	0	-
All Funds	43,816	43,816	0	-
4150 Employee Training				
3400 Other Funds Ltd	8,249	8,249	0	-
6400 Federal Funds Ltd	20,224	20,224	0	-
All Funds	28,473	28,473	0	-
4175 Office Expenses				
3400 Other Funds Ltd	21,289	21,289	0	-
6400 Federal Funds Ltd	42,413	42,413	0	-
All Funds	63,702	63,702	0	-
4200 Telecommunications				
3400 Other Funds Ltd	14,413	14,413	0	-
6400 Federal Funds Ltd	37,039	37,039	0	-
All Funds	51,452	51,452	0	-
4250 Data Processing				
3400 Other Funds Ltd	514	514	0	-
6400 Federal Funds Ltd	9,678	9,678	0	-
All Funds	10,192	10,192	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	477	477	0	-

Version / Column Comparison Report - Detail
 2013-15 Biennium
 South Slough National Estuarine

Cross Reference Number:14100-030-00-00-00000

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	1,415	1,415	0	-
All Funds	1,892	1,892	0	-
4300 Professional Services				
3400 Other Funds Ltd	154,692	154,692	0	-
6400 Federal Funds Ltd	755,105	755,105	0	-
All Funds	909,797	909,797	0	-
4325 Attorney General				
3400 Other Funds Ltd	4,179	4,179	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	2,378	2,378	0	-
6400 Federal Funds Ltd	5,603	5,603	0	-
All Funds	7,981	7,981	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	12	12	0	-
6400 Federal Funds Ltd	791	791	0	-
All Funds	803	803	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	42	42	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	7,559	7,559	0	-
6400 Federal Funds Ltd	24,227	24,227	0	-
All Funds	31,786	31,786	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	26,319	26,319	0	-

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	28,887	28,887	0	-
All Funds	55,206	55,206	0	-
4575 Agency Program Related S and S				
6400 Federal Funds Ltd	5,179	5,179	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	54,795	54,795	0	-
6400 Federal Funds Ltd	10,597	10,597	0	-
All Funds	65,392	65,392	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	3,305	3,305	0	-
6400 Federal Funds Ltd	20,374	20,374	0	-
All Funds	23,679	23,679	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	45,188	45,188	0	-
6400 Federal Funds Ltd	1,388	1,388	0	-
All Funds	46,576	46,576	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	367,992	367,992	0	-
6400 Federal Funds Ltd	1,065,263	1,065,263	0	-
TOTAL SERVICES & SUPPLIES	\$1,433,255	\$1,433,255	0	-
CAPITAL OUTLAY				
5200 Technical Equipment				
3400 Other Funds Ltd	37,957	37,957	0	-
6400 Federal Funds Ltd	376,762	376,762	0	-

Version / Column Comparison Report - Detail
 2013-15 Biennium
 South Slough National Estuarine

Cross Reference Number:14100-030-00-00-00000

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	414,719	414,719	0	-
5600 Data Processing Hardware				
3400 Other Funds Ltd	15,872	15,872	0	-
5650 Land and Improvements				
3400 Other Funds Ltd	2,256,000	2,256,000	0	-
6400 Federal Funds Ltd	2,283,000	2,283,000	0	-
All Funds	4,539,000	4,539,000	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	2,309,829	2,309,829	0	-
6400 Federal Funds Ltd	2,659,762	2,659,762	0	-
TOTAL CAPITAL OUTLAY	\$4,969,591	\$4,969,591	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	4,005,285	4,000,049	(5,236)	-0.13%
6400 Federal Funds Ltd	5,034,756	5,029,831	(4,925)	-0.10%
TOTAL EXPENDITURES	\$9,040,041	\$9,029,880	(\$10,161)	-0.11%
ENDING BALANCE				
3400 Other Funds Ltd	1,668,784	1,674,020	5,236	0.31%
6400 Federal Funds Ltd	196,230	201,155	4,925	2.51%
TOTAL ENDING BALANCE	\$1,865,014	\$1,875,175	\$10,161	0.54%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	15	15	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	15.00	15.00	0	-

Version / Column Comparison Report - Detail
 2013-15 Biennium
 Capital Improvements

Cross Reference Number:14100-088-00-00-00000

Description	Agency Request Budget (V-01) 2013-15 Base Budget	Governor's Budget (Y-01) 2013-15 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1010 Transfer In - Intrafund

3010 Other Funds Cap Improvement	287,517	287,517	0	-
----------------------------------	---------	---------	---	---

AVAILABLE REVENUES

3010 Other Funds Cap Improvement	287,517	287,517	0	-
----------------------------------	---------	---------	---	---

EXPENDITURES

SERVICES & SUPPLIES

4475 Facilities Maintenance

3010 Other Funds Cap Improvement	287,517	287,517	0	-
----------------------------------	---------	---------	---	---

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	523	523	0	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	1,765	1,765	0	0.00%
3180 Shift Differential				
3400 Other Funds Ltd	181	181	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	2,469	2,469	0	0.00%
TOTAL SALARIES & WAGES	\$2,469	\$2,469	\$0	0.00%
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	383	371	(12)	(3.13%)
3221 Pension Obligation Bond				
3400 Other Funds Ltd	54,933	54,933	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	188	188	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3240 Unemployment Assessments				
3400 Other Funds Ltd	136	136	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	9,178	9,178	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	64,818	64,806	(12)	(0.02%)
TOTAL OTHER PAYROLL EXPENSES	\$64,818	\$64,806	(\$12)	(0.02%)
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(42,868)	(42,868)	0	0.00%
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(1)	(1)	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(42,868)	(42,869)	(1)	(0.00%)
TOTAL P.S. BUDGET ADJUSTMENTS	(\$42,868)	(\$42,869)	(\$1)	(0.00%)
PERSONAL SERVICES				
3400 Other Funds Ltd	24,419	24,406	(13)	(0.05%)
TOTAL PERSONAL SERVICES	\$24,419	\$24,406	(\$13)	(0.05%)

EXPENDITURES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	24,419	24,406	(13)	(0.05%)
TOTAL EXPENDITURES	\$24,419	\$24,406	(\$13)	(0.05%)
ENDING BALANCE				
3400 Other Funds Ltd	(24,419)	(24,406)	13	0.05%
TOTAL ENDING BALANCE	(\$24,419)	(\$24,406)	\$13	0.05%

Package Comparison Report - Detail
 2013-15 Biennium
 Common School Fund

Cross Reference Number: 14100-010-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(681,266)	(681,266)	0	0.00%
-------------------	-----------	-----------	---	-------

TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	5,560	5,560	0	0.00%
----------------------	-------	-------	---	-------

REVENUE CATEGORIES

8000 General Fund	(681,266)	(681,266)	0	0.00%
-------------------	-----------	-----------	---	-------

3400 Other Funds Ltd	5,560	5,560	0	0.00%
----------------------	-------	-------	---	-------

TOTAL REVENUE CATEGORIES	(\$675,706)	(\$675,706)	\$0	0.00%
---------------------------------	--------------------	--------------------	------------	--------------

AVAILABLE REVENUES

8000 General Fund	(681,266)	(681,266)	0	0.00%
-------------------	-----------	-----------	---	-------

3400 Other Funds Ltd	5,560	5,560	0	0.00%
----------------------	-------	-------	---	-------

TOTAL AVAILABLE REVENUES	(\$675,706)	(\$675,706)	\$0	0.00%
---------------------------------	--------------------	--------------------	------------	--------------

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

6400 Federal Funds Ltd	(20,100)	(20,100)	0	0.00%
------------------------	----------	----------	---	-------

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4150 Employee Training				
6400 Federal Funds Ltd	(4,250)	(4,250)	0	0.00%
4175 Office Expenses				
6400 Federal Funds Ltd	(3,500)	(3,500)	0	0.00%
4200 Telecommunications				
6400 Federal Funds Ltd	(2,161)	(2,161)	0	0.00%
4300 Professional Services				
8000 General Fund	(681,266)	(681,266)	0	0.00%
3400 Other Funds Ltd	(1,089,472)	(1,089,472)	0	0.00%
6400 Federal Funds Ltd	(137,878)	(137,878)	0	0.00%
All Funds	(1,908,616)	(1,908,616)	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	(468,125)	(468,125)	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	(200,000)	(200,000)	0	0.00%
4625 Other COP Costs				
6400 Federal Funds Ltd	(5,500)	(5,500)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(681,266)	(681,266)	0	0.00%

Package Comparison Report - Detail
 2013-15 Biennium
 Common School Fund

Cross Reference Number: 14100-010-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(1,757,597)	(1,757,597)	0	0.00%
6400 Federal Funds Ltd	(173,389)	(173,389)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$2,612,252)	(\$2,612,252)	\$0	0.00%
EXPENDITURES				
8000 General Fund	(681,266)	(681,266)	0	0.00%
3400 Other Funds Ltd	(1,757,597)	(1,757,597)	0	0.00%
6400 Federal Funds Ltd	(173,389)	(173,389)	0	0.00%
TOTAL EXPENDITURES	(\$2,612,252)	(\$2,612,252)	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	1,763,157	1,763,157	0	0.00%
6400 Federal Funds Ltd	173,389	173,389	0	0.00%
TOTAL ENDING BALANCE	\$1,936,546	\$1,936,546	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(6,900)	(6,900)	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(6,900)	(6,900)	0	0.00%
TOTAL AVAILABLE REVENUES	(\$6,900)	(\$6,900)	\$0	0.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	7,886	7,886	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	84	84	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	1,723	1,723	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	5,576	5,576	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	3,694	(7,325)	(11,019)	(298.29%)
4225 State Gov. Service Charges				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	314,956	307,705	(7,251)	(2.30%)
4250 Data Processing				
3400 Other Funds Ltd	2,751	(12,869)	(15,620)	(567.79%)
4275 Publicity and Publications				
3400 Other Funds Ltd	2,026	2,026	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	(17,325)	(20,279)	(2,954)	(17.05%)
4315 IT Professional Services				
3400 Other Funds Ltd	5,320	5,320	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	227,655	227,655	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	404	404	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	147	147	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	11,918	11,918	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	5,265	5,265	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4475 Facilities Maintenance				
3400 Other Funds Ltd	5,234	5,234	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	20	20	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	11,806	11,806	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	446	446	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	2,469	2,469	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	592,055	555,211	(36,844)	(6.22%)
TOTAL SERVICES & SUPPLIES	\$592,055	\$555,211	(\$36,844)	(6.22%)
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	597	597	0	0.00%
5550 Data Processing Software				
3400 Other Funds Ltd	1,741	1,741	0	0.00%
5600 Data Processing Hardware				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	22	22	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	2,360	2,360	0	0.00%
TOTAL CAPITAL OUTLAY	\$2,360	\$2,360	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	594,415	557,571	(36,844)	(6.20%)
TOTAL EXPENDITURES	\$594,415	\$557,571	(\$36,844)	(6.20%)
ENDING BALANCE				
3400 Other Funds Ltd	(601,315)	(564,471)	36,844	6.13%
TOTAL ENDING BALANCE	(\$601,315)	(\$564,471)	\$36,844	6.13%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	153,343	153,343	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	153,343	153,343	0	0.00%
TOTAL SERVICES & SUPPLIES	\$153,343	\$153,343	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	153,343	153,343	0	0.00%
TOTAL EXPENDITURES	\$153,343	\$153,343	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(153,343)	(153,343)	0	0.00%
TOTAL ENDING BALANCE	(\$153,343)	(\$153,343)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

P.S. BUDGET ADJUSTMENTS

3470 Undistributed (P.S.)

3400 Other Funds Ltd	-	(97,253)	(97,253)	100.00%
----------------------	---	----------	----------	---------

P.S. BUDGET ADJUSTMENTS

3400 Other Funds Ltd	-	(97,253)	(97,253)	100.00%
----------------------	---	----------	----------	---------

TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$97,253)	(\$97,253)	100.00%
--------------------------------------	----------	-------------------	-------------------	----------------

PERSONAL SERVICES

3400 Other Funds Ltd	-	(97,253)	(97,253)	100.00%
----------------------	---	----------	----------	---------

TOTAL PERSONAL SERVICES	-	(\$97,253)	(\$97,253)	100.00%
--------------------------------	----------	-------------------	-------------------	----------------

SERVICES & SUPPLIES

4675 Undistributed (S.S.)

3400 Other Funds Ltd	-	(93,339)	(93,339)	100.00%
----------------------	---	----------	----------	---------

SERVICES & SUPPLIES

3400 Other Funds Ltd	-	(93,339)	(93,339)	100.00%
----------------------	---	----------	----------	---------

TOTAL SERVICES & SUPPLIES	-	(\$93,339)	(\$93,339)	100.00%
--------------------------------------	----------	-------------------	-------------------	----------------

CAPITAL OUTLAY

5950 Undistributed (C.O.)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(3,720)	(3,720)	100.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	-	(3,720)	(3,720)	100.00%
TOTAL CAPITAL OUTLAY	-	(\$3,720)	(\$3,720)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(194,312)	(194,312)	100.00%
TOTAL EXPENDITURES	-	(\$194,312)	(\$194,312)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	194,312	194,312	100.00%
TOTAL ENDING BALANCE	-	\$194,312	\$194,312	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3991 PERS Policy Adjustment				
3400 Other Funds Ltd	-	(37,937)	(37,937)	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	(37,937)	(37,937)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$37,937)	(\$37,937)	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	-	(37,937)	(37,937)	100.00%
TOTAL PERSONAL SERVICES	-	(\$37,937)	(\$37,937)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(37,937)	(37,937)	100.00%
TOTAL EXPENDITURES	-	(\$37,937)	(\$37,937)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	37,937	37,937	100.00%
TOTAL ENDING BALANCE	-	\$37,937	\$37,937	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3991 PERS Policy Adjustment				
3400 Other Funds Ltd	-	(30,313)	(30,313)	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	(30,313)	(30,313)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$30,313)	(\$30,313)	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	-	(30,313)	(30,313)	100.00%
TOTAL PERSONAL SERVICES	-	(\$30,313)	(\$30,313)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(30,313)	(30,313)	100.00%
TOTAL EXPENDITURES	-	(\$30,313)	(\$30,313)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	30,313	30,313	100.00%
TOTAL ENDING BALANCE	-	\$30,313	\$30,313	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	500,000	-	(500,000)	(100.00%)
-------------------	---------	---	-----------	-----------

REVENUE CATEGORIES

8000 General Fund	500,000	-	(500,000)	(100.00%)
-------------------	---------	---	-----------	-----------

TOTAL REVENUE CATEGORIES	\$500,000	-	(\$500,000)	(100.00%)
---------------------------------	------------------	----------	--------------------	------------------

AVAILABLE REVENUES

8000 General Fund	500,000	-	(500,000)	(100.00%)
-------------------	---------	---	-----------	-----------

TOTAL AVAILABLE REVENUES	\$500,000	-	(\$500,000)	(100.00%)
---------------------------------	------------------	----------	--------------------	------------------

EXPENDITURES

SERVICES & SUPPLIES

4325 Attorney General

8000 General Fund	500,000	-	(500,000)	(100.00%)
-------------------	---------	---	-----------	-----------

3400 Other Funds Ltd	1,000,000	1,000,000	0	0.00%
----------------------	-----------	-----------	---	-------

All Funds	1,500,000	1,000,000	(500,000)	(33.33%)
-----------	-----------	-----------	-----------	----------

SERVICES & SUPPLIES

8000 General Fund	500,000	-	(500,000)	(100.00%)
-------------------	---------	---	-----------	-----------

3400 Other Funds Ltd	1,000,000	1,000,000	0	0.00%
----------------------	-----------	-----------	---	-------

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	\$1,500,000	\$1,000,000	(\$500,000)	(33.33%)
EXPENDITURES				
8000 General Fund	500,000	-	(500,000)	(100.00%)
3400 Other Funds Ltd	1,000,000	1,000,000	0	0.00%
TOTAL EXPENDITURES	\$1,500,000	\$1,000,000	(\$500,000)	(33.33%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(1,000,000)	(1,000,000)	0	0.00%
TOTAL ENDING BALANCE	(\$1,000,000)	(\$1,000,000)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	144,684	-	(144,684)	(100.00%)
SALARIES & WAGES				
3400 Other Funds Ltd	144,684	-	(144,684)	(100.00%)
TOTAL SALARIES & WAGES	\$144,684	-	(\$144,684)	(100.00%)
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	60	-	(60)	(100.00%)
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	28,546	-	(28,546)	(100.00%)
3230 Social Security Taxes				
3400 Other Funds Ltd	11,068	-	(11,068)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	88	-	(88)	(100.00%)
3270 Flexible Benefits				
3400 Other Funds Ltd	45,792	-	(45,792)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	85,554	-	(85,554)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$85,554	-	(\$85,554)	(100.00%)
PERSONAL SERVICES				
3400 Other Funds Ltd	230,238	-	(230,238)	(100.00%)
TOTAL PERSONAL SERVICES	\$230,238	-	(\$230,238)	(100.00%)
EXPENDITURES				
3400 Other Funds Ltd	230,238	-	(230,238)	(100.00%)
TOTAL EXPENDITURES	\$230,238	-	(\$230,238)	(100.00%)
ENDING BALANCE				
3400 Other Funds Ltd	(230,238)	-	230,238	100.00%
TOTAL ENDING BALANCE	(\$230,238)	-	\$230,238	100.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	2	-	(2)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.50	-	(1.50)	(100.00%)

Package Comparison Report - Detail
 2013-15 Biennium
 Common School Fund

Cross Reference Number: 14100-010-00-00-00000
 Package: Property Tax Expense
 Pkg Group: POL Pkg Type: POL Pkg Number: 104

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	28,000	28,000	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	28,000	28,000	0	0.00%
TOTAL SERVICES & SUPPLIES	\$28,000	\$28,000	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	28,000	28,000	0	0.00%
TOTAL EXPENDITURES	\$28,000	\$28,000	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(28,000)	(28,000)	0	0.00%
TOTAL ENDING BALANCE	(\$28,000)	(\$28,000)	\$0	0.00%

Package Comparison Report - Detail
 2013-15 Biennium
 Oregon Wetlands Revolving Fund

Cross Reference Number: 14100-013-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
OTHER PAYROLL EXPENSES				
3221 Pension Obligation Bond				
3400 Other Funds Ltd	759	759	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	131	131	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	890	890	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$890	\$890	\$0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	890	890	0	0.00%
TOTAL PERSONAL SERVICES	\$890	\$890	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	890	890	0	0.00%
TOTAL EXPENDITURES	\$890	\$890	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(890)	(890)	0	0.00%
TOTAL ENDING BALANCE	(\$890)	(\$890)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd 240 240 0 0.00%

4125 Out of State Travel

3400 Other Funds Ltd 48 48 0 0.00%

4150 Employee Training

3400 Other Funds Ltd 144 144 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd 72 72 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd 59 59 0 0.00%

4250 Data Processing

3400 Other Funds Ltd 36 36 0 0.00%

4375 Employee Recruitment and Develop

3400 Other Funds Ltd 12 12 0 0.00%

4575 Agency Program Related S and S

3400 Other Funds Ltd 13,570 13,570 0 0.00%

4650 Other Services and Supplies

Package Comparison Report - Detail
 2013-15 Biennium
 Oregon Wetlands Revolving Fund

Cross Reference Number: 14100-013-00-00-00000
 Package: Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	457	457	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	24	24	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	48	48	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	14,710	14,710	0	0.00%
TOTAL SERVICES & SUPPLIES	\$14,710	\$14,710	\$0	0.00%
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	25	25	0	0.00%
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	24,576	24,576	0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	39,311	39,311	0	0.00%
TOTAL EXPENDITURES	\$39,311	\$39,311	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(39,311)	(39,311)	0	0.00%

**Package Comparison Report - Detail
2013-15 Biennium
Oregon Wetlands Revolving Fund**

Cross Reference Number: 14100-013-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	(\$39,311)	(\$39,311)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3991 PERS Policy Adjustment				
3400 Other Funds Ltd	-	(424)	(424)	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	-	(424)	(424)	100.00%
TOTAL PERSONAL SERVICES	-	(\$424)	(\$424)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(424)	(424)	100.00%
TOTAL EXPENDITURES	-	(\$424)	(\$424)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	424	424	100.00%
TOTAL ENDING BALANCE	-	\$424	\$424	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3991 PERS Policy Adjustment				
3400 Other Funds Ltd	-	(339)	(339)	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	-	(339)	(339)	100.00%
TOTAL PERSONAL SERVICES	-	(\$339)	(\$339)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(339)	(339)	100.00%
TOTAL EXPENDITURES	-	(\$339)	(\$339)	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	339	339	100.00%
TOTAL ENDING BALANCE	-	\$339	\$339	100.00%

Package Comparison Report - Detail
 2013-15 Biennium
 Natural Heritage Program

Cross Reference Number: 14100-020-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

DONATIONS AND CONTRIBUTIONS

0910 Grants (Non-Fed)

3400 Other Funds Ltd (42) (42) 0 0.00%

OTHER

0975 Other Revenues

3400 Other Funds Ltd (1,340) (1,340) 0 0.00%

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd (735,507) (735,507) 0 0.00%

TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd (5,560) (5,560) 0 0.00%

REVENUE CATEGORIES

3400 Other Funds Ltd (6,942) (6,942) 0 0.00%

6400 Federal Funds Ltd (735,507) (735,507) 0 0.00%

TOTAL REVENUE CATEGORIES (\$742,449) (\$742,449) \$0 0.00%

AVAILABLE REVENUES

3400 Other Funds Ltd (6,942) (6,942) 0 0.00%

Package Comparison Report - Detail
 2013-15 Biennium
 Natural Heritage Program

Cross Reference Number: 14100-020-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(735,507)	(735,507)	0	0.00%
TOTAL AVAILABLE REVENUES	(\$742,449)	(\$742,449)	\$0	0.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(238)	(238)	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	(27)	(27)	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	(225)	(225)	0	0.00%
4225 State Gov. Service Charges				
3400 Other Funds Ltd	(228)	(228)	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(132)	(132)	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	(5,792)	(5,792)	0	0.00%
6400 Federal Funds Ltd	(80,935)	(80,935)	0	0.00%
All Funds	(86,727)	(86,727)	0	0.00%
4315 IT Professional Services				

Package Comparison Report - Detail
 2013-15 Biennium
 Natural Heritage Program

Cross Reference Number: 14100-020-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(250,127)	(250,127)	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	(290)	(290)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(6,932)	(6,932)	0	0.00%
6400 Federal Funds Ltd	(331,062)	(331,062)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$337,994)	(\$337,994)	\$0	0.00%
SPECIAL PAYMENTS				
6020 Dist to Counties				
6400 Federal Funds Ltd	(236,820)	(236,820)	0	0.00%
6030 Dist to Non-Gov Units				
6400 Federal Funds Ltd	(9,925)	(9,925)	0	0.00%
6050 Dist to Non-Profit Organizations				
6400 Federal Funds Ltd	(118,000)	(118,000)	0	0.00%
SPECIAL PAYMENTS				
6400 Federal Funds Ltd	(364,745)	(364,745)	0	0.00%
TOTAL SPECIAL PAYMENTS	(\$364,745)	(\$364,745)	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	(6,932)	(6,932)	0	0.00%

Package Comparison Report - Detail
 2013-15 Biennium
 Natural Heritage Program

Cross Reference Number: 14100-020-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(695,807)	(695,807)	0	0.00%
TOTAL EXPENDITURES	(\$702,739)	(\$702,739)	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(10)	(10)	0	0.00%
6400 Federal Funds Ltd	(39,700)	(39,700)	0	0.00%
TOTAL ENDING BALANCE	(\$39,710)	(\$39,710)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd	1,144	1,144	0	0.00%
6400 Federal Funds Ltd	1,652	1,652	0	0.00%
All Funds	2,796	2,796	0	0.00%

3170 Overtime Payments

6400 Federal Funds Ltd	71	71	0	0.00%
------------------------	----	----	---	-------

SALARIES & WAGES

3400 Other Funds Ltd	1,144	1,144	0	0.00%
6400 Federal Funds Ltd	1,723	1,723	0	0.00%

TOTAL SALARIES & WAGES	\$2,867	\$2,867	\$0	0.00%
-----------------------------------	----------------	----------------	------------	--------------

OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

6400 Federal Funds Ltd	14	14	0	0.00%
------------------------	----	----	---	-------

3221 Pension Obligation Bond

3400 Other Funds Ltd	2,787	2,787	0	0.00%
6400 Federal Funds Ltd	5,540	5,540	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	8,327	8,327	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	88	88	0	0.00%
6400 Federal Funds Ltd	131	131	0	0.00%
All Funds	219	219	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	133	133	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	4,995	4,995	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	8,003	8,003	0	0.00%
6400 Federal Funds Ltd	5,685	5,685	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$13,688	\$13,688	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
6400 Federal Funds Ltd	(14,372)	(14,372)	0	0.00%
P.S. BUDGET ADJUSTMENTS				
6400 Federal Funds Ltd	(14,372)	(14,372)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	(\$14,372)	(\$14,372)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
3400 Other Funds Ltd	9,147	9,147	0	0.00%
6400 Federal Funds Ltd	(6,964)	(6,964)	0	0.00%
TOTAL PERSONAL SERVICES	\$2,183	\$2,183	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	9,147	9,147	0	0.00%
6400 Federal Funds Ltd	(6,964)	(6,964)	0	0.00%
TOTAL EXPENDITURES	\$2,183	\$2,183	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(9,147)	(9,147)	0	0.00%
6400 Federal Funds Ltd	6,964	6,964	0	0.00%
TOTAL ENDING BALANCE	(\$2,183)	(\$2,183)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

OTHER

0975 Other Revenues

3400 Other Funds Ltd	(2,256,000)	(2,256,000)	0	0.00%
----------------------	-------------	-------------	---	-------

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	(2,283,000)	(2,283,000)	0	0.00%
------------------------	-------------	-------------	---	-------

REVENUE CATEGORIES

3400 Other Funds Ltd	(2,256,000)	(2,256,000)	0	0.00%
----------------------	-------------	-------------	---	-------

6400 Federal Funds Ltd	(2,283,000)	(2,283,000)	0	0.00%
------------------------	-------------	-------------	---	-------

TOTAL REVENUE CATEGORIES	(\$4,539,000)	(\$4,539,000)	\$0	0.00%
---------------------------------	----------------------	----------------------	------------	--------------

AVAILABLE REVENUES

3400 Other Funds Ltd	(2,256,000)	(2,256,000)	0	0.00%
----------------------	-------------	-------------	---	-------

6400 Federal Funds Ltd	(2,283,000)	(2,283,000)	0	0.00%
------------------------	-------------	-------------	---	-------

TOTAL AVAILABLE REVENUES	(\$4,539,000)	(\$4,539,000)	\$0	0.00%
---------------------------------	----------------------	----------------------	------------	--------------

EXPENDITURES

CAPITAL OUTLAY

5650 Land and Improvements

3400 Other Funds Ltd	(2,256,000)	(2,256,000)	0	0.00%
----------------------	-------------	-------------	---	-------

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(2,283,000)	(2,283,000)	0	0.00%
All Funds	(4,539,000)	(4,539,000)	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	(2,256,000)	(2,256,000)	0	0.00%
6400 Federal Funds Ltd	(2,283,000)	(2,283,000)	0	0.00%
TOTAL CAPITAL OUTLAY	(\$4,539,000)	(\$4,539,000)	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	(2,256,000)	(2,256,000)	0	0.00%
6400 Federal Funds Ltd	(2,283,000)	(2,283,000)	0	0.00%
TOTAL EXPENDITURES	(\$4,539,000)	(\$4,539,000)	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd	421	421	0	0.00%
6400 Federal Funds Ltd	1,573	1,573	0	0.00%
All Funds	1,994	1,994	0	0.00%

4125 Out of State Travel

3400 Other Funds Ltd	169	169	0	0.00%
6400 Federal Funds Ltd	883	883	0	0.00%
All Funds	1,052	1,052	0	0.00%

4150 Employee Training

3400 Other Funds Ltd	198	198	0	0.00%
6400 Federal Funds Ltd	485	485	0	0.00%
All Funds	683	683	0	0.00%

4175 Office Expenses

3400 Other Funds Ltd	511	511	0	0.00%
6400 Federal Funds Ltd	1,018	1,018	0	0.00%
All Funds	1,529	1,529	0	0.00%

4200 Telecommunications

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	346	346	0	0.00%
6400 Federal Funds Ltd	889	889	0	0.00%
All Funds	1,235	1,235	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	12	12	0	0.00%
6400 Federal Funds Ltd	232	232	0	0.00%
All Funds	244	244	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	11	11	0	0.00%
6400 Federal Funds Ltd	34	34	0	0.00%
All Funds	45	45	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	4,331	4,331	0	0.00%
6400 Federal Funds Ltd	21,143	21,143	0	0.00%
All Funds	25,474	25,474	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	623	623	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	57	57	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	134	134	0	0.00%
All Funds	191	191	0	0.00%
4400 Dues and Subscriptions				
6400 Federal Funds Ltd	19	19	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	3	3	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	181	181	0	0.00%
6400 Federal Funds Ltd	581	581	0	0.00%
All Funds	762	762	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	632	632	0	0.00%
6400 Federal Funds Ltd	693	693	0	0.00%
All Funds	1,325	1,325	0	0.00%
4575 Agency Program Related S and S				
6400 Federal Funds Ltd	124	124	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,315	1,315	0	0.00%
6400 Federal Funds Ltd	254	254	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	1,569	1,569	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	79	79	0	0.00%
6400 Federal Funds Ltd	489	489	0	0.00%
All Funds	568	568	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	1,085	1,085	0	0.00%
6400 Federal Funds Ltd	33	33	0	0.00%
All Funds	1,118	1,118	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	9,974	9,974	0	0.00%
6400 Federal Funds Ltd	28,584	28,584	0	0.00%
TOTAL SERVICES & SUPPLIES	\$38,558	\$38,558	\$0	0.00%
CAPITAL OUTLAY				
5200 Technical Equipment				
3400 Other Funds Ltd	911	911	0	0.00%
6400 Federal Funds Ltd	9,042	9,042	0	0.00%
All Funds	9,953	9,953	0	0.00%
5600 Data Processing Hardware				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	381	381	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	1,292	1,292	0	0.00%
6400 Federal Funds Ltd	9,042	9,042	0	0.00%
TOTAL CAPITAL OUTLAY	\$10,334	\$10,334	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	11,266	11,266	0	0.00%
6400 Federal Funds Ltd	37,626	37,626	0	0.00%
TOTAL EXPENDITURES	\$48,892	\$48,892	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(11,266)	(11,266)	0	0.00%
6400 Federal Funds Ltd	(37,626)	(37,626)	0	0.00%
TOTAL ENDING BALANCE	(\$48,892)	(\$48,892)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

6400 Federal Funds Ltd (50,000) (50,000) 0 0.00%

4125 Out of State Travel

6400 Federal Funds Ltd (25,000) (25,000) 0 0.00%

4175 Office Expenses

6400 Federal Funds Ltd (25,000) (25,000) 0 0.00%

4200 Telecommunications

6400 Federal Funds Ltd (30,000) (30,000) 0 0.00%

4300 Professional Services

6400 Federal Funds Ltd (700,000) (700,000) 0 0.00%

SERVICES & SUPPLIES

6400 Federal Funds Ltd (830,000) (830,000) 0 0.00%

TOTAL SERVICES & SUPPLIES

(\$830,000) (\$830,000) \$0 0.00%

CAPITAL OUTLAY

5200 Technical Equipment

6400 Federal Funds Ltd (376,762) (376,762) 0 0.00%

CAPITAL OUTLAY

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(376,762)	(376,762)	0	0.00%
TOTAL CAPITAL OUTLAY	(\$376,762)	(\$376,762)	\$0	0.00%
EXPENDITURES				
6400 Federal Funds Ltd	(1,206,762)	(1,206,762)	0	0.00%
TOTAL EXPENDITURES	(\$1,206,762)	(\$1,206,762)	\$0	0.00%
ENDING BALANCE				
6400 Federal Funds Ltd	1,206,762	1,206,762	0	0.00%
TOTAL ENDING BALANCE	\$1,206,762	\$1,206,762	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3991 PERS Policy Adjustment				
3400 Other Funds Ltd	-	(3,621)	(3,621)	100.00%
6400 Federal Funds Ltd	-	(3,006)	(3,006)	100.00%
All Funds	-	(6,627)	(6,627)	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	(3,621)	(3,621)	100.00%
6400 Federal Funds Ltd	-	(3,006)	(3,006)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$6,627)	(\$6,627)	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	-	(3,621)	(3,621)	100.00%
6400 Federal Funds Ltd	-	(3,006)	(3,006)	100.00%
TOTAL PERSONAL SERVICES	-	(\$6,627)	(\$6,627)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(3,621)	(3,621)	100.00%
6400 Federal Funds Ltd	-	(3,006)	(3,006)	100.00%
TOTAL EXPENDITURES	-	(\$6,627)	(\$6,627)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	-	3,621	3,621	100.00%
6400 Federal Funds Ltd	-	3,006	3,006	100.00%
TOTAL ENDING BALANCE	-	\$6,627	\$6,627	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3991 PERS Policy Adjustment				
3400 Other Funds Ltd	-	(2,892)	(2,892)	100.00%
6400 Federal Funds Ltd	-	(2,402)	(2,402)	100.00%
All Funds	-	(5,294)	(5,294)	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	(2,892)	(2,892)	100.00%
6400 Federal Funds Ltd	-	(2,402)	(2,402)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$5,294)	(\$5,294)	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	-	(2,892)	(2,892)	100.00%
6400 Federal Funds Ltd	-	(2,402)	(2,402)	100.00%
TOTAL PERSONAL SERVICES	-	(\$5,294)	(\$5,294)	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	(2,892)	(2,892)	100.00%
6400 Federal Funds Ltd	-	(2,402)	(2,402)	100.00%
TOTAL EXPENDITURES	-	(\$5,294)	(\$5,294)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	-	2,892	2,892	100.00%
6400 Federal Funds Ltd	-	2,402	2,402	100.00%
TOTAL ENDING BALANCE	-	\$5,294	\$5,294	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	10,632	10,632	0	0.00%
6400 Federal Funds Ltd	4,416	4,416	0	0.00%
All Funds	15,048	15,048	0	0.00%

SALARIES & WAGES

3400 Other Funds Ltd	10,632	10,632	0	0.00%
6400 Federal Funds Ltd	4,416	4,416	0	0.00%

TOTAL SALARIES & WAGES

\$15,048	\$15,048	\$0	0.00%
-----------------	-----------------	------------	--------------

OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	2,098	2,027	(71)	(3.38%)
6400 Federal Funds Ltd	871	842	(29)	(3.33%)
All Funds	2,969	2,869	(100)	(3.37%)

3230 Social Security Taxes

3400 Other Funds Ltd	813	813	0	0.00%
6400 Federal Funds Ltd	338	338	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	1,151	1,151	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	2,911	2,840	(71)	(2.44%)
6400 Federal Funds Ltd	1,209	1,180	(29)	(2.40%)
TOTAL OTHER PAYROLL EXPENSES	\$4,120	\$4,020	(\$100)	(2.43%)
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	1	1	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	1	1	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	\$1	\$1	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	13,543	13,473	(70)	(0.52%)
6400 Federal Funds Ltd	5,625	5,596	(29)	(0.52%)
TOTAL PERSONAL SERVICES	\$19,168	\$19,069	(\$99)	(0.52%)
SERVICES & SUPPLIES				
4300 Professional Services				
3400 Other Funds Ltd	(13,543)	(13,473)	70	0.52%
6400 Federal Funds Ltd	(5,625)	(5,596)	29	0.52%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(19,168)	(19,069)	99	0.52%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(13,543)	(13,473)	70	0.52%
6400 Federal Funds Ltd	(5,625)	(5,596)	29	0.52%
TOTAL SERVICES & SUPPLIES	(\$19,168)	(\$19,069)	\$99	0.52%
EXPENDITURES				
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL EXPENDITURES	-	-	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2013-15 Biennium
 South Slough National Estuarine

Cross Reference Number: 14100-030-00-00-00000
 Package: SSNERR Watershed Stewardship
 Pkg Group: POL Pkg Type: POL Pkg Number: 106

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	96,456	96,456	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	96,456	96,456	0	0.00%
TOTAL SALARIES & WAGES	\$96,456	\$96,456	\$0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	40	40	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	19,031	18,394	(637)	(3.35%)
3230 Social Security Taxes				
3400 Other Funds Ltd	7,379	7,379	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	59	59	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	30,528	30,528	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	57,037	56,400	(637)	(1.12%)
TOTAL OTHER PAYROLL EXPENSES	\$57,037	\$56,400	(\$637)	(1.12%)
PERSONAL SERVICES				
3400 Other Funds Ltd	153,493	152,856	(637)	(0.42%)
TOTAL PERSONAL SERVICES	\$153,493	\$152,856	(\$637)	(0.42%)
EXPENDITURES				
3400 Other Funds Ltd	153,493	152,856	(637)	(0.42%)
TOTAL EXPENDITURES	\$153,493	\$152,856	(\$637)	(0.42%)
ENDING BALANCE				
3400 Other Funds Ltd	(153,493)	(152,856)	637	0.42%
TOTAL ENDING BALANCE	(\$153,493)	(\$152,856)	\$637	0.42%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	1	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	1.00	0.00	0.00%

Package Comparison Report - Detail
 2013-15 Biennium
 Capital Improvements

Cross Reference Number: 14100-088-00-00-00000
 Package: Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1010 Transfer In - Intrafund				
3010 Other Funds Cap Improvement	6,900	6,900	0	0.00%
AVAILABLE REVENUES				
3010 Other Funds Cap Improvement	6,900	6,900	0	0.00%
TOTAL AVAILABLE REVENUES	\$6,900	\$6,900	\$0	0.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4475 Facilities Maintenance				
3010 Other Funds Cap Improvement	6,900	6,900	0	0.00%
EXPENDITURES				
3010 Other Funds Cap Improvement	6,900	6,900	0	0.00%
TOTAL EXPENDITURES	\$6,900	\$6,900	\$0	0.00%
ENDING BALANCE				
3010 Other Funds Cap Improvement	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1010 Transfer In - Intrafund				
3010 Other Funds Cap Improvement	300,000	300,000	0	0.00%
AVAILABLE REVENUES				
3010 Other Funds Cap Improvement	300,000	300,000	0	0.00%
TOTAL AVAILABLE REVENUES	\$300,000	\$300,000	\$0	0.00%
EXPENDITURES				
CAPITAL OUTLAY				
5650 Land and Improvements				
3010 Other Funds Cap Improvement	300,000	300,000	0	0.00%
EXPENDITURES				
3010 Other Funds Cap Improvement	300,000	300,000	0	0.00%
TOTAL EXPENDITURES	\$300,000	\$300,000	\$0	0.00%
ENDING BALANCE				
3010 Other Funds Cap Improvement	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AX	C0103	AA OFFICE SPECIALIST 1	3	3.00	72.00	2,357.42		185,808			185,808
000	AX	C0104	AA OFFICE SPECIALIST 2	8	8.00	192.00	2,494.86		492,838			492,838
000	AX	C0107	AA ADMINISTRATIVE SPECIALIST 1	3	3.00	72.00	2,832.33		203,928			203,928
000	AX	C0108	AA ADMINISTRATIVE SPECIALIST 2	2	2.00	48.00	2,960.66		146,544			146,544
000	AX	C0211	AA ACCOUNTING TECHNICIAN 2	1	1.00	24.00	2,544.00		61,056			61,056
000	AX	C0212	AA ACCOUNTING TECHNICIAN 3	1	1.00	24.00	2,897.00		69,528			69,528
000	AX	C0322	AA PUBLIC SERVICE REP 2	1	1.00	24.00	2,452.00		58,848			58,848
000	AX	C0436	AA PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	4,414.00		105,936			105,936
000	AX	C0801	AA OFFICE COORDINATOR	1	1.00	24.00	3,177.00		76,248			76,248
000	AX	C0860	AA PROGRAM ANALYST 1	2	2.00	48.00	3,660.50		175,704			175,704
000	AX	C0861	AA PROGRAM ANALYST 2	3	3.00	72.00	4,965.00		357,480			357,480
000	AX	C1098	AA PLANNER 3	2	2.00	48.00	6,092.00		283,416			283,416
000	AX	C1216	AA ACCOUNTANT 2	1	1.00	24.00	4,628.00		111,072			111,072
000	AX	C1217	AA ACCOUNTANT 3	1	1.00	24.00	5,342.00		128,208			128,208
000	AX	C1483	IA INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	4,845.00		116,280			116,280
000	AX	C1484	IA INFO SYSTEMS SPECIALIST 4	3	3.00	72.00	4,176.00		300,672			300,672
000	AX	C1485	IA INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	5,113.00		122,712			122,712
000	AX	C1486	IA INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	6,276.00		150,624			150,624
000	AX	C1524	AA PARALEGAL	1	1.00	24.00	4,414.00		105,936			105,936
000	AX	C4014	AA FACILITY OPERATIONS SPEC 1	1	1.00	24.00	3,651.00		87,624			87,624
000	AX	C5641	AA FISCAL AUDITOR 1	1	1.00	24.00	4,211.00		101,064			101,064
000	AX	C8501	AA NATURAL RESOURCE SPECIALIST 1	5	4.00	96.00	3,110.15		301,653			301,653
000	AX	C8502	AA NATURAL RESOURCE SPECIALIST 2	2	2.00	48.00	4,727.50		208,559			208,559
000	AX	C8503	AA NATURAL RESOURCE SPECIALIST 3	21	21.00	504.00	4,950.71		2,489,428			2,489,428
000	AX	C8504	AA NATURAL RESOURCE SPECIALIST 4	3	3.00	72.00	5,110.00		414,193			414,193

GOVERNOR'S BALANCED BUDGET

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MEAHZ	7014	HA PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	11,697.00		280,728			280,728
000	MESNZ	0830	AA EXECUTIVE ASSISTANT	1	1.00	24.00	5,304.00		127,296			127,296
000	MESNZ	7010	AA PRINCIPAL EXECUTIVE/MANAGER F	3	3.00	72.00	8,190.07		582,169			582,169
000	MMN	X0866	AA PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	7,093.00		170,232			170,232
000	MMN	X1319	AA HUMAN RESOURCE ASSISTANT	1	1.00	24.00	3,112.00		74,688			74,688
000	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1	1.00	24.00	6,435.00		154,440			154,440
000	MMN	X5618	AA INTERNAL AUDITOR 3	1	1.00	24.00	6,435.00		154,440			154,440
000	MMS	X0113	AA SUPPORT SERVICES SUPERVISOR 2	1	1.00	24.00	3,970.00		95,280			95,280
000	MMS	X1410	IA SYSTEMS & PROGRAMMING SUPV 1	1	1.00	24.00	7,093.00		170,232			170,232
000	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	6	6.00	144.00	6,864.05		951,003			951,003
000	MMS	X8504	AA NATURAL RESOURCE SPECIALIST 4	2	2.00	48.00	6,190.66		283,488			283,488
000				89	88.00	2112.00	4,809.07		9,899,355			9,899,355

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
102	AX	C8503	AA NATURAL RESOURCE SPECIALIST 3		.00	.00	4,019.00					
102					.00	.00	4,019.00					
				89	88.00	2112.00	4,800.97		9,899,355			9,899,355

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AX	C8503	AA NATURAL RESOURCE SPECIALIST 3	1	1.00	24.00	4,414.00		105,936			105,936
000				1	1.00	24.00	4,414.00		105,936			105,936
				1	1.00	24.00	4,414.00		105,936			105,936

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AX	C0103	AA OFFICE SPECIALIST 1	1	1.00	24.00	2,776.00		66,624			66,624
000	AX	C0435	AA PROCUREMENT AND CONTRACT ASST	1	1.00	24.00	3,835.00		46,020	46,020		92,040
000	AX	C0860	AA PROGRAM ANALYST 1	1	1.00	24.00	3,651.00			87,624		87,624
000	AX	C1338	AA TRAINING & DEVELOPMENT SPEC 1	2	2.00	48.00	4,124.50		29,453	168,523		197,976
000	AX	C1484	IA INFO SYSTEMS SPECIALIST 4	1	1.00	24.00	5,018.00			120,432		120,432
000	AX	C4012	AA FACILITY MAINTENANCE SPEC	1	1.00	24.00	3,651.00		87,624			87,624
000	AX	C8433	AA PARK RANGER ASSISTANT	1	1.00	24.00	2,352.00			56,448		56,448
000	AX	C8501	AA NATURAL RESOURCE SPECIALIST 1	1	1.00	24.00	3,486.00			83,664		83,664
000	AX	C8502	AA NATURAL RESOURCE SPECIALIST 2	1	1.00	24.00	3,835.00			92,040		92,040
000	AX	C8503	AA NATURAL RESOURCE SPECIALIST 3	3	3.00	72.00	5,206.66		283,439	91,441		374,880
000	MESNZ	7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	7,093.00		170,232			170,232
000	MMS	X7000	AA PRINCIPAL EXECUTIVE/MANAGER A	1	1.00	24.00	4,580.00		109,920			109,920
000				15	15.00	360.00	4,276.40		793,312	746,192		1,539,504

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
105	AX	C8502	AA NATURAL RESOURCE SPECIALIST 2	1-	1.00-	24.00-	3,835.00			92,040-		92,040-
105	AX	C8503	AA NATURAL RESOURCE SPECIALIST 3		.00	.00	4,216.50		105,936-	96,456		9,480-
105	AX	C8504	AA NATURAL RESOURCE SPECIALIST 4	1	1.00	24.00	4,628.00		111,072			111,072
105	MMS	X7000	AA PRINCIPAL EXECUTIVE/MANAGER A	1-	1.00-	24.00-	4,580.00		109,920-			109,920-
105	MMS	X7002	AA PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	4,809.00		115,416			115,416
105					.00	.00	4,380.83		10,632	4,416		15,048

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
106	AX	C8503 AA	NATURAL RESOURCE SPECIALIST 3	1	1.00	24.00	4,019.00		96,456			96,456
106				1	1.00	24.00	4,019.00		96,456			96,456
				16	16.00	384.00	4,293.18		900,400	750,608		1,651,008
				106	105.00	2520.00	4,747.95		10,905,691	750,608		11,656,299

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				106	105.00	2520.00	4,747.95		10,905,691	750,608		11,656,299

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AX	C0103	AA OFFICE SPECIALIST 1	4	4.00	96.00	2,409.75		252,432			252,432
000	AX	C0104	AA OFFICE SPECIALIST 2	8	8.00	192.00	2,494.86		492,838			492,838
000	AX	C0107	AA ADMINISTRATIVE SPECIALIST 1	3	3.00	72.00	2,832.33		203,928			203,928
000	AX	C0108	AA ADMINISTRATIVE SPECIALIST 2	2	2.00	48.00	2,960.66		146,544			146,544
000	AX	C0211	AA ACCOUNTING TECHNICIAN 2	1	1.00	24.00	2,544.00		61,056			61,056
000	AX	C0212	AA ACCOUNTING TECHNICIAN 3	1	1.00	24.00	2,897.00		69,528			69,528
000	AX	C0322	AA PUBLIC SERVICE REP 2	1	1.00	24.00	2,452.00		58,848			58,848
000	AX	C0435	AA PROCUREMENT AND CONTRACT ASST	1	1.00	24.00	3,835.00		46,020	46,020		92,040
000	AX	C0436	AA PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	4,414.00		105,936			105,936
000	AX	C0801	AA OFFICE COORDINATOR	1	1.00	24.00	3,177.00		76,248			76,248
000	AX	C0860	AA PROGRAM ANALYST 1	3	3.00	72.00	3,657.33		175,704	87,624		263,328
000	AX	C0861	AA PROGRAM ANALYST 2	3	3.00	72.00	4,965.00		357,480			357,480
000	AX	C1098	AA PLANNER 3	2	2.00	48.00	6,092.00		283,416			283,416
000	AX	C1216	AA ACCOUNTANT 2	1	1.00	24.00	4,628.00		111,072			111,072
000	AX	C1217	AA ACCOUNTANT 3	1	1.00	24.00	5,342.00		128,208			128,208
000	AX	C1338	AA TRAINING & DEVELOPMENT SPEC 1	2	2.00	48.00	4,124.50		29,453	168,523		197,976
000	AX	C1483	IA INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	4,845.00		116,280			116,280
000	AX	C1484	IA INFO SYSTEMS SPECIALIST 4	4	4.00	96.00	4,316.33		300,672	120,432		421,104
000	AX	C1485	IA INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	5,113.00		122,712			122,712
000	AX	C1486	IA INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	6,276.00		150,624			150,624
000	AX	C1524	AA PARALEGAL	1	1.00	24.00	4,414.00		105,936			105,936
000	AX	C4012	AA FACILITY MAINTENANCE SPEC	1	1.00	24.00	3,651.00		87,624			87,624
000	AX	C4014	AA FACILITY OPERATIONS SPEC 1	1	1.00	24.00	3,651.00		87,624			87,624
000	AX	C5641	AA FISCAL AUDITOR 1	1	1.00	24.00	4,211.00		101,064			101,064
000	AX	C8433	AA PARK RANGER ASSISTANT	1	1.00	24.00	2,352.00			56,448		56,448

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AX	C8501	AA NATURAL RESOURCE SPECIALIST 1	6	5.00	120.00	3,137.00		301,653	83,664		385,317
000	AX	C8502	AA NATURAL RESOURCE SPECIALIST 2	2	2.00	48.00	4,549.00		208,559			208,559
106	AX	C8503	AA NATURAL RESOURCE SPECIALIST 3	26	26.00	624.00	4,892.27		2,869,323	187,897		3,057,220
000	AX	C8504	AA NATURAL RESOURCE SPECIALIST 4	4	4.00	96.00	5,049.75		525,265			525,265
000	MEAHZ7014	HA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	11,697.00		280,728			280,728
000	MESNZ0830	AA	EXECUTIVE ASSISTANT	1	1.00	24.00	5,304.00		127,296			127,296
000	MESNZ7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	7,093.00		170,232			170,232
000	MESNZ7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	3	3.00	72.00	8,190.07		582,169			582,169
000	MMN X0866	AA	PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	7,093.00		170,232			170,232
000	MMN X1319	AA	HUMAN RESOURCE ASSISTANT	1	1.00	24.00	3,112.00		74,688			74,688
000	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	6,435.00		154,440			154,440
000	MMN X5618	AA	INTERNAL AUDITOR 3	1	1.00	24.00	6,435.00		154,440			154,440
000	MMS X0113	AA	SUPPORT SERVICES SUPERVISOR 2	1	1.00	24.00	3,970.00		95,280			95,280
000	MMS X1410	IA	SYSTEMS & PROGRAMMING SUPV 1	1	1.00	24.00	7,093.00		170,232			170,232
105	MMS X7000	AA	PRINCIPAL EXECUTIVE/MANAGER A		.00	.00	4,580.00					
105	MMS X7002	AA	PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	4,809.00		115,416			115,416
000	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	6	6.00	144.00	6,864.05		951,003			951,003
000	MMS X8504	AA	NATURAL RESOURCE SPECIALIST 4	2	2.00	48.00	6,190.66		283,488			283,488
				106	105.00	2520.00	4,747.95		10,905,691	750,608		11,656,299

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				106	105.00	2520.00	4,747.95		10,905,691	750,608		11,656,299

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1411001	001185550	010-12-70-00000	102 0 PF	AX	C8503 AA	27	02		.00	4,019.00	.00					
EST DATE: 2014/01/01 EXP DATE: 9999/01/01																
1411002	001185690	010-12-70-00000	102 0 PF	AX	C8503 AA	27	02		.00	4,019.00	.00					
EST DATE: 2014/01/01 EXP DATE: 9999/01/01																
									102	.00	.00					
										.00	.00					

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	PKG Y TYP	CLASS COMP	RNG P	S T POS	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0010002	000020780	030-01-00-00000	105 0 PF	MMS X7000 AA	24X 07	1-	1.00-	4,580.00	24.00-				109,920-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																
0010002	000020780	030-01-00-00000	105 0 PF	MMS X7002 AA	26X 06	1	1.00	4,809.00	24.00				115,416			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																
8502091	001041220	030-01-00-00000	105 0 PF	AX C8502 AA	24 04	1-	1.00-	3,835.00	24.00-					92,040-		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																
8502091	001041220	030-01-00-00000	105 0 PF	AX C8503 AA	27 02	1	1.00	4,019.00	24.00					96,456		
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																
9313002	000021380	030-01-00-00000	105 0 PF	AX C8503 AA	27 04	1-	1.00-	4,414.00	24.00-				105,936-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																
9313002	000021380	030-01-00-00000	105 0 PF	AX C8504 AA	30 02	1	1.00	4,628.00	24.00				111,072			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																
			105					.00		.00			10,632	4,416		

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1413001	001185710	030-01-00-00000	106 0 PF	AX	C8503 AA	27	02	1	1.00	4,019.00	24.00		96,456			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																
			106					1	1.00		24.00		96,456			
								1	1.00		24.00		107,088	4,416		
								1	1.00		24.00		107,088	4,416		

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	PT	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
								1	1.00		24.00		107,088	4,416		

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0010002	MMS	X7000	AA PRINCIPAL EXECUTIVE/MANAGER A	1-	1.00-	24.00-	07	4,580.00		109,920- 59,998-			109,920- 59,998-
0010002	MMS	X7002	AA PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	06	4,809.00		115,416 61,466			115,416 61,466
8502091	AX	C8502	AA NATURAL RESOURCE SPECIALIST 2	1-	1.00-	24.00-	04	3,835.00			92,040- 55,220-		92,040- 55,220-
8502091	AX	C8503	AA NATURAL RESOURCE SPECIALIST 3	1	1.00	24.00	02	4,019.00			96,456 56,400		96,456 56,400
9313002	AX	C8503	AA NATURAL RESOURCE SPECIALIST 3	1-	1.00-	24.00-	04	4,414.00		105,936- 58,933-			105,936- 58,933-
9313002	AX	C8504	AA NATURAL RESOURCE SPECIALIST 4	1	1.00	24.00	02	4,628.00		111,072 60,305			111,072 60,305
TOTAL PICS SALARY										10,632	4,416		15,048
TOTAL PICS OPE										2,840	1,180		4,020
TOTAL PICS PERSONAL SERVICES =					.00	.00				13,472	5,596		19,068

PACKAGE: 106 - SSNERR Watershed Stewardship

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1413001 AX	C8503 AA	NATURAL RESOURCE SPECIALIST 3	1	1.00	24.00	02	4,019.00		96,456 56,400			96,456 56,400
TOTAL PICS SALARY									96,456			96,456
TOTAL PICS OPE									56,400			56,400
TOTAL PICS PERSONAL SERVICES =			1	1.00	24.00				152,856			152,856