Corrected Copy

76th OREGON LEGISLATIVE ASSEMBLY – 2011 Regular Session BUDGET REPORT AND MEASURE SUMMARY

JOINT COMMITTEE ON WAYS AND MEANS

MEASURE: SB 5505-A

Carrier – House: Rep. Nolan Carrier – Senate: Sen. Winters

Action: Do Pass as Amended and as Printed A-Engrossed

Vote: 25 - 0 - 0

House – Yeas: Beyer, Buckley, Cowan, Freeman, Garrard, Komp, Kotek, McLane, Nathanson, Nolan, Richardson, G. Smith, Thatcher, Whisnant

Nays:Exc:

Senate – Yeas: Bates, Devlin, Edwards, Girod, Johnson, Monroe, Nelson, Thomsen, Verger, Whitsett, Winters

Nays:Exc:

Prepared By: Michael A. Kennedy, Department of Administrative Services

Reviewed By: Doug Wilson, Legislative Fiscal Office

Meeting Date: June 29, 2011

AgencyBudget PageLFO Analysis PageBienniumDepartment of CorrectionsD-4772011-13

Budget Summary

	-11 Legislatively roved Budget (1)	2011-13 Current Service Level		2011-13 Governor's Budget		2011-13 Committee Recommendation		Committee Change from 2009-11 Leg Approved		
									\$ change	% change
General Fund	\$ 1,076,425,526	\$	1,362,037,833	\$	1,259,396,074	\$	1,189,007,722	\$	112,582,196	10.5%
General Fund Debt Service	\$ 129,747,698	\$	143,225,678	\$	141,962,853	\$	136,994,153	\$	7,246,455	5.6%
General Fund Capital Improvement	\$ 2,155,594	\$	2,692,531	\$	2,635,425	\$	2,543,185	\$	387,591	18.0%
Other Funds	\$ 40,360,050	\$	34,565,851	\$	31,237,396	\$	27,653,787	\$	(12,706,263)	-31.5%
Other Funds Debt Service Limited	\$ 2,910,092	\$	-	\$	-	\$	-	\$	(2,910,092)	-100.0%
Other Funds Capital Improvement	\$ 700,000	\$	-	\$	-	\$	-	\$	(700,000)	-100.0%
Other Funds Nonlimited	\$ 688,639	\$	-	\$	-	\$	-	\$	(688,639)	-100.0%
Other Funds Debt Service Nonlimited	\$ 108,157,628	\$	-	\$	-	\$	-	\$	(108,157,628)	-100.0%
Federal Funds	\$ 115,458,346	\$	6,175,821	\$	6,171,725	\$	6,908,809	\$	(108,549,537)	-94.0%
Federal Funds Debt Service Nonlimited	\$ 1	\$	1	\$	1,262,826	\$	1,262,826	\$	1,262,825	126282500.0%
Total	\$ 1,476,603,574	\$	1,548,697,715	\$	1,442,666,299	\$	1,364,370,482	\$	(112,233,092)	-7.6%
Position Summary										
Authorized positions Full-time equivalent positions (FTE)	4,734 4,618.20		4,682 4,615.55		4,482 4,536.57		4511 4,420.74		(223) (197.46)	

⁽¹⁾ Includes adjustments through March 2011

Summary of Revenue Changes

The agency is mainly supported by General Fund. For 2011-13, the General Fund at \$1.33 billion is over 97 percent of the recommended budget. Other Fund revenues come from the Inmate Welfare Fund (telephone revenues, canteen profits, fines, confiscations, and vending machines) and grants. The budget includes just under \$27.7 million Other Funds. Federal Funds are reimbursements from the U.S. Department of Justice for a small part of the expense of incarcerating illegal aliens, as well as federal grants and reimbursements for interest on Build America Bonds.

^{*} Excludes Capital Construction expenditures

Summary of Capital Construction Subcommittee Action

The Department of Corrections (Department) manages adult and juvenile offenders sentenced to prison by the courts in 14 institutions around the state. The Department distributes funds to counties to manage offenders on parole, post-prison supervision, or who have been sentenced to incarceration for one year or less. The Department also operates work-related programs to meet the requirements of Ballot Measure 17. There are two significant cost drivers for the Department's budget. First is the number of incarcerated offenders in the prison system, which has resulted in a large construction program to expand the number of beds, increasing healthcare costs and a growing number of staff to supervise the inmate population. The second driver is the cost of staff compensation.

The Subcommittee recommended a budget of \$1,328.5 million General Fund and \$1,364.4 million total funds with 4,420.74 full-time equivalent positions (FTE). This represents a 9.9 percent increase in General Fund resources from the 2009-11 Legislatively Approved budget and an 8.2 percent decrease in total funds resources for the same period. The increase in General Fund is primarily driven by the backfill of one-time federal funds in 2009-11. After factoring out this impact, there would have been an increase in the General Fund of less than one half of one percent for the period. Major features of this budget include:

- Adding back \$12.0 million General Fund to the alcohol/drug treatment, workforce development and cognitive programs in the Transitional Services Division to restore most of the reductions in these programs made in the Governor's budget.
- Providing \$1 million General Fund for re-entry programs at the local level. A related budget note is included.
- Continuing many of the allotment related reductions taken in 2009-11 including the closure of the minimum security facility at the State Penitentiary in Salem, elimination of the General Fund work crews, suspension of non-mandatory staff training, and staff reductions in both the central operations and in institutions.
- Eliminating over 220 positions from the level in the 2009-11 Legislatively Approved budget.
- Reversing three major sentencing changes included in the Governor's budget including selected Measure 11 changes (\$635,870 GF), implementation of earned time policies patterned on the federal government's policies (\$2.3 million), and suspension of selected provisions of Measure 57 for another two years.
- Two major sentencing changes are assumed in this budget (1) a change which generally means those DUII offenders sentenced under Ballot Measure 73 will serve their time in jail instead of prison (SB 395); and (2) a continuation for another two years of the limit on the time served for probation revocations to 60 days.

• Assuming over \$28 million in undesignated reductions for the agency to absorb including the \$20 million that was part of the Governor's budget and the remainder the result of the 6.5 percent reduction in Services and Supplies made in almost all General Fund budgets.

The Subcommittee recommended packages that eliminated standard inflation for Services and Supplies in the agency (Package 086) reducing the General Fund by \$14.9 million and by \$15.5 million total funds. Another department-wide reduction was to reduce Personal Services by 5.5 percent (Package 087) saving \$47.0 million General Fund and \$47.8 million total funds. It is assumed that collective bargaining and policy decisions related to compensation will facilitate the Personal Service reductions. These are statewide packages that occur in every division.

The Subcommittee also recommended Package 801 reducing Services and Supplies by 6.5 percent, in addition to the elimination of standard inflation referenced above. Initially this would have reduced the budget by \$18.2 million General Fund but \$11.0 million was identified in other resources to offset a portion of the reduction due to fixed costs that the Department has little control over.

The recommended budget for this agency includes a reduction of General Fund for a supplemental ending balance taken in Package 819 for those divisions with General Fund. This \$48.2 million reduction is intended to be applied against spending levels in the second year of the biennium and to not affect program delivery in the first year. To reinforce that intent, the agency's budget bill includes specific language allowing the agency to expend up to 54 percent of its total biennial General Fund appropriation in the first year of the biennium.

The amount of the reduction for the supplemental ending balance may be restored during the February 2012 session depending on economic conditions. Therefore, the Co-Chairs of the Joint Committee on Ways and Means expect the agency director to closely monitor the quarterly revenue forecast and other economic indicators to gauge adequacy of funding in the second year and manage the budget accordingly.

The department will make all necessary revenue adjustments to reflect actions previously taken in the Governors' Balanced Budget and actions reflected in the 2011-13 Legislatively Adopted Budget.

Operations Division

The Operations Division is responsible for the security and operation of the 14 existing correctional institutions. Functions of this division include institution operations, security, food service, inmate work, and inmate transportation. Health Services is administratively under the Operations Division but is a separate budget unit.

The Subcommittee recommended a budget of \$609.3 million General Fund and \$618.3 million total funds with 3,244.90 full-time equivalent positions. This represents an 18.6 percent increase in General Fund expenditures from the 2009-11 Legislatively Approved Budget and a 3.1 percent decrease in total funds expenditures. The increase in General Fund is almost entirely due to the backfill of one-time federal funds in 2009-11. After factoring out this impact, the General Fund decrease would have been 2.0 percent for the period.

The Subcommittee recommended Package 085 to continue actions taken in the 2009-11 allotment reductions totaling \$14.6 million General Fund. In this package, the Oregon State Penitentiary minimum facility is assumed closed for the duration of the 2011-13 biennium. The package also

includes the suspension of all General Fund work crews, elimination of non-mandated training, elimination of four safety managers, and implements a cost sharing arrangement in which inmates pay a fee to compensate the agency for operating inmate trust accounts.

The recommended budget includes Package 090, which was developed to meet budgetary targets for the Governor's Budget. The package included a delay in the opening of the Deer Ridge medium facility for the duration of the 2011-13 biennium but also restored the funding for the Oregon State Penitentiary minimum facility. The package also included policy changes that were recommended as part of former Governor Kulongoski's Reset Cabinet. These policy changes included delaying the implementation of Measure 57, increased "opt out" for select Measure 11 offenses, and adoption of the federal earned time and prerelease provisions. The reductions due to sentencing changes are reversed in Package 815. Finally, a \$20 million unspecified reduction was taken in this package. Total net savings of this package are \$24.1 million General Fund and 135 positions (28.61 FTE).

The Subcommittee recommended Package 810 to eliminate management positions in the Operations Division. Four positions (4.0 FTE) are eliminated specifically, with the associated responsibilities assumed by other staff. In addition, funding for five other management positions is taken without identifying the specific positions. These positions do not necessarily need to be in this division. The agency is directed to identify the positions at a later date and to notify the Legislative Fiscal Office and the Budget and Management Division. Total savings in this package is \$2.2 million General Fund.

The Subcommittee recommended Package 811 to adjust the budget for changes in the inmate population forecast. The Office of Economic Analysis published the new forecast on April 1, 2011, revising the projected number of inmates downward slightly. The impact is a \$1.1 million General Fund reduction made in this package.

The recommended budget includes Package 812, which makes reductions totaling \$8.9 million General Fund (71.60 FTE) related to 2009-11 allotment reductions above those taken in Package 085. The package includes eliminating positions associated with the suspension of General Fund work crews, as well as adjustments to the savings from delaying the opening of the Deer Ridge medium facility and the closure of the minimum facility at the State Penitentiary.

The Subcommittee recommended Package 813 to make position-related adjustments to the agency's budget. In this package, 21 General Fund and Other Funds positions (19.77 FTE) are eliminated for a General Funds savings of \$488,650 General Fund and \$2.1 million Other Funds. Reasons for taking the positions include long term vacancies and efficiencies.

The recommended budget includes Package 814. The package adds back \$4.8 million in General Fund resources and 158 positions (53.58 FTE) related to the delay in the opening of the Deer Ridge medium facility. The reduction accounting for the delay was taken twice in the development of the Governor's budget and needs to be added back to make the agency's budget whole.

The Subcommittee recommended Package 815, which adds back resources associated with sentencing policy changes assumed in Package 090 that are now not expected to occur. These included further delay of Measure 57, changes for specific Measure 11 offenses, and adoption of

federal earned time and prerelease provisions. The package also includes a \$500,000 reduction related to increased efforts on the agency's part to provide transitional leave to eligible offenders. The net cost of this package is \$3.8 million General Fund and 10 positions (1.40 FTE) are added.

The Subcommittee recommended Package 817 to make technical adjustments to the agency's budget. These include shifting expenses between divisions and expenditure categories. In this division, the package also adds back 15 positions (13.03 FTE) associated with the transport unit that was inadvertently left out during the development of the Governor's budget.

Central Administration

Central Administration includes the Offices of the Director, Inspector General, Planning and Budget, Population Management, and Internal Audits. This unit provides overall direction and administration, and budget and financial accountability. The largest share of the expenditures in this budget unit is for all of the agency's central government service charges including those paid to DAS for risk management.

The Subcommittee budget is \$63.3 million General Fund and \$63.8 million total funds with 104.03 full-time equivalent positions. This represents a 20.1 percent increase in General Fund expenditures from the 2009-11 Legislatively Approved Budget and a 14.3 percent increase in total funds expenditures. Almost all of the increase is due to the transfer of the Inspector General's Office from the Public Service Division to this division.

The recommended budget includes Package 090, which was developed to meet budgetary targets for the Governor's budget. The package includes adjustments related to the delay in the opening of the Deer Ridge medium facility. The package also includes a number of organizational changes that make the budget reflect how business is conducted in the agency. These include moving new prison construction and community development from this division to the Public Services Division and the Inspector General's office from the Public Services Division to this division. Total net increase due to this package is \$11.7 million General Fund and 52 positions (52.00 FTE).

The recommended budget includes Package 092, which shifts a number of positions from Certificates of Participation funding to General Fund (\$897,459). The positions, originally associated with new prison construction, now perform duties that are more appropriately funded with General Fund. Package 817 transfers funding for these positions to Capital Construction.

The Subcommittee recommended Package 273, which makes adjustments to the agency's budget associated with the passage of Ballot Measure 73 in 2010. The measure increases sentences associated with certain DUII offenses and second time sex offenses. In this division, the package contains \$12,000 General Fund to cover legal expenses related to the measure.

The recommended budget includes Package 810 to make adjustments to the agency's budget. In this package, funding for rental beds that the department no longer needs is eliminated. The package also assumes a more efficient use of the Department of Justice's legal services. Total savings in the package amount to \$700,000 General Fund.

The Subcommittee recommended Package 813 to eliminate one internal auditor position for a savings of \$177,071 General Fund.

The recommended budget includes Package 814. The package adds back \$17,886 General Fund related to the delay in the opening of the Deer Ridge medium facility. The delay was taken twice in the development of the Governor's budget and needs to be added back to make the agency's budget whole.

The Subcommittee recommended Package 815 to adjust the budget to reflect the continuation of Measure 57 effective January 1, 2012. Measure 57 was originally approved by Oregon voters in 2008. It institutes mandatory minimum sentences for repeat property and drug offenders. The 2009 Legislature suspended the measure until January 1, 2012 and the Governor's budget assumed that it would be suspended for at least another two years. This budget assumes it will take affect again in 2012. For this division the costs are \$138,923 General Fund for four positions (0.75 FTE).

The Subcommittee recommended Package 817 to make technical adjustments to the agency's budget. These include shifting expenses between divisions and expenditure categories. The package also adjusts the organizational shifts contained in Package 090. For this division a net reduction of \$1.9 million General Fund is made.

Public Services

The Public Services Division includes the functions relating to rules coordination, research and evaluation, prison construction, and public affairs communication. The Subcommittee budget for this Division is \$3.3 million General Fund with 13.00 full-time equivalent positions. This represents a 59.5 percent decrease in General Fund expenditures from the 2009-11 Legislatively Approved Budget and a 64.8 percent decrease in total funds expenditures. Most of the decrease is due to the transfer of the Inspector General's Office from this division to Central Administration (Director's Office).

The recommended budget includes Package 090, which was developed to meet budgetary targets for the Governor's budget. The package includes a number of organizational changes that make the budget reflect how business is conducted in the agency. These include moving new prison construction and community development from Central Administration to the Public Services Division and the inspector general's office from the Public Services Division to Central Administration. This package results in a net \$11.9 million General Fund reduction (-53.00 FTE).

The recommended budget includes Package 812, which makes reductions related to 2009-11 allotment reductions above those taken in Package 085. The package includes adjustments to the savings from delaying the opening the Deer Ridge medium facility. One position (1.00 FTE) is eliminated for a savings of \$217,832 General Fund.

The Subcommittee recommended Package 813 to make position-related adjustments to the agency's budget. In this division, seven positions (7.00 FTE), including hearings officers, inspectors, support positions, a lieutenant, and a manager, are eliminated (\$1.1 million General Fund savings). Reasons for taking the positions include long term vacancies and efficiencies.

The Subcommittee recommended Package 817 to make technical adjustments to the agency's budget. These include shifting expenses between divisions and expenditure categories. The package also adjusts the organizational shifts contained in Package 090. Finally, the package shifts

two positions that were funded with General Fund in this division to Capital Construction Other Funds limitation originated in the 2009-11 biennium. The net result for this division is a \$635,506 General Fund increase and an Other Funds limitation decrease of \$987,224. Four positions (4.00 FTE) are eliminated.

General Services Division

The General Services Division includes the following units:

- *Fiscal Services* provides central accounting, inmate trust accounting, and contract-related services for the entire agency.
- *Information Systems and Services* provides agency-wide functions including operations and user support, applications development, systems maintenance, technical support, and research/evaluation. It is responsible for operating a number of systems, including the offender database and tracking system used to manage the state's prisons and community corrections; the Corrections Information System; fiscal systems; and automated office systems.
- *Distribution Services* provides the various goods and services necessary to operate facilities including food and canteen supplies. It has a central warehouse in Salem and transports supplies to facilities around the state. It is also responsible for the statewide inventory system for the agency.
- *Facility Services* is responsible for the repair and maintenance program for all of the Department-owned facilities. It also manages leased facilities, wireless communications, capital improvements, deferred maintenance, and energy conservation.

The Subcommittee recommended a budget of \$49.0 million General Fund and \$55.5 million total funds with 255.60 full-time equivalent positions. This represents a 16.7 percent increase in General Fund expenditures from the 2009-11 Legislatively Approved Budget and a 12.1 percent increase in total funds expenditures.

The recommended budget includes Package 090, which was developed to meet budgetary targets for the Governor's budget. The package for this division includes a delay in the opening of the Deer Ridge medium facility for the duration of the 2011-13 biennium saving \$295,383 General Fund and five positions (2.29 FTE).

The recommended budget includes Package 092, which shifts a number of positions from Certificates of Participation funding to General Fund. The positions, originally associated with new prison construction, now perform duties that are more appropriately funded with General Fund. Total General Fund increase due to this package is \$1.3 million.

The recommended budget includes Package 812, which makes \$200,306 in General Fund reductions related to 2009-11 allotment reductions above those taken in Package 085. The package includes adjustments to the savings from delaying opening the Deer Ridge medium facility (\$200,306 General Fund). One position (1.00 FTE) is eliminated.

The Subcommittee recommended Package 813 to make position-related adjustments to the agency's budget due to long term vacancies and efficiencies. In this division, two management positions, supply specialists, accounting technicians, distribution center workers, and information systems positions are eliminated for a General Fund savings of \$749,238 and the elimination of 11 positions (11.00 FTE).

The Subcommittee recommended Package 815 to adjust the budget to reflect the continuation of Measure 57 effective January 1, 2012. Measure 57 was originally approved by Oregon voters in 2008. It institutes mandatory minimum sentences for repeat property and drug offenders. The 2009 Legislature suspended the measure until January 1, 2012 and the Governor's budget assumed that it would be suspended for at least another two years. This budget assumes it will take affect again in 2012. For this division the costs are \$270,667 General Fund (\$304,235 total funds) for three positions (1.42 FTE). The project manager position is established as a limited duration position.

The Subcommittee recommended Package 817 to make technical adjustments to the agency's budget. These include shifting expenses between divisions and expenditure categories. The package also adjusts the organizational shifts contained in Package 090. For this division, a reduction of two positions (2.00 FTE) and \$183,053 General Fund is taken.

Transitional Services

The programs of the Transitional Services Division are generally provided inside the prison walls and are designed to reduce the risk of future criminal conduct by offenders under the supervision of the agency and counties. Through programs including workforce development (e.g., education and cognitive/life skills) and substance abuse treatment, the agency works toward preparing the incarcerated offender for a successful transition back into the community when released, which reduces recidivism. This division is also responsible for administering the community corrections program, the interstate compact, jail inspections, religious services, sentence computation, inmate classification, victim services, and offender records.

The Subcommittee recommended a budget of \$64.9 million General Fund and \$74.9 million total funds with 155.41 full-time equivalent positions. This represents an 11.8 percent increase in General Fund expenditures from the 2009-11 Legislatively Approved Budget and a 10.1 percent increase in total funds expenditures.

The Subcommittee recommended Package 085 to continue actions taken in the 2009-11 allotment reductions. In this package, the Oregon State Penitentiary minimum facility is closed for the duration of the 2011-13 biennium. For the Transitional Services Division, this means a \$1.2 million General Fund reduction in treatment and training services associated with this facility.

The recommended budget includes Package 090, which was developed to meet budgetary targets for the Governor's budget. In this division, the package reduces non-mandatory alcohol and drug treatment, cognitive behavioral treatment, and vocational training services by a total of \$3.4 million General Fund. Approximately \$12.0 million of General Fund resources remain for these programs in this budget.

The Subcommittee recommended Package 810 which provides \$1.0 million General Fund for re-entry grants. The package also reduces enhanced community treatment grants from the \$15 million contained in the Governor's budget to \$10 million. This replicates the amount provided in the 2009-11 Legislatively Approved Budget.

The Subcommittee added the following budget note relating to re-entry grants:

Budget Note:

The Department of Corrections shall explore the design and implementation of a re-entry services pilot project. Working under existing statutory authority, the department is encouraged to develop and enter into an agreement with a county or counties to provide evidence-based treatment, employment preparation including work release and transitional planning for inmates who are scheduled to release within 90 to 180 days of the projected release date. The elements of the pilot project are to be equal to or better than the current transition opportunities available at the department. The department, in consultation with the pilot county or counties, shall set a rate of reimbursement for the program. The department will assess the pilot to determine whether or not the county or counties programs meet the established standards and to the extent possible, whether the results of the pilot program are cost-effective.

The department shall report its findings to the Emergency Board or appropriate legislative committee prior to January 2013.

The recommended budget includes Package 812, which makes reductions related to 2009-11 allotment reductions above those taken in Package 085. The package includes adjustments to the savings from delaying opening the Deer Ridge medium facility. One position (1.00 FTE) is eliminated and the General Fund budget is reduced by \$247,255.

The Subcommittee recommended Package 813 to make position-related adjustments to the agency's budget. In this division, 12 positions (12.00 FTE), including correctional counselors and support staff, are eliminated with a General Fund budget reduction of \$1.6 million. Reasons for taking the positions include long term vacancies and efficiencies.

The Subcommittee recommended Package 815 to adjust the budget to reflect the continuation of Measure 57 effective January 1, 2012. Measure 57 was originally approved by Oregon voters in 2008. It institutes mandatory minimum sentences for repeat property and drug offenders. The 2009 Legislature suspended the measure until January 1, 2012 and the Governor's budget assumed that it would be suspended for at least another two years. This budget assumes it will take effect again in 2012. For this division the costs are \$200,793 General Fund and six positions (1.12 FTE) are established.

The Subcommittee recommended Package 816 to carry forward \$729,095 in Federal Funds expenditure limitation associated with the Second Chance Act grant for re-entry related activities.

The Subcommittee recommended Package 817 to make technical adjustments to the agency's budget. The package realigns Department of Justice costs to the appropriate divisions adding \$18,598 General Fund to this division.

The following Budget Note was approved by the Subcommittee regarding on-the-job training to assist in the re-entry efforts of released inmates.

Budget Note:

The Oregon Department of Corrections will encourage county community corrections programs to conduct outreach efforts in recruiting local employers to participate in On-the-Job training programs that benefit the reentry population.

Human Resources

Human Resources staff provides agency-wide services including labor management, recruitment, employee development, training, employee safety, risk management, and payroll services. The Subcommittee budget is \$14.5 million General Fund with 67.75 full-time equivalent positions. This represents a 25.3 percent increase in General Fund expenditures from the 2009-11 Legislatively Approved Budget. The increase is due in part to the transfer of staff from other divisions to the Human Resources Division. This division is funded entirely with General Fund.

The recommended budget includes Package 090, which was developed to meet budgetary targets for the Governor's budget. The package includes a delay in opening the Deer Ridge medium facility for the duration of the 2011-13 biennium. The package also transfers seven safety manager positions (7.00 FTE) from the Operations Division to the Human Services Division. The net increase in General Fund by this package is \$1.3 million.

The recommended budget includes Package 812, which makes reductions related to 2009-11 allotment reductions above those taken in Package 085. The package includes adjustments to the savings from delaying opening the Deer Ridge medium facility. One position (1.00 FTE) is eliminated and the budget is reduced by \$169,995 General Fund.

The Subcommittee recommended Package 813 to make position-related adjustments to the agency's budget. In this division, three human resource-related analysts and support positions (3.00 FTE) are eliminated reducing the General Fund budget by \$367,157. Reasons for taking the positions include long term vacancies and efficiencies.

The Subcommittee recommended Package 815 to adjust the budget to reflect the continuation of Measure 57 effective January 1, 2012. Measure 57 was originally approved by Oregon voters in 2008. It institutes mandatory minimum sentences for repeat property and drug offenders. The 2009 Legislature suspended the measure until January 1, 2012 and the Governor's budget assumed that it would be suspended for at least another

two years. This budget assumes it will take affect again in 2012. For this division the costs are \$38,360 General Fund and one position (0.25 FTE).

The Subcommittee recommended Package 817 to make technical adjustments to the agency's budget. The package realigns Department of Justice costs to the appropriate divisions adding \$3,914 General Fund to this division's budget.

Community Corrections

The Community Corrections grant program provides funding to counties except where the Department has assumed responsibility for the functions. Under Senate Bill 1145 (1995), the community corrections program was restructured to establish state/local partnerships and shift resources and control for community corrections to the counties. Grants are based on the number and risk levels of offenders to be managed. Three general groups are funded through this program:

- *Felony Probation* are those individuals who have been sentenced for a felony to probationary supervision instead of incarceration in a local or state correctional facility.
- *Parole and Post-Prison Supervision* are those individuals who have been incarcerated in a state correctional facility, are released, and then supervised in the community corrections system.
- *Local control* are those individuals convicted of felony and sentenced to incarceration of 12 months or less, revoked from felony community supervision and sentenced to 12 months or less incarceration, or sanctioned to less than 30 days for violating the terms of community supervision.

The positions included in this program unit are supervision staff for two counties (Douglas and Linn) where the Department has assumed responsibility for the community corrections program.

The Subcommittee recommended a budget of \$187.3 million General Fund and \$189.5 million total funds with 53.33 full-time equivalent positions. This represents a 10.1 percent decrease in General Fund expenditures from the 2009-11 Legislatively Approved Budget. The decrease is due to changes in sentencing laws relating to community corrections and changes in the size and mix of the community corrections population.

The recommended budget includes Package 090, which was developed to meet budgetary targets for the Governor's budget. The package includes the continuation of the inactive status provision that was part of House Bill 3508 (2009) for a savings of \$1.1 million. The package also provides \$200,000 in Federal Funds limitation related to the carry forward of funds from a drug court grant provided through the Criminal Justice Commission.

The Subcommittee recommended Package 273, which makes adjustments to the agency's budget associated with the passage of Ballot Measure 73 in 2010. The measure increases sentences associated with certain DUII offenses and second time sex offenses. In this division, the package contains \$12.6 million for reimbursement payments to counties associated with local jail time served by Measure 73 offenders. This budget

assumes 2011 legislation that assumes most Measure 73 offenders will serve their mandatory sentences in jail and not prison. It also assumes that counties will be reimbursed for pre-trial and post trial incarceration of those sentenced under Measure 73 at the same rate as assumed for the local control population under ORS 423.530. This funding is not for payment of costs related to probation jail sanctions and revocation after the initial jail sentence imposed by the court at the initial sentencing. Any costs related to sanctions and revocations after the initial jail term are covered by the general Community Corrections grants. The funds for the Measure 73 reimbursement payments to counties are added to the Community Corrections budget unit, but are a separate pool of funds and not included as part of the Community Corrections program established by Senate Bill 1145 (1995).

The Subcommittee recommended Package 811 to adjust the budget for changes in the forecast of the community corrections population. The Office of Economic Analysis published the new forecast on April 1, 2011. The package adds \$42,890 General Fund for the supervision of offenders on probation and post-prison supervision.

The Subcommittee recommended Package 815 to adjust the budget for one sentencing change which limits probation revocations to 60 days in jail saving \$9.8 million General Fund.

Health Services

Health Services is administratively part of the Operations Division, but in order to focus attention on the challenges of health care provision in institutions a separate budget unit has been created. Prison health care became a legal requirement in 1976 in *Estelle v. Gamble*. The effect of Estelle has centered on three basic rights:

- The right to access to care.
- The right to care that is ordered.
- The right to a professional medical judgment.

The Division provides medical services in a multi-level managed care approach, behavioral health services for inmates with mental illness as well as the developmentally disabled and those with co-occurring mental/substance abuse disorders, and pharmacy services/medical supplies.

The Subcommittee recommended a budget of \$197.4 million General Fund and \$203.9 million total funds with 524.72 full-time equivalent positions. This represents an 8.5 percent increase in General Fund expenditures from the 2009-11 Legislatively Approved Budget. The increase is primarily due to rising healthcare costs generally and increasing employee costs.

The recommended budget includes Package 090, which was developed to meet budgetary targets for the Governor's budget. The \$2.0 million General Fund package includes a delay in opening the Deer Ridge medium facility for the duration of the 2011-13 biennium resulting in the decrease of 23 positions (10.08 FTE).

The Subcommittee recommended Package 813 to make position-related adjustments to the agency's budget. In this division, 72 positions (66.50 FTE), including health care professionals, managers, dental staff, pharmacy staff, and mental health staff, are eliminated saving \$10.4 million General Fund. Reasons for taking the positions include long term vacancies, efficiencies, and clean-up of position authority.

The recommended budget includes Package 814 which adds back \$3.5 million in General Fund resources and 40 positions (19.03 FTE) related to the delay in opening the Deer Ridge medium facility. The delay was taken twice in the development of the Governor's budget and needs to be added back to make the agency's budget whole.

The Subcommittee recommended Package 815 to adjust the budget to reflect the continuation of Measure 57 effective January 1, 2012. Measure 57 was originally approved by Oregon voters in 2008. It institutes mandatory minimum sentences for repeat property and drug offenders. The 2009 Legislature suspended the measure until January 1, 2012 and the Governor's budget assumed that it would be suspended for at least another two years. This budget assumes it will take affect again in 2012. For this division the costs are \$421,092 General Fund and nine positions (2.46 FTE).

The Subcommittee recommended Package 817 to make technical adjustments to the agency's budget. The package realigns Department of Justice costs to the appropriate divisions adding \$25,271 General Fund to this budget.

The following budget note was approved by the Subcommittee dealing with identifying efficiencies in the purchase of pharmaceutical drugs for the inmate health services program.

Budget Note:

By November 1, 2011, the department shall provide to the Oregon Prescription Drug Program (OPDP) an electronic record of all pharmaceutical purchases for the 2011 fiscal year for the purpose of comparing the cost of such purchases against the cost as might have been incurred by purchasing through OPDP for fiscal year 2011. By December 1, 2011, the department and OPDP shall jointly report to the legislature the results of this comparison of costs and recommendations for the most cost effective purchasing of pharmaceutical supplies.

Debt Service

Debt service is the obligation to repay the principal and interest costs of Certificates of Participation (COPs) that are issued to finance the costs of construction and improvement of correctional facilities. Beginning with the construction of the Snake River Correctional Facility in Ontario in the early 1990s, the Department has used COPs to finance the major expansion of the prison system. The proceeds from COPs are also used for the construction of local jail capacity related to the Senate Bill 1145 community corrections population, purchase of property, design costs, siting costs, major improvements or upgrades of existing facilities, and the staff costs associated with the construction and improvement of facilities.

The Subcommittee recommended a budget for debt service costs of \$137.0 million General Fund and \$138.3 million total funds. This represents a 5.6 percent increase in General Fund resources for debt service when compared with the 2009-11 Legislatively Approved Budget. The growth is due to increases in the debt service needs for COPs and bonds already issued since this budget assumes no new bonding authority. There may be adjustments to the total debt service need in another bill during this legislative session.

The Subcommittee recommended Package 092, which shifts \$1,262,825 in General Fund debt service costs to Federal Funds. The shift is associated with the issuance of Build America Bonds, for which the federal government pays interest costs.

Capital Improvements

These funds are used for deferred maintenance and asset protection projects. These projects must be less than \$1,000,000 or they are categorized as Capital Construction. The Subcommittee recommended a budget of \$2.5 million General Fund representing an 18.0 percent increase in General Fund when compared with the 2009-11 Legislatively Approved Budget. The increase is primarily due to the department's decision not to roll up any of the cuts related to 2009-11 allotment reductions for this purpose. The department's aging physical plant and the need for maintenance and emergency related repairs drove this decision.

Summary of Performance Measure Action

See attached Legislatively Adopted 2011-13 Key Performance Measures form.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Department of Corrections Michael A. Kennedy (503) 373-0083

			OTHER FUNDS		FEDERAL FUNDS		TOTAL		
DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	LIMITED	NONLIMITED	LIMITED	NONLIMITED	ALL FUNDS	POS	FTE
2009-11 Legislatively Approved Budget at March 2011 *	\$1,208,328,818	\$0	\$42,544,230	\$108,846,267	\$115,458,346	\$1	\$1,475,177,662	4,734	4,618.20
2011-13 ORBITS printed Current Service Level (CSL)*	\$1,507,956,042	\$0	\$34,565,851	\$0	\$6,175,821	\$1	\$1,548,697,715	4,682	4,615.55
2011-13 Governor's Recommended Budget *	\$1,403,994,352	\$0	\$31,237,396	\$0	\$6,171,725	\$1,262,826	\$1,442,666,299	4,482	4,536.57
SUBCOMMITTEE ADJUSTMENTS (from GRB)									
<u>Operations</u>									
Package 801: Targeted Statewide Adjustments									
Services and Supplies	(772,709)	0	0	0	0	0	(772,709)	0	0.00
Package 810: LFO Analyst Adjustments Personal Services	(2,172,679)	0	0	0	0	0	(2,172,679)	(4)	(4.00)
Dealisma 044. April 2044 Favorest Poleted Channel									
Package 811: April 2011 Forecast Related Changes Services and Supplies	(1,110,104)	0	0	0	0	0	(1,110,104)	0	0.00
Package 812: Roll-up of Additional 2009-11 Reductions									
Personal Services	(8,704,733)	0	0	0	0	0	(8,704,733)	(72)	(71.60)
Services and Supplies	(158,613)	0	0	0	0	0	(158,613)	0	0.00
Package 813: Position Related Actions									
Personal Services	(488,650)	0	(2,055,086)	0	0	0	(2,543,736)	(21)	(19.77)
Package 814: Other Adjustments									
Personal Services	7,001,817	0	0	0	0	0	7,001,817	158	53.58
Services and Supplies	(2,219,342)	0	0	0	0	0	(2,219,342)	0	0.00
Package 815: Sentencing Related Changes									
Personal Services	3,144,473	0	0	0	0	0	3,144,473	10	1.40
Services and Supplies	657,929	0	0	0	0	0	657,929	0	0.00
Package 817: Technical Adjustments									
Personal Services	(1,496,890)	0	0	0	0	0	(1,496,890)	15	13.03
Services and Supplies	2,003,772	0	0	0	5,904	0	2,009,676	0	0.00
Package 819: Supplemental Statewide Ending Balance									
Personal Services	(18,629,315)	0	0	0	0	0	(18,629,315)	0	0.00
Services and Supplies	(3,469,517)	0	0	0	0	0	(3,469,517)	0	0.00

			OTHE	R FUNDS	FEDERA	AL FUNDS	TOTAL		
DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	LIMITED	NONLIMITED	LIMITED	NONLIMITED	ALL FUNDS	POS	FTE
Central Administration									
Package 273: Measure 73									
Personal Services	(177,767)	0	0	0	0	0	(177,767)	(1)	(1.00)
Services and Supplies	(25,126)	0	0	0	0	0	(25,126)	0	0.00
Package 810: LFO Analyst Adjustments									
Services and Supplies	(700,000)	0	0	0	0	0	(700,000)	0	0.00
Package 813: Position Related Actions									
Personal Services	(177,071)	0	0	0	0	0	(177,071)	(1)	(1.00)
Paul and 044 Other A Paul and									
Package 814: Other Adjustments Services and Supplies	17,886	0	0	0	0	0	17,886	0	0.00
Co. Hoss and Cappines	17,000	· ·	· ·	Ŭ	· ·	Ů	17,000	· ·	0.00
Package 815: Restore Measure 57									
Personal Services	138,923	0	0	0	0	0	138,923	4	0.75
Package 817: Technical Adjustments									
Personal Services	(1,467,419)	0	173,449	0	0	0	(1,293,970)	0	0.00
Services and Supplies	(445,147)	0	25,821	0	109	0	(419,217)	0	0.00
Package 819: Supplemental Statewide Ending Balance									
Services and Supplies	(2,294,202)	0	0	0	0	0	(2,294,202)	0	0.00
Public Services									
Package 801: Targeted Statewide Adjustments									
Services and Supplies	(10,491)	0	0	0	0	0	(10,491)	0	0.00
B 1 242 B II (A 1 III 1 2000 44 B 1 II									
Package 812: Roll-up of Additional 2009-11 Reductions Personal Services	(217,832)	0	0	0	0	0	(217,832)	(1)	(1.00)
. 0.001141 031 11000	(217,002)	· ·	· ·	Ŭ	ŭ	v	(217,002)	(1)	(1.00)
Package 813: Position Related Actions									
Personal Services	(1,082,120)	0	0	0	0	0	(1,082,120)	(7)	(7.00)
Package 817: Technical Adjustments									
Personal Services	613,767	0	(653,402)	0	0	0	(39,635)	(4)	(4.00)
Services and Supplies	21,739	0	(333,822)	0	0	0	(312,083)	0	0.00
Package 819: Supplemental Statewide Ending Balance									
Services and Supplies	(117,929)	0	0	0	0	0	(117,929)	0	0.00
	, ,						,		

			OTHER FUNDS		FEDERAL FUNDS		TOTAL		
DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	LIMITED	NONLIMITED	LIMITED	NONLIMITED	ALL FUNDS	POS	FTE
General Services									
Package 273: Measure 73									
Personal Services	(212,106)	0	0	0	0	0	(212,106)	(2)	(1.50)
Services and Supplies	(30,252)	0	0	0	0	0	(30,252)	0	0.00
Package 801: Targeted Statewide Adjustments									
Services and Supplies	(266,159)	0	0	0	0	0	(266,159)	0	0.00
Package 812: Roll-up of Additional 2009-11 Reductions									
Personal Services	(200,306)	0	0	0	0	0	(200,306)	(1)	(1.00)
Package 813: Position Related Actions									
Personal Services	(749,238)	0	(774,137)	0	0	0	(1,523,375)	(11)	(11.00)
Package 815: Restore Measure 57									
Personal Services	270,667	0	33,568	0	0	0	304,235	3	1.42
Package 817: Technical Adjustments									
Personal Services	(422,517)	0	0	0	0	0	(422,517)	(2)	(2.00)
Services and Supplies	239,464	0	0	0	1,960	0	241,424	0	0.00
Package 819: Supplemental Statewide Ending Balance									
Personal Services	(1,476,367)	0	0	0	0	0	(1,476,367)	0	0.00
Services and Supplies	(302,388)	0	0	0	0	0	(302,388)	0	0.00
<u>Transitional Services</u>									
Package 090: BAM Analyst Adjustments									
Services and Supplies	12,000,000	0	0	0	0	0	12,000,000	0	0.00
Package 273: Measure 73									
Personal Services	(90,301)	0	0	0	0	0	(90,301)	(1)	(0.50)
Services and Supplies	(25,126)	0	0	0	0	0	(25,126)	0	0.00
Special Payments: Distributions to Counties	(14,066,786)	0	0	0	0	0	(14,066,786)	0	0.00
Package 801: Targeted Statewide Adjustments									
Services and Supplies	(556,460)	0	0	0	0	0	(556,460)	0	0.00

	0=11=11	LOTTERY	OTHER FUNDS		FEDERAL FUNDS		TOTAL		
DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	LIMITED	NONLIMITED	LIMITED	NONLIMITED	ALL FUNDS	POS	FTE
Package 810: LFO Analyst Adjustments									
Services and Supplies	1,000,000	0	0	0	0	0	1,000,000	0	0.00
Special Payments	(5,000,000)	0	0	0	0	0	(5,000,000)	0	0.00
Package 812: Roll-up of Additional 2009-11 Reductions									
Personal Services	(247,255)	0	0	0	0	0	(247,255)	(1)	(1.00)
Package 813: Position Related Actions									
Personal Services	(1,566,277)	0	0	0	0	0	(1,566,277)	(12)	(12.00)
Package 815: Restore Measure 57									
Personal Services	200,793	0	0	0	0	0	200,793	6	1.12
Package 816: Grant Related Changes									
Services and Supplies	0	0	0	0	729,095	0	729,095	0	0.00
Package 817: Technical Adjustments									
Services and Supplies	18,598	0	0	0	16	0	18,614	0	0.00
Package 819: Supplemental Statewide Ending Balance									
Personal Services	(786,632)	0	0	0	0	0	(786,632)	0	0.00
Services and Supplies	(887,905)	0	0	0	0	0	(887,905)	0	0.00
Capital Outlay	(2,355)	0	0	0	0	0	(2,355)	0	0.00
Special Payments	(678,293)	0	0	0	0	0	(678,293)	0	0.00
Human Resources									
Package 801: Targeted Statewide Adjustments									
Services and Supplies	(55,979)	0	0	0	0	0	(55,979)	0	0.00
Package 812: Roll-up of Additional 2009-11 Reductions									
Personal Services	(169,995)	0	0	0	0	0	(169,995)	(1)	(1.00)
Package 813: Position Related Actions									
Personal Services	(367,157)	0	0	0	0	0	(367,157)	(3)	(3.00)
Package 815: Restore Measure 57									
Personal Services	38,360	0	0	0	0	0	38,360	1	0.25
Package 817: Technical Adjustments									
Services and Supplies	3,914	0	0	0	0	0	3,914	0	0.00
Package 819: Supplemental Statewide Ending Balance									
Services and Supplies	(526,360)	0	0	0	0	0	(526,360)	0	0.00

			OTHE	R FUNDS	FEDER/	AL FUNDS	TOTAL		
DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	LIMITED	NONLIMITED	LIMITED	NONLIMITED	ALL FUNDS	POS	FTE
Community Corrections									
Package 273: Measure 73 Special Payments	12,632,823	0	0	0	0	0	12,632,823	0	0.00
Package 811: April 2011 Forecast Related Changes Special Payments	42,890	0	0	0	0	0	42,890	0	0.00
Package 815: Sentencing Related Changes Special Payments	(9,800,000)	0	0	0	0	0	(9,800,000)	0	0.00
Package 819: Supplemental Statewide Ending Balance	(9,800,000)	U	U	0	0	Ü	(9,800,000)	U	0.00
Special Payments	(6,794,386)	0	0	0	0	0	(6,794,386)	0	0.00
<u>Health Services</u>									
Package 801: Targeted Statewide Adjustments Services and Supplies	(5,550,005)	0	0	0	0	0	(5,550,005)	0	0.00
Package 813: Position Related Actions Personal Services	(10,428,063)	0	0	0	0	0	(10,428,063)	(72)	(66.50)
Package 814: Other Changes									
Personal Services Services and Supplies	3,174,464 298,312	0 0	0 0	0 0	0 0	0 0	3,174,464 298,312	40 0	19.03 0.00
Package 815: Restore Measure 57									
Personal Services	421,092	0	0	0	0	0	421,092	9	2.46
Package 817: Technical Adjustments Services and Supplies	25,271	0	0	0	0	0	25,271	0	0.00
Package 819: Supplemental Statewide Ending Balance									
Personal Services Services and Supplies	(3,923,122) (3,235,860)	0 0	0	0 0	0 0	0 0	(3,923,122) (3,235,860)	0 0	0.00 0.00

			OTHER FUNDS		FEDERA	L FUNDS	TOTAL		
DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	LIMITED	NONLIMITED	LIMITED	NONLIMITED	ALL FUNDS	POS	FTE
Debt Service									
Package 819: Supplemental Statewide Ending Balance Debt Service	(4,968,700)	0	0	0	0	0	(4,968,700)	0	0.00
Capital Improvement									
Package 819: Supplemental Statewide Ending Balance Capital Outlay	(92,240)	0	0	0	0	0	(92,240)	0	0.00
TOTAL ADJUSTMENTS	(\$75,449,292)	\$0	(\$3,583,609)	\$0	\$737,084	\$0	(\$78,295,817)	29	(115.83)
SUBCOMMITTEE RECOMMENDATION *	\$1,328,545,060	\$0	\$27,653,787	\$0	\$6,908,809	\$1,262,826	\$1,364,370,482	4,511	4,420.74
% Change from 2009-11 Leg Approved Budget % Change from 2011-13 Current Service Level % Change from 2011-13 Governor's Recommended Budget	9.9% -11.9% -5.4%	0.0% 0.0% 0.0%	-35.0% -20.0% -11.5%	-100.0% 0.0% 0.0%	-94.0% 11.9% 11.9%	126282500.0% 126282500.0% 0.0%	-7.5% -11.9% -5.4%	-4.7% -3.7% 0.6%	-4.3% -4.2% -2.6%

^{*} Excludes Capital Construction Expenditures

Legislatively Proposed 2011-2013 Key Performance Measures

Agency: CORRECTIONS, DEPARTMENT of

Mission: The mission of the Oregon Department of Corrections is to promote public safety by holding offenders accountable for their actions and reducing the risk of future criminal behavior.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2012	Target 2013
1 - Percentage of inmates in compliance with 40-hour work/education requirements of the constitution (Ballot Measure 17).		Approved KPM	70.41	80.00	80.00
2 - Percentage of high and medium-risk inmates that complete a program prioritized in their corrections plan.		Approved KPM	83.00	75.00	75.00
3 - Percent of offenders on post-prison supervision convicted of a felony within three years of release from prison.		Approved KPM	29.00	30.00	30.00
4 - The rate of Class 1 assaults on individual staff per month (rate per 1000 employees).		Approved KPM	1.48	1.50	1.50
5 - The rate of inmate walk-a-ways from outside work crews per month.		Approved KPM	0.17	1.00	1.00
6 - Reduce the annual average electricity and natural gas usage. Measure on a BTU per square foot basis.		Approved KPM	15,231.00	14,468.00	14,278.00
7 - Number of inmates sanctioned for Level 1 misconducts–(monthly average/1,000 inmates).		Approved KPM	9.76	9.30	9.30
8 - The number of escapes per year from secure-custody facilities (armed perimeter).		Approved KPM	0.00	0.00	0.00
9 - The number of escapes from DOC unarmed perimeter facilities.		Approved KPM	0.00	0.00	0.00
10 - Percent of inmates who successfully complete transitional leave.		Approved KPM	86.20	88.00	88.00
11 - Percent of customers rating their satisfaction with the agency customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Accuracy	Approved KPM	88.00	90.00	90.00
11 - Percent of customers rating their satisfaction with the agency customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Availability of Information	Approved KPM	81.00	90.00	90.00

Print Date: 6/28/2011

Agency: CORRECTIONS, DEPARTMENT of

Mission: The mission of the Oregon Department of Corrections is to promote public safety by holding offenders accountable for their actions and reducing the risk of future criminal behavior.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2012	Target 2013
11 - Percent of customers rating their satisfaction with the agency customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Expertise	Approved KPM	89.00	90.00	90.00
11 - Percent of customers rating their satisfaction with the agency customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Helpfulness	Approved KPM	92.00	90.00	90.00
11 - Percent of customers rating their satisfaction with the agency customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Overall	Approved KPM	89.00	90.00	90.00
11 - Percent of customers rating their satisfaction with the agency customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Timeliness	Approved KPM	89.00	90.00	90.00
12 - Percent of total inmate care encounters that occur offsite.		Approved KPM	0.90	1.00	1.00
13 - Number of workers compensation time loss days per 100 employees on a fiscal year basis.		Approved KPM	76.45	66.15	66.15

LFO Recommendation:

LFO recommends retaining the current set of performance measures for the next two years. It does recommend to change the targets on three of the measures generally based on actual results over the last few years. Changes are recommended for #2, dealing with correctional plans, where the history is significantly different than the target so LFO recommends increasing the target to 75%. The target for #3, which measures recidivism, should be reduced to 30% from the current 32% since recent performance has been lower than even 30%. Finally, the target for #4 should be lowered to 1.5 reflecting the recent history on assults on staff. LFO is concerned that some of the reductions in this budget may have an adverse affect on some of the measures. Reductions to programing, as well as staff cuts and crowding, could impact a number of the measures. In addition, LFO is still recommending, as in previous biennia, a measure for health care costs. The current health measure indirectly measures costs but there is not a measure dealing with overall inmate health or costs within the institutions.

Sub-Committee Action:

Approve the LFO recommendation.

Print Date: 6/28/2011