

**AMERICA'S ARMY:  
THE STRENGTH OF THE NATION™**

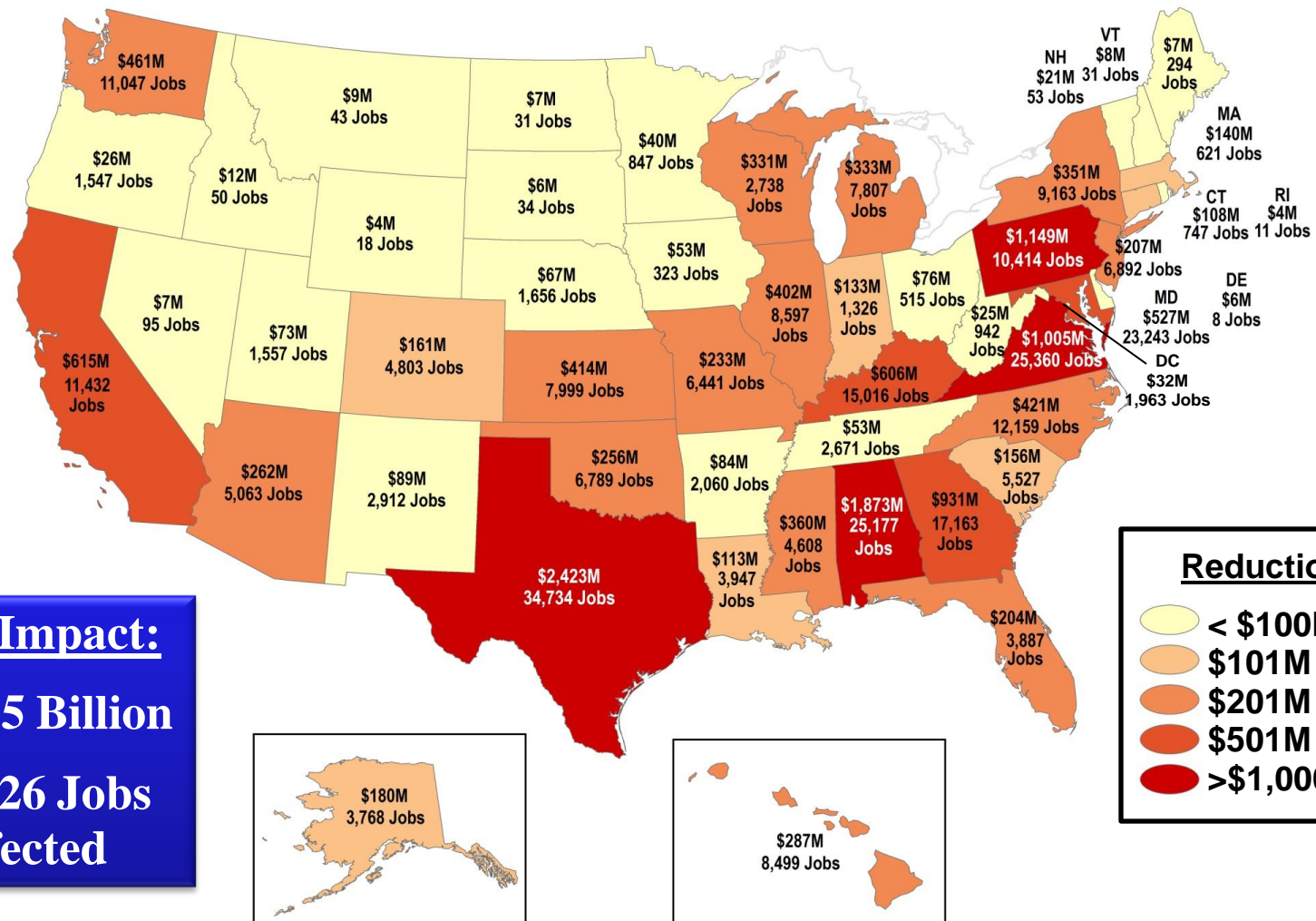


**Budget Uncertainty Impact on  
the U.S. Army  
State-by-State Comparison  
As of: 15 February 2013**

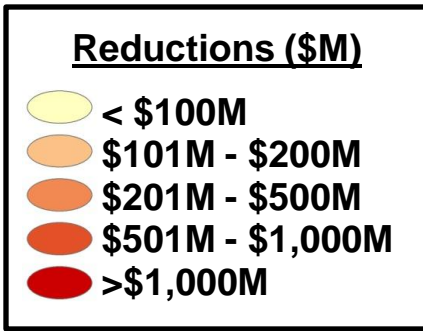
**ARMY**

**PROGRAM ANALYSIS  
AND EVALUATION (PA&E)**

**HELPING THE ARMY MAKE THE BEST CHOICES**



**Total Impact:**  
 ~\$15.35 Billion  
 302,626 Jobs  
 Affected



**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
 Sequestration doubles end strength reductions to over ~200,000 total  
 Every installation will be impacted**

\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements

\*Jobs Affected: Include DA Civilian furloughs, and jobs lost due to reduced military investments, reduced MILCON, decreased DEPOT operations, and reduced Base Operations



## The Army has two major challenges due to the Budget Uncertainty

1. Near Term. During this budget year (FY13) the Army has an ~\$18B shortfall due to the combined impact of the \*\*Continuing Resolution, Sequestration and Emerging Overseas Contingency Operations (OCO) requirements.
  - The Continuing Resolution (CR) - OMA is \$6B less than required for support, sustaining unit readiness and transitioning from combat operations in FY14.
  - Sequestration – The sequestration OMA bill is ~\$5.3B on top of the Continuing Resolution (CR) shortfall.
  - Emerging Overseas Contingency Operations (OCO) requirements – estimated at \$5-7B to support war operations, primarily for Theater Operations, Transportation for equipment, and subsistence for deployed civilian personnel.
2. Longer Term. Sequestration significantly lowers the discretionary funding caps for DOD during FY14-FY21, dramatically cutting personnel, modernization and readiness funding in future years.

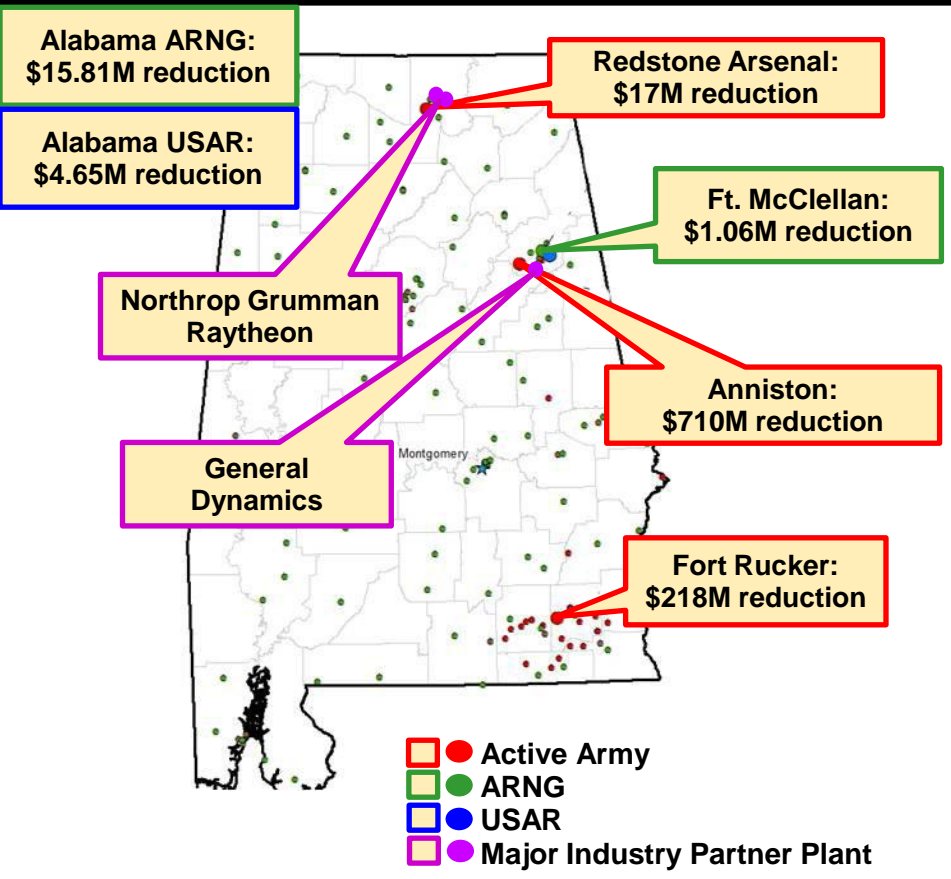
\*\*The CR further constrains Army's ability to modernize and provide priority facilities essential for our force with restrictions preventing "new program starts" and production rate increases

To mitigate the near term compounding effects for FY 13, the Army is taking action by:

- Reducing the contracted workforce
- Terminating temporary employees and not extending term employees
- Implementing a hiring freeze
- Diverting all facilities restoration and modernization funds
- Cancelling 3<sup>rd</sup> and 4<sup>th</sup> quarter Depot Maintenance inductions
- Reducing Base Operations Support levels
- Cancelling collective and individual training

Based on this guidance, Major Army Commands are implementing these directive actions. The state charts roll up an estimate of many of the cumulative effects to help illustrate the impact to the economy, Soldiers and Families, our workforce and local communities affected by the Army's annualized CR, sequestration and emerging OMA OCO shortfall. This is an initial estimate of the near term impacts, not the impacts for the reduced funding in future years.

- Cumulative economic impact: \$15.35 B
- Cumulative jobs affected: 302, 626



**Rollup of Impacts in Alabama**

**Jobs:**

- 22,139 DA Civilians furloughed – loss of \$132.5M in pay
- 801 private sector jobs lost from reduced military investments
- 756 jobs lost from decreased military construction
- 219 jobs lost due to decreased DEPOT operations
- 1,262 BOS contractor jobs impacted

**Base Operations: ~\$91M reduction**

**Acquisition and Military Industrial Base Investments: ~\$299M reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$370M in project cancellations**

**DEPOT Operations: ~\$710M reduction**

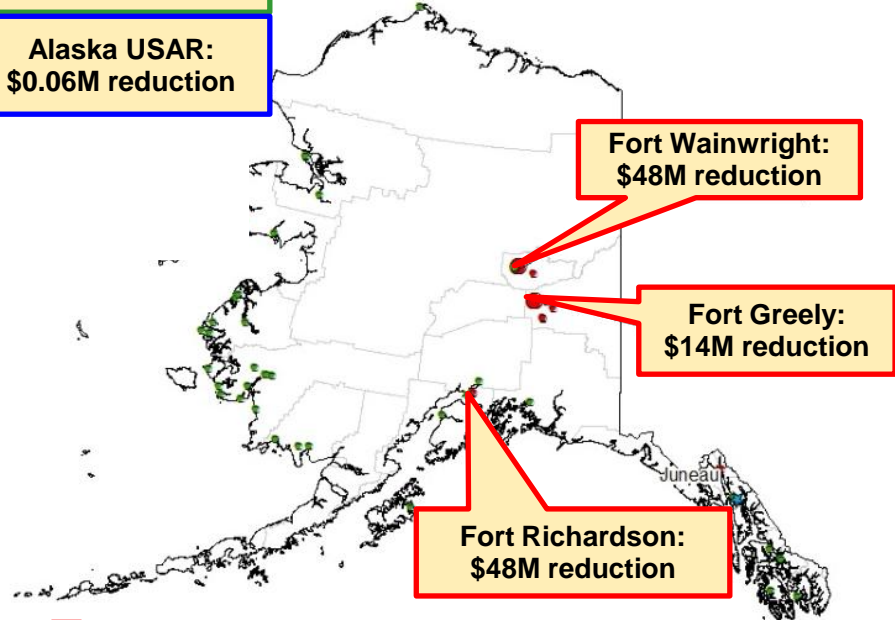
**Alabama Army Personnel**  
6,558 Full-Time Military  
16,357 Guard/Reserve  
53,723 Full-Time Civilians

**Alabama -Army Industry Partners**  
General Dynamics  
Northrop Grumman  
Raytheon

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
Sequestration doubles end strength reductions to over ~200,000 total  
Every installation will be impacted**

Alaska ARNG:  
\$5.52M reduction

Alaska USAR:  
\$0.06M reduction



Active Army  
ARNG  
USAR

**Alaska Army Personnel**  
14,574 Full-Time Military  
2,383 Guard/Reserve  
7,630 Full-Time Civilians

**Rollup of Impacts in Alaska**

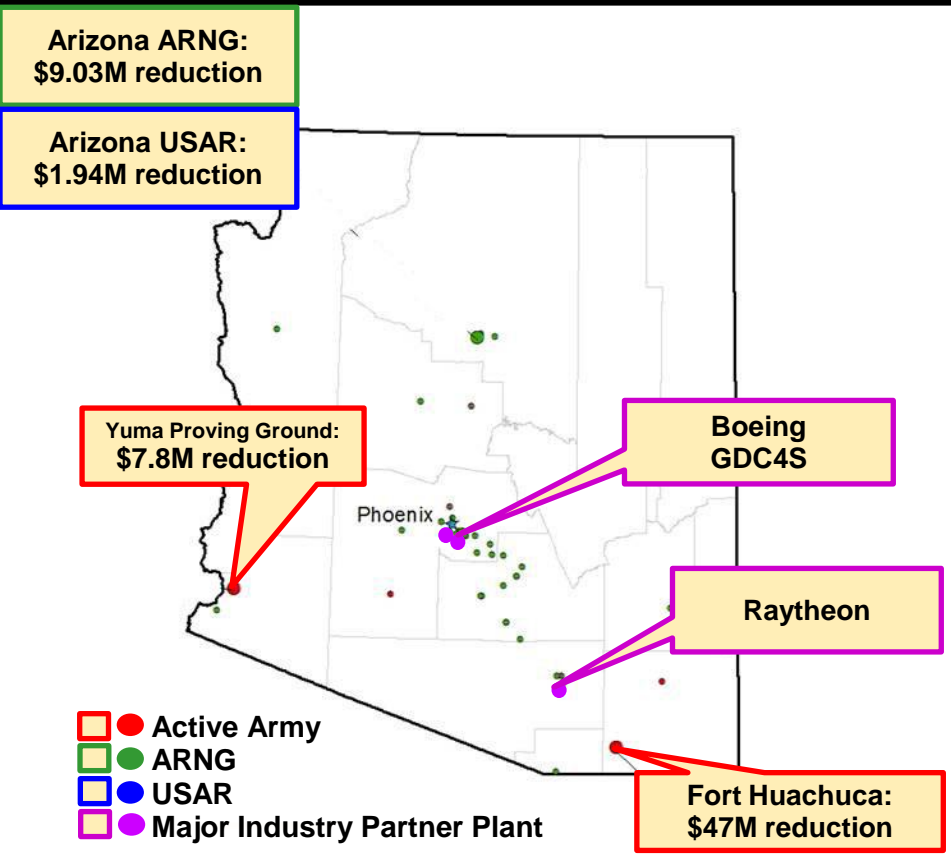
**Jobs:**

- 2,591 DA Civilians furloughed – loss of \$15.5M in pay
- 198 jobs lost from decreased military construction
- 979 BOS contractor jobs impacted

**Base Operations: ~\$78M reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$43M in project cancellations**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
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Every installation will be impacted**



**Rollup of Impacts in Arizona**

**Jobs:**

- 3,951 DA Civilians furloughed – loss of \$24M in pay
- 536 private sector jobs lost from reduced military investments
- 576 BOS contractor jobs impacted

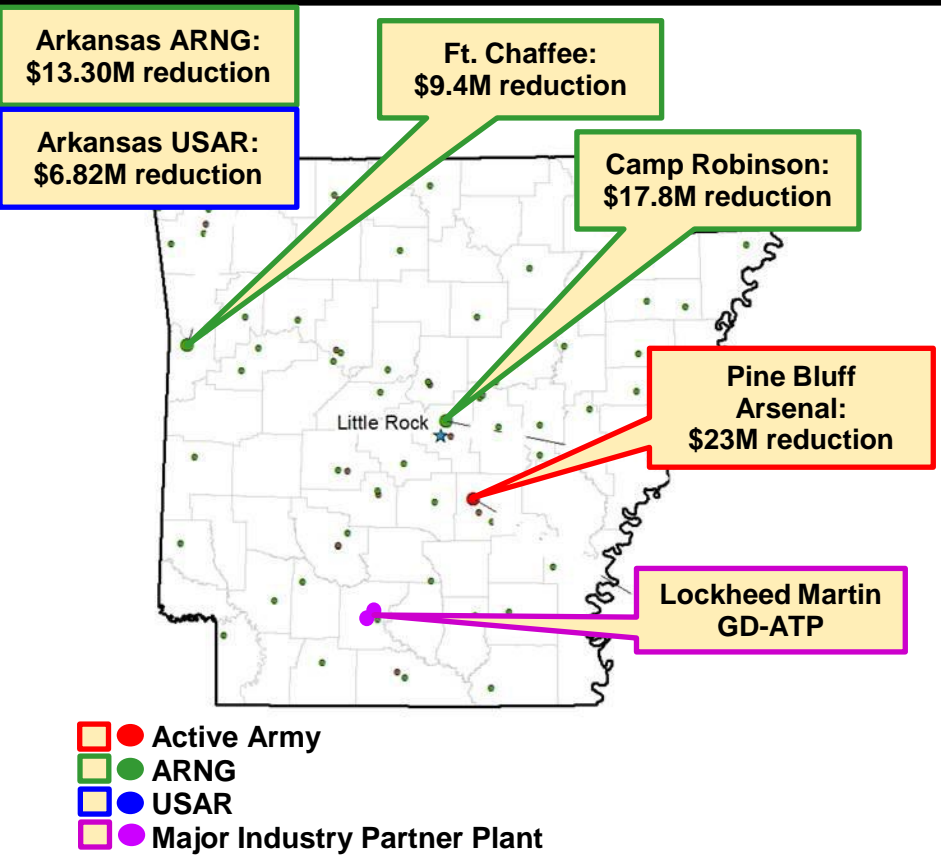
**Base Operations: ~\$43M reduction**

**Acquisition and Military Industrial Base Investments: ~\$138M reduction**

<u>Arizona Army Personnel</u>
4,373 Full-Time Military
8,030 Guard/Reserve
13,646 Full-Time Civilians

<u>Arizona -Army Industry Partners</u>
Boeing
GDC4S
Raytheon

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
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 Every installation will be impacted**



**Arkansas Army Personnel**  
1,040 Full-Time Military  
10,190 Guard/Reserve  
3,926 Full-Time Civilians

**Arkansas - Army Industry Partners**  
Lockheed Martin  
GD-ATP

**Rollup of Impacts in Arkansas**

**Jobs:**

- 1,782 DA Civilians furloughed – loss of \$11M in pay
- 62 private sector jobs lost from reduced military investments
- 76 jobs lost from decreased military construction
- 99 jobs lost due to decreased DEPOT operations
- 41 BOS contractor jobs impacted

**Base Operations:** ~1.6\$M reduction

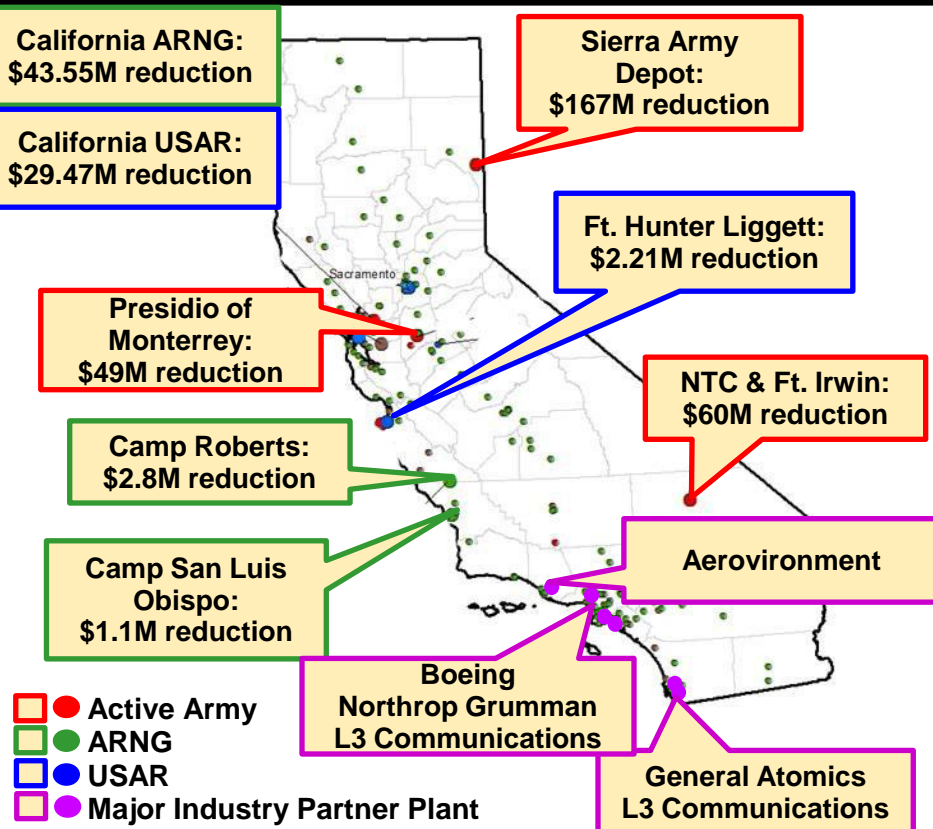
**Acquisition and Military Industrial Base Investments:** ~\$20M reduction

**Military Construction / Sustainment, Restoration, and Modernization:**  
~\$11M in project cancellations

**DEPOT Operations:** ~\$23M reduction

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**





**Rollup of Impacts in California**

**Jobs:**

- 9,419 DA Civilians furloughed – loss of \$56M in pay
- 400 private sector jobs lost from reduced military investments
- 462 jobs lost from decreased military construction
- 621 jobs lost due to decreased DEPOT operations
- 530 BOS contractor jobs impacted

**Base Operations: ~\$54M reduction**

**Acquisition and Military Industrial Base Investments: ~\$129M reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$85M in projects cancellations**

**DEPOT Operations: ~\$167M reduction**

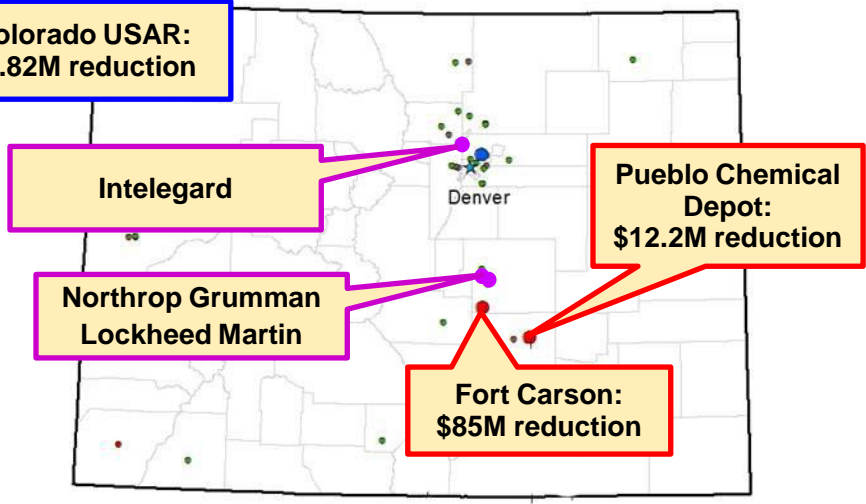
**California Army Personnel**  
 14,520 Full-Time Military  
 30,528 Guard/Reserve  
 19,619 Full-Time Civilians

**California-Army Industry Partners**  
 General Atomics  
 Boeing  
 Aerovironment  
 Northrop Grumman  
 L3 Communications

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

Colorado ARNG: \$7.32M reduction

Colorado USAR: \$2.82M reduction



- Active Army
- ARNG
- USAR
- Major Industry Partner Plant

**Colorado Army Personnel**  
 26,022 Full-Time Military  
 6,914 Guard/Reserve  
 8,060 Full-Time Civilians

**Colorado-Army Industry Partners**  
 Northrop Grumman  
 Lockheed Martin  
 Intelegard

**Rollup of Impacts in Colorado**

**Jobs:**

- 4,162 DA Civilians furloughed – loss of \$25M in pay
- 24 private sector jobs lost from reduced military investments
- 617 BOS contractor jobs impacted

**Base Operations: ~\$57M reduction**

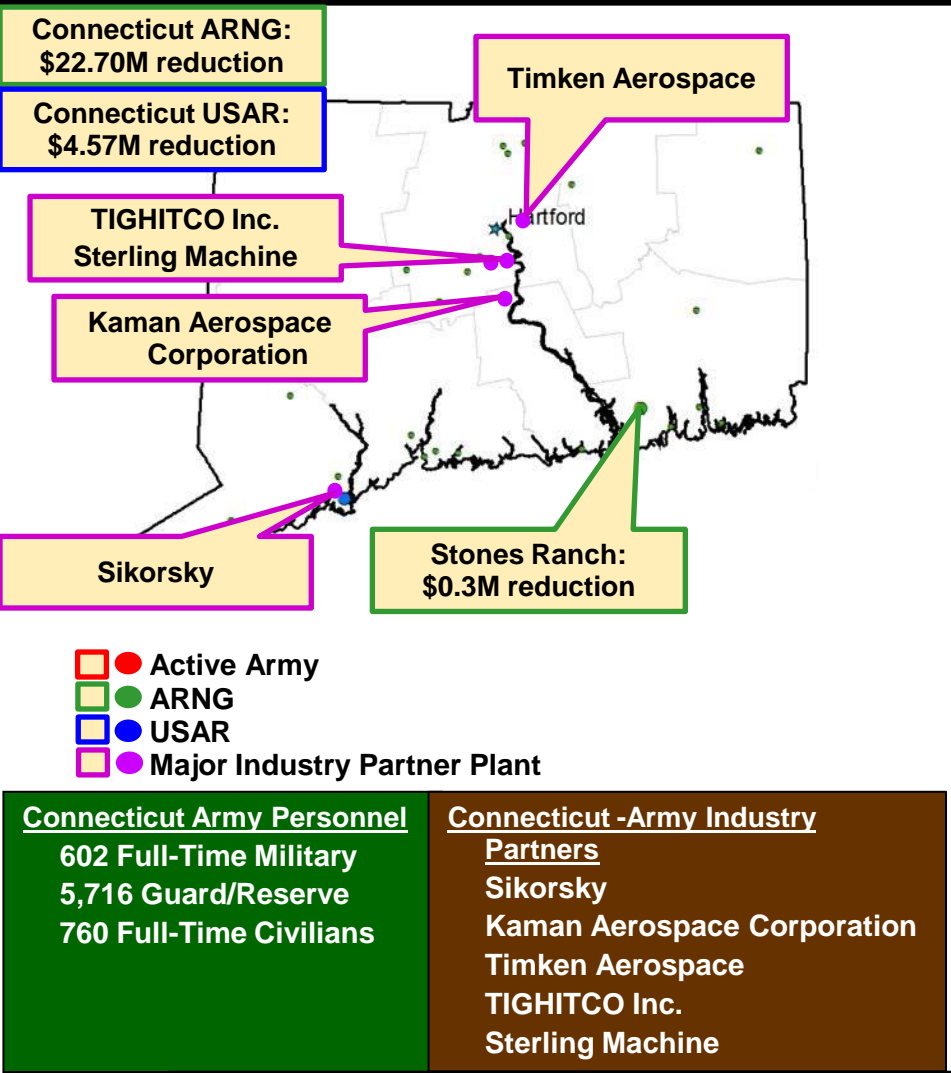
**Acquisition and Military Industrial Base Investments: ~\$6M reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$33M in projects cancellations**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements

\* MILCON assumes FY13 appropriation with sequestration applied vice current CR



**Rollup of Impacts in Connecticut**

**Jobs:**

- 1 DA Civilian furloughed – loss of \$6,000 in pay
- 731 private sector jobs lost from reduced military investments
- 15 BOS contractor jobs impacted

**Base Operations: ~1.6\$M reduction**

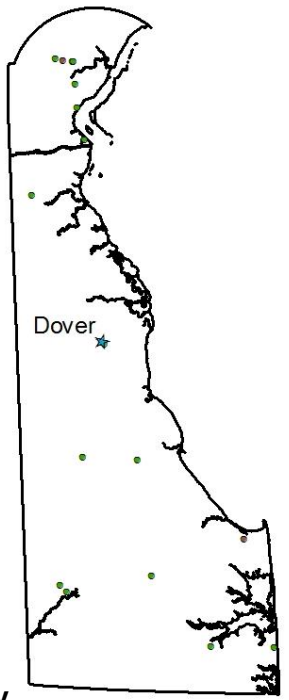
**Acquisition and Military Industrial Base Investments: ~\$81M reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$4M in projects cancellations**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
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**Delaware ARNG:**  
**\$4.00M reduction**

**Delaware USAR:**  
**\$1.53M reduction**



**Active Army**

**ARNG**

**USAR**

**Delaware Army Personnel**

314 Full-Time Military

2,311 Guard/Reserve

343 Full-Time Civilians

**Rollup of Impacts in Delaware**

**Jobs:**

- 1 DA Civilian furloughed – loss of \$6,000 in pay
- 7 BOS contractor jobs impacted

**Base Operations: ~0.6\$M reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$0.63M in projects cancellations**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**

**Sequestration doubles end strength reductions to over ~200,000 total**

**Every installation will be impacted**

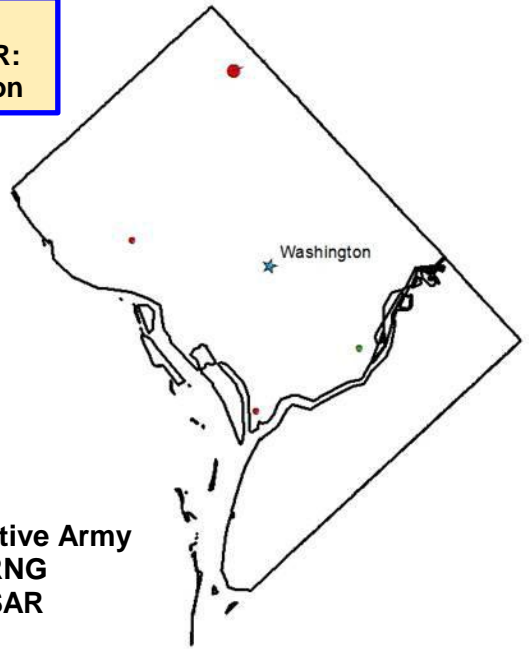
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\* MILCON assumes FY13 appropriation with sequestration applied vice current CR



District of Columbia ARNG: \$3.01M reduction

District of Columbia USAR: \$0.73M reduction



■ ● Active Army  
■ ● ARNG  
■ ● USAR

**Rollup of Impacts in District of Columbia**

**Jobs:**

- 1918 Civilians furloughed – loss of \$11.5M in pay
- 1 job lost from reduced military investments
- 44 jobs lost from decreased military construction

**Military Construction / Sustainment, Restoration, and Modernization:**

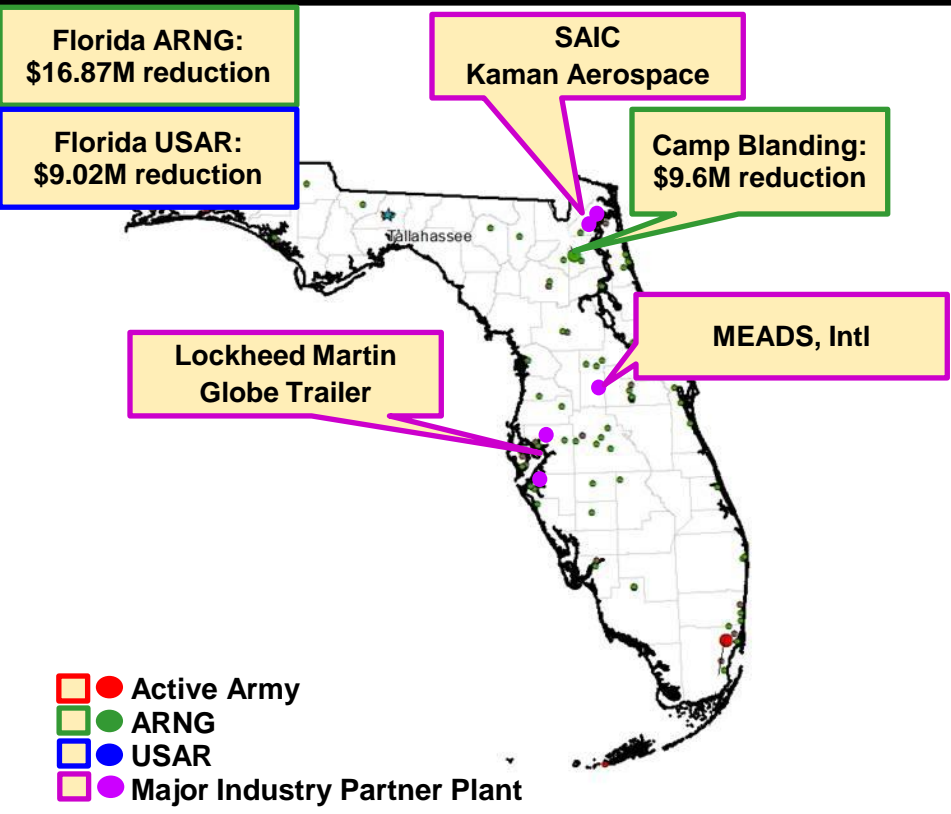
~\$17M in project cancellations

\* Service contract impacts unknown but expected to be extreme

**District of Columbia Army Personnel**  
 1,793 Full-Time Military  
 1,709 Guard/Reserve  
 3,630 Full-Time Civilians

**District of Columbia -Army Industry Partners**  
 Northrop Grumman  
 LMI  
 Calibre  
 Boeing  
 UNICOR

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
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 Every installation will be impacted**



**Rollup of Impacts in Florida**

**Jobs:**

- 3,299 DA Civilians furloughed – loss of \$20M in pay
- 424 private sector jobs lost from reduced military investments
- 50 jobs lost from decreased military construction
- 114 BOS contractor jobs impacted

**Base Operations:** ~\$7M reduction

**Acquisition and Military Industrial Base Investments:** ~\$145M reduction

**Military Construction / Sustainment, Restoration, and Modernization:** ~\$10M in projects cancellations

**Florida Army Personnel**

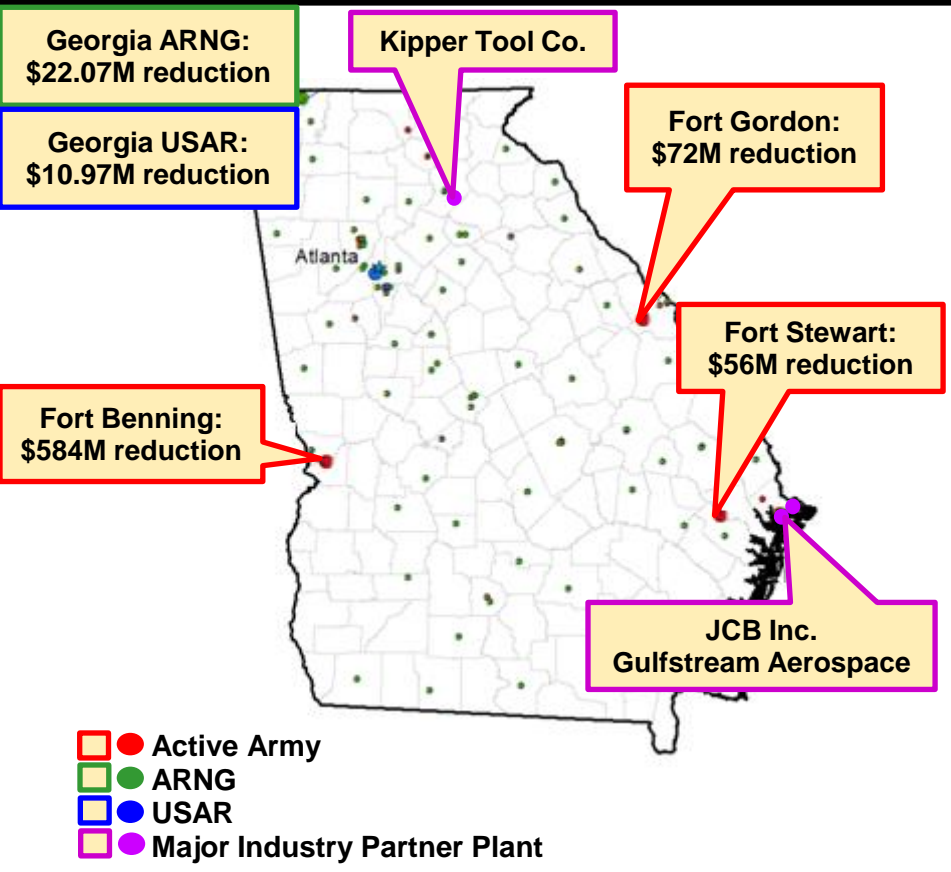
9,165 Full-Time Military
18,997 Guard/Reserve
5,261 Full-Time Civilians

**Florida-Army Industry Partners**

MEADS, Intl
Lockheed Martin
SAIC
Kaman Aerospace Co
Globe Trailer Manufacturing

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

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 \* MILCON assumes FY13 appropriation with sequestration applied vice current CR



**Rollup of Impacts in Georgia**

**Jobs:**

- 13,890 DA Civilians furloughed – loss of \$83M in pay
- 199 private sector jobs lost from reduced military investments
- 374 jobs lost from decreased military construction
- 2,700 BOS contractor jobs impacted

**Base Operations: ~\$233M reduction**

**Acquisition and Military Industrial Base**

**Investments: ~\$76M reduction**

**Military Construction / Sustainment,**

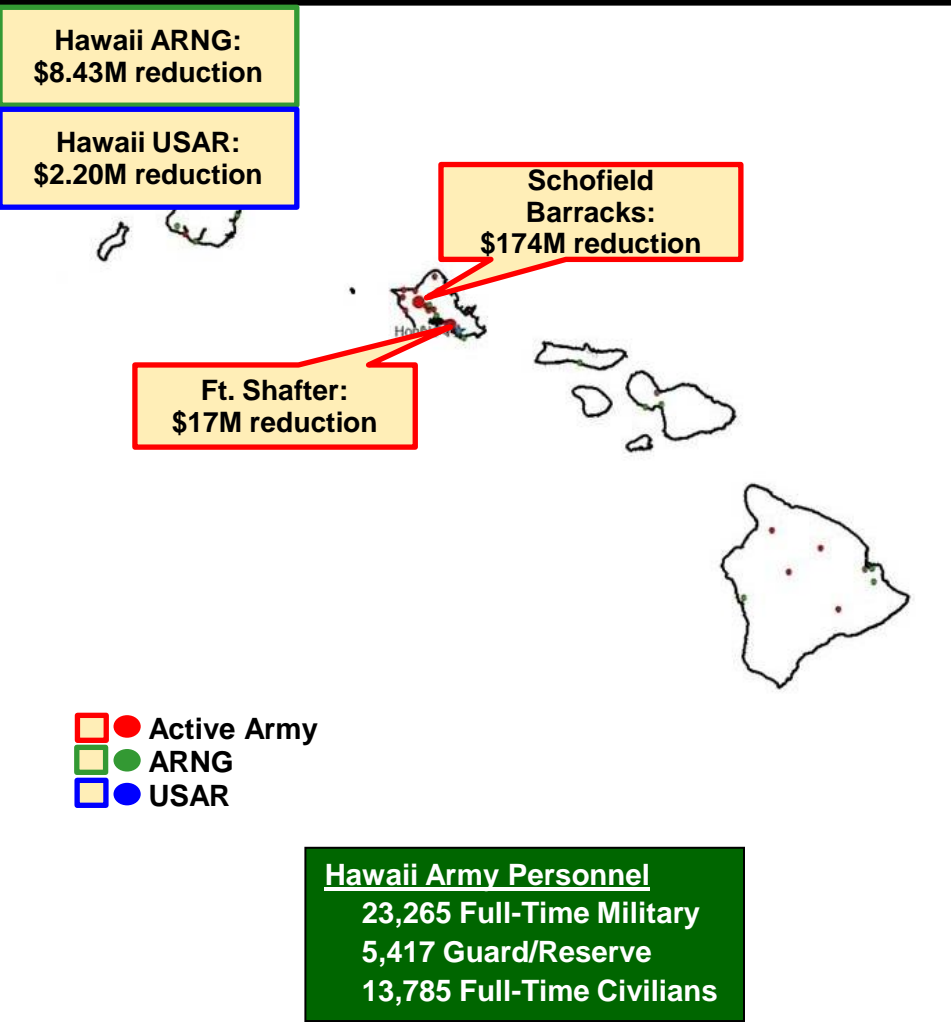
**Restoration, and Modernization:**

**~\$336M in project cancellations**

**Georgia Army Personnel**  
 50,222 Full-Time Military  
 19,841 Guard/Reserve  
 31,241 Full-Time Civilians

**Georgia-Army Industry Partners**  
 JCB Inc.  
 Kipper Tool Company  
 Gulfstream Aerospace

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



**Rollup of Impacts in Hawaii**

**Jobs:**

- 7,032 DA Civilians furloughed – loss of \$42M in pay
- 191 jobs lost from decreased military construction
- 1,276 BOS contractor jobs impacted

**Base Operations:** ~\$106M reduction

**Military Construction / Sustainment, Restoration, and Modernization:**  
 ~\$100M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

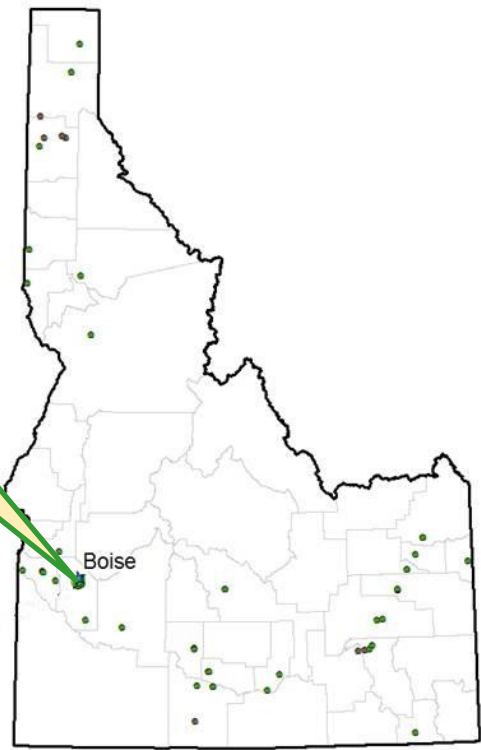
\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements  
 \* MILCON assumes FY13 appropriation with sequestration applied vice current CR



Idaho ARNG:  
\$11.19M reduction

Idaho USAR:  
\$0.92M reduction

Orchard Range:  
\$1.2M reduction



Active Army  
 ARNG  
 USAR

**Idaho Army Personnel**  
 550 Full-Time Military  
 4,442 Guard/Reserve  
 1,054 Full-Time Civilians

**Rollup of Impacts in Idaho**

**Jobs:**

- 24 DA Civilians furloughed – loss of \$0.14M in pay
- 26 BOS contractor jobs impacted

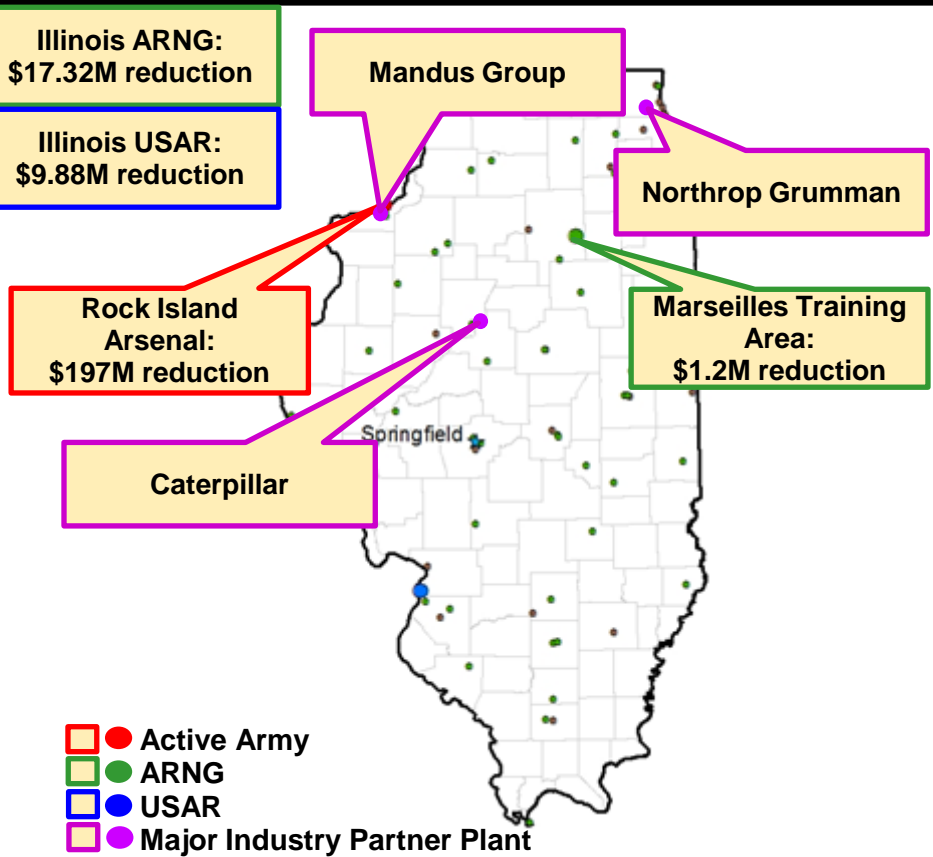
**Base Operations: ~1.7\$M reduction**

**Military Construction / Sustainment, Restoration, and Modernization:  
 ~\$5M in projects cancellations**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

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\* MILCON assumes FY13 appropriation with sequestration applied vice current CR



<b>Illinois Army Personnel</b> 2,391 Full-Time Military 15,912 Guard/Reserve 10,319 Full-Time Civilians	<b>Illinois-Army Industry Partners</b> Caterpillar Northrop Grumman Mandus Group
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**Rollup of Impacts in Illinois**

**Jobs:**

- 7,062 DA Civilians furloughed – loss of \$42M in pay
- 298 private sector jobs lost from reduced military investments
- 13 jobs lost from decreased military construction
- 1008 jobs lost due to decreased DEPOT operations
- 216 BOS contractor jobs impacted

**Base Operations: ~\$19M reduction**

**Acquisition and Military Industrial Base Investments: ~\$69M reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$27M in projects cancellations**

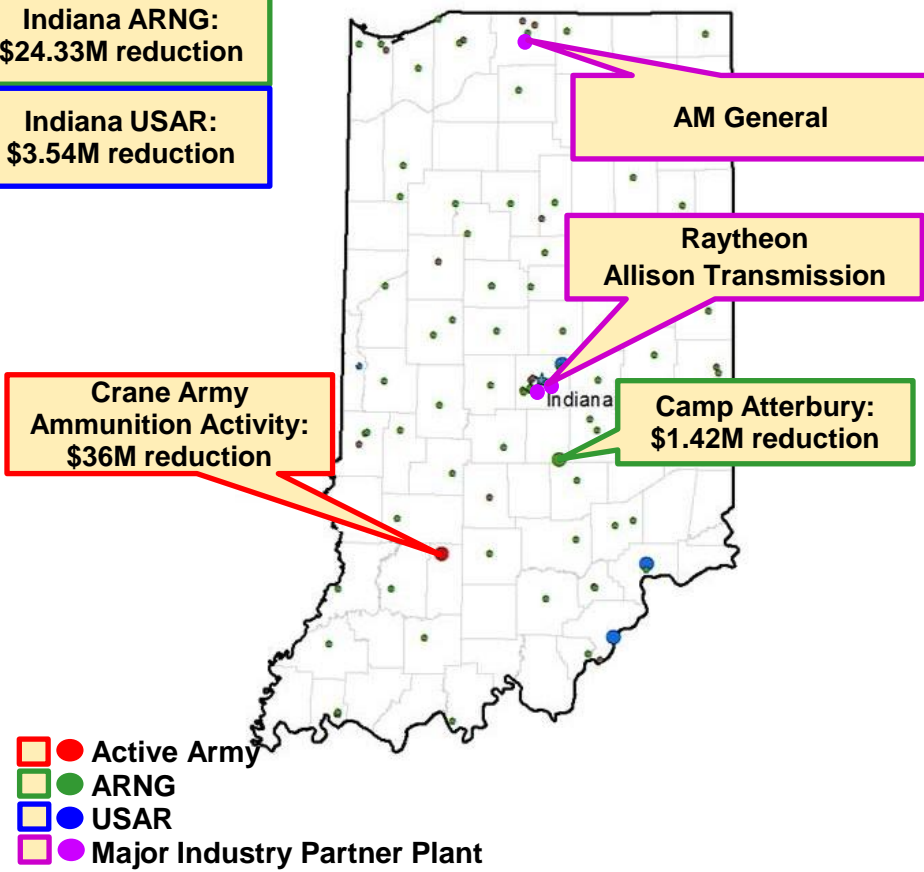
**DEPOT Operations: ~\$197M reduction**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

Indiana ARNG:  
 \$24.33M reduction

Indiana USAR:  
 \$3.54M reduction

Crane Army  
 Ammunition Activity:  
 \$36M reduction



**Indiana Army Personnel**  
 2,094 Full-Time Military  
 14,540 Guard/Reserve  
 10,197 Full-Time Civilians

**Indiana-Army Industry Partners**  
 Allison Transmission  
 Raytheon  
 AM General

**Rollup of Impacts in Indiana**

**Jobs:**

- 1,001 DA Civilians furloughed – loss of \$6M in pay
- 227 private sector jobs lost from reduced military investments
- 65 jobs lost due to decreased DEPOT operations
- 33 BOS contractor jobs impacted

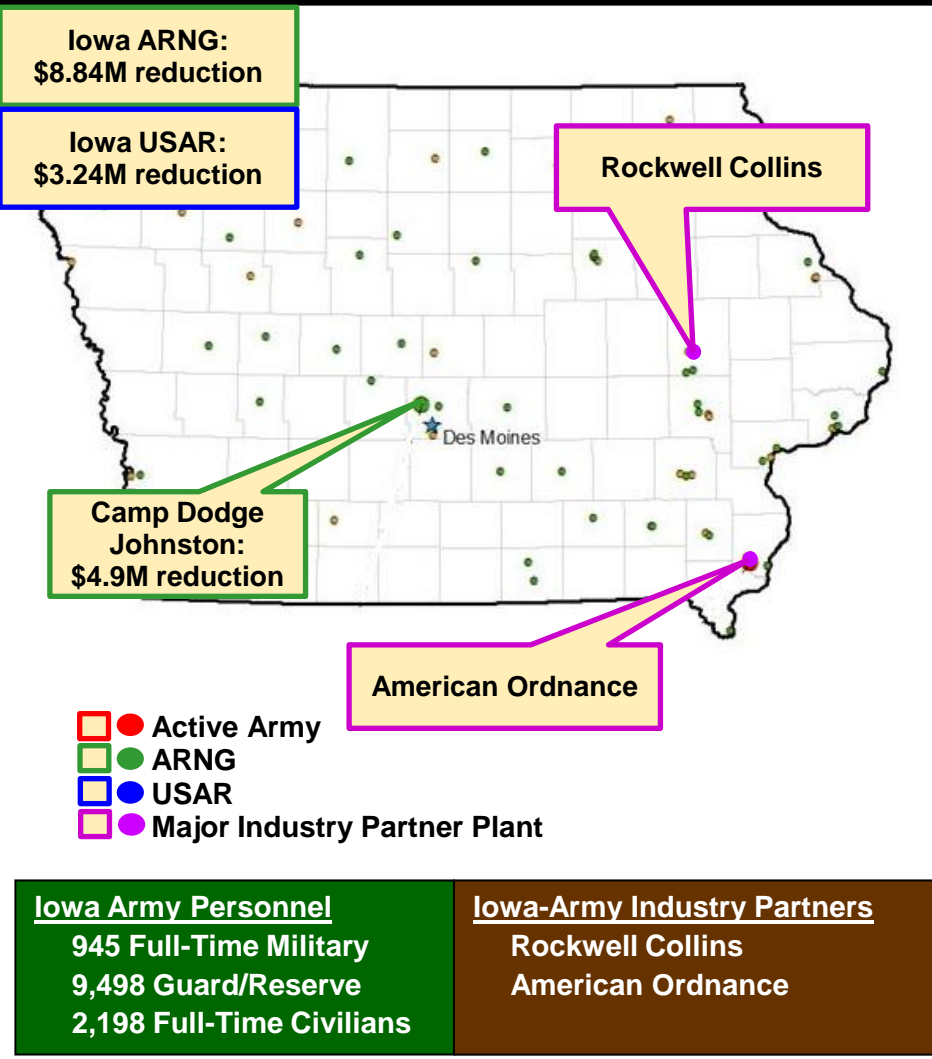
**Base Operations: ~1.7\$M reduction**

**Acquisition and Military Industrial Base Investments: ~\$63M reduction**

**Military Construction / Sustainment, Restoration, and Modernization:  
 ~\$3M in projects cancellations**

**DEPOT Operations: ~\$36M reduction**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
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**Every installation will be impacted**



**Rollup of Impacts in Iowa**

**Jobs:**

- 176 DA Civilians furloughed – loss of \$1M in pay
- 125 private sector jobs lost from reduced military investments
- 22 BOS contractor jobs impacted

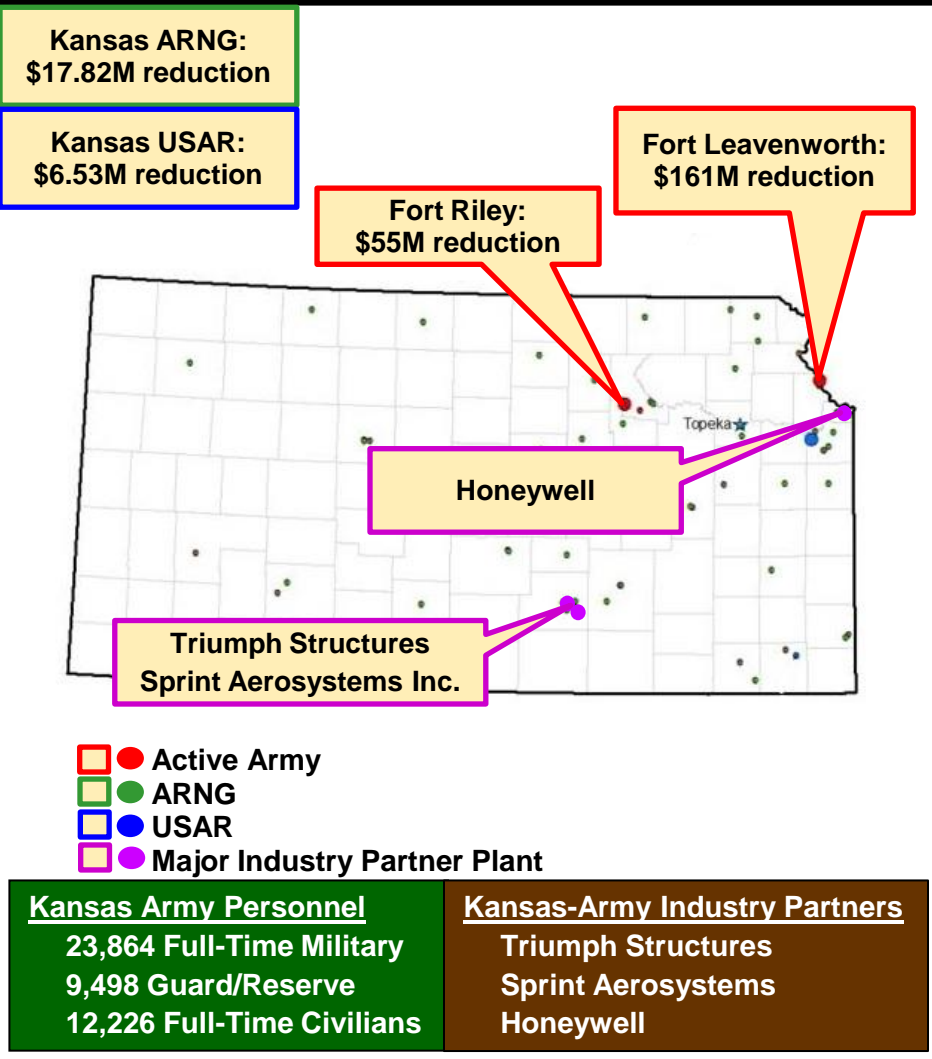
**Base Operations:** ~1.5\$M reduction

**Acquisition and Military Industrial Base Investments:** ~\$40M reduction

**Military Construction / Sustainment, Restoration, and Modernization:**  
 ~\$0.3M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
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**Rollup of Impacts in Kansas**

**Jobs:**

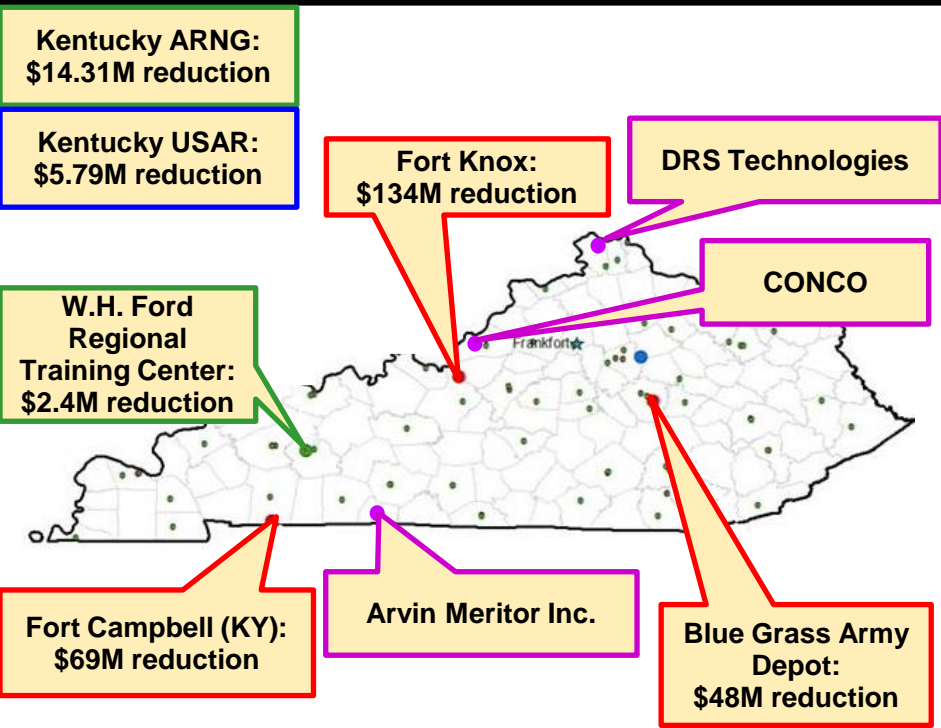
- 6,658 DA Civilians furloughed – loss of \$40M in pay
- 19 private sector jobs lost from reduced military investments
- 240 jobs lost from decreased military construction
- 1,082 BOS contractor jobs impacted

**Base Operations: ~\$78M reduction**

**Acquisition and Military Industrial Base Investments: ~\$2M reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$103M in projects cancellations**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



■ ● Active Army  
■ ● ARNG  
■ ● USAR  
■ ● Major Industry Partner Plant

<u>Kentucky Army Personnel</u>
38,515 Full-Time Military
10,325 Guard/Reserve
21,663 Full-Time Civilians

<u>Kentucky-Army Industry Partners</u>
Arvin Meritor
DRS Technologies
CONCO

**Rollup of Impacts in Kentucky**

**Jobs:**

- 12,628 DA Civilians furloughed – loss of \$76M in pay
- 190 private sector jobs lost from reduced military investments
- 454 jobs lost from decreased military construction
- 54 jobs lost due to decreased DEPOT operations
- 1,690 BOS contractor jobs impacted

**Base Operations:** ~\$122M reduction

**Acquisition and Military Industrial Base Investments:** ~\$66M reduction

**Military Construction / Sustainment, Restoration, and Modernization:** ~\$108M in projects cancellations

**DEPOT Operations:** ~\$48M reduction

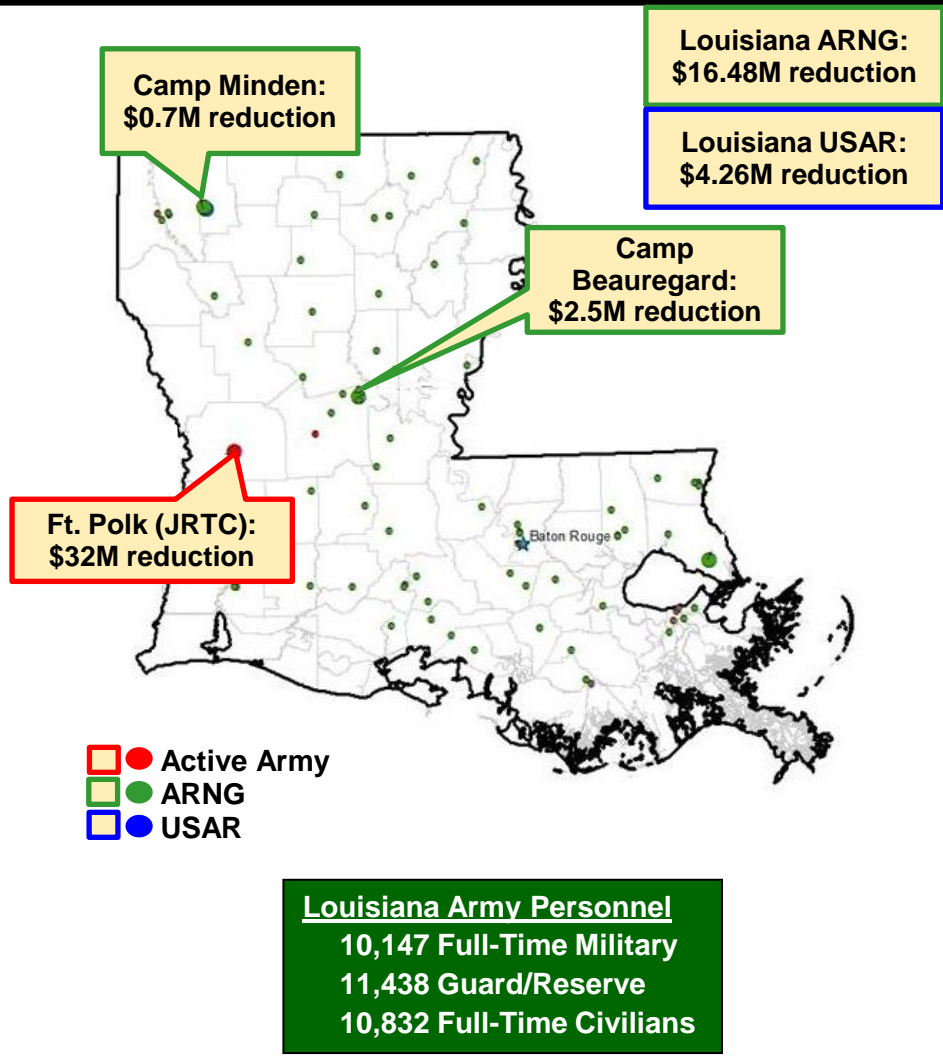
**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

**Rollup of Impacts in Louisiana**

**Jobs:**

- 3,139 DA Civilians furloughed – loss of \$19M in pay
- 808 BOS contractor jobs impacted

**Base Operations: ~\$58M reduction**

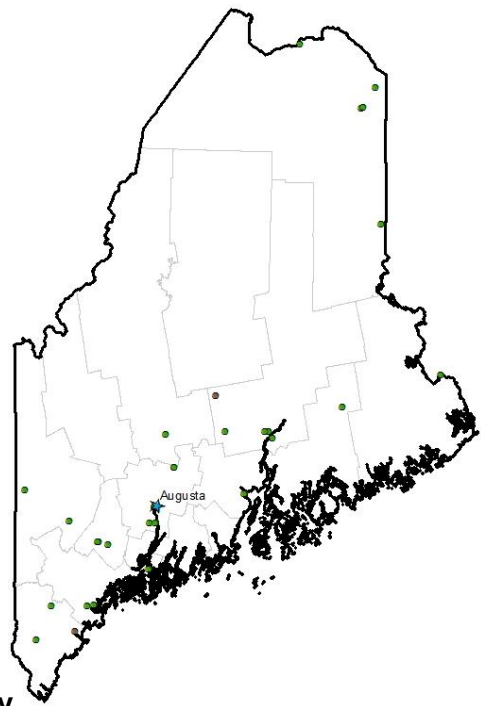


**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
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\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements

Maine ARNG:  
\$4.22M reduction

Maine USAR:  
\$1.51M reduction



Active Army  
ARNG  
USAR

**Maine Army Personnel**  
276 Full-Time Military  
2,083 Guard/Reserve  
629 Full-Time Civilians

## Rollup of Impacts in Maine

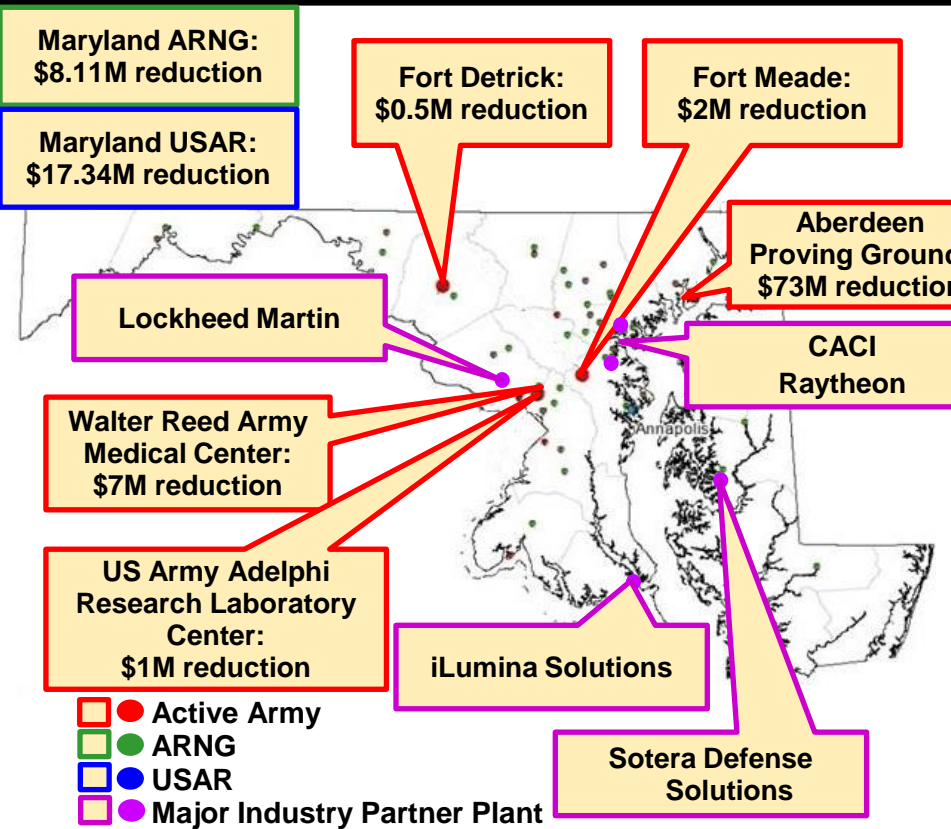
### Jobs:

- 281 DA Civilians furloughed – loss of \$1.21M in pay
- 13 BOS contractor jobs impacted

Base Operations: ~7.7\$M reduction

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**





**Rollup of Impacts in Maryland**

**Jobs:**

- 21,424 DA Civilians furloughed – loss of \$128M in pay
- 329 private sector jobs lost from reduced military investments
- 476 jobs lost from decreased military construction
- 1,014 BOS contractor jobs impacted

**Base Operations: ~\$95M reduction**

**Acquisition and Military Industrial Base Investments: ~\$82M reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$130M in projects cancellations**

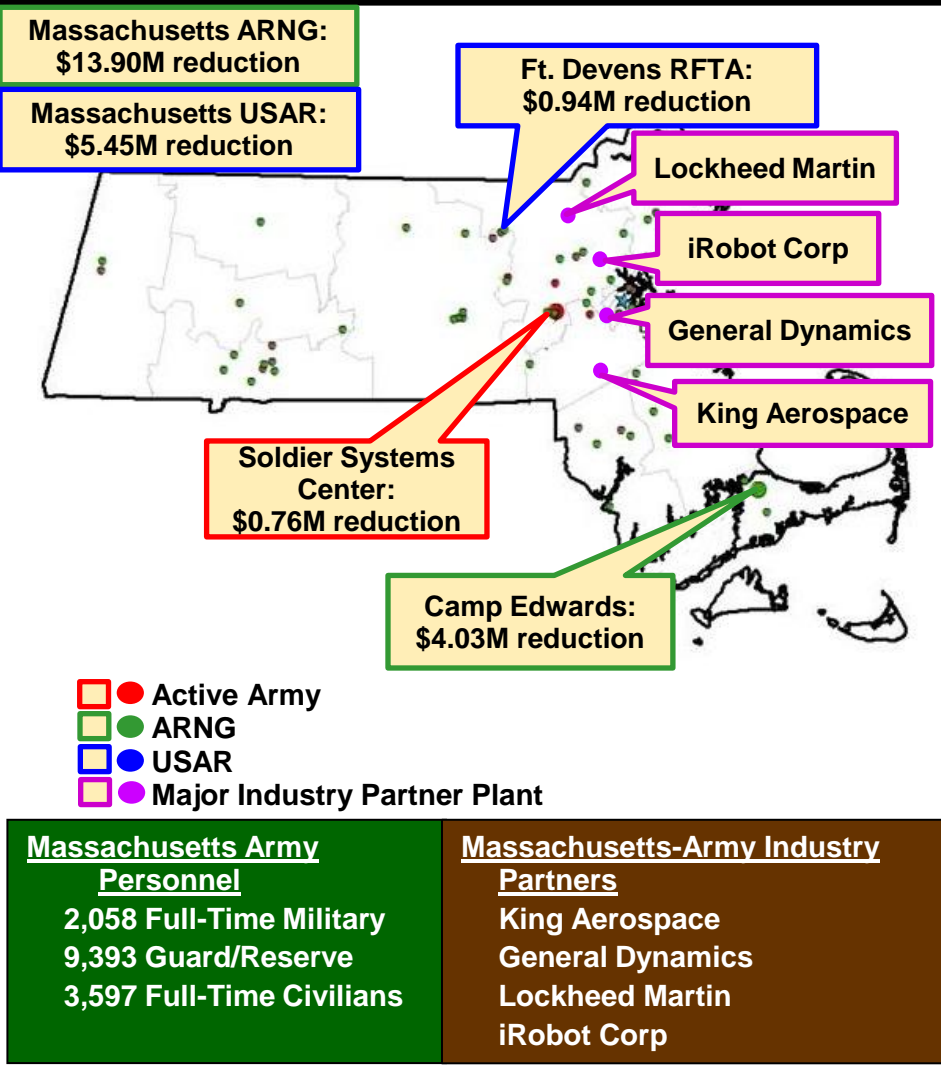
**Maryland Army Personnel**

15,555 Full-Time Military
10,127 Guard/Reserve
72,476 Full-Time Civilians

**Maryland-Army Industry Partners**

iLumina Solutions
Sotera Defense Solutions
CACI
Lockheed Martin
Raytheon

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



**Rollup of Impacts in Massachusetts**

**Jobs:**

- 47 DA Civilians furloughed – loss of \$0.28M in pay
- 458 private sector jobs lost from reduced military investments
- 31 jobs lost from decreased military construction
- 85 BOS contractor jobs impacted

**Base Operations:** ~\$8M reduction

**Acquisition and Military Industrial Base**

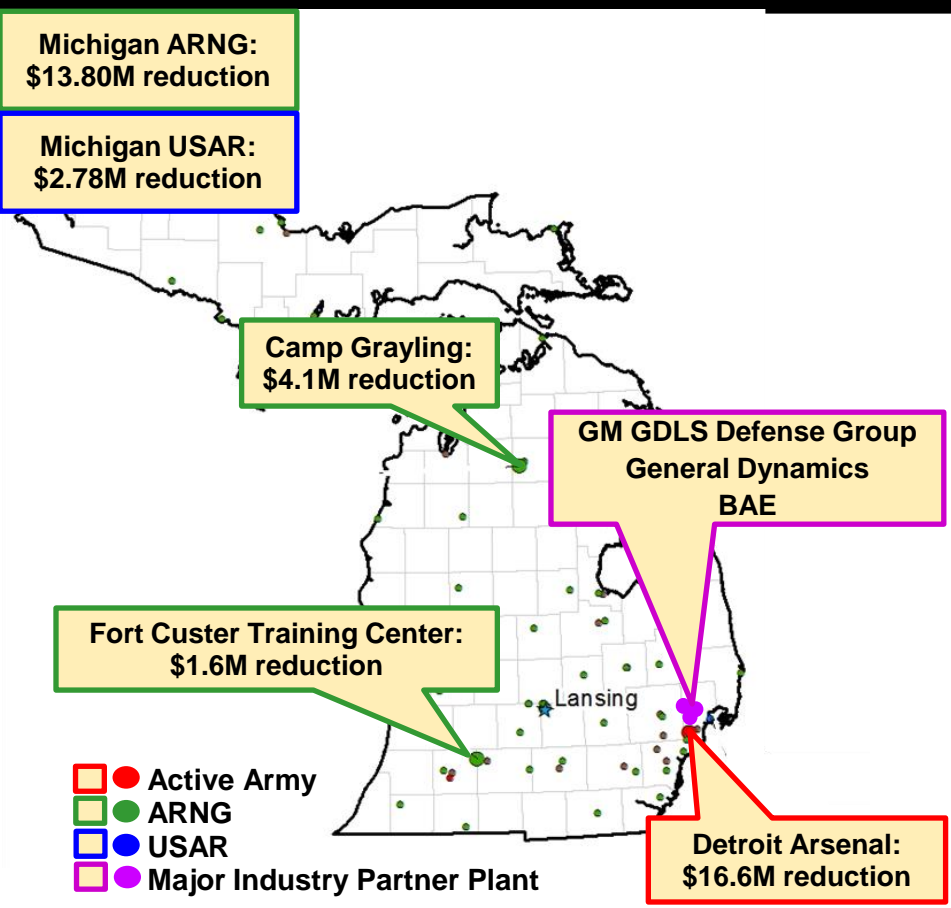
**Investments:** ~\$99M reduction

**Military Construction / Sustainment,**

**Restoration, and Modernization:**

**~\$16M in projects cancellations**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



**Rollup of Impacts in Michigan**

**Jobs:**

- 6,651 DA Civilians furloughed – loss of \$40M in pay
- 950 private sector jobs lost from reduced military investments
- 2 jobs lost from decreased military construction
- 204 BOS contractor jobs impacted

**Base Operations: ~\$14M reduction**

**Acquisition and Military Industrial Base Investments: ~\$255M reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$7M in projects cancellations**

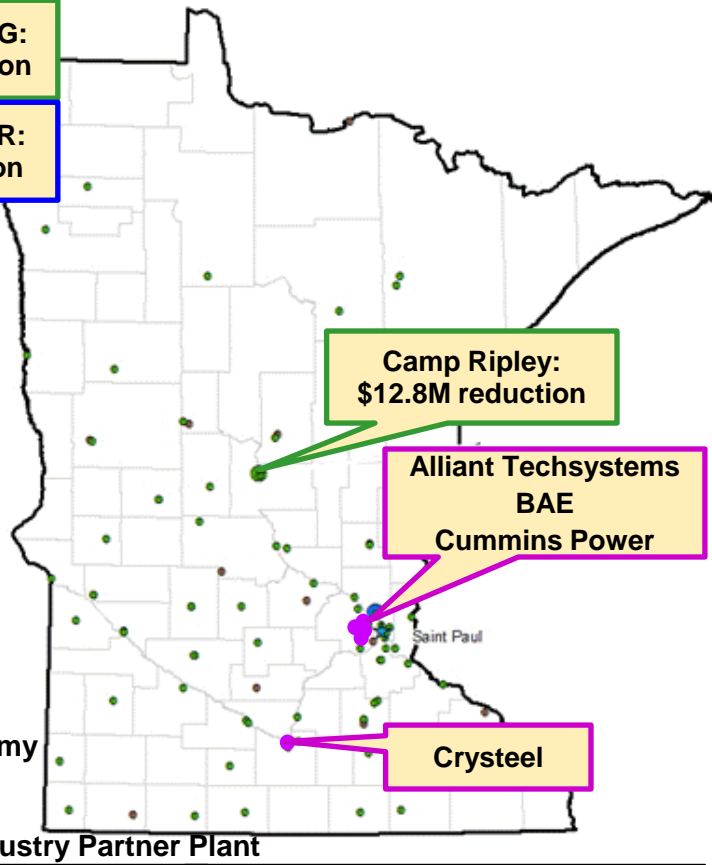
**Michigan Army Personnel**  
 1,790 Full-Time Military  
 10,771 Guard/Reserve  
 9,156 Full-Time Civilians

**Michigan-Army Industry Partners**  
 GM GDLS Defense Group LLC  
 General Dynamics  
 BAE

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

**Minnesota ARNG:**  
**\$17.76M reduction**

**Minnesota USAR:**  
**\$3.51M reduction**



■ ● Active Army  
■ ● ARNG  
■ ● USAR  
■ ● Major Industry Partner Plant

**Minnesota Army Personnel**  
 1,089 Full-Time Military  
 12,341 Guard/Reserve  
 1,568 Full-Time Civilians

**Minnesota-Army Industry Partners**  
 Alliant Techsystems  
 Crysteel  
 BAE  
 Cummins Power

**Rollup of Impacts in Minnesota**

**Jobs:**

- 751 DA Civilians furloughed – loss of \$5M in pay
- 64 private sector jobs lost from reduced military investments
- 2 jobs lost from decreased military construction
- 30 BOS contractor jobs impacted

**Base Operations: ~2.5\$M reduction**

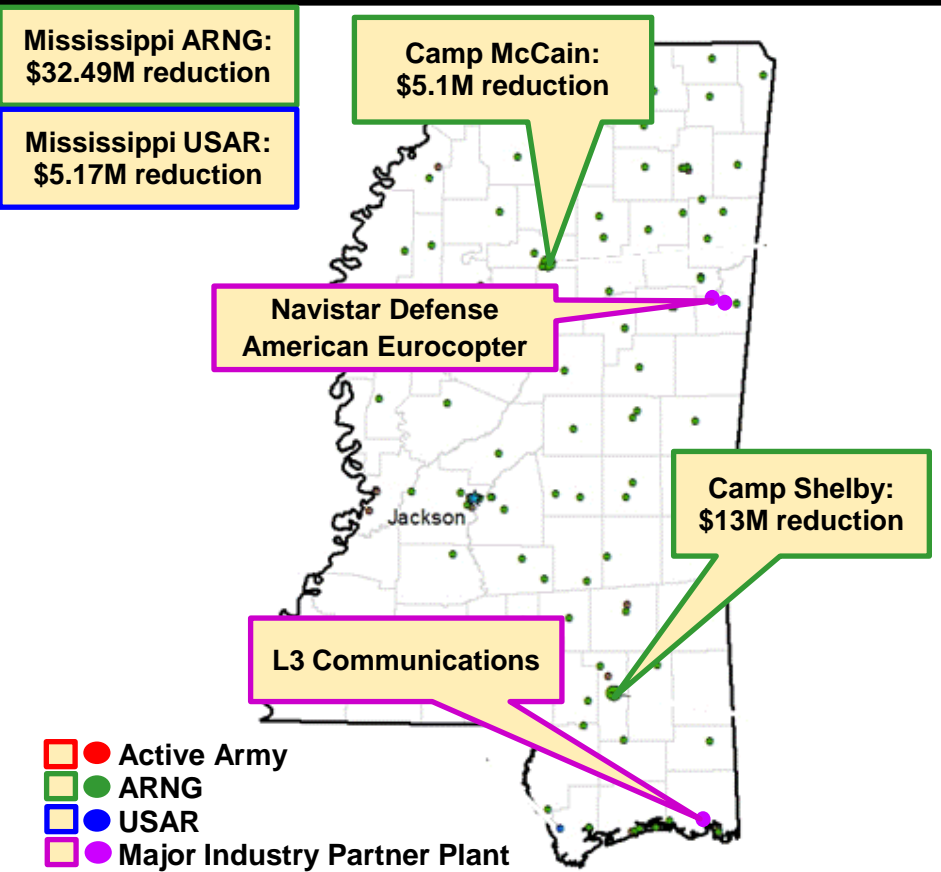
**Acquisition and Military Industrial Base Investments: ~\$13M reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$5M in projects cancellations**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
 Sequestration doubles end strength reductions to over ~200,000 total  
 Every installation will be impacted**

\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements

\* MILCON assumes FY13 appropriation with sequestration applied vice current CR



Mississippi Army Personnel
1,765 Full-Time Military
12,294 Guard/Reserve
7,036 Full-Time Civilians

Mississippi-Army Industry Partners
L3 Communications
Navistar Defense
American Eurocopter

**Rollup of Impacts in Mississippi**

**Jobs:**

- 4,007 DA Civilians furloughed – loss of \$24M in pay
- 550 private sector jobs lost from reduced military investments
- 7 jobs lost from decreased military construction
- 44 BOS contractor jobs impacted

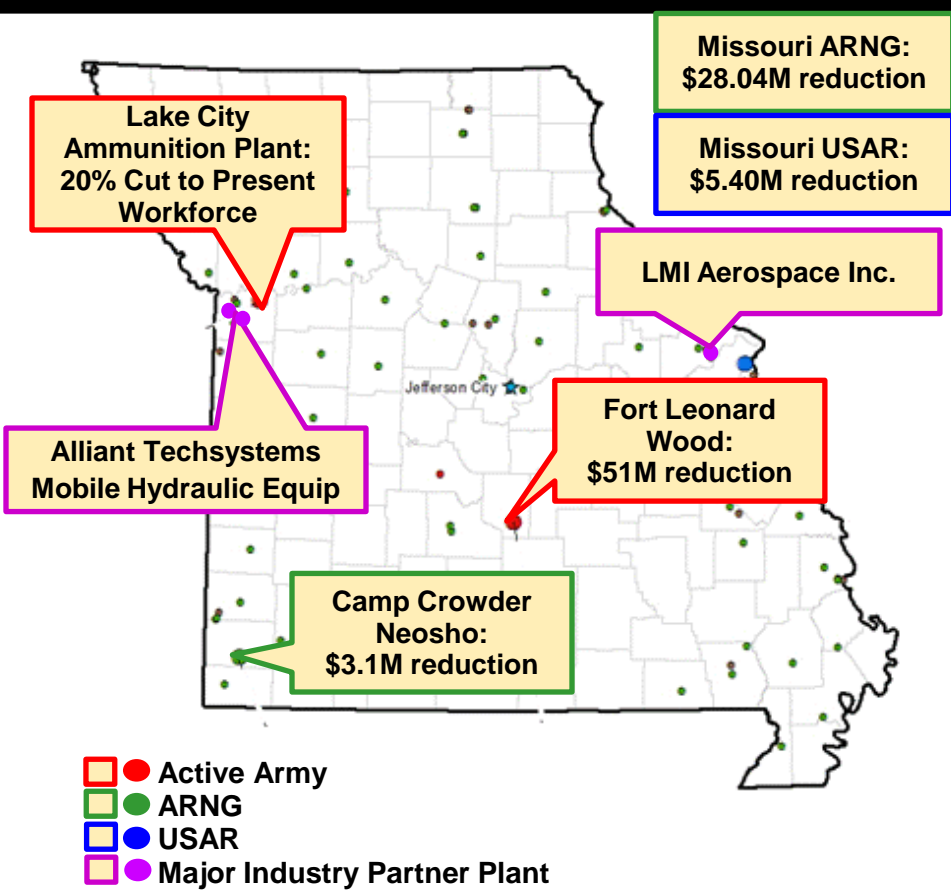
**Base Operations:** ~\$2.8M reduction

**Acquisition and Military Industrial Base Investments:** ~\$293M reduction

**Military Construction / Sustainment, Restoration, and Modernization:** ~\$6M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
 Sequestration doubles end strength reductions to over ~200,000 total  
 Every installation will be impacted**





**Rollup of Impacts in Missouri**

**Jobs:**

- 5,664 DA Civilians furloughed – loss of \$34M in pay
- 31 private sector jobs lost from reduced military investments
- 5 jobs lost from decreased military construction
- 741 BOS contractor jobs impacted

**Base Operations:** ~\$56M reduction

**Acquisition and Military Industrial Base Investments:** ~\$46M reduction

**Military Construction / Sustainment, Restoration, and Modernization:** ~\$20M in projects cancellations

**Missouri Army Personnel**  
 8,953 Full-Time Military  
 12,754 Guard/Reserve  
 13,112 Full-Time Civilians

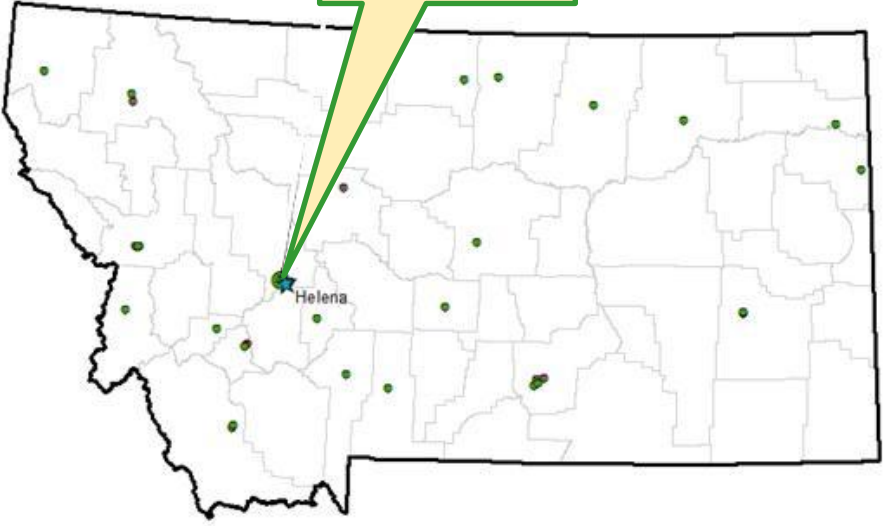
**Missouri-Army Industry Partners**  
 Alliant Techsystems  
 Mobile Hydraulic Equip LLC  
 LMI Aerospace Inc.

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

Montana ARNG:  
\$7.35M reduction

Montana USAR:  
\$1.27M reduction

Fort WM Henry  
Harrison:  
\$1.3M reduction



Active Army  
ARNG  
USAR

Montana Army Personnel  
442 Full-Time Military  
3,437 Guard/Reserve  
804 Full-Time Civilians

**Rollup of Impacts in Montana**

**Jobs:**

- 20 DA Civilians furloughed – loss of \$120K in pay
- 23 BOS contractor jobs impacted

**Base Operations: ~1.6\$M reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$1.25M in projects cancellations**

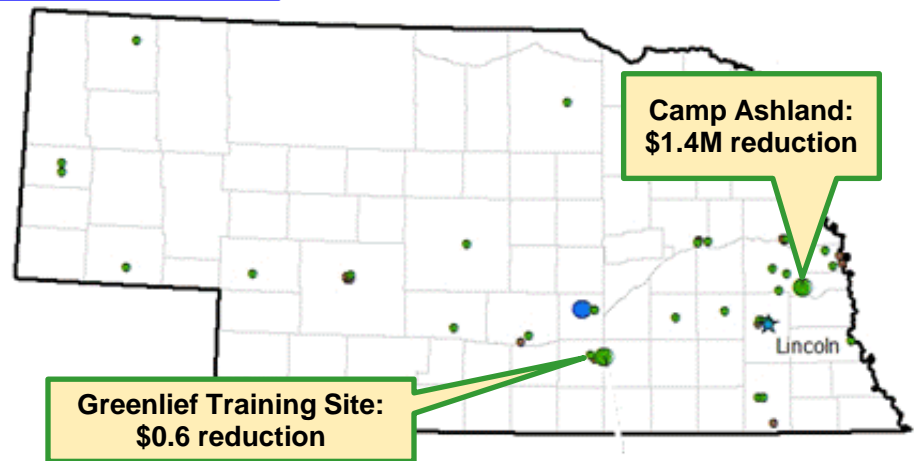
**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements

\* MILCON assumes FY13 appropriation with sequestration applied vice current CR

Nebraska ARNG:  
 \$5.31M reduction

Nebraska USAR:  
 \$0.98M reduction



■ ● Active Army  
■ ● ARNG  
■ ● USAR

Nebraska Army Personnel  
 677 Full-Time Military  
 5,094 Guard/Reserve  
 1,756 Full-Time Civilians

**Rollup of Impacts in Nebraska**

**Jobs:**

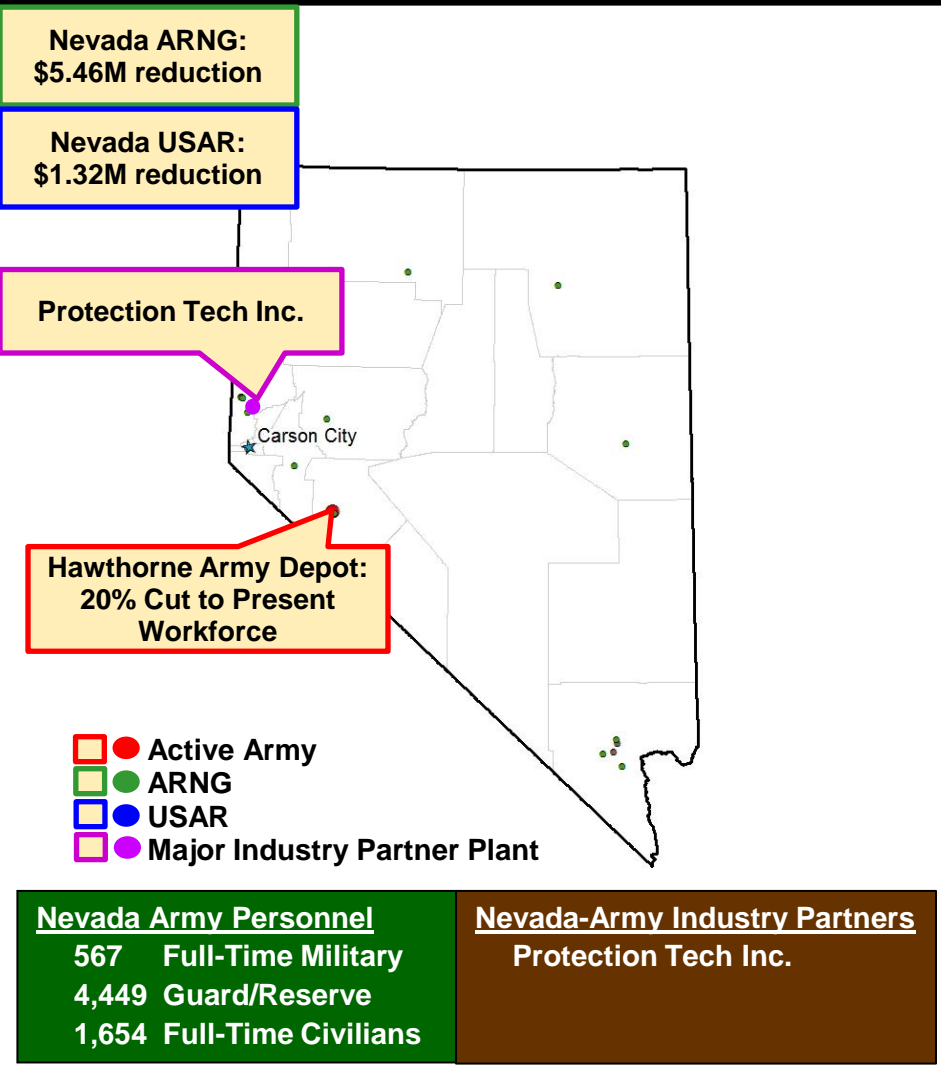
- 1,273 DA Civilians furloughed – loss of \$8M in pay
- 365 jobs lost from decreased military construction
- 18 BOS contractor jobs impacted

**Base Operations: ~1.1\$M reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$53M in projects cancellations**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements  
 \* MILCON assumes FY13 appropriation with sequestration applied vice current CR



**Rollup of Impacts in Nevada**

**Jobs:**

- 79 DA Civilians furloughed – loss of \$473,000 in pay
- 2 private sector jobs lost from reduced military investments
- 14 BOS contractor jobs impacted

**Base Operations:** ~1.2\$M reduction

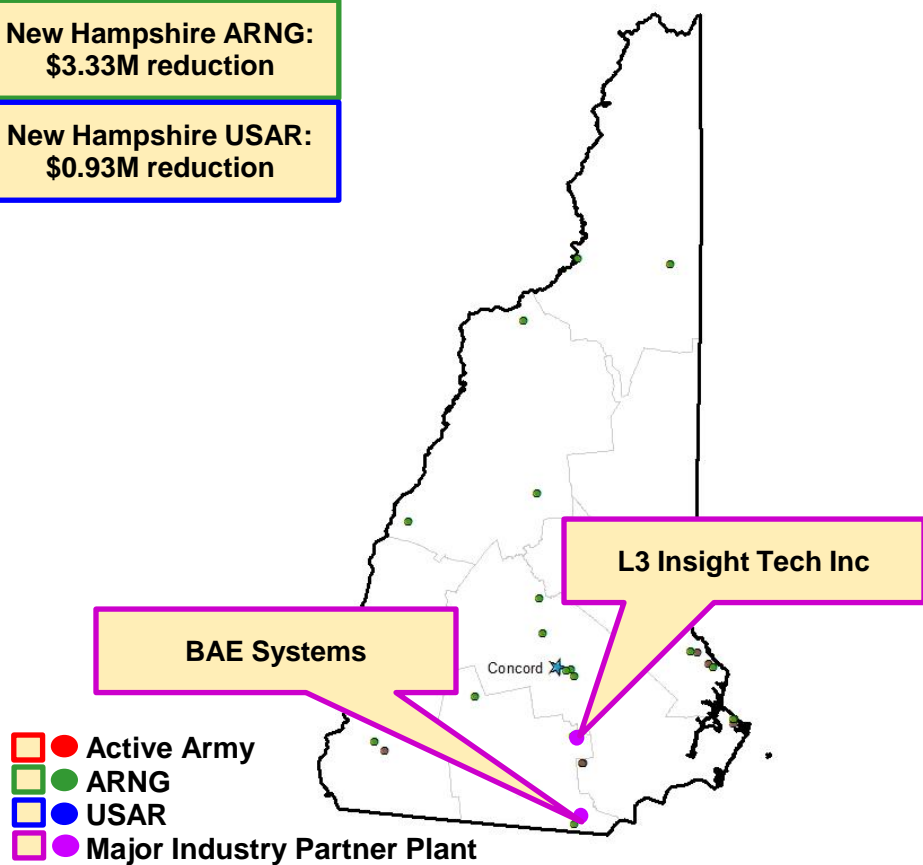
**Acquisition and Military Industrial Base Investments:** ~\$0.3M reduction

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements

**New Hampshire ARNG:**  
 \$3.33M reduction

**New Hampshire USAR:**  
 \$0.93M reduction



**Rollup of Impacts in New Hampshire**

**Jobs:**

- 43 private sector jobs lost from reduced military investments
- 10 BOS contractor jobs impacted

**Base Operations: ~1.0\$M reduction**

**Acquisition and Military Industrial Base Investments: ~\$17M reduction**

**New Hampshire Army Personnel**

786 Full-Time Military  
 2,294 Guard/Reserve  
 473 Full-Time Civilians

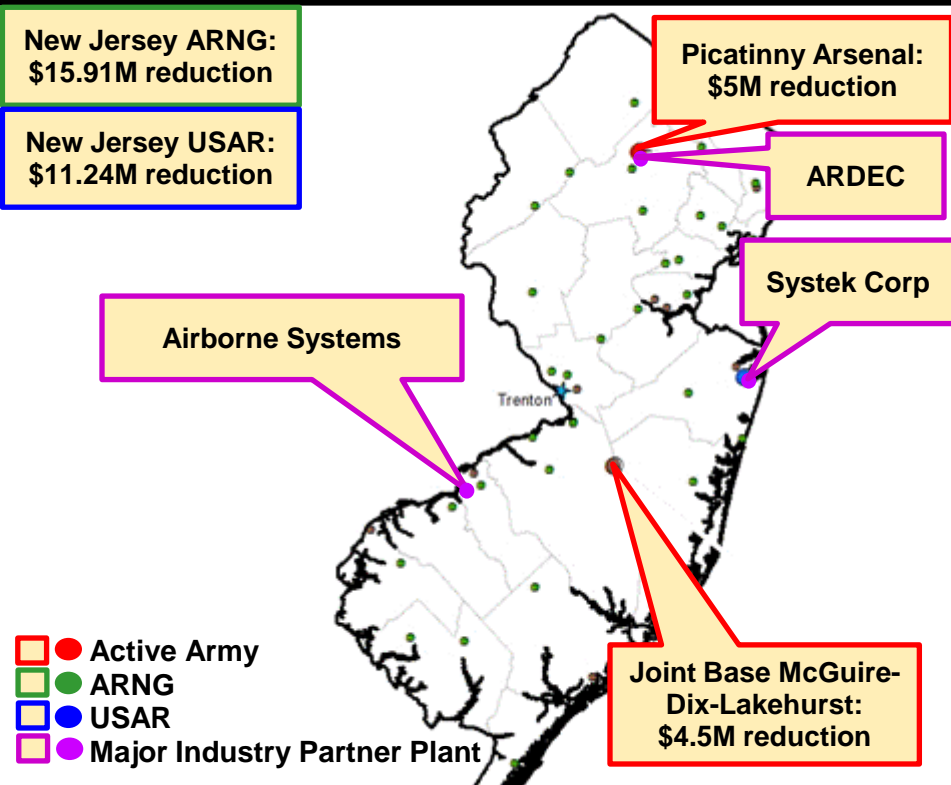
**New Hampshire-Army Industry Partners**

BAE Systems  
 L3 Insight Tech Inc

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements





**Rollup of Impacts in New Jersey**

**Jobs:**

- 6,143 DA Civilians furloughed – loss of \$37M in pay
- 244 private sector jobs lost from reduced military investments
- 505 BOS contractor jobs impacted

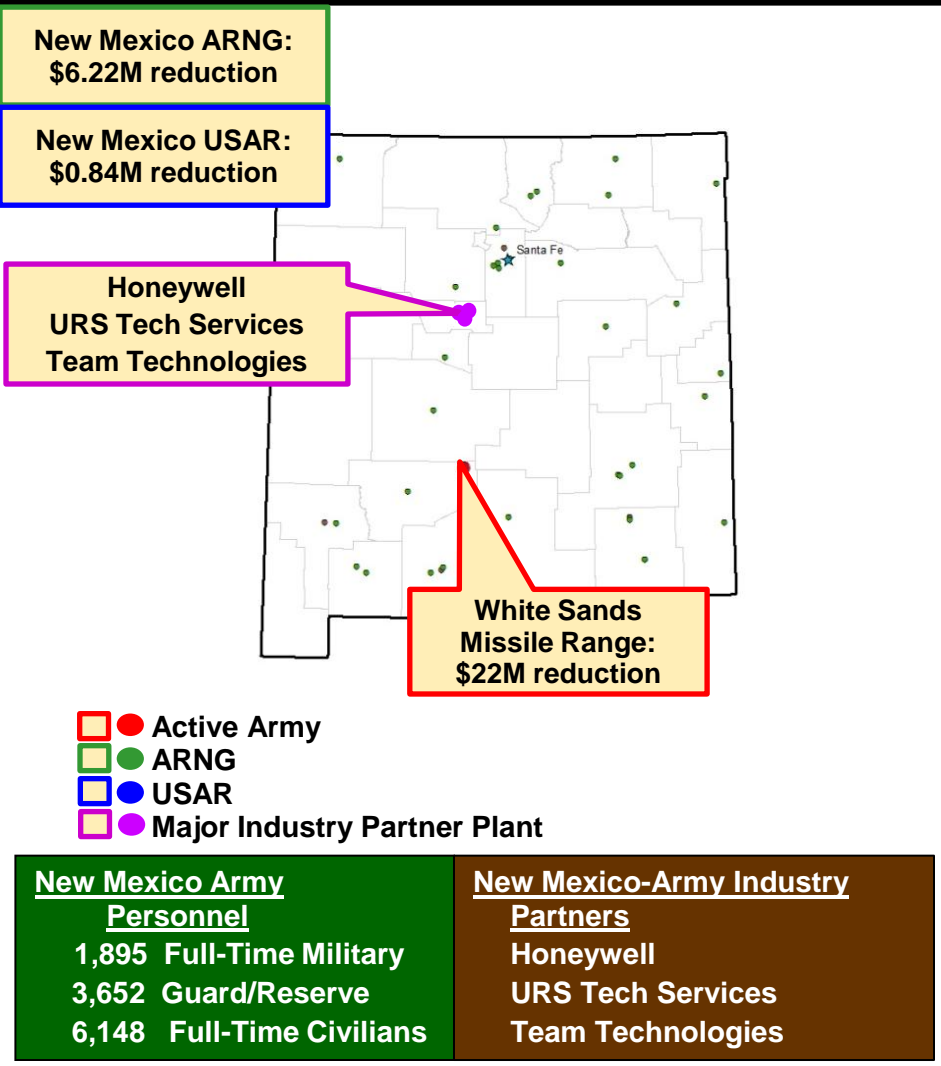
**Base Operations: ~\$52M reduction**

**Acquisition and Military Industrial Base Investments: ~\$81M reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$9M in projects cancellations**

<p><b><u>New Jersey Army Personnel</u></b>                  8,352 Full-Time Military                  9,884 Guard/Reserve                  9,734 Full-Time Civilians</p>	<p><b><u>New Jersey-Army Industry Partners</u></b>                  Airborne Systems of North America                  Armament Research, Dev and Engineering Center (ARDEC)                  System Corp</p>
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**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



**Rollup of Impacts in New Mexico**

**Jobs:**

- 2,223 DA Civilians furloughed – loss of \$13M in pay
- 52 private sector jobs lost from reduced military investments
- 145 jobs lost from decreased military construction
- 492 BOS contractor jobs impacted

**Base Operations: ~\$33M reduction**

**Acquisition and Military Industrial Base**

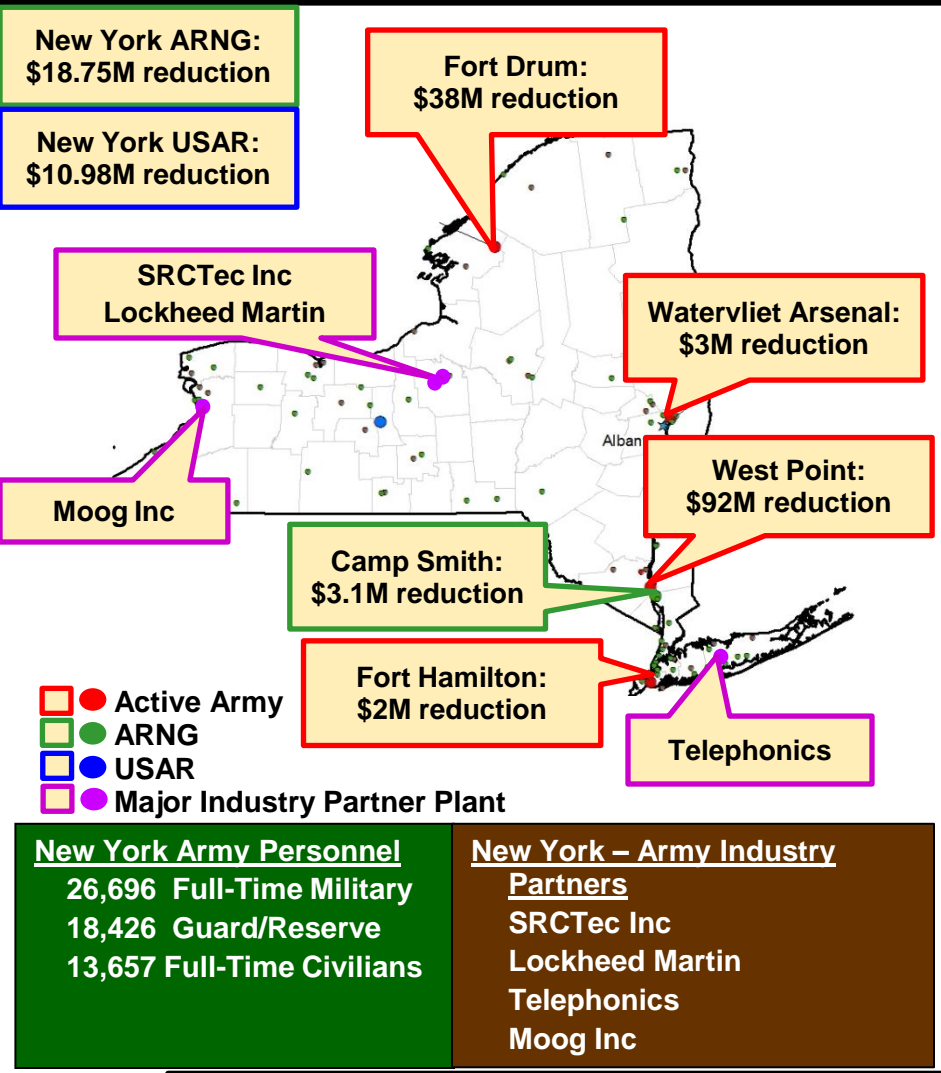
**Investments: ~\$13M reduction**

**Military Construction / Sustainment,**

**Restoration, and Modernization:**

**~\$18M in projects cancellations**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



**Rollup of Impacts in New York**

**Jobs:**

- 7,704 DA Civilians furloughed – loss of \$46M in pay
- 100 private sector jobs lost from reduced military investments
- 183 jobs lost from decreased military construction
- 258 jobs lost due to decreased DEPOT operations
- 918 BOS contractor jobs impacted

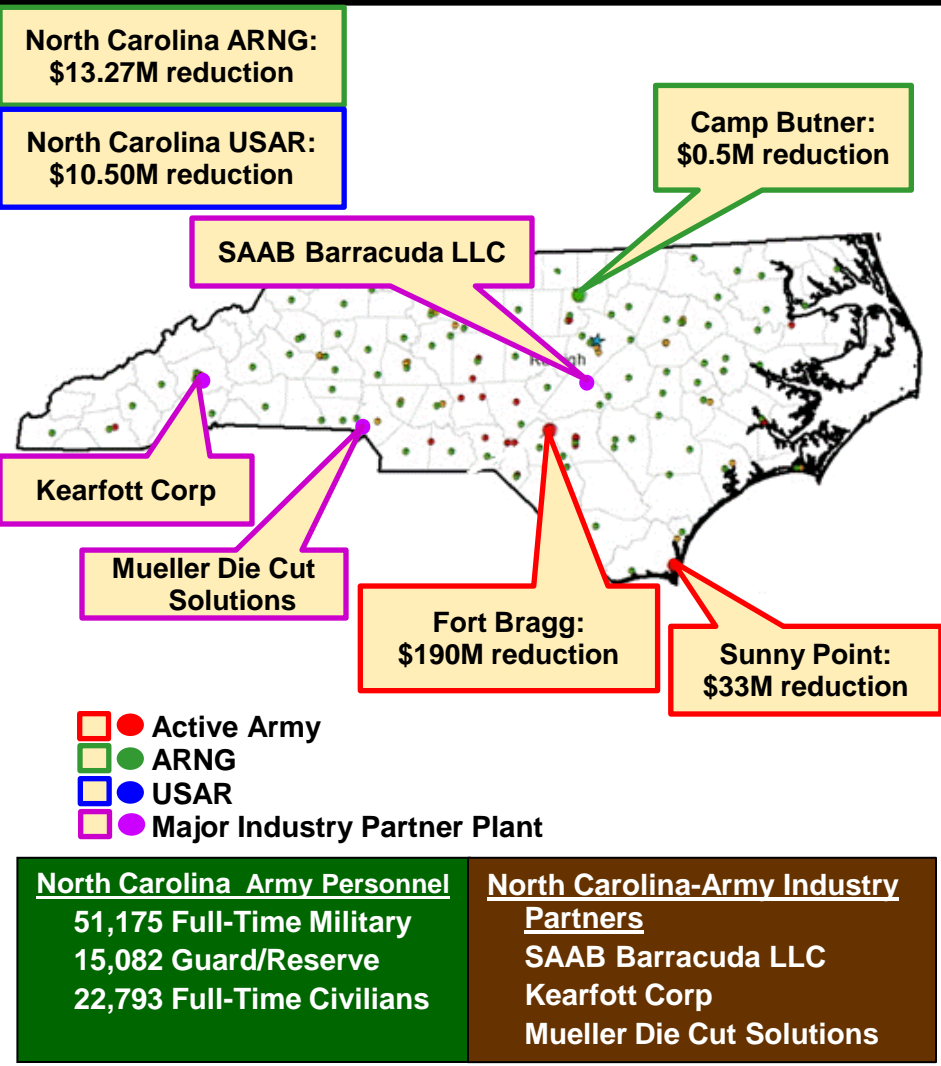
**Base Operations: ~\$108M reduction**

**Acquisition and Military Industrial Base Investments: ~\$39M reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$101M in projects cancellations**

**DEPOT Operations: ~\$3M reduction**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



**Rollup of Impacts in North Carolina**

**Jobs:**

- 10,654 DA Civilians furloughed – loss of \$64M in pay
- 9 private sector jobs lost from reduced military investments
- 50 jobs lost from decreased military construction
- 1,446 BOS contractor jobs impacted

**Base Operations: ~\$136M reduction**

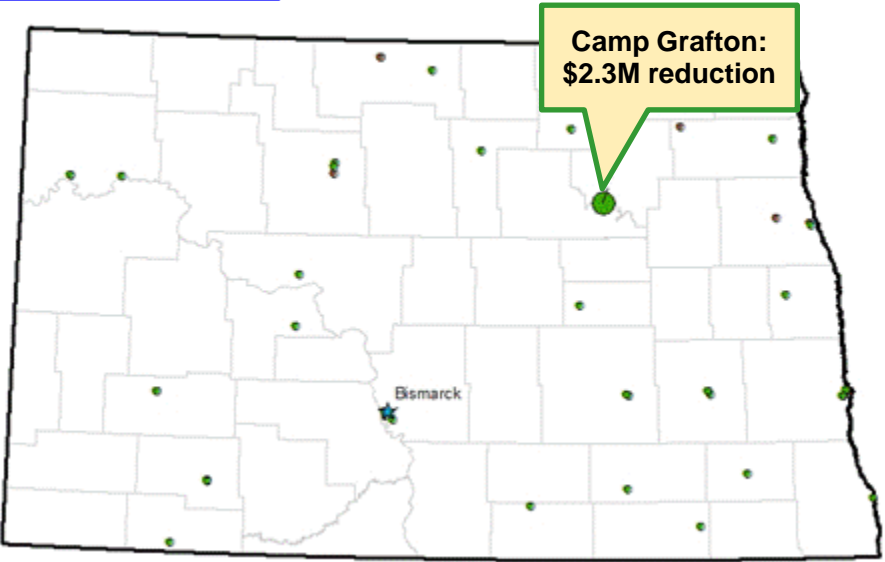
**Acquisition and Military Industrial Base Investments: ~\$2 reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$76M in projects cancellations**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
 Sequestration doubles end strength reductions to over ~200,000 total  
 Every installation will be impacted**

North Dakota  
 ARNG:  
 \$5.94M reduction

North Dakota  
 USAR:  
 \$0.67M reduction



Active Army  
 ARNG  
 USAR

**North Dakota Army Personnel**  
 395 Full-Time Military  
 3,972 Guard/Reserve  
 814 Full-Time Civilians

**Rollup of Impacts in North Dakota**

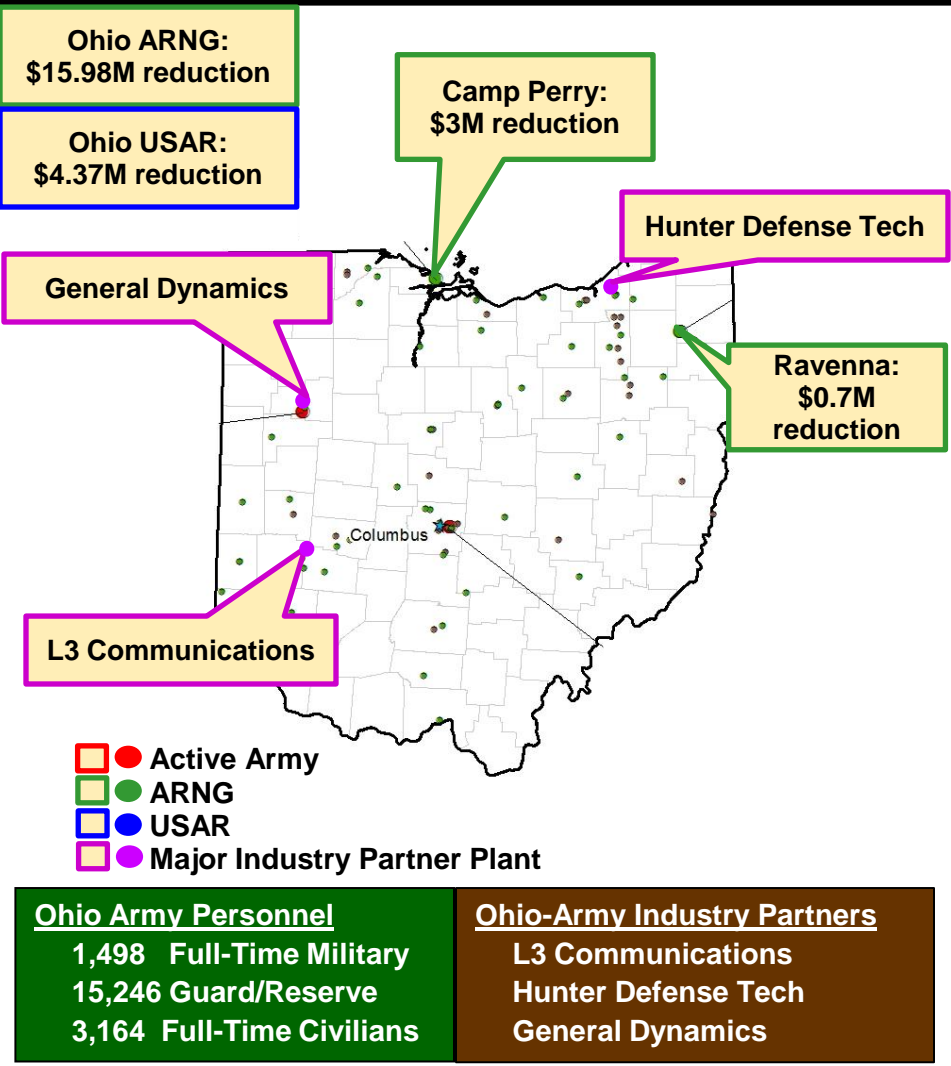
**Jobs:**

- 17 DA Civilians furloughed – loss of \$102K in pay
- 14 BOS contractor jobs impacted

**Base Operations: ~1.0\$M reduction**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**





**Rollup of Impacts in Ohio**

**Jobs:**

- 202 DA Civilians furloughed – loss of \$1.2M in pay
- 288 private sector jobs lost from reduced military investments
- 25 BOS contractor jobs impacted

**Base Operations: ~1.9\$M reduction**

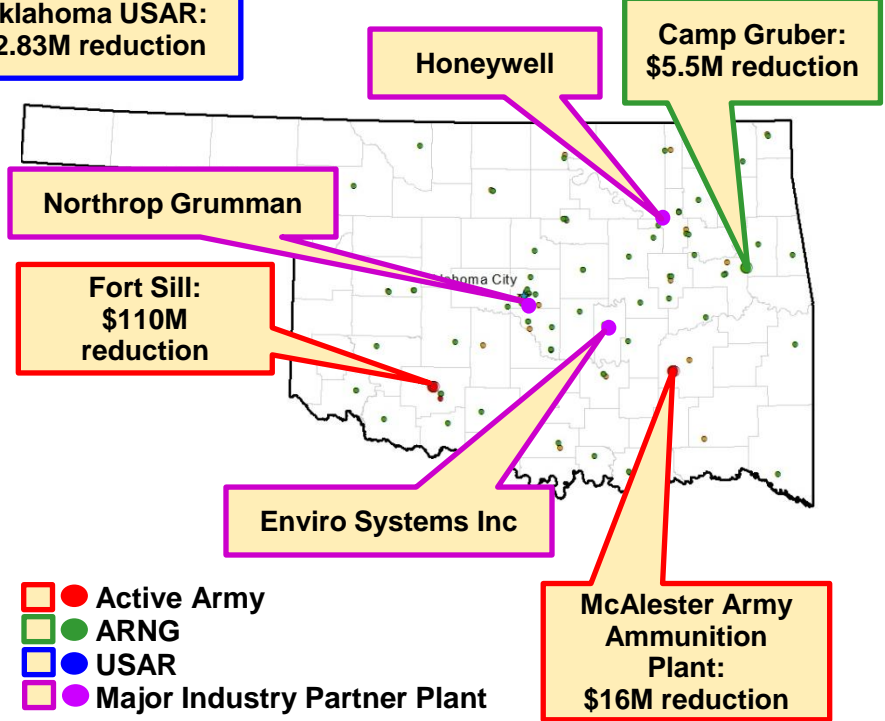
**Acquisition and Military Industrial Base Investments: ~\$54M reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$2M in projects cancellations**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
Sequestration doubles end strength reductions to over ~200,000 total  
Every installation will be impacted**

Oklahoma ARNG: \$12.82M reduction

Oklahoma USAR: \$2.83M reduction



■ ● Active Army  
■ ● ARNG  
■ ● USAR  
■ ● Major Industry Partner Plant

**Oklahoma Army Personnel**  
 9,786 Full-Time Military  
 8,258 Guard/Reserve  
 10,427 Full-Time Civilians

**Oklahoma-Army Industry Partners**  
 Northrop Grumman  
 Enviro Systems Inc  
 Honeywell

**Rollup of Impacts in Oklahoma**

**Jobs:**

- 5,707 DA Civilians furloughed – loss of \$34M in pay
- 33 private sector jobs lost from reduced military investments
- 96 jobs lost from decreased military construction
- 258 jobs lost due to decreased DEPOT operations
- 695 BOS contractor jobs impacted

**Base Operations: ~\$48M reduction**

**Acquisition and Military Industrial Base Investments: ~\$17M reduction**

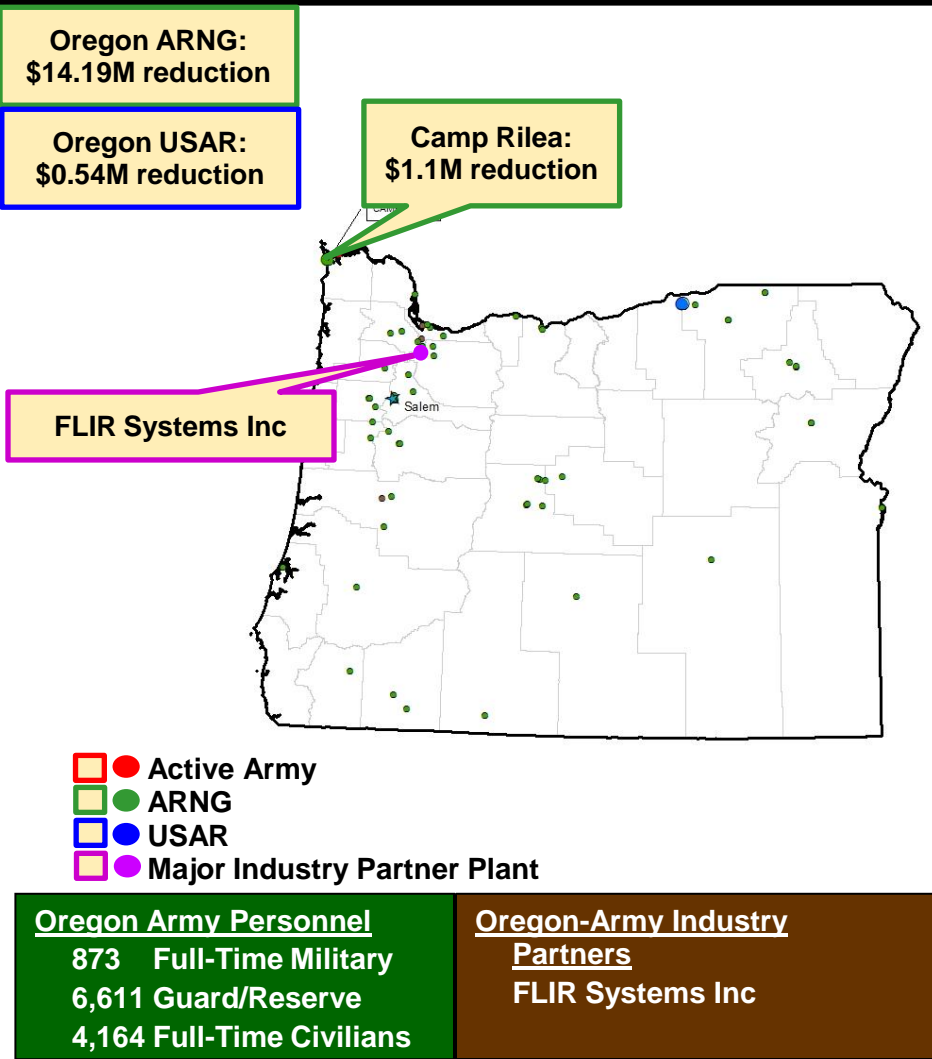
**Military Construction / Sustainment, Restoration, and Modernization: ~\$84M in projects cancellations**

**DEPOT Operations: ~\$16M reduction**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements

\* MILCON assumes FY13 appropriation with sequestration applied vice current CR



**Rollup of Impacts in Oregon**

**Jobs:**

- 1,512 DA Civilians furloughed – loss of \$9M in pay
- 15 private sector jobs lost from reduced military investments
- 20 BOS contractor jobs impacted

**Base Operations: ~1.6\$M reduction**

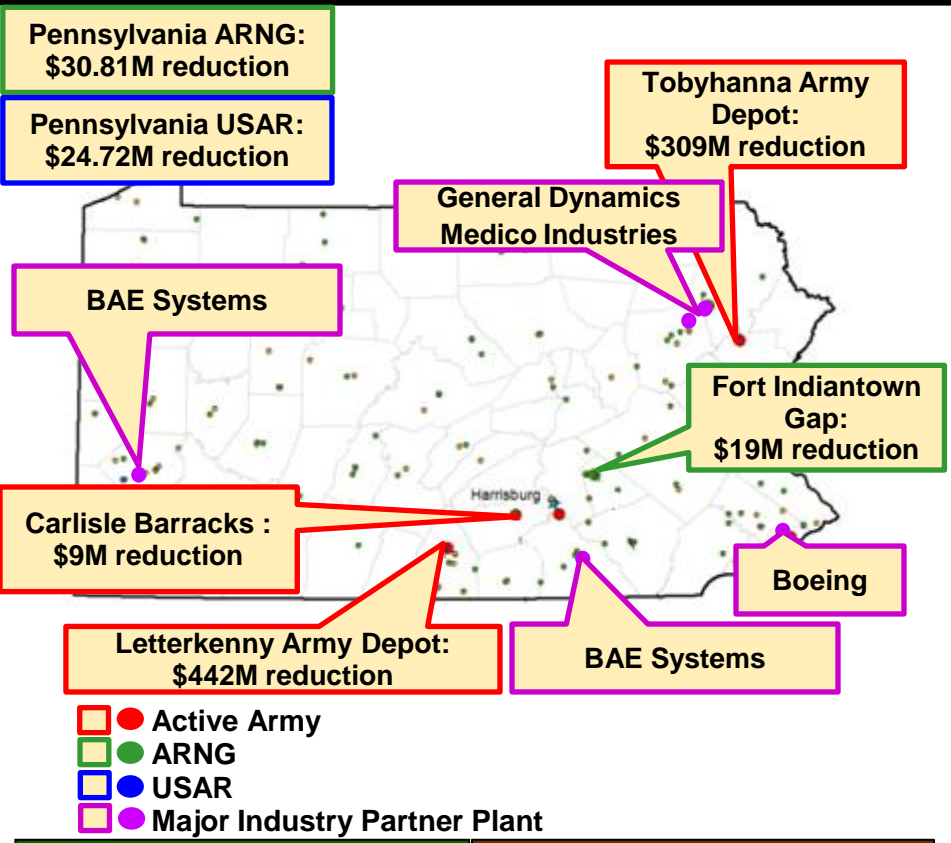
**Acquisition and Military Industrial Base Investments: ~\$30K reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$1M in projects cancellations**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements

\* MILCON assumes FY13 appropriation with sequestration applied vice current CR



**Pennsylvania Army Personnel**

4,772 Full-Time Military
23,943 Guard/Reserve
15,378 Full-Time Civilians

**Pennsylvania-Army Industry Partners**

BAE Systems
Boeing
General Dynamics
Medico Industries Inc

**Rollup of Impacts in Pennsylvania**

**Jobs:**

- 8,421 DA Civilians furloughed – loss of \$50M in pay
- 212 private sector jobs lost from reduced military investments
- 79 jobs lost from decreased military construction
- 1,570 jobs lost due to decreased DEPOT operations
- 132 BOS contractor jobs impacted

**Base Operations: ~\$7M reduction**

**Acquisition and Military Industrial Base Investments: ~\$254M reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$21M in projects cancellations**

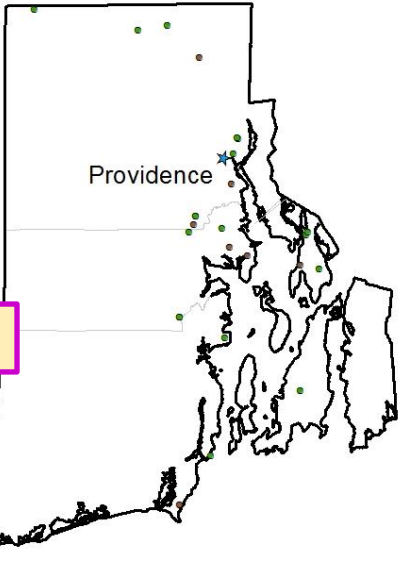
**DEPOT Operations: ~\$751M reduction**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
 Sequestration doubles end strength reductions to over ~200,000 total  
 Every installation will be impacted**

Rhode Island ARNG:  
 \$3.21M reduction

Rhode Island USAR:  
 \$0.37M reduction

RCM Technologies



- Active Army
- ARNG
- USAR
- Major Industry Partner Plant

**Rhode Island Army Personnel**  
 864 Full-Time Military  
 2,599 Guard/Reserve  
 878 Full-Time Civilians

**Rhode Island – Army Industry Partners**  
 RCM Technologies

**Rollup of Impacts in Rhode Island**

**Jobs:**

- 1 private sector job lost from reduced military investments
- 10 BOS contractor jobs impacted

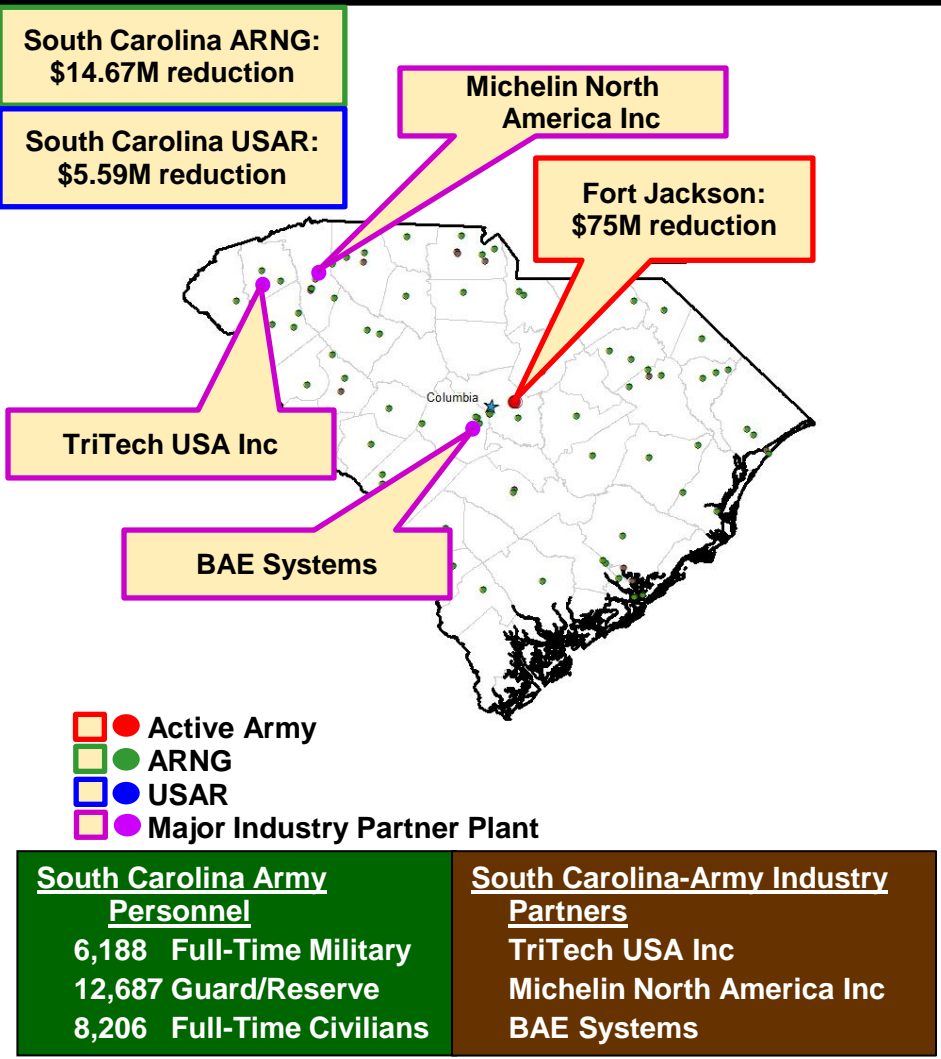
**Base Operations: ~0.8\$M reduction**

**Acquisition and Military Industrial Base Investments: ~\$0.1M reduction**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements





**Rollup of Impacts in South Carolina**

**Jobs:**

- 4,492 DA Civilians furloughed – loss of \$27M in pay
- 48 private sector jobs lost from reduced military investments
- 55 jobs lost from decreased military construction
- 932 BOS contractor jobs impacted

**Base Operations:** ~\$62M reduction

**Acquisition and Military Industrial Base**

**Investments:** ~\$16M reduction

**Military Construction / Sustainment,**

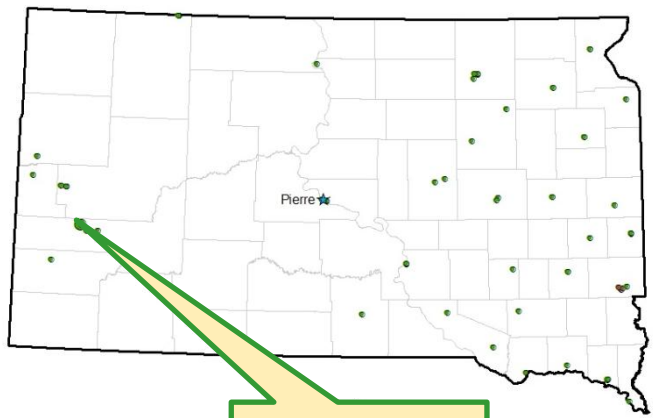
**Restoration, and Modernization:**

**~\$18M in projects cancellations**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

South Dakota ARNG:  
 \$5.01M reduction

South Dakota USAR:  
 \$0.46M reduction



Camp Rapid:  
 \$0.3M reduction

- Active Army
- ARNG
- USAR

**South Dakota Army Personnel**  
 547 Full-Time Military  
 3,470 Guard/Reserve  
 598 Full-Time Civilians

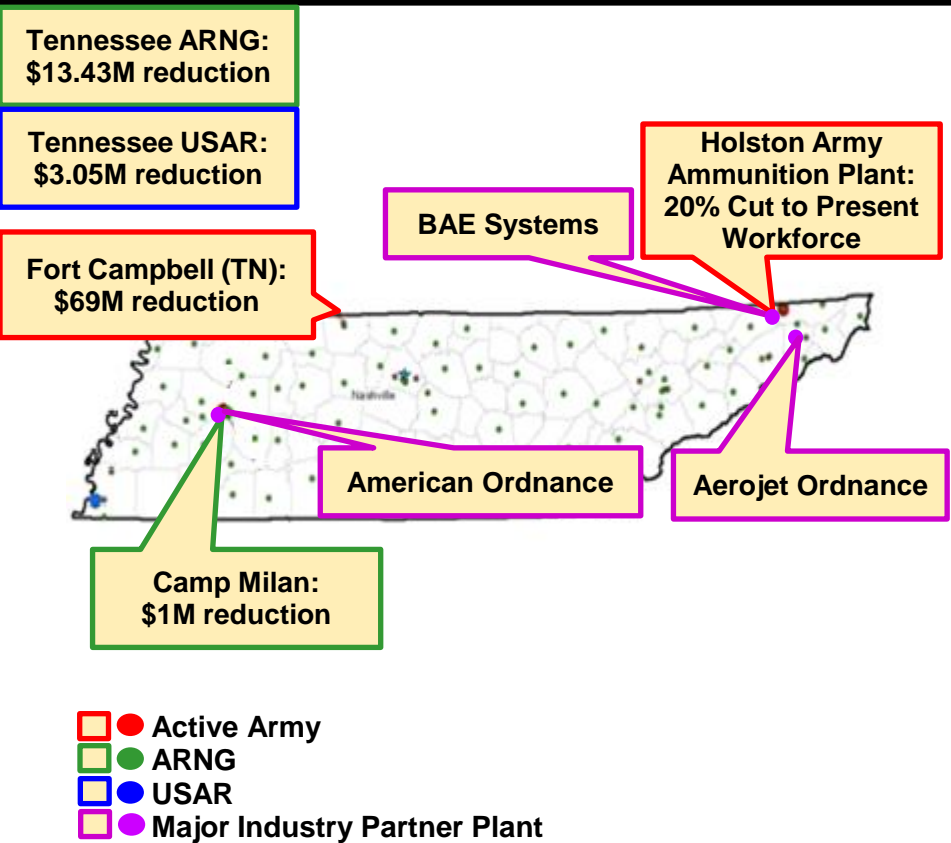
**Rollup of Impacts in South Dakota**

**Jobs:**

- 21 DA Civilians furloughed – loss of \$120,000 in pay
- 13 BOS contractor jobs impacted

**Base Operations: ~0.9\$M reduction**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



**Rollup of Impacts in Tennessee**

**Jobs:**

- 2,496 DA Civilians furloughed – loss of \$15M in pay
- 64 private sector jobs lost from reduced military investments
- 89 jobs lost from decreased military construction
- 22 BOS contractor jobs impacted

**Base Operations:** ~1.9\$M reduction

**Acquisition and Military Industrial Base Investments:** ~\$13M reduction

**Military Construction / Sustainment, Restoration, and Modernization:** ~\$9M in projects cancellations

\*Fort Campbell reductions are not included in the total economic loss for Tennessee (\$53M)

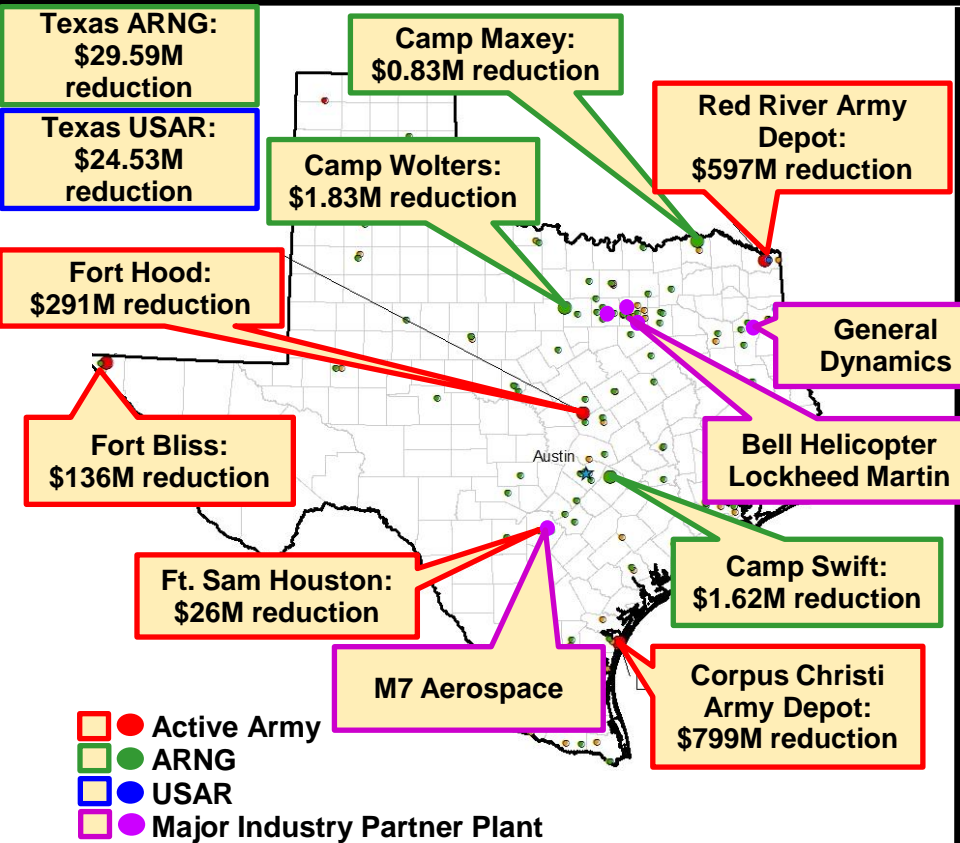
**Tennessee Army Personnel**

1,264 Full-Time Military
13,485 Guard/Reserve
4,186 Full-Time Civilians

**Tennessee-Army Industry Partners**

BAE Systems
American Ordnance
Aerojet Ordnance

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



**Rollup of Impacts in Texas**

**Jobs:**

- 29,958 DA Civilians furloughed – loss of \$180M in pay
- 580 private sector jobs lost from reduced military investments
- 565 jobs lost from decreased military construction
- 935 jobs lost due to decreased DEPOT operations
- 2,696 BOS contractor jobs impacted

**Base Operations: ~\$233M reduction**

**Acquisition and Military Industrial Base Investments: ~\$239M reduction**

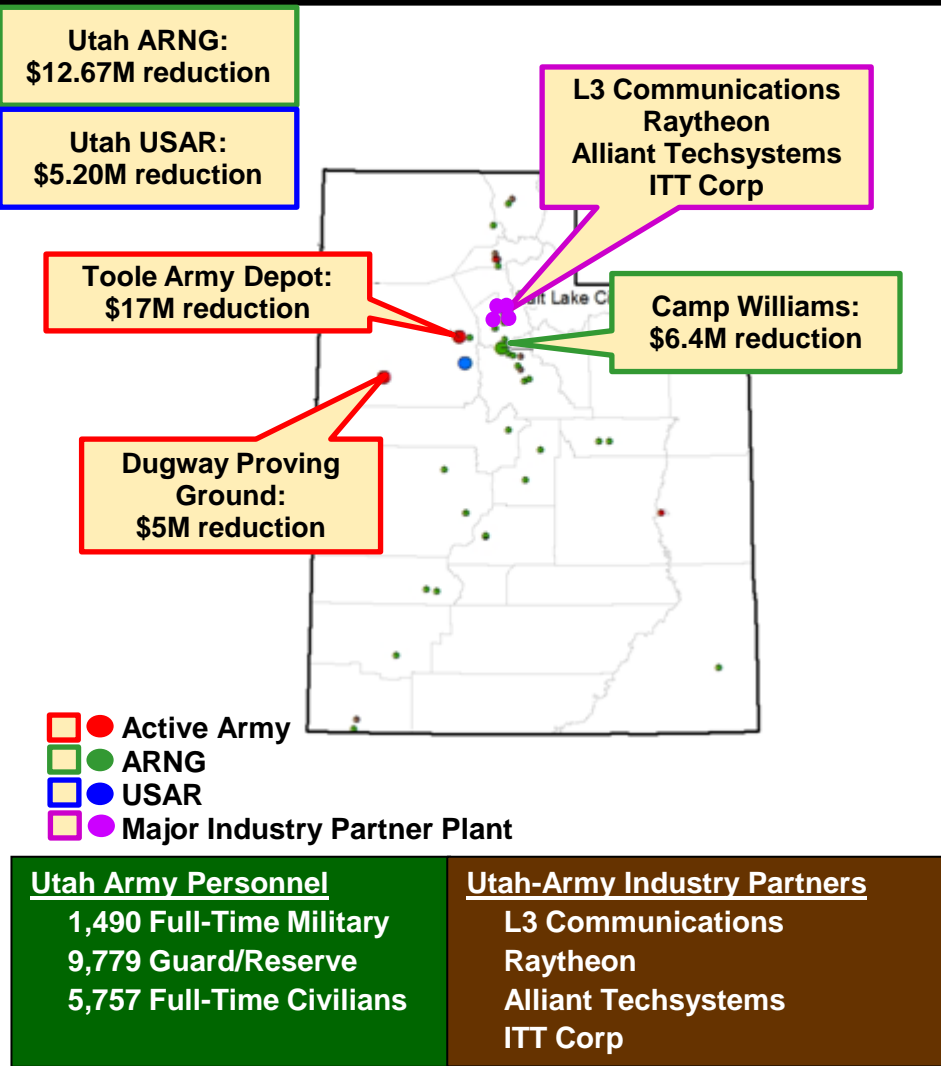
**Military Construction / Sustainment, Restoration, and Modernization: ~\$194M in project cancellations**

**DEPOT Operations: ~\$1.396B reduction**

**Texas Army Personnel**  
 104,993 Full-Time Military  
 33,912 Guard/Reserve  
 61,369 Full-Time Civilians

**Texas-Army Industry Partners**  
 Lockheed Martin  
 M7 Aerospace  
 General Dynamics  
 Bell Helicopter

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
 Sequestration doubles end strength reductions to over ~200,000 total  
 Every installation will be impacted**



**Rollup of Impacts in Utah**

**Jobs:**

- 1,253 DA Civilians furloughed – loss of \$8M in pay
- 49 private sector jobs lost from reduced military investments
- 16 jobs lost due to decreased DEPOT operations
- 239 BOS contractor jobs impacted

**Base Operations: ~\$16M reduction**

**Acquisition and Military Industrial Base Investments: ~\$14M reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$4M in projects cancellations**

**DEPOT Operations: ~\$17M reduction**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
Sequestration doubles end strength reductions to over ~200,000 total  
Every installation will be impacted**



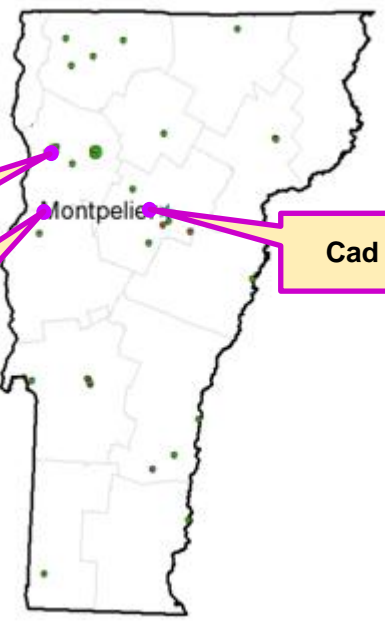
Vermont ARNG:  
 \$5.04M reduction

Vermont USAR:  
 \$0.55M reduction

General Dynamics

Cad Cut

UTC Aerospace Systems



- ● Active Army
- ● ARNG
- ● USAR
- ● Major Industry Partner Plant

**Vermont Army Personnel**

357 Full-Time Military  
 3,422 Guard/Reserve  
 418 Full-Time Civilians

**Vermont-Army Industry Partners**

UTC Aerospace Systems  
 General Dynamics  
 Cad Cut

**Rollup of Impacts in Vermont**

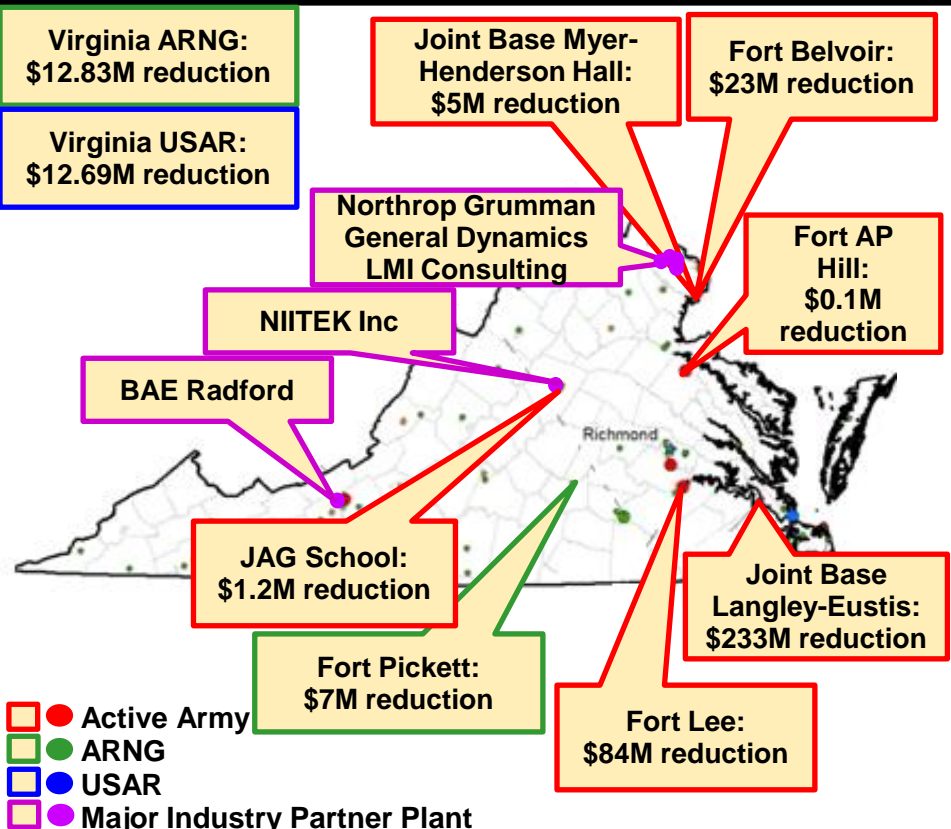
**Jobs:**

- 18 private sector jobs lost from reduced military investments
- 13 BOS contractor jobs impacted

**Base Operations: ~1.0\$M reduction**

**Acquisition and Military Industrial Base Investments: ~\$2M reduction**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



**Rollup of Impacts in Virginia**

**Jobs:**

- 22,932 DA Civilians furloughed – loss of \$137M in pay
- 448 private sector jobs lost from reduced military investments
- 365 jobs lost from decreased military construction
- 1,615 BOS contractor jobs impacted

**Base Operations: ~\$146M reduction**

**Acquisition and Military Industrial Base Investments: ~\$160M reduction**

**Military Construction / Sustainment, Restoration, and Modernization: ~\$198M in projects cancellations**

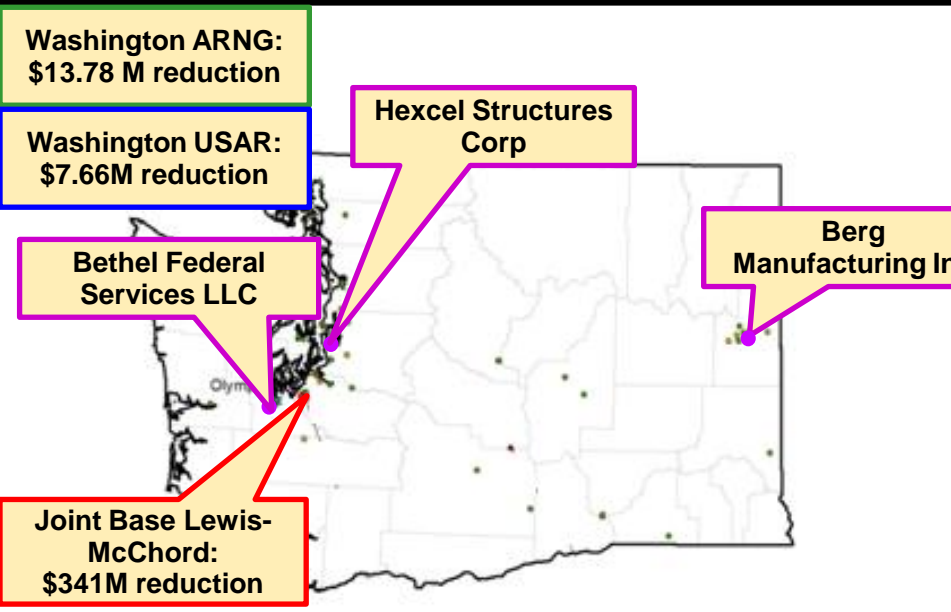
**Virginia Army Personnel**

30,690 Full-Time Military
14,263 Guard/Reserve
70,540 Full-Time Civilians

**Virginia Army Industry Partners**

Northrop Grumman
BAE Radford
General Dynamics C4 Systems
NIITEK Inc.
LMI Consulting

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



- ● Active Army
- ● ARNG
- ● USAR
- ● Major Industry Partner Plant

**Washington Army Personnel**  
 37,540 Full-Time Military  
 12,953 Guard/Reserve  
 18,851 Full-Time Civilians

**Washington-Army Industry Partners**  
 Berg Manufacturing Inc  
 Hexcel Structures Corp  
 Bethel Federal Services LLC

**Rollup of Impacts in Washington**

**Jobs:**

- 9,518 DA Civilians furloughed – loss of \$57M in pay
- 59 private sector jobs lost from reduced military investments
- 230 jobs lost from decreased military construction
- 1,240 BOS contractor jobs impacted

**Base Operations: ~\$124M reduction**

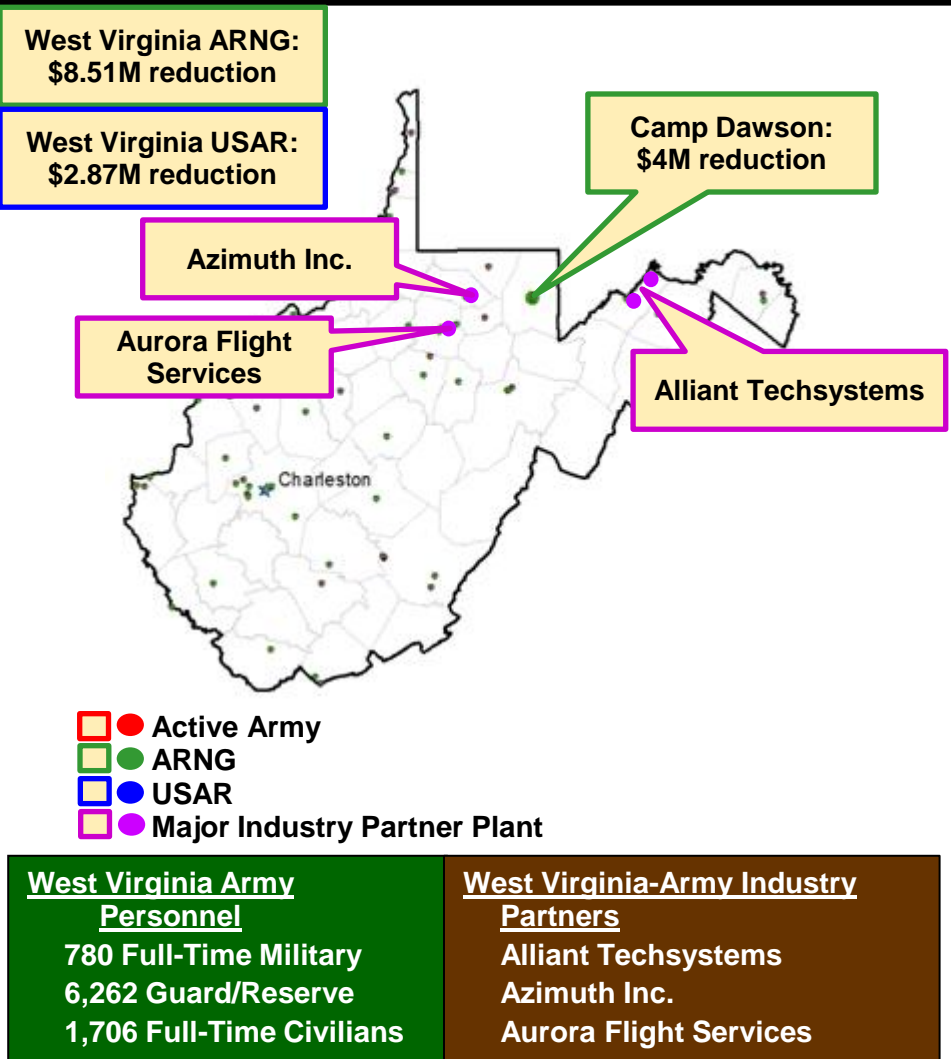
**Acquisition and Military Industrial Base**

**Investments: ~\$21M reduction**

**Military Construction / Sustainment,**

**Restoration, and Modernization:  
 ~\$201M in projects cancellations**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



**Rollup of Impacts in West Virginia**

- Jobs:**
- 889 DA Civilians furloughed – loss of \$5M in pay
  - 33 private sector jobs lost from reduced military investments
  - 20 BOS contractor jobs impacted

**Base Operations: ~1.4\$M reduction**

**Acquisition and Military Industrial Base Investments: ~\$8M reduction**

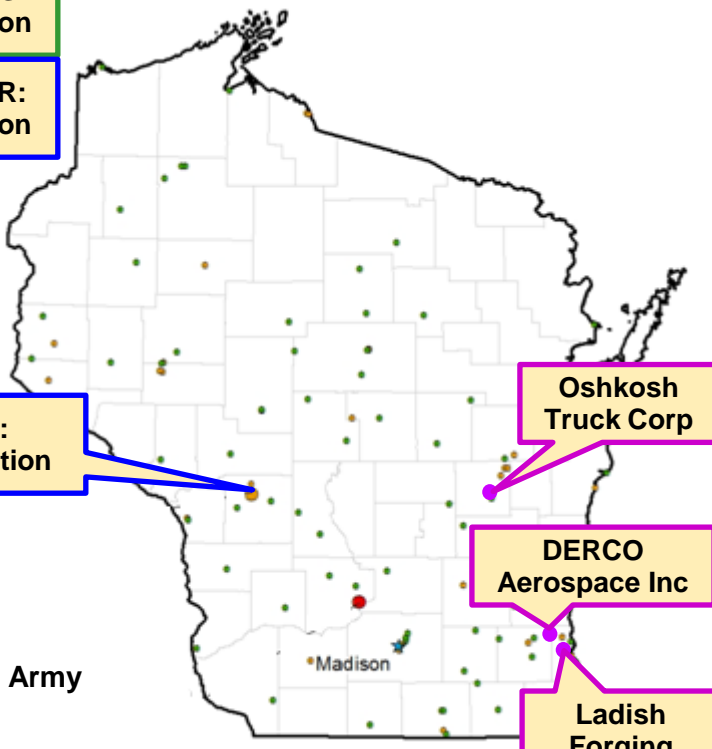
**Military Construction / Sustainment, Restoration, and Modernization: ~\$2M in projects cancellations**

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians  
 Sequestration doubles end strength reductions to over ~200,000 total  
 Every installation will be impacted**

Wisconsin ARNG:  
\$12.60M reduction

Wisconsin USAR:  
\$19.45M reduction

Ft. McCoy:  
\$4.94M reduction



- Active Army
- ARNG
- USAR
- Major Industry Partner Plant

**Wisconsin Army Personnel**  
1,644 Full-Time Military  
12,340 Guard/Reserve  
4,082 Full-Time Civilians

**Wisconsin-Army Industry Partners**  
Oshkosh Truck Corp  
Ladish Forging  
DERCO Aerospace Inc

**Rollup of Impacts in Wisconsin**

**Jobs:**

- 2,233 DA Civilians furloughed – loss of \$13M in pay
- 470 private sector jobs lost from reduced military investments
- 35 BOS contractor jobs impacted

**Base Operations:** ~\$1M reduction

**Acquisition and Military Industrial Base Investments:** ~\$284M reduction

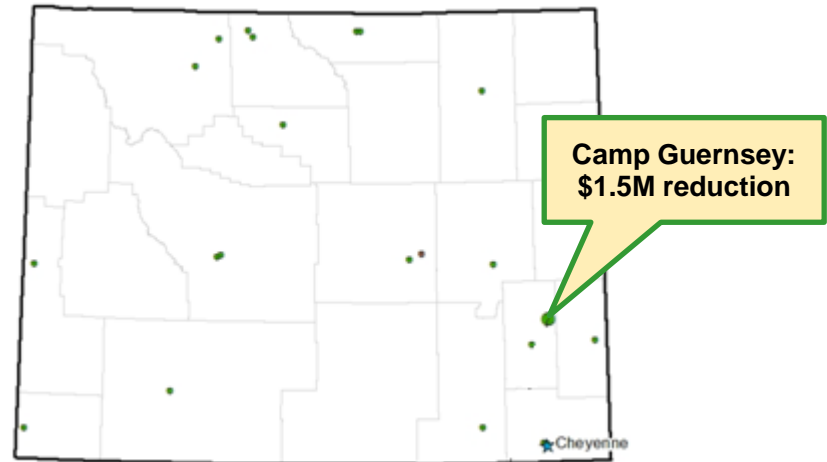
**Military Construction / Sustainment, Restoration, and Modernization:**  
~\$1M in projects cancellations

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**



Wyoming ARNG:  
\$4.09M reduction

Wyoming USAR:  
\$0.13M reduction



Active Army  
ARNG  
USAR

Wyoming Army Personnel  
289 Full-Time Military  
1,750 Guard/Reserve  
511 Full-Time Civilians

## Rollup of Impacts in Wyoming

### Jobs:

- 18 BOS contractor jobs impacted

Base Operations: ~1.3\$M reduction

**Budget Control Act reduces the Army end strength over 106,600 Soldiers and Civilians**  
**Sequestration doubles end strength reductions to over ~200,000 total**  
**Every installation will be impacted**

\*Budget uncertainty includes CR, Sequestration and pressure created by emerging OCO requirements