



## DEPARTMENT OF JUSTICE AGREEMENTS TARGET POLICE USE OF FORCE AND MENTAL HEALTH SERVICES

In September 2004, then state Senator Avel Gordly sent a letter to the U.S. Department of Justice (USDOJ) asking it to open an investigation into possible civil rights violations of past and current patients at the Oregon State Hospital (OSH), including "serious overcrowding and understaffing." On June 14, 2006, the USDOJ informed Governor Kulongoski that it was initiating an investigation of conditions and practices at OSH, pursuant to the Civil Rights of Institutionalized Persons Act (CRIPA), 47 USC § 1997. CRIPA authorizes USDOJ to seek a remedy for a pattern and practice of conduct that violates the constitutional or federal statutory rights of residents of state facilities such as OSH.

While USDOJ was investigating, the state took a number of major steps to improve its mental health services including a legislative allocation of \$9.3 million to improve the speed of discharge from OSH (and settle federal litigation brought on behalf of OSH patients by Disability Rights Oregon) as well as legislative approval of \$458.1 million to replace OSH with two new state hospitals. The state also hired two nationally recognized consultants, a new OSH superintendent and a "special master" to oversee improvements at OSH.

In January 2008, USDOJ delivered its finding to the Governor. It found that Oregon was violating the civil rights of OSH residents because of:

- Inadequate protection from harm
- Failure to provide adequate mental health care
- Inappropriate use of seclusion and restraint
- Inadequate nursing care
- Inadequate discharge planning and placement in the most integrated setting

Subsequent negotiations have still not yielded a formal agreement. Oregon's position has been that it is undertaking good faith efforts to address the inadequate conditions at OSH and does not want federal court involvement. It also contended that USDOJ does not have authority to enforce a failure to place patients in the most integrated setting.

In 2009, on the tenth anniversary of the Supreme Court's decision in *Olmstead v. L.C.*, 527 U.S. 581 (1999), President Obama launched "The Year of Community Living" and directed federal agencies to vigorously enforce the civil rights of Americans with disabilities. The USDOJ responded by making enforcement of *Olmstead* a top priority. In 2010, it announced a national initiative to investigate ADA complaints and enforce the *Olmstead* "integration mandate" of the ADA.

In early 2011, USDOJ lawyers met with Oregon officials and community partners in a renewal of its investigation of whether Oregon was honoring the ADA right of OSH patients to a placement in the most integrated setting. In June, 2011, USDOJ also announced that it was opening an investigation into the use of force by the Portland Police Bureau (PPB) pursuant to 42 USC § 14141 which authorizes USDOJ to seek declaratory or equitable relief to remedy a pattern or practice of conduct by law enforcement that deprives individuals of their Constitutional or federal statutory rights. The latter investigation was to examine whether there was a pattern or practice of excessive force used by PPB officers, particularly against people living with mental illness.

The remainder of this article will summarize the terms of the settlement of the PPB excessive force investigation and the agreement arising from the *Olmstead* investigation. It should be noted that the final terms of the PPB settlement were presented to the public on November 8, 2012 and approved by the Portland City Council on November 14. The final terms of the *Olmstead* agreement were included in a letter to the state from USDOJ dated November 9, 2012. The contents of the agreements are certainly related in time but their terms also reveal a consistency in legal theory and policy objective.

## **City of Portland Settlement Agreement**

The Settlement Agreement entered into between the USDOJ and the City of Portland and PPB spans 83 pages and contains over 100 individual points of agreement. Its stated purpose is “to ensure that encounters between police and persons with perceived or actual mental illness, or experiencing a mental health crisis, do not result in unnecessary or excessive force.” It is divided into seven substantive areas of concern:

- Use of Force
- Training
- Community-Based Mental Health Services
- Crisis Intervention
- Officer Accountability
- Community Engagement and Oversight
- Enforcement

### Use of Force

PPB has agreed to revise existing use of force policies in order to minimize the use of force against individuals in mental health crisis and direct such persons to appropriate mental health services if desired. This will include the increased use of disengagement and de-escalation techniques, used of specialized units and improved information-sharing. Use of tasers will be more limited. Use of force reporting and supervisory review of reports will be enhanced. Compliance audits related to use of force will be instituted.

## Training

Within 180 days, PPB is to review data to determine if its training helps to effectively protect the constitutional rights of individuals perceived to have a mental illness and to assure public trust and safety. Training is to increase the use of role-playing scenarios and interactive exercises that illustrate the proper use of force, emphasize de-escalation techniques, include an officer's duty to procure medical care whenever a subject is injured during a force event, include alternatives to force such as disengagement, area containment, surveillance, waiting out a subject, summoning reinforcements, requesting specialized units, including officers and other professionals with mental health training, or delaying arrest, describe situations in which force could lead to potential civil or criminal liability, and encourage avoidance of profanity and insulting language. Supervisors are to receive training on appropriate oversight and planning.

## Community-Based Mental Health Services

The Agreement makes reference to the USDOJ/State *Olmstead* agreement and Oregon's new Community Care Organizations (CCOs) that are tasked with administering the state's Medicaid funds for most public mental health services. The Agreement "expects" that local CCOs will establish "one or more drop-off center(s) for first responders and public walk-in centers for individuals with addictions and/or behavioral health service needs." Local CCOs are to immediately create addictions and mental health-focused subcommittees to pursue long-term improvements to the behavioral health system in seven specified areas, including the expansion of peer services.

## Crisis Intervention

Within 60 days, PPB is to create an Addictions and Behavioral Health Unit (ABHU) which will oversee and coordinate a Crisis Intervention Team (C-I Team), Mobile Crisis Prevention Team (MCPT) and Service Coordination Team (SCT). PPB is to continue crisis intervention training for all officers but also create a C-I Team of 60-80 volunteer officers with enhanced training and responsibility for responding to crisis situations. The MCPT, which deploy cars with one officer and one mental health professional, shall be expanded from a single car for all of Portland to one car per precinct. The agreement also calls for changes in how calls to crisis lines are routed and triaged.

## Officer Accountability

All administrative investigations of officer misconduct will need to be completed within 180 days. PPB is to revise its protocols for on-scene investigations following the use of lethal force. The City will retain its present Police Review Board with certain procedural and membership changes to enhance efficiency, transparency and effectiveness.

## Community Engagement and Oversight

A new Community Oversight Advisory Board (COAB) shall be created which will independently assess the implementation of the Settlement Agreement, make recommendations and inform the public. It will have 15 members who are independent of the City or PPB and be chaired by a Compliance Officer and Community Liaison (COCL) who is to be “independent of PPB” and “responsive to the entire City Council, the public, and DOJ.” The COCL is to conduct semi-annual outcome assessments of the City and PPB’s implementation of the Settlement Agreement.

## Enforcement

The Settlement Agreement is to be jointly filed with the US District Court. The parties will move the Court to conditionally dismiss the underlying Complaint with prejudice while retaining jurisdiction for enforcement purposes. It is anticipated that substantial compliance will be achieved by October 12, 2017.

## **State of Oregon Agreement**

In *Olmstead v. L.C.*, the U.S. Supreme Court held that Title II of the ADA entitles individuals with disabilities the right to receive public services in the least segregated setting that is appropriate to their care needs as long as it does not require government to fundamentally alter its services. The USDOJ initiated an investigation of Oregon because of chronic overcrowding of its state hospitals and lack of capacity in community mental health services.

In an agreement that is as unique as Oregon’s health care transformation process, USDOJ agreed to delay any legal enforcement action and work with the state “by embedding reform in the design of the State’s health care system.” The agreement calls for Oregon to collect statewide behavioral health data about services currently being provided in order to assess the nature of those services and the outcomes they achieve. A comprehensive list of “metrics” is attached to the agreement that spell out the data to be collected. Data collection requirements are to be placed in provider contracts, regulations and other guidances. The collected information shall be reviewed and evaluated by the parties to identify gaps in services and how those gaps can be filled. This process will continue through 2015. At that point, USDOJ will reassess whether Oregon is honoring the *Olmstead* rights of Oregonians.

Among the “Program Outcome Measures” to be quantified and assessed are 8 factors affecting the “ability to effectively manage behavioral health crises in a community setting” and the percentage of adults with severe and persistent mental illness who had a criminal justice event (jail, arrest, other interaction with law enforcement, etc.)” within the year. These factors demonstrate that the USDOJ will be assessing how well both Portland and

other Oregon communities address the interaction of law enforcement and individuals with behavioral health needs.

Although this agreement recognizes that USDOJ has not completed its investigation of conditions at OSH, it mentions that the parties are hopeful that the work set out in the Agreement will “aid Oregon in providing treatment in the setting that is most integrated and appropriate.” Such an achievement will require not only an adequate array of mental health services, housing, employment opportunities and social supports, but also a safe and humane approach to community crisis management.

### **Conclusion**

The USDOJ settlements offer a rare opportunity to adjust Portland’s relationship with its police, improve public safety, and reform our plainly inadequate mental health services. The Portland investigation, of course, responded to community concerns about incidents of violence involving police. But the USDOJ has also been engaged in a lengthy study and critique of public mental health services in all of Oregon. It started with unsafe conditions in OSH and determined that one cause of overcrowding was the lack of community resources for discharge. In Portland, lack of mental health resources means that police are left as the first responders to a mental health crisis which can only be handed off to either jail or an emergency room. With three investigations, a Settlement Agreement, an agreement to collect data and one new state hospital, Oregon is poised for a more humane future.

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