

**Exhibit IX: Template for Cost-Benefit Analysis**

<b>ORS 279B.033 Cost Analysis Template</b>	<b>District's In-House Cost</b>	<b>Cost to District of Contractor</b>	<b>District Savings or Loss</b>
<b>Salary or Wage and Benefit Costs</b>			
Salaries			
PERS			
Social Security			
Other Retirement Benefits			
Employee Health Insurance			
Workmen's Compensation			
Other Salary or Wage and Benefit Costs			
<b>TOTAL Salary or Wage and Benefit</b>			
<b>Material Costs</b>			
Bus Replacement			
Bus Garage			
Bus Repair and Maintenance			
Other Repair and Maintenance			
Utilities			
Liability Insurance			
Vehicle Fuel			
Parts and Service Supplies (e.g., oil, tires, replacement parts, etc.)			
Other Supplies			
Other Materials Costs			
<b>TOTAL Material</b>			
<b>Operation Stopping and Dismantling Costs</b>			
Value of Option to Reacquire Transportation Service			
Other Stopping/Dismantling Costs			
<b>TOTAL Stopping/Dismantling</b>			
<b>Planning, Training, and Starting Up Costs</b>			
Administrative Time for RFP Preparation and Bid Evaluation			
Other Planning/Training/Starting Up Costs			
<b>TOTAL Planning/Training/Starting Up</b>			
<b>Miscellaneous Costs</b>			
Travel			
Dues and Fees			
Professional and Technical Services			
Other Miscellaneous Costs			
Contractor Profit			
<b>TOTAL Miscellaneous</b>			
<b>TOTAL</b>			