

**Strategic Reserve Fund  
2011-2013**

Date of Award	Project	Location	Amount of SRF Award	# of FTE Required	Average Annual Wage Per Full-time Equivalent Job	Annual Income Tax (2009 / 10 Effective Tax Rate)	# Years Jobs Required for Loan Forgiveness	Personal Income Tax Generated During Contract Term	Anticipated Return on SRF Investment	Production Line Average Hourly Wage	Company pays benefits?	County Average Wage (2010) (2011) (2012)	Company's Wage - % of County Average Wage
7/27/2011	Pioneer Hi-Bred International, Inc.	Hermiston	\$150,000	18	\$49,749	\$41,192	2	\$82,384	55%	\$21.65	Y	\$31,585	157.51%
7/27/2011	RXi Pharmaceuticals	Portland	\$100,000	15	\$225,000	\$205,875	2	\$411,750	412%	n/a	Y	\$45,754	491.76%
8/18/2011	American Industrial	Garibaldi & Eugene	\$200,000	225	\$51,400	\$543,555	2	\$1,087,110	544%	\$20.50	Y	\$31,948	160.89%
10/26/2011	Shimadzu U.S.A. Manufacturing,	Canby	\$100,000	50	\$35,000	\$77,000	2	\$154,000	154%	\$16.83	Y	\$42,129	83.08%
10/26/2011	Columbia PhytoTechnology	The Dalles	\$50,000	40	\$35,131	\$61,831	2	\$123,661	247%	\$11.92	Y	\$28,580	122.92%
11/19/2011	Sustainable Valley Business	Jackson/Josephine Counties	\$250,000	0	\$0	\$0	0	\$0	0%	\$0.00	0	\$0	0.00%
2/6/2012	Mastercraft Furniture, Inc.	Stayton	\$125,000	100	\$22,730	\$79,555	2	\$159,110	127%	\$11.50	Y	\$33,496	67.86%
2/15/2012	Jireh Semiconductor	Hillsboro	\$250,000	250	\$67,819	\$813,828	2	\$1,627,656	651%	n/a	Y	\$57,777	117.38%
2/15/2012	Novellus Systems, In.	Tualatin	\$500,000	650	\$86,858	\$2,879,343	2	\$5,758,685	1152%	\$19.38	Y	\$43,327	200.47%
4/26/2012	Azumano Travel Service, Inc.	Portland	\$40,000	92	\$38,523	\$155,941	2	\$311,882	780%	n/a	Y	\$47,268	81.50%
4/26/2012	Azumano Travel Service, Inc.	Portland	\$260,000	0	\$0	\$0	0	\$0	0%	\$0.00	0	\$0	0.00%
5/29/2012	W.R. Grace & Co. - Conn.	Albany	\$25,000	15	\$43,378	\$29,931	2	\$59,862	239%	\$20.85	Y	\$36,406	119.15%
6/7/2012	Consumer Cellular,	Redmond	\$250,000	250	\$32,699	\$343,340	2	\$686,679	275%	\$15.21	Y	\$34,888	93.73%
6/12/2012	Integrated Biomass	Wallowa County	\$45,000	9	\$25,723	\$9,029	2	\$18,058	40%	\$12.45	Y	\$24,913	103.25%
6/12/2012	KML Corp.	Union County	\$100,000	21	\$29,848	\$24,446	2	\$48,891	49%	\$14.35	Y	\$29,544	101.03%
6/24/2012	2012 US Olympic Team Trials		\$200,000	0	\$0	\$0	0	\$0	0%	\$0.00	0	\$0	0.00%
6/26/2012	Hi-Tec Sports USA, Inc.	Portland	\$25,000	10	\$85,000	\$44,200	2	\$88,400	354%	n/a	Y	\$47,268	179.83%
6/26/2012	Capsa Solutions, LLC	Gresham	\$80,000	40	\$43,600	\$80,224	2	\$160,448	201%	\$20.96	Y	\$47,268	92.24%
7/5/2012	Port Orford Sustainable	Port Orford	\$93,000	0	\$0	\$0	0	\$0	0%	\$0.00	0	\$0	0.00%
8/21/2012	Oregon National Career		\$200,000	0	\$0	\$0	0	\$0	0%	\$0.00	0	\$0	0.00%
8/21/2012	Betty Lou's, Inc.	McMinnville	\$40,000	15	\$33,737	\$21,254	2	\$42,509	106%	\$11.25	Y	\$34,264	98.46%
9/13/2012	Construction Equipment Co.	Sheridan & Tualatin	\$72,000	54	\$47,763	\$119,351	2	\$238,701	332%	\$15.00	Y	\$49,442	96.60%
11/19/2012	IPED Database		\$200,000	0	\$0	\$0	0	\$0	0%	\$0.00	0	\$0	0.00%
11/26/2012	Oregon Production		\$1,000,000	0	\$0	\$0	0	\$0	0%	\$0.00	0	\$0	0.00%
11/20/2012	ConAgra Foods Lamb Weston,	Boardman	\$350,000	130	\$38,322	\$215,446	2	\$430,891	123%	\$16.50	Y	\$40,140	95.47%
11/26/2012	O&C Modeling		\$100,000	0	\$0	\$0	0	\$0	0%	\$0.00	0	\$0	0.00%
1/9/2013	Oracle America, Inc.	Hillsboro	\$750,000	462	\$95,566	\$2,344,447	2	\$4,688,894	625%	\$15.73	Y	\$58,672	162.88%
2/5/2013	Wallowa Woody Biomass Campus	Wallowa County	\$75,000	0	\$0	\$0	0	\$0	0%	\$0.00	0	\$0	0.00%
			<b>\$5,630,000</b>	<b>2,446</b>		<b>\$8,089,785</b>	<b>2</b>	<b>\$16,179,571</b>	<b>287%</b>				

**Strategic Reserve Fund  
Waiting for final decision**

Project X	100,000
Project Y	50,000
Project Z	100,000
Project A	25,000
Project B	50,000
Project Road (Bend)	150,000
Project Walnut	255,000
Project Nova	1,169,600
Project Suess	100,000
Project C	40,000
Project D	200,000
Project E	100,000
Project F	32,000
Project G	32,000
Project H	150,000
Project Michael	300,000
Project Impact	1,000,000
Project Maple	500,000
Project Dove (Medford)	260,000
Project I	150,000
Project J	50,000
Project K	301,400
Project L	75,000
Project M	unknown
Project Elastic	100,000
Project N	100,000
Project Niagra	200,000
Project Tower	100,000
Project Squeeze	250,000
Project Trifecta	75,000
Project O	unknown
Project P	50,000
Project Q	<u>200,000</u>
	6,265,000